

THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS  
BOARD ACTION SUMMARY

DEPT: Chief Executive Office

BOARD AGENDA #: 6:35 p.m.

AGENDA DATE: September 19, 2017

**SUBJECT:**

Public Hearing to Consider the Adoption of the Recommended Final Budget for Fiscal Year 2017-2018 and Related Actions

**BOARD ACTION AS FOLLOWS:**

No. 2017-508

On motion of Supervisor Withrow, Seconded by Supervisor Olsen  
and approved by the following vote,

Ayes: Supervisors: Olsen, Withrow, Monteith, DeMartini, and Chairman Chiesa

Noes: Supervisors: None

Excused or Absent: Supervisors: None

Abstaining: Supervisor: None

- 1)  Approved as recommended
- 2)  Denied
- 3)  Approved as amended
- 4)  Other:

MOTION:

ATTEST:

  
PAM VILLARREAL, Assistant Clerk

File No.

**THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS  
AGENDA ITEM**

DEPT: Chief Executive Office

BOARD AGENDA #: 6:35 p.m.

Urgent  Routine

AGENDA DATE: September 19, 2017

CEO CONCURRENCE: 

4/5 Vote Required: Yes  No

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**SUBJECT:**

Public Hearing to Consider the Adoption of the Recommended Final Budget for Fiscal Year 2017-2018 and Related Actions

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**STAFF RECOMMENDATIONS:**

1. Accept the Recommended Final Budget for Fiscal Year 2017-2018 from the Chief Executive Officer.
2. Conduct the scheduled Public Hearing at 6:35 p.m. to receive public comment and input on the recommended spending plan.
3. Direct and approve any changes the Board of Supervisors may choose to make to the Recommended Final Budget and then adopt the Recommended Final Budget for 2017-2018.
4. Authorize the Chief Executive Officer and the Auditor-Controller to make the necessary technical adjustments to implement the Adopted Final Budget.
5. Direct the Chief Executive Officer and the Auditor-Controller to prepare the Adopted Final Budget document in accordance with State law and submit it to the State Controller prior to December 1, 2017.
6. Authorize the use of \$715,666 in Appropriations for Contingencies as described in the Recommended Final Budget by 4/5 vote of the Board of Supervisors.
7. Amend the Salary and Position Allocation Resolution to reflect the recommended changes in the Fiscal Year 2017-2018 Recommended Final Budget, as outlined in the Staffing Impacts section of this report and detailed in Attachment C, to be effective with the start of the first pay period beginning on or after September 30, 2017 or as otherwise indicated.
8. Approve contracts and/or agreements listed on Attachment D in cumulative amounts of \$100,000 or greater as of July 1, 2015, and authorize the General Services Agency Director/Purchasing Agent or Department Head to sign.
9. Approve a total appropriations/budgetary limit for annual appropriations of tax revenue for Fiscal Year 2017-2018 in accordance with the Provisions of Propositions 4 and 111, and

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establish a General Operating Limit of \$377,043,687 using the Population and Inflation Methodology per Attachment G.

### **DISCUSSION:**

The 2017-2018 Recommended Final Budget outlines recommended changes to the 2017-2018 Adopted Proposed Budget as approved by the Board of Supervisors on June 13, 2017. The Adopted Proposed Budget was the culmination of months of planning and represents a multi-year fiscal and program planning effort for Stanislaus County government. The organization has been well served by continued focus on the long-range model to provide guidance for financial decisions. The long-range model allows for informed resource utilization with a three to five-year outlook, thus providing greater clarity and context for budget planning. Recommendations at Final Budget are consistent with this long-term approach and are built upon the positive year-end close of Fiscal Year 2016-2017.

The County motto is central to this year's budget message "striving *together* to be the best" with an emphasis on engaging community partners to leverage the resources in the County and learning together what is working and what is not. The budget is a resource to serving the public interest by promoting public health, safety, welfare, and the local economy in an efficient, cost-effective manner.

The Recommended 2017-2018 Final Budget represents an increase of \$82.9 million or 7% above the Adopted Proposed Budget. Approximately 80% of this increase, or \$66.5 million, is in Special Revenue funds, which are budget units with external funding resources beyond the County General Fund. This includes appropriations of almost \$60 million, recommended to right-size the budget for Social Services programs and services that were artificially lowered in the Adopted Proposed Budget, as a result of unmet needs caused by changes in cost-sharing requirements at the State level. Financial solutions have been developed and if approved as recommended, the mandated programs will be funded to meet customer needs for Fiscal Year 2017-2018.

Of note, the Final Budget recommendations include \$3.5 million in Public Works –Road and Bridge support for roadway resurfacing projects and \$1.7 million in Workforce Development for expanded Workforce Innovation and Opportunity Act and Welfare-to-Work program services, all fully supported with Federal/State funding.

Recommended adjustments in the General Fund total to \$16.2 million and include the following significant changes: \$7.1 million for early pay off of debt related to the AB 900 Phase II Public Safety Expansion project; \$2.5 million for one-time needs in Public Safety departments, offset by prior year public safety savings; \$2.2 million in Net County Cost carryover savings; and \$1.3 million in funding for the Community Services Agency In-Home Supportive Services (IHSS) program county share of cost obligation, identified as the required Maintenance of Effort (MOE). These adjustments, along with the rest of the budget recommendations are detailed in the budget document and highlighted in the remainder of this agenda item.

The 2017-2018 Recommended Final Budget is organized by the Board of Supervisors' priority areas, as summarized in the following table:

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RESOURCES	A Safe Community	A Healthy Community	A Strong Local Economy	A Strong Agricultural Economy/ Heritage	A Well Planned Infrastructure System	Efficient Delivery of Public Services	2017-2018 Recommended Final Budget
Department Revenue*	\$ 85,090,512	\$ 569,854,640	\$ 28,255,069	\$ 3,583,148	\$ 130,487,248	\$ 148,352,150	\$ 965,622,767
County Match Revenue	\$ 715,724	\$ 18,636,708	\$ 531,810	\$ -	\$ 1,079,511	\$ 20,500	\$ 20,984,253
Department Fund Balance/ Retained Earnings**	\$ 7,980,928	\$ 9,161,158	\$ 2,397,749	\$ 16,200	\$ 27,863,586	\$ 4,757,175	\$ 52,176,796
Net County Cost***	\$ 146,108,195	\$ 345,635	\$ -	\$ 2,567,800	\$ 4,251,041	\$ 73,271,560	\$ 226,544,231
<b>Total Recommended Final Budget Resources</b>	<b>\$ 239,895,359</b>	<b>\$ 597,998,141</b>	<b>\$ 31,184,628</b>	<b>\$ 6,167,148</b>	<b>\$ 163,681,386</b>	<b>\$ 226,401,385</b>	<b>\$ 1,265,328,047</b>
APPROPRIATIONS							
<b>Total Recommended Final Budget Appropriations</b>	<b>\$ 239,895,359</b>	<b>\$ 597,998,141</b>	<b>\$ 31,184,628</b>	<b>\$ 6,167,148</b>	<b>\$ 163,681,386</b>	<b>\$ 226,401,385</b>	<b>\$ 1,265,328,047</b>

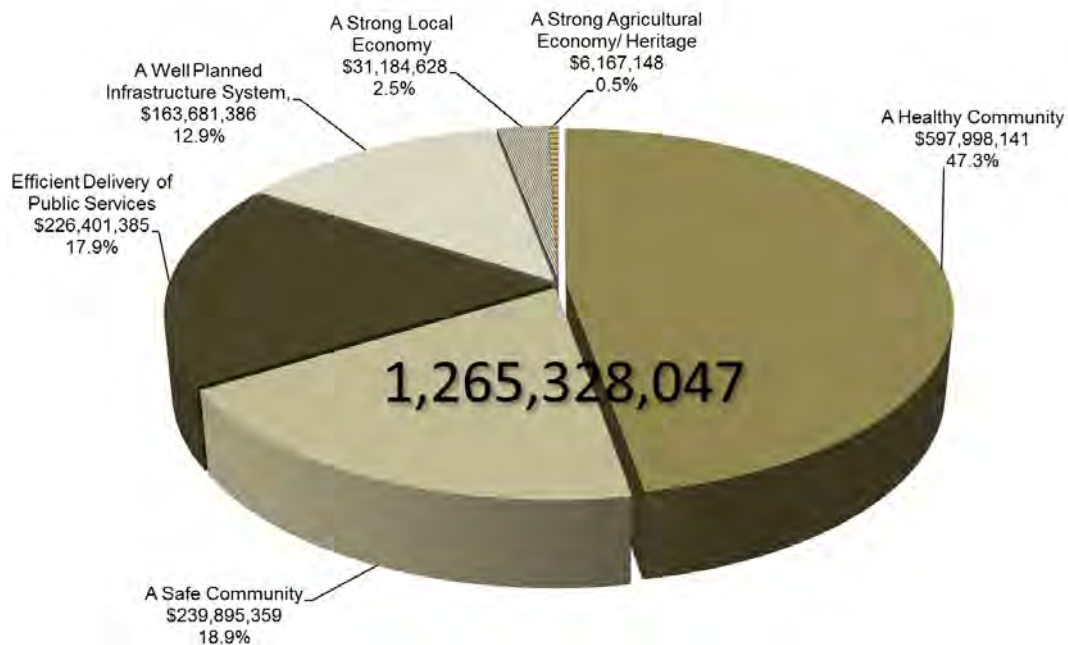
\* Department Revenue excludes Discretionary Revenue of \$205.8 million, for total County revenue of \$1.2 billion.

\*\* General Fund Assigned Fund Balance of \$20.7 million will be dedicated to balancing the Recommended Final Budget for a total use of \$72.9 million of Fund Balance.

\*\*\* Net County Cost is funded by the use of \$205.8 million in Discretionary Revenue and \$20.7 million of General Fund Fund Balance.

**Summary of the Recommended Final Budget by Board of Supervisors' Priority**

The Recommended Final Budget for 2017-2018 totals \$1,265,328,047 and is supported by department estimated revenue and County Match revenue of \$986,607,020 and department fund balance/retained earnings of \$52,176,796, requiring the use of General Funds, also referred to as "Net County Cost" in the amount of \$226,544,231 to balance the budget across all priority areas. The following chart displays the \$1,265,328,047 Recommended Final Budget for 2017-2018 by Board Priority:





## **A Safe Community**

The Departments within A Safe Community are Chief Executive Office–Office of Emergency Services (CEO–OES)/Fire Warden, CEO-County Operations, District Attorney, Grand Jury, Integrated Criminal Justice Information System (ICJIS), Probation, Public Defender, and Sheriff. Total recommended appropriations are \$239,895,359, which is \$5,213,635 or 2.2% above the 2017-2018 Adopted Proposed Budget. The increase is primarily due to one-time equipment, technology and facility needs in the Public Safety departments offset by prior year public safety savings, and ongoing compensation costs related to recently negotiated labor agreements. The Recommended Final Budget includes:

- Chief Executive Office – Office of Emergency Services/Fire Warden – An increase in appropriations of \$175,000, funded by Net County Cost, is recommended to cover the costs of Phase II of the Emergency Operations Center Capital Improvement Plan (CIP) to enhance security at the Center. On April 25, 2017, the Board of Supervisors approved the phased strategy for improvements. The interior improvements, including equipment and furnishings is now underway. The exterior security project could be complete in 2017-2018.
- District Attorney – Criminal Division – It is recommended to increase appropriations by \$371,580 funded by Net County Cost. This includes \$250,600 for one-time projects that include \$67,000 for Information Technology (IT) enhancements, \$90,000 for Cameras for added site security at 801 12th Street and \$93,600 for Personal Services Contracts for new employee background checks in order to expedite hiring of staff and help alleviate the high vacancy rate the Department has been experiencing. In addition, \$120,980 is recommended for ongoing costs to include a \$40,980 technical adjustment for retirement costs increase, \$40,000 for an IT Cloud storage subscription to handle the very large volume of legal case evidence and documentation the Department must keep in storage, and costs of approximately \$40,000 related to Office 365 email security and licenses in order to meet the County platform for this version of Microsoft Office.
- District Attorney – Real Estate Fraud – An \$82,886 reduction in requested County Match is recommended to be offset by additional available department fund balance that maintains the existing level of service for this program.
- Probation - Field Services – It is recommended to increase appropriations of \$193,700 for IT replacement and maintenance costs. Consistent with the County’s technology platform, the Department will purchase replacement computers, software licenses and replacement Mobile Data Terminals. These requests are funded with Net County Cost.
- Probation – Local Community Corrections – It is recommended to fund a one-time cost of \$271,000 for a Community Correction Plan Data Warehouse project which was initiated in Fiscal Year 2016-2017. Local criminal justice agencies will upload criminal justice data in a common format to support data sharing, the ability to measure program effectiveness and outcomes reporting. This cost is fully funded with department fund balance.

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- Probation - Youth Offender Block Grant (YOBG) – It is recommended to fund \$25,000 for a one-time purchase of tablets for a computer lab for juveniles. It is also recommended to fund a new Custodial Cook position with an ongoing cost of \$59,606 to help the Department meet key compliance responsibilities and support the culinary work program. Both of these requests are funded with YOBG fund balance.
- Public Defender – It is recommended to fund one-time projects to include \$26,431 for general office maintenance, \$20,000 for a vehicle for one of the Department's special investigators and \$18,000 for employee Sit-Stand stations which will improve office ergonomics.
- Sheriff – In June 2017, the Board of supervisors approved a labor agreement with the Stanislaus Sworn Deputies Association (SSDA) for a total 4% compensation increase in Fiscal Year 2017-2018; the impact to the Sheriff budgets is approximately \$811,641. A Net County Cost increase of \$616,613 is recommended to cover the General Fund portion of the salary increase. The remainder of the salary increase to the Sheriff budget, \$195,028, is recommended with offsetting revenue to cover the increase in other funded programs.
- Sheriff - Administration – One-time costs of \$106,900 for a scanning project are recommended in order to scan records backlog, making it much easier for the Department staff to find and access records. Ongoing scanning will be done by existing staff assigned to Administration.
- Sheriff - Contract Cities – The City of Patterson has requested and will provide funding in the amount of \$149,876 for two additional Deputy Sheriff positions which are being recommended. Other recommended budget adjustments include increased costs of \$18,750 for a part-time legal clerk and an offsetting decrease related to reduced SR-911 budgeted costs totaling \$29,833.
- Sheriff - Court Security – It is recommended to fund this budget at \$5.6 million, an increase of \$401,992 over the Adopted Proposed Budget level. The increase is funded with \$124,778 in additional fund balance available at year-end and a Net County Cost contribution of \$292,373 which includes funds to offset a \$15,159 reduction in anticipated 2011 Realignment Revenue. This adjustment includes a \$90,754 impact to salaries related to the SSDA labor agreement. This level of funding is necessary to meet the minimum commitment per the contractual agreement between Stanislaus County and the Courts, pending additional discussions with the courts on how to balance this budget unit into the future.
- Sheriff - Detention – A \$1,220,000 allocation is recommended in Department Contingencies for improved detention services which may include: replacement of an aged fire alarm system, facility cameras for increased security to be installed at custody facilities consistent with the 2015-2016 Grand Jury report recommendations, and a solution for increasing programming space needed for inmate programs. The projects have not been fully scoped out; this funding allocation is recommended to allow for planning efforts to begin. Once the projects are fully scoped, final project plans will be brought back to the Board of Supervisors for consideration and approval. The largest

component of this funding will be focused on providing additional space to increase inmate programming opportunities with the immediate goal to raise the percentage of inmates that can enroll in evidence-based courses, with the ultimate goal to reduce recidivism.

- Sheriff – Inmate Welfare – A one-time appropriations increase of \$91,433 is recommended for the cost of an increased contract with Learning Quest in the Inmate Welfare budget. This request is funded with department fund balance.

It is also recommended to add a new classification of Chaplain, and add one new position. This position will replace the part-time contracted Chaplain and will oversee 70-100 volunteers, maintain compliance with State Title 15 Mandates, visit individual inmates, and address their spiritual needs. The total ongoing cost of this position is estimated to be \$77,601 annually and will be funded with department fund balance.

- Sheriff - Operations – This budget includes increased appropriations of \$572,657 recommended for one-time costs to include: \$15,000 for a replacement mounted unit arena to be used for training horses, \$250,000 for a Long Ranger Engine Overhaul to maintain the current helicopter engine that is anticipated to hit its flight hours maximum by December of 2017, \$200,000 for the replacement of a 17-year-old bomb truck consistent with the fleet manager's recommendation that this be replaced, \$67,657 for the training of two new pilots to fly the Department's aircraft and bring the total number of pilots to three, and \$40,000 to do a remodel of the Department's SWAT room. Further, \$90,000 in technical corrections are recommended for costs related to ongoing base budget operations, which were not included in the zero-based budget.

## **A Healthy Community**

The Departments within A Healthy Community are Department of Aging and Veterans Services, Behavioral Health and Recovery Services, Chief Executive Office – Stanislaus Veterans Center, Child Support Services, Children and Families Commission, Community Services Agency, and Health Services Agency. Total recommended appropriations are \$597,998,141, which is \$59,943,764 or 11.1% above the 2017-2018 Adopted Proposed Budget. The primary reason for the increase is related to adjustments in the Community Services Agency budget that will accommodate changes in the In-Home Supportive Services program cost sharing structure instituted at the State level. Additional Net County Cost of \$1.5 million is recommended which will allow the Department to leverage \$58.4 million in Federal and State funding. The Recommended Final Budget includes:

- Community Services Agency – It is recommended to increase appropriations by \$59.9 million, Federal/State revenue by \$58.4 million, and Net County Cost by \$1,520,901 to meet mandated services, bringing the total budget to \$371.7 million in appropriations. Additionally, it is recommended to add four new positions to improve department efficiencies, support compliance requirements, and outstation services. These positions include one Accountant III, two Social Worker IV/Vs, and one Storekeeper II, funded by department revenue.

- CalFresh – At the time of the Proposed Budget, the CalFresh funding level included an unmet County Share need of \$1,570,174 due to the State’s CalFresh Match Waiver Phase out. Since then, the Department identified a one-time financing strategy for Fiscal Year 2017-2018 using 1991 Realignment anticipated growth funds as a means to offset the required County Match unmet need. The Realignment revenue will leverage Federal and State revenue of \$9.2 million, and support a total program appropriation increase of \$10.8 million. The State has allowed counties to phase-in the increased cost for the CalFresh program over a five-year period. In Budget Year 2018-2019, the County will be responsible for 100% of the County share of cost for the CalFresh Program, above the CalWORKs Maintenance of Effort (MOE).
- In-Home Supportive Services (IHSS) - It is recommended to increase mandated County Match by \$1,258,964 in In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) requirement, which is funded by Net County Cost and offset by one-time prior year savings. This County share of cost will leverage Federal and State revenue of \$47.6 million, and support a total program appropriation increase of \$48.9 million to meet customer service needs.
- A General Fund Contribution increase of \$261,937 in the General Assistance budget is also recommended to maintain program mandates related to the rise in Foster Care High Needs Youth requiring placement.
- Behavioral Health and Recovery Services – It is recommended to add 16 new positions to improve department efficiencies, quality of treatment, patient success, and fiscal oversight. New positions include eight Mental Health Coordinators, two Mental Health Clinician I/II positions, one Clinical Services Technician I/II, two Manager II positions, one Accountant I/II, one Accounting Technician, and one Staff Services Analyst. While consideration of new positions was deferred for review at Final Budget, appropriations were included in the 2017-2018 Adopted Proposed Budget. Funding is provided through Medi-Cal Federal Financial Participation, 2011 Realignment, and Mental Health Services Act (MHSA) revenue and does not require additional Net County Cost.
- Health Services Agency – It is recommended to add two new positions to the Department, one Manager III to serve as the Facilities Operations Manager to provide direct oversight of facility maintenance and security and one Medical Records Clerk in Public Health to increase program productivity and efficiency. While consideration of new positions was deferred for review at Final Budget, appropriations were included in the 2017-2018 Adopted Proposed Budget. Funding is provided by a grant from the Department of Health Care Services (DHCS) Health Care Program for Children in Foster Care and through the cost allocation to all programs within the Health Services Agency that covers administrative costs. No Net County Cost is required to fund the staffing changes.

## **A Strong Local Economy**

The Departments within A Strong Local Economy are CEO - Economic Development, Library, and Workforce Development. Total recommended appropriations are \$31,184,628, which is

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\$1,744,277 or 5.9% above the 2017-2018 Adopted Proposed Budget. The Recommended Final Budget includes:

- Library – An increase in appropriations of \$40,938 is recommended for the Electric Vehicle Charging Station Project. This project will be funded by \$21,679 in estimated revenue and \$19,259 in departmental fund balance. Available fund balance as of July 1, 2017 was \$11,535,265.
- Workforce Development – An overall increase in appropriations of \$1,703,339 is recommended. This increase will enable the Department to provide services to the community's Veteran population through the Veterans Employment Assistance Program grant; meet local funding requirements for Adult and Dislocated Worker training; fund start-up costs and other expenses associated with the opening of a new Turlock location; implement a new apprenticeship program along with a co-enrollment program; and make needed technical budget adjustments.

### **A Strong Agricultural Economy/Heritage**

The Departments within A Strong Agricultural Economy/Heritage are the Agricultural Commissioner and Cooperative Extension. Total recommended appropriations are \$6,167,148, which is \$1,157,991 or 23.1% above the 2017-2018 Adopted Proposed Budget. The primary increase is due to \$1,124,981 in Net County Cost carryover savings for the Agricultural Commissioner. The Recommended Final Budget includes:

- Agricultural Commissioner – An increase in appropriations of \$1,124,981 is recommended to reflect the carry forward of Net County Cost savings earned in Fiscal Year 2016-2017. The Department is planning the use of \$901,306 to replace and add service vehicles, replace carpet and a computer server, make improvements to warehouse space, replace testing equipment, pave existing gravel areas, upgrade doors with electronic locks, and cover salaries and employee benefits.
- Cooperative Extension – The University of California approved recruitment of a new Pomology/Orchard Advisor position to serve the needs of the community. An increase in appropriations of \$25,000 is recommended in order to purchase a vehicle for the advisor. An additional \$8,010 increase in appropriations is recommended to increase Extra-Help hours to support increased level of UC Advisors assigned to support Stanislaus County. Each recommended increase would be supported by a General Fund contribution.

### **A Well Planned Infrastructure System**

The Departments within A Well Planned Infrastructure System are Environmental Resources, Parks and Recreation, Planning and Community Development, and Public Works. Total appropriations are \$163,681,386, which is \$4,622,052 or 2.9% above the 2017-2018 Adopted Proposed Budget. The Recommended Final Budget includes:

- Environmental Resources – An increase of \$291,925 in appropriations is recommended for additional leased space at the Tuolumne Building, including utilities and one-time

phone and data line costs; one-time costs for additional cubicles; and on-site improvements that include electronic locks and paving an existing gravel area. The increase is funded by departmental fund balance, which is \$7.4 million as of July 1, 2017.

- Parks and Recreation – An increase of \$62,650 in appropriations is recommended to fund marketing efforts of the Regional Parks, bringing the total budget to \$100,000. This is funded by an increase in Net County Cost associated with the Transient Occupancy Tax (TOT) revenue. This represents the first year of the financial plan for Parks Marketing support, based on 10% of the TOT revenue from the prior fiscal year. In future budget years, the 10% calculation of TOT, one year in arrears, will be factored in the Parks' base budget recommendation.

Also in Parks, as a result of Fiscal Year 2016-2017 marketing efforts, the regional parks saw an increase of over \$901,993 in additional revenue (total overall revenue exceed budget by \$1.3 million). As part of the phase II Net County Cost Savings Program the Department is eligible to carry over up to 50% of the additional revenue to Fiscal Year 2017-2018. An increase of \$450,997 is included in the Final Budget and will be used to expand recreational use to the north side of Woodward Reservoir.

- Planning – Special Revenue Grants – An increase of \$569,931 in appropriations and estimated department revenue is recommended to reflect increased Emergency Solutions Grant funding. This increase is offset by a decrease of \$365,141 in appropriations and estimated revenue. This decrease is a technical adjustment to better reflect the timing of costs associated with the Airport Neighborhood Sewer Infrastructure Project.
- Public Works – Engineering – It is recommended to add two new engineering positions to meet the additional design and surveying needs associated with the new projects as a result of Measure L and SB1. The cost of the positions is \$238,239, which is funded by departmental revenue.
- Public Works – Morgan Shop – The new maintenance facility has increased the space available to service heavy equipment. A new Heavy Equipment Mechanic position is recommended to meet the increased service demands from various County departments, as well as the cities of Newman and Waterford. This position costs \$87,723 and is funded with charges for services revenue.
- Public Works – Road and Bridge – An increase of \$3.8 million in Senate Bill 1 (SB1) revenue is included to begin funding several roadway resurfacing projects that will be implemented over the next three years. The total cost is estimated to be \$51.5 million, covering 77.5 miles. Also, a decrease of \$525,000 in Transportation Development Act Apportionment for “other purposes” revenue is recommended, with a corresponding decrease in appropriations for projects.

## Efficient Delivery of Public Services

The Departments within Efficient Delivery of Public Services are Assessor, Auditor-Controller, Board of Supervisors, Chief Executive Office, Clerk-Recorder, County Counsel, General Services Agency, Strategic Business Technology and Treasurer-Tax Collector. Total appropriations are \$226,401,385, which is \$10,261,089 or 4.7% over the 2017-2018 Adopted Proposed Budget. The increase is primarily due to a one-time appropriation of \$7.1 million in debt service for early pay off the AB900 Phase II Public Safety Expansion debt, along with increased County Match funding for the Community Services Agency mandate programs of In-Home Supportive Services and General Assistance. The Recommended Final Budget includes:

- Auditor-Controller – It is recommended to increase appropriations in the amount of \$104,174, funded by \$68,755 in estimated revenue and \$35,419 in Net County Cost to accommodate the staffing adjustment for one Accountant III and one Application Specialist III positions. The Accountant III position supports the General Ledger Division due to an increased need for interdepartmental training across various County departments related to the financial management system, data management, and the flow of accounting data processes. The Application Specialist III position supports the Auditor-Controller's PeopleSoft technical team with various Human Resources and Training modules to enhance and increase the use and understanding of these various modules built within the PeopleSoft system.

It is also recommended to increase appropriations in the amount of \$10,000 for employee training, \$32,590 for software licenses, and \$34,130 for office equipment and furniture, funded by \$10,409 in estimated revenue and \$66,311 in Net County Cost.

- Board of Supervisors – An increase in appropriations of \$95,350 is recommended to accommodate staffing changes to better support the five Supervisors and the Board office. This increase includes a \$54,728 technical adjustment to appropriately provide for the staffing changes made in the previous year and \$40,622 for increased staffing hours recommended now. It is recommended that Field Representatives currently working 30 hours per week be adjusted to full-time employees with a 40-hour per week schedule in order to provide increased coverage and support in this busy office.
- Chief Executive Office – ADA Self-Evaluation and Transition Plan Project – An expert consultant was hired by the County to develop the Americans with Disabilities Act (ADA) Self-Evaluation of its policies and programs and a Transition Plan, an evaluation of physical barriers within the County's facilities, and public rights-of-way. Based on the nearly completed findings and recommendations, it is recommended to establish a budget unit within the Chief Executive Office to provide ongoing budgetary appropriations for the initial cost of needed improvements. It is recommended that a budget of \$500,000 be established in the Final Budget using a fund balance assignment from the General Fund.
- Chief Executive Office – Appropriations for Contingencies – The use of \$715,666 in Appropriations for Contingencies is recommended for a technical adjustment to General Fund departments for increased Retirement costs not included in the 2017-2018

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Adopted Proposed Budget. Approval of the 2017-2018 Recommended Final Budget will reduce the established Appropriations for Contingencies of \$14,659,335 by \$715,666, providing \$13,943,669 in contingency funding for the remainder of the fiscal year.

- Chief Executive Office – Crows Landing Air Facility – A technical adjustment of \$54,229 is recommended as result of additional year-end revenue.
- Chief Executive Office – Debt Service – It is recommended that appropriations be increased by \$7.1 million, funded by a fund balance assignment in the General fund, in order to repay the County's internal borrowing from the 2006 Tobacco Fund for the AB 900 Phase II Public Safety Expansion Project.
- Chief Executive Office – Focus on Prevention – An increase in appropriations and estimated revenue in the amount of \$275,433 is recommended to support positions transferred from the Chief Executive Office – Operations and Services budget. The positions will be funded by 2011 Realignment Innovation funding and support from County departments.
- Chief Executive Office – General Fund Contributions to Other Programs – A net increase in appropriations of \$338,939 is recommended to accommodate updated information from six agencies and departments, funded by Net County Cost. General Fund Contributions to Other Programs totaled \$5,642,455 in the 2017-2018 Adopted Proposed Budget; this net adjustment will bring that total to \$5,981,394 for the fiscal year.
- Chief Executive Office – Mandated County Match – A total increase in appropriations of \$1,520,901 is recommended. Several issues were identified in the 2017-2018 Adopted Proposed Budget by the Community Services Agency (CSA), mostly associated with State budget impacts not fully known at the time. This adjustment will increase Mandated County Match from \$17,450,722 to \$18,971,623 and requires additional Net County Cost, allowing CSA to leverage an additional \$58,421,848 in Federal and State funding.
- Chief Executive Office – Operations and Services – A net increase in appropriations of \$41,523 is recommended. The transfer out of five positions into the Focus on Prevention budget and addition of two new positions funded by the Tenth Street Place Joint Powers Authority result in a net reduction of \$122,794 in appropriations and estimated revenue. An increase in appropriations of \$150,000 serves as a technical adjustment for legal and contract costs associated with labor negotiations, the addition of \$7,200 will allow for the purchase of sit-stand work stations, and \$7,117 will cover the increase in Retirement costs; all funded by Net County Cost.
- Chief Executive Office – Risk Management Division – An increase in appropriations of \$249,884 is recommended using Net County Cost carryover savings. The Department is planning to use these funds to support programs within the Risk Management Division, including the replacement of Automatic External Defibrillator (AED) units and increased operating costs.



- Clerk-Recorder – It is recommended to increase appropriations in the amount of \$79,412, funded by department revenue to restore two Legal Clerk positions. The positions will reside in Clerk-Recorder; however, the cost will be split 70/30 between the Clerk-Recorder and Modernization Trust Fund Budget Units. Restoring the two positions would bring the Department’s staffing allocation to its pre-recessionary level to address and manage the increased workload experienced from growth in the number of recordings and passport requests in the Clerk-Recorder Division over the past three years.
- Clerk-Recorder – Elections – An increase of \$63,682 in appropriations, funded by Net County Cost is recommended to restore one unfunded Staff Services Technician position to provide training and guidance with voter services due to ongoing complexities surrounding elections administration. Elections has been impacted by the increased number of registered voters and the total number of votes cast by registered voters during elections. Over the past five presidential elections, the Department has experienced a significant workload increase to maintain, process, and tabulate voter registrations and ballots. This position will provide technical leadership to ensure the responsibilities to the public are met.
- Clerk-Recorder – Modernization Trust Fund – It is recommended to increase appropriations in the amount of \$34,034, funded by department revenue to restore two Legal Clerk positions. As noted above, the cost of these positions will be split between the Clerk-Recorder Budget and the Modernization Trust Fund.
- Treasurer/Tax Collector – Admin/Taxes – An increase in appropriations of \$419,703 is recommended using Net County Cost carryover saving to fund Salary and Benefits costs. Any remaining salary savings will be used to upgrade Information Technology equipment and other office equipment that is aged and has exceeded its useful life. A complete review of office assets is in process and a request for additional Net County Cost support may be made in a future budget cycle, if needs exceed the capacity of the carryover savings.

### **Technical Adjustment – Actual Retirement Rates**

As reported in the Proposed Budget, actual retirement rates were approved by StanCERA and accepted by the Board of Supervisors after the salary projections were compiled for County departments. The total impact is approximately \$1.3 million with \$715,666 affecting General Fund departments. The actual adjustment amount was established in CEO – Appropriations for Contingencies in the Proposed Budget and is included as a transfer to departments in the Recommended Final Budget as displayed in the following table:

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<b>Department</b>	<b>Retirement Increase</b>
AAA - Veterans Services	\$ 1,015
Assessor	\$ 5,432
Auditor-Controller	\$ 6,399
Board of Supervisors	\$ 1,044
Chief Executive Office	\$ 7,117
Clerk-Recorder	\$ 5,136
Clerk-Recorder - Elections	\$ 3,157
County Counsel	\$ 1,603
District Attorney	\$ 40,980
Parks and Recreation	\$ 5,538
Planning & Community Development	\$ 5,190
Probation - Administration	\$ 6,089
Probation - Field Services	\$ 39,450
Probation - Institutional Services	\$ 47,888
Probation - Juvenile Commitment Facility	\$ 28,902
Public Defender	\$ 9,112
Sheriff - Administration	\$ 24,624
Sheriff - Adult Detention Expansion	\$ 36,048
Sheriff - Detention	\$ 276,913
Sheriff - Operations	\$ 164,029
<b>Total</b>	<b>\$ 715,666</b>

**Net County Cost Carryover Savings Program**

The Net County Cost Carryover Savings Program provides an opportunity for departments to carry over budget savings into the future year. Adjustments for four departments are included in the Final Budget totaling \$2.2 million as follows:

<b>Departments</b>	<b>Total Carryover Savings Fiscal Year 2017-2018</b>
Agricultural Commissioner	\$ 1,124,982
Chief Executive Office - Risk Management	249,884
Treasurer - Admin/Taxes	419,703
Parks and Recreation	450,997
<b>Department Totals</b>	<b>\$ 2,245,565</b>

This is the last year of the Net County Cost Carryover Savings Program, as the County transitions to the two-year budget process in Budget Year 2018-2019.

### **Year-End Carryover Designations**

Consistent with past practice, as part of the Chief Executive Office year-end closing of the County's financial records, it was necessary to establish year-end carryover designations of current year funding for projects that will occur next budget year. The carryover designations were set up by the Auditor-Controller at year-end close using the Funds Available process and included rolling over available budgeted balances for relevant expenditure accounts related to the requested projects into Fiscal Year 2017-2018. A preliminary list with cost estimates for continuing projects was provided in the 2017-2018 Proposed Budget Board agenda item, pending year-end close analysis.

The recommended 2016-2017 Funds Available Year-End Carryover amounts for continuing projects total \$14.4 million and are detailed in Attachment F.

### **Annual Appropriations Limit**

Proposition 4 was passed by California voters on November 6, 1979. This legislation restricts government spending by establishing limits on the annual appropriations of tax revenue of local governmental entities. On June 5, 1990, Proposition 111 was passed, which modifies the manner in which the Proposition 4 appropriations limit is calculated. As a result of Proposition 111, the base year of the calculation has been changed from the 1978-1979 Fiscal Year to the 1986-1987 Fiscal Year and allows the County to use more advantageous population and cost of living factors.

The appropriations subject to the limit are based on revenue classified as "Proceeds of Tax". The Fiscal Year 2017-2018 revenue classified as "Proceeds of Tax" totals \$197,157,231. Revenue from the Federal Government is exempt from the appropriations limit. Guidelines for calculating the appropriations limitation are promulgated by the State Controller's Office.

The General Operating Limit of \$377,043,687 is explained in Attachment G, and the Proceeds of Tax Calculation Summary is included as Attachment H. The importance of these documents is to assure that the Recommended Final Budget actions do not exceed the legislated caps. The Fiscal Year 2017-2018 Appropriations Limit of \$377,043,687 represents the maximum amount of monies which can be spent from the tax proceeds of \$197,157,231 which is subject to the limit. The County's level of appropriations related to the tax proceeds for Fiscal Year 2017-2018 is less than the Appropriations Limit.

### **Challenges and Opportunities**

A detailed description of Challenges and Opportunities can be found in Attachment A, letter to the Board of Supervisors from Jody Hayes, Chief Executive Officer and includes the following:

- Public Safety Center Expansion and Jail Staffing
- Healthy Community – Visioning, Business Planning, and Facility Master Planning
- Human Resources Recruitment and Retention
- Human Resources Training and Workforce Development
- Labor Relations
- Performance Visioning and Two-Year Budget Process

**Evaluation of Contract Services**

Current County policy requires Board of Supervisors approval for any contracts or agreements where the total cumulative compensation exceeds \$100,000. Cumulative refers to all compensation paid by an individual department since July 1, 2015, where there has been no break in contractual services over six months. Contracts or agreements and/or contract adjustments not previously approved by the Board of Supervisors equal to \$100,000 or greater are detailed in Attachment D.

In addition, departments are required to provide a quarterly report to the Board of Supervisors for any new contracts or agreements, contract extensions, or amendments entered into during the quarter where the compensation exceeds \$50,000 (but is under the cumulative \$100,000 threshold) and the contract or recommended adjustment has not been previously approved by the Board of Supervisors. Contracts in the \$50,000 to \$100,000 range are identified in Attachment E.

**State Controller and Special Districts Schedules**

State Controller and Special Districts Schedules are included in the Recommended Final Budget.

**POLICY ISSUE:**

The 2017-2018 Recommended Final Budget is presented to the Board of Supervisors in accordance with County Code Section 2.08.050 (c) (2), which requires the County Chief Executive Officer (CEO), “as county budget officer, [to] supervise and direct the preparation of the annual county budget. In the performance of this duty, the CEO shall review and evaluate all departmental requests and all items in the recommended budget including expenditures, revenues and reserves. The CEO shall submit the recommended budget to the board of supervisors together with a written report and recommendations which shall be based on board of supervisors’ policy direction, revenue projections, budget targets, and proposed goals, objectives, work programs and projects developed by the various departments.”

In addition, Government Code Section 7910 requires the Board of Supervisors to adopt by resolution the County’s appropriations limit for the ensuing fiscal year at a regularly scheduled meeting.

**FISCAL IMPACT:**

**Summary of Recommended Final Budget**

The Recommended Final Budget for Fiscal Year 2017-2018 totals \$1,265,328,047 and reflects an increase of \$82.9 million, or 7%, for all funds as compared to the 2017-2018 Adopted Proposed Budget and a \$132.1 million, or 11.7%, increase over the 2016-2017 Adopted Final Budget. The General Fund totals \$329,856,219 which has increased approximately 5.2% from the 2017-2018 Adopted Proposed Budget of \$313,662,951.

The Recommended Final Budget contains projected revenue of \$1,192,446,520 and reflects an increase of \$68.1 million, or 6.1%, as compared to the 2017-2018 Adopted Proposed Budget and a \$102 million, or 9.3%, increase over the 2016-2017 Adopted Final Budget. The

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2017-2018 Adopted Final Budget relies on the use of \$72,881,527 in fund balance/retained earnings, an increase of \$14.9 million from the Adopted Proposed Budget.

<b>Appropriations and Revenue by Fund</b>			
<b>Fund Type</b>	<b>Total Recommended Appropriations</b>	<b>Total Recommended Revenue</b>	<b>Fund Balance &amp; One-Time Funding Required</b>
General	\$329,856,219	\$309,151,488	\$20,704,731
Special Revenue	\$741,292,898	\$711,546,656	\$29,746,242
Capital Projects	\$1,434,551	\$880,000	\$554,551
Enterprise	\$86,786,936	\$68,483,423	\$18,303,513
Internal Service	\$105,957,443	\$102,384,953	\$3,572,490
<b>Total</b>	<b>\$1,265,328,047</b>	<b>\$1,192,446,520</b>	<b>\$72,881,527</b>

The following table displays the total cost impact of the Recommended Final Budget for 2017-2018 and details the sources of funding to balance the budget, including estimated department revenue of approximately \$986.6 million, and department fund balance/retained earnings of \$52.2 million. Net cost to the County General Fund of \$226.5 million is balanced with \$205.8 million from Discretionary Revenue and \$20.7 million in General Fund fund balance.

<b>Cost of recommended action:</b>		\$ 1,265,328,047
<b>Source(s) of Funding:</b>		
Department Revenue	\$ 986,607,020	
Department Fund Balance/Retained Earnings	\$ 52,176,796	
<b>Funding Total:</b>		\$ 1,038,783,816
<b>Net Cost to County General Fund</b>		\$ 226,544,231
<b>Fiscal Year:</b>	2017-2018	
<b>Budget Adjustment/Appropriations needed:</b>	Yes	
<b>Fund Balance as of July 1, 2017</b>	\$ 517,753,628	

**Summary of Recommended Final Budget by Fund Type**

Consistent with standard accounting practices, the County’s budget is accounted for in separate financial entities known as funds. The County’s budget includes three “governmental funds”, General, Special Revenue, and Capital Projects, to account for local government activities. The County also uses two proprietary fund types that are for “business-type” activities, Enterprise and Internal Service funds.

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The following table depicts the Recommended Final Budget adjustments by fund type:

<b>Summary of Budget Adjustments by Fund Type</b>				
<b>Fund Type</b>	<b>Adopted Final Budget 2016-2017</b>	<b>Adopted Proposed Budget 2017-2018</b>	<b>Recommended Final Budget 2017-2018</b>	<b>% Change from 2016-2017 Final to 2017-2018 Final</b>
General Fund	\$ 298,235,415	\$ 313,662,951	\$ 329,856,219	10.6%
Special Revenue Funds	661,346,972	674,800,115	741,292,898	12.1%
Capital Projects Funds	1,550,510	1,434,551	1,434,551	-7.5%
Enterprise Funds	75,101,766	86,617,902	86,786,936	15.6%
Internal Service Funds	96,989,007	105,869,720	105,957,443	9.2%
<b>Total</b>	<b>\$ 1,133,223,670</b>	<b>\$ 1,182,385,239</b>	<b>\$ 1,265,328,047</b>	<b>11.7%</b>

Following is a brief description of recommendations in the 2017-2018 Recommended Final Budget by fund type. Detailed schedules and explanation are included in the Recommended Final Budget document, beginning on page 50.

**General Fund**

The General Fund provides funding for local services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, legislation and administrative services and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes such as property tax, sales tax, franchise fees, charges for services, and a variety of other discretionary sources. Also included is Appropriations for Contingencies recommended at a funding level of \$13,943,669; this serves as the contingency fund for the organization to provide for emergency needs and unanticipated and/or unbudgeted exposures for the entire fiscal year.

The recommended General Fund appropriations total \$329,856,219. Overall, the General Fund appropriations budget is \$16,193,268 more than the 2017-2018 Adopted Proposed Budget. Departmental revenue of \$103,311,988 is projected, which is an increase of \$640,865 above the 2017-2018 Adopted Proposed Budget. Sources of funding include \$205,839,500 in Discretionary Revenue, and the use of \$20,704,731 of Assigned Fund Balance, for a total Net County Cost of \$226,544,231.

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General Fund	FY 2017-2018		2017-2018 Final	FY 2017-2018
	Adopted	Proposed	Budget	Recommended
	Budget	Budget	Adjustments	Final Budget
Departmental Appropriations	\$ 299,003,616	\$ 16,908,934	\$ 315,912,550	\$ 315,912,550
Appropriations for Contingencies	\$ 14,659,335	\$ (715,666)	\$ 13,943,669	\$ 13,943,669
Economic Development Bank (Fund 105)	\$ -	\$ -	\$ -	\$ -
<b>Total Appropriations</b>	<b>\$ 313,662,951</b>	<b>\$ 16,193,268</b>	<b>\$ 329,856,219</b>	<b>\$ 329,856,219</b>
<b>Departmental Revenue</b>	<b>\$ 102,671,123</b>	<b>\$ 640,865</b>	<b>\$ 103,311,988</b>	<b>\$ 103,311,988</b>
Net County Cost	\$ 210,991,828	\$ 15,552,403	\$ 226,544,231	\$ 226,544,231
<b>Sources of Funding</b>				
Discretionary Revenue	\$ 203,739,500	\$ 2,100,000	\$ 205,839,500	\$ 205,839,500
Fund Balance - Assigned Budget Balancing	\$ 1,593,328		\$ 1,593,328	\$ 1,593,328
Fund Balance - Assigned NCC Savings Carryover	\$ -	\$ 2,124,568	\$ 2,124,568	\$ 2,124,568
Fund Balance - Assigned - ADA Improvements	\$ -	\$ 500,000	\$ 500,000	\$ 500,000
Fund Balance - Assigned Other - AB 900 Tobacco Debt Payoff	\$ -	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000
Fund Balance - Assigned Other - 2007A Borrowing Final Payoff	\$ 2,659,000	\$ -	\$ 2,659,000	\$ 2,659,000
Fund Balance - Assigned Other - Deferred Maintenance	\$ 1,000,000		\$ 1,000,000	\$ 1,000,000
Fund Balance - Assigned Other - Jail Expansion Start-Up	\$ 2,000,000		\$ 2,000,000	\$ 2,000,000
Fund Balance - Assigned Other - CSA IHSS 1x savings	\$ -	\$ 1,239,827	\$ 1,239,827	\$ 1,239,827
Fund Balance - Assigned 1x Public Safety Needs		\$ 2,488,008	\$ 2,488,008	\$ 2,488,008
Fund Balance - Unassigned (0100)	\$ -	\$ -	\$ -	\$ -
<b>Total Sources of Funding</b>	<b>\$ 210,991,828</b>	<b>\$ 15,552,403</b>	<b>\$ 226,544,231</b>	<b>\$ 226,544,231</b>
<b>Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

The increase in the General Fund budget is primarily attributable to: \$7.1 million for early payoff of the AB 900 Tobacco debt; \$2.5 million for one-time needs in the Public Safety departments; \$2.2 million in Net County Cost Carryover Savings Program funding; \$1.5 million in funding for CSA's In-Home Supportive Services maintenance of effort obligation and for General Assistance to maintain the program's mandated services; \$715,666 in adjustments to departments for retirement costs; \$500,000 for ADA improvements; approximately \$500,000 for salary adjustments related to the recently completed negotiation for the sworn deputies; and other unmet needs requested by departments and detailed in the department narratives.

### Discretionary Revenue

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. The majority of Discretionary Revenue in the 2017-2018 Recommended Final Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor, and the Agricultural Commissioner. Health and Human Services departments use Discretionary Revenue via County Match to support maintenance of effort requirements for leveraging revenue for Federal and State supported programs.

The 2017-2018 Recommended Final Budget includes Discretionary Revenue estimates of \$205,839,500. This is an increase of \$2.1 million, or 1%, when compared to the 2017-2018 Adopted Proposed Budget, primarily due to the actual Property Tax roll increase of 5.7% for the unincorporated area of the County.

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The following chart represents the total projected Discretionary Revenue:

Discretionary Revenue Description	Fiscal Year	Fiscal Year	2017-2018		Adjustments
	2015-2016 Actuals	2016-2017 Actuals	Adopted Budget	Proposed Budget	2017-2018 Proposed Final
Taxes	\$ 137,167,592	\$ 147,633,828	\$ 148,005,000	\$ 150,205,000	\$ 2,200,000
Licenses, Permits & Franchises	1,167,648	1,106,618	1,200,000	1,100,000	(100,000)
Fines, Forfeitures & Penalties	4,147,054	3,288,822	2,500,000	2,500,000	-
Revenue from Use of Money	4,286,995	4,276,385	2,600,000	2,600,000	-
Intergovernmental Revenue	42,658,536	43,768,214	43,707,000	43,707,000	-
Charges for Services	1,982,002	2,028,282	2,287,500	2,287,500	-
Miscellaneous Revenues	227,929	63,560	-	-	-
Other Financing Sources	6,215,317	3,453,847	3,440,000	3,440,000	-
<b>Total</b>	<b>\$ 197,853,072</b>	<b>\$ 205,619,555</b>	<b>\$ 203,739,500</b>	<b>\$ 205,839,500</b>	<b>\$ 2,100,000</b>

**General Fund – Reserves Summary**

Fund balance “reserves” are classified in the General Fund as Non-Spendable, Restricted, Committed, Assigned, and Unassigned. Non-spendable, Restricted and Committed are the most restrictive categories and are legally or contractually obligated portions of fund balance. The total fund balance in the General Fund as of July 1, 2017 was \$186,713,089.

Assigned Fund Balance is comprised of amounts intended to be used by the County for specific purposes as expressed by the Board of Supervisors or authorized by the Chief Executive Officer consistent with financial policies and long-range financial planning. Current assignments include funds for Contingency Reserve, Teeter Plan, Debt Service Reserve, Net County Cost carryover savings, future termination cash outs, deferred maintenance, Americans with Disabilities Act (ADA) improvements, public safety facility infrastructure, future demolition of County buildings that have exceeded useful life, and other strategic priorities. The total Assigned Fund Balance as of July 1, 2017 was \$153,683,119.

The Unassigned Fund Balance is the least restrictive and is technically available for any purpose. Total Unassigned Fund Balance as of July 1, 2017 was \$9,666,738, of which \$4,134,905 was for fund 100 (General Fund), \$2,850,912 was for fund 105 (Economic Development Bank), and \$2,680,921 was for fund 107 (Community Development Bank).

The projected total fund balance for the General Fund as of June 30, 2018 after budgeted uses is estimated to be \$166,008,358, which is a net decrease of \$20,704,731. Projected Unassigned Fund Balance at June 30, 2018 is forecast at \$9,666,738. Subsequent post-closing adjustments to fund balance will be presented in the quarterly financial reports to the Board of Supervisors.



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<b>GENERAL FUND</b>	<b>Fund Balance 7/1/17</b>	<b>Use of Fund Balance</b>	<b>Projected Fund Balance 6/30/17</b>
Nonspendable	\$ 11,408,264		\$ 11,408,264
Restricted	\$ 4,632,178		\$ 4,632,178
Committed	\$ 7,322,789		\$ 7,322,789
Assigned	\$ 153,683,119	\$ (20,704,731)	\$ 132,978,388
Unassigned	\$ 9,666,738		\$ 9,666,738
<b>Total Fund Balance</b>	<b>\$ 186,713,089</b>	<b>\$ (20,704,731)</b>	<b>\$ 166,008,358</b>

### Long Range Model

Annual budget analysis is completed with attention to the multi-year, long range model which provides guidance for financial decisions. The long range model is updated through Budget Year 2021-2022 and includes the following assumptions: Discretionary Revenue is forecast to grow approximately 1.6%; annual base General Fund costs are projected to grow 3.5%; General Fund Debt Service is essentially paid off by the end of 2017-2018; and one-time funding solutions, including assignments and debt service reserves will balance the budget each year through Budget Year 2020-2021.

<b>ITEM</b>	<b>2017-2018 Recommended Final Budget</b>	<b>2018-2019 Projected Budget</b>	<b>2019-2020 Projected Budget</b>	<b>2020-2021 Projected Budget</b>
<b>Funding Assumptions:</b>				
Discretionary Revenue	\$ 205,839,500	\$ 208,900,000	\$ 212,300,000	\$ 215,700,000
Departmental Revenue	103,311,988	105,800,000	109,000,000	112,300,000
Unassigned Fund Balance		8,600,000	9,000,000	9,000,000
Assigned Fund Balance	20,704,731	-	-	-
<b>Total Funding:</b>	<b>\$ 329,856,219</b>	<b>\$ 323,300,000</b>	<b>\$ 330,300,000</b>	<b>\$ 337,000,000</b>
<b>Expenditure Assumptions:</b>				
Base Budget	\$ 292,999,071	\$ 299,900,000	\$ 312,200,000	\$ 325,100,000
Debt Service Acceleration	8,400,000		-	-
Jail Facility - Staffing and Operations	20,457,149	25,100,000	26,000,000	26,800,000
Public Safety Restoration	8,000,000	8,000,000	8,000,000	8,000,000
<b>Total Expenditures:</b>	<b>\$ 329,856,219</b>	<b>\$ 333,000,000</b>	<b>\$ 346,200,000</b>	<b>\$ 359,900,000</b>
<b>Total (deficit in brackets)</b>	<b>\$ -</b>	<b>\$ (9,700,000)</b>	<b>\$ (15,900,000)</b>	<b>\$ (22,900,000)</b>
Budget Reductions, Revenue or Additional Use of One-Time Funding	\$ -	\$ 9,700,000	\$ 15,900,000	\$ 22,900,000
<b>Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### **Special Revenue Funds**

Special Revenue Funds are a fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Special Revenue Funds account for 58.6% of Stanislaus County's budget. Some of the larger Special Revenue Funds include programs for Area Agency on Aging, Behavioral Health and Recovery Services, the Community Services Agency, Child Support Services, Environmental Resources, Health Services Agency, Library, Public Works, Workforce Development, and a variety of other grant programs.

The recommended Special Revenue Funds total \$741,292,898, which is an increase of \$66,492,783, or 9.9%, over the Adopted Proposed Budget. Appropriations are funded by \$711,546,656 in estimated departmental revenue which includes a General Fund contribution of \$17,870,856, and \$29,746,242 in department fund balance. This represents an increase from the 2016-2017 Adopted Final Budget of \$79,945,926, or 12.1%.

### **Capital Projects Funds**

The Chief Executive Office – Courthouse Construction Fund and Criminal Justice Facilities Fund are the budgets that are currently in the Capital Projects Funds category. This fund category is typically used to account for financial resources that are used for the acquisition or construction of major capital facilities or to provide facilities for County departments. The Final Budget does not represent the total appropriations for capital projects currently underway, as funding for major capital projects are carried forward over their multi-year delivery schedules and are not re-appropriated each year as part of the fiscal year budget adoption.

Recommended Capital Projects Funds total is unchanged from the Adopted Proposed Budget at \$1,434,551. Appropriations are funded by \$880,000 in estimated departmental revenue and \$554,551 in departmental fund balance. This represents a decrease from the 2016-2017 Adopted Final Budget of \$115,959, or 7.5%.

### **Enterprise Funds**

Enterprise Funds are set up for specific services that are funded directly by fees charged for goods or services. County Enterprise Funds include the Health Services Agency Clinics and Ancillary Services, the Geer Road and Fink Road Landfills, Stanislaus Regional Transit, and Sheriff Jail Commissary/Inmate Welfare.

The recommended Enterprise Funds total \$86,786,936, which is a \$169,034 increase, or .2%, over the Adopted Proposed Budget. Appropriations are funded by \$68,483,423 in estimated departmental revenue which includes a General Fund contribution of \$3,113,397, and \$18,303,513 in retained earnings. This represents an increase from the 2016-2017 Adopted Final Budget of \$11,685,170, or 15.6%.

### **Internal Service Funds**

Internal Service Funds are used for areas where goods or services are provided to other County departments or governments on a cost-reimbursement basis. Examples of Internal

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Service Funds are the County’s Information Technology and Telecommunications Department (Strategic Business Technology), General Services Agency, and a variety of County self-insurance funds such as Medical Self-Insurance and Workers’ Compensation.

The recommended Internal Service Funds total \$105,957,443, which is an \$87,723 increase, or .08%, over the Adopted Proposed Budget. Appropriations are funded by \$102,384,953 in estimated departmental revenue and \$3,572,490 in retained earnings. This represents an increase from the 2016-2017 Adopted Final Budget of \$8,968,436, or 9.2%.

**Overall Fund Balance**

On July 1, 2017, the beginning fund balance for all funds was \$517,753,628. The overall Recommended Final Budget includes \$1,192,446,520 in estimated revenue and \$1,265,328,047 in appropriations. If approved, the Final Budget recommendations will require the overall use of \$72,881,527 in fund balance. As a result of these recommendations, the ending total fund balance for all funds is projected to be \$444,872,101.

<b>Summary of Fund Balance by Fund Type</b>				
<b>Fund Type</b>	<b>Beginning Fund Balance on 7/1/2017</b>	<b>Final Budget Revenue</b>	<b>Final Budget Appropriations</b>	<b>Projected Fund Balance on 6/30/2018</b>
General Fund	\$ 186,713,089	\$ 309,151,488	\$ 329,856,219	\$ 166,008,358
Special Revenue Fund	232,911,796	711,546,656	741,292,898	203,165,554
Capital Projects Fund	4,156,989	880,000	1,434,551	3,602,438
Enterprise Fund	62,220,910	68,483,423	86,786,936	43,917,397
Internal Service Fund	31,750,844	102,384,953	105,957,443	28,178,354
<b>Total</b>	<b>\$ 517,753,628</b>	<b>\$ 1,192,446,520</b>	<b>\$ 1,265,328,047</b>	<b>\$ 444,872,101</b>

**BOARD OF SUPERVISORS’ PRIORITY:**

Approval of the recommended actions supports the Board’s priorities of A Safe Community, A Healthy Community, A Strong Local Economy, Effective Partnerships, A Strong Agricultural Economy/Heritage, A Well Planned Infrastructure System and Efficient Delivery of Public Services by addressing the Board of Supervisors’ goals and priorities in the allocation of fiscal resources and reflecting the service needs and public policy direction for the community.

**STAFFING IMPACT:**

The Recommended 2017-2018 Final Budget incorporates funding for 4,469 allocated full-time positions. This is an increase of 154 positions from the 4,315 full-time allocated positions approved in the 2016-2017 Adopted Final Budget. This includes an increase of 40 positions since the 2017-2018 Adopted Proposed Budget. The Board of Supervisors approved, through separate board agenda items, an increase of seven positions to the position allocation. An increase of 33 allocated positions is being recommended in the 2017-2018 Recommended Final Budget.

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**SUMMARY OF CHANGES AFFECTING POSITION ALLOCATION COUNT**

<b>Total Current Authorized Positions As Of 2017-2018 Adopted Proposed Budget</b>	<b>4,429</b>
Separate Agenda Item: May 23, 2017 Chief Executive Office Approval to add four new positions for the Focus on Prevention initiative. Effective July 8, 2017	4
Separate Agenda Item: July 11, 2017 Stanislaus Animal Services Agency Approval to Amend the Salary and Position Allocation Resolution to restore one unfunded position. Effective July 22, 2017	1
Separate Agenda Item: August 22, 2017 Health Services Agency Approval to add two positions to support the Tobacco Prevention Program. Effective September 2, 2017	2
<b>2017-2018 Final Budget Recommendations</b>	<b>33</b>
<b>Total Recommended Authorized Positions as of 2017-2018 Final Budget</b>	<b>4,469</b>

**RECOMMENDATIONS AFFECTING POSITION ALLOCATION COUNT**

<b>Departments</b>	<b>Restore Unfunded Positions</b>	<b>Unfund Vacant Positions</b>	<b>Add New Positions</b>	<b>Subtotal</b>
Auditor Controller			2	2
Behavioral Health and Recovery Services			16	16
Chief Executive Office			2	2
Clerk Recorder	3			3
Community Services Agency			4	4
Health Services Agency			2	2
Probation		-3	1	-2
Public Works	3			3
Sheriff's Office	2		1	3
<b>GRAND TOTAL</b>	<b>8</b>	<b>-3</b>	<b>28</b>	<b>33</b>

In the 2017-2018 Final Budget, recommendations affecting the position allocation include adding 33 positions, as described below:

**A Safe Community**

Probation-

It is recommended to add one Custodial Cook position to help the Department meet key compliance responsibilities in the culinary work program. This position will be funded with fund balance through the Youthful Offender Block Grant. It is also recommended to unfund three Deputy Probation Officer II positions due to the loss of funding from a Department of Child Support Services contract, and the loss of contract funding through the Stanislaus County Office of Education.

Sheriff-

It is recommended to restore two Deputy Sheriff positions for the City of Patterson. These positions were approved by Patterson City Council on June 26, 2017, and will be fully funded by the City of Patterson. It is also recommended to add a new classification of Chaplain and

add one new position to ensure compliance with the minimum standards for Local Detention Facilities. This position will be funded with department retained earnings from the Inmate Welfare Fund.

### **A Healthy Community**

#### Behavioral Health and Recovery Services-

It is recommended to add 16 positions to improve department efficiencies, quality of treatment, patient success, and fiscal oversight. New positions include; one block-budgeted Accountant II, one Accounting Technician, one block-budgeted Clinical Services Technician, two Manager II positions, two block-budgeted Mental Health Clinician positions, eight Mental Health Coordinator positions, and one Staff Services Analyst. These positions will be funded with Mental Health Services Act revenue or Medi-Cal Federal Financial Participation or 2011 Realignment Revenue.

#### Community Services Agency-

It is recommended to add one Accountant III position, two block-budgeted Social Worker IV/V positions, and one Storekeeper II position to improve department efficiencies, support compliance requirements and outstation services, and meet mandated service requirements in Adult Protective Services. These positions will be funded through Federal, State, and Realignment funds.

#### Health Services Agency-

It is recommended to add one Manager III position to serve as the Facilities Operations Manager to provide direct oversight of facility maintenance and security. This position will be funded through cost allocation to all programs within HSA. It is also recommended to add one Medical Records Clerk in Public Health to provide support to increase program productivity and efficiency. This position will be funded through Foster Care grant funding from the Department of Health Care Services.

### **A Well Planned Infrastructure System**

#### Public Works-

It is recommended to restore one Senior Engineering Technician position and reclassify upward to an Associate Civil Engineer, and restore one Senior Engineering/Survey Technician position to meet the additional design and surveying needs associated with the new projects as a result of Measure L and SB1. It is also recommended to restore one Heavy Equipment Mechanic and reclassify to a block-budgeted Heavy Equipment Mechanic II to meet the increased service demands from various County departments, as well as the Cities of Newman and Waterford as a result of the expansion of the Morgan Shop facility and the increase in available space to service heavy equipment. This position is funded with charges for services revenue.

### **Efficient Delivery of Public Services**

#### Auditor Controller-

It is recommended to add one Accountant III position to provide needed training to County department staff on Accounting functions and operations in the government environment. It is

Public Hearing to Consider the Adoption of the Recommended Final Budget for Fiscal Year 2017-2018 and Related Actions

also recommended to add one Application Specialist III position to provide the technical expertise and direct support to Human Resources & Training functional staff in the PeopleSoft system. These positions will be funded with 66% departmental revenue through Cost Allocation Plan (CAP) charges and 34% from Net County Cost.

**Chief Executive Office-**

It is recommended to add one Maintenance Engineer I and one block-budgeted Maintenance Engineer II position to be responsible for general maintenance of Tenth Street Place (TSP) structures and grounds, routine preventative maintenance, and cubicle construction and modifications. These positions will be funded through the TSP Joint Powers Authority budget; 49% County, 49% City of Modesto, and 2% Retail Partners. The addition of these positions has been approved by the City-County 10<sup>th</sup> Street Place Joint Powers Commission.

**Clerk-Recorder-**

It is recommended to restore two unfunded Legal Clerk I/II/III positions to assist with the increase in recordings, passport requests, vital and business documents. It is also recommended to restore one unfunded Staff Services Technician to provide training, guidance, and technical leadership with voter services as a result of the increased number of registered voters. These positions will be funded by Clerk-Recorder revenue and General Fund contribution.

**TECHNICAL ADJUSTMENTS TO POSITION ALLOCATION**

Department	Reclassify		Block Budget	Classification Study	Transfer In	Transfer Out	New Classification
	Upward/Downward						
Behavioral Health & Recovery Services	1						
Chief Executive Office		1			5	5	
General Services Agency	1						
Health Services Agency				1			
Library	1						
Probation	3						
Public Works	2						
Sheriff's Office				2	2	2	1
Workforce Development				5			
<b>GRAND TOTAL</b>	<b>8</b>	<b>1</b>	<b>1</b>	<b>8</b>	<b>7</b>	<b>7</b>	<b>1</b>

There are several technical adjustments recommended for the 2017-2018 Final Budget. These include reclassifying eight positions, block-budgeting one position, conducting eight classification studies, and transferring seven positions between budget units.

The 2017-2018 Final Budget also recommends adding a new classification of Chaplain in the Sheriff's Office as a result of a new position request study. The salary for the Chaplain will be \$20.63 - \$25.07 per hour and the classification will be in the Mid-Management/Supervisory bargaining unit.

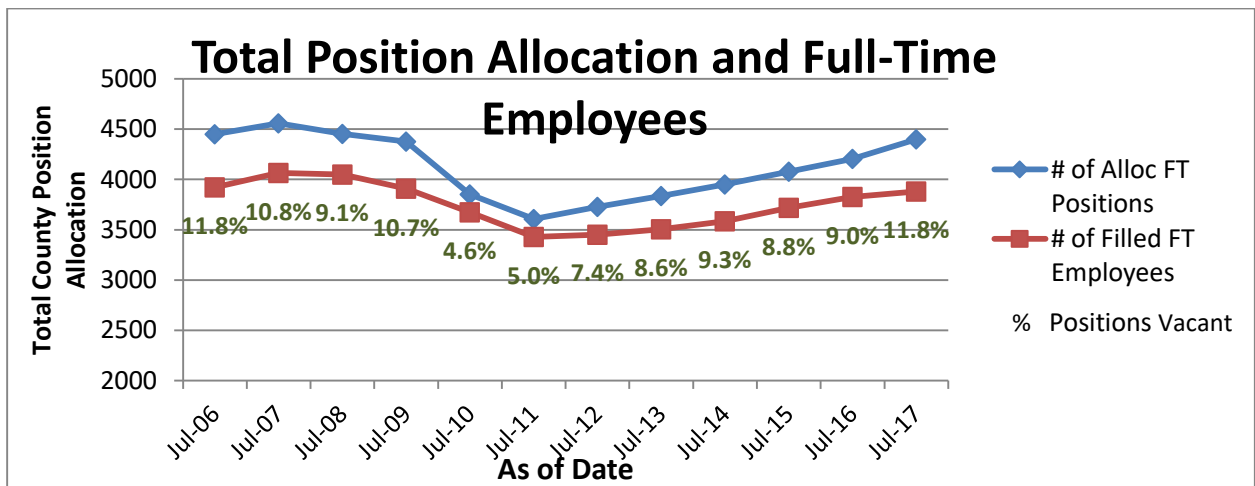
Public Hearing to Consider the Adoption of the Recommended Final Budget for Fiscal Year 2017-2018 and Related Actions

Total authorized positions includes an additional 117 positions administered through the County’s classification and payroll system which are allocated to external organizations, including: 59 for Stanislaus Regional 911, 32 for Stanislaus Animal Services Agency, five for Children and Families Commission, three for Local Agency Formation Commission, 16 for Stanislaus County Employees Retirement Association StanCERA, and two for Stanislaus Law Library.

The staffing attachment (Attachment C) reflects the recommended changes to authorized positions. It is recommended that the Salary and Position Allocation Resolution be amended to reflect these changes effective the first full pay period on or after September 30, 2017 or as otherwise indicated in Staffing Attachment C.

In the last eight years since the economic downturn, the position allocation has gradually increased 862 positions or approximately 23.9%, from 3,607 to 4,469 in the 2017-2018 Recommended Final Budget. The majority of the growth is due to Public Safety Realignment (AB109), the Affordable Care Act, the Mental Health Services Act, mandated Child Welfare programs, Public Safety Restoration, the Public Safety Center Expansion Project (AB900), and an increase in Federal and State mandates. The County is still 134 positions below the staffing high point of 4,603 in Budget Year 2007-2008.

The following chart illustrates the total number of full-time allocated positions, the number of filled full-time employees, and the vacancy rate.



**CONTACT PERSON:**

Jody Hayes, Chief Executive Officer. Telephone (209) 525-6333.

Patrice Dietrich, Assistant Executive Officer. Telephone (209) 525-6333.

**ATTACHMENT(S):**

- A. Letter to the Board of Supervisors from Jody Hayes, Chief Executive Officer
- B. Recommended Final Budget – Fiscal Year 2017-2018

Public Hearing to Consider the Adoption of the Recommended Final Budget for Fiscal Year 2017-2018 and Related Actions

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- C. 2017-2018 Final Budget Staffing Recommendations
- D. 2017-2018 Final Budget Contract Summary Sheet – Contracts over \$100,000
- E. 2017-2018 Final Budget Contract Summary Sheet – Contracts between \$50,000 – \$100,000
- F. 2016-2017 Funds Available Year-End Carryover - Projects
- G. County of Stanislaus Appropriations Limit Worksheet for the Fiscal Year Ended June 30, 2018.
- H. Proceeds of Tax Calculation Summary Fiscal Year 2017-2018



## Attachment A

Letter to the Board of Supervisors from  
Jody Hayes, Chief Executive Officer



**CHIEF EXECUTIVE OFFICE**

**Jody L. Hayes**  
Chief Executive Officer

**Patricia Hill Thomas**  
Chief Operations Officer/  
Assistant Executive Officer

**Keith D. Boggs**  
Assistant Executive Officer

**Patrice M. Dietrich**  
Assistant Executive Officer

September 19, 2017

1010 10<sup>th</sup> Street, Suite 6800, Modesto, CA 95354  
Post Office Box 3404, Modesto, CA 95353-3404

Chairman Vito Chiesa  
Supervisor Kristin Olsen  
Supervisor Terry Withrow  
Supervisor Dick Monteith  
Supervisor Jim DeMartini

*“Striving together to be the best!”*

Dear Supervisors,

It is with great pleasure that I present for your consideration the 2017-2018 Recommended Final Budget. This recommended budget totals \$1,265,328,047 and represents a 7% increase from the 2017-2018 Adopted Proposed Budget and an 11.7% increase above the 2016-2017 Adopted Final Budget. These recommended appropriations will accommodate the wide array of services provided to our community and continue to support the Board's priorities that focus on safety, health, economic strength, learning, and efficient public services while maintaining fiscal prudence and responsibility. This fiscal year marks transition in multiple ways with my transition as your new Chief Executive Officer, the incorporation of department outcomes in the Final Budget document, and the preparation for a two-year budget process in the coming year. It is an exciting time for our County!

Traditionally, the budget message has started with a poignant quote indicative of the time or approach to the year's challenges. In this period of transition, it seemed appropriate to elevate the County's updated motto to the forefront as a guidepost in our movement forward. *Striving together to be the best!* Six simple words strung together to form an ambition, a direction, a partnership, a culture. In its entirety, the motto serves as a compelling County objective; by component, it provides so much more.

*Striving* means strenuous or vigorous effort towards a goal. It is indicative of action, of forward movement experienced in the moment. *Striving* identifies the endless pursuit of something greater. While we celebrate our accomplishments from the prior year, we simultaneously look to the future with the heartfelt desire towards continuous improvement. This requires thoughtful reflection on not only what works well, but what could be better and an acceptance of constructive criticism and feedback. *Striving* is not a light-hearted approach to doing, it is a full-force effort towards improvement.

STRIVING TOGETHER TO BE THE BEST

The addition of the word *together* very clearly captures the sentiment of teamwork, of a community uniting for a common purpose, that of being the best. Working *together* encourages collaboration across divisions, across departments, across agencies and community groups. This *together* component ensures that each of us is not alone in our efforts, that we have multiple partners focused on the same outcomes who can provide fresh perspective and continuous support. *Together* is not self-reliant and requires the extension of mutual respect, genuine consideration, and real trust. This additional word creates a collective energy with which to approach challenges, adapt to opportunities, and accomplish goals.

It might be easy to overlook the phrase *to be*, but that would be a mistake. *To be* presumes that something has not yet occurred, that we are not yet the best. What this ensures is that efforts towards improvement are continuous, that we never waver in the desire to reach the top. This irregular verb points us to the future, directs us away from where we are to where we want *to be*. It encourages continual learning and growth to avoid complacency and mediocrity. *To be* is no lightweight.

The carefully chosen words of our County motto all direct us to the ultimate goal: to be *the best*. Our vision takes it a step further and stresses that we be the best in America; no small feat. This vision encompasses all aspects of what we do, of the services we provide to the community. It means that we work to be *the best* in customer service, provide *the best* health care, ensure *the best* safety measures, grow *the best* produce, instill *the best* economy, and maintain *the best* parks. That's a tall order! However, it is the active pursuit to become *the best* that will perpetually motivate us.

This active pursuit is guiding our approach to this fiscal year and the recommendations contained in the Final Budget. Together we are meeting the needs of our community by ensuring the continued provision of quality services, mitigating State budget impacts, improving workforce functions, keeping up with technology upgrades, preserving resources for a rainy day, and minimizing debt. The budget presented before you embodies the fiscal responsibility required to manage the current and future needs of Stanislaus County, providing the lasting foundation with which we can build upon and continue *striving together to be the best!*

### Budget Outlook

The majority of the recommended changes from the 2017-2018 Adopted Proposed Budget include \$66.5 million in the Special Revenue funds to support the In-Home Supportive Services (IHSS) program at the Community Services Agency (CSA), roadway resurfacing projects in Public Works – Road and Bridge, expanded Workforce Innovation and Opportunity Act and Welfare-to-Work program services in the Department of Workforce Development, and support unmet needs requested by various departments, described in individual department section summaries. Recommended adjustments in the General Fund total \$16.2 million and include the early pay off of the AB 900 Tobacco debt, one-time needs in the public safety departments, Net County Cost carryover savings from the prior year, the CSA IHSS Maintenance of Effort (MOE)

obligation, mandated services for CSA General Assistance, adjustments for retirement costs that were not included in Proposed Budget, Americans with Disabilities Act (ADA) improvements, recently negotiated salary increases, and unmet needs requested by departments, described in individual department section summaries.

The 2017-2018 Recommended Final Budget includes revenue of \$1,192,446,520, an increase of 68.1 million or 6.1% above the 2017-2018 Adopted Proposed Budget and a \$102 million increase over the 2016-2017 Adopted Final Budget. The total Recommended Final Budget is balanced using \$72.9 million in fund balance/retained earnings compared to the 2017-2018 Adopted Proposed Budget, which relied on \$58 million in fund balance/retained earnings.

Net County Cost carryover savings included in department budgets totals \$2.2 million, compared to \$4.1 million in the 2016-2017 Adopted Final Budget. This year represents the final year of the Net County Cost Savings Program as the County transitions to two-year budgets in Budget Year 2018-2019.

Discretionary Revenue of \$205.8 million represents an increase of \$2.1 million from the Adopted Proposed Budget, primarily due to the actual property tax roll increase of 5.7% for the unincorporated area of the County.

Staffing includes an overall increase in the allocation count by 33 positions to a total authorized position level of 4,469. Eight positions are being restored from the unfunded list and 28 positions are new. All but three positions are supported with external funding.

The 2017-2018 Recommended Final Budget is balanced using the following strategies and objectives: annual budget analysis is completed with attention to the multi-year, long-range model which provides guidance for financial decisions; budget priorities remain prudent with targeted spending used to support Public Safety Restoration, Enterprise Technology Innovation, and Focus on Prevention; use of fund balance in the General Fund is targeted to assignments that were established as a result of one-time funds in prior years for one-time purposes, such as for debt payoff and start-up costs for AB 900 Jail Expansion; and projections for the new IHSS MOE are offset by one-time prior year savings in CSA match realized from 1991 Realignment growth revenue (realignment growth funding of \$1.6 million will be dedicated to mitigating the IHSS MOE impact in future fiscal years).

### Issues and Budget Impacts

**Public Safety Center Expansion and Jail Staffing.** The AB 900 Phase II Public Safety Center Expansion project (Maximum Security/Medical/Mental Health) and the County's companion project (Intake, Release, and Transportation) have been completed on time and well under budget. The first phase of opening occurred on March 20, 2017. These new structures represent significant modernization and the addition of secure public safety facilities.

While the State of California funded 90% of the construction of the Maximum Security/Medical/Mental Health facilities and the County funded 100% of the Intake, Release, and Transportation facility, the County's General Fund and the Local Community Corrections Partnership (CCP) fund are responsible for the entire increased operating costs. The Board of Supervisors approved the phased staffing and operational plan for the opening of the new facilities, which includes 552 additional beds, a medical/mental health unit, and Intake, Release, and Transportation facility, and more.

The Re-Entry and Alternatives to Custody Training (REACT) Center project (SB 1022) is well under way and is expected to be completed in 2018. REACT will allow for the closure of the Main Jail downtown, except usage for court holding.

**Healthy Community – Visioning, Business Planning, and Facility Master Planning.**

The business and master planning for the programs located at the Community Services Facility, including CSA, Workforce Development, Women, Infants and Children (WIC), and Child Support Services, will be completed during Fiscal Year 2017-2018.

The business, vision, and facility master plan for the Health Services Agency (HSA) is well under way with community stakeholders providing input on the County's Public Health program. The changes to the Affordable Care Act will likely impact County health programs as the County remains responsible for the medically indigent adult. Leased properties are needed to continue to operate in aging facilities.

Similarly, a strategic business and facility plan is needed for Behavioral Health and Recovery Services (BHRS) and is planned to start in the fall of 2017. November marks the 20<sup>th</sup> year since the closure of the Stanislaus Medical Center. The inpatient agreement with Doctors Medical Center (DMC) will have also been in place for a 20-year period. Negotiations are under way with DMC for a revised agreement.

**Human Resources Recruitment and Retention.** Recruitment and retention of qualified potential employees continues to be a challenge for the County. With the skill shortage pushing competitive salaries higher in the private sector and comparable counties, counter offers and incentives lure candidates away even if they are in the process of a Stanislaus County recruitment, making it especially difficult for hard-to-fill positions.

The County has entered into an agreement for provisions to re-brand and market its services. This re-branding effort will align with the County's mission and vision, but will focus on designing a new experience for hiring employees as well as retaining existing staff. The desired outcome is that Stanislaus County will be perceived and seen as a desirable employer of choice for job applicants looking for employment opportunities.

**Human Resources (HR) Training and Workforce Development.** The County continues to work with departments to ensure professional growth and development opportunities are provided to its employees. Chief Executive Office (CEO) HR is

developing a five-year strategic plan that will tie to newly dedicated funding and includes meeting the challenges of recruitment, training, and retention strategies in response to a significant portion of our workforce who are eligible for retirement in the next five years.

Recent work in the area of employee engagement has been met with positive response. A year two engagement survey will be conducted during this budget cycle. With the vision of having an engaged workforce, HR staff expect to turn our collective efforts towards preparing the workforce for future opportunities with the County and encouraging new hires in new ways. Shifting the County towards a more robust focus on succession planning efforts will continue to be critical.

**Labor Relations.** Stanislaus County has current contracts in place with 10 County labor organizations. In recent months, the County was in active negotiations with six bargaining units, reaching agreement with six labor contracts. The Stanislaus Regional Emergency Dispatchers Associations (SREDA) remains at impasse and discussions are expected to resume shortly. Six additional labor contracts are scheduled to expire on June 30, 2018, and the IHSS contract expires in 2019.

Collective health insurance negotiations with 13 bargaining units began in July. The current agreement is in effect through December 31, 2017, and Open Enrollment begins in late October 2017.

**Performance Visioning.** The County has begun implementation of Performance Visioning to promote a focus on outcomes and community impact. Performance Visioning challenges the organization to analyze what success looks like for departments and services. Departments have been challenged to identify two metrics that speak to how their services make an impact on the community, essential to measuring success.

Performance Visioning is implemented effective with the 2017-2018 Recommended Final Budget. Initial department metrics are reported in a new outcomes section, establishing baseline performance on department-identified critical business factors. Many Internal Services departments will report on customer experience as measured in a survey to customers receiving service in 2016-2017. The customer experience will be measured annually and it is anticipated that a focus on feedback from open-ended questions will improve overall performance.

Performance Visioning will be evolving to support the upcoming two-year budget strategy with a process for Board of Supervisor and department engagement to be considered going forward.

**Two-Year Budget Process.** A collaborative team of Chief Executive Office personnel, Strategic Business Technology (SBT) staff, and department budget leaders has worked to develop a multi-year budget template for use beginning in Budget Years 2018-2019 and 2019-2020. A phased approach towards this new layout has been initiated with the 2017-2018 Adopted Proposed Budget, wherein departments revised their organizational

charts, provided a new up-front narrative geared toward clearly describing services for the general public, identified *Key Challenges and Opportunities* in a new section, and provided *Related Links* so that members of the community can easily find additional information online.

The 2017-2018 Recommended Final Budget incorporates additional changes from the two-year model geared towards providing performance outcomes. *Performance Outcomes: Financial* includes two new sections focused on budget and actual financial data using five-year historical data to identify trends and any anomalies. *Performance Outcomes: Community/Department Operations* is the result of a year-long collaboration with departments to showcase outcomes that affect the community we serve. This section will provide departments with the medium to identify strengths and opportunities for improvement along with the ability to gauge whether 'anyone is better off' as a result of the services provided.

Changes to come are associated with the two-year aspect of the new budget process. Chief Executive Office staff are working with SBT to finalize the design of the two-year template. New budget workshops, similar to the ones provided in the Final Budget process to train on performance outcomes, will be developed and available to department budget staff in the fall of 2017 to allow time to test the new format, train staff on completing the template, and finalize policies and procedures to match the new two-year budget process.

The new two-year budget will be implemented during the 2018-2019 Proposed Budget process.

### External Assessment/Issues

#### *Economic Outlook:*

The California economy is projected to maintain steady growth in 2017, according to the University of the Pacific Center for Business and Policy Research. State economic growth is projected to be at 2.6% for 2017 and slowly decelerate toward 2% over the next few years. State unemployment is projected to continue to decrease and stabilize at around 5%.

Regional economists are projecting Stanislaus County unemployment to continue to slightly decrease to 8.4% before rising to 9.3% through the 2018-2020 time period. Non-farm Payroll Employment in the Modesto Metropolitan Statistical Area (MSA) is projected to increase by 1.5% in 2017, which is a rate slightly better than Merced MSA and Stockton MSA.

Unemployment in Stanislaus County is trending lower in calendar year 2017 than that experienced a year ago. Unemployment rates for the second quarter of 2017 show:

<u>2017</u>	<u>Stanislaus County Unemployment Rate</u>	<u>National Unemployment Rate</u>
June	7.8%	4.4%
May	7.0%	4.3%
April	7.8%	4.4%

The median home prices in Stanislaus County were \$270,000 for the fourth quarter of 2016, which is an 11.6% increase over the fourth quarter of 2015.

The Property Tax Assessed Roll for valuation increased 5.71% for 2017-2018 up to more than \$46.8 billion. The Assessed Roll for the unincorporated area of Stanislaus County increased by 5.70%. Although Sales Tax revenues have increased annually since 2009, they are expected to decrease by approximately 1.4% in the 2017-2018 Fiscal Year. Property Tax and Sales Tax are two of the biggest Discretionary Revenue sources the County can use to support organizational priorities.

*State Impacts:*

The State's economy has recovered from the Great Recession and the past four budgets have significantly expanded government spending. The Legislature and the Governor have focused the spending on counteracting the effects of poverty.

California has begun the 2017-2018 fiscal year with encouraging revenues, with total revenues exceeding projections in the State budget by \$188.8 million, or 3.2%. Total revenues in July 2017 were \$667.9 million higher than in July 2016, with each of the "big three" revenue sources beating expectations. Personal income tax receipts of \$4.74 billion in July were \$77.3 million higher than 2017-2018 Budget Act estimates. July corporation tax receipts of \$363.5 million were \$18.9 million more than anticipated, up 5.5%. Retail sales and use tax receipts of \$899.5 million for July, surged \$84.6 million, or 10.4%, above budget estimates.

Noted with the passage of the State Budget, enacted in June of 2017, the economy will have finished its eighth year of expansion, only two years shorter than the longest recovery since World War II. It is not a matter of if, but when a recession will occur. Of note, the State minimum wage is scheduled to increase to \$11 per hour in 2018 and increase to \$15 per hour by 2022 which could have significant future implications on the business climate.

Looking Forward

The County will maintain a number of strategies that are essential for financial stability, including long-range modeling, adequate financial reserves, and tight controls on long-term debt.

Over this next year, the County will begin implementing a two-year budget cycle more closely linked to Board of Supervisors priorities, as well as a continued movement into



improved performance outcomes. Bringing together and aligning our strategic planning, Board priorities, and performance outcome efforts will yield better value for the public and more effective use of funds into the future.

We will be closely evaluating our Enterprise Technology Innovations for success metrics and will strive to fully staff the positions approved through the Public Safety Restoration plan. We will open new, modern, and safe public safety facilities.

Finally, the Focus on Prevention Initiative has gained tremendous community momentum; the Community and the County have identified sustainable financing to support the staffing, operations, and leadership structures critical to the success of this long-term commitment to improve the quality of life in our Community. In the upcoming year, we will continue working with the Community on a visioning process to develop a full-service Access Center to reduce and prevent homelessness in the County. The roots of societal issues run deep and it will take the effort of all of the 10 sectors of our community working together to move the needle on positive change.

### Conclusion

It is an honor to serve as your Chief Executive Officer and to lead the great men and women of our organization. *Striving together to be the best* is more than a motto to me, it serves as a catalyst for continuous improvement through a focus on partnership and teamwork. It encourages community and inter-departmental collaboration as we come together to realize our best results.

As a football fan, I recognize the importance of teamwork in realizing success. John Elway, Broncos legend, stresses, "It's all about putting the best team together – not just in the front office but the players on the field." Success requires the determination and strength of the entire team, every player on the field. It is my hope that in the months and years to come, the coordinated efforts of our County organization will help us reach our collective goals to better serve the community in which we live, all while *striving together to be the best!*

Respectfully,



Jody Hayes  
Chief Executive Officer

Attachment B

Recommended Final Budget

Fiscal Year 2017-2018

**Recommended  
Final Budget  
Fiscal Year 2017-2018  
Stanislaus County, California**



**Submitted by  
Jody Hayes  
Chief Executive Officer**

**Board of Supervisors  
Vito Chiesa, Chair  
Kristin Olsen  
Terry Withrow  
Dick Monteith  
Jim DeMartini**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Stanislaus County  
California**

For the Fiscal Year Beginning

**July 1, 2016**

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County, California for its annual budget for the Fiscal Year beginning July 1, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only and is the fourteenth in the history of Stanislaus County. We believe our current budget document continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for another award.

**STANISLAUS COUNTY 2016 AWARD**

Front cover picture: East Stanislaus County taken by Greg Beliera



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# BOARD OF SUPERVISORS

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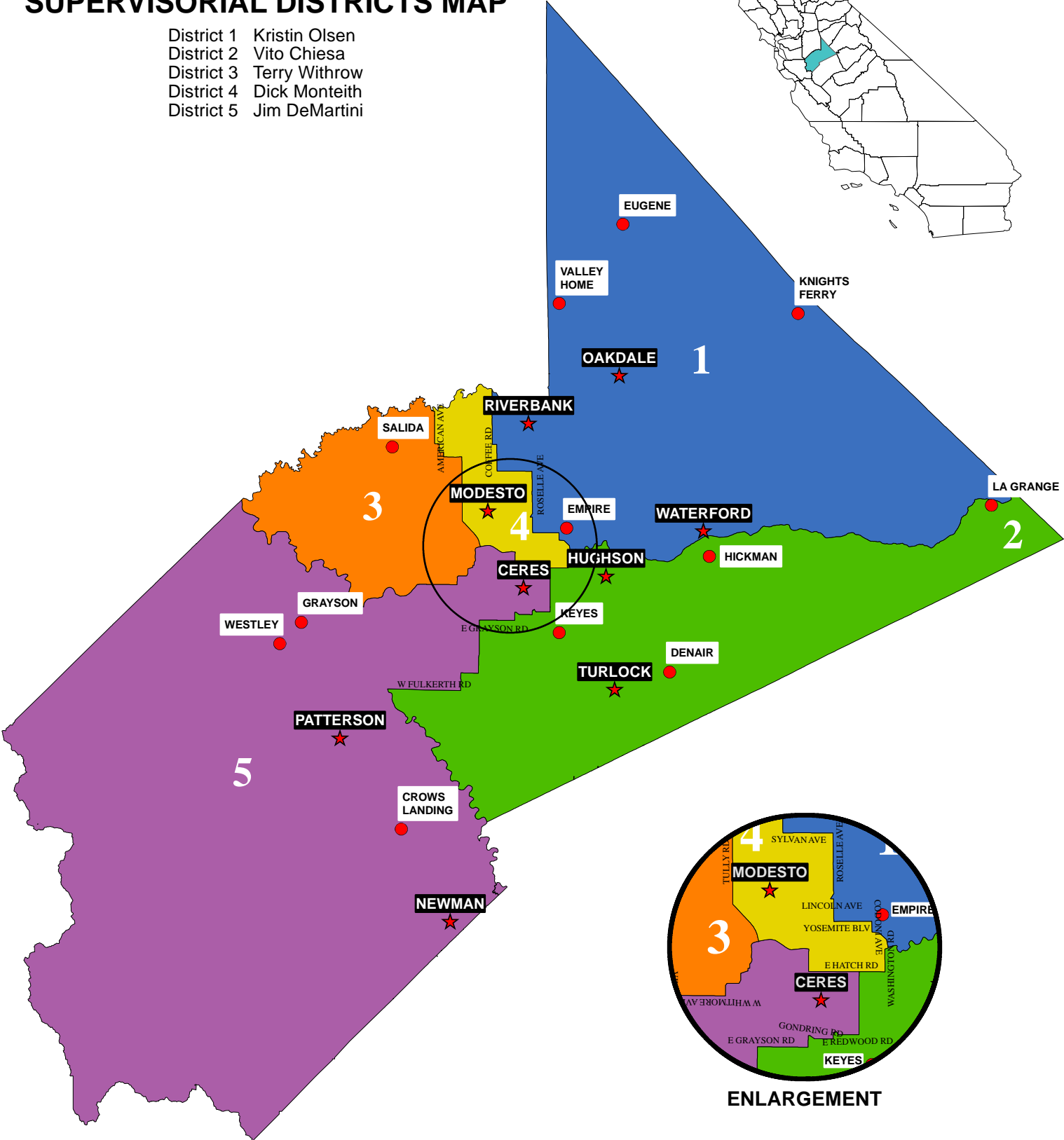
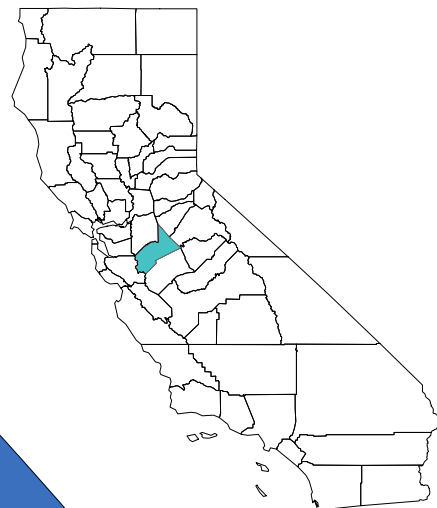


From left to right: Supervisor Vito Chiesa, District 2; Supervisor Jim DeMartini, District 5; Supervisor Terry Withrow, District 3; Supervisor Kristin Olsen, District 1; and Supervisor Dick Monteith, District 4



# STANISLAUS COUNTY SUPERVISORIAL DISTRICTS MAP

- District 1 Kristin Olsen
- District 2 Vito Chiesa
- District 3 Terry Withrow
- District 4 Dick Monteith
- District 5 Jim DeMartini

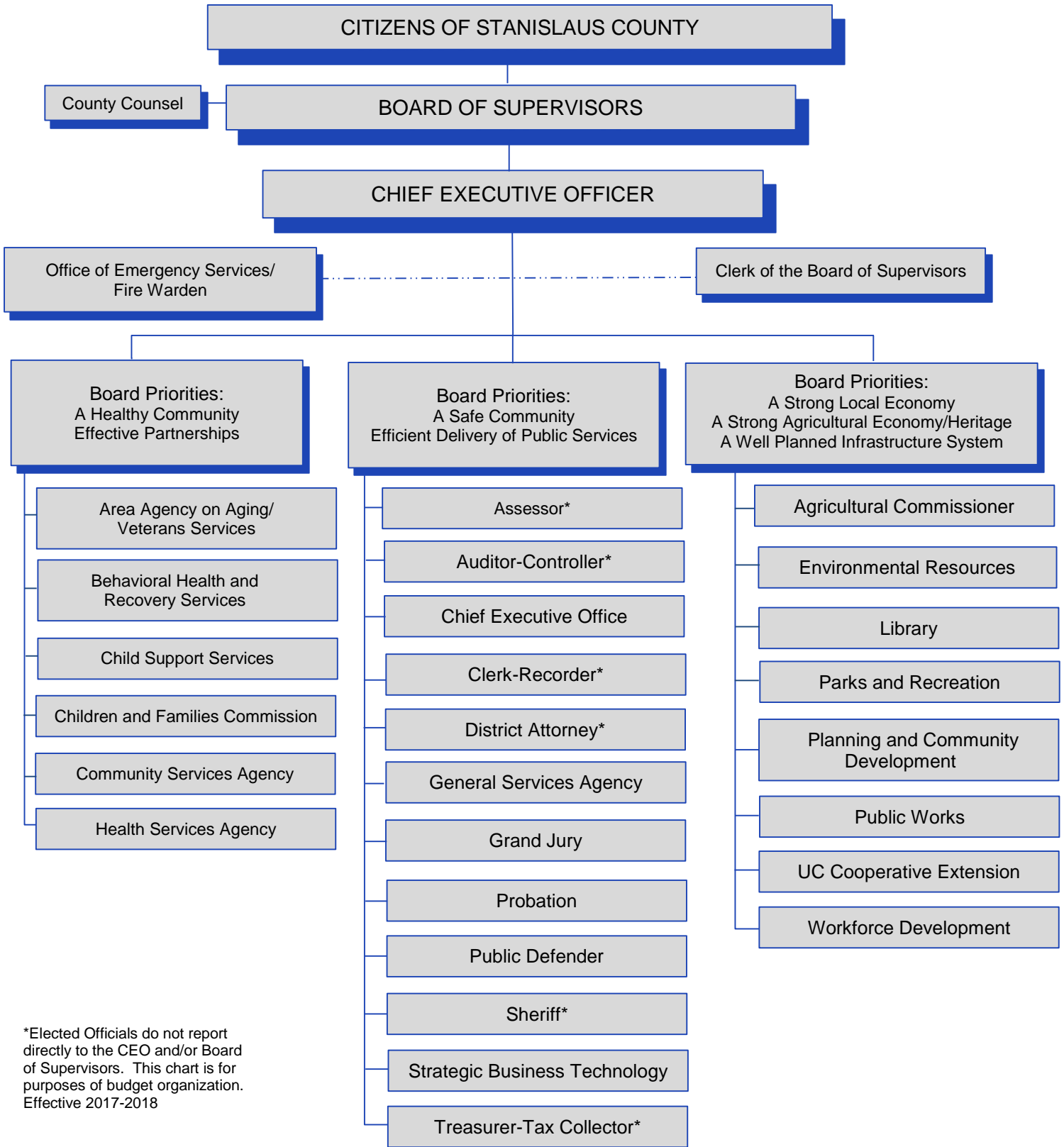


ENLARGEMENT

- ★ INCORPORATED CITIES
- UNINCORPORATED COMMUNITIES



# STANISLAUS COUNTY ORGANIZATIONAL CHART



\*Elected Officials do not report directly to the CEO and/or Board of Supervisors. This chart is for purposes of budget organization. Effective 2017-2018

# Vision

....a county that is respected for its service in the community and is known as the best in America.

# Mission

Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost-effective manner.

# Priorities

The Stanislaus County Board of Supervisors is committed to providing excellent community services and we charge the organization to effectively manage public resources, encourage innovation and continuously improve business efficiencies.

In collaboration with public and private partnerships we strive for:

- **A safe community**
- **A healthy community**
- **A strong local economy**
- **Effective partnerships**
- **A strong agricultural economy/heritage**
- **A well-planned infrastructure system**
- **Efficient delivery of public services**

# Values

**Trustworthiness...acting with honesty, integrity, loyalty and keeping our promises**

**Respect...treating everyone with dignity**

**Responsibility...being accountable for our actions and pursuing excellence**

**Fairness...treating others with impartiality and equity**

**Caring...showing concern for the well-being of others**

**Citizenship...obeying laws and regulations and caring about our community**

# Stanislaus County

# SUMMARY OF BOARD PRIORITIES AND GOALS



BOARD PRIORITY	GOALS
<p><b>A Safe Community</b></p>	<ol style="list-style-type: none"> <li>1. Focus on the safety of our neighborhoods and strengthening our communities</li> <li>2. Demonstrate responsiveness to reported trends in criminal activity</li> <li>3. Improve the effectiveness and efficiency of the criminal justice system</li> <li>4. Ensure local and regional disaster preparedness</li> <li>5. Reduce pet overpopulation</li> <li>6. Promote public awareness</li> </ol>
<p><b>A Healthy Community</b></p>	<ol style="list-style-type: none"> <li>1. Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families</li> <li>2. Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations</li> <li>3. Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness</li> </ol>
<p><b>A Strong Local Economy</b></p>	<ol style="list-style-type: none"> <li>1. Focus on engaging families to participate in and be supported by a healthy economy</li> <li>2. Facilitate job creation</li> <li>3. Promote an attractive regional environment</li> <li>4. Promote adequate/affordable housing</li> <li>5. Focus on access for all children and young people to a first-rate education – from cradle to career</li> </ol>

# SUMMARY OF BOARD PRIORITIES AND GOALS



BOARD PRIORITY	GOALS
<p><b>Effective Partnerships</b></p>	<ol style="list-style-type: none"> <li>1. Explore, identify and evaluate opportunities for effective partnerships</li> <li>2. Recognize and promote the value of partnerships to the community</li> </ol>
<p><b>A Strong Agricultural Economy/Heritage</b></p>	<ol style="list-style-type: none"> <li>1. Support and promote agricultural products, education, technology and innovation</li> <li>2. Protect agriculture resources</li> <li>3. Manage threats to agriculture</li> </ol>
<p><b>A Well Planned Infrastructure System</b></p>	<ol style="list-style-type: none"> <li>1. Ensure reliable water sources—quality and quantity</li> <li>2. Improve transportation circulation</li> <li>3. Promote effective solid waste disposal</li> <li>4. Develop a comprehensive flood control strategy</li> </ol>
<p><b>Efficient Delivery of Public Services</b></p>	<ol style="list-style-type: none"> <li>1. Improve customer satisfaction</li> <li>2. Increase e-government services and transactions</li> <li>3. Improve the efficiency of County government processes</li> <li>4. Improve energy efficiency</li> </ol>



## Effective Partnerships

The Stanislaus County Board of Supervisors is committed to building strong relationships with local, regional and federal partners. To best serve the community, Stanislaus County departments have found innovative ways to utilize partnerships to leverage resources and expand services to the public.

The goals and measures for this Board of Supervisors priority were developed by a cross-functional group of departments who have a primary role in supporting the other six Board of Supervisors priorities.



The Effective Partnerships team is comprised of the Auditor-Controller, Chief Executive Office – Office of Emergency Services, Child Support Services, Community Services Agency, Environmental Resources, Library, and Parks and Recreation. All Departments are key partners in meeting the expected outcomes of the Effective Partnerships priority.

The primary focus of this priority team is the Stanislaus County Board of Supervisors' Effective Partnership Recognition. The first annual Stanislaus County Board of Supervisors Effective Partnership Award was presented at the Board of Supervisors' meeting on September 29, 2009. Since that time, the recognition award has been presented to sixteen departmental partnerships:

- ◆ Child Support Services – Child Support and Local Hospitals Connecting to Make a Difference in a Child's Future, August 2017
- ◆ Chief Executive Office – Homelessness Outreach and Engagement Center, August 2017
- ◆ Office of Emergency Services/Department of Environmental Resources - Temporary Water Assistance, November 2016
- ◆ Public Works – Stanislaus Multi-Agency Regional Storm Water Resource Plan, November 2016
- ◆ Community Services Agency – Pathways to Well-Being, September 2015
- ◆ Department of Child Support Services – Pathways to Self Sufficiency, September 2015
- ◆ Community Services Agency – Extended Foster Care Youth Program, December 2014
- ◆ Stanislaus County Affordable Care Act Implementation Partnership, December 2014
- ◆ Valley Recovery Resources, Clean and Sober Partnership, August 2013
- ◆ Geographic Information System Central Partnership, August 2013
- ◆ Child Support Services Probation project, October 2011
- ◆ The Latino Emergency Council, October 2011
- ◆ The Department of Environmental Resources' Stanislaus County Food Processing By-Product Use program, August 2010
- ◆ The Chief Executive Office Employee Mentor program, August 2010
- ◆ The Parks Department's Empire Regional Water Safety Training Center, September 2009
- ◆ Children and Families Commission's Family Resource Center/Child Abuse Prevention Project, September 2009

Andrew Carnegie once said that *"Teamwork is the ability to work together toward a common vision, the ability to direct individual accomplishments toward organizational objectives. It is the fuel that allows common people to attain uncommon results."*

The names of each winning partnership will join previous winners on the plaque located in the Board of Supervisors Chambers foyer and will serve as a longstanding testament to the outstanding efforts and "uncommon results" of Stanislaus County employees and their partners.



**CHIEF EXECUTIVE OFFICE**

**Jody L. Hayes**  
Chief Executive Officer

**Patricia Hill Thomas**  
Chief Operations Officer/  
Assistant Executive Officer

**Keith D. Boggs**  
Assistant Executive Officer

**Patrice M. Dietrich**  
Assistant Executive Officer

September 19, 2017

1010 10<sup>th</sup> Street, Suite 6800, Modesto, CA 95354  
Post Office Box 3404, Modesto, CA 95353-3404

Chairman Vito Chiesa  
Supervisor Kristin Olsen  
Supervisor Terry Withrow  
Supervisor Dick Monteith  
Supervisor Jim DeMartini

*“Striving together to be the best!”*

Dear Supervisors,

It is with great pleasure that I present for your consideration the 2017-2018 Recommended Final Budget. This recommended budget totals \$1,265,328,047 and represents a 7% increase from the 2017-2018 Adopted Proposed Budget and an 11.7% increase above the 2016-2017 Adopted Final Budget. These recommended appropriations will accommodate the wide array of services provided to our community and continue to support the Board’s priorities that focus on safety, health, economic strength, learning, and efficient public services while maintaining fiscal prudence and responsibility. This fiscal year marks transition in multiple ways with my transition as your new Chief Executive Officer, the incorporation of department outcomes in the Final Budget document, and the preparation for a two-year budget process in the coming year. It is an exciting time for our County!

Traditionally, the budget message has started with a poignant quote indicative of the time or approach to the year’s challenges. In this period of transition, it seemed appropriate to elevate the County’s updated motto to the forefront as a guidepost in our movement forward. *Striving together to be the best!* Six simple words strung together to form an ambition, a direction, a partnership, a culture. In its entirety, the motto serves as a compelling County objective; by component, it provides so much more.

*Striving* means strenuous or vigorous effort towards a goal. It is indicative of action, of forward movement experienced in the moment. *Striving* identifies the endless pursuit of something greater. While we celebrate our accomplishments from the prior year, we simultaneously look to the future with the heartfelt desire towards continuous improvement. This requires thoughtful reflection on not only what works well, but what could be better and an acceptance of constructive criticism and feedback. *Striving* is not a light-hearted approach to doing, it is a full-force effort towards improvement.

**STRIVING TOGETHER TO BE THE BEST**

The addition of the word *together* very clearly captures the sentiment of teamwork, of a community uniting for a common purpose, that of being the best. Working *together* encourages collaboration across divisions, across departments, across agencies and community groups. This *together* component ensures that each of us is not alone in our efforts, that we have multiple partners focused on the same outcomes who can provide fresh perspective and continuous support. *Together* is not self-reliant and requires the extension of mutual respect, genuine consideration, and real trust. This additional word creates a collective energy with which to approach challenges, adapt to opportunities, and accomplish goals.

It might be easy to overlook the phrase *to be*, but that would be a mistake. *To be* presumes that something has not yet occurred, that we are not yet the best. What this ensures is that efforts towards improvement are continuous, that we never waver in the desire to reach the top. This irregular verb points us to the future, directs us away from where we are to where we want *to be*. It encourages continual learning and growth to avoid complacency and mediocrity. *To be* is no lightweight.

The carefully chosen words of our County motto all direct us to the ultimate goal: to be *the best*. Our vision takes it a step further and stresses that we be the best in America; no small feat. This vision encompasses all aspects of what we do, of the services we provide to the community. It means that we work to be *the best* in customer service, provide *the best* health care, ensure *the best* safety measures, grow *the best* produce, instill *the best* economy, and maintain *the best* parks. That's a tall order! However, it is the active pursuit to become *the best* that will perpetually motivate us.

This active pursuit is guiding our approach to this fiscal year and the recommendations contained in the Final Budget. Together we are meeting the needs of our community by ensuring the continued provision of quality services, mitigating State budget impacts, improving workforce functions, keeping up with technology upgrades, preserving resources for a rainy day, and minimizing debt. The budget presented before you embodies the fiscal responsibility required to manage the current and future needs of Stanislaus County, providing the lasting foundation with which we can build upon and continue *striving together to be the best!*

### Budget Outlook

The majority of the recommended changes from the 2017-2018 Adopted Proposed Budget include \$66.5 million in the Special Revenue funds to support the In-Home Supportive Services (IHSS) program at the Community Services Agency (CSA), roadway resurfacing projects in Public Works – Road and Bridge, expanded Workforce Innovation and Opportunity Act and Welfare-to-Work program services in the Department of Workforce Development, and support unmet needs requested by various departments, described in individual department section summaries. Recommended adjustments in the General Fund total \$16.2 million and include the early pay off of the AB 900 Tobacco debt, one-time needs in the public safety departments, Net County Cost carryover savings from the prior year, the CSA IHSS Maintenance of Effort (MOE)

obligation, mandated services for CSA General Assistance, adjustments for retirement costs that were not included in Proposed Budget, Americans with Disabilities Act (ADA) improvements, recently negotiated salary increases, and unmet needs requested by departments, described in individual department section summaries.

The 2017-2018 Recommended Final Budget includes revenue of \$1,192,446,520, an increase of 68.1 million or 6.1% above the 2017-2018 Adopted Proposed Budget and a \$102 million increase over the 2016-2017 Adopted Final Budget. The total Recommended Final Budget is balanced using \$72.9 million in fund balance/retained earnings compared to the 2017-2018 Adopted Proposed Budget, which relied on \$58 million in fund balance/retained earnings.

Net County Cost carryover savings included in department budgets totals \$2.2 million, compared to \$4.1 million in the 2016-2017 Adopted Final Budget. This year represents the final year of the Net County Cost Savings Program as the County transitions to two-year budgets in Budget Year 2018-2019.

Discretionary Revenue of \$205.8 million represents an increase of \$2.1 million from the Adopted Proposed Budget, primarily due to the actual property tax roll increase of 5.7% for the unincorporated area of the County.

Staffing includes an overall increase in the allocation count by 33 positions to a total authorized position level of 4,469. Eight positions are being restored from the unfunded list and 28 positions are new. All but three positions are supported with external funding.

The 2017-2018 Recommended Final Budget is balanced using the following strategies and objectives: annual budget analysis is completed with attention to the multi-year, long-range model which provides guidance for financial decisions; budget priorities remain prudent with targeted spending used to support Public Safety Restoration, Enterprise Technology Innovation, and Focus on Prevention; use of fund balance in the General Fund is targeted to assignments that were established as a result of one-time funds in prior years for one-time purposes, such as for debt payoff and start-up costs for AB 900 Jail Expansion; and projections for the new IHSS MOE are offset by one-time prior year savings in CSA match realized from 1991 Realignment growth revenue (realignment growth funding of \$1.6 million will be dedicated to mitigating the IHSS MOE impact in future fiscal years).

### Issues and Budget Impacts

**Public Safety Center Expansion and Jail Staffing.** The AB 900 Phase II Public Safety Center Expansion project (Maximum Security/Medical/Mental Health) and the County's companion project (Intake, Release, and Transportation) have been completed on time and well under budget. The first phase of opening occurred on March 20, 2017. These new structures represent significant modernization and the addition of secure public safety facilities.



While the State of California funded 90% of the construction of the Maximum Security/Medical/Mental Health facilities and the County funded 100% of the Intake, Release, and Transportation facility, the County's General Fund and the Local Community Corrections Partnership (CCP) fund are responsible for the entire increased operating costs. The Board of Supervisors approved the phased staffing and operational plan for the opening of the new facilities, which includes 552 additional beds, a medical/mental health unit, and Intake, Release, and Transportation facility, and more.

The Re-Entry and Alternatives to Custody Training (REACT) Center project (SB 1022) is well under way and is expected to be completed in 2018. REACT will allow for the closure of the Main Jail downtown, except usage for court holding.

**Healthy Community – Visioning, Business Planning, and Facility Master Planning.**

The business and master planning for the programs located at the Community Services Facility, including CSA, Workforce Development, Women, Infants and Children (WIC), and Child Support Services, will be completed during Fiscal Year 2017-2018.

The business, vision, and facility master plan for the Health Services Agency (HSA) is well under way with community stakeholders providing input on the County's Public Health program. The changes to the Affordable Care Act will likely impact County health programs as the County remains responsible for the medically indigent adult. Leased properties are needed to continue to operate in aging facilities.

Similarly, a strategic business and facility plan is needed for Behavioral Health and Recovery Services (BHRS) and is planned to start in the fall of 2017. November marks the 20<sup>th</sup> year since the closure of the Stanislaus Medical Center. The inpatient agreement with Doctors Medical Center (DMC) will have also been in place for a 20-year period. Negotiations are under way with DMC for a revised agreement.

**Human Resources Recruitment and Retention.** Recruitment and retention of qualified potential employees continues to be a challenge for the County. With the skill shortage pushing competitive salaries higher in the private sector and comparable counties, counter offers and incentives lure candidates away even if they are in the process of a Stanislaus County recruitment, making it especially difficult for hard-to-fill positions.

The County has entered into an agreement for provisions to re-brand and market its services. This re-branding effort will align with the County's mission and vision, but will focus on designing a new experience for hiring employees as well as retaining existing staff. The desired outcome is that Stanislaus County will be perceived and seen as a desirable employer of choice for job applicants looking for employment opportunities.

**Human Resources (HR) Training and Workforce Development.** The County continues to work with departments to ensure professional growth and development opportunities are provided to its employees. Chief Executive Office (CEO) HR is

developing a five-year strategic plan that will tie to newly dedicated funding and includes meeting the challenges of recruitment, training, and retention strategies in response to a significant portion of our workforce who are eligible for retirement in the next five years.

Recent work in the area of employee engagement has been met with positive response. A year two engagement survey will be conducted during this budget cycle. With the vision of having an engaged workforce, HR staff expect to turn our collective efforts towards preparing the workforce for future opportunities with the County and encouraging new hires in new ways. Shifting the County towards a more robust focus on succession planning efforts will continue to be critical.

**Labor Relations.** Stanislaus County has current contracts in place with 10 County labor organizations. In recent months, the County was in active negotiations with six bargaining units, reaching agreement with six labor contracts. The Stanislaus Regional Emergency Dispatchers Associations (SREDA) remains at impasse and discussions are expected to resume shortly. Six additional labor contracts are scheduled to expire on June 30, 2018, and the IHSS contract expires in 2019.

Collective health insurance negotiations with 13 bargaining units began in July. The current agreement is in effect through December 31, 2017, and Open Enrollment begins in late October 2017.

**Performance Visioning.** The County has begun implementation of Performance Visioning to promote a focus on outcomes and community impact. Performance Visioning challenges the organization to analyze what success looks like for departments and services. Departments have been challenged to identify two metrics that speak to how their services make an impact on the community, essential to measuring success.

Performance Visioning is implemented effective with the 2017-2018 Recommended Final Budget. Initial department metrics are reported in a new outcomes section, establishing baseline performance on department-identified critical business factors. Many Internal Services departments will report on customer experience as measured in a survey to customers receiving service in 2016-2017. The customer experience will be measured annually and it is anticipated that a focus on feedback from open-ended questions will improve overall performance.

Performance Visioning will be evolving to support the upcoming two-year budget strategy with a process for Board of Supervisor and department engagement to be considered going forward.

**Two-Year Budget Process.** A collaborative team of Chief Executive Office personnel, Strategic Business Technology (SBT) staff, and department budget leaders has worked to develop a multi-year budget template for use beginning in Budget Years 2018-2019 and 2019-2020. A phased approach towards this new layout has been initiated with the 2017-2018 Adopted Proposed Budget, wherein departments revised their organizational

charts, provided a new up-front narrative geared toward clearly describing services for the general public, identified *Key Challenges and Opportunities* in a new section, and provided *Related Links* so that members of the community can easily find additional information online.

The 2017-2018 Recommended Final Budget incorporates additional changes from the two-year model geared towards providing performance outcomes. *Performance Outcomes: Financial* includes two new sections focused on budget and actual financial data using five-year historical data to identify trends and any anomalies. *Performance Outcomes: Community/Department Operations* is the result of a year-long collaboration with departments to showcase outcomes that affect the community we serve. This section will provide departments with the medium to identify strengths and opportunities for improvement along with the ability to gauge whether 'anyone is better off' as a result of the services provided.

Changes to come are associated with the two-year aspect of the new budget process. Chief Executive Office staff are working with SBT to finalize the design of the two-year template. New budget workshops, similar to the ones provided in the Final Budget process to train on performance outcomes, will be developed and available to department budget staff in the fall of 2017 to allow time to test the new format, train staff on completing the template, and finalize policies and procedures to match the new two-year budget process.

The new two-year budget will be implemented during the 2018-2019 Proposed Budget process.

### External Assessment/Issues

#### *Economic Outlook:*

The California economy is projected to maintain steady growth in 2017, according to the University of the Pacific Center for Business and Policy Research. State economic growth is projected to be at 2.6% for 2017 and slowly decelerate toward 2% over the next few years. State unemployment is projected to continue to decrease and stabilize at around 5%.

Regional economists are projecting Stanislaus County unemployment to continue to slightly decrease to 8.4% before rising to 9.3% through the 2018-2020 time period. Non-farm Payroll Employment in the Modesto Metropolitan Statistical Area (MSA) is projected to increase by 1.5% in 2017, which is a rate slightly better than Merced MSA and Stockton MSA.

Unemployment in Stanislaus County is trending lower in calendar year 2017 than that experienced a year ago. Unemployment rates for the second quarter of 2017 show:

<u>2017</u>	<u>Stanislaus County Unemployment Rate</u>	<u>National Unemployment Rate</u>
June	7.8%	4.4%
May	7.0%	4.3%
April	7.8%	4.4%

The median home prices in Stanislaus County were \$270,000 for the fourth quarter of 2016, which is an 11.6% increase over the fourth quarter of 2015.

The Property Tax Assessed Roll for valuation increased 5.71% for 2017-2018 up to more than \$46.8 billion. The Assessed Roll for the unincorporated area of Stanislaus County increased by 5.70%. Although Sales Tax revenues have increased annually since 2009, they are expected to decrease by approximately 1.4% in the 2017-2018 Fiscal Year. Property Tax and Sales Tax are two of the biggest Discretionary Revenue sources the County can use to support organizational priorities.

*State Impacts:*

The State’s economy has recovered from the Great Recession and the past four budgets have significantly expanded government spending. The Legislature and the Governor have focused the spending on counteracting the effects of poverty.

California has begun the 2017-2018 fiscal year with encouraging revenues, with total revenues exceeding projections in the State budget by \$188.8 million, or 3.2%. Total revenues in July 2017 were \$667.9 million higher than in July 2016, with each of the “big three” revenue sources beating expectations. Personal income tax receipts of \$4.74 billion in July were \$77.3 million higher than 2017-2018 Budget Act estimates. July corporation tax receipts of \$363.5 million were \$18.9 million more than anticipated, up 5.5%. Retail sales and use tax receipts of \$899.5 million for July, surged \$84.6 million, or 10.4%, above budget estimates.

Noted with the passage of the State Budget, enacted in June of 2017, the economy will have finished its eighth year of expansion, only two years shorter than the longest recovery since World War II. It is not a matter of if, but when a recession will occur. Of note, the State minimum wage is scheduled to increase to \$11 per hour in 2018 and increase to \$15 per hour by 2022 which could have significant future implications on the business climate.

Looking Forward

The County will maintain a number of strategies that are essential for financial stability, including long-range modeling, adequate financial reserves, and tight controls on long-term debt.

Over this next year, the County will begin implementing a two-year budget cycle more closely linked to Board of Supervisors priorities, as well as a continued movement into

improved performance outcomes. Bringing together and aligning our strategic planning, Board priorities, and performance outcome efforts will yield better value for the public and more effective use of funds into the future.

We will be closely evaluating our Enterprise Technology Innovations for success metrics and will strive to fully staff the positions approved through the Public Safety Restoration plan. We will open new, modern, and safe public safety facilities.

Finally, the Focus on Prevention Initiative has gained tremendous community momentum; the Community and the County have identified sustainable financing to support the staffing, operations, and leadership structures critical to the success of this long-term commitment to improve the quality of life in our Community. In the upcoming year, we will continue working with the Community on a visioning process to develop a full-service Access Center to reduce and prevent homelessness in the County. The roots of societal issues run deep and it will take the effort of all of the 10 sectors of our community working together to move the needle on positive change.

### Conclusion

It is an honor to serve as your Chief Executive Officer and to lead the great men and women of our organization. *Striving together to be the best* is more than a motto to me, it serves as a catalyst for continuous improvement through a focus on partnership and teamwork. It encourages community and inter-departmental collaboration as we come together to realize our best results.

As a football fan, I recognize the importance of teamwork in realizing success. John Elway, Broncos legend, stresses, "It's all about putting the best team together – not just in the front office but the players on the field." Success requires the determination and strength of the entire team, every player on the field. It is my hope that in the months and years to come, the coordinated efforts of our County organization will help us reach our collective goals to better serve the community in which we live, all while *striving together to be the best!*

Respectfully,



Jody Hayes  
Chief Executive Officer



# COMMUNITY PROFILE

The vibrant nature of Stanislaus County

**Stanislaus County** is located in Central California within 90 minutes of the San Francisco Bay Area, the Silicon Valley, Sacramento, the Sierra Nevada Mountains and California's Central Coast. With an estimated 540,214 people calling this area home, our community reflects a region rich in diversity with a strong sense of community.

Two of California's major north-south transportation routes (Interstate 5 and Highway 99) intersect the area and the County has quickly become one of the dominant logistics center locations on the west coast.

The County is home to a vibrant arts community with the world-class Gallo Center for the Arts, a symphony orchestra, and abundant visual and performing arts. Stanislaus County is a global center for agribusiness, positioned by its mild Mediterranean climate, rich soils and progressive farming practices. The area is recognized internationally for agricultural innovation with wine, almonds, poultry, milk, cattle, and walnuts being some of our featured industries. The County is also home to California State University, Stanislaus, Modesto Junior College and benefits from satellite locations of other high-quality educational institutions.

The County was established in 1854 and has a total land area of 1,515 square miles. Temperatures range from an average low of 38 degrees Fahrenheit in the winter to an average high of 85 degrees in the summer. Temperatures move up into the 90s during the summer months with low humidity and cool evening breezes from the San Joaquin Delta.

## **ECONOMY**

Stanislaus County is an international agri-business powerhouse and it ranks higher than 21 states in agricultural income. The value of agricultural commodities produced in 2015 was approximately \$3.9 billion, a decrease of more than \$500 million from the 2014 all-time high of \$4.4 billion. This decrease is primarily attributed to a reduction in yields for many commodities due to the sustained drought and a drop in the values of milk, walnuts, almond meats, silage, cattle and calves, and turkeys. Almonds continue to be the number one commodity at \$1.3 billion followed by milk at nearly \$650 million in value. The value of almonds decreased by 7.7% from the prior year period and milk sales decreased by 32%. Over 20,000 acres were fallowed in 2015 due to the drought.



Farmers in Stanislaus County export more than 134 commodities to 107 countries around the world. 8,621 export certificates were issued in 2015. Japan receives 10% of exports followed by Hong Kong and Spain at 9%.

Manufacturing continues to be an important employer sector in Stanislaus County. Some of the largest brands in the world can be found with operations here. The County is home to the headquarters of Gallo and Bronco Wineries, global nursery providers and a burgeoning high-tech agricultural industry.

Manufacturing Employer	Description	Employees*
E&J Gallo Winery	Winery	3,500
Con Agra	Tomato & Bean Processor	3,145
Seneca Foods	Fruit Products	2,138
Del Monte Foods	Fruit Products	2,010
Stanislaus Food Products	Tomato Products	1,875
Foster Farms	Poultry Processor	1,484
Gallo Glass	Glass Containers	1,000
Bronco Wine Company	Winery	834
Frito Lay	Snack Products	684
Foster Farms Dairy	Dairy Products	520

*\*Reflects peak seasonal employment*



East Stanislaus County

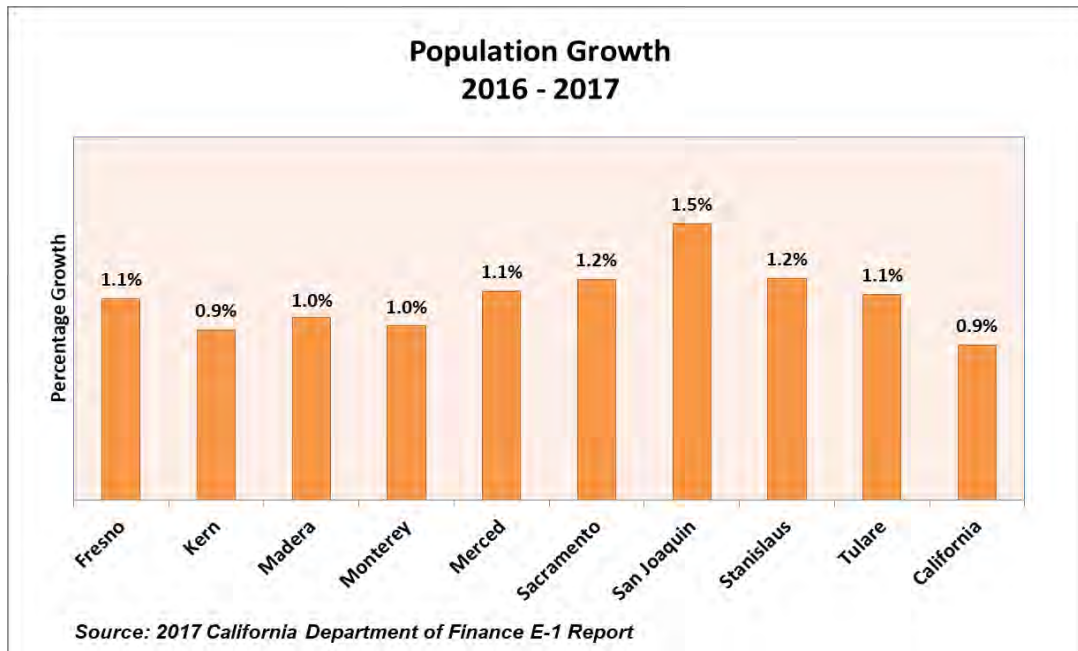
Photography by Greg Beliera

The healthcare sector plays a major part in the County’s economic engine with some of the finest hospitals in the world located in Stanislaus County. Tenet Healthcare, Sutter Health and Kaiser Permanente have major facilities in the County. Doctors Medical Center and Memorial Medical Center are two tertiary hospitals located in the County.

Non-Manufacturing Private Employer	Description	Employees
Doctors Medical Center	Healthcare	2,600
Memorial Medical Center	Healthcare	2,300
WalMart	Retail Supermarket	1,742
Save Mart Supermarkets	Retail Supermarket	1,650
Amazon	Distribution Center	1,605
Emanuel Medical Center	Healthcare	1,250
MedAmerica Billing Services	Medical Billing Coding	900
Kaiser Permanente	Healthcare	800
Costco	General Merchandise	697
Oak Valley Hospital District	Healthcare	600

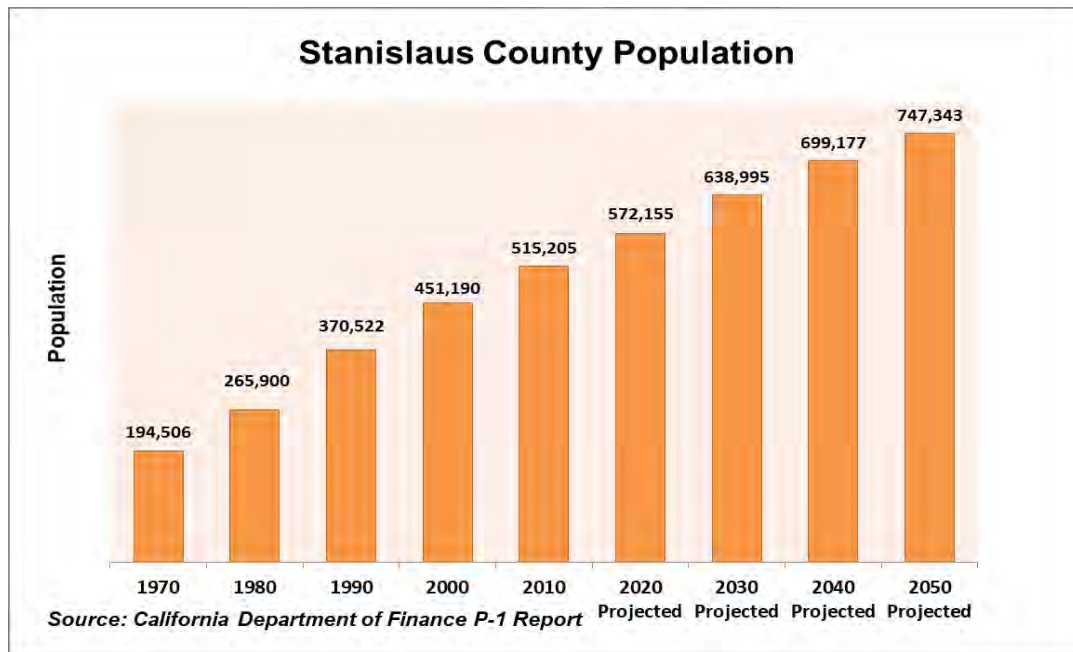
**COUNTY POPULATION**

Stanislaus County has experienced an estimated 6.5% growth since the 2010 census. The California Department of Finance (DOF) estimates there was 1.2% population growth in Stanislaus County when comparing January 1, 2016 to January 1, 2017, according to the most current available statistics.





Population growth projections from the State Department of Finance (DOF) continue to scale back since the Great Recession. Pre-recession growth projections from DOF indicated a County population base of nearly 700,000 people by 2020. The current projection is at 572,155. In looking to year 2050, DOF projections are now at 747,343.



Dealing with the impacts of growth will be an ongoing challenge for the area. Water, job availability, a trained workforce, affordable housing, farmland preservation, air quality, transportation and school capacity are all issues tied to population growth.

**COUNTY POPULATION BY CITY**

City	1/1/2013	1/1/2014	1/1/2015	1/1/2016	1/1/2017
Ceres	46,223	46,596	46,703	47,475	47,754
Hughson	6,965	7,137	7,056	7,237	7,331
Modesto	205,562	207,878	210,147	212,287	215,080
Newman	10,622	10,695	10,663	10,920	11,165
Oakdale	21,190	21,499	21,918	22,402	22,711
Patterson	20,802	20,979	22,185	22,329	22,730
Riverbank	23,100	23,305	23,576	23,992	24,610
Turlock	69,744	70,362	71,327	72,261	72,879
Waterford	8,579	8,639	8,719	8,820	8,906
Unincorporated	110,251	111,067	112,612	113,743	114,891
<b>County Total</b>	<b>523,038</b>	<b>528,157</b>	<b>534,906</b>	<b>541,466</b>	<b>548,057</b>

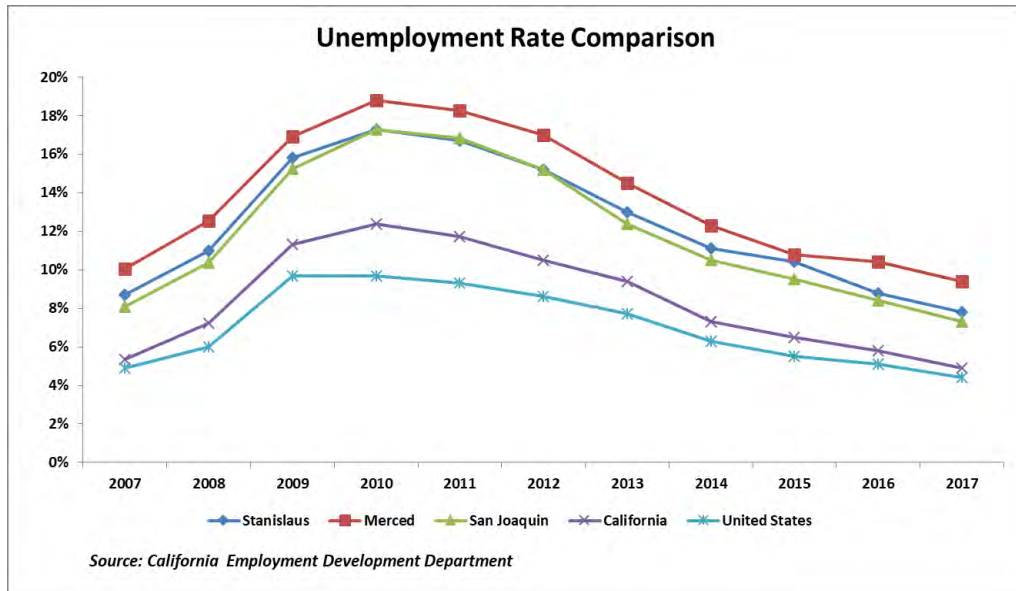
Source: California Department of Finance

There are nine incorporated cities within Stanislaus County: Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock, and Waterford. There are 13 unincorporated communities within the County: Denair, Empire, Grayson, Hickman, Keyes, Knights Ferry, La Grange, Monterey Park Tract, Riverdale Park Tract, Salida, Valley Home, Vernalis and Westley.

Additionally, there are numerous unincorporated islands located in and around the cities that make up the balance of the unincorporated population statistic. Riverbank experienced the fastest city growth at 2.58%. Modesto, the largest city in the County, experienced 1.32% growth in 2016.

**UNEMPLOYMENT RATE COMPARISON**

The County’s annual unemployment rate for June 2017, is 7.8%, a decrease from 8.8% in 2016, but significantly higher than the State rate of 4.9%. Unemployment rates in the Central Valley are historically twice the national average (currently 4.4%) and economic growth in the valley has trailed the rest of the State after the recession.

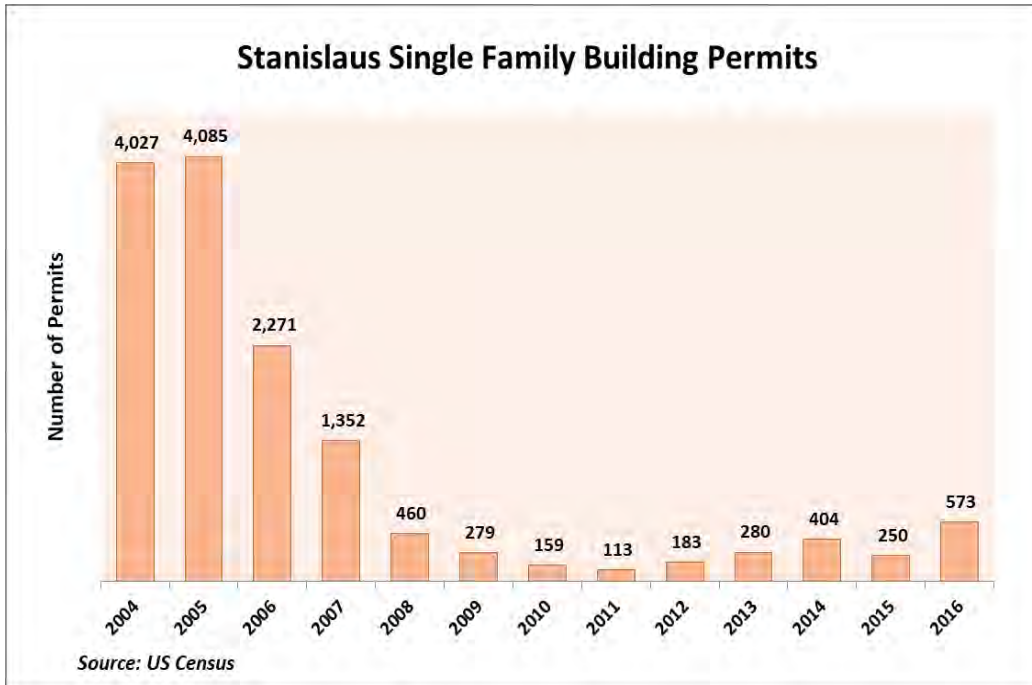


High unemployment rates mean more people receiving government assistance, thus placing a greater strain on local public resources.

**SINGLE-FAMILY BUILDING PERMITS**

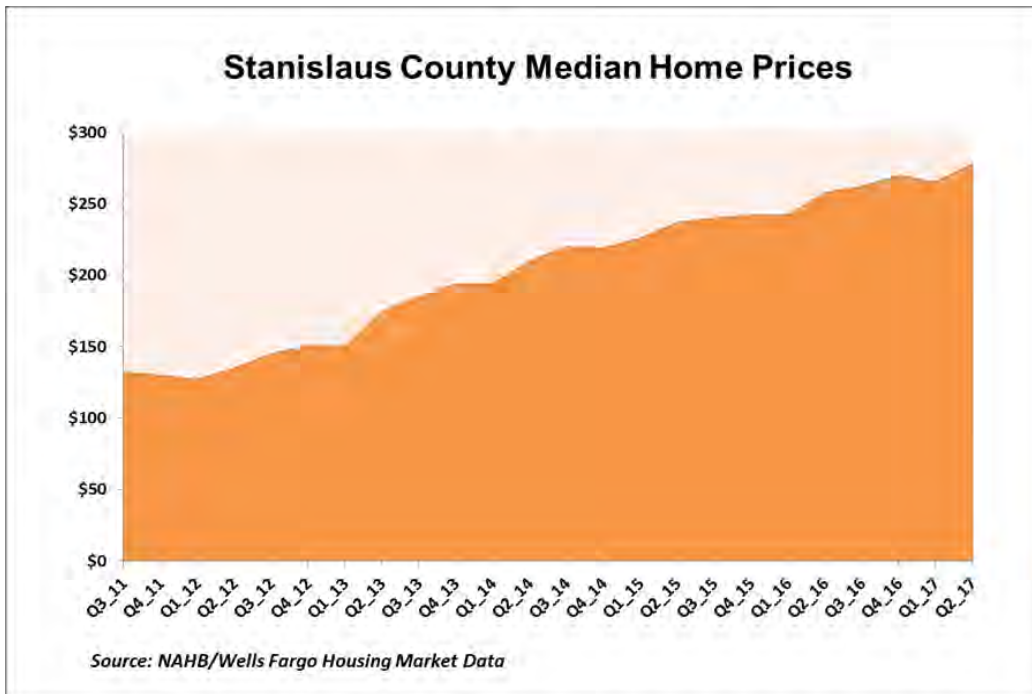
Stanislaus County tracks issued single family residential construction permits as a way of monitoring the home construction, building materials and construction employment sector. Issued permits plummeted from a high of over 4,000 in 2005 to a low of 113 in 2011. Issued permits continue with the trend of small increases over the past few years up to 404 in 2014 and back down to 250 in 2015, to 573 in 2016.

The construction sector was one of the largest employment sectors of the Stanislaus economy in the early 2000’s before the Great Recession. The construction industry employed more than 14,000 people in 2005 compared to just over 8,300 in 2016.



### MEDIAN HOME PRICES

Median Home Prices are up 7.8% from the second quarter of 2016 and up 118.9% from the market low during the first quarter of 2012.



# Executive Summary

## INTRODUCTION

The Adopted Proposed Budget for Fiscal Year 2017-2018 was approved by the Board of Supervisors on June 13, 2017. The Recommended Final Budget incorporates recommended changes to the Adopted Proposed Budget as a result of State Budget actions, updated revenue estimates, department operational needs, and the year-end closing of the County's financial books and provides Stanislaus County with a balanced spending plan for Fiscal Year 2017-2018. Additional adjustments to the County's budget are routinely made as needed during the year as part of quarterly financial reports presented to the Board, or as separate Board agenda items.

The Adopted Proposed Budget as approved on June 13, 2017 totaled \$1,182,385,239 for all funds. The Recommended Final Budget for all funds in Fiscal Year 2017-2018 increased by \$82,942,808 for a total of \$1,265,328,047. Specifically, increases in appropriations occurred in the following funds: General Fund by \$16,193,268, Special Revenue Funds by \$66,492,783, Enterprise Funds by \$169,034, and Internal Services Fund by \$87,723.

For planning and presentation purposes, the County budget is developed consistent with the Board of Supervisors' priorities:

- ◆ A Safe Community
- ◆ A Healthy Community
- ◆ A Strong Local Economy
- ◆ A Strong Agricultural Economy/Heritage
- ◆ A Well Planned Infrastructure System
- ◆ Efficient Delivery of Public Services
- ◆ Effective Partnerships

Consistent with standard accounting practices, the County's budget is divided into separate financial entities known as "funds." A fund contains a set of accounts that carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use these fund entities to segregate their financial resources and demonstrate legal compliance. The County's budget includes the three "governmental funds" of General, Special Revenue, and Capital Projects to account for local government activities. The County also uses two proprietary fund types that are for "business-type" activities, Enterprise and Internal Service funds.

The breakdown of the 2017-2018 Recommended Final Budget between funds is as follows:

### **Summary of Recommended Final Budget by Fund**

<b>Fund Type</b>	<b>Total Recommended Appropriations</b>	<b>Total Recommended Revenue</b>	<b>Fund Balance &amp; One-Time Funding Required</b>
General	\$ 329,856,219	\$ 309,151,488	\$ 20,704,731
Special Revenue	741,292,898	711,546,656	29,746,242
Capital Projects	1,434,551	880,000	554,551
Enterprise	86,786,936	68,483,423	18,303,513
Internal Service	105,957,443	102,384,953	3,572,490
<b>Total</b>	<b>\$ 1,265,328,047</b>	<b>\$ 1,192,446,520</b>	<b>\$ 72,881,527</b>

## **RECOMMENDED FINAL BUDGET BY FUND**

### **General Fund**

The General Fund is used to pay for core services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes such as property tax and sales tax, franchise fees, charges for services, and a variety of other discretionary sources. Included in the General Fund is the Debt Service budget that provides funding for annual County debt obligations of approximately \$15 million. The Recommended Final Budget for the General Fund for Fiscal Year 2017-2018 is \$329,856,219, an increase of \$31,620,804 from the 2016-2017 Adopted Final Budget of \$298,235,415, and an increase of \$16,193,268 above the 2017-2018 Adopted Proposed Budget of \$313,662,951.

The recommended increase in the General Fund at Final Budget 2017-2018 from the Fiscal Year 2016-2017 Final Budget includes base funding adjustments to equal the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors in the Adopted Proposed Budget. In addition, the \$16.2 million in Final Budget recommendations includes \$7.1 million for the early payoff of the debt related to Assembly Bill 900 construction borrowed from Tobacco Settlement funds; \$2.5 million for one-time needs in the Public Safety departments; \$2.2 million in Net County Cost Carryover savings (as described below); \$1.5 million in funding for the Community Services Agency's In-Home Supportive Services (IHSS) Maintenance of Effort obligation and for General Assistance to maintain the program's mandated services; and \$2.9 million of increased support for unmet needs requested by departments and detailed in the individual department narratives and Schedule 9's.

Departments in the Phase I Net County Cost Carryover Savings program that achieved savings in appropriations were able to carry forward 100% of their unused Net County Cost savings balance from prior fiscal years through Fiscal Year 2015-2016 and 75% of their 2016-2017 Net County Cost savings. All adjustments are included as part of the Recommended Final Budget. As a result, the Agricultural Commissioner, Chief Executive Office-Risk Management Division, and Treasurer-Tax Collector are receiving increases in appropriations totaling \$1,794,568 to reflect their Net County Cost savings in Fiscal Year 2016-2017 and prior years.

Fiscal Year 2014-2015 was the first year of the Phase II Strategic Savings Program. This program focuses on improved business efficiencies and department led efforts to improve departmental revenue, and allows departments to carry forward up to 50% of year-end Net County Cost savings. The Parks and Recreation Department increased departmental revenue through the implementation of a multi-year marketing strategy specific to Woodward and Modesto Reservoirs and special events. As a result, it is recommended to increase appropriations in Parks and Recreation by \$450,997 to reflect the carry forward of Net County Cost savings earned in the prior year.

The following charts show departments that are receiving Net County Cost savings, both Phase I and Phase II, in the Fiscal Year 2017-2018 Final Budget, totaling \$2,245,565.

**PHASE I NET COUNTY COST CARRYOVER SAVINGS**

Departments	Phase	Net County Cost		
		Savings Included in 2016-2017 Final Budget	NCC Carryover Use in Fiscal Year 2016-2017	Total Carryover Savings Fiscal Year 2017-2018
Agricultural Commissioner	I	\$ 1,400,953	\$ (275,971)	\$ 1,124,982
Board of Supervisors	I	83,979	(83,979)	-
Chief Executive Office - Operations	I	1,385,485	(1,385,485)	-
Chief Executive Office - OES	I	450,351	(450,351)	-
Chief Executive Office - Risk Mngmt	I	268,913	(19,029)	249,884
Treasurer - Admin/Taxes	I	493,961	(74,258)	419,703
Parks and Recreation	II	50,000	(50,000)	-
<b>Department Totals</b>		<b>\$ 4,133,642</b>	<b>\$ (2,339,074)</b>	<b>\$ 1,794,568</b>

**PHASE II NET COUNTY COST CARRYOVER SAVINGS**

Department	Estimated Additional Department Revenue in Fiscal Year 2016-2017	Percent Requested to Roll Over into Budget Year 2017-2018	Estimated Strategic Savings Carryover for Budget Year 2017-2018
Parks and Recreation	901,993	50%	450,997
<b>Department Totals</b>	<b>\$ 901,993</b>		<b>\$ 450,997</b>

Budgets within the General Fund are recommended to be funded by \$103,311,988 in department revenue and \$205,839,500 in Discretionary Revenue. The General Fund relies on the use of \$20,704,731 in fund balance bringing total funding sources for the General Fund to \$329,856,219. This includes \$2,124,568 from assigned fund balance which is recommended to fund the net county cost savings program.

Discretionary revenue is revenue available to the Board of Supervisors to fund programs as they choose. The majority of discretionary revenue supports funding for public safety and criminal justice services for the Sheriff, Probation Department, District Attorney and Public Defender, as well as government-related services such as the Chief Executive Office, Assessor and the Agricultural Commissioner. Health and Human Services departments use discretionary revenue to support maintenance of effort requirements to obtain additional revenue for Federal and State supported programs.

The 2017-2018 Recommended Final Budget includes estimated Discretionary Revenue of \$205,839,500, which is 6.1% or \$11.9 million above the 2016-2017 Adopted Final Budget for \$193,925,874. This also represents a minimal increase over Fiscal Year 2016-2017 actual Discretionary Revenue receipts of \$205.6 million.

The recommended increase to Discretionary Revenue is primarily attributed to the increase in Current Secured Property Tax and Property Tax In-Lieu of Vehicle License Fee revenues reflecting the 5.7% increase in the Assessment Roll for the unincorporated areas of Stanislaus County announced by the Assessor. The 2017-2018 Adopted Proposed Budget for these revenue sources was estimated using a preliminary 3.2% increase in the Assessment Roll. Additionally, revenue from franchises is recommended to decrease slightly to align with 2016-2017 actuals.

Ongoing analysis of Discretionary Revenue will be conducted throughout the upcoming months and any necessary adjustments will be included in the 2017-2018 Mid-Year Financial Report to the Board after six months of actual posting of discretionary revenue in this fiscal year.

Discretionary Revenue Description	Fiscal Year	Fiscal Year	2017-2018	2017-2018
	2015-2016	2016-2017	Adopted Proposed	Recommended
	Actuals	Actuals	Budget	Final Budget
Taxes	\$ 137,167,592	\$ 147,633,828	\$ 148,005,000	\$ 150,205,000
Licenses, Permits & Franchises	1,167,648	1,106,618	1,200,000	1,100,000
Fines, Forfeitures & Penalties	4,147,054	3,288,822	2,500,000	2,500,000
Revenue from Use of Money	4,286,995	4,276,385	2,600,000	2,600,000
Intergovernmental Revenue	42,658,536	43,768,214	43,707,000	43,707,000
Charges for Services	1,982,002	2,028,282	2,287,500	2,287,500
Miscellaneous Revenues	227,929	63,560	-	-
Other Financing Sources	6,215,317	3,453,847	3,440,000	3,440,000
<b>Total</b>	<b>\$ 197,853,072</b>	<b>\$ 205,619,555</b>	<b>\$ 203,739,500</b>	<b>\$ 205,839,500</b>

### Special Revenue Funds

Special Revenue Funds are a fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Special Revenue Funds account for over half of Stanislaus County's budget. Some of the larger Special Revenue Funds include Behavioral Health and Recovery Services, Community Services Agency, Alliance Worknet, Child Support Services, Environmental Resources, Public Works and a variety of other grant programs. The Recommended Final Budget for Special Revenue Funds for Fiscal Year 2017-2018 is \$741,292,898, an increase of \$79,945,926, from the 2016-2017 Adopted Final Budget of \$661,346,972.

Budgets within the Special Revenue Funds are funded by \$693,675,800 in department revenue, \$29,746,242 in departmental fund balance, and a \$17,870,856 General Fund contribution. The Special Revenue Funds began the fiscal year with \$232,911,796 in fund balance and are projected to end the year with fund balance of \$203,165,554.

### Capital Projects Funds

The Courthouse Construction Fund and the Criminal Justice Facilities Fund are the two remaining budgets that are currently in the Capital Projects Fund type category. This fund type is typically used to account for financial resources that are used for the acquisition or construction of major capital facilities or to provide facilities for County departments. The Recommended Final Budget for Capital Projects Funds for Fiscal Year 2017-2018 is \$1,434,551, no change from the 2017-2018 Adopted Proposed Budget and a decrease of \$115,959 from the 2016-2017 Adopted Final Budget, due to decreased lease obligations in the Chief Executive Office – Courthouse Construction Fund, for the civil court space located on the 4<sup>th</sup> and 6<sup>th</sup> Floors at 801 Tenth Street.

Budgets within Capital Projects Funds are funded by \$880,000 in department revenue and \$554,551 of fund balance. The Capital Project Funds began the fiscal year with \$4,156,989 in fund balance and are projected to end the year with fund balance of \$3,602,438.

### Enterprise Funds

Enterprise Funds are set up for specific services that are funded directly by fees charged for goods or services. Examples of County Enterprise Funds include the Health Services Agency - Clinics and Ancillary Services, the landfills and the local transit system. The Recommended Final Budget for Enterprise Funds for Fiscal Year 2017-2018 is \$86,786,936, an increase of \$11,685,170 from the 2016-2017 Adopted Final Budget. This increase is primarily due to a \$6,191,878 increase in Environmental Resources – Fink Road Landfill for increased costs associated with different projects occurring at the landfill, and one-time loan of \$2,750,000 to the Geer Road Closure Fund. Environmental Resources – Geer Road Landfill experienced a \$2,778,882 increase mostly attributed to the \$2,750,000 it received for the Groundwater Extraction and Treatment System project. The Public Works – Local Transit System budget increased by \$2,289,554 due to increases in salaries and benefits and capital assets costs which include three 40-foot Compressed Natural Gas (CNG) buses and bus stop improvements.



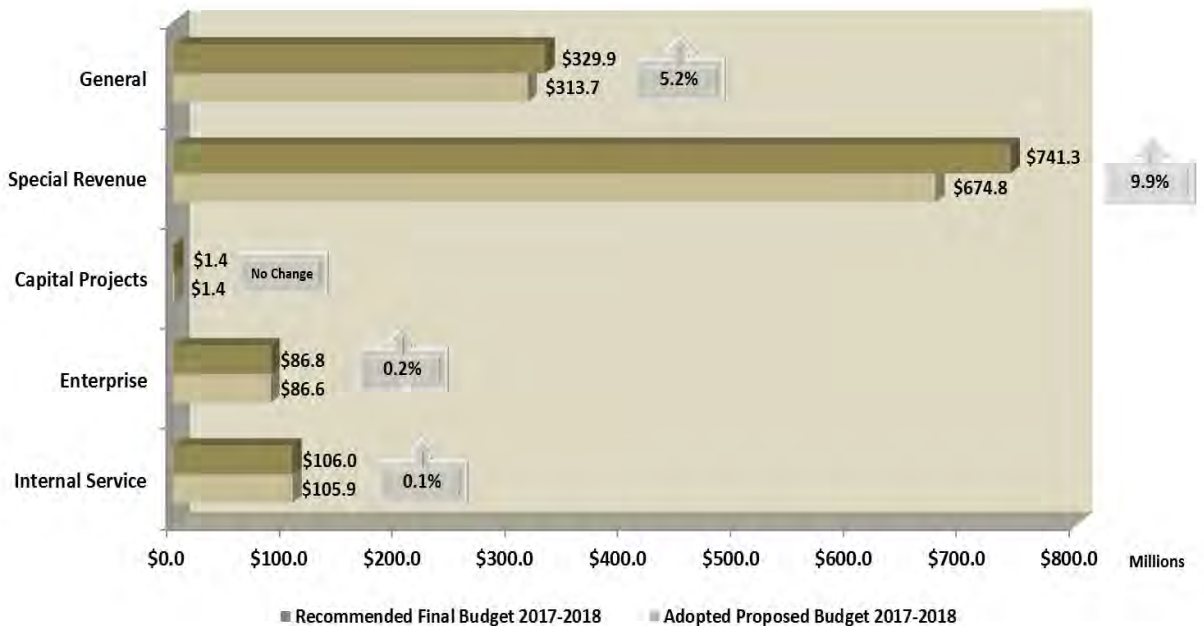
Budgets within the Enterprise Funds are funded by \$65,370,026 in department revenue and a \$3,113,397 contribution from the General Fund. The Enterprise Funds also rely on \$18,303,513 of prior year retained earnings bringing total funding sources for the funds to \$86,786,936. The Enterprise Funds began the fiscal year with \$62,220,910 in retained earnings and are projected to end the year with retained earnings of \$43,917,397.

### Internal Service Funds

Internal Service Funds are used for areas where goods or services are provided to other County departments or governments on a cost-reimbursement basis. Examples of Internal Service Funds are Strategic Business Technology (SBT), General Services Agency (GSA) Central Services and Fleet Services and a variety of County self-insurance funds. The 2017-2018 Recommended Final Budget for Internal Service Funds is \$105,957,443 an increase of \$8,968,436 from the 2016-2017 Adopted Final Budget of \$96,989,007. The increase is mostly attributed to an increase of \$6,588,932 in the Medical Self-Insurance program due to anticipated increases in claims, stop loss insurance premiums, and administrative costs; a \$732,395 increase in SBT due to the addition of two full-time positions and increased Fixed Asset expenditures; a \$524,284 increase in GSA – Facilities Maintenance Division due to increased Salaries & Benefits costs and internal costs such as data processing; a \$450,978 increase in Public Works – Morgan Shop due to Salaries & Benefits and Cost Allocation Plan costs; and a \$341,627 increase in the Dental Self-Insurance program due to anticipated increases in claims for dental care services and administrative and program management fees.

Budgets within Internal Service Funds are funded by \$102,384,953 in department revenue and \$3,572,490 in retained earnings bringing total funding sources for the fund to \$105,957,443. The Internal Service Funds began the fiscal year with \$31,750,844 in retained earnings and are projected to end the year with retained earnings of \$28,178,354.

### Summary of Final Budget Appropriation Changes by Fund – From Adopted Proposed Budget 2017-2018

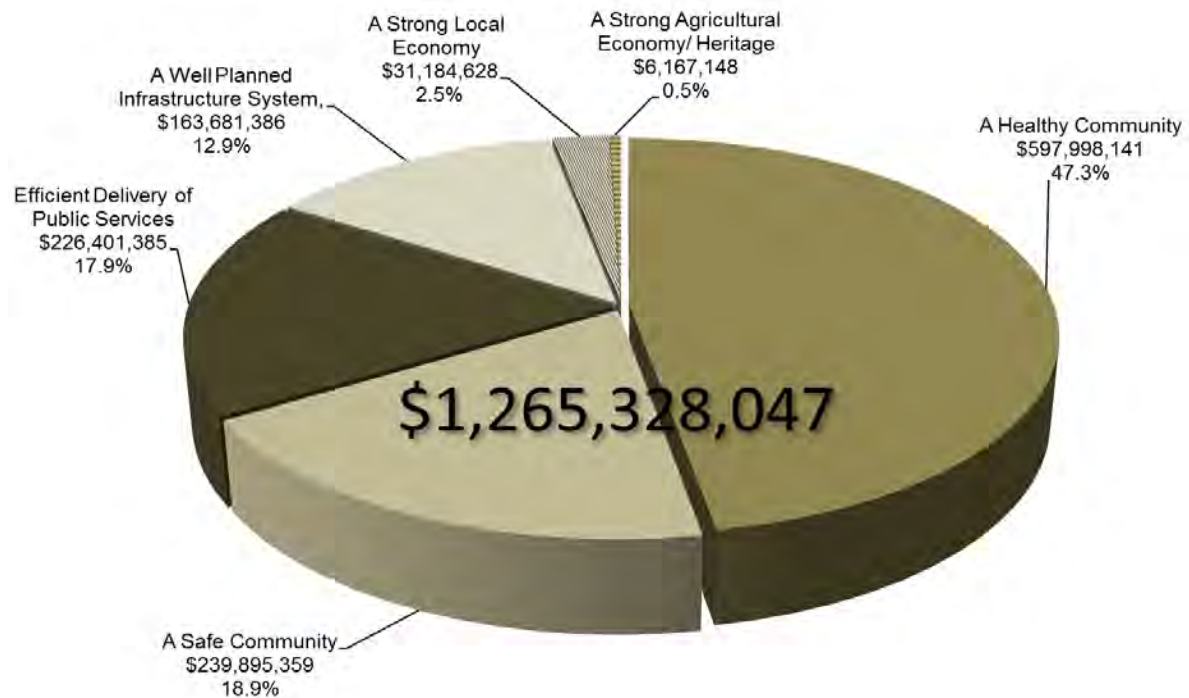




## RECOMMENDED FINAL BUDGET BY PRIORITY

Below is a summary of the Recommended Final Budget by Board Priority Area. Detailed descriptions and recommendations can be found later in the document in their respective priority area. A breakdown of the Recommended Final Budget is illustrated by the following two charts.

### Fiscal Year 2017-2018 Recommended Final Budget Appropriations by Board Priority



### Summary of the Recommended Final Budget by Board Priority

RESOURCES	A Safe Community	A Healthy Community	A Strong Local Economy	A Strong Agricultural Economy/ Heritage	A Well Planned Infrastructure System	Efficient Delivery of Public Services	2017-2018 Recommended Final Budget
Department Revenue*	\$ 85,090,512	\$ 569,854,640	\$ 28,255,069	\$ 3,583,148	\$ 130,487,248	\$ 148,352,150	\$ 965,622,767
County Match Revenue	\$ 715,724	\$ 18,636,708	\$ 531,810	\$ -	\$ 1,079,511	\$ 20,500	\$ 20,984,253
Department Fund Balance/ Retained Earnings**	\$ 7,980,928	\$ 9,161,158	\$ 2,397,749	\$ 16,200	\$ 27,863,586	\$ 4,757,175	\$ 52,176,796
Net County Cost***	\$ 146,108,195	\$ 345,635	\$ -	\$ 2,567,800	\$ 4,251,041	\$ 73,271,560	\$ 226,544,231
<b>Total Recommended Final Budget Resources</b>	<b>\$ 239,895,359</b>	<b>\$ 597,998,141</b>	<b>\$ 31,184,628</b>	<b>\$ 6,167,148</b>	<b>\$ 163,681,386</b>	<b>\$ 226,401,385</b>	<b>\$ 1,265,328,047</b>
APPROPRIATIONS							
<b>Total Recommended Final Budget Appropriations</b>	<b>\$ 239,895,359</b>	<b>\$ 597,998,141</b>	<b>\$ 31,184,628</b>	<b>\$ 6,167,148</b>	<b>\$ 163,681,386</b>	<b>\$ 226,401,385</b>	<b>\$ 1,265,328,047</b>

\* Department Revenue excludes Discretionary Revenue of \$205.8 million, for total County revenue of \$1.2 billion.

\*\* General Fund Assigned Fund Balance of \$20.7 million will be dedicated to balancing the Recommended Final Budget for a total use of \$72.9 million of Fund Balance.

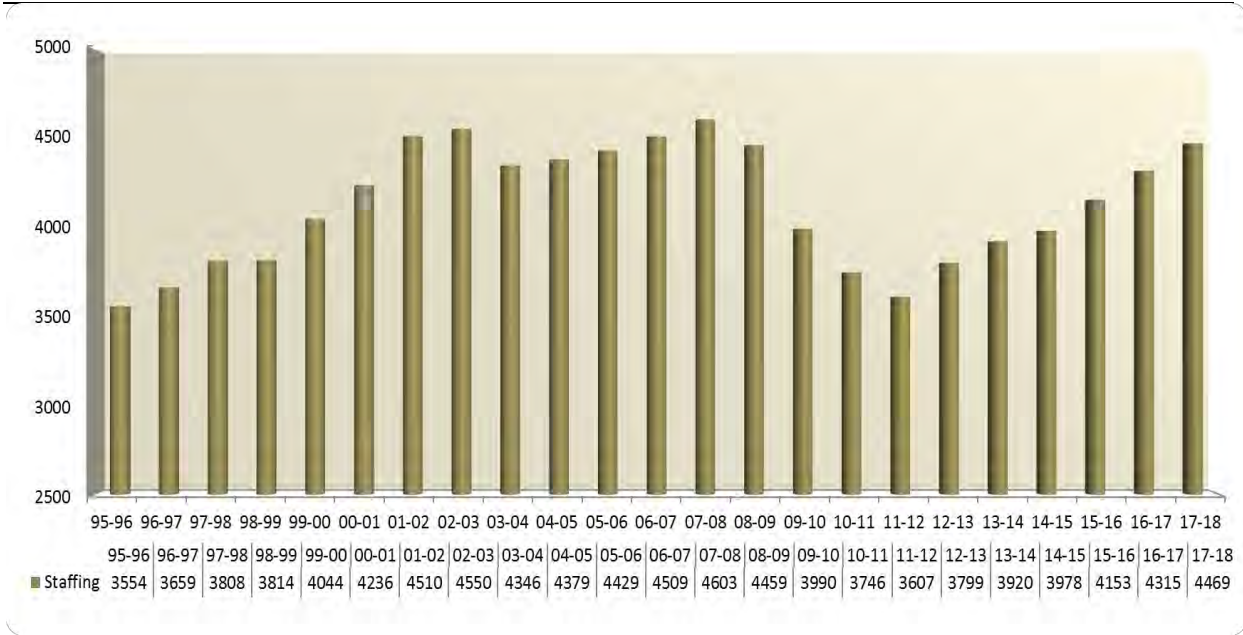
\*\*\* Net County Cost is funded by the use of \$205.8 million in Discretionary Revenue and \$20.7 million of General Fund Fund Balance.

**STAFFING LEVELS**

The 2017-2018 Final Budget staffing recommendations include an addition of 33 positions to the allocation count. The recommendations include adding 28 new positions, restoring eight unfunded positions, and unfunding three vacant positions. The 2017-2018 Adopted Proposed Budget position allocation count was 4,429. With the implementation of the recommendations in the Final Budget, and seven positions added through separate Agenda Items, the new position allocation count will be 4,469.

Staffing continues to increase throughout the last six years as displayed in the chart below. The growth is primarily a result of Public Safety Realignment (AB109), the Affordable Care Act, the Mental Health Services Act, mandated Child Welfare programs, Public Safety Restoration, the Public Safety Center Expansion Project (AB900), and increased workloads due to an increase in service levels. The majority of the 2017-2018 Final Budget staffing recommendations make adjustments to staffing levels in support of the Departments within a Healthy Community. These positions are being recommended as a result of an increase in State and Federal mandates to enhance current service levels, improve Department efficiencies, quality of treatment, patient success, and fiscal oversight. The remaining positions are being recommended for Departments within an Efficient Delivery for Public Services, a Safe Community, and a Well Planned Infrastructure System. These positions are due to an increased organizational need for staff training and development, program compliance, and facility maintenance requirements.

**Stanislaus County Staffing**



**ONGOING CHALLENGES AND OPPORTUNITIES**

**Public Safety Center and Jail Staffing** – In the spring of 2017, the County completed and began occupying, on a phased basis, a major Public Safety Detention facility expansion effort. This is the largest construction project the County has ever undertaken for facilities and the project finished on time and under budget. Significant from a long-range perspective is the need to recruit, train and retain a large number of additional Custodial Deputies; open new, modern complex facilities; and successfully complete the Re-Entry and Enhanced Alternatives to Custody (REACT) Center in the spring of 2018 to complete the Public Safety Center Master Plan implementation. The long-range model has projected increasing costs in order to meet these needs for several years and the Board approved the phased staffing and operational plan in May 2016. County General Funds, savings from other programs and Community Corrections dollars combine to fund the fiscal foundation for the phased opening, which include 552 additional beds, a medical/mental health unit, Intake Release and Transportation Facility and more. Completion of the REACT Center in 2018 will result in the culmination of years of planning and development and will provide the County with safe, modern facilities for a safer community. There

is significant coordinated effort focused on successful completion including support from the Chief Executive Office, Sheriff's Department and others.

**Healthy Community – Visioning, Business Planning, and Facility Master Planning** – The business and master planning for the programs located at the Community Services Facility, including Community Services Agency, Workforce Development, Women, Infants and Children (WIC), and Child Support Services will be completed during this fiscal year. The business, vision, and facility master plan for the Health Services Agency (HSA) is well under way with community stakeholders providing input on the County's public health program. The changes to the Affordable Care Act will likely impact County health programs as the County remains responsible for the medically indigent adult program. Lease facilities are needed to continue to operate aging facilities. Similarly, a strategic business and facility plan for Behavioral Health and Recovery Services (BHRS) is planned to begin in the fall of 2017. November 2017 marks the 20<sup>th</sup> year since the closure of the Stanislaus Medical Center. The inpatient agreement with Doctors Medical Center (DMC) will have also been in place for a 20-year period. Negotiations are underway with DMC for a revised agreement.

**Human Resources Recruitment and Retention** – Recruitment and retention of qualified employees continues to be a challenge for the County and is especially difficult for hard-to-fill positions. With the skills shortage pushing competitive salaries higher in the private sector, and in some cases with comparable counties, counter offers and incentives lure candidates away even if they are in the process of a Stanislaus County recruitment. In an effort to design a new experience for hiring employees as well as retaining staff, the County has entered into an agreement to rebrand and market its services. The desired outcome is that Stanislaus County will be perceived and seen as a desirable employer of choice for job applicants looking for employment opportunities. This initiative will better market the County as an agency and promote the benefits of being an employee; assist the County with being competitive and attracting the right candidates; provide ongoing marketing strategies, employment recruitment tools, and improvement of existing processes; provide an overall improvement in the candidate's hiring experience; and attract a higher level talent pool for County Department selections.

**Human Resources Training and Workforce Development** – The County continues to work with departments to ensure professional growth and development opportunities are provided to County employees, including educating employees on existing policies that support professional growth. The Chief Executive Office Human Resources unit is developing a five-year strategic plan that will tie to newly dedicated funding. The strategic plan includes meeting the challenges of recruitment, training, and retention strategies in response to a significant portion of the County workforce who are eligible for retirement in the next five years. With the vision of having an engaged workforce, Human Resource staff expect to turn its collective efforts towards preparing the workforce for future opportunities with the County and encouraging new hires in new ways. Critical to this is a robust focus on succession planning efforts.

**Labor Relations** – Stanislaus County currently has contracts in place with 10 County labor organizations. Contracts, which were scheduled to expire on June 30, 2017, were successfully negotiated with California Nurses Association, Sworn Deputies Association, Sheriff's Supervisor Association, Sheriff's Management Association and the Deputy Probation Officers Association. Six additional labor contracts are scheduled to expire on June 30, 2018, which include American Federation of State, County and Municipal Employees, Service Employees International Union, County Attorneys Association, Deputy Sheriffs Association, Stanislaus County Probation Corrections Officers Association, and Stanislaus County District Attorney Investigators Association. The County plans to start negotiations with these six labor groups in early 2018. It is anticipated that negotiations with the Regional Emergency Dispatchers Association will resume shortly, and the In-Home Supportive Services contract expires in 2019. Additionally, collective negotiations with 13 bargaining units have begun on the Health Insurance agreement, which is currently in effect through December 31, 2017.

**Performance Visioning and Two-Year Budget Process** – The Board of Supervisors has provided direction to the CEO to consider adopting two-year budgets and to focus future budget documentation on reporting budget results and financial performance of the organization. Performance Visioning challenges the organization to analyze what success looks like for departments and services and to communicate performance outcomes of each County department. Departments have been challenged to identify one to two metrics that speak to how services impact the community. Performance Visioning has been implemented as part of this budget document with initial department metrics establishing

baseline performance on department-identified critical business factors. This program will be evolving to support the upcoming two-year budget strategy with a process for Board and department engagement to be considered going forward.

A phased approach to implementing the Two-Year Budget Process has been initiated with the addition of Performance Visioning, two new sections focusing on financial outcomes, and the development of a new budget document template. The Two-Year Budget Process and budget template will continue to evolve as the Chief Executive Office works with County financial and technical experts. The new two-year budget will be implemented during the 2018-2019 Proposed Budget process.

## **CONCLUSION**

The Fiscal Year 2017-2018 Recommended Final Budget is a reflection of the steady recovery the County has experienced since the Great Recession, which occurred earlier this decade, and the long-term preparation to sustain services during another financial downturn. It is also a transformational year as the County moves towards implementing a two-year budget cycle; focuses on financial and operational performance outcomes; and invests significantly in recruitment, retention, and training, all under a new Chief Executive Officer. It is also the last year the County budget will be organized under the six current priorities. Moving forward, the budget and departments will be organized under priorities that align with the Focus on Prevention initiative as everyone in the County is “striving together to be the best” in all that they do.

## **NEXT STEPS**

The Stanislaus County Board of Supervisors will conduct the Recommended Final Budget hearing on September 19, 2017, at 6:35 p.m. Given the broad scope of the County’s budget, it is not uncommon for the County to make budget adjustments throughout the year. This will be addressed as appropriate through the quarterly financial reporting process or through separate agenda items to the Board, as needed.

The County’s budget can be found on the County’s web <http://www.stancounty.com/budget>

## 2017-2018 Recommended Final Budget Financial Overview of Appropriations by Department



Department	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Services Funds	2017-2018
						Recommended Final Budget Total
Area Agency on Aging/Veterans Services	\$ 539,560	\$ 3,645,171	\$ -	\$ -	\$ -	\$ 4,184,731
Agricultural Commissioner	5,609,664	-	-	-	-	5,609,664
Assessor	6,440,302	-	-	-	-	6,440,302
Auditor-Controller	4,897,301	-	-	-	-	4,897,301
Behavioral Health and Recovery Services	-	116,370,230	-	-	-	116,370,230
Board of Supervisors	1,204,108	-	-	-	-	1,204,108
Chief Executive Office	8,221,074	-	-	-	-	8,221,074
Chief Executive Office-Capital Projects	-	-	1,434,551	-	-	1,434,551
Chief Executive Office-County Operations	107,476,763	308,000	-	-	-	107,784,763
Chief Executive Office-Office of Emergency Services/Fire Warden	2,344,677	1,763,037	-	-	-	4,107,714
Chief Executive Office-Risk Management Division and Self-Insurance Funds	1,957,762	-	-	-	77,237,659	79,195,421
Chief Executive Office-Stanislaus Veterans Center	-	799,200	-	-	-	799,200
Child Support Services	-	15,711,656	-	-	-	15,711,656
Children and Families Commission	-	7,207,107	-	-	-	7,207,107
Clerk-Recorder	5,290,187	2,918,583	-	-	-	8,208,770
Community Services Agency	-	371,680,748	-	-	-	371,680,748
Cooperative Extension	541,284	16,200	-	-	-	557,484
County Counsel	3,048,573	-	-	-	-	3,048,573
District Attorney	18,309,775	2,466,131	-	-	-	20,775,906
Environmental Resources	-	12,837,089	-	23,132,405	-	35,969,494
General Services Agency	726,647	41,000	-	-	15,662,099	16,429,746
Grand Jury	155,712	-	-	-	-	155,712
Health Services Agency	-	35,108,565	-	46,935,904	-	82,044,469
Integrated Criminal Justice Information System (ICJIS)	-	-	-	-	975,720	975,720
Library	-	13,648,348	-	-	-	13,648,348
Parks and Recreation	6,863,981	1,148,469	-	-	-	8,012,450
Planning & Community Development	2,168,764	12,693,976	-	-	-	14,862,740
Probation	31,120,246	31,248,367	-	-	-	62,368,613
Public Defender	11,548,827	-	-	-	-	11,548,827
Public Works	-	85,924,483	-	14,614,996	4,297,223	104,836,702
Sheriff	107,892,306	8,220,258	-	2,103,631	-	118,216,195
Strategic Business Technology	-	-	-	-	7,784,742	7,784,742
Treasurer Tax-Collector	3,498,706	-	-	-	-	3,498,706
Workforce Development	-	17,536,280	-	-	-	17,536,280
<b>Totals by Fund</b>	<b>\$ 329,856,219</b>	<b>\$ 741,292,898</b>	<b>\$ 1,434,551</b>	<b>\$ 86,786,936</b>	<b>\$ 105,957,443</b>	<b>\$ 1,265,328,047</b>

# Financial Policies and Schedules

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To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of financial and budgetary policies. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial position for the foreseeable future. Moreover, they provide guidelines to management in planning and directing the County's day-to-day financial affairs and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

## **BUDGET PROCESS**

### **Basis of Budgeting**

The annual budget is prepared, reviewed, and approved in accordance with the provisions of Sections 29000 and 29144, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before October 2, pursuant to the County Budget Act. Budgeted expenditures are enacted into law through the passage of an Appropriation Resolution. This Resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Comprehensive Annual Financial Report are prepared using Generally Accepted Accounting Principles (GAAP). The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use modified accrual basis, while Proprietary Funds use the full accrual basis of accounting.

Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available. Measurable means the amount of the transaction is known; available means the revenue will be collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the related liability is incurred, except for (1) principal of and interest on general long-term debt which are recognized when due and (2) employee annual leave and claims and judgments for litigation and self-insurance, which are recorded in the period due and payable.

Full accrual is similar to commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

### **County Budget Process**

The budget for Stanislaus County is an operational plan, a fiscal plan, and a staffing plan for the provision of services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to goals, objectives, and community priorities set by the Board of Supervisors. A balanced budget is where the amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources. In order for government to remain in business, the law requires that an adopted budget be in place by the beginning of each fiscal year – July 1 through June 30.

### **Encumbrances**

Encumbrances are obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of an appropriation is reserved. The County budget is prepared on the modified accrual basis of accounting, with the exception that encumbrances outstanding at year-end are considered expenditures. Encumbrances outstanding at year-end are reported as assignments of fund balances since the commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

## **BUDGET AMENDMENT PROCESS**

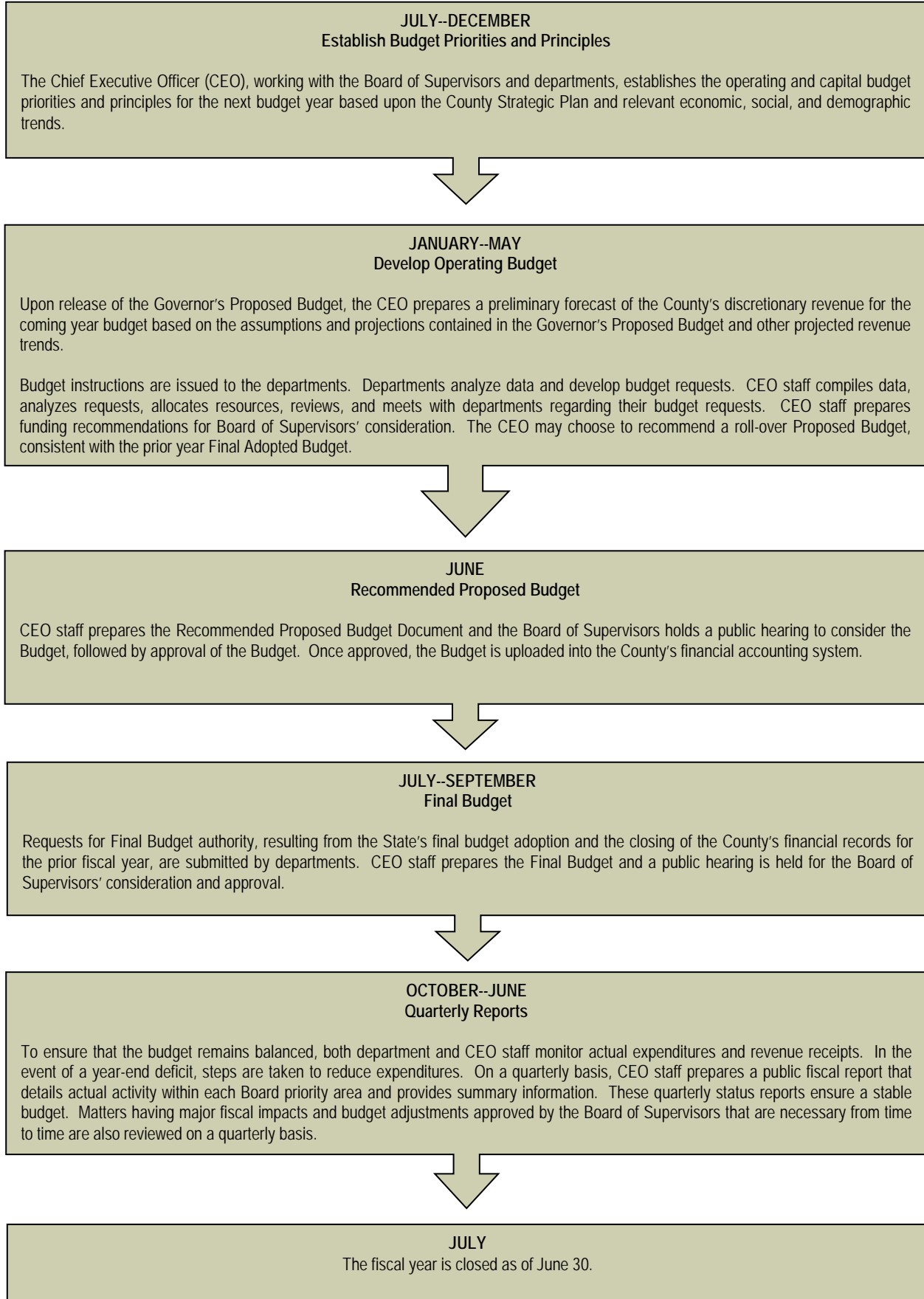
Government Code Sections 29125 through 29130 authorize amendments to the adopted budget through the budget revision process. Revisions enable departments to move or adjust budgeted appropriations and estimated revenue.

The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions requiring Board of Supervisors' approval may be approved throughout the year in accordance with the following procedures:

- ◆ By 4/5 vote, all transfers from the budget "Appropriations for Contingencies" General Fund;
- ◆ By 4/5 vote, all appropriation of unbudgeted revenue from any source and use of fund balance/retained earnings; and
- ◆ The Board must approve the addition or deletion of any appropriation for Fixed Assets if over \$10,000.

Revisions that may be approved by the Chief Executive Office are appropriations and estimated revenue transfers within or between categories within a budget, excluding "Fixed Assets" over \$10,000.

# STANISLAUS COUNTY BUDGET PROCESS





## **INVESTMENT AND CASH MANAGEMENT**

**Responsibility**—Investments and cash management are the responsibility of the County Treasurer.

**Investment Objective**—The County's primary investment objective is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

Safety of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer, and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six-month period.

To achieve appropriate liquidity needs, the Treasury Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors, as can be determined by historical disbursement patterns as well as communicated forecasts by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or yield, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher risk, longer maturity investment pools. An earnings rate goal for the fund will generally achieve a yield that is 100 basis points higher than inflation.

**Authorized Investments**—Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five years or less from the transaction settlement date. All investments (except in mutual funds) must be in securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an "Investment Policy" for the Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to investments permitted and reduces concentration within most permitted investment types.

## **CAPITAL ASSETS**

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements to roads, bridges, lighting systems, drainage systems, and flood control. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of more than one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the straight-line method over the lesser of the capital lease period or their estimated useful lives.

Governmental Accounting Standards Board (GASB) has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets (e.g., computer software) are subject to capitalization. This provision should be retroactively applied to intangible assets acquired in fiscal years ending after June 30, 1980.

## **APPROPRIATIONS FOR CONTINGENCIES POLICY**

The purpose of Appropriations for Contingencies is to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions in Federal and State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. As a result, the budget should provide for adequate funds in base funding of the CEO – Appropriations for Contingencies Budget. The base amount in Appropriations for Contingencies shall be funded at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years. The established base amount in the 2017-2018 Recommended Final Budget is \$5.9 million. Exposures that are already identified should be added to the base funding.

## **FUND BALANCE POLICY**

The following policy addresses certain fund balance accounts in the General Fund including Contingency Reserve and Debt Service Reserve. The policy is intended to provide the County with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue without borrowing.

### **Contingency Reserve Policy**

The General Fund Assigned Contingency Reserve shall be equal to at least 8% of the average annual Discretionary Revenue for the preceding three fiscal years. The purpose of the Contingency Reserve is to mitigate economic downturns, unforeseen circumstances, State or Federal budget actions that reduce revenue, to fund disaster costs associated with emergencies, and to maintain core service levels.

Any transfer of funds out of the Contingency Reserve must be approved by a 4/5 vote of the Board of Supervisors and cannot exceed the amount sufficient to balance the General Fund.

Should the fund balance fall below the 8% threshold, the Board of Supervisors shall approve and adopt a plan to restore the fund balance to the target level within 24 months. If the restoration of the fund balance cannot be accomplished within 24 months without severe hardship to the County, the Board of Supervisors shall establish a different time period.

### **Debt Service Reserve Policy**

To assist in maintaining the County's positive credit rating, a portion of the General Fund is to be set aside as a Debt Service Assignment. This classification of fund balance is to be equal to at least one year of debt service payments.

## **NO BACKFILL POLICY**

The Board of Supervisors has had a long-standing policy that the County shall operate State and Federal programs based on the level of funding provided and shall not backfill any State cuts with General Fund resources except when local priorities dictate a need for continuance.

## **USE OF ONE-TIME FUNDS POLICY**

In the case of program and staffing requests with ongoing expenditures, it is the general guidance of the County that the use of one-time revenues for ongoing program or staffing requests with ongoing expenditures shall be discouraged. Unpredictable revenues are budgeted conservatively, and any amount collected in excess of the budget is generally carried forward in the fund balance to ensure ongoing obligations remain proportionate to ongoing resources.

## **RETIREMENT – UNFUNDED LIABILITY**

A pension plan's payment obligations, including all income, death and termination benefits owed, are compared to the plan's present investment experience, and if the total plan obligations exceed the projected plan assets at any point in time, the plan has an unfunded liability. As of June 30, 2016, the date of last actuarial valuation, StanCERA's unfunded liability was \$691.3 million. This represents a

funded ratio of 69.1% when measured using the market value of plan assets. The funded ratio as of June 30, 2015 was 75.8%. The main drivers of this decrease were liability and investment losses along with a contribution shortfall. The Retirement Board continues to explore options to optimize returns which would increase the ratio of the funded liability.

The Government Accounting Standards Board's (GASB) Statement No. 68 established new standards for pension accounting and reporting. Beginning with Fiscal Year 2014-2015, government entities are required to record the unfunded liability of their retirement plans in the government-wide financial statements. These standards are applicable to all State and Local government agencies. The County Auditor-Controller's Department made the appropriate post-closing accounting entries to record the unfunded liability for Fiscal Year 2014-2015 and will make necessary adjusting entries each fiscal year-end thereafter to the unfunded liability. The impact to the Enterprise and Internal Service Funds will be represented in the affected Departments in the narrative, Fund Balance section in the Recommended Final Budget.



## 2017-2018 Recommended Final Budget Financial Overview by Priority

Revenue Categories	A Safe Community	A Healthy Community	A Strong Local Economy	A Strong Agricultural Economy/Heritage	A Well Planned Infrastructure System	Efficient Delivery of Public Services	2017-2018 Recommended Final Budget Total
Taxes	\$ 1,319,549	\$ -	\$ 10,323,005	\$ -	\$ 12,630,496	\$ 150,205,000	\$ 174,478,050
Licenses, Permits, Franchises	465,000	110,100	-	429,500	2,172,181	1,296,000	4,472,781
Fines, Forfeitures, Penalties	3,224,500	721,280	-	-	46,600	2,571,000	6,563,380
Revenue from Use of Assets	110,190	1,228,928	2,900	6,000	571,515	5,257,437	7,176,970
Intergovernmental Revenue	40,961,322	448,158,299	8,769,627	2,351,048	67,064,576	70,782,000	638,086,872
Charges for Service	35,516,604	89,120,584	9,076,217	790,700	30,612,848	116,606,940	281,723,893
Miscellaneous Revenue	1,741,300	7,878,345	83,320	5,900	197,431	713,222	10,619,518
Other Financing Sources	2,467,771	41,273,812	531,810	-	18,271,112	6,780,551	69,325,056
<b>Total Revenue</b>	<b>\$ 85,806,236</b>	<b>\$ 588,491,348</b>	<b>\$ 28,786,879</b>	<b>\$ 3,583,148</b>	<b>\$ 131,566,759</b>	<b>\$ 354,212,150</b>	<b>\$ 1,192,446,520</b>

### Appropriation Categories

Salaries and Benefits	\$ 142,058,296	\$ 211,863,592	\$ 18,007,674	\$ 4,662,772	\$ 29,793,283	\$ 39,735,304	\$ 446,120,921
Services and Supplies	46,413,702	118,883,340	9,824,054	374,151	102,710,383	98,789,202	376,994,832
Other Charges	42,641,655	264,685,402	1,609,326	577,104	15,483,572	10,293,568	335,290,627
Fixed Assets	4,845,043	2,294,079	1,724,374	478,283	9,651,084	1,246,058	20,238,921
Other Financing Uses	2,555,135	271,657	19,200	-	5,168,250	63,008,255	71,022,497
Intrafund	161,528	71	-	74,838	874,814	(614,671)	496,580
Contingencies	1,220,000	-	-	-	-	13,943,669	15,163,669
<b>Total Expenditures</b>	<b>\$ 239,895,359</b>	<b>\$ 597,998,141</b>	<b>\$ 31,184,628</b>	<b>\$ 6,167,148</b>	<b>\$ 163,681,386</b>	<b>\$ 226,401,385</b>	<b>\$ 1,265,328,047</b>
<b>Net Increase (Decrease) in Fund Balance/Retained Earnings</b>	<b>\$ (154,089,123)</b>	<b>\$ (9,506,793)</b>	<b>\$ (2,397,749)</b>	<b>\$ (2,584,000)</b>	<b>\$ (32,114,627)</b>	<b>\$ 127,810,765</b>	<b>\$ (72,881,527)</b>

Note: Estimated Total Revenue as displayed on this schedule is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund and County Match are reflected as Revenue for Non-General Fund Departments. For Departments within the General Fund, county funding support is reflected as use of Fund Balance/Retained Earnings.

This presentation varies from the display in the Priority Sections and Department Narratives where contributions from the General Fund and County Match are reflected as "Net County Cost" for all Departments, regardless of fund type, in order to provide transparency in reporting the use of all local General Fund dollars.



## 2017-2018 Recommended Final Budget Financial Overview by Fund

Revenue Categories	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Services Funds	2017-2018 Recommended Final Budget Total
Taxes	\$ 150,205,000	\$18,272,554	\$ -	\$ 6,000,496	\$ -	\$ 174,478,050
Licenses, Permits, Franchises	2,393,980	2,078,801	-	-	-	4,472,781
Fines, Forfeitures, Penalties	4,755,500	957,880	850,000	-	-	6,563,380
Revenue from Use of Assets	4,934,192	1,374,203	30,000	410,775	427,800	7,176,970
Intergovernmental Revenue	80,296,701	556,560,602	-	1,038,939	190,630	638,086,872
Charges for Service	57,257,078	79,213,609	-	43,629,283	101,623,923	281,723,893
Miscellaneous Revenue	800,453	763,082	-	8,928,383	127,600	10,619,518
Other Financing Sources	8,508,584	52,325,925	-	8,475,547	15,000	69,325,056
<b>Total Revenue</b>	<b>\$ 309,151,488</b>	<b>\$ 711,546,656</b>	<b>\$ 880,000</b>	<b>\$ 68,483,423</b>	<b>\$ 102,384,953</b>	<b>\$ 1,192,446,520</b>
<b>Appropriation Categories</b>						
Salaries and Benefits	\$ 168,667,106	\$ 242,516,795	\$ -	\$ 24,267,976	\$ 10,669,044	\$ 446,120,921
Services and Supplies	52,054,389	197,379,832	604,041	38,478,515	88,478,055	376,994,832
Other Charges	25,743,415	293,482,973	30,510	11,250,552	4,783,177	335,290,627
Fixed Assets	5,009,066	5,591,045	-	7,621,643	2,017,167	20,238,921
Other Financing Uses	63,163,255	1,880,992	800,000	5,168,250	10,000	71,022,497
Intrafund	55,319	441,261	-	-	-	496,580
Contingencies	15,163,669	-	-	-	-	15,163,669
<b>Total Expenditures</b>	<b>\$ 329,856,219</b>	<b>\$ 741,292,898</b>	<b>\$ 1,434,551</b>	<b>\$ 86,786,936</b>	<b>\$ 105,957,443</b>	<b>\$ 1,265,328,047</b>
<b>Net Increase (Decrease) in Fund Balance/Retained Earnings</b>	<b>\$ (20,704,731)</b>	<b>\$ (29,746,242)</b>	<b>\$ (554,551)</b>	<b>\$ (18,303,513)</b>	<b>\$ (3,572,490)</b>	<b>\$ (72,881,527)</b>

## 2017-2018 Recommended Final Budget Net County Cost Schedule



Fund Type	Recommended Final Budget Expenditures	Recommended Final Budget Revenue	Recommended Final Budget Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
<b>General Fund</b>				
AAA - Veterans Services	\$ 539,560	\$ 193,925	\$ -	\$ 345,635
Agricultural Commissioner	5,609,664	3,577,248	-	2,032,416
Assessor	6,440,302	1,038,000	-	5,402,302
Auditor-Controller	4,897,301	3,455,047	-	1,442,254
Board of Supervisors	1,204,108	64,005	-	1,140,103
Chief Executive Office - ADA Self-Evaluation and Transition Plan Project	500,000	-	-	500,000
Chief Executive Office - Airport	190,000	-	-	190,000
Chief Executive Office - Appropriations for Contingencies	13,943,669	-	-	13,943,669
Chief Executive Office - C.I.F.A.	140,633	-	-	140,633
Chief Executive Office - County Court Funding	6,205,132	2,755,000	-	3,450,132
Chief Executive Office - County Facilities	768,076	5,750	-	762,326
Chief Executive Office - Crows Landing Air Facility	315,355	261,126	-	54,229
Chief Executive Office - Debt Service	14,978,924	5,653,877	-	9,325,047
Chief Executive Office - Focus on Prevention	1,275,433	275,433	-	1,000,000
Chief Executive Office - Economic Development Bank	-	-	-	-
Chief Executive Office - General Fund Contribution to Other Programs	5,981,394	-	-	5,981,394
Chief Executive Office - General Fund Match - VLF	27,075,000	27,075,000	-	-
Chief Executive Office - Jail Medical	13,798,989	1,369,390	-	12,429,599
Chief Executive Office - Mandated County Match	18,971,623	-	-	18,971,623
Chief Executive Office - OES/Fire Warden	2,344,677	281,510	-	2,063,167
Chief Executive Office - Operations and Services	8,221,074	2,984,866	-	5,236,208
Chief Executive Office - Plant Acquisition	3,332,535	-	-	3,332,535
Chief Executive Office - Risk Management Division	1,957,762	1,451,279	-	506,483
Clerk-Recorder	2,333,612	2,107,515	-	226,097
Clerk-Recorder - Elections	2,956,575	697,419	-	2,259,156
Cooperative Extension	541,284	5,900	-	535,384
County Counsel	3,048,573	1,400,000	-	1,648,573
District Attorney - Criminal Division	18,309,775	1,724,399	-	16,585,376
General Services Agency - Administration	726,647	726,647	-	-
Grand Jury	155,712	-	-	155,712
Parks and Recreation	6,669,469	3,763,743	-	2,905,726
Parks and Recreation - TRRP	194,512	-	-	194,512
Planning & Community Development	2,168,764	1,017,961	-	1,150,803
Probation - Administration	3,048,716	294,940	-	2,753,776
Probation - Community Corrections Partnership	5,136,921	5,136,921	-	-
Probation - Field Services	12,253,867	2,557,115	-	9,696,752
Probation - Institutional Services	6,637,057	1,241,700	-	5,395,357
Probation - Juvenile Commitment Facility	4,043,685	1,221,798	-	2,821,887
Public Defender	6,887,367	902,587	-	5,984,780
Public Defender - Indigent Defense	4,661,460	90,000	-	4,571,460
Sheriff - Administration	10,942,547	1,243,159	-	9,699,388
Sheriff - Adult Detention Expansion	10,739,515	2,675,867	-	8,063,648
Sheriff - Contract Cities	11,389,733	11,389,733	-	-
Sheriff - Detention	42,190,698	10,215,915	-	31,974,783
Sheriff - Operations	32,629,813	2,167,435	-	30,462,378
Treasurer - Admin/Taxes	1,668,178	459,250	-	1,208,928
Treasurer - Revenue Recovery	1,135,358	1,135,358	-	-
Treasurer - Treasury	695,170	695,170	-	-
<b>Total General Fund</b>	<b>\$ 329,856,219</b>	<b>\$ 103,311,988</b>	<b>\$ -</b>	<b>\$ 226,544,231</b>
<b>Discretionary Revenue/Fund Balance</b>				
Chief Executive Office - Discretionary Revenue	\$ -	\$ 205,839,500	\$ -	\$ (205,839,500)
Assigned Fund Balance	-	-	20,704,731	(20,704,731)
Unassigned Fund Balance	-	-	-	-
<b>Adjusted General Fund</b>	<b>\$ 329,856,219</b>	<b>\$ 309,151,488</b>	<b>\$ 20,704,731</b>	<b>\$ -</b>

## 2017-2018 Recommended Final Budget Net County Cost Schedule



Fund Type	Recommended Final Budget Expenditures	Recommended Final Budget Revenue	Recommended Final Budget Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
<b>Special Revenue Fund</b>				
Area Agency on Aging	\$ 3,645,171	\$ 3,266,171	\$ 86,078	\$ 292,922
Behavioral Health and Recovery Services	52,572,244	48,821,286	2,925,599	825,359
BHRS - Alcohol and Drug	10,864,800	10,738,295	126,505	-
BHRS - Managed Care	12,508,335	9,315,294	3,193,041	-
BHRS - Mental Health Services Act	36,185,852	36,185,852	-	-
BHRS - Public Guardian	1,353,989	140,500	57,924	1,155,565
BHRS - Stanislaus Recovery Center	2,885,010	2,526,255	358,755	-
Chief Executive Office - County Fire Service Fund	1,763,037	1,505,049	45,000	212,988
Chief Executive Office - DNA Identification Fund Prop 69	208,000	127,000	81,000	-
Chief Executive Office - DOJ Drug & Alcohol	100,000	65,000	35,000	-
Chief Executive Office - OES Homeland Security Grants	-	-	-	-
Chief Executive Office - Stanislaus Veterans Center	799,200	599,200	100,000	100,000
Child Support Services	15,711,656	15,711,656	-	-
Children and Families Commission	7,207,107	4,302,869	2,904,238	-
Clerk-Recorder - Vital & Health Statistics	139,152	52,000	87,152	-
Clerk-Recorder Modernization	2,779,431	793,034	1,986,397	-
Cooperative Extension - Farm & Home Advisors Research Trust	16,200	-	16,200	-
CSA - County Children's Fund	152,872	152,872	-	-
CSA - General Assistance	932,065	129,425	-	802,640
CSA - IHSS Provider Wages	102,232,231	98,619,173	-	3,613,058
CSA - IHSS Public Authority - Administration	1,031,787	987,558	-	44,229
CSA - IHSS Public Authority - Benefits	1,191,882	1,093,559	-	98,323
CSA - Integrated Children's Services	-	-	-	-
CSA - Public Economic Assistance	100,242,943	98,321,125	-	1,921,818
CSA - Services and Support	165,896,968	161,881,549	-	4,015,419
District Attorney - Arson Task Force	62,802	62,802	-	-
District Attorney - Auto Insurance Fraud Prosecution	201,865	201,865	-	-
District Attorney - Consumer Fraud	210,203	-	210,203	-
District Attorney - Criminal Division Asset Forfeiture	8,000	-	8,000	-
District Attorney - Elder Abuse Advocacy & Outreach	200,636	192,849	-	7,787
District Attorney - Federal Asset Forfeiture	4,647	-	4,647	-
District Attorney - Impaired Driver Vertical Prosecution	48,620	48,620	-	-
District Attorney - Real Estate Fraud	420,737	230,000	120,508	70,229
District Attorney - Rural Crimes Prevention	-	-	-	-
District Attorney - Unserved/Underserved Victim Advocacy and Outreach	129,305	116,780	-	12,525
District Attorney - Vertical Prosecution Block Grant	-	-	-	-
District Attorney - Victim Compensation & Government Claims	87,150	66,856	-	20,294
District Attorney - Victim Services Program	1,092,166	1,092,166	-	-
Environmental Resources	9,992,321	6,414,536	2,543,274	1,034,511
Environmental Resources - AB 939	1,159,440	939,440	220,000	-
Environmental Resources - Abandoned Vehicles	61,893	50,000	11,893	-
Environmental Resources - Beverage Container Recycling	36,000	36,000	-	-
Environmental Resources - Code Enforcement Abatement	20,000	-	20,000	-
Environmental Resources - Disclosure Program	377,508	377,508	-	-
Environmental Resources - E-Waste Collection Facility	-	-	-	-
Environmental Resources - Household Hazardous Waste	877,071	757,920	119,151	-
Environmental Resources - Trust Fund	41,174	-	41,174	-
Environmental Resources - Underground Storage Tank	-	-	-	-
Environmental Resources - Used Oil Recycling	85,000	85,000	-	-
Environmental Resources - Vehicle Registration Fee Surcharge	67,733	4,000	63,733	-
Environmental Resources - Waste Tire Enforcement Grant	118,949	118,949	-	-

## 2017-2018 Recommended Final Budget Net County Cost Schedule



Fund Type	Recommended Final Budget Expenditures	Recommended Final Budget Revenue	Recommended Final Budget Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
General Services Agency - 12th Street - Office Building	41,000	20,500	-	20,500
H.S.A. - I.H.C.P. (CHIP)	-	-	-	-
Health Services Agency - Administration	8,153,144	8,153,144	-	-
Health Services Agency - EMS Discretionary Fund	95,300	95,300	-	-
Health Services Agency - IHCP EMS Hospital	200,700	200,700	-	-
Health Services Agency - IHCP EMS Physicians	358,100	358,100	-	-
Health Services Agency - Indigent Health Care	228,563	267,000	(338,437)	300,000
Health Services Agency - PH Vital and Health Statistics	20,000	63,000	(43,000)	-
Health Services Agency - Public Health	26,052,758	23,878,559	(179,779)	2,353,978
Library	13,648,348	11,118,789	2,037,749	491,810
Parks and Recreation - Fish and Wildlife	50,000	600	49,400	-
Parks and Recreation - Modesto Reservoir Patrol	308,979	23,000	285,979	-
Parks and Recreation - Off-Highway Vehicle Fund	728,465	648,385	80,080	-
Parks and Recreation - Regional Water Safety Training Center	61,025	31,000	30,025	-
Planning - Building Permits	2,590,070	2,400,364	189,706	-
Planning - Dangerous Bldg Abatement	120,000	60,000	60,000	-
Planning - General Plan Maintenance	290,379	167,500	122,879	-
Planning - Salida Planning Efforts	-	-	-	-
Planning - Special Revenue Grants	9,693,527	6,693,527	3,000,000	-
Planning - Successor Housing Agency	-	-	-	-
Probation - Corrections Performance Incentive Fund	875,000	875,000	-	-
Probation - Juvenile Accountability Block Grant	200,000	200,000	-	-
Probation - Juvenile Justice Crime Prevention Act	2,257,247	1,474,289	782,958	-
Probation - Local Community Corrections	25,266,994	21,155,141	4,111,853	-
Probation - Ward Welfare Fund	40,000	40,000	-	-
Probation - Youthful Offender Block Grant	2,609,126	1,651,208	957,918	-
Public Works - Administration	1,000,054	1,000,054	-	-
Public Works - Engineering	5,283,406	5,256,575	(18,169)	45,000
Public Works - Road and Bridge	79,641,023	77,016,172	2,624,851	-
Sheriff - CAL ID Program	455,621	455,621	-	-
Sheriff - CAL-MMET	715,108	715,108	-	-
Sheriff - Civil Process Fee	280,838	251,000	29,838	-
Sheriff - Court Security	5,642,140	5,077,521	172,718	391,901
Sheriff - Dedicated Funds	-	-	-	-
Sheriff - Driver Training Program	155,743	165,000	(9,257)	-
Sheriff - Justice Assistance Grant	454,753	454,753	-	-
Sheriff - Vehicle Theft Unit	516,055	442,597	73,458	-
Workforce Development	9,221,707	8,821,707	360,000	40,000
Workforce Development - StanWORKs	8,314,573	8,314,573	-	-
<b>Total Special Revenue Funds</b>	<b>\$ 741,292,898</b>	<b>\$ 693,675,800</b>	<b>\$ 29,746,242</b>	<b>\$ 17,870,856</b>
<b>Capital Projects Funds</b>				
Chief Executive Office - Courthouse Construction Fund	\$ 604,041	\$ 420,000	\$ 184,041	\$ -
Chief Executive Office - Criminal Justice Facilities Fund	830,510	460,000	370,510	-
Planning - RDA Housing Set Aside	-	-	-	-
Planning - Redevelopment Agency	-	-	-	-
<b>Total Capital Projects Funds</b>	<b>\$ 1,434,551</b>	<b>\$ 880,000</b>	<b>\$ 554,551</b>	<b>\$ -</b>
<b>Enterprise Funds</b>				
Environmental Resources - Fink Road Landfill	\$ 18,372,460	\$ 7,735,000	\$ 10,637,460	\$ -
Environmental Resources - Geer Road Landfill	4,759,945	4,719,250	40,695	-
Health Services Agency - Clinic and Ancillary Svcs	46,935,904	43,852,273	(29,766)	3,113,397
Public Works - Local Transit System	14,614,996	7,409,185	7,205,811	-
Sheriff - Jail Commissary / Inmate Welfare	2,103,631	1,654,318	449,313	-
<b>Total Enterprise Funds</b>	<b>\$ 86,786,936</b>	<b>\$ 65,370,026</b>	<b>\$ 18,303,513</b>	<b>\$ 3,113,397</b>



## 2017-2018 Recommended Final Budget Net County Cost Schedule



Fund Type	Recommended Final Budget Expenditures	Recommended Final Budget Revenue	Recommended Final Budget Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
<b>Internal Service Funds</b>				
Chief Executive Office - Dental Self-Insurance	\$ 4,641,627	\$ 4,641,627	\$ -	\$ -
Chief Executive Office - General Liability	4,607,968	3,607,968	1,000,000	-
Chief Executive Office - Medical Self-Insurance	60,088,932	60,888,932	(800,000)	-
Chief Executive Office - Other Employee Benefits	544,989	484,989	60,000	-
Chief Executive Office - Professional Liability	467,758	367,758	100,000	-
Chief Executive Office - Unemployment Insurance	543,500	443,500	100,000	-
Chief Executive Office - Vision Care Insurance	784,122	784,122	-	-
Chief Executive Office - Workers' Compensation	5,558,763	5,558,763	-	-
General Services Agency - Central Services Division	1,480,369	1,428,369	52,000	-
General Services Agency - Facilities Maintenance Division	6,397,523	6,135,520	262,003	-
General Services Agency - Fleet Services Division	3,308,325	3,196,455	111,870	-
General Services Agency - Utilities	4,475,882	4,475,882	-	-
Integrated Criminal Justice Information System	975,720	622,500	353,220	-
Public Works - Morgan Shop	4,297,223	3,761,579	535,644	-
S.B.T. - Telecommunications	1,256,134	951,165	304,969	-
Strategic Business Technology	6,528,608	5,035,824	1,492,784	-
<b>Total Internal Service Funds</b>	<b>\$ 105,957,443</b>	<b>\$ 102,384,953</b>	<b>\$ 3,572,490</b>	<b>\$ -</b>
<hr/>				
<b>Total All Funds</b>	<b>\$ 1,265,328,047</b>	<b>\$ 1,171,462,267</b>	<b>\$ 72,881,527</b>	<b>\$ 20,984,253</b>
<b>OTHER COUNTY MATCH CONTRIBUTIONS</b>				
Law Library	-	-	-	54,240
North McHenry Tax Sharing	-	-	-	2,200,000
Local Area Formation Commission	-	-	-	197,188
Stanislaus Animal Services Agency	-	-	-	1,513,144
Stanislaus Council of Governments	-	-	-	4,192
<b>Total Other County Match Contributions</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,968,764</b>
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<b>TOTAL COUNTY APPROPRIATIONS</b>	<b>\$ 1,265,328,047</b>	<b>\$ 1,171,462,267</b>	<b>\$ 72,881,527</b>	<b>\$ 24,953,017</b>

## 2017-2018 Recommended Final Budget Fund Balance Report



	Beginning Fund Balance 7/1/2017	Recommended Final Budget Revenue	Recommended Final Budget Appropriations	Projected Fund Balance 6/30/2018
<b>GENERAL FUND</b>	<b>\$186,713,089</b>	<b>\$ 309,151,488</b>	<b>\$ (329,856,219)</b>	<b>\$166,008,358</b>
<b>SPECIAL REVENUE</b>				
1001 ER Environmental Resources	7,401,165	7,449,047	(9,992,321)	4,857,891
1002 ER Household Hazardous Waste	1,142,623	757,920	(877,071)	1,023,472
1003 ER Vehicle Registration	377,097	4,000	(67,733)	313,364
1004 ER Source Reduction & Recycling	476,206	939,440	(1,159,440)	256,206
1005 ER Disclosure Program	343,236	377,508	(377,508)	343,236
1008 ER Used Oil Recycling	85,000	85,000	(85,000)	85,000
1009 ER Environmental Enforcement	41,879	-	(41,174)	705
1010 ER Beverage Container Recycling	-	36,000	(36,000)	-
1012 ER Waste Tire Enforcement Grant	59,164	118,949	(118,949)	59,164
1014 ER Abandoned Vehicle	140,370	50,000	(61,893)	128,477
1016 ER-Code Enforcement Abatement	100,107	-	(20,000)	80,107
1051 AAA Area Agency on Aging	1,328,221	3,559,093	(3,645,171)	1,242,143
1071 Department of Child Support Services	1,440,528	15,711,656	(15,711,656)	1,440,528
1101 PW Road & Bridge	13,053,124	12,012,451	(11,667,115)	13,398,460
1102 PW Road Projects	(1,675,629)	58,373,721	(61,343,908)	(4,645,816)
1103 PW AB-2928 Supplemental Maintenance	11,533	-	-	11,533
1104 PW Kaiser Voluntary Funds (Road Infrastructure)	393,896	-	-	393,896
1105 PW Roads Measure L	(96,685)	6,630,000	(6,630,000)	(96,685)
1155 PW Airport Sewer Project	(100,441)	-	-	(100,441)
1201 PW Administration	116,334	1,000,054	(1,000,054)	116,334
1202 PW Engineering	(79,614)	5,216,575	(5,173,156)	(36,195)
1203 PW County survey monument pres	393,595	85,000	(110,250)	368,345
1206 PL Building Permits Division	3,063,988	2,400,364	(2,590,070)	2,874,282
1317 AW Stan Work	7,048	8,314,573	(8,314,573)	7,048
1320 AW Subfund Clearing Pool	2,621,483	8,861,707	(9,221,707)	2,261,483
1401 HSA Administration	92,569	8,153,144	(8,153,144)	92,569
1402 HSA Public Health	12,303,004	26,232,537	(26,052,758)	12,482,783
1404 HSA Indigent Health Care	791,099	567,000	(228,563)	1,129,536
1405 HSA PH Tobacco Tax Education	4,404	-	-	4,404
1428 HSA PH Vital and Health Statistics	747,875	63,000	(20,000)	790,875
1429 HSA EMS - Discretionary	29,977	95,300	(95,300)	29,977
1431 HSA PH California Children Services Donation	2,005	-	-	2,005
1434 HSA IHCP EMS-Hospitals	377,318	200,700	(200,700)	377,318
1435 HSA IHCP EMS-Physicians	111,829	358,100	(358,100)	111,829
1436 HSA PH CDC Base Funding	953	-	-	953
1438 HSA PH HPP Base Funding	1,177	-	-	1,177
1501 Mental Health	20,126,646	49,646,645	(52,572,244)	17,201,047
1502 MH Alcohol & Drug	1,804,881	10,738,295	(10,864,800)	1,678,376
1503 MH Public Guardian	538,862	1,296,065	(1,353,989)	480,938
1504 MH Managed Care	(2,305,602)	9,315,294	(12,508,335)	(5,498,643)
1505 MH Stanislaus Recovery Center	627,488	2,526,255	(2,885,010)	268,733
1507 MH Prop 63	-	36,185,852	(36,185,852)	-
1631 CSA Program Services & Support	122,610	165,896,968	(165,896,968)	122,610
1632 CSA Public Economic Assistance	-	100,242,943	(100,242,943)	-

## 2017-2018 Recommended Final Budget Fund Balance Report



	Beginning Fund Balance 7/1/2017	Recommended Final Budget Revenue	Recommended Final Budget Appropriations	Projected Fund Balance 6/30/2018
1633 CSA General Assistance	-	932,065	(932,065)	-
1637 CSA County Children's Fund	156,730	152,872	(152,872)	156,730
1640 CSA Public Authority - Administration	-	1,031,787	(1,031,787)	-
1641 CSA Public Authority - Benefits Administration	-	1,191,882	(1,191,882)	-
1642 CSA IHSS Provider Wages	-	102,232,231	(102,232,231)	-
1651 Library	11,535,265	11,610,599	(13,648,348)	9,497,516
1665 CEO Stanislaus Veterans Center	1,073,118	699,200	(799,200)	973,118
1670 CEO OES Homeland Security Grant	(18,789)	-	-	(18,789)
1677 CEO OES Homeland Security Grant 2011	(32,609)	-	-	(32,609)
1678 DA Impaired Driver Vertical Prosecution Program	(14,621)	48,620	(48,620)	(14,621)
1679 PROB Local Community Corrections	15,170,118	21,155,141	(25,266,994)	11,058,265
1680 CEO Honor Farm Barracks 1,2 Proceeds	217,666	-	-	217,666
1681 PL St CalHome 2010 Grant	24,890	-	-	24,890
1682 PL - State Grants	-	-	-	-
1683 PL HOME Grant	60,208	237,910	(237,910)	60,208
1684 PL Annual Work Plan-Hughson	-	531,307	(531,307)	-
1685 CEO OES Homeland Security Grant 2010	11,793	-	-	11,793
1686 DA Unserved/Underserved Victim Advocacy and Outreach Program	10,161	129,305	(129,305)	10,161
1687 CEO Stanislaus Family Justice Center	302	-	-	302
1688 PROB Corrections Performance Incentive Act	2,948,859	875,000	(875,000)	2,948,859
1689 PL St CalHome Grant Housing Rehabilitation	36,361	-	-	36,361
1690 CEO OES Homeland Security Grant 2009	2,450	-	-	2,450
1691 PL CDBG/NSP3	64,343	61,050	(61,050)	64,343
1693 PL CDBG-HPRP & Emergency Solutions (Homeless Prevention Progr	-	883,095	(883,095)	-
1694 PKS Regional Water Safety Training Center	88,700	31,000	(61,025)	58,675
1695 PL Con Plan-County-CDBG/NSP	3,020,745	20,100	(3,020,100)	20,745
1696 OES 2007 PSIC Grant Program	(20,599)	-	-	(20,599)
1697 CEO OES Homeland Security Grant 2008	11,693	-	-	11,693
1698 PROB Youthful Offender Block Grant (YOBG)	5,531,052	1,651,208	(2,609,126)	4,573,134
1702 PARKS-Off Highway Vehicle Fund	475,371	648,385	(728,465)	395,291
1703 SO Cal Id	438,843	455,621	(455,621)	438,843
1706 DA Elder Abuse Program	14,296	200,636	(200,636)	14,296
1707 DA Federal Asset Forfeiture	4,671	-	(4,647)	24
1710 DA BOC Victim Restitution	46	87,150	(87,150)	46
1711 DA Child Abduction	5,000	-	-	5,000
1712 DA Auto Fraud	(4,810)	201,865	(201,865)	(4,810)
1714 DA Victim Witness	(16,459)	1,092,166	(1,092,166)	(16,459)
1715 SO Vehicle Theft	263,990	442,597	(516,055)	190,532
1723 CLK Fixed Asset Acquisition	2,512,743	793,034	(2,779,431)	526,346
1725 CEO County Fire Service	2,215,151	1,718,037	(1,763,037)	2,170,151
1726 CEO Alcohol and Drug Analysis	276,505	65,000	(100,000)	241,505
1727 PARKS-Fish and Wildlife	45,866	600	(50,000)	(3,534)
1728 PARKS-Modesto Reservoir Patrol	285,980	23,000	(308,979)	1
1737 PROB Criminalistics Lab	135,038	-	-	135,038
1746 PL Dangerous Bldg Abatement fund	(28,361)	60,000	(120,000)	(88,361)
1755 CFFC Children and Families Commission	8,476,325	4,302,869	(7,207,107)	5,572,087
1759 AG Ag Comm Development Fees	878	-	-	878
1761 DA Arson Task Force	4,967	62,802	(62,802)	4,967

## 2017-2018 Recommended Final Budget Fund Balance Report



	Beginning Fund Balance 7/1/2017	Recommended Final Budget Revenue	Recommended Final Budget Appropriations	Projected Fund Balance 6/30/2018
1764 PROB Juvenile Accountability Grant 2003	3,016	200,000	(200,000)	3,016
1765 PROB Ward Welfare fund	362,749	40,000	(40,000)	362,749
1766 COOP Farm & Home Advisors Research	44,826	-	(16,200)	28,626
1768 SO Sheriff's Civil Process Fee	1,379,733	251,000	(280,838)	1,349,895
1769 SO Sheriff's Driver Training Program	48,569	165,000	(155,743)	57,826
1771 DA Asset Forfeiture	50,687	-	(8,000)	42,687
1776 DA Real Estate Fraud Prosecution	120,508	300,229	(420,737)	-
1777 CEO Prop 69-DNA Identification	158,085	127,000	(208,000)	77,085
1780 SO Cal-MMET	306,030	715,108	(715,108)	306,030
1781 AC Tobacco Settlement Securitization	67,170,456	-	-	67,170,456
1782 PL State CalHome Grant Reuse	244,954	-	-	244,954
1783 PL Annual Work Plan-County	(36,009)	1,680,110	(1,680,110)	(36,009)
1784 PL Annual Work Plan-Oakdale	-	406,660	(406,660)	-
1785 PL Annual Work Plan-Patterson	-	477,746	(477,746)	-
1786 CLK Vital and Health Statistics	356,572	52,000	(139,152)	269,420
1792 CEO OES Homeland Security Grant 2006	4,111	-	-	4,111
1798 PROB JJCPA Programs	3,071,606	1,474,289	(2,257,247)	2,288,648
1799 CEO Justice Assistance Grants (JAG)	(39)	454,753	(454,753)	(39)
168B PL State Emergency Solutions Grant	(1)	1,035,395	(1,035,395)	(1)
171A GSA 12th Street Office Bldg	(6,732)	41,000	(41,000)	(6,732)
171B GSA 12th St Condominium Resv (former Parking Garage)	60,000	-	-	60,000
176C SO Court Security	16,550	5,469,422	(5,642,140)	(156,168)
177A DA Enforce Consumer Protection Laws	305,104	-	(210,203)	94,901
178A PL Annual Work Plan-Ceres	-	408,200	(408,200)	-
178B PL Annual Work Plan-Newman	-	589,473	(589,473)	-
178C PL Annual Work Plan-Waterford	-	362,481	(362,481)	-
178D PL Salida Planning Efforts	441,220	-	-	441,220
179A PL General Plan Maintenance Fees	1,381,683	167,500	(290,379)	1,258,804
179B CEO OES Homeland Security Grant 2005	(13,972)	-	-	(13,972)
179C AC 2006 Tobacco Securitization	36,436,676	-	-	36,436,676
179D CEO OES Homeland Security Grant 2007	215	-	-	215

**Special Revenue Funds Total \$232,911,796 \$ 711,546,656 \$ (741,292,898) \$203,165,554**

### **CAPITAL PROJECTS**

2025 CEO Courthouse Construction	3,374,527	420,000	(604,041)	3,190,486
2026 CEO Criminal Justice Facility	782,462	460,000	(830,510)	411,952

**Capital Projects Total \$ 4,156,989 \$ 880,000 \$ (1,434,551) \$ 3,602,438**

### **ENTERPRISE**

4001 PW Transit	19,614,394	7,409,185	(14,614,996)	12,408,583
4021 ER Fink Road Landfill	28,339,926	7,735,000	(18,372,460)	17,702,466
4031 ER Geer Road Landfill	(162,174)	4,719,250	(4,759,945)	(202,869)
4051 HSA Clinic & Ancillary Services	12,451,699	46,965,670	(46,935,904)	12,481,465
4081 SO Inmate Welfare/Commissary	1,977,065	1,654,318	(2,103,631)	1,527,752

**Enterprise Fund Total \$ 62,220,910 \$ 68,483,423 \$ (86,786,936) \$ 43,917,397**

## 2017-2018 Recommended Final Budget Fund Balance Report



	Beginning Fund Balance 7/1/2017	Recommended Final Budget Revenue	Recommended Final Budget Appropriations	Projected Fund Balance 6/30/2018
<b>INTERNAL SERVICE</b>				
5001 GSA Central Services	270,846	1,428,369	(1,480,369)	218,846
5011 SBT Communications	861,931	951,165	(1,256,134)	556,962
5021 GSA Fleet Services	1,221,468	3,196,455	(3,308,325)	1,109,598
5031 SBT General (MIS)	3,852,339	5,035,824	(6,528,608)	2,359,555
5038 HRMS Upgrade	54,259	-	-	54,259
5051 General Liability	3,170,478	3,607,968	(4,607,968)	2,170,478
5061 Professional Liability	400,091	367,758	(467,758)	300,091
5071 Unemployment Insurance	96,799	443,500	(543,500)	(3,201)
5081 Workers' Compensation Ins	762,659	5,558,763	(5,558,763)	762,659
5091 Medical Self-Insurance (Purchased Insurance)	5,385,308	60,888,932	(60,088,932)	6,185,308
5093 Other Employee Benefits	245,897	484,989	(544,989)	185,897
5101 Dental Insurance	682,690	4,641,627	(4,641,627)	682,690
5111 Vision Insurance	80,311	784,122	(784,122)	80,311
5121 PW Morgan Shop Garage	11,961,419	3,761,579	(4,297,223)	11,425,775
5141 CEO I-CJIS Project	1,318,206	622,500	(975,720)	964,986
5170 GSA Facility Maintenance	1,386,143	10,611,402	(10,873,405)	1,124,140
<b>Internal Service Fund Total</b>	<b>\$ 31,750,844</b>	<b>\$ 102,384,953</b>	<b>\$ (105,957,443)</b>	<b>\$ 28,178,354</b>

**Total \$517,753,628 \$1,192,446,520 \$(1,265,328,047) \$444,872,101**

Note: Data pulled as of August 1, 2017.

The Fund Balance Report depicts the fund balance/retained earnings position of the County's General, Special Revenue, Capital Projects, Enterprise, and Internal Service funds. Variations in the amounts listed in individual department tables are due to post-closing adjustments that occurred after August 1, 2017. Final 2016-2017 fund balance amounts will be recorded in the County's Comprehensive Annual Financial Report produced by the Auditor-Controller's Office at the end of calendar year 2017.

Ideally, each of the funds listed above would reflect a positive position after accounting for recommended budget requests. Negative balances can be divided into a few general categories. Several of the funds in a negative fund balance position can be covered through fund transfers from other departmental funds. Examples include the Mental Health fund (1501) providing the resources for the Mental Health Managed Care fund (1504) and Public Works Road and Bridge fund (1101) providing the necessary resources for the Public Works Road Projects fund (1102).

Some of the funds show negative balances due to the timing of reimbursement revenue. Prime examples are the Planning and Office of Emergency Services grants that have incurred costs in the prior fiscal year but have yet to receive reimbursement from the Federal or State agency that provides the funds. These grant sources provide reimbursement outside off the six-month period for which Accounts Receivable could be established. Also included in this category are the District Attorney funds and the Health Services Agency Indigent Health Care fund.

## **GENERAL FUND—CLASSIFICATION OF FUND BALANCE**

The Government Accounting Standards Board (GASB) Statement 54 establishes five categories for the classification of fund balance: Nonspendable, Restricted, Committed, Assigned, and Unassigned. Although only the General Fund is addressed in this section, Statement 54 applies to the Special Revenue and Capital Project funds as well. The amounts in the 2017-2018 Recommended Final Budget Classification of Fund Balance schedule show beginning balances in the General Fund as of July 1, 2017, adjustment strategies, budgeted use of fund balance, and the projected ending balances of each category.

**Nonspendable** fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long term amount of notes receivable or prepaid amounts). The July 1, 2017, balance of this category is \$11,408,264 and includes balances for the Economic Development Bank advances, Teeter receivable, and prepaid items. No changes are anticipated for the Nonspendable category in Fiscal Year 2017-2018 and the June 30, 2018, balance is estimated at \$11,408,264.

**Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors) or through enabling legislation. The only Restricted account at this time is for Tax Loss Reserve, the July 1, 2017, balance for which is \$4,632,178 and it is anticipated to remain unchanged for Fiscal Year 2017-2018.

**Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority (the Board of Supervisors). Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. The total Committed fund balance as of July 1, 2017, is \$7,322,790 and includes commitments for Frank Raines Park project, litigation exposure, and repayments of Animal Services Facility, Public Safety Center Jail Expansion, and Coroner Facility projects for debt that was funded from the Tobacco Endowment fund. The July 1, 2017, balance of the Committed category is expected to remain unchanged for Fiscal Year 2017-2018.

**Assigned** fund balance is comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; the Board of Supervisors has delegated this authority to the Chief Executive Office. Assigned fund balance can be used to assist in balancing the subsequent year's budget.

Amounts reflected in the July 1, 2017, Assigned fund balance of \$153,683,119 include \$23,000,000 for revenue stabilization, \$15,518,169 for the General Fund Contingency Reserve Policy, \$8,800,000 for future years' retirement obligations, \$23,863,200 for the Teeter Plan, \$11,848,927 for the Debt Service Reserve Policy, \$4,000,000 for future cashout obligations, \$1,102,080 in fair value adjustments related to investments, \$5,635,814 in encumbrance reserves, \$10,310,349 in carryover appropriations, \$1,593,328 in budget balancing, and \$48,011,252 in total Other Assignments. Other Assignments represent strategic savings for planned enterprise initiatives and/or exposures and include: debt payoff, deferred maintenance, technology upgrades, etc.

Assigned fund balance is projected to be \$132,978,388 on June 30, 2018, after the use of \$20,704,731 to balance the 2017-2018 Final Budget.

**Unassigned** fund balance is the classification for the General Fund which includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. The July 1, 2017, total of Unassigned fund balance is \$9,666,738. There are no recommended uses of Unassigned fund balance in the Final Budget. The projected Unassigned Fund Balance on June 30, 2018 is estimated to be \$4,134,905 for the General Fund (0100), \$2,850,912 for the Economic Development Bank (0105), and \$2,680,921 for the Community Development Bank (0107) for a total of \$9,666,738.

In summary, the projected total General Fund June 30, 2018, fund balance after the budgeted use of fund balance is estimated to be \$166,008,358, which is a net decrease of \$20,704,731 from the July 1, 2017, balance of \$186,713,089.



## 2017-2018 Recommended Final Budget Classification of Fund Balance

GENERAL FUND	Fund Balance 7/1/17	Adjustment Strategies	Budgeted Use of Fund Balance	Projected Fund Balance 6/30/18
<b>Fund Balance - Nonspendable:</b>				
Advances to other funds	100,000			100,000
Advances to other governments	71,000			71,000
Economic Development advances (105)	1,595,751			1,595,751
Imprest Cash	85,655			85,655
Prepaid items	216,186			216,186
Teeter receivable	9,339,672			9,339,672
<b>Total Nonspendable</b>	<b>\$ 11,408,264</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,408,264</b>
<b>Fund Balance - Restricted:</b>				
Tax Loss Reserve (106)	\$ 4,632,178			\$ 4,632,178
<b>Total Restricted</b>	<b>\$ 4,632,178</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,632,178</b>
<b>Fund Balance - Committed:</b>				
Total Committed - Capital Acquisition	5,787,403			5,787,403
Total Committed - Other	1,535,387			1,535,387
<b>Total Committed</b>	<b>\$ 7,322,790</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,322,790</b>
<b>Fund Balance - Assigned:</b>				
Budget Balancing	1,593,328		(1,593,328)	-
Carryover Appropriations (100) - Funds Available	8,063,975			8,063,975
Carryover Appropriations (100) - NCC Carryover	2,124,568		(2,124,568)	-
Carryover Appropriations (107)	121,806			121,806
Cashout Obligations	4,000,000			4,000,000
Contingency (GF Reserve Balance Policy)	15,518,169			15,518,169
Debt Service Reserve	11,848,927			11,848,927
Encumbrances (100)	5,590,790			5,590,790
Encumbrances-Econ Development (105)	45,024			45,024
Fair Value Adjustment (100)	1,080,637			1,080,637
Fair value adjustment (105)	14,544			14,544
Fair value adjustment (107)	6,899			6,899
Other Assignments	48,011,252	-	(16,986,835)	31,024,417
Retirement Obligation	8,800,000			8,800,000
Revenue Stabilization	23,000,000			23,000,000
Teeter Plan	23,863,200			23,863,200
<b>Total Assigned</b>	<b>\$ 153,683,119</b>	<b>\$ -</b>	<b>\$ (20,704,731)</b>	<b>\$ 132,978,388</b>
<b>Fund Balance - Unassigned</b>				
General Fund (100)	\$ 4,134,905	\$ -		\$ 4,134,905
Economic Development Bank (105)	2,850,912			2,850,912
Community Development Bank (107)	\$ 2,680,921			\$ 2,680,921
<b>Total Unassigned</b>	<b>\$ 9,666,738</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,666,738</b>
<b>TOTAL FUND BALANCE</b>	<b>\$ 186,713,089</b>		<b>\$ (20,704,731)</b>	<b>\$ 166,008,358</b>





## 2017-2018 Recommended Final Budget Discretionary Revenue

ACCOUNT DESCRIPTION		Actuals	Actuals	Adopted	Recommended
		as of 6/30/2016	as of 6/30/2017	Proposed Budget Fiscal Year 2017-2018	Final Budget Fiscal Year 2017-2018
<b>TAXES</b>					
10000	Property taxes-current secured	48,092,198	50,621,858	52,700,000	53,500,000
10005	Property Taxes-Unitary	1,268,657	1,309,107	1,320,000	1,320,000
10210	RDA Pass Through Increment	2,988,049	3,611,289	3,700,000	3,700,000
10400	Property taxes-current unsecured	2,233,332	2,779,505	2,240,000	2,240,000
11000	Property taxes-prior unsecured	58,023	74,086	55,000	55,000
11400	Property taxes-supplemental	367,465	476,489	750,000	750,000
11600	Supplemental property taxes-prior year	430,520	653,239	-	-
11800	Sales and use taxes	19,021,150	25,811,344	24,400,000	24,400,000
12600	Other taxes	854,692	1,325,708	750,000	750,000
12630	Other taxes-occupancy tax	1,017,530	1,159,704	1,200,000	1,200,000
12646	Unclaimed property tax refunds	211,981	119,299	-	-
12650	Other taxes-property transfer	2,036,051	2,045,155	1,800,000	1,800,000
12680	Other taxes-aircraft tax	186,155	189,286	190,000	190,000
12700	In Lieu of Sales and Use Tax revenue	4,519,763	-	-	-
12710	Property Tax In-Lieu of Vehicle License Fee	53,882,026	57,074,275	58,900,000	60,300,000
12800	Tax deeded land sale approx..	-	383,484	-	-
<b>Total</b>		<b>137,167,592</b>	<b>147,633,828</b>	<b>148,005,000</b>	<b>150,205,000</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>					
14000	Franchises	1,167,648	1,106,618	1,200,000	1,100,000
<b>Total</b>		<b>1,167,648</b>	<b>1,106,618</b>	<b>1,200,000</b>	<b>1,100,000</b>
<b>FINES, FORFEITURES &amp; PENALTIES</b>					
16500	Fines, Forfeitures & Penalties	4,147,054	3,288,822	2,500,000	2,500,000
<b>Total</b>		<b>4,147,054</b>	<b>3,288,822</b>	<b>2,500,000</b>	<b>2,500,000</b>
<b>REVENUE FROM USE OF MONEY</b>					
17000	Interest	3,591,650	2,985,124	2,400,000	2,400,000
18000	Rents and concessions	198,001	204,623	200,000	200,000
18060	Cnty Cntr III - SCOE	53,267	6,001	-	-
<b>Total</b>		<b>3,842,918</b>	<b>3,195,748</b>	<b>2,600,000</b>	<b>2,600,000</b>
<b>INTERGOVERNMENTAL REVENUES</b>					
20390	St-motor VLF/in-lieu tax realignment	178,958	202,003	175,000	175,000
21460	St-Aid realignment	922,000	922,000	922,000	922,000
24400	State-Homeowners' prop tax relief	627,231	616,048	610,000	610,000
24800	State-Public safety (prop 172)	39,735,642	41,367,179	41,500,000	41,500,000
25850	St-Other-mandated costs	1,087,530	635,364	500,000	500,000
28600	Fed-FHA in-lieu tax apportionment	22,375	24,368	-	-
28800	Federal-Other	9	12	-	-
28810	Fed-Other-entitlement lands	47,886	200	-	-
29600	Fed-Other-Refuge Revenue Sharing	1,101	1,040	-	-
29715	Other Governmental Agencies	35,802	-	-	-
<b>Total</b>		<b>42,658,536</b>	<b>43,768,214</b>	<b>43,707,000</b>	<b>43,707,000</b>



## 2017-2018 Recommended Final Budget Discretionary Revenue

ACCOUNT DESCRIPTION	Actuals as of 6/30/2016	Actuals as of 6/30/2017	Adopted Proposed Budget Fiscal Year 2017-2018	Recommended Final Budget Fiscal Year 2017-2018
<b>CHARGES FOR SERVICES</b>				
30200 Special assessments	1,420,312	1,551,646	1,400,000	1,400,000
36990 Sb813 administration costs	451,746	602,600	440,000	440,000
37250 Outside Agencies	5,218	(15,300)	6,000	6,000
38021 Govt fund rev A-87 carry forward	66,494	(88,236)	475,000	475,000
39901 Funds >13 rev A-87 carry forward	(12,916)	(76,368)	(33,500)	(33,500)
<b>Total</b>	<b>1,930,854</b>	<b>1,974,342</b>	<b>2,287,500</b>	<b>2,287,500</b>
<b>MISCELLANEOUS REVENUE</b>				
40400 Miscellaneous Revenue	-	4,671	-	-
40410 Unclaimed monies	124,073	57,833	-	-
40560 Cancelled warrants	103,856	1,056	-	-
<b>Total</b>	<b>227,929</b>	<b>63,560</b>	<b>-</b>	<b>-</b>
<b>OTHER FINANCING SOURCES</b>				
46600 Operating transfers in	327,123	327,124	330,000	330,000
46606 Transfer-2006 Tobacco repay for AB 900 Jail	512,437	522,896	500,000	500,000
46607 Transfer-2006 Tobacco repay for Coroners Facility	1,757,834	-	-	-
46612 Transfer-2002 endowment drawdown	1,856,142	1,846,977	1,850,000	1,850,000
46613 Transfer-2006 endowment drawdown	763,791	756,850	760,000	760,000
46000 Sale of fixed assets	999,075	-	-	-
<b>Total</b>	<b>6,216,401</b>	<b>3,453,847</b>	<b>3,440,000</b>	<b>3,440,000</b>
85850 Other operating transfers out	(1,084)	-	-	-
87981 Intrafund A-87 carry forward	51,148	53,940	-	-
<b>TOTAL DISCRETIONARY REVENUE</b>	<b>197,408,996</b>	<b>204,538,918</b>	<b>203,739,500</b>	<b>205,839,500</b>
17610 Increase(decrease)-fair value of investments	444,077	1,080,637	-	-
<b>TOTAL ADJUSTED DISCRETIONARY REVENUE</b>	<b>197,853,072</b>	<b>205,619,555</b>	<b>203,739,500</b>	<b>205,839,500</b>

## **DISCRETIONARY REVENUE**

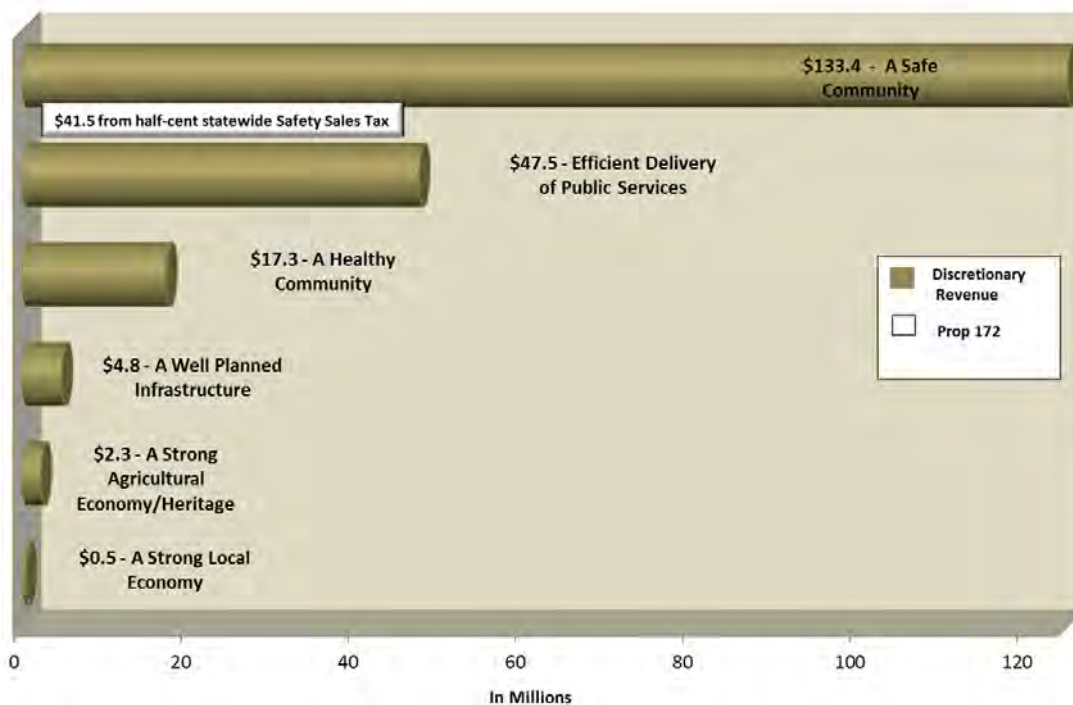
Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. The majority of Discretionary Revenue in the 2017-2018 Recommended Final Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services provided by the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector and the General Services Agency, among others. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for Federal and State supported programs. Since most of the Board of Supervisors' discretion is directly linked to this revenue type, considerable attention is given to key discretionary revenue sources.

The 2017-2018 Recommended Final Budget includes estimated Discretionary Revenue of \$205,839,500, which is 6.1% or \$11.9 million above the \$193,925,874 estimated in the 2016-2017 Adopted Final Budget. This also represents a minimal increase over Fiscal Year 2016-2017 actual Discretionary Revenue receipts of \$205.6 million. Projections for Fiscal Year 2017-2018 include an estimated 5.7% increase in current secured property tax and property tax in lieu of Vehicle License Fee revenues, which is partially offset by a 1.3% decrease in Sales and Use Tax. Projections for Public Safety Sales Tax are similar to actual receipts in 2016-2017, due to the County's strong percentage of the Statewide Sales Tax Pool.

The following chart summarizes the proposed distribution of Discretionary Revenue for Fiscal Year 2017-2018, clearly indicating that the Board of Supervisors' top priority of "A Safe Community" is the largest recipient of this revenue source.

### **Distribution of Discretionary Revenue – Recommended Final Budget 2017-2018 \$205,839,500**

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### **Overview**

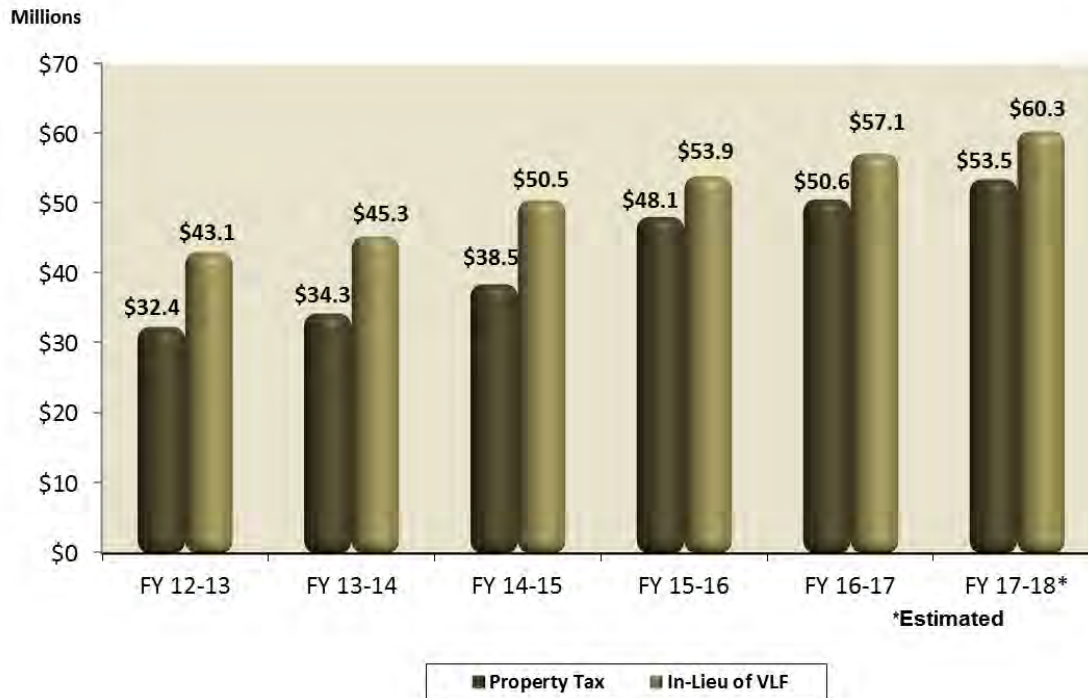
Over 90% of all Discretionary Revenue consists of property and sales tax sources. The largest dollar volume comes from current secured property taxes, property taxes received in lieu of Vehicle License Fees, Public Safety Sales Tax (Proposition 172), and the 1% local sales and use tax. A number of these categories are monitored on a regular basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. A brief summary of the major Discretionary Revenue categories is provided below.

## Secured Property Taxes and Property Taxes In Lieu of Vehicle License Fees

The total projection for Current Secured Property Taxes is \$53.5 million in Fiscal Year 2017-2018. Consistent with the announced increase in the Assessor's Assessment Roll valuation, property tax revenue for Fiscal Year 2017-2018 is expected to increase by approximately 5.7% from the Fiscal Year 2016-2017 actual revenue of \$50.6 million. This represents the fifth year of solid growth in property taxes after five years of decline from Fiscal Years 2007-2008 through 2012-2013. A leveling off in the housing market is underway, and it is anticipated that the growth in the 2018-2019 roll will reflect this trend. Accordingly, it is recommended that the estimates for Current Secured Property Taxes and Property Tax In-Lieu of Vehicle License Fees be increased by \$800,000 and by \$1,400,000 respectively from the Adopted Proposed Budget.

The County receives a portion of the annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the County, cities, special districts, redevelopment agencies, and schools. Historically, the County's portion fell in the range of 10% to 12% of the taxes collected. After the elimination of Negative Bailout, the County's portion has increased to approximately 13%. However, this remains among the lowest county allocations in the State.

### Property Tax and In Lieu Vehicle License Tax

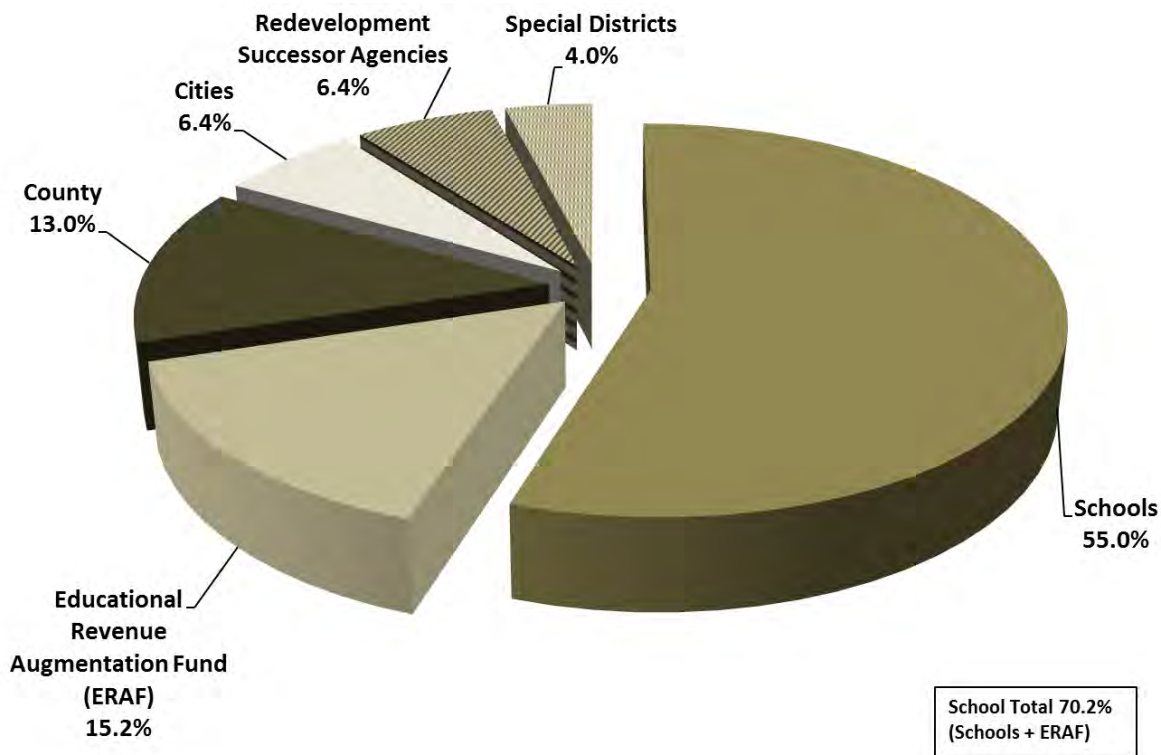


During the 2004-2005 Fiscal Year, a major shift in local government funding occurred as the revenue received from Vehicle License Fees (VLF) was exchanged by the State of California for an equivalent amount of property taxes. This swapped revenue, shown as "Property Tax In Lieu of VLF" on the Discretionary Revenue schedule, increased the County's reliance on property tax revenue. Today, this revenue is the largest portion of total Discretionary Revenue. In Fiscal Year 2017-2018, it is projected to be \$60.3 million or approximately 29% of the total. The preceding chart reflects revenue received over the past six years comparing Current Secured Property Tax revenue to Property Tax In-Lieu of Vehicle License Fees.

The formula used to calculate Property Tax In Lieu of VLF is very specific, requiring the certified value of all properties be provided to the Auditor-Controller by the Assessor as of January 1 of each year, prior to tax roll adjustments. This provides for a uniform application across the State and any roll changes made are captured in the following year.

The following chart for actual property tax allocations in Fiscal Year 2016-2017 indicates the County's base property tax percentage share of approximately 13% which does not include the VLF Swap.

**Property Tax Allocations for Fiscal Year 2016-2017**



**Public Safety Sales Tax**

As a result of the 1993-1994 State Budget, property tax revenues were shifted from the counties and cities to schools, thereby reducing the State's funding obligations to public schools. A ½ cent sales tax was enacted in January of 1994 (Proposition 172) to help alleviate the impact to local government. This sales tax, known as the "Public Safety Sales Tax," allowed an additional ½ cent sales tax to be collected and allocated to local agencies to exclusively fund public safety activities. In Stanislaus County, these monies are used to fund the Sheriff, District Attorney, Probation and Juvenile Institutions operations.

There is a Maintenance of Effort (MOE) for these funds that requires a minimum commitment of local resources be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions must equal or exceed the 1992-1993 base year funding level, adjusted by a growth factor. The minimum adjusted level calculated for 2016-2017 was \$62.8 million, with the actual budget commitment established at \$115.4 million. This resulted in the County exceeding the MOE requirement by approximately \$52.6 million as it pertains to the use of Proposition 172 revenues.

The Public Safety Sales Tax is collected by the State Board of Equalization and apportioned to each county based on the county's proportionate share of statewide taxable sales. The combination of statewide taxable sales and the proportionate share (or "pool rate") are the factors used to determine the amount of revenue from this tax source. As Stanislaus County's portion of taxable sales grows in comparison to other counties in the State, the County's pool rate grows. Sales volume in Stanislaus County, on which the 2017-2018 revenue will be based, indicates that the County's portion of the State sales tax pool will grow as compared to the rate in 2016-2017; the actual rate will most likely be announced by the State in April 2018. Because the statewide total of the sales tax pool normally exceeds \$3.4 billion, even the slightest change in the pool rate can have a significant impact on revenue projections.



Stanislaus County		
Fiscal Year	Pool Rate	Increase/(Decrease)
2012-2013	0.012804	0.000022
2013-2014	0.012861	0.000057
2014-2015	0.013027	0.000166
2015-2016	0.012843	(0.000184)
2016-2017	0.012899	0.000056
Proposed 2017-2018	0.013404	0.000505

The 2017-2018 Recommended Final Budget of \$41.5 million for this revenue source reflects a conservative estimate and represents no increase over the 2017-2018 Adopted Proposed Budget. Slightly over 4% of the entire Proposition 172 revenue received is distributed to cities, with the balance retained by the County. The following chart reflects the actual Proposition 172 revenue received over the past ten years.

**Prop 172 Public Safety Sales Tax**



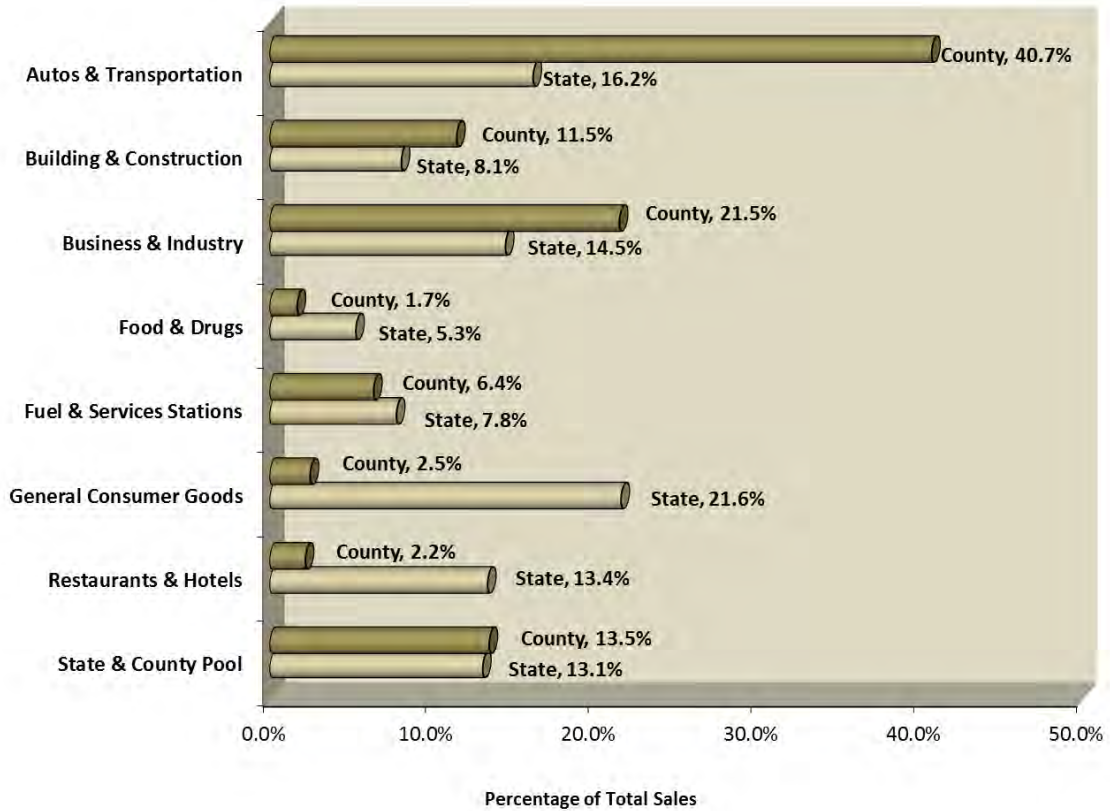
**Sales and Use Tax**

California has a statewide sales and use tax rate of 7.875%. The voters in Stanislaus County passed a 1/8 cent sales tax measure in 1995 and again in 1999, 2004, and 2012 to support local libraries. In addition, Stanislaus County voters approved a 1/2 cent sales tax to support local roads that is effective April 1, 2017. Sales Tax receipts are distributed as follows:

Sales Tax Distribution	Amount
State General Fund	3.9375%
City/County General Fund (Bradley Burns)	1.0000%
Public Safety Sales Tax	0.5000%
County Health and Social Services Programs ("Realignment")	1.5625%
Countywide Transportation Fund	0.2500%
Library Tax	0.1250%
Local Roads Tax	0.5000%
<b>Total</b>	<b>7.8750%</b>

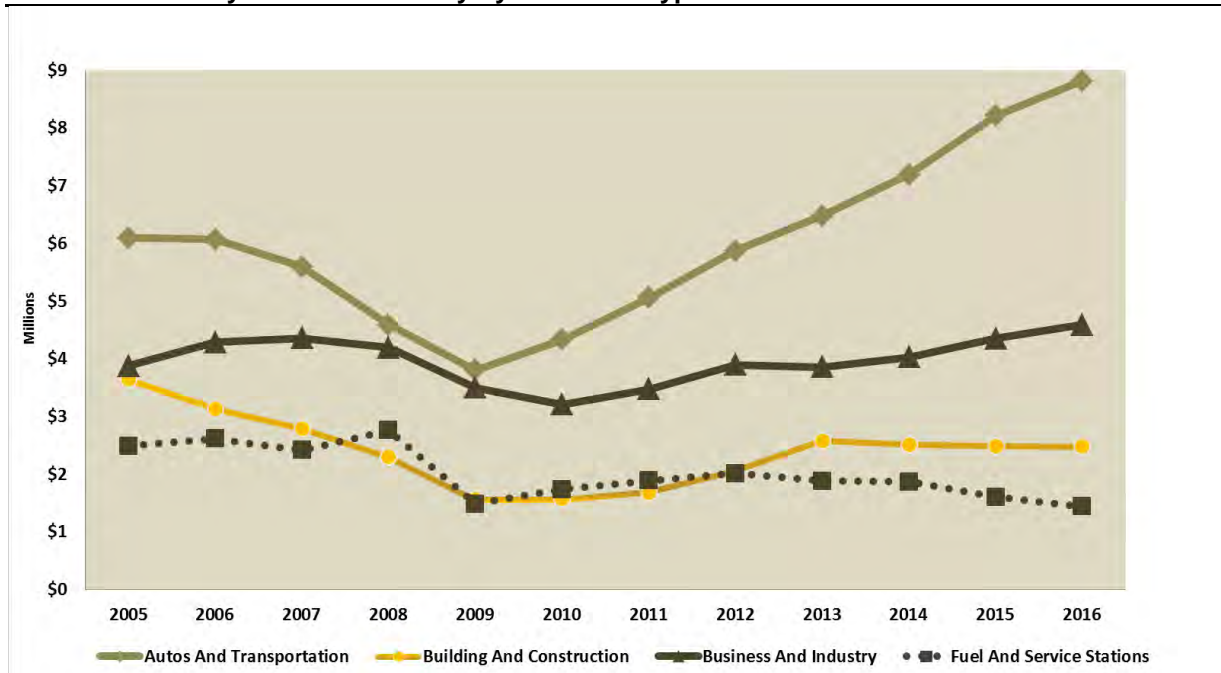
The following graph illustrates the business mix that contributes to sales and use taxes in the unincorporated areas of Stanislaus County compared to the taxes collected in the State as a whole. These percentages represent activity in Calendar Year 2016. It should be noted that Stanislaus County historically relies on Autos and Transportation sales and Business and Industry activity to a much larger degree than other counties throughout the State.

**Stanislaus County Sales Tax Comparison by Business Type**



The following graph shows a 12-year history of sales and use tax for the four major industry groups in the unincorporated areas of Stanislaus County: Autos and Transportation; Building and Construction; Business and Industry; and Fuel and Service Stations. It can be used to analyze the impact of the last recession on the sales and use tax revenues, broken down by the major industry groups. It is apparent that the Autos and Transportation segment has fully recovered and now significantly exceeds the pre-recession peak years of 2005-2006. The Business and Industry segment has made a strong recovery and just surpassed the peak of 2007. The Building and Construction segment has had a slower recovery and is still significantly lower than the peak years. Revenue for the Fuel and Service Stations segment is heavily dependent on gasoline and diesel prices as well as seasonal demands, and appears to be in a steady decline.

## Stanislaus County Sales Tax History by Business Type



### Additional Notable Discretionary Revenue Sources

Fines and penalties collected on delinquent property taxes provide one revenue source that benefited from the falling real estate market experienced during the last recession. At the height of the residential property crisis, the San Joaquin Valley became known for leading the nation in foreclosures. As homes were lost to the lenders, delinquent taxes and penalties were paid to the County Tax Collector. Stanislaus County added \$10.9 million to its fines and forfeitures revenue account in Fiscal Year 2008-2009 at the height of the crisis. As the rate of foreclosures has declined significantly and the housing market has recovered and stabilized, revenue from fines and penalties is projected to stabilize at a normal level. The Recommended Final Budget of \$2.5 million reflects this and represents no change from the 2017-2018 Adopted Proposed Budget estimated revenue.

Interest earnings for the General Fund fluctuate based on the amount of cash on hand and the interest rate on the County's short-term investment pool, which has averaged approximately 1.14% in Fiscal Year 2016-2017. Fiscal Year 2016-2017 actual revenue of nearly \$3 million represents an increase of \$1.3 million from the 2016-2017 Adopted Final Budget. The interest rate is expected to increase to approximately 1.27% in Fiscal Year 2017-2018, and the pooled cash average is projected to remain consistent with current levels. This revenue source will be monitored closely throughout the year, and adjusted at a later date if needed.

The Property Transfer Tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is fifty-five cents (\$0.55) for each \$500 and is based on the unencumbered assessed value of the property, or the purchase price, whichever is greater. The 2017-2018 Final Budget of \$1.8 million is a conservative estimate and represents no increase from the 2017-2018 Adopted Proposed Budget.

An 8% Transient Occupancy Tax (TOT) is charged to customers staying in hotels in the unincorporated areas of the County. TOT revenue is directly correlated to consumer travel and is therefore subject to short-term fluctuations based on numerous economic factors. Recent years are indicative of increases in the economy and travel and the 2017-2018 Final Budget of \$1,200,000 continues to reflect this trend with no increase from the 2017-2018 Adopted Proposed Budget.

The following table shows amounts received over the past several years along with estimates for Fiscal Year 2017-2018.



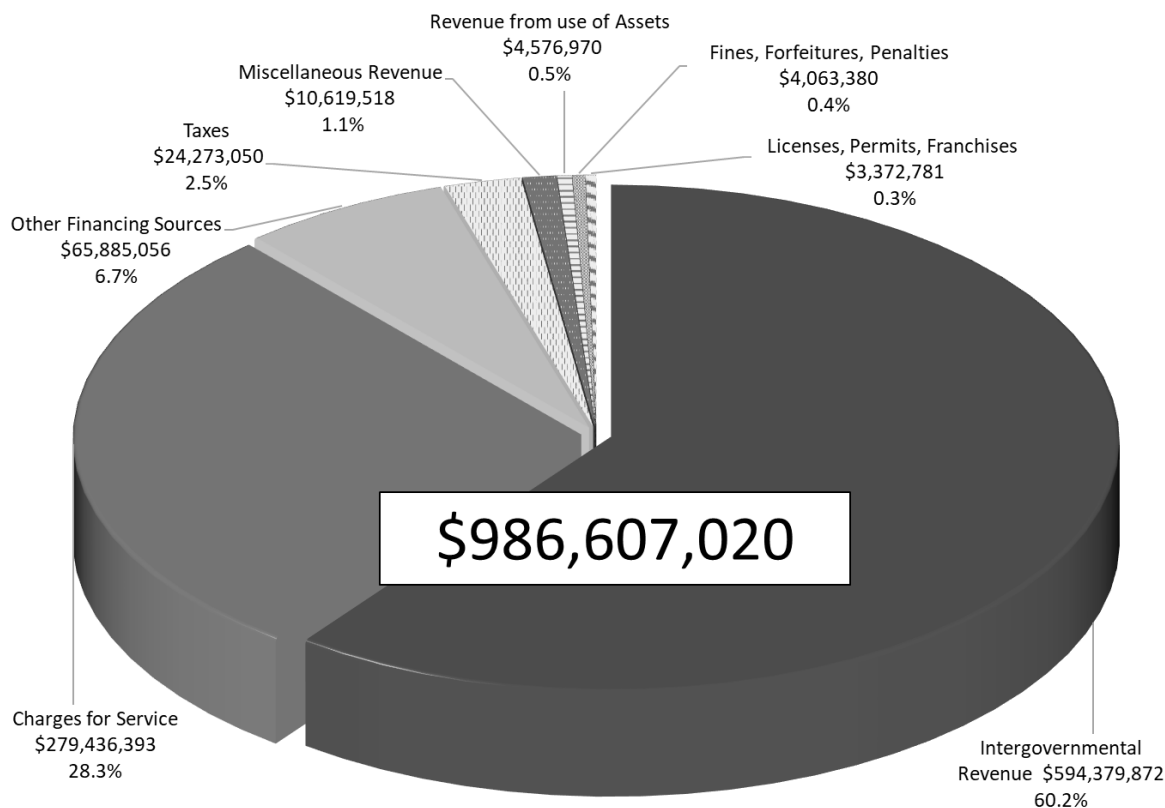
Fiscal Year	Fines & Penalties from			
	Delinquent Taxes	General Fund Interest Earnings	Property Transfer Tax	Transient Occupancy Tax
2011-2012	4,448,541	1,705,208	1,207,096	755,910
2012-2013	5,827,385	2,136,874	1,297,875	762,827
2013-2014	5,410,759	1,651,374	1,556,982	813,692
2014-2015	4,655,637	1,369,582	1,838,896	962,268
2015-2016	4,147,054	3,591,650	2,036,051	1,017,530
2016-2017	3,288,822	2,985,124	2,045,155	1,159,704
2017-2018 Budget	2,500,000	2,400,000	1,800,000	1,200,000

#### DISCRETIONARY REVENUE SUMMARY

In conclusion, it is recommended that \$205,839,500 be established in Discretionary Revenue for Fiscal Year 2017-2018. This represents an increase of \$2.1 million over the 2017-2018 Adopted Proposed Budget estimate and reflects a minimal increase over Fiscal Year 2016-2017 actual receipts. Adjustments to Discretionary Revenue estimates may be included in the Mid-Year Financial Report as more information on actual activity for Fiscal Year 2017-2018 becomes available.

**OTHER MAJOR REVENUE SOURCES (NON DISCRETIONARY REVENUE)**

The total estimated revenue for Fiscal Year 2017-2018 is \$1,192,446,520. Of that amount, Discretionary Revenue is estimated to be \$205,839,500. In addition to the County’s Discretionary Revenue (discussed earlier), other sources of revenue are estimated to be \$986,607,020 or 82.7% of total estimated revenue. Other major sources of revenue include revenue from the State and Federal government, taxes, use of assets, fines, forfeitures, penalties, internal transfers, and charges to departments for health insurance costs. Budgeted revenues have been estimated using historical trends, known State and Federal allocations, prior year-end projections, and are consistent with changes in Federal and State program funding. The following chart represents the total major revenue sources other than Discretionary Revenue by category of revenue type.



**Intergovernmental Revenue (60.2%, \$594,379,872):** This revenue source includes revenue from the Federal and State government for the provision of mandated services, including the administration of various health and community services, public safety programs, and public works projects. One of the largest contributors to this category is \$51.8 million in budgeted Federal funds for In-Home Supportive Services (IHSS), followed closely by its State counterpart with \$50.3 million in funding for this entitlement program that provides services to the frail and/or elderly. The budget includes \$47.4 million in State 2011 Realignment funds, designated for Drug and Alcohol services, Early Periodic Screening, Diagnosis, and Treatment (EPSDT), Mental Health Managed Care services, Community Services Agency-Public Economic Assistance, and Probation Field Services. State Aid Realignment, sales tax revenue designated for social services programs that is allocated to the County based on legislated methodologies, is estimated at \$46 million. Additionally, the County anticipates \$29.6 million in other Federal revenue for Workforce Investment Act (WIA), Community Development Block Grant (CBDG), and Health and Mental Health grants. Additional Federal and State revenue is obtained through several competitive grant programs including the Community Development Block Grant, Youthful Offender Block Grant, and Justice Assistance Grant.

The following table identifies the top ten major Intergovernmental Revenue sources, excluding discretionary revenue, estimated for 2017-2018 along with historical data on these revenue streams:

Revenue Description	Fiscal Year	Fiscal Year	Fiscal Year	Change	Fiscal Year	Fiscal Year	Change
	2015-2016 Actuals	2016-2017 Final Budget	2016-2017 Actuals	2016-2017 Final to Actuals	2017-2018 Proposed Budget	2017-2018 Final Budget	2017-2018 Proposed to Final
Federal Administration - In-Home Supportive Services	\$ 37,692,492	\$ 41,328,940	\$ 43,405,511	5.0%	\$ 34,132,200	\$ 51,771,494	51.7%
State Administration - In-Home Support Services	34,114,792	39,500,597	38,633,636	-2.2%	20,832,264	50,251,956	141.2%
State Realignment - Support Services (2011)	35,340,124	40,089,305	40,012,504	-0.2%	47,384,649	47,384,649	0.0%
State Aid Realignment (1991)	44,768,466	42,794,693	44,792,206	4.7%	44,409,717	46,039,117	3.7%
Federal - Other	21,935,828	33,805,873	22,613,323	-33.1%	38,721,266	39,618,152	2.3%
State Administration - Medi-Cal	28,144,912	31,045,112	28,696,440	-7.6%	31,168,931	31,168,931	0.0%
State Aid - Mental Health	19,255,791	28,129,226	23,316,023	-17.1%	29,605,119	29,605,119	0.0%
State Realignment - Local Law Enforcement Services (2011)	28,467,964	27,524,320	28,106,444	2.1%	29,524,029	29,508,870	-0.1%
Federal Administration - CalWORKs Program	31,045,138	32,288,103	29,067,361	-10.0%	28,806,008	28,806,008	0.0%
State Motor VLF/In-Lieu 1991 Tax Realignment (2011)	25,287,844	24,068,814	27,241,904	13.2%	27,075,000	27,075,000	0.0%
<b>Total</b>	<b>\$ 306,053,351</b>	<b>\$ 340,574,983</b>	<b>\$ 325,885,352</b>	<b>-4.3%</b>	<b>\$ 331,659,183</b>	<b>\$ 381,229,296</b>	<b>14.9%</b>

**Charges for Service (28.3%, \$279,436,393):** This revenue is generated from fees charged by County departments for services rendered, the largest of which is an estimated \$60.7 million in health insurance revenue collected for participation in the County's medical plan from County departments, COBRA participants, Special Districts, and early retirees. Additionally, charges for services between County departments with different governmental fund types account for \$218.7 million of the estimated revenue in this category.

**Other Financing Sources (6.7%, \$65,885,056):** This revenue is County-contributed financing provided to departments from the General Fund. This includes transfers to support various programs to meet Federal or State mandated Maintenance of Effort requirements and to record public facilities fees used in Public Works Engineering and Road and Bridge. This includes estimated revenue of \$23.3 million from the Vehicle License Fee account, \$21 million in County Match, and \$14.1 million in Public Facility Fees.

**Taxes (2.5%, \$24,273,050):** This revenue category includes current secured property taxes along with sales and use taxes. Non-discretionary sales and use taxes are estimated at \$22.7 million. The County expects to receive \$1.3 million in non-discretionary property tax revenue in 2017-2018.

**Miscellaneous Revenue (1.1%, \$10,619,518):** This revenue represents money received from various sources such as donations, salvage, and legal settlements.

**Revenue from Use of Assets (0.5%, \$4,576,970):** This revenue source is achieved from money received from assets such as rent and interest. An estimated \$2.5 million from rents and concessions and \$2 million from interest is budgeted in 2017-2018.

**Fines, Forfeitures, Penalties (0.4%, \$4,063,380):** This revenue category contains money received from fines and penalties. For 2017-2018, estimates include \$802,000 for vehicle code fines, \$610,000 for traffic vehicle school, and \$569,850 for miscellaneous court fines.

**Licenses, Permits, Franchises (0.3%, \$3,372,781):** Money received from licenses, permits, and franchises is included in this revenue category. This revenue is made up predominantly of money collected from construction permits, budgeted at \$1.9 million.

## **DEBT SERVICE**

### **Certificates of Participation**

Historically, the County of Stanislaus debt has primarily been in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COP's are securities issued and marketed to investors in a manner similar to tax-exempt bonds. However, as of June 30, 2017, the County no longer has any COPs. The County does have a debt obligation exclusive of internal financing of \$14,036,157, of which \$13,066,261 is from Direct Lease Financing. Unlike COPs, where multiple investors may hold shares of the debt, Direct Lease Financing is done with one private investor, such as a bank. The remaining \$969,896 is an internal note between the County and the County Treasury for the 2013 Lease Refunding of the Nick Blom Salida Regional Library.

The following chart reflects each outstanding Direct Lease Financing and the internal note by activity, the interest rate as a percent, the original date of issuance, the date of maturity, the original amount borrowed, the balance as of June 30, 2017, the current debt obligations for Stanislaus County Fiscal Year 2017-2018, and the remaining balance to maturity once the debt obligation payments are made during the fiscal year.

<b>Private Placement</b>	<b>Interest Rate %</b>	<b>Date of Issue</b>	<b>Maturity</b>	<b>Original Borrowing</b>	<b>Remaining Principal Balance to Maturity as of June 30, 2017</b>	<b>2017-2018 Debt Obligation Principal</b>	<b>2017-2018 Debt Obligation Interest</b>	<b>Remaining Principal Balance to Maturity</b>
2013 Lease Refunding Gallo Center for the Arts (Formerly 2004 A COP)	1.50	8/1/2013	8/1/2017	\$7,034,400	\$1,796,400	\$1,796,400	\$13,473	\$0
2013 Lease Refunding - 12th Street Office and Garage (Formerly 2004 B)	1.50	8/1/2013	8/1/2017	\$8,707,649	\$2,223,704	\$2,223,704	\$16,678	\$0
2013 Lease Refunding Nick Blom Salida Regional Library (Formerly 2004 B COP)	1.50	8/1/2013	8/1/2017	\$3,797,951	\$969,896	\$969,896	\$7,274	\$0
<b>TOTAL GOVERNMENTAL ACTIVITIES:</b>				<b>\$19,540,000</b>	<b>\$4,990,000</b>	<b>\$4,990,000</b>	<b>\$37,425</b>	<b>\$0</b>

On August 16, 2016, the Board of Supervisors approved a lease financing plan for the replacement of the aging and deteriorating Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility (CSF). As collateral for the project, the County agreed to lease Pod C of the CSF and the improvements thereto to the Stanislaus County Capital Improvements Financing Authority (CIFA) pursuant to a Site Lease, with the County in turn subleasing Pod C and its improvements back from CIFA pursuant to a Facilities Sublease. CIFA has entered into an agreement with the Bank of the West where it assigns rights and lease payments to the Bank of the West in exchange for \$7,775,000 in project financing.

<b>Private Placement</b>	<b>Interest Rate %</b>	<b>Date of Issue</b>	<b>Maturity</b>	<b>Original Borrowing</b>	<b>Remaining Principal Balance to Maturity as of June 30, 2017</b>	<b>2017-2018 Debt Obligation Principal</b>	<b>2017-2018 Debt Obligation Interest</b>	<b>Remaining Principal Balance to Maturity</b>
2016 HVAC Financing - CSF Pod C Finances an HVAC system at the Community Services Agency, including pay off of 2007 A COP	2.24	8/31/2016	6/1/2031	\$7,775,000	\$7,390,000	\$455,000	\$165,536	\$6,935,000
<b>TOTAL GOVERNMENTAL ACTIVITIES:</b>				<b>\$7,775,000</b>	<b>\$7,390,000</b>	<b>\$455,000</b>	<b>\$165,536</b>	<b>\$6,935,000</b>

### **Ratios**

A number of ratios can be applied to the County's debt service. For Fiscal Year 2017-2018, the County's total gross debt obligation for its General Fund is \$14,907,489 and total appropriations for the Recommended Final Budget for Fiscal Year 2017-2018 are \$1,265,328,047. The ratio comparing the annual debt service to total budget shows that debt service represents only 1.2% of the total budget. This low ratio indicates that current County debt is not a burden on taxpayers and capacity exists for additional borrowing subject to authorization and approval by the Board of Supervisors.

In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation by the total Discretionary Revenue Budget of \$205,839,500. This analysis shows

that debt service payments represent 7.2% of the total Discretionary Revenue Budget and provides confidence that the annual debt obligation can be met within projected operating revenues.

### **DEBT LIMITS**

California Government Code 29909 prescribes the bonded debt limit for general law counties at 5% of “the taxable property of the county as shown in the equalized assessment roll.” The assessment roll for Fiscal Year 2016-2017 equaled \$2.21 billion. The County has never come close to approaching this limit. As of June 30, 2017, the County’s total external debt is \$14,036,157, or approximately 0.6% of the assessment roll.



## 2017-2018 Recommended Final Budget Three Year Budget Summary

### SUMMARY OF ALL FUNDS

<u>ALL FUNDS</u>	2015-2016		2016-2017		2017-2018
REVENUE CATEGORIES	Actuals		Actuals		Recommended Final Budget
Taxes	\$ 156,155,299	\$	166,442,750	\$	174,478,050
Licenses, Permits, Franchises	4,597,395		4,501,366		4,472,781
Fines, Forfeitures, Penalties	8,437,523		8,081,082		6,563,380
Revenue from Use of Assets	15,260,156		12,218,730		7,176,970
Intergovernmental Revenue	521,958,813		531,124,471		638,086,872
Charges for Services	254,120,641		259,806,075		281,723,893
Miscellaneous Revenue	12,298,272		17,113,292		10,619,518
Other Financing Sources	70,370,170		62,728,964		69,325,056
<b>Total Revenue</b>	<b>\$ 1,043,198,268</b>	<b>\$</b>	<b>1,062,016,730</b>	<b>\$</b>	<b>1,192,446,520</b>
<u>EXPENDITURE CATEGORIES</u>					
Salaries and Benefits	\$ 368,657,301	\$	380,543,276	\$	446,120,921
Services and Supplies	262,979,560		264,896,857		376,994,832
Other Charges	283,833,911		296,077,722		335,290,627
Fixed Assets	9,937,519		11,465,133		20,238,921
Other Financing Uses	72,834,805		70,751,065		71,022,497
Intrafund	-		-		496,580
Contingencies	-		-		15,163,669
<b>Total Expenditures</b>	<b>\$ 998,243,096</b>	<b>\$</b>	<b>1,023,734,053</b>	<b>\$</b>	<b>1,265,328,047</b>
<u>CHANGES TO FUND BALANCE</u>					
Beginning Fund Balance	\$ 434,515,779	\$	479,470,951	\$	517,753,628
Net Increase (Decrease) in Fund Balance/Retained Earnings	44,955,172		38,282,677		(72,881,527)
<b>Ending Fund Balance</b>	<b>\$ 479,470,951</b>	<b>\$</b>	<b>517,753,628</b>	<b>\$</b>	<b>444,872,101</b>

### GOVERNMENTAL FUNDS

<u>GENERAL FUND</u>	2015-2016		2016-2017		2017-2018
REVENUE CATEGORIES	Actuals		Actuals		Recommended Final Budget
Taxes	\$ 137,295,303	\$	147,635,366	\$	150,205,000
Licenses, Permits, Franchises	2,433,035		2,413,480		2,393,980
Fines, Forfeitures, Penalties	6,519,797		5,824,352		4,755,500
Revenue from Use of Assets	5,757,585		6,106,548		4,934,192
Intergovernmental Revenue	77,860,546		81,313,262		80,296,701
Charges for Services	49,713,877		51,897,116		57,257,078
Miscellaneous Revenue	1,295,361		1,213,737		800,453
Other Financing Sources	12,067,690		9,945,522		8,508,584
<b>Total Revenue</b>	<b>\$ 292,943,193</b>	<b>\$</b>	<b>306,349,383</b>	<b>\$</b>	<b>309,151,488</b>
<u>EXPENDITURE CATEGORIES</u>					
Salaries and Benefits	\$ 141,111,954	\$	148,344,700	\$	168,667,106
Services and Supplies	41,274,751		43,832,126		52,054,389
Other Charges	24,803,817		24,843,698		25,743,415
Fixed Assets	4,239,663		4,844,814		5,009,066
Other Financing Uses	59,275,566		62,726,193		63,163,255
Intrafund	(354,668)		-		55,319
Contingencies	-		-		15,163,669
<b>Total Expenditures</b>	<b>\$ 270,351,083</b>	<b>\$</b>	<b>284,591,531</b>	<b>\$</b>	<b>329,856,219</b>
<u>CHANGES TO FUND BALANCE</u>					
Beginning Fund Balance	\$ 142,363,127	\$	164,955,237	\$	186,713,089
Net Increase (Decrease) in Fund Balance	22,592,110		21,757,852		(20,704,731)
<b>Ending Fund Balance</b>	<b>\$ 164,955,237</b>	<b>\$</b>	<b>186,713,089</b>	<b>\$</b>	<b>166,008,358</b>



## 2017-2018 Recommended Final Budget Three Year Budget Summary

### GOVERNMENTAL FUNDS-Continued

<u>SPECIAL REVENUE</u>				2017-2018
REVENUE CATEGORIES	2015-2016	2016-2017	Recommended	
	Actuals	Actuals	Final Budget	
Taxes	\$ 12,003,356	\$ 12,197,585	\$	18,272,554
Licenses, Permits, Franchises	2,164,360	2,087,886		2,078,801
Fines, Forfeitures, Penalties	1,035,204	1,318,334		957,880
Revenue from Use of Assets	7,584,685	5,164,686		1,374,203
Intergovernmental Revenue	442,649,991	446,706,073		556,560,602
Charges for Services	74,580,518	76,765,562		79,213,609
Miscellaneous Revenue	898,524	554,979		763,082
Other Financing Sources	50,181,007	45,742,958		52,325,925
<b>Total Revenue</b>	<b>\$ 591,097,645</b>	<b>\$ 590,538,063</b>	<b>\$</b>	<b>711,546,656</b>
<b>EXPENDITURE CATEGORIES</b>				
Salaries and Benefits	\$ 200,599,961	\$ 203,454,548	\$	242,516,795
Services and Supplies	119,891,181	115,786,043		197,379,832
Other Charges	243,711,777	256,074,168		293,482,973
Fixed Assets	4,105,208	7,671,404		5,591,045
Other Financing Uses	11,326,539	4,914,753		1,880,992
Intrafund	354,668	-		441,261
Contingencies	-	-		-
<b>Total Expenditures</b>	<b>\$ 579,989,334</b>	<b>\$ 587,900,916</b>	<b>\$</b>	<b>741,292,898</b>
<b>CHANGES TO FUND BALANCE</b>				
Beginning Fund Balance	\$ 219,166,338	\$ 230,274,649	\$	232,911,796
Net Increase (Decrease) in Fund Balance	11,108,311	2,637,147		(29,746,242)
<b>Ending Fund Balance</b>	<b>\$ 230,274,649</b>	<b>\$ 232,911,796</b>	<b>\$</b>	<b>203,165,554</b>
 <b>CAPITAL PROJECTS</b>				
REVENUE CATEGORIES	2015-2016	2016-2017	2017-2018	
	Actuals	Actuals	Recommended	
			Final Budget	
Taxes	\$ -	\$ -	\$	-
Licenses, Permits, Franchises	-	-		-
Fines, Forfeitures, Penalties	882,522	938,396		850,000
Revenue from Use of Assets	53,379	12,210		30,000
Intergovernmental Revenue	-	-		-
Charges for Services	-	-		-
Miscellaneous Revenue	-	-		-
Other Financing Sources	-	-		-
<b>Total Revenue</b>	<b>\$ 935,901</b>	<b>\$ 950,606</b>	<b>\$</b>	<b>880,000</b>
<b>EXPENDITURE CATEGORIES</b>				
Salaries and Benefits	\$ -	\$ -	\$	-
Services and Supplies	711,511	711,588		604,041
Other Charges	30,510	30,510		30,510
Fixed Assets	-	-		-
Other Financing Uses	800,000	800,000		800,000
Intrafund	-	-		-
Contingencies	-	-		-
<b>Total Expenditures</b>	<b>\$ 1,542,021</b>	<b>\$ 1,542,098</b>	<b>\$</b>	<b>1,434,551</b>
<b>CHANGES TO FUND BALANCE</b>				
Beginning Fund Balance	\$ 5,354,601	\$ 4,748,481	\$	4,156,989
Net Increase (Decrease) in Fund Balance	(606,120)	(591,492)		(554,551)
<b>Ending Fund Balance</b>	<b>\$ 4,748,481</b>	<b>\$ 4,156,989</b>	<b>\$</b>	<b>3,602,438</b>



## 2017-2018 Recommended Final Budget Three Year Budget Summary

### PROPRIETARY FUNDS

<u>ENTERPRISE FUNDS</u>				2017-2018
REVENUE CATEGORIES	2015-2016	2016-2017	Recommended	
	Actuals	Actuals	Final Budget	
Taxes	\$ 6,856,640	\$ 6,609,799	\$	6,000,496
Licenses, Permits, Franchises	-	-		-
Fines, Forfeitures, Penalties	-	-		-
Revenue from Use of Assets	1,348,534	733,745		410,775
Intergovernmental Revenue	1,261,192	1,336,049		1,038,939
Charges for Services	37,556,238	36,137,362		43,629,283
Miscellaneous Revenue	9,753,271	15,176,527		8,928,383
Other Financing Sources	8,777,050	5,078,557		8,475,547
<b>Total Revenue</b>	<b>\$ 65,552,925</b>	<b>\$ 65,072,039</b>	<b>\$</b>	<b>68,483,423</b>
EXPENDITURE CATEGORIES				
Salaries and Benefits	\$ 18,326,153	\$ 20,421,307	\$	24,267,976
Services and Supplies	23,764,417	23,679,244		38,478,515
Other Charges	11,092,994	11,128,935		11,250,552
Fixed Assets	890	17,740		7,621,643
Other Financing Uses	1,244,837	2,310,119		5,168,250
Intrafund	-	-		-
Contingencies	-	-		-
<b>Total Expenditures</b>	<b>\$ 54,429,291</b>	<b>\$ 57,557,345</b>	<b>\$</b>	<b>86,786,936</b>
CHANGES TO RETAINED EARNINGS				
Beginning Balance	\$ 43,582,582	\$ 54,706,216	\$	62,220,910
Net Increase (Decrease) in Retained Earnings	11,123,634	7,514,694		(18,303,513)
<b>Ending Balance</b>	<b>\$ 54,706,216</b>	<b>\$ 62,220,910</b>	<b>\$</b>	<b>43,917,397</b>

### INTERNAL SERVICE FUNDS

REVENUE CATEGORIES	2015-2016	2016-2017	2017-2018	
	Actuals	Actuals	Recommended	
			Final Budget	
Taxes	\$ -	\$ -		-
Licenses, Permits, Franchises	-	-		-
Fines, Forfeitures, Penalties	-	-		-
Revenue from Use of Assets	515,973	201,541		427,800
Intergovernmental Revenue	187,084	1,769,087		190,630
Charges for Services	92,270,008	95,006,035		101,623,923
Miscellaneous Revenue	351,116	168,049		127,600
Other Financing Sources	(655,577)	1,961,927		15,000
<b>Total Revenue</b>	<b>\$ 92,668,604</b>	<b>\$ 99,106,639</b>	<b>\$</b>	<b>102,384,953</b>
EXPENDITURE CATEGORIES				
Salaries and Benefits	\$ 8,619,233	\$ 8,322,721	\$	10,669,044
Services and Supplies	77,337,700	80,887,856		88,478,055
Other Charges	4,194,813	4,000,411		4,783,177
Fixed Assets	1,591,758	(1,068,825)		2,017,167
Other Financing Uses	187,863	-		10,000
Intrafund	-	-		-
Contingencies	-	-		-
<b>Total Expenditures</b>	<b>\$ 91,931,367</b>	<b>\$ 92,142,163</b>	<b>\$</b>	<b>105,957,443</b>
CHANGES TO RETAINED EARNINGS				
Beginning Balance	\$ 24,049,131	\$ 24,786,368	\$	31,750,844
Net Increase (Decrease) in Retained Earnings	737,237	6,964,476		(3,572,490)
<b>Ending Balance</b>	<b>\$ 24,786,368</b>	<b>\$ 31,750,844</b>	<b>\$</b>	<b>28,178,354</b>





## 2017-2018 Recommended Final Budget General Fund Long Range Summary

ITEM	2017-2018 Recommended Final Budget	2018-2019 Projected Budget	2019-2020 Projected Budget	2020-2021 Projected Budget
<b>Funding Assumptions:</b>				
Discretionary Revenue	\$ 205,839,500	\$ 208,900,000	\$ 212,300,000	\$ 215,700,000
Departmental Revenue	103,311,988	105,800,000	109,000,000	112,300,000
Unassigned Fund Balance		8,600,000	9,000,000	9,000,000
Assigned Fund Balance	20,704,731	-	-	-
<b>Total Funding:</b>	<b>\$ 329,856,219</b>	<b>\$ 323,300,000</b>	<b>\$ 330,300,000</b>	<b>\$ 337,000,000</b>
<b>Expenditure Assumptions:</b>				
Base Budget	\$ 292,999,071	\$ 299,900,000	\$ 312,200,000	\$ 325,100,000
Debt Service Acceleration	8,400,000		-	-
Jail Facility - Staffing and Operations	20,457,149	25,100,000	26,000,000	26,800,000
Public Safety Restoration	8,000,000	8,000,000	8,000,000	8,000,000
<b>Total Expenditures:</b>	<b>\$ 329,856,219</b>	<b>\$ 333,000,000</b>	<b>\$ 346,200,000</b>	<b>\$ 359,900,000</b>
<b>Total (deficit in brackets)</b>	<b>\$ -</b>	<b>\$ (9,700,000)</b>	<b>\$ (15,900,000)</b>	<b>\$ (22,900,000)</b>
Budget Reductions, Revenue or Additional Use of One-Time Funding	\$ -	\$ 9,700,000	\$ 15,900,000	\$ 22,900,000
<b>Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### **GENERAL FUND LONG RANGE SUMMARY**

The Senior Management team of the Chief Executive Office meets on a regular basis to discuss and evaluate current financing strategies as well as to modify and/or develop long term strategies aimed at addressing the County's fiscal needs for at least three years into the future.

The County's budget is accounted for in five separate financial funds, of which the General Fund is a major focus of long range planning efforts. The General Fund typically serves as the main operating fund which is used to pay for core services, and is the fund which the Board of Supervisors has the most discretion over. Stanislaus County has a firm "No Back-Fill" Policy that eliminates funding and services for programs where State or Federal agencies eliminate or reduce funding.

The General Fund Long Range Summary is an illustration of the County's long range financial plans that extend beyond the current fiscal year and applies certain funding and expenditure assumptions to best project future years.

### **FUNDING ASSUMPTIONS**

#### **Discretionary Revenue**

Over 90% of all Discretionary Revenue consists of property and sales tax sources. Discretionary Revenue is monitored on a regular basis with consideration given to historical inflow trends and local and regional economic conditions. Increases of approximately 1.6% annually for Budget Years 2018-2019, 2019-2020 and 2020-2021, were applied to the 2017-2018 Recommended Final Budget base amount of \$205,839,500 to reflect modest projected gains in property and sales tax.

#### **Department Revenue**

Assuming that Departmental Revenue will see modest growth, revenue was increased by 3% annually from the 2017-2018 Recommended Final Budget amount of \$103,311,988 and rounded to the nearest \$100,000.

## 2017-2018 Recommended Final Budget General Fund Long Range Summary

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### Unassigned Fund Balance

The 2017-2018 Recommended Final Budget is balanced without the use of Unassigned fund balance. This is possible due to strategic utilizations of one-time funding sources in the Assigned fund balance category related to the jail expansion, deferred maintenance, and the payoff of debt service. Projected Unassigned fund balance use of \$8.6 million for Budget Year 2018-2019, and \$9 million for Budget Years 2019-2020 and 2020-2021 is assumed in the model.

### EXPENDITURE ASSUMPTIONS

#### Base Budget

In light of recently-negotiated labor agreements, the Base Budget was increased by 3.5% annually from the 2017-2018 Recommended Final Budget amount of \$292,999,071 and rounded to the nearest \$100,000.

#### Debt Refinance

On July 16, 2013, the Board of Supervisors approved the refinancing of the 2004 Series A and B Certificates of Participation (COP) through an internal borrowing from the Stanislaus County Treasury Pool. This shortened the maturity date of the COPs by eight years, provided approximately \$4.9 million in Net Present Value savings, and freed up operational funding in Budget Year 2018-2019, and beyond, that can be used to address anticipated increases in cost associated with the expansion of the County's detention facilities. The 2013 refinancing of the COPs required a one-time cash contribution to "buy-down" \$4,028,754 of outstanding par amount as well as additional annual payments to accelerate the payoff. For the 2017-2018 Recommended Final Budget, \$1.3 million is estimated as the additional payment which represents the last year of the refinancing.

The Board of Supervisors approved an internal borrowing from the 2006 Tobacco Endowment fund totaling \$13.2 million to fund the \$7 million cash match requirement for Assembly Bill 900 (AB 900) Phase II Jail Construction funding and \$6.2 million for the Coroner's Re-Use of the Medical Arts Building in downtown Modesto. The Recommended Final Budget contains \$7.1 million to pay off this debt using Assigned fund balance in Fiscal Year 2017-2018.

#### Jail Staffing and Operations

The AB 900 Phase II Project (Maximum Security/Medical/Mental Health) and the County's companion project (Intake, Release, and Administration) have been completed on time and under budget. These new facilities represent a significant modernization and addition of safe public safety facilities. The County's General Fund and the Local Community Corrections Partnership (CCP) fund are responsible for the staffing and operational costs for these new facilities, including jail medical, which are estimated at \$20.5 million in Fiscal Year 2017-2018, \$25.1 million in Budget Year 2018-2019, \$26 million in Budget Year 2019-2020, and \$26.8 million in Budget Year 2020-2021.

#### Public Safety Restoration

As part of the Fiscal Year 2014-2015 Mid-Year Financial Report, the Board of Supervisors approved recommendations to support Public Safety Restoration (PSR) to fund critical public safety services in four departments: the District Attorney, Public Defender, Probation, and Sheriff. The Board approved PSR funding of up to \$2 million in Fiscal Year 2014-2015, \$4 million in Fiscal Year 2015-2016, and \$6 million in Fiscal Year 2016-2017. Funding of \$8 million is recommended for Fiscal Year 2017-2018 which supports 84 full-time positions and represents the ongoing General Fund support of Public Safety Restoration.

#### Balancing

When expenditures exceed funding, the total deficit is shown in brackets in the Long Range Summary. These deficits will need to be addressed through further budget reductions, growth in revenue or the additional use of one-time funding. Senior management of the Chief Executive Office will work closely with the Board of Supervisors to continue to develop and refine the multi-year strategy to ensure a balanced budget in future budget years.

## **CAPITAL IMPROVEMENT PLAN**

The Capital Improvement Plan (CIP) was developed to assist County decision makers in determining priorities and identifying where scarce one-time funds should be allocated to address the County's most important capital needs. This analysis has been developed to assist the Board in making difficult resource allocation decisions. The County's Recommended Proposed Capital Improvement Plan (CIP) was approved by the Board of Supervisors on July 19, 2016 for Fiscal Years 2015-2016 and 2016-2017.

The Capital Improvement Plan provides a forecast of capital improvement needs for the County over the next twenty (20) years. The CIP is a listing of project needs that have been identified generally requiring a one-time investment of public funds for acquisition, replacement, and/or development of new equipment or facilities. Capital improvement projects are defined as one-time major expenditures exceeding \$100,000 for construction or acquisition efforts for the purpose of this CIP. Large, one-time equipment and technology acquisition costs, including vehicle replacement, new software acquisition, property acquisition, construction of facilities and infrastructure, major remodeling projects, demolition efforts are considered projects for the purposes of the CIP.

Recognizing the tenuous fiscal environment in which the County operates, it is expected that the information presented may change from year to year as the County's needs and funding sources change and evolve. One of the most difficult challenges in developing a capital plan is to fairly compare and evaluate projects that stretch across a very broad spectrum. This plan provides a wide range of information including the estimated one-time and operating costs for constructing and operating facilities, any service related costs, the location, and how it may fit into the service delivery plan of the department proposing it. This information is critical to making informed and sound decisions.

County department heads and Chief Executive Office staff have collected and updated relevant information pertaining to the capital improvement needs of the County. The CIP identifies 129 capital improvement projects. Those needs total \$1,342,347,069 in total estimated project costs. Of that total, \$591,589,429 in potential funding from other sources have been identified, with \$700,935,202 being the portion of the estimated project costs that would be the responsibility of Stanislaus County. Funding sources for \$33,218,354 in project costs have not yet been identified.

The CIP includes projects that are underway or planned for the future. Unfunded projects in the CIP indicate current and future unmet needs and are included for planning purposes. While the CIP covers a 20 year planning horizon, the document will be updated bi-annually to reflect ongoing changes as new projects are added, existing projects are modified, and completed projects are deleted from the plan.

## **ACCOMPLISHMENTS**

Several noteworthy projects were completed since the adoption of the Final Capital Improvement Plan for Fiscal Year 2013-2014:

AB 900 Phase II Public Safety Center Jail Expansion, County Jail Intake and Release Facility, Community Services Facility HVAC Replacement Project, Coroner Facility; Psychiatric Health Facility; Crisis Stabilization Unit; Honor Farm Clean-up and Closure; Juvenile Justice Facility Roof Replacement and HVAC; Public Health Laboratory Information Management System; Bonita Ranch Park Solar Lighting and Walking Paths; Frank Raines Regional Part Water System Improvements; Hatch Park Ball Field Improvements; Laird Park Picnic Shelter; Empire Park Solar Lighting and Walking Paths; Woodward Reservoir T-Island and Muir Point Campsites; and various traffic signals and road widening projects.

Several projects currently in various stages of design or construction are included as follows:

- ◆ Re-Entry and Enhanced Alternatives to Custody Training (REACT) Center Project, current budget of \$44,445,000;
- ◆ Countywide Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan Project, current budget of \$500,000 annually and ongoing.

- ◆ Various Road and Bridge projects, current budget of \$33.8 million.

### **IMPACT ON THE OPERATING BUDGET**

An integral part of planning for a capital project is to ensure that funding is available for any additional, on-going operating and maintenance costs that will be incurred once a project is complete. These include: additional staffing, utilities, debt service payments, and Cost Allocation Plan (CAP) charges. The CIP addresses this issue by including anticipated impacts on the County operating budget in each project narrative. The Capital Projects Team is working collaboratively and in partnership with the Budget Team to fully capture and describe the impact of various CIP projects on the County budget. Each narrative in the budget document contains a section entitled "Program Discussion." This portion of the budget narrative also describes these operating impacts. Improving communication and long range planning strategies between the Final Capital Improvement Plan and the Final Budget will provide a better opportunity to fully address these impacts and aid in future planning.



# WHAT IS A SCHEDULE 9?

Auditor-Controller					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$127,710	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$130,876	\$136,392	\$146,695	\$0	\$146,695
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,684,987	\$2,833,153	\$3,078,788	\$79,164	\$3,157,952
Miscellaneous Revenue	\$6,630	\$144,640	\$150,400	\$0	\$150,400
Other Financing Sources	\$407	\$202	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,950,610</b>	<b>\$3,114,387</b>	<b>\$3,375,883</b>	<b>\$79,164</b>	<b>\$3,455,047</b>
Salaries and Benefits	\$3,887,715	\$4,010,348	\$4,289,588	\$110,573	\$4,400,161
Services and Supplies	\$110,881	\$151,557	\$129,181	\$54,720	\$183,901
Other Charges	\$265,803	\$287,087	\$290,830	\$0	\$290,830
Fixed Assets					
Equipment	\$10,912	\$0	\$0	\$22,000	\$22,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$45	\$409	\$0	\$409
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,275,336</b>	<b>\$4,449,037</b>	<b>\$4,710,008</b>	<b>\$187,293</b>	<b>\$4,897,301</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$1,324,726</b>	<b>\$1,334,650</b>	<b>\$1,334,125</b>	<b>\$108,129</b>	<b>\$1,442,254</b>

## REVENUE

## EXPENDITURES

## TOTALS

**Taxes**—Money received from tax revenue.

**Salaries and Benefits**—Accounts that establish expenditures for employee related costs.

**Gross Costs** —Total expenses before any revenue.

**Licenses, Permits, Franchises**—Money received from these sources.

**Services and Supplies**—Accounts that establish expenditures for operating expenses of County departments and programs.

**Retained Earnings** —The accumulated earnings of an enterprise or internal service fund.

**Fines, Forfeitures, Penalties**—Money received from fines or penalties.

**Other Charges**—A payment to an agency, institution or person outside the County includes charges per the County's Cost Allocation Plan.

**Fund Balance** —Revenue not spent in the previous year. Only used in Schedule 9's for General Fund, Special Revenue and Capital Projects Funds.

**Revenue from use of Assets**—Money received from assets such as rent.

**Fixed Assets**—Land, buildings, vehicles, infrastructure and assets used in operations that have value past one year.

**Net County Cost** —Gross costs minus Total Revenue minus Fund Balance or Retained Earnings equals Net County Cost.

**Intergovernmental Revenue**—Funds received from Federal, State or local government sources such as grants.

**Other Financing Uses**—Decrease in current financial resources that is separate of expenditures.

**Note:**  
Net County Cost = General Fund Contribution

**Charges for Service**—Fees collected for services provided by the department.

**Equity**—Assets of an entity that remains after deducting liabilities.

**Miscellaneous Revenue**—Money received from various sources such as donations, salvage and legal settlements.

**Intrafund**—A way to record revenue/expenditures from a department with the same fund but different orgs.

**Other Financing Sources**—Increase in resources reported separate of revenues.

**Contingencies**—Funds saved for emergencies.

# A Safe Community

## INTRODUCTION

Protecting the safety of the residents of Stanislaus County continues to be the top priority of the Board of Supervisors. The impact of gangs and drugs in our community directly contributes to the decline of the physical, economic and social health of the County. Reducing these impacts allows residents to live and prosper in our local communities in a safe environment.



Departments supporting public safety depend upon strong partnerships within the County organization, as well as key partnerships with supporting agencies and community based organizations throughout the region. These key partnerships are vital to maintaining effective public safety programs in an environment of limited community resources. County public safety departments remain focused on coordinated efforts to balance funding and operations between agencies to foster a system-wide approach to protecting the public and streamlining operations.

- ◆ The Office of Emergency Services/Fire Warden is responsible for developing and maintaining plans for responding to local emergencies including natural disasters, Homeland Security, and biological events;
- ◆ The District Attorney's Office primary goal is to seek justice through vigorous prosecution of criminals and victim advocacy;
- ◆ The Probation Department provides intensive supervision to probationers and juvenile offenders who are placed in the community and provides a safe, secure custodial facility for juvenile offenders;
- ◆ The Public Defender's Office provides vigorous and effective legal representation of indigent persons accused of crimes, involved in dependency matters, accused of criminal contempt, or are facing involuntary mental health commitment; and
- ◆ The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its contract cities. The Sheriff's Department also provides housing for incarcerated adults and security for the Courts.

To further support this priority area, the Board of Supervisors approved recommendations in Fiscal Year 2014-2015 to initiate a comprehensive Public Safety Restoration (PSR) program to increase staffing and service levels in four public safety departments; the District Attorney, Public Defender, Probation and Sheriff. The Board approved PSR funding of up to \$2 million in Fiscal Year 2014-2015 and \$4 million in



Fiscal Year 2015-2016 to support 39 full time positions in Phase I. Funding was increased to \$6 million in Phase II, with specific department recommendations included in the 2016-2017 Recommended Proposed Budget. Phase III was accelerated to January 1, 2017 and \$1 million was provided in additional funding in Fiscal Year 2016-2017. Phase III provides a total of \$8 million in funding, is included in full effective Fiscal Year 2017-2018, and provides funding for 84 full-time positions. This multi-phased strategic approach to increasing public safety services is intended to deliver sustained long-term support for the Board of Supervisors' top priority area.

The County also continues to implement programs and local strategies in response to public safety realignment, a State-initiated effort in 2011 to transition a portion of the State's prison and parole population to County responsibility. Funding of approximately \$25.3 million is anticipated in Fiscal Year 2017-2018 to support a number of programs and services as identified through the Community Corrections Partnership Annual Plan. This funding is a critical resource for the County to address the significant shift in local responsibilities occurring as a result of Public Safety Realignment. The County has also pursued an aggressive strategy to leverage State resources available to fund the development of modern capital projects in support of Public Safety Realignment. The County has secured the funding necessary to implement major expansions of local public safety facilities, specifically designed to facilitate the changing role of local government in reducing recidivism and improving public safety. The State of California is providing 90% of the financing solution for the new public safety facilities. The County gained this funding through a highly competitive process in which the County leveraged years of strategic planning for public safety facilities to demonstrate a number of viable projects ready to proceed with minimal delay. This effort has already delivered enhanced services with the opening of a new Day Reporting Center for the Probation Department in 2015. Major expansion of adult detention facilities will come online in a phased approach which started in 2017, including planned construction of a new re-entry center providing a unique focus on programs designed to improve rehabilitation services for adult offenders transitioning back into the community. The REACT Center will be completed in 2018 and will allow for the closure of the main downtown Jail, except for court holding.

### **FISCAL YEAR 2017-2018 CHALLENGES AND OPPORTUNITIES**

The 2017-2018 Final Budget recommends \$239,895,359 in appropriations for this priority area. These expenditures are funded by a combination of \$85,090,512 in department revenue, \$146,823,919 in a contribution from the General Fund and \$7,980,928 in departmental fund balance.

The CEO – Office of Emergency Services/Fire Warden will continue its efforts to make improvements to the County's Emergency Operations Center (EOC). On April 25, 2017, the Board of Supervisors approved a Capital Improvement Plan (CIP) to make interior and exterior improvements to the EOC in a phased process and develop a site analysis for potential alternate EOC locations throughout the County. Phase I improvements to the interior of the EOC are estimated to be completed in late September. As a result of a security assessment, the Department determined that Phase II of the CIP would include security enhancements to the exterior perimeter to ensure the continuity of operations and sustainability of emergency communications in

the case of an attack or catastrophic event. The exterior improvements are estimated at \$175,000, funded by one-time Net County Cost.

The District Attorney is working toward enhancing overall support, supervision and performance of prosecutors and investigators with the implementation of Public Safety Restoration. The Department will also continue to expand the use of electronic data in order to reduce reliance on paper filings and discovery, create a paper-lite office and to increase efficiency. In addition, this budget also includes a significant investment in technology related purchases in order to address the large volume of documents, videos and audio recording that the department is mandated to store. Technology services and purchases include scanning service for the Department's large volume of paper files, a subscription to a cloud computing service for data storage and easy remote access to information by attorneys, three new routers, and email security enhancements. Funding for building security items is also included in this budget.



The Probation Department anticipates maintaining current core services and staffing levels with a focus on recruitment and retention of the approved Public Safety Restoration positions. Due to high staff vacancies and the need to maintain department core services, the department will end contracted community services using Deputy Probation Officers with two long-standing partners, the Department of Child Support Services, and the Stanislaus County Office of Education. As a result, a total of three staff are redirected to fill vacant Deputy Probation Officer positions that perform core Department work. The Department is utilizing their Youth Offender Block Grant (YOBG) funds to provide additional program support to juveniles in custody. A new IT lab will provide juveniles with a place to be able to access online classes. In addition, the Department has added a Custodial Cook, funded with YOBG, to assist with the culinary work program and assist with meeting the projected work demand. The Department continues to work on improving data collections and evaluating juvenile justice programs. Included in the Final Budget is \$223,000 for the purchase of 32 portable radios as part of Phase II of a Digital Signal Upgrade project, five new vehicles, and \$200,000 for a replacement modular building. The modular building will be used for juvenile programming and staff training.

The Public Defender anticipates maintaining current service levels and staffing positions supported by Public Safety Restoration funding in 2017-2018. The Department continues to receive funding from the Community Correction Partnership to support two Attorney positions and a Legal Clerk, as well as funds for the Indigent Defense budget to address increased demands as a result of realignment. Included in Final Budget is \$44,431 for necessary office maintenance projects and \$20,000 for one new vehicle for their investigations unit.

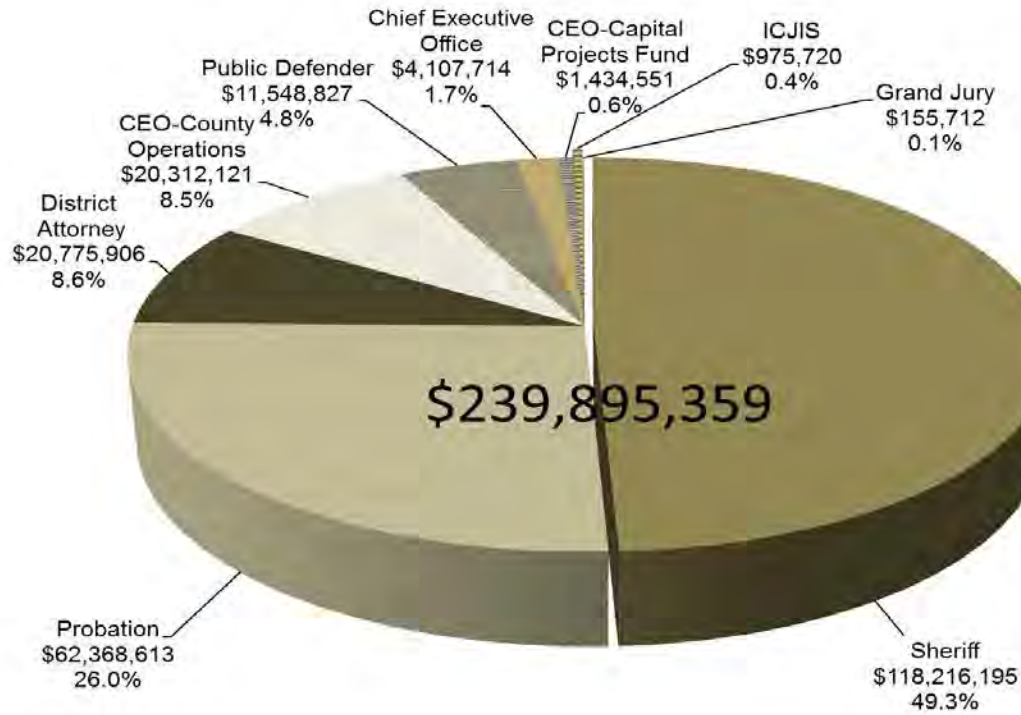


The Sheriff anticipates increasing current service and staffing levels with the use of funds received from Public Safety Restoration. The Department has undertaken an ambitious effort to fill the Department's remaining vacant positions and fill an additional 14 that were implemented as a part of Phase III of the Public Safety Restoration program. Recruitment and retention is a major challenge for the Sheriff's Department similar to other departments nationwide. It is very difficult to recruit and retain well qualified Deputy Sheriff and Deputy Sheriff-Custodial candidates. The Department has started to add more efforts into recruitment and testing new methods of recruiting, like online advertising and adding testing dates on weekends. The Department is also adding a third Basic Academy class, within a twelve month period of time, at the Ray Simon Regional Criminal Justice Training Center in hopes to recruit and train more Deputy Sheriff's.

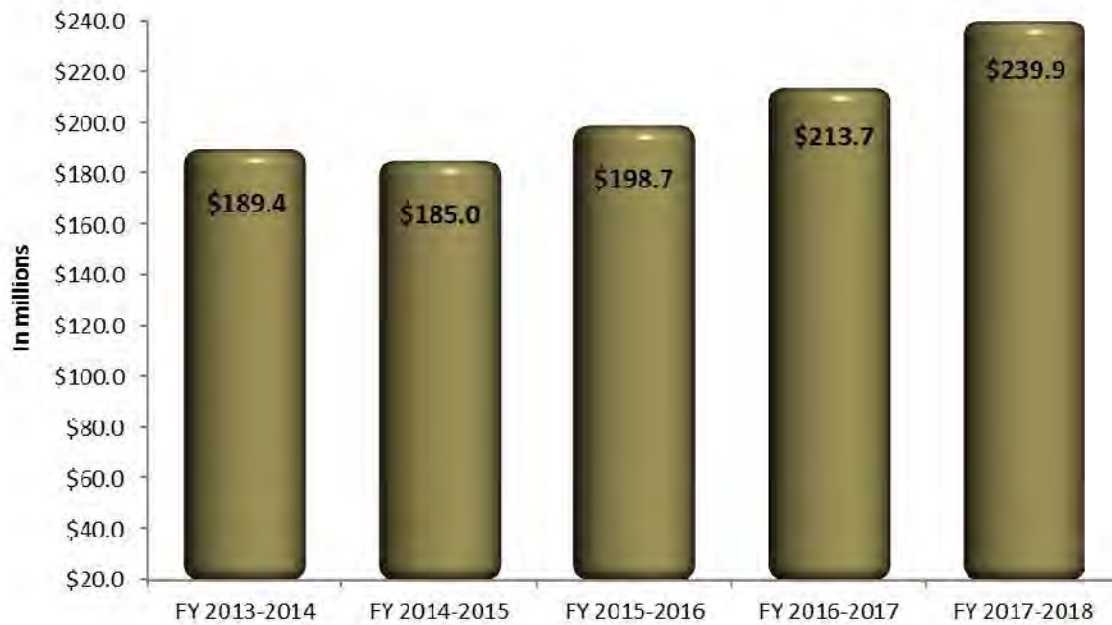
With the expansion of the Detention facilities and the increase in the number of inmates in County custody, a Chaplain position is included in this budget. The Budget also includes 19 Deputy Sheriff – Custodial positions and two block budgeted Legal Clerk III positions to support the Adult Detention Expansion that began in March 2017.

The Recommended Budget provides \$150,000 for the Sheriff to purchase three new civil vehicles as well as \$690,000 for the purchase of 65 digital portable and vehicle radios and other radio equipment as part of Phase II of the Digital Signal Radio Project. Further, funding for several projects, to include scanning service, two additional deputy positions and a part-time legal clerk funded for and by the City of Patterson, additional funding for court security costs in order to meet the minimum contractual agreement with the courts and a mounted unit arena is also included in this Budget. Also included is a \$1,220,000 placeholder in Department Appropriations for Contingencies for projects to include Detention services. Finally, equipment maintenance is also a focus in this budget in order to ensure proper operation of department equipment. This includes a helicopter engine overhaul, funding for a replacement of a 17 year old bomb truck, and repair and remodel of the departments SWAT room in order to properly maintain staff equipment.

## A Safe Community Recommended Appropriations Fiscal Year 2017-2018



### Five Year Comparison of Appropriations





# A Safe Community

## Summary of Budget Appropriations

Page				<b>Recommended 2017-2018</b>
<b>CHIEF EXECUTIVE OFFICE</b>				<b>\$4,107,714</b>
	<b>Fund</b>	<b>Org</b>		
97	0100	0015500	Office of Emergency Service/Fire Warden	\$2,344,677
100	1670	0017370	Office of Emergency Services Homeland Security Grants	\$0
102	1725	0017100	County Fire Service Fund	\$1,763,037
<b>CEO-CAPITAL PROJECTS FUND</b>				<b>\$1,434,551</b>
	<b>Fund</b>	<b>Org</b>		
105	2025	0061301	Courthouse Construction Fund	\$604,041
108	2026	0061303	Criminal Justice Facilities Fund	\$830,510
<b>CEO-COUNTY OPERATIONS</b>				<b>\$20,312,121</b>
	<b>Fund</b>	<b>Org</b>		
111	0100	0016120	County Court Funding	\$6,205,132
114	1726	0017200	Department of Justice Drug and Alcohol	\$100,000
117	1777	0017710	DNA Identification Fund Prop 69	\$208,000
120	0100	0017400	Jail Medical Program	\$13,798,989
<b>DISTRICT ATTORNEY</b>				<b>\$20,775,906</b>
	<b>Fund</b>	<b>Org</b>		
134	0100	0023100	Criminal Division	\$18,309,775
137	1761	0023229	Arson Task Force	\$62,802
139	1712	0023212	Auto Insurance Fraud Prosecution	\$201,865
141	177A	0023310	Consumer Fraud Prosecution Program	\$210,203
143	1771	0023271	Criminal Division Asset Forfeiture	\$8,000
145	1706	0023206	Elder Abuse Advocacy and Outreach	\$200,636
147	1707	0023207	Federal Asset Forfeiture	\$4,647
149	1678	0023209	Office of Traffic Safety Impaired Driver Vertical Prosecution	\$48,620
151	1776	0023276	Real Estate Fraud Prosecution	\$420,737
153	1686	0023208	Unserved/Underserved Victim Advocacy and Outreach	\$129,305
155	1710	0023220	Victim Compensation and Government Claims	\$87,150
157	1714	0023214	Victim Services Program	\$1,092,166
<b>GRAND JURY</b>				<b>\$155,712</b>
	<b>Fund</b>	<b>Org</b>		
162	0100	0052100	Grand Jury	\$155,712

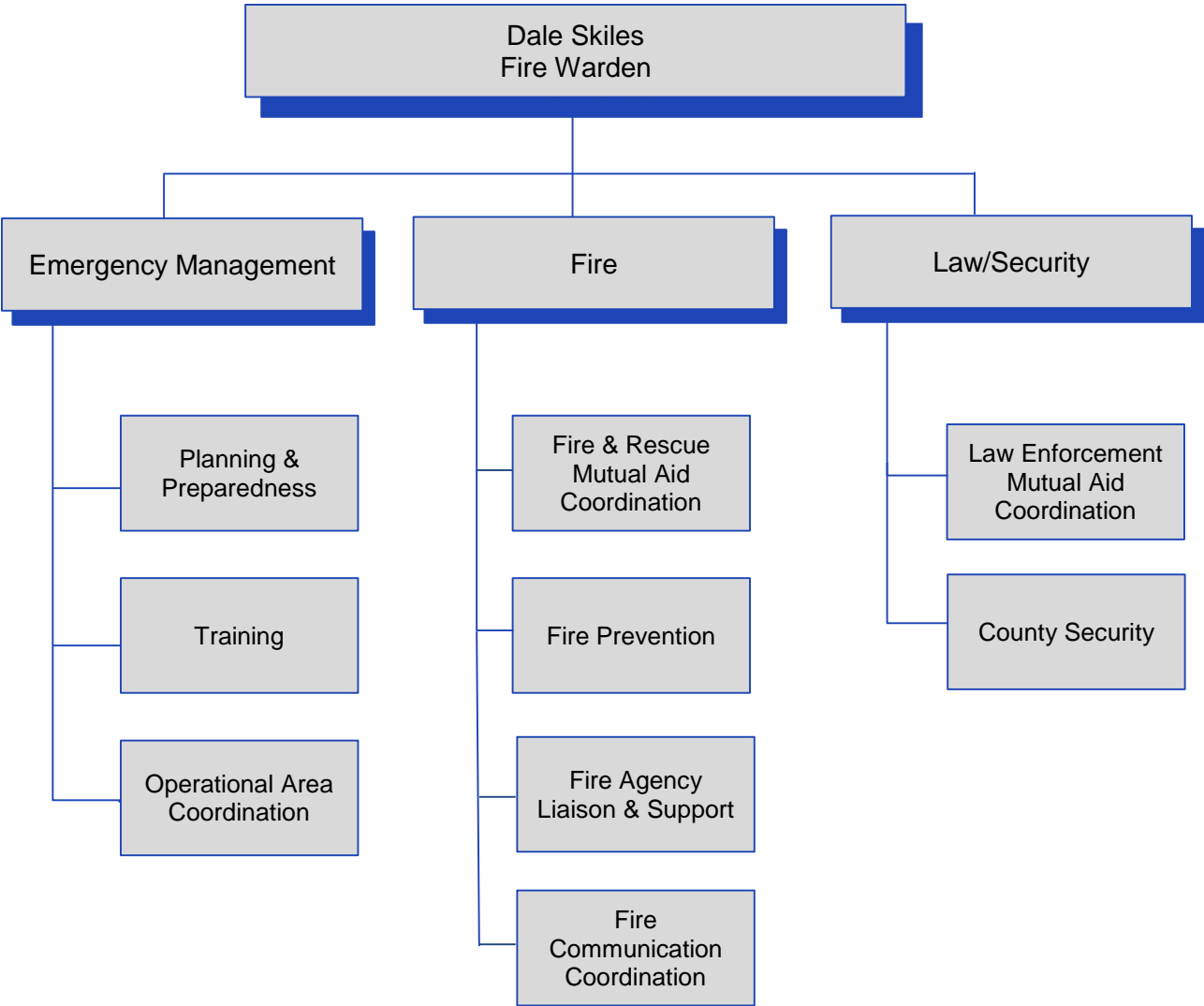


# A Safe Community Summary of Budget Appropriations

**Recommended  
2017-2018**

**Page**

INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM				\$975,720
Fund	Org			
167	5141	0016161	Integrated Criminal Justice Information System	\$975,720
PROBATION				\$62,368,613
Fund	Org			
177	0100	0026050	Administration	\$3,048,716
179	0100	0026060	Community Corrections Partnership	\$5,136,921
181	1688	0026431	Corrections Performance Incentive Fund	\$875,000
183	0100	0026100	Field Services	\$12,253,867
186	0100	0026200	Institutional Services	\$6,637,057
188	1764	0026379	Juvenile Accountability Block Grant	\$200,000
190	0100	0026070	Juvenile Commitment Facility	\$4,043,685
192	1798	0026395	Juvenile Justice Crime Prevention Act	\$2,257,247
194	1679	0026481	Local Community Corrections	\$25,266,994
197	1765	0026420	Ward Welfare Fund	\$40,000
199	1698	0026406	Youthful Offender Block Grant	\$2,609,126
PUBLIC DEFENDER				\$11,548,827
Fund	Org			
208	0100	0027000	Public Defender	\$6,887,367
210	0100	0027500	Indigent Defense	\$4,661,460
SHERIFF				\$118,216,195
Fund	Org			
222	0100	0028100	Administration	\$10,942,547
225	0100	0028400	Adult Detention Expansion	\$10,739,515
227	1703	0028600	CAL ID Program	\$455,621
229	1780	0028889	CAL-MMET Program	\$715,108
231	1768	0028840	Civil Process Fee	\$280,838
233	0100	0028239	Contract Cities	\$11,389,733
236	176C	0028370	Court Security	\$5,642,140
239	1743	0028869	Dedicated Funds	\$0
241	0100	0028300	Detention	\$42,190,698
244	1769	0028870	Driver Training Program	\$155,743
246	4081	0028509	Jail Commissary/Inmate Welfare	\$2,103,631
249	1799	0028610	Justice Assistance Grant	\$454,753
251	0100	0028200	Operations	\$32,629,813
255	1715	0028825	Vehicle Theft Unit	\$516,055
TOTAL				\$239,895,359



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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/**  
**PUBLIC PROTECTION**  
**Other Protection**

**CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN**  
**Jody Hayes, Director of Emergency Services**  
**Dale Skiles, Fire Warden/**  
**Assistant Director of Emergency Services**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$1,786,559
Use of Fund Balance	\$45,000
Net County Cost	\$2,276,155
Gross Costs	\$4,107,714
% Funded by General Fund	55.4%
Total Allocated Positions	14

**MISSION STATEMENT**

*To provide a safe and resilient community through emergency management and coordination within the Stanislaus Operational Area to protect lives, property and the economy by preparing, planning, mitigating, responding to and recovering from disasters and emergencies.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Stanislaus County Chief Executive Officer (CEO) is the Director of the Office of Emergency Services with the day-to-day direction provided by the Assistant Director of Emergency Services/Fire Warden. The Office of Emergency Services and Fire Warden (OES/FW) provide emergency management services, fire and rescue mutual aid, and County security.

As the Operational Area Coordinator for Stanislaus County, OES/FW **Emergency Management** Division is responsible for fulfilling the local government and Operational Area State mandates identified in the California Code of Regulations, establishing the Standardized Emergency Management System (SEMS). These responsibilities include maintaining a functional Emergency Operations Center (EOC) for the Operational Area (OA), the coordination of emergency activities that exceed the day-to-day level, and the coordination of mutual aid requests as well as communication between local government and the State. Local government is required to meet or exceed State mandates to be eligible for State funding of response-related costs during a disaster. OES/FW ensures County compliance with Homeland Security Presidential Directives 5 and 8, under the National Incident Management System

(NIMS). These directives are linked to planning and preparedness funding, disaster management, and recovery funding after a disaster.

Within the **Fire** Division, the Fire Warden acts as the Fire and Rescue Operational Area Coordinator (OAC) for Stanislaus County. As the OAC, the Fire Warden is responsible for the planning, coordination, and deployment of fire mutual aid resources. The OAC is also responsible for maintaining several local, State, and Federal databases that validate certifications, maintaining an inventory of personnel and apparatus, providing training, and coordinating Statewide deployment of local fire resources. The Fire Warden is the liaison between local fire agencies and the County; staff provides assistance to fire districts with financial issues including development impacts, revenue projections, budget analysis, fees and assessments, and represents County Fire agencies on various local and State committees and workgroups.

The County Security Law Enforcement program within **Law/Security** at OES provides emergency services mutual aid support to community partners and the OA, also providing direct support for potential threats to County operations which could impact the safety and security of County staff and

customers. This includes staff training and the assessment of County facilities, security-related incident management, and cybersecurity.

accounting services such as accounts payable and receivables, contract administration, purchasing and credit card administration, facilities, maintenance, and grant administration activities and responsibilities.

Administration provides support for all divisions including budget preparation and monitoring,

**BOARD OF SUPERVISORS PRIORITY AREA**

The CEO-Office of Emergency Services/Fire Warden supports the Board Priority areas of A Safe Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the safety of our neighborhoods and strengthening our communities; Ensure local and regional disaster preparedness; Promote public awareness; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Office of Emergency Services/Fire Warden include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Enhanced the County Security Program to include training, assessments, and recommendations to all departments</li> <li>◆ Trained internal and external partners within the Operational Area to use Everbridge, the new Emergency Mass Notification System</li> <li>◆ Submitted the updated County Local Hazard Mitigation Plan to the State for approval</li> <li>◆ Continued support of the Temporary Water Assistance Program partnering with the private non-profit Self-Help Enterprises, bringing water and water storage tanks to citizens experiencing dry wells due to the drought</li> <li>◆ On February 28, 2017, OES staff accepted the Effective Partnership Award for the Temporary Water Assistance Program</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Continue to enhance the County Security Program to include Cybersecurity</li> <li>◆ Finish development of an Operational Area Flood Response and Flood Fight Plan</li> <li>◆ Finalize the Primary Emergency Operations Center and Alternate Emergency Operations Center(s) site plans in partnership with the Capital Projects Team</li> <li>◆ Expand training opportunities to first responders and emergency managers throughout the Operational Area</li> </ul>

**BUDGETS WITHIN THE CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN INCLUDE:**

- ◆ Office of Emergency Services/Fire Warden
- ◆ Office of Emergency Services Homeland Security Grants
- ◆ County Fire Service Fund



**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ During Fiscal Years 2012-2013 and 2013-2014, the County OES and Fire Service Fund were part of the Modesto Regional Fire Authority (MRFA), a Joint Powers Agency (JPA) made up of the Salida Fire Protection District, the Modesto Fire Department, and Stanislaus County. This JPA was dissolved effective July 1, 2014, requiring OES and Fire Service Fund to rebuild their programs, looking at community needs, partnerships, staffing, duties, and services provided to internal and external customers to develop a strategic plan that serves as a guide moving forward. The agency is addressing services and staffing to meet the needs of the community and operational area partners. Since the dissolution of MRFA, the division has worked towards becoming a more efficient and cost-effective organization wherever possible and has achieved considerable Net County Cost savings by finding more efficient ways to do business and incorporating online processes, always striving toward excellent service to the community.
- ◆ The 2016-2017 OES/Fire Warden budget exceeded budgeted revenue due to a one-time reimbursement for staff deployed to the 2015 Rough Fire while a reduction in costs resulted from salary savings and delayed project expenditures. The Homeland Security Grant budget contains multiple Homeland Security Grants with various grant cycle end dates, rolling forward all unspent appropriations at the end of each fiscal year. Grant expenditures appear to be low because costs are only representative of one year out of a multi-year grant period; this grant will be fully expended by the end of the related cycles. The annual revenue for the Fire Service Fund continues to grow as the primary revenue source is the Less-Than-Countywide Fire Tax, which sets aside a portion of property tax for fire support functions.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - OES/Fire Warden</b>								
0100 0015500 General Fund								
Total Revenue	\$413,999	\$411,376	\$289,823	\$276,078	\$281,510	\$293,717	\$12,207	104.34%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$1,702,954	\$1,688,300	\$1,491,849	\$1,678,950	\$2,627,523	\$2,068,138	(\$559,385)	78.71%
Net County Cost	\$1,288,955	\$1,276,924	\$1,202,026	\$1,402,872	\$2,346,013	\$1,774,421	(\$571,592)	75.64%
<b>Chief Executive Office - OES Homeland Security Grants</b>								
1670 0017370 Special Revenue Fund								
Total Revenue	\$84,073	\$1,275,822	\$484,593	\$612,439	\$617,995	\$605,197	(\$12,798)	97.93%
Use of Fund Balance	\$15,185	(\$32,958)	\$128,847	(\$123,379)	\$620,813	\$9,917	(\$610,896)	160%
Gross Costs	\$829,258	\$1,242,864	\$613,440	\$489,060	\$1,238,808	\$615,114	(\$623,694)	49.65%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%



Five-Year History	FY 2012-2013 Actuals	FY 2013-2014 Actuals	FY 2014-2015 Actuals	FY 2015-2016 Actuals	FY 2016-2017 Legal Budget	FY 2016-2017 Actuals	Change Column F- Column E	% of Legal Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - County Fire Service Fund</b>								
1725 0017100 Special Revenue Fund								
Total Revenue	\$1,447,362	\$1,304,393	\$1,571,422	\$1,538,122	\$1,340,789	\$1,617,306	\$276,517	120.62%
Use of Fund Balance	(\$140,632)	(\$41,704)	(\$658,200)	(\$435,297)	\$253,260	(\$320,629)	(\$573,889)	-126.60%
Gross Costs	\$1,929,034	\$1,884,993	\$1,093,060	\$1,315,813	\$1,807,037	\$1,509,665	(\$297,372)	83.54%
Net County Cost	\$622,304	\$622,304	\$179,838	\$212,988	\$212,988	\$212,988	\$0	100.00%

**Fund Balance**

- ◆ The Homeland Security Grants are reimbursable grants. Revenue is accrued in anticipation of reimbursement; however, expenses incurred after the grant reimbursement claim deadline for the fiscal year may not be received within the six-month GASB requirement, resulting in a negative fund balance.
- ◆ The Fire Service Fund has grown its fund balance over the past few years, primarily due to an increase in Less Than Countywide Fire Tax revenue and staff vacancies. Staff is currently working with the fire agencies to identify potential projects in anticipation of requesting funding in the upcoming Fiscal Year 2018-2019 Business Plan.

**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Chief Executive Office - OES Homeland Security Grants	(\$57,178)	(\$24,220)	(\$153,067)	(\$29,688)	(\$39,605)	(\$39,605)
Chief Executive Office - County Fire Service Fund	\$759,920	\$801,624	\$1,459,824	\$1,895,121	\$2,215,151	\$2,170,151
<b>Total Fund Balance</b>	<b>\$702,742</b>	<b>\$777,404</b>	<b>\$1,306,757</b>	<b>\$1,865,433</b>	<b>\$2,175,546</b>	<b>\$2,130,546</b>

\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The OES provides grant funded training to all operational area emergency management staff and first responders. Below is a chart identifying the number of individuals completing emergency management training during the last three fiscal years. In Fiscal Year 2015-2016, the Community Services Agency (CSA) contracted for individual training for their staff in addition to the standard trainings provided by the office; 545 CSA staff were trained. Providing quality training to its partners is a high priority for OES and the Department is working diligently to assess the participant needs in order to incorporate new instruction into the core training mandated by the State.



- ◆ The chart below shows the number of hours the Fire Prevention Bureau has spent providing services to the community for Fiscal Years 2015-2016 and 2016-2017. The hours have increased significantly over the prior year, primarily due to a fully staffed Fire Prevention Bureau and increased calls for service.



### KEY CHALLENGES AND OPPORTUNITIES

- ◆ In April 2017, County law enforcement and fire agencies began implementation of a system-wide upgrade to the VHF radio system to expand interoperable communication throughout the Operational Area to improve radio communications and clarity. Due to the complexity of this upgrade, the system will be enhanced through a phased-in approach. This system requires that handheld and portable radios, as well as communications infrastructure throughout the County, be upgraded to support and enhance interoperability and staff safety. The Department will work closely with law enforcement and fire agencies to ensure continuity of operations throughout the upgrade process.
- ◆ Over the past several years, many community partner agencies have requested the restoration of administrative and support services that were once provided, such as liaison and coordination support for local fire agencies. OES/FW is currently working with the Chief Executive Office to identify opportunities to support County partners.
- ◆ Due to the implementation of the Office of Management and Budget Supercircular guidelines and increased reporting, Federal and State grant management now requires a greater level of administration and oversight not previously experienced. The Department will continue to evaluate these guidelines in an effort to develop policy and identify the appropriate staffing required to comply with Federal and State directives.

### RELATED LINKS

For additional information about the Office of Emergency Services/Fire Warden, refer to the Department's website at: [www.stanoes.com/](http://www.stanoes.com/)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN**

Budget Unit 0100 0015500  
 General Fund

**SERVICES PROVIDED**

This Budget funds emergency management services, fire and rescue mutual aid responsibilities, law enforcement mutual aid, and County security support.

<b>Chief Executive Office - OES/Fire Warden</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$235,184	\$235,425	\$235,852	\$0	\$235,852
Charges for Service	\$39,711	\$57,161	\$45,658	\$0	\$45,658
Miscellaneous Revenue	\$1,007	\$1,131	\$0	\$0	\$0
Other Financing Sources	\$176	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$276,078</b>	<b>\$293,717</b>	<b>\$281,510</b>	<b>\$0</b>	<b>\$281,510</b>
Salaries and Benefits	\$853,102	\$891,729	\$930,143	\$0	\$930,143
Services and Supplies	\$614,890	\$870,772	\$936,245	\$0	\$936,245
Other Charges	\$210,324	\$172,235	\$223,279	\$0	\$223,279
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$0	\$175,000	\$175,000
Equipment	\$0	\$0	\$79,500	\$0	\$79,500
Other Financing Uses	\$0	\$132,801	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$634	\$601	\$510	\$0	\$510
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,678,950</b>	<b>\$2,068,138</b>	<b>\$2,169,677</b>	<b>\$175,000</b>	<b>\$2,344,677</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,402,872</b>	<b>\$1,774,421</b>	<b>\$1,888,167</b>	<b>\$175,000</b>	<b>\$2,063,167</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$281,510 with no change from the Fiscal Year 2016-2017 Adopted Final Budget.
- ◆ The Office of Emergency Services (OES) is primarily funded by County General Fund. OES also receives approximately \$236,000 annually from the Governor's Office of Emergency Services, Emergency Management Performance Grant. This revenue is estimated based on allocation information provided by the State. The remaining \$45,658 is revenue received for contracted services provided to Operational Area partners for emergency management support, as well as reimbursement for contracted fire chief duties provided to the Salida Fire Protection District by the Fire Warden; these revenues are based on negotiated contract amounts each fiscal year.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$2,169,677, a decrease of \$446,725 from the 2016-2017 Adopted Final Budget of \$2,616,402. This decrease is primarily due to inclusion of Net County Cost Savings carryover in Fiscal Year 2016-2017 Adopted Final Budget.
- ◆ In the Proposed Budget, service levels are maintained at the Fiscal Year 2016-2017 level
- ◆ The Proposed Budget includes the replacement of two vehicles used to conduct field work, including emergency management services, fire and rescue mutual aid responsibilities, and Operational Area Coordinator duties supporting County partners and the community. The total cost of these vehicles is estimated to be \$79,500 and is funded by a contribution from the General Fund.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$42,000 to add an Accountant II position at 50%. The Department is requesting to fund a previously unfunded Manager II and downgrade it to a block budgeted Accountant II to ensure compliance with newly heightened grant requirements, including support and administration, reporting, tracking and maintenance of over 1,500 assets at approximately 14 different agencies throughout the County; The Department is requesting the position be split 50% in the CEO – Office of Emergency Services/Fire Warden General Fund budget, with the balance shared 25% in the Homeland Security Grant and 25% in the Fire Service Fund.

**STAFFING IMPACTS**

Total current authorized positions— 7

- ◆ The Department is requesting to restore one unfunded Manager II position and reclassify downward to a block-budgeted Accountant II. As noted above, this staffing request will be deferred for consideration in the 2017-2018 Final Budget.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,169,677 be approved for the CEO – Office of Emergency Services/Fire Warden budget. This budget is funded by \$281,510 in estimated department revenue and a \$1,888,167 contribution from the General Fund.

Total recommended authorized positions— 7

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ On April 25, 2017, the Capital Improvement Plan (CIP) to enhance the County's Emergency Operations Center (EOC) was approved by the Board of Supervisors. The plan included both interior and exterior improvements to the EOC in a phased process, as well as a site analysis for potential alternate EOC locations. Phase I improvements to the interior of the EOC are estimated to be completed in late September. The Department conducted a thorough security assessment and determined that Phase II of the CIP would include security enhancements to the exterior perimeter to ensure the continuity of operations and sustainability of emergency communications in the case of an attack or catastrophic event. It is estimated that the exterior improvements will cost approximately \$175,000, funded by one-time Net County Cost.
- ◆ The Department has requested an increase in appropriations of \$31,000 in Net County Cost to fund the staffing request noted below, at .5 FTE. The Department identified that remaining costs for the Accountant II would be split, with \$15,400 provided by Homeland Security Grant funds and \$15,400 in Fire Service Funds.

**STAFFING IMPACTS**

- ◆ The Department is requesting to restore one Manager II position and reclassify downward to a block-budgeted Accountant II to perform functions including purchasing, accounting, budget tracking, and contract administration. This position will be funded with the Homeland Security Grant, Fire Service Fund, and General Fund. It is not recommended to restore one Manager II position and reclassify downward to a block-budgeted Accountant II at this time.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,344,677 be approved for CEO – Office of Emergency Services/Fire Warden. This budget is funded by \$281,510 in estimated departmental revenue and a \$2,063,167 contribution from the General Fund.

There are no recommended staffing changes for Final Budget.

Total recommended authorized positions— 7

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**CEO—OFFICE OF EMERGENCY SERVICES HOMELAND SECURITY GRANTS**

Budget Unit 1670 0017370  
 Special Revenue Fund

**SERVICES PROVIDED**

This Budget funds the California Governor’s Office of Emergency Services (CalOES) Homeland Security Grant Program (HLSG), which is a series of reimbursement grants from the Federal Department of Homeland Security and administered by the CalOES. Funding for the grants is provided after expenses have been incurred and are reimbursed by the State. The Stanislaus Operational Area has successfully applied for and received funds since 2003. The funding is for equipment, training, exercise, planning and administration to enhance the ability of the local jurisdiction to prevent, deter, respond to, and recover from threats and incidents of terrorism.

Chief Executive Office - OES Homeland Security Grants					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$612,439	\$605,197	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$612,439</b>	<b>\$605,197</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$79,783	\$74,973	\$0	\$0	\$0
Services and Supplies	\$170,936	\$313,108	\$0	\$0	\$0
Other Charges	\$1,932	\$0	\$0	\$0	\$0
Fixed Assets					
Buildings & Improvements	\$0	\$46,366	\$0	\$0	\$0
Equipment	\$236,409	\$180,667	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$489,060</b>	<b>\$615,114</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Balance</b>	<b>(\$123,379)</b>	<b>\$9,917</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The full revenue for the three-year grant was established in Fiscal Year 2016-2017 by Board agenda item, with the remaining revenue set to rollover into Fiscal Year 2017-2018 Legal Budget. Revenue is provided on a reimbursement basis.

- ◆ The sole funding source for the HLSG is from the Department of Homeland Security and sub-granted to the County through an allocation from CalOES. This revenue is estimated based on allocation information provided by CalOES.

### **BUDGET AND OPERATIONS**

- ◆ Any appropriations left unspent at the end of Fiscal Year 2016-2017 will roll forward until spent or until the end of the performance period and will be available for use in 2017-2018.
- ◆ In the Fiscal Year 2017-2018 Proposed Budget, service levels were maintained at the Fiscal Year 2016-2017 level. The request for additional staff would increase service levels, if approved.

### **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$21,000 to cover the costs of an Accountant II position at 25%, funded by the Homeland Security Grant Program.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a zero budget be approved for the CEO – OES Homeland Security Grants budget. This budget is funded by a three-year grant, with remaining revenue and appropriations set to rollover from Fiscal Year 2016-2017 into Fiscal Year 2017-2018.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a zero budget be approved for the CEO – OES Homeland Security Grants budget. This budget is funded by a three-year grant, with remaining revenue and appropriations rollover from Fiscal Year 2016-2017 into Fiscal Year 2017-2018.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Fire Protection**

**CHIEF EXECUTIVE OFFICE—COUNTY FIRE SERVICE FUND**

Budget Unit 1725 0017100  
Special Revenue Fund

**SERVICES PROVIDED**

This Budget Funds the services recommended by the Regional Fire Authority (Fire Authority) based on the annual Business Plan and approved by the Stanislaus County Board of Supervisors. The primary revenue source supporting these services is the Less Than Countywide Fire Tax (LTCW). The LTCW is collected throughout the County (except in the Cities of Modesto and Turlock) and is used to provide support services to fire agencies in the unincorporated areas and other cities in Stanislaus County. The funding is intended to ensure the provision of critical fire support services that otherwise could not be provided while supporting the coordinated delivery of those recommended regional fire services.

In 2005, the Stanislaus County Fire Authority, a Joint Powers Agreement (JPA) comprised of all agencies providing fire protection services within Stanislaus County, was formed to facilitate cooperation among the Fire Agencies and the County related to the allocation and use of the Less Than Countywide Fire Tax. The Board of Supervisors recognized these efforts and authorized the County to participate as a member of the JPA, directing the Fire Warden's office to serve as the administrating agency of the JPA.

The Fire Authority develops an annual business plan to identify service levels, performance expectations and funding allocations for those services identified as critical to the fire agencies in Stanislaus County. Depending on available funding, the group targets achievable, sustainable service levels to support those priorities. The business plan is then approved by the Fire Authority for consideration by the Board of Supervisors each year.

The core services provided in the Fiscal Year 2017-2018 Business Plan are: Finance and Administration, Fire Prevention, Fire Investigation, Fire Technology and Communications, and Training. The 2017-2018 Business Plan also includes several other regional support services, including, Active 911, Target Solutions, regional training for California Incident Command Certification System (CICCS) certification, as well as mobile data computer, fire records management and Computer-Aided Dispatch (CAD) administration. The Fire Authority also included a one-time request for training and equipment for the Fire Investigations Unit.

<b>Chief Executive Office - County Fire Service Fund</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$1,332,606	\$1,429,972	\$1,319,549	\$0	\$1,319,549
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,210	\$14,980	\$15,000	\$0	\$15,000
Charges for Service	\$190,031	\$172,354	\$170,500	\$0	\$170,500
Miscellaneous Revenue	\$275	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,538,122</b>	<b>\$1,617,306</b>	<b>\$1,505,049</b>	<b>\$0</b>	<b>\$1,505,049</b>
Salaries and Benefits	\$702,092	\$659,887	\$878,031	\$0	\$878,031
Services and Supplies	\$494,042	\$515,018	\$729,983	\$0	\$729,983
Other Charges	\$119,679	\$159,098	\$110,023	\$0	\$110,023
Fixed Assets					
Equipment	\$0	\$42,861	\$45,000	\$0	\$45,000
Other Financing Uses	\$0	\$132,801	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,315,813</b>	<b>\$1,509,665</b>	<b>\$1,763,037</b>	<b>\$0</b>	<b>\$1,763,037</b>
Fund Balance	(\$435,297)	(\$320,629)	\$45,000	\$0	\$45,000
<b>Net County Cost</b>	<b>\$212,988</b>	<b>\$212,988</b>	<b>\$212,988</b>	<b>\$0</b>	<b>\$212,988</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$1,505,049, which is an increase of \$164,260 from the Fiscal Year 2016-2017 Adopted Final Budget of \$1,340,789. This increase is attributed to an anticipated increase in the Less Than Countywide Fire Tax (LTCW).
- ◆ The LTCW revenue is the primary funding source for this budget, along with charges for service through the Fire Prevention program. These revenues are estimated based on the past three to five year trend, the housing market and economic indicators.
- ◆ As of July 1, 2017, the County Fire Service Fund had a fund balance of \$2,215,151. The Department anticipates the use of \$45,000 in fund balance in the Fiscal Year 2017-2018 Proposed Budget for the replacement of one vehicle.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$1,763,037, an increase of \$103,801 from the 2016-2017 Adopted Final Budget of \$1,659,236.
- ◆ The service levels for this budget unit were maintained at the Fiscal Year 2016-2017 level, consistent with the Fire Authority annual Business Plan. The request for additional staff would increase service levels, if approved.
- ◆ The increase of \$58,801 is due to an increase in California Incident Command Certification Systems (CICCS) and Fire Inspector training for staff and LTCW partner agencies. The Proposed Budget also includes the replacement of one vehicle used to conduct field work, including fire inspections and fire code enforcement. The total cost of the vehicle is estimated to be \$45,000 and is funded by departmental fund balance.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$21,000 to cover the costs of an Accountant II position at 25%, funded by the General Fund.

**STAFFING IMPACTS**

Total current authorized positions— 7

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,763,037 be approved for the CEO - County Fire Service Fund. This budget is funded by \$1,505,049 in estimated departmental revenue, the use of \$45,000 in departmental fund balance, and a \$212,988 contribution from the General Fund.

Total recommended authorized positions— 7

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ The Department is requesting an increase in appropriations of \$15,400 in a General Fund contribution to fund a portion of the staffing request noted in CEO – Office of Emergency Services/Fire Warden budget. This request is not recommended at this time.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,763,037 be approved for Chief Executive Office – County Fire Service Fund. This budget is funded by \$1,505,049 in estimated departmental revenue, the use of \$45,000 in departmental fund balance, and \$212,988 contribution from the General Fund.

Total recommended authorized positions— 7

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHIEF EXECUTIVE OFFICE—COURTHOUSE CONSTRUCTION FUND**

Budget Unit 2025 0061301  
 Capital Projects Fund

**SERVICES PROVIDED**

This budget provides for the revenue that is used for lease costs for the civil courtrooms located on the 4th and 6th floors of the privately owned building at 801 Tenth Street. This budget does not receive local discretionary General Fund revenue. It is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. A change in the law as of January 1, 2004 requires use of these funds be approved by the Administrative Office of the Courts. Approval from the State was granted on May 19, 2009 to use these funds for the lease costs for the 4th and 6th floors of the building located at 801 Tenth Street.

Chief Executive Office - Courthouse Construction Fund					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$409,095	\$431,864	\$400,000	\$0	\$400,000
Revenue from use of Assets	\$40,809	\$10,521	\$20,000	\$0	\$20,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$449,904</b>	<b>\$442,385</b>	<b>\$420,000</b>	<b>\$0</b>	<b>\$420,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$711,511	\$711,588	\$604,041	\$0	\$604,041
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$711,511</b>	<b>\$711,588</b>	<b>\$604,041</b>	<b>\$0</b>	<b>\$604,041</b>
<b>Fund Balance</b>	<b>\$261,607</b>	<b>\$269,203</b>	<b>\$184,041</b>	<b>\$0</b>	<b>\$184,041</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue in this budget is derived from court penalty assessments, and represents a \$5,000 decrease from the 2016-2017 Final Budget due to a decrease in interest earnings.
- ◆ Courthouse Construction fund balance as of July 1, 2017, is \$3,331,120. The Proposed Budget includes the use of \$184,041 in fund balance to fund the lease costs for the Courts.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a decrease of \$115,959 from the 2016-2017 Final Budget which reflects a decrease in the costs for the 4<sup>th</sup> and 6<sup>th</sup> floor leases.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$604,041 be approved for the Chief Executive Office – Courthouse Construction Fund. This budget is funded from \$420,000 in estimated penalty assessment revenue and interest earnings and \$184,041 in departmental fund balance.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend in Chief Executive Office – Courthouse Construction Fund revenue reflects the amount of penalty assessments imposed by the Courts in each fiscal year. The gross costs represent the amount of the lease payments for the court space located at 801 Tenth Street in Modesto.
- ◆ The variance between the actual revenue received and projections reflects additional court-penalty revenue received, which reduced the use of fund balance for the 2016-2017 Fiscal Year.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Courthouse Construction Fund</b>								
2025 0061301 Capital Projects Fund								
Total Revenue	\$581,303	\$578,747	\$481,419	\$449,904	\$425,000	\$442,385	\$17,385	104.09%
Use of Fund Balance	(\$241,875)	(\$240,967)	(\$121,320)	\$261,607	\$295,000	\$269,203	(\$25,797)	91.26%
Gross Costs	\$339,428	\$337,780	\$360,099	\$711,511	\$720,000	\$711,588	(\$8,412)	98.83%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ The Five-Year History of Fund Balance and Projected Changes table for CEO-Courthouse Construction Fund is located in Efficient Delivery of Public Services in the Chief Executive Office – Operations and Services budget section.

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$604,041 be approved for the Chief Executive Office – Courthouse Construction Fund. This budget is funded from \$420,000 in estimated penalty assessment revenue and interest earnings and \$184,041 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHIEF EXECUTIVE OFFICE—CRIMINAL JUSTICE FACILITIES FUND**

Budget Unit 2026 0061303  
 Capital Projects Fund

**SERVICES PROVIDED**

This budget funds a portion of the cost of Law Library rent and a portion of the 12<sup>th</sup> Street Parking Garage debt service payment. It is funded from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. These funds can also be used to refurbish and replace criminal justice related facilities as the needs arise and to develop and improve electronic information.

<b>Chief Executive Office - Criminal Justice Facilities Fund</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$473,427	\$506,532	\$450,000	\$0	\$450,000
Revenue from use of Assets	\$12,570	\$1,689	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$485,997</b>	<b>\$508,221</b>	<b>\$460,000</b>	<b>\$0</b>	<b>\$460,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$30,510	\$30,510	\$30,510	\$0	\$30,510
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$800,000	\$800,000	\$800,000	\$0	\$800,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$830,510</b>	<b>\$830,510</b>	<b>\$830,510</b>	<b>\$0</b>	<b>\$830,510</b>
<b>Fund Balance</b>	<b>\$344,513</b>	<b>\$322,289</b>	<b>\$370,510</b>	<b>\$0</b>	<b>\$370,510</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue in this budget is derived from court penalty assessments, and is proposed at the same level as the 2016-2017 Final Budget.
- ◆ Criminal Justice Facilities fund balance as of July 1, 2017, is \$769,265. The Proposed Budget includes the use of \$370,510 in fund balance to fully fund the rent and debt service obligations.



**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget represents the same level of funding as the 2016-2017 Final Budget. This is the last year of payment for the 12<sup>th</sup> Street Office and Parking Garage debt.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$830,510 be approved for the Chief Executive Office – Criminal Justice Facilities Fund. This budget is funded from \$460,000 in estimated Court penalty assessment revenue and interest earnings and \$370,510 in departmental fund balance.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend in Chief Executive Office – Criminal Justice Facilities Fund revenue reflects the amount of penalty assessments imposed by the Courts in each fiscal year. The gross costs represent the amount of debt payments and rent costs paid to support criminal justice facilities.
- ◆ The variance between the actual revenue received and projections reflects additional court-penalty revenue received, which reduced the use of fund balance for the 2016-2017 Fiscal Year.

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Criminal Justice Facilities Fund</b>								
2026 0061303 Capital Projects Fund								
Total Revenue	\$686,128	\$664,568	\$539,490	\$485,997	\$460,000	\$508,221	\$48,221	110.48%
Use of Fund Balance	\$769,400	\$167,652	\$291,020	\$344,513	\$370,510	\$322,289	(\$48,221)	86.99%
Gross Costs	\$1,455,528	\$832,220	\$830,510	\$830,510	\$830,510	\$830,510	\$0	100.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ The Five-Year History of Fund Balance and Projected Changes table for Criminal Justice Facilities Fund is located in Efficient Delivery of Public Services in the Chief Executive Office – Operations and Services budget section.

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$830,510 be approved for the Chief Executive Office – Criminal Justice Facilities Fund. This budget is funded from \$460,000 in estimated Court penalty assessment revenue and interest earnings and \$370,510 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHIEF EXECUTIVE OFFICE—COUNTY COURT FUNDING**

Budget Unit 0100 0016120  
 General Fund

**SERVICES PROVIDED**

The Lockyer-Isenberg Trial Court Funding Act (Assembly Bill 233), as amended in Section 77200 of the Government Code, legislated the financial separation between the Superior Court and county governments. As a result, the State bears sole responsibility for the funding of court operations incurred by the local trial court. The Code also requires that counties provide an annual payment to the State to maintain the level of service provided prior to the separation (also known as Maintenance of Effort obligation). The County’s Maintenance of Effort obligation is \$4.6 million, which includes an operations portion of \$3.5 million and Fines and Forfeitures portion in the amount of \$1.1 million. Counties are still responsible for the collection of Court fines and fees, but must return to the State one half of the revenue received that is in excess of the revenue portion of the maintenance of effort obligation. The amount budgeted for this cost is \$259,000 in Fiscal Year 2017-2018. As of Fiscal Year 2008-2009, ownership of and responsibility for the operation and maintenance of all court facilities was transferred to the State. In lieu of funding the building maintenance and utility costs, the County is required to make an annual County Facilities Payment (CFP) to the State for each of the facilities.

<b>Chief Executive Office - County Court Funding</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$5	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,259,773	\$2,355,793	\$2,160,000	\$0	\$2,160,000
Revenue from use of Assets	\$74,217	\$135,834	\$72,000	\$0	\$72,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$411,833	\$372,357	\$408,000	\$0	\$408,000
Miscellaneous Revenue	\$124,048	\$124,847	\$115,000	\$0	\$115,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,869,871</b>	<b>\$2,988,836</b>	<b>\$2,755,000</b>	<b>\$0</b>	<b>\$2,755,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$169,743	\$251,013	\$125,000	\$0	\$125,000
Other Charges	\$5,444,265	\$5,488,420	\$5,575,732	\$0	\$5,575,732
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$444,909	\$522,171	\$504,400	\$0	\$504,400
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,058,917</b>	<b>\$6,261,604</b>	<b>\$6,205,132</b>	<b>\$0</b>	<b>\$6,205,132</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,189,046</b>	<b>\$3,272,768</b>	<b>\$3,450,132</b>	<b>\$0</b>	<b>\$3,450,132</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue in this budget is derived from several sources: court fines, forfeitures, and penalties; rents and leases; recording fees; other court fees and costs; and collections. The majority of the revenue (80%) is collected from court fines, forfeitures, and penalties and includes revenue from vehicle code fines and traffic school. The remaining 20% of revenue is from sources such as recording fees and lease revenue received from the State Administrative Office of the Courts. The lease revenue covers courtroom space for Juvenile Hall and space occupied by the Courts at the Hall of Records.
- ◆ The estimated revenue of \$2,755,000 reflects a reduction of \$226,800 from the 2016-2017 Final Budget due to a reduction in court collections state-wide.
- ◆ Due to the difficulty in projecting court fines and fees revenue, it is recommended that any adjustment needed in revenue be made in the 2017-2018 Final Budget after the close of Fiscal Year 2016-2017, which potentially will further impact the contribution from the General Fund.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a decrease of \$226,800 primarily due to a decrease in the amount of revenue anticipated to be sent to the state that is in excess of the County’s Maintenance of Effort (MOE) obligation.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$6,205,132 be approved for Chief Executive Office – County Court Funding. This budget is funded by \$2,755,000 in estimated departmental revenue and a \$3,450,132 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend in Chief Executive Office – County Court Funding revenue reflects the amount of court-related revenue received in each fiscal year.
- ◆ The variance between the actual gross costs and projections reflects a decrease in the amount of revenue sent to the State that was in excess of the Maintenance of Effort obligation for the 2016-2017 Fiscal Year.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - County Court Funding</b>								
0100 0016120 General Fund								
Total Revenue	\$3,507,479	\$3,574,799	\$3,469,798	\$2,869,871	\$2,981,800	\$2,988,836	\$7,036	100.24%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$6,261,529	\$6,175,941	\$6,063,338	\$6,058,917	\$6,431,932	\$6,261,604	(\$170,328)	97.35%
Net County Cost	\$2,754,050	\$2,601,142	\$2,593,540	\$3,189,046	\$3,450,132	\$3,272,768	(\$177,364)	94.86%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,205,132 be approved for Chief Executive Office – County Court Funding. This budget is funded by \$2,755,000 in estimated departmental revenue and a \$3,450,132 contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**CHIEF EXECUTIVE OFFICE—DEPARTMENT OF JUSTICE DRUG AND ALCOHOL**  
 Budget Unit 1726 0017200  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget provides required resources for analysis of blood, breath and urine samples in order to conduct drug and alcohol testing for Stanislaus County law enforcement. This is needed to ensure the ultimate prosecution of offenders. This fund was established in 1993, and revenue in this fund is received from Controlled Substance fines.

<b>Chief Executive Office - DOJ Drug &amp; Alcohol</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$52,038	\$41,895	\$65,000	\$0	\$65,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$52,038</b>	<b>\$41,895</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$65,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$52,029	\$55,780	\$100,000	\$0	\$100,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$52,029</b>	<b>\$55,780</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>
<b>Fund Balance</b>	<b>(\$55,552)</b>	<b>(\$41,658)</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$35,000</b>
<b>Net County Cost</b>	<b>\$55,543</b>	<b>\$55,543</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue in this budget is collected from Controlled Substance Fines and is estimated at \$65,000 for the 2017-2018 Proposed Budget, which is a slight increase over the prior year's budget.
- ◆ Department of Justice Drug and Alcohol fund balance as of July 1, 2017, is \$276,505. The Proposed Budget includes the use of \$35,000 to balance the budget.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget request includes a decrease of \$20,000 from the 2016-2017 Final Budget. This should fully fund the costs related to drug and alcohol testing for Stanislaus County Law Enforcement.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$100,000 be approved for Chief Executive Office – Department of Justice Drug and Alcohol. This budget is funded by \$65,000 in estimated departmental revenue and \$35,000 in departmental fund balance.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend in Chief Executive Office – Department of Justice Drug and Alcohol revenue reflects the amount collected from controlled substance fines in each fiscal year, which is used to fund the costs of drug and alcohol testing for law enforcement.
- ◆ The variance between the actual gross costs and budget reflects a legal budget that was inflated due to a prior year encumbrance carryover that was not needed for Fiscal Year 2016-2017 expenditures.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - DOJ Drug &amp; Alcohol</b>								
1726 0017200 Special Revenue Fund								
Total Revenue	\$42,483	\$36,505	\$93,786	\$52,038	\$64,457	\$41,895	(\$22,562)	65.00%
Use of Fund Balance	\$18,486	\$1,532	(\$63,138)	(\$55,552)	\$54,474	(\$41,658)	(\$96,132)	-76.47%
Gross Costs	\$116,512	\$93,580	\$86,191	\$52,029	\$174,474	\$55,780	(\$118,694)	31.97%
Net County Cost	\$55,543	\$55,543	\$55,543	\$55,543	\$55,543	\$55,543	\$0	100.00%

**Fund Balance**

- ◆ The Five-Year History of Fund Balance and Projected Changes table for CEO-Department of Justice Drug and Alcohol Fund is located in Efficient Delivery of Public Services in the Chief Executive Office – Operations and Services budget section.

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.



**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$100,000 be approved for Chief Executive Office – Department of Justice Drug and Alcohol. This budget is funded by \$65,000 in estimated departmental revenue and \$35,000 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**CHIEF EXECUTIVE OFFICE—DNA IDENTIFICATION FUND PROP 69**

Budget Unit 1777 0017710  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget provides required resources for DNA analysis in order to conduct DNA identification testing for Stanislaus County law enforcement. Government Code section 76104.6 became effective November 3, 2004. It directs California Courts to levy a \$1 penalty for every \$10 or fraction thereof upon every fine, penalty and forfeiture levied on criminal offenses including traffic offenses, but excluding parking offenses, to implement the DNA Identification Fund.

Chief Executive Office - DNA Identification Fund Prop 69					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$124,866	\$136,672	\$125,000	\$0	\$125,000
Revenue from use of Assets	\$2,045	\$1,297	\$2,000	\$0	\$2,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$126,911</b>	<b>\$137,969</b>	<b>\$127,000</b>	<b>\$0</b>	<b>\$127,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$208,000	\$208,000	\$208,000	\$0	\$208,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$208,000</b>	<b>\$208,000</b>	<b>\$208,000</b>	<b>\$0</b>	<b>\$208,000</b>
<b>Fund Balance</b>	<b>\$81,089</b>	<b>\$70,031</b>	<b>\$81,000</b>	<b>\$0</b>	<b>\$81,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue in this budget is primarily derived from fines, forfeitures, and penalties levied on criminal offenses. The 2017-2018 Proposed Budget represents a \$22,000 increase from Fiscal Year 2016-2017, which is consistent with year-end actuals for Fiscal Year 2015-2016.
- ◆ DNA Identification Fund Prop 69 fund balance as of July 1, 2017 is \$156,176. The Proposed Budget includes the use of \$81,000 in departmental fund balance to provide the same level of funding to departments as in the

past. Beginning in Budget Year 2018-2019, it is anticipated that available fund balance will be reduced, resulting in decreased funding for the Probation and Sheriff Departments.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget request represents the same level of funding as the 2016-2017 Final Budget, which will be transferred to the Probation and Sheriff Departments to fund costs related to the identification and analysis of DNA.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$208,000 be approved for Chief Executive Office – DNA Identification Fund Prop 69. This budget is funded by \$127,000 in estimated departmental revenue and \$81,000 in departmental fund balance.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend for Chief Executive Office – DNA Identification Fund Prop 69 reflects steady revenue from fines, forfeitures, and penalties, which has been used to fund costs in the Probation and Sheriff Departments.
- ◆ The 2016-2017 actual revenue received exceeds projections and reflects revenue that is in line with historical amounts.

**Five-Year History**

Five-Year History	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal Budget
	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F-Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - DNA Identification Fund Prop 69</b>								
1726 0017200 Special Revenue Fund								
Total Revenue	\$ 166,615	\$ 169,311	\$ 138,652	\$ 126,911	\$ 105,000	\$ 137,969	\$ 32,969	131.40%
Use of Fund Balance	\$ 41,385	\$ 138,689	\$ 169,348	\$ 81,089	\$ 103,000	\$ 70,031	(\$ 32,969)	67.99%
Gross Costs	\$ 308,000	\$ 308,000	\$ 308,000	\$ 208,000	\$ 208,000	\$ 208,000	\$ 0	100.00%
Net County Cost	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

**Fund Balance**

- ◆ The Five-Year History of Fund Balance and Projected Changes table for CEO-DNA Identification Fund Prop 69 is located in Efficient Delivery of Public Services in the Chief Executive Office – Operations and Services budget section.

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$208,000 be approved for Chief Executive Office – DNA Identification Fund Prop 69. This budget is funded by \$127,000 in estimated departmental revenue and \$81,000 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Hospital Care**

**CHIEF EXECUTIVE OFFICE—JAIL MEDICAL PROGRAM**

Budget Unit 0100 0017400  
 General Fund

**SERVICES PROVIDED**

The Jail Medical budget provides for medical, dental and mental health services to adult and juvenile detention populations. The contract for these services is between the County and California Forensic Medical Group (CFMG). The base contract funds the health care delivery system for 1,747 inmates and detainees housed at the Men’s Jail, Public Safety Center, and Juvenile Hall. The five-year contract with CFMG was approved by the Board of Supervisors on January 15, 2013. Included in the contract is the option to extend for two additional one year periods. The contract was amended on February 7, 2017, to include the provision of services to inmates housed at the Public Safety Center, Adult Detention Expansion, and then again on April 18, 2017, to reflect the County’s participation in the Medi-Cal County Inmate Program (MCIP).

<b>Chief Executive Office - Jail Medical</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$500,000	\$500,000	\$1,369,390	\$0	\$1,369,390
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$1,369,390</b>	<b>\$0</b>	<b>\$1,369,390</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$9,492,529	\$10,514,241	\$13,798,939	\$0	\$13,798,939
Other Charges	\$29	\$28	\$50	\$0	\$50
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,492,558</b>	<b>\$10,514,269</b>	<b>\$13,798,989</b>	<b>\$0</b>	<b>\$13,798,989</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$8,992,558</b>	<b>\$10,014,269</b>	<b>\$12,429,599</b>	<b>\$0</b>	<b>\$12,429,599</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue in this budget is increasing by \$869,390 to account for additional funding from the Community Corrections Partnership (CCP) related to the increased costs for the Public Safety Center Expansion, which is

calculated at 25% of the expansion costs. An existing allocation of \$500,000 in CCP revenue remains to offset the cost of the existing facilities.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a \$3,826,595 increase from the 2016-2017 Final Budget in order to fully fund the contract obligations for the provision of Jail Medical services. This reflects an increase in staff to support 297 additional inmates, and adds a full-time Registered Nurse dedicated to the Booking function at the Public Safety Center.
- ◆ The Public Safety Center Expansion includes a 15-bed Outpatient Housing Unit that will require additional medical staffing if utilized, funding for which is not included in this budget. The Sheriff’s Office is planning to staff the unit by using overtime in their existing budget. Funding for the medical portion of this unit will be included in the Chief Executive Office – Appropriations for Contingencies budget, and will be transferred to this program, as needed, once the County has experience operating the new unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$13,798,989 be approved for Chief Executive Office – Jail Medical Program. This budget is funded by \$1,369,390 in estimated departmental revenue and a \$12,429,599 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend for Chief Executive Office – Jail Medical reflects a steady increase in contract costs that incorporate an annual CPI increase as well as additional services added due to the expansion of Jail Facilities.
- ◆ There is no significant variance in actual revenue or gross costs from legal budget in Fiscal Year 2016-2017.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Jail Medical</b>								
0100 0017400 General Fund								
Total Revenue	\$180,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$0	100.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$8,195,060	\$8,830,061	\$9,178,769	\$9,492,558	\$10,536,162	\$10,514,269	(\$21,893)	99.79%
Net County Cost	\$8,015,060	\$8,330,061	\$8,678,769	\$8,992,558	\$10,036,162	\$10,014,269	(\$21,893)	99.78%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

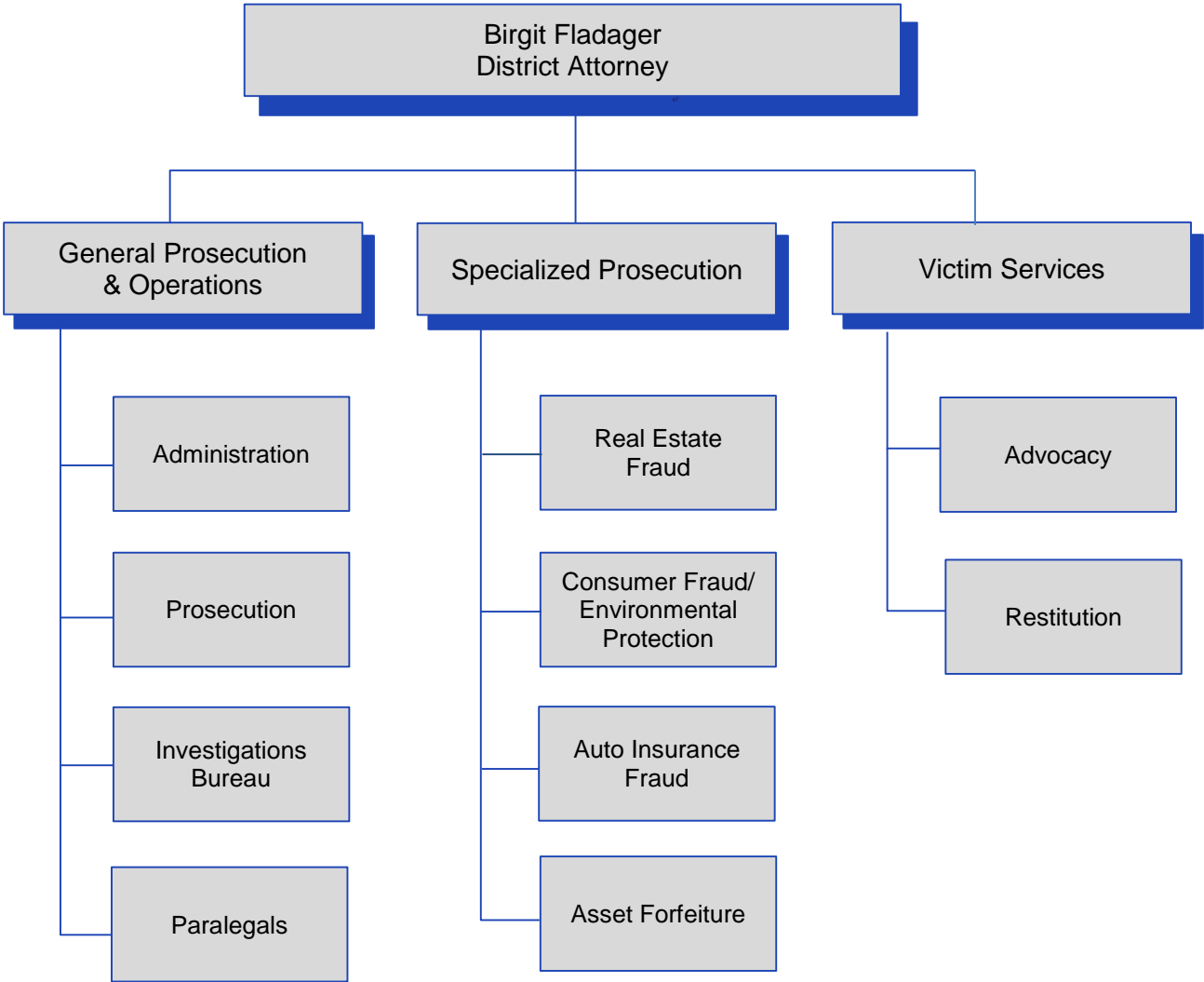
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$13,798,989 be approved for Chief Executive Office – Jail Medical Program. This budget is funded by \$1,369,390 in estimated departmental revenue and a \$12,429,599 contribution from the General Fund.

Total recommended authorized positions— 0



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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/**  
**PUBLIC PROTECTION**  
**Other Assistance**

**DISTRICT ATTORNEY**  
**Birgit Fladager, District Attorney**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$3,736,337
Use of Fund Balance	\$379,133
Net County Cost	\$16,660,436
Gross Costs	\$20,775,906
% Funded by General Fund	80.2%
Total Allocated Positions	144

**MISSION STATEMENT**

*The employees of the Stanislaus County District Attorney, in partnership with the Community we serve, are dedicated to justice, the pursuit of truth, protection of the innocent, and the prevention of crime through the vigorous, professional and ethical prosecution of those who violate the law.*

**DEPARTMENT SERVICES AND PROGRAMS**

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California.

**General Prosecution and Operations:** The Administration Unit provides oversight for Information Technology, Financial unit, Human Resources, and the Clerical Division.

The District Attorney's in-house IT department ensures the stability and security of the department's network infrastructure, installs and configures new hardware and software, manages data storage, plans and purchases all data and network services, and provides technical support to office staff.

The Financial Unit manages the budget, grant accounting, payroll, accounts payable, purchasing cards, fixed assets, and financial reporting.

The Human Resources Department is responsible for the department's recruitment and hiring, workplace safety, employee relations, workforce training and development and maintaining personnel files.

The Clerical Division provides support to prosecutors and investigators through the following units: Intake, Legal Pleadings, Communications, Discovery, Records, Calendar, Investigations, Witness Services, Juvenile, Drug Enforcement, and Child Abduction.

Every year, the District Attorney's prosecutors review thousands of law enforcement reports to determine whether there is sufficient evidence to file criminal charges. Those with sufficient evidence are filed as either felony or misdemeanor cases in the Superior Court. Our prosecutors appear daily in courtrooms on these cases seeing them through to disposition. In calendar year 2016, 20,427 cases were reviewed and 13,475 cases were filed.

The Investigations Bureau supports our prosecutors by providing additional investigation and all follow up work necessary to prepare criminal cases for prosecution. The District Attorney investigators also assist local law enforcement during homicide investigations and other major operations.

Paralegals in the District Attorney's Office assist the prosecutors by providing legal research and drafting motions and pleadings for the Department.

**Specialized Prosecution** consists of experienced prosecutors and investigators who focus exclusively on targeted crimes. These include: Real Estate Fraud, Consumer Fraud/Environmental Protection, Auto Insurance Fraud and Asset Forfeiture.

Real Estate Fraud is a multi-million dollar "criminal industry" in California, especially in areas where property is bought and sold at a premium. Frequently, the cases involve multiple victims. Prosecution emphasis is placed on fraud against individuals whose residences are in danger of, or are in, foreclosure. The Real Estate Fraud Unit

requires dedicated personnel with the training and ability to deal with the complex nature of this type of fraud. Local law enforcement agencies do not have the expertise or resources necessary to handle these types of fraud investigation.

The Consumer Fraud/Environmental Protection Unit pursues civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to harm consumers or the environment. Consumer protection laws allow prosecutors to ensure there is a level playing field for business owners and that consumers are not taken advantage of by unscrupulous businesses.

The Auto Insurance Fraud Unit reviews, investigates and prosecutes insurance fraud cases referred to the District Attorney's Office by a variety of local and state agencies which include the Department of Insurance, the Bureau of Automotive Repair, the Stanislaus County Auto Theft Task Force and Special Investigation Units of various insurance companies. Investigations and prosecutions by the unit involve property fraud, staged automobile collisions, and inflated and fraudulent automobile insurance claims. Funding for the Unit is received through a grant provided by the California Department of Insurance.

Asset Forfeiture is obtained when convicted criminals' illicit property is judicially forfeited and distributed by formula to the various agencies that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations.

The mission of the **Victim Services** Unit is to reduce the trauma and insensitive treatment victims may experience in the aftermath of a crime. The Unit provides crisis intervention, emergency assistance, court escort, criminal justice orientation, Marsy's Law notification, follow-up counseling, referral information and related support services for victims of crime. Victim Advocates also act as a liaison between the victims and prosecutors to keep victims informed of

## **BOARD OF SUPERVISORS PRIORITY AREA**

The District Attorney supports the Board Priority area of A Safe Community by aligning department accomplishments and objectives with the following Board goals: Focus on the safety of our neighborhoods and strengthening our communities; Demonstrate responsiveness to reported trends in criminal activity; Improve the effectiveness and efficiency of the criminal justice system; and Promote public awareness.

court procedures and dispositions and to answer any questions and concerns as they arise.

The Victim Services Unit receives grant funding for advocacy from the California Governor's Office of Emergency Services for the following programs: County Victim Services, Elder Abuse, Unserved/Underserved Victims Advocacy and Outreach and Victim/Witness Assistance.

The County Victim Services Program receives federal Victims of Crime Act funding to help fill victim services gaps/needs. This program provides specialized on-scene victim advocacy services for victims of crime.

The Elder Abuse Program enhances the safety of elder and dependent adult victims of abuse, whether it be sexual, emotional, financial, or institutional. These crimes may occur in private residences or long term care facilities, including residential care facilities and nursing homes.

The Unserved/Underserved Program's objective is to focus on victims of violent crime within isolated populations. Advocacy and community outreach for victims of gang violence and gang related crime in Stanislaus County is the designated population for the District Attorney's office.

Most of the Victim Services advocates are funded by the Victim/Witness Assistance Program. The funds are based on penalties levied against persons convicted of state crimes. The use of these funds is restricted to the operation of a Victim/Witness Assistance Center which is mandated to provide direct services to support the basic rights and needs of victims and witnesses.

Restitution for victims is provided through fines, fees and orders of restitution. The orders of restitution against convicted offenders are processed and monitored by the District Attorney's office. A contract with the Victims Compensation and Government Claims Board program provides funding for the restitution program.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the District Attorney include:

### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- ◆ The Department purchased 62 desktop scanners to speed up the process of importing cases into the electronic document management system with funding provided by the Strategic Technology Initiative program
- ◆ Grants received from the California Governor's Office of Emergency Services allowed the Victim Services Unit to hire four additional victim advocates to enhance services to crime victims. New programs address gang violence, elder and dependent adult abuse, and identified gaps in services to crime victims
- ◆ The Fire Investigation Unit, which is a collaboration between city and county law enforcement and fire agencies, has contributed to convictions in 16 arson cases
- ◆ The Consumer Fraud/Environmental Protection Unit, in conjunction with other prosecutors' offices, has moved multiple cases forward, resulting in over \$50,000 received and is anticipating an additional \$150,000 in the next several months
- ◆ Approximately 30 murder defendants have had their cases concluded in the first nine months of the fiscal year

### FISCAL YEAR 2017-2018 OBJECTIVES

- ◆ Continue to improve the eDiscovery process by providing all initial misdemeanor and paper supplemental discovery via email to appointed and retained defense attorneys
- ◆ Scan all incoming misdemeanor reports to support the goal of becoming paperless and file free in misdemeanor cases
- ◆ The Department will implement an off-site backup solution for the storage of data as there is not one currently in place
- ◆ Increase the number of crime victims served by advocates by 5%
- ◆ Continue to reduce backlog of homicide cases

## BUDGETS WITHIN THE DISTRICT ATTORNEY INCLUDE:

- ◆ Criminal Division
- ◆ Arson Task Force
- ◆ Auto Insurance Fraud Prosecution
- ◆ Consumer Fraud Prosecution Program
- ◆ Criminal Division Asset Forfeiture
- ◆ Elder Abuse Advocacy and Outreach
- ◆ Federal Asset Forfeiture
- ◆ Office of Traffic Safety Impaired Driver Vertical Prosecution Program
- ◆ Real Estate Fraud Prosecution
- ◆ Unserved/Underserved Victim Advocacy and Outreach Program
- ◆ Victim Compensation and Government Claims
- ◆ Victim Services Program

**PERFORMANCE OUTCOMES: FINANCIAL****Summary of Department Financial Outcomes**

- ◆ The trend in the Criminal Division's Gross Costs has been a gradual increase due to costs of doing business and Public Safety Restoration. Unanticipated staff vacancies contributed to actuals being less than projected. The increase in costs is largely supported by increased Net County Cost.
- ◆ The Arson Task Force special revenue budget supports operations for the Fire Investigation Unit (FIU). This budget was established in Fiscal Year 2015-2016, which is the reason why there were no fiscal figures before that year represented in the table. The trend reflects increased costs due to equipment purchases and training of personnel for the FIU. The FIU is in its second year of operations; increased costs are fully reimbursed. Fiscal Year 2016 – 2017 produced \$5,362 of Department fund balance in this budget. These funds will be used in Fiscal Year 2017-2018 to pay for costs related to training that occurred at the end of Fiscal Year 2016-2017.
- ◆ The trend in revenue and costs for the Auto Insurance Fraud Program (AIF), funded by the Department of Insurance, and the Impaired Driver Vertical Prosecution Program, funded by the California Office of Traffic Safety, special revenue budgets have varied based on funding awarded to the District Attorney's Office. Each special revenue budget consists of costs for salaries, benefits, training, and equipment of personnel assigned to each program. At Fiscal Year End 2016-2017, an accounts receivable was posted for the quarterly reimbursement of each budget unit. The Impaired Driver Vertical Prosecution Program is a Federal grant which will end September 2017.
- ◆ The Consumer Fraud Prosecution Program costs have been based on available fund balance as revenue is not projected or anticipated for this special revenue budget. Fund balance supports the costs of salaries, benefits and training for assigned positions in the program. Revenue and costs were projected lower in Fiscal Year 2016-2017 due to the estimated available fund balance. Unanticipated revenue was received in Fiscal Year 2016-2017, increasing the fund balance to support future program operations.
- ◆ The Criminal Division Asset Forfeiture and Federal Asset Forfeiture special revenue budgets receive revenue from the asset forfeiture process. These funds are earmarked by law to support the prosecution process and must be expended in accordance with the regulations. Each asset forfeiture account must have its own budget unit. Revenue and costs have been based on available fund balance for the Criminal Division Asset Forfeiture budget. Revenue is not projected or anticipated each fiscal year. Fund balance supports costs associated with the prosecution process.
- ◆ The trend in the Real Estate Fraud special revenue budget has increased gradually due to the costs of doing business supported by certain real estate fees and fund balance in the budget unit. Actual revenue exceeded projections due to an increase in fees received from certain real estate transactions.
- ◆ The District Attorney's Victim Services Unit has been awarded four grants funded by the California Governor's Office of Emergency Services, including: the Unserved/Underserved Victim Advocacy & Outreach Program; Elder Abuse Program; Victim/Witness Assistance Program; and County Victim Services Program. Each grant has a special revenue budget in which revenue and costs have varied based on the awarded funding to the District Attorney's Office. The grants support salaries, benefits and training for victim advocates, as well as outreach, materials, and resources for victims and witnesses. Additional funds were awarded in Fiscal Year 2016-2017 to the Victim Services Unit. An unanticipated delay in the hiring process for victim advocates has resulted in actual costs being less than projected.
- ◆ The trend in Victim Compensation & Government Claims contract has increased slightly due to additional funds awarded to the District Attorney's Office. Revenue and costs for this special revenue budget are based on the funding received by the Victim Compensation & Government Claims contract. Costs support salaries and benefits of the paralegal assigned to the Victim Compensation Program.
- ◆ The Victim Services Program fund balance in Fiscal Year 2016-2017 is the result of expenditures being higher than revenue. This budget unit receives revenue from claims submitted for reimbursement on a quarterly basis and fund balance will be offset with additional revenue received in Fiscal Year 2017-2018.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Criminal Division</b>								
0100 0023100 General Fund								
Total Revenue	\$1,307,799	\$1,370,095	\$1,468,901	\$1,562,585	\$1,586,880	\$1,541,844	(\$45,036)	97.16%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$13,114,601	\$13,627,733	\$14,147,975	\$15,271,771	\$17,115,753	\$16,440,424	(\$675,329)	96.05%
Net County Cost	\$11,806,802	\$12,257,638	\$12,679,074	\$13,709,186	\$15,528,873	\$14,898,580	(\$630,293)	95.94%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Arson Task Force</b>								
1761 0023229 Special Revenue Fund								
Total Revenue	\$0	\$0	\$0	\$18,983	\$58,670	\$45,132	(\$13,538)	76.93%
Use of Fund Balance	\$0	\$0	\$0	\$920	\$524	(\$5,362)	(\$5,886)	-1023.28%
Gross Costs	\$0	\$0	\$0	\$19,903	\$59,194	\$39,770	(\$19,424)	67.19%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Auto Insurance Fraud Prosecution</b>								
1712 0023212 Special Revenue Fund								
Total Revenue	\$19,1079	\$200,583	\$125,164	\$199,108	\$155,571	\$143,460	(\$12,111)	92.22%
Use of Fund Balance	(\$3,659)	(\$46,650)	\$76,899	(\$36,633)	\$11,741	\$16,551	\$4,810	140.97%
Gross Costs	\$187,420	\$153,933	\$202,063	\$162,475	\$167,312	\$160,011	(\$7,301)	95.64%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Consumer Fraud Prosecution Program</b>								
177A 0023310 Special Revenue Fund								
Total Revenue	\$61,997	\$79,278	\$395,900	\$60,855	\$0	\$155,540	\$155,540	0.00%
Use of Fund Balance	\$147,462	\$206,286	(\$171,457)	\$165,420	\$89,519	(\$67,660)	(\$157,179)	-75.58%
Gross Costs	\$209,459	\$285,564	\$224,443	\$226,275	\$89,519	\$87,880	(\$1,639)	98.17%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Criminal Division Asset Forfeiture</b>								
1771 0023271 Special Revenue Fund								
Total Revenue	\$2,805	\$34,217	\$19,535	\$0	\$0	\$13,718	\$13,718	0.00%
Use of Fund Balance	(\$2,805)	\$37,880	(\$18,232)	\$748	\$9,619	(\$13,185)	(\$22,804)	-137.07%
Gross Costs	\$0	\$72,097	\$1,303	\$748	\$9,619	\$533	(\$9,086)	5.54%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Elder Abuse Advocacy &amp; Outreach</b>								
1706 0023206 Special Revenue Fund								
Total Revenue	\$0	\$0	\$0	\$0	\$192,850	\$62,589	(\$130,261)	32.45%
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	(\$14,296)	(\$14,296)	0.00%
Gross Costs	\$0	\$0	\$0	\$0	\$200,637	\$56,080	(\$144,557)	27.95%
Net County Cost	\$0	\$0	\$0	\$0	\$7,787	\$7,787	\$0	100.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Federal Asset Forfeiture</b>								
1707 0023207 Special Revenue Fund								
Total Revenue	\$29	\$41	\$29	\$4	\$0	\$54	\$54	0.00%
Use of Fund Balance	(\$29)	(\$41)	(\$29)	(\$4)	\$0	(\$54)	(\$54)	0.00%
Gross Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Impaired Driver Vertical Prosecution</b>								
1678 0023209 Special Revenue Fund								
Total Revenue	\$258,540	\$341,145	\$301,026	\$311,099	\$229,126	\$212,077	(\$17,049)	92.56%
Use of Fund Balance	\$16,831	(\$15,274)	\$14,685	(\$1,964)	\$0	\$342	\$342	0.00%
Gross Costs	\$275,371	\$325,871	\$315,711	\$309,135	\$229,126	\$212,419	(\$16,707)	92.71%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Real Estate Fraud</b>								
1776 0023276 Special Revenue Fund								
Total Revenue	\$252,788	\$202,865	\$211,486	\$219,389	\$210,000	\$230,915	\$20,915	109.96%
Use of Fund Balance	(\$114,798)	(\$24,952)	(\$21,832)	(\$13,892)	\$0	\$13,967	\$13,967	0.00%
Gross Costs	\$291,105	\$331,028	\$342,769	\$358,612	\$363,115	\$362,882	(\$233)	99.94%
Net County Cost	\$153,115	\$153,115	\$153,115	\$153,115	\$153,115	\$0	(\$153,115)	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program</b>								
1686 0023208 Special Revenue Fund								
Total Revenue	\$105,738	\$104,148	\$138,417	\$109,159	\$153,003	\$126,168	(\$26,835)	82.46%
Use of Fund Balance	\$673	(\$521)	(\$10,827)	\$6,020	\$0	(\$5,499)	(\$5,499)	0.00%
Gross Costs	\$106,411	\$103,627	\$127,590	\$115,179	\$169,703	\$137,369	(\$32,334)	80.95%
Net County Cost	\$0	\$0	\$0	\$0	\$16,700	\$16,700	\$0	100.00%



	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Victim Compensation &amp; Government Claims</b>								
1710 0023220 Special Revenue Fund								
Total Revenue	\$63,852	\$63,853	\$63,853	\$63,853	\$66,586	\$66,586	\$0	100.00%
Use of Fund Balance	\$1	\$0	(\$1)	\$0	\$0	(\$46)	(\$46)	0.00%
Gross Costs	\$63,853	\$63,853	\$63,852	\$63,853	\$89,613	\$89,567	(\$46)	99.95%
Net County Cost	\$0	\$0	\$0	\$0	\$23,027	\$23,027	\$0	100.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>District Attorney - Victim Services Program</b>								
1714 0023214 Special Revenue Fund								
Total Revenue	\$320,678	\$318,710	\$344,122	\$381,382	\$859,610	\$681,482	(\$178,128)	79.28%
Use of Fund Balance	(\$870)	(\$2,974)	\$1,798	\$22,192	\$0	\$1,048	\$1,048	0.00%
Gross Costs	\$323,136	\$319,064	\$349,248	\$406,902	\$859,610	\$682,530	(\$177,080)	79.40%
Net County Cost	\$3,328	\$3,328	\$3,328	\$3,328	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ Arson Task Force has an increased fund balance that will be used for training costs of personnel assigned to the Fire Investigation Unit.
- ◆ Auto Insurance Fraud Prosecution fund balance has varied depending on the amount of carry over funds from the previous fiscal year. Projected revenue was not received for this budget unit in previous fiscal years; therefore, costs will be reduced to offset the fund balance for the current fiscal year.
- ◆ Consumer Fraud fund balance has varied based on receipt of revenue during the fiscal year. Fund balance will be used to support salaries and benefits of staff assigned to the Consumer Fraud Program.
- ◆ Criminal Division Asset Forfeiture has varied due to the unanticipated revenue received from asset forfeitures. Costs that may arise for the prosecution process will be supported with fund balance.
- ◆ Elder Abuse Advocacy & Outreach fund balance in Fiscal Year 2016-2017 is due to the vacancy of the victim advocate assigned to this special revenue budget. Fund balance will be used this fiscal year to cover the costs of salaries and benefits for the victim advocate position.
- ◆ Federal Asset Forfeiture has maintained a consistent fund balance that has slightly increased over time.
- ◆ Impaired Driver Vertical Prosecution fund balance has been consistent over the years. This special revenue budget operates on a Federal fiscal year. Costs for this budget unit will be covered with the fund balance in the first quarter of the fiscal year.
- ◆ Real Estate Fraud has fluctuated due to the amount of revenue received from real estate fees. Fund balance will be used to support the cost of assigned staff to this special revenue budget.
- ◆ Unserved/Underserved Victim Advocate fund balance has increased due to the vacancy of a victim advocate position. Fund balance will be used to cover costs for the victim advocate position assigned to this special revenue budget and operating costs.
- ◆ Victim Compensation & Government Claims fund balance has remained consistent with a slight increase that will be used this fiscal year.

## Five-Year History of Fund Balance and Projected Changes

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
DA - Arson Task Force	\$524	\$524	\$524	(\$396)	\$4,967	\$4,967
DA - Auto Insurance Fraud Prosecution	\$5,357	\$52,007	(\$24,892)	\$11,741	(\$4,810)	(\$4,810)
DA - Consumer Fraud Prosecution Program	\$437,692	\$231,406	\$402,863	\$237,443	\$305,104	\$94,901
DA - Criminal Division Asset Forfeiture	\$57,898	\$20,018	\$38,250	\$37,502	\$50,687	\$42,687
DA - Elder Abuse Advocacy & Outreach	\$0	\$0	\$0	\$0	\$14,296	\$14,296
DA - Federal Asset Forfeiture	\$4,550	\$4,590	\$4,619	\$4,623	\$4,678	\$31
DA - Impaired Driver Vertical Prosecution	(\$16,831)	(\$1,557)	(\$16,242)	(\$14,278)	(\$14,621)	(\$14,621)
DA - Real Estate Fraud	\$19,800	\$216,752	\$238,583	\$252,475	\$120,508	\$0
DA - Unreserved/Underserved Victim Advocacy/Outreach	(\$666)	(\$145)	\$10,682	\$4,662	\$10,161	\$10,161
DA - Victim Compensation & Government Claims	\$0	(\$1)	\$0	\$0	\$46	\$46
DA - Victim Services Program	\$5,605	\$8,579	\$6,781	(\$15,412)	(\$16,459)	(\$16,459)
<b>Total Fund Balance</b>	<b>\$685,929</b>	<b>\$532,173</b>	<b>\$661,168</b>	<b>\$518,360</b>	<b>\$474,557</b>	<b>\$131,199</b>

## PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS

- ◆ A primary duty of the District Attorney's Office is to fairly, effectively and efficiently prosecute criminal offenders while adhering to ethical and professional guidelines. A corresponding obligation is to protect the rights of crime victims and ensure they receive fair treatment in the criminal justice system. The Department's mission is to "Seek Justice. Service Justice. Do Justice." The interest of prosecutors is not to win convictions, but that justice shall be done. This means not only holding the guilty accountable, but also protecting the rights of the innocent and all participants in the criminal justice system. It is Department policy to maintain the highest standards of ethics, civility, and professionalism. It is Department practice, to train deputy district attorneys accordingly, to "do the right thing, for the right reason and at the right time" in criminal cases in accordance with the law.

The chart below displays a five year history of the Deputy District Attorney (DDA) allocated staffing level as of June 30 each year, along with key workload measures including: cases filed, court appearances, homicide defendants and total victims served. The trend indicates a gradual increase in allocated DDA positions that has reduced the average filings per DDA by 7%, offset by an increase in court appearances of 11%, and a significant increase in homicides per DDA IV/V by 25%. In addition, a focus on expanded victims' services has emerged with data available for just two prior years.

Fiscal Year	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Deputy District Attorneys (DDA)</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>39</b>	<b>40</b>
<b>Cases Filed</b>					
Misdemeanors	7,667	8,295	9,210	10,080	9,976
Felonies	<u>5,910</u>	<u>5,974</u>	<u>4,340</u>	<u>4,239</u>	<u>3,631</u>
<b>Total</b>	<b>13,577</b>	<b>14,269</b>	<b>13,550</b>	<b>14,319</b>	<b>13,607</b>
Average per DDA	367	386	366	367	340
<b>Court Appearances</b>	<b>76,088</b>	<b>86,850</b>	<b>91,793</b>	<b>92,820</b>	<b>91,312</b>
Average per DDA	2,056	2,347	2,481	2,380	2,283
<b>Homicide Defendants</b>	<b>116</b>	<b>122</b>	<b>127</b>	<b>121</b>	<b>124</b>
Homicide Defendants per DDA IV/V	4	5	5	4	5
<b>Total Victims Served</b>	<b>Unavailable</b>	<b>Unavailable</b>	<b>Unavailable</b>	<b>6,453</b>	<b>7,956</b>



## KEY CHALLENGES AND OPPORTUNITIES

- ◆ A staffing and workload study has been completed and submitted to the Chief Executive Office. The data gathered included county population, crime statistics, cases received for filing, cases filed, number of employed Deputy District Attorneys, number of trials and number of pending homicides from seven of the eight comparable counties (one did not respond). Analysis of the survey results strongly suggests that Stanislaus County is below average for the number of employed Deputy District Attorneys based on county population and caseload size. The Department will work with the Chief Executive Office office to bring forward a plan at Mid-Year to address the need for additional positions. At this time, responsibilities will be shared to ensure the Department's mission in protecting, seeking and serving justice is met.
- ◆ Prop 57, passed by voters in November 2016, has created an additional workload for District Attorneys' offices. Not only did the initiative significantly increase the amount of credits prison inmates will receive while incarcerated (leading to much earlier releases from custody) and also require approval by a juvenile judge prior to the filing of criminal charges in adult court for minors accused of murder and other violent crimes, but it also implemented a new early parole consideration process that is expected to go into effect on July 1, 2017.

This means that “non-violent offenders” (for example, a residential burglar or a domestic violence offender) will be considered for significantly expedited releases by the Board of Parole Hearings after the inmate has served a fraction of his term. The District Attorney will be notified of inmates being considered for early releases. While there is no provision for a hearing at which the District Attorney and any victims may appear and object to early parole, the District Attorney will have the opportunity—and obligation—to thoroughly review each inmate's current conviction and prior criminal history, contact prior victims to seek their input and concerns about early parole, and then write and submit letters in opposition to early parole so that the Board of Parole Hearings may have a better appreciation for the criminal history of the inmate and the views of victims. This process may take a few hours on a simple case or several days in more serious cases.

This process will be an additional workload for the Office of the District Attorney. The most recent projections provided by the California Department of Corrections and Rehabilitation (CDCR) estimate that 1,900 inmates will be considered for early parole in Fiscal Year 2017-2018; 5,100 in Budget Year 2018-2019; 7,000 in Budget Year 2019-2020; and 9,500 in Budget Year 2020-2021. Stanislaus County's share is yet to be determined, but the increased burden on staff is undeniable.

- ◆ Defendants who have been sentenced to life terms (whether for murder, kidnapping or as “third strike” offenders) eventually become eligible for parole hearings. While the number of scheduled parole hearings throughout the state has remained fairly consistent recently (just under 5,000), the number of lifer inmates being granted parole has more than doubled, going from under 500 to now more than 800 or 900 a year. The increased willingness of the Board of Parole Hearings to grant release to convicted murderers reinforces the importance of having deputy district attorneys attend these parole hearings to argue on behalf of public safety and the community to keep killers behind bars.

The number of scheduled lifer hearings that our prosecutors attend has steadily increased in the past seven years. In 2010, we had 34 scheduled hearings and by last year, in 2016, it jumped to 54. In just the first six months of 2017, we have 32 which suggests we will top 60 hearings this year. Each hearing requires several hours of advance preparation by the assigned prosecutor to review the underlying criminal case file as well as the packet of documents received from the prison. Actual attendance at the hearing will require the prosecutor to be out of the office anywhere from a full day to as many as two or three, depending on the location of the prison and travel time. This averages out to just over one hearing a week and, with the expectation that the number of hearings will continue to grow, this will soon equate to a full-time deputy district attorney position.

- ◆ The courts have added department assignments that must be staffed. The court also decided to transfer the caseload of Department 8 to Department 9 to free up the judge in Department 8 to focus on the duties associated with being the Presiding Judge. This was originally presented as a complete shift of all but a handful of cases to Department 9. However, cases are now being set in both departments—thereby creating two courtrooms that require staffing where there had only been one before.

- ◆ The District Attorney is required to appear in criminal matters to represent the State. Not all attorneys within the District Attorney's Office are capable of appearing on every case and it is unethical for attorneys to appear on cases they are not qualified to handle. (See California Rule of Professional Responsibility 3-110.) The office currently has a significant number of very junior prosecutors who must gain more experience before they will be able to appear on most cases.
- ◆ Murder cases are typically the most complex and time-consuming cases for the Department. These cases have grown in size over the years as a result of ever increasing amounts of electronic and digital data with many cases now containing tens of thousands of pages of materials. This size and complexity of murder cases necessitated a specialized assignment of investigative aide/discovery clerk. Currently, there are only three in this position who process all murder cases for the office. These staff are struggling to function effectively under such burdensome caseloads. Mistakes may happen and cause delays as well as potentially jeopardize cases all the way through the appellate process. In January of this year, a new law went into effect that makes it a felony offense in certain circumstances to fail to provide discovery (See Penal Code section 141(c)). This simply underscores the immense responsibility on prosecutors and staff in providing discovery in all cases and the potential consequences of any mistakes or oversights.
- ◆ Digital processing has been a topic of discussion in the Department for many years. The Strategic Technology Plan was created by staff in 2014. Since that time many things have changed with our current ICJIS system, procedures, and courtroom assignments. Over the past 18 months, we have made strides in making the "paper light" case file a reality. Legal Clerk staff have personal scanners on their desks to scan documents into the ICJIS system. The layout in Electronic Data Management has been separated into categories to be more user friendly for the attorneys. Law Enforcement will soon be emailing case reports to our Issuance clerks. ICJIS is also under construction to allow Law Enforcement to directly upload their reports. The Department will soon be able to move forward with a complete case file available for viewing in the courtroom. The implementation to paper light files will be done in increments to ensure each step is successful.

#### RELATED LINKS

For additional information about the District Attorney, refer to the Department's website at: [www.stanislaus-da.org](http://www.stanislaus-da.org) or [www.facebook.com/StanislausDistrictAttorney/](https://www.facebook.com/StanislausDistrictAttorney/)

For additional information about the District Attorney Victims Services, refer to the division's website at: [www.facebook.com/StanislausCountyVictimServicesunit](https://www.facebook.com/StanislausCountyVictimServicesunit)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—CRIMINAL DIVISION**

Budget Unit 0100 0023100  
 General Fund

**SERVICES PROVIDED**

This budget funds general prosecution and operations, which includes the units of administration, prosecution, investigation and paralegal. The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California. This office prosecutes adults and juveniles who violate California law, provides services to victims and witnesses to ensure their fair treatment within the criminal justice system, and provides training for law enforcement agencies and educational presentations for the community at large. The District Attorney works with local, State and Federal law enforcement/government agencies in an effort to more effectively meet the objectives of securing justice and protecting public safety.

<b>District Attorney - Criminal Division</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$1,665	\$2,673	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$668,168	\$732,166	\$704,527	\$0	\$704,527
Charges for Service	\$841,799	\$785,283	\$809,169	\$0	\$809,169
Miscellaneous Revenue	\$1,969	\$11,190	\$500	\$0	\$500
Other Financing Sources	\$48,984	\$10,532	\$210,203	\$0	\$210,203
<b>Total Revenue</b>	<b>\$1,562,585</b>	<b>\$1,541,844</b>	<b>\$1,724,399</b>	<b>\$0</b>	<b>\$1,724,399</b>
Salaries and Benefits	\$12,875,827	\$13,393,740	\$15,454,442	\$134,580	\$15,589,022
Services and Supplies	\$1,191,770	\$1,747,731	\$1,199,134	\$187,000	\$1,386,134
Other Charges	\$997,317	\$987,821	\$1,077,479	\$0	\$1,077,479
Fixed Assets					
Equipment	\$225,848	\$311,663	\$205,000	\$50,000	\$255,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$18,991)	(\$531)	\$2,140	\$0	\$2,140
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$15,271,771</b>	<b>\$16,440,424</b>	<b>\$17,938,195</b>	<b>\$371,580</b>	<b>\$18,309,775</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$13,709,186</b>	<b>\$14,898,580</b>	<b>\$16,213,796</b>	<b>\$371,580</b>	<b>\$16,585,376</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$1,724,399, an increase of \$137,519 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,586,880.
- ◆ Public Safety Realignment is projected to be \$340,527 consistent with the California Governor's January Budget projection for Fiscal Year 2017-2018.

- ◆ Supplemental Law Enforcement Services Fund is projected to be \$150,000 consistent with the amount received in Fiscal Year 2016-2017.
- ◆ Funding received from various partnerships which include the Community Corrections Partnership (CCP) five year plan \$449,415, Sheriff's Department California Multi-jurisdictional Methamphetamine Enforcement Taskforce (CalMMET) \$148,584, and \$192,170 from Sheriff's Department Stanislaus County Auto Theft Task Force (StanCATT).
- ◆ Overtime reimbursement for work conducted on federal cases is projected to be \$10,000.
- ◆ Cal WRAP program is projected to be \$204,000.
- ◆ Administration fees for diversion program through Pacific Education Services is projected to be \$15,000 and \$4,000 for bail bond recovery efforts.
- ◆ Miscellaneous revenue is projected to be \$500.

## **BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a \$731,680 increase in order to support increased service levels due to additional positions added through Public Safety Restoration.
- ◆ The Proposed Budget includes an adjustment of \$425,703 for increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget for Salaries and Benefits of three positions for the Consumer Fraud Program (one Deputy District Attorney, one Paralegal and one Criminal Investigator). The three positions will be moved to the department's base budget in future budget years, with available funding transferred from the Consumer Fraud legal budget unit each year to offset the total cost of all three positions when funding is available. Total estimated staffing costs in the 2017-2018 Proposed Budget are \$425,703 and are funded with a \$210,203 operating transfer in from the Consumer Fraud legal budget unit and \$215,500 Net County Cost.
- ◆ The recommended budget includes the replacement of five vehicles used by the District Attorney's Office Criminal Investigation Bureau unit and are assigned to criminal investigators. The total cost is estimated to be \$205,000 for the replacement vehicles. The District Attorney's Office has a total fleet of 25 vehicles; of those 4 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$93,600 for three investigator personal service contracts to assist with background investigations.
- ◆ \$9,000 for contracted psychological support services.
- ◆ \$140,000 for expert witness in pending homicide cases.
- ◆ \$214,000 for information technology hardware and software improvements.
- ◆ \$90,000 to replace the camera and security system in the 12<sup>th</sup> Street Building.

## **STAFFING IMPACTS**

Total current authorized positions— 125

- ◆ The Department is requesting a classification study of one Manager III position.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$17,938,195 be approved for District Attorney - Criminal Division. This budget is funded by \$1,724,399 in estimated department revenue and a \$16,213,796 contribution from the General Fund.

It is also recommended to conduct a classification study of one Manager III position.

Total recommended authorized positions— 125

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

The following requests are included in this budget and are funded with Net County Cost:

- ◆ A technical adjustment is recommended to increase appropriations by \$40,980 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.
- ◆ A one-time increase in appropriations in the amount of \$17,000 is included for the installation of a secure data line between the District Attorney's Office, Stanislaus Regional 911 (SR-911) and Strategic Business Technology (SBT) in order to transfer California Law Enforcement Telecommunications Systems data. The data line will also provide back-up for the Integrated Criminal Justice Information System (ICJIS) case management system, which includes electronic document management.
- ◆ A one-time increase in appropriations in the amount of \$50,000 is included for the purchase and installation of three new routers. Two routers are needed to replace the current routers being used between the District Attorney's Office and SR-911 which are now 10-years-old. The third router is requested to be used at the County SBT data center to allow for the back-up of the Department's ICJIS case management system pursuant to the Department's Disaster Recovery Plan. The recommended routers are CISCO ISR 4451 AX. This purchase will allow the Department to implement a secure connection with SR911, Electronic Data Management (EDM), and access data from a fail over backup location.
- ◆ An increase in appropriations in the amount of \$40,000 is included for the purchase of an Azure Cloud subscription. The Department has encountered data storage deficits due to the ever increasing amount of digital audio/video material and evidence received from law enforcement agencies. This subscription will alleviate the issue of low storage availability and ensure security of the data. The Data will be securely accessed from courtrooms, which will be necessary as the Department implements a paper-lite office.
- ◆ An increase in appropriations in the amount of \$40,000 is included for Microsoft Office 365 SPE E3 with Advanced Threat Protection (ATP) for email security and additional licenses. The County is transitioning to Microsoft Office 365 for an enhanced email system which includes OneDrive and SharePoint and this request will allow the Department to join that County platform.
- ◆ A one-time increase in appropriations in the amount of \$93,600 is included for three personal services contracts (PSC) with investigators to assist with the Department's hiring process by providing thorough background investigations of applicants. Background investigations are also conducted at times for other departments such as General Services Agency (GSA) personnel. With our ongoing recruitment and retention challenges, the Department is continuing to fill vacant positions and needs a quick turnaround time which these PSCs will help to provide.
- ◆ A one-time increase in appropriations in the amount of \$90,000 is included for the purchase of cameras and security system upgrades. The current equipment is inadequate due to age and a lack of available replacement parts. Additionally, there are too few cameras for the size of the building. The District Attorney's Office has been working with Stanislaus County Employees Retirement Association (StanCERA), GSA and the security officer for the Office of Emergency Services to develop a comprehensive security update. This request will assist the Department in making progress toward making the building more secure for employees and visitors.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$18,309,775 be approved for District Attorney - Criminal Division. This budget is funded by \$1,724,399 in estimated department revenue and a \$16,585,376 contribution from the General Fund.

Total recommended authorized positions— 125

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY – ARSON TASK FORCE**  
**(FIRE INVESTIGATION UNIT)**  
 Budget Unit 1761 0023229  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds mandatory training, supplies and equipment needed to support the Fire Investigation Unit (FIU). Under the leadership of the District Attorney's Office, this program is a partnership with fire agencies and law enforcement. The Stanislaus County Fire Authority authorizes allocations to the FIU Budget Unit from the Less than County-Wide Fire Tax to cover the operational costs. The FIU will continue to provide countywide fire investigation services.

<b>District Attorney - Arson Task Force</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$18,983	\$45,132	\$62,802	\$0	\$62,802
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$18,983</b>	<b>\$45,132</b>	<b>\$62,802</b>	<b>\$0</b>	<b>\$62,802</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$19,903	\$39,770	\$62,802	\$0	\$62,802
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$19,903</b>	<b>\$39,770</b>	<b>\$62,802</b>	<b>\$0</b>	<b>\$62,802</b>
<b>Fund Balance</b>	<b>\$920</b>	<b>(\$5,362)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$62,802, an increase of \$4,132 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$58,670.
- ◆ Revenue included comes from the Chief Executive Office-County Fire Service Fund which is estimated to be \$62,802.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$62,802, an increase of \$4,132 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$58,670. The Proposed Budget includes a \$4,132 increase in order to support current service levels and a slight increase to services and supplies.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$62,802 be approved for District Attorney – Arson Task Force. This budget is funded by \$62,802 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$62,802 be approved for District Attorney – Arson Task Force. This budget is funded by \$62,802 in estimated department revenue.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—AUTO INSURANCE FRAUD PROSECUTION**

Budget Unit 1712 0023212  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds salaries and benefits for a Criminal Investigator and approximately 15% reimbursement to the Department's General Fund salary allocation for a Deputy District Attorney. The Auto Insurance Fraud program provides for the investigation and prosecution of those who knowingly commit automobile insurance fraud. This is a significant economic crime and the State Department of Insurance funds this program via assessments against the insurance industry.

<b>District Attorney - Auto Insurance Fraud Prosecution</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$199,108	\$143,460	\$201,865	\$0	\$201,865
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$199,108</b>	<b>\$143,460</b>	<b>\$201,865</b>	<b>\$0</b>	<b>\$201,865</b>
Salaries and Benefits	\$149,991	\$149,775	\$188,195	\$0	\$188,195
Services and Supplies	\$12,484	\$10,236	\$13,670	\$0	\$13,670
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$162,475</b>	<b>\$160,011</b>	<b>\$201,865</b>	<b>\$0</b>	<b>\$201,865</b>
<b>Fund Balance</b>	<b>(\$36,633)</b>	<b>\$16,551</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$201,865, an increase of \$2,283 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$199,582. This revenue comes from a grant from the Department of Insurance.



**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$201,865, an increase of \$2,283 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$199,582. The Proposed Budget includes a \$2,283 increase for salaries and benefits in order to support current service levels.

**STAFFING IMPACTS**

Total current authorized positions— 2

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$201,865 be approved for District Attorney – Auto Insurance Fraud Prosecution. This budget is funded by \$201,865 in estimated department revenue.

Total recommended authorized positions— 2

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$201,865 be approved for District Attorney – Auto Insurance Fraud Prosecution. This budget is funded by \$201,865 in estimated department revenue.

Total recommended authorized positions— 2

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—CONSUMER FRAUD PROSECUTION PROGRAM**

Budget Unit 177A 0023310

Special Revenue Fund

**SERVICES PROVIDED**

This budget has historically funded, using fund balance, salaries, benefits and expenditures of a Deputy District Attorney, Criminal Investigator and Paralegal which make up the Consumer Fraud Unit of the District Attorney's Office. The Unit pursues civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to harm consumers. Consumer-protection laws allow prosecutors to ensure that there is a level playing field for business owners and that consumers are not taken advantage of. In addition to Consumer Fraud prosecution, the assigned staff also pursues civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to harm the environment. Any revenue received will be used to reimburse assigned positions for this budget unit moved to the Department's General Fund.

<b>District Attorney - Consumer Fraud Prosecution Program</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$60,855	\$155,540	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$60,855</b>	<b>\$155,540</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$225,097	\$87,953	\$0	\$0	\$0
Services and Supplies	\$1,178	(\$73)	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$210,203	\$0	\$210,203
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$226,275</b>	<b>\$87,880</b>	<b>\$210,203</b>	<b>\$0</b>	<b>\$210,203</b>
Fund Balance	\$165,420	(\$67,660)	\$210,203	\$0	\$210,203
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ There is no revenue projected for this budget.
- ◆ Consumer Fraud Protection Program fund balance as of July 1, 2017, is \$305,104. The Department anticipates using \$210,203 of fund balance in Fiscal Year 2017-2018 as a transfer out to the DA Criminal

Division legal budget unit to cover salary costs related to staff performing Consumer Fraud Prosecution activities.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$210,203, an increase of \$120,684 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$89,519.
- ◆ The Proposed Budget includes a \$120,684 increase in order to support current service levels. The Proposed Budget request includes \$210,203 of fund balance to be transferred to the Criminal Division to offset costs associated with the salaries and benefits of three positions that perform Consumer Fraud Prosecution activities.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$210,203 be approved for District Attorney – Consumer Fraud Prosecution Program. This budget is funded by \$210,203 in department fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$210,203 be approved for District Attorney – Consumer Fraud Prosecution Program. This budget is funded by \$210,203 in department fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—CRIMINAL DIVISION ASSET FORFEITURE**

Budget Unit 1771 0023271  
Special Revenue Fund

**SERVICES PROVIDED**

This budget supports, with the use of fund balance, expenditures that may arise for the prosecution process. The District Attorney – Criminal Division Asset Forfeiture budget exists to collect and expend revenue received because of the asset forfeiture process, wherein convicted criminals' property is forfeited and distributed by formula to the various agencies (law enforcement, prosecution, etc.) that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations. The funds must remain in a separate budget unit.

<b>District Attorney - Criminal Division Asset Forfeiture</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$13,718	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$13,718</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$748	\$533	\$8,000	\$0	\$8,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$748</b>	<b>\$533</b>	<b>\$8,000</b>	<b>\$0</b>	<b>\$8,000</b>
<b>Fund Balance</b>	<b>\$748</b>	<b>(\$13,185)</b>	<b>\$8,000</b>	<b>\$0</b>	<b>\$8,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ There is no revenue projected for this budget.
- ◆ Criminal Division Asset Forfeiture fund balance as of July 1, 2017 is \$50,687. The Department anticipates using \$8,000 of fund balance in Fiscal Year 2017-2018 for services and supplies.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$8,000, a decrease of \$1,619 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$9,619.
- ◆ The Proposed Budget includes a \$1,619 decrease in order to support current service levels in services and supplies.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$8,000 be approved for District Attorney – Criminal Division Asset Forfeiture. This budget is funded by \$8,000 in department fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$8,000 be approved for District Attorney – Criminal Division Asset Forfeiture. This budget is funded by \$8,000 in department fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—ELDER ABUSE ADVOCACY AND OUTREACH**

Budget Unit 1706 0023206  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds advocacy, legal support and outreach delivery to elder and dependent adult victims of crime in the community. The Advocate position funded by this program works closely with a multidisciplinary collaboration which includes the District Attorney Special Victims Unit (SVU), the Stanislaus Elder Abuse Prevention Alliance (SEAPA), the Senior Law Project, the Stanislaus Family Justice Center (FJC), law enforcement and other community agencies. The purpose of this program is to provide and coordinate direct services to this population, help guide them through the legal system, refer them to social services agencies as appropriate, expand the communities' capacity to service this population and implement more outreach awareness for elder and dependent adult crime victims and mandated reporters along with others who encounter these victims.

<b>District Attorney - Elder Abuse Advocacy &amp; Outreach</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$62,589	\$192,849	\$0	\$192,849
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$62,589</b>	<b>\$192,849</b>	<b>\$0</b>	<b>\$192,849</b>
Salaries and Benefits	\$0	\$30,623	\$78,841	\$0	\$78,841
Services and Supplies	\$0	\$25,457	\$121,795	\$0	\$121,795
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$56,080</b>	<b>\$200,636</b>	<b>\$0</b>	<b>\$200,636</b>
Fund Balance	\$0	(\$14,296)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$7,787</b>	<b>\$7,787</b>	<b>\$0</b>	<b>\$7,787</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$192,849, a decrease of \$1 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$192,850. Revenue comes from a grant award from the California Governor's Office of Emergency Services.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$200,636, a decrease of \$1 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$200,637 in order to fund current service levels.

**STAFFING IMPACTS**

Total current authorized positions— 1

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$200,636 be approved for District Attorney – Elder Abuse Advocacy and Outreach. This budget is funded by \$192,849 in estimated department revenue and a \$7,787 contribution from the General Fund.

Total recommended authorized positions— 1

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$200,636 be approved for District Attorney – Elder Abuse Advocacy and Outreach. This budget is funded by \$192,849 in estimated department revenue and a \$7,787 contribution from the General Fund.

Total recommended authorized positions— 1

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—FEDERAL ASSET FORFEITURE**

Budget Unit 1707 0023207

Special Revenue Fund

**SERVICES PROVIDED**

This budget funds expenditures that are earmarked by law to support the prosecution process and must be expended in accordance with these regulations. Expenditures may consist of specialized training, software upgrades and other miscellaneous costs in support of the prosecution process. The funds must remain in a separate budget unit. This budget exists to collect and expend revenue received because of the Federal asset forfeiture process, wherein convicted criminals' property is forfeited and is distributed by formula to the various agencies (law enforcement, prosecution, etc.) that participated in the investigation and prosecution of the criminal.

<b>District Attorney - Federal Asset Forfeiture</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4	\$54	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4</b>	<b>\$54</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$4,647	\$0	\$4,647
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,647</b>	<b>\$0</b>	<b>\$4,647</b>
<b>Fund Balance</b>	<b>(\$4)</b>	<b>(\$54)</b>	<b>\$4,647</b>	<b>\$0</b>	<b>\$4,647</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ There is no revenue estimated for this budget.
- ◆ Federal Asset Forfeiture fund balance as of July 1, 2017, is \$4,671. The Department anticipates using \$4,647 of fund balance in Fiscal Year 2017-2018.



**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a \$4,647 increase in order to support current service levels.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,647 be approved for District Attorney – Federal Asset Forfeiture. This budget is funded by \$4,647 in department fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,647 be approved for District Attorney – Federal Asset Forfeiture. This budget is funded by \$4,647 in department fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—OFFICE OF TRAFFIC SAFETY IMPAIRED DRIVER VERTICAL PROSECUTION PROGRAM**

Budget Unit 1678 0023209  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds a Deputy District Attorney position, part-time extra help Criminal Investigator and training for the assigned positions. The budget is funded by a grant administered through the Office of Traffic Safety. This grant was first awarded to the District Attorney's Office in 2011. The Deputy District Attorney assigned to this grant vertically prosecutes as their caseload allows. The attorney provides guidance to the other prosecutors in the office on reviewing DUI and DUI Drug cases for issuance. The prosecutor works with the law enforcement community to share resources for investigations and provides community outreach regarding the dangers of driving after consuming alcohol or other drugs. In addition, the District Attorney's Office has provided an on-call protocol for law enforcement agencies to contact a prosecutor for collisions involving fatalities. With the decrease in funding available and the changing direction of the grant funding towards outreach rather than prosecution, the Department has made the decision to not pursue the funding for Federal Fiscal Year 2017-2018. The grant is on a Federal fiscal calendar allowing funding to be received through the First Quarter of Fiscal Year 2017-2018.

District Attorney - Impaired Driver Vertical Prosecution					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$311,099	\$212,077	\$48,620	\$0	\$48,620
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$311,099</b>	<b>\$212,077</b>	<b>\$48,620</b>	<b>\$0</b>	<b>\$48,620</b>
Salaries and Benefits	\$305,154	\$211,973	\$48,620	\$0	\$48,620
Services and Supplies	\$3,981	\$446	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$309,135</b>	<b>\$212,419</b>	<b>\$48,620</b>	<b>\$0</b>	<b>\$48,620</b>
Fund Balance	(\$1,964)	\$342	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$48,620, a decrease of \$34,647 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$83,267.
- ◆ Revenue is received from a grant through the Department of Office Traffic and Safety.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$48,620, a decrease of \$34,687 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$83,267.
- ◆ The Proposed Budget decrease reflects the end of the Department of Office Traffic and Safety grant in Fiscal Year 2017-2018.

**STAFFING IMPACTS**

Total current authorized positions— 2

- ◆ There are no requested changes to the current level of staffing. At the conclusion of the grant, existing staff will be transferred to the Criminal Division General Fund vacant positions. The grant positions will be moved to the vacant unfunded list.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$48,620 be approved for District Attorney – Office of Traffic Safety Impaired Driver Vertical Prosecution Program. This budget is funded by \$48,620 in estimated department revenue.

Total recommended authorized positions— 2

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$48,620 be approved for District Attorney – Office of Traffic Safety Impaired Driver Vertical Prosecution Program. This budget is funded by \$48,620 in estimated department revenue.

Total recommended authorized positions— 2

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—REAL ESTATE FRAUD PROSECUTION**

Budget Unit 1776 0023276

Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the positions of a Deputy District Attorney, Criminal Investigator and a contracted real estate analyst. The Real Estate Fraud Unit is dedicated to the investigation and prosecution of real estate fraud. Real estate fraud is a multi-million dollar “criminal industry” in California, especially in areas where property is bought and sold at a premium. Frequently, the cases involve multiple victims. Emphasis is placed on fraud against individuals whose residences are in danger of, or are in, foreclosure. Successful investigation and prosecution requires dedicated personnel with the training and ability to deal with the complex nature of this type of fraud. Local law enforcement agencies do not have the expertise or resources necessary to investigate these types of crimes.

<b>District Attorney - Real Estate Fraud</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,845	\$0	\$5,000	\$0	\$5,000
Charges for Service	\$217,544	\$230,915	\$225,000	\$0	\$225,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$219,389</b>	<b>\$230,915</b>	<b>\$230,000</b>	<b>\$0</b>	<b>\$230,000</b>
Salaries and Benefits	\$354,329	\$360,485	\$414,237	\$0	\$414,237
Services and Supplies	\$4,283	\$2,397	\$6,500	\$0	\$6,500
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$358,612</b>	<b>\$362,882</b>	<b>\$420,737</b>	<b>\$0</b>	<b>\$420,737</b>
Fund Balance	(\$13,892)	\$131,967	\$37,622	\$82,886	\$120,508
<b>Net County Cost</b>	<b>\$153,115</b>	<b>\$0</b>	<b>\$153,115</b>	<b>(\$82,886)</b>	<b>\$70,229</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$230,000, an increase of \$20,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$210,000.
- ◆ Revenue from fees charged for various real estate transactions is estimated to be \$225,000.

- ◆ Federal overtime reimbursement is estimated to be \$5,000.
- ◆ Real Estate Fraud Prosecution fund balance as of July 1, 2017, is \$120,508. The Department anticipates using \$37,622 of fund balance in Fiscal Year 2017-2018.

### **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$420,737, an increase of \$57,622 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$363,115.
- ◆ The Proposed Budget includes a \$57,622 increase in order to support increased service levels. The Proposed Budget will fund the increased costs associated with an increase of hours in the Personal Services Contract for an Investigative Analyst for the Real Estate Fraud Unit.

### **STAFFING IMPACTS**

Total current authorized positions— 2

There are no requested changes to the current level of staffing.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$420,737 be approved for District Attorney –Real Estate Fraud Prosecution. This budget is funded by \$230,000 in estimated department revenue, \$37,622 in department fund balance and a \$153,115 contribution from the General Fund.

Total recommended authorized positions— 2

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ This budget includes additional use of fund balance in the amount of \$82,886, for a total of \$120,508 and a reduced Net County Cost. The increased use of fund balance is due to additional available fund balance realized in Fiscal Year 2016-2017.

### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$420,737 be approved for District Attorney – Real Estate Fraud Prosecution. This budget is funded by \$230,000 in estimated department revenue, \$120,508 in department fund balance and a \$70,229 contribution from the General Fund.

Total recommended authorized positions— 2

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—UNSERVED/UNDERSERVED VICTIM ADVOCACY AND OUTREACH PROGRAM**

Budget Unit 1686 0023208  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds two Advocate positions, related training and outreach expenditures. The Unserviced/Underserved Victim Advocacy and Outreach Program focuses on providing advocacy and outreach for the unserved and underserved victims of crime, specifically victims of gang violence. The purpose of this program is to help these victims obtain knowledge of their rights, access to services, and realize the benefits of working with an advocate. Outreach, education, training and engagement will be important components in a plan to better serve this underserved population. The grant is effective until March 31, 2018. If by Mid-Year 2017-2018 the grant has not been extended or renewed, the Department will take the necessary steps to delete the positions assigned to the budget.

<b>District Attorney - Unserviced/Underserved Victim Advocacy and Outreach Program</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$109,159	\$126,168	\$116,780	\$0	\$116,780
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$109,159</b>	<b>\$126,168</b>	<b>\$116,780</b>	<b>\$0</b>	<b>\$116,780</b>
Salaries and Benefits	\$80,593	\$127,506	\$121,243	\$0	\$121,243
Services and Supplies	\$34,586	\$9,863	\$8,062	\$0	\$8,062
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$115,179</b>	<b>\$137,369</b>	<b>\$129,305</b>	<b>\$0</b>	<b>\$129,305</b>
Fund Balance	\$6,020	(\$5,499)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$16,700</b>	<b>\$12,525</b>	<b>\$0</b>	<b>\$12,525</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$116,780, an increase of \$116,780 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$0.

- ◆ Grant funding is awarded by the California Governor’s Office of Emergency Services Unserved/Underserved Victim Advocacy and Outreach Program.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$129,305, an increase of \$129,305 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$0. The Proposed Budget includes a \$129,305 increase in order to support current service levels.

**STAFFING IMPACTS**

Total current authorized positions— 2

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$129,305 be approved for District Attorney – Unserved/Underserved Victim Advocacy and Outreach Program. This budget is funded by \$116,780 in estimated department revenue and a \$12,525 contribution from the General Fund.

Total recommended authorized positions— 2

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$129,305 be approved for District Attorney – Unserved/Underserved Victim Advocacy and Outreach Program. This budget is funded by \$116,780 in estimated department revenue and a \$12,525 contribution from the General Fund.

Total recommended authorized positions— 2

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—VICTIM COMPENSATION AND GOVERNMENT CLAIMS**

Budget Unit 1710 0023220

Special Revenue Fund

**SERVICES PROVIDED**

This budget funds a Paralegal position that processes and monitors orders of restitution against convicted offenders. Restitution for victims is provided through fines, fees and orders of restitution. The Victim Compensation and Government Claims program works with the Courts, Probation and law enforcement to claim restitution from the convicted perpetrators of crimes.

<b>District Attorney - Victim Compensation &amp; Government Claims</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$63,853	\$66,586	\$66,856	\$0	\$66,856
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$63,853</b>	<b>\$66,586</b>	<b>\$66,856</b>	<b>\$0</b>	<b>\$66,856</b>
Salaries and Benefits	\$63,853	\$89,567	\$87,150	\$0	\$87,150
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$63,853</b>	<b>\$89,567</b>	<b>\$87,150</b>	<b>\$0</b>	<b>\$87,150</b>
Fund Balance	\$0	(\$46)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$23,027</b>	<b>\$20,294</b>	<b>\$0</b>	<b>\$20,294</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$66,856, an increase of \$3,003 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$63,853.
- ◆ Revenue is received through a contract with the State Victims Compensation and Government Claims Board (formerly known as the Board of Control).



**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$87,150, an increase of \$270 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$86,880.
- ◆ The Proposed Budget includes a \$270 increase in order to support current service levels.

**STAFFING IMPACTS**

Total current authorized positions— 1

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$87,150 be approved for District Attorney – Victim Compensation and Government Claims. This budget is funded by \$66,856 in estimated department revenue and a \$20,294 contribution from the General Fund.

Total recommended authorized positions— 1

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$87,150 be approved for District Attorney – Victim Compensation and Government Claims. This budget is funded by \$66,856 in estimated department revenue and a \$20,294 contribution from the General Fund.

Total recommended authorized positions— 1

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—VICTIM SERVICES PROGRAM**

Budget Unit 1714 0023214  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds six Victim Advocate positions, an Administrative Clerk, a Program Coordinator, training for staff assigned to this budget, outreach programs and materials and the facility dog expenses. The Victim Services Program, in its 37<sup>th</sup> year of operation, is funded through State penalty assessment funds levied on convicted criminals and from the Federal Victims of Crime Act (VOCA) funds. The funding for this budget unit is received from two grants administered through the California Governor's Office of Emergency Services Agency (Cal OES).

With the Victim Witness Assistance Grant, program staff provide mandated services which include crisis intervention and peer counseling, emergency assistance, court escort, criminal justice orientation, assistance with applications for compensation, restitution assistance, property return, case status/disposition, referral information, public educational presentations, training to service providers and others. The grant requires the provision of 14 distinct services offered to victims of all types of crime. The mandate precludes the District Attorney from selecting only certain services or only offering services to victims of certain crime types based on funding constraints.

The County Victim Services Program grant will provide funding for identified gaps and unmet needs of crime victims in the community. This grant will improve victim crisis response by providing immediate on-scene advocacy to victims of crime at the request of either the victim or law enforcement, mental health and crisis intervention, increased capacity to serve child victims of crime as well as trauma response to domestic violence victims and emergency related services necessary to restore the victim's sense of security. The victim advocates assigned to this grant have a work schedule Tuesday through Saturday during the hours of 2 p.m. to 11 p.m. The work schedule allows for more services to be provided to victims of crime.

<b>District Attorney - Victim Services Program</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$381,382	\$681,482	\$1,092,166	\$0	\$1,092,166
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$381,382</b>	<b>\$681,482</b>	<b>\$1,092,166</b>	<b>\$0</b>	<b>\$1,092,166</b>
Salaries and Benefits	\$366,655	\$464,930	\$651,807	\$0	\$651,807
Services and Supplies	\$40,247	\$217,600	\$440,359	\$0	\$440,359
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$406,902</b>	<b>\$682,530</b>	<b>\$1,092,166</b>	<b>\$0</b>	<b>\$1,092,166</b>
Fund Balance	\$22,192	\$1,048	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,328</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ Revenue is estimated to be \$1,092,166, an increase of \$232,556 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$859,610.
- ◆ Revenue of \$745,128 is anticipated from the Victim/Witness Assistance grant received from California Office of Emergency Services (Cal OES).
- ◆ Revenue of \$347,038 is anticipated from the County Victim Services grant received from Cal OES.

## BUDGET AND OPERATIONS

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$1,092,166, an increase of \$232,556 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$859,610.
- ◆ The Proposed Budget includes an increase of \$232,556 to accommodate the increased costs associated with increased service levels that will be implemented in the 2017-2018 Proposed Budget for an additional victim advocate position, on-call pay, training, outreach materials and supplies for victim events.

## STAFFING IMPACTS

Total current authorized positions— 8

- ◆ The Department is requesting to add one Victim Advocate II position to provide mandated services offered to victims of all types of crimes including crisis intervention and peer counseling, emergency assistance, court escort, criminal justice orientation, and restitution assistance. This position is funded by the Victim Witness Assistance Grant through California Governor's Office of Emergency Services (Cal OES) and is awarded to provide 14 distinct mandated services offered to victims of all types of crimes such as; crisis intervention, peer counseling, emergency assistance, court escort, criminal justice orientation, and restitution assistance.
- ◆ The Department is also requesting a classification study of one Victim Services Program Coordinator position.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,092,166 be approved for District Attorney – Victim Services Program. This budget is funded by \$1,092,166 in estimated department revenue.

It is also recommended to add one Victim Advocate II position and to conduct a classification study of one Victim Services Program Coordinator position.

Total recommended authorized positions— 9

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,092,166 be approved for District Attorney – Victim Services Program. This budget is funded by \$1,092,166 in estimated department revenue.

Total recommended authorized positions— 9

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**GRAND JURY**

**MISSION STATEMENT**

*The Grand Jury is charged with providing unbiased oversight to the investigation of citizen complaints pertaining to the operations of the County, cities, school districts, as required by law. The Grand Jury investigates policies and procedures, making recommendations to improve local governmental operations. Through this process, the Grand Jury provides assurance to the public that government is operating efficiently and in an ethical, honest manner.*

**DEPARTMENT SERVICES AND PROGRAMS**

Grand Jury responsibilities are generally divided into civil and criminal division. California Penal Code Section 904.6 permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprised of two grand juries, one designated for civil investigations and the other for criminal indictments.

In Stanislaus County, there are two separate grand juries. **Civil Grand Jury** conducts three types of investigations; mandatory, discretionary, and citizen complaint investigations. Mandatory investigations are those the California Penal Code requires the Grand Jury to undertake. The discretionary investigations are those over which the Legislature has given the Grand Jury jurisdiction, but has stated is not required by law. The citizen complaint

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$0
Use of Fund Balance	\$0
Net County Cost	\$155,712
Gross Costs	\$155,712
% Funded by General Fund	100.0%
Total Allocated Positions	0

investigations are those complaints within the jurisdiction of the Grand Jury received from a citizen.

The statutes preclude the Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies, and matters involving the fiscal and administrative operations of the Superior Court.

**Criminal Grand Jury**, an alternative to a preliminary hearing, reviews evidence according to a probable cause standard and determines whether there is sufficient evidence for an indictment. Members serve for a maximum of six indictment hearings or one budget year, whichever comes first.

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The key drivers for annual Grand Jury budget fluctuations include 1) how often the criminal grand jury is convened and 2) how many complaints are received by the civil grand jury.
- ◆ The criminal grand jury reimburses for court reporter fees and per diem fees and mileage for the jurors. The total annual costs fluctuate depending on how many times the criminal grand jury convenes. Court reporter costs for the criminal grand jury fluctuate on the same scale as the criminal grand jury fees.

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[www.stanct.org/grand-jury](http://www.stanct.org/grand-jury)

- ◆ The civil grand jury costs include per diem fees for every plenary session (panel/committee meetings) and mileage reimbursement one way for each juror. The civil grand jury fees fluctuate depending on how many complaints are received each year.
- ◆ Salaries and benefits increased in Fiscal Year 16-17 due to retirement cash-out and overlap of three week training period for the new Administrative Assistant. Normal fluctuations in the salary and benefits area include slight increases for benefit cost such as retirement, health, workers compensation, and step adjustments or negotiated salary increases.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Grand Jury</b>								
0100 0052100 General Fund								
Total Revenue	\$0	\$37	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$113,802	\$87,832	\$99,213	\$103,263	\$160,371	\$116,824	(\$43,547)	72.85%
Net County Cost	\$113,802	\$87,795	\$99,213	\$103,263	\$160,371	\$116,824	(\$43,547)	72.85%

**RELATED LINKS**

For additional information about the Grand Jury refer to the Department’s website at: [www.stanct.org/grand-jury](http://www.stanct.org/grand-jury)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**GRAND JURY**

Budget Unit 0100 0052100  
 General Fund

**SERVICES PROVIDED**

This budget funds Civil Grand Jury and Criminal Grand Jury. Approximately 67% funds the Civil Grand Jury with the remaining 33% funding the Criminal Grand Jury.

<b>Grand Jury</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$59,580	\$64,787	\$60,808	\$0	\$60,808
Services and Supplies	\$30,516	\$36,593	\$80,175	\$0	\$80,175
Other Charges	\$13,072	\$15,444	\$14,429	\$0	\$14,429
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$95	\$0	\$300	\$0	\$300
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$103,263</b>	<b>\$116,824</b>	<b>\$155,712</b>	<b>\$0</b>	<b>\$155,712</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$103,263</b>	<b>\$116,824</b>	<b>\$155,712</b>	<b>\$0</b>	<b>\$155,712</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Grand Jury Budget receives no revenue and is entirely dependent upon General Fund contribution. An increase of \$3,131 is recommended to maintain service levels.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a \$3,131 increase in order to maintain current service levels due to increased costs in Salaries and Benefits, Services and Supplies, and Other Miscellaneous charges.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$155,712 be approved for the Grand Jury. This budget is fully funded by a \$155,712 contribution from the General Fund.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$155,712 be approved for the Grand Jury. This budget is fully funded by a \$155,712 contribution from the General Fund.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/**  
**PUBLIC PROTECTION**  
**Other General**

**INTEGRATED CRIMINAL JUSTICE**  
**INFORMATION SYSTEM**  
**Paul Gibson, Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$622,500
Use of Fund Balance	\$353,220
Net County Cost	\$0
Gross Costs	\$975,720
% Funded by General Fund	0.0%
Total Allocated Positions	0

**MISSION STATEMENT**

*To continue the development of the Integrated Criminal Justice Information System, to enhance and modify the software to meet customers' changing needs, and to optimize business processes.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Integrated Criminal Justice Information System (ICJIS) Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County's justice departments promoting efficient government operations. The ICJIS project is a partnership between the following Stanislaus County departments: Sheriff's Office, District Attorney's Office, Probation Department, Public Defender's

Office, Chief Executive Office and Strategic Business Technology.

The ICJIS Project continues to improve and enhance the previously-developed, feature-rich management information systems used in the County justice departments. Additionally, systems on which the ICJIS code runs are maintained and replaced on a cycle appropriate to the significant workload placed on them by the users.

**BOARD OF SUPERVISORS PRIORITY AREA**

Integrated Criminal Justice Information System supports the Board Priority area of A Safe Community by aligning department accomplishments and objectives with the following Board goal: Improve the effectiveness and efficiency of the criminal justice system.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Integrated Criminal Justice Information System include:

<b>FISCAL YEAR 2016-2017 ACCOMPLISHMENTS</b>
In Fiscal Year 2016-2017, the following IT Innovation Projects were successfully delivered: <ul style="list-style-type: none"> <li>◆ Probation E-Payments</li> <li>◆ Probation ICJIS Mobile Design</li> <li>◆ Probation Advanced Scanning</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES	
◆	Security Improvements in ICJIS Code
◆	Migration of Probation and Public Defender persistence tiers
◆	User interface improvements

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ As the ICJIS project has transitioned to a stable program, revenue and expenditures have likewise stabilized over the past two years. Revenue and expenditures are likely to remain relatively flat in the coming years, with an emphasis on internal improvement as well as partner collaboration toward further, incremental automation of current paper-based and manual operations.
- ◆ Gross Costs in Fiscal Year 2016-2017 were reduced versus the budgeted values due to some unrealized expenditures that are now projected for Fiscal Year 2017-2018 and reduced salary costs due to a vacant position. As a result, a reduction of \$227,260 in the use of retained earnings occurred.

**Five-Year History**

Five-Year History	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>ICJIS</b>								
5141 0016161 Internal Service Fund								
Total Revenue	\$286,478	\$405,861	\$499,870	(\$159,349)	\$622,500	\$622,500	\$0	100.00%
Use of Fund Balance	\$187,776	\$142,252	\$33,976	\$1,147,756	\$353,220	\$125,960	(\$227,260)	35.66%
Gross Costs	\$474,254	\$548,113	\$533,846	\$988,407	\$975,720	\$748,460	(\$227,260)	76.71%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ A strategic initiative in the ICJIS budget over the past several years, in keeping with Auditor-Controller guidance, has been to reduce retained earnings. Significant capital acquisitions, primarily of computer equipment, have been programmed to be procured through the use of retained earnings. As a result, the ICJIS budget's retained earnings have decreased from \$2.7 million in 2013 to \$1.3 million in 2017. The projected balance for retained earnings is approximately \$965,000 in 2018.
- ◆ Cash balance for this budget on July 1, 2017 was \$532,377, a variance of \$785,828 from the \$1,318,206 in retained earnings. The variance is largely due to a change in policy regarding Governmental Accounting Standards Board (GASB) Statement No. 51 (Intangible Asset) reporting. Technical account entries were created that retired \$775,199 of value from the intangible asset.

**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
ICJIS	\$2,768,150	\$2,625,899	\$2,555,157	\$1,444,166	\$1,318,206	\$964,986
Total Retained Earnings	\$2,768,150	\$2,625,899	\$2,555,157	\$1,444,166	\$1,318,206	\$964,986

\*Note: Only Listed for Non-General Fund Units

### **KEY CHALLENGES AND OPPORTUNITIES**

- ◆ ICJIS has reached a stable operation mode. The key challenges will be in revamping some of the elements of the ICJIS system which were developed earliest on and require updating and revamping.

### **RELATED LINKS**

For additional information about the Integrated Criminal Justice Information System, refer to the Department's website at: [www.stancounty.com](http://www.stancounty.com)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other General**

**INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM**

Budget Unit 5141 0016161  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds the development and management of the Integrated Criminal Justice Information System (ICJIS) software product. The ICJIS Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County's justice departments promoting efficient government operations.

<b>ICJIS</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$615,850	\$622,500	\$622,500	\$0	\$622,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	(\$775,199)	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>(\$159,349)</b>	<b>\$622,500</b>	<b>\$622,500</b>	<b>\$0</b>	<b>\$622,500</b>
Salaries and Benefits	\$42,619	\$21,973	\$42,500	\$0	\$42,500
Services and Supplies	\$399,882	\$394,855	\$431,000	\$0	\$431,000
Other Charges	\$485,906	\$331,632	\$477,220	\$0	\$477,220
Fixed Assets					
Equipment	\$0	\$0	\$15,000	\$0	\$15,000
Other Financing Uses	\$60,000	\$0	\$10,000	\$0	\$10,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$988,407</b>	<b>\$748,460</b>	<b>\$975,720</b>	<b>\$0</b>	<b>\$975,720</b>
<b>Retained Earnings</b>	<b>\$1,147,756</b>	<b>\$125,960</b>	<b>\$353,220</b>	<b>\$0</b>	<b>\$353,220</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is generated through charges to the Sheriff's Office, District Attorney's Office, Public Defender and Probation departments. Estimated revenue is projected to be \$622,500, which is the same funding level as in Fiscal Year 2016-2017.
- ◆ ICJIS retained earnings as of July 1, 2017, is \$1,318,206. The proposed budget includes the use of \$353,220 in retained earnings to support Fiscal Year 2017-2018 operations.

**BUDGET AND OPERATIONS**

- ◆ Service levels have been maintained from Fiscal Year 2016-2017.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$975,720 be approved for Integrated Criminal Justice Information System. This budget is funded by \$622,500 in estimated department revenue and \$353,220 in department retained earnings.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

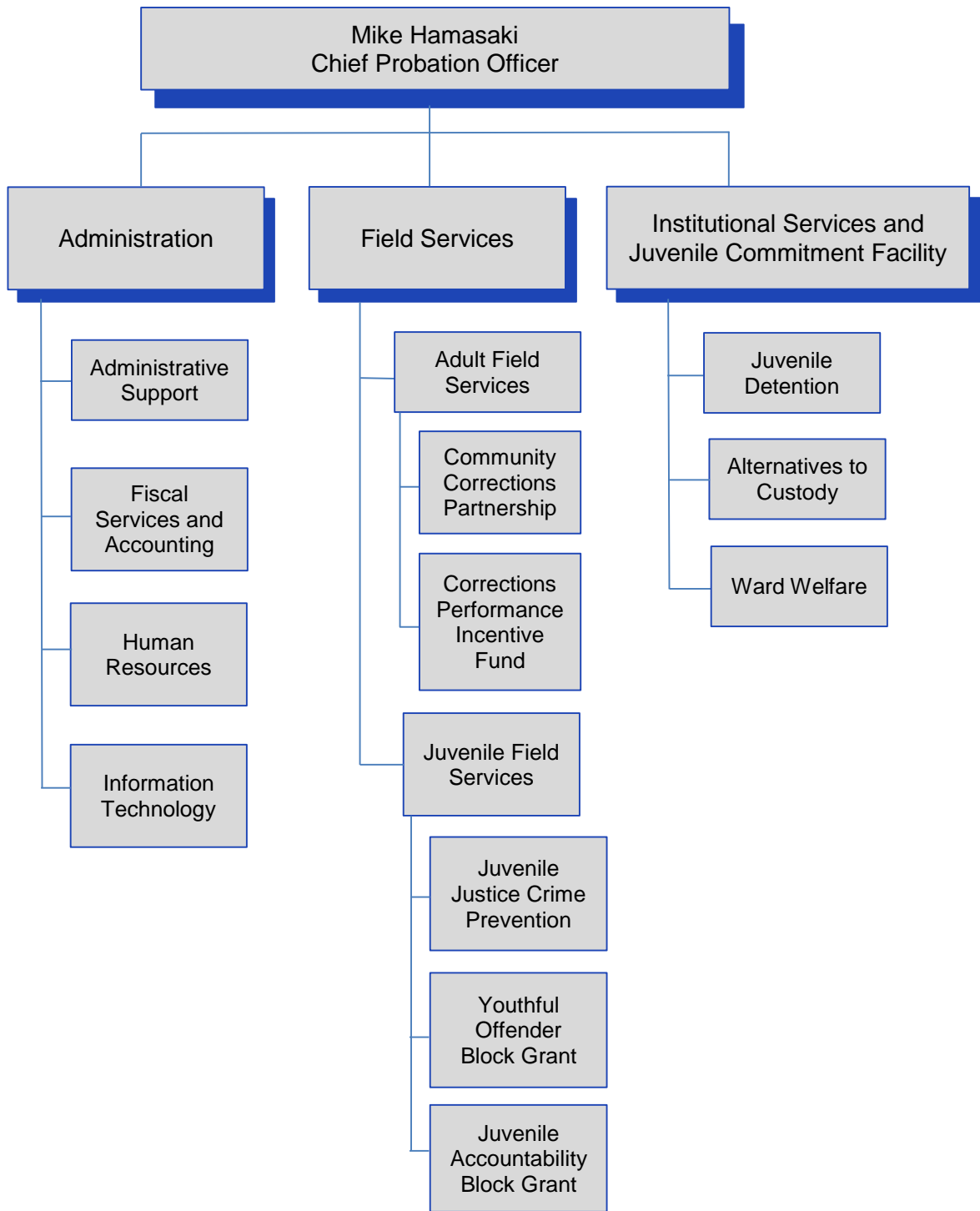
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$975,720 be approved for Integrated Criminal Justice Information System. This budget is funded by \$622,500 in estimated department revenue and \$353,220 in department retained earnings.

Total recommended authorized positions— 0



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[www.stancounty.com/probation](http://www.stancounty.com/probation)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/**  
**PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION**  
**Mike Hamasaki,**  
**Chief Probation Officer**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$35,848,112
Use of Fund Balance	\$5,852,729
Net County Cost	\$20,667,772
Gross Costs	\$62,368,613
% Funded by General Fund	33.1%
Total Allocated Positions	286

**MISSION STATEMENT**

*As an integral part of the criminal justice system, Probation protects our community by:*

- *Promoting responsible behavior and offender accountability;*
- *Providing objective information and recommendations to the Superior Courts;*
- *Operating safe and secure juvenile facilities and programs; and*
- *Partnering with the community to provide direct services to offenders, families and victims.*

**DEPARTMENT SERVICES AND PROGRAMS**

The **Administration** division is responsible for department-wide services for staff members in several geographical locations. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; grant management; purchasing; budget and fiscal services; staff training; and safety.

The **Field Services** division's services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in re-integration into the community. The Department's armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. This division includes several different funding sources, including:

The Juvenile Justice Crime Prevention Act which provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors and to prevent

minors from entering the criminal justice system; and reduce the incidence of drug use amongst substance abuse/dependence involved wards.

Youthful Offender Block Grant was designed to enhance the capacity of the Probation Department to implement an effective continuum of services to respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 21. Corrections Performance Incentive Fund (SB678) provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.

Juvenile Accountability Block Grant includes funding for the Reducing Racial and Ethnic Disparities (R.E.D.) grant designed to integrate community members and voices to set goals in reducing disparities in our community. Community Corrections Partnership (AB109) supports custodial and community supervision for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees.

**Institutional Services** encompasses the operational and staffing costs for the Juvenile Hall, and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs.

The Juvenile Hall processes 800 – 1,000 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings. Court-committed females and youth that have special needs are also housed within the Juvenile Hall. The 60-bed **Juvenile Commitment Facility** allows for increased counseling and programs for

court-committed juvenile offenders, including a culinary arts vocational program, the Planting Justice gardening program and Aggression Replacement Training (ART). The Alternative to Custody Program addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

**BOARD OF SUPERVISORS PRIORITY AREA**

The Probation Department supports the Board Priority areas of A Safe Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the safety of our neighborhoods and strengthening our communities; Demonstrate responsiveness to reported trends in criminal activity; Improve the effectiveness and efficiency of the criminal justice system; Ensure local and regional disaster preparedness; Promote public awareness; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Probation Department include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Implemented Probation Violation Matrix Grids for Adult and Juvenile Divisions to aid officers in the violation decision making process</li> <li>◆ Implemented Commercially Sexually Exploited Children assessment tool</li> <li>◆ Implemented e-Payment system giving Probation clients the opportunity to pay fines/fees and victim restitution from any internet enabled device</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Work with our partners to reduce recidivism and increase pro-social attitudes in adult offenders who complete programming at the Day Reporting Center</li> <li>◆ Strive to assist offenders and their family members to become law abiding and experience an overall healthier lifestyle</li> <li>◆ Expand the Department’s canine program</li> <li>◆ Successfully implement Continuum of Care Reform for placement youth</li> </ul>

**BUDGETS WITHIN THE PROBATION DEPARTMENT INCLUDE:**

- ◆ Administration
- ◆ Community Corrections Partnership Plan
- ◆ Corrections Performance Incentive Fund
- ◆ Field Services
- ◆ Institutional Services
- ◆ Juvenile Accountability Block Grant
- ◆ Juvenile Commitment Facility
- ◆ Juvenile Justice Crime Prevention Act
- ◆ Local Community Corrections Fund



- ◆ Ward Welfare Fund
- ◆ Youthful Offender Block Grant

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend in Probation’s use of General Fund has been a gradual increase due to costs of doing business and increased staff supported by Net County Cost for Public Safety Restoration, while revenue has remained steady. The special revenue funds vary significantly from year to year based on the number of vacancies held, programming costs, and project timelines.
- ◆ Actual revenues exceeded projections in Fiscal Year 2016-2017 due to a significant increase in Tax Intercept collections of fines and fees, growth revenue coming in higher than projected, and one time funding received. Staff vacancies, caused by an excessively high turnover rate, have contributed to cost savings achieved in all budget units. The Department continues to struggle with employee retention resulting in a high vacancy rate across all budget units.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Probation - Administration</b>								
0100 0026050 General Fund								
Total Revenue	\$503,527	\$328,282	\$250,935	\$252,850	\$284,940	\$280,882	(\$4,058)	98.58%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$1,999,687	\$2,378,433	\$2,558,111	\$2,889,147	\$3,078,679	\$2,889,430	(\$189,249)	93.85%
Net County Cost	\$1,496,160	\$2,050,151	\$2,307,176	\$2,636,297	\$2,793,739	\$2,608,548	(\$185,191)	93.37%
<b>Probation - Community Corrections Partnership</b>								
0100 0026060 General Fund								
Total Revenue	\$2,895,831	\$3,680,182	\$3,853,778	\$4,169,610	\$4,749,578	\$4,152,578	(\$597,000)	87.43%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$2,895,831	\$3,680,182	\$3,851,530	\$4,169,610	\$4,749,578	\$4,152,578	(\$597,000)	87.43%
Net County Cost	\$0	\$0	(\$2,248)	\$0	\$0	\$0	\$0	0.00%
<b>Probation - Corrections Performance Incentive Fund</b>								
1688 0026431 Special Revenue Fund								
Total Revenue	\$1,289,102	\$812,601	\$392,729	\$1,574,701	\$875,000	\$1,372,161	\$497,161	156.82%
Use of Fund Balance	(\$795,101)	(\$266,050)	\$79,187	(\$1,208,065)	\$78,881	(\$743,380)	(\$822,261)	-942.41%
Gross Costs	\$494,001	\$546,551	\$471,916	\$366,636	\$953,881	\$628,781	(\$325,100)	65.92%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Probation - Field Services</b>								
0100 0026100 General Fund								
Total Revenue	\$3,745,510	\$3,001,160	\$2,861,532	\$2,870,759	\$2,730,792	\$3,052,270	\$321,478	111.77%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$8,562,109	\$9,398,960	\$9,904,291	\$10,435,690	\$12,265,959	\$10,771,665	(\$1,494,294)	87.82%
Net County Cost	\$4,816,599	\$6,397,800	\$7,042,759	\$7,564,931	\$9,535,167	\$7,719,395	(\$1,815,772)	80.96%
<b>Probation - Institutional Services</b>								
0100 0026200 General Fund								
Total Revenue	\$1,258,405	\$1,607,826	\$1,403,497	\$1,544,797	\$1,241,800	\$1,569,510	\$327,710	126.39%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$7,911,403	\$6,247,367	\$6,224,479	\$6,475,557	\$6,557,214	\$6,321,387	(\$235,827)	96.40%
Net County Cost	\$6,652,998	\$4,639,541	\$4,820,982	\$4,930,760	\$5,315,414	\$4,751,877	(\$563,537)	89.40%
<b>Probation - Juvenile Accountability Block Grant</b>								
1764 0026379 Special Revenue Fund								
Total Revenue	\$36,837	\$28,295	\$87,913	\$83,962	\$300,000	\$157,877	(\$142,123)	52.63%
Use of Fund Balance	\$0	(\$1)	(\$20)	(\$1,196)	\$0	\$3,756	\$3,756	0.00%
Gross Costs	\$36,837	\$28,294	\$87,893	\$173,766	\$300,000	\$171,633	(\$128,367)	57.21%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Probation - Juvenile Commitment Facility</b>								
0100 0026070 General Fund								
Total Revenue	\$49,487	\$927,076	\$1,282,480	\$1,218,034	\$1,195,020	\$1,361,911	\$166,891	113.97%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$308,472	\$3,185,492	\$3,210,270	\$2,880,357	\$3,525,975	\$3,301,015	(\$224,960)	93.62%
Net County Cost	\$258,985	\$2,258,416	\$1,927,790	\$1,662,323	\$2,330,955	\$1,939,104	(\$391,851)	83.19%
<b>Probation - Juvenile Justice Crime Prevention Act</b>								
1798 0026395 Special Revenue Fund								
Total Revenue	\$1,424,799	\$1,462,724	\$1,675,928	\$1,747,850	\$1,474,289	\$1,928,550	\$454,261	130.81%
Use of Fund Balance	(\$281,888)	(\$310,859)	(\$408,055)	(\$149,230)	\$395,949	(\$10,965)	(\$497,914)	-25.75%
Gross Costs	\$1,142,911	\$1,151,865	\$1,267,873	\$1,598,620	\$1,870,238	\$1,826,585	(\$43,653)	97.67%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Probation - Local Community Corrections</b>								
1679 0026481 Special Revenue Fund								
Total Revenue	\$12,393,122	\$16,155,209	\$15,648,372	\$19,405,141	\$19,355,141	\$19,264,657	(\$90,484)	99.53%
Use of Fund Balance	(\$185,1525)	(\$1504,781)	(\$843,633)	(\$4,192,388)	\$1,167,392	(\$3,152,331)	(\$4,319,723)	-270.03%
Gross Costs	\$10,541,597	\$14,650,428	\$14,804,739	\$15,212,753	\$20,522,533	\$16,112,326	(\$4,410,207)	78.51%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Probation - Ward Welfare Fund</b>								
1765 0026420 Special Revenue Fund								
Total Revenue	\$20,338	\$27,426	\$22,151	\$28,195	\$40,000	\$16,234	(\$23,766)	40.59%
Use of Fund Balance	(\$19,723)	(\$20,566)	\$850	(\$981)	\$0	(\$7,981)	(\$7,981)	0.00%
Gross Costs	\$615	\$6,860	\$23,001	\$27,214	\$40,000	\$8,253	(\$31,747)	20.63%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Probation - Youthful Offender Block Grant</b>								
1698 0026406 Special Revenue Fund								
Total Revenue	\$1,149,327	\$1,503,434	\$1,540,335	\$1,637,174	\$1,242,183	\$1,670,425	\$428,242	134.47%
Use of Fund Balance	(\$632,934)	(\$648,926)	(\$254,648)	\$7,556	\$1,112,874	\$17,339	(\$1,095,535)	1.56%
Gross Costs	\$516,393	\$854,508	\$1,285,687	\$1,644,730	\$2,355,057	\$1,687,764	(\$667,293)	71.67%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ The Corrections Performance Incentive Fund has shown a significant increase in fund balance for the last two years related to improved outcomes for prison avoidance and one time payments related to accelerated releases of Post Release Community Supervision offenders.
- ◆ The Juvenile Accountability Block Grant has maintained a fairly steady fund balance with a slight increase resulting from the addition of another grant.
- ◆ The Juvenile Justice Crime Prevention Act budget has shown a gradual increase in fund balance as a result of revenue coming in higher than projected and cost savings from staff vacancies.
- ◆ Local Community Corrections has intentionally shown a significant increase in fund balance in preparation of the Re-Entry and Alternatives to Custody Training Center (REACT) opening and in order to build a reserve to cover a decrease in funding.
- ◆ Local Community Corrections currently has a variance of \$1,912,161 between cash and fund balance. This is due to the delay in receiving payments from the State. The last payment for the fiscal year is not received until August.
- ◆ The Ward Welfare Fund has maintained a fairly consistent fund balance that has slightly increased over time.
- ◆ The Youthful Offender Block Grant has maintained a consistent fund balance.

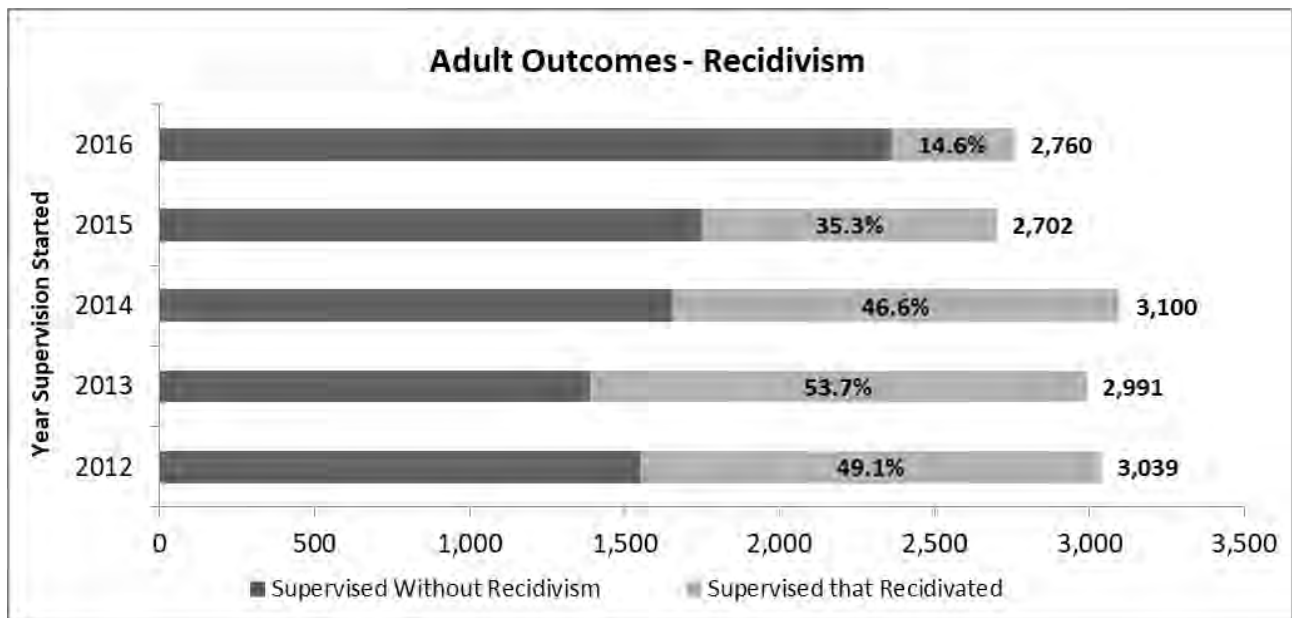
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Probation - Corrections Performance Incentive Fund	\$789,623	\$1,055,672	\$976,486	\$2,184,551	\$2,948,859	\$2,948,859
Probation - Juvenile Accountability Block Grant	\$6,556	\$6,557	\$6,577	\$6,773	\$3,016	\$3,016
Probation - Juvenile Justice Crime Prevention Act	\$2,067,498	\$2,378,357	\$2,786,413	\$2,935,643	\$3,071,606	\$2,288,648
Probation - Local Community Corrections	\$5,476,986	\$6,981,766	\$7,825,400	\$12,017,788	\$15,170,118	\$11,329,265
Probation - Ward Welfare Fund	\$334,071	\$354,636	\$353,787	\$354,768	\$362,749	\$362,749
Probation - Youthful Offender Block Grant	\$4,652,372	\$5,301,298	\$5,555,947	\$5,548,390	\$5,531,052	\$4,657,740
<b>Total Fund Balance</b>	<b>\$13,327,106</b>	<b>\$16,078,286</b>	<b>\$17,504,610</b>	<b>\$23,057,913</b>	<b>\$27,087,400</b>	<b>\$21,590,277</b>

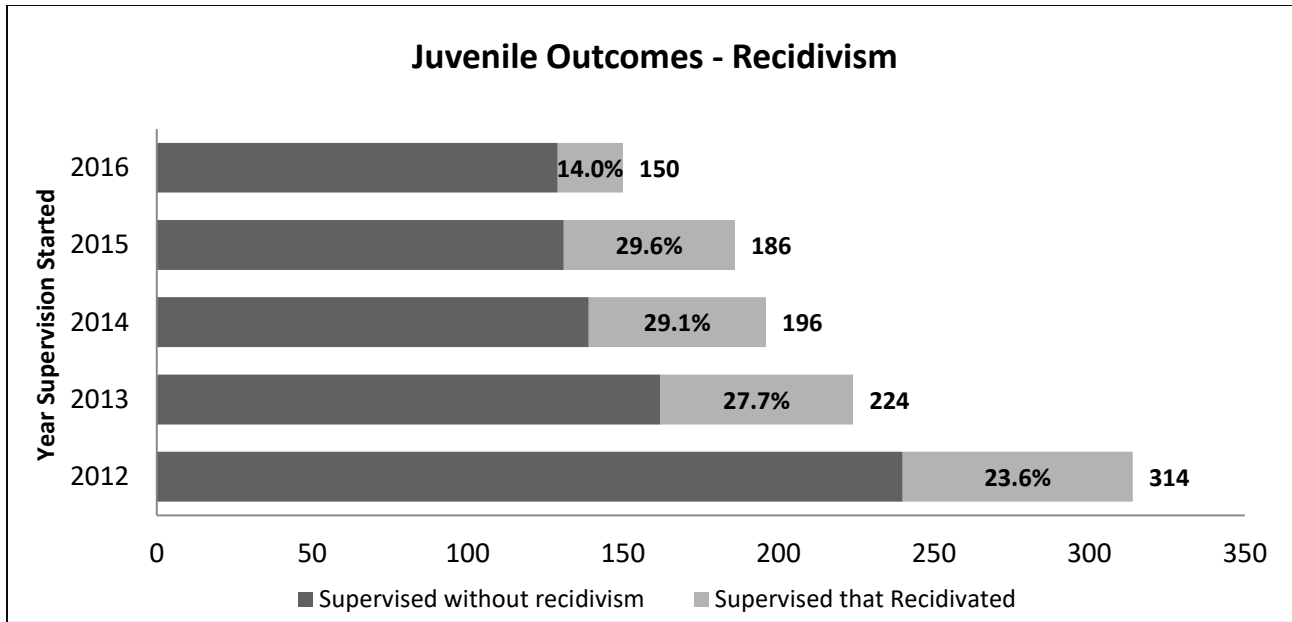
\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ Recidivism is defined as a conviction of a new felony or misdemeanor committed within three years of placement on probation supervision for a previous criminal conviction. The charts below illustrate the number of individuals who began probation supervision during the past five calendar years and the number of those individuals who recidivated within three years of their supervision start date.
- ◆ The recent decrease in adult recidivism is a result of several factors, including only one year of supervision, additional services provided at the Day Reporting Center, and changes to the law.



- ◆ The decrease in juvenile recidivism has been influenced by the services and programs offered to juveniles including, the Gender Responsive Alternatives to Detention program for female youth, Cognitive Behavior Therapy, the use of the Detention Risk Assessment Instrument (DRAI), and the vigilant mentoring of youth by Probation Officers.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ Hiring of qualified employees and employee retention continues to be a challenge for the Department. The Deputy Probation Officer positions are currently at an 18% vacancy rate with the Probation Corrections Officer positions at a 33% vacancy rate.
- ◆ Senate Bill 190, if passed, will essentially eliminate the ability of any county probation department from collecting any administrative fines and fees from families with youth in the juvenile justice system. The fiscal impact to the Department is estimated at approximately \$175,000 per year in revenue. Senate Bill 190 would be effective on January 1, 2018 and would make any court-ordered costs imposed by specific sections of the California Welfare and Institutions Code unenforceable and uncollectable.

**RELATED LINKS**

For additional information about the Probation Department, refer to the Department’s website at: [www.stancounty.com/probation](http://www.stancounty.com/probation)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—ADMINISTRATION**

Budget Unit 0100 0026050  
 General Fund

**SERVICES PROVIDED**

Probation - Administration is responsible for department-wide services for staff members in several geographical locations. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; grant management; purchasing; budget and fiscal services; staff training; and safety.

<b>Probation - Administration</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,151	\$1,212	\$840	\$0	\$840
Intergovernmental Revenue	\$117,780	\$114,670	\$119,100	\$0	\$119,100
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$133,919	\$165,000	\$175,000	\$0	\$175,000
<b>Total Revenue</b>	<b>\$252,850</b>	<b>\$280,882</b>	<b>\$294,940</b>	<b>\$0</b>	<b>\$294,940</b>
Salaries and Benefits	\$2,124,872	\$2,158,779	\$2,205,243	\$6,089	\$2,211,332
Services and Supplies	\$303,975	\$354,712	\$359,900	\$0	\$359,900
Other Charges	\$458,725	\$375,939	\$477,484	\$0	\$477,484
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$1,575	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,889,147</b>	<b>\$2,889,430</b>	<b>\$3,042,627</b>	<b>\$6,089</b>	<b>\$3,048,716</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$2,636,297</b>	<b>\$2,608,548</b>	<b>\$2,747,687</b>	<b>\$6,089</b>	<b>\$2,753,776</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$294,940, an increase of \$10,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$284,940. The actual allocation amount will not be received from the Board of State and Community Corrections until approximately August. Once the allocation amount is known, any necessary adjustments will be requested at Final Budget.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$3,042,627, an increase of \$90,703 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,951,924.
- ◆ The Proposed Budget includes a \$90,703 increase in order to maintain current service levels due to increased costs in Salaries and Benefits. \$80,703 in General Fund contribution is included to accommodate the overall increase in costs.

**STAFFING IMPACTS**

Total current authorized positions— 20

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$3,042,627 be approved for Probation – Administration. This budget is funded by \$294,940 in estimated department revenue and a \$2,747,687 contribution from the General Fund.

Total recommended authorized positions— 20

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$6,089 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

**STAFFING IMPACTS**

- ◆ The Department submitted a request in the 2016-2017 Mid-Year Financial Report for a classification study of one Manager III position assigned to the Information Technology (IT) Unit. The study has been completed and it has been determined that this position is no longer working in the capacity of a Manager III as a result of the expansion of the Departments locations, the passing of Assembly Bill (AB) 109, Public Safety Realignment (PSR), and the increased reliance on mobile technology for Deputy Probation Officers in Field Services, and the constant evolution of technology. This position is funded within existing Department Appropriations.
- ◆ The Department also submitted a request in the 2016-2017 Mid-Year Financial Report for a classification study of two Systems Technician II positions assigned to the Information Technology (IT) Unit. The study has been completed and it has been determined that these positions are no longer working in the capacity of a Systems Technician II, and now spend a significant amount of time programming, maintaining, managing, and repairing radios, base stations, and computer labs. Additionally, they are responsible for installing and updating software and applications and complete these duties with minimal supervision. These positions are funded within existing Department Appropriations.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,048,716 be approved for Probation – Administration. This budget is funded by \$294,940 in estimated department revenue and a \$2,753,776 contribution from the General Fund.

It is also recommended to reclassify upward one Manager III position to a Manager IV and two Systems Technician II positions to block-budgeted Application Specialist I/II/III positions.

Total recommended authorized positions— 20

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—COMMUNITY CORRECTIONS PARTNERSHIP**

Budget Unit 0100 0026060  
 General Fund

**SERVICES PROVIDED**

Assembly Bill 109 (AB 109) was passed in April of 2011, making fundamental changes to California’s correctional system. AB 109 realigned custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. The subsequent passage of bills to fund this shift was also accomplished in 2011, with an implementation date of October 1, 2011.

This budget funds activities specific to the Probation component of the Community Corrections Plan (CCP), commonly known as Realignment. These activities and expenses include staffing costs, field operations, equipment, and contracts for services to clients, as well as operating a Day Reporting Center. There are currently 691 offenders being supervised by officers in this budget.

<b>Probation - Community Corrections Partnership</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,169,610	\$4,152,578	\$5,136,921	\$0	\$5,136,921
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,169,610</b>	<b>\$4,152,578</b>	<b>\$5,136,921</b>	<b>\$0</b>	<b>\$5,136,921</b>
Salaries and Benefits	\$3,290,035	\$3,336,097	\$4,044,058	\$0	\$4,044,058
Services and Supplies	\$738,699	\$613,250	\$794,876	\$0	\$794,876
Other Charges	\$36,957	\$38,231	\$35,987	\$0	\$35,987
Fixed Assets					
Equipment	\$0	\$30,000	\$117,000	\$0	\$117,000
Other Financing Uses	\$103,919	\$135,000	\$145,000	\$0	\$145,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,169,610</b>	<b>\$4,152,578</b>	<b>\$5,136,921</b>	<b>\$0</b>	<b>\$5,136,921</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.



**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$5,136,921, an increase of \$683,368 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$4,453,553. Revenue is budgeted per the 5-Year estimated funding plan established with the Fiscal Year 2016-2017 CCP plan. The actual allocation amount was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary adjustments will be requested in a future budget cycle.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$5,136,921, an increase of \$683,368 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$4,453,553.
- ◆ The Proposed Budget includes a \$566,368 increase over the prior year in order to maintain current service levels due to increased costs in Salaries and Benefits.
- ◆ The Proposed Budget request includes \$117,000 to accommodate the increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget. Eighteen portable radios are being purchased as part of Phase II of the Digital Radio Signal upgrade project.
- ◆ At the proposed level of funding, the Department can maintain existing services and activities related to the Probation component of the CCP budget. The CCP plan is pending approval by the Board of Supervisors via a separate agenda item.

**STAFFING IMPACTS**

Total current authorized positions— 32

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$5,136,921 be approved for Probation – Community Corrections Partnerships. This budget is funded by \$5,136,921 in estimated department revenue.

Total recommended authorized positions— 32

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,136,921 be approved for Probation – Community Corrections Partnerships. This budget is funded by \$5,136,921 in estimated department revenue.

Total recommended authorized positions— 32

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—CORRECTIONS PERFORMANCE INCENTIVE FUND**

Budget Unit 1688 0026431  
 Special Revenue Fund

**SERVICES PROVIDED**

Senate Bill 678 (SB 678), the "California Community Corrections Performance Incentive Act of 2009" signed by the Governor on October 11, 2009, established a system of performance-based funding to support evidence-based practices relating to the supervision of adult felony offenders. SB 678 provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and, therefore, the number of revocations of probation to State prison. The Probation Department is using this funding to implement and support an evidence-based probation supervision program that targets medium to high risk felony probationers, using a validated risk needs assessment tool.

Each Probation Officer will provide intensive supervision to offenders, ensuring swift and certain consequences to hold probationers accountable for non-compliant behavior. Probation Officers will also provide community supervision activities including home contacts, searches and other compliance checks to those assigned to the program. Referrals will be made to the Day Reporting Center for those probationers in need of program assistance and services. Anticipated outcomes for the County's program include reductions in risk/needs factors, decreases in positive drug screens and fewer incarceration days. Future funding to continue these programs will be based on the success in reducing recidivism among probationers.

<b>Probation - Corrections Performance Incentive Fund</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$21,406	\$15,283	\$0	\$0	\$0
Intergovernmental Revenue	\$1,553,295	\$1,356,878	\$875,000	\$0	\$875,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,574,701</b>	<b>\$1,372,161</b>	<b>\$875,000</b>	<b>\$0</b>	<b>\$875,000</b>
Salaries and Benefits	\$536,096	\$578,561	\$553,616	\$0	\$553,616
Services and Supplies	\$437	\$4,461	\$309,713	\$0	\$309,713
Other Charges	\$5,393	\$9,759	\$11,671	\$0	\$11,671
Fixed Assets					
Equipment	\$0	\$36,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$175,290)	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$366,636</b>	<b>\$628,781</b>	<b>\$875,000</b>	<b>\$0</b>	<b>\$875,000</b>
<b>Fund Balance</b>	<b>(\$1,208,065)</b>	<b>(\$743,380)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$875,000 and is projected to remain the same as in the Fiscal Year 2016-2017 Adopted Final Budget.
- ◆ This budget receives revenue from an annual allocation. The actual allocation amount was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary adjustments will be requested at Final Budget.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$875,000 and are projected to remain the same as in the Fiscal Year 2016-2017 Adopted Final Budget.
- ◆ The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level. Services are provided by five Adult High Risk Officers. These officers will maintain the mission of this funding source by providing intensive supervision to high-risk probationers, including the use of home contacts, searches and other compliance checks. The goal will continue to be reducing the number of probationers who are sentenced to State prison by providing evidence based programming to meet their needs.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$875,000 be approved for Probation – Corrections Performance Incentive Fund. This budget is funded by \$875,000 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$875,000 be approved for Probation – Corrections Performance Incentive Fund. This budget is funded by \$875,000 in estimated department revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—FIELD SERVICES**

Budget Unit 0100 0026100  
 General Fund

**SERVICES PROVIDED**

Probation - Field Services contains eleven major components providing a wide spectrum of public safety services to the Superior Courts and the community. Services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in re-integration into the community. The Department's armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. There are approximately 5,639 adult probationers, not including the Assembly Bill 109 (AB 109) population, and 599 juvenile offenders eligible for supervision in Stanislaus County.

<b>Probation - Field Services</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$5,390	\$6,246	\$2,000	\$0	\$2,000
Revenue from use of Assets	\$262	\$206	\$200	\$0	\$200
Intergovernmental Revenue	\$1,182,411	\$1,223,105	\$1,353,834	\$0	\$1,353,834
Charges for Service	\$1,482,422	\$1,648,986	\$1,017,435	\$0	\$1,017,435
Miscellaneous Revenue	\$9,610	\$2,561	\$11,600	\$0	\$11,600
Other Financing Sources	\$190,664	\$171,166	\$172,046	\$0	\$172,046
<b>Total Revenue</b>	<b>\$2,870,759</b>	<b>\$3,052,270</b>	<b>\$2,557,115</b>	<b>\$0</b>	<b>\$2,557,115</b>
Salaries and Benefits	\$8,625,506	\$8,654,442	\$9,698,240	\$39,450	\$9,737,690
Services and Supplies	\$809,909	\$916,747	\$1,147,000	\$193,700	\$1,340,700
Other Charges	\$737,170	\$780,297	\$836,143	\$0	\$836,143
Fixed Assets					
Buildings & Improvements	\$35,878	\$67,060	\$0	\$0	\$0
Equipment	\$217,753	\$346,907	\$329,743	\$0	\$329,743
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$9,474	\$6,212	\$9,591	\$0	\$9,591
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,435,690</b>	<b>\$10,771,665</b>	<b>\$12,020,717</b>	<b>\$233,150</b>	<b>\$12,253,867</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$7,564,931</b>	<b>\$7,719,395</b>	<b>\$9,463,602</b>	<b>\$233,150</b>	<b>\$9,696,752</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$2,557,115, an increase of \$91,130 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,465,985.
- ◆ Other Intergovernmental Revenue is projected to increase approximately \$217,066, and revenue from collections is estimated to change minimally consistent with trends from previous years.
- ◆ Due to the continued difficulty in hiring qualified staff the Department will reduce service contracts with other agencies to redirect staff to priority Field Services assignments. A contract with the Stanislaus County Office of Education for three Deputy Probation Officers (DPO) will be renewed at the reduced level of one DPO, and a contract with the Department of Child Support Services for one DPO will be unfunded. These actions result in a reduction in estimated revenue of \$330,936.
- ◆ Revenue is received from the State and estimated to increase by \$205,000 Fiscal Year 2017-2018 for the Foster Parent Recruitment, Retention and Support (FPRRS) program allocation from the California Department of Social Services (CDSS).

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$12,020,717, an increase of \$326,251 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$11,694,466. The Proposed Budget includes \$235,121 County General Fund contribution over the prior year to accommodate the overall increase in costs.
- ◆ The Proposed Budget includes an \$87,308 increase in order to maintain current service levels due to increased costs in Salaries and Benefits.
- ◆ The Proposed Budget request includes \$238,943 to accommodate the increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget for the following:
  - ◆ The purchase of a K-9 vehicle for \$33,943 as part of Public Safety Restoration. This vehicle will be used for the K-9 purchased in Fiscal Year 2016-2017 through Public Safety Restoration.
  - ◆ Increase in appropriations and revenue of \$205,000 for the Foster Parent Recruitment, Retention and Support (FPRRS) program allocation from the California Department of Social Services (CDSS). This funding will be used to contract with Aspiranet for wraparound services.
- ◆ The recommended budget includes the replacement of eight vehicles used by Probation staff for field searches, placement visits, transporting and regular scope of work. The total cost is estimated to be \$295,800 department revenue. The Probation Department has a total fleet of 48 vehicles; of those, 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$217,936 for two Deputy Probation officers due the loss of revenue from a contract with the Stanislaus County Office of Education. The department chose not to renew the contract in order to rededicate the staff to other priority work.
- ◆ \$113,000 for one Deputy Probation Officer previously funded through a contract with the Department of Child Support Services (DCSS). Due to a reduction in funding, DCSS can no longer fund this contract.
- ◆ \$241,014 for IT enhancements to accommodate IT replacement needs, additional backup storage needed, increased security, and moving the Departments servers to the 3705 Oakdale Road Data Center.

**STAFFING IMPACTS**

Total current authorized positions— 109

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$12,020,717 be approved for Probation – Field Services. This budget is funded by \$2,557,115 in estimated department revenue and a \$9,463,602 contribution from the General Fund.

Total recommended authorized positions— 109

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$39,450 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.
- ◆ A one-time increase in appropriations in the amount of \$193,700 is included for technology related costs which are included in the Department’s five-year replacement plan for aging equipment. This will allow the Department to replace aged personal computers, mobile data terminals, and to pay for necessary software licenses in order to maintain smooth business operations and avoid technical equipment failures.

**STAFFING IMPACTS**

- ◆ Due to the non-renewal of a contract with the Stanislaus County Office of Education it is requested to unfund two vacant Deputy Probation Officer II positions. The employees previously assigned in these positions have been rededicated to other positions.
- ◆ Additionally, due to a reduction in funding through a contract with the Department of Child Support Services (DCSS) it is requested to unfund one vacant Deputy Probation Officer II position. The employee previously assigned to this position has been rededicated to another position.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$12,253,867 be approved for Probation – Field Services. This budget is funded by \$2,557,115 in estimated department revenue and a \$9,696,752 contribution from the General Fund.

It is also recommended to unfund three vacant Deputy Probation Officer II positions.

Total recommended authorized positions— 106

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—INSTITUTIONAL SERVICES**

Budget Unit 0100 0026200  
 General Fund

**SERVICES PROVIDED**

Probation - Institutional Services encompasses the operational and staffing costs for the Juvenile Hall and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs. The Juvenile Hall processes 800 to 1,000 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings. Court-committed females and youth that have special needs are also housed within the Juvenile Hall.

The Alternative to Custody Program within this budget addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

<b>Probation - Institutional Services</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$55	\$60	\$0	\$0	\$0
Intergovernmental Revenue	\$1,377,856	\$1,397,166	\$1,116,700	\$0	\$1,116,700
Charges for Service	\$116,445	\$122,284	\$75,000	\$0	\$75,000
Miscellaneous Revenue	\$441	\$0	\$0	\$0	\$0
Other Financing Sources	\$50,000	\$50,000	\$50,000	\$0	\$50,000
<b>Total Revenue</b>	<b>\$1,544,797</b>	<b>\$1,569,510</b>	<b>\$1,241,700</b>	<b>\$0</b>	<b>\$1,241,700</b>
Salaries and Benefits	\$5,656,978	\$5,504,677	\$5,596,489	\$47,888	\$5,644,377
Services and Supplies	\$353,661	\$324,107	\$440,050	\$0	\$440,050
Other Charges	\$454,668	\$477,204	\$552,630	\$0	\$552,630
Fixed Assets					
Buildings & Improvements	\$9,300	\$4,983	\$0	\$0	\$0
Equipment	\$0	\$9,466	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$950	\$950	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,475,557</b>	<b>\$6,321,387</b>	<b>\$6,589,169</b>	<b>\$47,888</b>	<b>\$6,637,057</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,930,760</b>	<b>\$4,751,877</b>	<b>\$5,347,469</b>	<b>\$47,888</b>	<b>\$5,395,357</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$1,241,700, a decrease of \$100 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,241,800.

- ◆ This budget receives an allocation which was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary changes will be requested in a future budget cycle. Revenue from collections is conservatively estimated based on collections from previous years.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$6,589,169, an increase of \$136,938 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$6,452,231.
- ◆ The Proposed Budget includes a \$136,938 increase in order to maintain current service levels due to increased Salaries and Benefits, Services and Supplies and Other Charges.

**STAFFING IMPACTS**

Total current authorized positions— 58

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$6,589,169 be approved for Probation – Institutional Services. This budget is funded by \$1,241,700 in estimated department revenue and a \$5,347,469 contribution from the General Fund.

Total recommended authorized positions— 58

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$47,888 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,637,057 be approved for Probation – Institutional Services. This budget is funded by \$1,241,700 in estimated department revenue and a \$5,395,357 contribution from the General Fund.

Total recommended authorized positions— 58



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—JUVENILE ACCOUNTABILITY BLOCK GRANT (JABG)**

Budget Unit 1764 0026379  
 Special Revenue Fund

**SERVICES PROVIDED**

In Fiscal Year 2014-2015, the Reducing Racial and Ethnic Disparities (R.E.D) grant was added to this budget unit. The R.E.D. project has demonstrated the intention to integrate community members and voices in the work moving forward. The Project continues to be engaged with the King Kennedy Center, Boys and Girls Club, Manos Unidas and Communities Building Congregations, an organization working with the faith based community in Stanislaus County. Several R.E.D. work groups have been formed to set goals in reducing disparities in our community. Youth Advisory councils will be created in two communities with disproportionate numbers of Latinos and African American young people and their development and participation in the R.E.D. Committee will further strengthen community engagement. The advisers for the young people will be adults from these communities.

<b>Probation - Juvenile Accountability Block Grant</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$183,962	\$157,877	\$200,000	\$0	\$200,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$183,962</b>	<b>\$157,877</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$200,000</b>
Salaries and Benefits	\$7,000	\$0	\$0	\$0	\$0
Services and Supplies	\$124,396	\$171,633	\$200,000	\$0	\$200,000
Other Charges	\$42,370	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$173,766</b>	<b>\$171,633</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$200,000</b>
Fund Balance	(\$10,196)	\$13,756	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$200,000, an increase of \$100,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$100,000.

- ◆ Revenue is received from the Board of State and Community Corrections and is estimated to remain the same as the previous fiscal year. This will be the fourth and final year for this grant funding.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$200,000, an increase of \$100,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$100,000.
- ◆ The Proposed Budget includes a \$100,000 increase in order to maintain current service levels and match the award for the Reducing Racial and Ethnic Disparities (R.E.D.) grant. The additional budget amount is the result of an accounting methodology change in which the entire grant award is budgeted.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$200,000 be approved for Probation – Juvenile Accountability Block Grant. This budget is funded by \$200,000 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$200,000 be approved for Probation – Juvenile Accountability Block Grant. This budget is funded by \$200,000 in estimated department revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—JUVENILE COMMITMENT FACILITY**

Budget Unit 0100 0026070  
 General Fund

**SERVICES PROVIDED**

This 60-bed Juvenile Commitment Facility was funded by a State grant of \$15.5 million in partnership with Stanislaus County. This funding was obtained from the 2007 Youthful Offender Rehabilitative Facility Construction Funding Program (Senate Bill 81) and the facility was the first one with this kind of financing to be completed in the State of California. The Commitment Facility allows for increased counseling and programs for court-committed juvenile offenders, including a culinary arts vocational program, the Planting Justice gardening program and Aggression Replacement Training (ART).

<b>Probation - Juvenile Commitment Facility</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$374,912	\$496,502	\$335,000	\$0	\$335,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$843,122	\$865,409	\$886,798	\$0	\$886,798
<b>Total Revenue</b>	<b>\$1,218,034</b>	<b>\$1,361,911</b>	<b>\$1,221,798</b>	<b>\$0</b>	<b>\$1,221,798</b>
Salaries and Benefits	\$2,333,673	\$2,637,295	\$3,170,940	\$28,902	\$3,199,842
Services and Supplies	\$189,481	\$286,644	\$435,746	\$0	\$435,746
Other Charges	\$357,203	\$376,303	\$408,097	\$0	\$408,097
Fixed Assets					
Equipment	\$0	\$773	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,880,357</b>	<b>\$3,301,015</b>	<b>\$4,014,783</b>	<b>\$28,902</b>	<b>\$4,043,685</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,662,323</b>	<b>\$1,939,104</b>	<b>\$2,792,985</b>	<b>\$28,902</b>	<b>\$2,821,887</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$1,221,798, an increase of \$26,778 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,195,020.
- ◆ This budget receives an allocation which was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary changes will be requested in a future budget cycle.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$4,014,783, an increase of \$334,990 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$3,679,793. The increase is due to a slight increase in Salaries and Benefits and increased Cost Allocation Plan charges.

**STAFFING IMPACTS**

Total current authorized positions— 39

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,014,783 be approved for Probation – Juvenile Commitment Facility. This budget is funded by \$1,221,798 in estimated department revenue and a \$2,792,985 contribution from the General Fund.

Total recommended authorized positions— 39

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$28,902 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,043,685 be approved for Probation – Juvenile Commitment Facility. This budget is funded by \$1,221,798 in estimated department revenue and a \$2,821,887 contribution from the General Fund.

Total recommended authorized positions— 39

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—JUVENILE JUSTICE CRIME PREVENTION ACT (JJCPA)**

Budget Unit 1798 0026395  
 Special Revenue Fund

**SERVICES PROVIDED**

The Probation Department – Juvenile Justice Crime Prevention Act (JJCPA) provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors during the critical hours for juvenile crime and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use amongst substance abuse/dependence involved wards.

<b>Probation - Juvenile Justice Crime Prevention Act</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$31,440	\$13,889	\$0	\$0	\$0
Intergovernmental Revenue	\$1,716,410	\$1,914,661	\$1,474,289	\$0	\$1,474,289
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,747,850</b>	<b>\$1,928,550</b>	<b>\$1,474,289</b>	<b>\$0</b>	<b>\$1,474,289</b>
Salaries and Benefits	\$1,561,176	\$1,705,249	\$1,761,695	\$0	\$1,761,695
Services and Supplies	\$2,185	\$45,157	\$55,200	\$0	\$55,200
Other Charges	\$35,259	\$40,179	\$49,352	\$0	\$49,352
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$200,000	\$0	\$200,000
Equipment	\$0	\$36,000	\$191,000	\$0	\$191,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,598,620</b>	<b>\$1,826,585</b>	<b>\$2,257,247</b>	<b>\$0</b>	<b>\$2,257,247</b>
<b>Fund Balance</b>	<b>(\$149,230)</b>	<b>(\$101,965)</b>	<b>\$782,958</b>	<b>\$0</b>	<b>\$782,958</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$1,474,289, which is unchanged from the Fiscal Year 2016-2017 Adopted Final Budget amount.
- ◆ This budget continues to be funded with revenue from a combination of Vehicle License Fees and Sales Tax. In addition, an allocation is received annually and was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary changes will be requested at Final Budget.
- ◆ Juvenile Justice Crime Prevention Act fund balance as of July 1, 2017, is \$3,071,606. The Department anticipates using \$782,958 of fund balance in Fiscal Year 2017-2018.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$2,257,247, an increase of \$431,108 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,826,139.
- ◆ The Proposed Budget request includes \$391,000 to accommodate the increased costs associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget. These include the following:
  - ◆ The recommended budget includes the addition of two vehicles used by Alternative to Custody Officers conducting field supervision on monitored youth. The total cost is estimated to be \$85,000 and is funded by departmental fund balance. The Probation Department has a total fleet of 48 vehicles; of those 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
  - ◆ \$106,000 to purchase 14 portable radios as part of Phase II of the Digital Radio Signal upgrade project.
  - ◆ \$200,000 for the purchase of a modular building to be used for Juvenile programming, including Juvenile Drug Court. In the past the Department had a modular, behind the juvenile facility, that was used for juvenile programming and staff training. Due to the deterioration of the modular it was demolished for safety purposes. This left the department with limited space for programming, training and department meetings.

**STAFFING IMPACTS**

Total current authorized positions— 15

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,257,247 be approved for Probation – Juvenile Justice Crime Prevention Act. This budget is funded by \$1,474,289 in estimated department revenue and \$782,958 in department fund balance.

Total recommended authorized positions— 15

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,257,247 be approved for Probation – Juvenile Justice Crime Prevention Act. This budget is funded by \$1,474,289 in estimated department revenue and \$782,958 in department fund balance.

Total recommended authorized positions— 15

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—LOCAL COMMUNITY CORRECTIONS**

Budget Unit 1679 0026481  
Special Revenue Fund

**SERVICES PROVIDED**

On April 4, 2011, Governor Brown signed Assembly Bill 109 (AB 109), which made fundamental changes to California's correctional system. AB 109 realigned custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. AB 109 did not contain funding for county agencies to implement the realignment shift and was not operative until funding was provided for counties. On June 30, 2011, Governor Brown signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The legislation enacting the financing and technical changes necessary was contained in Senate Bills 87 and 89 (SB 87 and SB 89) and Assembly Bill 117 (AB 117).

AB 117 delayed the operative date of the public safety realignment elements contained in AB 109 to October 1, 2011. AB 117 also required the Community Corrections Partnership (CCP) to recommend a local plan to the County Board of Supervisors for the implementation of the 2011 Public Safety Realignment and that the plan must be voted on by an Executive Committee of each county's CCP. By statute, the Executive Committee consists of the Chief Probation Officer as Chair, the Sheriff, the District Attorney, the Public Defender, the Presiding Judge of the Superior Court and a local Chief of Police. On July 26, 2011, the Board of Supervisors appointed the Director of the Department of Mental Health/Alcohol and Drug Programs as the final member of the CCP Executive Committee. At that time, the Board also designated the Probation Department as the local entity responsible for providing post-release supervision to inmates released pursuant to the Post-release Community Supervision Act of 2011.

<b>Probation - Local Community Corrections</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$19,405,141	\$19,264,657	\$21,155,141	\$0	\$21,155,141
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$19,405,141</b>	<b>\$19,264,657</b>	<b>\$21,155,141</b>	<b>\$0</b>	<b>\$21,155,141</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$241,940	\$474,831	\$1,000,000	\$0	\$1,000,000
Other Charges	\$14,795,523	\$15,637,495	\$23,995,994	\$271,000	\$24,266,994
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$175,290	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$15,212,753</b>	<b>\$16,112,326</b>	<b>\$24,995,994</b>	<b>\$271,000</b>	<b>\$25,266,994</b>
Fund Balance	(\$4,192,388)	(\$3,152,331)	\$3,840,853	\$271,000	\$4,111,853
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$21,155,141, an increase of \$1,800,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$19,355,141.
- ◆ This budget is the recipient of State funding for the Local Community Corrections Plan (CCP). Revenue is budgeted per the 5-Year Estimated Funding Plan established with the Fiscal Year 2016-2017 CCP Plan. The actual allocation amount will not be known before the end of the Fiscal Year. Any necessary adjustments will be requested at Final Budget.
- ◆ Local Community Corrections fund balance as of July 1, 2017, is \$15,170,118. The Department anticipates using \$3,840,853 of fund balance in Fiscal Year 2017-2018. The Fiscal Year 2017-2018 CCP plan was accepted by the Board of Supervisors on May 23, 2017. Any changes that resulted from that plan will be incorporated into the Fiscal Year 2017-2018 Final Budget.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$24,995,994, an increase of \$4,473,461 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$20,522,533.
- ◆ The Proposed Budget includes \$3,505,075 to accommodate the increased costs associated with the adjusted service levels that will be implemented in Fiscal Year 2017-2018 related to the opening of the new Sheriff Detention Facility and Medical/Mental Health unit. The balance of the increase is related to increased Cost Allocated Charges and Services and Supplies.

**STAFFING IMPACTS**

Total current authorized positions— 0



**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$24,995,994 be approved for Probation – Local Community Corrections. This budget is funded by \$21,155,141 in estimated department revenue and \$3,840,853 in department fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A one-time increase in appropriations in the amount of \$271,000 using Department fund balance is included in order to continue a data warehouse project which was initiated in Fiscal Year 2016-2017. The total project costs were \$353,220 and \$271,000 represents the portion of the project that was not completed in Fiscal Year 2016-2017 as originally planned. Fund Balance available as of July 1, 2017, is \$15,170,118. The Department will use \$4,111,853 to balance the recommended Final Budget 2017-2018. The result will be a common data warehouse where local criminal justice agencies can upload criminal justice data that is respective of their area of the criminal justice process in a common format. The expected benefits include increased data sharing among local Law Enforcement and Criminal Justice Agencies, improved ability to measure program effectiveness and outcomes and decreased obstacles to creating cross-agency statistical analysis and reporting.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$25,266,994 be approved for Probation – Local Community Corrections. This budget is funded by \$21,155,141 in estimated department revenue and \$4,111,853 in department fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—WARD WELFARE FUND**

Budget Unit 1765 0026420  
 Special Revenue Fund

**SERVICES PROVIDED**

The purpose of this program is to provide increased services to juveniles through funds received from contracted Juvenile Hall telephones service. The funds are distributed to provide for the benefit, education and welfare of the wards and detainees in Juvenile Hall, and to comply with State requirements for establishing such funds.

<b>Probation - Ward Welfare Fund</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$28,195	\$16,234	\$40,000	\$0	\$40,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$28,195</b>	<b>\$16,234</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$40,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$21,919	\$8,253	\$30,000	\$0	\$30,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$5,000	\$0	\$5,000
Equipment	\$5,295	\$0	\$5,000	\$0	\$5,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$27,214</b>	<b>\$8,253</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$40,000</b>
<b>Fund Balance</b>	<b>(\$981)</b>	<b>(\$7,981)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$40,000 and is projected to remain the same as in the Fiscal Year 2016-2017 Adopted Final Budget.
- ◆ This budget is funded by funds received from contracted Juvenile Hall telephone service.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$40,000 and are projected to remain the same as in the Fiscal Year 2016-2017 Adopted Final Budget in order to support current service levels.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$40,000 be approved for Probation – Ward Welfare Fund. This budget is funded by \$40,000 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$40,000 be approved for Probation – Ward Welfare Fund. This budget is funded by \$40,000 in estimated department revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—YOUTHFUL OFFENDER BLOCK GRANT**

Budget Unit 1698 0026406  
 Special Revenue Fund

**SERVICES PROVIDED**

Effective September 1, 2007, Senate Bill 81 and its follow up legislation Assembly Bill 191, made major revisions to the Welfare and Institutions Code and implemented what has become known as the Juvenile Justice Realignment Law. The purpose of this block grant is to enhance the capacity of the Probation Department to implement an effective continuum of services to respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 21.

<b>Probation - Youthful Offender Block Grant</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,637,174	\$1,670,425	\$1,651,208	\$0	\$1,651,208
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,637,174</b>	<b>\$1,670,425</b>	<b>\$1,651,208</b>	<b>\$0</b>	<b>\$1,651,208</b>
Salaries and Benefits	\$624,067	\$644,483	\$1,354,907	\$59,606	\$1,414,513
Services and Supplies	\$7,644	\$12,750	\$27,800	\$25,000	\$52,800
Other Charges	\$10,578	\$16,310	\$19,881	\$0	\$19,881
Fixed Assets					
Equipment	\$0	\$0	\$100,000	\$0	\$100,000
Other Financing Uses	\$1,002,441	\$1,014,221	\$1,021,932	\$0	\$1,021,932
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,644,730</b>	<b>\$1,687,764</b>	<b>\$2,524,520</b>	<b>\$84,606</b>	<b>\$2,609,126</b>
Fund Balance	\$7,556	\$17,339	\$873,312	\$84,606	\$957,918
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated to be \$1,651,208, an increase of \$409,025 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,242,183.
- ◆ This budget receives an allocation which was not known as of the Proposed Budget submission. Once the allocation amount is known, any necessary changes will be requested at Final Budget.
- ◆ Probation Youthful Offender Block Grant fund balance as of July 1, 2017, is \$5,531,052. The Department anticipates using \$873,312 of fund balance in Fiscal Year 2017-2018.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated to be \$2,524,520, an increase of \$169,463 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,355,057.
- ◆ The Proposed Budget includes \$100,000 to accommodate the increased costs associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget related to the purchase of two new vehicles and two vehicle radios.
- ◆ The recommended budget includes the addition of two vehicles to be used by Probation Corrections Officers to conduct home visits and compliance checks for those youth on Home Supervision. The total cost is estimated to be \$85,000 and is funded by departmental fund balance. The Probation Department has a total fleet of 48 vehicles; of those 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ One Custodial Cook in order to assist with meeting federal nutrition standards which have become more labor intensive over the years. The cost of this position is \$59,607. This request has been reviewed and is planned for recommendation at Final Budget.

**STAFFING IMPACTS**

Total current authorized positions— 15

- ◆ The Department is requesting to add one Custodial Cook. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,524,520 be approved for Probation – Youthful Offender Block Grant. This budget is funded by \$1,651,208 in estimated department revenue and \$873,312 in department fund balance.

Total recommended authorized positions— 15

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A one-time increase in appropriations in the amount of \$25,000 is included for the purchase of software and tablets that will be used in the creation of a computer lab. The computer lab will be used by juveniles needing access to online classes and by Department staff who will be sent to training on the Department’s assessment tool. These costs will be funded with Department fund balance.
- ◆ An increase in appropriations of \$59,606 is included in order to add one Custodial Cook position. The position is funded with Youth Offender Block Grant fund balance.
- ◆ Fund Balance as of July 1, 2017, is \$5,531,052. The Department will use \$957,918 to balance the Recommended Final Budget 2017-2018.

**STAFFING IMPACTS**

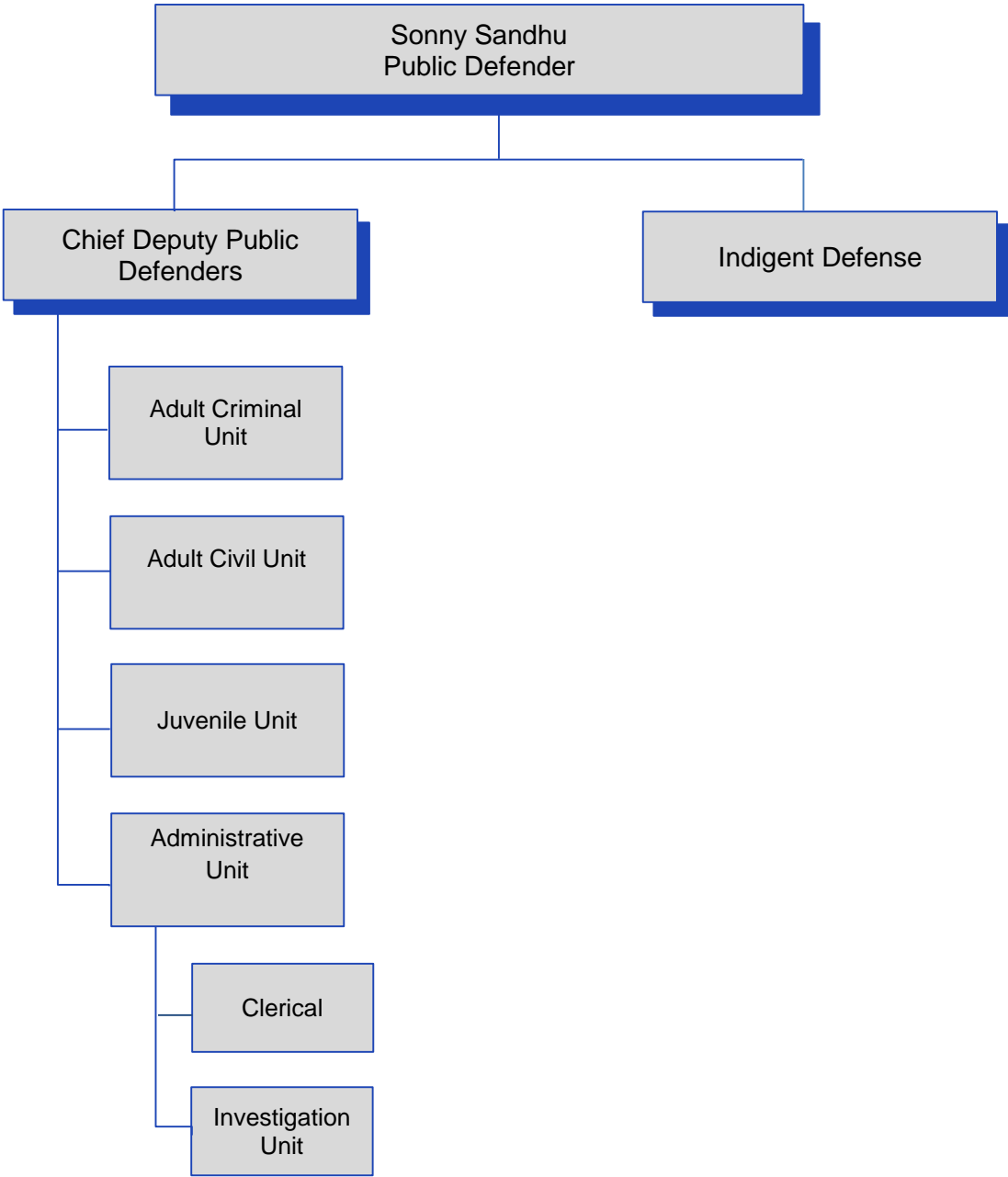
- ◆ The Department is requesting to add one Custodial Cook to be assigned to the Juvenile Commitment Facility to meet projected work demands, comply with Federal nutritional and dietary standards, and to comply with the culinary work program.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,609,126 be approved for Probation – Youthful Offender Block Grant. This budget is funded by \$1,651,208 in estimated department revenue and \$957,918 in department fund balance.

It is also recommended to add one Custodial Cook position.

Total recommended authorized positions – 16



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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/**  
**PUBLIC PROTECTION**  
**Judicial**

**PUBLIC DEFENDER**  
**Sonny Sandhu, Public Defender**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$992,587
Use of Fund Balance	\$0
Net County Cost	\$10,556,240
Gross Costs	\$11,548,827
% Funded by General Fund	91.4%
Total Allocated Positions	47

**MISSION STATEMENT**

*To provide quality legal representation to indigents who are accused of criminal offenses, involved in juvenile court proceedings or who are involved in statutorily defined civil proceedings. The goal is to provide a fully competent, effective, and ethical defense to each client whose cause has been entrusted to the office for representation; to provide all mandated legal services in a cost effective and efficient manner; and to conduct that representation in a manner that, in so far as possible, the county criminal justice system operates effectively, efficiently, and achieves justice. The federal and state constitutions and statutes, along with county decisions and rules, require the County to provide these legal services to individuals who cannot afford to hire lawyers.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Public Defender provides legal outreach to underserved communities and legal representation for indigent persons.

The **Adult Criminal Unit** is responsible for providing zealous legal representation to indigent persons accused of crimes, including adults charged with felonies such as murder, robbery, rape, assaults, drug offenses or harm to property. The Department also represents indigent adults who are charged with misdemeanor offenses and provides legal advice to all clients. This Unit provides representation in several specialty courts including Drug Court, Mental Health Court and Veterans Treatment Court. These courts are run in a collaborative manner, which means the judge, district attorney, public defender and probation officer all work closely together to assess the needs of the client and develop a treatment plan designed to help the client.

This Unit is also responsible for filing hundreds of Prop 47 petitions a year. These petitions permit some clients who have been convicted of certain controlled substances and theft-related offenses to request their felony conviction to be recalled and designated as a misdemeanor. The Unit also is responsible for filing petitions to reclassify certain

felonies to misdemeanors under Prop 64, "The Adult Use of Marijuana Act."

The **Adult Civil Unit** provides representation in some civil cases. Clients who are being held on a civil commitment due to a mental illness or developmental disability. In this capacity, the Public Defender advocates for mental health patients who wish to contest their involuntary treatment under the various provisions of the Laterman-Petris-Short (LPS) Act and Welfare and institutions code section 6500. Individuals suffering from a mental illness or developmental disability can be particularly vulnerable to abuse and neglect. Accordingly, the Public Defender works vigorously to safeguard the due process protections and constitutional rights of our clients who are facing a civil commitment under these statutory provisions. The Department also represents indigents who face a loss of parental rights in dependency matters.

The **Juvenile Unit** is responsible for providing zealous representation of children who appear in juvenile delinquency court. Our role is to defend the child against all allegations that have been made against them. Our advocacy extends to ensure that the needs of the child are met through education, guidance, and treatment consistent with the child's best interest.



The **Administrative Unit** is composed of a clerical staff who assist attorneys in all facets of representation of our clients. The investigations unit supports the attorneys in investigating and preparing the cases for negotiation and trial. The investigators are a critical part of the work of the Public Defender. In addition, our paralegal files hundreds of motions per year to help our clients overcome barriers to employment, housing, education, public benefits and civic participation. These motions include reducing felonies to misdemeanors for qualifying offenses, early termination of felony or misdemeanor probation, dismissal of a case when probation is completed and Certificates of Rehabilitation for state prison cases.

**Indigent Defense.** When the Department is unable to represent an indigent individual because of legal conflict of interest, separate counsel must be provided. For this purpose, the County contracts with two local firms. When these firms are unable to provide representation, the services of a member of a local criminal bar defense panel are retained. The cost of the yearly contract with these two firms and the panel attorneys are paid from this fund. In addition, any expert witness fees or investigation costs that arise in these cases are paid from the fund.

### BOARD OF SUPERVISORS PRIORITY AREA

The Public Defender supports the Board Priority areas of A Safe Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve the effectiveness and efficiency of the criminal justice system; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Public Defender include:

<b>FISCAL YEAR 2016-2017 ACCOMPLISHMENTS</b>
<ul style="list-style-type: none"> <li>◆ Provided vigorous defense and representation in over 14,000 cases</li> <li>◆ Continued filing hundreds of petitions for sentence reductions under Proposition 47 and began filing petitions under Proposition 64, which resulted in a large number of members of the community having their felony convictions cleared from their records. One benefit of such reductions is that these members are eligible for more employment opportunities</li> <li>◆ Continued the implementation of Veteran's Treatment Court under the auspice of California Penal Code Sections 1001.80 and 1170.9. This treatment court has provided Veterans a chance to receive much needed treatment and counseling and provide them with Veteran Affairs Services. The Public Defender's office currently represents over 30 Veterans in the program</li> <li>◆ Continued a balanced-approach model that reduces crime by holding offenders accountable while providing access to rehabilitation. The Public Defender's office assisted clients in filing nearly 200 expungement requests to help our clients gain meaningful employment and housing</li> </ul>

### FISCAL YEAR 2017-2018 OBJECTIVES

- ◆ Rebuild investigative branch of the Office as part of the County's Criminal Justice Restoration Initiative
- ◆ Work with the Criminal Justice Partners to increase department efforts in providing more effective results in the Collaborative Courts (Veterans Treatment Court, Drug Court and Mental Health Court)
- ◆ Secure funding to establish a contract to scan all of the Public Defender closed files. These digital files will be scanned into an electronic document management system. This project will increase the efficiency and cost effectiveness of services by storing case-related information electronically
- ◆ Provide excellent representation to all the clients of the Stanislaus County Public Defender

#### BUDGETS WITHIN THE PUBLIC DEFENDER INCLUDE:

- ◆ Public Defender
- ◆ Indigent Defense

#### PERFORMANCE OUTCOMES: FINANCIAL

##### Summary of Department Financial Outcomes

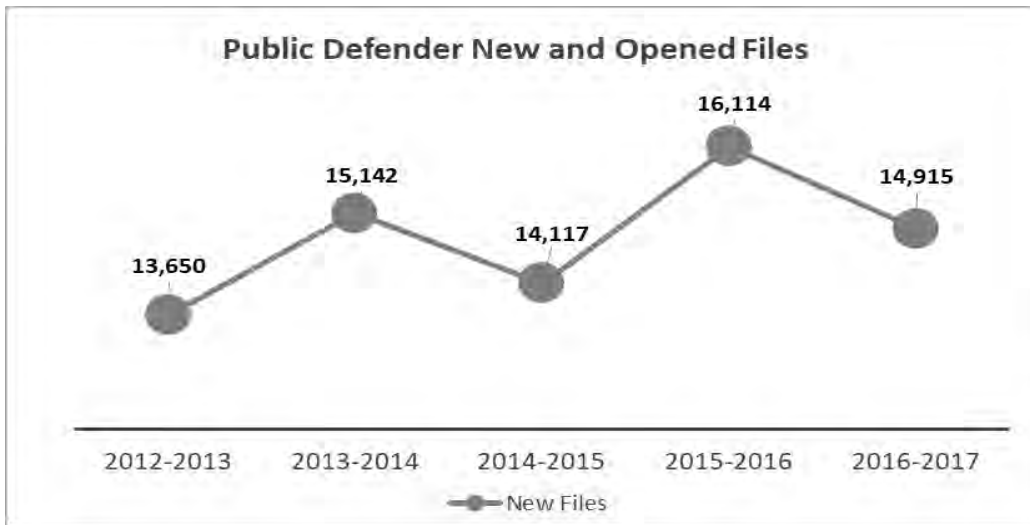
- ◆ The trend in the Public Defender budget has been a gradual increase in costs. This is reflective of the County allocating extra funds under Public Safety Restoration used to pay for the salary costs of additional employees. The Department also saw an increase in revenue in Fiscal Year 2016-2017 as Realignment revenue was not anticipated at the time of the budget process.
- ◆ The Public Defender - Indigent Defense fund experienced increasing costs through Fiscal Year 2014-2015; then saw a decrease of Gross and Net County Costs. This is reflective of process changes that have materialized in lower expenses posting to this fund. The Department anticipates, with a new auditing procedure in place and other changes in process, that the Net County Cost from this fund will continue to decrease in the coming years.

#### Five-Year History

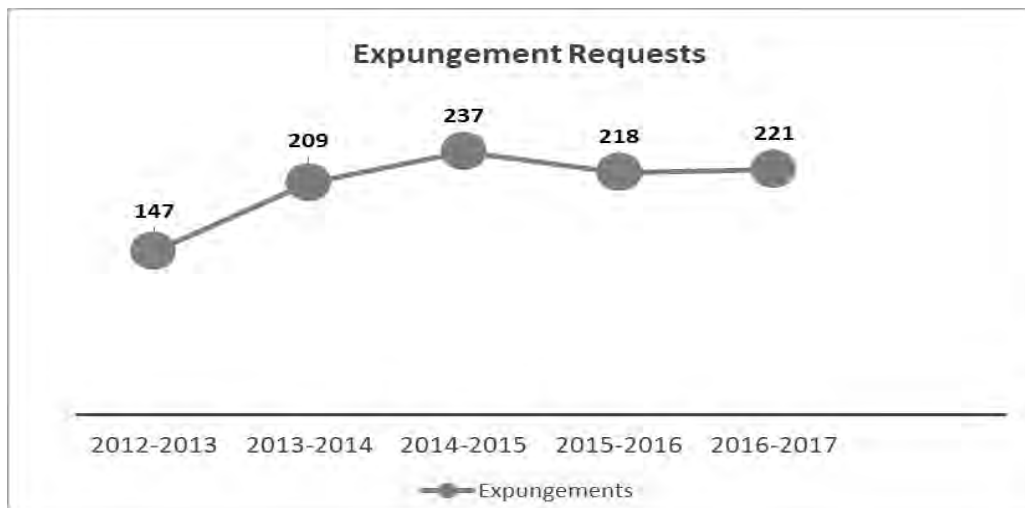
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Public Defender</b>								
0100 0027000 General Fund								
Total Revenue	\$512,120	\$693,777	\$705,912	\$957,988	\$643,000	\$937,666	\$294,666	145.83%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$5,084,428	\$5,409,459	\$5,672,033	\$6,011,090	\$6,476,728	\$6,349,828	(\$126,900)	98.04%
Net County Cost	\$4,572,308	\$4,715,682	\$4,966,121	\$5,053,102	\$5,833,728	\$5,412,162	(\$421,566)	92.77%
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Public Defender - Indigent Defense</b>								
0100 0027500 General Fund								
Total Revenue	\$0	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$0	100.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$3,549,166	\$3,773,315	\$4,827,544	\$4,575,984	\$4,661,460	\$4,264,909	(\$396,551)	91.49%
Net County Cost	\$3,549,166	\$3,683,315	\$4,737,544	\$4,485,984	\$4,571,460	\$4,174,909	(\$396,551)	91.33%

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The Public Defender’s office provides legal representation to indigent adults and juveniles accused of crimes as well as in some civil cases such as mental health matters and sexually violent predator cases. The Department is appointed on new cases, as well as hundreds of violations of Probation, Post Release Community Service, Mandatory Supervision and Parole violations. These attorneys battle to preserve justice as the Department sends out vigilant and aggressive attorneys who speak forcefully for those in society least able to speak for themselves. The following chart displays new and opened files from 2012-2013 and the fluctuating volume of legal representation needs of indigent adults and juveniles.



- ◆ The office has implemented a balanced-approach model that reduces crime by holding offenders accountable while providing them access to rehabilitation. The Department promotes collaborative justice by actively participating in specialty courts aimed at linking services to clients with specialized needs. Drug Court, Proposition 36, Mental Health Court and Veterans Treatment Court offer treatment and rehabilitation to those in the community who need it the most. The Public Defender has assisted clients in filing hundreds of requests per year to expunge their records and/or terminate probation early. These requests are made to those who have successfully completed all terms of their sentence and supervision time and have led productive lives since their sentence. Along with filing several hundred petitions under Proposition 47 which reduced convictions from felonies to misdemeanors, all of these clients now have access to better housing and meaningful employment due to the assistance of our the Public Defender’s office.



## **KEY CHALLENGES AND OPPORTUNITIES**

- ◆ The Department may face a number of key financial challenges in the upcoming year. With the large number of special circumstances homicides and cases in which the State is seeking the Death Penalty our office will need access to specialized resources such as psychological services and expert witness testimony. Services associated with these types of cases are anticipated to be costly and necessary.
- ◆ The Department also has some key opportunities to expand the level of service to their clients. With an increase in funding under the Community Corrections Partnership (CCP), potential funding opportunities from the Proposition 47 grant program that focuses on Mental Health Services, Substance Abuse Disorder Treatment and Misdemeanor Diversion Programs and pending State legislation that would create grant opportunities for Public Defender Offices with the necessary resources and training to adequately advise their clients about any possible immigration consequences in their case there is a unique opportunity to help clients of the Public Defender's office with resources not previously available.

## **RELATED LINKS**

For additional information about the Public Defender, refer to the Department's website at:  
[www.stancounty.com/publicdefender](http://www.stancounty.com/publicdefender)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**PUBLIC DEFENDER**

Budget Unit 0100 0027000

General Fund

**SERVICES PROVIDED**

This budget funds the costs of legal representation of the indigent population in Stanislaus County. When the State or Federal law requires that an indigent person appearing in a Stanislaus County Court have legal representation, the Public Defender is appointed. The vast majority of those people who are charged with a crime in the County, except in the case of a conflict, are represented by the Public Defender's Office. These charges range from driving without a license to murder. The Public Defender's Office is also appointed to represent those who face an involuntary conservatorship or who face a loss of parental rights in child dependency matters.

<b>Public Defender</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$536,992	\$508,406	\$495,867	\$0	\$495,867
Charges for Service	\$419,928	\$429,086	\$406,720	\$0	\$406,720
Miscellaneous Revenue	\$661	\$0	\$0	\$0	\$0
Other Financing Sources	\$407	\$174	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$957,988</b>	<b>\$937,666</b>	<b>\$902,587</b>	<b>\$0</b>	<b>\$902,587</b>
Salaries and Benefits	\$5,207,754	\$5,539,276	\$6,087,186	\$9,112	\$6,096,298
Services and Supplies	\$478,386	\$332,575	\$363,299	\$44,431	\$407,730
Other Charges	\$277,226	\$291,232	\$298,704	\$0	\$298,704
Fixed Assets					
Equipment	\$0	\$134,503	\$0	\$20,000	\$20,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$47,724	\$52,242	\$64,635	\$0	\$64,635
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,011,090</b>	<b>\$6,349,828</b>	<b>\$6,813,824</b>	<b>\$73,543</b>	<b>\$6,887,367</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$5,053,102</b>	<b>\$5,412,162</b>	<b>\$5,911,237</b>	<b>\$73,543</b>	<b>\$5,984,780</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$902,587, an increase of \$259,587 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$643,000. The increase is due to the addition of Community Corrections Revenue that was previously not budgeted.

- ◆ Revenue was estimated in a variety of ways. First, we reviewed prior year receipts to determine the appropriate amount. Second, we looked at State resources to determine the level of revenue for next year. (i.e. the Community Corrections Partnership (CCP) five year plan was reviewed to determine revenue.)

## **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$6,813,824, an increase of \$482,098 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$6,331,726.
- ◆ The Proposed Budget includes a \$482,098 increase in order to support increased service levels due to increased costs in salaries for additional staff approved through Public Safety Realignment, investigative funds and psychological services. Of this increase, an additional \$222,511 County General Fund contribution is required to accommodate the overall increase in costs.

## **STAFFING IMPACTS**

Total current authorized positions— 47

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$6,813,824 be approved for Public Defender. This budget is funded by \$902,587 in estimated department revenue and a \$5,911,237 contribution from the General Fund.

Total recommended authorized positions— 47

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$9,112 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.
- ◆ A one-time increase in appropriations of \$44,431 is included for office maintenance and furniture, funded by Net County Cost. The office wall paint has considerable wear and tear that needs to be addressed. Office maintenance projects will assist the office in maintaining a professional appearance and inspire client confidence. Increasing ergonomics issues will be addressed with the purchase and use of employee sit-stand stations which have been shown to improve mood states and employees who use them are more likely to report a pain-free day.
- ◆ The recommended budget includes the addition of one vehicle to be used by Investigations staff to assist with their responsibilities. The total cost is estimated to be \$20,000 and is funded with Net County Cost. The Public Defender's Office currently has a total fleet of three vehicles. This addition would bring the total number of Department vehicles to four and would allow each investigator to have a vehicle. The Department anticipates this will result in minimal downtime since investigators do not have to wait for a vehicle to become available.

## **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,887,367 be approved for Public Defender. This budget is funded by \$902,587 in estimated department revenue and a \$5,984,780 contribution from the General Fund.

Total recommended authorized positions— 47

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**PUBLIC DEFENDER—INDIGENT DEFENSE**

Budget Unit 0100 0027500  
 General Fund

**SERVICES PROVIDED**

This budget funds those costs for indigent defense that are not provided by the Public Defender's Office. The Federal and State constitutions require that an indigent who is charged with a crime, the conviction of which could result in incarceration, must be provided with legal counsel. The cost of providing counsel falls on county government in the State of California. This budget funds those costs for indigent defense that are not provided by the Public Defender's Office. When the Public Defender's Office is unable to represent an indigent individual because of a legal conflict of interest, separate counsel must be provided. For this purpose, the County contracts with two local law firms. When these firms are unable to provide representation, the services of a member of the local criminal bar defense panel are retained. The cost of the annual contract with these two firms and the panel attorneys are paid from this fund and may be related to cases in which services were provide in a prior fiscal year due to the current billing system between the public defender and assigned panel attorneys who invoice through the courts. In addition, any expert witness fees or investigation costs that arise in these cases are paid from the fund.

<b>Public Defender - Indigent Defense</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$90,000	\$90,000	\$90,000	\$0	\$90,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$90,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,575,984	\$4,264,909	\$4,661,460	\$0	\$4,661,460
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,575,984</b>	<b>\$4,264,909</b>	<b>\$4,661,460</b>	<b>\$0</b>	<b>\$4,661,460</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,485,984</b>	<b>\$4,174,909</b>	<b>\$4,571,460</b>	<b>\$0</b>	<b>\$4,571,460</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated at the same amount as the prior year listed in the Community Corrections Partnership (CCP) five year plan. The estimate was included in the Board of Supervisors approved Fiscal Year 2016-2017 CCP plan.

**BUDGET AND OPERATIONS**

- ◆ Service levels were not adjusted in the Fiscal Year 2017-2018 Indigent Defense legal budget unit over those of Fiscal Year 2016 – 2017.
- ◆ The same appropriation and estimated revenue level is projected for Fiscal Year 2017-2018 as in Fiscal Year 2016-2017 Adopted Proposed Budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,661,460 be approved for Public Defender - Indigent Defense. This budget is funded by \$90,000 in estimated department revenue and a \$4,571,460 contribution from the General Fund.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

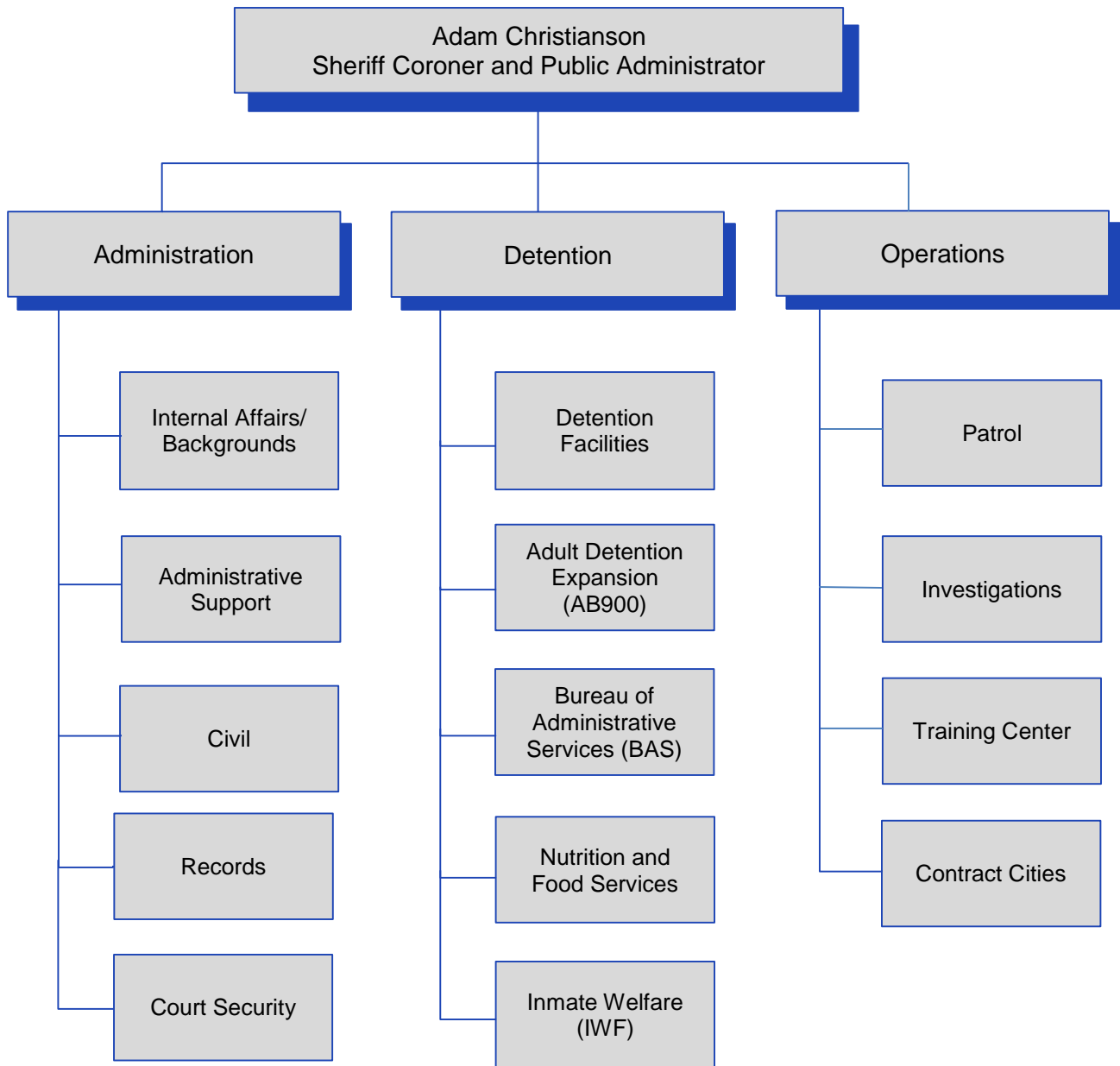
- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,661,460 be approved for Public Defender - Indigent Defense. This budget is funded by \$90,000 in estimated department revenue and a \$4,571,460 contribution from the General Fund.

Total recommended authorized positions— 0





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[www.scsdonline.com](http://www.scsdonline.com)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/**  
**PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF**  
**Adam Christianson,**  
**Sheriff Coroner**  
**and Public Administrator**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$36,908,027
Use of Fund Balance	\$716,070
Net County Cost	\$80,592,098
Gross Costs	\$118,216,195
% Funded by General Fund	68.2%
Total Allocated Positions	731

**MISSION STATEMENT**

*We, the members of the Stanislaus County Sheriff's Department, are dedicated to serve and protect the community through the highest standards of professionalism and ethical conduct by ENFORCEMENT, PREVENTION and EDUCATION in partnerships with the community.*

**DEPARTMENT SERVICES AND PROGRAMS**

The **Administration** Division of the Sheriff's Department provides for the management, policy direction and oversight of all functions of the Sheriff's Department. It is also responsible for the records management of the department and timely and accurate civil services to the Citizens of Stanislaus County. The Sheriff's Department also provides security to the Superior Court of Stanislaus County. Cal ID and Civil Process Fee budgets fall under this division and support for the functions contained therein.

The **Detention** Division of the Sheriff's Department provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities located at the downtown Men's Jail, Public Safety Center West, Minimum Housing Units 1 and 2 and Adult Detention Expansion sites. The Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. The Detention division now has a 552 bed Adult Detention Facility that was funded by the Public Safety and Offender Rehabilitation Service Act, Assembly Bill 900 (AB900). The Division is currently working on the Senate Bill 1022 (SB 1022) Project,

which is comprised of the Re-Entry and Alternative to Custody Training Center (REACT). The facility is set to open in May of 2018. This facility will have 288 transitional jail beds and programming services center to prepare inmates for re-entry into the community. The Detention division is also responsible for Inmate Welfare program.

The **Operations** Division of the Sheriff's Department provides law enforcement services in the unincorporated areas of Stanislaus County, including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. This division also provides contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. The services that the Operations division provides are: Patrol, Investigations, Community Deputies, Juvenile Services, Coroner, Public Administration, Training Center and Drug Enforcement. There are also many specialty units that are included as part of the Operations budget. The Operations Division also includes the Vehicle Theft Unit, California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET), Dedicated Funds and Justice Assistance Grant (JAG) budgets fall under this division and support the functions contained therein.

**BOARD OF SUPERVISORS PRIORITY AREA**

The Sheriff’s Department supports the Board Priority areas of A Safe Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the safety of our neighborhoods and strengthening our communities; Demonstrate responsiveness to reported trends in criminal activity; Improve the effectiveness and efficiency of the criminal justice system; Promote public awareness; and Explore, identify, and evaluate opportunities for effective partnerships.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Sheriff’s Department include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Finished Construction of the AB900-Phase II Project, to include the Day Reporting Center, Inmate Medical Mental Healthcare Units, two Maximum Security Housing Units, Central Control and Clinic/Hospital, as well as the County-funded companion project, which is comprised of an Intake, Release, Transportation and Administration Building</li> <li>◆ Started Construction on SB-1022 Project, which is comprised of the Re-entry and Alternatives to Custody Training Center (REACT)</li> <li>◆ Implemented a phased staffing plan to occupy the AB 900 Project units and functions</li> <li>◆ Reviewed and revised Court Security Staffing levels to bring expenditures in line with revenue and to meet the needs of the court services while ensuring public safety</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Enhance public safety communication by phasing in installation projects and radio hardware that will expand the radio footprint of the Sheriff’s communication system</li> <li>◆ Finish construction of the SB-1022 Project, which is comprised of the Re-Entry and Alternatives to Custody Training Center (REACT)</li> <li>◆ Focus on recruitment and retention efforts for Deputy Sheriff and Deputy Sheriff-Custodial positions to fill current vacancies from the Adult Detention Expansion and Public Safety Restoration</li> <li>◆ Convert the Men’s Jail from a Detention Facility to a Court-Holding Facility once the SB-1022 project is activated</li> <li>◆ Coordinate and complete an additional Peace Officer Standards and Training (POST) Regular Basic Course at the Ray Simon Regional Criminal Justice Training Center</li> </ul>

**BUDGETS WITHIN THE SHERIFF INCLUDE:**

- ◆ Administration
- ◆ Adult Detention Expansion
- ◆ CAL ID Program
- ◆ CAL-MMET Program
- ◆ Civil Process Fee
- ◆ Contract Cities
- ◆ Court Security
- ◆ Dedicated Funds

- ◆ Detention
- ◆ Driver Training Program
- ◆ Jail Commissary/Inmate Welfare
- ◆ Justice Assistance Grant
- ◆ Operations
- ◆ Vehicle Theft Unit

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend in the Sheriff's Department has been a steady increase due to the cost of doing business. Revenue has stayed consistent through the past five years as most of the costs are covered by Net County Cost. The special revenue funds all vary due to different projects, but revenue has increased gradually during the past five years. There was an increase in Administration and decrease in Operations in gross cross and revenue in Fiscal Year 2015-2016 due to a restructure of programs shifted from Operations to Administration. Cal ID and Cal-MMET had an increase of costs due to a one time projects for a Livescan update and repairs to the Long Ranger Helicopter. Justice Assistance Grant increased from Fiscal Year 2014-2015 to 2015-2016 due to the addition of the Board of State and Community Corrections JAG grant.
- ◆ The Sheriff's Department actual costs in Fiscal Year 2016-2017 varied from the budget due to current vacancies in the Department, leading to a reduced use of Net County Cost. The Department is working on several recruitment strategies to fill these vacancies. There is no significant variance between budgeted and actual revenue besides Jail Commissary/Inmate Welfare, which is due to phone revenue not being included in the budget because of changes in the Federal Communications Commission (FCC) that never came to be. Court Security revenue is below the budget amount due to the timing of State Realignment funding being posted. Additional revenue will be recorded in a post close entry.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - Administration</b>								
0100 0028100 General Fund								
Total Revenue	\$356,527	\$388,558	\$443,943	\$1,273,151	\$1,195,050	\$1,184,090	(\$10,960)	99.08%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$4,734,492	\$5,060,064	\$5,171,683	\$10,166,562	\$10,537,040	\$10,200,565	(\$336,475)	96.81%
Net County Cost	\$4,377,965	\$4,671,506	\$4,727,740	\$8,893,411	\$9,341,990	\$9,016,475	(\$325,515)	96.52%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - Adult Detention Expansion</b>								
0100 0028400 General Fund								
Total Revenue	\$0	\$0	\$0	\$0	\$1,308,540	\$785,935	(\$522,605)	60.06%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$0	\$0	\$0	\$0	\$4,360,256	\$3,143,740	(\$1,216,516)	72.10%
Net County Cost	\$0	\$0	\$0	\$0	\$3,051,716	\$2,357,805	(\$693,911)	77.26%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - CAL ID Program</b>								
1703 0028600 Special Revenue Fund								
Total Revenue	\$422,398	\$437,801	\$444,799	\$458,884	\$446,250	\$478,441	\$32,191	107.21%
Use of Fund Balance	(\$309,590)	(\$38,626)	(\$42,712)	(\$35,527)	\$518,484	\$121,691	(\$396,793)	23.47%
Gross Costs	\$112,808	\$399,175	\$402,087	\$423,357	\$964,734	\$600,132	(\$364,602)	62.21%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - CAL-MMET</b>								
1780 0028889 Special Revenue Fund								
Total Revenue	\$607,152	\$746,035	\$769,914	\$875,469	\$700,400	\$713,153	\$12,753	101.82%
Use of Fund Balance	\$58,215	(\$365,394)	(\$257,587)	\$214,609	\$620,429	\$335,788	(\$284,641)	54.12%
Gross Costs	\$665,367	\$380,641	\$512,327	\$1,090,078	\$1,320,829	\$1,048,941	(\$271,888)	79.42%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - Civil Process Fee</b>								
1768 0028840 Special Revenue Fund								
Total Revenue	\$329,834	\$264,174	\$320,964	\$276,057	\$281,000	\$242,946	(\$38,054)	86.46%
Use of Fund Balance	(\$161,998)	(\$615,10)	(\$144,707)	\$119,362	\$246,998	\$75,058	(\$171,940)	30.39%
Gross Costs	\$167,836	\$202,664	\$176,257	\$395,419	\$527,998	\$318,004	(\$209,994)	60.23%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - Contract Cities</b>								
0100 0028239 General Fund								
Total Revenue	\$9,382,219	\$9,773,104	\$9,990,185	\$10,105,762	\$10,718,539	\$10,144,580	(\$573,959)	94.65%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$9,491,700	\$9,807,338	\$10,012,813	\$10,106,662	\$10,790,177	\$10,136,238	(\$653,939)	93.94%
Net County Cost	\$109,481	\$34,234	\$22,628	\$900	\$71,638	(\$8,342)	(\$79,980)	-11.64%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - Court Security</b>								
176C 0028370 Special Revenue Fund								
Total Revenue	\$1,216,089	\$4,834,555	\$4,922,050	\$5,087,283	\$5,082,271	\$4,929,172	(\$153,099)	96.99%
Use of Fund Balance	(\$1,216,089)	(\$117,593)	\$602,691	\$235,894	\$443,231	\$478,478	\$35,247	107.95%
Gross Costs	\$0	\$4,800,226	\$5,606,979	\$5,406,454	\$5,608,523	\$5,484,932	(\$123,591)	97.80%
Net County Cost	\$0	\$83,264	\$82,238	\$83,277	\$83,021	\$77,282	(\$5,739)	93.09%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - Dedicated Funds</b>								
1743 0028869 Special Revenue Fund								
Total Revenue	\$267,148	\$15,255	\$17,289	\$29,493	\$0	\$21,018	\$21,018	0.00%
Use of Fund Balance	\$57,852	(\$15,255)	(\$17,289)	(\$29,493)	\$336,866	\$328,391	(\$8,475)	97.48%
Gross Costs	\$325,000	\$0	\$0	\$0	\$336,866	\$349,409	\$12,543	103.72%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Sheriff - Detention</b>								
0100 0028300 General Fund								
Total Revenue	\$8,856,408	\$9,774,698	\$9,859,489	\$9,978,053	\$9,843,487	\$9,905,026	\$61,539	100.63%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$35,884,548	\$35,879,930	\$37,488,073	\$39,685,562	\$40,434,050	\$39,304,777	(\$1,129,273)	97.21%
Net County Cost	\$27,028,140	\$26,105,232	\$27,628,584	\$29,707,509	\$30,590,563	\$29,399,751	(\$1,190,812)	96.11%
<b>Sheriff - Driver Training Program</b>								
1769 0028870 Special Revenue Fund								
Total Revenue	\$66,386	\$174,392	\$117,637	\$174,274	\$183,501	\$140,012	(\$43,489)	76.30%
Use of Fund Balance	\$35,963	(\$12,970)	(\$708)	(\$13,293)	\$8,704	\$3,169	(\$5,535)	36.41%
Gross Costs	\$102,349	\$161,422	\$116,929	\$160,981	\$192,205	\$143,181	(\$49,024)	74.49%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Sheriff - Jail Commissary / Inmate Welfare</b>								
4081 0028509 Enterprise Fund								
Total Revenue	\$1,692,953	\$1,538,634	\$1,677,872	\$1,873,647	\$1,649,193	\$2,408,630	\$759,437	146.05%
Use of Fund Balance	(\$284,628)	(\$144,068)	(\$171,579)	(\$231,136)	\$306,602	(\$639,135)	(\$945,737)	-208.46%
Gross Costs	\$1,408,325	\$1,394,566	\$1,506,293	\$1,642,511	\$1,955,795	\$1,769,495	(\$186,300)	90.47%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Sheriff - Justice Assistance Grant</b>								
1799 0028610 Special Revenue Fund								
Total Revenue	\$246,582	\$171,688	\$254,345	\$741,921	\$1,425,529	\$1,166,782	(\$258,747)	81.85%
Use of Fund Balance	\$0	\$0	(\$26,120)	\$26,923	\$14,440	(\$764)	(\$15,204)	-5.29%
Gross Costs	\$246,582	\$171,688	\$228,225	\$768,844	\$1,439,969	\$1,166,018	(\$273,951)	80.98%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - Operations</b>								
0100 0028200 General Fund								
Total Revenue	\$3,985,473	\$3,453,216	\$3,311,807	\$3,125,004	\$2,536,429	\$2,930,737	\$394,308	115.55%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$24,134,057	\$28,979,905	\$30,330,069	\$30,664,689	\$34,750,883	\$32,501,790	(\$2,249,093)	93.53%
Net County Cost	\$20,148,584	\$25,526,689	\$27,018,262	\$27,539,685	\$32,214,454	\$29,571,053	(\$2,643,401)	91.79%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Sheriff - Vehicle Theft Unit</b>								
1715 0028825 Special Revenue Fund								
Total Revenue	\$422,018	\$436,366	\$445,026	\$451,966	\$431,450	\$478,144	\$46,694	110.82%
Use of Fund Balance	(\$25,444)	(\$153,529)	(\$177,554)	(\$137,213)	\$431,981	\$306,899	(\$125,082)	71.04%
Gross Costs	\$396,574	\$282,837	\$267,472	\$314,753	\$863,431	\$785,043	(\$78,388)	90.92%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ The Cal ID Program has carried a consistent fund balance that has increased over time. The fund balance is planned for use on a major project which began last fiscal year to update Livescan and blue check devices. At the completion of this project, most of the fund balance will be exhausted. Cal ID has an actual cash balance of \$575,891 and an actual fund balance of \$438,843. The difference between the cash and fund balance is due to the timing of accounts payable.
- ◆ Cal-MMET’s fund balance has experienced a steady increase due to staffing shortages from July 1, 2013, through July 1, 2016. A majority of the fund balance was used to fund the Long Ranger Helicopter repair which initiated in Fiscal Year 2016-2017.
- ◆ Civil Process Fee has had a steady fund balance over the past five years. The fund balance has not been spent down significantly over the past few years due to the uncertainty of check disbursements which collects \$12 for each check written. This is due to the State no longer contracting with the Sheriff’s Department for Employment Development Department (EDD) wage garnishment services.
- ◆ Court Security costs have increased over the years at a pace faster than the growth in revenue. Sheriff and Chief Executive Office (CEO) leadership are working with the Courts to address this structural deficit and align costs with anticipated State revenue. Court Security has an actual negative cash balance of \$287,688 and an actual fund balance of \$16,550. The difference between the cash and fund balance is due to the timing of receipt of State Realignment funding. The receivable will be posted as a post-closing journal in August when the State Controller’s Office forwards the Realignment funds.
- ◆ Dedicated Funds has exhausted all of the fund balance in Fiscal Year 2016-2017 and the budget unit has been closed out. These funds came from deferred revenue and a small amount of California Environmental Quality Act (CEQA) funding. This revenue will be moved to the Sheriff’s Operations budget.
- ◆ Drivers Training Program has had a consistent fund balance throughout the past five years. The Department is exploring a plan to expend the fund balance so the budget unit can be closed out and incorporated into the Sheriff’s Operations budget.
- ◆ Jail Commissary/Inmate Welfare has had a gradual increase in fund balance over the past five years. These funds are used for inmate related costs only. The Department will be using fund balance over the next couple of years to increase the programs offered and other services available to inmates.
- ◆ Justice Assistance Grant’s fund balance varies over the years due to the timing of payables and receivables during the reimbursable grant periods.



- ◆ The Vehicle Theft Unit fund balance has increased during the past few years due to a vacancy in the program. This vacancy has now been filled and the funding is being used for major projects tied to vehicle theft. The Vehicle Theft Unit has an actual cash balance of \$575,871 and an actual fund balance of \$263,990. The difference between the cash and fund balance is due to timing of accounts payable.

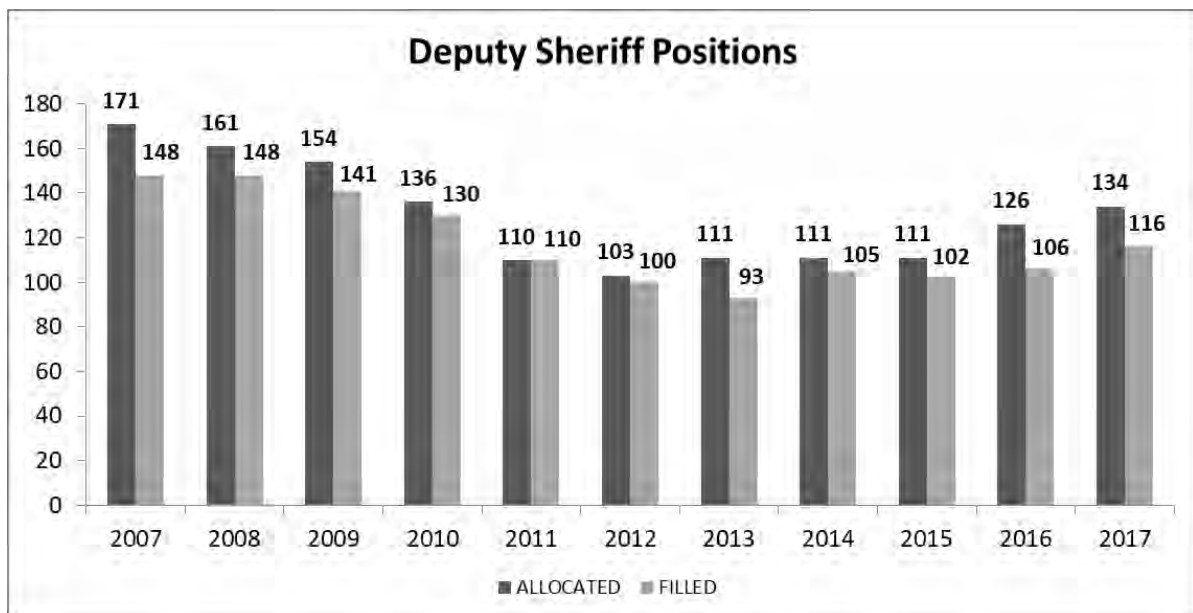
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Sheriff - CAL ID Program	\$437,176	\$475,802	\$518,514	\$554,042	\$432,339	\$432,339
Sheriff - CAL-MMET	\$233,656	\$599,050	\$856,637	\$642,027	\$306,030	\$306,030
Sheriff - Civil Process Fee	\$1,367,937	\$1,429,446	\$1,574,153	\$1,454,791	\$1,379,733	\$1,349,895
Sheriff - Court Security	\$1,216,089	\$1,333,683	\$730,992	\$495,098	\$16,550	(\$156,168)
Sheriff - Dedicated Funds	\$266,354	\$281,609	\$298,898	\$328,391	\$0	\$0
Sheriff - Driver Training Program	\$24,766	\$37,736	\$38,444	\$51,738	\$48,569	\$57,826
Sheriff - Jail Commissary / Inmate Welfare	\$928,131	\$1,072,199	\$1,086,783	\$1,317,919	\$1,957,054	\$1,507,741
Sheriff - Justice Assistance Grant	\$0	\$0	\$26,120	(\$803)	(\$39)	(\$39)
Sheriff - Vehicle Theft Unit	\$102,592	\$256,121	\$433,676	\$570,888	\$263,990	\$190,532
<b>Total Fund Balance</b>	<b>\$4,576,701</b>	<b>\$5,485,646</b>	<b>\$5,564,217</b>	<b>\$5,414,091</b>	<b>\$4,404,226</b>	<b>\$3,688,156</b>

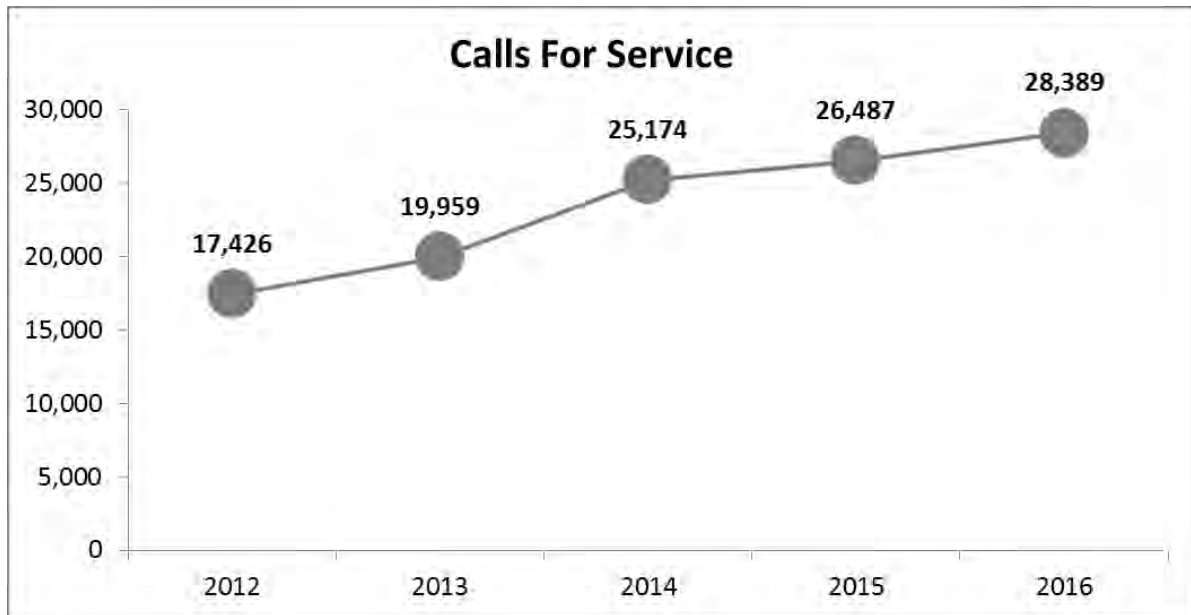
\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

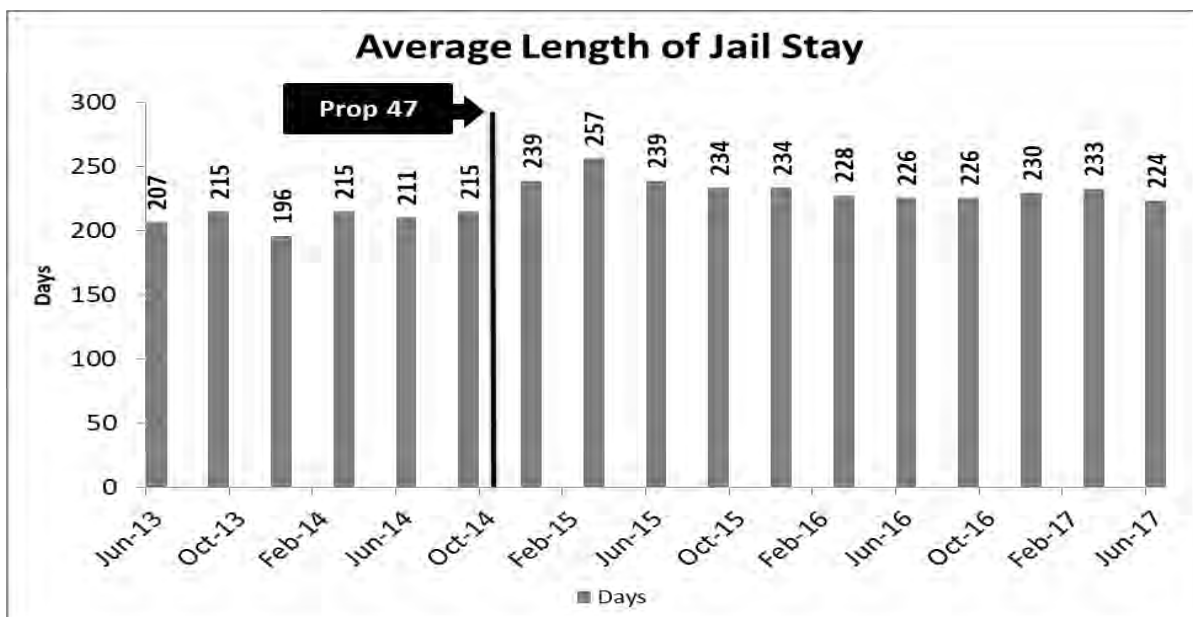
- ◆ One of the most challenging issues at the Sheriff's Department is staffing. In Operations, the number of allocated Deputy Sheriffs is down from calendar year 2007 before the reductions in force were implemented. The chart below shows the number of allocated Deputy Sheriff positions from Fiscal Year 2007-2008 to 2016-2017, as of January 1 each year. This chart includes all Deputy Sheriff positions, excluding those assigned to Contract Cities, and demonstrates that the Department is operating with 37 allocated positions below the number of allocated Deputy Sheriffs in 2007. The next chart shows the number of calls for service over the past five years. The numbers of calls have gone up almost 11,000 calls from 2012 to 2016. The 2017 projected calls for service are expected to be almost 32,000. The calls for service keep increasing as the number of allocated positions over the same time frame has not increased at the same pace. The Sheriff's Department is working on increasing the number of Deputy Sheriff positions in the unincorporated areas in the next couple of years.







- ◆ Proposition 47 had many impacts on the Sheriff’s Department. With a reduction in new arrests and bookings at the jail, the Sheriff’s Department has had to adjust policies for misdemeanor bookings and decrease the number of inmates qualifying for early release. The chart below displays the average numbers of days in custody for sentenced and un-sentenced inmates. Since Prop 47 began, the average length of jail stay has increased. Prior to Prop 47, the Department was forced to release sentenced offenders early from custody due to limited available space. This, along with the AB900 expansion project completed and the new Re-Entry and Alternative to Custody Training Center (REACT) opening in 2018, will impact the Sheriff’s Department with continuing changes in the new jail population.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ The Sheriff has been continuing to increase the Department’s current service and staffing levels through Public Safety Restoration and Adult Detention Expansion. Even though the Board supported a three year restoration plan, the Sheriff’s Department has still not been able to fully restore the level of service/staffing

that it was providing before the economic downturn in the 2008. The Sheriff currently has 179 Deputy Sheriff allocated positions in the Operations Division and in 2006 there were 214. There are key services that still need to be added to the current Department service level: Community Resource Deputies for all unincorporated communities in the County, multiple taskforces like Central Valley Gang Intelligence Taskforce (CVGIT), as well as our School Resource Officer program.

- ◆ Recruitment and retention is a major challenge for the Sheriff's Department similar to other departments nationwide. It is very difficult to recruit and retain well qualified Deputy Sheriff and Deputy Sheriff-Custodial candidates. Since 2013, the department has hired 129 full-time Deputy Sheriff's in our Operations Division and of those hired, 88 have left the department due to retirements, being released from probation and higher paying agencies. The Department has started to add more efforts into recruitment and testing new methods of recruiting, like online advertising and adding testing dates on weekends. The Department is also adding a third Basic Academy class, within a twelve month period of time, at the Ray Simon Regional Criminal Justice Training Center in hopes to recruit and train more Deputy Sheriff's.
- ◆ Trial Court Security funding through 2011 Public Safety Realignment is not sufficient to cover the cost of the minimum service level of 43 positions that make up the Court Security Contract with the Stanislaus County Superior Court. Historically, this fund has had to rely on fund balance to cover costs in excess of 2011 realignment revenue received. The department can only rely on fund balance until fund balance is completely depleted, at which time additional revenue will need to be secured or a reduction to costs will be necessary in order to avoid a deficit. The Department is working with the Stanislaus County Superior Court to reach a solution to this developing situation.

#### **RELATED LINKS**

For additional information about the Sheriff's Department, refer to the Department's website at: [www.scsdonline.com](http://www.scsdonline.com)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—ADMINISTRATION**

Budget Unit 0100 0028100

General Fund

**SERVICES PROVIDED**

This budget funds the Administrative Division of the Sheriff's Department. This Division provides the management, policy direction and oversight of all functions of the Sheriff's Department including specific responsibility for professional standards, human resources, recruitment, labor agreements, compliance, internal affairs, personnel matters, purchasing, payroll, accounting, budgeting, grant and contract management and information technology. This Division also includes the records management and civil services for the department.

<b>Sheriff - Administration</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$424,579	\$446,151	\$465,000	\$0	\$465,000
Fines, Forfeitures, Penalties	\$2,340	\$2,940	\$2,500	\$0	\$2,500
Revenue from use of Assets	\$1,623	\$1,633	\$1,500	\$0	\$1,500
Intergovernmental Revenue	\$0	\$2,108	\$0	\$0	\$0
Charges for Service	\$652,076	\$560,476	\$608,059	\$0	\$608,059
Miscellaneous Revenue	\$26,467	\$20,782	\$16,100	\$0	\$16,100
Other Financing Sources	\$166,066	\$150,000	\$150,000	\$0	\$150,000
<b>Total Revenue</b>	<b>\$1,273,151</b>	<b>\$1,184,090</b>	<b>\$1,243,159</b>	<b>\$0</b>	<b>\$1,243,159</b>
Salaries and Benefits	\$7,936,631	\$7,903,598	\$8,202,236	\$47,911	\$8,250,147
Services and Supplies	\$1,204,274	\$1,270,605	\$1,281,578	\$106,900	\$1,388,478
Other Charges	\$661,859	\$708,764	\$703,472	\$0	\$703,472
Fixed Assets					
Equipment	\$399,015	\$336,253	\$634,200	\$0	\$634,200
Other Financing Uses	\$10,000	\$10,000	\$10,000	\$0	\$10,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$45,217)	(\$32,884)	(\$43,750)	\$0	(\$43,750)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,166,562</b>	<b>\$10,196,336</b>	<b>\$10,787,736</b>	<b>\$154,811</b>	<b>\$10,942,547</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$8,893,411</b>	<b>\$9,012,246</b>	<b>\$9,544,577</b>	<b>\$154,811</b>	<b>\$9,699,388</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$1,243,159, a decrease of \$185,568 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,428,727. Variances in revenue compared to Fiscal Year 2016-2017 are due to a decrease in gun permits revenue projected. In 2016-2017, the department added a position in hopes that this would increase revenue from the program. Due to a processing freeze at the Department of Justice in late 2016 and migration to a new online system by the

Sheriff's Department, this additional revenue never materialized. The Department anticipates that this revenue may begin to increase in Fiscal Year 2017-2018.

- ◆ Fiscal Year 2017-2018 revenue is based on prior year's budget and projections through June 30, 2017. Most revenue sources in the Administration division are from fees collected related to gun permits and civil process services. There has not been much fluctuation of these over the years.

## **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$10,787,736, an increase of \$950,150 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$9,837,586 in order to support increased service levels due to additional positions created through Public Safety Restoration and Adult Detention Expansion.
- ◆ The requested budget includes the addition of three vehicles and replacement of eight vehicles used by the Sheriff's Department Administration Civil, Information Technology, Records, Internal Affairs and Employee Relations unit to conduct law enforcement services. The total cost is estimated to be \$150,000 for the new vehicles and \$295,800 for the replacement vehicles. The Sheriff's Department has a total fleet of 509 vehicles; of those 39 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$25,000 to accommodate overtime costs that increased based on the adjusted service level that has been implemented prior to the 2017-2018 Proposed Budget. These costs will help with ongoing background investigations, recruitment costs and additional IT services that have been created through Adult Detention Expansion and Public Safety Restoration.
- ◆ \$150,000 for a keycard access system for the Department's IT Division as well as a server to give the department the ability to manage their own keycard system.
- ◆ \$106,900 for a scanning service that will have the ability to move the Department's records division to a paperless system.
- ◆ \$79,805 for one Staff Services Analyst position to act as the Department safety officer.
- ◆ \$50,000 for replacement batteries for servers.

## **STAFFING IMPACTS**

Total current authorized positions— 84

- ◆ The Department is requesting to add one Staff Services Analyst position. As noted above, this staffing request will be deferred for consideration in the 2017-2018 Final Budget.
- ◆ The Department is also requesting to unfund one vacant Legal Clerk III position due to a reduction in gun permit revenue.
- ◆ The Department is further requesting to transfer in one Confidential Assistant III from Operations to align the position to the correct budget.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$10,787,736 be approved for Sheriff – Administration. This budget is funded by \$1,243,159 in estimated department revenue and a \$9,544,577 contribution from the General Fund.

It is also recommended to unfund one vacant Legal Clerk III position and transfer in one Confidential Assistant III position from Operations.

Total recommended authorized positions— 84

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$24,624 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.
- ◆ On June 27, 2017, the Board of Supervisors approved the Labor Agreement between the County of Stanislaus and the Stanislaus Sworn Deputies Association. For Fiscal Year 2017-2018, the Deputy Sheriff's received a 3% base salary increase as well as a 1% equity pay increase. This budget includes a \$23,287 appropriation increase for ongoing salary costs funded with Net County Cost related to the approval of this labor agreement.
- ◆ A one-time increase in appropriations in the amount of \$106,900 is included for the procurement of a document-scanning service funded by increased Net County Cost. The scanning service will address document scanning backlog that the Department has been unable to address using existing staff. This will result in making more physical storage space available and would make it easier to find and access old information. Ongoing scanning will be done by existing staff.

**STAFFING IMPACTS**

- ◆ The Department is requesting to add a Staff Services Analyst position to act as the Department's Safety Officer, however it is recommended that the Department identify staff internally to perform the safety functions for the Department. It is not recommended to add a new Staff Services Analyst position at this time.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$10,942,547 be approved for Sheriff – Administration. This budget is funded by \$1,243,159 in estimated department revenue and a \$9,699,388 contribution from the General Fund.

There are no recommended staffing changes in Final Budget.

Total recommended authorized positions – 84

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**SHERIFF— ADULT DETENTION EXPANSION**

Budget Unit 0100 0028400

General Fund

**SERVICES PROVIDED**

This budget funds the 552-bed Adult Detention Facility that was funded by a State grant of \$80 million requiring a 10% cash match from Stanislaus County. Project funding was obtained from the Public Safety and Offender Rehabilitation Service Act, Assembly Bill 900. This facility is the first AB 900 Phase II project to reach completion and ready for occupancy in the State of California. This facility allows for proper housing of maximum security inmates, provides a state of the art 15 bed Medical /Mental Health hospital, dedicated medical and mental health housing units, and centralizes booking, intake, release, transportation, and administration services all in one facility.

<b>Sheriff - Adult Detention Expansion</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$785,935	\$2,675,867	\$0	\$2,675,867
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$785,935</b>	<b>\$2,675,867</b>	<b>\$0</b>	<b>\$2,675,867</b>
Salaries and Benefits	\$0	\$2,975,741	\$8,993,834	\$36,048	\$9,029,882
Services and Supplies	\$0	\$164,923	\$1,320,898	\$0	\$1,320,898
Other Charges	\$0	\$3,076	\$388,735	\$0	\$388,735
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$3,143,740</b>	<b>\$10,703,467</b>	<b>\$36,048</b>	<b>\$10,739,515</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$2,357,805</b>	<b>\$8,027,600</b>	<b>\$36,048</b>	<b>\$8,063,648</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$2,675,867, an increase of \$1,367,327 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,308,540.

- ◆ Revenue is estimated for the 2017-2018 Proposed Budget using the AB 900 Phase II Board of Supervisors Item dated May 17, 2016 showing the 3-to-1 Net County Cost to Community Correction Partnership (CCP) revenue relationship share to expenditures.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$10,703,467, an increase of \$6,343,211 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$4,360,256 in order to support increased service levels planned for implementation in the 2017-2018 Proposed Budget. This includes the recommendation from the phased plan that was approved by the Board of Supervisors on May 17, 2016, in the AB 900 Phase II Public Safety Center Expansion Project.

**STAFFING IMPACTS**

Total current authorized positions— 57

- ◆ The Department is requesting to add 19 Deputy Sheriff-Custodial positions and two block-budgeted Legal Clerk III positions. These positions were approved on a previous Board Agenda item, on May 17, 2016, due to AB 900 Phase II Public Safety Center Expansion Projects.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$10,703,467 be approved for Sheriff – Adult Detention Expansion. This budget is funded by \$2,675,867 in estimated department revenue and a \$8,027,600 contribution from the General Fund.

It is also recommended to add 19 Deputy Sheriff-Custodial positions and two block-budgeted Legal Clerk III positions.

Total recommended authorized positions— 78

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$36,048 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$10,739,515 be approved for Sheriff – Adult Detention Expansion. This budget is funded by \$2,675,867 in estimated department revenue and a \$8,063,648 contribution from the General Fund.

Total recommended authorized positions— 78

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**SHERIFF—CAL ID PROGRAM**

Budget Unit 1703 0028600

Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Sheriff's California Identification Program (CAL-ID) which is a statewide fingerprint identification system that is monitored by the Department of Justice. This identification system is currently being expanded to include both fingerprint and mug shot communication with officers in the field in the Sheriff's Department Records Division and the State of California. A Joint Powers Agreement between the nine incorporated cities and the County is in place. The governing board is the Remote Access Network (RAN). The RAN Board is comprised of law enforcement officials from agencies within the County and a member from the Board of Supervisors and a Mayor from a city within the County.

<b>Sheriff - CAL ID Program</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,490	\$992	\$0	\$0	\$0
Intergovernmental Revenue	\$453,394	\$477,449	\$455,621	\$0	\$455,621
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$458,884</b>	<b>\$478,441</b>	<b>\$455,621</b>	<b>\$0</b>	<b>\$455,621</b>
Salaries and Benefits	\$100,797	\$109,694	\$112,737	\$0	\$112,737
Services and Supplies	\$316,242	\$485,160	\$316,573	\$0	\$316,573
Other Charges	\$6,318	\$5,278	\$26,311	\$0	\$26,311
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$423,357</b>	<b>\$600,132</b>	<b>\$455,621</b>	<b>\$0</b>	<b>\$455,621</b>
Fund Balance	(\$35,527)	\$121,691	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$455,621, an increase of \$9,371 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$446,250.
- ◆ Cal ID receives funding through California Vehicle Code Section 9250.19, which states the money allocated to a County shall be expended exclusively to fund programs that enhance the capacity of local law



enforcement to provide automated mobile and fixed location fingerprint identification. This revenue is projected using the 2.1% Consumer Price Index for Fiscal Year 2017-2018.

### **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$455,621, a decrease of \$99,785 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$555,406. The decrease is attributed to lower costs for information system maintenance agreements due to a recent upgrade done in Fiscal Year 2016-2017 that resulted in reduced maintenance costs.

### **STAFFING IMPACTS**

Total current authorized positions— 1

There are no requested changes to the current level of staffing.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$455,621 be approved for Sheriff – Cal ID Program. This budget is funded by \$455,621 in estimated department revenue.

Total recommended authorized positions— 1

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$455,621 be approved for Sheriff – Cal ID Program. This budget is funded by \$455,621 in estimated department revenue.

Total recommended authorized positions— 1

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—CAL-MMET PROGRAM**

Budget Unit 1780 0028889

Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET). This funding is received through 2011 Public Safety Realignment in the Enhancing Law Enforcement Activities Subaccount. Cal-MMET was previously funded through a multi-year grant through the California Office of Emergency Services (CalOES). This program combats multi- drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California.

<b>Sheriff - CAL-MMET</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$775,469	\$713,153	\$715,108	\$0	\$715,108
Charges for Service	\$100,000	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$875,469</b>	<b>\$713,153</b>	<b>\$715,108</b>	<b>\$0</b>	<b>\$715,108</b>
Salaries and Benefits	\$18,227	\$51,049	\$328,500	\$0	\$328,500
Services and Supplies	\$232,805	\$134,655	\$206,756	\$0	\$206,756
Other Charges	\$192,943	\$164,909	\$179,852	\$0	\$179,852
Fixed Assets					
Equipment	\$646,103	\$698,328	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,090,078</b>	<b>\$1,048,941</b>	<b>\$715,108</b>	<b>\$0</b>	<b>\$715,108</b>
Fund Balance	\$214,609	\$335,788	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$715,108, an increase of \$14,708 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$700,400.
- ◆ Cal-MMET received funding through California Penal Code 13821(c)(2) which now directs to Section 29552 of the Government Code that the Controller shall allocate 8.99758189 percent of the remaining amount deposited in the Enhancing Law Enforcement Activities Subaccount in the Local Revenue Fund 2011. This revenue is projected using the 2.1% Consumer Price Index average for Fiscal Year 2017-2018.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$715,108, an increase of \$14,708 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$700,400.

**STAFFING IMPACTS**

Total current authorized positions— 4

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$715,108 be approved for Sheriff – CAL-MMET Program. This budget is funded by \$715,108 in estimated departmental revenue.

Total recommended authorized positions— 4

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$715,108 be approved for Sheriff – CAL-MMET Program. This budget is funded by \$715,108 in estimated departmental revenue.

Total recommended authorized positions – 4

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—CIVIL PROCESS FEE**

Budget Unit 1768 0028840

Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Sheriff's Civil Process Fee division which provides timely and accurate civil process service to the citizens of Stanislaus County. This fund is mandated by Government Code Section 26720-26751 and is to be used solely for technical equipment and vehicles for the Civil Division. Revenue is generated through the process and service of court documents.

<b>Sheriff - Civil Process Fee</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$276,057	\$242,946	\$251,000	\$0	\$251,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$276,057</b>	<b>\$242,946</b>	<b>\$251,000</b>	<b>\$0</b>	<b>\$251,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$35,490	\$54,052	\$130,024	\$0	\$130,024
Other Charges	\$1,036	\$697	\$814	\$0	\$814
Fixed Assets					
Buildings & Improvements	\$59,553	\$0	\$0	\$0	\$0
Equipment	\$180,600	\$113,255	\$0	\$0	\$0
Other Financing Uses	\$118,740	\$150,000	\$150,000	\$0	\$150,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$395,419</b>	<b>\$318,004</b>	<b>\$280,838</b>	<b>\$0</b>	<b>\$280,838</b>
<b>Fund Balance</b>	<b>\$119,362</b>	<b>\$75,058</b>	<b>\$29,838</b>	<b>\$0</b>	<b>\$29,838</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$251,000, a decrease of \$30,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$281,000.
- ◆ Civil Process receives funding through California Government Code Section 26731 which states that \$18 of any fee collected under by the Sheriff's Civil division or Marshal under Sections 26721, 26722, 26725, 26726, 26728, 26730, 26733.5, 26734, 26736, 26738, 26742, 26743, 26744 and 26750 shall be deposited in a special fund in the County treasury and the funds deposited shall be for the exclusive use of the Sheriff's Civil division or Marshal. The special fund shall be expended to supplement the costs of the depositor for the

implementation, maintenance, and purchase of auxiliary equipment and furnishings for automated systems. The revenue is estimated on the prior year's fee collections.

- ◆ Civil Process also receives funding through California Government Code Section 26746 which states that in addition to any other fees required by law, a processing fee of twelve dollars (\$12) shall be assessed for each disbursement of money collected under a writ of attachment, execution, possession, or sale.
- ◆ Civil Process Fees fund balance as of July 1, 2017, is \$1,379,733. The proposed budget includes the use of \$29,838 fund balance which will be used to offset the cost of three new vehicles.

## **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$280,838, a decrease of \$122,888 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$403,726.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$280,838 be approved for Sheriff – Civil Process Fee. This budget is funded by \$251,000 in estimated department revenue and a \$29,838 in department fund balance.

Total recommended authorized positions— 0

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$280,838 be approved for Sheriff – Civil Process Fee. This budget is funded by \$251,000 in estimated department revenue and \$29,838 in department fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—CONTRACT CITIES**

Budget Unit 0100 0028239

General Fund

**SERVICES PROVIDED**

This budget funds the contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. These contracts fund police services and all general law enforcement services as specified in the respective contract with each city. Each city government, in partnership with the Sheriff's Department, establishes the level of service to be provided. Law enforcement services are based upon a philosophy of community-oriented policing which is the foundation to ensure and maintain a safe community for the residents of and visitors to Stanislaus County.

**Hughson Police Services**

In September of 2001, the City of Hughson entered into an agreement for the County of Stanislaus to provide law enforcement services for Hughson. The term of the current agreement is July 1, 2016, to June 30, 2020. The City funds 81% of the Lieutenant who serves part of his time as the Police Chief, five Deputy Sheriff positions and one Legal Clerk. One Sergeant position was replaced by increasing the percentage of the Chief. 81% is funded by the City of Hughson and 19% funded by the County. The Sergeant is now funded 100% by the County. This position change is neutral to the current General Fund contribution.

The City of Hughson adopted its General Plan for the City on December 12, 2005. At that time, the City expressed a desire to increase its staffing ratio from .85 to 1.3 field officers per 1,000 residents to meet the needs of projected population growth. The current population is 7,000 and there are 0.84 officers per 1,000 residents.

**Patterson Police Services**

In July of 1998, the City of Patterson entered into an agreement for the County of Stanislaus to provide law enforcement services for Patterson. The current term of the agreement is July 1, 2016, to June 30, 2020. The City funds three Sergeants, twelve Deputy Sheriffs, four Detectives, two Traffic Units, one School Resource Officer, two Community Services Officers, one Supervising Legal Clerk, and two Legal Clerks. The Lieutenant who serves most of the time as the Police Chief is 85% funded by the City of Patterson and 15% funded from the County General Fund.

Since 1998, the City of Patterson has grown from a population of 10,300 to its current population of 20,868. For several years, the City of Patterson led the County in growth, resulting in additional Sheriff's Department personnel being requested by the City. Language in the agreement requires the City to maintain a minimum policing ratio of .85 officers per 1,000 residents. After a review of its law enforcement staffing needs, the City has determined they desire a policing ratio of 1.5 officers per 1,000 residents and will work toward achieving that goal over a period of several years. Currently there are 1.09 officers per 1,000 resident.

**Riverbank Police Services**

In 1995, the City of Riverbank entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Riverbank. The term of the agreement is from July 1, 2015, through June 30, 2020.

The City of Riverbank fully funds the 22 full-time positions and one part-time position assigned as part of the Contract Cities budget. Included are a Lieutenant who serves as the Police Chief, two Sergeants, twelve Deputy Sheriffs, three Detectives, one Community Services Officer, one Supervising Legal Clerk, two Legal Clerks and one part-time Legal Clerk.

The City has the goal of attaining a ratio of 1 law enforcement officer per 1,000 residents. Currently, based on a population of 23,504, the Riverbank Police Services law enforcement staffing level is .765 per 1,000 residents. Current staffing levels will still allow the Sheriff's Department to effectively deliver law enforcement services to the community through the effective deployment of resources.

**Waterford Police Services**

In July of 1998, the City of Waterford entered into an agreement for the County of Stanislaus to provide law enforcement services for Waterford. The term of the agreement is July 1, 2016, to June 30, 2020. The City funds one Sergeant, seven Deputy Sheriffs, and one administrative position. The City funds 50% of the Lieutenant who serves part time as the Police Chief.

The City has a goal of attaining a ratio of one law enforcement officer per 1,000 residents. Currently based on a population of 8,610, the Waterford Police Services law enforcement staffing level is .99 per 1,000 residents. Current staffing levels will allow the Sheriff's Department to effectively deliver law enforcement services to the community through the effective deployment of resources.

<b>Sheriff - Contract Cities</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$60,710	\$12,870	\$0	\$0	\$0
Charges for Service	\$10,044,413	\$10,131,710	\$11,060,083	\$329,650	\$11,389,733
Miscellaneous Revenue	\$639	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$10,105,762</b>	<b>\$10,144,580</b>	<b>\$11,060,083</b>	<b>\$329,650</b>	<b>\$11,389,733</b>
Salaries and Benefits	\$7,964,974	\$8,162,015	\$8,691,626	\$359,483	\$9,051,109
Services and Supplies	\$1,349,445	\$1,167,401	\$1,258,319	(\$29,833)	\$1,228,486
Other Charges	\$741,337	\$604,912	\$598,538	\$0	\$598,538
Fixed Assets					
Equipment	\$7,153	\$0	\$262,000	\$0	\$262,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$43,753	\$201,910	\$249,600	\$0	\$249,600
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,106,662</b>	<b>\$10,136,238</b>	<b>\$11,060,083</b>	<b>\$329,650</b>	<b>\$11,389,733</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$900</b>	<b>(\$8,342)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$11,060,083, an increase of \$341,544 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$10,718,539.
- ◆ Revenue is projected based upon the actual estimated costs of services for a given Fiscal Year by each City.

## **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$11,060,083, an increase of \$341,544 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$10,718,539.
- ◆ The requested budget includes the replacement of nine vehicles used to patrol the community and provide an effective deterrent to criminal activity. The total cost is estimated to be \$442,000 for the replacement vehicles. The Sheriff's Department has a total fleet of 509 vehicles; of those 39 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## **STAFFING IMPACTS**

Total current authorized positions— 67

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$11,060,083 be approved for Sheriff – Contract Cities. This budget is funded by \$11,060,083 in estimated department revenue.

Total recommended authorized positions— 67

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ On June 27, 2017, the Board of Supervisors approved the Labor Agreement between the County and the Stanislaus Sworn Deputies Association. For Fiscal Year 2017-2018, the Deputy Sheriffs received a 3% base salary increase as well as a 1% equity pay increase. This budget includes a \$190,857 appropriation and estimated revenue increase for ongoing salary costs related to the approval of this labor agreement.
- ◆ A one-time reduction in appropriations and estimated revenue in the amount of \$29,833 is included in order to reflect final Fiscal Year 2017-2018 Stanislaus Regional 911 (SR-911) costs per the SR-911 Final Budget which was approved in June 2017.
- ◆ Also included is an increase in appropriations and estimated revenue of \$168,626 for two additional Sheriff Deputies and one part-time Legal Clerk. Ongoing costs associated with these positions will total \$224,834 and be fully funded by the City of Patterson, with no County General Fund impact. The Legal Clerk will assist with report processing and will provide increased responsiveness to lobby customers. Additional information is included below regarding the work of the restored Deputy Sheriff positions under staffing impacts.

## **STAFFING IMPACTS**

- ◆ The Department is requesting to restore two unfunded Deputy Sheriff positions for the City of Patterson. One Deputy Sheriff will serve as a Community Deputy assigned to address the quality of life and public nuisance issues and the other Deputy Sheriff position will serve as a Commercial Traffic Deputy to enforce vehicle code violations specific to commercial truck traffic. These positions were approved by Patterson City Council on June 26, 2017, and will be fully funded by the City of Patterson.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$11,389,733 be approved for Sheriff – Contract Cities. This budget is funded by \$11,389,733 in estimated department revenue.

It is also recommended to restore two unfunded Deputy Sheriff positions.

Total recommended authorized positions—69



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—COURT SECURITY**

Budget Unit 176C 0028370

Special Revenue

**SERVICES PROVIDED**

This budget funds security that is provided to the Superior Court of Stanislaus County as required by State Assembly Bill 118 (AB 118) which requires each county treasurer, city and county treasurer, or other appropriate officer to create a County Local Revenue Fund 2011. Chapter 6.3 Section 30025(f)(3) requires the monies in the Trial Court Security Account be used exclusively to fund trial court security provided by county sheriffs. These security services are provided to the Court in the Main Courthouse and other Court facilities including juvenile. Services include the movement and security of inmates to and from the facilities and while in the courtrooms. Access to the courts is controlled by the use of metal detectors and staffed by members of this budget.

<b>Sheriff - Court Security</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,087,283	\$4,923,727	\$5,092,680	(\$15,159)	\$5,077,521
Charges for Service	\$0	\$5,445	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$5,087,283</b>	<b>\$4,929,172</b>	<b>\$5,092,680</b>	<b>(\$15,159)</b>	<b>\$5,077,521</b>
Salaries and Benefits	\$5,141,482	\$5,245,810	\$5,001,470	\$401,992	\$5,403,462
Services and Supplies	\$27,222	\$15,008	\$20,700	\$0	\$20,700
Other Charges	\$237,750	\$224,114	\$217,978	\$0	\$217,978
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,406,454</b>	<b>\$5,484,932</b>	<b>\$5,240,148</b>	<b>\$401,992</b>	<b>\$5,642,140</b>
Fund Balance	\$235,894	\$478,478	\$47,940	\$124,778	\$172,718
<b>Net County Cost</b>	<b>\$83,277</b>	<b>\$77,282</b>	<b>\$99,528</b>	<b>\$292,373</b>	<b>\$391,901</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$5,092,680, a decrease of \$209,316 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$5,301,996.
- ◆ At this level of funding, the Court Security legal budget unit does not have sufficient funding to meet the minimum contractual level of services that exists with the courts. At this time, an additional \$311,238 is

needed to fully fund the contractual service level obligation. Planning is currently underway, in partnership with the courts, to identify impacts to future operations of court security and to identify a funding plan in order to remain within projected revenue sources.

- ◆ Chapter 6.3 Section 30025(f)(3) requires the monies in the Trial Court Security Account be used exclusively to fund trial court security provided by the County Sheriff. Certain overhead costs are not allowable expenses that can be charged under the Trial Court Funding Act of 1997 Rule of the Court 810. This fund requires a General Fund contribution to cover the Cost Allocation Plan (CAP) charges that are not allowable under the Trial Court Funding Act or AB118. Each year, the County may need to increase or decrease the contribution to comply with AB 118. For Fiscal Year 2017-2018, these overhead costs are budgeted at \$99,528 and are included in the Proposed Budget.
- ◆ Sheriff Court Security fund balance as of July 1, 2017, is \$16,550 but will continue to increase due to outstanding Realignment revenue that will be posted in August to Fiscal Year 2016-2017. Fund balance is anticipated to be \$172,718 after post-closing revenue is recognized. The Department anticipates using \$47,940 of fund balance in Proposed Budget 2017-2018.

### **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$5,240,148, a decrease of \$397,680 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$5,637,828.
- ◆ Service levels are reduced in the Proposed Budget compared to last fiscal year, in order to meet the minimum level of the current contractual agreement that exists between Stanislaus County and the Superior Court of Stanislaus County. The total resource need is \$359,178 which will be offset by the use of fund balance. A reduction of \$311,238 is necessary in order to stay within available realignment funding and available fund balance.
- ◆ The projected costs for this budget are reduced by \$311,238 in order to stay within available funding. There are other potential exposures that are not factored into projections to include any salary increases, comp cash outs and termination cash outs. These additional potential costs have not been included in this budget request.

### **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$359,178 offset by available year-end fund balance of \$47,940 for an estimated net unmet need of \$311,238 to meet the minimum level of the current contractual agreement between Stanislaus County and the Superior Court of Stanislaus County.

### **STAFFING IMPACTS**

Total current authorized positions— 39

There are no requested changes to the current level of staffing.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$5,240,148 be approved for Sheriff – Court Security. This budget is funded by \$5,092,680 in estimated department revenue, \$47,940 in department fund balance and a \$99,528 contribution from the General Fund.

Total recommended authorized positions— 39

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ Included in the recommended Final Budget 2017 - 2018 is a reduction to estimated revenue of \$15,159 reflective of the impact of the California Governor's May revision to the State budget which showed a decrease to 2011 Realignment growth funds for Fiscal Year 2016-2017 to be received in Fiscal Year 2017-2018. The decrease will require additional Net County Cost of \$15,159 in order to meet the minimum service level of funding required to meet the current agreement between Stanislaus County and the Superior Court.
- ◆ On June 27, 2017, the Board of Supervisors approved the Labor Agreement between the County of Stanislaus and the Stanislaus Sworn Deputies Association. For Fiscal Year 2017-2018, the Deputy Sheriffs received a 3% base salary increase as well as a 1% equity pay increase. This budget includes a \$90,754 appropriation and estimated revenue increase for ongoing salary costs related to the approval of this labor agreement. This increase is funded with additional Net County Cost.
- ◆ An increase of \$311,238 is included in order to fully fund the contractual level of service, 43 FTE's, that exists between Stanislaus County and the Courts. This increase is funded with \$124,778 in Department Fund balance and \$186,460 Net County Cost. Fund balance is projected to be \$172,718 once all post-closing entries are posted to Fiscal Year 2017-2018.
- ◆ A total Net County Cost increase of \$292,373 and \$124,778 increased use of fund balance is included in this budget in order to meet the minimum service level of funding required to meet the current agreement between Stanislaus County and the Superior Court.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,642,140 be approved for Sheriff – Court Security. This budget is funded by \$5,077,521 in estimated department revenue, \$172,718 in department fund balance and a \$391,901 contribution from the General Fund.

Total recommended authorized positions— 39

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—DEDICATED FUNDS**

Budget Unit 1743 0028869  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds purchases of equipment that are funded by a dedicated source of revenue received from developer fees; a California Environmental Quality Act (CEQA) mitigation fee of \$339 that is collected on each new single family dwelling in the unincorporated area of the County.

<b>Sheriff - Dedicated Funds</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$29,493	\$21,018	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$29,493</b>	<b>\$21,018</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$336,866	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$12,543	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$349,409</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Balance</b>	<b>(\$29,493)</b>	<b>\$328,391</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ There is no estimated revenue projected for the Dedicated Funds legal budget unit. Revenue from the CEQA mitigation fee has been moved to the Sheriff's Operations Legal Budget Unit.

**BUDGET AND OPERATIONS**

- ◆ All funds were liquidated from this fund in Fiscal Year 2016-2017 purchases and future revenue will be deposited to the Sheriff's Operations Legal Budget Unit.

- ◆ Sheriff – Dedicated Funds is an inactive budget. Per State Controller guidelines an inactive budget must be included in the annual spending plan over a three-year period before it can be removed from the County Budget. This reporting will continue through Budget Year 2019-2020.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

There is no recommended budget for Sheriff – Dedicated Funds, this is an inactive budget.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

There is no recommended budget for Sheriff – Dedicated Funds, this is an inactive budget.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**SHERIFF—DETENTION**

Budget Unit 0100 0028300

General Fund

**SERVICES PROVIDED**

This budget funds the Sheriff's Detention division which provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities located at the downtown Men's Jail and the Public Safety Center. The Detention division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. The Sheriff has legal responsibility to incarcerate adults in a pre-trial status or in a sentenced status so that those individuals are safely secured and not released back into society. The Detention division must comply with all statutory mandates as well as existing, binding case law. The Detention division also provides statewide transportation of inmates sentenced to State prison as well as State prisoners returning to court for active criminal cases.

<b>Sheriff - Detention</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,236	\$4,263	\$0	\$0	\$0
Intergovernmental Revenue	\$1,282,733	\$1,468,366	\$1,264,160	\$0	\$1,264,160
Charges for Service	\$8,515,549	\$8,272,259	\$8,810,755	\$0	\$8,810,755
Miscellaneous Revenue	\$68,535	\$52,138	\$33,000	\$0	\$33,000
Other Financing Sources	\$108,000	\$108,000	\$108,000	\$0	\$108,000
<b>Total Revenue</b>	<b>\$9,978,053</b>	<b>\$9,905,026</b>	<b>\$10,215,915</b>	<b>\$0</b>	<b>\$10,215,915</b>
Salaries and Benefits	\$31,770,908	\$31,068,500	\$31,316,199	\$276,913	\$31,593,112
Services and Supplies	\$4,380,896	\$4,238,243	\$5,423,743	\$0	\$5,423,743
Other Charges	\$3,265,806	\$3,477,671	\$3,487,479	\$0	\$3,487,479
Fixed Assets					
Buildings & Improvements	\$0	\$173,690	\$0	\$0	\$0
Equipment	\$258,046	\$332,095	\$444,900	\$0	\$444,900
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$9,906	\$9,471	\$21,464	\$0	\$21,464
Contingencies	\$0	\$0	\$0	\$1,220,000	\$1,220,000
<b>Gross Costs</b>	<b>\$39,685,562</b>	<b>\$39,299,670</b>	<b>\$40,693,785</b>	<b>\$1,496,913</b>	<b>\$42,190,698</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$29,707,509</b>	<b>\$29,394,644</b>	<b>\$30,477,870</b>	<b>\$1,496,913</b>	<b>\$31,974,783</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$10,215,915, an increase of \$734,508 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$9,481,407.

- ◆ Fiscal Year 2017-2018 revenue is based on the prior year's budget and projections through June 30, 2017. Most revenue sources in the Detention division, like Home Detention and Alternative Work Program, are projected using prior year receipts. The Community Correction Partnership (CCP) contribution matches the approved annual CCP plan for Fiscal Year 2017-2018.
- ◆ The increased estimated revenue projection is due to the additional CCP revenue anticipated compared to the Fiscal Year 2016-2017 level of funding received.
- ◆ The Stanislaus County Sheriff Detention division is expecting to receive a minimum of \$130,000 in the Supplemental Law Enforcement Services Funding (SLESF) for Fiscal Year 2017-2018. These funds represent dedicated revenues and are allocated for frontline law enforcement services, personnel, equipment and programs that are necessary to meet those needs. This revenue supports a portion of a Sergeant-Custodial position.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$40,693,785, an increase of \$639,064 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$40,054,721.
- ◆ The Proposed Budget request includes \$74,000 to accommodate the increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget for a contract with Salvation Army to provide more beds to released inmates. The corresponding revenue will come from increased revenue from the CCP.
- ◆ The recommended budget includes the replacement of ten vehicles used by the Sheriff Department's Public Safety Center (PSC), Bureau of Administrative Services and Central Kitchen staff to transport inmates and kitchen items. The total cost is estimated to be \$419,900 for the replacement vehicles. The Sheriff's Department has a total fleet of 509 vehicles; of those 39 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$602,205 for overtime. This current fiscal year projections as well as the last four years actuals average to about \$2,400,000. The Department's base overtime amount that was approved by CEO's Office was \$1,617,295.
- ◆ \$25,000 for extra help for Clerical Community Aides that are currently assisting Legal Clerks with various office duties.
- ◆ \$175,000 to replace the current roof that the warranty will expire for both the PSC West and also the PSC Minimum Housing Unit 1. Having the roofs resealed will lessen the possibilities of any future water damage within the building.
- ◆ \$300,000 for a security cameras upgrade for common areas at the PSC West. This was recommended in the recent Grand Jury report.
- ◆ \$150,000 to replace the fire alarm system for PSC Minimum Housing Unit 1, Support Services and Housing Unit I. The current system goes down and poses a safety risk as it is used to notify staff in the event of a fire. Also, it requires staff to conduct physical checks every thirty minutes while the system is non-operational.
- ◆ \$745,000 is being requested in additional appropriations that are offset by CCP revenue already included in base budget. This amount will be use to add three to four modular buildings to expand our current program classroom space. This will allow our program classes to have a permanent place instead of being moved from location to location.
- ◆ The Department requested to add two block-budgeted Legal Clerk III positions and two block-budgeted Supervising Legal Clerk II positions with a total estimated cost of \$282,843.

**STAFFING IMPACTS**

Total current authorized positions— 293

- ◆ The Department is requesting to add two block-budgeted Legal Clerk III positions and two block-budgeted Supervising Legal Clerk II positions. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$40,693,785 be approved for Sheriff - Detention. This budget is funded by \$10,215,915 in estimated department revenue, \$30,477,870 contribution from the General Fund.

Total recommended authorized positions— 293

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$276,913 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.
- ◆ A one-time increase of \$1,220,000 is recommended as a placeholder in Department Appropriations for Contingencies for projects to improve detention services that will be scoped and brought back to the Board of Supervisors for approval. Projects could include, but are not limited to:
  - Increased inmate programming space. Currently, the Department is able to accommodate 15% of inmates receiving skills training that help them find freedom from addiction and become equipped with necessary soft skills. The additional programming space would allow the Department to increase the percentage of enrolled inmates in classes to 40%. Increasing the number of inmates enrolled in classes is anticipated to reduce recidivism and promote safer communities.
  - Replacement of an aged fire alarm system at the Public Safety Center (PSC) west facility. This system has been in place since the facility was opened in 1994. The system has had annual maintenance performed on it for the last 23 years; however, the vendor is recommending the fire system be replaced. Replacing the system will reduce the risk of a fire-related disaster and will ensure that surrounding buildings are notified timely should a fire occur.
  - Installation of cameras at the Public Safety Center (PSC) west facility. This request is consistent with the Civil Grand Jury 2015-2016 report recommendation to consider purchasing and installing additional closed circuit television (CCTV) cameras in the general populations units, where permitted.

#### **STAFFING IMPACTS**

- ◆ The Department is requesting to transfer out one Community Service Officer and one Storekeeper II position to the Jail Commissary/Inmate Welfare Unit to properly align the funding source for these positions.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$42,190,698 be approved for Sheriff - Detention. This budget is funded by \$10,215,915 in estimated department revenue and a \$31,974,783 contribution from the General Fund.

It is also recommended to transfer out one Community Service Officer position and one Storekeeper II position to the Jail Commissary/Inmate Welfare Unit.

Total recommended authorized positions – 291



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—DRIVER TRAINING PROGRAM**

Budget Unit 1769 0028870  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Stanislaus County Sheriff's Department Emergency Vehicle Operations Center (EVOC) formal driver's training program. The Department's EVOC is located on the tarmac of the old Crows Landing Naval Air Station.

This training program promotes safe, efficient driving for Deputy Sheriffs, Deputy Sheriff-Custodials, Community Service Officers, Sheriff's Team of Active Seniors (STARS), as well as other law enforcement agencies throughout the County.

Sheriff - Driver Training Program					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$174,274	\$140,012	\$165,000	\$0	\$165,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$174,274</b>	<b>\$140,012</b>	<b>\$165,000</b>	<b>\$0</b>	<b>\$165,000</b>
Salaries and Benefits	\$109,463	\$93,132	\$77,638	\$0	\$77,638
Services and Supplies	\$4,286	\$13,430	\$20,470	\$0	\$20,470
Other Charges	\$47,232	\$35,118	\$57,635	\$0	\$57,635
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$160,981</b>	<b>\$141,680</b>	<b>\$155,743</b>	<b>\$0</b>	<b>\$155,743</b>
Fund Balance	(\$13,293)	\$1,668	(\$9,257)	\$0	(\$9,257)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$165,000 a decrease of \$18,501 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$183,501.

- ◆ Revenue is projected for the 2017-2018 Proposed Budget using the prior year's total revenue received. The revenue received for the Driver's Training Program is based on EVOC classes put on by the Department to other department's as well as outside agencies.
- ◆ Sheriff Driver Training Program fund balance as of July 1, 2017, is \$48,569. The Department anticipates contributing \$9,257 to fund balance in Fiscal Year 2017-2018.

### **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$165,000, a decrease of \$18,501 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$183,501 in order to support current service levels.
- ◆ The Sheriff's Department has been notified that the EVOC track will eventually have to relocate based upon anticipated constructions projects. The Department has been reviewing other alternatives for this facility need. A suitable location will be identified for this key training component for law enforcement officer mandated perishable skills training.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$155,743 be approved for Sheriff – Driver Training Program. This budget is funded by \$165,000 in estimated department revenue and a contribution of \$9,257 to department fund balance.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$155,743 be approved for Sheriff – Driver Training Program. This budget is funded by \$165,000 in estimated department revenue and a contribution of \$9,257 to department fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**SHERIFF—JAIL COMMISSARY/INMATE WELFARE**

Budget Unit 4081 0028509

Enterprise Fund

**SERVICES PROVIDED**

This budget funds the Jail Commissary/Inmate Welfare Fund that was established under Penal Code Section 4025 and can be used only for the benefit, education or welfare of inmates. Profits generated from commissary sales and phone revenue are expended based on recommendations made by the Inmate Welfare Committee for the benefit, education and welfare of the inmates confined within Stanislaus County detention facilities. The programs provided include vocational welding, landscaping, life skills and substance abuse treatment. In addition, there are programs that provide the opportunity to improve reading skills and to obtain a General Education Development (GED) certificate.

<b>Sheriff - Jail Commissary / Inmate Welfare</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$13,739	\$7,447	\$3,650	\$0	\$3,650
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$160,963	\$140,792	\$138,168	\$0	\$138,168
Miscellaneous Revenue	\$1,698,945	\$2,260,391	\$1,512,500	\$0	\$1,512,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,873,647</b>	<b>\$2,408,630</b>	<b>\$1,654,318</b>	<b>\$0</b>	<b>\$1,654,318</b>
Salaries and Benefits	\$305,260	\$281,629	\$292,980	\$77,601	\$370,581
Services and Supplies	\$1,288,553	\$1,438,731	\$1,581,282	\$91,433	\$1,672,715
Other Charges	\$48,698	\$49,127	\$60,335	\$0	\$60,335
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,642,511</b>	<b>\$1,769,487</b>	<b>\$1,934,597</b>	<b>\$169,034</b>	<b>\$2,103,631</b>
Retained Earnings	(\$231,136)	(\$639,143)	\$280,279	\$169,034	\$449,313
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$1,654,318, an increase of \$355,125 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,299,193.
- ◆ Jail Commissary/Inmate Welfare receives funding through California Penal Code Section 4025(d) which states there shall be deposited in the inmate welfare fund any money, refund, rebate, or commission received

from a telephone company or pay telephone provider when the money, refund, rebate or commission is attributable to the use of pay telephones which are primarily used by the inmates when incarcerated.

- ◆ California Penal Code Section 4025(e) states the money and property deposited in the inmate welfare fund shall be expended for the benefit, education and welfare of the inmates confined within the jail.
- ◆ Fiscal Year 2017-2018 revenue is based on the prior year's budget and projections through June 30, 2017.
- ◆ Variance in Revenue compared to Fiscal Year 2016-2017 is an increase in phone revenue. Phone revenue was not included in 2016-2017 Adopted Final Budget due to legislation which was pending and was projected to drastically reduce the amount of revenue anticipated.
- ◆ Jail Commissary/Inmate Welfare retained earnings as of July 1, 2017, is \$1,977,065. The proposed budget includes the use of \$280,279 retained earnings.

## **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$1,934,597, an increase of \$116,808 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,817,789 in order to support current service levels.

## **STAFFING IMPACTS**

Total current authorized positions— 3

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,934,597 be approved for Sheriff – Jail Commissary/Inmate Welfare. This budget is funded by \$1,654,318 in estimated department revenue and \$280,279 in departmental retained earnings.

Total recommended authorized positions— 3

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ A one-time increase in appropriations and use of Department retained earnings in the amount of \$91,433 is included for a contract increase with Learning Quest/Stanslaus Literary Center. The contract will provide increased services for inmates around adult literacy, high school diploma equivalency preparation, and education services. The increase is needed due to the AB 900 Detention expansion and an increased number of inmates in County custody.
- ◆ This budget includes increased appropriations and use of department retained earnings in the amount of \$77,601 for a full-time Chaplain.
- ◆ Total costs of \$449,313 are supported by department retained earnings; the July 1, 2017, fund balance available is \$1,977,065.

## **STAFFING IMPACTS**

- ◆ The Department submitted a new classification and position request in the 2016-2017 Mid-Year Financial Report for a full-time Chaplain to ensure compliance with the minimum standards for Local Detention Facilities, Title 15 Regulations, Article 6 – Inmate Programs and Services, and Section 1072 – Religious Observances. This position will respond to inmate requests for religious materials and spiritual assistance; provide general oversight, coordination, and training to approximately 85 chaplain volunteers and 18 Narcotics Anonymous (NA) and Alcoholics Anonymous (AA) volunteers; and act as a liaison with outside religious and community organizations. Currently, the Department has a Personal Services Contractor working 28 hours per week completing these duties. However, expectations and responsibilities have increased as a result of AB 109 – Public Safety Realignment allowing inmates to be sentenced to local

detention facilities for multiple years and Senate Bill (SB) 1022 – Public Safety Facilities resulting in a need for a full-time Chaplain. This position will be funded with department retained earnings from the Inmate Welfare Fund.

- ◆ The Department is requesting to transfer in one Community Service Officer position and one Storekeeper II position from the Detention Unit to properly align the funding source for these positions.
- ◆ The Department is also requesting a classification study for the Storekeeper II position transferred in from the Detention Unit.
- ◆ The Department is further requesting a classification study of one Stock Delivery Clerk II position assigned to the Jail Commissary/Inmate Unit.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,103,631 be approved for Sheriff – Jail Commissary/Inmate Welfare. This budget is funded by \$1,654,318 in estimated department revenue and \$449,313 in departmental retained earnings.

It is also recommended to transfer in one Community Service Officer position and one Storekeeper II position from Detention. It is further recommended to study one Storekeeper II position and one Stock Delivery Clerk II position. Additionally, it is recommended to add a new Chaplain classification, and one Chaplain position.

Total recommended authorized positions— 6

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—JUSTICE ASSISTANCE GRANT**

Budget Unit 1799 0028610  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Edward Byrne Justice Assistance Grant which is administered by the Department of Justice (DOJ). This grant is a joint grant between the Sheriff’s Department, Probation Department and the City of Modesto and funds no positions. This budget also funds the Justice Assistance Grant which is administered by the California Board of State Community Corrections (BSCC) as a pass through for Department of Justice (DOJ). This grant includes funding for four Modesto Police Department positions and a Deputy Probation Officer I/II position. This grant also gives funding to the Stanislaus Family Justice Center and the Boys and Girls Club of Stanislaus County.

<b>Sheriff - Justice Assistance Grant</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$741,921	\$1,166,782	\$454,753	\$0	\$454,753
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$741,921</b>	<b>\$1,166,782</b>	<b>\$454,753</b>	<b>\$0</b>	<b>\$454,753</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$660,438	\$1,035,070	\$356,465	\$0	\$356,465
Other Charges	\$108,406	\$130,948	\$98,288	\$0	\$98,288
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$768,844</b>	<b>\$1,166,018</b>	<b>\$454,753</b>	<b>\$0</b>	<b>\$454,753</b>
<b>Fund Balance</b>	<b>\$26,923</b>	<b>(\$764)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$454,753, a decrease of \$266,732 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$721,485.
- ◆ Revenue for the Proposed Budget is based on the estimated balance available for these grant awarded funds.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$454,753, a decrease of \$266,732 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$721,485.
- ◆ The decrease in planned expenditures is due to a reduction in grant funds available in Fiscal Year 2017-2018. The Sheriff's Department will continue to pass through available funds to designated agencies and Community Based Organizations.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$454,753 be approved for Sheriff – Justice Assistance Grant. This budget is funded by \$454,753 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$454,753 be approved for Sheriff – Justice Assistance Grant. This budget is funded by \$454,753 in estimated department revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**SHERIFF—OPERATIONS**

Budget Unit 0100 0028200

General Fund

**SERVICES PROVIDED**

This budget funds the Operations division which provides law enforcement services in the unincorporated areas of Stanislaus County, including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. These services include Sheriff's Patrol, Investigations, and Drug Enforcement. This budget also funds the Coroner's Office, Public Administrator, and Training Center. The Sheriff's Department will continue to maintain a leadership role in the community through effective community relationships and proactive enforcement efforts. The Department will also work closely with local, state, and federal partners in identifying and responding to potential threats to our communities.

The Patrol Division budget has been separated into the following units to enable the Sheriff's Department to better account for revenue and expenditures: Air Support, Bomb Team, K-9 Unit, Special Weapons and Tactics (SWAT), Dive Team, Mounted Unit, Reservoir Unit, Off Highway Vehicles Enforcement Team (OHVET), Critical Response Team (HNT), High Intensity Drug Trafficking Area (HIDTA), Property and Evidence, the Identification Unit, the Community Resource Deputies Crime Reduction Team and the Sheriff's Team Investigating Narcotics and Gangs (STING).

<b>Sheriff - Operations</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$21,035	\$30,302	\$20,000	\$0	\$20,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,461,146	\$1,529,572	\$1,097,908	\$0	\$1,097,908
Charges for Service	\$1,556,423	\$1,328,148	\$1,038,927	\$0	\$1,038,927
Miscellaneous Revenue	\$72,973	\$12,460	\$10,600	\$0	\$10,600
Other Financing Sources	\$13,427	\$30,255	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,125,004</b>	<b>\$2,930,737</b>	<b>\$2,167,435</b>	<b>\$0</b>	<b>\$2,167,435</b>
Salaries and Benefits	\$20,106,714	\$22,118,753	\$23,253,412	\$677,878	\$23,931,290
Services and Supplies	\$6,046,822	\$6,916,157	\$5,112,630	\$116,380	\$5,229,010
Other Charges	\$2,422,540	\$2,098,411	\$2,150,175	\$0	\$2,150,175
Fixed Assets					
Buildings & Improvements	\$9,999	\$48,984	\$0	\$0	\$0
Equipment	\$2,620,798	\$2,018,788	\$1,431,700	\$535,000	\$1,966,700
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$542,184)	(\$726,934)	(\$647,362)	\$0	(\$647,362)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$30,664,689</b>	<b>\$32,474,159</b>	<b>\$31,300,555</b>	<b>\$1,329,258</b>	<b>\$32,629,813</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$27,539,685</b>	<b>\$29,543,422</b>	<b>\$29,133,120</b>	<b>\$1,329,258</b>	<b>\$30,462,378</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.



## REVENUE AND FUNDING SOURCES

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$2,167,435, a decrease of \$19,355 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,186,790.
- ◆ Fiscal Year 2017-2018 revenue is based on prior year's budget and projections through June 30, 2017. Most of the revenue sources are related to collections of billable law enforcement services through various contracts.
- ◆ The Stanislaus County Sheriff Operations Division is expecting to receive a minimum of \$100,000 in the Supplemental Law Enforcement Services Funding (SLESF) for Fiscal Year 2017-2018. These funds represent dedicated revenues and are allocated for frontline law enforcement services, personnel, equipment and programs that are necessary to meet those needs. This revenue supports a portion of a Sergeant's position.
- ◆ Variance in revenue compared to Fiscal Year 2016-2017 is due to a decrease in revenue from no longer participating in a Child Protective Services Deputy contract through the Community Services Agency (CSA) which paid for one Deputy Sheriff. The position has been moved to a vacant, unfunded status due to its tie to this funding source.

## BUDGET AND OPERATIONS

- ◆ Fiscal Year 2017-2018 costs are estimated at \$31,300,555 an increase of \$1,476,730 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$29,823,825 in order to support increased service levels due to additional positions created through Public Safety Restoration.
- ◆ The Proposed Budget request includes \$696,000 to accommodate the increased cost associated with the adjusted service levels that will be implemented in the 2017-2018 Proposed Budget. Of the increase, \$6,000 is for additional overtime costs and is covered with additional revenue coming from a fair security service contract and \$690,000 is for Phase II of the Digital radio Signal upgrade project expenses.
- ◆ The recommended budget includes the replacement of 11 vehicles used by the Sheriff Department's Operations Division staff to patrol the community and provide an effective deterrent to criminal activity. The total cost is estimated to be \$522,400 for the replacement vehicles. The Sheriff's Department has a total fleet of 509 vehicles; of those 39 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$80,000 for services and supplies needed on an on-going basis for the department Sting Team. This team has been increasing services and need the appropriations to help them with their street level operations.
- ◆ \$45,000 for one replacement vehicle that was incorrectly added to the contract city vehicle list.
- ◆ \$45,000 for annual software maintenance for In-Time software.
- ◆ \$40,000 for a SWAT team room remodel to allow weapons to be stored according to ATF regulations.
- ◆ \$15,000 for a new Mounted Unit arena that needs to be replaced due to construction of the Day Reporting Center and the REACT Center.
- ◆ \$30,000 for additional surveillance system equipment for the Evidence Unit. This is for security purposes and for department outside evidence storage locations.
- ◆ \$200,000 for a replacement of a Bomb Truck. The current bomb truck is 17 years old and needs to be replaced. The Bomb team is one of the most active specialty teams and need a reliable truck to get to and from calls for service.
- ◆ \$67,657 for training, fuel and overtime to train two new pilots for our Air Support Unit. In the past, the Department had three pilots. These are full-time Deputy Sheriff's that fly as a collateral assignment. Due to retirements, there is only one pilot left. This pilot has been flying full-time for almost one year. These appropriations would allow for training of the additional pilots and allow the current pilot to return to patrol and fly on a part-time basis.

- ◆ \$250,000 for the Long Ranger Helicopter Engine Overhaul. Even though the Helicopter is currently getting repaired, there is an estimated 177 hours left in engine life before the engine overhaul needs to be completed. This is anticipated to happen by December 2017.

## **STAFFING IMPACTS**

Total current authorized positions— 160

- ◆ The Department is requesting to unfund one vacant Deputy Sheriff position due to the Department not renewing a Child Abuse contract position with the Community Services Agency. The Department is also requesting to transfer out one Confidential Assistant III to Administration.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$31,300,555 be approved for Sheriff – Operations. This budget is funded by \$2,167,435 in estimated department revenue and a \$29,133,120 contribution from the General Fund.

It is also recommended to unfund one vacant Deputy Sheriff position and transfer out one Confidential Assistant III position to Administration.

Total recommended authorized positions— 158

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

The following requests are included in this budget and are funded with Net County Cost:

- ◆ A technical adjustment is recommended to increase appropriations by \$164,029 for Retirement costs to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.
- ◆ On June 27, 2017, the Board of Supervisors approved the Labor Agreement between the County of Stanislaus and the Stanislaus Sworn Deputies Association. For Fiscal Year 2017-2018, the Deputy Sheriff's received a 3% base salary increase as well as a 1% equity pay increase. This budget includes a \$502,572 appropriation increase for ongoing salary costs related to the approval of this labor agreement.
- ◆ A one-time technical correction increase in appropriations in the amount of \$45,000 is included for one replacement vehicle that was incorrectly added to the Contract City vehicle list.
- ◆ A one-time increase in appropriations in the amount of \$45,000 for annual software maintenance for In-Time software. The In-Time software provides the scheduling system used by the Sheriff's Department.
- ◆ A one-time increase in appropriations in the amount of \$40,000 is included for a SWAT team room remodel. The remodel will address the repair of cabinets that are currently not able to be locked due to excessive wear. The remodel will allow for the safe-keeping of SWAT team members equipment and increased safety.
- ◆ A one-time increase in appropriations in the amount of \$15,000 for a new Mounted Unit arena that needs to be replaced due to construction of the Day Reporting Center and the REACT Center which necessitated that the previous structure be removed. The arena will be used to train horses in multiple disciplines necessary for crowd control and other law enforcement uses.
- ◆ A one-time increase in appropriations in the amount of \$200,000 is included for replacement of a Bomb Truck. The current bomb truck is 17 years-old and has been recommended for replacement by the County Fleet Manager. The Bomb team is one of the most active specialty teams and needs a reliable truck to get to and from calls for service. This purchase will ensure that the team continues to be responsive and timely.
- ◆ A one-time increase in appropriations in the amount of \$67,657 is included for training, fuel and overtime to train two new pilots for the Air Support Unit. In the past, the Department had three pilots. These are full-time Deputy Sheriffs who fly as a collateral assignment. Due to retirements, the Department has been operating with only one pilot. Having additional pilots will result in reduced overtime and not impact the patrol schedule.
- ◆ A one-time increase in appropriations in the amount of \$250,000 for a Long Ranger Helicopter Engine Overhaul. Even though the Helicopter recently underwent repair, there is an estimated 177 hours left in

engine life before the engine overhaul needs to be completed. This is anticipated to happen by December 2017. The engine overhaul will ensure that the helicopter remains operational for an estimated four years before it needs to be re-serviced.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$32,629,813 be approved for Sheriff – Operations. This budget is funded by \$2,167,435 in estimated department revenue and a \$30,462,378 contribution from the General Fund.

Total recommended authorized positions— 158

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—VEHICLE THEFT UNIT**

Budget Unit 1715 0028825

Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Vehicle Theft Unit that targets all vehicle-related cases including car-jacking, attempted murders, murders and kidnappings during an auto theft. The program focuses on investigation, arrests, and obtaining felony convictions and longer prison sentences for repeat offenders. This is carried out through multi-jurisdictional cooperation with law enforcement agencies throughout the State and constant contact with the Stanislaus County Auto Theft Task Force (StanCATT). The program provides funding for personnel costs for the Sheriff, the District Attorney and several other agencies that provide staffing for this unit, including the Ceres and Modesto Police Departments.

<b>Sheriff - Vehicle Theft Unit</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$451,966	\$475,949	\$436,426	\$4,171	\$440,597
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$2,195	\$2,000	\$0	\$2,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$451,966</b>	<b>\$478,144</b>	<b>\$438,426</b>	<b>\$4,171</b>	<b>\$442,597</b>
Salaries and Benefits	\$0	\$75,276	\$151,649	\$4,171	\$155,820
Services and Supplies	\$83,794	\$151,067	\$153,857	\$0	\$153,857
Other Charges	\$230,959	\$217,246	\$206,378	\$0	\$206,378
Fixed Assets					
Equipment	\$0	\$340,634	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$314,753</b>	<b>\$784,223</b>	<b>\$511,884</b>	<b>\$4,171</b>	<b>\$516,055</b>
Fund Balance	(\$137,213)	\$306,079	\$73,458	\$0	\$73,458
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue at Proposed Budget 2017-2018 is estimated to be \$438,426, an increase of \$6,976 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$431,450. This revenue is projected using the 2.1% Consumer Price Index average for Fiscal Year 2017-2018.

- ◆ The Vehicle Theft Unit receives funding through California Vehicle Code Section 9250.14, which states the money allocated to a county shall be expended exclusively to fund programs that enhance the capacity of local police and prosecutors to deter, investigate, and prosecute vehicle theft crimes.
- ◆ Vehicle Theft Unit fund balance as of July 1, 2017, is \$263,990. The proposed budget includes the use of \$73,458 fund balance.

### **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$511,884, an increase of \$25,613 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$486,271 in order to support current service levels.

### **STAFFING IMPACTS**

Total current authorized positions— 1

There are no requested changes to the current level of staffing.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$511,884 be approved for Sheriff – Vehicle Theft Unit. This budget is funded by \$438,426 in estimated department revenue and \$73,458 in department fund balance.

Total recommended authorized positions— 1

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ On June 27, 2017, the Board of Supervisors approved the Labor Agreement between the County of Stanislaus and the Stanislaus Sworn Deputies Association. For Fiscal Year 2017-2018, the Deputy Sheriff's received a 3% base salary increase as well as a 1% equity pay increase. This budget includes a \$4,171 appropriation increase and increased estimated revenue to cover salary costs related to the approval of this labor agreement.

### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$516,055 be approved for Sheriff – Vehicle Theft Unit. This budget is funded by \$442,597 in estimated department revenue and \$73,458 in department fund balance.

Total recommended authorized positions— 1

# A Healthy Community

## INTRODUCTION

A healthy community is vital to the quality of life for our residents. The primary focus on protecting and promoting the physical health and safety of our residents includes preventing disease, disability and death. Protecting emotional safety focuses on social problems that include homelessness,



incarceration, and fragmented families with financial and emotional needs. An emphasis on prevention helps to improve the quality of life for those served. Resources dedicated to prevention allow a broader population to be served than the resources required for direct service. Audits and external oversight of State and Federal mandated programs demonstrate that County agencies are effectively administering these services.

- ◆ The Area Agency on Aging plans and coordinates senior services to promote independence and self-sufficiency. Veterans Services provides assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors;
- ◆ Behavioral Health and Recovery Services provides outpatient and residential behavioral health services to promote emotional health and recovery;
- ◆ The Department of Child Support Services enforces child support orders and establishes and enforces paternity orders;
- ◆ The Children and Families Commission funds education, health, and child care programs that promote early childhood development, from prenatal through age five;
- ◆ The Community Services Agency operates social welfare programs including protective services for children and adults, temporary financial assistance to those in need, emergency food assistance, foster care, and adoptions; and
- ◆ The Health Services Agency provides required public health programs including assessment, monitoring, reporting and assurance of the population's health, with a local focus on prevention and protection. The Agency also operates a safety net primary care and specialty clinic system and as an integrated and collaborative effort, trains Family Medicine and Orthopedic resident physicians.

## FISCAL YEAR 2017-2018 CHALLENGES AND OPPORTUNITIES

The 2017-2018 Final Budget recommends \$597,998,141 in appropriations for this priority area. These expenditures are funded by a combination of \$569,854,640 in department revenue, \$9,161,158 in fund balance/retained earnings, and \$18,982,343 in



General Fund contributions. The General Fund contribution for Behavioral Health and Recovery Services' programs, including Mental Health and Public Guardian, is \$1,980,924; for the Community Services Agency programs, including General Assistance, In-Home Supportive Services, Public Authority, Public Economic Assistance, and Services and Support, the General Fund contribution totals \$10,495,487; for the Health Services Agency programs, including Clinics and Ancillary Services, Indigent Health Care, and Public Health, the General Fund contribution is \$5,767,375; the Area Agency on Aging and Veterans General Fund contribution is \$638,557; and the Stanislaus Veterans Center receives a General Fund contribution of \$100,000.

Coordination among multiple departments and local providers have the ability to affect change in a positive and real way. A community partnership between the Behavioral Health and Recovery Services, Community Services Agency, Chief Executive Office, Stanislaus County Superior Court, and community based organizations has enabled the August 1, 2017, opening of the Initial Outreach and Engagement Center. The focus of the center is to provide resources for those experiencing homelessness or are at risk of homelessness with the overriding goal of preventing and reducing homelessness in Stanislaus County.



The Department of Aging and Veterans Services Proposed Budget totals approximately \$4.2 million and includes sufficient Older American Act (OAA) funding that will support the Senior Meals Program provided through Howard Training Center (HTC). This program provides meal service at all 13 Congregate Meal sites located throughout the County five days per week. The Department moved into the new Stanislaus Veterans Center at the beginning of April 2017.

Behavioral Health and Recovery Services (BHRS) is working to improve Department efficiencies, quality of treatment provided, patient success, and fiscal oversight with the addition of 16 new positions. The staffing recommendations include the addition of eight Mental Health Coordinators. This new classification, the result of an extensive classification study, will provide proper program management, including a more appropriate supervisor-to-staff ratio, proper clinical supervision for patient and staff safety, quality patient care, and compliance with ethical and regulatory standards. Funding for these positions is provided through Medi-Cal Federal Financial Participation, 2011 Realignment, and Mental Health Services Act (MHSA) revenue.

Members of the community have voiced great interest in the potential implementation of Laura's Law and have provided the Board of Supervisors with information and materials on its impacts through emails and public comment at multiple Board meetings. On August 15, 2017, the Board of Supervisors approved BHRS recommendations related

to Laura's Law, also known as Assisted Outpatient Treatment, which authorized the Behavioral Health Director to expand and enhance existing Mental Health programs and develop a plan in collaboration with a community work group for a three-year Assisted Outpatient Treatment pilot program for Stanislaus County. The pilot will include quantifiable evaluation and outcome criteria in order to gauge the effectiveness of the program during the pilot period. The Department will return to the Board of Supervisors within the fiscal year to present the implementation strategy for the pilot program, including an explanation of the projected costs and performance criteria.

In the Community Services Agency (CSA), the Final Budget totals \$371.7 million. This includes Federal and State funding in support of Health Care Reform and Welfare-to-Work early engagement, family support, and subsidized employment. The Department is currently working on the Community Services Facility (CSF) Master Plan. This planning process includes evaluating the existing operation and performing a facility programming analysis. The overall intent is to improve the efficiency and effectiveness of the CSF departments delivering key social services programs to County consumers. Additionally, the effort will include a physical security evaluation and planning effort to ensure the safety and security of County staff and clients at the heavily used CSF.

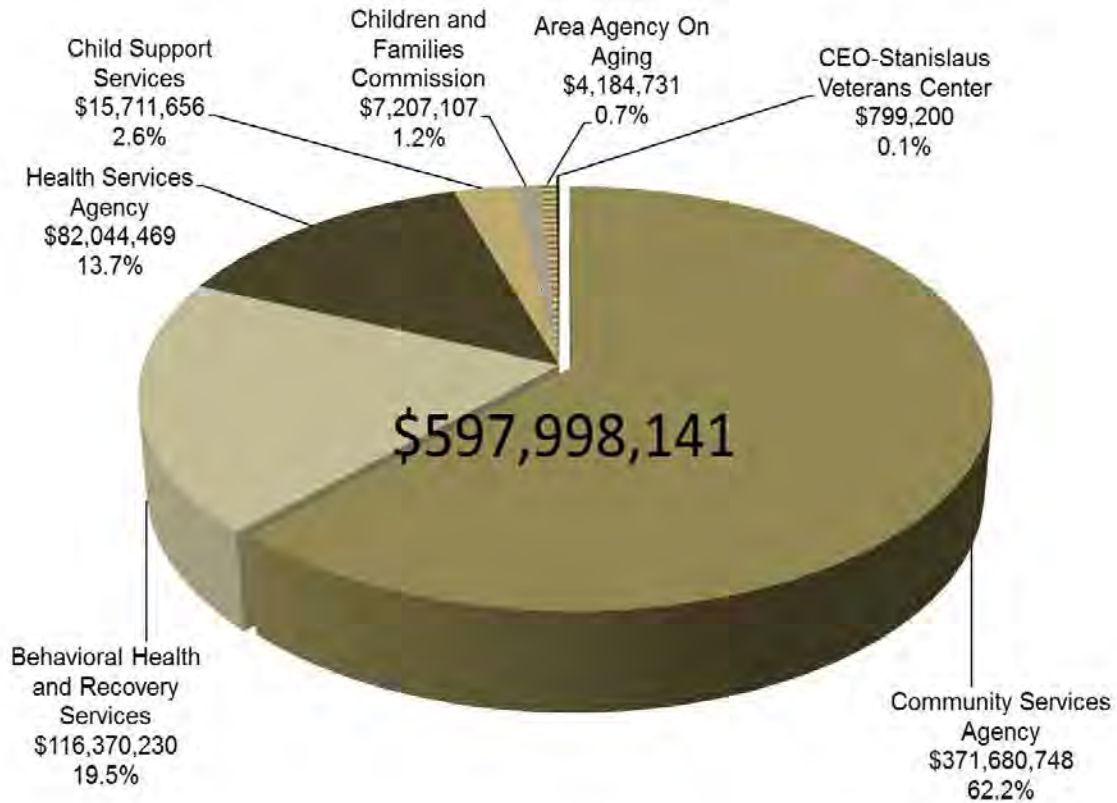
The Health Services Agency is actively working on its new Visioning Project to develop a business and master facilities plan, which began in Fiscal Year 2016-2017. With the mindset of continuous improvement, the Visioning Project will provide a strategic approach to future planning for the Health Services Agency as well as along-term facility plan to address opportunities to improve service delivery to the community. In an effort to enhance current service levels, two new positions will increase Department efficiencies. A Manager III will serve as the Facilities Operations Manager to provide direct oversight of facility maintenance and security and a Medical Records Clerk in Public Health will provide support to increase program productivity and efficiency.

Stanislaus Veterans Center's Final Budget for 2017-2018 is \$799,200. This "one-stop shop" model provides access to benefits, education, employment, training, health services, transportation and other valuable services for the 27,000-plus veterans in Stanislaus County. It allows for veterans' organizations to hold meetings, conferences, conventions, social activities, and banquets and provides opportunities to enhance the quality of lives for veterans, seniors, and disabled adults. The Stanislaus Veterans Center opened at the beginning of April 2017, supported by the partnership between the County, City of Modesto, and Veterans Foundation of Stanislaus County. The Area Agency on Aging Services and Veterans Services, Community Services Agency's Adult Protective Services, and two non-profit organizations now reside in the new Center.

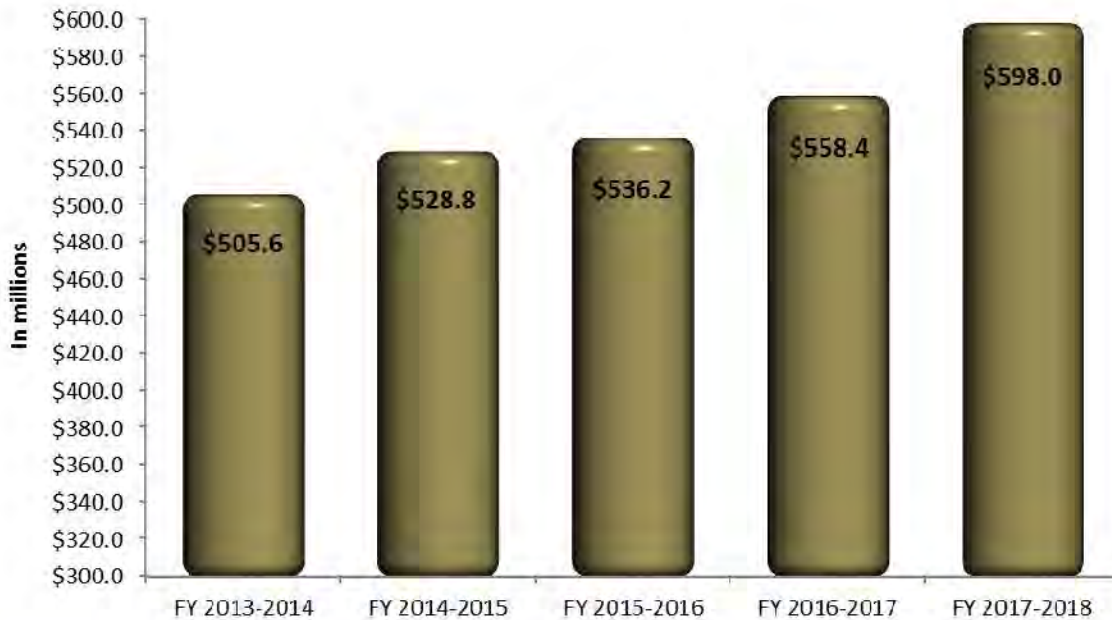




## A Healthy Community Recommended Appropriations Fiscal Year 2017-2018



### Five Year Comparison of Appropriations





# A Healthy Community

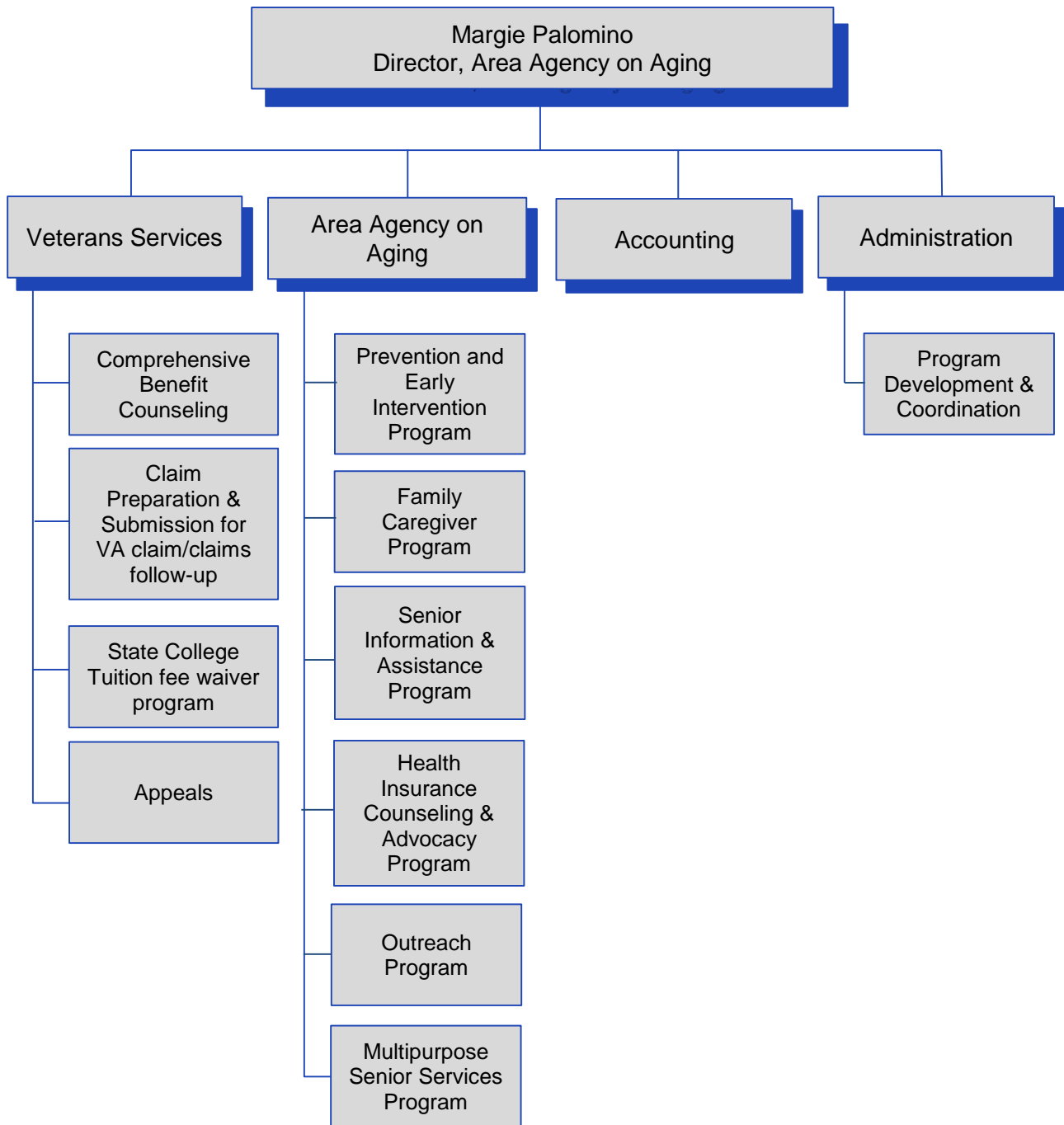
## Summary of Budget Appropriations

Page				Recommended 2017-2018
<b>AREA AGENCY ON AGING</b>				<b>\$4,184,731</b>
	<b>Fund</b>	<b>Org</b>		
269	1051	0031000	Area Agency on Aging	\$3,645,171
272	0100	0032000	Veterans Services	\$539,560
<b>BEHAVIORAL HEALTH AND RECOVERY SERVICES</b>				<b>\$116,370,230</b>
	<b>Fund</b>	<b>Org</b>		
283	1501	6000000	Behavioral Health and Recovery Services	\$52,572,244
288	1502	6500001	Alcohol and Drug Program	\$10,864,800
291	1504	6400001	Managed Care	\$12,508,335
294	1507	6800000	Mental Health Services Act (MHSA)	\$36,185,852
298	1503	6030000	Public Guardian	\$1,353,989
300	1505	6700001	Stanislaus Recovery Center	\$2,885,010
<b>CEO-STANISLAUS VETERANS CENTER</b>				<b>\$799,200</b>
	<b>Fund</b>	<b>Org</b>		
302	1665	0016600	CEO-Stanislaus Veterans Center	\$799,200
<b>CHILD SUPPORT SERVICES</b>				<b>\$15,711,656</b>
	<b>Fund</b>	<b>Org</b>		
310	1071	0240000	Child Support Services	\$15,711,656
<b>CHILDREN AND FAMILIES COMMISSION</b>				<b>\$7,207,107</b>
	<b>Fund</b>	<b>Org</b>		
318	1755	0016140	Children and Families Commission	\$7,207,107
<b>COMMUNITY SERVICES AGENCY</b>				<b>\$371,680,748</b>
	<b>Fund</b>	<b>Org</b>		
335	1631	0045050	Program Services and Support	\$165,896,968
341	1637	0045961	County Children's Fund	\$152,872
344	1633	0045901	General Assistance	\$932,065
347	1640	0045980	IHSS Public Authority--Administration	\$1,031,787
350	1641	0045990	IHSS Public Authority--Benefits	\$1,191,882
353	1642	0045992	IHSS Provider Wages	\$102,232,231
357	1636	0045951	Integrated Children's Services	\$0
359	1632	0045801	Public Economic Assistance	\$100,242,943



# A Healthy Community Summary of Budget Appropriations

Page				Recommended 2017-2018
<b>HEALTH SERVICES AGENCY</b>				<b>\$82,044,469</b>
	<b>Fund</b>	<b>Org</b>		
371	1401	1301000	Administration	\$8,153,144
373	4051	1010001	Clinics and Ancillary Services	\$46,935,904
376	1429	1210001	Emergency Medical Services Discretionary Fund	\$95,300
378	1404	1501000	Indigent Health Care Program (IHCP)	\$228,563
381	1434	1500010	IHCP-Emergency Medical Services Hospital	\$200,700
383	1435	1500020	IHCP-Emergency Medical Services Physicians	\$358,100
385	1402	1200001	Public Health	\$26,052,758
388	1428	1250001	Public Health - Vital and Health Statistics	\$20,000
<b>TOTAL</b>				<b>\$597,998,141</b>



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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Other Assistance**

**AREA AGENCY ON AGING**  
**Margie Palomino, Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$3,460,096
Use of Fund Balance	\$86,078
Net County Cost	\$638,557
Gross Costs	\$4,184,731
% Funded by General Fund	15.3%
Total Allocated Positions	22

**MISSION STATEMENT**

*To help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives.*

**DEPARTMENT SERVICES AND PROGRAMS**

The **Area Agency on Aging (AAA)**, in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts to approximately 12,000 seniors. In accordance with OAA guidelines the AAA staff must give priority to those who are low income, frail, minority, and/or at risk of losing their independence. The services and programs are free, with donations accepted.

Programs & Services are provided either by the AAA staff or are contracted to local non-profit organizations. Programs funded by the OAA include:

- ◆ *Senior Information & Assistance*-Connecting seniors to various services & programs
- ◆ *Outreach*-Public information at community events
- ◆ *Family Caregiver Support Program*-Respite for informal caregivers.
- ◆ *Case Management*-Assists seniors on a short term basis & who do not qualify for the Multipurpose Senior Services Program.
- ◆ *Congregate & Home-Delivered Meals*-13 Sites throughout the County and delivery to home-bound seniors
- ◆ *Legal Assistance*-Consumer & benefit issues, advocacy & referrals
- ◆ *Long Term Care Ombudsman*-Help for seniors in care facilities
- ◆ *Elder Abuse Prevention*-Education to prevent elder abuse

- ◆ *Homemaker*-Light housekeeping twice per month
- ◆ *Employment*-Training program for low income seniors
- ◆ *Health Promotion*-Fall prevention and exercise programs

State-funded programs include:

- ◆ *Multipurpose Senior Services Program (MSSP)*-Case management for seniors on full Medi-Cal.
- ◆ *Health Insurance Counseling and Advocacy Program (HICAP)* - Counseling for Medicare recipients.

The AAA will continue to be involved and expand the numerous partnerships and collaborations with community organizations and other County departments. A key partnership with the Behavioral Health and Recovery Services (BHRS) has provided seniors who are experiencing depression with several options to handle life-altering issues. Seniors referred to the *Project Hope Program* receive one-on-one counseling in their home. Also included in this program are peer counseling and friendly visitor programs. *Project Hope* is funded through the Mental Health Services Act.

The AAA staff has been involved with Stanislaus Council of Governments (StanCOG) to ensure that transportation options are available for seniors and persons with disabilities. The Senior Coalition of Stanislaus County includes AAA staff and staff from multiple agencies, striving to foster greater collaboration as seniors need a variety of types of care. The volunteer Stanislaus Senior Foundation

includes members of the AAA staff. The Foundation has been the means for many seniors to have emergency needs met at critical times. Additionally, the AAA, in partnership with the Healthy Aging Association, will offer the Annual Healthy Aging and Fall Prevention Summit.

The County **Veterans Services Office** (CVSO) assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on Federal, State and local veterans benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualified veterans whose dependents are attending colleges/universities in the California State University system.

Members of the CVSO staff participate in the “Focus on Prevention Initiative”, working with veterans groups, and organizations to coordinate services for homeless veterans, promoting the various services available for veterans. The CVSO will continue offering the increased outreach activities, in partnership with the Veterans Advisory Commission, the Stanislaus Veterans Center and the VA Modesto Clinic.

The CVSO certified Veterans Representatives can assist veterans, widows of veterans, children of deceased or disabled veterans and parents of deceased veterans. Benefits can include: compensation for service related injuries or illnesses; referral to VA medical care; vocational rehabilitation; financial help towards the cost of care at home or in care facilities; pension for war era

veterans; death benefits; allowances for dependents; life insurance; and burial benefits. Information and referral services to link veterans to other County and community services are also provided. These can include programs such as education benefits; VA & Cal Vet home loans; alcohol and drug dependency treatment; and Post Traumatic Stress Disorder (PTSD) counseling.

The goal of these services is to maximize Federal/State benefits and reimbursements. The County Veterans Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16 cents of every award dollar represents new local tax revenue.

The Veterans Representatives are accredited and trained in Veterans Administration benefits. They will assist with submitting a claim to the Veterans Administration and will provide follow-up service to ensure the benefits have been received. Filing for any claims is free.

The AAA Department moved into the new one-stop Veterans Center Facility in early April along with the Community Services Agency, In-Home Supportive Services and Adult Protective Services Programs. This one-stop shop allows veterans to conduct meetings, hold events, get information and referrals, hold social events and conferences, and obtain assistance. This unique partnership provides for veterans to obtain information on benefits available to them such as education, employment, Veterans Administration Benefits, medical referrals, and financial services offered by the programs collocated at the Veterans Center.

**BOARD OF SUPERVISORS PRIORITY AREA**

The Area Agency on Aging supports the Board Priority area of A Healthy Community by aligning department accomplishments and objectives with the following Board goals: Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; and Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of the Fiscal Year 2016-2017 and Objectives for the Fiscal Year 2017-2018 for the Area Agency on Aging include:



**FISCAL YEAR 2016-2017  
ACCOMPLISHMENTS**

- ◆ Healthy Aging and Fall Prevention Summit-October 21, 2016-Over 1,100 seniors and caregivers received free health screenings and information
- ◆ The non-profit Senior Foundation, collaborating with AAA staff, assisted 22 low income seniors meet critical needs such as assistance with utility bills or essential equipment to maintain their independence
- ◆ AAA staff continued to meet mental health needs of seniors through Project Hope, the prevention & early intervention (PEI) programs. Through 12/31/16, 133 seniors were participating in the PEI programs and 33 seniors received counseling services
- ◆ The AAA staff continues to participate with other County departments to promote healthy eating and exercise through the SNAP-Ed program
- ◆ Aging and Veterans Services staff worked to transfer the Veterans Transportation Program from the Veterans Administration to MOVE, the consolidated transportation services agency

**FISCAL YEAR 2017-2018  
OBJECTIVES**

- ◆ The AAA staff will sponsor a training opportunity through a contract with the REST Companion program; enabling the staff of various organizations to train volunteers to give respite assistance to caregivers throughout the County
- ◆ The AAA staff will collaborate with various transportation services to promote and implement door-through-door assistance for frail seniors and persons with disabilities
- ◆ The AAA staff will continue collaboration with MOVE to increase the number of volunteers available to transport veterans to essential medical appointments
- ◆ The Veterans Service Office (VSO) staff will collaborate with the Stanislaus County Veterans Advisory Commission and the Veterans Foundation of Stanislaus County to invite various Federal and Community Based Organizations to use the Stanislaus Veterans Center to promote and provide services to veterans

**BUDGETS WITHIN THE AREA AGENCY ON AGING INCLUDE:**

- ◆ Area Agency on Aging
- ◆ Veterans Services

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The Area Agency on Aging budget is funded primarily with federal Older Americans Act funds, state matching funds, and a required local match. Over the course of the five years, the fluctuations can be attributed to increases or decreases for one or more federal programs. Special allocations, such as one-time-only funding, have included funds for the Senior Meals programs, the Senior Nutrition Assistance Program-Education (SNAP-Ed), and the Family Caregiver Support Program. For programs such as the Senior Law Project, Information and Assistance, and Elder Abuse Prevention, there was a decrease in available federal funds.

The Veterans Services Office division experienced increases due to the State Proposition 63 grant for mental health outreach services to veterans for fiscal years 2013-2014 and continuing through fiscal year 2015-2016. Unfortunately Stanislaus County did not receive Proposition 63 funds for fiscal year 2016-2017. In addition, the Office received state subvention funds from the Governor's budget for the last 3 years, beginning as one-time-only allocations and becoming a permanent source of revenue during fiscal year 2016-2017.

- ◆ The variations in the Use of Fund Balance for the Area Agency on Aging are due in part to the approval and funding of an additional Accountant I position, but that position has not been filled.

The decrease in actual costs for the Veterans Services Office for fiscal year 2016-2017 was the result of the elimination of the extra-help Veterans Services Representative position that had been funded with Proposition 63 money.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Area Agency on Aging</b>								
1051 0031000 Special Revenue Fund								
Total Revenue	\$3,244,858	\$3,116,613	\$3,304,804	\$3,192,784	\$3,426,896	\$3,414,345	(\$12,551)	99.63%
Use of Fund Balance	(\$184,083)	(\$92,358)	(\$206,821)	(\$119,069)	\$70,356	(\$187,901)	(\$258,257)	-267.07%
Gross Costs	\$3,353,697	\$3,317,177	\$3,390,905	\$3,366,637	\$3,790,174	\$3,519,366	(\$270,808)	92.85%
Net County Cost	\$292,922	\$292,922	\$292,922	\$292,922	\$292,922	\$292,922	\$0	100.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>AAA - Veterans Services</b>								
0100 0032000 General Fund								
Total Revenue	\$83,533	\$131,514	\$174,321	\$159,965	\$193,925	\$128,679	(\$65,246)	66.36%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$308,198	\$372,046	\$437,489	\$507,900	\$534,999	\$464,472	(\$70,527)	86.82%
Net County Cost	\$224,665	\$240,532	\$263,168	\$347,935	\$341,074	\$335,793	(\$5,281)	98.45%

**Fund Balance**

- ◆ The Area Agency on Aging has a positive fund balance due to the fact that several of the service providers did not use all of the money allocated to their programs for fiscal year 2016-2017. The funds may have to be returned to the state in fiscal year 2017-2018.

**Five-Year History of Fund Balance and Projected Changes**

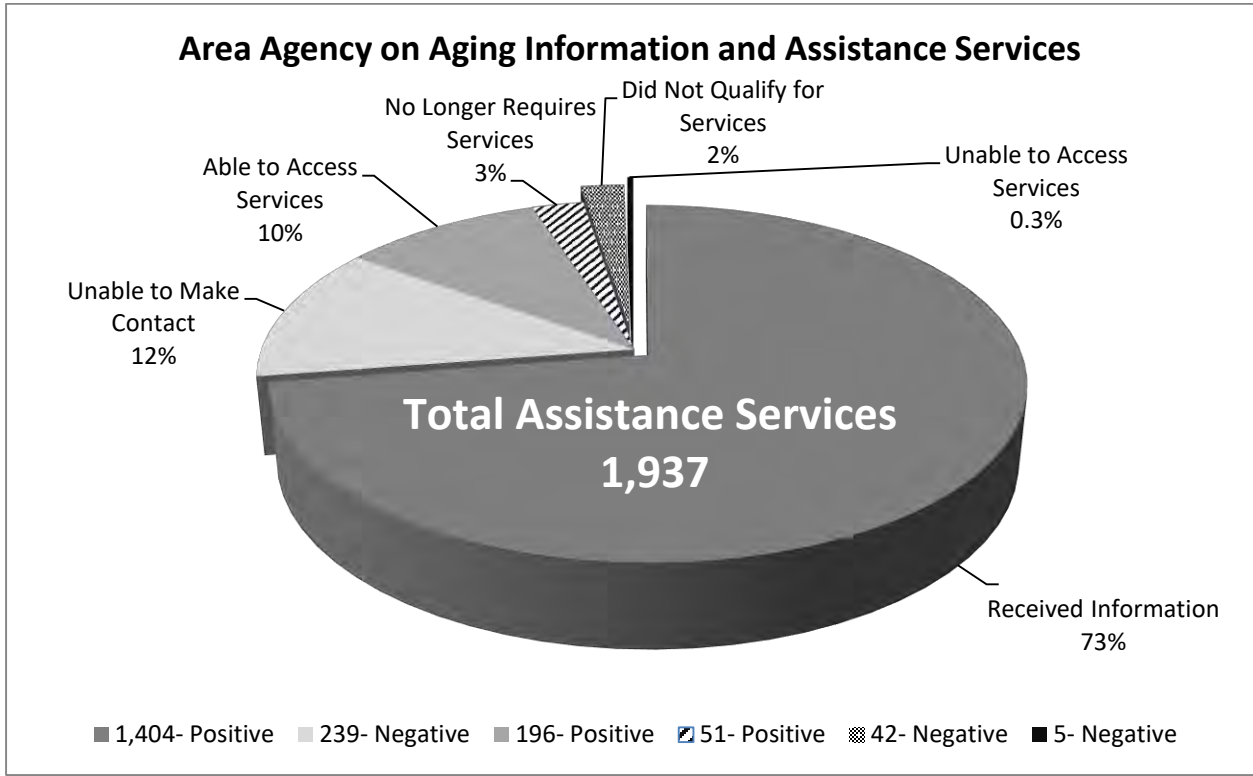
Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Area Agency on Aging	\$709,550	\$801,908	\$1,008,729	\$1,127,797	\$1,315,629	\$1,229,551
Total Fund Balance	\$709,550	\$801,908	\$1,008,729	\$1,127,797	\$1,315,629	\$1,229,551

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The Area Agency on Aging division of the Aging and Veterans Services Department receives funding for services for senior citizens, caregivers of frail senior citizens, and persons with disabilities. The Information and Assistance Program staff receives requests for information about various programs such as the Senior Meals Programs, Senior Law Project, Health Promotion, and the Family Caregiver Support Program, etc. The metric chosen by the Department tracks the success or failure of providing information and assistance to potential customers. Persons who call for information are asked for contact information to determine if the service information was received and if it met their needs. Outcomes are measured by follow-up calls made by staff to the original callers. Positive outcomes include the acknowledgement of “Able to Access Services”,



“No Longer Requires Services”, and “Received Information”. Negative outcomes include “Unable to Make Contact”, “Did Not Qualify for Services”, and “Unable to Access Services”.



**RELATED LINKS**

For additional information about the Area Agency on Aging, refer to the Department’s website at: [www.agingservices.info](http://www.agingservices.info)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Other Assistance**

**AREA AGENCY ON AGING**

Budget Unit 1051 0031000  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Area Agency on Aging (AAA), in accordance with the Older Americans Act (OAA). The AAA serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA also plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts, to approximately 12,000 seniors with priority to those who are low income, frail, minority, and/or at risk of losing their independence. Programs that are provided directly through the AAA include: Senior Information and Assistance; Outreach; Family Caregiver Support Program; Multipurpose Senior Services Program (MSSP); Case Management and the Health Insurance Counseling and Advocacy Program (HICAP). Project Hope, which is funded with Prevention and Early Intervention (PEI) funds from Behavioral Health and Recovery Services Mental Health Services Act, is also provided as a direct service. All other OAA programs and services are contracted to local service providers, including: Congregate and Home-Delivered Meals, Legal Assistance; Long Term Care Ombudsman; Elder Abuse Prevention; Homemaker; Respite Care; Employment; and Fall Prevention and Health Promotion.

The AAA will continue to be involved and expand the numerous partnerships and collaborations with community organizations and other County departments. This aging network will continue to find ways to expand the community-based system of services, that will assist the increasing number of seniors and adults with disabilities to remain independent and live in their communities for as long as possible. The AAA will also continue to offer staff support to its advisory board, the Commission on Aging; to the Services to Older Adults Advisory Council (STO AAC); and to the Veterans Advisory Commission. Additionally, the AAA, in partnership with the Healthy Aging Association, will offer the 15<sup>th</sup> Annual Healthy Aging and Fall Prevention Summit in October 2017. The AAA staff will continue to be an active member of the Stanislaus Elder Abuse Prevention Alliance (SEAPA), the Stanislaus Senior Foundation, and the Senior Coalition of Stanislaus County.

<b>Area Agency on Aging</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,496	\$3,562	\$0	\$0	\$0
Intergovernmental Revenue	\$2,855,346	\$3,094,224	\$2,949,171	\$0	\$2,949,171
Charges for Service	\$317,501	\$312,000	\$312,000	\$0	\$312,000
Miscellaneous Revenue	\$7,165	\$4,559	\$5,000	\$0	\$5,000
Other Financing Sources	\$2,276	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,192,784</b>	<b>\$3,414,345</b>	<b>\$3,266,171</b>	<b>\$0</b>	<b>\$3,266,171</b>
Salaries and Benefits	\$1,437,978	\$1,542,236	\$1,679,263	\$0	\$1,679,263
Services and Supplies	\$341,623	\$314,459	\$301,890	\$0	\$301,890
Other Charges	\$1,587,036	\$1,662,671	\$1,664,018	\$0	\$1,664,018
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,366,637</b>	<b>\$3,519,366</b>	<b>\$3,645,171</b>	<b>\$0</b>	<b>\$3,645,171</b>
Fund Balance	(\$119,069)	(\$187,901)	\$86,078	\$0	\$86,078
<b>Net County Cost</b>	<b>\$292,922</b>	<b>\$292,922</b>	<b>\$292,922</b>	<b>\$0</b>	<b>\$292,922</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The California Department of Aging (CDA) determines estimated revenue through a Notice of Grant Award (NGA) for all the Area Agencies on Aging throughout the State.
- ◆ As of July 1, 2017, the Area Agency on Aging fund balance is \$1,328,221. The Department plans to use \$86,078 in departmental fund balance in Fiscal Year 2017-2018.

**BUDGET AND OPERATIONS**

- ◆ Service levels for the AAA will remain the same for Fiscal Year 2017-2018. The Proposed Budget includes a \$19,379 increase in order to support current service levels.
- ◆ The Proposed Budget includes an \$86,078 increase in order to maintain current service levels due to increased costs in salaries, health insurance and retirement. The AAA is requesting to use its departmental fund balance for the increases in costs.

**STAFFING IMPACTS**

Total current authorized positions— 17

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

- ◆ It is recommended that a budget of \$3,645,171 be approved for Area Agency on Aging. This budget is funded by \$3,266,171 in estimated department revenue, \$86,078 in departmental fund balance and a \$292,922 contribution from the General Fund.

Total recommended authorized positions— 17

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,645,171 be approved for Area Agency on Aging. This budget is funded by \$3,266,171 in estimated department revenue, \$86,078 in departmental fund balance and a \$292,922 contribution from the General Fund.

Total recommended authorized positions— 17

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Veterans Service**

**AAA—VETERANS SERVICES**

Budget Unit 0100 0032000  
 General Fund

**SERVICES PROVIDED**

The County Veterans Services Office (CVSO) assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on Federal, State, and local veterans benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Information and referral services to link veterans to other County and community services are also provided. Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualifying veterans whose dependents are attending colleges/universities in the California State University system. State subvention funds and discretionary General Fund revenue fund this program. The CVSO will continue offering outreach activities to notify veterans and their dependents of all the VA services available to them, in partnership with the Veterans Advisory Commission, the Vet Center and the VA Modesto Clinic.

The CVSO will continue to participate in the State Mandated Welfare Referral Program. This program requires the CVSO to verify and make benefit entitlement determinations on all public assistance referrals (i.e., General Assistance, CalWORKS, Food Stamps and Medi-Cal) received from the Community Services Agency (CSA). This partnership will be strengthened due to the collocation of the CVSO and CSA's Adult Services Division in the new Veterans Center in 2017.

<b>AAA - Veterans Services</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$159,945	\$128,679	\$193,425	\$0	\$193,425
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$20	\$0	\$500	\$0	\$500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$159,965</b>	<b>\$128,679</b>	<b>\$193,925</b>	<b>\$0</b>	<b>\$193,925</b>
Salaries and Benefits	\$433,821	\$389,954	\$464,475	\$1,015	\$465,490
Services and Supplies	\$35,039	\$33,899	\$51,744	\$0	\$51,744
Other Charges	\$39,040	\$40,614	\$22,326	\$0	\$22,326
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$5	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$507,900</b>	<b>\$464,472</b>	<b>\$538,545</b>	<b>\$1,015</b>	<b>\$539,560</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$347,935</b>	<b>\$335,793</b>	<b>\$344,620</b>	<b>\$1,015</b>	<b>\$345,635</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Department revenue is estimated based on the Fiscal Year 2016-2017 revenue.

**BUDGET AND OPERATIONS**

- ◆ The County Veterans Services Office (CVSO) will continue to provide the same level of service in 2017-2018.
- ◆ The Proposed Budget includes a \$5,579 increase in order to maintain current service levels due to increased costs in CAP charges. A General Fund contribution of \$5,579 is required to cover this increase.

**STAFFING IMPACTS**

Total current authorized positions— 5

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$538,545 be approved for Area Agency on Aging – Veterans Services. This budget is funded by \$193,925 in estimated revenue and a \$344,620 contribution from the General Fund.

Total recommended authorized positions— 5

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$1,015 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

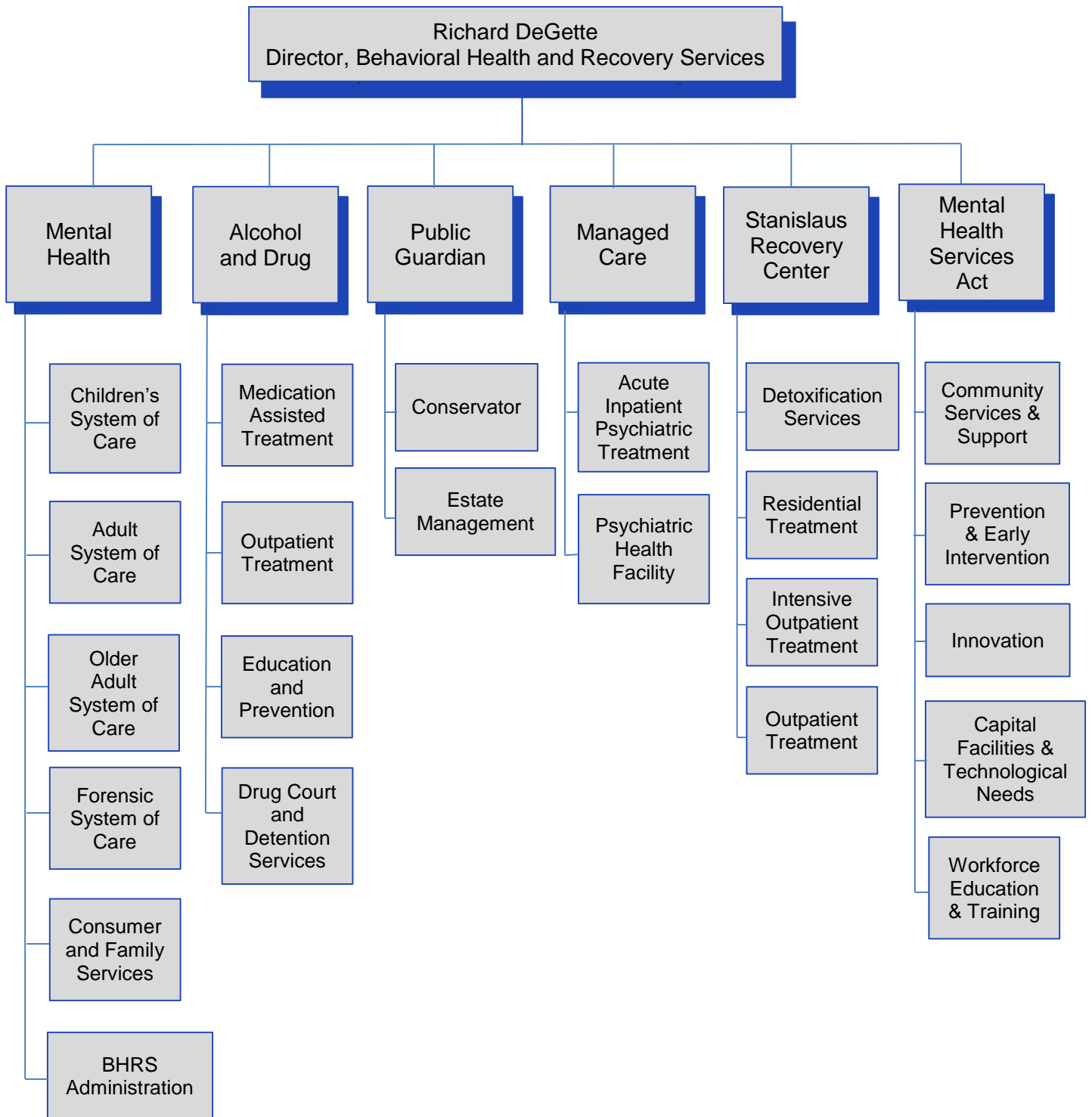
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$539,560 be approved for Area Agency on Aging – Veterans Services. This budget is funded by \$193,925 in estimated revenue and a \$345,635 contribution from the General Fund.

Total recommended authorized positions— 5



800 Scenic Drive, Modesto, CA 95350 Tel: (209) 525-6225  
[www.stancounty.com/bhrs/](http://www.stancounty.com/bhrs/) , [www.stanislausmhsa.com/](http://www.stanislausmhsa.com/)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES**  
**Rick DeGette, Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$107,727,482
Use of Fund Balance	\$6,661,824
Net County Cost	\$1,980,924
Gross Costs	\$116,370,230
% Funded by General Fund	1.7%
Total Allocated Positions	471

**MISSION STATEMENT**

*In partnership with the community, the mission of Behavioral Health and Recovery Services is to provide and manage effective prevention and behavioral health services that promote the community's capacity to achieve wellness, resilience, and recovery outcomes.*

**DEPARTMENT SERVICES AND PROGRAMS**

Behavioral Health and Recovery Services (BHRS) provides integrated mental health services to adults and older adults with a serious mental illness and children and youth with a serious emotional disturbance. The Department also provides outpatient and residential alcohol and drug treatment and prevention services and serves as Stanislaus County's Public Guardian.

The **Mental Health** division provides mental health and rehabilitation services, group and family counseling, case coordination, assessment and referral to other agencies and community partners depending upon the severity of the client's condition and the level of care needed. Within the Department, mental health services are provided in one of four comprehensive systems of care; the Children's System of Care, the Adult System of Care, the Older Adult System of Care, and the Forensic System of Care. The Mental Health division performs crisis assessments and provides medication services. This division also includes the Department of Consumer and Family Affairs, which provides a variety of supportive services, including housing, employment, peer and family support, and advocacy. Mental Health division services are highly integrated with other County departments, such as the Community Services Agency, Probation, and Sheriff. The Mental Health division also provides central fiscal and administrative support for the Department and is responsible for finance, budget preparation and administration, Medi-Cal billing and revenue collection, personnel administration and management, contracts administration, facilities

management, risk management, quality improvement, data management, performance measurement, training, and medical records.

The **Alcohol and Drug** division provides specialized alcohol and drug treatment and prevention services. These services include medication assisted treatment, such as narcotic replacement therapy (i.e. Methadone), detoxification, and maintenance therapy. The Alcohol and Drug division provides treatment in conjunction with the adult drug court program, as well as to persons incarcerated in jail facilities. Treatment is also provided for clients diagnosed with a substance use disorder and/or a co-occurring substance use disorder and mental health condition. The division also provides alcohol and drug prevention services to the County's youth population.

The **Public Guardian** division has been designated by the County Board of Supervisors to serve as probate conservator for persons who are unable to properly manage his/her financial affairs. When there is no family member available or willing to act on the individual's behalf, the Public Guardian will take control of the individual's affairs. The Public Guardian also acts as conservator under the Lanterman-Petris-Short (LPS) Act, for persons gravely disabled as a result of a mental disorder. These individuals may require placement in a state mental institution or other facility for psychiatric treatment. The Public Guardian division manages property and/or provides for the personal care needs of the disabled individual.



The **Managed Care** division provides oversight of specialty mental health services, including service authorization, utilization management, and Medi-Cal contract compliance. The division is also responsible for Federal and State regulatory compliance and tracks quality, service, and performance data to ensure patients have access to the full spectrum of health services. The Managed Care division tracks and approves claims for acute psychiatric hospitalizations.

The **Stanislaus Recovery Center (SRC)** division is a residential rehabilitation center that provides services to persons with alcohol and/or substance abuse issues and/or a co-occurring mental health diagnosis and substance use disorder. SRC provides residential treatment, detoxification services, outpatient services, and intensive outpatient treatment.

The **Mental Health Services Act (MHSA)** division serves programs funded through California's Proposition 63 (2004), which levies an additional 1% tax on incomes of \$1,000,000 or greater. These programs provide expanded services to individuals with serious mental illness. Community Services and Supports (CSS) is the largest component of MHSA and is focused on community collaboration, cultural competence, client and family driven services and systems, wellness, integrated service experiences for clients and families, employment, and housing. CSS targets un-served and under-served populations. Another component of MHSA is Prevention and Early Intervention, which provides services that promote wellness, foster health, and prevent suffering that can result from untreated mental illness. Other components of MHSA are Innovations, Capital Facilities and Technological Needs, and Workforce Education and Training.

**BOARD OF SUPERVISORS PRIORITY AREA**

Behavioral Health and Recovery Services supports the Board Priority area of A Healthy Community by aligning department accomplishments and objectives with the following Board goals: Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; and Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Behavioral Health and Recovery Services include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ BHRS decreased the number of children being hospitalized through the implementation of the Children's Crisis Intervention Program (CIP) and Full Service Partnership (FSP), averting over 60 children from hospitalization since its inception in October 2016</li> <li>◆ The Department made significant progress in the implementation of the Managed Care Operations (MCO) module and the Ultra-Sensitive Exchange (USX) platform in the Electronic Health Record system, with the anticipation that the MCO will be 90% complete and USX will be 40% complete by 2016-2017 Fiscal Year-end</li> <li>◆ Several committees have been established to provide oversight and support during the planning and implementation process of a Drug Medi-Cal Organized Delivery System (DMC ODS); next steps include the solicitation of stakeholder input and educating the community about the changes that will take place in service delivery</li> <li>◆ The Children's System of Care (CSOC) has begun integration of parent partners into each of the seven children and transitional age youth programs and has established a plan to fully integrate one to four parent partners in each program over the next six months</li> </ul>

**FISCAL YEAR 2016-2017  
ACCOMPLISHMENTS**

- ◆ BHRS Prevention and Early Intervention (PEI) services and contractors have increased training opportunities for community members around mental health awareness and suicide prevention and evaluated the root causes of suicidality in Stanislaus County through the Suicide Innovation Project by engaging a large community stakeholder group using the collective impact model; this project is expected to produce a roadmap for suicide prevention efforts in Stanislaus County

**FISCAL YEAR 2017-2018  
OBJECTIVES**

- ◆ Complete development of a fiscally sound, regulatory compliant plan for the implementation of a Drug Medi-Cal Organized Delivery System (DMC ODS), obtain State and Federal approval, and begin providing DMC ODS services in Stanislaus County to Medi-Cal beneficiaries with a Substance Use Disorder once the plan is approved by the Board of Supervisors
- ◆ Complete implementation of the Managed Care Operations (MCO) module and the Ultra-Sensitive Exchange (USX) platform in the Electronic Health Record system
- ◆ Continue implementation of Continuum of Care Reform (CCR) in collaboration with Community Services Agency, Probation, and Education partners by developing efficient processes to meet the needs of children and families served in Stanislaus County
- ◆ Complete development of a comprehensive Departmental strategic business and facility plan
- ◆ Develop a Mental Health Services Act (MHSA) Charter document to guide community stakeholder feedback and decision making processes

**BUDGETS WITHIN BEHAVIORAL HEALTH AND RECOVERY SERVICES INCLUDE:**

- ◆ Behavioral Health and Recovery Services
- ◆ Alcohol and Drug Program
- ◆ Managed Care
- ◆ Mental Health Services Act
- ◆ Public Guardian
- ◆ Stanislaus Recovery Center

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ Overall, Behavioral Health and Recovery Services (BHRS) has experienced a steady increase over the past five years in the cost of doing business, which can be directly attributed to increases in program costs as well as in salaries, benefits, retirement, and other general operating costs. Most BHRS programs are operated using a combination of State and Federal funding sources, and for the most part, available reimbursement revenue has kept pace with the increased cost of doing business. The spike in Fiscal Year 2013-2014 gross costs was the result of a \$9.7 million transfer of fund balance from Behavioral Health and Recovery Services to Managed Care to offset the Managed Care division’s historical operating deficit.
- ◆ The Gross Costs of programs are typically under budget as a result of savings in salaries and benefits due to intermittent position vacancies. The Department benefited from the receipt of unanticipated 1991 Realignment growth revenue, an increase in allocated 2011 Realignment base revenue, and an increase in Medi-Cal Federal Financial Participation revenue. Receipt of the additional revenue, coupled with lower-than-anticipated costs, allowed for the reduced use of fund balance.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Behavioral Health and Recovery Services</b>								
<b>1501 6000000 Special Revenue Fund</b>								
Total Revenue	\$39,401,972	\$42,544,372	\$42,739,229	\$48,344,790	\$48,456,895	\$48,811,258	\$354,363	100.73%
Use of Fund Balance	(\$565,420)	\$1,549,256	(\$528,950)	(\$3,522,134)	\$3,444,620	(\$220,549)	(\$3,635,169)	-6.46%
Gross Costs	\$39,661,911	\$53,918,987	\$43,054,925	\$45,689,307	\$52,696,874	\$49,416,068	(\$3,280,806)	93.77%
Net County Cost	\$825,359	\$825,359	\$844,646	\$866,651	\$825,359	\$825,359	\$0	100.00%
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>BHRS - Alcohol and Drug</b>								
<b>1502 6500001 Special Revenue Fund</b>								
Total Revenue	\$6,372,503	\$6,794,606	\$8,112,434	\$9,220,755	\$10,189,218	\$10,975,539	\$786,321	107.72%
Use of Fund Balance	(\$138,409)	\$509,484	(\$122,208)	(\$172,858)	\$259,870	(\$1062,579)	(\$1,322,449)	-408.89%
Gross Costs	\$6,291,100	\$7,304,090	\$7,990,226	\$9,047,897	\$10,449,088	\$9,912,960	(\$536,128)	94.87%
Net County Cost	\$57,006	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>BHRS - Managed Care</b>								
<b>1504 6400001 Special Revenue Fund</b>								
Total Revenue	\$5,191,144	\$9,338,619	\$7,676,400	\$8,162,546	\$8,549,764	\$9,025,300	\$475,536	105.56%
Use of Fund Balance	\$5,971,833	(\$9,661,554)	\$0	\$224,117	\$4,331,692	\$2,228,599	(\$2,103,093)	51.45%
Gross Costs	\$11,162,977	\$9,677,065	\$7,676,400	\$8,386,663	\$12,881,456	\$11,253,899	(\$1,627,557)	87.37%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>BHRS - Mental Health Services Act</b>								
<b>1507 6800000 Special Revenue Fund</b>								
Total Revenue	\$17,596,794	\$19,393,811	\$22,552,015	\$25,831,842	\$35,406,447	\$29,496,235	(\$5,910,212)	83.31%
Use of Fund Balance	\$30,569	(\$56,255)	\$0	\$0	\$683,505	\$0	(\$683,505)	0.00%
Gross Costs	\$17,627,363	\$19,337,556	\$22,532,728	\$25,831,842	\$36,089,952	\$29,496,235	(\$6,593,717)	81.73%
Net County Cost	\$0	\$0	(\$19,287)	\$0	\$0	\$0	\$0	0.00%
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>BHRS - Public Guardian</b>								
<b>1503 6030000 Special Revenue Fund</b>								
Total Revenue	\$255,919	\$1,507,955	\$222,854	\$169,067	\$163,000	\$139,559	(\$23,441)	85.62%
Use of Fund Balance	\$301,118	(\$1,599,745)	(\$208,077)	(\$107,124)	\$23,651	\$7,350	(\$16,301)	31.08%
Gross Costs	\$1,183,614	\$1,032,223	\$1,138,790	\$1,217,508	\$1,342,216	\$1,302,474	(\$39,742)	97.04%
Net County Cost	\$626,577	\$1,124,013	\$1,124,013	\$1,155,565	\$1,155,565	\$1,155,565	\$0	100.00%

Five-Year History	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>BHRS - Stanislaus Recovery Center</b>								
1505 6700001 Special Revenue Fund								
Total Revenue	\$2,182,669	\$2,296,740	\$2,428,750	\$2,355,716	\$2,606,001	\$2,303,218	(\$302,783)	88.38%
Use of Fund Balance	\$33,550	\$33,750	\$0	\$0	\$165,766	\$0	(\$165,766)	0.00%
Gross Costs	\$2,216,219	\$2,330,490	\$2,428,750	\$2,355,716	\$2,771,767	\$2,303,218	(\$468,549)	83.10%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ Behavioral Health and Recovery Services has strategically maintained a large fund balance due to the complicated nature of the cost settlement process for Specialty Mental Health Services (SMHS) and the need to reserve funds to offset potential audit disallowances from prior year cost settlements. Additionally, Behavioral Health and Recovery Services fund balance is used to offset ongoing operating deficits in the Managed Care division, where the demand for hospitalization services exceeds available State and Federal funding sources. In Fiscal Year 2013-2014, approximately \$9.7 million in fund balance was transferred from Behavioral Health and Recovery Services to Managed Care to make up the accumulated operational deficit. Due to the uncertainty surrounding the collection and receipt of sales tax revenue, which makes up a large portion of the division’s funding, the Department has strategically set aside contingency funds in order to ensure continued program operation in the event of an economic downturn. The Department has also earmarked funding from the former sale of Stanislaus Behavioral Health Center for future capital acquisitions which will assist in addressing aging facility needs.
- ◆ Alcohol and Drug has steadily increased division fund balance over the past five years, with the exception of Fiscal Year 2013-2014 where fund balance was used to support an increased need for narcotic treatment program services. Due to the uncertainty surrounding the collection and receipt of sales tax revenue, which makes up a large portion of the division’s funding, the Department continues to strategically set aside contingency funds in order to ensure continued program operation in the event of an economic downturn.
- ◆ As of July 1, 2017, Managed Care had a negative cash balance of \$2,395,972. The negative cash balance will be offset by Behavioral Health and Recovery Services positive cash balance during the fiscal year’s post close process. The difference between cash and fund balance is \$90,370 and is mostly due to outstanding Medi-Cal Federal Financial Participation (FFP), 1991 Realignment, and 2011 Realignment funds recognized as revenue but not yet received.
- ◆ Managed Care maintains a zero fund balance, since any operating deficit or surplus is absorbed by Behavioral Health and Recovery Services’ positive fund balance.
- ◆ Mental Health Services Act maintains zero fund balance, since division revenue received in excess of program cost is recognized as a liability. The negative fund balance as of July 1, 2017 will be adjusted in a post close entry.
- ◆ Public Guardian has used Net County Cost savings to steadily increase fund balance over the past five years. The division has attempted to accumulate contingency funds in order to ensure minimal impact to County General Fund in the event of an economic downturn.
- ◆ Stanislaus Recovery Center maintains a steady fund balance because division revenue is mostly reimbursement based. Since Substance Abuse Prevention and Treatment block grant revenue is allocated to both Alcohol and Drug and Stanislaus Recovery Center, the Department has strategically set aside contingency funds in order to ensure continued program operation in the event of an economic downturn.

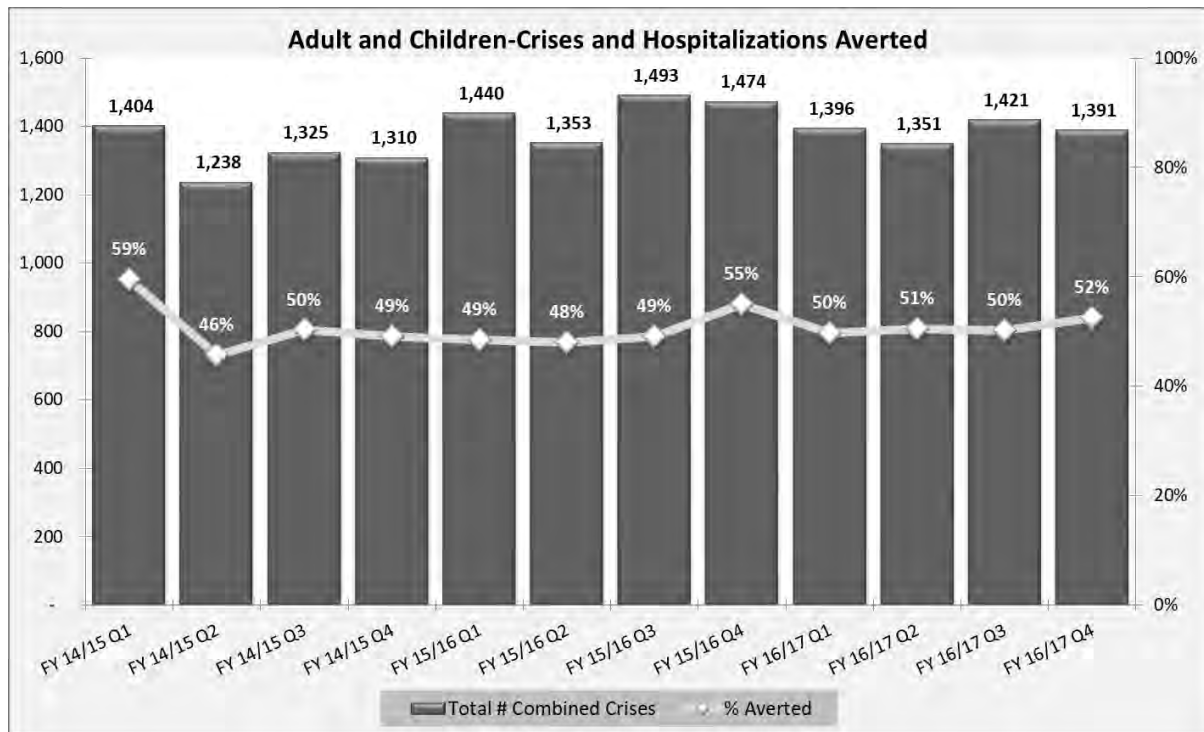
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Behavioral Health and Recovery Services	\$26,650,715	\$16,102,781	\$16,631,731	\$20,153,865	\$19,947,051	\$17,021,452
BHRS - Alcohol and Drug	\$961,131	\$451,647	\$573,856	\$746,713	\$1,809,292	\$1,682,787
BHRS - Managed Care	(\$9,661,555)	\$0	\$0	(\$224,116)	(\$2,304,765)	(\$5,497,806)
BHRS - Mental Health Services Act	(\$54,932)	\$0	\$0	\$0	(\$272,231)	(\$272,231)
BHRS - Public Guardian	(\$1,368,348)	\$231,397	\$439,474	\$546,598	\$538,862	\$480,938
BHRS - Stanislaus Recovery Center	\$661,840	\$628,090	\$628,090	\$628,090	\$625,622	\$266,867
<b>Total Fund Balance</b>	<b>\$17,188,851</b>	<b>\$17,413,915</b>	<b>\$18,273,151</b>	<b>\$21,851,150</b>	<b>\$20,343,831</b>	<b>\$13,682,007</b>

\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ Individuals in crisis in Stanislaus County sometimes require psychiatric inpatient hospitalization. However, hospitalization is expensive and traumatic. Whenever possible and appropriate, other options are preferred. BHRS prescribes to recovery-oriented outpatient care, engaging with individuals in long-term preventative care rather than providing reactive health care. This measure tracks the number of adults and children in crisis and the percent of those averted from hospitalization. It is important to recognize any upward or downward trends in the number of crises and the percent averted in order to research possible causes and recommend solutions. The addition of the Adult Crisis Intervention Program (CIP) in October 2013 and the recent addition of the Crisis Stabilization Unit (CSU) in March 2016 have helped to provide alternatives to psychiatric hospitalizations. The addition of the pilot Children’s Crisis Intervention Program (CIP) in October 2016 offers an alternative to children’s hospitalizations.



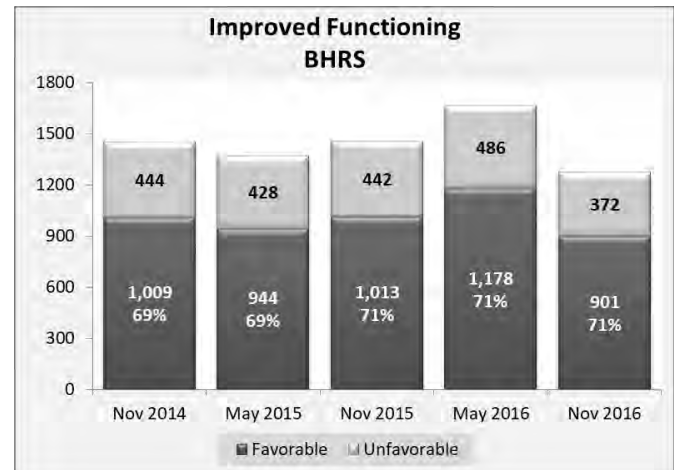
Adult: Crises and hospitalizations include all adult/older adult Medi-Cal beneficiaries and uninsured  
 Children: Crises and hospitalizations include all children except Kaiser insured  
 Children Averts” AspiraNet Stabilization Program, Crisis Stabilization Unit, Respite Program, and Self-Avert  
 Data Source: BHRS Community Emergency Response Team (CERT) staff provide discharge disposition weekly



- ◆ The State Consumer Perception Survey is conducted twice annually at County Behavioral Health Agencies across the State of California and is administered to all consumers receiving mental health and substance use treatment services. The self-assessment survey measures consumer satisfaction and improved functioning. BHRS achieved consistently high levels of satisfaction across the Department, with the lowest percentage at 91% and the highest percentage at 94%. Consumers experiencing improved functioning increased two percentage points in November 2015 to 71% and remained stable at this level. BHRS shares this data with all providers and encourages program staff to use the data for improvement purposes.



Consumer Overall Satisfaction is measured by the survey question: *Overall, I am satisfied with the services I (my child) received.*



Improved Functioning is a composite of the following questions. For caregivers completing survey, the “I” is replaced by “my child”.

- ◆ I deal more effectively with daily problems
- ◆ I am getting along better with my family
- ◆ I do better in school and/or work
- ◆ I am better able to handle things when they go wrong
- ◆ I am better able to do things that I want to do

### KEY CHALLENGES AND OPPORTUNITIES

- ◆ Assembly Bill (AB) 403 (Chapter 773, Statutes of 2015), otherwise known as Continuum of Care Reform (CCR) of California’s foster care system, became effective January 1, 2017. This legislation draws together a series of existing and new reforms to child welfare services, probation, and mental health programs designed out of an understanding that children who must live apart from their parents have better outcomes when cared for in committed, nurturing family homes. Behavioral Health and Recovery Services has been working collaboratively with Community Services Agency, Probation, and other CCR stakeholders to identify the potential impacts from this new legislation as well as to develop an implementation plan in a phased approach. Preliminary analysis indicates there are staffing impacts and infrastructure needs associated with the new mandates; staffing, appropriations, and estimated revenue adjustments will be addressed during the Fiscal Year 2017-2018 Mid-Year Budget process.
- ◆ Federal health policy changes to repeal or replace the Affordable Care Act (ACA) proposed by President Trump and Republican congressional leaders may have widespread consequences for California’s health insurance. If portions of the ACA are repealed, California budget analysts believe the State does not have the financial capacity to backfill funding in order to maintain the provisions of the adopted Medicaid expansions. Representatives from the California Department of Health Care Services have stated that operations are continuing “status quo” until more information becomes available.
- ◆ Behavioral Health and Recovery Services received Board approval on July 12, 2016, to opt in to the Drug Medi-Cal Organized Delivery System (DMC-ODS) Waiver amendment approved by the Center for Medicare and Medicaid Services (CMS). The Department is in the process of developing an implementation plan that will address the waiver requirements and over the next twelve (12) months, BHRS will be collaborating with existing treatment providers, substance use disorder stakeholders, and other technical experts to develop

infrastructure and capacity to provide DMC-ODS services starting January 1, 2018. Preliminary analysis indicates there are staffing impacts and infrastructure needs associated with the new service delivery model; staffing, appropriations, and estimated revenue adjustments will be addressed during the Fiscal Year 2017-2018 Mid-Year Budget process.

- ◆ The State is ending the Coordinated Care Initiative (CCI) and increasing the In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) that was enacted in 2012 effective July 1, 2017. IHSS is an entitlement program which is driven by caseload and, along with the other mandated caseload-driven social services programs, receives “first call” on any 1991 Realignment growth funding. Increases in IHSS costs are expected to exceed growth funding projections, which will negatively impact future realignment growth funding that will be received by mental health programs.
- ◆ AB 1618 (Chapter 43, Statutes of 2016), the No Place Like Home initiative, was passed on June 30, 2016, and was designed to assist local communities in preventing and addressing homelessness. The legislation provides \$2 billion in bond proceeds for the construction and rehabilitation of permanent supportive housing for homeless individuals with a mental illness and will redirect approximately \$130 million per year of Mental Health Services Act (MHSA) funding statewide as repayment for the bond proceeds over a period of 20 years. At this time, the possible impacts to Stanislaus County’s MHSA funding are unknown.

#### **RELATED LINKS**

For additional information about Behavioral Health and Recovery Services, refer to the Department’s website at: [www.stancounty.com/bhrs/](http://www.stancounty.com/bhrs/)

For additional information about Stanislaus County Mental Health Services Act, refer to the division’s website at: [www.stanislausmhsa.com](http://www.stanislausmhsa.com)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES**

Budget Unit 1501 6000000  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds mental health and rehabilitation services, group and family counseling, and case coordination for seriously mentally ill adults and emotionally disturbed children and teens. Behavioral Health and Recovery Services (BHRS) also provides assessment and appropriate referral for inpatient mental health services. These services are highly integrated with other County Departments (Probation, Community Services Agency, and Sheriff) as well as other regional partners.

Additional services provided by BHRS include:

- ◆ Crisis emergency response services to all residents of Stanislaus County;
- ◆ Housing and employment services to persons with serious mental illness;
- ◆ Assessment and treatment services to handicapped and disabled students with serious emotional disturbance;
- ◆ Mental Health and Alcohol and Drug assessment and treatment service to Temporary Assistance to Needy Families (TANF) recipients with Welfare-To-Work plans;
- ◆ Fiscal and administrative support for the entire BHRS Department, including quality improvement, risk management, performance measurement, and employee training;
- ◆ Clinical and support services to families that have had incidents of child abuse, neglect, or domestic violence and are seen by the collaborative Stanislaus Family Justice Center; and
- ◆ Assessment and referral under the Specialty Mental Health Plan.



<b>Behavioral Health and Recovery Services</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$182,804	\$105,109	\$130,350	\$0	\$130,350
Intergovernmental Revenue	\$23,967,918	\$24,109,424	\$25,567,949	\$0	\$25,567,949
Charges for Service	\$22,862,786	\$22,679,399	\$23,422,759	\$0	\$23,422,759
Miscellaneous Revenue	\$15,746	\$3,836	\$0	\$0	\$0
Other Financing Sources	\$1,315,536	\$1,858,094	(\$299,772)	\$0	(\$299,772)
<b>Total Revenue</b>	<b>\$48,344,790</b>	<b>\$48,755,862</b>	<b>\$48,821,286</b>	<b>\$0</b>	<b>\$48,821,286</b>
Salaries and Benefits	\$24,864,025	\$25,124,268	\$28,950,565	\$0	\$28,950,565
Services and Supplies	\$22,225,812	\$25,419,285	\$25,293,801	\$0	\$25,293,801
Other Charges	\$2,626,723	\$2,654,346	\$3,313,196	\$0	\$3,313,196
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$88,037	\$0	\$88,037
Equipment	\$151,124	\$116,190	\$160,192	\$0	\$160,192
Other Financing Uses	\$0	\$224,122	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$4,178,377)	(\$4,122,143)	(\$5,233,547)	\$0	(\$5,233,547)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$45,689,307</b>	<b>\$49,416,068</b>	<b>\$52,572,244</b>	<b>\$0</b>	<b>\$52,572,244</b>
<b>Fund Balance</b>	<b>(\$3,522,134)</b>	<b>(\$165,153)</b>	<b>\$2,925,599</b>	<b>\$0</b>	<b>\$2,925,599</b>
<b>Net County Cost</b>	<b>\$866,651</b>	<b>\$825,359</b>	<b>\$825,359</b>	<b>\$0</b>	<b>\$825,359</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$48,821,286, which is an increase of \$1,438,395 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$47,382,891. During the Fiscal Year 2016-2017 Mid-Year Budget process, the Department increased estimated revenue by \$1,074,004 as a result of the unanticipated receipt of 2011 Realignment growth revenue. The Proposed Budget includes an increase in estimated revenue of \$364,391 due to an anticipated increase in the 2011 Realignment base allocation and projected 2011 Realignment growth figures, as well as a projected increase in Medi-Cal Federal Financial Participation revenue.
- ◆ 1991 Realignment base revenue is estimated at the Fiscal Year 2016-2017 base allocation level. The Department anticipates that 1991 Realignment growth will not materialize in Fiscal Year 2017-2018 due to the projected growth in social services In-Home Supportive Services (IHSS) caseload, which has “first call” on available growth funds in accordance with the Governor’s proposed budget. 2011 Realignment base revenue is estimated with a 5.9% increase over the Fiscal Year 2016-2017 base allocation level. 2011 Realignment growth revenue is based on State budget projections and will be adjusted during the 2017-2018 Mid-Year Budget once actual figures are known. Grant revenue is estimated at the actual Fiscal Year 2017-2018 allocation level. All other revenue and funding sources are estimated at the Fiscal Year 2016-2017 projected level.
- ◆ As of July 1, 2017, the Behavioral Health and Recovery Services fund balance is \$19,947,051. The Department anticipates the use of \$2,925,599 in departmental fund balance in the Fiscal Year 2017-2018 Proposed Budget.

## BUDGET AND OPERATIONS

- ◆ Fiscal Year 2017-2018 costs are estimated at \$52,572,244, which is an increase of \$3,175,656 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$49,396,588. On December 20, 2016, the Department received authority from the Board of Supervisors to increase appropriations by \$1,163,540 due to an increase in demand for secure placements in Institutions for Mental Disease (IMDs) and board and care

facilities. During the Fiscal Year 2016-2017 Mid-Year Budget process, the Department increased appropriations by an additional \$1,274,004 due to increases in demand for secure placements at Napa State Hospital, additional increases in IMD and board and care placements, and increases in County Cost Allocation Plan charges.

- ◆ The Proposed Budget includes estimated revenue and appropriations consistent with Fiscal Year 2017-2018 projected funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- ◆ The Proposed Budget includes an increase of \$339,929 in order to maintain current service levels due to increased costs in salary, retirement, and health insurance, County Cost Allocation Plan charges, and vehicle acquisitions. A contribution of \$825,359 in General Fund Mandated Match is required.

### **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ Accounting Services is requesting a block-budgeted Accountant II position to ensure program integrity, adherence to fiscal policies and procedures, and compliance with local, State, and Federal regulations.
- ◆ The Business Office is requesting an Accounting Technician position to ensure that claiming is performed in a timely manner to maximize the Department's revenue collection process.
- ◆ General Services is requesting a Staff Services Technician position as a result of an increased need for services, supplies, equipment installation and moves, minor repairs, and building facility maintenance due to aging facilities.
- ◆ Quality Services is requesting a Staff Services Coordinator position to oversee the development of evidence-based practices (EBP) in the Department.
- ◆ The Department is requesting the purchase of five new vehicles to support General Services and Child Welfare.

### **STAFFING IMPACTS**

Total current authorized positions— 273

- ◆ The Department is requesting to add one block-budgeted Accountant II position, one Accounting Technician position, one Staff Services Technician position, and one Staff Services Coordinator position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.
- ◆ The Department submitted a request in the 2012-2013 Mid-Year Budget for a classification study of their Behavioral Health Advocate, Behavioral Health Specialist II, Mental Health Clinician II, and Conservator Investigator positions. In 1980, Behavioral Health and Recovery Services (BHRS), then known as the Department of Mental Health, created a two (2) tiered differential pay system to compensate staff assigned a coordinator role and responsibility for program areas within the Department. In 1987, a study of the differential pay system was requested by the Director of Mental Health. Once the study was completed, some modifications to the differential pay system were recommended including an expansion from two (2) tiers to six (6) tiers. In 2008, the rates of pay were modified and a new table of tiers was established by the Chief Executive Office. Currently there is a six (6) tier system in place for these classifications. Employees are assigned differential pay from 5% to 12.5% based on the amount of programs they oversee. Employees are selected and assigned to act in this "coordinator" role when they submit a memo of interest, and are commonly rotated in and out of this assignment without cause. Additionally, the Department is tasked with continuously evaluating the amount of programs assigned to the incumbents and is required to modify the differential pay based on the outcomes.
- ◆ Based on the results of the study completed at the end of 2016, it is requested to create three new classifications: Mental Health Coordinator, Behavioral Health Coordinator, and Conservator Investigator Supervisor. The creation of these new classifications will appropriately support the combined role of these classifications and differential pay. Furthermore, the "Coordinator Role" will allow for a right-sized workload, a

fair and competitive recruitment and selection process, efficiency in Department processes, and a sense of stability for the employees assigned in this classification.

- ◆ Furthermore, the Department is requesting to reclassify upward the following positions:
  - ◆ One Behavioral Health Advocate position to Behavioral Health Coordinator
  - ◆ One Conservator Investigator to Conservator Investigator Supervisor
  - ◆ Seven Mental Health Clinician II positions to Mental Health Coordinator

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$52,572,244 be approved for the Behavioral Health and Recovery Services budget. This budget is funded by \$48,821,286 in estimated department revenue, the use of \$2,925,599 in departmental fund balance, and a \$825,359 contribution from the General Fund.

It is also recommended to add three new classifications: Mental Health Coordinator, Behavioral Health Coordinator, and Conservator Investigator Supervisor. It is further recommended to reclassify upward one Behavioral Health Advocate position to Behavioral Health Coordinator, one Conservator Investigator to Conservator Investigator Supervisor, and seven Mental Health Clinician II positions to Mental Health Coordinator.

Total recommended authorized positions— 273

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no budget adjustments requested for Final Budget. Costs associated with the staffing requests were included in the 2017-2018 Adopted Proposed Budget. The Department re-evaluated their staffing requests from Proposed Budget and reprioritized their requests as follows in the Staffing section.

**STAFFING IMPACTS**

- ◆ The Department is requesting to add one new block-budgeted Accountant II position to provide fiscal oversight of the enhanced program mandates of AB 403 – Continuum of Care Reform (CCR) effective January 1, 2017, and AB 1299 effective July 1, 2017, that require all costs to be captured and appropriately claimed for reimbursement. Additionally, the Department participates in the Drug Medi-Cal (DMC) Organized Delivery System (ODS) Waiver that also requires all costs to be captured and appropriately claimed for reimbursement within 30 days. This position will be funded by 2011 Realignment and Medi-Cal Administrative revenue.
- ◆ The Department is also requesting to add one new Accounting Technician to ensure that claiming is performed in a timely manner to maximize the Department’s revenue collection process. As a result of AB 409 – Continuum of Care Reform and the Drug Medi-Cal Organized Delivery System Waiver mandates, the Department experienced a significant increase in the demand for billing. This position will be funded by 2011 Realignment and Medi-Cal Administrative revenue.
- ◆ In addition, the Department is requesting to add one block-budgeted Mental Health Clinician II position to monitor compliance during and after the transition to the Drug Medi-Cal Organized Delivery System, and to provide training and on-going technical assistance to programs to ensure that all services are properly documented according to standards. This position will be funded by 2011 Realignment and Medi-Cal Administrative revenue.
- ◆ The Department is requesting to reclassify one Manager II position assigned as the General Facilities Manager to a Manager III as a result of increased engagement in managing facility leases, assisting with negotiations and evaluation of facility conditions and suitability, and completing Board of Supervisors agenda items.
- ◆ As noted above under Proposed Budget Staffing Impacts, a study was requested in the 2012-2013 Mid-Year Financial Report in an effort to address several positions receiving coordinator differential pay for performing supervisory/program coordination duties. The final recommendation of this study identified a three-phased approach to implement the recommendations:

- ◆ Phase 1 included reclassifying three Mental Health Clinician II positions to Manager II. This recommendation was included in the 2016-2017 Mid-Year Financial Report and also identified a plan to return to the Board of Supervisors for approval to add additional positions.
- ◆ Phase 2 included adding three new classifications: Mental Health Coordinator, Behavioral Health Coordinator, and Conservator Investigator Supervisor. Additionally, a total of 17 positions were reclassified. This recommendation occurred in the 2017-2018 Adopted Proposed Budget.
- ◆ Phase 3, the final phase of this study, includes adding seven new Mental Health Coordinator positions to increase supervision in many programs within the Department. Six positions are being recommended in the Behavioral Health and Recovery Services budget for the Juvenile Justice, Modesto Recovery Services, and Child Welfare Services programs; the seventh position is being recommended in the Substance Use Disorder program in the Stanislaus Recovery Center budget. These programs currently have one Manager II classification assigned to the supervision of more than 20 full-time staff plus additional extra-help employees and volunteers. As a result, the Department is experiencing ongoing personnel issues, missed deadlines, and costly errors. Additional Mental Health Coordinator positions are requested to provide an additional layer of supervision in the following programs: Juvenile Justice (2); Modesto Recovery Services (2); and Child Welfare Services (2). These additional Mental Health Coordinator positions are necessary for proper program management including: sufficient supervisor to staff ratio, proper clinical supervision for patient and staff safety, quality patient care, and compliance with ethical and regulatory standards. These positions will be funded by 2011 Realignment and Medi-Cal Administrative revenue.
- ◆ Additionally, the Department is requesting to add one additional Mental Health Coordinator position to the Community Emergency Response Team to provide proper supervision within the program. This additional Mental Health Coordinator position is also necessary for proper program management including: sufficient supervisor to staff ratio, proper clinical supervision for patient and staff safety, quality patient care, and compliance with ethical and regulatory standards. This position will be funded by 2011 Realignment and Medi-Cal Administrative revenue.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$52,572,244 be approved for Behavioral Health and Recovery Services. This budget is funded by \$48,821,286 in estimated departmental revenue, the use of \$2,925,599 in departmental fund balance, and a \$825,359 contribution from the General Fund.

It is also recommended to add one block-budgeted Accountant II, one Accounting Technician, one block-budgeted Mental Health Clinician II, and seven Mental Health Coordinators. Further, it is recommended to reclassify upward one Manager II position to a Manager III.

Total recommended authorized positions— 283

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**ALCOHOL AND DRUG PROGRAM**

Budget Unit 1502 6500001  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds specialized alcohol and drug treatment and prevention services to Stanislaus County residents including:

- ◆ Narcotic replacement (Methadone) detoxification and maintenance therapy;
- ◆ Alcohol and drug treatment to persons incarcerated in jail facilities;
- ◆ Adult Drug Court alcohol and drug treatment;
- ◆ Treatment services for persons with substance use disorders, including persons with co-occurring substance use and mental health issues; and
- ◆ Alcohol and drug prevention services for youth.

<b>BHRS - Alcohol and Drug</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$9,057	\$9,262	\$8,580	\$0	\$8,580
Revenue from use of Assets	(\$3,901)	\$13,889	\$11,500	\$0	\$11,500
Intergovernmental Revenue	\$4,378,525	\$5,439,554	\$4,727,153	\$0	\$4,727,153
Charges for Service	\$4,837,074	\$5,512,834	\$5,991,062	\$0	\$5,991,062
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$9,220,755</b>	<b>\$10,975,539</b>	<b>\$10,738,295</b>	<b>\$0</b>	<b>\$10,738,295</b>
Salaries and Benefits	\$2,302,637	\$2,466,989	\$3,080,247	\$0	\$3,080,247
Services and Supplies	\$6,081,951	\$6,701,855	\$6,945,609	\$0	\$6,945,609
Other Charges	\$164,860	\$145,263	\$204,856	\$0	\$204,856
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$498,449	\$598,853	\$634,088	\$0	\$634,088
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,047,897</b>	<b>\$9,912,960</b>	<b>\$10,864,800</b>	<b>\$0</b>	<b>\$10,864,800</b>
Fund Balance	(\$172,858)	(\$1,062,579)	\$126,505	\$0	\$126,505
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$10,738,295, an increase of \$549,077 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$10,189,218. The increase in estimated revenue is due to an

Stanislaus County Recommended Final Budget 2017-2018 | Behavioral Health and Recovery Services

anticipated increase in the 2011 Realignment base and growth allocations, as well as projected increases in Mental Health Medi-Cal and Drug Medi-Cal reimbursements due to anticipated growth in services.

- ◆ 2011 Realignment base revenue is estimated with a 5.9% increase over the Fiscal Year 2016-2017 allocation level. 2011 Realignment growth revenue is based on State budget projections and will be adjusted at 2017-2018 Mid-Year once actual figures are known. Grant revenue is estimated at the actual Fiscal Year 2017-2018 allocation level. All other revenue and funding sources are estimated at the Fiscal Year 2016-2017 projected level and adjusted either upwards or downwards based on corresponding changes in service levels.
- ◆ As of July 1, 2017, the Alcohol and Drug fund balance is \$1,809,292. The Department anticipates the use of \$126,505 in departmental fund balance in the Fiscal Year 2017-2018 Proposed Budget.

## **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$10,864,800, which is an increase of \$420,939 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$10,443,861.
- ◆ Service levels were maintained at the Fiscal Year 2016-2017 level. The request for additional staffing would increase service levels, if approved.
- ◆ The Proposed Budget includes estimated revenue and appropriations consistent with Fiscal Year 2017-2018 projected Funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- ◆ The Proposed Budget includes a \$277,145 increase in order to maintain current service levels due to increased costs in salary, retirement and health insurance, and County Cost Allocation Plan charges. No General Fund contribution is required in order to accommodate the overall increase in costs.

## **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ The Department is requesting to add one Manager II position for the Substance Use Disorder program to be responsible for the planning, development, and transition to a managed care model under the Drug Medi-Cal Organized Delivery System (DMC ODS).

## **STAFFING IMPACTS**

Total current authorized positions— 30

- ◆ The Department is requesting to add one Manager II position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.
- ◆ The Department is also requesting to reclassify upward one Behavioral Health Specialist II to Behavioral Health Coordinator based on the details provided in the Staffing Impacts section located in the Behavioral Health and Recovery Services budget.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$10,864,800 be approved for the BHRS – Alcohol and Drug Program budget. This budget is funded by \$10,738,295 in estimated department revenue and the use of \$126,505 in departmental fund balance.

It is also recommended to reclassify upward one Behavioral Health Specialist II to Behavioral Health Coordinator.

Total recommended authorized positions— 30



**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget. Costs associated with the staffing request were included in the 2017-2018 Adopted Proposed Budget.

**STAFFING IMPACTS**

- ◆ The Department is requesting to add one Manager II position in the Substance Use Disorder division to assist with the planning, development, implementation, and support the transition to a Managed Care Model under the Drug Medi-Cal Organized Delivery System. This new system is designed to increase the quality of treatment, increase patient success rates, and decrease overall healthcare costs. This position will be funded by Medi-Cal Federal Financial Participation and 2011 Realignment revenue.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$10,864,800 be approved for BHRS – Alcohol and Drug. This budget is funded by \$10,738,295 in estimated departmental revenue and the use of \$126,505 in departmental fund balance.

It is recommended to add one Manager II position.

Total recommended authorized positions— 31

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—MANAGED CARE**

Budget Unit 1504 6400001  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the oversight of Specialty Mental Health Managed Care functions for Behavioral Health and Recovery Services (BHRS), including service authorization, utilization management, and Medi-Cal contract compliance; access to services; and Federal and State regulatory compliance monitoring. Managed Care funding also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services, including acute psychiatric hospitalization.

<b>BHRS - Managed Care</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$309,965	\$275,083	\$352,332	\$0	\$352,332
Intergovernmental Revenue	\$4,912,674	\$5,042,414	\$5,590,250	\$0	\$5,590,250
Charges for Service	\$2,526,955	\$2,780,102	\$3,062,602	\$0	\$3,062,602
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$412,952	\$892,873	\$310,110	\$0	\$310,110
<b>Total Revenue</b>	<b>\$8,162,546</b>	<b>\$8,990,472</b>	<b>\$9,315,294</b>	<b>\$0</b>	<b>\$9,315,294</b>
Salaries and Benefits	\$807,476	\$929,021	\$1,100,412	\$0	\$1,100,412
Services and Supplies	\$5,215,867	\$8,438,283	\$8,876,080	\$0	\$8,876,080
Other Charges	\$1,390,569	\$1,530,664	\$2,094,475	\$0	\$2,094,475
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$574,578	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$398,173	\$355,931	\$437,368	\$0	\$437,368
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$8,386,663</b>	<b>\$11,253,899</b>	<b>\$12,508,335</b>	<b>\$0</b>	<b>\$12,508,335</b>
Fund Balance	\$224,117	\$2,263,427	\$3,193,041	\$0	\$3,193,041
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$9,315,294, which is an increase of \$765,530 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$8,549,764. The increase in estimated revenue is due to an anticipated increase in the 2011 Realignment base and growth allocations, an increase in Medi-Cal Federal Financial Participation revenue, and an increase in rental revenue.
- ◆ 2011 Realignment base revenue is estimated with a 5.9% increase over the Fiscal Year 2016-2017 allocation level. 2011 Realignment growth revenue is based on State budget projections and will be adjusted at 2017-2018 Mid-Year once actual figures are known. All other revenue and funding sources are estimated at the



Fiscal Year 2016-2017 projected level and adjusted either upwards or downwards based on corresponding changes in service levels.

- ◆ As of July 1, 2017, the Managed Care fund balance is negative \$2,304,765, and projected to be \$0 after a post-close transfer from Behavioral Health and Recovery Services fund balance. The Department anticipates the use of \$3,193,041 in departmental fund balance from Behavioral Health and Recovery Services fund balance in the Fiscal Year 2017-2018 Proposed Budget. Historically, the Managed Care fund has operated with a revenue deficit, and fund balance from the Behavioral Health and Recovery Services fund is used to cover this deficit. Fund balance for Behavioral Health and Recovery Services is \$19,947,051 at July 1, 2017.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$12,508,335, which is an increase of \$935,787 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$11,572,548. On July 26, 2016, the Department received authority from the Board of Supervisors to increase appropriations by \$435,139 due to an increase in acute in-patient hospitalization fee for service costs. On December 20, 2016, the Department received authority from the Board of Supervisors to increase appropriations by \$420,000 due to an increase in demand for secure placements for restoration to competency clients.
- ◆ Service levels were maintained at the Fiscal Year 2016-2017 level. The request for additional staffing needed to assist clients in accessing mental health and substance use services would increase service levels, if approved.
- ◆ The Proposed Budget includes estimated revenue and appropriations consistent with Fiscal Year 2017-2018 projected funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ The Department is requesting to add one block-budgeted Clinical Services Technician II position due to an increase in calls from potential and existing clients who are seeking access to specialty mental health services in Stanislaus County.

**STAFFING IMPACTS**

Total current authorized positions— 9

- ◆ The Department is requesting one block-budgeted Clinical Services Technician II position for the Managed Care division. As noted above, this staffing request will be deferred for consideration in the 2017-2018 Final Budget.
- ◆ The Department is also requesting to reclassify upward one Mental Health Clinician II to Mental Health Coordinator based on the details provided in the Staffing Impacts section located in the Behavioral Health and Recovery Services budget.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$12,508,335 be approved for the BHRS – Managed Care budget. This budget is funded by \$9,315,294 in estimated department revenue and the use of \$3,193,041 in departmental fund balance.

It is also recommended to reclassify upward one Mental Health Clinician II to Mental Health Coordinator.

Total recommended authorized positions— 9

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget. Costs associated with the staffing request were included in the 2017-2018 Adopted Proposed Budget.

**STAFFING IMPACTS**

- ◆ The Department is requesting to add one block-budgeted Clinical Services Technician II for the Access Team due to a change in the Title 9 requirements within the Specialty Mental Health Services (SMHS), reducing the time allotted for a comprehensive assessment appointment from 30 to 45 days to 10 days from initial contact for potential and existing clients seeking specialty mental health services. This position will be funded by Medi-Cal Federal Financial Participation and 2011 Realignment revenue.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$12,508,335 be approved for BHRS – Managed Care. This budget is funded by \$9,315,294 in estimated departmental revenue and the use of \$3,193,041 in departmental fund balance.

It is recommended to add one block-budgeted Clinical Services Technician II position.

Total recommended authorized positions— 10

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**MENTAL HEALTH SERVICES ACT (MHSA)**

Budget Unit 1507 6800000  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds services to individuals with serious mental illness and is funded through the Mental Health Services Act (MHSA). Services include:

- ◆ Community Services and Supports, which consists of:
  - ◆ Outreach services to homeless individuals in Westside and South Modesto, including individuals who are discharged from inpatient services and have no medical coverage or link to primary care;
  - ◆ Geropsychiatric assessment and comprehensive services to older adults;
  - ◆ Intensive, integrated services to individuals who have both a serious mental illness and significant co-occurring health condition(s);
  - ◆ Court-accountable case management, crisis response, peer support, housing, and employment services to individuals involved with law enforcement who have both a serious mental illness and substance abuse disorders;
  - ◆ Peer support, information and referral, housing, and educational assistance for transitional young adults ages 15-25;
  - ◆ Crisis intervention services through the use of mental health professionals and consumer and family volunteer support;
  - ◆ Advocacy, case management, family and individual respite and wrap-around services for youth and their families;
  - ◆ Employment and empowerment services to adults, older adults, and transitional age youth;
  - ◆ Crisis housing and intermediate stay services for individuals who are homeless or at risk of homelessness; and
  - ◆ Operation of the County's Crisis Stabilization Unit to provide the appropriate level of care for individuals in crisis and thereby reduce the probability of hospitalizations.
- ◆ Workforce Education and Training directed at recruiting difficult to fill behavioral health professional positions, on-going staff development and development of core competencies;
- ◆ Prevention and Early Intervention services designed to support residents through community-based efforts before they enter the mental health system or shortly after symptoms appear, including contracted community-based outreach and engagement services with a focus on eliminating racial and ethnic disparities in the access to services; to focus on "at risk" and/or unserved, underserved populations; and to enhance protective factors;
- ◆ Innovation services which support new mental health practices or approaches to: increase access to underserved groups, increase quality of services, provide better outcomes, and promote interagency collaboration; and
- ◆ Capital Facilities and Technological Needs services which provide funding for a new Electronic Health Record and Billing System, along with community technology supports for consumers and family members, Data Warehouse and Document Imaging, and capital facilities projects.

<b>BHRS - Mental Health Services Act</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$284,061	\$259,131	\$385,297	\$0	\$385,297
Intergovernmental Revenue	\$19,685,455	\$23,660,774	\$29,947,759	\$0	\$29,947,759
Charges for Service	\$5,400,970	\$5,511,858	\$5,542,796	\$0	\$5,542,796
Miscellaneous Revenue	\$18,014	\$495	\$0	\$0	\$0
Other Financing Sources	\$443,342	\$0	\$310,000	\$0	\$310,000
<b>Total Revenue</b>	<b>\$25,831,842</b>	<b>\$29,432,258</b>	<b>\$36,185,852</b>	<b>\$0</b>	<b>\$36,185,852</b>
Salaries and Benefits	\$8,419,424	\$9,669,744	\$11,961,317	\$0	\$11,961,317
Services and Supplies	\$11,990,646	\$14,446,774	\$17,414,245	\$0	\$17,414,245
Other Charges	\$1,165,617	\$1,380,991	\$1,611,957	\$0	\$1,611,957
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$50,000	\$0	\$50,000
Equipment	\$456,577	\$0	\$128,400	\$0	\$128,400
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$3,799,578	\$3,998,726	\$5,019,933	\$0	\$5,019,933
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$25,831,842</b>	<b>\$29,496,235</b>	<b>\$36,185,852</b>	<b>\$0</b>	<b>\$36,185,852</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$63,977</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$36,185,852, which is an increase of \$1,739,099 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$34,446,753. On July 19, 2016, the Department received authority from the Board of Supervisors to increase estimated revenue by \$959,694 for the Fiscal Year 2016-2017 Mental Health Services Act annual plan update and increases to Community Services and Supports (CSS) and Innovations (INN) revenue. The Proposed Budget includes an increase in estimated revenue of \$779,405 as reimbursement for increased costs in salary, retirement and health insurance, and county cost allocation plan charges.
- ◆ Mental Health Services Act revenue is reimbursement-based and is estimated at the projected level of service. All other revenue and funding sources are estimated at the Fiscal Year 2016-2017 projected level.

## BUDGET AND OPERATIONS

- ◆ Fiscal Year 2017-2018 costs are estimated at \$36,185,852, which is an increase of \$1,739,099 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$34,446,753. On July 19, 2016, the Department received authority from the Board of Supervisors to increase appropriations by \$959,694 for the Fiscal Year 2016-2017 Mental Health Services Act annual plan update and increases to Community Services and Supports (CSS) and Innovations (INN) contracts.
- ◆ Service levels were maintained at the Fiscal Year 2016-2017 level. The Proposed Budget includes estimated revenue and appropriations consistent with Fiscal Year 2017-2018 projected funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- ◆ The Proposed Budget request includes \$378,105 to accommodate the increased cost associated with adjusted service levels requested in the 2017-2018 Proposed Budget.
- ◆ The Proposed Budget includes a \$376,400 increase in order to maintain current services levels due to increased costs in salary, retirement and health insurance, and County Cost Allocation Plan charges.
- ◆ The Department is requesting to purchase one new vehicle to support Juvenile Justice, funded by Mental Health Services Act revenue.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ The Integrated Forensics Team is requesting to add one block-budgeted Mental Health Clinician II to provide general clinical supervision within the Intensive Community Services (ICS) division of the Department.
- ◆ The Mental Health Services Act division is requesting to add one Manager II position to act as the Ethnic Services Manager for the Department.
- ◆ The Prevention and Early Intervention (PEI) program is requesting to add one Staff Services Analyst position to ensure accountability in the Department's contract activities within the PEI division.

**STAFFING IMPACTS**

Total current authorized positions— 103

- ◆ The Department is requesting to add one block-budgeted Mental Health Clinician II position, one Manager II position, and one Staff Services Analyst position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.
- ◆ The Department is also requesting to reclassify upward one Behavioral Health Advocate to Behavioral Health Coordinator, two Behavioral Health Specialist II positions to Behavioral Health Coordinators, and two Mental Health Clinician II positions to Mental Health Coordinators based on the details provided in the Staffing Impacts section located in the Behavioral Health and Recovery Services budget.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$36,185,852 be approved for the BHRS – Mental Health Services Act (MHSA) budget. This budget is funded by \$36,185,852 in estimated department revenue.

It is also recommended to reclassify upward one Behavioral Health Advocate to Behavioral Health Coordinator, two Behavioral Health Specialist II positions to Behavioral Health Coordinators and two Mental Health Clinician II positions to Mental Health Coordinators.

Total recommended authorized positions— 103

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget. Costs associated with the staffing request were included in the 2017-2018 Adopted Proposed Budget.

**STAFFING IMPACTS**

- ◆ The Department is requesting to add one block-budgeted Mental Health Clinician II assigned to the Integrated Forensics Team (IFT) to provide general clinical supervision within the Intensive Community Services (ICS) division to guarantee more in-depth clinical discussions to assist with client treatment planning to improve client outcomes. The IFT works with clients who are coming out of jail, prison, or state hospitals, and seeks to engage individuals to participate in mental health and/or substance abuse treatment. This position will be funded by Medi-Cal Federal Financial Participation and Mental Health Services Act revenue.
- ◆ The Department is also requesting to add one Manager II position to act as the Ethnic Services Manager to remain compliant with the State and Federal requirements through the Mental Health Services Act. The Mental Health Services Act mandates that culturally appropriate services to vulnerable racial, ethnic, and

cultural communities are received across the County. This position will be funded with Mental Health Services Act revenue.

- ◆ In addition, the Department is requesting to add one Staff Services Analyst position to provide oversight of the Department's contracts, provide training and technical assistance to contractors, monitor performance, comply with program reporting requirements, and serve as the point of contact for State program audits. This position will be funded with Categorical Prevention and Early Intervention funding as a component of the Mental Health Services Act revenue.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$36,185,852 be approved for BHRS – Mental Health Services Act (MHSA). This budget is funded by \$36,185,852 in estimated departmental revenue.

It is also recommended to add one block-budgeted Mental Health Clinician II position, one Manager II position, and one Staff Services Analyst.

Total recommended authorized positions – 106

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—PUBLIC GUARDIAN**

Budget Unit 1503 6030000  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds programs mandated by Government Code Sections 24000, 27430 - 27436 and County Code 2.20. As the court appointed substitute decision-maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include:

- ◆ Conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing, and shelter due to their mental illness;
- ◆ Case management for individuals placed on conservatorship by the courts;
- ◆ Management of conservatee assets; and
- ◆ Coordination of investigation and casework services with elder and dependent adult protection agencies.

BHR - Public Guardian					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,407	\$737	\$500	\$0	\$500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$167,446	\$138,822	\$140,000	\$0	\$140,000
Miscellaneous Revenue	\$214	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$169,067</b>	<b>\$139,559</b>	<b>\$140,500</b>	<b>\$0</b>	<b>\$140,500</b>
Salaries and Benefits	\$893,099	\$920,074	\$998,399	\$0	\$998,399
Services and Supplies	\$64,685	\$73,963	\$72,525	\$0	\$72,525
Other Charges	\$136,718	\$168,596	\$161,450	\$0	\$161,450
Fixed Assets					
Equipment	\$0	\$20,604	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$123,006	\$119,237	\$121,615	\$0	\$121,615
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,217,508</b>	<b>\$1,302,474</b>	<b>\$1,353,989</b>	<b>\$0</b>	<b>\$1,353,989</b>
Fund Balance	(\$107,124)	\$7,350	\$57,924	\$0	\$57,924
<b>Net County Cost</b>	<b>\$1,155,565</b>	<b>\$1,155,565</b>	<b>\$1,155,565</b>	<b>\$0</b>	<b>\$1,155,565</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$140,500, which is a decrease of \$22,500 from the Fiscal Year 2016-2017 Adopted Proposed Budget amount of \$163,000. The decrease in estimated revenue is due to an anticipated reduction of Medi-Cal Administrative Activities (MAA) reimbursement claiming activities.
- ◆ All other revenue is estimated at the Fiscal Year 2016-2017 projected level.
- ◆ As of July 1, 2017, the Public Guardian fund balance is \$538,862. The Department anticipates the use of \$57,924 in departmental fund balance in the Fiscal Year 2017-2018 Proposed Budget.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$1,353,989, which is an increase of \$35,424 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$1,318,565. During the Fiscal Year 2016-2017 Mid-Year Budget process, the Department increased appropriations by \$23,651 due to an increase in County Cost Allocation Plan charges.
- ◆ In the 2017-2018 Proposed Budget, service levels were maintained at the Fiscal Year 2016-2017 level.
- ◆ The Proposed Budget includes an \$11,773 increase in order to maintain current services levels due to increased costs in salary, retirement, and health insurance. A contribution of \$1,155,565 in General Fund Mandated Match is required.

**STAFFING IMPACTS**

Total current authorized positions— 10

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,353,989 be approved for the BHRS – Public Guardian budget. This budget is funded by \$140,500 in estimated department revenue, the use of \$57,924 in departmental fund balance, and a \$1,155,565 contribution from the General Fund.

Total recommended authorized positions— 10

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,353,989 be approved for BHRS – Public Guardian. This budget is funded by \$140,500 in estimated departmental revenue, the use of \$57,924 in departmental fund balance, and a \$1,155,565 contribution from the General Fund.

Total recommended authorized positions— 10



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**STANISLAUS RECOVERY CENTER**

Budget Unit 1505 6700001  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds residential detoxification services, outpatient, and day treatment alcohol and drug services. Stanislaus Recovery Center (SRC) also provides residential and day treatment co-occurring treatment services for individuals with dual substance use disorders and mental health issues.

<b>BHRS - Stanislaus Recovery Center</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$51,038	\$41,152	\$62,000	\$0	\$62,000
Revenue from use of Assets	(\$341)	(\$11,015)	\$4,895	\$0	\$4,895
Intergovernmental Revenue	\$1,265,068	\$1,331,691	\$1,500,000	\$0	\$1,500,000
Charges for Service	\$1,037,060	\$928,741	\$958,360	\$0	\$958,360
Miscellaneous Revenue	\$1,933	\$140	\$0	\$0	\$0
Other Financing Sources	\$958	\$3,625	\$1,000	\$0	\$1,000
<b>Total Revenue</b>	<b>\$2,355,716</b>	<b>\$2,294,334</b>	<b>\$2,526,255</b>	<b>\$0</b>	<b>\$2,526,255</b>
Salaries and Benefits	\$2,070,416	\$2,173,487	\$2,738,630	\$0	\$2,738,630
Services and Supplies	\$671,884	\$818,440	\$808,199	\$0	\$808,199
Other Charges	\$231,735	\$239,922	\$261,338	\$0	\$261,338
Fixed Assets					
Buildings & Improvements	\$22,510	\$0	\$0	\$0	\$0
Equipment	\$0	\$21,972	\$56,300	\$0	\$56,300
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$640,829)	(\$950,603)	(\$979,457)	\$0	(\$979,457)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,355,716</b>	<b>\$2,303,218</b>	<b>\$2,885,010</b>	<b>\$0</b>	<b>\$2,885,010</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$8,884</b>	<b>\$358,755</b>	<b>\$0</b>	<b>\$358,755</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$2,526,255, which is a decrease of \$79,746 from the Fiscal Year 2016-2017 Adopted Proposed Budget amount of \$2,606,001. The decrease in estimated revenue is due to projected decreases in vehicle code fines and Mental Health Medi-Cal revenue.
- ◆ Grant revenue is estimated at the actual Fiscal Year 2017-2018 allocation level. All other revenue and funding sources are estimated at the Fiscal Year 2016-2017 projected level.
- ◆ As of July 1, 2017, the Stanislaus Recovery Center fund balance is \$625,622. The Department anticipates the use of \$358,755 in fund balance in the Fiscal Year 2017-2018 Proposed Budget.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$2,885,010, which is an increase of \$123,035 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$2,761,975.
- ◆ In the Fiscal Year 2017-2018 Proposed Budget, service levels were maintained at the Fiscal Year 2016-2017 level.
- ◆ The Proposed Budget includes a \$66,735 increase in order to maintain current service levels due to increased costs in salary, retirement and health insurance, and County Cost Allocation Plan charges. The budget includes \$56,300 for the replacement of two vehicles used for client transportation to treatment, recovery groups, and other appointments. One of these vehicles will also be used to transport meals served to residential clients. The vehicle replacement costs will be funded by Substance Abuse Prevention and Treatment (SAPT) block grant revenue. No General Fund contribution is required in order to accommodate the overall increase in costs.

**STAFFING IMPACTS**

Total current authorized positions— 30

- ◆ The Department is requesting to reclassify upward one Behavioral Health Specialist II position to Behavioral Health Coordinator based on the details provided in the Staffing Impacts write-up located in the Behavioral Health and Recovery Services budget.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,885,010 be approved for the BHRS – Stanislaus Recovery Center budget. This budget is funded by \$2,526,255 in estimated department revenue and the use of \$358,755 in departmental fund balance.

It is also recommended to reclassify upward one Behavioral Health Specialist II position to Behavioral Health Coordinator.

Total recommended authorized positions— 30

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget. Costs associated with the staffing request were included in the 2017-2018 Adopted Proposed Budget.

**STAFFING IMPACTS**

- ◆ As mentioned in the Behavioral Health and Recovery Services budget, the classification study recommends adding one Mental Health Coordinator position in the Substance Use Disorder program to provide proper program management including; sufficient supervisor to staff ratio, proper clinical supervision for patient and staff safety, quality patient care, and compliance with ethical and regulatory standards. This position will be funded by 2011 Realignment and Medi-Cal Administrative revenue.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,885,010 be approved for BHRS – Stanislaus Recovery Center. This budget is funded by \$2,526,255 in estimated departmental revenue and the use of \$358,755 in departmental fund balance.

It is also recommended to add one Mental Health Coordinator position.

Total recommended authorized positions – 31

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**GENERAL**  
**Other General**

**CHIEF EXECUTIVE OFFICE—STANISLAUS VETERANS CENTER**

Budget Unit 1665 0016600  
 Special Revenue Fund

**SERVICES PROVIDED**

This Stanislaus Veterans Center is a shared use one-stop center for all of the veterans of Stanislaus County that includes the County Veterans Service Office, Department of Aging and Veterans Services, Community Services Agency – In-Home Supportive Services (IHSS), and Adult Protective Services (APS) programs, as well as MOVE – a local non-profit organization which provides transportation for homebound Veterans to their medical appointments. This Center also includes a meeting/banquet hall that accommodates 500 people sitting in chairs or up to 300 persons seated at tables.

The one-stop concept allows veterans to conduct meetings, hold events, get information and referrals, host social gatherings and conferences, and obtain veteran-related assistance. This unique partnership allows veterans to readily obtain information on benefits available to them such as education, employment, Veterans Administration benefits, medical referrals, and financial services offered by the programs co-located at the Veterans Center.

<b>Chief Executive Office - Stanislaus Veterans Center</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$113,157	\$210,231	\$0	\$210,231
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$70,423	\$308,969	\$0	\$308,969
Miscellaneous Revenue	\$0	\$82,746	\$80,000	\$0	\$80,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$266,326</b>	<b>\$599,200</b>	<b>\$0</b>	<b>\$599,200</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$290,431	\$799,200	\$0	\$799,200
Other Charges	\$0	\$2,777	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$293,208</b>	<b>\$799,200</b>	<b>\$0</b>	<b>\$799,200</b>
Fund Balance	\$0	(\$1,073,118)	\$100,000	\$0	\$100,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Memorandum of Understanding (MOU) for this partnership between the County, City of Modesto and the Veterans Foundation of Stanislaus County is for a 10-year period, through January 2027.
- ◆ Estimated revenue is projected consistent with the Fiscal Year 2016-2017 Adopted Final Budget.
- ◆ Stanislaus Veterans Center service levels are consistent with the 10-year plan.

**BUDGET AND OPERATIONS**

- ◆ The co-location model, inclusive of the County Veterans Service Office, Department of Aging and Veterans, In-Home Supportive Services (IHSS), Adult Protective Services (APS), and MOVE provides streamlined services for veterans, seniors and disabled adults, including access to resources and information, all in one location.
- ◆ Fiscal Year 2017-2018 costs are estimated at \$799,200, which is an increase of \$6,761 over the 2016-2017 Adopted Final Budget level.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$799,200 be approved for the Chief Executive Office – Stanislaus Veterans Center. This budget is funded by \$599,200 in estimated department revenue, \$100,000 in departmental fund balance and a \$100,000 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The Stanislaus Veterans Center is funded by rent contributions from the Community Services Agency, Department of Aging and Veterans Services and from non-profits who sublease space from the County. Additional revenue for this budget is received annually as follows: \$100,000 from General Fund contribution; \$100,000 use of Fund Balance, dedicated by the County from proceeds of the sale of the Medical Arts Building; and an \$80,000 contribution from the City of Modesto. Gross costs include operations of the Center, such as monthly rent, utility and janitorial costs for the facility.
- ◆ The variation in actual costs from Fiscal Year 2016-2017 can be attributed to the fact that rent and utility costs were only made for a partial year due to actual completion date and occupancy of the facility.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal Budget
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Stanislaus Veterans Center</b>								
1665 0016600 Special Revenue Fund								
Total Revenue	\$0	\$0	\$0	\$0	\$602,999	\$266,326	(\$336,673)	44.17%
Use of Fund Balance	\$0	\$0	\$0	\$0	(\$910,560)	(\$1,073,118)	(\$162,558)	117.85%
Gross Costs	\$0	\$0	\$0	\$0	\$792,439	\$293,208	(\$499,231)	37.00%
Net County Cost	\$0	\$0	\$0	\$0	\$1,100,000	\$1,100,000	\$0	100.00%

**Fund Balance**

- ◆ This budget unit was established in Fiscal Year 2016-2017 in recognition of the partnership between the County, City of Modesto and the Veterans Foundation of Stanislaus County for a 10-year period from the beginning of the lease. The initial budget included \$1.1 million in Net County Cost with the planned establishment of \$900,000 in fund balance that would allow the division to draw \$100,000 annually for the 10-year period. Budgeted expenditures were not fully realized in the first year due to a delay in implementing the lease, resulting in an additional increase to fund balance. The fund balance as of July 1, 2017, is approximately \$1.1 million and is projected to decline annually through January 2027.

**Five-Year History of Fund Balance and Projected Changes**

<b>Fund Balance</b>	<b>July 1, 2013</b>	<b>July 1, 2014</b>	<b>July 1, 2015</b>	<b>July 1, 2016</b>	<b>July 1, 2017</b>	<b>Projected Balance 2018</b>
Chief Executive Office - Stanislaus Veterans Center	\$0	\$0	\$0	\$0	\$1,073,118	\$973,118
<b>Total Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,073,118</b>	<b>\$973,118</b>

\*Note: Only Listed for Non-General Fund Units

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

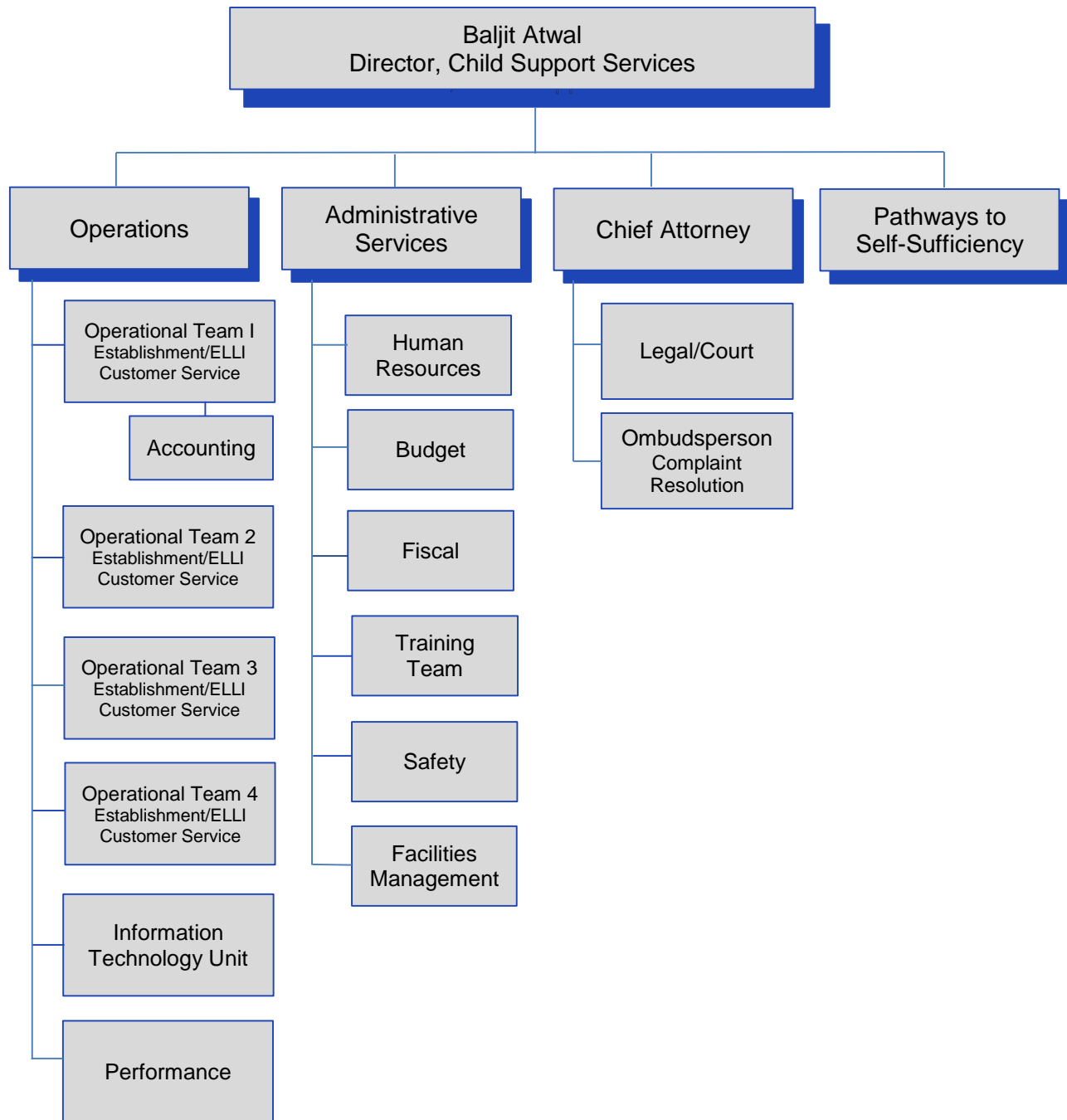
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$799,200 be approved for the Chief Executive Office – Stanislaus Veterans Center. This budget is funded by \$599,200 in estimated department revenue, \$100,000 in departmental fund balance and a \$100,000 contribution from the General Fund.

Total recommended authorized positions— 0



251 East Hackett Road, Modesto, CA 95358 Tel: (866) 901-3212  
[www.stancodcss.org](http://www.stancodcss.org)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES/**  
**PUBLIC PROTECTION**  
**Judicial**

**CHILD SUPPORT SERVICES**  
**Baljit Atwal, Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$15,711,656
Use of Fund Balance	\$0
Net County Cost	\$0
Gross Costs	\$15,711,656
% Funded by General Fund	0.0%
Total Allocated Positions	161

**MISSION STATEMENT**

*To establish and enforce paternity and support orders, in compliance with Federal and State law, while providing the excellent level of service our customers expect and require.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Department of Child Support Services (DCSS) collects and distributes child support; locates parents and employers; establishes paternity; establishes and enforces child support and medical support orders; provides legal representation of the County in child support matters and child support services for cases when a parent resides out of state.

The **Operations** division collects child support; locates parents and employers; establishes paternity, child support and medical orders; and enforces these orders while applying Federal and State guidelines and regulations. Operational Team staff works closely with customers to educate them about regulations and documents to achieve a common vision wherein children can rely on their parents for the financial, medical, and emotional support they need. Customers include parents, employers, attorneys, and other county and state agencies. Operations staff is responsible for determining the next applicable action on case files which may include modifying support orders, serving Income Withholding Orders, filing liens, processing incoming mail and documents, and sending legal documents to court.

The Information Technology (IT) unit is part of the Operations division and has a major role in keeping the Department running efficiently by providing IT services and support to all staff. IT is responsible for development, maintenance, support, and security of DCSS technology systems. IT staff monitors the overall performance of operating and communication systems to ensure the highest quality services are

available to internal and external customers.

The **Administrative Services** division provides central administrative support for the Department and is responsible for finance and budget preparation and administration; claim process for State and Federal funding; accounts payable and receivable; payroll; contract administration; personnel administration, management, and training; safety and injury management; and long-range workforce planning. This division is also responsible for facilities maintenance and equipment.

The **Chief Attorney/Legal** division oversees each legal action filed and all legal work completed by DCSS, including establishing parentage judgments and court orders for child support and medical support, enforcing these orders, and modifying the orders as needed. The Legal unit ensures DCSS is in compliance with the State and Federal regulations and statutes governing the child support program, and ensures the rights of parents of Stanislaus County are protected and enforced with the highest degree of fairness and due process. The Legal unit directs and guides every legal enforcement action in a variety of forums to ensure the children of Stanislaus County have the financial support they need. This includes enforcing support orders from other states and countries, and enforcing support orders through legal action in family law, Workers' Compensation, personal injury and bankruptcy cases. The Legal unit also includes the Ombudsperson and Complaint Resolution staff. This staff works with customers who are not satisfied with the assistance they receive from the Department.

They work to explain the rights and responsibilities of each customer and to resolve issues before they become formal complaints. If a complaint is filed, Complaint Resolution staff independently investigates and reviews customers' cases and provide a resolution in writing.

oversees a five-year federal demonstration grant designed to remove barriers that parents face in paying child support. The grant has enabled Child Support Services to form supportive partnerships with Alliance Worknet, Center for Human Services, and Haven Women's Center to provide employment counseling, parenting classes, and domestic violence training.

The **Pathways to Self-Sufficiency (PASS)** division

**BOARD OF SUPERVISORS PRIORITY AREA**

Child Support Services supports the Board Priority area of A Healthy Community by aligning department accomplishments and objectives with the following Board goal: Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Department of Child Support Services include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Increased total distributed collections by \$2.13 million, a 4% increase, for a total of \$51,558,831</li> <li>◆ Achieved overall ranking of 14<sup>th</sup> for performance among all 51 counties and regionalized counties in California</li> <li>◆ Achieved a milestone by completing enrollment of 1330 participants into the Pathways to Self-Sufficiency (PASS) grant in September 2016</li> <li>◆ Awarded the State Child Support Services Director's Excellence Award for excellent customer service by collecting and distributing current support to families each month for federal fiscal year 2016</li> <li>◆ Received Letter of Appreciation from State Child Support Services Director for decreasing the average number of days from filing a Summons and Complaint with the court to obtaining a default order by more than 11 percent</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Maintain collection and distribution of \$51.5 million of child support to families</li> <li>◆ Collect 70.3% of current court ordered support</li> <li>◆ Continue to obtain a support order on 95.6% of cases</li> <li>◆ Maintain a high ranking within the top 15 among all 51 counties and regionalized counties for cost-effectiveness</li> <li>◆ Continue to offer enhanced services through the Sustainability Plan to non-grant customers including elements of employment and parenting services</li> <li>◆ Continue to actively participate with other agencies in the countywide Focus on Prevention in the area of Strengthening Families</li> </ul>



**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The revenue has remained consistent over the last five years due to being flat funded. The Department of Child Support Services did experience an increase in expenditures in Fiscal Year 2015-2016 due to a partial restoration of employee salaries and from the completion of several significant electronic data processing projects.
- ◆ In summary, the actual revenue for the year Fiscal Year 2016-2017 was significantly lower than legal budget due to the Department spending less than its allocation provided by the SDCSS. In Fiscal Year 2016-2017, the Department was unable to expend approximately \$1.5 million of its Administrative and Electronic Data Processing Allocations as a result of salary savings from vacant positions. The Department underspent \$400,000 of its PASS Grant funding which is authorized to be carried forward and is incorporated for services in the Fiscal Year 2017-2018 budget. It is expected in Fiscal Year 2017-2018 with the increase to salaries and benefits to all staff that the Department will close the gap between its actual revenue and allotted allocation for the year.

**Five-Year History**

Five-Year History	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Legal Budget Unit	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Child Support Services</b>								
1071 0240000 Special Revenue Fund								
Total Revenue	\$13,561,461	\$14,316,088	\$14,089,028	\$14,620,295	\$16,355,965	\$14,439,913	(\$1,916,052)	88.29%
Use of Fund Balance	(\$21,186)	(\$90,166)	(\$12,796)	\$150,043	\$76,296	(\$2,508)	(\$78,804)	-3.29%
Gross Costs	\$13,540,275	\$14,225,922	\$14,076,232	\$14,770,338	\$16,432,261	\$14,437,405	(\$1,994,856)	87.86%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ The fund balance has remained constant due to the Department receiving sufficient funding to cover its operating costs each year. The insignificant use of fund balance is the ongoing result of changes in the amount of old year encumbrances rolled over into the next year. As mentioned above, the Department receives adequate funding to cover all expenditures incurred, including those costs rolled from prior year, resulting in zero fund balance use.
- ◆ The Department’s cash balance was higher than its fund balance by \$556,841. This variance is primarily due to accounts payable for accrued salaries and benefits not expended by year-end.

**Five-Year History of Fund Balance and Projected Changes**

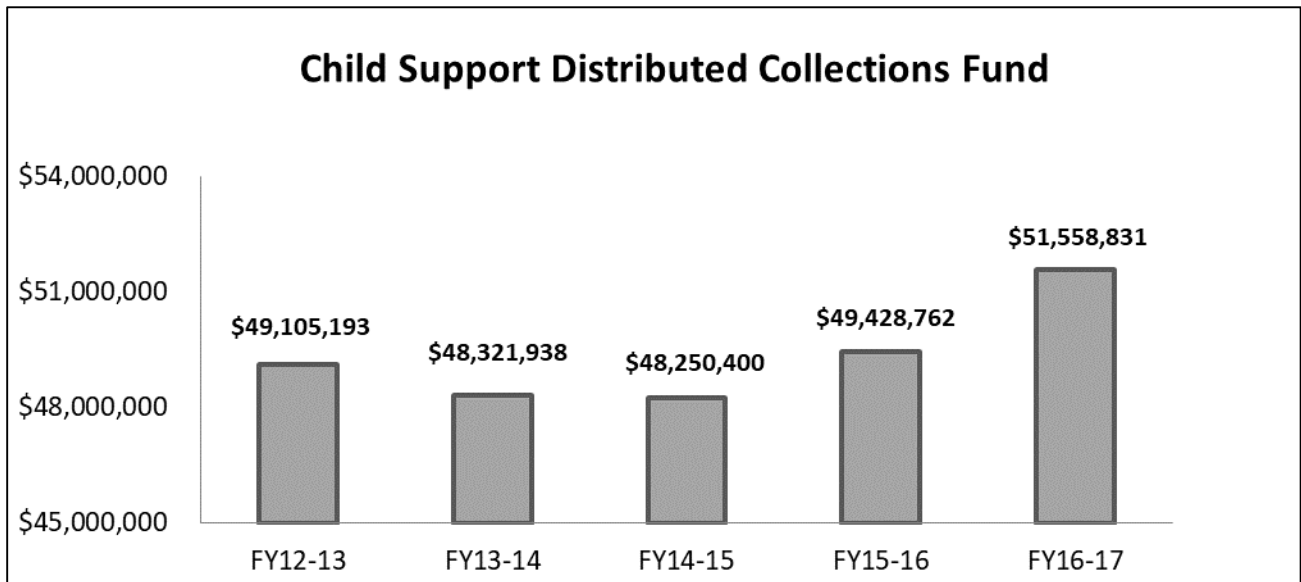
Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Child Support Services	\$1,474,375	\$1,564,541	\$1,571,018	\$1,422,394	\$1,424,765	\$1,424,765
Total Fund Balance	\$1,474,375	\$1,564,541	\$1,571,018	\$1,422,394	\$1,424,765	\$1,424,765

\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ Flat or reduced funding over the past nine years continues to be a real and constant concern to the Department. Significant costs to salaries and benefits, including cost of living, health care, and retirement costs, result in a profound reduced net effect over time.

- ◆ Despite many years of flat funding, Child Support Services continues to collect and distribute record amounts of funds that are sent to families or transferred to assist in repaying public assistance funds received by families.
- ◆ The Department has maintained this level of service due to its dedicated workforce and also due to increased automation of business processes. Similarly, shared services with another child support agency that provides call center services to child support customers at no cost to the Department has freed up staffing resources to focus on casework.
- ◆ A five-year history of distributed collections shows the Department is able to maintain a high level of funds collected and in FY 2016 reached an all-time high distribution of \$51,558, 831 in child support payments.
- ◆ Families directly received 76% of the money distributed.
- ◆ The money distributed assists families as they move toward or continue to maintain self-sufficiency, thereby reducing the number of families relying upon other County public assistance programs or similar services. The money distributed to repay public assistance funds recovers taxpayer funds.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ Flat or reduced funding over the past nine years is an extreme concern for the County and the Department. This concern has been placed on the County’s legislative platform. Increased costs related to employee salaries and upcoming cost of living adjustments effective July 1, 2017, along with significant increases to health care benefits and retirement contributions, and routine costs of doing business increases have a profound net effect over time on capacity for the Child Support program. The Department closely monitors the budgetary situation via a three-year planning tool, reassesses, and makes changes as needed throughout the year. This reassessment ensures that high quality customer service levels are sustained as a continual priority.

**RELATED LINKS**

For additional information about the Department of Child Support Services, refer to the Department’s website at: [www.stanocdcss.org](http://www.stanocdcss.org)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES/PUBLIC PROTECTION**  
**Judicial**

**CHILD SUPPORT SERVICES**

Budget Unit 1071 0240000  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Department of Child Support Services (DCSS) program, whose efforts result in families receiving reliable support, thus improving the lives of California’s children and families. The major services provided by DCSS are the collection and distribution of child support, location of parents and employers, establishment of paternity and child support orders, and enforcement of child support orders; legal representation of the County in child support matters, establishment and enforcement of medical support; and child support services for cases when a parent resides out of State.

Child Support Services					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$21,159	\$17,085	\$25,000	\$0	\$25,000
Intergovernmental Revenue	\$14,592,336	\$14,422,828	\$15,686,656	\$0	\$15,686,656
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$1,630	\$0	\$0	\$0	\$0
Other Financing Sources	\$5,170	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$14,620,295</b>	<b>\$14,439,913</b>	<b>\$15,711,656</b>	<b>\$0</b>	<b>\$15,711,656</b>
Salaries and Benefits	\$12,074,917	\$11,941,611	\$13,242,428	\$0	\$13,242,428
Services and Supplies	\$1,133,559	\$1,070,981	\$1,100,175	\$0	\$1,100,175
Other Charges	\$1,370,627	\$1,341,586	\$1,369,053	\$0	\$1,369,053
Fixed Assets					
Equipment	\$161,814	\$83,227	\$0	\$0	\$0
Other Financing Uses	\$29,421	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$14,770,338</b>	<b>\$14,437,405</b>	<b>\$15,711,656</b>	<b>\$0</b>	<b>\$15,711,656</b>
Fund Balance	\$150,043	(\$2,508)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ At the proposed level of funding, the Department will strive to maintain services at levels similar to previous years, however, with a lower number of filled positions. The Department has relied upon attrition for cost-saving by not filling vacancies as they occur in order to absorb increasing costs. The Governor’s State of California 2017-2018 Proposed Budget provides for continued flat funding for the Child Support Program. Funding levels for DCSS are expected to remain similar to the last fiscal year. The Department expects to

receive \$14,707,908 in administrative funding and approximately \$620,042 in Electronic Data Processing (EDP), and Maintenance and Operations (M&O) funding. These amounts are expected to be finalized soon by the California Department of Child Support Services. These funding levels continue a trajectory statewide of child support agencies receiving either flat or reduced funding over the past nine consecutive years.

- ◆ For Fiscal Year 2017-2018, the Revenue Stabilization Funds, included within the child support funding, remain intact with Stanislaus County's share being \$350,829. Stanislaus County Community Services Agency (CSA) will continue to receive the County share of recoupment collections. During the first eight months of Fiscal Year 2016-2017, CSA received approximately \$238,567 for the County share of recoupment.

**BUDGET AND OPERATIONS**

- ◆ Service levels were not adjusted up or down in the Proposed Budget. As a non-General Fund department, DCSS has maintained the same level of service to its customers with available funding resources despite nine years of flat funding. The Department is solely funded by State and Federal monies and does not receive a General Fund contribution.

**STAFFING IMPACTS**

Total current authorized positions— 161

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$15,711,656 be approved for the Department of Child Support Services. This budget is funded by \$15,711,656 in estimated department revenue.

Total recommended authorized positions— 161

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

There are no adjustments requested for Final Budget.

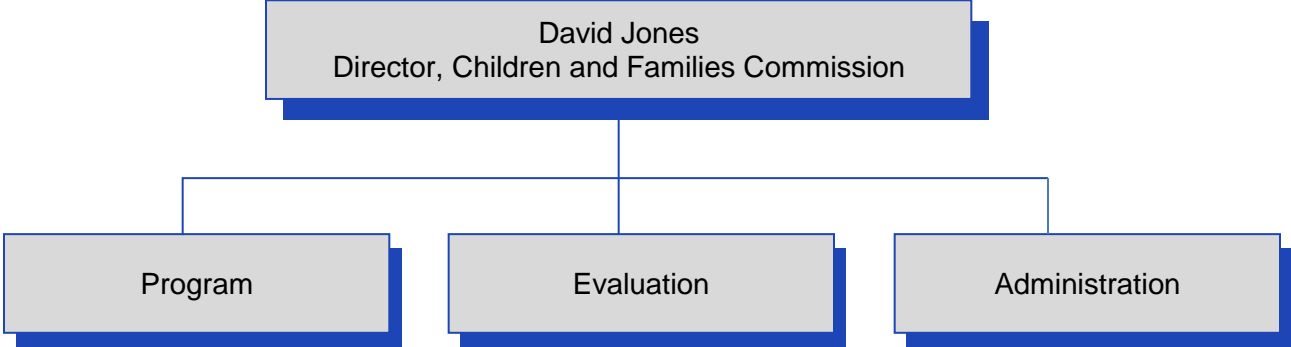
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$15,711,656 be approved for the Department of Child Support Services. This budget is funded by \$15,711,656 in estimated department revenue.

Total recommended authorized positions— 161



930 15<sup>th</sup> Street, Modesto, CA 95354 (209) 558-6218  
[www.stanprop10.org](http://www.stanprop10.org)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHILDREN AND FAMILIES**  
**COMMISSION-PROPOSITION 10**  
**David Jones, Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$4,302,869
Use of Fund Balance	\$2,904,238
Net County Cost	\$0
Gross Costs	\$7,207,107
% Funded by General Fund	0.0%
Total Allocated Positions	5

**MISSION STATEMENT**

*Promoting the development and well-being of children 0 through 5.*

**DEPARTMENT SERVICES AND PROGRAMS**

In November of 1998, California voters passed Proposition 10, an initiative popularly known as the California Children and Families Act. The initiative’s goal is simple: to help ensure that our youngest children, from prenatal through five years of age, get the best possible start in life. The ballot measure added a tax of 50 cents per pack on all cigarettes purchased in the state and a comparable tax on other tobacco products. The revenues collected, which continue to decline as the number of smokers continues to decline, are used to create and supplement education, health, and childcare programs that promote early childhood development.

The purpose, intent, and duties of the Commission (which were codified as Sections 130100 through 130155 of the State of California Health and Safety Code) are as follows:

- ◆ Facilitate the creation and implementation of an integrated, comprehensive, and collaborative system of information and services to enhance optimal early childhood development and to ensure children are ready to enter school
- ◆ Provide greater local flexibility in designing delivery systems and to eliminate duplicate administrative systems
- ◆ Use outcome-based accountability systems to determine future expenditures

The Stanislaus County Children and Families Commission was established by the Stanislaus County Board of Supervisors on December 8, 1998, pursuant to Ordinance #687. The ordinance provides that the Commission shall operate as an

independent “County agency” and be governed by a nine member Commission appointed by the Board of Supervisors.

The Commission has adopted a Strategic Plan to guide the expenditure of funds, focusing on providing services and producing results in the areas of family functioning, health, child development, and sustainable systems. In the four areas of focus, the Commission’s desired results for children 0-5 in Stanislaus County are listed below with corresponding objectives:

- ◆ Families are supported and safe in communities that are capable of supporting safe families
  - ◆ Maintain positive trends in the reduction of repeat child maltreatment reports
  - ◆ Decrease incidents of child abuse and maltreatment
  - ◆ Increase positive social support for families
  - ◆ Increase family resilience capacity (knowledge, skills, and awareness) to promote healthy development and safety
- ◆ Children are eager and ready learners
  - ◆ Increase families’ ability to get their children ready for school
  - ◆ Increase the number of children who are cognitively and socially-behaviorally ready to enter school
- ◆ Children are born healthy and stay healthy
  - ◆ Increase the number of healthy births resulting from high-risk pregnancies
  - ◆ Increase community awareness and response to child health and safety issues
  - ◆ Increase/maintain enrollments in health insurance products

- ◆ Maintain access and maximize utilization of children’s preventative and ongoing health care
- ◆ Sustainable and coordinated systems are in place that promote the well-being of children 0-5
  - ◆ Improve collaboration, coordination, and utilization of limited resources
  - ◆ Increase the resources and community assets leveraged within the county
  - ◆ Increase in resources coming into Stanislaus County, as a result of leveraged dollars

The Commission’s budget has three main components: program expenditures, administrative expenditures, and evaluation expenditures. **Program** expenditures make up approximately 93% of the Commission’s budget and support contracts executed with almost two dozen public and private

non-profit agencies containing scopes of work designed to address the Commission’s four areas of focus and desired objectives. **Evaluation** expenditures, which make up approximately 2% of the Commission’s budget, compares actual results of contractors to planned results and evaluation findings are used to develop recommendations involving program changes and funding allocations. **Administrative** expenditures, which make up approximately 5% of the budget, are used to support the program and evaluation functions.

It should be noted that because the Children and Families Commission has independent jurisdiction over planning and funding decisions separate from the Board of Supervisors, the budget adopted by the Commission is included in the County budget for informational purposes.

**BOARD OF SUPERVISORS PRIORITY AREA**

The Children and Families Commission supports the Board Priority areas of A Healthy Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Children and Families Commission include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Implemented the narrowed program focus from Year 2 of the 2015-2017 Strategic Plan</li> <li>◆ Executed 21 agreements with private non-profit and public agencies supporting ten countywide Family Resource Centers and other programs</li> <li>◆ Provided family support services and intensive support services focused on improving child abuse factors</li> <li>◆ Improved access to health care through an interim health care program and enrolled pregnant women and children aged 0-5 into health coverage plans</li> <li>◆ Increased the school readiness of children entering Kindergarten</li> <li>◆ Screened children aged 0-5 for educational developmental issues and provided, when warranted, additional assessments or services</li> <li>◆ Supported a healthy birth program for at-risk mothers to increase the number of full-term births with fetal weights within normal parameters</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES	
◆	Implement Year 3 of the 2015-2017 Strategic Plan
◆	Develop and adopt the 2018-2020 Strategic Plan
◆	Maintain positive trends in the reduction of repeat child maltreatment reports
◆	Increase the number of children who are cognitively, socially, and behaviorally ready to enter school
◆	Maintain access and maximize utilization of children’s preventative and ongoing health care
◆	Increase the number of healthy births from high risk pregnancies

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend in Children & Families Commission has shown a revenue decline over the past five years as consumption of tobacco products declines in the State of California. Additional State policy changes in regard to age of smoking and taxation of tobacco products are going to result in declines of revenue into the future.
- ◆ The trend for gross costs has remained relatively flat over this period of time.
- ◆ Actual revenue is showing monthly volatility, but ended up slightly more favorable to budget projections at year-end. Costs were under budget for the Fiscal Year as a result of position vacancies and not expending all budgeted contingency funding.

**Five-Year History**

Five-Year History	FY 2012-2013 Actuals	FY 2013-2014 Actuals	FY 2014-2015 Actuals	FY 2015-2016 Actuals	FY 2016-2017 Legal Budget	FY 2016-2017 Actuals	Change Column F- Column E	% of Legal Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Children and Families Commission</b>								
1755 0016140 Special Revenue Fund								
Total Revenue	\$5,675,587	\$5,606,285	\$5,360,028	\$5,397,749	\$4,780,192	\$4,878,117	\$97,925	102.05%
Use of Fund Balance	\$476,743	\$808,438	\$1,110,542	\$888,877	\$2,400,673	\$1,425,669	(\$975,004)	59.39%
Gross Costs	\$6,152,330	\$6,414,723	\$6,470,570	\$6,286,626	\$7,180,865	\$6,303,786	(\$877,079)	87.79%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ A planned use of fund balance as part of the Commission’s long-range plan has resulted in a decreasing fund balance. As a result of decreased actual costs in Fiscal Year 2016-2017, the year end fund balance was greater than anticipated. The planned use of fund balance as a budget balancing tool will continue during Fiscal Year 2017-2018.

**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Children and Families Commission	\$ 12,600,660	\$ 11,792,222	\$ 10,681,680	\$ 9,792,803	\$ 8,367,135	\$ 5,462,897
Total Fund Balance	\$ 12,600,660	\$ 11,792,222	\$ 10,681,680	\$ 9,792,803	\$ 8,367,135	\$ 5,462,897

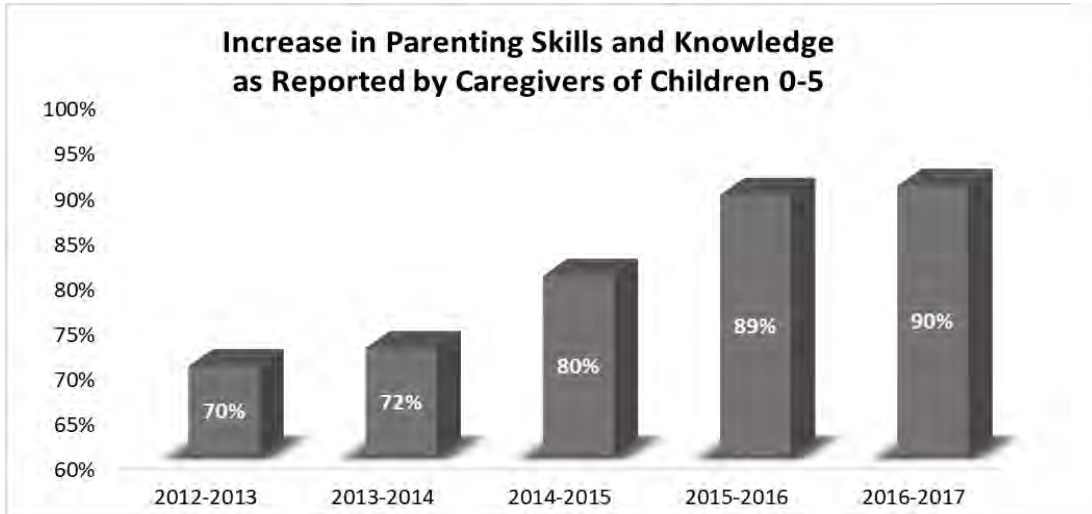
\*Note: Only Listed for Non-General Fund Units



**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

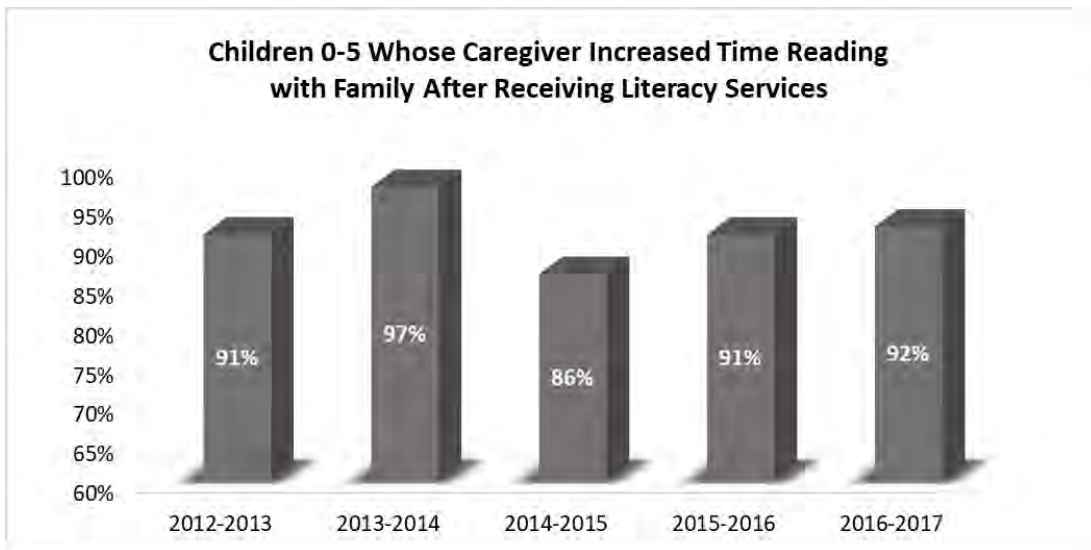
◆ **Increase in Parenting Skills and Knowledge**

Many Stanislaus County Children and Families Commission funded programs (8 Family Resource Centers, 10 Healthy Start sites, 10 Healthy Birth Outcomes sites) provide parenting education to their clients in an effort to increase family resilience to promote healthy development and safety for children ages 0-5. The chart below shows the steadily rising trend of children 0-5 whose caregivers reported an increase of skills and knowledge over the past 5 years. In 2016-2017, 90% of children ages 0-5 whose caregivers participated in parenting education activities reported an increase of parenting skills and knowledge after receiving services – a significant increase from 70% in 2012-2013. In 2017-2018, the Commission will continue to have its funded programs focus efforts on increasing parent skills and knowledge.



◆ **Caregiver Who Increased Time Reading With Family**

The Commission is working to ensure children are eager and ready learners. In an effort to further this goal, multiple Commission funded programs are charged with providing literacy services to their clients. The chart below reflects the percentage of children ages 0-5 whose caregiver reported an increase in time reading with family after receiving literacy services. The percentage of children ages 0-5 whose caregivers reported an increase in time reading with family has averaged 91.4% from 2012-2013 through 2016-2017.



## **KEY CHALLENGES AND OPPORTUNITIES**

- ◆ The Children and Families Commission's funding source, Proposition 10 (a tax on tobacco products), is a declining revenue source; revenues are expected to continue to decline due to the decreased use of tobacco products.
- ◆ The State changed the legal age to purchase tobacco products from 18 to 21 which is expected to further decrease revenues.
- ◆ Proposition 56 imposed an additional \$2 tax on cigarette products which will not be included as Proposition 10 revenue; however the State will provide funding to backfill the loss of revenue from the new tax.
- ◆ Proposition 56 also redefined tobacco products to include e-cigarettes which is expected to slightly increase revenue.
- ◆ It was determined the State Board of Equalization can no longer utilize Proposition 10 funding for enforcement activities and the change is expected to increase estimated revenues.

## **RELATED LINKS**

For additional information about the Children and Families Commission, refer to the Department's website at: [www.stanprop10.org](http://www.stanprop10.org)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHILDREN AND FAMILIES**  
**COMMISSION—PROPOSITION 10**  
 Budget Unit 1755 0016140  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Program, Evaluation, and Administration Divisions of the Children and Families Commission. The Stanislaus County Children and Families Commission promotes the development of countywide integrated and comprehensive services that enhance the intellectual, social, emotional, and physical development of children 0 through age 5. Integrated services include health care, quality childcare, parental education, and effective prevention services. Services are provided on a community-by-community basis and directed to families and their children (prenatal through five years of age). The Commission ensures that services are organized to maximize the community’s resources and are designed to produce measurable results.

<b>Children and Families Commission</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$110,184	\$49,009	\$98,048	\$0	\$98,048
Intergovernmental Revenue	\$5,287,482	\$4,829,108	\$4,204,821	\$0	\$4,204,821
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$50	\$0	\$0	\$0	\$0
Other Financing Sources	\$33	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$5,397,749</b>	<b>\$4,878,117</b>	<b>\$4,302,869</b>	<b>\$0</b>	<b>\$4,302,869</b>
Salaries and Benefits	\$395,755	\$345,370	\$518,111	\$0	\$518,111
Services and Supplies	\$3,104,977	\$3,109,053	\$3,751,499	\$0	\$3,751,499
Other Charges	\$2,785,894	\$2,849,363	\$2,937,497	\$0	\$2,937,497
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,286,626</b>	<b>\$6,303,786</b>	<b>\$7,207,107</b>	<b>\$0</b>	<b>\$7,207,107</b>
Fund Balance	\$888,877	\$1,425,669	\$2,904,238	\$0	\$2,904,238
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated using State Projections of Proposition 10 tax revenue trends and estimates.
- ◆ As of July 1, 2017, the Children and Families Commission fund balance \$8,367,135. The Department plans to use \$2,904,238 of departmental fund balance in Fiscal Year 2017-2018.

**BUDGET AND OPERATIONS**

- ◆ Due to declining revenue, the Proposed Budget was developed to maintain the current service level.
- ◆ The Proposed Budget request includes an increase of \$28,333 in order to maintain current service levels that will continue to be implemented in Fiscal Year 2017-2018.

**STAFFING IMPACTS**

Total current authorized positions— 5

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$7,207,107 be approved for Children and Families Commission. This budget is funded by \$4,302,869 in estimated department revenue and \$2,904,238 of departmental fund balance.

Total recommended authorized positions— 5

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

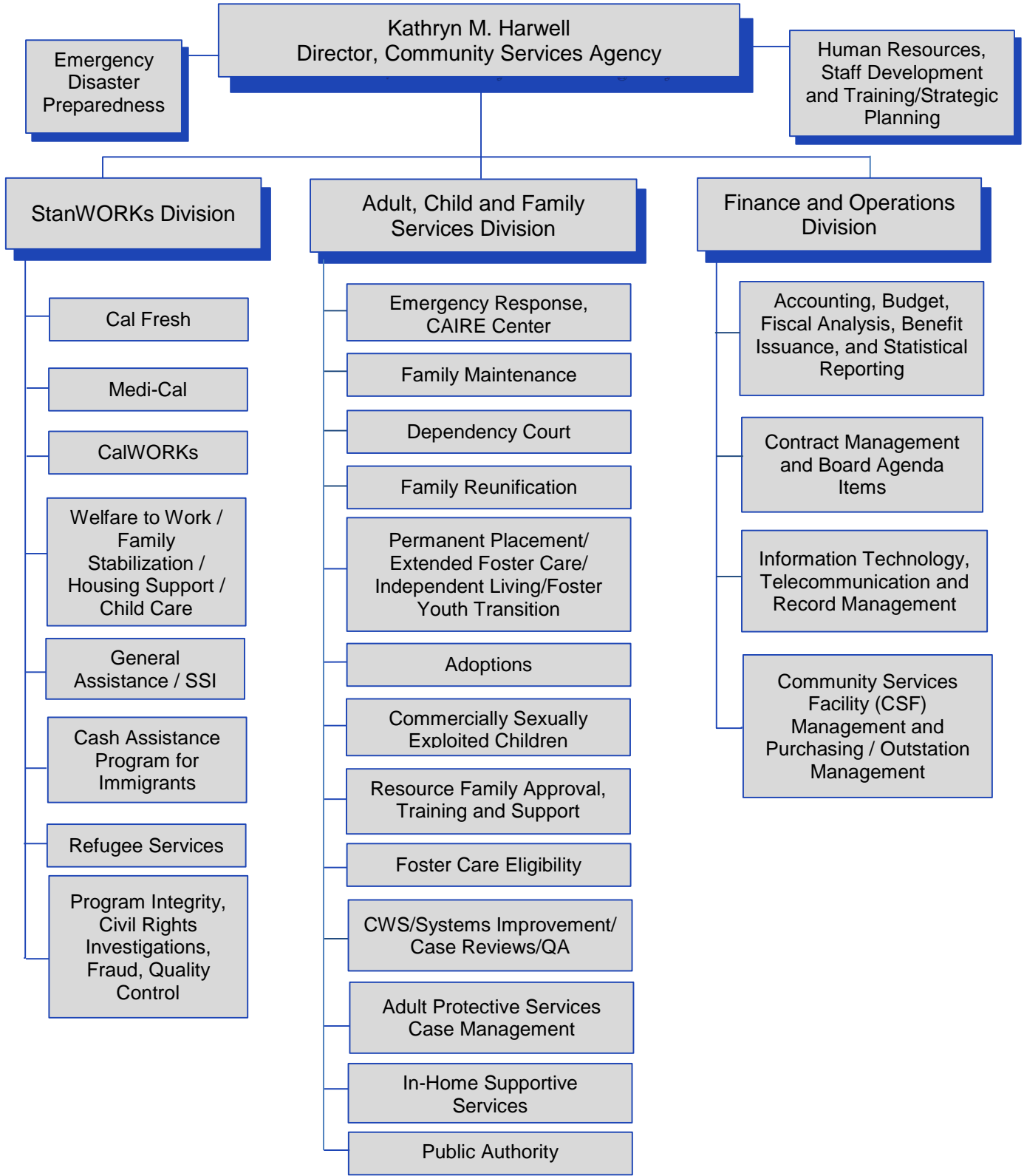
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

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Total recommended authorized positions— 5



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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY**  
**Kathryn Harwell, Director**

**MISSION STATEMENT**

*The Community Services Agency serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, and Thriving Communities.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Community Services Agency (CSA) operates social welfare programs that provide assistance, direct client services and support for the benefit of the community. The Social Services Programs include:

- ◆ Adult, Child and Family Services Programs;
- ◆ In-Home Supportive Services and Public Authority;
- ◆ StanWORKs Programs and
- ◆ Administration Programs.

The **Adult, Child and Family Services Division** include the Adult Services Program and Child and Family Services Program. The Child and Family Services Program provides an array of services essential to the protection of the community's most vulnerable children, those who are victims of abuse and neglect. Programs within Child and Family Services include Child Welfare Services (CWS) Emergency Response, Family Maintenance, Dependency Court Services, Family Reunification, Permanent Placement, After 18 Youth Program, Resource Family Approval, and Adoptions. In addition, CWS oversees the financial assistance programs for resource families caring for foster youth and non-minor dependents.

One of the priorities in CWS is to ensure supports are provided to the child/youth and his or her family so they can safely live together. If that is not possible, then services are tailored toward the child/youth regarding placement. The ultimate goal is to return the child/youth home whenever possible or facilitate placement with a permanent family through adoption or guardianship.

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$361,185,261
Use of Fund Balance	\$0
Net County Cost	\$10,495,487
Gross Costs	\$371,680,748
% Funded by General Fund	2.8%
Total Allocated Positions	1,135

CWS has been tasked legislatively to serve Commercially Sexually Exploited Children (CSEC) and provide services to their families. Currently CWS and partners are working to identify youth who are at risk for becoming CSEC and provide preventative services. For youth who have been commercially sexually exploited, CWS is identifying resources and providing interventions that best meet their needs. Lastly, CWS is recruiting and training resource families specifically to support CSEC since their recovery can be challenging.

Child abuse and neglect prevention is also an important element of CWS. The Child Abuse Prevention Council (CAPC) is a multidisciplinary team that coordinates the community's efforts to prevent child abuse. Currently CAPC is supporting the Strengthening Family Initiative throughout the County for child abuse/neglect prevention agencies. They also financially support emergency shelter services for runaway youth.

The Adult Services Programs support a variety of programs to provide a safety net for elders in the community, including the Adult Protective Services (APS) Program and In-Home Supportive Services (IHSS) Program. America's population is growing older and living longer; the impact that will have on APS is being evaluated now. In addition there are two issues of concern: the growth of Alzheimer's disease in an aging population and the lack of caregivers in general.

The APS program investigates reports of abuse, neglect and exploitation of elders and dependent

adults. Social workers provide services that are focused on stopping the abuse and then helping the individual to develop a plan to remain in a safe environment. All services are voluntary and confidential. Types of abuse include: physical, sexual, abandonment, abduction, isolation, financial and neglect, by self or others.

The In-Home Supportive Services (IHSS) and Public Authority (PA) are mandated entitlement programs that provide services to approximately 6,442 frail, disabled and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities. IHSS continues to focus on the implementation of the Fair Labor Standards Act (FLSA) and insuring the recipients understand the impact on them and their care providers.

The Public Authority is a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The PA is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS wages, dental and vision coverage.

The **StanWORKs Programs** provide access, at eight county satellite offices, to essential basic needs to support families with children to move towards independence and self-sufficiency:

- ◆ CalFresh (Food Stamps) is a nutrition program that supplements a low-income family and individual food budget in order to ensure they are getting adequate nutrition.
- ◆ Medi-Cal is a health care program for needy residents of California. It is a health care program intended to protect and improve the health of all California Residents.
- ◆ Welfare-To-Work is a program developed to assist CalWORKs (cash aid) customers obtain or prepare for employment. The program provides a wide range of services including education, training and supportive services such as transportation, work attire, and child care.
- ◆ Child Care is a subsidized program to support families in CalWORKs Welfare to Work. The purpose of the program is to help a family

transition smoothly from the immediate, short-term child care needed as the parent starts work or work activities to the stable, long term child care necessary for the family to become self-sufficient.

- ◆ Family Stabilization assists families with overcoming barriers to self-sufficiency such as substance abuse, mental health issues, and housing. Housing Support is an additional resource for families who are homeless or in jeopardy of losing their housing.
- ◆ Public Assistance is provided through several programs: The California Work Opportunity and Responsibility to Kids (CalWORKs) program is California's version of the Federal Temporary Assistance to Needy Families program (TANF). CalWORKs provides time limited cash benefits to families with children when one or both parents is absent, disabled, deceased or unemployed; Cash Assistance Program for Immigrants provides cash benefits to aged, blind, and disabled non-citizens who are ineligible for Social Security Insurance (SSI)/Social Security Program (SSP) solely due to their immigration status; Refugee Cash Assistance is provided for eight months to needy refugees without children who would otherwise be eligible to cash assistance; and General Assistance is provided to those who have no other means of support, single adults, couples, and families who meet eligibility.
- ◆ Program Integrity, Civil Rights, Investigations, Fraud, and Quality Control are administered within StanWORKs to assure compliance and consistency with all Federal, State, and local requirements.

**Emergency Disaster Preparedness, Human Resources, and Finance and Operations Divisions** provide administrative programs and support including day-to-day executive management and direction, human resources management, payroll, recruitment, departmental training, legislative review and implementation, disaster management, information technology and data imaging, budget and fiscal management, contract management, purchasing and facility management to ensure that departments deliver services in a professional, cost effective, efficient and cohesive manner while focusing on exceptional customer service.

## BOARD OF SUPERVISORS PRIORITY AREA

The Community Services Agency supports the Board Priority areas of A Healthy Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on



the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Community Services Agency include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ The Welfare to Work Program provides a path towards self-sufficiency to adults receiving assistance through the CalWORKs Program. Each month over 186 individuals participated in on-the-job training through the Subsidized Employment Program. During the past fiscal year there was a 10% increase in the number of individuals who have obtained full time employment</li> <li>◆ Implementation of the Child Welfare Systems Improvement Plan and Intensive Family Maintenance Services resulted in a 20.6% decrease in the number of children experiencing a recurrence of maltreatment. Children and youth who experience recurring maltreatment are more likely to struggle with the effects of trauma, lag behind their peers developmentally, and become involved with the juvenile justice system</li> <li>◆ Efforts to support the County’s Focus on Prevention Initiative, specifically to reduce homelessness continues through CSA’s Housing Programs. Implementation of the new Housing Support Program resulted in 506 families receiving rental assistance. An additional 1,420 families received services through the Homeless Assistance Program</li> <li>◆ CSA was recognized for its excellence in the administration of the CalFresh program, receiving two awards from the California Department of Social Services, excellence in application processing timeliness rate of 98%, and excellence in case and procedural accuracy of 91.7%</li> <li>◆ CSA was recognized for its excellent financial and program audit results, both in the Single Audit and in the Child Care Stage 2 and Stage 3 audits. There were no audit findings, a significant accomplishment.</li> <li>◆ Efforts to address the seriousness of Commercially Sexually Exploited Children continue. In partnership with 16 agencies community wide information sessions and trainings have been conducted. Coordinated response teams have been established with partner agencies to locate, assess, support, and provide safe conditions for CSEC youth</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Provide a customer focused culture that supports self-reliance and is responsive to the needs of the Community</li> <li>◆ Encourage and expand community partnerships and collaboration opportunities</li> <li>◆ Enhance operational efficiencies and effectiveness through innovation and continuous service delivery improvement</li> <li>◆ Enhance financial management practices to maximize funding and ensure program sustainability</li> <li>◆ Encourage and support the Strengthening Families Framework</li> <li>◆ Support a healthy, diverse, and engaged workforce</li> </ul>



**BUDGETS WITHIN THE COMMUNITY SERVICES AGENCY INCLUDE:**

- ◆ Program Services and Support
- ◆ County Children's Fund
- ◆ General Assistance
- ◆ IHSS Public Authority-Administration
- ◆ IHSS Public Authority-Benefits
- ◆ IHSS Provider Wages
- ◆ Integrated Children's Services
- ◆ Public Economic Assistance

**PERFORMANCE OUTCOMES: FINANCIAL****Summary of Department Financial Outcomes**

- ◆ The Community Services Agency's (CSA) Program Services and Support gross costs and corresponding revenue have increased by an average of 6% per year. Since Fiscal Year 2012-2013, CSA has experienced an increase in Federal, State, and Realignment revenues, as well as an increase of \$0.5 million in Net County Cost, which supports match requirements for mandated program administration and service levels. The increase is primarily attributed to costs of doing business, increased costs in support of the administration of mandated programs, and mandated services levels.
- ◆ CSA's Program Services and Support Fiscal Year 2016-2017 actual gross costs and corresponding revenue came in below budget. The variance is attributed to salary savings, savings from program supportive service and contract levels, unrealized community offices special projects, and savings for overhead costs to administer the day-to-day mandated services.
- ◆ CSA's County Children's Fund has seen a decrease in gross costs. The decline is primarily attributed to the Child Abuse Prevention Council spending plan, which included plans to spend down Fund Balance through Fiscal Year 2014-2015. Revenue has remained level with the exception of until Fiscal Year 2015-2016, when a decrease is primarily attributed to a national paper shortage that impacted birth certificate revenue.
- ◆ CSA's County Children's Fund Fiscal Year 2016-2017 reflects unrealized expenditures for Strengthening Families resources while actual total revenues exceeded projections due to higher birth certificate revenues.
- ◆ CSA's General Assistance has shown minimal change in gross costs until recently. There was an increase in costs from Fiscal Year 2015-2016 to Fiscal Year 2016-2017 primarily due to High Needs Youth placements. The revenue trend has fluctuated, primarily dependent on Social Security (SSA) reimbursements which have decreased since Fiscal Year 2013-2014. Net County Cost for this mandated program, which serves individuals not eligible for other aid programs, has seen an increase over the past five years attributed to lower total revenue and increased costs.
- ◆ CSA's General Assistance Fiscal Year 2016-2017 actual total revenue exceeded projections due to higher than projected Social Security repayments and a one-time deferred revenue accounting adjustment made to recognize prior collection repayments from closed accounts.
- ◆ The Public Authority (PA) Administration has seen little change until recently, when an increase over Fiscal Year 2014-2015 occurred in contracted salary costs and support of program mandates. Reimbursement revenue has flowed accordingly. Of note, the accounting model was updated to account for 1990/1991 Realignment and County Match within Fund 1640 versus transfers in from other Community Services Agency Funds beginning in Fiscal Year 2015-2016. Additionally, there was an increase in expenses from Fiscal Year 2015-2016 to Fiscal Year 2016-2017, attributed to start-up and operating costs for the Stanislaus Veterans Center and increased contracted staffing costs.
- ◆ CSA's PA Administration Fiscal Year 2016-2017 actuals were slightly under budget due to contracted salary costs, actual start-up costs for the Stanislaus Veterans Center, and provider training contracts coming in under budget, which contributed to the cost savings with a corresponding impact to revenue.
- ◆ In the PA Benefits Administration and the In-Home Supportive Services budgets the overall change in expenditures and corresponding revenue reflects the agreement in place with the United Domestic Workers of America (UDWA). Health, dental, and vision benefits previously provided ended May 31, 2014 under the

agreement with UDWA. Dental and vision benefits were restored May 1, 2016 under a new agreement. The County Match required has also varied in order to cover the required Maintenance of Effort (MOE).

- ◆ CSA's PA Benefits Administration Fiscal Year 2016-2017 actuals were under budget due to provider premiums coming in under estimated costs. The full amount is budgeted to accommodate future meet and confer sessions.
- ◆ On March 3, 2015, the Board of Supervisors approved the elimination of local match requirements for the provision of Sober Living Environment Services in the Integrated Children Services budget. The Department requested to close-out the CSA Integrated Children's Services budget as of June 30, 2015.
- ◆ Public Economic Assistance growth costs and corresponding revenue have experienced minimal change. Net County Cost has varied dependent on the mandated County Match requirement by program and has been adjusted accordingly to return any County General Fund not utilized each year. While CalWORKs costs have steadily decreased due to declining caseloads, there has been an offsetting growth in expenditures in Foster Care, Extended Foster Care, Adoptions, and Kinship Guardianship, which have a higher County Share requirement.
- ◆ Public Economic Assistance Fiscal Year 2016-2017 actual gross costs and corresponding revenue came in slightly under budget. The variance is primarily attributed to a caseload decline in CalWORKs and the average monthly grant levels for Foster Care and Extended Foster Care which were slightly below the projected levels, contributing to the Net County Cost savings.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>CSA - Program Services and Support</b>								
1631 0045050 Special Revenue Fund								
Total Revenue	\$102,913,379	\$113,049,562	\$120,249,182	\$130,759,159	\$150,830,009	\$132,980,351	(\$17,849,658)	88.17%
Use of Fund Balance	\$606,742	(\$85,216)	\$3,777	(\$5,326)	(\$2,019)	(\$31,560)	(\$29,541)	1563.15%
Gross Costs	\$106,843,627	\$116,259,584	\$123,593,751	\$134,198,122	\$154,683,607	\$136,804,408	(\$17,879,199)	88.44%
Net County Cost	\$3,323,506	\$3,295,238	\$3,340,792	\$3,444,289	\$3,855,617	\$3,855,617	\$0	100.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>CSA - County Childrens Fund</b>								
1637 0045961 Special Revenue Fund								
Total Revenue	\$152,354	\$153,453	\$151,433	\$138,005	\$130,050	\$159,285	\$29,235	122.48%
Use of Fund Balance	\$101,274	\$95,175	\$92,195	(\$28,005)	\$0	(\$49,285)	(\$49,285)	0.00%
Gross Costs	\$253,628	\$248,628	\$243,628	\$110,000	\$130,050	\$110,000	(\$20,050)	84.58%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>CSA - General Assistance</b>								
1633 0045901 Special Revenue Fund								
Total Revenue	\$224,217	\$217,002	\$105,790	\$152,083	\$129,425	\$199,655	\$70,230	154.26%
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Gross Costs	\$569,566	\$523,094	\$572,783	\$587,394	\$704,128	\$688,532	(\$15,596)	97.79%
Net County Cost	\$345,349	\$306,092	\$466,993	\$435,311	\$574,703	\$488,877	(\$85,826)	85.07%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>CSA - IHSS Public Authority - Administration</b>								
1640 0045980 Special Revenue Fund								
Total Revenue	\$428,043	\$426,362	\$448,782	\$523,696	\$1,055,520	\$949,502	(\$106,018)	89.96%
Use of Fund Balance	\$0	(\$2)	\$1	\$0	\$0	(\$1)	(\$1)	0.00%
Gross Costs	\$428,043	\$426,360	\$448,783	\$544,599	\$1,079,801	\$954,147	(\$125,654)	88.36%
Net County Cost	\$0	\$0	\$0	\$20,903	\$24,281	\$4,646	(\$19,635)	19.13%
<b>CSA - IHSS Public Authority - Benefits</b>								
1641 0045990 Special Revenue Fund								
Total Revenue	\$3,068,118	\$2,896,430	\$2,162,226	\$241,408	\$976,146	\$589,364	(\$386,782)	60.38%
Use of Fund Balance	(\$1,570)	(\$5)	\$6	\$0	\$0	\$1	\$1	0.00%
Gross Costs	\$3,122,849	\$2,937,892	\$306,469	\$254,431	\$1,057,146	\$656,106	(\$401,040)	62.06%
Net County Cost	\$56,301	\$41,467	\$90,237	\$13,023	\$81,000	\$66,741	(\$14,259)	82.40%
<b>CSA - IHSS Provider Wages</b>								
1642 0045992 Special Revenue Fund								
Total Revenue	\$60,369,742	\$59,586,868	\$64,874,541	\$73,337,061	\$82,751,141	\$82,603,746	(\$147,395)	99.82%
Use of Fund Balance	(\$27,068)	(\$101)	\$101	\$0	\$0	\$0	\$0	0.00%
Gross Costs	\$61,747,918	\$60,749,096	\$66,828,904	\$75,320,674	\$85,130,383	\$83,934,898	(\$1,195,485)	98.60%
Net County Cost	\$1,405,244	\$1,162,329	\$1,954,262	\$1,983,613	\$2,379,242	\$1,331,152	(\$1,048,090)	55.95%
<b>CSA - Integrated Childrens Services</b>								
1636 0045951 Special Revenue Fund								
Total Revenue	\$211,764	\$235,191	\$229,057	(\$15)	\$0	\$0	\$0	0.00%
Use of Fund Balance	(\$248)	(\$6,647)	\$7,027	\$75	\$0	\$0	\$0	0.00%
Gross Costs	\$211,516	\$228,544	\$236,084	\$60	\$0	\$0	\$0	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>CSA - Public Economic Assistance</b>								
1632 0045801 Special Revenue Fund								
Total Revenue	\$93,614,858	\$93,600,824	\$95,955,806	\$91,896,466	\$97,564,265	\$95,212,381	(\$2,351,884)	97.59%
Use of Fund Balance	(\$19,584)	(\$422)	\$422	\$0	\$0	\$0	\$0	0.00%
Gross Costs	\$94,757,284	\$96,407,665	\$99,086,880	\$94,142,471	\$99,452,083	\$97,028,182	(\$2,423,901)	97.56%
Net County Cost	\$1,162,010	\$2,807,263	\$3,130,652	\$2,246,005	\$1,887,818	\$1,815,801	(\$72,017)	96.19%

**Fund Balance**

- ◆ CSA’s Program Services and Support Fund Balance has increased slightly over the past five years in anticipation of any post-closing adjustments.
- ◆ The difference between the cash and fund balance is due to timing of receipt for Federal and State revenue and payables.
- ◆ CSA’s County Children’s Fund Balance over the past five years reflects the changes attributed to the Child Abuse Prevention Council spending plan, which included plans to spend down fund balance through Fiscal Year 2014-2015.
- ◆ CSA’s General Assistance has consistently operated on a zero Fund Balance.
- ◆ CSA’s PA Administration, PA Benefits Administration and IHSS Provider Wages has consistently operated on a zero or immaterial Fund Balance.
- ◆ The difference between the cash and fund balance is due to the delay in State reimbursement revenue.
- ◆ On March 3, 2015 the Board of Supervisors approved the elimination of local match requirements for the provision of Sober Living Environment Services in the Integrated Children Services budget. The Department requested to close-out the CSA Integrated Children’s Services budget as of June 30, 2015.
- ◆ CSA’s Public Economic Assistance has consistently operated on a zero or immaterial Fund Balance.
- ◆ The difference between the cash and fund balance is primarily due to the receipt of cash advances for aid payments and the delay in State reimbursement revenue.

**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
CSA - Program Services and Support	\$ 11,334	\$96,550	\$92,774	\$98,100	\$ 122,610	\$ 122,610
CSA - County Childrens Fund	\$266,810	\$ 171,634	\$79,440	\$ 107,445	\$156,730	\$ 156,730
CSA - General Assistance	\$0	\$0	\$0	\$0	\$0	\$0
CSA - IHSS Public Authority - Administration	\$0	\$2	\$0	\$0	\$0	\$0
CSA - IHSS Public Authority - Benefits	\$0	\$6	\$0	\$0	\$0	\$0
CSA - IHSS Provider Wages	\$0	\$101	\$0	\$0	\$0	\$0
CSA - Integrated Childrens Services	\$455	\$7,102	\$75	\$0	\$0	\$0
CSA - Public Economic Assistance	\$0	\$423	\$0	\$0	\$0	\$0
<b>Total Fund Balance</b>	<b>\$278,599</b>	<b>\$275,818</b>	<b>\$ 172,289</b>	<b>\$205,545</b>	<b>\$279,340</b>	<b>\$279,340</b>

\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The issue of reducing the rate of repeated child maltreatment is the primary child safety outcome for child welfare. This outcome is a focus of the Child and Family Services System Improvement Plan (SIP) because we were not meeting the national standard.
- ◆ The SIP is a plan and agreement of improvement between Stanislaus County Child Welfare and California Department of Social Services that lasts five years. The SIP was developed through a process of community involvement. Our stakeholders, who are composed of Child and Probation peers, our clients, and our Stanislaus County Community stakeholders all contributed to analyzing our services and informing our SIP intervention strategies.  
 Definition: Of all children who were victims of a substantiated maltreatment allegation during a 12-month reporting period, what percent were victims of another substantiated abuse allegation within 12 months of their initial report?

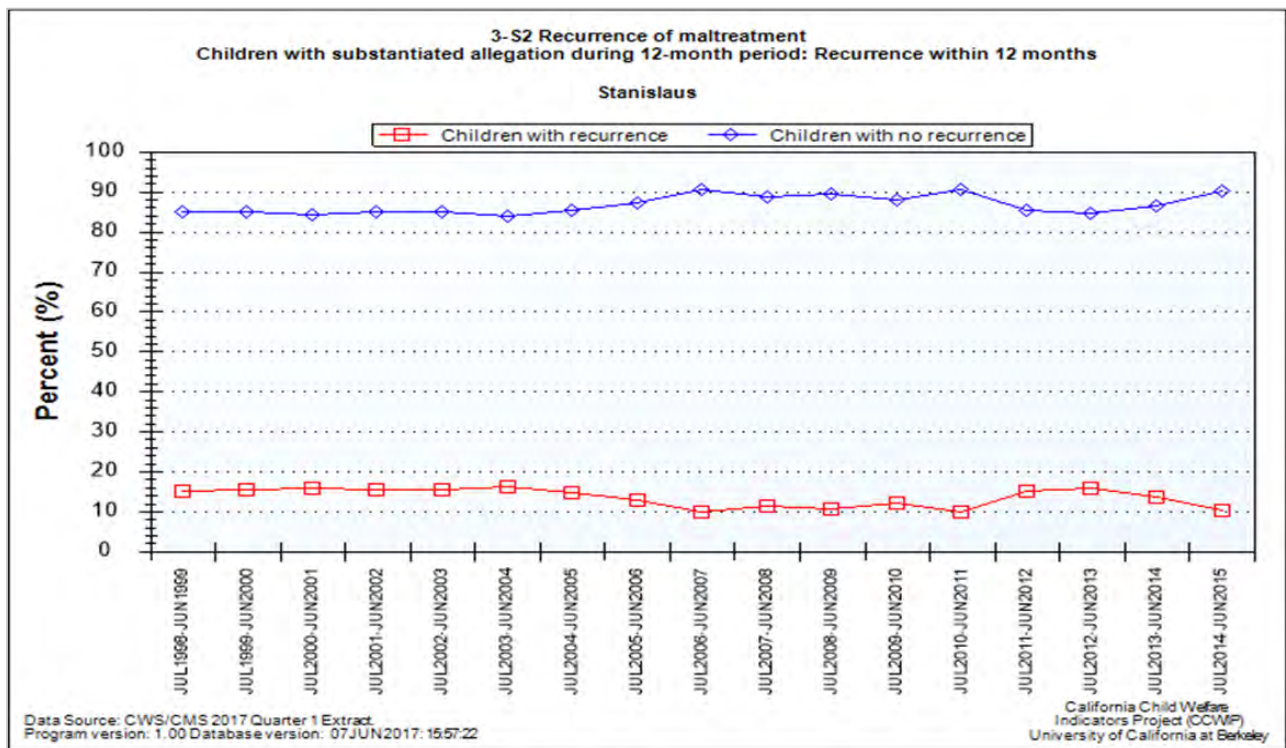
**Five-Year History of Recurrence of Child Maltreatment:**

The children with recurrence row include children that have a validated maltreatment who have an additional confirmed abuse within 12 months of the original report. The national standard for recurrence is no more than 9.1%. As you can see, Fiscal Year 2013-2014 was the first year of our SIP, and we were well above the national standard. The data for Fiscal Year 2016-2017 is not yet available.

PERCENT	Interval					
	JUL2010-JUN2011	JUL2011-JUN2012	JUL2012-JUN2013	JUL2013-JUN2014	JUL2014-JUN2015	JUL2015-JUN2016
	%	%	%	%	%	%
Children with recurrence	9.6	14.8	15.6	13.5	10	9
Children with no recurrence	90.4	85.2	84.4	86.5	90	91
Total	100	100	100	100	100	100

Note: the national standard for recurrence of maltreatment is no more than 9.1%.

Stanislaus County has seen a steady and significant decrease in the number of children experiencing two or more child maltreatment events within a given fiscal year. Over the past four years, the recurrence rate has decreased by 39%, or 5.8 percentage points. The following chart displays the trends since 1999. The top trend line shows the increase of children not experiencing maltreatment.

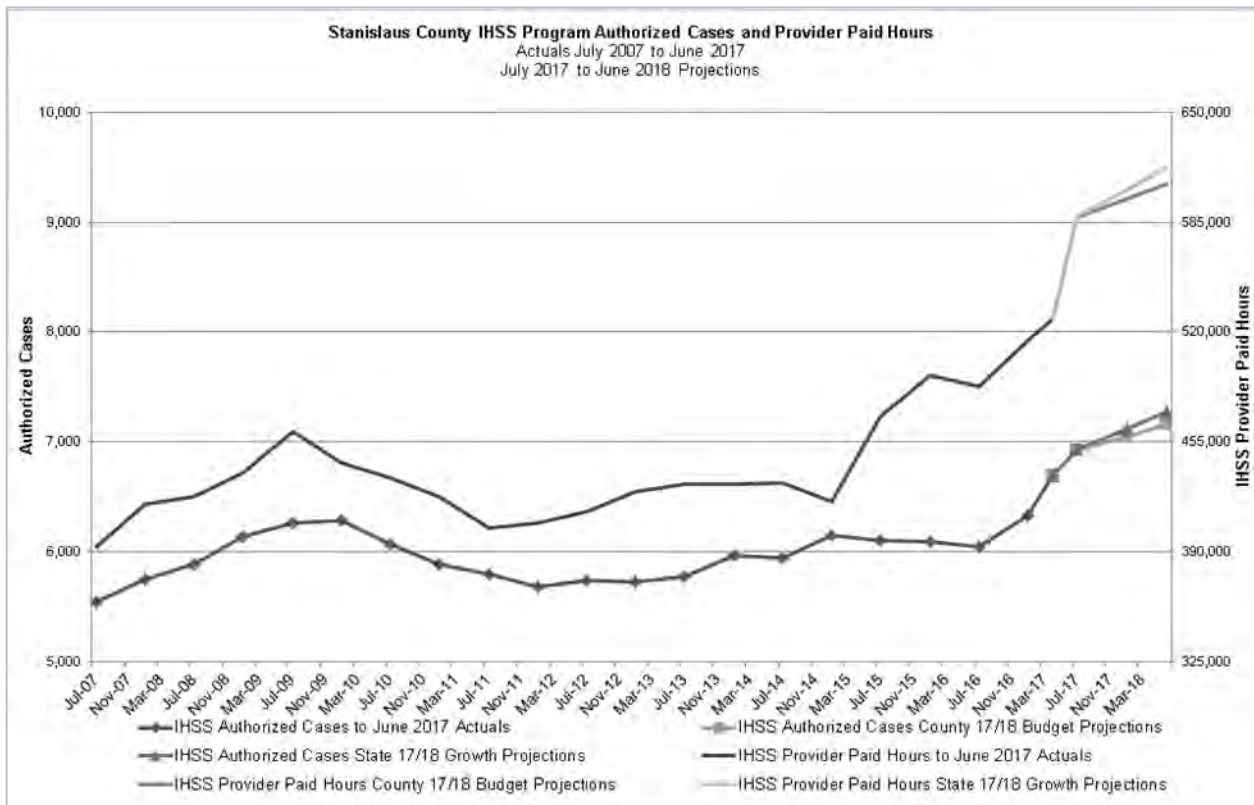


- ◆ The In-Home Supportive Services (IHSS) program provides assistance to eligible aged, blind and disabled individuals as an alternative to out-of-home care and enables recipients to remain safely in their own homes. IHSS currently services over 550,000 recipients statewide and over 6,900 in Stanislaus County.

One of the driving factors for the increased cost has been the aging population. According to the California Department of Aging, California’s elderly population is expected to grow more than twice as fast as the total population. In August 2015 report, the Public Policy Institute of California indicated that California’s senior population is entering a period of rapid growth and by 2030 the over-65 population will grow by 4 million with more than 1 million of those requiring some assistance with self-care.

Over the past decade, the Stanislaus County IHSS authorized cases have increased by 24.8% rising from 5,547 cases in July 2007, to 6,924 cases in July 2017. In Stanislaus County, the aging population has accounted for the majority of IHSS cases for the past decade and those 80 years and older represent nearly a quarter of IHSS recipients.





**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ The Governor’s Budget for Fiscal Year 2017-2018 was released January 10, 2017. The primary impact to CSA is the elimination of the Coordinated Care Initiative (CCI) in 2017-2018. Under the Governor’s proposal, the discontinuance of CCI would terminate the county MOE for IHSS and a 35% county share of all nonfederal IHSS program costs would be reinstated effective July 1, 2017. In addition, collective bargaining would be shifted back to the Counties, which has no impact in Stanislaus County since these responsibilities were never assumed by the State.

As a result of the elimination of the MOE, counties across the State will be forced to dedicate additional General Funds to maintain the programs currently supported with 1991 Realignment funds. For Stanislaus County, the local impact in Fiscal Year 2017-2018 was estimated at approximately \$6.5 million. The figure would grow exponentially in the next five years due to State program changes related to implementation of Fair Labor Standards Act (FLSA) requirements for providers, including paid overtime, travel time, wait time, paid sick days, and State minimum wage increases.

The Governor’s 2017-2018 May Revision updates the IHSS proposal, reducing the total cost shift to counties in a phased plan, redirects 1991 Realignment growth, and includes a number of complex formulas in order to determine local impacts:

- ◆ 35% County share of all non-Federal IHSS program costs reinstatement effective July 1, 2017
- ◆ Phased inflation factor
- ◆ Time-limited State General Fund participation
- ◆ Caseload growth calculations
- ◆ Revision to statutory cap on the State participation in wages
- ◆ Hold harmless from the Board of Equalization outstanding audit adjustment

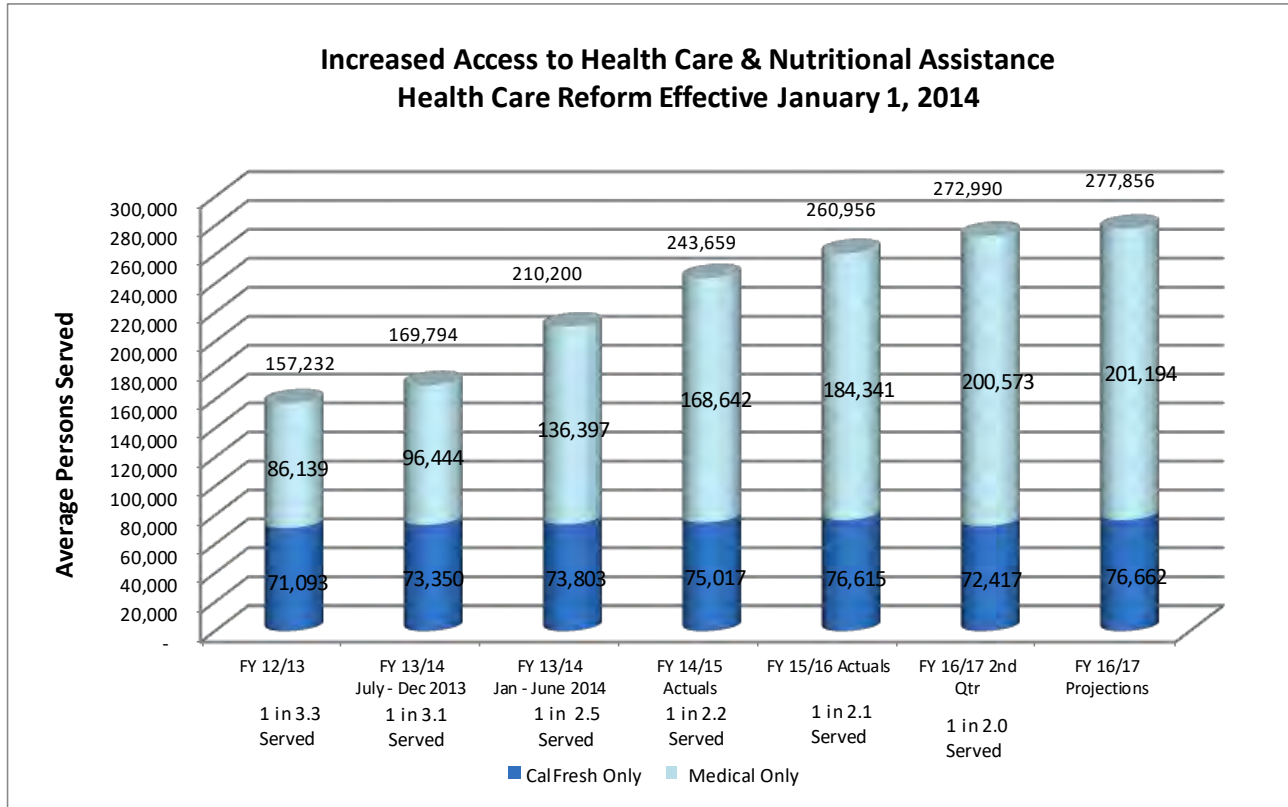
The Department will continue to monitor and track the State Budget closely and work with California Association of Counties (CSAC) and County Welfare Directors Association (CWDA) to determine County impacts and report back to the Board at Final Budget.

- ◆ Elimination of the CalFresh Match Waiver: In July 2010, as a result of the unanticipated and unprecedented CalFresh caseload growth, the Welfare & Institute Code (WIC) Section 18906.55 allowed for fiscal relief to counties, waiving the CalFresh 15% County Share above the required CalWORKs MOE. Since June 2009 County CalFresh support has grown 36.6% in total, with 60% of the growth in non-assistance caseloads. In the prior years, the waiver allowed the Department to fund 100% of the program costs within the CalWORKs' MOE. The Phase-Out portion of the waiver began in Fiscal Year 2015-2016 at 25%, in Fiscal Year 2017-2018 the CalFresh Match Waiver is 75% and in Fiscal Year 2018-2019 the CalFresh Match Waiver will be at 100%. For Fiscal Year 2017-2018 the Department, in partnership with the CEO continues to develop strategies to support the 15% County Share, to meet the administration costs of this prevention program.
- ◆ Proposed repeal and replacement of the Affordable Care Act (ACA): the Department is closely monitoring the potential impacts at the Federal and State level regarding the ACA. ACA was implemented in January 2014. Individuals enrolled in Medi-Cal through CSA have increased from 91,841 in December 2013 to over 203,282 in December 2016, a 121% increase. Of those, it is estimated that 62,680 became newly eligible under ACA expansion.

The State proposes to continue with the prior two-year budget agreement for Medi-Cal administration funding. Caseloads continue to grow post implementation of the ACA.

No assumptions were made regarding the fiscal impacts of potential repeal and replacement of the Affordable Care Act (ACA) at the federal level. The Governor's Budget Summary acknowledges there is considerable uncertainty at the federal level and the fact that a complete repeal of the ACA without replacement would affect millions of Californians' health benefits and disrupt the private insurance market.

As a result of Health Care Reform under the ACA effective January 1, 2014, over 227,877 individuals have access to health care and nutritional assistance as of December 2016. This represents 1 in 2 individuals residing in Stanislaus County. The number of individuals receiving Medi-Cal has increased by 3.4% and the number of individuals receiving CalFresh benefits (food stamps) has decreased by 4.4% from Fiscal Year 2015-2016. This trend is expected to continue in the next year. The Department continues to partner with Behavioral Health and Recovery Services (BHRS) and the Health Services Agency in providing expanded access to health care in this community. Additionally, with the passage of Assembly Bill (AB) 109 and AB 720, the Department continues to partner with Probation and the Sheriff to enroll AB 109 offenders, individuals who are in custody and those being released from the County Jail.



- ◆ Commercially Sexually Exploited Children (CSEC) – Senate Bill (SB) 794 became effective January 1, 2016, and contained additional federally mandated activities associated with identifying and protecting children and youth at risk of sex trafficking. The federal activities are supported with 25% Mandated County General Fund contribution. In Fiscal Year 2015-2016, the Department completed a Memorandum of Understanding (MOU) with all law enforcement jurisdictions and other partners on how we will respond to victims of commercial sexual exploitation. Completion of this MOU allowed access to a higher level of funding to support administrative activities in support of this program. CSA has partnered with Without Permission to provide training as well as case management and other services for minors identified as CSEC. The Department will continue developing appropriate placement resources for this challenging population as well as continue to provide training opportunities in the community.
- ◆ The Public Authority provides mandated services to IHSS providers and recipients. Full funding of program costs is required to continue to perform these mandated services. There are five specific functions that the Public Authority is mandated to do (Welfare & Institution Codes (WIC) 12301.6). The functions are: assistance to recipients in finding providers, establishment of a referral system for providers, background checks of providers, training of providers and recipients, and performing any other functions related to the delivery of IHSS.

Additionally, in All County Letter (ACL) 14-102, “New Program Rules and Requirements for IHSS Provider Enrollment”, SB 878 a provision was added to the WIC section 12301.24(a) which requires IHSS provider enrollment orientation to include training materials detailing the applicable federal and state requirements regarding minimum wage and overtime pay, including paid travel time and wait time. The PA conducts the IHSS Provider orientations every other week. Over 50 providers are served at each orientation.

ACL 15-97 “Implementation of Provisions of SB 855 AND 873 (Chapters 29 AND 685, Statutes of 2014) Relating to the IHSS and Waiver Personal Care Services Program (PCSP)” (Page 2), “It is imperative that counties are equipped with the necessary resources to ensure success of Fair Labor Standards Act (FLSA) implementation. Counties will be required to hire additional staff to support all operational/administrative



activities to effectively implement the new statute.” The PA has increased staff to be able to meet this requirement.

ACL 16-36 “Violations for Exceeding Workweek and/or Travel Time Limits for the IHSS and Waiver PSCP” in pages 1-7 provides counties with specific information and instructions related to the implementation of violations of the workweek and travel time limitations as described in ACL 16-01. The PA reviews all violations and mails the required notices to providers. The PA responds to calls from IHSS providers regarding the violations and works with the providers to help them understand how not to incur future violations.

ACL 16-53 “Implementation of IHSS Provider Enrollment Regulations” in pages 2-7 provides the definitions of Applicant Provider, County (only for the purposes of the provider enrollment requirements, as specified in MPP Section 30-776), Prospective Provider, and Tier-1 and Tier-2 disqualifying crimes within the regulations. The PA staff review all applicant provider background checks, monitor future violations and send either Tier 1 or Tier 2 notices, and assist IHSS recipients who lose their provider due to Tier 1 conviction to find replacement providers.

All of these ACLs require additional mandated tasks that are performed by the PA in Stanislaus County.

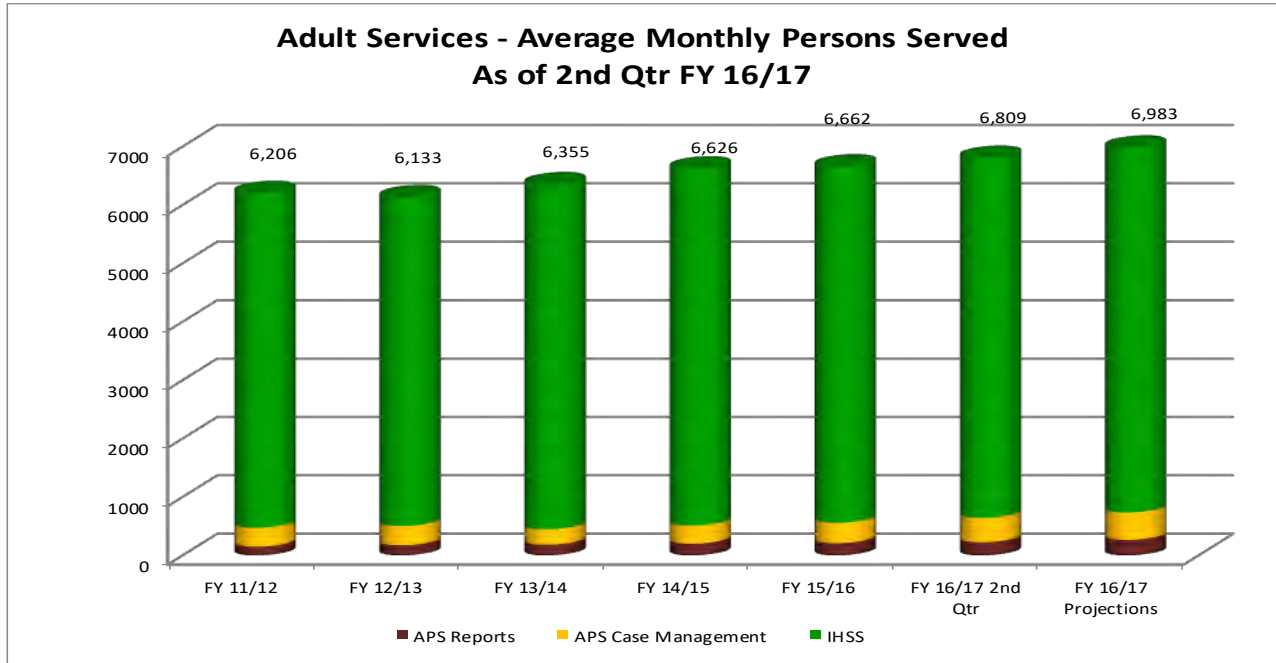
- ◆ Implementation of the Continuum of Care Reform (CCR). AB 403 became a law on October 11, 2015, enacting CCR within Child Welfare. The goals of CCR are to further improve California’s Child Welfare system and its outcomes by reducing the use of long-term group home placement settings, increasing the use of home-based family care and decreasing the length of time to achieve permanency. These outcomes will be accomplished through a variety of efforts and strategies such as using comprehensive initial child assessments, expanding the use of Child and Family Teams (CFT), implementing Resource Family Approval (RFA) and Foster Parent Recruitment Retention and Support (FPRRS) programs, and increasing the availability of support and services in home-based family settings. CCR makes changes to California’s child welfare system, with implementation planned to occur in stages between 2017 and 2021.

The Foster Care Home Based Rates will be updated in 2 phases, the first effective January 1, 2017, and the second effective December 1, 2017. CSA will closely monitor the rate changes and report back to the Board.

The components of CCR that will impact the rate structures are: the creation of new children’s residential licensing categories: Short-Term Residential Therapeutic Program (STRTP) that provides short-term, specialized, and intensive treatment (nonmedical except as permitted), and 24-hour care and supervision to children, a new level of care structures for licensed Foster Family Agency (FFA) and Resource Family, including the discontinuation of the Rate Classification Level (RCL) system for Group Homes, unless California Department Social Services grants an exception.

RFA aims to provide a streamlined, unified family focused, and child-centered process for approving relative, Non-Relative Extended Family Members, foster parents, and adoptive parent to care for foster children. The RFA Program creates a single approval standard which integrates elements from licensing, relative and adoption approval activities to replace existing separate and duplicative processes. RFA will mean that all caretakers are trained, evaluated, and supported with the current highest standards, i.e. the adoption approval process. Stanislaus County implemented the RFA program in April 2016.

Foster Parent Recruitment, Retention, and Support (FPRRS) is critical to the success of CCR. Funding for FPRRS was first made available to counties in early 2016 and the Department continues to develop and support these services. The purpose is to increase the recruitment and retention of foster parents and relative caregivers and provide them the support they need to prevent children from needing a higher level of out of home care. Program strategy includes resource family recruitment and outreach, services to remove barriers to placements with relatives, providing foster parent liaisons to assist resource families, providing psychosocial assessments, and providing Cardio Pulmonary Resuscitation (CPR), Automated External Defibrillator (AED), and First Aid training to prospective resource parents.



- ◆ AB 85 established a new Child Poverty and Family Supplemental Support Subaccount from redirected 1991 Realignment funds to provide Temporary Assistance for Needy Families (TANF) grant cost of living adjustments (COLAs). AB 85 provides for on-going State review of the subaccount for sufficient revenue to fund future TANF COLA increases with no County Share. The Fiscal Year 2016-2017 Adopted State Budget approved a TANF COLA of 1.4% effective October 2016 and the repeal of the Maximum Family Grant (MFG) rule, which took effect January 1, 2017. Child Poverty and Family Supplemental Support Subaccount estimates for Fiscal Year 2017-2018, as reported in the Governor’s Budget on January 10, 2017, are not enough to support all the CalWORKs assistance grant increases and MFG repeal. The Department will continue to track the progress and report to the Board of Supervisors as needed.
- ◆ Homeless Assistance Program's (HAP) "once in a lifetime" benefit has been lifted and will now be available once every 12 months effective January 1, 2017. HAP is available to meet the cost of temporary shelter while the client is seeking permanent housing or to meet the reasonable cost of securing permanent housing. In Fiscal Year 2015-2016, 58 or 7% of requests were denied HAP but this number does not take into consideration the requests not submitted due to the "once in a lifetime" restriction. With only one month of data, the Department will monitor the HAP impact on CalWORKs average monthly grant and report to the Board of Supervisors at mid-year with any adjustments.
- ◆ AB 1468, which became effective April 1, 2015, repealed the lifetime ban on individuals with a prior drug conviction from being eligible for CalWORKs and CalFresh benefits. The Department expected to see increases in CalWORKs grants, since previously ineligible individuals are now eligible to receive services. The Department has been monitoring the effects of this legislation change, and to date, this item has not had a significant effect on the Department’s budget. The Department will continue to monitor the impacts of AB 1468 and report to the Board of Supervisors as needed.
- ◆ AB 2454 (Statutes of 2014), After 18 Terminated Adoptions and Guardianships, became effective January 1, 2015. This legislation allows non-minor dependents to re-enter foster care if his/her former caregiver is no longer providing support. The potential increase to benefits is unknown at this time. The Department will track the progress and impacts and report to the Board of Supervisors as needed.
- ◆ In General Assistance (GA) regulations, governed by Welfare and Institutions code 17000.5, require grant adjustments in recognition of changes in cost of living indices. On May 5, 2015, as part of the Third Quarter Financial Report, the Board of Supervisors authorized the Community Services Agency Director to annually

implement the GA COLA following the TANF program COLA, one fiscal year in arrears. Effective October 1, 2016, the State budget approved a 1.4% TANF COLA increase. As a result of the adopted TANF COLA, a GA COLA of 1.4% will be recognized on July 1, 2017.

- ◆ The Approved Relative Caregiver (ARC) program was implemented in Stanislaus County on April 1, 2015. The ARC program provides non-federally eligible ARC a monthly grant equal to the basic Foster Family Home (FFH) rate. GA Foster Care youth are currently paid the entire FFH basic rate, but may be eligible for ARC funding. The Department will monitor ARC placements, evaluate the program for necessary budget adjustments and report to the Board as needed.
- ◆ Technology Upgrades: Upgrade the Network Operating System (NOS) to Active Directory. Active Directory is the NOS necessary for the upgrade to Windows 10. CSA must complete upgrade to Windows 10 prior to November 2017 to be in compliance with C-IV – Statewide Automated Welfare System and Child Welfare New System. This upgrade is essential for the primary case management systems, CIV and Child Welfare Services/Case Management System, to operate. The current Windows platform will no longer function after November 2017. As part of the necessary upgrade to Windows 10, all of the CSA's computers will need to undergo a technical refresh (replacement). Approximately 1,200 existing computers are beyond their useful life and are not compatible with the Windows 10 operating system. A technology refresh for all CSA computers, with the exception of Adult Services, must be completed before the Windows 10 migration.
- ◆ Facility Projects – In Fiscal Year 2017-2018, the Department remains committed to providing access to public assistance and employment services throughout the community. Growth in StanWORKs programs further supports the Department's short-term plan to maximize the existing space at the Community Services Facility (CSF). The additional programs and program growth rate are challenging to implement within the space available at the facility.

In partnership with the Chief Executive Office (CEO) Capital Projects Team:

- ◆ Replacement of the CSF Generator. The Agency's Information Technology (IT) department and General Services Agency Building Maintenance are researching back-up power analysis/connections for the IT server room for both CSA and the Department of Child Support Services (DCSS) and HVAC units to the generator and the replacement of the existing 20 year old generator.
- ◆ CSA and Workforce Development are working in partnership with CEO staff on a new site location and lease for the Turlock office. The current Turlock outstation lease for the Lander Avenue location has been extended through December 31, 2017.
- ◆ CSA is working in partnership with the CEO staff on the Homeless Prevention Initiative, including visioning session related to a new Homeless Access Center. As an initial step in developing a Homeless Access Center, CSA, BHRS and CEO staff is working on developing an operational and business plan for the Initial Outreach and Engagement Plan in partnership with the City of Modesto.
- ◆ The Patterson outstation lease has been extended through June 15, 2017. Construction is expected to be completed in May 2017 and occupancy before June 2017. The new lease agreement was approved by the Board of Supervisors on July 19, 2016.

## RELATED LINKS

For additional information about the Community Services Agency, refer to the Department's website at: <http://www.csa-stanislaus.com/>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—PROGRAM SERVICES AND SUPPORT**

Budget Unit 1631 0045050  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the administrative and operating costs of mandated social welfare programs providing assistance, direct client services and support for the benefit of the community: Functions include:

- ◆ Social Services (Child Welfare/Child Protective Services, Adult Protective Services/In-Home Supportive Services);
- ◆ CalWORKs (Temporary Assistance to Needy Families, Employment Services, Welfare Fraud Prevention and Investigation);
- ◆ Other Public Welfare Assistance (CalFresh, Medi-Cal, Foster Care, Adoptions and General Assistance); and
- ◆ Child Care (Subsidized Child Care Stages 1, 2, 3).

CSA - Program Services and Support					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$85,600	\$85,492	\$96,600	\$0	\$96,600
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$55	\$4,152	\$0	\$0	\$0
Intergovernmental Revenue	\$129,179,105	\$131,440,193	\$143,375,905	\$16,524,033	\$159,899,938
Charges for Service	\$982,455	\$886,329	\$1,619,589	\$0	\$1,619,589
Miscellaneous Revenue	\$7,457	\$12,060	\$21,000	\$0	\$21,000
Other Financing Sources	\$504,487	\$552,125	\$244,422	\$0	\$244,422
<b>Total Revenue</b>	<b>\$130,759,159</b>	<b>\$132,980,351</b>	<b>\$145,357,516</b>	<b>\$16,524,033</b>	<b>\$161,881,549</b>
Salaries and Benefits	\$80,196,853	\$82,393,116	\$85,350,406	\$15,241,552	\$100,591,958
Services and Supplies	\$20,549,968	\$21,428,795	\$29,047,487	\$0	\$29,047,487
Other Charges	\$32,810,500	\$32,435,258	\$33,598,583	\$1,442,283	\$35,040,866
Fixed Assets					
Equipment	\$459,168	\$518,638	\$965,000	\$0	\$965,000
Other Financing Uses	\$181,633	\$0	\$251,657	\$0	\$251,657
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$134,198,122</b>	<b>\$136,775,807</b>	<b>\$149,213,133</b>	<b>\$16,683,835</b>	<b>\$165,896,968</b>
Fund Balance	(\$5,326)	(\$60,161)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,444,289</b>	<b>\$3,855,617</b>	<b>\$3,855,617</b>	<b>\$159,802</b>	<b>\$4,015,419</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenues are based on mandated service levels and operational needs. The programs funded in this budget are either mandated programs with legislative Federal, State and County sharing ratios, legislated

Maintenance of Effort (MOE) contributions or 100% funded programs. The Community Services Agency (CSA) operates mandated Social Services programs and defines core services as activities in direct support of legal mandates, regulations and Board authorized commitments. Over 82% of the funding for these programs is linked to annual allocations; however the Department has not yet received allocations for these programs as these are typically provided late in the month of August. Estimated program allocations are based on the current year known allocation projections and the legislated elimination of Coordinated Care Initiative (CCI) and discontinuance of the In-Home-Supportive Services (IHSS) MOE in the Governor's Budget released in January 2017. The County General Fund contribution is approximately 2.6% of the total CSA Program Services and Support budget level.

- ◆ 1990-1991 Realignment Revenue – The State sales tax represents a key financing source for social service programs local match costs not reimbursed by Federal and State allocations. The Department receives approximately 88.5% of these funds, or about \$18.6 million, of which \$2.3 million is used to support local match requirements for the Program Services and Support budget.
- ◆ 2011 Realignment Revenue –The 2011 Realignment replaced State General Fund allocations and monthly cash advances with monthly sales tax distribution based on statewide formulas established in the Assembly Bill (AB) 118 legislation. Total 2011 Realignment is budgeted in Fiscal Year 2017-2018 at \$20,570,236, as follows: Adult Protective Services (APS) at \$1,228,135; Child Welfare Services at \$18,392,014; Child Abuse Prevention, Intervention and Treatment at \$165,980; Foster Care Administration at \$355,276, and Adoptions Administration at \$428,831. The estimated 2011 Realignment revenue supports 74.5% of the total projected base Mandated County General Fund contribution requirements for these programs.

## BUDGET AND OPERATIONS

- ◆ At the Fiscal Year 2017-2018 Proposed Budget level, the Program Services and Support budget is established at \$149,213,133 with a County Share requirement of \$27,595,393 of which \$3,855,617 is County General Fund Contribution, \$22,839,622 is Realignment, and \$900,154 other funding sources. This assumes a County General Fund Contribution composite rate of 3%. This level of funding is not sufficient to cover operations.
- ◆ At the base budget level of funding, the Department can maintain only 91% of the requested Fiscal Year 2017-2018 mandated Social Services programs for the projected number of cases and customers and is not sufficient to cover Program Services and Support beyond May 2018.
- ◆ The Department is requesting a 2017-2018 Proposed Budget of \$164,454,685 in order to meet critical program mandates with an unmet need of \$3,523,650 in County General Fund contribution which will generate additional Federal and State revenue of \$11,717,901 for an appropriation increase of \$15,241,551. The additional General Fund contribution will support the following:
  - ◆ CalFresh is a critical nutrition program for over 86,688 Stanislaus County residents. CalFresh supplements low-income individuals and families' food budgets in order to ensure they are getting adequate nutrition. Proper nutrition is critical to a child's development and health. CSA is legally mandated to provide CalFresh benefits to residents who qualify. This program leads to a healthier community. The elimination of the CalFresh Match Waiver presents unique challenges and mandates. This results in a 25% reduction to the State General Fund contribution and a corresponding increase to the County General Fund contribution of \$1,570,174 over the previous Fiscal Year. Additional information about the elimination of the CalFresh Match Waiver is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.
  - ◆ IHSS – With the elimination of the CCI in Fiscal Year 2017-2018, the CCI is focused on increased efficiency to individuals receiving both Medi-Cal and Medicare to better serve low income seniors and persons with disabilities through the coordination of health care services. The implementation of CCI created a MOE for the Public Authority (PA) and IHSS. The elimination of the IHSS MOE presents unique challenges and mandates. County General Fund mandated contribution of \$949,559 is dedicated to the In-Home Supportive Services (IHSS) Program as required by the end of the MOE. With the elimination of the MOE, a 35% County share of all nonfederal IHSS program costs will be reinstated effective July 1, 2017, which generates an estimated County General Fund Unmet contribution of \$1.7 million. The Governor's Proposed Budget for Fiscal Year 2017-2018 was used to build the 2017-2018 Proposed Budget projections. The local impact in Fiscal Year 2017-2018 is the request of additional General Fund Contribution of \$1,799,036 in Program Services and Support. Additional information about



the elimination of the IHSS MOE is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.

- ◆ Facility and Information Technology (IT) - \$154,440 in County General Fund Contribution to support fixed asset systems for security of facility access and integrity of information including badge readers and Information Technology equipment.
- ◆ IT – CSA is enhancing the level of security to the IT systems. The Department is responsible for Personally Identifiable Information (PII) for thousands of Stanislaus County residents. Ensuring the integrity of this information is a major priority of the County IT Strategic Plan as well as the CSA. The Agency's IT department is updating its cyber security efforts by investing in new hardware and software which prevents intrusion and monitors the network for potential risks. Included in these upgrades are:
- ◆ Consortium IV – Consortium (C-IV) Statewide Automated Welfare Systems (SAWS) is the fully automated system for case management of public assistance and employment services programs. The system is being jointly designed by the 39 C-IV Counties and Los Angeles County to develop and implement a joint governance structure that supports 40 California Counties. Key projects in the maintenance and operations (M & O) phase include the following:
  - ◆ In 2020, the C-IV system will be merged with an automated case management system which is being built for Los Angeles County Leader Replacement System (LRS). Although implementation of the new system is three years away, preparation is already being made to help facilitate this migration.
  - ◆ The Migration phase to a new case management system will allow participating Counties to share customer information in a more efficient manner, improve processing times of assistance cases and reduce fraud across the participating counties. Although originally set to begin July of 2017, as of the C-IV 3<sup>rd</sup> quarter update in February 2017, the Migration project phase has been delayed with an estimated start date of January 2018. As a result C-IV is planning to use LRS team members to cover the delay. Currently CSA has one staff under the LRS project. A Board Agenda Item is in process to extend the LRS staff person to accommodate the C-IV project extension.
  - ◆ Estimated County share of costs: project and administrative costs have gone up roughly \$40,000 from the prior year due to the addition of Able-Bodied Without Dependents (ABAWD) project. In compliance with Senate Bill 43 and Title 7 CFR 273.24, changes need to be made to the C-IV System related to the reinstatement of the ABAWD time limits.
- ◆ Vehicles – In cooperation with the General Services Agency Fleet Services, the Department budgeted to lease twelve (12) vehicles. Six vehicles will replace existing vehicles the County Fleet Services has identified as reaching over 100,000 miles, greater than 10 years old or have become too expensive to maintain. This includes the lease of six (6) new vehicles: two in support of CCR, four for programs residing in the outstation facilities including Area Agency on Aging, and Veterans Administration Center. A cost comparison of leasing versus purchasing a vehicle projected an annual County General Fund contribution of \$10.53 per vehicle. These are included as part of existing and future leases and have no additional general fund impacts.
- ◆ Fixed Assets – In support of the Department Fixed Assets, projects include: Facilities and IT replacement of aging equipment and network infrastructure, customer self-serve kiosks, ensuring the security and integrity of information and outstation equipment badge readers totaling \$965,000 with an estimated County General Fund contribution of \$154,440.

#### **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$1,570,174 due to the CalFresh Match Waiver Phase Out. The Department has identified a financing strategy to fund this unmet need at Final Budget, using increased Base Realignment, projected Realignment growth and/or match savings from 2016-2017 to fully mitigate this exposure. The State has allowed Counties to phase in the increased cost for the CalFresh Program over a 5 year period, 2017-2018 is the 4th year in this phased mitigation. In 2018-2019 the County will be responsible for 100% of the County share of Cost for the Cal Fresh Program.
- ◆ \$1,799,036 for IHSS Case Management and Administration.

- ◆ The Department is requesting five new positions to include two block-budgeted Social Worker V, one Accountant II, one Account Clerk III, and one Storekeeper II primarily due to increased workloads as a result of the mandates of Continuum of Care Reform and mandates in Adult Protective Services.

### **STAFFING IMPACTS**

Total current authorized positions— 1,131

- ◆ The Department is requesting to add two block-budgeted Social Worker V positions, one Accountant II position, one Account Clerk III position, and one Storekeeper II position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$149,213,133 be approved for Community Services Agency – Program Services and Support. This budget is funded by \$145,357,516 in estimated department revenue and a \$3,855,617 contribution from the General Fund.

Total recommended authorized positions— 1,131

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

At the Fiscal Year 2017-2018 Adopted Proposed Budget funding level of \$149,213,133, the Department can maintain only 90% of the \$165,896,968 recommended at Fiscal Year 2017-2018 Final Budget to meet program mandates. The Department is requesting an appropriation increase of \$16,683,835 and an offsetting estimated revenue increase of \$16,524,033 from 1991 Realignment, Federal and State funding to maintain current levels of mandated services in the Program Services and Support budget. The Department is requesting an increase in General Fund contribution of \$159,802 for a total General Fund contribution of \$4,015,419 in order to meet the mandated Maintenance of Effort requirement.

- ◆ CalFresh: At Fiscal Year 2017-2018 Adopted Proposed Budget, CalFresh funding level included an unmet County Share need of \$1,570,174, which would generate additional Federal and State revenue to support critical mandated program case management activities. Since then the Department has identified a one-time strategy for Fiscal Year 2017-2018 using 1991 Realignment anticipated growth as a means to offset the required County Share unmet need in CalFresh of \$1,570,174. This County Share contribution will generate \$9,206,533 Federal and State revenue for a total of \$10,776,707. The 1991 Realignment revenue is dependent on State Sales Tax Revenues and can be volatile. Due to the volatility of this funding the Department may need to request additional County General Funds in the event revenues do not materialize this Fiscal Year.

The Department is requesting an increase in appropriations and estimated revenue of \$10,776,707 funded with 1991 Realignment, Federal and State funding to support required CalFresh program mandates. Several years ago, the State alleviated some of the financial impact on counties as a result of case load growth by enacting the CalFresh Waiver. The Welfare & Institutions Code (W&IC) Section 18906.55 allowed for the fiscal relief to counties as a result of the unanticipated and unprecedented CalFresh caseload growth. As a result, counties were not required to pay the 15% county share of the nonfederal costs above their individual CalWORKs Maintenance of Effort (MOE). The waiver is being phased out by the State in 25% increments beginning in Fiscal Year 2015-16. Fiscal Year 2017-18 will be year three of the CalFresh waiver phase-out where Counties are responsible for 75% of the county share for the nonfederal costs above the CalWORKs MOE. In Fiscal Year 2018-2019 additional County General Fund contribution will be needed since counties will be responsible for the 100% of the 15% County Share above the required CalWORKs MOE.

The requested appropriations and estimated revenue will allow the Department to meet the timely issuance of CalFresh benefits that infuses millions of dollars into the local economy, meet performance standards, and support continued outreach efforts. Not meeting program mandates and performance standards by late issuances of CalFresh benefits to eligible customers, including children, may result in potential financial sanctions at the local level. This program supports the Department's goal of a healthier community.

- ◆ In-Home Supportive Services (IHSS) Case Management and Administration: At the Fiscal Year 2017-2018 Adopted Proposed Budget funding level of \$4,806,574, the Department can maintain only 45% of the \$10,713,702 recommended at Fiscal Year 2017-2018 Final Budget to meet program mandates.

The Department is requesting an increase in appropriations of \$5,907,128 and an estimated revenue increase of \$5,747,326 of 1991 Realignment, Federal and State funding to meet program mandates. The Department is requesting an increase in General Fund contribution of \$159,802 for a total County General Fund contribution of \$1,109,361 in order to meet the mandated Maintenance Of Effort (MOE) requirement.

The General Fund contribution unmet need changed from the Fiscal Year 2017-2018 Proposed Budget request of \$1,799,036 to \$159,802, as a result of the enacted 2017-2018 State budget's new IHSS restructured MOE. At the Fiscal Year 2017-2018 Adopted Proposed Budget the unmet need request was based on a County Share funding structure due to the elimination of the IHSS MOE in the January 10, 2017 Governor's Proposed 2017-2018 Budget. Since then, the Fiscal Year 2017-2018 Governor's May Revise Budget and Senate Bill (SB) 90 re-instated a new IHSS restructured MOE. SB 90 revised provisions relating to 1991 Realignment Legislation and established a new County IHSS restructured MOE methodology. The total projected Stanislaus County IHSS MOE is \$16,837,534. Of that, \$1,442,283 is the MOE assigned to IHSS Administration, which includes the unmet need request of \$159,802. At the year-end close of Fiscal Year 2016-2017, the Department did not require its full allocation of General Fund Mandated Match. Those remaining funds were set aside for use in the current year to support the IHSS program needs.

- ◆ In addition, 1991 Realignment anticipated growth available was used to offset a portion of the County Share for Cal-Fresh for this fiscal year as a one-time strategy. In the future, 1991 Realignment revenue will be allocated to the IHSS MOE as a priority per the State's funding strategy. The 1991 Realignment is dependent on State Sales Tax Revenues and volatile. Due to the volatility of 1991 Realigned funding the Department may need to request additional County General Funds in the event revenues do not materialize.

## STAFFING IMPACTS

- ◆ The Department is requesting to add one Accountant III position in the Fiscal Analyst and Budget Unit to support the mandates of Assembly Bill 403/Continuum of Care to provide services and support for youth placed in home based settings. This position will be responsible for establishing cost plans, budget monitoring, and developing tracking tools to analyze funding utilization and compliance of the State allocations in support of this mandate. This position will be funded with Federal/State/County revenues, with a County share of approximately 3%.
- ◆ The Department is also requesting to add two block-budgeted Social Worker IV/V positions to support the increasing caseloads of the Adult Protective Services Unit; a State mandated program dedicated to maintaining the health and safety of elders and dependent adults. Over the past five years, Stanislaus County has experienced an increase of 32% in elder abuse cases, and these additional positions are necessary to expand services to the community including investigations, emergency protective orders, eviction services, and emergency short-term housing. These positions will be funded by Federal, State, and Realignment funds.
- ◆ Further, the Department is requesting to add one Storekeeper II position in the Office Services Unit to continue support of the Community Services Facility and to meet the increased workload as a result of position growth and the expansion of outstations all throughout Stanislaus County which created an increase in travel time between various sites. This Storekeeper II, certified as a pallet jack and forklift operator, is



necessary to maintain organization of the warehouse, and to maintain safety within the unit related to duties that require heavy lifting of objects and furniture. The position will be funded with Federal, State, and County revenues, with a County share of approximately 3%.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$165,896,968 be approved for Community Services Agency – Services and Support. This budget is funded from \$161,881,549 in estimated departmental revenue and a \$4,015,419 Mandated County Match contribution from the General Fund.

It is also recommended to add one Accountant III position, two block-budgeted Social Worker IV/V positions, and one Storekeeper II position.

Total recommended authorized positions – 1,135

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—COUNTY CHILDREN’S FUND**

Budget Unit 1637 0045961  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds education and support services for the prevention, intervention, and treatment of child abuse and neglect as recommended by the Child Abuse Prevention Council. Current services include emergency shelter services for runaway youth as well as resources in support of the Strengthening Families Initiative.

The Child Abuse Prevention Council was formed in 2002 and restructured in 2005 pursuant to Welfare and Institutions Code 12.5 section 18982.2. Council membership include representatives from a broad array of community-based organizations, public agencies, and parent partners. The primary focus of the Council is to coordinate the community efforts to prevent and respond to child abuse. The purpose of the Council includes, but is not limited to, the following goals:

- ◆ To increase public awareness of child abuse, coordinate action and procure resources for child abuse prevention in Stanislaus County.
- ◆ To coordinate the community’s efforts to prevent and respond to child abuse.
- ◆ To provide a forum for interagency cooperation and coordination in the prevention, detection, treatment, and legal processing of child abuse cases.
- ◆ To recommend improvements in services to families and victims.
- ◆ To encourage and facilitate community support for child abuse and neglect programs.

<b>CSA - County Childrens Fund</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$14,640	\$14,197	\$14,640	\$0	\$14,640
Charges for Service	\$123,365	\$145,088	\$138,232	\$0	\$138,232
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$138,005</b>	<b>\$159,285</b>	<b>\$152,872</b>	<b>\$0</b>	<b>\$152,872</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$110,000	\$110,000	\$152,872	\$0	\$152,872
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$152,872</b>	<b>\$0</b>	<b>\$152,872</b>
Fund Balance	(\$28,005)	(\$49,285)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ Revenue for the 2017-2018 Proposed Budget is estimated at the Fiscal Year 2014-2015 level plus a 1% increase for growth. The Fiscal Year 2015-2016 revenue was not used to calculate the base as there was a national paper shortage experienced that year that caused a sharp decline in birth certificate revenue. The Department has experienced a partial recovery of this revenue in 2016-2017 and anticipates a full recovery plus a small amount of growth in 2017-2018.

## BUDGET AND OPERATIONS

- ◆ Service levels remained constant in the 2017-2018 Proposed Budget.
- ◆ The Proposed Budget includes a \$22,822 increase in order to maintain current service levels due to increased operating costs by vendors that had not previously been supported, of which \$0 in General Fund contribution is required to accommodate the overall increase in costs.

## STAFFING IMPACTS

Total current authorized positions— 0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$152,872 be approved for the Community Services Agency – County Children’s Fund. This budget is funded by \$152,872 in estimated departmental revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no recommended changes to this budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$152,872 be approved for the Community Services Agency – County Children’s Fund. This budget is funded by \$152,872 in estimated departmental revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Aid Programs**

**COMMUNITY SERVICES AGENCY—GENERAL ASSISTANCE**

Budget Unit 1633 0045901  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the General Assistance (GA) Program, which is mandated by Welfare and Institutions Code (WIC) 17000 and provides cash aid payments to the indigent. In addition, this budget also includes funding for GA Foster Care. The GA Program serves individuals not eligible for other aid programs.

<b>CSA - General Assistance</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$151,654	\$188,456	\$127,720	\$0	\$127,720
Miscellaneous Revenue	\$429	\$11,199	\$1,705	\$0	\$1,705
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$152,083</b>	<b>\$199,655</b>	<b>\$129,425</b>	<b>\$0</b>	<b>\$129,425</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$587,394	\$688,532	\$670,128	\$261,937	\$932,065
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$587,394</b>	<b>\$688,532</b>	<b>\$670,128</b>	<b>\$261,937</b>	<b>\$932,065</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$435,311</b>	<b>\$488,877</b>	<b>\$540,703</b>	<b>\$261,937</b>	<b>\$802,640</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

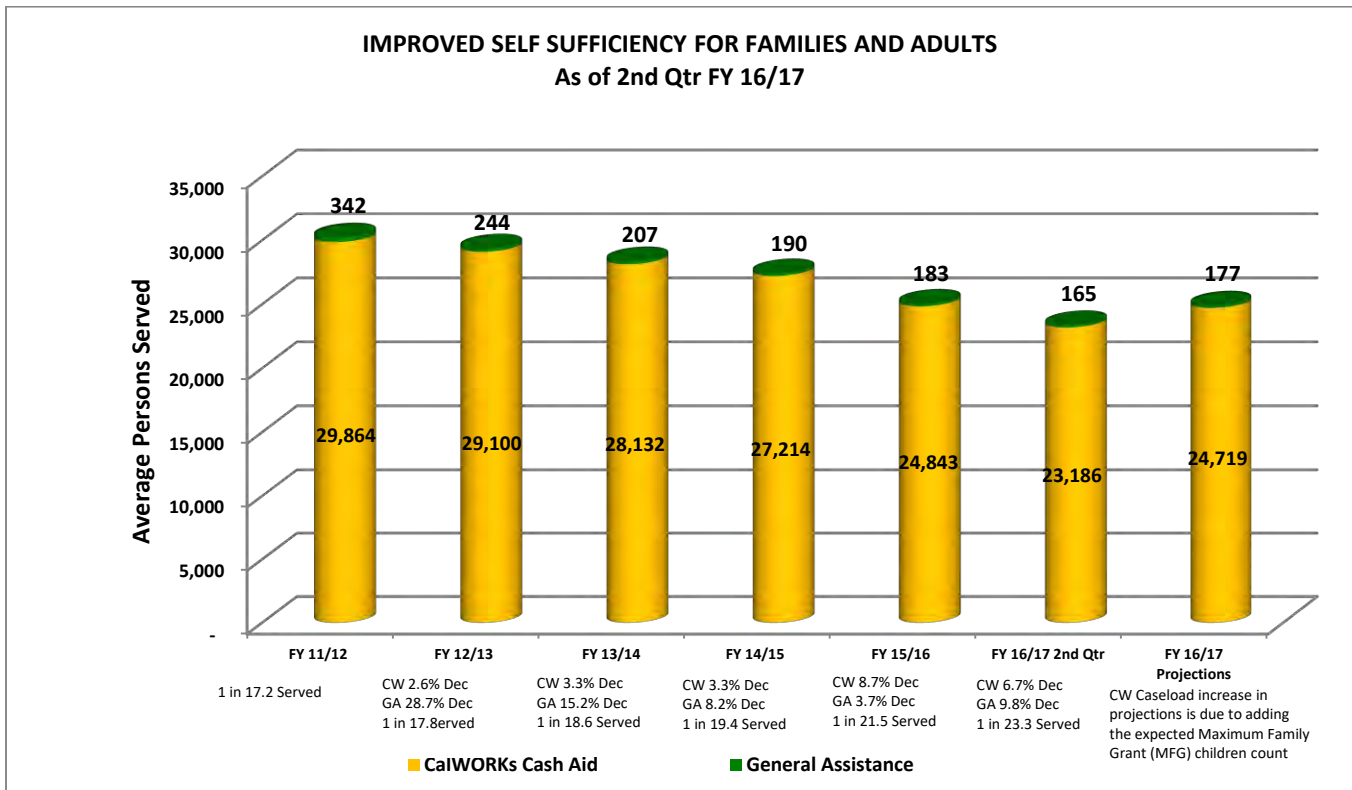
**REVENUE AND FUNDING SOURCES**

- ◆ Revenue for the 2017-2018 Proposed Budget is estimated using projected current grant and caseload trends plus historical trends on repayments.

**BUDGET AND OPERATIONS**

- ◆ At the base budget level of funding, the Department can maintain only 72% of the requested Fiscal Year 2017-2018 mandated GA programs. Estimated revenue of \$129,425 and General Fund contribution of \$540,703 will not support the mandated programs appropriations of \$932,065 through June 30, 2018.

- ◆ The Department is requesting additional General Fund contribution in the amount of \$261,937 as Stanislaus County has seen a rise in GA Foster Care High Needs Youth that need placement. These youth are often clients of Regional Services because they are intellectually delayed and in addition have destructive behaviors that can require a higher level of supervision and special training for the staff. The intensive treatment facilities that provide 24/7 monitoring are certified by the regional center but do not have a foster care rate. Without this foster care rate only county funds can be used. Resource family homes and group homes are not trained or willing to take children with these intellectual delays and destructive behaviors until they are stable. The Department continues to search for placements that have a foster care rate, but there are few available and they do not have many openings. The projected timeframes to stabilize these youth are 12-24 months. Over the past five years, the Department has experienced a decrease in GA caseloads. The decrease in GA is attributed to the enhanced County Work Program and the Board of Supervisors' approved Interim Assistance eligibility timeframes. These enhancements provide temporary needed support to customers as well as the framework to ensure consistent application of program requirements. The decline in caseloads signals an overall increase in the self-sufficiency of families and individuals served. GA has declined by 20.3% over the past three years. The total number of CalWORKs and GA clients served has declined from a high of 1 in 17.2 served in Fiscal Year 2011-2012 to the current rate of 1 in 23.3 served through December 2016.



**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$261,937 related to increased costs for long term placements of High Needs Youth.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$670,128 be approved for Community Services Agency – General Assistance. This budget is funded by \$129,425 in estimated departmental revenue and a \$540,703 Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ Consistent with the Fiscal Year 2017-2018 Proposed Budget General Fund contribution unmet need request of \$261,937 due to the rise in Foster Care High Needs Placement, the Department continues to see a rise in General Assistance Foster Care High Needs Youth (HNY) that require placement in intensive treatment facilities that provide 24/7 monitoring. The projected timeframes to stabilize these youth are 12-24 months. Due to the length of placements, this is an ongoing cost to support the stabilization of HNY.
- ◆ The Department is requesting an increase in both appropriations and in General Fund contribution of \$261,937, for a total of \$932,065 to maintain mandated service levels for Fiscal Year 2017-2018.
- ◆ If the request is approved, it allows the Department, which is under court order to place children, pursuant to W&I Code 361.2, in appropriate placements where the child’s intellectual and behavioral needs are met and they are in a safe, secure and stable environment. This request assists in the requirement for securing a placement that meets the child's needs as stated on their case plan pursuant to W&I Code 16501.1 to avoid being noncompliant with mandates.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$932,065 be approved for Community Services Agency – General Assistance. This budget is funded by \$129,425 in estimated departmental revenue and a \$802,640 Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY- ADMINISTRATION**

Budget Unit 1640 0045980  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the administration costs for the Public Authority (PA), a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The PA provides mandated services to In-Home Supportive Services (IHSS) providers and recipients. The purpose of the PA is to link potential IHSS providers with IHSS recipients through the Registry providing an efficient delivery of services. The PA is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS.

<b>CSA - IHSS Public Authority - Administration</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2	\$2	\$0	\$0	\$0
Intergovernmental Revenue	\$513,202	\$939,008	\$647,043	\$330,023	\$977,066
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$10,492	\$10,492	\$10,492	\$0	\$10,492
<b>Total Revenue</b>	<b>\$523,696</b>	<b>\$949,502</b>	<b>\$657,535</b>	<b>\$330,023</b>	<b>\$987,558</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$16,051	\$184,091	\$55,676	\$0	\$55,676
Other Charges	\$528,548	\$770,056	\$626,140	\$349,971	\$976,111
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$544,599</b>	<b>\$954,147</b>	<b>\$681,816</b>	<b>\$349,971</b>	<b>\$1,031,787</b>
Fund Balance	\$0	(\$1)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$20,903</b>	<b>\$4,646</b>	<b>\$24,281</b>	<b>\$19,948</b>	<b>\$44,229</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue for the 2017-2018 Proposed Budget is estimated using the Fiscal Year 2011-2012 PA Administration allocation level to determine the Federal/State/County share. In the absence of direction from the State related to the discontinuance of the IHSS Maintenance of Effort (MOE), costs above this previous allocation have been budgeted at approximately 50% Federal and 50% County Share. (IHSS Residual cases receive no Federal funds).



## BUDGET AND OPERATIONS

- ◆ At the Fiscal Year 2017-2018 Proposed Budget level, the PA Administration is established at \$681,816 with a County Share requirement of \$136,117 of which \$24,281 is County General Fund Contribution and \$111,836 is 1990-1991 Realignment. This assumes a County Share composite rate of 19.9%. This level of funding is not sufficient to cover PA Administration operations beyond April 2018. This does not reflect the total program need and requires additional appropriations of \$136,259.
- ◆ The Department requires a budget of \$818,075 to fund a full fiscal year. At this level of funding the Department has a total unmet need of \$136,259 of which \$67,742 is Federal revenue and \$68,517 is County General Fund contribution.
- ◆ The PA Administration Fiscal Year 2017-2018 Proposed Budget Department request is \$818,075, a decrease of approximately 6.5% or \$56,608 less than the 2016-2017 Adopted Final Budget level of \$874,683. The Proposed Budget includes a decrease in IHSS MOE expenses of \$140,702 and an increase in service levels of \$78,246 due to costs associated with the Stanislaus County Veterans Center and \$5,848 in indirect costs. To support this level of operations and maintain mandated services, the Department requested an increase to the General Fund contribution in the amount of \$68,517. This unmet need is a result of the elimination of the IHSS MOE in the Fiscal Year 2017-2018 Governor's Budget and the reinstatement of a 35% county share of all nonfederal IHSS program costs.
- ◆ The elimination of the IHSS MOE presents unique challenges and mandates. Additional information about the elimination of the IHSS MOE is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$136,259 due to the elimination of the IHSS MOE in the 2017-2018 Governor's Budget.

## STAFFING IMPACTS

Total current authorized positions— 0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$681,816 be approved for the Community Services Agency – IHSS Public Authority Administration. This budget is funded by \$657,535 in estimated departmental revenue and \$24,281 in Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

## 2017-2018 FINAL BUDGET

### DEPARTMENT REQUEST

At the Fiscal Year 2017-2018 Adopted Proposed Budget funding level of \$681,816, the Department can maintain only 66% of the \$1,031,787 recommended at Fiscal Year 2017-2018 Final Budget to meet program mandates.

- ◆ The Department is requesting an appropriation increase of \$349,971 and an offsetting estimated revenue increase of \$330,023 of 1991 Realignment, Federal and State funding in support of mandated services. The Department is requesting an increase in General Fund contribution of \$19,948 for a total General Fund contribution of \$44,229 in order to meet the mandated Maintenance of Effort (MOE) requirement. The Fiscal Year 2017-2018 total projected Stanislaus County In-Home Supportive Services (IHSS) MOE is \$16,837,534. Of that, \$213,712 is assigned from the IHSS MOE to Public Authority Administration, which includes the

unmet need request of \$19,948. At the year-end close of Fiscal Year 2016-2017, the Department did not require its full allocation of General Fund Mandated Match. Those remaining funds were set aside for use in the current year to support the IHSS program needs.

- ◆ The General Fund contribution unmet need changed from \$68,517 at Proposed Budget to \$19,948 as a result of the new IHSS restructured MOE and is consistent with the IHSS MOE impacts due to the Fiscal Year 2017-2018 Governor's May Revise Budget and Senate Bill (SB) 90 as described under Fund 1631 Program Services and Support, IHSS Case Management Administration description.
- ◆ In addition, 1991 Realignment anticipated growth available was used to offset a portion of the County Share for Cal-Fresh for this Fiscal Year as a one-time strategy. In the future, 1991 Realignment funding will be allocated to IHSS MOE as a priority per the State's funding strategy. The 1991 Realignment is dependent on State Sales Tax Revenue and can be volatile. Due to the volatility of 1991 Realignment revenue the Department may need to request additional County General Funds in the event revenues do not materialize.
- ◆ The Department is waiting for further clarification from the State on the following items and will report back to the Board at the mid-year budget review with any updates:
  - ◆ The re-direction of Vehicle License Fee (VLF) Growth revenues to mitigate the increase IHSS MOE cost.
  - ◆ Acceleration of payment of Sales Tax revenue which would eliminate the two-year lag in funding the 1991 Realignment caseload growth.
  - ◆ The impacts of the new IHSS MOE structure to IHSS Administration and Public Authority Administration as well as county specific adjustments are unknown at this time.
  - ◆ A 5% inflation factor will be applied July 1, 2018 and effective July 1, 2019 and thereafter, a 7% inflation factor will be applied.
- ◆ If the request is approved, the Department will be able to remain within appropriations and maintain mandated service levels. The Department's programs under the Public Authority Administration budget are in support of mandated services with an MOE local match requirement. In order to operate the mandated services the MOE local match is required.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,031,787 be approved for the Community Services Agency – IHSS Public Authority-Administration. This budget is funded by \$987,558 in estimated departmental revenue and \$44,229 in Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-BENEFITS**

Budget Unit 1641 0045990  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the dental and vision benefits for In-Home Supportive Services (IHSS) providers. The benefits are administered by the United Domestic Workers of America (UDWA).

The current Memorandum of Understanding (MOU) between the IHSS Public Authority (PA) of Stanislaus County and the IHSS Providers, through the UDWA, is for the period of February 9, 2016 through June 30, 2019 (Board Item No. 2016-86).

Under the approved labor agreement with the UDWA, the PA will reimburse the UDWA Benefits Trust for the actual cost of the dental and vision benefits paid for the effective period up to a maximum of \$.10 per paid provider hour, one month in arrears.

<b>CSA - IHSS Public Authority - Benefits</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$91,185	\$566,637	\$444,885	\$305,777	\$750,662
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$149,767	\$22,727	\$342,897	\$0	\$342,897
Other Financing Sources	\$456	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$241,408</b>	<b>\$589,364</b>	<b>\$787,782</b>	<b>\$305,777</b>	<b>\$1,093,559</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$240,952	\$568,865	\$871,618	\$188,470	\$1,060,088
Other Charges	\$13,479	\$87,241	\$0	\$131,794	\$131,794
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$254,431</b>	<b>\$656,106</b>	<b>\$871,618</b>	<b>\$320,264</b>	<b>\$1,191,882</b>
Fund Balance	\$0	\$1	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$13,023</b>	<b>\$66,741</b>	<b>\$83,836</b>	<b>\$14,487</b>	<b>\$98,323</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ Revenue for the 2017-2018 Proposed Budget is estimated using Federal/State/County composite sharing ratios based on case type and the trend of actual paid case amounts. (Community First Choice Option (CFCO) cases receive a 56% Federal share and IHSS Residual cases receive no Federal funds).

## BUDGET AND OPERATIONS

- ◆ Costs have increased due to a rise in actual paid provider hours. This supports an efficient delivery of customer services.
- ◆ At the Fiscal Year 2017-2018 Proposed Budget level, the IHSS PA Benefits are established at \$528,721 with a County Share requirement of \$86,671 of which \$83,836 is County General Fund Contribution and \$2,835 is 1990/1991 Realignment. The Provider Premium appropriations are budgeted at \$342,897 (no associated County Share) for a total of \$871,618. This assumes a County Share composite rate of 16.39%. This level of funding is not sufficient to cover IHSS PA Benefits beyond February 2018. This does not reflect the total program need which requires additional appropriations of \$188,470.
- ◆ The Department requested a budget for estimated revenue of \$1,060,088 to fund a full fiscal year. At this level of funding the Department has a total unmet need of \$188,470 of which \$157,575 is Federal and State revenue and \$30,895 is County General Fund Contribution. The County is legally obligated to pay the full cost of actual dental and vision benefit payments up to \$.10 per paid provider hour as committed to in the current Memorandum of Understanding (MOU).
- ◆ The IHSS PA Benefits Fiscal Year 2017-2018 Proposed Budget Department appropriations request is \$1,060,088, an increase of approximately .27%, or \$2,942, over the Fiscal Year 2016-2017 Adopted Final Budget level of \$1,057,146. The recommended Proposed Budget includes decreases in IHSS MOE expenses of \$81,000 and provider premium expenses of \$38,828 and an increase in service levels of \$122,770 due to benefit costs. The paid provider hours continue to rise due to the Fair Labor Standards Act requirements related to overtime and travel time. To maintain services agreed to in the current MOU, the Department is requesting an increase to the General Fund contribution in the amount of \$30,895. This unmet need is a result of the elimination of the IHSS MOE in the Fiscal Year 2017-2018 Governor's Budget and the reinstatement of a 35% County share of all nonfederal IHSS program costs.
- ◆ The elimination of the IHSS MOE presents unique challenges and mandates. Additional information about the elimination of the IHSS MOE is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$188,470 due to the elimination of the IHSS MOE in the 2017-2018 Governor's Budget.

## STAFFING IMPACTS

Total current authorized positions— 0

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$871,618 be approved for the Community Services Agency – IHSS Public Authority Benefits. This budget is funded by \$787,782 in estimated departmental revenue and \$83,836 in Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ At the Fiscal Year 2017-2018 Adopted Proposed Budget funding level of \$871,618, the Department can maintain only 73% of the \$1,191,882 recommended at Fiscal Year 2017-2018 Final Budget to meet program mandates.
- ◆ The Department is requesting an appropriation increase of \$320,264 and an offsetting estimated revenue increase of \$305,777 of 1991 Realignment, Federal and State funding to maintain current level of mandated services. The Department is requesting an increase in General Fund contribution of \$14,487 for a total General Fund contribution of \$98,323 in order to meet the mandated Maintenance of Effort (MOE) requirement. The Fiscal Year 2017-2018 total projected Stanislaus County In-Home Supportive Services (IHSS) MOE is \$16,837,534. Of that, \$131,794 is assigned to Public Authority Benefits Administration, which includes the unmet need request of \$14,487. At the year-end close of Fiscal Year 2016-2017, the Department did not require its full allocation of General Fund Mandated Match. Those remaining funds were set aside for use in the current year to support the IHSS program needs.
- ◆ The General Fund contribution unmet need changed from the Fiscal Year 2017-2018 Proposed Budget request from \$30,895 to \$14,487. This change is attributed to the new IHSS restructured MOE and is consistent with the IHSS MOE impacts due to the Fiscal Year 2017-2018 Governor's May Revise Budget and Senate Bill (SB) 90 as described under Fund 1631 Program Services and Support, IHSS Case Management Administration description.
- ◆ If the request is approved, the Department will be able to remain within appropriations and maintain mandated service levels.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,191,882 be approved for the Community Services Agency – IHSS Public Authority Benefits. This budget is funded by \$1,093,559 in estimated departmental revenue and \$98,323 in Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—IHSS PROVIDER WAGES**

Budget Unit 1642 0045992  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the wages for the In-Home Supportive Services (IHSS) providers.

The IHSS Program is a mandated entitlement program that provides services to approximately 6,442 (IHSS authorized cases as of February 2017) frail and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities.

Under the current labor agreement with United Domestic Workers of America (UDWA), approved by the Board of Supervisors on February 9, 2016 (Board Item No. 2016-86), IHSS provider wages are budgeted at \$10.65 per hour through December 31, 2017 and at \$11.00 per hour beginning January 1, 2018. (\$10.85 per hour effective January 1, 2018 is locally negotiated and the increase from \$10.85 to \$11.00 is due to the State minimum wage increase). The current agreement with UDWA is set to expire on June 30, 2019.

<b>CSA - IHSS Provider Wages</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$143	\$149	\$0	\$0	\$0
Intergovernmental Revenue	\$72,909,920	\$82,176,599	\$56,930,161	\$41,262,015	\$98,192,176
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$426,998	\$426,998	\$426,997	\$0	\$426,997
<b>Total Revenue</b>	<b>\$73,337,061</b>	<b>\$82,603,746</b>	<b>\$57,357,158</b>	<b>\$41,262,015</b>	<b>\$98,619,173</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$75,320,218	\$83,934,898	\$59,905,489	\$42,326,742	\$102,232,231
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$456	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$75,320,674</b>	<b>\$83,934,898</b>	<b>\$59,905,489</b>	<b>\$42,326,742</b>	<b>\$102,232,231</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,983,613</b>	<b>\$1,331,152</b>	<b>\$2,548,331</b>	<b>\$1,064,727</b>	<b>\$3,613,058</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

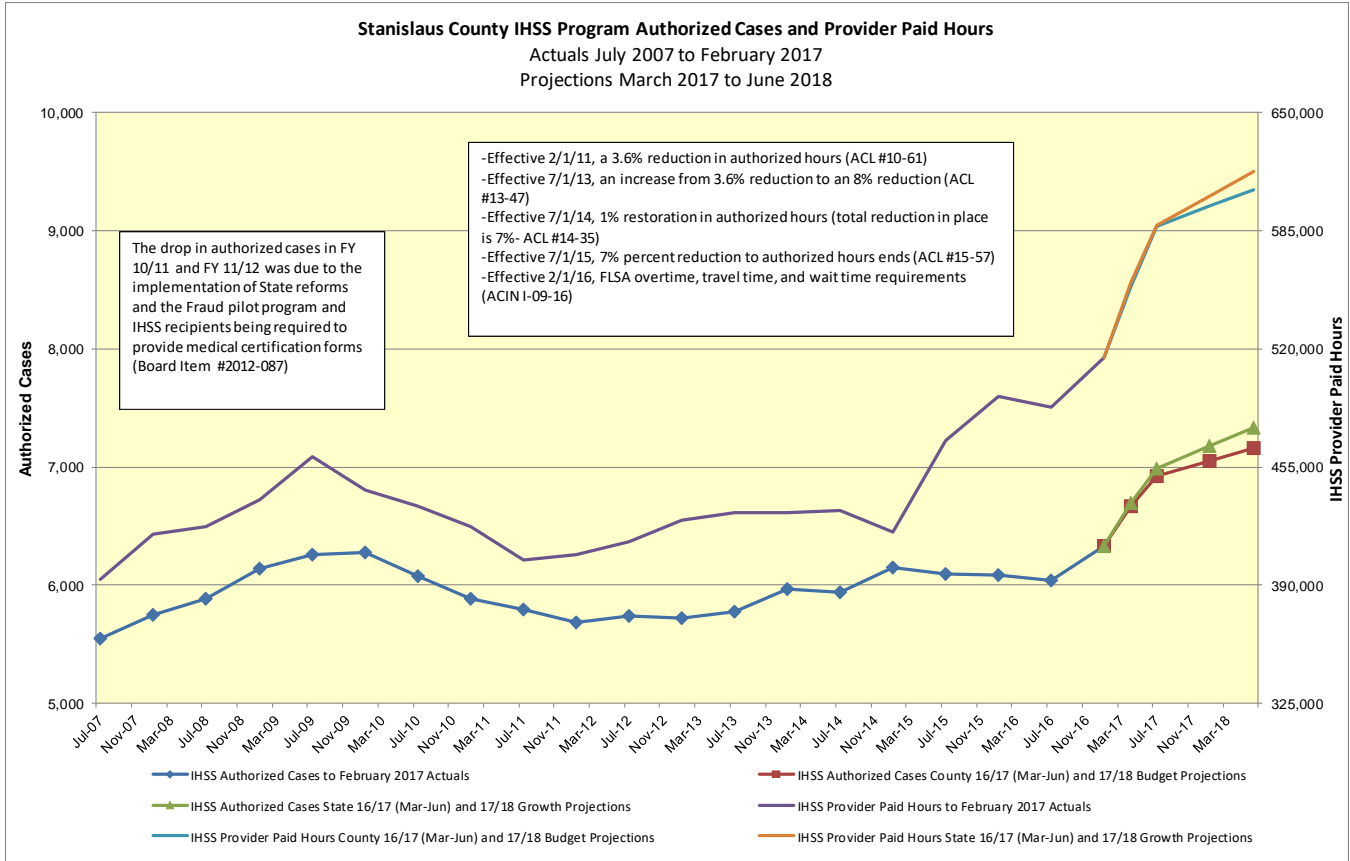
## REVENUE AND FUNDING SOURCES

- ◆ Revenue for the 2017-2018 Proposed Budget is estimated using Federal/State/County composite sharing ratios based on case type and the trend of actual paid case amounts. (Community First Choice Option (CFCO) cases receive a 56% Federal share and IHSS Residual cases receive no Federal funds).

## BUDGET AND OPERATIONS

- ◆ Costs have increased due a rise in caseloads and the number of paid hours. This supports an efficient delivery of customer services.
- ◆ At the Fiscal Year 2017-2018 Proposed Budget level, the IHSS Provider Wages is established at \$59,905,489 with a County Share requirement of \$9,820,067 of which \$2,548,331 is County General Fund Contribution and \$7,271,736 is 1990-1991 Realignment. This assumes a County Share composite rate of 16.39%. This level of funding is not sufficient to cover IHSS Provider Wages beyond February 2018. This does not reflect the total program need which requires additional appropriations of \$27,276,997.
- ◆ The Department requires a budget of \$87,182,486 to fund a full fiscal year. At this level of funding the Department has a total unmet need of \$27,276,997 of which \$22,805,588 is Federal and State revenue and \$4,471,409 is County General Fund Contribution. Due to the mandated nature of the IHSS program, the County is legally obligated to pay the full cost of the provider wages.
- ◆ The IHSS Provider Wages Fiscal Year 2017-2018 Proposed Budget Department request is \$87,182,486, an increase of approximately 6.1%, or \$5,021,041, over the Fiscal Year 2016-2017 Adopted Final Budget level of \$82,161,445. The recommended Proposed Budget includes a decrease in IHSS MOE expenses of \$10,049,356 and an increase of \$15,070,397 primarily due to increases in cases, the average hours per case, and wages. The paid provider hours continue to rise due to the Fair Labor Standards Act requirements related to overtime and travel time. To support this level of operations and maintain mandated services, the Department requested an increase to the General Fund contribution in the amount of \$4,471,409. This unmet need is a result of the elimination of the IHSS MOE in the Fiscal Year 2017-2018 Governor's Budget and the reinstatement of a 35% county share of all nonfederal IHSS program costs.
- ◆ In the absence of direction from the State, the Fiscal Year 2017-2018 Proposed Budget projections include State participation in all overtime hours. The State participation rate is currently capped at \$12.10 per hour. At this time, it is the understanding that the cap is related to the base wage.
- ◆ The elimination of the IHSS MOE presents unique challenges and mandates. Additional information about the elimination of the IHSS MOE is included in the Budget in Brief Key Challenges and Opportunities portion of the budget.





**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

- ◆ Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:
- ◆ \$4,471,209 due to the elimination of the IHSS MOE in the 2017-2018 Governor’s Budget and the reinstatement of a 35% county share of all nonfederal IHSS program costs.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$59,905,489 be approved for the Community Services Agency – IHSS Provider Wages. This budget is funded by \$57,357,158 in estimated departmental revenue and \$2,548,331 in Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0



**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ At the Fiscal Year 2017-2018 Adopted Proposed Budget funding level of \$59,905,489, the Department can maintain only 59% of the \$102,232,231 recommended at Fiscal Year 2017-2018 Final Budget to meet program mandates.
- ◆ The Department is requesting an appropriation increase of \$42,326,742 and an offsetting estimated revenue increase of \$41,262,015 of 1990/1991 Realignment, Federal and State funding to maintain current level of mandated services. The Department is requesting an increase in General Fund contribution of \$1,064,727 for a total General Fund contribution of \$3,613,058 to meet the mandated Maintenance of Effort (MOE) requirement. The Fiscal Year 2017-2018 total projected Stanislaus County In-Home Supportive Services (IHSS) MOE is \$16,837,534; of which, \$15,049,745 is assigned to IHSS Provider Wages, which includes the unmet need request of \$1,064,727. At the year-end close of Fiscal Year 2016-2017, the Department did not require its full allocation of General Fund Mandated Match. Those remaining funds were set aside for use in the current year to support the IHSS program needs.
- ◆ The General Fund contribution unmet need decreased from the Fiscal Year 2017-2018 Proposed Budget request from \$4,471,409 to \$1,064,727. The Department's request in the Adopted Proposed Budget was based on the Governor's January budget proposal, while the revised request at Final Budget is aligned with the enacted 2017-2018 State Budget.
  - ◆ While the paid provider hours and paid cases are going up, at this time the Department only has a few months of increasing trends and will use the mid-year budget process as an opportunity when more actual data is available. As actual data comes in, the Department will continue to monitor trends.
  - ◆ If the request is approved, the Department will be able to remain within appropriations and maintain mandated service levels.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$102,232,231 be approved for the Community Services Agency – IHSS Provider Wages. This budget is funded by \$98,619,173 in estimated departmental revenue and \$3,613,058 in Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—INTEGRATED CHILDREN’S SERVICES**

Budget Unit 1636 0045951  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the county share of cost to support Integrated Children’s Services (ICS) core programs funded by Non-Federal Child Welfare Services (CWS) allocations or 2011 State Realignment revenue that require a local match. Sources of funds are donations or contributions from local community partners. On March 3, 2015, the Board of Supervisors approved the elimination of the local requirement for community partners to provide local match funding. This fund was closed out as of June 30, 2016.

<b>CSA - Integrated Childrens Services</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$15)	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>(\$15)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$60	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$60</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Balance</b>	<b>\$75</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ No revenue is estimated for the Fiscal Year 2017-2018 Proposed Budget as this fund was closed out as of June 30, 2016.

**BUDGET AND OPERATIONS**

- ◆ Per State Controller guidelines, an inactive budget must be included in the annual spending plan for a three-year period before it can be removed from the County Budget.
- ◆ Service levels were not adjusted in the Proposed Budget as this fund was closed out as of June 30, 2016. Sober Living Environment services and corresponding revenue currently resides in Fund 1631 CSA Program Services and Support budget consistent with the Board of Supervisors decision on March 3, 2015 to approve agenda item #2015-73 to end the partner match requirement for Sober Living Environment Services.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that no appropriations be budgeted for Community Services Agency – Integrated Children’s Services budget. This budget was closed out as of June 30, 2016.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no recommended changes to this budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

There is no recommended budget for Community Services Agency – Integrated Children’s Services budget. This budget was closed out as of June 30, 2016.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Aid Programs**

**COMMUNITY SERVICES AGENCY—PUBLIC ECONOMIC ASSISTANCE**

Budget Unit 1632 0045801  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds cash aid to Stanislaus County families who are eligible for temporary economic assistance, and to children requiring out-of-home placement on a temporary or permanent basis. All assistance payments to customers/clients are included in this budget. Mandated by Federal and State laws, these caseload driven programs include:

**StanWORKs Programs:**

- ◆ Temporary Assistance for Needy Families (TANF) otherwise known as California Work Opportunity and Responsibility to Kids (CalWORKs)
- ◆ Refugee Cash Assistance Program (RCA)
- ◆ Cash Assistance Program for Immigrants (CAPI)
- ◆ State Utility Assistance Subsidy (SUAS)
- ◆ Work Incentive Nutritional Supplement (WINS)

**Children's Programs:**

- ◆ Aid to Families with Dependent Children - Foster Care (AFDC/FC)
- ◆ Aid to Families with Dependent Children - Extended Foster Care (AFDC/EFC)
- ◆ Adoption Assistance Program (AAP)
- ◆ Kinship Guardianship Assistance Payment Program (Fed/Kin-GAP)
- ◆ Transitional Housing Program Plus (THP-Plus)
- ◆ Approved Relative Caregiver Program (ARC)

<b>CSA - Public Economic Assistance</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$503	\$189	\$0	\$0	\$0
Intergovernmental Revenue	\$73,768,782	\$76,398,466	\$81,184,694	\$0	\$81,184,694
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$18,127,181	\$18,813,726	\$17,136,431	\$0	\$17,136,431
<b>Total Revenue</b>	<b>\$91,896,466</b>	<b>\$95,212,381</b>	<b>\$98,321,125</b>	<b>\$0</b>	<b>\$98,321,125</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$94,142,471	\$97,028,182	\$100,242,943	\$0	\$100,242,943
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$94,142,471</b>	<b>\$97,028,182</b>	<b>\$100,242,943</b>	<b>\$0</b>	<b>\$100,242,943</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$2,246,005</b>	<b>\$1,815,801</b>	<b>\$1,921,818</b>	<b>\$0</b>	<b>\$1,921,818</b>

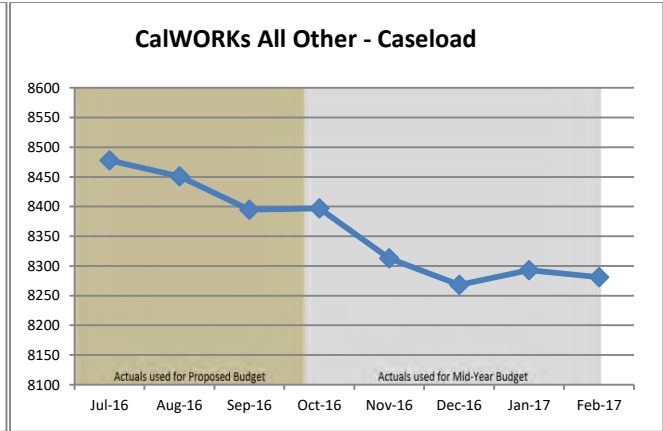
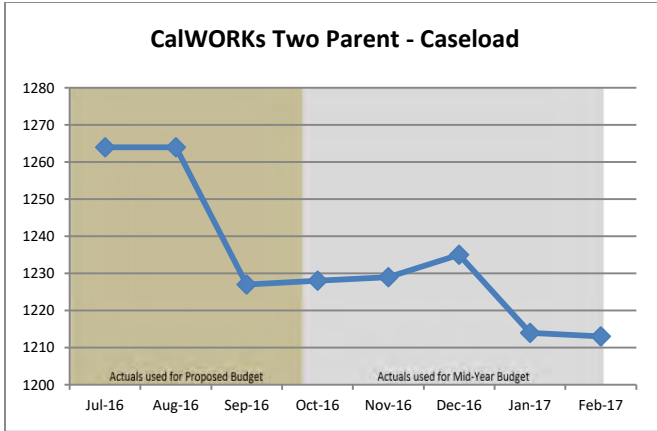
\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

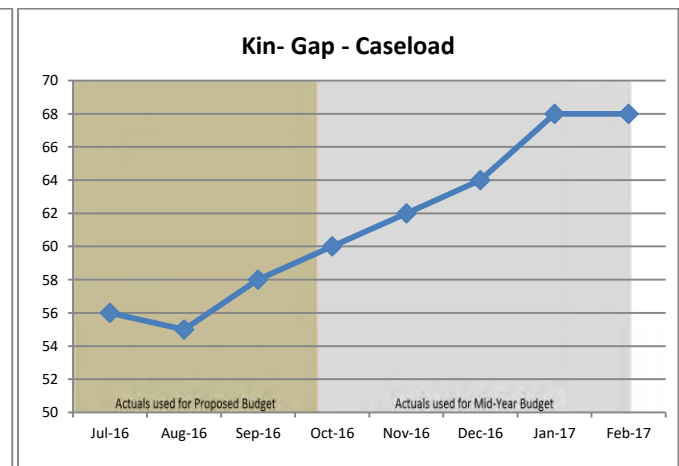
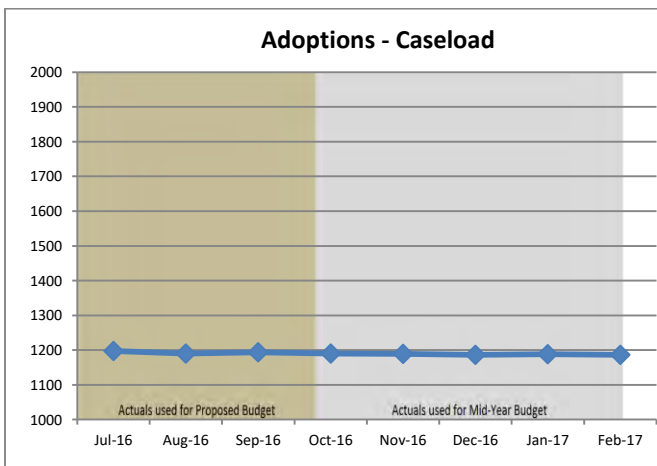
- ◆ Revenue for Fiscal Year 2017-2018 Proposed Budget is estimated using projected current grant and caseload trends in correlation to Federal/State funding support. Projections included only one month of impacts directly associated to Continuum of Care Reform (CCR), Maximum Family Grant (MFG) rule repeal and Housing Assistance Program “once in a lifetime” rule repeal which all became effective January 1, 2017, and the Department will use Fiscal Year 2017-2018 to monitor and will report back to Board of Supervisors during the mid-year process.

**BUDGET AND OPERATIONS**

- ◆ Proposed Budget service levels were adjusted to meet projected increased expenditures primarily attributed to CCR impacts to AFDC/FC and AAP.
- ◆ The Proposed Budget level includes a \$699,215 increase in order to maintain current service levels due to increased costs in AFDC/FC, AFDC/EFC and AAP offset by decreases in Approved Relative Caregiver (ARC) and a declining trend within the StanWORKs programs primarily in the CalWORKs Program. No additional General Fund contribution is required to accommodate the overall increase in costs.
- ◆ At the proposed level of funding, the Department can maintain Fiscal Year 2017-2018 mandated Public Economic Assistance programs. Estimated revenue of \$98,321,125 and General Fund contribution of \$1,921,818 will fully fund the mandated programs proposed budget appropriations of \$100,242,943. This reflects a projected increase of \$699,215 with no additional General Fund contribution for this fund.
- ◆ The overall decrease in CalWORKs caseloads indicates that families in Stanislaus County are becoming more self-sufficient and better able to provide for their own financial needs. Continued efforts to work with individuals and parents in developing both life and job skills are leading to higher levels of engagement, participation, employment and self-sufficiency.



- ◆ The Maximum Family Grant (MFG) rule provides that, for the purpose of determining the maximum aid payment, the number of needy persons in a family shall not include any child born into a family that has received cash aid continuously for ten months immediately prior to the child’s birth. The MFG Rule was repealed effective January 1, 2017, due to the enactment of Assembly Bill (AB) 1603, no child will be denied aid because he/she was born into a family that received cash aid continuously for ten months immediately prior to their birth. As a result, there is an anticipated increase in the persons served with the additional increase of 2,800 MFG children included in the annualized projection for Fiscal Year 2016-2017.
- ◆ AFDC/FC and AFDC/EFC expenditures are projected to increase by 14.7% more than Adopted Final Budget Fiscal Year 2016-2017. Stanislaus County has seen an increase in the average yearly grant due primarily to Continuum of Care Reform (CCR) which became effective January 1, 2017.
- ◆ Resource Family Approval (RFA) is a key component to the success of the CCR, with a goal of providing consistent placement standards, services, and improved permanency outcomes for foster children. All 58 Counties were required to implement RFA beginning January 1, 2017.
- ◆ In AFDC/FC and AFDC/EFC projections, caseload and grants are subject to fluctuations as different types of emergency situations arise. Large sibling groups and special needs placements can cause expenditures to increase rapidly. The Department monitors child safety issues closely and will report back to the Board of Supervisors if the status of the AFDC/FC and AFDC/EFC program changes.
- ◆ AAP, while holding steady in in the current fiscal year, has increased from the prior fiscal year. Fed/Kin-GAP has also steadily increased. Both programs clearly indicate that the Department is improving permanent placement.



**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$100,242,943 be approved for Community Services Agency – Public Economic Assistance. This budget is funded by \$98,321,125 in estimated departmental revenue and a \$1,921,818 Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no changes requested for Final Budget.

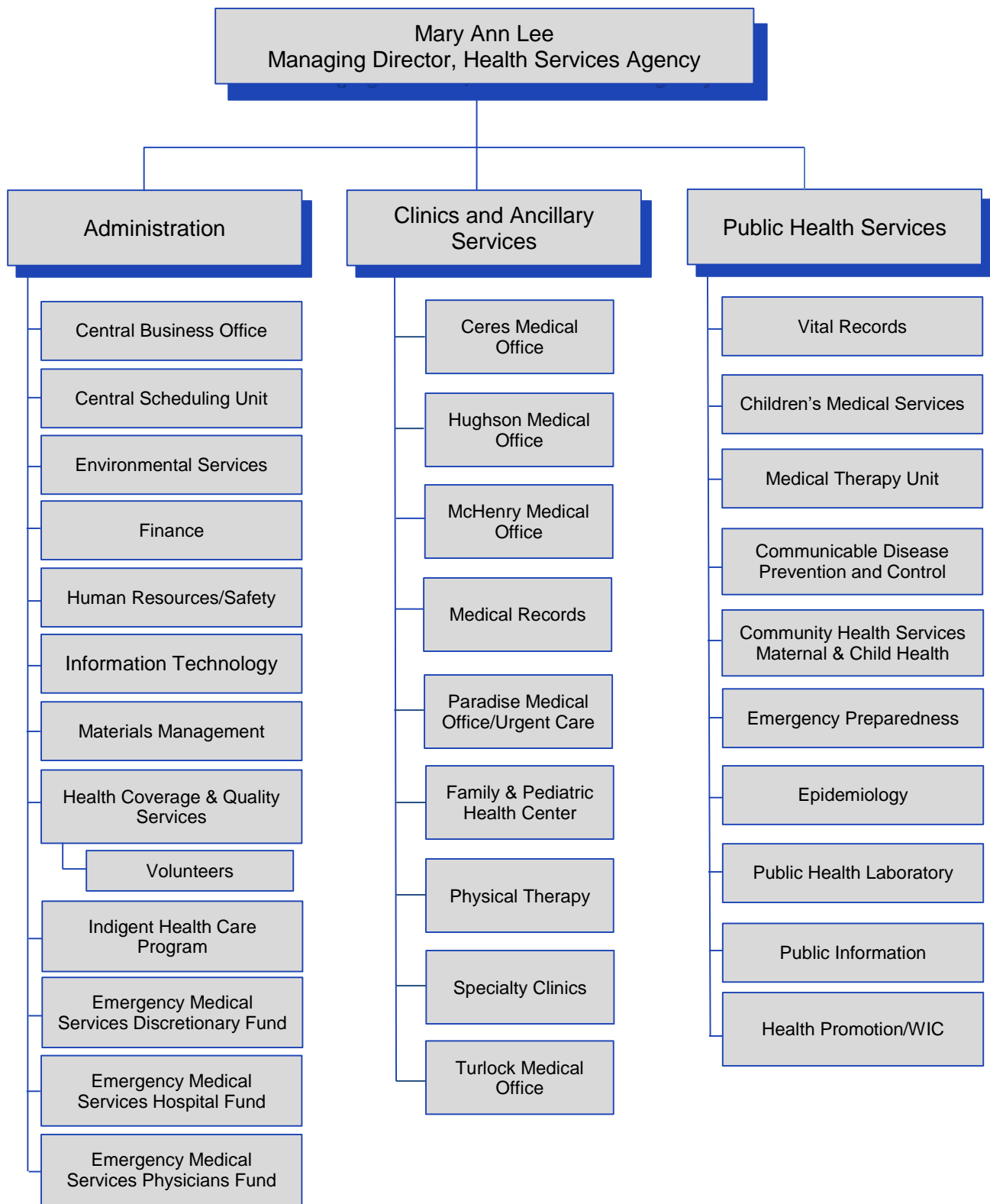
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$100,242,943 be approved for Community Services Agency – Public Economic Assistance. This budget is funded by \$98,321,125 in estimated departmental revenue and a \$1,921,818 Mandated County Match contribution from the General Fund.

Total recommended authorized positions— 0



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[www.schsa.org](http://www.schsa.org)



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY**  
**Mary Ann Lee, Managing Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$76,868,076
Use of Fund Balance	(\$590,982)
Net County Cost	\$5,767,375
Gross Costs	\$82,044,469
% Funded by General Fund	7.0%
Total Allocated Positions	486

**MISSION STATEMENT**

- ◆ *Promote wellness and healthy lifestyles;*
- ◆ *Prevent illness and injury;*
- ◆ *Provide quality care and treatment; and*
- ◆ *Preserve access to healthcare for the underserved*

*Through leadership, continuous improvement and teamwork.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Health Services Agency (HSA) **Administration** Division provides oversight and support for the Agency’s Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services. The overhead functions included in this budget unit are Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services.

The Medically Indigent Health Care Program (IHCP) provides basic health care to indigent residents of Stanislaus County who are not Medi-Cal eligible and do not have health insurance. However, the Medically Indigent Adult (MIA) Program is not an insurance plan and does not meet the minimum essential coverage requirement of the Affordable Care Act (ACA). The County’s MIA program is essentially the payer of last resort for eligible indigents, as outlined in Welfare and Institutions (W&I) Code, Section 17000: “Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or Private institutions.”

The Emergency Medical Services (EMS) Discretionary Fund Health and Safety Code requires the County to establish and coordinate a system that provides emergency medical care in the region. To

provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties. HSA has established three EMS Funds known as the (EMS Maddy - Discretionary, Hospital, and Physicians) Fund pursuant to California Health and Safety Code Section 1797.98.

The HSA-IHCP Emergency Medical Services Hospital Health and Safety code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. In order to provide these services, the County contracts with hospitals within the community. The IHCP Emergency Medical Services Physicians Health and Safety code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. To provide these services, the County contracts with Stanislaus Medical Foundation for medical care.

The **Clinics and Ancillary Services** Division provides primary care, specialty care, and certain ancillary services that support such care, primarily occupational and physical therapy services. The provision of these services is intended to reach underserved and uninsured individuals, Medi-Cal recipients, and the County Indigent Adult population. Primary Care Clinic services are currently provided at six Federally Qualified Health Center Look-Alike (FQHC-LA) medical office locations positioned

throughout the County. The Valley Family Medicine Residency (VFMR) Program of Modesto, which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS), provides family medicine residency training.

The **Public Health Services** has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. The outcome of community assessments and input as it relates to Ten Essential Public Health Services determines how the Division targets its focus for health improvement as outlined on HSA's website. The majority of these Public Health services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness and are the first line of defense against health threats, natural disaster, terrorism, and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

The Public Health Services Division is responsible for delivering services and programs which help to protect and improve the lives of County residents. It is Public Health's responsibility to prevent illnesses and injury, promote healthy lifestyles and behaviors, and to protect the community from health threats. Under California Health and Safety Code, coupled with their guidance and direction, Public Health

establishes and operates an array of public health programs focused on population health. These programs include the prevention and control of communicable diseases throughout the community, rapid response to threats through the provision of emergency training and response, and conducting health promotion activities throughout the County. The public health delivery system encompasses a range of interventions and services geared toward improving the health outcomes for Stanislaus County. Although many of the programs receive categorical funding, collectively the Department strives to ensure that all residents have the opportunity to be healthy, are safe from health threats, and are able to access the services that will help to protect, promote, and preserve their health and overall well-being.

The Public Health Vital and Health Statistics office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are available upon request. The information that is collected from these records provides valuable health and research data, allowing health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

## **BOARD OF SUPERVISORS PRIORITY AREA**

The Health Services Agency supports the Board Priority areas of A Healthy Community and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families; Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

## **ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Health Services Agency include:

### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- ◆ The visioning project, Strategic Business and Facility Plan is actively in progress; to date, the Specialty and Physical Rehabilitation clinics have moved to an updated efficient facility and the Family and Pediatric Health Center remodel is nearing completion with improved efficiency and security measures
- ◆ The Public Health Accreditation application has been submitted and is under review by the national Public Health Accreditation Board
- ◆ The Annual Recertification of the Federally Qualified Health Center Look-Alike designation was achieved for the primary care clinics

### FISCAL YEAR 2017-2018 OBJECTIVES

- ◆ Completion of the Strategic Business Plan and Master Facility Plan, with implementation of additional interim facility solutions for main campus functions
- ◆ Achieve national Public Health Accreditation and establish a new Community Health Improvement Plan (Framework for a Thriving Stanislaus)
- ◆ Achieve the Three-Year Federally Qualified Health Center Look-Alike Renewal designation for the primary care clinics

#### **BUDGETS WITHIN THE HEALTH SERVICES AGENCY INCLUDE:**

- ◆ Administration
- ◆ Clinics and Ancillary Services
- ◆ Emergency Medical Services Discretionary Fund
- ◆ Indigent Health Care Program (IHCP)
- ◆ IHCP-Emergency Medical Services Hospital
- ◆ IHCP-Emergency Medical Services Physicians
- ◆ Public Health
- ◆ Public Health Vital and Health Statistics

#### **PERFORMANCE OUTCOMES: FINANCIAL**

##### **Summary of Department Financial Outcomes**

- ◆ The Department provides and oversees a combined system of clinical medical care sites; public health assessment, monitoring, reporting and community health monitoring; mandated care to the indigent who do not qualify for insurance coverage or Medi-Cal; and a state-funded program to reimburse physicians, surgeons and contracted hospitals providing Emergency Medical Services for uninsured patients. Revenues for the clinics, composed of patient services and Intergovernmental Transfers, are stable despite the downward trending of patient visits and available physicians.
- ◆ The Gross Costs of programs providing direct patient services, such as Clinic and Ancillary and Public Health, are typically under budget as a result of savings in salaries and benefits due to staffing vacancies in hard-to-recruit positions. Public Health grant programs are operated on a reimbursement basis and produce revenues which track in line with levels of staffing. EMS programs pay service providers on a variable percentage basis, which is dependent upon collection of court fines and fees.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Health Services Agency - Administration</b>								
1401 1301000 Special Revenue Fund								
Total Revenue	\$6,319,878	\$6,334,215	\$6,262,766	\$6,387,577	\$7,520,709	\$6,996,380	(\$524,329)	93.03%
Use of Fund Balance	\$0	\$0	\$0	\$0	\$111,793	(\$515)	(\$112,308)	-0.46%
Gross Costs	\$6,319,878	\$6,334,215	\$6,262,766	\$6,387,577	\$7,632,502	\$6,995,865	(\$636,637)	91.66%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Health Services Agency - Clinic and Ancillary Svcs</b>								
4051 1010001 Enterprise Fund								
Total Revenue	\$35,170,611	\$32,732,557	\$37,546,079	\$40,413,133	\$43,636,011	\$42,807,641	(\$828,370)	98.10%
Use of Fund Balance	(\$216,161)	(\$628,898)	(\$19,836,039)	(\$7,020,544)	\$2,368,478	(\$5,183,312)	(\$7,551,790)	-218.85%
Gross Costs	\$40,608,119	\$36,984,479	\$37,639,884	\$37,853,732	\$49,117,886	\$40,737,726	(\$8,380,160)	82.94%
Net County Cost	\$5,653,669	\$4,880,820	\$19,929,844	\$4,461,143	\$3,113,397	\$3,113,397	\$0	100.00%
<b>Health Services Agency - EMS Discretionary Fund</b>								
1429 1210001 Special Revenue Fund								
Total Revenue	\$156,356	\$130,733	\$113,619	\$98,747	\$95,500	\$106,160	\$10,660	111.16%
Use of Fund Balance	(\$57,571)	\$29,812	\$73,691	\$59,456	\$0	(\$16,267)	(\$16,267)	0.00%
Gross Costs	\$98,785	\$160,545	\$187,310	\$158,203	\$95,500	\$89,893	(\$5,607)	94.13%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Health Services Agency - Indigent Health Care</b>								
1404 1501000 Special Revenue Fund								
Total Revenue	\$15,734,482	\$7,776,795	\$2,171,659	\$445,059	\$252,500	\$334,996	\$82,496	132.67%
Use of Fund Balance	\$7,182	(\$51,784)	(\$2,700,991)	\$1,393,240	(\$105,134)	(\$477,187)	(\$372,053)	453.88%
Gross Costs	\$17,593,751	\$10,177,098	\$724,755	\$2,138,299	\$447,366	\$157,809	(\$289,557)	35.28%
Net County Cost	\$1,852,087	\$2,452,087	\$1,254,087	\$300,000	\$300,000	\$300,000	\$0	100.00%
<b>Health Services Agency - IHCP EMS Hospital</b>								
1434 1500010 Special Revenue Fund								
Total Revenue	\$316,760	\$272,449	\$238,475	\$214,889	\$202,000	\$236,292	\$34,292	116.98%
Use of Fund Balance	(\$71,640)	(\$84,090)	(\$12,306)	(\$184,909)	\$124,426	(\$56,275)	(\$180,701)	-45.23%
Gross Costs	\$245,120	\$188,359	\$226,169	\$29,980	\$326,426	\$180,017	(\$146,409)	55.15%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Health Services Agency - IHCP EMS Physicians</b>								
1435 1500020 Special Revenue Fund								
Total Revenue	\$680,553	\$578,878	\$472,580	\$442,344	\$406,500	\$443,140	\$36,640	109.01%
Use of Fund Balance	(\$276,539)	(\$75,844)	\$255,551	\$29,750	\$50,000	(\$109,949)	(\$159,949)	-219.90%
Gross Costs	\$404,014	\$503,034	\$728,131	\$442,094	\$456,500	\$333,191	(\$123,309)	72.99%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Health Services Agency - Public Health</b>								
1402 1200001 Special Revenue Fund								
Total Revenue	\$20,165,122	\$20,452,323	\$20,839,542	\$21,139,328	\$23,360,604	\$21,606,211	(\$1,754,393)	92.49%
Use of Fund Balance	(\$1,361,738)	(\$1,135,695)	(\$1,905,240)	(\$2,256,698)	\$138,173	(\$3,019,623)	(\$3,157,796)	-2185.39%
Gross Costs	\$19,607,859	\$20,121,103	\$20,915,604	\$21,236,608	\$25,852,755	\$20,940,566	(\$4,912,189)	81.00%
Net County Cost	\$804,475	\$804,475	\$1,981,302	\$2,353,978	\$2,353,978	\$2,353,978	\$0	100.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Health Services Agency - PH Vital and Health Statistics</b>								
1428 1250001 Special Revenue Fund								
Total Revenue	\$48,015	\$52,456	\$53,638	\$63,010	\$62,000	\$60,709	(\$1,291)	97.92%
Use of Fund Balance	(\$34,788)	(\$38,278)	(\$42,579)	(\$52,171)	(\$47,000)	(\$42,550)	\$4,450	90.53%
Gross Costs	\$13,227	\$14,178	\$11,059	\$10,839	\$15,000	\$13,159	\$3,159	121.06%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ An increase of shareable revenue from the Health Plan, along with the Intergovernmental Transfers, has contributed to the growth of the fund balance for Clinic and Ancillary.
- ◆ Public Health has experienced an increase in allocated programmatic grant revenues, and has also implemented changes in claiming methodologies.
- ◆ The Vital and Health Statistics division receives revenue through fees for documents.
- ◆ The fund balances for other HSA departments remain static because their operating costs cannot exceed the incoming revenue sources or the division is internally funded by providing services to other HSA divisions.

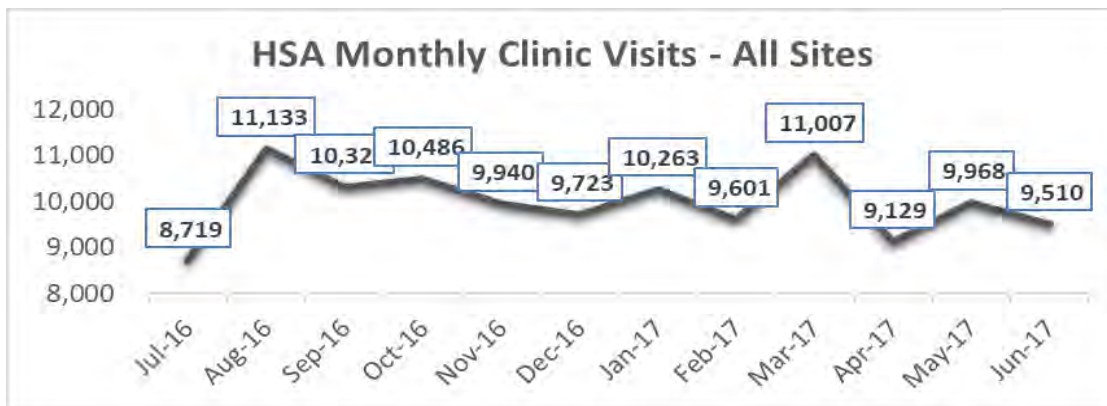
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Health Services Agency - Administration	\$92,959	\$92,959	\$92,959	\$92,959	\$93,178	\$93,178
Health Services Agency - Clinic and Ancillary Svcs	(\$9,435,255)	(\$8,806,357)	\$207,597	\$7,234,497	\$12,430,548	\$12,460,314
Health Services Agency - EMS Discretionary Fund	\$176,511	\$146,700	\$73,009	\$13,553	\$29,820	\$29,820
Health Services Agency - Indigent Health Care	(\$1,045,622)	(\$993,839)	\$1,707,152	\$313,912	\$791,099	\$1,129,536
Health Services Agency - IHCP EMS Hospital	\$36,013	\$120,103	\$132,408	\$317,317	\$373,593	\$373,593
Health Services Agency - IHCP EMS Physicians	\$210,070	\$285,915	\$30,364	\$614	\$110,563	\$110,563
Health Services Agency - Public Health	\$4,175,059	\$5,310,754	\$7,162,817	\$9,293,455	\$12,310,817	\$12,490,596
Health Services Agency - PH Vital and Health Statistics	\$572,296	\$610,575	\$653,154	\$705,325	\$747,875	\$790,875
<b>Total Fund Balance</b>	<b>(\$5,217,969)</b>	<b>(\$3,233,190)</b>	<b>\$10,059,460</b>	<b>\$17,971,632</b>	<b>\$26,887,493</b>	<b>\$27,478,475</b>

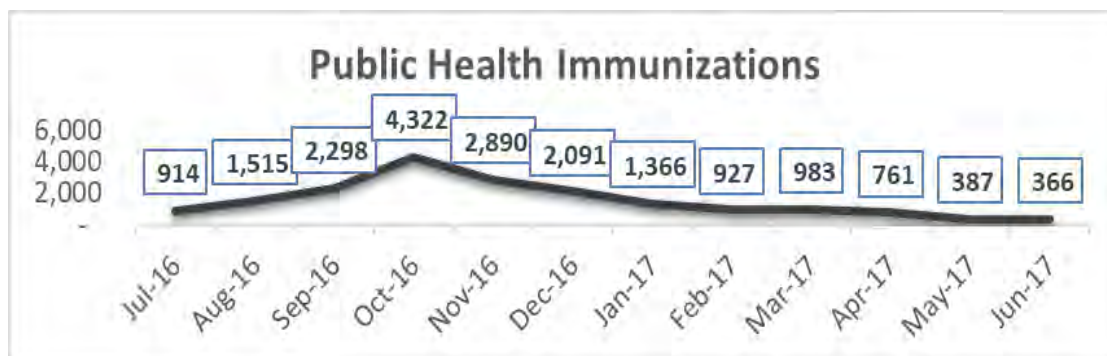
\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The Health Services Agency Clinic System provides primary care, specialty care and ancillary services that support this care to approximately 33,000 unique patients annually. In Fiscal Year 2016-2017, the Health Services Agency had 119,801 clinic encounters. The lower clinic visits from previous fiscal years are primarily a result of two causes: 1) a net loss of providers and 2) a planned reduction in available visits due to the anticipated and temporary loss of productivity during the implementation of new technology and corresponding work flows.



- ◆ The Health Services Agency Public Health Division has the responsibility of assessing, measuring, reporting and monitoring the health of the community. The Health Services Agency provided 18,820 immunizations during Fiscal Year 2016-2017. This figure is affected by limited nursing staff resources and ample availability of immunization services in the Stanislaus County healthcare market (i.e., physician offices, pharmacies, etc.).





## **KEY CHALLENGES AND OPPORTUNITIES**

- ◆ The Health Services Agency has been challenged by serious business interruptions due to the aging buildings on the main Scenic campus. While the Visioning project underway will inform a long-term facility master plan, the frequency of facility-related failures is necessitating a short-term solution or solutions in the near term. In conjunction with the Board of Supervisors approved consultants from the Pacific Health Consulting Group, the Department will reassess the scope of services against mandates and community needs in order to form a future business plan. This project will necessarily consider challenges such as recruitment and retention while also assessing opportunities for funding and re-engineering the structure and format for service delivery into the future.
- ◆ The current Federal and State political environment with regard to the Affordable Care Act brings tremendous uncertainty. The potential for extensive change exists that could have significant impact on County services and the community as a whole. Health Services Agency staff will continue to monitor and study the potential impacts in order to appropriately respond with information and potentially with recommendations. Additionally, the State In-Home Supportive Services changes could impact the Health Realignment funding which provides necessary support to the Public Health programs budget.
- ◆ There is a potential impact to the Medically Indigent Health Care (MIA) program if the Affordable Care Act is repealed and the State eliminates the Medi-Cal Expansion Program, transferring the 21-64 aged population back to the counties to provide medical care. The impact of this potential change is not known at this time.

## **RELATED LINKS**

For additional information about the Health Services Agency, refer to the Department's website at: [www.schsa.org](http://www.schsa.org)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—ADMINISTRATION**

Unit 1401 1301000  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Health Services Agency (HSA) – Administration Division operations that provide oversight and support for the Agency’s Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services. The overhead functions included in this budget unit are Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services. The costs for this budget are allocated to other divisions, much like the County Cost Allocation Plan costs that are allocated through a variety of methodologies.

<b>Health Services Agency - Administration</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$16,108	\$800	\$1,200	\$0	\$1,200
Intergovernmental Revenue	\$242,450	\$262,783	\$225,000	\$0	\$225,000
Charges for Service	\$6,030,869	\$6,715,357	\$7,914,944	\$0	\$7,914,944
Miscellaneous Revenue	\$92,441	\$16,831	\$12,000	\$0	\$12,000
Other Financing Sources	\$5,709	\$609	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$6,387,577</b>	<b>\$6,996,380</b>	<b>\$8,153,144</b>	<b>\$0</b>	<b>\$8,153,144</b>
Salaries and Benefits	\$6,503,382	\$7,067,755	\$8,325,995	\$0	\$8,325,995
Services and Supplies	\$1,413,440	\$1,533,915	\$2,098,200	\$0	\$2,098,200
Other Charges	\$1,560,031	\$1,599,990	\$1,671,750	\$0	\$1,671,750
Fixed Assets					
Buildings & Improvements	\$14,265	\$0	\$0	\$0	\$0
Equipment	\$103,732	\$301,112	\$245,000	\$0	\$245,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$3,207,273)	(\$3,506,907)	(\$4,187,801)	\$0	(\$4,187,801)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,387,577</b>	<b>\$6,995,865</b>	<b>\$8,153,144</b>	<b>\$0</b>	<b>\$8,153,144</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>(\$515)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$8,153,144, an increase of \$632,435 from the 2016-2017 Adopted Final Budget amount of \$7,520,709. This is attributed to an anticipated increase in Charges for Services connected to increased salary costs charged to other divisions and intergovernmental revenue.
- ◆ The primary funding sources for the 2017-2018 Proposed Budget are estimated based on revenues received from other HSA funds that were projected based on past history, statistical data, future trends, and analysis.



**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$8,153,144, an increase of \$632,435 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$7,520,709.
- ◆ The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- ◆ The Proposed Budget includes a \$632,435 increase in order to maintain current service levels due to increased costs in Salaries and Benefits and Services and Supplies. No General Fund contribution is required to accommodate the overall increase in costs.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requests are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ The Department is requesting to reclassify one Manager II position and one Senior Custodian position due to a change in job duties and responsibilities.

**STAFFING IMPACTS**

Total current authorized positions— 88

- ◆ The Department is requesting classification studies on one Manager II position and one Senior Custodian position. As noted, these staffing requests are deferred for consideration in the 2017-2018 Final Budget.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$8,153,144 be approved for Health Services Agency – Administration. This budget is funded by \$8,153,144 in estimated department revenue. No General Fund contribution is required.

Total recommended authorized positions— 88

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no budget adjustments requested for Final Budget. Costs associated with the staffing request were included in the 2017-2018 Adopted Proposed Budget. The Department re-evaluated their staffing requests from Proposed Budget and reprioritized as follows in the Staffing section.

**STAFFING IMPACTS**

- ◆ The Department is requesting to add one Manager III position. This position will be responsible for the daily oversight of facilities maintenance, planning supply chain, security program, and housekeeping. Responsibilities will also include process development and preventative maintenance plan and building failure tracking, trending, and planning. This position will be funded by allocation of Administration fund costs to other HSA divisions that are served (Clinic and Ancillary, Public Health, and Indigent Health Care Program).

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$8,153,144 be approved for Health Services Agency – Administration. This budget is funded by \$8,153,144 in estimated departmental revenue.

It is also recommended to add one Manager III position.

Total recommended authorized positions - 89

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—CLINICS AND ANCILLARY SERVICES**

Budget Unit 4051 1010001  
Enterprise Fund

**SERVICES PROVIDED**

This budget funds primary care, specialty care, and certain ancillary services that support this care to approximately 40,000 unique patients, or approximately 140,000 visits, annually. The services provided include: family medicine, pediatrics, integrated behavioral health, prenatal care, obstetrical care, high-risk obstetrical care, women's health care, family planning, immunizations, treatment of sexually transmitted diseases (STDs), well child check-ups, and urgent care services. Adult and pediatric specialty care is provided at the Specialty Clinics in Modesto where services include orthopedics, otolaryngology (ENT), neurology, general surgery (lump and bump), gastroenterology, (Hepatitis) HEP C, urology, podiatry, sports medicine, and neurosurgery. Full-service rehabilitation services including physical therapy, occupational therapy, audiology, and wound care services are also conducted in Modesto.

The Valley Family Medicine Residency (VFMR) Program of Modesto has approximately 33 family medicine residents in training annually and is an integral part of the County's primary care clinic system, providing approximately 18,600 clinic visits per year. This three-year family medicine residency program is a component of the Valley Consortium for Medical Education (VCME), a non-profit corporation whose members are Stanislaus County, Doctors Medical Center, and Memorial Medical Center. Outpatient training is performed in the Department's medical offices and inpatient training primarily occurs at Doctors Medical Center. In July 2013, VCME expanded by adding a new five-year orthopedic residency training program, Valley Orthopedic Surgery Residency (VOSR), funded by Doctors Medical Center. Presently, there are 12 orthopedic residents in training, providing approximately 15,300 visits and care to approximately 1,700 unique patients annually. The majority of outpatient rotations occur within the HSA Specialty clinics.

The academic medical training for the family medicine residency program is supported through Scenic Faculty Medical Group (SFMG), with "core" medical staff representing primarily Family Medicine, Pediatrics, and Obstetrics/Gynecology. In addition, approximately 28 community physicians provide teaching and specialty services to HSA clients in the Agency's specialty clinics. Professional staffing of the Urgent Care operations is provided under contract by California Healthcare Medical Billing. Professional staffing of the FQHC-LA clinics is provided by SFMG as well as County employed mid-level providers.

<b>Health Services Agency - Clinic and Ancillary Svcs</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$40,521	\$21,548	\$6,125	\$0	\$6,125
Intergovernmental Revenue	\$179,354	\$282,701	\$193,915	\$0	\$193,915
Charges for Service	\$29,904,965	\$27,660,271	\$35,602,450	\$0	\$35,602,450
Miscellaneous Revenue	\$8,041,172	\$14,277,961	\$7,405,883	\$0	\$7,405,883
Other Financing Sources	\$2,247,121	\$565,160	\$643,900	\$0	\$643,900
<b>Total Revenue</b>	<b>\$40,413,133</b>	<b>\$42,807,641</b>	<b>\$43,852,273</b>	<b>\$0</b>	<b>\$43,852,273</b>
Salaries and Benefits	\$16,497,064	\$18,522,991	\$21,727,509	\$0	\$21,727,509
Services and Supplies	\$13,865,845	\$14,315,423	\$15,873,824	\$0	\$15,873,824
Other Charges	\$7,460,491	\$7,900,293	\$8,928,821	\$0	\$8,928,821
Fixed Assets					
Buildings & Improvements	\$5,284	\$27,282	\$0	\$0	\$0
Equipment	(\$5,284)	(\$27,282)	\$405,750	\$0	\$405,750
Other Financing Uses	\$30,332	(\$981)	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$37,853,732</b>	<b>\$40,737,726</b>	<b>\$46,935,904</b>	<b>\$0</b>	<b>\$46,935,904</b>
Retained Earnings	(\$7,020,544)	(\$5,183,312)	(\$29,766)	\$0	(\$29,766)
<b>Net County Cost</b>	<b>\$4,461,143</b>	<b>\$3,113,397</b>	<b>\$3,113,397</b>	<b>\$0</b>	<b>\$3,113,397</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$43,852,273, an increase of \$30,787 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$43,821,486. This is attributed to anticipated increase in Miscellaneous and Other Financing Sources revenue.
- ◆ The primary funding sources for the 2017-2018 Proposed Budget are estimated based on patient revenues, Federal, State and other local County Match funding. In addition, revenue projections were based on patient visits, past history, statistical data, future trends and analysis.

## BUDGET AND OPERATIONS

- ◆ Fiscal Year 2017-2018 costs are estimated at \$46,935,904, an increase of \$139,014 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$46,796,890.
- ◆ The Proposed Budget includes estimated revenue and appropriations consistent with Fiscal Year 2017-2018 projected funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- ◆ The Proposed Budget includes a \$139,014 increase in order to maintain current service levels due to increased costs in Salaries and Benefits and Other Charges. A \$3,113,397 in General Fund Mandated Match is required.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ The Department is requesting to add one Staff Nurse II position to transition an extra-help position working 40 hours per week to full-time status and to perform patient triage, assist with direct patient care and oversee the medical assistant staff.
- ◆ The Department is also requesting to add one Staff Services Analyst position to develop, implement and monitor the contracting process in the Contracts Division.
- ◆ The Department is also requesting to transfer in one Community Health Worker III position from HSA Public Health.
- ◆ The Department is further requesting a classification study of one Staff Service Tech position due to a change in job duties and responsibilities.

**STAFFING IMPACTS**

Total current authorized positions— 208

- ◆ The Department is requesting to transfer in one Community Health Worker III from Public Health and to add one Staff Nurse II position and one Staff Services Analyst position. The Department is also requesting a classification study of one Staff Services Technician. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$46,935,904 be approved for the Health Services Agency – Clinics and Ancillary Services budget. This budget is funded by \$43,852,273 in estimated department revenue and a \$3,113,397 contribution from the General Fund, with an anticipated increase of \$29,766 to departmental retained earnings.

Total recommended authorized positions— 208

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no budget adjustments requested for Final Budget. The Department re-evaluated their staffing requests from Proposed Budget and reprioritized as follows in the Staffing section.

**STAFFING IMPACTS**

- ◆ The Department is requesting a classification study of one Staff Services Technician position to review the scope of responsibility. This position currently identifies trends, presents solutions, and provides training and education to meet various mandate and compliance requirements.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$46,935,904 be approved for Health Services Agency – Clinics and Ancillary Services. This budget is funded by \$43,852,273 in estimated departmental revenue and a \$3,113,397 contribution from the General Fund, with an anticipated contribution to departmental retained earnings of \$29,766.

It is also recommended to study one Staff Services Technician position.

Total recommended authorized positions— 208

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—EMERGENCY MEDICAL SERVICES**  
**DISCRETIONARY FUND**

Budget Unit 1429 1210001  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Health Services Agency (HSA) Emergency Medical Services Discretionary Fund. The Health and Safety Code requires the County to establish and coordinate the system that provides emergency medical care in the region. This legislation has been extended several times; most recently Senate Bill (SB) 867 was signed by the Governor in August 2016, extending the operative date of these provisions through January 1, 2027. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services Agency (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties.

<b>Health Services Agency - EMS Discretionary Fund</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$98,790	\$106,077	\$95,000	\$0	\$95,000
Revenue from use of Assets	(\$43)	\$83	\$300	\$0	\$300
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$98,747</b>	<b>\$106,160</b>	<b>\$95,300</b>	<b>\$0</b>	<b>\$95,300</b>
Salaries and Benefits	\$64,371	\$2,485	\$0	\$0	\$0
Services and Supplies	\$93,832	\$87,408	\$95,300	\$0	\$95,300
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$158,203</b>	<b>\$89,893</b>	<b>\$95,300</b>	<b>\$0</b>	<b>\$95,300</b>
Fund Balance	\$59,456	(\$16,267)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$95,300, a decrease of \$200 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$95,500. This is attributed to an anticipated decrease in Revenue from Use of Assets.

- ◆ The primary funding sources for the 2017-2018 Proposed Budget are estimated based on current and future anticipated court fines and interest income revenues. In addition, revenue projections were based on past history, statistical data, future trends and analysis.

### **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$95,300, a decrease of \$200 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$95,500.
- ◆ The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- ◆ The Proposed Budget includes a \$200 decrease due to decreased contracts costs. No General Fund contribution is required for this budget.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$95,300 be approved for the Health Services Agency – Emergency Medical Services budget. This budget is funded by \$95,300 in estimated department revenue.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no budget adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$95,300 be approved for Health Services Agency – Emergency Medical Services. This budget is funded by \$95,300 in estimated departmental revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM**

Budget Unit 1404 1501000  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the County's Medically Indigent Health Care (MIA) Program. The Medically Indigent Health Care Program provides basic health care to indigent residents of Stanislaus County. Effective January 1, 2014, all applicants must first apply for either Medi-Cal Expansion or the Covered California Insurance Exchange products. The Medi-Cal Expansion income limit is 138% of the Federal Poverty Limit (FPL). Applicants whose income is 139% of the FPL and above will be eligible to apply for coverage through Health Exchanges. The Covered California Health Exchange offers several health plans to choose from and a variety of coverage options. In general, the MIA program will provide temporary coverage to those individuals who have applied outside Covered California's open enrollment period through a qualifying event but must wait until coverage becomes active, which is usually 30-45 days after premiums have been paid.

The Stanislaus County Children and Families Commission has contracted with the Health Services Agency (HSA) for the Healthy Cubs (HCUBS) Program since January 2003. The program consists of two primary components: 1) to provide health care access and health services to pregnant women and children aged 0-5 in families with an income less than 300% of the Federal Poverty Level; and 2) to refer and qualify applicants for other health programs funded by other levels of government, non-profits, foundations, or the private sector (Medi-Cal or Kaiser Child Health Program, for example).

For 13 years, HCUBS has served as the provider of last resort when eligible applicants do not qualify for any other health access programs. Services offered to children and pregnant woman enrolled through HCUBS will include only: 1) those services available at the Stanislaus County Health Services Agency medical offices to include primary medical care, ambulatory specialty care, and rehabilitation services such as physical therapy; 2) those primary and obstetrical care and pharmacy services offered at a Golden Valley Health Center location within the County of Stanislaus; 3) those primary and obstetrical services offered at the Oakdale Community Health Center and Riverbank Community Health Center; 4) dental care offered at various contracted locations throughout Stanislaus County; 5) laboratory and radiology services with contracted providers within Stanislaus County; and 6) pharmacy services with a contracted pharmacy. Services not defined above, including but not limited to inpatient care, are not included in this program.



<b>Health Services Agency - Indigent Health Care</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$20,660	\$0	\$0	\$0	\$0
Charges for Service	\$332,503	\$334,996	\$267,000	\$0	\$267,000
Miscellaneous Revenue	\$91,896	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$445,059</b>	<b>\$334,996</b>	<b>\$267,000</b>	<b>\$0</b>	<b>\$267,000</b>
Salaries and Benefits	\$33,812	\$26,957	\$66,511	\$0	\$66,511
Services and Supplies	\$64,874	\$25,419	\$33,950	\$0	\$33,950
Other Charges	\$339,613	\$105,433	\$128,102	\$0	\$128,102
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,700,000	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,138,299</b>	<b>\$157,809</b>	<b>\$228,563</b>	<b>\$0</b>	<b>\$228,563</b>
<b>Fund Balance</b>	<b>\$1,393,240</b>	<b>(\$477,187)</b>	<b>(\$338,437)</b>	<b>\$0</b>	<b>(\$338,437)</b>
<b>Net County Cost</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$300,000</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$267,000, an increase of \$14,500 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$252,500. This is attributed to anticipated increase in Charges for Services revenue.
- ◆ The primary funding sources for the 2017-2018 Proposed Budget are estimated based on revenue received from the Children and Families Commission for services related to the Healthy Cubs Program.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$228,563, a decrease of \$218,803 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$447,366.
- ◆ The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- ◆ The Proposed Budget includes a \$218,803 decrease due to decreased costs in Salaries and Benefits and Operating costs. A \$300,000 General Fund Mandated Match contribution is required.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$228,563 be approved for the Health Services Agency – Indigent Health Care Program budget. This budget is funded by \$267,000 in estimated department revenue and a \$300,000 contribution from the General Fund, with an anticipated increase of \$338,437 to departmental fund balance.

Total recommended authorized positions— 0



**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no budget adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$228,563 be approved for Health Services Agency – Indigent Health Care Program. This budget is funded by \$267,000 in estimated departmental revenue and a \$300,000 contribution from the General Fund, with an anticipated contribution of \$338,437 to departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)**  
**EMERGENCY MEDICAL SERVICES HOSPITAL**

Budget Unit 1434 1500010  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Health Services Agency (HSA) Emergency Medical Services Hospital Fund. The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund. As directed, 25% of the balance of the fund shall be distributed only to hospitals providing disproportionate trauma and emergency medical care services. This legislation has been extended several times; most recently, Senate Bill (SB) 867 was signed by the Governor in August of 2016, extending the operative date of these provisions through January 1, 2027.

To provide these services, the Department contracts with hospitals within the County. These services are paid from a dedicated State funding source known as Senate Bill (SB) 12/612 Maddy Funds.

<b>Health Services Agency - IHCP EMS Hospital</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$211,172	\$234,518	\$197,700	\$0	\$197,700
Revenue from use of Assets	\$3,717	\$1,774	\$3,000	\$0	\$3,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$214,889</b>	<b>\$236,292</b>	<b>\$200,700</b>	<b>\$0</b>	<b>\$200,700</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$29,980	\$180,017	\$200,700	\$0	\$200,700
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$29,980</b>	<b>\$180,017</b>	<b>\$200,700</b>	<b>\$0</b>	<b>\$200,700</b>
Fund Balance	(\$184,909)	(\$56,275)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$200,700, a decrease of \$1,300 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$202,000. This is attributed to anticipated decrease in Fines, Forfeitures and Penalties revenue.
- ◆ The primary funding sources for the 2017-2018 Proposed Budget are estimated based on current and future anticipated court fines and interest income revenues. In addition, revenue projections are based on past history, statistical data, future trends, and analysis.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$200,700, a decrease of \$1,300 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$202,000.
- ◆ The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- ◆ The Proposed Budget includes a \$1,300 decrease due to decreased costs in Services and Supplies. No General Fund contribution is required for this budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$200,700 be approved for the Health Services Agency – Indigent Health Care Program (IHCP) Emergency Medical Services Hospital budget. This budget is funded by \$200,700 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no budget adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$200,700 be approved for Health Services Agency – Indigent Health Care Program (IHCP) Emergency Medical Services Hospital. This budget is funded by \$200,700 in estimated departmental revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)**  
**EMERGENCY MEDICAL SERVICES PHYSICIANS**

Budget Unit 1435 1500020  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Health Services Agency (HSA) Emergency Medical Services Physicians Fund. The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund. As directed, 58% percent of the balance of the fund shall be used to reimburse physicians and surgeons for patients who do not make payment for emergency medical services. This legislation has been extended several times; most recently, Senate Bill (SB) 867 was signed by the Governor in August of 2016, extending the operative date of these provisions through January 1, 2027.

To provide these services, the County contracts with Stanislaus Medical Foundation for Medical Care to administer the monies allocated to physicians for an administrative fee of 8.25%. These services are paid from a dedicated State funding source known as Senate Bill 12/612 Maddy Funds.

<b>Health Services Agency - IHCP EMS Physicians</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$411,417	\$442,896	\$358,000	\$0	\$358,000
Revenue from use of Assets	\$927	\$244	\$100	\$0	\$100
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$412,344</b>	<b>\$443,140</b>	<b>\$358,100</b>	<b>\$0</b>	<b>\$358,100</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$442,094	\$333,191	\$358,100	\$0	\$358,100
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$442,094</b>	<b>\$333,191</b>	<b>\$358,100</b>	<b>\$0</b>	<b>\$358,100</b>
Fund Balance	\$29,750	(\$109,949)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$358,100, a decrease of \$48,400 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$406,500. This is attributed to anticipated decrease in Fines, Forfeitures and Penalties revenue.
- ◆ The primary funding sources for the 2017-2018 EMS-Physicians Fund Proposed Budget are estimated based on current and future anticipated court fines and interest income revenues. In addition, revenue projections are based on past history, statistical data, future trends and analysis.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$358,100, a decrease of \$98,400 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$456,500.
- ◆ The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- ◆ The Proposed Budget includes a \$98,400 decrease in order to maintain current service levels due to reduced court fine revenues with a corresponding decrease in contracted expenditures. No General Fund contribution is required for this budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$358,100 be approved for the Health Services Agency – Indigent Health Care Program (IHCP) Emergency Medical Services Physicians budget. This budget is funded by \$358,100 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no budget adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$358,100 be approved for Health Services Agency – Indigent Health Care Program (IHCP) Emergency Medical Services Physicians. This budget is funded by \$358,100 in estimated departmental revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—PUBLIC HEALTH**

Budget Unit 1402 1200001  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Health Services Agency Public Health (PH) division operations and has the responsibility of delivering services which help to protect and improve the health of Stanislaus County residents. Working closely with local partners and the community, the division continually assesses, measures, and monitors the health status of the community. This allows the division to determine areas of focus and identify the specific services/programs to be provided from the community. Local stakeholders help inform the approach, strategies, and type of programs funded. Current Public Health services include, but are not limited to the following:

- ◆ Community Health Services (CHS) consists of traditional field public health nursing and case management, including Healthy Birth Outcomes (Children and Families Commission), Childhood Lead Poisoning Prevention Program (CLPPP), High Risk Maternal Child Health, and Nurse Family Partnership (NFP), a nationally recognized, evidence-based home visitation program.
- ◆ Maternal Child and Adolescent Health (MCAH) includes coordination of services, outreach, education, teen pregnancy prevention, Sudden Infant Death Syndrome (SIDS) prevention, and car seat safety and use.
- ◆ Children’s Medical Services includes Child Health and Disability Prevention (CHDP) program administration for the County, California Children’s Services (CCS) for case management of Medi-Cal children with acute and chronic disabilities, and the Medical Therapy Program for provision of physical and occupational therapy services to the CCS population in coordination with the County Office of Education located in special units on site at Sonoma and Turlock elementary schools.
- ◆ Health Promotion programs, which includes the Women, Infants and Children (WIC), provides nutrition education, breastfeeding promotion and support, food vouchers for nutritious food, and referrals to health care and other support services. The Nutrition Education and Obesity Prevention (NEOP) provides nutrition education classes, promotes physical activity, initiates safe routes to school, partners with food retailers, promotes community gardening, and provides technical assistance to community partners Tobacco Prevention Program, works with stakeholders to initiate retail licensing efforts, promotes the smokers helpline, and provides technical assistance to help implement tobacco prevention policies.
- ◆ Communicable Disease prevention and control includes the Refugee Health program, Immunizations, Tuberculosis screening and treatment, Sexually Transmitted Diseases screening and treatment, and HIV/AIDS testing, case management and linkage to care. All programs consist of disease surveillance promptly identify, prevent, and stop transmission of contagious diseases that pose a threat to the public.
- ◆ Emergency Preparedness and Public Health Laboratory consists of ongoing disease surveillance, diagnosis of new and recurring infectious and zoonotic diseases, environmental testing, toxicology, and response to bioterrorism threats and public health emergencies. Emergency Preparedness includes coordination with medical health partners and stakeholders in the community (clinics, hospitals, skilled nursing, etc.) to carry out emergency planning, trainings, and drills to enhance all hazards preparedness.
- ◆ Community Assessment Planning and Evaluation (CAPE), Public Health Accreditation Coordination, and Vital Records monitors the incidence of diseases in the County, collects and analyzes data and designs survey tools, prepares reports and makes recommendations to facilitate program development, improvement, and resource identification. This unit also oversees disease investigation, collects and analyzes health data, prepares interpretations of findings and recommends prevention and control measures to help mitigate the spread of disease. This information is shared with public health managers, staff, partners, and the public. The CAPE unit also includes the Vital Records Program which has the responsibility for registering County births

and deaths and issuing associated certificates and permits. The Public Health Accreditation Coordinator is responsible for coordinating the overall accreditation effort, ensuring that the Public Health Accreditation Board requirements are met, that documents are updated, and that continuous quality improvement occurs.

<b>Health Services Agency - Public Health</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$15,559	\$14,490	\$13,500	\$0	\$13,500
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,377	\$570	\$50	\$0	\$50
Intergovernmental Revenue	\$13,434,692	\$13,963,198	\$16,353,024	\$0	\$16,353,024
Charges for Service	\$3,864,329	\$3,682,087	\$3,649,101	\$0	\$3,649,101
Miscellaneous Revenue	\$30,465	\$21,940	\$9,360	\$0	\$9,360
Other Financing Sources	\$3,792,906	\$3,923,926	\$3,853,524	\$0	\$3,853,524
<b>Total Revenue</b>	<b>\$21,139,328</b>	<b>\$21,606,211</b>	<b>\$23,878,559</b>	<b>\$0</b>	<b>\$23,878,559</b>
Salaries and Benefits	\$14,074,133	\$13,565,347	\$16,416,757	\$0	\$16,416,757
Services and Supplies	\$3,065,960	\$2,996,656	\$4,492,176	\$0	\$4,492,176
Other Charges	\$652,376	\$663,049	\$760,553	\$0	\$760,553
Fixed Assets					
Equipment	\$59,410	\$0	\$195,400	\$0	\$195,400
Other Financing Uses	\$201,659	\$208,967	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$3,183,070	\$3,506,547	\$4,187,872	\$0	\$4,187,872
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$21,236,608</b>	<b>\$20,940,566</b>	<b>\$26,052,758</b>	<b>\$0</b>	<b>\$26,052,758</b>
<b>Fund Balance</b>	<b>(\$2,256,698)</b>	<b>(\$3,019,623)</b>	<b>(\$179,779)</b>	<b>\$0</b>	<b>(\$179,779)</b>
<b>Net County Cost</b>	<b>\$2,353,978</b>	<b>\$2,353,978</b>	<b>\$2,353,978</b>	<b>\$0</b>	<b>\$2,353,978</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$23,878,559, an increase of \$517,955 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$23,360,604. This is attributed to an anticipated increase in Intergovernmental Revenue.
- ◆ The primary funding sources for the 2017-2018 Proposed Budget are estimated based on the current and future anticipated Federal, State, and Local funding allocations. In addition, revenue projections are based on past history, statistical data, future trends, and analysis.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 appropriations are estimated at \$26,052,758, an increase of \$338,176 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$25,714,582.
- ◆ The Proposed Budget includes estimated revenue and appropriations consistent with Fiscal Year 2017-2018 projected Funding; adjustments may be necessary at Final Budget once the outcome of the State Budget impacts is known.
- ◆ The Proposed Budget includes a \$338,176 increase in order to maintain current service levels due to increased costs in Service and Supplies and Other Charges. A \$2,358,978 General Fund Mandated Match contribution is required.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the final 2017-2018 State Budget, the following requests are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ The Department is requesting to add one Staff Services Coordinator and two Health Educator positions for the HSA Public Health Tobacco control program due to an increase in the deliverable requirements by the State.
- ◆ The Department is requesting to add one Medical Records Clerk to work in the Foster Care program to provide support to the Public Health Nurse (PHN) staff.
- ◆ The Department is requesting to restore one unfunded Community Health Worker III position and transfer to the Clinics and Ancillary Services division.

**STAFFING IMPACTS**

Total current authorized positions— 186

- ◆ The Department is requesting to add two Health Educators, one Medical Records Clerk, and one Staff Services Coordinator. The Department is also requesting to restore one unfunded Community Health Worker III and transfer out to the Clinics and Ancillary Services budget. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$26,052,758 be approved for the Health Services Agency – Public Health budget. This budget is funded by \$23,878,559 in estimated department revenue and a \$2,353,978 contribution from the General Fund, with an anticipated increase of \$179,779 to fund balance.

Total recommended authorized positions— 186

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no budget adjustments requested for Final Budget. Costs associated with the staffing request were included in the 2017-2018 Adopted Proposed Budget. The Department re-evaluated their staffing requests from Proposed Budget and reprioritized as follows in the Staffing section.

**STAFFING IMPACTS**

- ◆ The Department is requesting to add one Medical Records Clerk position in the Public Health Foster Care program to perform various clerical functions including medical data entry, database management, record retrieval, and assembling client information packets, which are currently performed by Public Health Nurses. Adding this position will allow the Department to utilize the Public Health Nurse staff more effectively and assign clerical tasks to the appropriate job classification. This position will be funded by a combination of State grant and Federal matching funds.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$26,052,758 be approved for Health Services Agency – Public Health. This budget is funded by \$23,878,559 in estimated departmental revenue and a \$2,353,978 contribution from the General Fund, with an anticipated contribution of \$179,779 to departmental fund balance.

It is also recommended to add one Medical Records Clerk.

Total recommended authorized positions— 189\*

\* Through a separate agenda item dated August 22, 2017, one Health Educator position and one Staff Services Coordinator were added effective September 2, 2017.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—PUBLIC HEALTH-VITAL AND HEALTH STATISTICS**

Budget Unit 1428 1250001  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds Health Services Agency (HSA) Vital and Health Statistics program. The Office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. Certified copies are issued when a request is received in the Vital Records office along with the properly completed forms and the current fee. The information that is collected from these records provides valuable health and research data.

<b>Health Services Agency - PH Vital and Health Statistics</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$63,010	\$60,709	\$63,000	\$0	\$63,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$63,010</b>	<b>\$60,709</b>	<b>\$63,000</b>	<b>\$0</b>	<b>\$63,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$10,839	\$18,159	\$20,000	\$0	\$20,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,839</b>	<b>\$18,159</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>
<b>Fund Balance</b>	<b>(\$52,171)</b>	<b>(\$42,550)</b>	<b>(\$43,000)</b>	<b>\$0</b>	<b>(\$43,000)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$63,000, an increase of \$1,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$62,000. This is attributed to anticipated increase in Charges for Services revenue.
- ◆ The primary funding sources for the 2017-2018 Public Health (PH) Vital and Health Statistics Fund Proposed Budget are estimated based on the projected demand for the issuance of certified copies of vital records documents as well as past history, statistical data, future trends, and analysis.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$20,000, an increase of \$5,000 from the Fiscal Year 2016-2017 Adopted Final Budget amount of \$15,000.
- ◆ The service levels for the 2017-2018 Proposed Budget were maintained at the Fiscal Year 2016-2017 level.
- ◆ The Proposed Budget includes a \$5,000 increase in order to maintain current service levels due to increased operating costs. No General Fund contribution is required for this budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$20,000 be approved for the Health Services Agency – Public Health Vital and Health Statistics budget. This budget is funded by \$63,000 in estimated departmental revenue, with an anticipated increase of \$43,000 to departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no budget adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$20,000 be approved for Health Services Agency – Public Health Vital and Health Statistics. This budget is funded by \$63,000 in estimated departmental revenue, with an anticipated contribution of \$43,000 to departmental fund balance.

Total recommended authorized positions— 0

# A Strong Local Economy

## INTRODUCTION

An important role that County government plays in creating a strong local economy is to promote, protect, and sustain agricultural economies while providing for broader, more diversified economic opportunities. Diversification will strengthen the local economy and provide for a better, more stable, quality of life for residents. Helping to facilitate the creation of jobs for the people of Stanislaus County is imperative for the community to prosper and grow. Pursuing the planning and development process for the Crows Landing Industrial Business Park Project on the 1,528-acre former Crows Landing Air Facility in Stanislaus County, and developing a competitive and diverse workforce, are core economic development and job creation objectives for our community.



- ◆ The Department of Workforce Development provides a wide range of employment and training services to the community through a variety of programs funded under the Workforce Innovation and Opportunity Act (WIOA). This funding is used to assist area employers with their employment needs; and
- ◆ Promoting literacy community-wide is another core economic development infrastructure. The Stanislaus County Library provides educational and recreational opportunities to the community, including access to reference and reader's advisory help, weekly story times at all branches and children's programs throughout the year. Online databases and reference services are available at any time from any internet link.

## **FISCAL YEAR 2017-2018 CHALLENGES AND OPPORTUNITIES**

The 2017-2018 Recommended Final Budget includes \$31,184,628 in appropriations for this priority area. These expenditures are funded by a combination of \$28,255,069 in department revenue, \$531,810 in contribution from the General Fund and \$2,397,749 in fund balance.



Beginning this Fiscal Year, Workforce Development has fully implemented the Workforce Innovation and Opportunity Act (WIOA) regulations which include the procurement of Business Services (which began in Fiscal Year 2016-2017), One-Stop Operations, and Youth Services. In the Fiscal Year, Workforce Development is experiencing an increase in funding of approximately \$600,000 to provide workforce development services, and a decrease of approximately

\$2.4 million in funding from the Community Services Agency to provided training services for local Temporary Assistance to Needy Families recipients.

The Library is primarily funded by a voter approved 1/8-cent sales tax, which represents approximately 87% of the Library's total revenue to support the Library operations in Fiscal Year 2017-2018. The voter approved 1/8-cent sales tax sunsets on June 30, 2018, and an election will be held on November 7, 2017 requesting

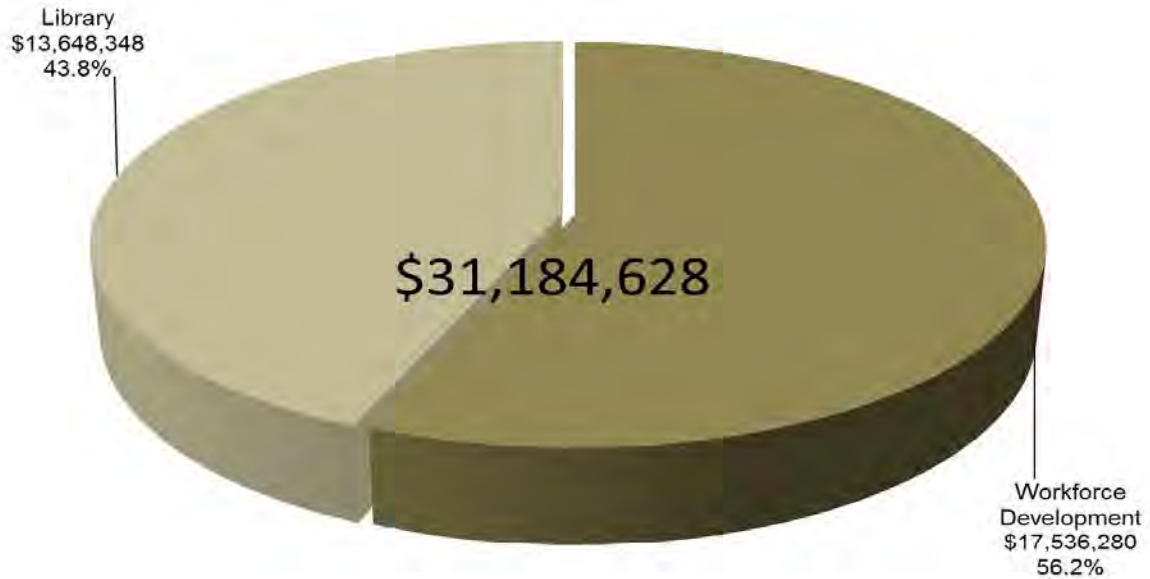


Stanislaus County voters extend the tax. In Fiscal Year 2017-2018, the Library has budgeted the use of approximately \$2 million in fund balance for deferred maintenance projects in multiple branches, and for the relocation of the Empire Library.

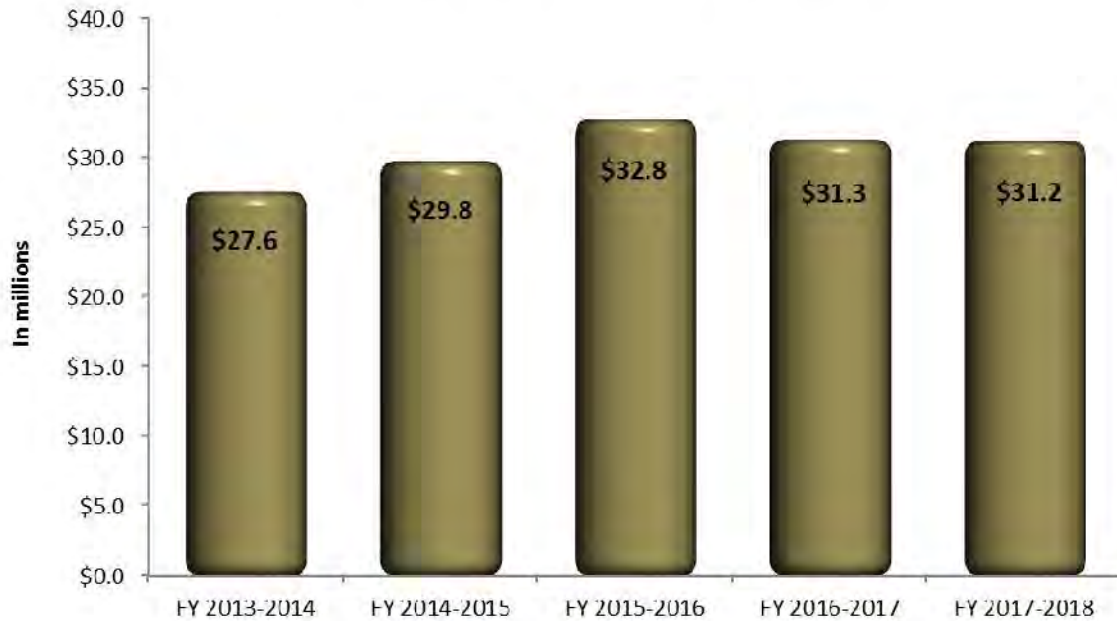




## A Strong Local Economy Recommended Appropriations Fiscal Year 2017-2018



### Five Year Comparison of Appropriations





# A Strong Local Economy

## Summary of Budget Appropriations

Page				Recommended 2017-2018
<b>CHIEF EXECUTIVE OFFICE--ECONOMIC DEVELOPMENT</b>				<b>\$0</b>
	<b>Fund</b>	<b>Org</b>		
394	0105	0015291	Economic Development Bank	\$0
<b>LIBRARY</b>				<b>\$13,648,348</b>
	<b>Fund</b>	<b>Org</b>		
402	1651	0037000	Library	\$13,648,348
<b>WORKFORCE DEVELOPMENT</b>				<b>\$17,536,280</b>
	<b>Fund</b>	<b>Org</b>		
410	1320	0033100	Workforce Development	\$9,221,707
413	1317	0033900	Workforce Development-StanWORKs	\$8,314,573
<b>TOTAL</b>				<b>\$31,184,628</b>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Promotion**

**CHIEF EXECUTIVE OFFICE—ECONOMIC DEVELOPMENT BANK**

Budget Unit 0105 0015291, 0107 0015292  
 General Fund

**SERVICES PROVIDED**

This Budget Funds the Economic Development Bank (Fund 0105) and Community Development Fund (Fund 0107). The Board of Supervisors established the Economic Development Bank in 2001 for the purpose of providing resources for economic development projects throughout Stanislaus County. It has been the Supervisors' intent that these funds be used by the nine cities and unincorporated communities to leverage other funding sources when available. As part of the Fiscal Year 2007-2008 Adopted Final Budget, the Board of Supervisors established the Community Development Fund to provide grant-based funding to address one-time projects and providing resources for economic development projects throughout Stanislaus County. It has been the Board of Supervisors' intent that these funds be used for programs benefiting the unincorporated areas demonstrating strong local support and general public benefit.

Chief Executive Office - Economic Development Bank					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$45,124	\$16,014	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$1,500,000	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$45,124</b>	<b>\$1,516,014</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$33,927	\$195,467	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$33,927</b>	<b>\$195,467</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$11,197)</b>	<b>(\$1,320,547)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ There is no estimated revenue for this budget.

- ◆ Economic Development Bank (Fund 0105) fund balance is \$4.7 million as of July 1, 2017. Loans to the cities make up approximately \$1.9 million of this amount and the cash balance is approximately \$2.8 million.
- ◆ Community Development Fund (Fund 0107) fund balance is \$2.7 million as of July 1, 2017.

### **BUDGET AND OPERATIONS**

- ◆ The Fiscal Year 2017-2018 Budget contains no appropriations.
- ◆ Historically, there is no Recommended Proposed Budget for this legal budget unit and appropriations for specific projects are carried over from the previous fiscal year as part of the Legal Budget.
- ◆ Any appropriations for current approved projects in the Community Development Fund will be carried into Fiscal Year 2017-2018 through the Funds Available accounting process.
- ◆ The Fiscal Year 2016-2017 Adopted Final Budget included \$175,000 in appropriations from the Economic Development Bank (Fund 0105) to fund a one-time grant to Opportunity Stanislaus. Similar requests for Fiscal Year 2017-2018 are not anticipated at this time.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

There is no Recommended Proposed Budget for the Chief Executive Office – Economic Development Bank for Fiscal Year 2017-2018.

Total recommended authorized positions— 0

### **PERFORMANCE OUTCOMES: FINANCIAL**

#### **Summary of Department Financial Outcomes**

- ◆ Revenue for this Legal Budget Unit from Fiscal Year 2012-2013 through Fiscal Year 2015-2016 primarily came from interest earnings from the cash balance in the Economic Development Bank (Fund 0105). The significant increase in revenue in Fiscal Year 2016-2017 is from an operating transfer in from the General Fund (Fund 0100) in the amount of \$1,500,000. This transfer was a technical adjustment to reflect the \$1,500,000 addition to the Community Development Fund (Fund 0107), which occurred in Fiscal Year 2015-2016.
- ◆ Expenditures for this Legal Budget Unit fluctuate with the implementation of different Economic Development and Community Development projects. Fiscal Year 2012-2013 is significantly higher than the other years due to the disbursement of \$685,000 in Economic Development Bank Funds for the Crows Landing Industrial Business Park California Environmental Quality Act (CEQA) project costs. On October 16, 2012 the Economic Development Bank was formally suspended until further notice, except for \$175,000 granted to Opportunity Stanislaus for a Manufacturing Training Center in Fiscal Year 2016-2017. Since Fiscal Year 2013-2014, the Community Development Funds have not been used as extensively as previous years. The Fiscal Year 2016-2017 Legal Budget included approximately \$1,500,000 in rollover Community Development Funds for future projects.



**Five-Year History**

Five-Year History	FY 2012-2013 Actuals	FY 2013-2014 Actuals	FY 2014-2015 Actuals	FY 2015-2016 Actuals	FY 2016-2017 Legal Budget	FY 2016-2017 Actuals	Change Column F- Column E	% of Legal Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Economic Development Bank</b>								
0105 0015291 General Fund								
Total Revenue	\$ 18,293	\$37,252	\$32,160	\$45,124	\$0	\$1516,014	\$1516,014	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$834,119	\$12,229	\$12,189	\$33,927	\$1,734,740	\$195,467	(\$1,539,273)	1127%
Net County Cost	\$815,826	\$74,977	(\$19,971)	(\$11,197)	\$1,734,740	(\$1,320,547)	(\$3,055,287)	-76.12%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

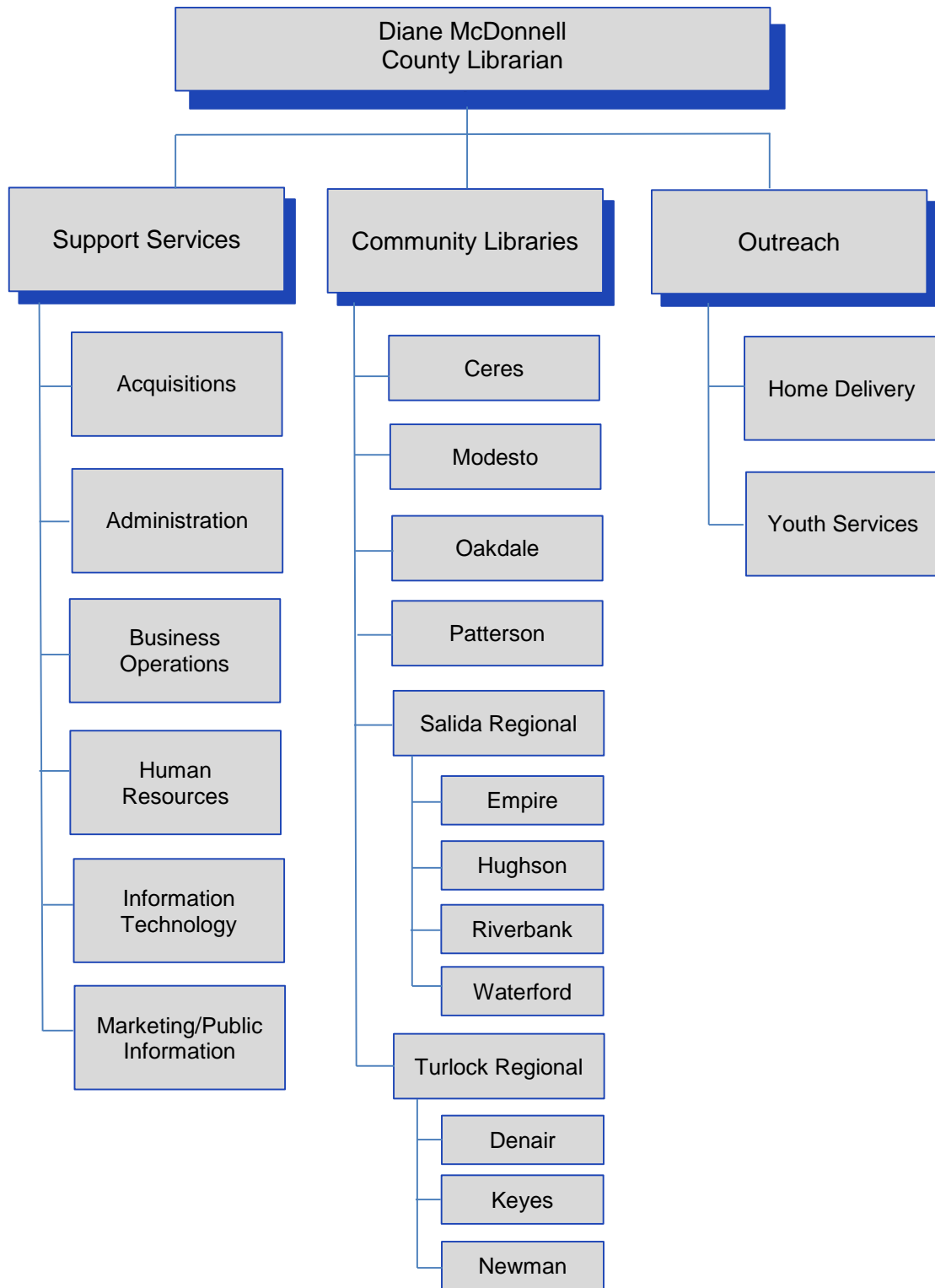
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

There is no Recommended Final Budget for the Chief Executive Office – Economic Development Bank for Fiscal Year 2017-2018.

Total recommended authorized positions— 0



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[www.stanislauslibrary.org](http://www.stanislauslibrary.org)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Library Services**

**LIBRARY**  
**Diane McDonnell, County Librarian**

**MISSION STATEMENT**

*Stanislaus County Library engages all members of the community and offers access to information, knowledge, and the tools for innovation and personal development.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Stanislaus County Library System includes thirteen community libraries providing educational and recreational services, enlightening and empowering local residents. The Library also offers basic literacy services to adults, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls of the libraries.

**Support Services** include: the acquisition, cataloguing and collection development of library materials including e-resources; the administration of Department facilities, operations, policies, procedures and safety; finance and budget, purchasing, payroll, accounts payable and receivable, and branch deliveries; and personnel and administrative office management. Support Services also provide library information data systems and technology, help desk, web page maintenance, internet, and wireless internet (WiFi) access; and communications, public relations, marketing and fund development.

**Community Libraries** provide customers access to resources in each of the thirteen key communities throughout the County. Services include reference and reader's advisory assistance, literacy tutoring, a vast collection of print resources for check out, knowledgeable staff ready to assist, passport services at Modesto and Salida libraries, public computers, weekly story times at all branches, and interesting and engaging adult, teen, and children's

**BOARD OF SUPERVISORS PRIORITY AREA**

The Library supports the Board Priority areas of A Strong Local Economy and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Focus on engaging families to

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$11,118,789
Use of Fund Balance	\$2,037,749
Net County Cost	\$491,810
Gross Costs	\$13,648,348
% Funded by General Fund	3.6%
Total Allocated Positions	76

programming throughout the year. Library customers have 24/7 access using any web-enabled device to online resources including car repair manuals, job readiness, and practice tests; reference services; a mobile app; language learning courses; and downloadable and streaming eBooks, audiobooks, magazines, newspapers, movies, music and television., WiFi is available at all branches beginning one hour before the branch opens until one hour after closing.

Literacy is an important focus of the Stanislaus County Library. A successful partnership with Learning Quest provides adult literacy services. Early literacy programs and resources at the library include story time, special performances, helpful children's staff, 1,000 Books Before Kindergarten, ABC Mouse, early literacy learning (ELS) computers, and an expanded children's print collection. The Library plays an essential role in supporting early literacy development by targeting readers before they're readers, and helping children prepare for success in school and in life.

Library **Outreach** staff provides early literacy services outside the walls of the library, bringing books and literacy services to children and families at locations and communities they frequently visit or reside. Home delivery services volunteers deliver books and audio books to residents who are not able to get out and visit the library, helping to keep them engaged and informed.

participate in and be supported by a healthy economy; Focus on access for all children and young people to a first-rate education - from cradle to career; and Explore, identify, and evaluate opportunities for effective partnerships.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Library include:

<b>FISCAL YEAR 2016-2017 ACCOMPLISHMENTS</b>
<ul style="list-style-type: none"> <li>◆ Restored Friday service at all 13 Libraries in the Stanislaus County Library System to support the provision of outstanding customer service to make better use of existing resources. Resulted in 84 additional hours of service each week</li> <li>◆ Developed a new five year Strategic Plan to guide Library operations through 2021, and set a vision for inspiring and innovative library service</li> <li>◆ Added an enhanced security and inventory system with wireless Radio Frequency Identification (RFID) data management. RFID will secure the collection, expedite circulation operations, reduce ergonomic injuries caused by repetitive tasks and improve customer service</li> <li>◆ Received a commendation from the Stanislaus County Civil Grand Jury for providing numerous, diverse, and high-quality programs and services, and for transparency and communication with the public</li> <li>◆ Provided a new Interlibrary Loan service called Link+ which provides customers free access to the collections of over 90 public and academic libraries in California and Nevada</li> </ul>

<b>FISCAL YEAR 2017-2018 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Seek voter approval to renew a 1/8 cent tax measure in support of County Library service to the community</li> <li>◆ Begin Turlock Library expansion project to better serve the needs of a growing Turlock community</li> <li>◆ Develop a new Empire Library to replace a deteriorated facility, relocating to property donated by the Empire Community Hall Association, near the elementary school and community park</li> <li>◆ Launch a Maker Space at the Modesto Library, offering customers an opportunity to explore and develop 21<sup>st</sup> century skills and experience STEM (Science, Technology, Engineering and Math) learning in a self-directed and informal hands-on environment</li> <li>◆ Remodel the outdated restroom in the Modesto Library Children's Department to provide a family restroom. Combine the circulation desk and reference desk at the Modesto Library to provide better entrance and exit traffic flow, and an enhanced public space for reading and learning in support of 21<sup>st</sup> century library service</li> </ul>

## PERFORMANCE OUTCOMES: FINANCIAL

### Summary of Department Financial Outcomes

- ◆ The Library has seen gradual increases in revenue and in costs. The rising trend in revenue is due to a gradual improvement of the local economy which resulted in higher sales tax and passport revenues. The trend in gross cost increases is attributed to the strategic and customer-driven growth of Library services in the areas of electronic resources, facilities updates and improvements, and costs associated with additional staffing to accommodate the restoration of Friday operating hours.
- ◆ The significant difference between Fiscal Year 2016-2017 actuals and the 2016-2017 Legal Budget in the Use of Fund Balance and Gross Costs categories is a combination of Fiscal Year 2016-2017 encumbered projects and purchases (which will not be paid for until Fiscal Year 2017-2018), projects budgeted in Fiscal Year 2016-2017 (which were not started) and savings in extra-help salaries. Encumbered projects and purchases include

Radio Frequency Identification (RFID), Denair Library remodel, books and reference materials. Projects not started in Fiscal Year 2016-2017 include the Modesto Library centralized desk, interior/exterior painting of the Modesto Library, Modesto Library children’s restroom remodel, and the replacement of Salida Library workroom floor tiles.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Library</b>								
1651 0037100 Special Revenue Fund								
Total Revenue	\$9,317,442	\$9,753,718	\$9,767,010	\$10,596,211	\$10,953,950	\$11,068,753	\$114,803	101.05%
Use of Fund Balance	(\$1,451,568)	(\$1,441,412)	(\$1,185,878)	(\$1,499,838)	\$1,904,843	\$53,471	(\$1,751,372)	8.06%
Gross Costs	\$8,357,684	\$8,804,116	\$9,072,942	\$9,713,331	\$13,350,603	\$11,714,034	(\$1,636,569)	87.74%
Net County Cost	\$491,810	\$491,810	\$491,810	\$616,958	\$491,810	\$491,810	\$0	100.00%

**Fund Balance**

- ◆ The increase in Library fund balance is attributed to higher revenue than originally anticipated due to the improvement in the local economy. Lower than anticipated expenditures in Fixed Asset projects, Salaries, Benefits, Services and Supplies has also contributed to the rising fund balance during July 1, 2013, through July 1, 2016. The rising trend in fund balance ended between July 1, 2016, and July 1, 2017, due to the progressive completion of budgeted projects and actual revenue remaining in line with budgeted revenue.
- ◆ The ending cash balance of \$10.5 million for Fiscal Year 2016-2017 is approximately \$1 million less than the \$11.5 million ending fund balance for Fiscal Year 2016-2017. The \$1 million difference is the net effect of \$1.8 million in sales tax revenue accrued for April 2017 through June 2017 and \$0.8 million in expenditures accrued in June 2017 for Salaries, Benefits, Services and Supplies.

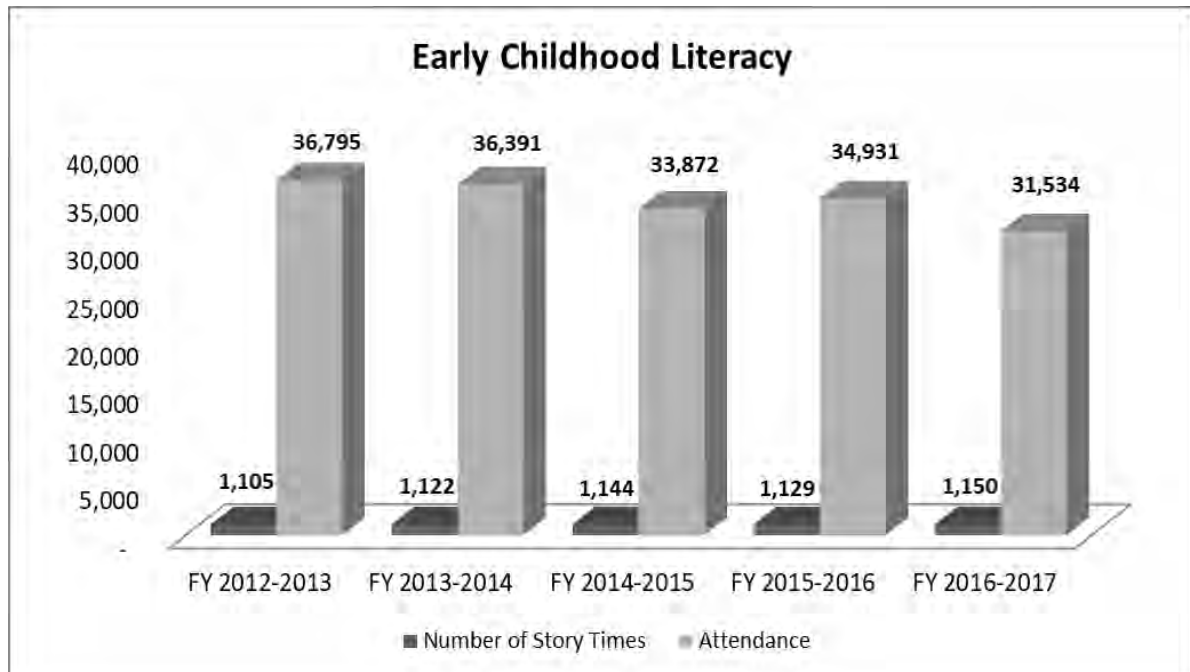
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Library	\$7,561,609	\$9,003,021	\$10,188,898	\$11,688,736	\$11,535,265	\$9,497,516
Total Fund Balance	\$7,561,609	\$9,003,021	\$10,188,898	\$11,688,736	\$11,535,265	\$9,497,516

\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ Story Time is an Early Literacy service for children ages 0-5 with the goal to help children with school readiness for kindergarten and beyond. Only 38% of Stanislaus County three-and-four-year olds attend preschool. Early literacy services are designed to help bridge the gap. The chart below displays the number of Story Times sessions held and number of attendees. Parents, caregivers and children are included in the number of attendees. Story Time attendees represent a significant number of families with pre-school aged children in Stanislaus County.



#### KEY CHALLENGES AND OPPORTUNITIES

- ◆ A 1/8 cent sales tax provides 89% of Library funding. The current sales tax expires in June 2018 and a tax measure renewal will go before Stanislaus County voters in November 2017.
- ◆ A proposal to eliminate the Institute of Museum and Library Services (IMLS) in the 2018 Federal budget will impact the Stanislaus County Library by eliminating federal funding. Federal funding provides grant opportunities for new public service projects and staff development.

#### RELATED LINKS

For additional information about the Library, refer to the Department's website at: [www.stanislauslibrary.org](http://www.stanislauslibrary.org)

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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Library Services**

**LIBRARY**

Budget Unit 1651 0037000  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the programs and services provided at all 13 community library locations. These services include a vast collection of print resources, friendly and knowledgeable staff ready to assist, passport services at Modesto and Salida Libraries, public computers, and interesting and engaging adult, teen, and children's programming.

Early literacy programs and resources include a weekly story time at each branch, special performances, helpful children's staff, 1,000 Books Before Kindergarten, ABC Mouse and early literacy learning (ELS) computers.

Library outreach staff provides early literacy services outside the walls of the library, bringing books and literacy services to children and families at locations within the community.

Library customers have 24/7 access using any web-enabled device to online resources including language learning courses, car repair manuals, job readiness, DMV practice tests, reference services, wireless internet (WiFi), a mobile app to access library services on the go, downloadable and streaming eBooks, audiobooks, magazines, newspapers, movies, music, and television.

The Library also offers basic literacy services to adults, workforce readiness programs, and home delivery services throughout Stanislaus County.



<b>Library</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$9,663,076	\$10,195,058	\$10,323,005	\$0	\$10,323,005
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,881	\$2,860	\$2,900	\$0	\$2,900
Intergovernmental Revenue	\$279,060	\$239,333	\$235,126	\$0	\$235,126
Charges for Service	\$548,933	\$500,292	\$457,164	\$17,274	\$474,438
Miscellaneous Revenue	\$100,677	\$131,210	\$78,915	\$4,405	\$83,320
Other Financing Sources	\$1,584	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$10,596,211</b>	<b>\$11,068,753</b>	<b>\$11,097,110</b>	<b>\$21,679</b>	<b>\$11,118,789</b>
Salaries and Benefits	\$6,365,887	\$7,109,071	\$8,044,417	\$0	\$8,044,417
Services and Supplies	\$2,514,906	\$3,330,427	\$2,909,657	\$8,064	\$2,917,721
Other Charges	\$771,072	\$948,158	\$992,336	\$0	\$992,336
Fixed Assets					
Buildings & Improvements	\$53,245	\$55,294	\$1,547,500	(\$30,000)	\$1,517,500
Equipment	\$8,221	\$270,912	\$113,500	\$62,874	\$176,374
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,713,331</b>	<b>\$11,713,862</b>	<b>\$13,607,410</b>	<b>\$40,938</b>	<b>\$13,648,348</b>
<b>Fund Balance</b>	<b>(\$1,499,838)</b>	<b>\$153,299</b>	<b>\$2,018,490</b>	<b>\$19,259</b>	<b>\$2,037,749</b>
<b>Net County Cost</b>	<b>\$616,958</b>	<b>\$491,810</b>	<b>\$491,810</b>	<b>\$0</b>	<b>\$491,810</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ The primary source of revenue for the Library's budget is generated from a 1/8 cent sales tax, approved by Stanislaus County voters, which funds 89% of the Library's budget. The sales tax revenue was estimated to increase by 1.5% over the estimated revenue in Fiscal Year 2016-2017.
- ◆ The remaining 11% of revenue is funded by various sources which include the County General Fund Match, the California State Library Literacy Services Grant, passport fees, customer late fees, small non-recurring grants, donations, book sales and rents.
- ◆ Library fund balance as of July 1, 2017 is \$11,535,265. The proposed budget includes the use of approximately \$2 million in fund balance for the construction of the Empire Library building, the Modesto Library Maker Space construction, the Modesto Library centralized desk construction, the Modesto Library interior painting project, the Modesto Library Roof, the Modesto Library restroom remodel in Children's and Reference areas. The fund balance will also be used for the Riverbank Library's circulation desk, the Riverbank Library exterior painting project, the Riverbank Library carpet, the Salida Library circulation workroom floor repair, the Salida Library roof drain repairs, the Waterford Library circulation desk, system-wide computer software maintenance contracts, system-wide equipment and to restore an unfunded Library Assistant II position in Youth Outreach.

## BUDGET AND OPERATIONS

- ◆ The Proposed Budget includes an increase of \$1,469,859 to accommodate the increased costs associated with the adjusted service levels and deferred maintenance projects that will be implemented in the 2017-2018 Proposed Budget.
- ◆ The increase in Salaries and Benefits in Fiscal Year 2017-2018 is primarily due to an anticipated 3% cost of living adjustment effective the first pay period after July 1, 2017, increased retirement costs, and medical benefits, and the addition of a full-time Library Assistant II in Youth Services Outreach.
- ◆ Fixed Assets includes \$1,661,000 in appropriations, a \$646,750 increase from the previous year and includes appropriations for upgrades and deferred maintenance projects for the Modesto, Ceres, Keyes, Patterson, Riverbank, Salida and Waterford library branches. Additionally, it includes the relocation of the Empire Library.

**STAFFING IMPACTS**

Total current authorized positions— 75

- ◆ The Department is requesting to restore one unfunded Library Assistant II position. The Library Assistant II will be utilized to expand services in Youth Outreach. This position will be funded with Library sales tax revenue and fund balance.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$13,607,410 be approved for the Library. This budget is funded by \$11,097,110 in estimated department revenue, \$2,018,490 in departmental fund balance, and a contribution of \$491,810 from the General Fund.

It is also recommended to restore one unfunded Library Assistant II position.

Total recommended authorized positions— 76

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ In June 2017, the Department received a grant from the San Joaquin Valley Air Resources Board for the installation of Electric Vehicle Charging Stations. The Final Budget includes an adjustment increasing appropriations by \$40,938, and estimated revenue by \$21,679 resulting in the use of \$19,259 in departmental fund balance for this project. Upon completion of this project, Modesto and Oakdale library customers will have access to electric vehicle charging stations while using the Library and visiting other nearby businesses.
- ◆ Included in the Final Budget is a technical adjustment transferring \$30,000 in appropriations out of the Structures & Improvements Fixed Assets group to the Equipment Fixed Assets group. This adjustment will allow the Library to furnish and/or equip its facilities as unforeseen needs arise.

**STAFFING IMPACTS**

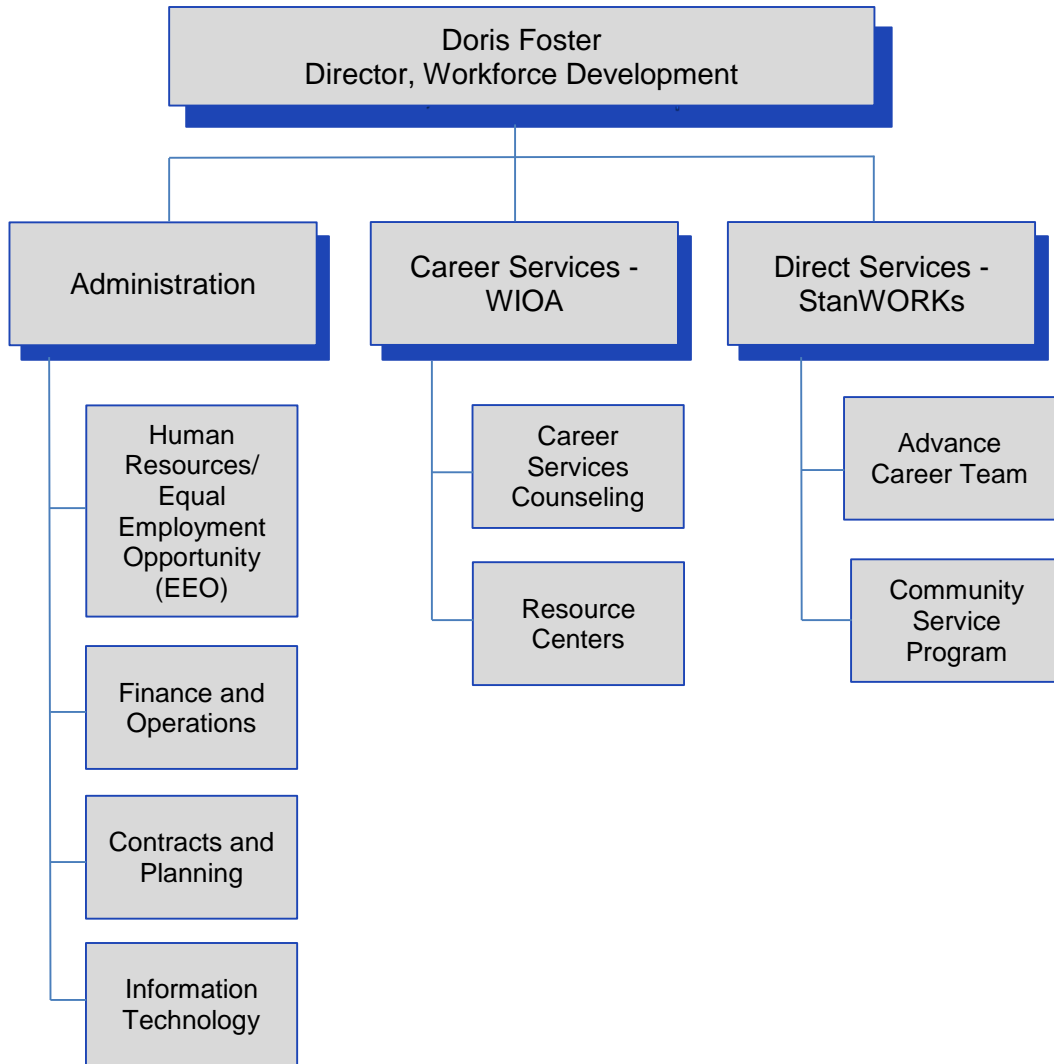
- ◆ In the 2016-2017 Mid-Year Financial Report, the Department submitted a request for a classification study of the Business Manager position. The study has been completed. The position is currently allocated as a Manager III, however, the Department has been utilizing the position at the Manager II level for the last several years. Originally, the Business Manager position managed the Budget and Human Resources function. Approximately 10 years ago, the Department restructured and the Human Resources function was reassigned to another position in the Library's Administration. At that time, the position was filled at the Manager II level. With further review through the classification study, the position still currently operates at the Manager II level.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$13,648,348 be approved for the Library. This budget is funded by \$11,118,789 in estimated department revenue, \$2,037,749 in departmental fund balance, and a contribution of \$491,810 from the General Fund.

It is also recommended to reclassify downward one Manager III to a Manager II.

Total recommended authorized positions— 76



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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Other Assistance**

**WORKFORCE DEVELOPMENT**  
**Doris Foster, Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$17,136,280
Use of Fund Balance	\$360,000
Net County Cost	\$40,000
Gross Costs	\$17,536,280
% Funded by General Fund	0.2%
Total Allocated Positions	84

**MISSION STATEMENT**

*Work with businesses to determine the needs of in-demand occupations and develop a skilled workforce that strengthens businesses and contributes to the economic success of our community.*

**DEPARTMENT SERVICES AND PROGRAMS**

**Administration**, which includes Human Resources, Finance/Operations, Contracts and Planning and Information Technology divisions, supports day to day activities of the Department. These include human resource functions, accounting (including audits), participant payroll, state reporting, grant billing, budgeting, contract management/monitoring, regulation review and implementation, equipment management, data imaging, website management and inventory.

The Workforce Development's **Career Services** program under Workforce Innovation and Opportunity Act (WIOA) provides a wide range of employment and training services to Adults, Dislocated Workers and Youth in the community through various programs funded under WIOA that include three Resource Centers, located in accessible areas throughout the community and provide job search assistance to the public. In addition, workshops are offered to assist with resume development, interviewing skills, and job

retention. For those needing more assistance in finding employment, the Department provides intensive career counseling, work experience, and on-the-job training assistance as well as referral to vocational training programs. Workforce Development provides business services through a service provider in an effort to help local businesses with their employment needs.

The Workforce Development's **Direct Services** division provides a wide range of employment and training services for local Temporary Assistance to Needy Families (TANF) recipients through a contract with the Community Services Agency. Workforce Development assists TANF customers with job searching, resume writing, and interviewing skills. Clients needing additional assistance in securing employment and leaving TANF are provided with intensive case management, paid and unpaid work experience, on-the-job training and individual referral to vocational training programs leveraging other dollars available.

**BOARD OF SUPERVISORS PRIORITY AREA**

Workforce Development supports the Board Priority areas of A Strong Local Economy and Effective Partnerships by aligning Department accomplishments and objectives with the following Board goals: Facilitate job creation; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and Promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Workforce Development include:

**FISCAL YEAR 2016-2017  
ACCOMPLISHMENTS**

- ◆ Transitioned internal services and contracted services data fully to the State CalJOBS database and workforce management system
- ◆ Formulated a new Workforce Development Board (WDB) and ensured WDB is well oriented in their roles and responsibilities
- ◆ Implemented new WIOA regulations internally as well as with contracted service providers
- ◆ 302 StanWORKs customers achieved unsubsidized employment placements
- ◆ In partnership with Community Services Agency and subcontractor partner agencies, Workforce Development served 1,908 customers in Job Preparation Workshops

**FISCAL YEAR 2017-2018  
OBJECTIVES**

- ◆ Strengthen the current workforce, including populations with barriers to employment
- ◆ Develop future talent, which include developing foundational skills and work readiness for customers
- ◆ Support business growth through communication with regional and local employers to identify in-demand sectors, skill gaps and connecting training opportunities to in-demand occupations
- ◆ Track long term employment retention for both StanWORKs and WIOA customers

**BUDGETS WITHIN THE WORKFORCE DEVELOPMENT INCLUDE:**

- ◆ Workforce Development
- ◆ StanWORKs

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ From Fiscal Year 2013-2014 through Fiscal Year 2015-2016, the revenue trend for the Department of Workforce Development had a gradual decline due to funding reductions from the Federal and State level. There were reductions in the availability of other local grant funding during the same period. Additionally, the Department received approximately \$2.0 million in unanticipated revenue at year-end for services provided to Temporary Assistance for Needy Families participants offsetting approximately \$1.6 million in unrealized Workforce Innovation and Opportunity Act revenue due to a lower demand of services.
- ◆ The Department anticipated a reduction in funding from the State for Fiscal Year 2017-2018 and was informed that local areas were able to carry over funds from Fiscal Year 2016-2017 without the 20 percent limitation. Workforce Development was able to carryover \$1.6 million to Fiscal Year 2017-2018 while still providing effective services.
- ◆ From Fiscal Year 2012-2013 through Fiscal Year 2015-2016, the revenue trend for the Department of Workforce Development's StanWORKs division had gradually increased due to increase in services. Fiscal Year 2016-2017 was budgeted to have an increase in appropriations and estimated revenue; however, the Department was notified by Community Services Agency of a reduction of approximately \$858,000 in estimated revenue for the fiscal year. The program costs also came in lower due to a reduction in the number of participants referred for services.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Workforce Development</b>								
1320 0033100 Special Revenue Fund								
Total Revenue	\$10,459,138	\$9,529,170	\$7,829,320	\$7,184,299	\$8,103,209	\$8,473,963	\$370,754	104.58%
Use of Fund Balance	(\$939,225)	\$94,130	\$314,919	\$529,990	(\$370)	(\$1,980,358)	(\$1,979,988)	53523189%
Gross Costs	\$9,519,913	\$9,623,300	\$8,144,239	\$7,714,289	\$8,102,839	\$6,493,605	(\$1,609,234)	80.14%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Workforce Development - StanWORKS</b>								
1317 0033900 Special Revenue Fund								
Total Revenue	\$5,250,485	\$6,639,561	\$8,447,745	\$10,648,914	\$10,721,742	\$8,805,342	(\$1,916,400)	82.13%
Use of Fund Balance	(\$26,921)	\$22,594	\$1,558	\$0	\$0	(\$8,606)	(\$8,606)	0.00%
Gross Costs	\$5,223,564	\$6,662,155	\$8,449,303	\$10,648,914	\$10,721,742	\$8,796,736	(\$1,925,006)	82.05%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ Workforce Development fund has shown the use of fund balance for service delivery and operational costs from Fiscal Year 2012-2013 through Fiscal Year 2015-2016. In Fiscal Year 2016-2017, the Department’s fund balance increased due to reimbursements for services provided. The Department plans to use the majority of its fund balance strategically for various projects and programs over the next few years while being mindful of the possibility of State and Federal reductions in future years. For Fiscal Year 2017-2018, the Department plans on using \$360,000 of its fund balance.
- ◆ Workforce Development – StanWORKS has a small fund balance that does not fluctuate materially over time. The cash balance for this fund at July 1, 2017 is \$391,004 and the Fund Balance is \$7,048. The difference between the cash and fund balance is due to inventory items and accounts payable items on the balance sheet. Accounts payable items are primarily made up of vendor payments.

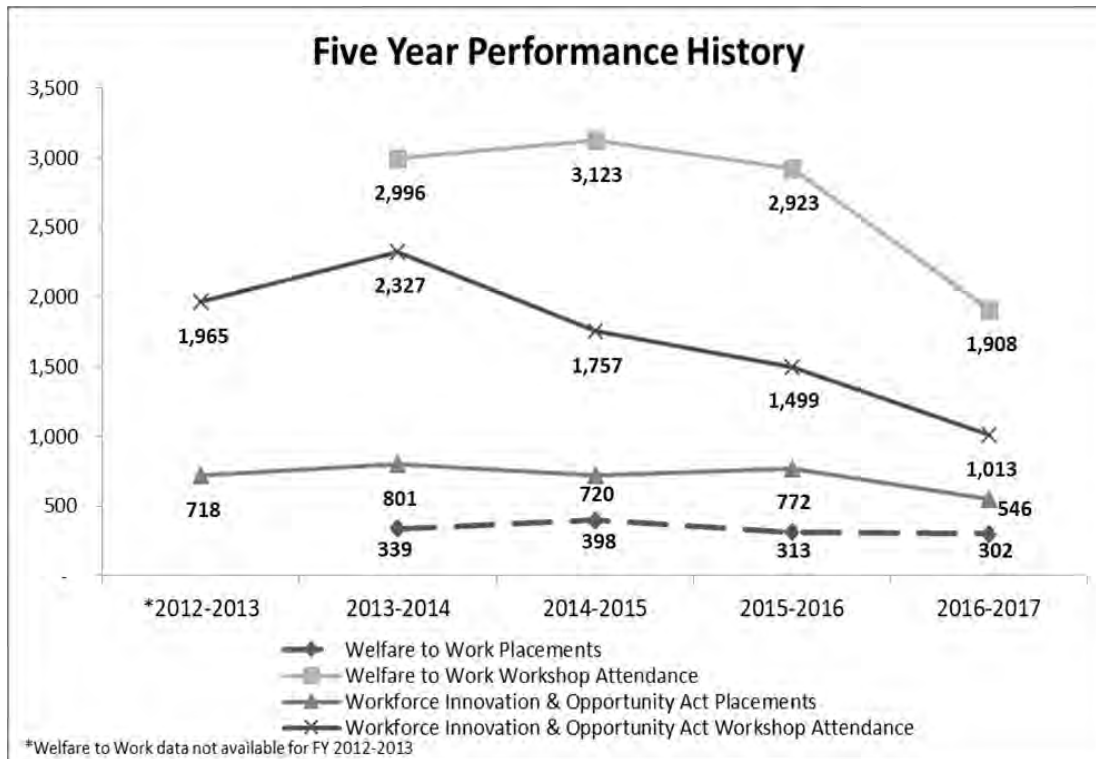
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Workforce Development	\$1,580,165	\$1,486,034	\$1,171,116	\$641,125	\$2,621,483	\$2,261,483
Workforce Development - StanWORKS	\$22,594	\$0	(\$1,558)	(\$1,558)	\$7,048	\$7,048
<b>Total Fund Balance</b>	<b>\$1,602,759</b>	<b>\$1,486,034</b>	<b>\$1,169,558</b>	<b>\$639,567</b>	<b>\$2,628,531</b>	<b>\$2,268,531</b>

\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ Welfare-to-Work Workshop Attendance decline is due to a reduction in the number of participant referrals for services. This can be attributed to the improvement in the economy as well as a change in the assessment process leading to referrals. Workforce Innovation and Opportunity Act placements decline is a direct correlation to the improvement in the economy. A decline in the unemployment rate resulted in less participants seeking services.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ A key challenge for the Department is to provide the maximum level of customer service with a decrease in funding due to Federal and State allocation reductions.

**RELATED LINKS**

For additional information about Workforce Development, refer to the Department’s website at: [www.allianceworknet.com](http://www.allianceworknet.com)



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Other Assistance**

**WORKFORCE DEVELOPMENT**

Budget Unit 1320 0033100  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds Workforce Development's wide range of employment and training services to the community through various programs funded under the Workforce Innovation and Opportunity Act (WIOA) that include three Resource Centers, located in accessible areas throughout the community and provide job search assistance to the public. In addition, workshops are offered to assist with resume development, interviewing skills, and job retention. For those needing more assistance in finding employment, the Department provides intensive career counseling, work experience, and on-the-job training assistance as well as referral to vocational training programs. To assist area employers, the Workforce Development has procured for Business Services from a vendor who will visit area businesses in an effort to help them with their employment needs. Youth and Previously Incarcerated population services are also procured out to vendors.

<b>Workforce Development</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$6,822,695	\$5,939,103	\$7,314,440	\$1,220,061	\$8,534,501
Charges for Service	\$350,572	\$2,534,860	\$203,928	\$83,278	\$287,206
Miscellaneous Revenue	\$10,086	\$0	\$0	\$0	\$0
Other Financing Sources	\$946	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$7,184,299</b>	<b>\$8,473,963</b>	<b>\$7,518,368</b>	<b>\$1,303,339</b>	<b>\$8,821,707</b>
Salaries and Benefits	\$3,993,475	\$3,553,110	\$3,747,549	\$634,701	\$4,382,250
Services and Supplies	\$3,373,685	\$2,722,665	\$3,490,449	\$1,068,638	\$4,559,087
Other Charges	\$268,936	\$217,827	\$261,970	\$0	\$261,970
Fixed Assets					
Equipment	\$0	\$0	\$11,300	\$0	\$11,300
Other Financing Uses	\$78,193	\$0	\$7,100	\$0	\$7,100
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$7,714,289</b>	<b>\$6,493,602</b>	<b>\$7,518,368</b>	<b>\$1,703,339</b>	<b>\$9,221,707</b>
Fund Balance	\$529,990	(\$1,980,361)	\$0	\$360,000	\$360,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$40,000</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The primary source of revenue for Workforce Development is funding revenue from the Workforce Innovation and Opportunity Act (WIOA) in the amount of \$6,233,603 and projected carryover funding of \$1,080,837 in

unexpended WIOA funding that was allocated to the Department in Fiscal Year 2016-2017. In addition, there is \$203,928 of additional revenue from the Department of Child Support Services.

- ◆ At Proposed Budget, estimated revenue for Fiscal Year 2017-2018 was \$713,384 lower than Fiscal Year 2016-2017 estimated revenue due to a decrease of \$414,307 of WIOA revenue as a result of a lower revenue allocation from the State of California for Fiscal Year 2017-2018, a decrease of \$376,741 in contracted revenue with the Department of Child Support Services, and from not budgeting \$243,151 of Rapid Response funding from the State as it is anticipated that the Department will not be able to utilize these funds due to not having anticipated eligible expenditures. This is offset by an increase of \$320,815 in carryover funding from Fiscal Year 2016-2017.
- ◆ 2017-2018 Proposed Budget estimated revenue is based on estimated allocations received from the State and Department estimate of carryover funds from Fiscal Year 2016-2017 into Fiscal Year 2017-2018.

## **BUDGET AND OPERATIONS**

- ◆ The decrease in funding results in the Department streamlining operational costs, not filling seven vacant positions that are a result of retirements and promotions and reducing contracted services between 10%-25%. Workforce Development has applied for grant opportunities to assist with the decrease in funding and continues to look for efficient ways to provide the same level of services to clients.

## **STAFFING IMPACTS**

Total current authorized positions— 84

- ◆ The Department is requesting to reclassify upward one vacant Confidential Assistant III position to a Confidential Assistant IV. This position will act as the Department Head’s executive assistant and will provide high-level administrative support. The salary difference will be funded by Workforce Innovation Opportunity Act and StanWORKS.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$7,518,368 be approved for Workforce Development. This budget is funded from \$7,518,368 in estimated department revenue.

It is also recommended to reclassify upward one vacant Confidential Assistant III position to Confidential Assistant IV.

Total recommended authorized positions— 84

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ The Department is requesting an increase appropriations and estimated revenue by \$291,063 as a result of the new Veterans Employment Assistance Program (VEAP) grant. The grant is for 18 months and the Department will continuously apply for it. It will support a full-time Family Service Specialist III to successfully provide services to the community’s Veteran population.
- ◆ Workforce Innovation and Opportunity Act (WIOA) revenue is increasing by approximately \$1 million. As a result, the Department is increasing appropriations by a similar amount. This adjustment includes a \$103,340 increase to ensure budget and contract amounts equal; a \$399,570 increase to ensure 30% of the Adult and Dislocated Worker allocation is spent on training pursuant to local requirements; and \$509,366 for operating expenses such as rents, building signage and marketing for the new Turlock location, opening in January 2018.
- ◆ The Department plans to implement a new apprenticeship program along with a co-enrollment program and has requested an increase in appropriations of \$360,000, which will be funded by departmental fund balance. The program will be for Welfare-to-Work program participants and will train them in the skills and knowledge

needed for entry level positions. Workforce Development fund balance as of July 1, 2017 is \$2,621,483, and the Department plans to use fund balance over three years for this program.

- ◆ The Department has requested \$40,000 of IT Innovations Funding. Currently, all of the Department's services require in-person visits. The goal of the project is to acquire tools needed to enable customers to schedule appointments, attend virtual trainings, download required documents, and learn about additional services Online. This project will benefit both the general public and enrolled customers by providing a greater online presence. The Department will contribute \$20,000 towards the project and apply for additional grant funding.

#### **STAFFING IMPACTS**

- ◆ The Department is requesting to reclassify downward five vacant Family Services Specialist III positions due to a need for a lower-level classification for the Career Resource Center.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$9,221,707 be approved for Workforce Development. This budget is funded from \$8,821,707 in estimated department revenue, \$360,000 in departmental fund balance and a \$40,000 contribution from the General Fund.

It is also recommended to study the request to reclassify downward five Family Services Specialist III positions.

Total recommended authorized positions— 84

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**HUMAN SERVICES**  
**Other Assistance**

**WORKFORCE DEVELOPMENT—StanWORKs**  
 Budget Unit 1317 0033900  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Workforce Development’s wide range of employment and training services for local Temporary Assistance to Needy Families (TANF) recipients through a contract with the Community Services Agency (CSA). The Department along with contracted service providers assist TANF customers with job searching, resume writing, and interviewing skills. Clients needing additional assistance in securing employment and exiting the TANF program are provided with intensive case management, paid and unpaid work experience, on-the-job training and individual referral to vocational training programs leveraging other dollars available.

<b>Workforce Development - StanWORKs</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$10,567,098	\$8,827,073	\$8,314,573	\$0	\$8,314,573
Miscellaneous Revenue	\$21,731	(\$21,731)	\$0	\$0	\$0
Other Financing Sources	\$60,085	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$10,648,914</b>	<b>\$8,805,342</b>	<b>\$8,314,573</b>	<b>\$0</b>	<b>\$8,314,573</b>
Salaries and Benefits	\$7,727,245	\$5,682,726	\$5,581,007	\$0	\$5,581,007
Services and Supplies	\$2,624,886	\$2,826,254	\$2,347,246	\$0	\$2,347,246
Other Charges	\$296,783	\$287,759	\$355,020	\$0	\$355,020
Fixed Assets					
Equipment	\$0	\$0	\$19,200	\$0	\$19,200
Other Financing Uses	\$0	\$0	\$12,100	\$0	\$12,100
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,648,914</b>	<b>\$8,796,739</b>	<b>\$8,314,573</b>	<b>\$0</b>	<b>\$8,314,573</b>
Fund Balance	\$0	(\$8,603)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The source of revenue for Workforce Development – StanWORKs in 2017-2018 is a contract with the Community Services Agency in the amount of \$8,314,573.
- ◆ Estimated revenue for Fiscal Year 2017-2018 is \$2,407,169 lower than Fiscal Year 2016-2017 due to reduction in the CaWORKs program in Fiscal Year 2017-2018.

**BUDGET AND OPERATIONS**

- ◆ The decrease of \$2.4 million in funding will primarily impact subsidized employment for client wages, with additional impacts to staffing levels and contracted services.
- ◆ The Department is pursuing other grant opportunities to assist with the decrease in revenue for client wages and looking at changing the way services are provided. The remaining amount of the reduction will result in a decrease between 10%-25% in contracted services and not filling four vacancies. These vacancies are a result of retirements and promotions. The Department continuous to look for innovative and effective ways to prove services to the Welfare to Work clients.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$8,314,573 be approved for Workforce Development – StanWORKs. This budget is funded by \$8,314,573 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$8,314,573 be approved for Workforce Development – StanWORKs. This budget is funded by \$8,314,573 in estimated department revenue.

Total recommended authorized positions— 0

# A Strong Agricultural Economy/Heritage

## INTRODUCTION

Recognizing the vital role that agriculture plays in the community, the Stanislaus County Board of Supervisors adopted this priority to support the County's strong agriculture economy and heritage. Agriculture is the County's number one industry, generating \$3.9 billion a year.



Farmland conversion, air pollution, soil salinity and drainage, and agricultural water supply and water

quality are major issues to be addressed if Stanislaus County is to remain an important and vital agriculture area. Equally important is the preservation of our unique agriculture heritage.

- ◆ The Agricultural Commissioner's Office supports and protects the well being of agriculture and the community through the oversight of pesticide application, storage of agricultural products, certification of exports, prevention of the entry and spread of harmful insects, weeds, and plant diseases and the certification of agricultural product quality; and
- ◆ The University of California Cooperative Extension conducts research and educational programs tailored to the needs of Stanislaus County and provides oversight of 4-H youth development programs. These programs are critical to preserving and protecting agriculture in the community and supporting the growth of the agriculture industry of tomorrow.

## FISCAL YEAR 2017-2018 CHALLENGES AND OPPORTUNITIES

The 2017-2018 Final Budget recommends \$6,167,148 in appropriations for this priority area. These expenditures are funded by a combination of \$3,583,148 in department revenue, \$2,567,800 in General Fund contribution and \$16,200 in fund balance.

The Agricultural Commissioner supports and protects agriculture, business and the community, and has assumed all delimitation trapping for the Asian Citrus Psyllid quarantines established by the State will be able to maintain the current level of service provided to the community through the use of a portion of the Net County Cost savings from prior years and the use of increased State funding to protect the County's valuable



agricultural resources. Net County Cost savings from prior years will be used to replace carpet in the office, improve the warehouse space where Weights and Measures conducts various types of inspections, replace gas pump testing equipment, and other upgrades to its facility.

The University of California (UC) Cooperative Extension Stanislaus County provides funding for the Department's operational expenses, including the facilities that house UC Cooperative Extension, vehicles and support staff that work with the UC Cooperative Extension advisors and paraprofessionals in program delivery. The Department is a bridge between local issues and the power of UC research. For example, the UC Cooperative Extension, in cooperation with UC Davis researchers, the Modesto Irrigation District, and a local almond grower, has developed a groundwater recharge project to evaluate the application of city runoff water to local, dormant almond orchards. At Final Budget it is recommend the UC Cooperative Extension receive additional funding to expand Extra Help hours and for an additional vehicle.



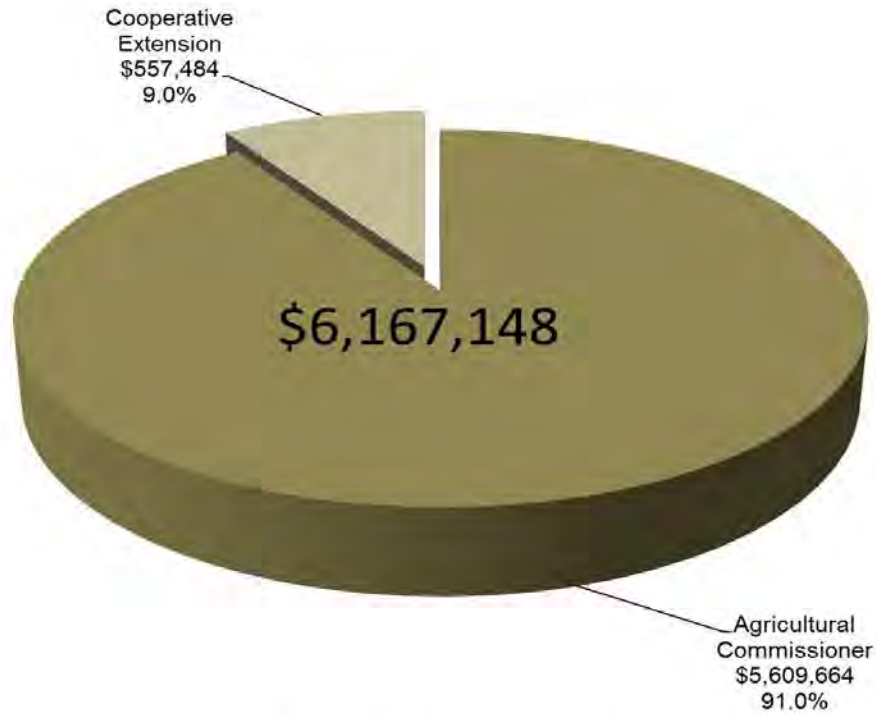
<b>Top 10 Commodities in Stanislaus County</b>		
<b>Category</b>	<b>Rank</b>	<b>2015 Value (\$)</b>
Almonds, All <sup>1</sup>	1	1,297,052,000
Milk, All	2	647,812,000
Cattle & Calves, All	3	350,209,000
Chickens, All	4	304,226,000
Walnuts	5	171,741,000
Silage, All	6	163,580,000
Deciduous Fruit & Nut Trees and Vines	7	129,393,000
Eggs, Chicken Market	8	73,483,000
Pollination, Almond	9	62,860,000
Turkeys, All	10	62,394,000
<b>Top 10 Total</b>		<b>3,262,750,000</b>
<b>All Other Commodities</b>		<b>616,581,900</b>
<b>Grand Total</b>		<b>3,879,331,900</b>

<sup>1</sup> Almonds, All includes: Almond Meats, Hulls, and Shells

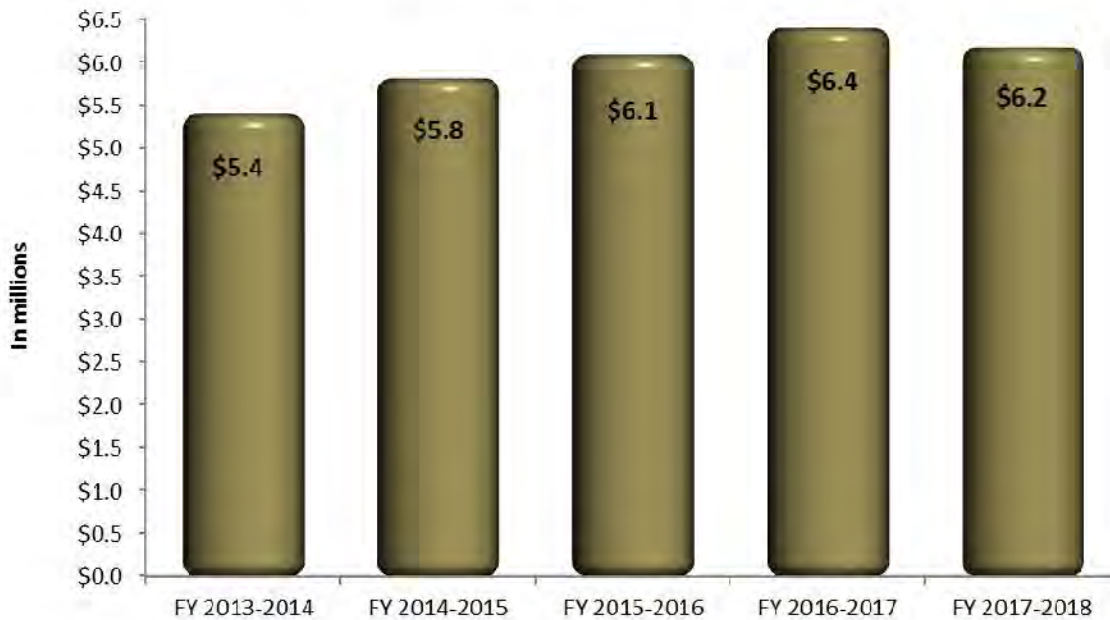




## A Strong Agricultural Economy/Heritage Recommended Appropriations Fiscal Year 2017-2018



### Five Year Comparison of Appropriations

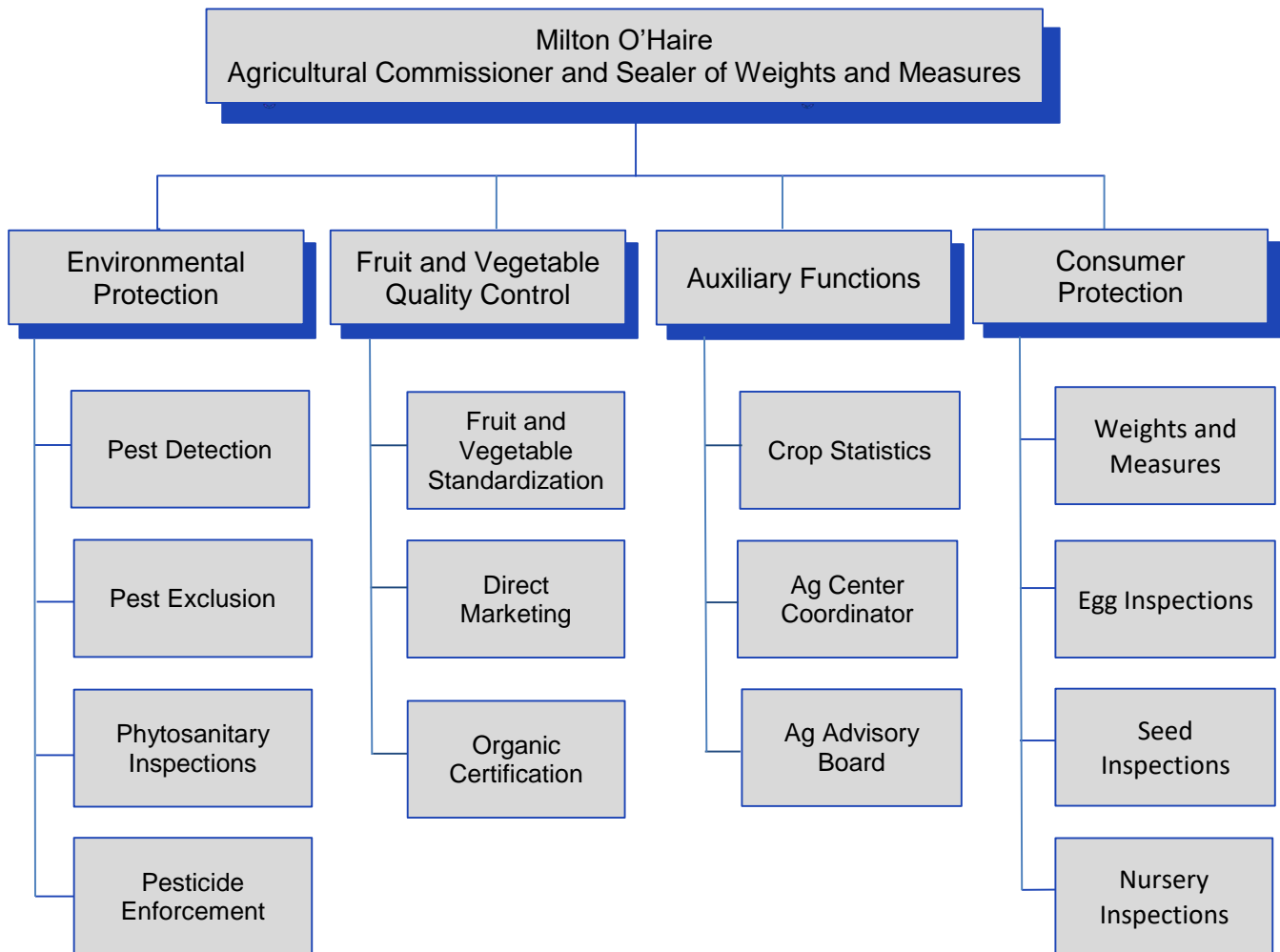




# A Strong Agricultural Economy/Heritage

## Summary of Budget Appropriations

<b>Page</b>				<b>Recommended 2017-2018</b>
<b>AGRICULTURAL COMMISSIONER</b>				<b>\$5,609,664</b>
	<b>Fund</b>	<b>Org</b>		
424	0100	0010100	Agricultural Commissioner	\$5,609,664
<b>COOPERATIVE EXTENSION</b>				<b>\$557,484</b>
	<b>Fund</b>	<b>Org</b>		
432	0100	0021100	University of California Cooperative Extension	\$541,284
434	1766	0021401	UC Cooperative Extension Farm and Home Advisors Research Trust	\$16,200
<b>TOTAL</b>				<b>\$6,167,148</b>



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[www.stanag.org](http://www.stanag.org)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Protection Inspection**

**AGRICULTURAL COMMISSIONER**  
**Milton O’Haire, Agricultural**  
**Commissioner and Sealer of**  
**Weights and Measures**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$3,577,248
Use of Fund Balance	\$0
Net County Cost	\$2,032,416
Gross Costs	\$5,609,664
% Funded by General Fund	36.2%
Total Allocated Positions	38

**MISSION STATEMENT**

*To Support and Protect the Well-being of Agriculture, Business, and the Community.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Department supports and protects agriculture, business, and the community through four core responsibilities: Environmental Protection, Fruit and Vegetable Quality Control, Auxiliary Functions, and Consumer Protection.

**Environmental Protection** programs include:

**Pest Detection** – Working with a staff of 19 extra-help Trappers, the Department places insect traps throughout the county to establish a first line of defense against harmful exotic pests. Early detection and any subsequent eradication efforts are essential in protecting our agricultural production and in keeping open the export paths which our agricultural producers rely on.

**Pest Exclusion** - The Department will invest approximately 1900 hours in the Pest Exclusion program to protect agriculture from exotic pests. Inspection of incoming shipments at UPS and Fed Ex as well as the garden centers of retail businesses are combined with inspections of local nurseries as part of the effort to prevent harmful pests from gaining a foothold in local agriculture.

**Phytosanitary Inspections** - The Department, working under the auspices of the United States Department of Food and Agriculture, inspects product destined for export to ensure that it meets all of the requirements of the country of destination. If all requirements are met, a Phytosanitary Certificate is issued which allows the product to reach its final destination.

**Pesticide Enforcement** - The Department, working in conjunction with the California Department of Pesticide Regulation, monitors the purchase, storage and use of pesticides in the County to ensure adherence to label requirements and to enforce laws and regulations concerning worker safety and the environment.

**Fruit and Vegetable Quality Control** programs include: **Fruit and Vegetable Standardization** - The Department provides inspection services for industry at the production and retail level to assure that fruits and vegetables meet quality standards.

**Direct Marketing** - The Department inspects and issues certification to the producers who supply product to the County’s farmers’ markets and to the operators of the certified farmers’ markets.

**Organic Certification** – The Department provides verification services for organic registration applicants and conducts retail inspections and product sampling to assure compliance with organic regulations.

**Auxiliary Functions** include: **Crop Statistics** – The Department, as required by California Food and Agricultural Code Section 2279, publishes an annual report providing a statistical description of the county’s agricultural production.

**Ag Center Coordination** – The Department oversees the rental of meeting rooms in the Harvest Hall

building. Renting these rooms is restricted to groups who are agricultural, Agri-business, agricultural education purposes, exhibiting and advertising farming, agriculturally related manufacturing, livestock raising and other resources of the county.

Ag Advisory Board – The Agricultural Commissioner sits as a permanent member of the Stanislaus County Ag Advisory Board.

**Consumer Protection** programs include: Weights and Measures - To ensure “Equity in the Marketplace”, the Department annually inspects approximately 9,000 devices for accuracy. These devices include gas pumps, taximeters, vehicle scales, livestock scales, jewelry scales, Liquefied Petroleum Gas meters, and scales in the checkout lane of the grocery store. The Department also

responds to concerns from the public on such issues as fuel quality and pricing accuracy.

Egg Inspections - The Department provides inspection services for the egg industry to ensure that the eggs being sold meet both quality and food safety requirements.

Seed Inspections – The Department inspects seed sold in the county to ensure that it is properly labeled and that it is not a source of noxious weeds.

Nursery Inspections – The Department protects consumers by conducting inspections at the production level for inferior, defective, or pest-infested nursery stock. Nursery stock intended for farm planting must meet State requirements enforced by the Department to be eligible for sale and planting in California.

**BOARD OF SUPERVISORS PRIORITY AREA**

The Agricultural Commissioner supports the Board Priority areas of A Strong Agricultural Economy/Heritage and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Support and promote agricultural products, education, technology and innovation; Protect agriculture resources; Manage threats to agriculture; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Agricultural Commissioner include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ CalPEATS, the State of California mobile application to track all field related pesticide enforcement activities was implemented</li> <li>◆ The Department assumed all delimitation trapping for the Asian Citrus Psyllid quarantines established by the State</li> <li>◆ Building and campus security was enhanced through the addition of video cameras that monitor the parking area as well as the warehouse and areas in the Stanislaus Building</li> <li>◆ Designed and implemented an application to improve the efficiency of the inspections of the mobile scales used by law enforcement</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Implement a mobile application to record and invoice phytosanitary certificate inspections and certificates</li> <li>◆ Implement a mobile application designed to track all field related pest detection activities (CalTrap)</li> <li>◆ Design an electronic daily system to track all Department time by program</li> </ul>

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

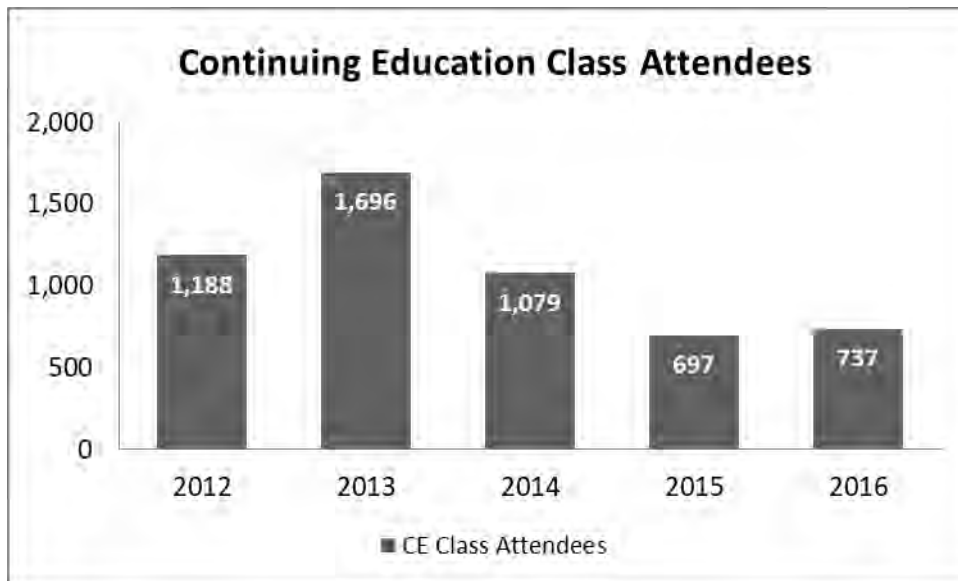
- ◆ The trend for the Agricultural Commissioner has been a general increase in revenue mainly due to the revenue received from pesticide mill tax. This was slightly offset in 2016-2017 by a decrease in unclaimed gas tax revenue. Costs have also trended up due to increased salaries and health insurance costs.
- ◆ Actual revenue in Fiscal Year 2016-2017 exceeded Legal Budget due to an increase in pesticide mill tax revenue and an increase in the number of export certificates issued by the Department. Fiscal Year 2016-2017 actual expenditures were significantly lower than Legal Budget because the Legal Budget included \$1,400,953 of prior year Net County Cost savings available to the Department. The Department used \$275,972 of savings in 2016-2017 leaving a balance of \$1,124,981.

**Five-Year History**

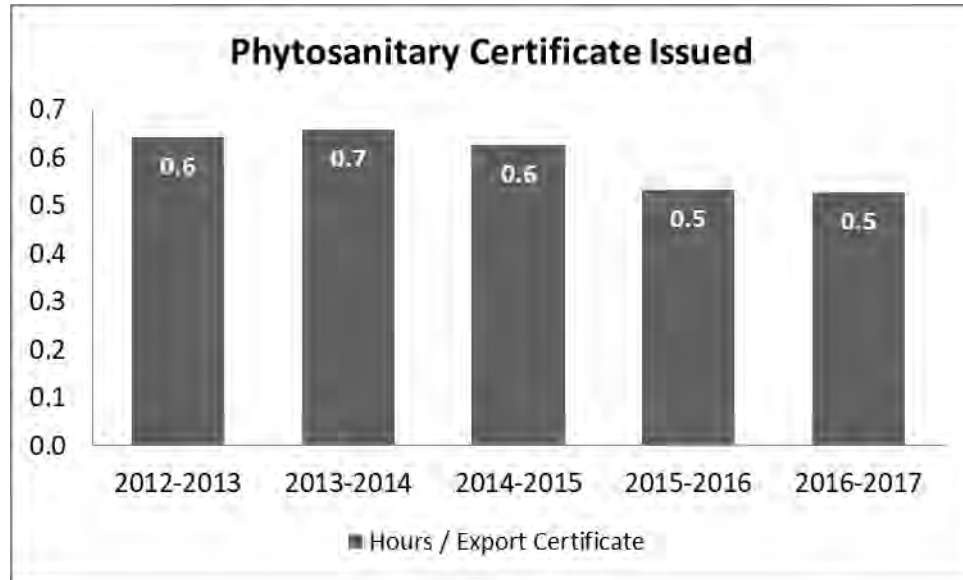
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Agricultural Commissioner</b>								
0100 0010100 General Fund								
Total Revenue	\$3,188,131	\$3,255,534	\$3,535,082	\$3,665,168	\$3,552,325	\$3,606,635	\$54,310	10153%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$4,015,140	\$4,011,320	\$4,306,288	\$4,425,335	\$5,877,003	\$4,803,858	(\$1,073,145)	81.74%
Net County Cost	\$827,009	\$755,786	\$771,206	\$760,167	\$2,324,678	\$1,197,223	(\$1,127,455)	51.50%

**PERFORMANCE OUTCOMES: COMMUNITY/DEVELOPMENT OPERATIONS**

- ◆ Continuing Education (CE) credits allow growers to be eligible to renew the permits needed to apply different pesticides without having to take a test. The Agricultural Commissioner offers a number of opportunities for growers to obtain CE credits each year. The performance metric of attendance at CE presentations show how this service is utilized. Fumigant/pesticide changes, changes in regulations, the topic of the continuing education classes, the addition of online classes, and an increased number of other agencies offering continuing education options all contribute to annual fluctuations and general decline in attendees.



- ◆ The Agricultural Commissioner’s office, working under the authority of the United States Department of Agriculture, conducts inspections and issues export certificates (phytosanitary certificates) that allow agricultural products to be shipped to foreign countries. Industry pays for this service. The performance metric of time per phytosanitary certificate issued helps maintain an efficient delivery of this service.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ The California Department of Food and Agriculture is currently in the process of formulating the regulations that will control cannabis in California. While it is unknown at this time what the role of Agricultural Commissioners will be, cannabis is an issue that could impact virtually every program in the Department.
- ◆ The Department looks to continue to improve processes and efficiency through the implementation of mobile applications.
- ◆ California Department of Pesticide Regulations proposed regulations that would require growers to notify public K-12 schools, child day care facilities, and County Agricultural Commissioners when certain pesticide applications made for the production of an agricultural commodity near a school site are planned in the coming year. In addition, certain pesticide applications near these school sites will be prohibited at certain times. This proposed regulation which could go into effect in January of 2018 represents a potential significant workload for the Department with no identified funding attached. The workload includes extensive stakeholder outreach with growers, school districts and individual schools.
- ◆ The Department receives funds for invasive pest detection through the Farm Bill so changes in the Farm Bill could impact the Department.

**RELATED LINKS**

For additional information about the Agriculture Commissioner, refer to the Department’s website at: [www.stanag.org](http://www.stanag.org)



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Protection Inspection**

**AGRICULTURAL COMMISSIONER**  
 Budget Unit 0100 0010100  
 General Fund

**SERVICES PROVIDED**

This budget funds the core programs the Department administers to accomplish its mission to support and protect the well-being of agriculture, business, and the community. The Agricultural Commissioner’s Office oversees the use of pesticides applied in the production and storage of agricultural crops as well as performs inspections to ensure that equity prevails in the marketplace. Services include: plant product export certification for shippers, preventing the introduction or spread of harmful insects, weeds, plant diseases and other pests; conducting surveys for infestations of pests and carrying out pest eradication programs; ensuring that quality and/or labeling requirements are met for fruits and vegetables, eggs, nursery stock, petroleum products and packaged goods; monitoring the accuracy of advertised pricing at the retail level; and testing the accuracy of weighing and measuring devices used in commercial trade.

Agricultural Commissioner					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$438,828	\$429,262	\$429,500	\$0	\$429,500
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$11,722	\$7,476	\$6,000	\$0	\$6,000
Intergovernmental Revenue	\$2,405,042	\$2,356,984	\$2,351,048	\$0	\$2,351,048
Charges for Service	\$806,556	\$812,843	\$790,700	\$0	\$790,700
Miscellaneous Revenue	\$2,569	\$70	\$0	\$0	\$0
Other Financing Sources	\$451	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,665,168</b>	<b>\$3,606,635</b>	<b>\$3,577,248</b>	<b>\$0</b>	<b>\$3,577,248</b>
Salaries and Benefits	\$3,514,573	\$3,658,930	\$3,355,265	\$986,981	\$4,342,246
Services and Supplies	\$301,929	\$373,613	\$333,146	\$0	\$333,146
Other Charges	\$366,766	\$393,247	\$439,651	\$0	\$439,651
Fixed Assets					
Buildings & Improvements	\$0	\$42,535	\$50,000	\$85,000	\$135,000
Equipment	\$155,064	\$249,328	\$231,783	\$53,000	\$284,783
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$87,003	\$86,205	\$74,838	\$0	\$74,838
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,425,335</b>	<b>\$4,803,858</b>	<b>\$4,484,683</b>	<b>\$1,124,981</b>	<b>\$5,609,664</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$760,167</b>	<b>\$1,197,223</b>	<b>\$907,435</b>	<b>\$1,124,981</b>	<b>\$2,032,416</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$1,124,981.

**REVENUE AND FUNDING SOURCES**

- ◆ The primary sources of revenue for the Agricultural Commissioner’s Office are from agreements with the California Department of Food and Agriculture and the California Department of Pesticide Regulations, which

make up 25% of the estimated revenue for the Agricultural Commissioner. Charges for industry requested services provided by the Department, mainly issuing export certificates, comprise 22% of the estimated revenue. Registration of commercial devices contribute 12% of the estimated revenue and 41% of the estimated revenue is from pesticide mill tax distribution and unclaimed gas tax distribution.

- ◆ The Department is projecting an overall increase in revenue of \$24,923 mainly due to an increase in export certificate revenue.

**BUDGET AND OPERATIONS**

- ◆ The Department remains in Phase I of the Net County Cost Savings Program and will maintain current service levels with its \$4,484,683 budget and use \$763,306 of its approximately \$1,100,000 in Net County Cost carryover savings to balance its budget. This adjustment will occur with the Recommended Final Budget.
- ◆ The recommended budget includes the replacement of three vehicles used to conduct Pesticide Use Enforcement inspections, Pest Exclusion and Pest Detection activities, and for issuing export documents. The total cost is estimated to be \$83,100 and will be funded by net county cost savings. Also included is the purchase of two new vehicles to support the expanded seasonal trapping requirements brought on by the Asian Citrus Psyllid trapping program and the addition of a European Grape Vine Moth trapping program, which is estimated to cost \$55,400 and is funded by net county cost savings. The Agricultural Commissioner has a total fleet of 44 vehicles; of those 11 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
- ◆ The remaining \$143,283 of Fixed Asset appropriations are budgeted for the following:
  - ◆ \$60,000 to replace the carpet in the office;
  - ◆ \$10,000 to replace a computer server;
  - ◆ \$50,000 to make improvements to the warehouse space where Weights and Measures conducts various types of inspections including water meters and the roadside scales used by law enforcement; and
  - ◆ \$23,283 to replace the testing equipment used by Weights and Measures to test all of the gas pumps in the County.
- ◆ The Department will use \$763,306 of prior year net county cost savings to balance its budget. Of this amount \$281,783 will be used for the Fixed Asset purchases and projects with the remaining used towards Salaries and Benefits.

**STAFFING IMPACTS**

Total current authorized positions— 38

- ◆ The Department is requesting to block-budget one Software Developer II position to a Software Developer I/II position. Block-budgeting this position will allow the Department greater flexibility in filling the position at the entry-level class in the Software Developer series. This is also a common block-budgeted classification in the County.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,484,683 be approved for Agricultural Commissioner. This budget is funded from \$3,577,248 in estimated department revenue and a \$907,435 contribution from the General Fund.

It is also recommended to block-budget one Software Developer II position to a Software Developer I/II position.

Total recommended authorized positions— 38

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ Departments that achieved savings in appropriations have been able to carry forward 100% of their unused Net County Cost savings from prior fiscal years.
- ◆ The Department's budget includes an increase in appropriations of \$1,124,981 as part of the Net County Cost Carryover Savings Program. Approximately \$900,000 of it will go towards balancing the Department's Fiscal Year 2017-2018 budget.
  - ◆ In addition to the \$763,306 the Department planned to use in its Proposed Budget, an additional \$85,000 will be used to pave an existing gravel area between the warehouse and covered parking structure to reduce dust. The total project cost is estimated at \$170,000, and the Department of Environmental Resources will cover the other half of the cost. Additionally, \$53,000 will be used to upgrade various doors and gates throughout the complex with electronic locks.

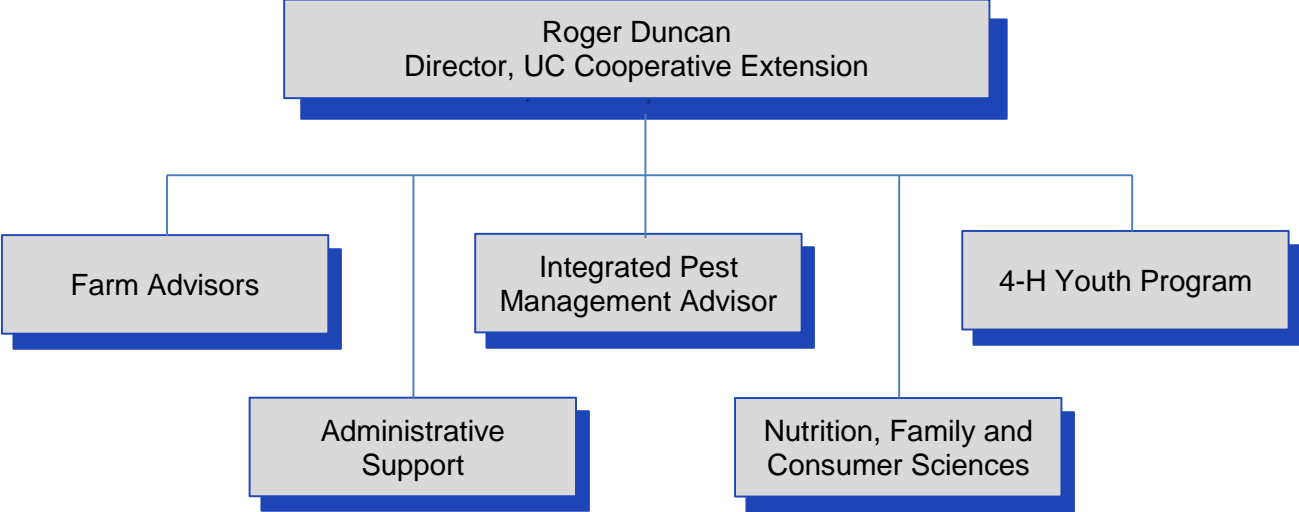
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,609,664 be approved for Agricultural Commissioner. This budget is funded from \$3,577,248 in estimated department revenue and a \$2,032,416 contribution from the General Fund.

Total recommended authorized positions— 38



3800 Cornucopia Way, Suite A, Modesto, CA 95358 Tel: 209-525-6800  
<http://cestanislaus.ucanr.edu/>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Agricultural Education**

**UNIVERSITY OF CALIFORNIA**  
**COOPERATIVE EXTENSION**  
**Roger Duncan, UC Cooperative**  
**Extension County Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$5,900
Use of Fund Balance	\$16,200
Net County Cost	\$535,384
Gross Costs	\$557,484
% Funded by General Fund	96.0%
Total Allocated Positions	4

**MISSION STATEMENT**

*To develop and deliver research-based information to the people of Stanislaus County in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences which supports the continued economic viability of the agricultural industry, a safe and reliable food supply, clean air and water, and healthy communities.*

**DEPARTMENT SERVICES AND PROGRAMS**

The University of California (UC) Cooperative Extension in Stanislaus County is part of a statewide system of off-campus education, based on a three-way partnership among the County Board of Supervisors, the University of California, and the US Department of Agriculture. UC Cooperative Extension brings the resources of the University of California to County residents and conducts applied research and education programs tailored to their needs. Programs are conducted in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences. Information is delivered to clientele via classroom and in-field workshops, seminars, web sites, social media, publications, telephone calls, office visits, on-farm consultations, email, television and radio programs, newsletters and articles written for newspapers and magazines.

The University of California provides funding for 17 UC Cooperative Extension employees (nine advisors and eight paraprofessionals) conducting programs in the Stanislaus County UC Cooperative Extension Office. The **Administrative Support** staff is made up of six County employees and is responsible for the finance, budget preparation, and administration of County and UC funds. Stanislaus County provides funding for the department's operational expenses, including the facilities that house UC Cooperative Extension and vehicles in support of the UC in program delivery.

Within the **Farm Advisors** and **Integrated Pest Management** programs, seven advisors are

responsible for programs in Agriculture and Natural Resources. Most of the agricultural research is conducted in local field trials with local producers and growers. Advisors support all of their own applied research and educational projects with extramural funds provided by a variety of grants from public agencies, grower associations, foundations, and private donors. Grant funds are used to hire research assistants and to purchase computers, lab supplies, field supplies, specialized equipment, and other items critical to conducting research.

The **Nutrition, Family, and Consumer Sciences** program is supported by an Advisor, a Coordinator, and six Education Specialists. The program serves local schools in healthy nutrition and on-site garden programming. The Cal-Fresh grant is administered throughout Stanislaus and Merced counties.

The **4-H Youth program** is administered by an Advisor, who is shared with San Joaquin County, a program Coordinator, and a dedicated Administrative Secretary. The Stanislaus County 4-H program supports one of the largest youth enrollment programs in the state.

The Farm and Home Advisors Trust fund provides support to UC Cooperative Extension's efforts to provide programs in agriculture and natural resources, 4-H Youth Development and nutrition, family and consumer sciences, and community resource development.

**BOARD OF SUPERVISORS PRIORITY AREA**

The University of California (UC) Cooperative Extension supports the Board Priority area of A Strong Agricultural Economy/Heritage by aligning department accomplishments and objectives with the following Board goals: Support and promote agricultural products, education, technology and innovation; Protect agriculture resources; and Manage threats to agriculture.

The UC Cooperative Extension is a bridge between local issues and the power of UC research. As part of the Agriculture and Natural Resources Division, we work hand-in-hand with industry to enhance agricultural markets, help the balance of trade, address environmental concerns, protect plant health, provide growers with scientifically tested production techniques, youth development, and to provide our county with increased food safety.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the University of California Cooperative Extension include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Continued developing a groundwater recharge project in cooperation with U.C. Davis researchers, the Modesto Irrigation District, and a local almond grower to evaluate the application of city runoff water to local, dormant almond orchards; no detrimental effect on orchard performance was documented but water quality assessments continue</li> <li>◆ Completed 20<sup>th</sup> consecutive year of Integrated Pest Management Breakfast Workshops with tree and vine professionals and received the prestigious “IPM Innovators Award” from the California Department of Pesticide Regulation</li> <li>◆ Provided integrated nutrition education activities to over 17,000 low-income students and training to over 600 educators</li> <li>◆ Proved and published that silage losses were significantly lower than previously reported with common management practices, important for the local dairy industry as they attempt to conform to air quality regulations</li> <li>◆ Discovered and documented Brown Marmorated Stink Bug (BMSB) infestations in a peach growing region east of Modesto. This was the first report of this significant invasive pest established in an agricultural area in California. Advisors continue to improve BMSB monitoring strategies and investigate cost effective means of control</li> </ul>

<b>FISCAL YEAR 2017-2018 OBJECTIVES</b>	
◆	To increase our research and extension footprint in Stanislaus County by recruiting and hiring four University of California advisors, one each in vegetable crops and irrigation, tree crops, soil health and 4-H Youth and Development
◆	To increase membership of minority youth into the 4-H Youth Development program to more accurately reflect the community
◆	Deliver precise, weekly crop water use reports to local growers and consultants in order to increase irrigation efficiency on local farms
◆	To develop better monitoring tools for the brown marmorated stink bug and assess the potential risk to local peach, almond, and other fruit and nut tree industries
◆	To continue to generate and deliver science-based information in the areas of agriculture, natural resources, nutrition and youth development

**BUDGETS WITHIN THE UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION INCLUDE:**

- ◆ University of California Cooperative Extension
- ◆ UC Cooperative Extension Farm and Home Advisors Research Trust

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ UC Cooperative Extension revenue for the last five years has consisted of sales of harvested almonds at the Ag Center test orchard, rebates, and mileage reimbursement for cross-county advisors' mileage. Higher revenue in years 2012-2015 reflects unusually high almond prices. As the test orchard has aged, the almond production has decreased. In 2016, the almonds were not harvested due to low yield, lower market value, and the unavailability of the local harvester normally contracted. Expenditures gradually increased due to the addition of one full-time position in Fiscal Year 2014-2015 and additional Extra Help costs to support UC Advisors, the renewed effort to replace and add vehicles to the Department's fleet, and a general increase in the cost of doing business.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Cooperative Extension</b>								
0100 0021100 General Fund								
Total Revenue	\$7,289	\$9,414	\$5,132	\$1,350	\$263	\$819	\$556	3114%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$347,001	\$366,894	\$435,590	\$451,830	\$552,014	\$494,181	(\$57,833)	89.52%
Net County Cost	\$339,712	\$357,480	\$430,458	\$450,480	\$551,751	\$493,362	(\$58,389)	89.42%
<b>Cooperative Extension - Farm &amp; Home Advisors Res</b>								
1766 0021401 Special Revenue Fund								
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	\$7,037	\$3,610	\$1,224	\$2,142	\$16,200	\$1,042	(\$15,158)	6.43%
Gross Costs	\$7,037	\$3,610	\$1,224	\$2,142	\$16,200	\$1,042	(\$15,158)	6.43%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%



**Fund Balance**

- ◆ The Cooperative Extension – Farm and Home Advisors Research Trust is used for supplies and equipment not purchased through other avenues. The projected balance for 2018 reflects anticipated purchases including a drying oven used in scientific research by the department advisors.

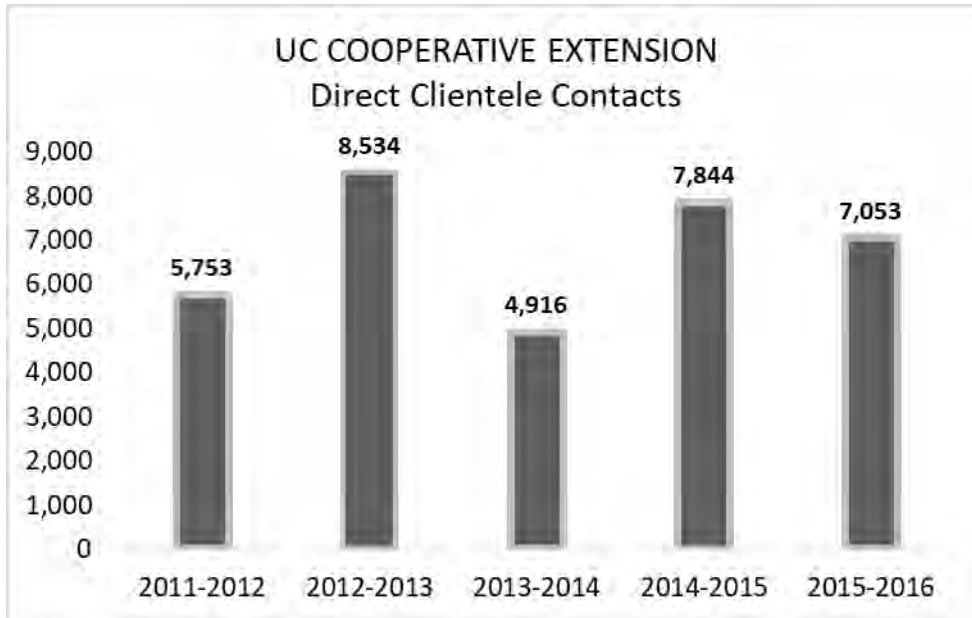
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Cooperative Extension - Farm & Home Advisors Res	\$52,843	\$49,234	\$48,009	\$45,867	\$44,826	\$28,626
Total Fund Balance	\$52,843	\$49,234	\$48,009	\$45,867	\$44,826	\$28,626

\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ UC Cooperative Extension Advisors connect directly with clientele through on-farm visits, workshops, presentations, and classroom educational events. The latest data available is from 2015-2016, and the fiscal years indicated follow the Federal fiscal year from September - October. The variations are due to the number of Advisors employed each year and the implementation of various educational programs.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ Agricultural industries in the County face a multitude of regulatory, production, and environmental challenges.
- ◆ Stanislaus County residents face an obesity epidemic, among other significant health and nutrition issues.
- ◆ UC Cooperative Extension advisors have garnered over \$800,000 in research and education funds from several State, Federal, and local agencies to meet these challenges.

**RELATED LINKS**

For additional information about the University of California Cooperative Extension, refer to the Department’s website at <http://cestanislaus.ucanr.edu/>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Agricultural Education**

**UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION**  
 Budget Unit 0100 0021100  
 General Fund

**SERVICES PROVIDED**

Programs are conducted in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences. Most of the agricultural research is conducted in local field trials with local producers and growers. The information is delivered to clientele via classroom and in-field workshops, seminars, web sites, publications, telephone calls, office visits, on-farm consultations, email, television and radio programs, newsletters and articles written for newspapers and magazines.

Cooperative Extension					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$1,295	\$819	\$5,900	\$0	\$5,900
Other Financing Sources	\$55	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,350</b>	<b>\$819</b>	<b>\$5,900</b>	<b>\$0</b>	<b>\$5,900</b>
Salaries and Benefits	\$317,426	\$295,078	\$312,516	\$8,010	\$320,526
Services and Supplies	\$11,157	\$22,751	\$24,805	\$0	\$24,805
Other Charges	\$123,227	\$131,951	\$137,453	\$0	\$137,453
Fixed Assets					
Equipment	\$0	\$44,296	\$33,500	\$25,000	\$58,500
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$20	\$105	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$451,830</b>	<b>\$494,181</b>	<b>\$508,274</b>	<b>\$33,010</b>	<b>\$541,284</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$450,480</b>	<b>\$493,362</b>	<b>\$502,374</b>	<b>\$33,010</b>	<b>\$535,384</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The primary source of revenue for UC Cooperative Extension is the harvest of the almond crop in the Ag Center test orchard.

## BUDGET AND OPERATIONS

- ◆ The Department base budget decreased in Fiscal Year 2017-2018 by \$46,786 primarily due to reduced Salaries and Benefits costs.
- ◆ The recommended budget includes a request for the replacement of one vehicle to conduct research work in orchards and to attend to customers' farm calls. The total cost is estimated to be \$33,500 and is funded by the General Fund. Cooperative Extension has a total of nine vehicles; of those, six meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$8,010 for increased Extra Help costs to increase a part-time Administrative Clerk II position's hours from 20 hours per week to 29 hours per week. There is an additional need for office support with the addition of three new UC Advisors.
- ◆ \$25,000 for an additional truck which is needed due to the addition of new UC Advisors.

## STAFFING IMPACTS

Total current authorized positions— 4

There are no requested changes to the current level of staffing.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$508,274 be approved for UC Cooperative Extension. This budget is funded by \$5,900 in estimated department revenue and a \$502,374 contribution from the General Fund.

Total recommended authorized positions— 4

## 2017-2018 FINAL BUDGET

### DEPARTMENT REQUEST

- ◆ Final Budget adjustments include only the two department requests which were deferred at Proposed Budget.
- ◆ The recommended budget includes a request for one new vehicle for the Pomology/Orchard Advisor position to conduct research, farm visits, and to carry supplies to the field for research trials. The total cost is estimated to be \$25,000 and is funded by the General Fund.
- ◆ An increase in appropriations of \$8,010, funded by additional net county cost, is recommended to increase Extra Help. This will increase the Extra Help Administrative Clerk II hours from 20 to 29 per week to assist the increased level of UC Advisors assigned to support Stanislaus County. This additional Extra Help support will allow the UC staff to focus more on research and advising.

## STAFFING IMPACTS

- ◆ There are no staffing requests for Final Budget.

## RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$541,284 be approved for UC Cooperative Extension. This budget is funded by \$5,900 in estimated department revenue and a \$535,384 contribution from the General Fund.

Total recommended authorized positions— 4

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Agricultural Education**

**UC COOPERATIVE EXTENSION—FARM AND HOME ADVISORS RESEARCH TRUST**

Budget Unit 1766 0021401  
 Special Revenue Fund

**SERVICES PROVIDED**

The Farm and Home Advisors Research Trust Fund provides support to UC Cooperative Extension’s efforts to provide programs in agriculture and natural resources, 4-H youth development and nutrition, family and consumer sciences, and community resource development.

<b>Cooperative Extension - Farm &amp; Home Advisors Res</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,142	\$1,042	\$16,200	\$0	\$16,200
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,142</b>	<b>\$1,042</b>	<b>\$16,200</b>	<b>\$0</b>	<b>\$16,200</b>
<b>Fund Balance</b>	<b>\$2,142</b>	<b>\$1,042</b>	<b>\$16,200</b>	<b>\$0</b>	<b>\$16,200</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ There is no revenue sources for this budget.
- ◆ UC Cooperative Extension – Farm & Home Advisors Research Trust Fund fund balance is projected to be \$37,945 on July 1, 2017. The proposed budget includes the use of \$16,200 in fund balance for the purchase of supplies and other items necessary to conduct research.

**BUDGET AND OPERATIONS**

- ◆ Service levels will stay consistent with the Fiscal Year 2016-2017 Adopted Final Budget.
- ◆ Appropriations are used to purchase supplies and other items necessary to conduct research.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$16,200 be approved for UC Cooperative Extension – Farm and Home Advisors Research Trust Fund, supported by \$16,200 in departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$16,200 be approved for UC Cooperative Extension – Farm and Home Advisors Research Trust Fund, supported by \$16,200 in departmental fund balance.

Total recommended authorized positions— 0

# A Well Planned Infrastructure System

## INTRODUCTION

A well planned infrastructure system is essential to the quality of life for the residents of Stanislaus County and to the maintenance and expansion of a robust economy. A clean water source is imperative for sustaining agricultural and industrial economies as well as the natural environment. Improving water quality and availability and promoting effective liquid and solid waste disposal will improve not only the quality of life for residents, but also protect natural resources. Developing a regional approach to transportation circulation will help improve residents' ability to navigate through the community and support the movement of goods and services.



- ◆ The Department of Environmental Resources strives to improve the quality of life for the community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Environmental Health and Milk and Dairy;
- ◆ The Parks and Recreation Department acquires, develops, and maintains recreation areas serving every segment of society, including the disabled and the economically disadvantaged, in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable cost;
- ◆ The Planning and Community Development Department provides information and assistance to the general public on land use issues, administers building permit services, and provides administrative assistance to the Stanislaus County Successor and Successor Housing Agencies; and
- ◆ The Public Works Department provides regional transportation planning, construction and management of roads and bridges, and operation of inter-city transit services.

## FISCAL YEAR 2017-2018 CHALLENGES AND OPPORTUNITIES

The 2017-2018 Final Budget recommends \$163,681,386 in appropriations for this priority area. These expenditures are funded by a combination of \$130,487,248 in department revenue, \$5,330,552 in a General Fund contribution and \$27,863,586 in fund balance/retained earnings.

The Department of Environmental Resources will continue to provide for mandated education, investigation and inspection services for programs. Restoring positions will increase service levels in Hazardous Materials and Graffiti Abatement Program. In



2016, the Department received a Sustainable Groundwater Planning (SGWP) Grant for Stressed Basins from the California Department of Water Resources. The SGWP is designed to encourage sustainable management of groundwater resources by providing funding for projects that support the Sustainable Groundwater Management Act (SGMA) through planning and implementation. In Stanislaus County, the SGWP Grant is being used to prepare a Programmatic Environmental Impact Report (PEIR). The work on this project is currently underway.

The Department of Parks and Recreation will continue to maintain parks and facilities. Re-evaluating priorities and adjusting the workforce to the priorities identified will result in the continued ability to efficiently carry out their mission and provide basic levels of services at neighborhood parks, cemeteries, bridges, County Centers and office buildings, Woodward Reservoir and Modesto Reservoir Regional Parks. Further, the marketing plan developed in Fiscal Year 2015-2016 focused on improving the park system's performance, to include special events as well as target audience knowledge and awareness campaigns with the goal of increasing patron/park visits.

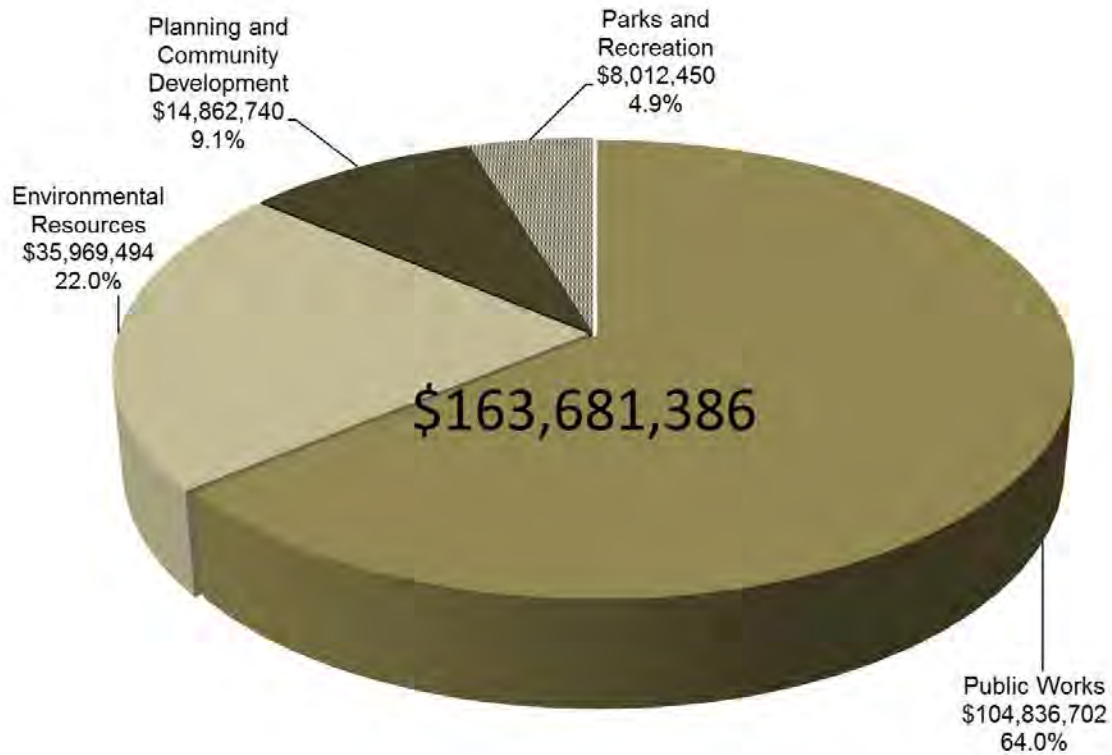


The Planning and Community Development focus for the upcoming fiscal year is on maintaining core services while fulfilling all State and Federal mandated requirements relating to land use activities, building codes, special revenue grants, and the administration of the Stanislaus County Successor and Successor Housing Agencies (of the former Stanislaus County Redevelopment Agency). The Department will also focus on land-use and subdivision application processing, local oversight of permitted surface mining operations, implementation of the Williamson Act, and maintenance of the County General Plan in compliance with State mandates and local needs.

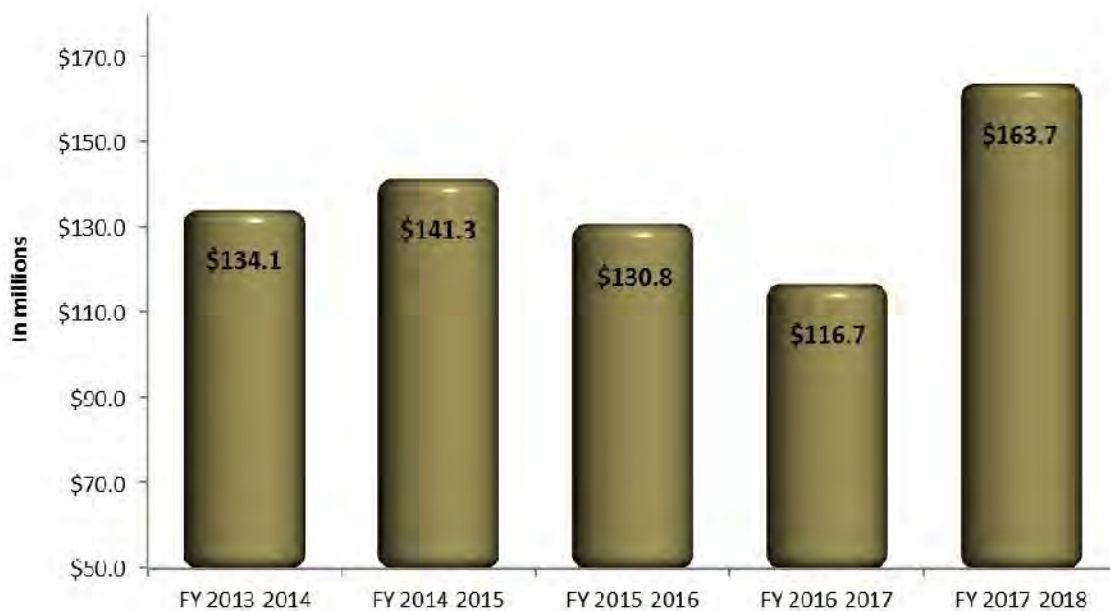
The Department of Public Works, funded through Federal and State transportation funding sources and a Local Sales Tax Measure, will maximize use of these funds for the operation and maintenance of the transportation infrastructure in Stanislaus County. Historic funding has been woefully low; creating a backlog of roadway and bridge maintenance needs. A historically wet winter has exacerbated this disrepair. The proposed budget includes the first full year of maintenance funding from a new local sales tax measure and a partial year of funding from a new state transportation bill that will dramatically increase funding for roadway and bridge maintenance. This funding will be maximized to begin the reduction of maintenance backlog and to strive for flood mitigation. Maintenance efforts will include repairs, improvements, and preventive maintenance performed on an annual basis.



## A Well Planned Infrastructure System Recommended Appropriations Fiscal Year 2017-2018



### Five Year Comparison of Appropriations





# A Well Planned Infrastructure System

## Summary of Budget Appropriations

**Recommended  
2017-2018**

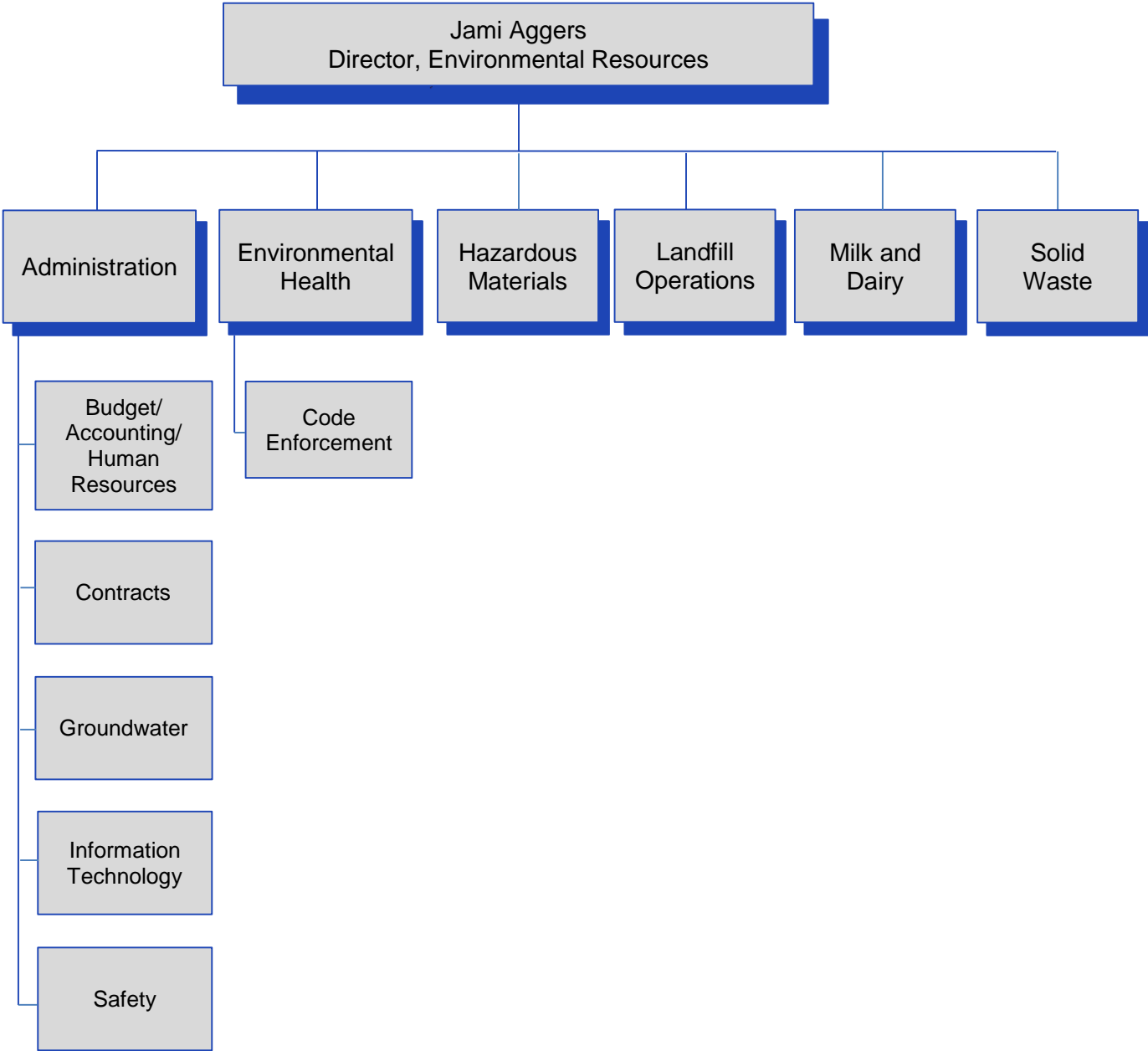
Page				Recommended 2017-2018
	<b>ENVIRONMENTAL RESOURCES</b>			<b>\$35,969,494</b>
	<b>Fund</b>	<b>Org</b>		
451	1001	0034100	Environmental Resources	\$9,992,321
454	1004	0034204	AB 939 - Source Reduction and Recycle	\$1,159,440
456	1014	0034234	Abandoned Vehicle Abatement	\$61,893
458	1010	0034211	Beverage Container Recycling	\$36,000
460	1016	0034237	Code Enforcement Abatement	\$20,000
462	1005	0034205	Disclosure Program	\$377,508
464	1015	0034236	E-Waste Collection Facility	\$0
466	4021	0041100	Fink Road Landfill	\$18,372,460
468	4031	0041200	Geer Road Landfill	\$4,759,945
470	1002	0034202	Household Hazardous Waste	\$877,071
472	1009	0034209	Trust Fund	\$41,174
474	1006	0034206	Underground Storage Tank Program	\$0
476	1008	0034207	Used Oil Recycling	\$85,000
478	1003	0034203	Vehicle Registration Fee Surcharge	\$67,733
480	1012	0034200	Waste Tire Enforcement Grant	\$118,949
	<b>PARKS AND RECREATION</b>			<b>\$8,012,450</b>
	<b>Fund</b>	<b>Org</b>		
489	0100	0035110	Parks and Recreation	\$6,669,469
493	1727	0035452	Fish and Wildlife	\$50,000
495	1728	0035453	Modesto Reservoir Patrol	\$308,979
497	1702	0035450	Off-Highway Vehicle Fund	\$728,465
499	1694	0035701	Regional Water Safety Training Center	\$61,025
501	0100	0035420	Tuolumne River Regional Park	\$194,512
	<b>PLANNING AND COMMUNITY DEVELOPMENT</b>			<b>\$14,862,740</b>
	<b>Fund</b>	<b>Org</b>		
510	0100	0025101	Planning and Community Development	\$2,168,764
512	1206	0040400	Building Permits	\$2,590,070
514	1746	0043290	Dangerous Building Abatement	\$120,000
516	179A	0025521	General Plan Maintenance	\$290,379
518	1717	0025450	Special Revenue Grants	\$9,693,527



# A Well Planned Infrastructure System

## Summary of Budget Appropriations

<b>Page</b>				<b>Recommended 2017-2018</b>
<b>PUBLIC WORKS</b>				<b>\$104,836,702</b>
	<b>Fund</b>	<b>Org</b>		
528	1201	0040001	Administration	\$1,000,054
530	1202	0040249	Engineering	\$5,283,406
532	4001	0041510	Local Transit System	\$14,614,996
534	5121	0042100	Morgan Shop	\$4,297,223
537	1101	0040399	Road and Bridge	\$79,641,023
<b>TOTAL</b>				<b>\$163,681,386</b>



3800 Cornucopia Way, Suite C, Modesto, CA 95358 Tel: (209) 525-6700  
[www.stancounty.com/er](http://www.stancounty.com/er)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES**  
**Jami Aggers, Director**

**MISSION STATEMENT**

*The Department of Environmental Resources strives to promote a safe and healthy environment and improve the quality of life in our community through a balance of science, education, partnerships and environmental regulation.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Department provides for State and local mandated education, investigation, inspection services, and operations in the following programs: Environmental Health; Hazardous Materials; Solid Waste Management; Code Enforcement; Landfill Operations; Milk and Dairy; and Water Resources Management. For more information, call (209) 525-6700 or visit [www.stancounty.com/er](http://www.stancounty.com/er)

The **Administration** division provides central administrative support for the department and is responsible for safety, finance and budget preparation, administration, human resource management, contracts administration, information technology and water resource management. Administration is responsible for working with key staff to identify, analyze, and monitor regulatory and legal changes; understand the implications of these changes to County policies and procedures; communicate business process changes to staff; and implement new processes and policies as needed.

The **Environmental Health** division performs routine inspections of retail food facilities, including mobile food facilities, for compliance with health and safety codes and responds to complaints of improper food handling, alleged food poisoning, unsanitary conditions and vermin infestations. This division is designated as the local enforcement agency in State Law (AB300) for the Safe Body Art Act that became effective July 1, 2012. As a component of the Housing Program, the division conducts investigative inspections of residential single and multiple family units on a complaint basis

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$21,237,603
Use of Fund Balance	\$13,697,380
Net County Cost	\$1,034,511
Gross Costs	\$35,969,494
% Funded by General Fund	2.9%
Total Allocated Positions	101

to determine whether housing violations exist. The division also inspects for compliance with State codes and issues permits for the operations of detention facilities, organized camps and employee housing. Additionally, this division investigates complaints regarding environmental concerns such as rodents, flies and other insects as well as complaints concerning failed sewage disposal systems; it conducts inspections of new and rehabilitated private sewage disposal systems for compliance with health and safety codes and inspects septic tank/chemical toilet pumper trucks. As a State-delegated Local Primary Agency, the division is responsible for regulatory oversight of local public water systems with less than 200 service connections. Staff ensures compliance with the California Safe Drinking Act and provides information on contaminants found in drinking water supplies and remedial alternatives. The Recreational Health program ensures acceptable water quality, structural safety, and the availability of life-saving equipment at all public pools and spas to determine suitability for human contact.

The **Hazardous Materials** division oversees the Disclosure Program which provides for the State mandated inspection, enforcement and reporting required for businesses that store hazardous materials. Each applicable business must complete and submit a Business Plan and certify an annual inventory of chemicals stored onsite. Emergency response personnel are provided access to this information and it is continuously updated. This division operates the Household Hazardous Waste (HHW) Program which provides for the diversion of

HHW and electronic waste (E-Waste) from sewer systems, landfills, and roadside dumping through the operation of a permanent collection facility and temporary collection events. This division also provides public educational services and performs activities associated with the Oil Payment Program. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

The **Code Enforcement** unit investigates violations of zoning and vehicle abatement laws. It works to achieve voluntary compliance through notification and education. When necessary, the division uses legal procedures such as citation issuances and forced clean-ups to abate nuisances. Examples of abatements include boarding structures, removing junk, rubbish, abandoned vehicles, graffiti removal and securing vacant lands used for illegal dumping. The division's goal is to eliminate blight and improve the quality of life for residents, visitors and business owners.

The **Solid Waste** division provides administration and enforcement of the County's Refuse Ordinance, administration of the four refuse collection agreements for the unincorporated areas and administration of the Stanislaus County Recycling Market Development Zone program. Additionally, this division manages the permit process of refuse collectors, recycling facilities, and food processing by-product use sites; is responsible for the administration and enforcement of the Food Processing By-product Ordinance Codes and prepares and updates the County-wide Integrated

Waste Management Plan for the County and its nine cities; provides educational resources and outreach materials to the public promoting source reduction, reuse and recycling, manages and administers two grants which provides the opportunity to develop and maintain used oil and beverage container recycling programs; and is responsible for enforcing the California Tire Recycling Act.

The **Landfill** division operates the Fink Road Landfill that provides landfill services for Class III municipal solid waste for all Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility. This division also oversees the closed Geer Road Landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode.

The **Milk and Dairy** division inspects market milk ("Grade A") and manufacturing grade ("Grade B") dairy farms for conformance with quality and sanitation requirements, samples milk at the producer level and conducts an analysis in our Public Health Lab for bacterial content and the presence of contaminants to ensure safety; routinely collects samples of finished products from retail outlets and analyzes for compliance with standards; investigates consumer complaints and follows up with appropriate actions; and condemns milk and milk products that may be unfit or unsafe for human consumption.

**BOARD OF SUPERVISORS PRIORITY AREA**

Environmental Resources supports the Board Priority areas of A Well Planned Infrastructure System and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Ensure reliable water sources - quality and quantity; Promote effective solid waste disposal; and Recognize and promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Department of Environmental Resources include:

**FISCAL YEAR 2016-2017  
ACCOMPLISHMENTS**

- ◆ Completed the formation of the necessary Groundwater Sustainability Agencies as required by the Sustainable Groundwater Management Act
- ◆ Received approval from the Regional Water Quality Control Board of the plans and specifications for the new groundwater extraction and treatment system at the Geer Road Landfill
- ◆ Selected a consultant to prepare the Programmatic EIR for groundwater
- ◆ Completed the adoption of the County's Amended Local Agency Management Program (LAMP) Plan for onsite wastewater management

**FISCAL YEAR 2017-2018  
OBJECTIVES**

- ◆ Obtain approval from the State to construct the In-fill Project at the Fink Road Landfill
- ◆ Construct Ash Cell 4 and Municipal Solid Waste Cell 6 at the Fink Road Landfill
- ◆ Continue the implementation of the Sustainable Groundwater Management Act
- ◆ Re-evaluate the County's historic "evergreen" Franchise Refuse Agreements

**BUDGETS WITHIN ENVIRONMENTAL RESOURCES INCLUDE:**

- ◆ Environmental Resources
- ◆ AB 939/Source Reduction and Recycle
- ◆ Abandoned Vehicle Abatement
- ◆ Beverage Container Recycling
- ◆ Code Enforcement Abatement
- ◆ Disclosure Program
- ◆ E-Waste Collection Facility
- ◆ Fink Road Landfill
- ◆ Geer Road Landfill
- ◆ Household Hazardous Waste
- ◆ Trust Fund
- ◆ Underground Storage Tank Program
- ◆ Used Oil Recycling
- ◆ Vehicle Registration Fee Surcharge
- ◆ Waste Tire Enforcement Grant

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The historical trend in Environmental Resources has been a gradual increase in expenditures primarily due to the increases in operational costs and increased staffing levels, supported by gradual increases in revenue and fund balance use. The increases in net county cost funding are due to Board approved priorities in the Water and Code Enforcement Programs beginning in Fiscal Year 2014-2015.
- ◆ In Environmental Resources, actual revenue exceeded projections primarily due to unanticipated increases in revenue from the receipt of Hazardous Materials Settlement funds, as well as an increase in revenue received from the new California Environmental Reporting System (CERS) fee for providing services related to electronic collecting and reporting of hazardous materials data and other charges for services. Actual expenditures are less than budgeted due to salary savings from vacant positions, contracts encumbered but



not yet spent for the groundwater programmatic environmental impact report, a delay in the paving project, and savings on vehicle purchases, resulting in a decreased use of fund balance.

- ◆ The historical trend in the special revenue funds including the AB 939 - Source Reduction and Recycling, Abandoned Vehicle Abatement, Beverage Container Recycling, Code Enforcement Abatement, Disclosure Program, Household Hazardous Waste, Trust Fund, Used Oil Recycling, Vehicle Registration Fee Surcharge, and Waste Tire Enforcement Grant projects vary annually based on project timelines, deliverables, and State funding for grants. The E-Waste Collection and Underground Storage Tank Pilot Program funds were inactivated in Fiscal Year 2015-2016.
- ◆ The historical trend in Fink Road Landfill and Geer Road Landfill enterprise funds reflects increases in expenditures primarily due to the cost of doing business and in implementing corrective action measures and related construction projects at the two landfill sites, supported by increased revenue from tipping fees charged for disposal of solid waste and post closure funding. The two enterprise funds vary annually based on project timelines, deliverables, and unforeseen fluctuations in revenue from tipping fees charged for solid waste disposal at the Fink Road Landfill site.
- ◆ In Fink Road Landfill enterprise fund actual revenues exceeded projections primarily due to an increase in revenue received from interest, and an increase in sanitation services due to increased tonnage disposal. Actual expenditures are less than budgeted primarily due to a scraper which has been ordered but not yet received and the construction of the ash cell project that is commencing, resulting in a credit to fund balance.
- ◆ In Geer Road Landfill enterprise fund, revenue from post closure funding is transferred in as needed to cover annual expenditures which have increased due to the cost of doing business and the cost of implementing corrective action measures and related construction projects. The two enterprise funds vary annually based on project timelines, deliverables, and unforeseen fluctuations in revenue from tipping fees charged for solid waste disposal at the Fink Road Landfill site.

**Five-Year History**

Five-Year History	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources</b>								
1001 0034100 Special Revenue Fund								
Total Revenue	\$5,717,508	\$6,188,245	\$6,007,278	\$6,004,661	\$6,446,866	\$6,707,074	\$260,208	104.04%
Use of Fund Balance	(\$1,255,323)	(\$1,298,632)	(\$833,048)	\$440,372	\$1,805,368	\$232,038	(\$1,573,330)	12.85%
Gross Costs	\$4,878,443	\$5,383,571	\$5,893,067	\$7,597,482	\$9,163,824	\$7,850,702	(\$1,313,122)	85.67%
Net County Cost	\$416,258	\$493,958	\$718,837	\$1,152,449	\$911,590	\$911,590	\$0	100.00%

Five-Year History	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - AB 939 - Source Reduction and Recycle</b>								
1004 0034204 Special Revenue Fund								
Total Revenue	\$789,006	\$796,287	\$785,085	\$748,849	\$862,572	\$636,610	(\$225,962)	73.80%
Use of Fund Balance	\$46,808	\$2,081	(\$1816)	(\$433,847)	\$949	(\$34,957)	(\$35,906)	-3683.56%
Gross Costs	\$835,814	\$798,368	\$783,269	\$315,002	\$863,521	\$601,653	(\$261,868)	69.67%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Five-Year History	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Abandoned Vehicle Abatement</b>								
1014 0034234 Special Revenue Fund								
Total Revenue	\$55,110	\$51,310	\$52,212	\$55,014	\$50,000	\$59,063	\$9,063	118.13%
Use of Fund Balance	\$2,356	\$8,838	(\$7,535)	(\$7,249)	\$10,536	(\$16,110)	(\$26,646)	-152.90%
Gross Costs	\$57,466	\$60,148	\$44,677	\$47,765	\$60,536	\$42,953	(\$17,583)	70.95%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Beverage Container Recycling</b>								
1010 0034211 Special Revenue Fund								
Total Revenue	\$0	\$30,302	\$29,406	\$29,594	\$29,952	\$28,890	(\$1062)	96.45%
Use of Fund Balance	\$29,499	\$1,700	(\$358)	(\$304)	\$1,020	\$662	(\$358)	64.90%
Gross Costs	\$29,499	\$32,002	\$29,048	\$29,290	\$30,972	\$29,552	(\$1420)	95.42%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Code Enforcement Abatement</b>								
1016 0034237 Special Revenue Fund								
Total Revenue	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	\$0	(\$125,000)	\$5,800	\$0	\$26,002	\$19,093	(\$6,909)	73.43%
Gross Costs	\$0	\$0	\$5,800	\$0	\$26,002	\$19,093	(\$6,909)	73.43%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Disclosure Program</b>								
1005 0034205 Special Revenue Fund								
Total Revenue	\$329,377	\$356,974	\$356,036	\$387,104	\$360,521	\$364,733	\$4,212	101.17%
Use of Fund Balance	(\$107,010)	(\$25,890)	\$16,343	(\$27,788)	\$47,946	\$38,187	(\$9,759)	79.65%
Gross Costs	\$222,367	\$331,084	\$372,379	\$359,316	\$408,467	\$402,920	(\$5,547)	98.64%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - E-Waste Collection Facility</b>								
1015 0034236 Special Revenue Fund								
Total Revenue	\$7,408	\$41,683	\$29,057	\$15,348	\$0	\$0	\$0	0.00%
Use of Fund Balance	\$8,144	\$206	(\$331)	\$125	\$0	\$0	\$0	0.00%
Gross Costs	\$15,552	\$41,889	\$28,726	\$15,473	\$0	\$0	\$0	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Fink Road Landfill</b>								
4021 0041100 Enterprise Fund								
Total Revenue	\$5,522,893	\$5,784,889	\$6,960,381	\$8,140,504	\$6,895,567	\$8,449,945	\$1,554,378	122.54%
Use of Fund Balance	(\$845,048)	(\$1,061,564)	(\$1,020,754)	(\$1,815,544)	\$7,375,151	(\$1,435,997)	(\$8,811,148)	-19.47%
Gross Costs	\$4,677,845	\$4,723,325	\$5,939,627	\$6,324,960	\$14,270,718	\$7,013,948	(\$7,256,770)	49.15%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Geer Road Landfill</b>								
4031 0041200 Enterprise Fund								
Total Revenue	\$2,676,476	\$1,055,818	\$1,494,031	\$2,132,972	\$2,132,816	\$12,618	(\$2,120,198)	0.59%
Use of Fund Balance	(\$2,676,476)	\$1,163	\$1,389	\$91,410	\$561,574	(\$12,618)	(\$574,192)	-2.25%
Gross Costs	\$0	\$1,056,981	\$1,495,420	\$2,224,382	\$2,694,390	\$0	(\$2,694,390)	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Household Hazardous Waste</b>								
1002 0034202 Special Revenue Fund								
Total Revenue	\$806,408	\$786,957	\$818,977	\$786,583	\$758,220	\$794,963	\$36,743	104.85%
Use of Fund Balance	(\$120,097)	(\$157,225)	(\$226,308)	(\$149,400)	\$81,641	(\$142,378)	(\$224,019)	-174.40%
Gross Costs	\$686,311	\$629,732	\$592,669	\$637,183	\$839,861	\$652,585	(\$187,276)	77.70%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Trust Fund</b>								
1009 0034209 Special Revenue Fund								
Total Revenue	\$342	\$488	\$274	\$432	\$0	\$161	\$161	0.00%
Use of Fund Balance	(\$342)	(\$488)	\$13,889	(\$432)	\$41,174	\$98	(\$41,076)	0.24%
Gross Costs	\$0	\$0	\$14,163	\$0	\$41,174	\$259	(\$40,915)	0.63%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Underground Storage Tank Program</b>								
1006 0034206 Special Revenue Fund								
Total Revenue	\$225,853	\$196,176	\$235,117	(\$11,835)	\$0	(\$233)	(\$233)	0.00%
Use of Fund Balance	\$33,117	\$9,159	\$20,944	\$99,825	\$0	\$233	\$233	0.00%
Gross Costs	\$258,970	\$205,335	\$256,061	\$87,990	\$0	\$0	\$0	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Used Oil Recycling</b>								
1008 0034207 Special Revenue Fund								
Total Revenue	\$92,385	\$87,739	\$113,146	\$87,615	\$87,401	\$89,678	\$2,277	102.61%
Use of Fund Balance	(\$2,907)	\$96,073	(\$64,590)	(\$20,122)	\$64,590	(\$288)	(\$64,878)	-0.45%
Gross Costs	\$89,478	\$183,812	\$48,556	\$67,493	\$151,991	\$89,390	(\$62,601)	58.81%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Vehicle Registration Fee Surcharge</b>								
1003 0034203 Special Revenue Fund								
Total Revenue	\$2,476	\$3,073	\$2,296	\$4,037	\$4,000	\$1,461	(\$2,539)	36.53%
Use of Fund Balance	(\$2,476)	\$53,495	(\$2,296)	(\$4,037)	\$63,733	(\$1,461)	(\$65,194)	-2.29%
Gross Costs	\$0	\$56,568	\$0	\$0	\$67,733	\$0	(\$67,733)	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Environmental Resources - Waste Tire Enforcement Grant</b>								
1012 0034200 Special Revenue Fund								
Total Revenue	\$102,244	\$116,065	\$129,471	\$117,583	\$118,275	\$92,486	(\$25,789)	78.20%
Use of Fund Balance	\$5,726	\$40,289	\$0	(\$53,704)	\$0	(\$5,460)	(\$5,460)	0.00%
Gross Costs	\$107,970	\$156,354	\$129,471	\$63,879	\$118,275	\$87,026	(\$31,249)	73.58%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

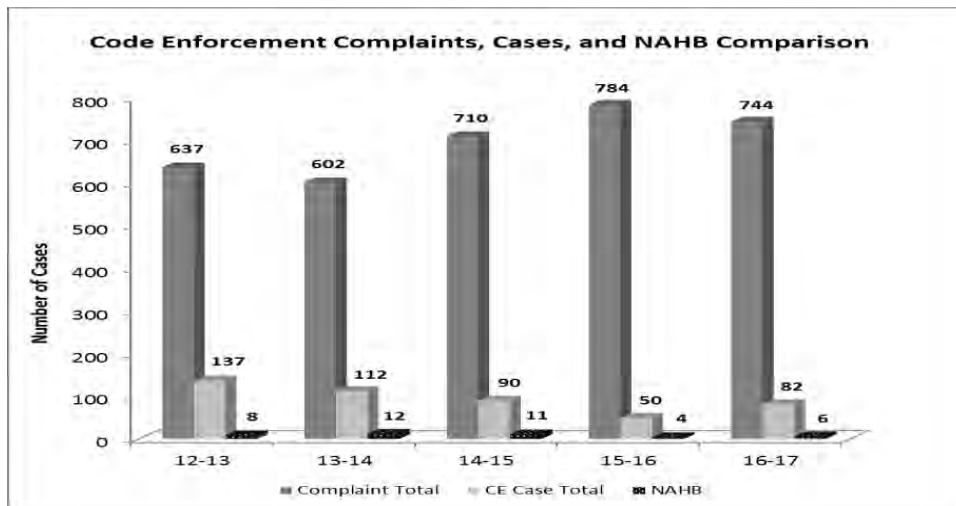
- ◆ The Environmental Resources Fund reflects an initial trend of fund balance growth due to conservative spending during the economic downturn, which resulted in savings generated from staff vacancies and a reduction in fixed asset and services and supplies expenditures, offset by increases in revenue from State grant funding, unanticipated hazardous materials settlement/civil penalty restricted funding, net county cost funding for Board approved priorities in the Water and Code Enforcement Programs, and fluctuating increases in revenue from fees for service. Over the past two fiscal years, however, the trend has been a decrease in fund balance due to costs associated with increased staffing levels, increased fixed asset and onsite improvement costs, and an overall increase in the cost of doing business.
- ◆ AB 939 - Source Reduction and Recycling, Abandoned Vehicle Abatement, Beverage Container Recycling, Code Enforcement Abatement, Disclosure Program, Household Hazardous Waste, Trust Fund, Used Oil Recycling, Vehicle Registration Fee Surcharge, and Waste Tire Enforcement Grant projects have varied based on project timelines, deliverables, the cyclical nature of expenditures, the amount of State funding received for grants, and the steady inflow of revenue that allows for periodic increases to fund balance. As previously mentioned, the E-Waste Collection and Underground Storage Tank Pilot Program funds were inactivated in Fiscal Year 2015-2016.
- ◆ Fink Road Landfill fund has maintained a fairly consistent fund balance that has increased over time. The cyclical nature of expenditures and the steady inflow of revenue have increased in recent years due to an increase in solid waste tonnage disposal. The use of fund balance varies annually based on project timelines, deliverables, the cyclical nature of expenditures, and unforeseen fluctuations in revenue from tipping fees charged for solid waste disposal.
- ◆ Geer Road Landfill fund has maintained a gradual decrease in fund balance due to the on-going post closure work being required by the Regional Water Quality Control Board. At the beginning of the fiscal year, funds are transferred from the Post-Closure account to the Geer Road Landfill Operating Fund to cover the estimated expenses for the upcoming year and any deficit from the prior fiscal year. At year-end, additional funds are transferred, if necessary, to end the year with limited to no cash balance.

**Five-Year History of Fund Balance and Projected Changes**

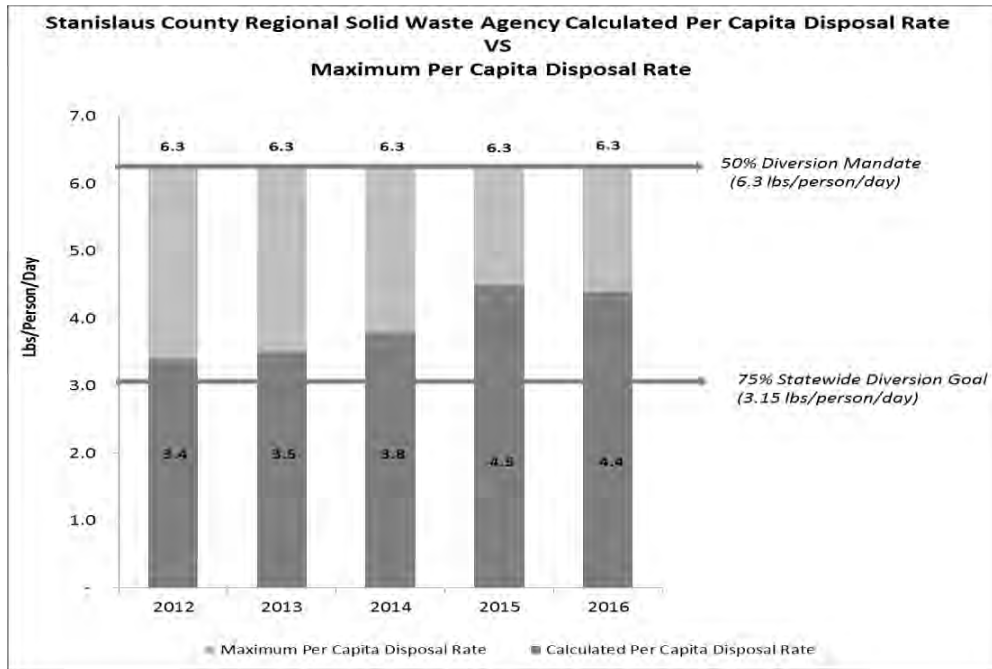
Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Environmental Resources	\$5,946,094	\$7,244,726	\$8,077,774	\$7,637,403	\$7,405,365	\$4,862,091
ER - AB 939 - Source Reduction and Recycle	\$1,776	(\$304)	\$1,512	\$435,358	\$470,315	\$250,315
ER - Abandoned Vehicle Abatement	\$118,329	\$109,491	\$117,026	\$124,274	\$140,384	\$128,491
ER - Beverage Container Recycling	\$1,700	\$0	\$358	\$662	\$0	\$0
ER - Code Enforcement Abatement	\$0	\$125,000	\$119,200	\$119,200	\$100,107	\$80,107
ER - Disclosure Program	\$339,362	\$365,252	\$348,908	\$376,697	\$338,510	\$338,510
ER - E-Waste Collection Facility	\$0	(\$206)	\$125	\$0	\$0	\$0
ER - Fink Road Landfill	\$23,362,562	\$24,424,126	\$24,524,487	\$26,340,031	\$27,776,028	\$17,138,568
ER - Geer Road Landfill	\$237,838	\$236,675	\$235,285	\$143,876	\$156,494	\$15,799
ER - Household Hazardous Waste	\$794,026	\$977,141	\$1,187,104	\$1,364,293	\$1,468,484	\$1,349,333
ER - Trust Fund	\$54,461	\$54,949	\$41,060	\$41,491	\$41,394	\$220
ER - Underground Storage Tank Program	\$130,161	\$121,002	\$100,057	\$233	\$0	\$0
ER - Used Oil Recycling	\$96,072	\$0	\$64,590	\$84,712	\$85,000	\$85,000
ER - Vehicle Registration Fee Surcharge	\$418,466	\$364,972	\$367,268	\$371,305	\$372,766	\$309,033
ER - Waste Tire Enforcement Grant	\$40,289	\$0	\$0	\$53,704	\$59,164	\$59,164
<b>Total Fund Balance</b>	<b>\$31,541,136</b>	<b>\$34,022,824</b>	<b>\$35,184,754</b>	<b>\$37,093,239</b>	<b>\$38,414,011</b>	<b>\$24,716,631</b>

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The Code Enforcement (CE) Division strives to achieve voluntary compliance through education and personal contact. A CE case is opened when a service request (zoning violation) is confirmed and voluntary compliance is not achieved within a reasonable time; typically 30 days of the complaint being received. If enforcement becomes necessary, a Notice and Order to Abate and subsequent citations are issued. In these instances, staff continues to work with the property owner via compliance inspections to ensure a good faith effort is made to correct violations within a reasonable time; typically 45 days of opening a CE case. If violations remain after staff efforts and citations, then Nuisance Abatement Hearing Board enforcement may be utilized as a last resort. Stanislaus County has seen a steady rise in the number of zoning related complaints. The chart below identifies trends over the past 5 years from July 2012-June 2017. During this time there was a decreased trend in CE Cases. This trend can be attributed to staff efforts in achieving voluntary compliance within the initial 30 day period (or without enforcement) and the focus on education and compliance without enforcement. These trends will guide departmental activities in managing County Ordinance related complaints and educating the community about the County Ordinance.



- ◆ With the enactment of AB 341 in 2011, legislation declared that “it is the policy goal of the State that not less than 75% of solid waste generated be source reduced, recycled, or composted by the year 2020.” This dovetailed with earlier legislation (AB 939) requiring that local jurisdictions divert at least 50% of waste generated from landfill disposal by the year 2000. At that time, eight of the nine local cities, excluding Modesto, joined together to form the Stanislaus County Regional Solid Waste Planning Agency (RA) to work and report efforts collectively towards meeting the State 50% diversion mandate. The chart below identifies trends from 2012-2016. Stanislaus County RA clearly meets the State 50% diversion mandate. The trend shows an increasing disposal rate which is attributed to an improved economy and population growth. These trends and data will guide departmental activities to engage the community to recycle and further enhance our outreach efforts.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ Possible new oversight of Home Kitchen Operations in the food industry.
- ◆ Potential decline/loss of State 1991 Realignment funding, which funds certain health & safety related programs.

**RELATED LINKS**

For additional information about the Department of Environmental Resources, refer to the Department's website at <http://www.stancounty.com/er/>



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES**

Budget Unit 1001 0034100  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds programs within the following Divisions of Environmental Resources: Environmental Health, Code Enforcement, Hazardous Materials, Solid Waste, Landfill Operations, Water Resources, and Milk & Dairy.

<b>Environmental Resources</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	(\$6,621)	\$136,388	\$46,000	\$0	\$46,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$165,100	\$7,942	\$343,154	\$0	\$343,154
Charges for Service	\$4,854,522	\$5,626,085	\$5,142,582	\$0	\$5,142,582
Miscellaneous Revenue	\$78,057	\$80,140	\$36,080	\$0	\$36,080
Other Financing Sources	\$913,603	\$856,519	\$846,720	\$0	\$846,720
<b>Total Revenue</b>	<b>\$6,004,661</b>	<b>\$6,707,074</b>	<b>\$6,414,536</b>	<b>\$0</b>	<b>\$6,414,536</b>
Salaries and Benefits	\$7,037,971	\$7,392,756	\$9,073,645	\$0	\$9,073,645
Services and Supplies	\$602,590	\$828,685	\$1,498,130	\$96,720	\$1,594,850
Other Charges	\$701,910	\$754,620	\$753,299	\$36,800	\$790,099
Fixed Assets					
Buildings & Improvements	\$0	\$44,862	\$0	\$158,405	\$158,405
Equipment	\$254,962	\$206,162	\$214,400	\$0	\$214,400
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$999,951)	(\$1,376,383)	(\$1,839,078)	\$0	(\$1,839,078)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$7,597,482</b>	<b>\$7,850,702</b>	<b>\$9,700,396</b>	<b>\$291,925</b>	<b>\$9,992,321</b>
<b>Fund Balance</b>	<b>\$440,372</b>	<b>\$232,038</b>	<b>\$2,251,349</b>	<b>\$291,925</b>	<b>\$2,543,274</b>
<b>Net County Cost</b>	<b>\$1,152,449</b>	<b>\$911,590</b>	<b>\$1,034,511</b>	<b>\$0</b>	<b>\$1,034,511</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue projections for the 2017-2018 fiscal year are estimated based on last year's revenue actuals from fees for service and realignment funding from vehicle license fees, the current year's annualized year-to-date actuals and five-year average of revenue actuals, and anticipated State grant reimbursements for the Tire Amnesty Grant, Tire Clean Up Grant, and the Sustainable Groundwater Planning (SGWP) Grant.
- ◆ Revenue is estimated to be \$6,414,536 which is a slight decrease of \$32,330 (0.5%) from Fiscal Year 2016-2017 primarily due to an anticipated decrease in State realignment funding from sales tax.
- ◆ Environmental Resources fund balance as of July 1, 2017 is \$7.4 million. The proposed budget includes the use of \$2,251,349 in fund balance. This is necessary to cover increased salary and benefit costs; increased services and supplies to cover the cost of professional and special services for the development and implementation of groundwater sustainability plans (GSPs); and to cover increased cost allocation plan (CAP)



charges for services received from other County departments. Fixed Asset costs will decrease slightly due to one fewer vehicle being purchased.

## BUDGET AND OPERATIONS

- ◆ The recommended budget includes an increase of \$690,756 over the prior year to maintain current service levels and to increase service levels in the Hazardous Material and Graffiti Abatement Programs.
- ◆ Service levels will increase in the 2017-2018 Fiscal Year for the Hazardous Materials Program's Certified Unified Program Agency (CUPA) activities in order to meet mandated inspection frequencies; and in the graffiti abatement program in order to provide needed security for staff while working in sensitive areas. The recommended budget includes funding for two new positions and vehicles for a total cost of \$189,350.
- ◆ On November 24, 2015, the Board authorized the Department to apply for and receive a Sustainable Groundwater Planning Grant from the California Department of Water Resources for projects that support the Sustainable Groundwater Management Act. The awarded funds are being used to prepare a Countywide Programmatic Environmental Impact Report (PEIR) necessary for implementation of the County's revised Groundwater Ordinance and preparation of the Groundwater Sustainability Plans (GSP) for the sub-basins within Stanislaus County. The recommended budget includes funding of \$422,574 for the continued development of a Countywide PEIR.
- ◆ The recommended budget includes funding in the amount of \$207,000 for the development of GSPs for each of the Groundwater Sustainability Agencies (GSA). Each GSA partner agency will be responsible for paying their pro-rata share of the cost to develop the Groundwater Sustainability Plan (GSP).
- ◆ In Fiscal Year 2015-2016, the Department implemented a three-year restoration plan for the Code Enforcement Unit which included adding seven-day-per-week inspector coverage. The final year, year three, includes adding one Zoning Enforcement Officer that will complete the staffing levels to include five Zoning Enforcement Officers; one per supervisorial district. The cost of adding this position is \$122,921, which includes salary and benefits, and a vehicle, computer, and phone to support the new position, is funded by the General Fund.
- ◆ The recommended budget includes the addition of one new vehicle for HazMat and the replacement of six vehicles used to conduct health inspections, graffiti abatement, HazMat emergency response, milk and dairy inspections, and related activities. The total cost is estimated to be \$186,900 and is funded by departmental fund balance. The Environmental Resources Department has a total fleet of 48 vehicles; of those seven meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

## STAFFING IMPACTS

Total current authorized positions— 79

- ◆ The Department is requesting to add one Zoning Enforcement Officer position to support the Code Enforcement Unit Restoration Plan.
- ◆ The Department is also requesting to add two block-budgeted Hazardous Materials Specialist III positions. These positions will assist in conducting inspections to verify compliance with Certified Unified Program Agency (CUPA) Programs, provide regulatory oversight for facilities that operate underground and aboveground storage tanks.
- ◆ The Department is also requesting to add two Park Aide positions to support the Code Enforcement, Hazardous Materials and the Solid Waste divisions.
- ◆ In addition, the Department is requesting to restore and reclassify downward one Associate Civil Engineer to a Staff Services Coordinator. The position would also assist with the development of project funding strategies and proposals, managing grant projects that the Department is awarded, and assist the Leadership/Management Team in the budget process and tracking of the Department's Capital Improvements Projects. A Manager II position was restored in Fiscal Year 2015-2016 to perform similar duties, and as a result this request is not recommended.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$9,700,396 be approved for Environmental Resources. This budget is funded by \$6,414,536 in estimated department revenue, \$2,251,349 of fund balance, and a \$1,034,511 contribution from the General Fund.

It is also recommended to add two block-budgeted Hazardous Materials Specialist III positions, two Park Aide positions, and one Zoning Enforcement Officer.

Total recommended authorized positions— 84

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ On July 1, 2017, the Department leased additional space at the Tuolumne building, which is directly adjacent to the Department's current location. The final budget includes a total adjustment of \$133,520 for the annual lease, utilities, and includes a one-time cost of \$20,000 to install the telephone and data systems, which is funded by department fund balance.
- ◆ Due to increased staffing, an increase of \$20,405 in appropriations is included for a one-time purchase of additional office cubicles, funded by department fund balance.
- ◆ One-time increase in appropriations in the amount of \$138,000 is included for on-site improvements. This includes an upgrade to an electronic lock system on various doors and gates at the current facility, and to pave an existing gravel area between the warehouse and covered parking structure. The cost of both of these improvements totals \$276,000 and will be shared between the Department of Environmental Resources and Ag Commissioner's Office.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$9,992,321 be approved for Environmental Resources. This budget is funded by \$6,414,536 in estimated department revenue, \$2,543,274 of fund balance, and a \$1,034,511 contribution from the General Fund.

Total recommended authorized positions— 84

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—AB939/SOURCE REDUCTION AND RECYCLE**

Budget Unit 1004 0034204  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds all of the reporting required by AB 939 for the County and each of the incorporated cities excluding the City of Modesto. The AB 939 program commits Stanislaus County and the participating cities to the following list of programs; recycling and anti-litter program presentations, Recycling Groups Holiday Recycling Campaign, Second Chance Week, America Recycles Day, City of Modesto's Earth Day in the Park, Mandatory Commercial Recycling, Mandatory Organics Recycling, the annual Recycling Poster Contest, the Countywide Paper Recycling Program, to name a few, designed to meet the legislation's goals for source reduction, recycling, and education.

<b>Environmental Resources - AB 939 - Source Reduction and Recycle</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,840	\$5,167	\$5,000	\$0	\$5,000
Intergovernmental Revenue	\$161,379	\$55,743	\$354,240	\$0	\$354,240
Charges for Service	\$581,630	\$575,700	\$580,200	\$0	\$580,200
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$748,849</b>	<b>\$636,610</b>	<b>\$939,440</b>	<b>\$0</b>	<b>\$939,440</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$315,002	\$279,257	\$406,000	\$0	\$406,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$322,396	\$753,440	\$0	\$753,440
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$315,002</b>	<b>\$601,653</b>	<b>\$1,159,440</b>	<b>\$0</b>	<b>\$1,159,440</b>
Fund Balance	(\$433,847)	(\$34,957)	\$220,000	\$0	\$220,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is derived from a surcharge on waste that is disposed of at the Waste-to-Energy facility. For Fiscal Year 2017-2018, revenue is estimated using the projected waste tonnage of 265,400 tons estimated to be delivered to the Waste-to-Energy facility from the jurisdictions within Stanislaus County.

- ◆ AB939/Source Reduction and Recycle fund balance as of July 1, 2017 is \$470,315. The proposed budget includes the use of \$220,000 in fund balance for the transfer of staff costs associated with administering the program.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain the same as the prior fiscal year.
- ◆ The recommended budget includes an overall increase of \$295,919 as a result of increased salary and benefit costs. In Fiscal Year 2016-2017 a full-time position was filled to assist with monitoring the regional solid waste agreements. The recommended budget includes this increased salary cost through the intrafund account. Staffing is allocated to the main Environmental Resources budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,159,440 be approved for the Environmental Resources – AB939/Source Reduction and Recycle. This budget is funded by \$939,440 in estimated department revenue and \$220,000 from departmental fund balance.

Total recommended authorized positions—0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,159,440 be approved for the Environmental Resources – AB939/Source Reduction and Recycle. This budget is funded by \$939,440 in estimated department revenue and \$220,000 from departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—ABANDONED VEHICLE ABATEMENT**

Budget Unit 1014 0034234  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the staff time and miscellaneous expenses related to the operations of the Abandoned Vehicle Abatement (AVA) Program. The AVA Program responds to abandoned vehicle complaints on both public and private property resulting in the removal of many abandoned vehicles in the unincorporated areas of the County each year. This program is also responsible for Department of Motor Vehicle (DMV) communication services from the California Department of Technology Services, preparation and submission of 403 quarterly reports to Stanislaus Council of Governments (StanCOG), participation in quarterly StanCOG Abandoned Vehicle Abatement Committee meetings, funding of independent biennial AVA audits as mandated by the State Controller's Office, and compliance with all mandates set forth in the Department of California Highway Patrol's (CHP) Abandoned Vehicle Abatement Program Handbook.

<b>Environmental Resources - Abandoned Vehicle Abatement</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$51,679	\$58,677	\$50,000	\$0	\$50,000
Charges for Service	\$3,335	\$386	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$55,014</b>	<b>\$59,063</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,433	\$750	\$6,980	\$0	\$6,980
Other Charges	\$1,787	\$850	\$2,664	\$0	\$2,664
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$40,545	\$41,353	\$52,249	\$0	\$52,249
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$47,765</b>	<b>\$42,953</b>	<b>\$61,893</b>	<b>\$0</b>	<b>\$61,893</b>
<b>Fund Balance</b>	<b>(\$7,249)</b>	<b>(\$16,110)</b>	<b>\$11,893</b>	<b>\$0</b>	<b>\$11,893</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue was estimated by taking into consideration the five-year average of actuals as well as the current year's annualized year-to-date actuals.

- ◆ Abandoned Vehicle Abatement fund balance as of July 1, 2017 is \$140,384. The proposed budget includes the use of \$11,893 in fund balance for staff costs and miscellaneous operating expenses related to administering the AVA Program.

**BUDGET AND OPERATIONS**

- ◆ Service levels will remain the same as the prior fiscal year.
- ◆ The recommended budget includes an overall increase of \$1,357 over the prior year's budget due to increased costs in auditing and accounting as a result of the biannual audit of this program.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$61,893 be approved for the Environmental Resources – Abandoned Vehicle Abatement. This budget is funded by \$50,000 in estimated department revenue and \$11,893 from departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$61,893 be approved for the Environmental Resources – Abandoned Vehicle Abatement. This budget is funded by \$50,000 in estimated department revenue and \$11,893 from departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—BEVERAGE CONTAINER RECYCLING**

Budget Unit 1010 0034211  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the promotion of source reduction, reuse and recycling of beverage containers, and provides public education specific to beverage container recycling. Section 14581 (a) (4) (A) of the Beverage Container Recycling and Litter Reduction Act was revised to require that \$10.5 million be returned annually to cities and counties on a per capita basis. Jurisdictions can apply for funds either individually or jointly. The goal of the Department's beverage container recycling programs is to reach and maintain an 80% recycling rate for all California Refund Value (CRV) beverage containers. Programs implemented by the Department will assist in reaching and maintaining this goal.

<b>Environmental Resources - Beverage Container Recycling</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$29,594	\$28,890	\$36,000	\$0	\$36,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$29,594</b>	<b>\$28,890</b>	<b>\$36,000</b>	<b>\$0</b>	<b>\$36,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$14,931	\$12,711	\$23,000	\$0	\$23,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$14,359	\$16,841	\$13,000	\$0	\$13,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$29,290</b>	<b>\$29,552</b>	<b>\$36,000</b>	<b>\$0</b>	<b>\$36,000</b>
Fund Balance	(\$304)	\$662	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue for this budget is from grant funds awarded by the State of California. For Fiscal Year 2017-2018, as with prior years, revenue is estimated by the State on a per capita basis.



**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year. Funding will continue to pay for a portion of the costs associated with the activities and processes necessary to meet the State requirements for the AB 341, Mandatory Commercial Recycling, in the areas of outreach, education, and monitoring.
- ◆ The recommended budget includes an overall increase of \$5,690, which is due to an increase in advertising and field supplies related to Mandatory Commercial Recycling (MCR) activities.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$36,000 be approved for the Environmental Resources – Beverage Container Recycling. This budget is funded by \$36,000 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$36,000 be approved for the Environmental Resources – Beverage Container Recycling. This budget is funded by \$36,000 in estimated department revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—CODE ENFORCEMENT ABATEMENT**

Budget Unit 1016 0034237  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget was established to create a specific, revolving fund for the more difficult abatement cases. The intent of this fund is to allow cost protection for legal processes above and beyond what the Department has budgeted to do their work. A committee comprised of the Director of Environmental Resources, Director of Planning and Community Development, County Counsel, and the Chief Executive Office designee reviews and approves recommended uses.

<b>Environmental Resources - Code Enforcement Abatement</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$8,310	\$9,217	\$0	\$9,217
Other Charges	\$0	\$10,783	\$10,783	\$0	\$10,783
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$19,093</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$19,093</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ There is no revenue estimate associated with this budget for Fiscal Year 2017-2018. This fund was made possible by the receipt of \$125,000 from an October 2013 enforcement settlement action. The use of fund balance is the primary funding source for this budget.
- ◆ Code Enforcement Abatement fund balance as of July 1, 2017 is \$100,107. The proposed budget includes the use of \$20,000 in fund balance for property debris cleanup and staff costs associated with the abatement of complicated zoning violations.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year.
- ◆ The Department estimates spending approximately \$20,000 annually from this fund. If necessary, appropriations are adjusted at Mid-Year.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$20,000 be approved for the Environmental Resources – Code Enforcement Abatement. This budget is funded by \$20,000 of departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$20,000 be approved for the Environmental Resources – Code Enforcement Abatement. This budget is funded by \$20,000 of departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—DISCLOSURE PROGRAM**

Budget Unit 1005 0034205  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds inspection, re-inspection, follow-up, processing the California Environmental Reporting System (CERS) submittals, enforcement, and implementation of applicable State Law and regulation. Each applicable business must complete and submit a Business Plan to the Department and certify an annual inventory of chemicals stored onsite. Emergency response personnel are provided access to this information and it is continuously updated. These plans are an important tool for the protection of public health and the environment.

<b>Environmental Resources - Disclosure Program</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,186	\$1,305	\$2,500	\$0	\$2,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$382,918	\$363,428	\$375,008	\$0	\$375,008
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$387,104</b>	<b>\$364,733</b>	<b>\$377,508</b>	<b>\$0</b>	<b>\$377,508</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$12,191	\$7,920	\$17,500	\$0	\$17,500
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$347,125	\$395,000	\$360,008	\$0	\$360,008
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$359,316</b>	<b>\$402,920</b>	<b>\$377,508</b>	<b>\$0</b>	<b>\$377,508</b>
<b>Fund Balance</b>	<b>(\$27,788)</b>	<b>\$38,187</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue for this budget is generated from the Disclosure Program fees charged annually, which is estimated by determining the number of facilities under the Disclosure Program and applicable fees charged to these facilities.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year. Services include education and outreach to regulated businesses and activities related to the Disclosure Program. Those activities include inspection, re-inspection, follow-up, processing CERS submittal, enforcement, and ensuring compliance with applicable State Law and regulation.
- ◆ The recommended budget includes an overall decrease of \$17,492, which is due to a decrease in contract costs. Accela completed the configuration of the Envision Connect database and therefore the contract amount has been reduced to cover only the annual license fees.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$377,508 be approved for the Environmental Resources – Disclosure Program. This budget is funded by \$377,508 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$377,508 be approved for the Environmental Resources – Disclosure Program. This budget is funded by \$377,508 in estimated department revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—E-WASTE COLLECTION FACILITY**

Budget Unit 1015 0034236  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funded the collection of Electronic Waste (E-Waste). However, in Fiscal Year 2016-2017 the Department combined this budget with Household Hazardous Waste program. The E-Waste Collection Facility Program is operated by the Department of Environmental Resources and is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County.

<b>Environmental Resources - E-Waste Collection Facility</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$15,348	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$15,348</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,477	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$106	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$10,890	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$15,473</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fund Balance	\$125	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ There is no recommended budget for Environmental Resources – E-Waste Collection Facility. This budget is no longer active and was combined with the Environmental Resources - Household Hazardous Waste budget in Fiscal Year 2016-2017.

**BUDGET AND OPERATIONS**

- ◆ Per State Controller guidelines, inactive budgets must be included in the annual spending plan over a three-year period before it can be removed from the County Budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

There is no recommended budget for Environmental Resources – E-Waste Collection Facility. This budget is no longer active and has been combined with Environmental Resources - Household Hazardous Waste budget.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

There is no recommended budget for Environmental Resources – E-Waste Collection Facility. This budget is no longer active and has been combined with Environmental Resources - Household Hazardous Waste budget.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—FINK ROAD LANDFILL**

Budget Unit 4021 0041100  
 Enterprise Fund

**SERVICES PROVIDED**

This budget funds the Fink Road Landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility.

<b>Environmental Resources - Fink Road Landfill</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,169,799	\$660,455	\$400,000	\$0	\$400,000
Intergovernmental Revenue	\$33	\$0	\$0	\$0	\$0
Charges for Service	\$6,956,465	\$7,751,814	\$7,325,000	\$0	\$7,325,000
Miscellaneous Revenue	\$12,902	\$37,676	\$10,000	\$0	\$10,000
Other Financing Sources	\$1,305	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$8,140,504</b>	<b>\$8,449,945</b>	<b>\$7,735,000</b>	<b>\$0</b>	<b>\$7,735,000</b>
Salaries and Benefits	\$1,115,048	\$1,224,763	\$1,605,309	\$0	\$1,605,309
Services and Supplies	\$1,698,004	\$2,440,229	\$10,398,875	\$0	\$10,398,875
Other Charges	\$2,316,279	\$1,531,026	\$371,026	\$0	\$371,026
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$100,000	\$0	\$100,000
Equipment	\$0	\$7,811	\$729,000	\$0	\$729,000
Other Financing Uses	\$1,195,629	\$1,810,119	\$5,168,250	\$0	\$5,168,250
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,324,960</b>	<b>\$7,013,948</b>	<b>\$18,372,460</b>	<b>\$0</b>	<b>\$18,372,460</b>
Retained Earnings	(\$1,815,544)	(\$1,435,997)	\$10,637,460	\$0	\$10,637,460
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue for the recommended budget is estimated by evaluating historical trends, last year's actuals, and any current agreements that generate rents and concessions.
- ◆ The \$839,433 overall increase in estimated revenue is due to an increase in sanitation service fees (tipping fee revenue) as a result of increased tonnage being brought into the landfill and an increase in the ash tip fee of \$0.50 cents per ton.
- ◆ Fink Road Landfill retained earnings as of July 1, 2017 is \$27.8 million. The proposed budget includes the use of \$10,637,460 in retained earnings for several large projects which are detailed below.

**BUDGET AND OPERATIONS**

- ◆ The recommended budget includes an overall increase in expenditures of \$6,191,878 over the prior year to accommodate the increased costs associated with the construction of Ash Cell 4, the construction of Class III Cell 6, the permitting of the In-fill Project, and an upgrade to the landfill gas collection system. In addition, a one-time loan to the Geer Road Closure Fund in the amount of \$2.75 million is necessary to fund the new Groundwater Extraction and Treatment System which is being required by the Regional Water Quality Control Board. It is anticipated that this loan will be re-paid with proceeds from a pending lawsuit.
- ◆ The recommended budget also includes an increase of \$104,582 in salaries and benefits to replace two extra-help Park Aides with two full-time Park Aide positions in order to keep up with litter control, site maintenance, etc. The Landfill has had extreme difficulty in finding consistent Park Aide staffing without the ability to offer a full-time schedule.
- ◆ The recommended budget includes the replacement of two vehicles used onsite in the day-to-day operations of the landfill. The total cost is estimated to be \$69,000 and is funded by department retained earnings. The Environmental Resources – Fink Road Landfill has a total fleet of eight vehicles; of those four meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

**STAFFING IMPACTS**

Total current authorized positions— 15

- ◆ The Department is requesting to add two Park Aide positions at Landfill to assist the Landfill Equipment Operators with the daily operation of the landfill.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$18,372,460 be approved for the Environmental Resources –Fink Road Landfill. This budget is funded by \$7,735,000 in estimated department revenue and \$10,637,460 from departmental retained earnings.

It is also recommended to add two Park Aide positions.

Total recommended authorized positions— 17

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$18,372,460 be approved for the Environmental Resources –Fink Road Landfill. This budget is funded by \$7,735,000 in estimated department revenue and \$10,637,460 from departmental retained earnings.

Total recommended authorized positions— 17

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—GEER ROAD LANDFILL**

Budget Unit 4031 0041200  
 Enterprise Fund

**SERVICES PROVIDED**

This budget funds the Geer Road Landfill post-closure monitoring and maintenance. The Geer Road Landfill is no longer an active landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode.

<b>Environmental Resources - Geer Road Landfill</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,972	\$12,618	\$1,000	\$0	\$1,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	(\$1,400,000)	\$0	\$0	\$0
Other Financing Sources	\$2,130,000	\$1,400,000	\$4,718,250	\$0	\$4,718,250
<b>Total Revenue</b>	<b>\$2,132,972</b>	<b>\$12,618</b>	<b>\$4,719,250</b>	<b>\$0</b>	<b>\$4,719,250</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,177,806	(\$55,234)	\$4,661,350	\$0	\$4,661,350
Other Charges	\$46,576	\$55,234	\$98,595	\$0	\$98,595
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,224,382</b>	<b>\$0</b>	<b>\$4,759,945</b>	<b>\$0</b>	<b>\$4,759,945</b>
Retained Earnings	\$91,410	(\$12,618)	\$40,695	\$0	\$40,695
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The revenue need is determined annually based upon projected expenditures. Funds are transferred at the beginning of the Fiscal Year, from the Fink Road Operating Fund to the Geer Road Post-Closure account, and then to the Geer Road Landfill Operating Fund to cover the estimated expenses for the upcoming year and any deficit from the prior Fiscal Year.
- ◆ The retained earnings balance as of July 1, 2017 is \$156,494. The Department anticipates using \$40,695 in Fiscal Year 2017-2018.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year to provide the required post-closure maintenance and monitoring.
- ◆ The recommended budget includes an estimated \$2.75 million increase in order to construct the new Groundwater Extraction and Treatment System (GWETS), which is being required by the Regional Water Quality Control Board.
- ◆ The recommended budget also includes a one-time loan from Fink Road Landfill retained earnings of an estimated \$2.75 million to accommodate the costs associated with constructing the new GWETS that will be put out to formal bid in Fiscal Year 2017-2018. The Fink Road Landfill retained earnings will be re-paid with the proceeds from the legal action, which is currently pending, involving multiple insurance companies for policies which the County holds that do not have pollution exclusion coverage. If funds received are insufficient to cover anticipated costs, the County and the site's co-owner, the City of Modesto, will need to identify additional funding sources.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,759,945 be approved for the Environmental Resources – Geer Road Landfill. This budget is funded by \$4,719,250 in estimated department revenue and \$40,695 use of departmental retained earnings.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,759,945 be approved for the Environmental Resources – Geer Road Landfill. This budget is funded by \$4,719,250 in estimated department revenue and \$40,695 use of departmental retained earnings.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—HOUSEHOLD HAZARDOUS WASTE**

Budget Unit 1002 0034202  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the collection and proper disposal of Household Hazardous Waste collected from Stanislaus County residents at the permanent Household Hazardous Waste Collection Center and during Temporary Collection Events. The Household Hazardous Waste Program is operated by the Department of Environmental Resources and is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County. This program provides for the diversion of household hazardous waste and electronic waste from sewer systems, landfills, and roadside dumping through the operation of a permanent household hazardous waste facility and temporary collection events. The Permanent Household Hazardous Collection Facility is open throughout the year on Wednesday, Friday, and Saturday for homeowners and approved Conditionally Exempt Small Quantity Generators (CESQG) to safely dispose of unwanted hazardous waste and electronic waste.

<b>Environmental Resources - Household Hazardous Waste</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$12,183	\$5,619	\$0	\$0	\$0
Intergovernmental Revenue	\$164,012	\$165,593	\$0	\$0	\$0
Charges for Service	\$596,676	\$609,196	\$756,650	\$0	\$756,650
Miscellaneous Revenue	\$13,712	\$14,555	\$1,270	\$0	\$1,270
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$786,583</b>	<b>\$794,963</b>	<b>\$757,920</b>	<b>\$0</b>	<b>\$757,920</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$136,979	\$165,927	\$337,161	\$0	\$337,161
Other Charges	\$2,529	\$548	\$6,910	\$0	\$6,910
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$497,675	\$486,110	\$533,000	\$0	\$533,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$637,183</b>	<b>\$652,585</b>	<b>\$877,071</b>	<b>\$0</b>	<b>\$877,071</b>
Fund Balance	(\$149,400)	(\$142,378)	\$119,151	\$0	\$119,151
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The slight, projected decrease in estimated revenue of \$300 from the prior year is due to hazardous material generator fees being estimated conservatively in Fiscal Year 2017-2018. Revenue for this budget is funded

through a \$3.00 per ton surcharge on waste disposed of at the Waste-to-Energy facility, and by using historical tonnage trends.

- ◆ Household Hazardous Waste fund balance as of July 1, 2017 is \$1.5 million. The proposed budget includes the use of \$119,151 in fund balance for staff costs, installation of a sewer line at the Household Hazardous Waste collection facility, an increase in cost allocation plan (CAP) charges, and routine operational costs to administer the program.

### **BUDGET AND OPERATIONS**

- ◆ An increase of \$55,076 is included in the recommended budget as a result of a slight increase related to staff costs for time spent administering the program, installation of a sewer line, and increase in telecommunication services related to the installation of telephone lines, and routine program operational costs.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$877,071 be approved for the Environmental Resources – Household Hazardous Waste. This budget is funded by \$757,920 in estimated department revenue and \$119,151 from departmental fund balance.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$877,071 be approved for the Environmental Resources – Household Hazardous Waste. This budget is funded by \$757,920 in estimated department revenue and \$119,151 from departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—TRUST FUND**

Budget Unit 1009 0034209  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds Stanislaus County Environmental Resources Trust Fund which provides critical grant funding for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus. All public agencies and non-profit organizations are eligible for the grants.

<b>Environmental Resources - Trust Fund</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$432	\$161	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$432</b>	<b>\$161</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$259	\$5,300	\$0	\$5,300
Other Charges	\$0	\$0	\$35,874	\$0	\$35,874
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$259</b>	<b>\$41,174</b>	<b>\$0</b>	<b>\$41,174</b>
<b>Fund Balance</b>	<b>(\$432)</b>	<b>\$98</b>	<b>\$41,174</b>	<b>\$0</b>	<b>\$41,174</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ There is no revenue estimate associated with this recommended budget. The use of fund balance is the primary funding source for this budget.
- ◆ Environmental Resources – Trust Fund fund balance as of July 1, 2017 is \$41,394. The proposed budget includes the use of \$41,174 in fund balance for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus.



**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year. The Department will maintain its participation as a Trustee for the Environmental Trust Fund Committee which considers awarding grant money to support local environmental efforts that benefit the natural environment and resources of the County.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$41,174 be approved for the Environmental Resources – Trust Fund. This budget is funded by \$41,174 of departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$41,174 be approved for the Environmental Resources – Trust Fund. This budget is funded by \$41,174 of departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—UNDERGROUND STORAGE TANK PROGRAM**

Budget Unit 1006 0034206  
Special Revenue Fund

**SERVICES PROVIDED**

This budget funded the mitigation of leaking Underground Storage Tanks. The Underground Storage Tank Local Oversight Program was responsible for providing agency direction to ensure that sites with environmental contamination by petroleum fuel released from leaking underground storage tanks (Leaking USTs) were properly cleaned up and did not pose a risk to public health and groundwater resources. This program provided regulatory oversight services for the investigation, remediation, and closure for approximately 31 contaminated Leaking UST sites within Stanislaus County.

<b>Environmental Resources - Underground Storage Tank Program</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,041	(\$233)	\$0	\$0	\$0
Intergovernmental Revenue	(\$12,876)	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>(\$11,835)</b>	<b>(\$233)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$87,990	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$87,990</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fund Balance	\$99,825	\$233	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- Historically, the budget for the Underground Storage Tank Program was funded by a contract with the State Water Resources Control Board to provide regulatory oversight services for sites contaminated as a result of leaking petroleum underground storage tanks. The State did not renew the Fiscal Year 2016-2017 contract after the number of sites dropped below a certain threshold. As a result, all remaining contaminated sites have been transferred to the State and there is no longer a need to have a budget unit for this program.

**BUDGET AND OPERATIONS**

- ◆ Environmental Resources – Underground Storage Tank Program is an inactive budget. Per State Controller guidelines an inactive budget must be included in the annual spending plan over a three-year period before it can be removed from the County Budget. This reporting will continue through Budget Year 2019-2020.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

There is no recommended budget for Environmental Resources – Underground Storage Tank Program, this is an inactive budget.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

There is no recommended budget for Environmental Resources – Underground Storage Tank Program, this is an inactive budget.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—USED OIL RECYCLING**

Budget Unit 1008 0034207  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the public education and financial support of used oil and used oil filter recycling-related activities. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

<b>Environmental Resources - Used Oil Recycling</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$87,175	\$89,120	\$85,000	\$0	\$85,000
Charges for Service	\$440	\$558	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$87,615</b>	<b>\$89,678</b>	<b>\$85,000</b>	<b>\$0</b>	<b>\$85,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$41,142	\$60,474	\$59,500	\$0	\$59,500
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$26,351	\$28,916	\$25,500	\$0	\$25,500
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$67,493</b>	<b>\$89,390</b>	<b>\$85,000</b>	<b>\$0</b>	<b>\$85,000</b>
Fund Balance	(\$20,122)	(\$288)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue for this budget is from grant funds awarded by the State of California. For Fiscal Year 2017-2018, as with prior years, revenue is estimated by the State on a per capita basis.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year. The 25 used oil collection sites will continue to receive a level of support consisting of in-person visits and supplying signage and current educational and outreach materials. Of the 25 used oil collections sites, 22 sites also collect used oil filters.

- ◆ The recommended budget is a decrease of \$66,991 over the prior fiscal year. In Fiscal Year 2016-2017 budget appropriations were estimated higher to reflect the entire grant award, however the grant covers a two-year period. In Fiscal Year 2017-2018, the budgeted amount reflects only one year of funding.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$85,000 be approved for the Environmental Resources – Used Oil Recycling. This budget is funded by \$85,000 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$85,000 be approved for the Environmental Resources – Used Oil Recycling. This budget is funded by \$85,000 in estimated department revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—VEHICLE REGISTRATION FEE SURCHARGE**

Budget Unit 1003 0034203  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the purchase of Department vehicles and equipment that achieve a reduction in air emissions to improve air quality and protect the health and safety of County residents. In the early 1990's the Regional Air Pollution Control District was formed, leaving a fund balance of those fees previously collected with the Department of Environmental Resources. Interest earned on the fund balance is the only source of revenue to the Vehicle Registration Fee Surcharge fund.

<b>Environmental Resources - Vehicle Registration Fee Surcharge</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,037	\$1,461	\$4,000	\$0	\$4,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,037</b>	<b>\$1,461</b>	<b>\$4,000</b>	<b>\$0</b>	<b>\$4,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$67,733	\$0	\$67,733
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$67,733</b>	<b>\$0</b>	<b>\$67,733</b>
Fund Balance	(\$4,037)	(\$1,461)	\$63,733	\$0	\$63,733
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated based on interest earnings on the fund's balance which is the only source of revenue for this budget.
- ◆ Vehicle Registration Fee Surcharge fund balance as of July 1, 2017 is \$372,766. The proposed budget includes the use of \$63,733 in fund balance if needed for the repower and retrofit of certain equipment in Parks and Recreation and at the Fink Road Landfill.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year. The Department will continue to provide services in support of achieving a reduction in air emissions, funding mandated emissions upgrades for Parks and Recreation, Fink Road Landfill, and to assist with the purchase of alternative fuel vehicles.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$67,733 be approved for the Environmental Resources – Vehicle Registration Fee Surcharge. This budget is funded by \$4,000 in estimated department revenue and \$63,733 from departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$67,733 be approved for the Environmental Resources – Vehicle Registration Fee Surcharge. This budget is funded by \$4,000 in estimated department revenue and \$63,733 from departmental fund balance.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—WASTE TIRE ENFORCEMENT GRANT**

Budget Unit 1012 0034200  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds inspection, re-inspection, follow-up, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers, and other points of waste tire generation to ensure compliance with all applicable laws and regulations of these facilities. Waste Tire Enforcement funds are designated for performing initial and follow-up inspections for all waste tire generators, haulers, and waste tire storage facilities for all jurisdictions in Stanislaus County with the exception of the City of Modesto.

<b>Environmental Resources - Waste Tire Enforcement Grant</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$117,583	\$92,486	\$118,949	\$0	\$118,949
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$117,583</b>	<b>\$92,486</b>	<b>\$118,949</b>	<b>\$0</b>	<b>\$118,949</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$874	\$2,709	\$17,068	\$0	\$17,068
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$63,005	\$84,317	\$101,881	\$0	\$101,881
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$63,879</b>	<b>\$87,026</b>	<b>\$118,949</b>	<b>\$0</b>	<b>\$118,949</b>
Fund Balance	(\$53,704)	(\$5,460)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue for this budget is from grant funds awarded by the State of California. Revenue is estimated by determining the number of staff hours necessary to perform the different functions of the grant multiplied by staff weighted labor rates.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year. This program provides inspection, re-inspection, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers and other points of waste tire generation to ensure compliance with all applicable laws and regulations at these facilities.
- ◆ The recommended budget includes a nominal increase in costs of \$674 over the prior year’s budget due to increase costs associated with administering the program.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$118,949 be approved for the Environmental Resources – Waste Tire Enforcement Grant. This budget is funded by \$118,949 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

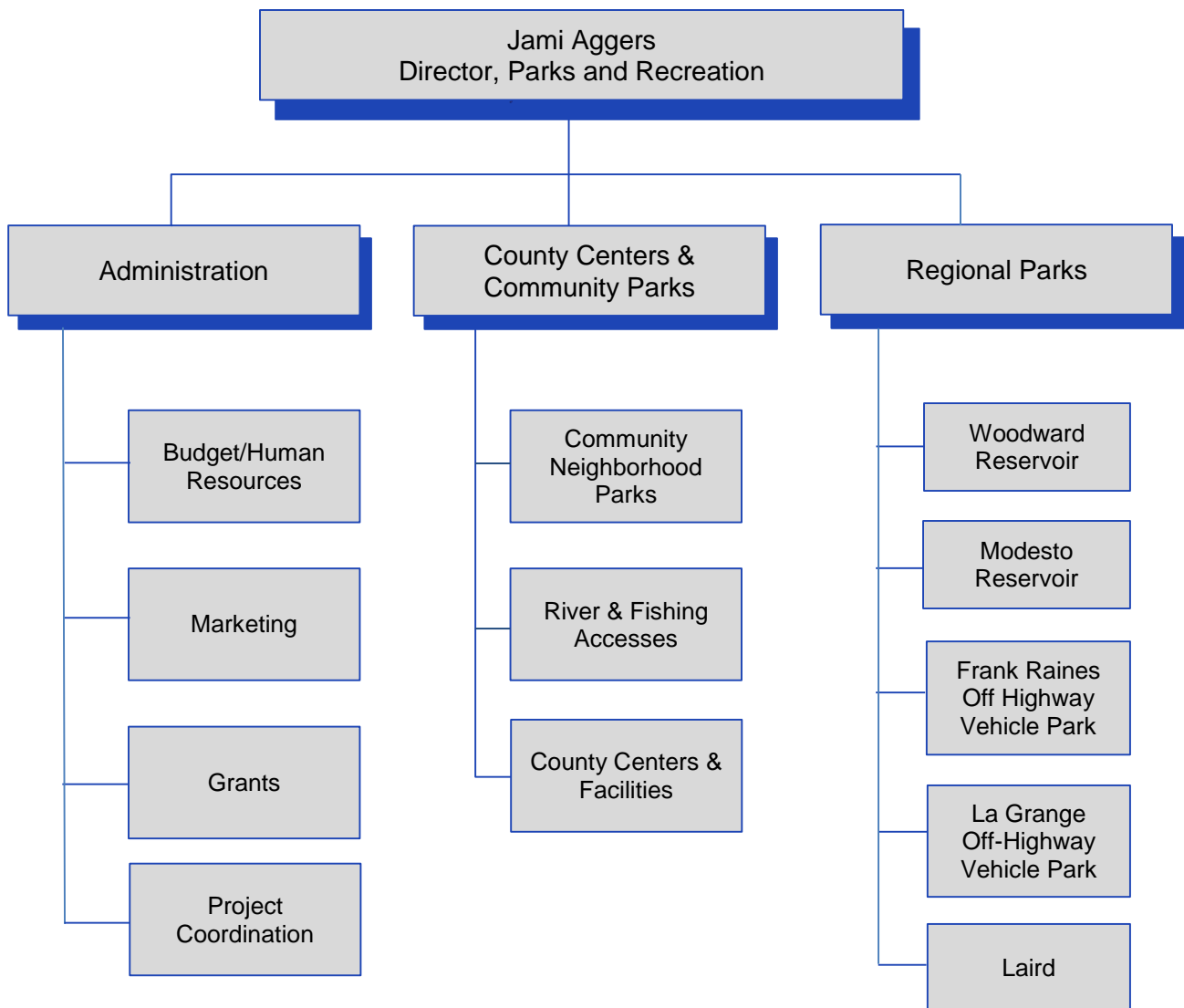
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$118,949 be approved for the Environmental Resources – Waste Tire Enforcement Grant. This budget is funded by \$118,949 in estimated department revenue.

Total recommended authorized positions— 0



3800 Cornucopia Way, Suite C, Modesto, CA 95358 Tel: (209) 525-6750  
[www.stancounty.com/parks](http://www.stancounty.com/parks)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION**  
**Jami Aggers, Director**

**MISSION STATEMENT**

*To implement the policies established by the Board of Supervisors pertaining to parks, which includes acquiring, developing, and maintaining recreation areas serving every segment of society, including the disabled and economically disadvantaged. To provide the leadership necessary to develop and manage parks and recreation facilities in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable costs.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Department maintains five regional parks, 12 neighborhood parks, ten community parks, two Off-Highway Vehicle parks, four cemeteries, two bridges, La Grange historical areas, five fishing access points along rivers and lakes, one swimming pool, one organized youth camp, and numerous acres of open space and river bottom. For more information, call (209) 525-6750 or visit [www.stancounty.com/parks](http://www.stancounty.com/parks).

The **Administration** division implements the functions of budget, human resources, marketing, grant coordination, project management, partner development, and aligning maintenance, operational, and customer needs.

The **Community Parks/County Centers** division is responsible for the maintenance and operations of the parks, flood control landscape, and streetscapes within County Service Areas 1, 10, 16, 18, 19, 21, 22, 24, 25, 26, and Del Rio Heights Landscape Assessment District; the Helen White Trail; Fox Grove, Riverdale and Las Palmas Fishing Accesses; Pauper’s, Cemetery; the Regional Water Safety Training Center located in Empire; Atlas, Bonita, Burbank-Paradise, Empire Community, Empire Tot Lot, Fairview, Leroy F. Fitzsommons, Mono, Oregon Drive, Parklawn, Riverdale, Salida, and the United Community Parks. Additionally, the Community Parks/County Centers Division is responsible for landscape/grounds maintenance services at the following facilities: County Clerk-Recorder/Elections Building, 801 11<sup>th</sup> Street Building, Health Services

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$4,466,728
Use of Fund Balance	\$445,484
Net County Cost	\$3,100,238
Gross Costs	\$8,012,450
% Funded by General Fund	38.7%
Total Allocated Positions	42

Agency (County Center 2), Learning Institute (County Center 3), Probation and Juvenile Hall (County Center 5), 11 Libraries, Behavioral Health and Recovery Services facilities including Stanislaus Recovery Center (Ceres), a portion of County Center 1, 12th Street Garage and offices, Old City Hall, 1010 Tenth Street, Mancini Hall, and the Coroner’s Office.

The **Regional Parks** division is responsible for the maintenance and operations of Woodward Reservoir, Modesto Reservoir, Frank Raines Off-Highway Vehicle Park, LaGrange Off-Highway Vehicle Park, and Laird Park. The Department has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for more than 50 years. This facility encompasses 6,667 acres, including 2,900 acres covered by the reservoir. Additionally, this division is responsible for a small lot within the Knights Ferry area.

The Department has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. This facility covers 5,080 acres, including 2,800 acres covered by the reservoir.

The La Grange Regional Park includes the Off-Highway Vehicle area; Gold Dredge area; Livery Stables, Jail, School House, and Museum; Joe Domecq Wildlife area; Kiwanis Camp; Basso and Old La Grange Bridge; La Grange Cemetery;

Robert’s Ferry Cemetery; French Bar Cemetery, Basso Fishing Access; Turlock State Lake Fishing Access; and 225 acres of river bottom along the Tuolumne River.

Frank Raines Regional Park includes the Off-Highway Vehicle area; Campground; Day Use Park, and the Minniear Area, which encompasses over 1,000 acres of undeveloped land designed for non-motorized recreation use.

Laird Regional Park consists of 97 acres of land, 30 of which have been developed so far for recreational purposes and are open to the public. This park also serves the role of neighborhood park to the nearby communities, featuring picnic facilities, group areas, playing fields, and a large event shelter that is able to be reserved for family reunions, weddings, and parties.

**BOARD OF SUPERVISORS PRIORITY AREA**

Parks and Recreation supports the Board Priority area of A Well Planned Infrastructure System and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Explore, identify and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community to increase awareness of the richness and diversity of our parks and utilization of the parks system.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Department of Parks and Recreation include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Installation of playground areas at Fairview Park</li> <li>◆ Held two events to market Modesto and Woodward Reservoir Regional Parks</li> <li>◆ Completed Frank Raines Park Generator Project</li> <li>◆ Completed installation of eight ground water monitoring wells at Modesto and Woodward Reservoirs</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Fairview Park Improvement Project</li> <li>◆ Begin the Parks Master Plan Update Project</li> <li>◆ Begin development of the north side of Woodward Reservoir Regional Park</li> </ul>

**BUDGETS WITHIN THE PARKS AND RECREATION DEPARTMENT INCLUDE:**

- ◆ Parks and Recreation
- ◆ Fish and Wildlife
- ◆ Modesto Reservoir Patrol
- ◆ Off-Highway Vehicle Fund
- ◆ Regional Water Safety Training Center
- ◆ Tuolumne River Regional Park

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ Parks and Recreation revenue can vary depending on park visitation that is subject to weather and water levels. In addition, some years' revenue includes special grants that are not received annually. The trend over the past five years is an increase in revenue due to marketing, special events, and increased fees. The trend in increased costs can be attributed to the addition of six full-time park maintenance positions, and the transition of 16 extra help to full-time allocated positions. Recent years also include one-time deferred maintenance projects and replacement of the Parks fleet that was 20+ years old.
- ◆ The trend in Tuolumne River Regional Park has been small increases in operations and maintenance costs over the last two years and deferred tree trimming costs.
- ◆ The trend in the Fish and Wildlife fluctuates from year-to-year depending on the collection of fines issued by Fish and Wildlife. Costs must be approved by the Fish and Wildlife Committee as an expenditure that helps to maintain the environment.
- ◆ Modesto Reservoir Patrol shows a stable revenue trend with varying expenditures. Funds were saved over a few years to pay for a portion of the Modesto Reservoir Fuel Pump Project.
- ◆ The Off-Highway Vehicle revenue and expenditure trends differ depending on the amount of grant funds available, revenue received from entrance fees and special events, and the cyclical nature of expenditures and varying project timelines. The increase over the last several years is due to large equipment purchases.
- ◆ The Regional Water Safety Training Center revenue is stable due to annual donations received from various donors. Expenditures have gradually increased due to the use of full-time staff in recent years and increased costs associated with maintaining the pool and grounds.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Parks and Recreation</b>								
0100 0035110 General Fund								
Total Revenue	\$3,015,566	\$3,508,865	\$2,798,668	\$3,480,232	\$3,615,577	\$4,698,472	\$1,082,895	129.95%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$4,363,228	\$5,103,540	\$4,769,923	\$5,405,525	\$6,593,205	\$6,144,096	(\$449,109)	93.19%
Net County Cost	\$1,347,662	\$1,594,675	\$1,971,255	\$1,925,293	\$2,977,628	\$1,445,624	(\$1,532,004)	48.55%
<b>Parks and Recreation - Fish and Wildlife</b>								
1727 0035452 Special Revenue Fund								
Total Revenue	\$4,084	\$7,613	\$21,063	\$13,212	\$20,000	\$1,098	(\$18,902)	5.49%
Use of Fund Balance	\$7,101	(\$5,097)	(\$15,518)	(\$7,261)	\$15,000	\$7,194	(\$7,806)	47.96%
Gross Costs	\$11,185	\$2,516	\$5,545	\$5,951	\$35,000	\$8,292	(\$26,708)	23.69%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Parks and Recreation - Modesto Reservoir Patrol</b>								
1728 0035453 Special Revenue Fund								
Total Revenue	\$23,000	\$23,000	\$23,000	\$23,000	\$113,732	\$23,000	(\$90,732)	20.22%
Use of Fund Balance	(\$23,000)	(\$16,853)	(\$23,000)	\$9,278	\$262,979	(\$23,000)	(\$285,979)	-8.75%
Gross Costs	\$0	\$6,147	\$0	\$32,278	\$376,711	\$0	(\$376,711)	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Parks and Recreation - Off-Highway Vehicle Fund</b>								
1702 0035450 Special Revenue Fund								
Total Revenue	\$535,517	\$406,993	\$526,464	\$853,701	\$678,498	\$656,147	(\$22,351)	96.71%
Use of Fund Balance	(\$71,166)	(\$37,753)	(\$99,537)	(\$13,121)	\$196,555	\$21,825	(\$174,730)	11.10%
Gross Costs	\$464,351	\$369,240	\$426,927	\$840,580	\$875,053	\$677,972	(\$197,081)	77.48%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Parks and Recreation - Regional Water Safety Training Center</b>								
1694 0035701 Special Revenue Fund								
Total Revenue	\$100,619	\$25,104	\$36,154	\$31,525	\$31,000	\$25,409	(\$5,591)	81.96%
Use of Fund Balance	(\$100,619)	(\$454)	(\$5,824)	\$6,632	\$36,030	\$37,845	\$1,815	105.04%
Gross Costs	\$0	\$24,650	\$30,330	\$38,157	\$67,030	\$63,254	(\$3,776)	94.37%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Parks and Recreation - Tuolumne River Regional Park</b>								
0100 0035420 General Fund								
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$121,426	\$121,426	\$121,426	\$129,675	\$194,512	\$194,512	\$0	100.00%
Net County Cost	\$121,426	\$121,426	\$121,426	\$129,675	\$194,512	\$194,512	\$0	100.00%

**Fund Balance**

- ◆ Fish and Wildlife fund balance has increased over the years due to an increase in fines collected.
- ◆ Modesto Reservoir Patrol has shown an overall increase in fund balance due to expenditures remaining lower than overall revenue received. Fund balance in this account has been built up over a period of years to allow sufficient funds to accumulate to pay for the Modesto Reservoir Fuel Pump Project.
- ◆ The Off-Highway Vehicle fund balance shows a gradual increase in fund balance due to increases in revenue received from entrance fees, special events, and grant funding as well as the cyclical nature of expenditures and varying project timelines.

- ◆ Regional Water Safety Training Center fund balance has been stable until recently. The decrease in the past two years is attributable to the use of full-time staff, instead of extra-help, and increased costs associated with maintaining the pool and grounds.

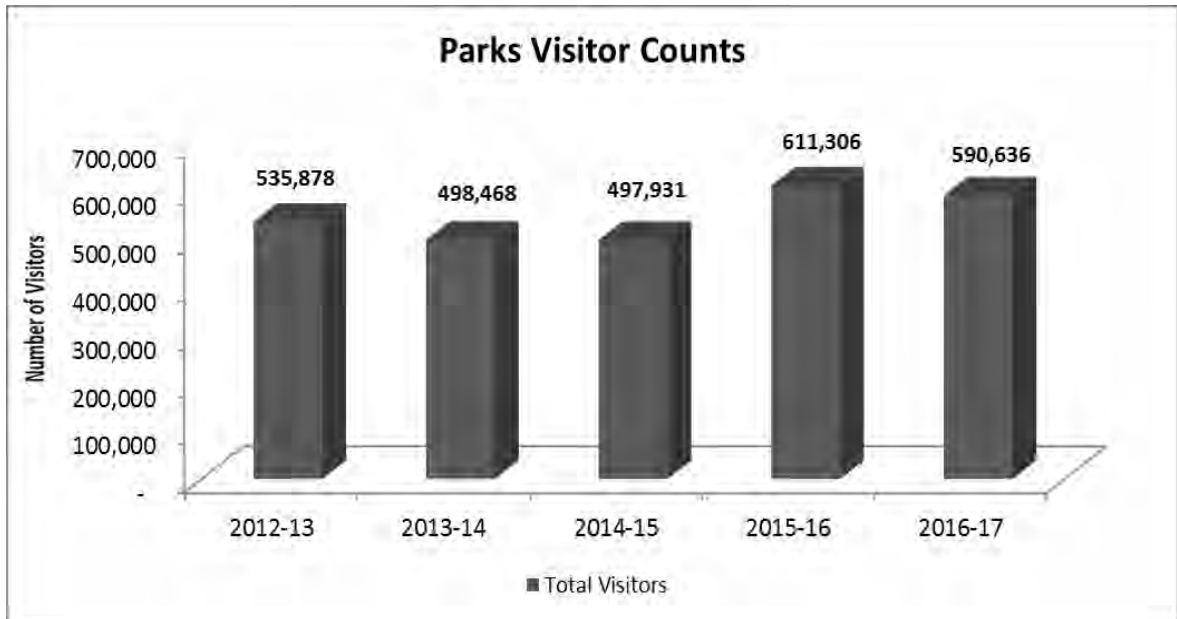
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Parks and Rec - Fish and Wildlife	\$25,185	\$30,281	\$45,800	\$53,060	\$45,866	(\$3,534)
Parks and Rec - Modesto Reservoir Patrol	\$232,404	\$249,257	\$272,257	\$262,980	\$285,980	\$1
Parks and Rec - Off-Highway Vehicle Fund	\$343,335	\$381,087	\$480,624	\$493,746	\$471,920	\$391,840
Parks and Rec - Regional Water Safety Training Center	\$125,423	\$125,876	\$131,700	\$125,068	\$87,223	\$57,198
<b>Total Fund Balance</b>	<b>\$726,347</b>	<b>\$786,501</b>	<b>\$930,381</b>	<b>\$934,854</b>	<b>\$890,989</b>	<b>\$445,505</b>

\*Note: Only Listed for Non-General Fund Units

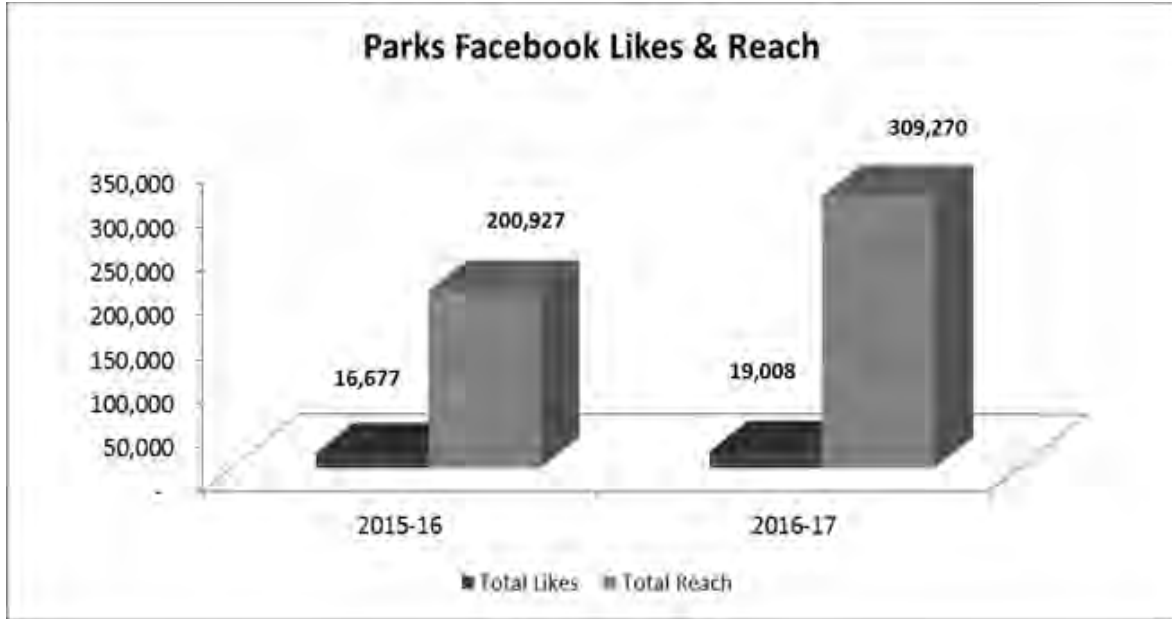
**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ Stanislaus County Parks has seen slight variances in attendance over the last five years with the trend being an increase in visitation. The chart below reflects these variances in attendance which may be attributed to weather, water levels, dates of the “Body to Water Restriction”, Holiday dates falling during mid-week, and mis-information publicized in the media. In April 2015, Parks launched Facebook pages to develop a presence on Social Media and went live with the online reservation system in February 2016. These trends will guide departmental activities to engage the community and further increase Parks visitation.



- ◆ The Regional Parks established a presence on Facebook in April 2015 and continue to increase the “Reach” to people online. Growing interest in Parks can be gauged through the comments that are posted as well as the “Likes.” We strive to increase awareness and educate the public to promote healthy communities. Social media has served as an effective tool in communicating the Parks and Recreational services offered, as well as, clarifying misinformation in the media. This chart below reflects how engaged the community is in using the Regional Parks. The trend shows an increase in “Likes” which can be contributed to the marketing efforts which include posts regarding events held at the Regional Parks, water safety information, and other resources shared. These trends will guide departmental activities to engage the community via social media and further enhance our customer satisfaction through “Reach” and “Likes.”





**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ In 2016, South San Joaquin Irrigation District (SSJID) management informed Parks staff that in the future, body to water contact restrictions would be implemented immediately following Labor Day. Historically, water recreation has been allowed at the facility through the end of September and even as late as the end of October; however, due to drought concerns and a new interpretation of their permit, SSJID notified parks that going forward they would be invoking the restrictions in early September. This poses a challenge to the Department for several reasons: historically the area continues to have warm weather through the end of September and the staff are challenged in trying to keep reservoir visitors out of the water; the drop in revenue can be substantial - approximately \$200,000; and the water restriction discourages event coordinators from scheduling their events in September. Parks staff continue to work closely with SSJID and will be continuing discussions as this progresses.
- ◆ As noted in Fiscal Year 2017-2018 Objectives, an opportunity exists to develop the north side of Woodward Reservoir as an event venue in order to hold large events during the summer season when there are no water restrictions in place. Use of the north side would allow events without displacing normal recreational visitation. One promoter for a large event is in discussions with the Department to use this area in the summer of 2018. Infrastructure improvements are needed for this area to be used successfully. The priorities for this project include completing CEQA and identifying funding for these improvements.

**RELATED LINKS**

For additional information about the Department of Parks and Recreation, refer to the Department’s website at: [www.stancounty.com/parks](http://www.stancounty.com/parks)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION**

Budget Unit 0100 0035110  
General Fund

**SERVICES PROVIDED**

This budget funds the divisions of Administration, County Centers, Community Parks and Regional Parks.

The Department of Parks and Recreation maintains several regional, neighborhood, and community parks. These facilities provide a vast array of recreational opportunities including but not limited to: picnicking, sailing and power boating, water skiing, jet skiing, fishing, swimming, camping, hiking, hunting, and horseback and biking trails. In addition, the Department of Parks and Recreation provides landscape/grounds maintenance services and streetscape maintenance for nine county service areas, eight county centers, ten libraries, one landscape maintenance district, and other governmental buildings in the unincorporated areas of the County. This budget includes funding for the Healthy Aging Services Fall Prevention programs and the Stanislaus County Police Activities league recreational youth activities.

The Community Parks/County Centers Division is responsible for the maintenance and operations of the parks, flood control landscape, and streetscapes of 30 locations throughout Stanislaus County and the United Community Parks. Additionally, the Community Parks/County Center Division is responsible for landscape/grounds maintenance services at 23 County facilities.

The Woodward Reservoir Division is responsible for the maintenance and operations of Woodward Reservoir. The Department has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for more than 50 years. Additionally, this division is responsible for a small lot within the Knights Ferry area. The Modesto Reservoir Division is responsible for the maintenance and operations of Modesto Reservoir. The Department has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. Additionally, this division is responsible for the maintenance and operations of the La Grange and Laird Regional Parks as well as other locations throughout Stanislaus County including the Kiwanis Camp, bridges, cemeteries, fishing access areas and 225 acres of river bottom along the Tuolumne River.

<b>Parks and Recreation</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$41,825	\$43,480	\$43,480	\$0	\$43,480
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,973	\$35,929	\$24,015	\$0	\$24,015
Intergovernmental Revenue	\$32,252	\$88,625	\$247,280	\$0	\$247,280
Charges for Service	\$3,184,248	\$4,502,506	\$3,429,468	\$0	\$3,429,468
Miscellaneous Revenue	\$125,407	\$24,553	\$19,500	\$0	\$19,500
Other Financing Sources	\$90,527	\$3,379	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,480,232</b>	<b>\$4,698,472</b>	<b>\$3,763,743</b>	<b>\$0</b>	<b>\$3,763,743</b>
Salaries and Benefits	\$2,533,751	\$2,950,811	\$3,390,992	\$5,538	\$3,396,530
Services and Supplies	\$1,427,611	\$1,430,004	\$1,532,637	\$162,650	\$1,695,287
Other Charges	\$996,303	\$987,305	\$923,846	\$0	\$923,846
Fixed Assets					
Buildings & Improvements	\$0	\$69,613	\$31,440	\$0	\$31,440
Equipment	\$283,998	\$188,459	\$190,600	\$0	\$190,600
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$163,862	\$515,655	\$80,769	\$350,997	\$431,766
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,405,525</b>	<b>\$6,141,847</b>	<b>\$6,150,284</b>	<b>\$519,185</b>	<b>\$6,669,469</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,925,293</b>	<b>\$1,443,375</b>	<b>\$2,386,541</b>	<b>\$519,185</b>	<b>\$2,905,726</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$450,997.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue projections for the proposed budget are based on last fiscal years’ projected year-end revenue and scheduled events for the year. Revenue is estimated to increase \$701,866 over the prior fiscal year budget, primarily as a result of increased visitation to the regional parks. The Department projects revenue conservatively as there are many variables that can influence visitation throughout the year such as the weather and water levels.
- ◆ As a result of increased estimated revenue, the General Fund Contribution has decreased in Fiscal Year 2017-2018 by \$611,402 over the prior fiscal year. The increase in estimated revenue is primarily due to increased visitation to the regional parks as a result of the reservation system and marketing efforts.
- ◆ The Department also received a grant in the amount of \$247,280 through the State of California, Division of Boating and Waterways. The grant funds are used to prevent the spread of Quagga and Zebra mussels to California’s waters and fisheries as the spread of these mussels threatens recreational boating and fishing, aquatic ecosystems and fisheries, water delivery systems, hydroelectric facilities, agriculture and the environment.

**BUDGET AND OPERATIONS**

- ◆ In Fiscal Year 2016-2017, Police Activities League (PAL) youth recreational opportunities were funded at \$154,258 and included activities in Oregon Park, Grayson Community Center, and the Keyes Community Center. The recommended budget includes an increase of \$35,652 in the Pal contract over the prior year budget for youth recreational activities at Fairview Park. Providing these activities in our parks adds to the increased use, deters a bad element, and protects the investment made into these parks.
- ◆ The Central Valley Regional Water Quality Control Board (CVRWQCB) issued a draft revision to the Reporting and Monitoring Program for wastewater discharge and monitoring wells at Modesto and Woodward Reservoirs on February 23, 2017. The recommended budget includes funding in the amount of \$22,000 to install a flow meter at Modesto Reservoir and purchase equipment and freeboard meters to assist in the

sampling process, along with additional weekly, monthly, semi-annual, and annual sampling required at Woodward and Modesto Reservoirs at an additional on-going cost of \$11,080.

- ◆ The recommended budget includes the replacement of four vehicles used in the operations and maintenance of park facilities. The total cost is estimated to be \$119,800 and is funded by the General Fund in the department's base budget. The Parks and Recreation Department has a total fleet of 51 vehicles; of those 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ The Department is requesting one-time funding of \$192,600 to address deferred maintenance and safety concerns. Projects include:
  - ◆ \$6,000 for the replacement of doors on the maintenance shed that houses the Sheriff's SVOU equipment as the existing doors are failing;
  - ◆ \$88,100 for replacement of picnic tables, fire rings, and stand up barbecues;
  - ◆ \$20,000 for deferred tree work needed at the Kiwanis Youth Camp;
  - ◆ \$75,000 to repave Office Point, a large and very busy parking area at a day use site at Woodward Reservoir. This Office Point parking area is used by day users and is the area that will be used by the Sheriff's STARS unit that volunteers to staff the life jacket loaner station; and
  - ◆ \$3,500 is requested to fund the repair and upgrade to the irrigation system at the Helen White Trail, in order to maintain the existing and newly replaced landscape.
- ◆ The Department is requesting an additional \$62,650, for a total of \$100,000 (\$37,350 is included in base budget), to fund marketing efforts of the Regional Parks. This will ensure that the early branding and marketing success of the Regional Parks can continue.

**STAFFING IMPACTS**

Total current authorized positions— 42

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$6,150,284 be approved for Parks and Recreation. This budget is funded by \$3,763,743 in estimated department revenue and a \$2,386,541 contribution from the General Fund.

Total recommended authorized positions— 42

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ An increase of \$62,650 in appropriations is recommended to fund marketing efforts of the Regional Parks, bringing the total marketing budget to \$100,000. This is funded by an increase in Net County Cost associated with Transient Occupancy Tax (TOT) revenue. This represents the first year of the financial plan for Parks Marketing support, based on 10% of TOT revenue from the prior fiscal year. In future budget years, the 10% calculation of TOT, one year in arrears, will be factored in the Parks' base budget recommendation.
- ◆ As a result of Fiscal Year 2016-2017 marketing efforts, the regional parks saw an increase of \$901,993 in additional revenue. As part of the phase II net county cost savings program the Department is eligible to carry over up to 50% of the additional revenue to Fiscal Year 2017-2018. An increase of \$450,997 is included in the Final Budget and will be used to expand recreational use to the north side of Woodward Reservoir.

- ◆ A technical adjustment is recommended to increase appropriations by \$5,538 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,669,469 be approved for Parks and Recreation. This budget is funded by \$3,763,743 in estimated department revenue and a \$2,905,726 contribution from the General Fund.

Total recommended authorized positions— 42

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—FISH AND WILDLIFE**  
 Budget Unit 1727 0035452  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds educational and recreational opportunities that support the protection, conservation, propagation, and preservation of fish and wildlife.

<b>Parks and Recreation - Fish and Wildlife</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$13,212	\$1,098	\$600	\$0	\$600
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$13,212</b>	<b>\$1,098</b>	<b>\$600</b>	<b>\$0</b>	<b>\$600</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,951	\$8,292	\$50,000	\$0	\$50,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,951</b>	<b>\$8,292</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>
Fund Balance	(\$7,261)	\$7,194	\$49,400	\$0	\$49,400
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue projections for the 2017-2018 Proposed Budget are estimated based on actuals received as of February 2017. The revenue in the Fish and Wildlife fund varies from year to year depending on violations observed and tickets written. The recommended budget includes a decrease of \$19,400 in estimated revenue based on actual revenue received in Fiscal Year 2016-2017, which came in less than what was estimated.
- ◆ Fish and Wildlife’s fund balance as of July 1, 2017 is \$45,866. The proposed budget includes the use of \$49,400 in fund balance for expenses that the Fish and Wildlife Commission recommends throughout the year. However, the Department realizes they are unable to spend anything above the existing fund balance.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year.
- ◆ The recommended budget includes an increase of \$15,000 over the prior year due to appropriating the full amount of fund balance in order to make the funds available for the Fish and Wildlife Commission. Historically, the Fish and Wildlife Commission funds fish plantings at both Modesto and Woodward Reservoirs. They have also funded special projects such as the Wood Duck Box Program, River Clean-up Event on the Stanislaus River, Kids Fishing Day, Stanislaus Wildlife Care Center, and the Great Valley Museum Wild Planet Day event.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$50,000 be approved for Parks and Recreation – Fish and Wildlife. This budget is funded by \$600 in estimated department revenue and \$49,400 in departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$50,000 be approved for Parks and Recreation – Fish and Wildlife. This budget is funded by \$600 in estimated department revenue and \$49,400 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—MODESTO RESERVOIR PATROL**

Budget Unit 1728 0035453  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds enhanced services to protect the water quality at Modesto Reservoir Regional Park. Modesto Reservoir is operated in partnership with the Modesto Irrigation District's water treatment plant. This program provides for the continuation of enhanced water quality services.

<b>Parks and Recreation - Modesto Reservoir Patrol</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$23,000	\$23,000	\$23,000	\$0	\$23,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$23,000</b>	<b>\$23,000</b>	<b>\$23,000</b>	<b>\$0</b>	<b>\$23,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$32,278	\$0	\$10,000	\$0	\$10,000
Other Charges	\$0	\$0	\$25,000	\$0	\$25,000
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$273,979	\$0	\$273,979
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$32,278</b>	<b>\$0</b>	<b>\$308,979</b>	<b>\$0</b>	<b>\$308,979</b>
<b>Fund Balance</b>	<b>\$9,278</b>	<b>(\$23,000)</b>	<b>\$285,979</b>	<b>\$0</b>	<b>\$285,979</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue remains stable from year to year and is provided by Modesto Irrigation District for enhanced services to protect water quality. The recommended budget is a decrease of \$90,732 over the prior year as a result of the reduction in Public Facilities Fund revenue this fiscal year.
- ◆ Modesto Reservoir Patrol's fund balance as of July 1, 2017 is \$285,980. The proposed budget includes the use of \$285,979 to fund the Modesto Fuel Pump project.



**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year. Funds are used to assist in the protection of water quality at Modesto Reservoir.
- ◆ The recommended budget is decreasing by \$67,732 over the prior year due to the Modesto Reservoir Fuel Project being appropriated in a different budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$308,979 be approved for Parks and Recreation – Modesto Reservoir Patrol. This budget is funded by \$23,000 in estimated department revenue and \$285,979 in departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$308,979 be approved for Parks and Recreation – Modesto Reservoir Patrol. This budget is funded by \$23,000 in estimated department revenue and \$285,979 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—OFF-HIGHWAY VEHICLE FUND**

Budget Unit 1702 0035450  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the development and activities of Off-Highway Vehicle (OHV) parks at designated sites in Stanislaus County, including Frank Raines and La Grange Off-Highway Vehicle Parks. The Off-Highway Vehicle Program is funded through reimbursable OHV grants from the State, fees collected through the Department of Motor Vehicles for off-highway park use, and fees for services.

Parks and Recreation - Off-Highway Vehicle Fund					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$2,560	\$3,825	\$5,000	\$0	\$5,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,957	\$2,166	\$1,000	\$0	\$1,000
Intergovernmental Revenue	\$661,875	\$499,999	\$542,385	\$0	\$542,385
Charges for Service	\$118,069	\$125,735	\$100,000	\$0	\$100,000
Miscellaneous Revenue	\$456	\$1,022	\$0	\$0	\$0
Other Financing Sources	\$66,784	\$23,400	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$853,701</b>	<b>\$656,147</b>	<b>\$648,385</b>	<b>\$0</b>	<b>\$648,385</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$137,854	\$162,665	\$181,105	\$0	\$181,105
Other Charges	\$10,971	\$334,436	\$1,170	\$0	\$1,170
Fixed Assets					
Equipment	\$337,087	\$179,421	\$105,000	\$0	\$105,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$354,668	\$1,450	\$441,190	\$0	\$441,190
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$840,580</b>	<b>\$677,972</b>	<b>\$728,465</b>	<b>\$0</b>	<b>\$728,465</b>
<b>Fund Balance</b>	<b>(\$13,121)</b>	<b>\$21,825</b>	<b>\$80,080</b>	<b>\$0</b>	<b>\$80,080</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is dependent on the Off Highway Vehicle Grant funds approved by the State, fees for service, and minimal funding through the Department of Motor Vehicle. Estimated revenue is decreasing by \$30,113 over the prior year as a result of a decreased grant request submission.
- ◆ Off Highway Vehicle’s fund balance as of July 1, 2017 is \$471,920. The proposed budget includes the use of \$80,080 in fund balance to be used as match to the State Off-Highway Vehicle grant for the operations and maintenance of the Frank Raines and La Grange OHV parks. The total grant request is \$728,465, with a 26%

match of \$189,401. Charges for services, in-lieu of tax, and fund balance are used to cover the full match needed for the grant.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year.
- ◆ The recommended budget is decreasing by \$54,888 over the prior year due to a decrease in fixed asset purchases.
- ◆ A Compact Track Loader and two dump trailers is included in the recommended budget in the amount of \$105,000, which is funded 74% by the grant and 26% from fees collected at the parks. The Compact Track Loader will assist the staff in maintaining the very narrow trails at the park that cannot be accessed by the current equipment. This work is currently manually completed by staff and the equipment will potentially prevent injuries while allowing the staff to complete the work faster and more efficiently. The two dump trailers will be used to transport materials and supplies, green waste, and trash in and out of the canyon as well as move needed supplies around the facility. The Frank Raines OHV Park does not have garbage service and all green waste and trash must be transported out of the canyon.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$728,465 be approved for Parks and Recreation – Off-Highway Vehicle Fund. This budget is funded by \$648,385 in estimated department revenue and \$80,080 in departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$728,465 be approved for Parks and Recreation – Off-Highway Vehicle Fund. This budget is funded by \$648,385 in estimated department revenue and \$80,080 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—REGIONAL WATER SAFETY TRAINING CENTER**

Budget Unit 1694 0035701  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the general maintenance and operation of the regional aquatic facility located at Empire Community Park. Recreational and instructional swim programs continue in Fiscal Year 2017-2018, as provided through an agreement with the Stanislaus County Police Activities League since the facility opened.

<b>Parks and Recreation - Regional Water Safety Training Center</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,425	\$409	\$1,000	\$0	\$1,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$100	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$20,000	\$15,000	\$20,000	\$0	\$20,000
Other Financing Sources	\$10,000	\$10,000	\$10,000	\$0	\$10,000
<b>Total Revenue</b>	<b>\$31,525</b>	<b>\$25,409</b>	<b>\$31,000</b>	<b>\$0</b>	<b>\$31,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$22,805	\$41,554	\$29,025	\$0	\$29,025
Other Charges	\$15,352	\$21,700	\$32,000	\$0	\$32,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$38,157</b>	<b>\$63,254</b>	<b>\$61,025</b>	<b>\$0</b>	<b>\$61,025</b>
<b>Fund Balance</b>	<b>\$6,632</b>	<b>\$37,845</b>	<b>\$30,025</b>	<b>\$0</b>	<b>\$30,025</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue in the amount of \$30,000 is due to the donations from Stanislaus County Sheriff's Department, Stanislaus County Police Activities League, Duarte Nursery, Beard Family, and Modesto Irrigation District. For Fiscal Year 2017-2018 donations in the amount of \$30,000 and the use of \$30,025 in fund balance will fund the total cost of the operations and maintenance. The Stanislaus County Police Activities League will continue to provide recreational and instructional activities at the facility through revenue from entry fees and snack sales.
- ◆ Regional Water Safety Training Center's fund balance as of July 1, 2017 is \$87,223. The proposed budget includes the use of \$30,025 in fund balance for increased chlorination, utilities and labor expenses.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year.
- ◆ The Proposed Budget includes a \$21,325 increase in order to maintain current service levels due to increased costs in labor, chlorination, and utilities. There is adequate fund balance to cover the increase in costs.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$61,025 be approved for Parks and Recreation – Regional Water Safety Training Center. This budget is funded by \$31,000 in estimated department revenue and \$30,025 in departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$61,025 be approved for Parks and Recreation – Regional Water Safety Training Center. This budget is funded by \$31,000 in estimated department revenue and \$30,025 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—TUOLUMNE RIVER REGIONAL PARK**  
 Budget Unit 0100 0035420  
 General Fund

**SERVICES PROVIDED**

This budget funds the maintenance and preservation of seven miles of river corridor, while allowing continued development in a manner that creates positive recreational ventures. The Board of Supervisors, through a Joint Powers Agreement (JPA), partners in the regional park effort with the City of Modesto and the City of Ceres.

Parks and Recreation - Tuolumne River Regional Park					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$129,675	\$194,512	\$194,512	\$0	\$194,512
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$129,675</b>	<b>\$194,512</b>	<b>\$194,512</b>	<b>\$0</b>	<b>\$194,512</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$129,675</b>	<b>\$194,512</b>	<b>\$194,512</b>	<b>\$0</b>	<b>\$194,512</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Tuolumne River Regional Park budget is funded through contributions agreed upon by the participating agencies through a Joint Powers Agreement. The County's share of costs for Fiscal Year 2017-2018 is 51.9% and is represented in this budget; the City of Modesto's is 43.4% and the City of Ceres is 4.7%.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain unchanged from the prior fiscal year. Funding in this budget provides for operation and maintenance, including tree trimming and deferred maintenance projects. The Joint Powers Agreement that covers the Tuolumne River Regional Park is not requesting an increase in Fiscal Year 2017-2018.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$194,512 be approved for Parks and Recreation – Tuolumne River Regional Park. This budget is funded by a \$194,512 contribution from the General Fund.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

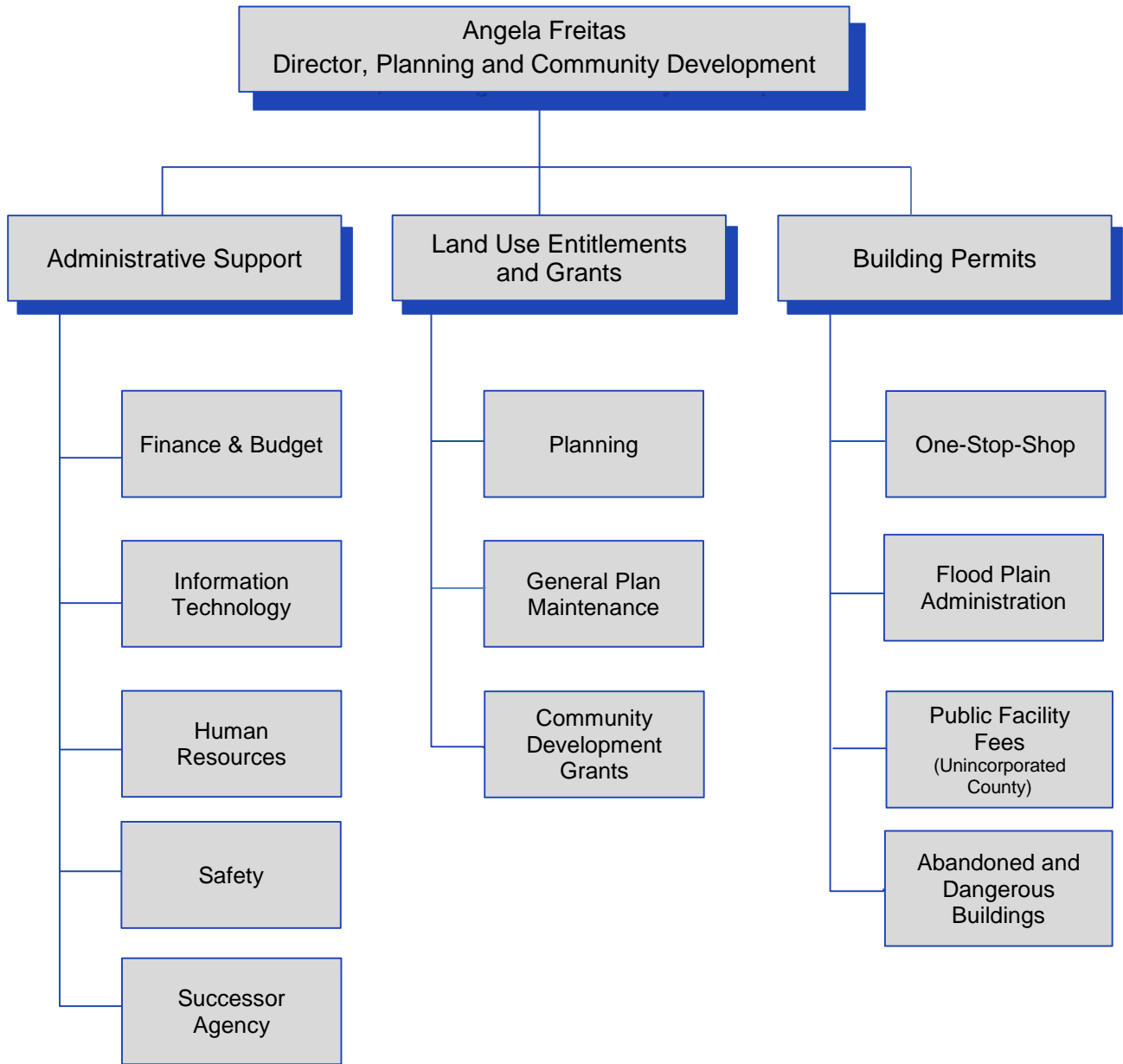
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$194,512 be approved for Parks and Recreation – Tuolumne River Regional Park. This budget is funded by a \$194,512 contribution from the General Fund.

Total recommended authorized positions— 0



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[www.stancounty.com/planning](http://www.stancounty.com/planning)



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING AND COMMUNITY DEVELOPMENT**  
**Angela Freitas, Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$10,339,352
Use of Fund Balance	\$3,372,585
Net County Cost	\$1,150,803
Gross Costs	\$14,862,740
% Funded by General Fund	7.7%
Total Allocated Positions	35

**MISSION STATEMENT**

*To promote community and economic development by providing a diverse land use base focused on promoting and protecting local agriculture, enhancing community infrastructure and public services, and providing high quality, streamlined permit processing services for the benefit of all our customers.*

**Department Services and Programs**

The Department oversees a diversity of services and programs aimed at protecting the health, safety, and welfare of persons and property through appropriate permitting of land use and development. The Department also supports efforts to provide public services and improved infrastructure to low and moderate income communities and to provide homeless prevention and homeless services. The Department serves as staff to the Stanislaus County Airport Land Use Commission and Successor Agency of the former Stanislaus County Redevelopment Agency.

The Department's centralized **Administrative Support** services are provided by a diverse staff responsible for finance and budget preparation and monitoring; information technology; human resources; safety compliance; collection and payment of fees; accounts payable and receivable; and contracts administration.

**Land Use Entitlement and Grant** services are administered by the Planning and Community Development divisions. The Planning division

provides administration of the County's General Plan; Zoning and Subdivision Ordinances; Stanislaus County Planning Commission and Airport Land Use Commission; Land Use Entitlement permitting; environmental reviews/compliance; surface mining and reclamation; and Williamson Act contracts. The Community Development division provides administration of federal entitlement, state, and local funding supporting various community development, public service, emergency solutions, and housing programs.

The **Building Permits** division provides administration of building permits in compliance with minimum standards set forth within the California Code of Regulations Title 24 for new and existing buildings being altered, repaired and/or constructed; oversees the County's One-Stop-Shop permitting process; assigns new addresses; provides Flood Plain Administration; provides contract plan checking and inspection services to the cities of Ceres and Oakdale; calculates and collects Public Facilities Fees for the County; and administers the Dangerous Building Abatement program.

**BOARD OF SUPERVISORS PRIORITY AREA**

Planning and Community Development supports the Board Priority areas of A Well Planned Infrastructure System and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Planning and Community Development Department include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Continued to participate in the County's Focus on Prevention (FOP) efforts, including efforts to establish a local Community System of Care (CSOC) leadership structure</li> <li>◆ Continued to provide pre-development meetings in an effort to identify project constraints early in the development process and worked with individual customers (individuals, contractors, businesses) to improve access to online permitting services</li> <li>◆ Modified the process for publishing required project notices in an effort to reduce the time needed to schedule projects for Planning Commission consideration</li> <li>◆ Established the infrastructure (through equipment purchases) and established processes allowing for the implementation of electronic plan check review for building permits, on a limited basis, to begin by the end of Fiscal Year 2016-2017</li> <li>◆ Completed the 2015 Comprehensive General Plan Update in Fiscal Year 2016-2017 which has a 20-year planning horizon (to 2035)</li> <li>◆ Nearing completion of the Specific Plan, Airport Layout Plan, Airport Land Use Compatibility Plan, and Draft Environmental Impact Report for the Crows Landing Industrial Business Park, which will be circulated upon completion for public comment</li> <li>◆ Completed the abatement of three dangerous buildings of which two of the abatements utilized Neighborhood Stabilization Program (NSP) funds to cover costs</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Evaluate online permitting and electronic plan checking processes, including outreach to existing online customers and local design professions, in an effort to identify process improvement opportunities</li> <li>◆ Expand online permitting case types (e.g., residential patio covers, manufactured homes, residential storage buildings/detached garages, small residential additions, pools, agricultural storage buildings, garage conversions, commercial signs, and single-family dwellings (under master plan), and cell tower modifications)</li> <li>◆ Continue to actively participate in the newly established Community System of Care (CSOC) leadership structure in support of the County's Focus on Prevention efforts and to enhance coordination in the programing of available homeless prevention and rapid re-housing funds</li> <li>◆ Continue to review development processes in an effort to streamline permitting requirements</li> </ul>

**BUDGETS WITHIN THE PLANNING AND COMMUNITY DEVELOPMENT DEPARTMENT INCLUDE:**

- ◆ Planning and Community Development
- ◆ Building Permits
- ◆ Dangerous Building Abatement
- ◆ General Plan Maintenance
- ◆ Special Revenue Grants

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The five year trend in Planning and Community Development has been a gradual increase in operating costs primarily related to negotiated salary, retirement, and health care costs, with the exception of the Fiscal Year 2016-2017 when staff vacancies contributed to costs savings and resulted in a lower Net County Cost than was budgeted. Building Permits has seen a gradual increase in operating costs primarily related to negotiated salary, retirement, and health care costs, with the exception of Fiscal Year 2016-2017 when staff vacancies and reduced Services and Supplies costs reduced overall gross costs. Gross costs in Dangerous Building Abatement have varied slightly year over year based on the actual number of forced clean-ups that were completed by the Department. General Plan Maintenance gross costs have fluctuated year over year, primarily associated with targeted General Plan update activities. The Special Revenue Grants five year trend has been a gradual decrease which is reflective of year to year fluctuations in grant funding awards, as well as the completion of major infrastructure projects which run over multiple fiscal years.
- ◆ Planning and Community Development interfund revenue associated with the vacant positions that reside in the Planning legal budget unit trended lower than originally budgeted. Building Permits actual revenue exceeded projections year over year due to increased permit and inspections activities, which resulted in a contribution to fund balance. Dangerous Building Abatement actual revenue fluctuated moderately, which is primarily attributable to the timing of the repayment of abatement liens placed on abated properties which may take several years to be collected when revenue is generated at the time of sale of the property at public auction. In General Plan Maintenance actual revenue has fluctuated slightly year over year which is directly tied to the fluctuations in building permits and land use applications processed by the Department. Special Revenue Grants operate on a reimbursement basis and actual revenue has varied significantly over the past five years primarily attributable to the completion of major infrastructure projects and reimbursement from various funding sources.

**Five Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Planning &amp; Community Development</b>								
0100 0025101 General Fund								
Total Revenue	\$762,442	\$834,102	\$744,853	\$852,723	\$815,361	\$764,373	(\$50,988)	93.75%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$1,571,945	\$1,606,761	\$1,731,921	\$1,818,932	\$2,074,292	\$1,807,087	(\$267,205)	87.12%
Net County Cost	\$809,503	\$772,659	\$987,068	\$966,209	\$1,258,931	\$1,042,714	(\$216,217)	82.83%
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Planning - Building Permits</b>								
1206 0040400 Special Revenue Fund								
Total Revenue	\$1,774,432	\$2,152,870	\$2,297,433	\$2,544,311	\$2,420,868	\$2,494,799	\$73,931	103.05%
Use of Fund Balance	(\$217,311)	(\$444,232)	(\$238,832)	(\$313,979)	\$156,094	(\$375,140)	(\$531,234)	-240.33%
Gross Costs	\$1,557,121	\$1,708,638	\$2,058,601	\$2,230,332	\$2,576,962	\$2,119,659	(\$457,303)	82.25%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Planning - Dangerous Bldg Abatement</b>								
1746 0043290 Special Revenue Fund								
Total Revenue	\$0	\$5,116	\$0	\$0	\$260,000	\$10,071	(\$249,929)	3.87%
Use of Fund Balance	\$10,951	\$15,542	\$26,773	\$2,657	\$6,000	\$28,293	\$22,293	471.55%
Gross Costs	\$10,951	\$20,658	\$26,773	\$2,657	\$266,000	\$38,364	(\$227,636)	14.42%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Planning - General Plan Maintenance</b>								
179A 0025521 Special Revenue Fund								
Total Revenue	\$123,052	\$126,330	\$139,052	\$194,464	\$150,500	\$156,868	\$6,368	104.23%
Use of Fund Balance	\$9,008	(\$74,972)	\$246,325	(\$17,917)	\$327,550	(\$75,478)	(\$403,028)	-23.04%
Gross Costs	\$132,060	\$51,358	\$385,377	\$176,547	\$478,050	\$81,390	(\$396,660)	17.03%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Planning - Special Revenue Grants</b>								
1717 0025450 Special Revenue Fund								
Total Revenue	\$5,936,747	\$4,552,121	\$6,292,509	\$2,063,072	\$7,246,904	\$3,414,239	(\$3,832,665)	47.11%
Use of Fund Balance	\$88,673	(\$366,860)	(\$3,147,694)	\$49,791	\$3,132,762	(\$57,958)	(\$3,190,720)	-1.85%
Gross Costs	\$6,025,420	\$4,185,261	\$3,144,815	\$2,112,863	\$10,379,666	\$3,356,281	(\$7,023,385)	32.34%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ Building Permits has seen an increase in fund balance due to revenue associated with permit and inspection activities exceeding budget, resulting in a positive contribution to fund balance.
- ◆ Dangerous Building Abatement was provided a cash advance of \$100,000 from the General Fund pursuant to Board of Supervisors action number 97-88, approved September 29, 1998. This action funded dangerous building abatements that pose a distinct health threat to Stanislaus County residents. The remainder of the cash advanced is in the actual cash balance, and the \$100,000 liability is included in the actual fund balance. The difference is exactly \$100,000, the advance provided to allow the abatement program to continue with adequate funding. This outstanding liability contributes to the negative fund balance at July 1, 2017.
- ◆ General Plan Maintenance fund balance has consistently been maintained at approximately \$1.3 million since July 1, 2015 and is \$1,381,683 as of July 1, 2017.
- ◆ Special Revenue Grants includes several grant programs, and these funds are used to provide housing rehabilitation, construction of community infrastructure, and public service activities among others. The significant increase in fund balance as of July 1, 2015 is due to the recouping of Neighborhood Stabilization Funds from partner agencies as this program began to stall. For most programs cash and fund balance are similar except for two funds in which \$164,250 in costs for the Airport Neighborhood Greening Master Plan and \$743,841 for HUD costs have been incurred but not reimbursed.

**Five-Year History of Fund Balance and Projected Changes**

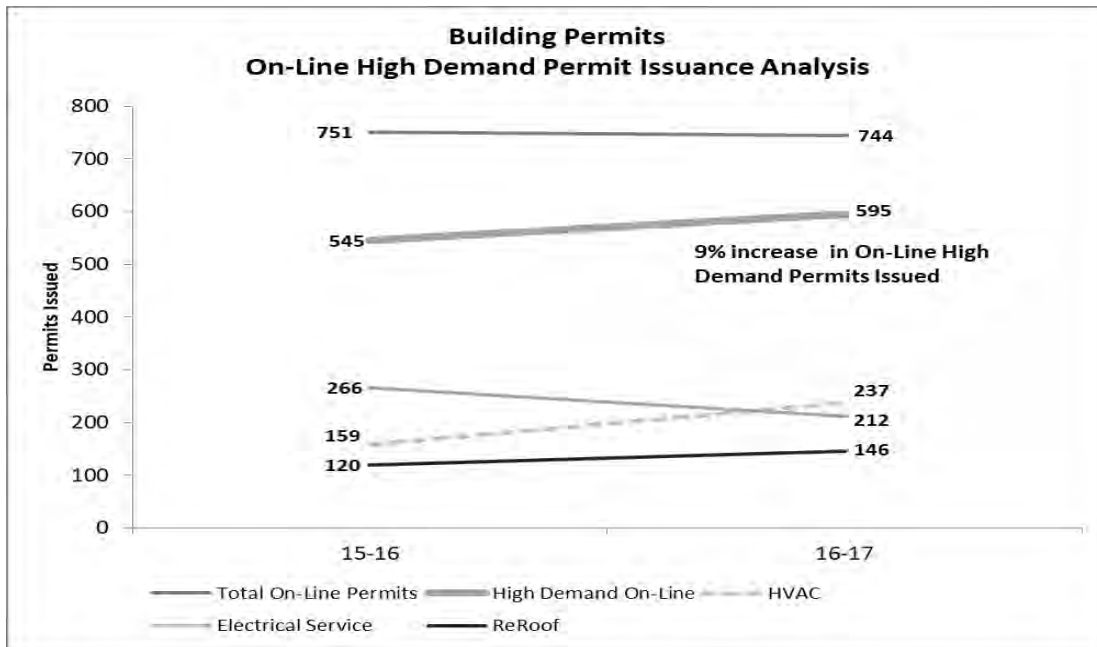
Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Planning - Building Permits	\$1,694,845	\$2,139,077	\$2,377,909	\$2,691,888	\$3,063,988	\$2,874,282
Planning - Dangerous Bldg Abatement	\$44,904	\$29,362	\$2,589	(\$68)	(\$28,361)	(\$88,361)
Planning - General Plan Maintenance	\$1,444,441	\$159,412	\$1,273,087	\$1,291,005	\$1,381,683	\$1,258,804
Planning - Special Revenue Grants	(\$109,282)	\$257,577	\$3,405,272	\$3,355,481	\$3,415,491	\$415,491
<b>Total Fund Balance</b>	<b>\$3,074,908</b>	<b>\$3,945,428</b>	<b>\$7,058,857</b>	<b>\$7,338,306</b>	<b>\$7,832,801</b>	<b>\$4,460,216</b>

\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

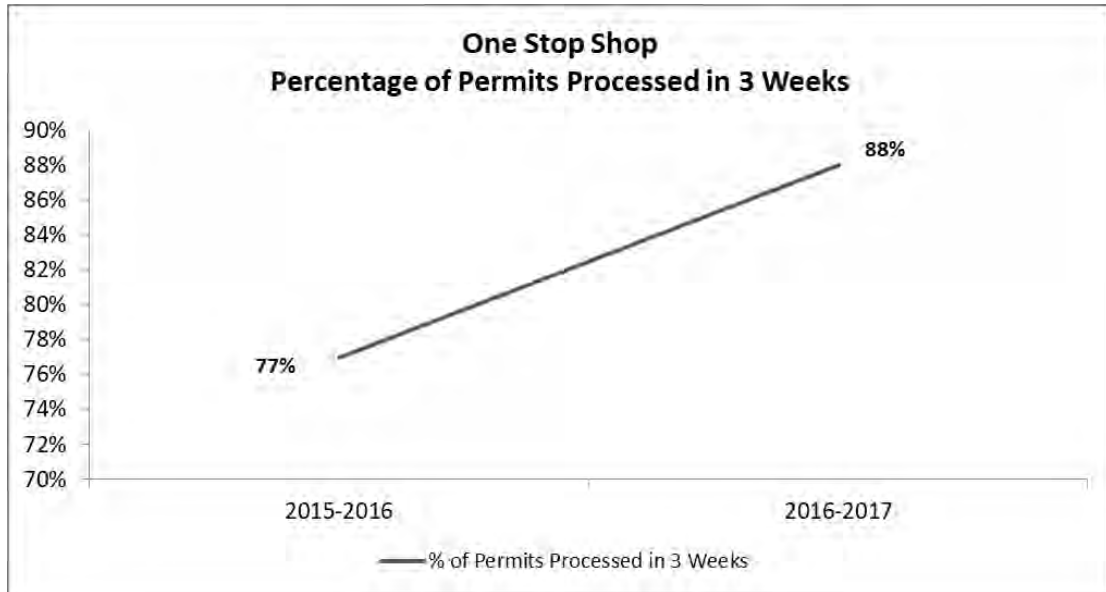
◆ **Online High Demand Building Permit Issuance**

The Planning and Community Development Department continues to make significant strides in online permitting activities. Of the 3,471 permits issued over the counter and online in Fiscal Year 2016-2017, 21% were issued online. This is an overall decrease of 1% over Fiscal Year 2015-2016. Although online permits were down slightly in Fiscal Year 2016-2017, the high demand permits issued online increased nine percent year over year. High demand permits include heating, ventilation and air conditioning (HVAC), electrical service and reroofing permits. In Fiscal Year 2016-2017, the total number of HVAC permits increased by 78, while reroof permits issued online increased by 26. Electrical service permits issued online decreased by 54, and this is primarily due to the reduction in online electrical service permits requests for agricultural pumps, down 39 year over year.



◆ **One Stop Shop % of Permits Processed in 3 Weeks**

The Planning and Community Development Department's One-Stop-Shop 3-week turnaround continues to improve. For Fiscal Year 2016-2017 the average number of permits processed in 3 weeks improved to 88% for the initial One-Stop-Shop review; with an annual average turnaround of 11 days. That is an increase of approximately 11% over Fiscal Year 2015-2016.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ The President's 2017-2018 Budget proposal recommends the elimination of both the Community Development Block Grant (CDBG) and HOME programs. Elimination of funding will impact the County's ability to provide much needed infrastructure improvements and public services to low-income residents of the County's unincorporated area.
- ◆ Without the administrative funding made available through the CDBG program the Department's Community Development division will be unable to operate without identification of alternative funding.
- ◆ Emergency Solutions Grants (ESG), both federal and state, administered by the division are critical to local efforts aimed at preventing and ending homelessness. Administrative funding from ESG funding alone is not adequate to continue to support program delivery.
- ◆ The Department has identified a potential General Fund exposure of \$87,649. This exposure is associated with Phase 1B of the Empire Storm Drain Project. Housing and Urban Development (HUD) has found the Phase 1B design costs do not meet activity delivery costs because the County did not complete construction of the project and is seeking reimbursement. No General Fund request is being made at this time as staff is seeking other options for reimbursement.

**RELATED LINKS**

For additional information about the Planning and Community Development Department, refer to the Department's website at: [www.stancounty.com/planning](http://www.stancounty.com/planning).



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING AND COMMUNITY DEVELOPMENT**

Budget Unit 0100 0025101  
 General Fund

**SERVICES PROVIDED**

The Planning and Community Development budget funds the Department’s Administrative Support, Land Use Entitlement, and Grant services and is the only budget receiving revenue from the General Fund in support of Land Use Entitlement services the division provides. The division covers a portion of its costs through charges for services, but much of the division’s efforts are aimed at providing general land use information in response to inquiries made by land owners and the general public which cannot be assigned a fee for cost recovery.

In addition to staff assigned to the Planning division, staffing authorized by this budget also includes those partially or fully funded by the Department’s Building Permits, Dangerous Building Abatement, General Plan Maintenance, and Special Revenue Grants budgets. Staffing costs are also funded by the administrative cost allowance provided to the Successor Agency of the former Stanislaus County Redevelopment Agency.

<b>Planning &amp; Community Development</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$164,681	\$178,063	\$160,000	\$0	\$160,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$684,005	\$584,559	\$855,944	\$0	\$855,944
Miscellaneous Revenue	\$1,798	\$1,751	\$531	\$0	\$531
Other Financing Sources	\$2,239	\$0	\$1,486	\$0	\$1,486
<b>Total Revenue</b>	<b>\$852,723</b>	<b>\$764,373</b>	<b>\$1,017,961</b>	<b>\$0</b>	<b>\$1,017,961</b>
Salaries and Benefits	\$1,521,140	\$1,498,785	\$1,790,310	\$5,190	\$1,795,500
Services and Supplies	\$97,592	\$102,827	\$177,722	\$0	\$177,722
Other Charges	\$199,656	\$204,927	\$193,684	\$0	\$193,684
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$544	\$548	\$1,858	\$0	\$1,858
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,818,932</b>	<b>\$1,807,087</b>	<b>\$2,163,574</b>	<b>\$5,190</b>	<b>\$2,168,764</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$966,209</b>	<b>\$1,042,714</b>	<b>\$1,145,613</b>	<b>\$5,190</b>	<b>\$1,150,803</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenues were estimated for the 2017-2018 Proposed Budget by performing a historical review of actual revenues recorded for the past five years. Additionally, as part of the Department’s Third Quarter analysis,

estimated revenue projections were completed. Based on the historical averages and current year-end revenue projections, the Department developed revenue estimates for Fiscal Year 2017-2018.

- ◆ The sources of revenue for Planning and Community Development include \$216,420 from the Building Permits division for its share of administrative costs, \$201,279 in General Plan Maintenance revenue, \$320,908 from Special Revenue Grants, \$11,000 in Successor Agency Revenue, and \$108,354 in government interfund revenue which primarily offsets staffing costs that are assigned to this legal budget. Additionally, \$160,000 in revenue is from Planning division fees.
- ◆ Estimated revenue is budgeted at \$202,600 over Fiscal Year 2016-2017 Adopted Final Budget. Among the increases are \$88,000 for Building Permits for its proportionate share of payroll, finance, human resources, information technology and administrative support; \$28,400 for General Plan Maintenance (GPM) for anticipated activities; and \$16,000 in State Emergency Solutions Grant (ESG) for program administration.
- ◆ Federal Community Development Block Grant (CDBG) and ESG revenues for administration are budgeted at prior-year grant award levels.

**BUDGET AND OPERATIONS**

- ◆ The Department’s proposed budget does not include any service level adjustment. The \$93,047 increase in appropriations over the Fiscal Year 2016-2017 Adopted Final Budget is mostly attributed to the restoration of a Confidential IV position during the Fiscal Year 2016-2017 Mid-Year Financial Report.

**STAFFING IMPACTS**

Total current authorized positions— 18

- ◆ The Department is requesting a classification study of one Associate Planner position for the Special Revenue Grants program.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,163,574 be approved for Planning and Community Development, funded by \$1,017,961 in estimated department revenue and a \$1,145,613 contribution from the General Fund.

It is also recommended to conduct a classification study of one Associate Planner position.

Total recommended authorized positions— 18

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$5,190 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,168,764 be approved for Planning and Community Development. This budget is funded by \$1,017,961 in estimated department revenue and a \$1,150,803 contribution from the General Fund.

Total recommended authorized positions— 18



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Public Ways**

**PLANNING—BUILDING PERMITS**

Budget Unit 1206 0040400  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds building safety services through plans examination, building permit issuance, and construction inspection services provided by the Building Permits division. In addition to providing building safety services for unincorporated Stanislaus County, the division provides contracted plan examination, inspection, and building official administration services to the cities of Ceres and Oakdale. The division responds to customer inquiries, provides technical assistance for code related issues, and provides administration for the County’s Public Facilities Fees Program and Flood Plain Administration. Building permits division staff also oversee administration of the Department’s Dangerous Building Abatement program. One staff position authorized under this budget is assigned to support the County’s Capital Projects division and one position provides administrative support services benefiting the entire Department.

<b>Planning - Building Permits</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$2,038,386	\$1,961,031	\$1,941,701	\$0	\$1,941,701
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$493,368	\$513,746	\$420,913	\$0	\$420,913
Miscellaneous Revenue	\$1,435	\$1,389	\$1,150	\$0	\$1,150
Other Financing Sources	\$11,122	\$18,633	\$36,600	\$0	\$36,600
<b>Total Revenue</b>	<b>\$2,544,311</b>	<b>\$2,494,799</b>	<b>\$2,400,364</b>	<b>\$0</b>	<b>\$2,400,364</b>
Salaries and Benefits	\$1,396,577	\$1,463,910	\$1,926,686	\$0	\$1,926,686
Services and Supplies	\$471,480	\$422,543	\$278,875	\$0	\$278,875
Other Charges	\$279,445	\$233,206	\$384,509	\$0	\$384,509
Fixed Assets					
Equipment	\$82,830	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,230,332</b>	<b>\$2,119,659</b>	<b>\$2,590,070</b>	<b>\$0</b>	<b>\$2,590,070</b>
Fund Balance	(\$313,979)	(\$375,140)	\$189,706	\$0	\$189,706
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The primary source of revenue for Planning – Building Permits is permit revenue in the amount of \$1.9 million and Charges for Service in the amount of \$420,913 which includes revenue from special inspection fees and contract work for the cities of Ceres and Oakdale.
- ◆ Planning – Building Permits fund balance is \$3,063,988 as of July 1, 2017. The proposed budget includes \$189,706 in fund balance to fund extra-help and contracted building/plan-check services to address the fluctuations in permit volumes.

**BUDGET AND OPERATIONS**

- ◆ Service levels are not adjusted in the Proposed Budget. At the proposed level of funding, this budget will maintain all core functions of the Division; provide plan examination, construction inspection services and building official administration to the cities of Oakdale and Ceres on a contract basis; support the County’s Capital Projects division; and continue the One-Stop Shop model of service with continued integration of technical enhancements aimed to help add efficiencies.
- ◆ The \$164,025 increase in Salaries and Benefits over the Fiscal Year 2016-2017 Adopted Final Budget can be attributed to the anticipated 3% raise to salary costs effective the first pay period after July 1, 2017, increased retirement costs, and medical benefits.
- ◆ The \$185,477 reduction in Services and Supplies from the Fiscal Year 2016-2017 Adopted Final Budget can be mostly attributed to a decrease in contracted on-call building/plan-check services.
- ◆ The Fiscal Year 2017-2018 Proposed Budget includes \$88,000 in increased appropriations to fully cover the Division’s proportionate share of payroll, finance, human resources, information technology, and administrative support costs.

**STAFFING IMPACTS**

Total current authorized positions— 17

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,590,070 be approved for Planning – Building Permits. This budget is funded by \$2,400,364 in estimated department revenue and \$189,706 in departmental fund balance.

Total recommended authorized positions— 17

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,590,070 be approved for Planning – Building Permits. This budget is funded by \$2,400,364 in estimated department revenue and \$189,706 in departmental fund balance.

Total recommended authorized positions— 17

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Protection Inspection**

**PLANNING—DANGEROUS BUILDING ABATEMENT**

Budget Unit 1746 0043290  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the abatement of dangerous buildings that pose a distinct health and safety threat to the residents of Stanislaus County. The fund is used as a last resort. The first step in the Dangerous Building Abatement (DBA) process is to locate the property owner and successfully work with the property owner to bring resolution to the dangerous building. When the property owner is unwilling to take corrective action, or cannot be located, the appropriate steps are taken, through the Nuisance Abatement Hearing process, to abate the dangerous building through a forced clean-up and a lien, in the amount of the abatement expenses, is placed on the property. Revenue for this budget revolves around the reimbursement of costs generated from forced clean-up activities.

In June 2014, the Board of Supervisors approved an item to expand the DBA program using Neighborhood Stabilization Program (NSP) income. NSP provides funding for payment of abatement activities in targeted NSP areas. For properties outside of NSP targeted areas, the Department will continue to utilize the funding that has been generated from the repayment of abatement liens placed on abated properties.

<b>Planning - Dangerous Bldg Abatement</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$60,000	\$0	\$60,000
Miscellaneous Revenue	\$0	\$10,071	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$10,071</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$60,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,021	\$24,186	\$80,000	\$0	\$80,000
Other Charges	\$1,636	\$14,178	\$40,000	\$0	\$40,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,657</b>	<b>\$38,364</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$120,000</b>
<b>Fund Balance</b>	<b>\$2,657</b>	<b>\$28,293</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$60,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Funding for the Dangerous Building Abatement budget is derived from \$60,000 in estimated NSP 1 revenue based on targeted work plan deliverables.
- ◆ Planning – Dangerous Building Abatement fund balance is negative \$28,361 as of July 1, 2017. The proposed budget includes the use of \$60,000 for dangerous building abatement in non-NSP areas.

**BUDGET AND OPERATIONS**

- ◆ As a result of improvements in real estate values and intervention efforts by DBA staff, service levels are adjusted downward in the Proposed Budget to abate approximately 10 dwellings annually, which is approximately half of the dwellings targeted to be abated in Fiscal Year 2016-2017.
- ◆ This is primarily as a result of more property owners taking direct responsibility for property abatement once notified by the County of a potential violation, with nearly 75% self-correcting during the first three quarters of Fiscal Year 2016-2017.
- ◆ Of the 10 dwellings targeted, half are anticipated to be covered by NSP 1 funding which will provide estimated revenue for properties abated in targeted NSP areas.
- ◆ For those dangerous buildings abated outside of NSP targeted areas, revenue is provided exclusively by the repayment of abatement liens placed on the parcel at the conclusion of the abatement process through tax assessment, tax sale of the property, or by the owner of the property.
- ◆ Due to limited revenue collection from reimbursement costs, the Department will maintain a conservative approach when performing activities in non-NSP areas to ensure funding availability to address the most serious health and safety risks.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$120,000 be approved for Planning – Dangerous Building Abatement. This budget is funded by \$60,000 in estimated department revenue and \$60,000 in departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$120,000 be approved for Planning – Dangerous Building Abatement. This budget is funded by \$60,000 in estimated department revenue and \$60,000 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING—GENERAL PLAN MAINTENANCE**

Budget Unit 179A 0025521  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the ongoing maintenance to the Stanislaus County General Plan, including ordinance amendments needed to implement the General Plan and preparation of state mandated annual reports. The General Plan is composed of several different elements: Land Use, Circulation, Conservation/Open Space, Noise, Safety, Housing, and Agricultural, all of which are very unique and have specific statutory requirements.

<b>Planning - General Plan Maintenance</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$14,192	\$5,157	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$180,272	\$151,711	\$157,500	\$0	\$157,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$194,464</b>	<b>\$156,868</b>	<b>\$167,500</b>	<b>\$0</b>	<b>\$167,500</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$74,994	\$29,654	\$89,100	\$0	\$89,100
Other Charges	\$101,553	\$51,736	\$201,279	\$0	\$201,279
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$176,547</b>	<b>\$81,390</b>	<b>\$290,379</b>	<b>\$0</b>	<b>\$290,379</b>
<b>Fund Balance</b>	<b>(\$17,917)</b>	<b>(\$75,478)</b>	<b>\$122,879</b>	<b>\$0</b>	<b>\$122,879</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The primary source of revenue for Planning – General Plan Maintenance are planning fees allocated to the budget unit.
- ◆ Planning – General Plan Maintenance fund balance is \$1,381,683 as of July 1, 2017. The proposed budget includes the use of \$122,879 to balance the operating budget.

**BUDGET AND OPERATIONS**

- ◆ The decrease in appropriations from Fiscal Year 2016-2017 can be attributed to the completion of the General Plan update in Fiscal Year 2016-2017. Fiscal Year 2016-2017 included appropriations for a consulting contract associated with the General Plan update that is not needed in Fiscal Year 2017-2018.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$290,379 be approved for Planning – General Plan Maintenance. This budget is funded by \$167,500 in estimated department revenue and \$122,879 in departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$290,379 be approved for Planning – General Plan Maintenance. This budget is funded by \$167,500 in estimated department revenue and \$122,879 in departmental fund balance.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING—SPECIAL REVENUE GRANTS**

Budget Unit 1681-1682, 1689, 1782 0025310  
 1683-1684, 1691-1693, 1695, 1717, 1783-1785, 168B, 178A-178C 0025450  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds several federal entitlement grant programs, including the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Neighborhood Stabilization Program (NSP), Home Investment Partnership Program (HOME), and related Program Income (PI) funds. These funds are used to provide housing rehabilitation, construction of community infrastructure, down payment assistance to income-eligible persons, public service activities; and to assist with programs partnering in the goal to end long-term homelessness. These grants also assist to implement other programs and activities as listed in the Stanislaus Urban County Consolidated Plan and Annual Action Plans. Stanislaus County is the lead agency for the Stanislaus Urban County. In addition to Stanislaus County, the Urban County members include the cities of: Ceres, Hughson, Newman, Oakdale, Patterson, and Waterford. All Urban County members participate in the Turlock/Stanislaus County HOME Consortium; for which the lead agency is the City of Turlock. Stanislaus County also serves as the Administrative Entity for state awarded ESG funding benefiting the entire county area (unincorporated and cities).

<b>Planning - Special Revenue Grants</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,480	\$918	\$0	\$0	\$0
Intergovernmental Revenue	\$1,838,581	\$3,222,378	\$5,846,288	\$227,179	\$6,073,467
Charges for Service	\$21,968	\$3,241	\$535,299	(\$22,389)	\$512,910
Miscellaneous Revenue	\$198,959	\$187,702	\$107,150	\$0	\$107,150
Other Financing Sources	\$1,084	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,063,072</b>	<b>\$3,414,239</b>	<b>\$6,488,737</b>	<b>\$204,790</b>	<b>\$6,693,527</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,716,546	\$2,816,220	\$8,969,319	\$204,790	\$9,174,109
Other Charges	\$396,317	\$540,061	\$519,418	\$0	\$519,418
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,112,863</b>	<b>\$3,356,281</b>	<b>\$9,488,737</b>	<b>\$204,790</b>	<b>\$9,693,527</b>
Fund Balance	\$49,791	(\$57,958)	\$3,000,000	\$0	\$3,000,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Funding for the Special Revenue Grants is derived from \$6,488,737 in estimated revenue from Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Neighborhood Stabilization Program (NSP), Home Investment Partnership Program (HOME), and related Program Income (PI) funds.
- ◆ Estimated revenue is based on the anticipated funding award levels for Fiscal Year 2017-2018 and current year-end estimated revenue carry over projections, the Department has developed revenue estimates for Fiscal Year 2017-2018.
- ◆ The President’s 2017-2018 Proposed Budget proposal recommends the elimination of both the Community Development Block Grant (CDBG) and Federal HOME programs.
- ◆ Elimination of funding will impact the Stanislaus Urban County’s ability to provide much needed infrastructure improvements and public services to low-income residents of the County’s unincorporated area and six member cities.
- ◆ Planning – Special Revenue Grants fund balance is \$3,415,491 as of July 1, 2017. The proposed budget includes the use of \$3,000,000 in fund balance on Neighborhood Stabilization Program (NSP 1) program activities.

**BUDGET AND OPERATIONS**

- ◆ Service levels were adjusted by approximately \$900,000 for the 2017-2018 Proposed Budget which is reflective of year to year fluctuations in grant funding awards, as well as the completion of major infrastructure projects which run over multiple fiscal years.
- ◆ Service levels are recommended to be reduced to recognize the discontinuance of funding for the State 2008 (\$400,000) and 2010 Cal Home (\$150,000) programs that previously funded owner-occupied housing rehabilitation assistance and down payment assistance for first time home buyers.
- ◆ Additionally, CDBG service levels have been adjusted by approximately \$350,000 which reflects the completion of the Airport Neighborhood Urban Greening Planning Grant in Fiscal Year 2016-2017.
- ◆ The budget is projecting appropriations of \$9,488,737 for both state and federal grant related activities which includes: \$5,096,989 to fund CDBG and federal ESG activities; \$3,020,100 to fund NSP 1 dangerous building abatement and affordable housing development activities; \$1,050,300 to continue State ESG funded activities; \$260,298 to continue to fund affordable housing activities (including housing rehabilitation and down payment assistance) utilizing Turlock/Stanislaus County HOME Consortium funding; and \$61,050 to continue NSP 3 program activity through the re-use of PI funds including Dangerous Building Abatement activities.
- ◆ Staffing for the general administration of the grant programs is provided by existing Planning and Community Development Department staff to provide program monitoring and delivery of administrative activities.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$9,488,737 be approved for Planning – Special Revenue Grants. This budget is funded by \$6,488,737 in estimated department revenue and \$3,000,000 in departmental fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ The President’s 2017-2018 Budget proposal recommended the elimination of both the Community Development Block Grant and Home Investment Partnership Program (HOME), which did not materialize. This budget has an overall increase in appropriations and estimated revenue of \$204,790. The Department received an additional \$569,931 in Emergency Solutions Grants (ESG) funding, which is offset by a reduction



of \$365,141 in appropriations and estimated revenue associated with the Community Development Block grant's Airport Neighborhood Sewer Infrastructure Project.

- ◆ The \$569,931 in increased ESG funding will increase grant amounts awarded through the Annual Action Plan and will fund the following eligible activities: homeless prevention; emergency shelter/outreach; rapid re-housing; Homeless Management Information Systems (HMIS) data support; and administration.
- ◆ The \$365,141 decrease is due to construction activity over original Fiscal Year 2016-2017 year-end projections associated with the Airport Neighborhood Sewer Infrastructure Project. This is a technical adjustment to better reflect the timing of project costs.

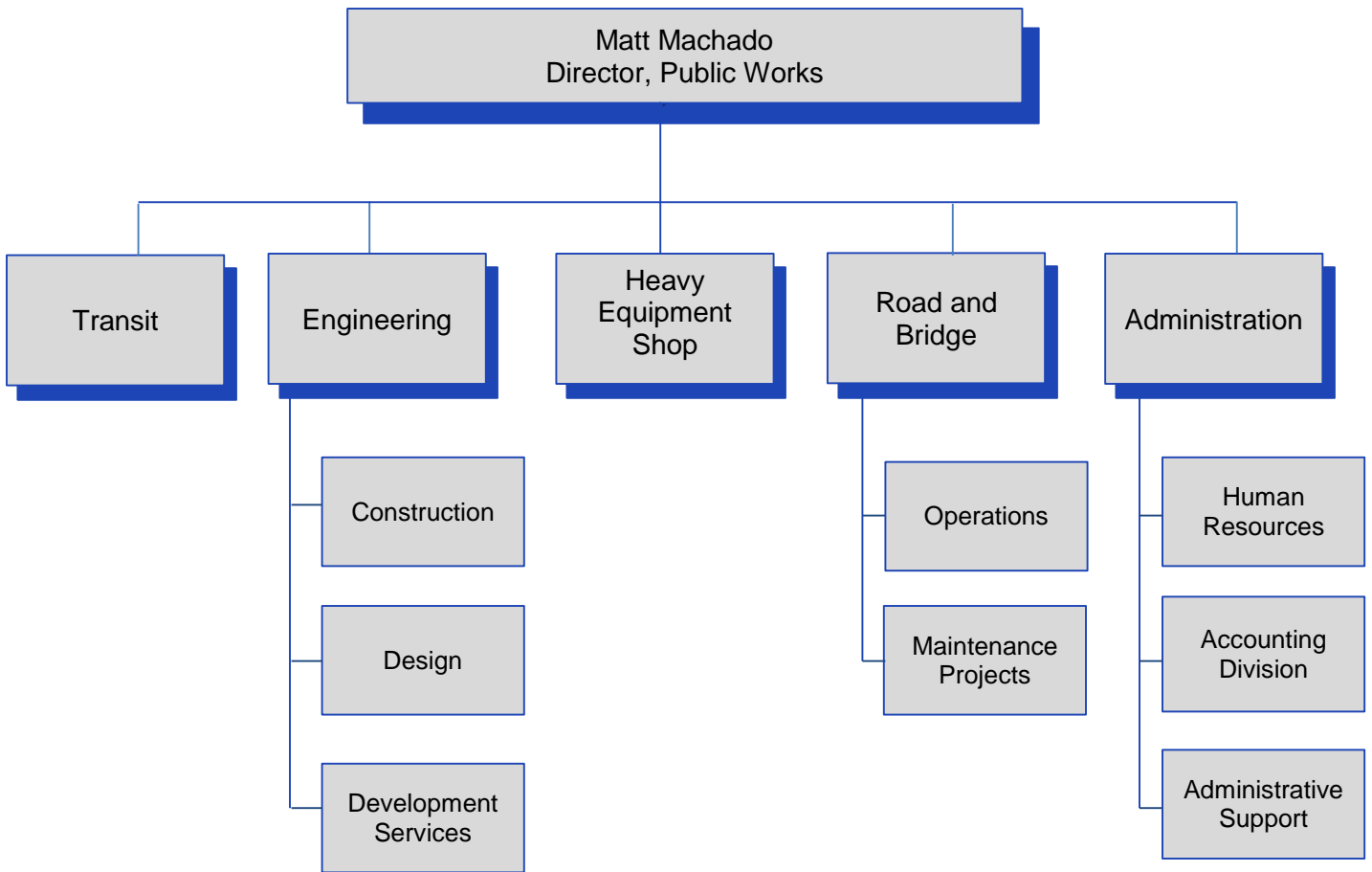
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$9,693,527 be approved for Planning – Special Revenue Grants. This budget is funded by \$6,693,527 in estimated department revenue and \$3,000,000 in departmental fund balance.

Total recommended authorized positions— 0



1716 Morgan Road, Modesto, CA 95358 Tel: (209) 525-4130  
<http://www.stancounty.com/publicworks/>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS**  
**Matt Machado, Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$94,443,565
Use of Fund Balance	\$10,348,137
Net County Cost	\$45,000
Gross Costs	\$104,836,702
% Funded by General Fund	0.0%
Total Allocated Positions	110

**MISSION STATEMENT**

*To manage and improve infrastructure through safe and efficient use of resources and assets, for the benefit of our citizens.*

**DEPARTMENT SERVICES AND PROGRAMS**

To facilitate the safe and efficient movement of people, goods and services throughout Stanislaus County, the Public Works Department designs, builds and maintains county roadways and bridges, and operates a regional public transportation system.

The **Transit Division** operates the County’s public transportation system which provides intercity service within the County, and links with city transportation systems to provide coordinated transit service for County residents. Stanislaus Regional Transit (“StaRT”) operates fixed and deviated-fixed route and demand response transit services to 16 communities in the County, inter-county service to Merced and Gustine, a commuter service to the Pleasanton/Dublin BART station, and provides non-emergency medical transportation to Bay area medical facilities. For more information about the StaRT services call (800) 262-1516, or visit <http://www.srt.org>.

The **Road and Bridge Division’s** Road Operations maintain Stanislaus County’s existing system of 1,510.72 road miles and 232 bridges by performing preventive maintenance, roadway resurfacing, maintenance of bridge and storm water systems, signing and striping of roadways, and vegetation control. In addition to the 24-hour emergency response to road hazards and weather related emergencies, the Operations unit provides maintenance for County Service Area (CSA) storm drain systems and lighting districts. The Maintenance Project unit commences construction on design plans that have been funded and awarded.

The **Engineering Division** has three units; Design, Construction and Development Services. The Design Engineering unit provides design for road and bridge construction and reconstruction projects. This unit produces plans and specifications for the Department’s Capital Improvement Plan and the Regional Transportation Plan. Those design plans become projects that are overseen by the Construction Engineering unit while being constructed by the contracting industry. More information about the Design Division and current projects can be found at <http://www.stancounty.com/publicworks/division/design/>. The office of the County Surveyor functions within the Engineering Division. The primary function of the County Surveyor’s office is to protect, maintain and perpetuate land survey monuments. The responsibility of this office also includes the quality control of land mapping throughout the County by the public and private sectors.

The Development Services unit provides review of off-site development plans, writes conditions of approval, supports the Stanislaus County Planning Commission, issues encroachment and transportation permits involving county roads. The Traffic Division handles traffic signals, signs and parking management by collecting and analyzing traffic collision, traffic volume and speed data, and conducting various traffic engineering studies. Development Services also oversees the County’s state mandated Storm Water Pollution Prevention Program. For additional information, visit <http://www.stancounty.com/publicworks/division/development/>, or call (209) 525-4130.

The **Heavy Equipment Shop** is an Internal Service Fund operation that provides equipment and vehicles to other Public Works divisions, primarily the Road and Bridge division, and operates a CNG and diesel fuel station available to other County departments and local governments. In addition, the Shop provides vehicle and equipment maintenance, as requested, to other County Departments.

The **Administration Division** provides leadership, operational coordination, human resources support, safety programs, and policy development for all divisions in Public Works. The Administrative Division is responsible for finance and budget preparation and administration; accounts payable, receivable, payroll and cost accounting; personnel administration and management, and as a customer contact for road related service requests.

**BOARD OF SUPERVISORS PRIORITY AREA**

Public Works supports the Board Priority areas of A Well Planned Infrastructure System and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve transportation circulation; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Public Works Department include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Development of the countywide Expenditure Plan identifying future transportation programs and projects using local self-help sales tax for local street and road improvements</li> <li>◆ McHenry Bridge replacement contract awarded for construction, project started</li> <li>◆ Completed Hatch and Santa Fe signalization project</li> <li>◆ Completed Claribel Road and BNSF Signal Project</li> <li>◆ Completed Sperry Road reconstruction project</li> <li>◆ Santa Fe Bridge over the Tuolumne River project ready to begin construction</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Begin environmental phase of State Route 132 project for Dakota to Gates Roads</li> <li>◆ Obtain a record of decision for environmental studies for the North County Corridor project, and begin acquisition of rights-of-way</li> <li>◆ Perform conventional chip seal maintenance of approximately 82 miles of county roads</li> </ul>

**BUDGETS WITHIN THE PUBLIC WORKS DEPARTMENT INCLUDE:**

- ◆ Administration
- ◆ Engineering
- ◆ Local Transit System
- ◆ Morgan Shop
- ◆ Road and Bridge

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ In recent years, funding from the State for road construction and maintenance has decreased annually. As a result, the department had reduced road maintenance service levels gradually. In Fiscal Year 2016-2017, the department completed the road construction of the Kiernan/State Route 2019 Interchange Project, and has continued to design future projects which will be completed as funding is available. As a result of the passage of the local sales tax measure (Measure L) and SB-1, funding for road infrastructure will increase during the upcoming fiscal year.
- ◆ Although the funding for Transit has been stable, ridership counts for fixed and deviated-fixed routes have declined. As part of Fiscal Year 2016-2017, the department anticipated using \$3.8 million for bus stop improvements, transportation technology, and the procurement of buses. These projects have not been completed and have been re-budgeted in Fiscal Year 2017-2018.
- ◆ Several multi-year construction projects in the Road and Bridge division concluded this year, resulting in a reduction of expenditures and related revenue. Road projects slated to begin construction were delayed due to funding approvals, which resulted in lower expenditures. As part of the approved financing plan for the construction of the Morgan Shop, retained earnings was utilized.

**Five Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Public Works - Administration</b>								
1201 0040001 Special Revenue Fund								
Total Revenue	\$1,523,739	\$1,053,072	\$1,111,904	\$1,165,160	\$957,955	\$1,013,931	\$55,976	105.84%
Use of Fund Balance	\$624	\$2,661	(\$4,459)	\$8,458	\$0	\$5,090	\$5,090	0.00%
Gross Costs	\$1,524,363	\$1,055,733	\$1,107,445	\$1,173,618	\$957,955	\$1,019,021	\$61,066	106.37%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Public Works - Engineering</b>								
1202 0040249 Special Revenue Fund								
Total Revenue	\$3,586,254	\$3,945,486	\$3,971,787	\$4,188,950	\$5,471,914	\$4,241,827	(\$1,230,087)	77.52%
Use of Fund Balance	\$95,044	\$70,094	\$10,521	(\$244,378)	(\$468,322)	\$290,823	\$759,145	-62.10%
Gross Costs	\$3,681,298	\$4,015,580	\$4,027,308	\$4,063,042	\$5,048,592	\$4,577,650	(\$470,942)	90.67%
Net County Cost	\$0	\$0	\$45,000	\$18,470	\$45,000	\$45,000	\$0	100.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Public Works - Local Transit System</b>								
4001 0041510 Enterprise Fund								
Total Revenue	\$7,455,368	\$11,046,105	\$8,623,789	\$8,508,250	\$8,526,505	\$8,254,552	(\$271,953)	96.81%
Use of Fund Balance	(\$2,788,492)	(\$4,871,351)	(\$2,482,229)	(\$2,141,463)	\$6,161,538	(\$230,885)	(\$6,392,423)	-3.75%
Gross Costs	\$4,666,876	\$6,174,754	\$6,141,560	\$6,366,787	\$14,688,043	\$8,023,667	(\$6,664,376)	54.63%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Public Works - Morgan Shop</b>								
5121 0042100 Internal Service Fund								
Total Revenue	\$3,079,524	\$3,749,025	\$3,519,286	\$3,502,855	\$6,349,986	\$4,844,334	(\$1505,652)	76.29%
Use of Fund Balance	\$223,428	(\$76,929)	(\$257,559)	\$1,096,151	\$5,021,291	(\$3,205,875)	(\$8,227,166)	-63.85%
Gross Costs	\$3,302,952	\$3,672,096	\$3,261,727	\$4,599,006	\$11,371,277	\$1,638,459	(\$9,732,818)	14.41%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Public Works - Road and Bridge</b>								
1101 0040399 Special Revenue Fund								
Total Revenue	\$37,057,839	\$35,098,706	\$38,193,493	\$39,831,235	\$34,258,601	\$18,752,389	(\$15,506,212)	54.74%
Use of Fund Balance	\$2,183,522	(\$2,915,537)	(\$68,768)	\$2,725,017	\$13,424,472	\$4,777,018	(\$8,647,454)	35.58%
Gross Costs	\$39,241,361	\$32,183,169	\$38,124,725	\$42,566,252	\$49,059,073	\$24,405,197	(\$24,653,876)	49.75%
Net County Cost	\$0	\$0	\$0	\$10,000	\$1,376,000	\$875,790	(\$500,210)	63.65%

**Fund Balance**

- Administration and Engineering fund balances reflect a stable trend consistent with service levels.
- Local Transit System retained earnings reflects the funding plan for procurement and implementation stages of the division’s multi-year projects and scheduled purchases of capital assets. The department is on schedule to implement components of the Intelligent Transportation System (ITS) and the Bus Shelter Facilities projects the use of \$7.2 million in Fiscal Year 2017-2018.
- Morgan Shop retained earnings has been stable until Fiscal Year 2016-2017. There was a 37% increase over Fiscal Year 2015-2016 primarily due to the funding approved for the construction of the Morgan Shop/Administration building that is estimated to be completed December 2017.
- Road and Bridge fund balance saw decreases in 2016 and 2017, due to the completion of several large multi-year road projects in the last few years. Additionally, new projects were not ready to begin in Fiscal Year 2016-2017 as a result of unexpected delays in funding approvals. The Department anticipates the use of \$2.6 million in fund balance as local match for projects going into the construction phase, and the design of new projects.

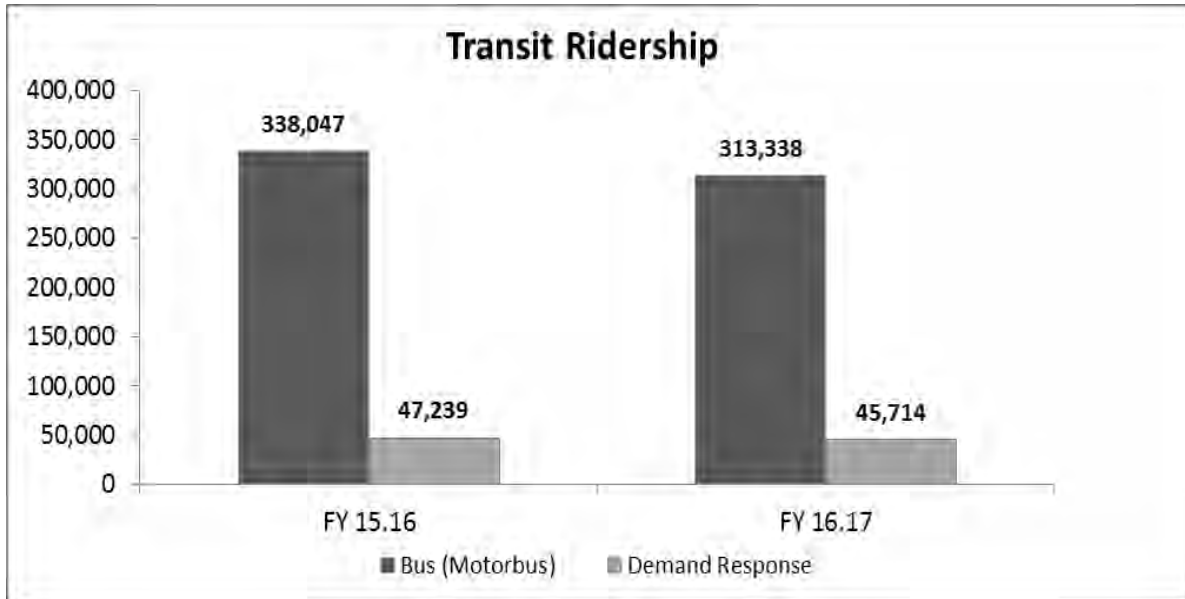
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Public Works - Administration	\$128,085	\$125,424	\$129,882	\$121,424	\$116,334	\$116,334
Public Works - Engineering	\$441,041	\$370,948	\$360,427	\$604,805	\$313,981	\$332,150
Public Works - Local Transit System	\$10,082,267	\$14,953,618	\$17,114,052	\$19,255,515	\$19,614,394	\$12,408,583
Public Works - Morgan Shop	\$9,461,530	\$9,538,459	\$9,173,423	\$8,699,868	\$11,961,419	\$11,425,775
Public Works - Road and Bridge	\$15,946,621	\$18,862,158	\$18,930,926	\$16,205,908	\$11,686,133	\$9,061,282
<b>Total Fund Balance</b>	<b>\$36,059,544</b>	<b>\$43,850,607</b>	<b>\$45,708,710</b>	<b>\$44,887,520</b>	<b>\$43,692,261</b>	<b>\$33,344,124</b>

\*Note: Only Listed for Non-General Fund Units

## PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS

- ◆ As a result of the decrease in ridership, the Transit division is re-evaluating route scheduling and marketing options to promote the use of existing and new services.



## KEY CHALLENGES AND OPPORTUNITIES

- ◆ State and Federal Funding:
  - ◆ Currently the County road condition is "Poor", with the recent heavy winter causing even more damage to all roadways. According to the Pavement Management System \$75 million and \$250 million are needed to bring the system back up to a level of "Fair" and "Good" repair, respectively.
  - ◆ Currently there are 28 bridges in need of replacement and major retrofit. The Department had planned to reconstruct 4 of them this calendar year, but has been denied funding by Caltrans. Primary bridge funding comes from federal sources through the state. Current funding levels don't meet even half of the needs.
- ◆ Storm Water and Flood Control - This past winter brought many weak spots in the road system to the Department's attention. At the peak of the flood emergency, 23 roads were closed and an equal number were severely flooded. Cost estimates exceed \$40 million. Major critical river crossings should be mitigated before the next flood event. Below is a list of road closures due to flooding. These projects to date are unfunded, but needed.
  - ◆ Hickman Road Bridge from Hwy 132 to Delaware Road
  - ◆ Shiloh Road from Grayson Road to Paradise Road
  - ◆ Grayson Road from Cox Road to Shiloh Road
  - ◆ River Road from Hills Ferry Road to Villa Manucha Road
  - ◆ Ellenwood Road from Oakdale Waterford Hwy to Claribel Road
  - ◆ Oak Flat Road from Ward Ave to Diablo Grande Parkway
  - ◆ Welty Road from Spencer Road to Gaffery Road
  - ◆ Spencer Road from Welty Road to SR 33
  - ◆ Hale Road from Stuhr Road to Anderson Road
  - ◆ Eastin Road from Stuhr Road to Anderson Road
  - ◆ Jorgenson Road from Stuhr Road to Anderson Road
  - ◆ Bell Road from Stuhr Road to Anderson Road
  - ◆ Pelican Road from Orchard Road to Dairy Road
  - ◆ River Road from 7<sup>th</sup> St. bridge to Zeff Road (City of Modesto)

- ◆ Cooperstown Road from Willms Road to J59 (La Grange Road)
- ◆ Anderson from SR 33 and Bell Road
- ◆ Haile from Stuhr Road to Anderson
- ◆ Montpelier from Whitmore Avenue to Keyes Road
- ◆ Litt Road just north of Claribel Road
- ◆ Crows Landing Road

#### **RELATED LINKS**

For additional information about the Public Works Department, refer to the Department's website at: <http://www.stancounty.com/publicworks/>



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—ADMINISTRATION**

Budget Unit 1201 0040001  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Public Works - Administration Division which provides leadership, operational coordination, policy development, and fiscal oversight for all Public Works' divisions, and includes the Human Resources functions.

<b>Public Works - Administration</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$314	\$430	\$300	\$0	\$300
Intergovernmental Revenue	\$41,654	\$52,544	\$46,000	\$0	\$46,000
Charges for Service	\$1,030,305	\$953,934	\$953,104	\$0	\$953,104
Miscellaneous Revenue	\$1,146	\$6,473	\$150	\$0	\$150
Other Financing Sources	\$91,741	\$550	\$500	\$0	\$500
<b>Total Revenue</b>	<b>\$1,165,160</b>	<b>\$1,013,931</b>	<b>\$1,000,054</b>	<b>\$0</b>	<b>\$1,000,054</b>
Salaries and Benefits	\$1,117,368	\$906,809	\$1,018,243	\$0	\$1,018,243
Services and Supplies	\$138,898	\$113,589	\$133,016	\$0	\$133,016
Other Charges	\$152,267	\$249,587	\$237,982	\$0	\$237,982
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$234,915)	(\$250,964)	(\$389,187)	\$0	(\$389,187)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,173,618</b>	<b>\$1,019,021</b>	<b>\$1,000,054</b>	<b>\$0</b>	<b>\$1,000,054</b>
Fund Balance	\$8,458	\$5,090	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- Administration provides support to other Public Works divisions, including Roads and Bridges, Engineering and Survey, Transit and Morgan Road Heavy Equipment Shop. This budget is funded internally by charging the divisions served, based on the number of allocated positions in each division. The recommended budget is an increase of \$42,099 over the prior fiscal year due to increased salaries and benefit costs.

**BUDGET AND OPERATIONS**

- During the 2017-2018 Fiscal Year, service levels will remain the same as 2016-2017.

- ◆ The Proposed Budget includes a \$42,099 increase over the prior fiscal year, to maintain current service levels due to increased costs in negotiated salaries, benefits, and Cost Allocation Plan (CAP) charges.

**STAFFING IMPACTS**

Total current authorized positions— 8

- ◆ The Department is requesting a classification study of one Manager I position assigned to Human Resources. This position was added in Fiscal Year 2016-2017 to support the Human Resource function and reviewed at that time. It is not recommended to study this position.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,000,054 be approved for Public Works – Administration. This budget is funded by \$1,000,054 in estimated department revenue.

Total recommended authorized positions— 8

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,000,054 be approved for Public Works – Administration. This budget is funded by \$1,000,054 in estimated department revenue.

Total recommended authorized positions— 8

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—ENGINEERING**

Budget Unit 1202 0040249  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Public Works Engineering Division which provides design services and construction management for various road and bridge construction and reconstruction projects performed by the Roads Division. Engineering provides for the establishment and maintenance management of various service districts, such as landscape, lighting, and storm drains. The Development Services unit provides review of off-site development plans, writes conditions-of-approval, supports the Stanislaus County Planning Commission, and issues encroachment and transportation permits. Other services provided by Engineering include analysis of traffic and vehicle accident data, programming of projects for Federal and State funds, development of the Capital Improvement Program for Public Works, and the duties of the office of the County Surveyor, which provides survey mapping, abandonment, certificates, monumentation, indexing of County survey maps, and other State mandated survey activities.

<b>Public Works - Engineering</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,362	\$16,955	\$15,000	\$0	\$15,000
Charges for Service	\$3,877,684	\$3,900,428	\$4,507,816	\$238,239	\$4,746,055
Miscellaneous Revenue	\$0	\$3,212	\$0	\$0	\$0
Other Financing Sources	\$295,904	\$321,232	\$495,520	\$0	\$495,520
<b>Total Revenue</b>	<b>\$4,188,950</b>	<b>\$4,241,827</b>	<b>\$5,018,336</b>	<b>\$238,239</b>	<b>\$5,256,575</b>
Salaries and Benefits	\$3,372,420	\$3,473,534	\$3,827,606	\$238,239	\$4,065,845
Services and Supplies	\$176,138	\$584,627	\$465,708	\$0	\$465,708
Other Charges	\$279,569	\$248,525	\$362,666	\$0	\$362,666
Fixed Assets					
Equipment	\$0	\$20,000	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$234,915	\$250,964	\$389,187	\$0	\$389,187
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,063,042</b>	<b>\$4,577,650</b>	<b>\$5,045,167</b>	<b>\$238,239</b>	<b>\$5,283,406</b>
Fund Balance	(\$244,378)	\$290,823	(\$18,169)	\$0	(\$18,169)
<b>Net County Cost</b>	<b>\$118,470</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$45,000</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Engineering services are charged to the Road and Bridges division, which receives revenue from Federal, State and Public Facilities Fees for road and bridge construction and design, and other road related functions.

Additionally, fees for permits, survey, and monument preservation services provided to the public are estimated to generate approximately \$685,000 in Fiscal Year 2017-2018.

- ◆ Public Works – Engineering fund balance as of July 1, 2017 is \$313,981. The proposed budget includes an increase of \$18,169 to fund balance due to the fees collected for future survey monument preservation efforts, and must be used only for this purpose.
- ◆ A General Fund contribution of \$45,000 is included to provide unfunded, but mandated, Survey services.

## **BUDGET AND OPERATIONS**

- ◆ During the 2017-2018 year, service levels will remain the same as 2016-2017.
- ◆ The Proposed Budget includes an increase of \$384,524, due to increased costs in negotiated salaries and benefits, and re-budgeting of contracted services for boring services which were funded in 2016-2017.

## **STAFFING IMPACTS**

Total current authorized positions— 29

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$5,045,167 be approved for Public Works – Engineering. This budget is funded by \$5,018,336 in estimated department revenue and a \$45,000 contribution from the General Fund, with an increase of \$18,169 to department fund balance.

Total recommended authorized positions— 29

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ As a result of the passage of the half-cent sales tax (Measure L) and SB1 legislation for the improvement and increased maintenance of local roads, the department has requested to add two new engineering positions to meet the design and surveying requirements. An increase in appropriations of \$238,239 is included for these new positions and will be funded by Highway Users Tax Allocation (HUTA), Measure L, and SB1 revenue.

## **STAFFING IMPACTS**

- ◆ The Department is requesting to restore one unfunded Senior Engineering Technician and reclassify upward to an Associate Civil Engineer to help facilitate coordination between multiple divisions, and ensure the County approaches project delivery in an efficient manner. This position will also support the design and surveying requirements of Measure L.
- ◆ The Department is also requesting to restore one unfunded Senior Engineering Technician/Surveyor Technician to meet the design and surveying requirements of Measure L.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,283,406 be approved for Public Works – Engineering. This budget is funded by \$5,256,575 in estimated department revenue and a \$45,000 contribution from the General Fund, with an increase of \$18,169 to department fund balance.

It is also recommended to restore one unfunded Senior Engineering Technician position and reclassify upward to an Associate Civil Engineer and restore one unfunded Senior Engineering Technician/Surveyor Technician.

Total recommended authorized positions— 31

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—LOCAL TRANSIT SYSTEM**

Budget Unit 4001 0041510  
 Enterprise Fund

**SERVICES PROVIDED**

This budget funds the Public Works Transit Division which operates the County’s public transportation system, Stanislaus Regional Transit (“StaRT”). StaRT provides intercity service within the County and links with city transportation systems to provide coordinated transit service for County residents. StaRT operates fixed and deviated-fixed route and demand response transit services to 16 communities in the County, inter-county service to Merced and Gustine and provides non-emergency medical transportation to Bay area medical facilities.

<b>Public Works - Local Transit System</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$6,856,640	\$6,609,799	\$6,000,496	\$0	\$6,000,496
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$121,502	\$31,676	\$0	\$0	\$0
Intergovernmental Revenue	\$1,081,805	\$1,053,347	\$845,024	\$0	\$845,024
Charges for Service	\$510,570	\$559,230	\$563,665	\$0	\$563,665
Miscellaneous Revenue	\$252	\$500	\$0	\$0	\$0
Other Financing Sources	(\$62,519)	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$8,508,250</b>	<b>\$8,254,552</b>	<b>\$7,409,185</b>	<b>\$0</b>	<b>\$7,409,185</b>
Salaries and Benefits	\$408,782	\$391,925	\$564,577	\$0	\$564,577
Services and Supplies	\$4,718,904	\$5,529,540	\$5,871,751	\$0	\$5,871,751
Other Charges	\$1,220,146	\$1,592,273	\$1,791,775	\$0	\$1,791,775
Fixed Assets					
Buildings & Improvements	\$890	\$0	\$250,000	\$0	\$250,000
Equipment	\$0	\$9,929	\$6,136,893	\$0	\$6,136,893
Other Financing Uses	\$18,065	\$500,000	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,366,787</b>	<b>\$8,023,667</b>	<b>\$14,614,996</b>	<b>\$0</b>	<b>\$14,614,996</b>
Retained Earnings	(\$2,141,463)	(\$230,885)	\$7,205,811	\$0	\$7,205,811
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Transit revenue is derived from Federal, State and local funding. Local transportation funding, estimated to be \$5.824 million in Fiscal Year 2017-2018, is awarded by the Stanislaus Council of Governments through a formulated claiming process to distribute funding to local and regional transportation operators. Approximately \$177,000 is estimated from Measure L self-help tax. Allocation of Federal transportation funding for the 5307 and 5311 programs is estimated to be \$845,024, which is a decrease of \$312,877 from the prior fiscal year.

This decrease shifts reliance to the local funding sources and fares. Revenue of approximately \$563,665 is generated through ridership fees from the public.

- ◆ Estimated revenue is decreased by \$1,117,320 over the prior year as a result of rollover funding from prior year claims resulting in a decreased request for Local Transportation Funding in Fiscal Year 2017-2018, and a lower anticipated level of passenger fare collections.
- ◆ Public Works - Local Transit System fund balance as of July 1, 2017 is \$19.6 million. The proposed budget includes the use of \$7,205,811 in retained earnings for capital assets.

## **BUDGET AND OPERATIONS**

- ◆ During the 2017-2018 Fiscal Year, service levels will remain the same as 2016-2017.
- ◆ The Proposed Budget increased by \$2.28 million over the prior year due to increased costs in negotiated salaries and benefits, capital assets including three 40' CNG buses for the current budget year, security cameras, bus stop facility improvements, and digital media equipment. The department is re-budgeting the Intelligent Transportation System components and bus stop improvements from Fiscal Year 2016-2017, as these projects move forward into procurement and implementation stages.

## **STAFFING IMPACTS**

Total current authorized positions— 5

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$14,614,996 be approved for Public Works – Local Transit System. This budget is funded by \$7,409,185 in estimated department revenue and \$7,205,811 in departmental retained earnings.

Total recommended authorized positions— 5

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$14,614,996 be approved for Public Works – Local Transit System. This budget is funded by \$7,409,185 in estimated department revenue and \$7,205,811 in departmental retained earnings.

Total recommended authorized positions— 5

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—MORGAN SHOP**  
 Budget Unit 5121 0042100  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds the Public Works – Morgan Shop, which is an Internal Service Fund (ISF) operation that provides equipment and vehicles to other Public Works divisions, primarily the Road & Bridge Division. The user divisions pay a rental rate to Morgan Shop when using equipment and vehicles. In addition, Morgan Shop provides vehicle and equipment maintenance as requested to other County departments. Morgan Shop also provides Compressed Natural Gas (CNG), unleaded, and diesel fueling to County departments and CNG fueling to other local jurisdictions.

<b>Public Works - Morgan Shop</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$187,084	\$1,769,087	\$190,630	\$0	\$190,630
Charges for Service	\$3,102,323	\$3,095,371	\$3,471,626	\$87,723	\$3,559,349
Miscellaneous Revenue	\$199,580	\$3,077	\$1,600	\$0	\$1,600
Other Financing Sources	\$13,868	(\$23,201)	\$10,000	\$0	\$10,000
<b>Total Revenue</b>	<b>\$3,502,855</b>	<b>\$4,844,334</b>	<b>\$3,673,856</b>	<b>\$87,723</b>	<b>\$3,761,579</b>
Salaries and Benefits	\$869,997	\$836,673	\$931,594	\$87,723	\$1,019,317
Services and Supplies	\$1,272,108	\$1,106,967	\$1,079,916	\$0	\$1,079,916
Other Charges	\$1,229,685	\$1,157,203	\$1,236,623	\$0	\$1,236,623
Fixed Assets					
Buildings & Improvements	\$1,248,757	\$6,407,627	\$266,367	\$0	\$266,367
Equipment	(\$21,541)	(\$7,870,060)	\$695,000	\$0	\$695,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,599,006</b>	<b>\$1,638,410</b>	<b>\$4,209,500</b>	<b>\$87,723</b>	<b>\$4,297,223</b>
Retained Earnings	\$1,096,151	(\$3,205,924)	\$535,644	\$0	\$535,644
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Estimated revenue is approximately \$3.47 million and is derived from equipment rental to the Road and Bridges division, as well as repair services to other County departments and local governments. As a result of the passage of the self-help sales tax dedicated to local road and street improvements, the Road and Bridges division will resume chip seal road maintenance and utilize additional services from the Morgan Heavy Equipment Shop.

- ◆ Intergovernmental revenue and other financing sources is decreasing by \$3,053,109 over the prior year due to a decrease in Public Facilities Fees and grant funding received in 2016-2017, which provided funding for the construction of the Morgan Heavy Equipment Shop building, scheduled for completion in late-2017.
- ◆ Public Works – Morgan Heavy Equipment Shop retained earnings balance as of July 1, 2017 is \$11.9 million. The proposed budget includes the use of \$535,644 of retained earnings for five pickups, an asphalt patch truck, a bridge panel truck and a chipper.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a \$363,255 increase due to increased costs in negotiated salaries, benefits, and Cost Allocation Plan (CAP) charges. This increase will allow the division to maintain current service levels. The available fund balance will be used to purchase new construction equipment and vehicles which are rented to other divisions.
- ◆ Equipment rental costs are anticipated to increase approximately \$345,000 in Fiscal Year 2017-2018 due to newly available Measure L revenue for local road and street maintenance projects. These projects will require the use of additional equipment.

**STAFFING IMPACTS**

Total current authorized positions— 8

- ◆ The Department submitted a request in the 2014-2015 Mid-Year Budget for a classification study of their Lead Equipment Mechanic and Heavy Equipment Mechanic classifications in the Morgan Shop. The study has been completed with the following findings:
  - ◆ The Lead Equipment Mechanic is performing duties more in line with the Storekeeper II classification.
  - ◆ A new classification of Heavy Equipment Mechanic III has been identified to serve as a lead mechanic and assign duties, provide guidance and assistance to other mechanics to ensure a smooth operation of the shop.
  - ◆ A new classification series of a block-budgeted Heavy Equipment Mechanic I/II classification has been identified to create a career path for the Heavy Equipment Mechanic classification.
  - ◆ It is requested to reclassify upward one Heavy Equipment Mechanic to Heavy Equipment Mechanic III, and reclassify laterally four Heavy Equipment Mechanic positions to Heavy Equipment Mechanic II.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,209,500 be approved for Public Works – Morgan Shop. This budget is funded by \$3,673,856 in estimated department revenue and \$535,644 in departmental retained earnings.

It is also recommended to reclassify downward one Lead Equipment Mechanic to a Storekeeper II and Y-rate the incumbent per the provisions of County policy. It is also recommended to add a new classification of Heavy Equipment Mechanic III and a new classification series of a block-budgeted Heavy Equipment Mechanic I/II. It is further recommended to reclassify upward one Heavy Equipment Mechanic to Heavy Equipment Mechanic III, and to reclassify laterally four Heavy Equipment Mechanic positions to Heavy Equipment Mechanic II.

Total recommended authorized positions— 8

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ The new Maintenance facility has increased the space available to service heavy equipment. An increase of \$87,723 in appropriations is included in the final budget to restore an unfunded Heavy Equipment Mechanic position to meet the increased demands of service requested from various County departments and cities. This position will be funded by charges for services.



**STAFFING IMPACTS**

- ◆ The Department is requesting to restore one unfunded Heavy Equipment Mechanic position and reclassify to a block-budgeted Heavy Equipment Mechanic I/II to meet increased service demands from various County departments, as well as other cities. The new Maintenance facility has increased the space available to service heavy equipment to support increased service levels.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,297,223 be approved for Public Works – Morgan Shop. This budget is funded by \$3,761,579 in estimated department revenue and \$535,644 in departmental retained earnings.

It is also recommended to restore one unfunded Heavy Equipment Mechanic position and reclassify to a block-budgeted Heavy Equipment Mechanic I/II.

Total recommended authorized positions— 9

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—ROAD AND BRIDGE**

Budget Unit 1101 0040399  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the Road and Bridge Division of the Public Works Department which maintains Stanislaus County’s 1,510.55 mile road system and 232 bridges. This includes preventive maintenance, resurfacing roadways, and maintenance of bridges and storm water systems. Other core duties include signing and striping of the roadways, vegetation control, and emergency response.

<b>Public Works - Road and Bridge</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$1,007,674	\$572,555	\$7,155,000	(\$525,000)	\$6,630,000
Licenses, Permits, Franchises	\$22,256	\$23,049	\$22,000	\$0	\$22,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$214,145	\$40,872	\$122,700	\$0	\$122,700
Intergovernmental Revenue	\$30,117,788	\$14,978,006	\$54,317,447	\$3,800,000	\$58,117,447
Charges for Service	\$324,457	\$340,954	\$1,051,500	\$0	\$1,051,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$8,144,915	\$2,796,953	\$11,072,525	\$0	\$11,072,525
<b>Total Revenue</b>	<b>\$39,831,235</b>	<b>\$18,752,389</b>	<b>\$73,741,172</b>	<b>\$3,275,000</b>	<b>\$77,016,172</b>
Salaries and Benefits	\$4,506,285	\$4,341,964	\$5,327,631	\$0	\$5,327,631
Services and Supplies	\$25,907,002	\$9,651,768	\$63,320,723	\$2,275,000	\$65,595,723
Other Charges	\$7,048,164	\$5,874,060	\$7,217,669	\$1,000,000	\$8,217,669
Fixed Assets					
Buildings & Improvements	\$929,346	\$4,537,405	\$500,000	\$0	\$500,000
Other Financing Uses	\$4,175,455	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$42,566,252</b>	<b>\$24,405,197</b>	<b>\$76,366,023</b>	<b>\$3,275,000</b>	<b>\$79,641,023</b>
<b>Fund Balance</b>	<b>\$2,725,017</b>	<b>\$4,777,018</b>	<b>\$2,624,851</b>	<b>\$0</b>	<b>\$2,624,851</b>
<b>Net County Cost</b>	<b>\$10,000</b>	<b>\$875,790</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Road and Bridge revenue is derived from Federal, State and Public Facilities Fees funding for road and bridge construction and maintenance. The recommended budget includes an increase of \$33.2 million in revenue over the prior year that includes:
  - ◆ New State and Federal funding of approximately \$19.8 million for eleven road and bridge projects which will begin construction in this fiscal year (see Budget and Operations below).

- ◆ Self-help state sales tax revenue, approximately \$6.4 million, is estimated from the passing of Measure L and is designated for countywide local street and road improvements. Other revenue, to a lesser degree, is generated from street sweeping, storm drain maintenance and street light services in County Service Areas and Special Districts.
- ◆ Public Facilities Fees revenue of \$7 million.
- ◆ Public Works – Road and Bridge fund balance as of July 1, 2017 is \$11.7 million. The proposed budget includes the use of \$2,624,851 fund balance for local match requirements for the projects going into the construction phase, and the design of new projects.

## **BUDGET AND OPERATIONS**

- ◆ Road and Bridge will begin construction on numerous road and bridge projects, including:
  - ◆ Santa Fe @ Tuolumne,
  - ◆ Gilbert Road Bridge,
  - ◆ Tegner Road Bridge,
  - ◆ River Road,
  - ◆ Lake Road,
  - ◆ W. Main Street,
  - ◆ RSTP “L”,
  - ◆ Crows Landing Road Bridge,
  - ◆ Keyes Road @ Faith Home Road,
  - ◆ Geer @ Santa Fe,
  - ◆ Geer @ Whitmore.
- ◆ New Measure L projects include road chip sealing in various areas of the county, slurry sealing in Salida, and various sidewalk projects throughout the county.
- ◆ The recommended budget includes funding of \$425,000 to fill six positions that were left vacant in Fiscal Year 2016-2017 due to funding shortages.
- ◆ The recommended budget also includes \$30.2 million to accommodate the costs associated with road and bridge construction, and the preventative maintenance and resurfacing of roads that will be implemented in the 2017-2018 Fiscal Year.

## **STAFFING IMPACTS**

Total current authorized positions— 57

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$76,366,023 be approved for Public Works – Road and Bridge. This budget is funded by \$73,741,172 in estimated department revenue and \$2,624,851 in departmental fund balance.

Total recommended authorized positions— 57

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ A decrease of \$525,000 in Transportation Development Act Apportionment for “other purposes” revenue is included in the Final Budget, with a corresponding decrease in appropriations for projects.
- ◆ On April 3, 2017, the State of California implemented the Road repair and Accountability Act of 2017 (SB1) to provide long-term stable funding to address transportation infrastructure priorities. As a result, an increase in revenue and appropriations in the amount of \$3,275,000 is included in the Final Budget.

Roadway Resurfacing Projects – SB1. The total project cost exceeds the revenue of SB1. Other funds will be leveraged to the maximum extent possible and not all projects will be completed due to funding constraints. The total cost estimate is \$26.5 million, covering 77.5 miles. It is planned that these projects will be implemented over the next three fiscal years:

- ◆ Warnerville Road (Tim Bell Road to Crabtree Road / 5.5 miles ) - Combination of reconstruction and resurfacing - Life expectancy of the surface treatment will be approximately seven years, cost estimate is \$1.5 million
- ◆ Bentley Road (Milnes Road to Patterson Road / 3.5 miles) - Combination of reconstruction and resurfacing - Life expectancy of the surface treatment will be approximately 12 years, cost estimate is \$2 million
- ◆ Gates Road (Maze Blvd to Bacon Road / 4.0 miles) - Combination of reconstruction and resurfacing - Life expectancy of the surface treatment will be approximately 12 years, cost estimate is \$1.5 million
- ◆ Dakota Road (Maze Blvd to Murphy Road / 4.0 miles) - Combination of reconstruction and resurfacing - Life expectancy of the surface treatment will be approximately 12 years, cost estimate is \$1.5 million
- ◆ Hickman Road (East Ave to Tuolumne River / 10.0 miles) - Combination of reconstruction and resurfacing - Life expectancy of the surface treatment will be approximately 12 years, cost estimate is \$5.0 million
- ◆ Keyes Road (Carpenter Road to Montpelier Road / 17.5 miles) - Combination of reconstruction and resurfacing - Life expectancy of the surface treatment will be approximately 12 years, cost estimate is \$6 million
- ◆ Del Puerto Canyon Road (Diablo Grande Pkwy to County Line / 22 miles) - Resurfacing - Life expectancy of the surface treatment will be approximately seven years, cost estimate is \$4 million
- ◆ Montpelier Road (Monte Vista Avenue to Lake Road / 8.0 miles) - Resurfacing - Life expectancy of the surface treatment will be approximately seven years, cost estimate is \$1 million
- ◆ Albers Road (Claribel Road to Warnerville Road / 3.0 miles) - Reconstruction and widening - Life expectancy is +20 years, cost estimate is \$4 million

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$79,641,023 be approved for Public Works – Road and Bridge. This budget is funded by \$77,016,172 in estimated department revenue and \$2,624,851 in departmental fund balance.

Total recommended authorized positions— 57

# Efficient Delivery of Public Services

## INTRODUCTION

Efficiency is a critical element in the effective operation of government agencies and allows for the sustained provision of valuable services to the community. Stanislaus County departments provide a multitude of services to a diverse customer base. These customers expect government to be responsive to their needs and County departments continuously work to better understand these needs and determine how best to provide the desired services. Customer feedback is a valuable source of insight in this process and encourages departments to remain focused on continuous improvement.

Providing services online has vastly improved the way the County interacts with the public. Conducting business using the internet provides a convenient point of access for many residents. Information on and access to the many resources available through County departments can be easily found online at [www.stancounty.com](http://www.stancounty.com). Improving the efficiency and accessibility of core services using this format is the result



of a focus on streamlining services and enhancing quality. Electronic services and more efficient processes mean customers spend less time when conducting business with us and helps foster positive customer relationships.

- ◆ The Assessor is responsible for preparing an annual assessment roll for property tax revenues using fair, accurate, and timely property valuations;
- ◆ The Auditor-Controller safeguards the County's resources and ensures its financial integrity through fiscal monitoring and reporting;
- ◆ The Board of Supervisors provides governing, administrative, and legislative direction to County departments and determines the overall policies for Stanislaus County government;
- ◆ The Clerk of the Board maintains accurate County legislative records and provides customer access to those records;
- ◆ The Chief Executive Office provides overall leadership and management of County government, including the management of County resources, long-range financial planning, capital projects, and organizational planning;
- ◆ The Human Resources Division of the Chief Executive Office provides services to County departments, employees, and applicants, including labor relations, policy development and implementation, recruitment and selection, classification, compensation, wellness, and learning and development programs;
- ◆ The Risk Management Division of the Chief Executive Office manages the health, safety, and well-being of Stanislaus County employees through the administration of

employee benefits, liability claims/insurance, disabilities management (workers' compensation), and safety;

- ◆ The Clerk-Recorder processes all documents and records related to marriage licenses, certified copies of vital statistics, document filings and recording of real property, processes passports, and conducts civil wedding ceremonies and is also responsible for conducting elections and ensuring citizens have the opportunity to exercise their right to vote;
- ◆ County Counsel serves as the principal legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments, and commissions;
- ◆ The General Services Agency supports County departments through purchasing services for goods, contracts, leased property, and equipment; bulk store, delivery, mailroom, and messenger services; maintenance and operation of all building systems and equipment; and maintenance services for County vehicles;
- ◆ Strategic Business Technology supports the technology and web-based needs of County departments by providing help desk and desktop support services, email services, technology security, and County website services; and
- ◆ The Treasurer-Tax Collector collects secured and unsecured property taxes, as well as other revenue, and issues various licenses, including business licenses.

### **FISCAL YEAR 2017-2018 CHALLENGES AND OPPORTUNITIES**

The 2017-2018 Recommended Final Budget includes \$226,401,385 in appropriations for this priority area. These expenditures are funded by a combination of \$148,352,150 in department revenue, \$73,292,060 in contributions from the General Fund, known as Net County Cost, and \$4,757,175 in fund balance/retained earnings usage.

The Assessor will continue maintaining a trained professional staff and enhancing succession planning using online courses, GoTo meetings and webinars. The Department will also continue to participate in gathering feedback and evaluating the best way of implementing Assessment Analyst Certification in Stanislaus County.

The Auditor-Controller continues to provide services to customers and meet all required mandates and reporting requirements. Two new positions will be added to General Ledger Division and Auditor-Controller PeopleSoft technical team to provide better extended support with problem solving and work performance and increase efficiencies for users within the county departments, providing better customer service.

The Board of Supervisors department is increasing staff hours to provide additional support to the office. Historically, each of the five Supervisors was supported by a Field Representative, but reductions in the level of support were made in Fiscal Year 2011-2012 to accommodate budget constrictions. Staffing was partially restored in Fiscal Year 2016-2017, with four Field Representatives supporting the five Supervisors with a mixture of part-time and full-time schedules. Final Budget includes an increase in appropriations and Net County Cost to cover the adjustment to full-time schedules for all Field Representatives to provide increased coverage and support in this busy office.



The Chief Executive Office - Operations and Services houses the staffing allocated to the Department, five of which are specifically assigned to the Focus on Prevention initiative. In an effort to more appropriately align costs with the approved funding and eliminate the accounting of costs between budgets, these five positions will be transferred to the Focus on Prevention budget. Additional staff will be added to Operations and Services to support the Tenth Street Place Joint Powers Agency (JPA). On June 6, 2017, the JPA approved its budget, including plans to restructure building maintenance for Tenth Street Place under County management, supported by two Maintenance Engineer positions.

Chief Executive Office – County Operations will lead the expansion efforts to incorporate the Focus on Prevention initiative more firmly into County operations. Goals and objectives will be aligned with the Focus on Prevention success areas and designed to best meet customer needs through partnerships, supported by tools and technologies and sustainable financing strategies.

The Clerk-Recorder – Recorder Division will restore two unfunded Legal Clerk III positions split 70/30 percent among Clerk Recorder and Modernization Trust Fund Budget. The additional staff will provide efficient delivery of public services to customers.



The Clerk-Recorder – Elections Division will restore one Staff Services Technician position to provide training and guidance with voter services due to increased workload and ongoing complexities of new legal requirements surrounding elections administration.

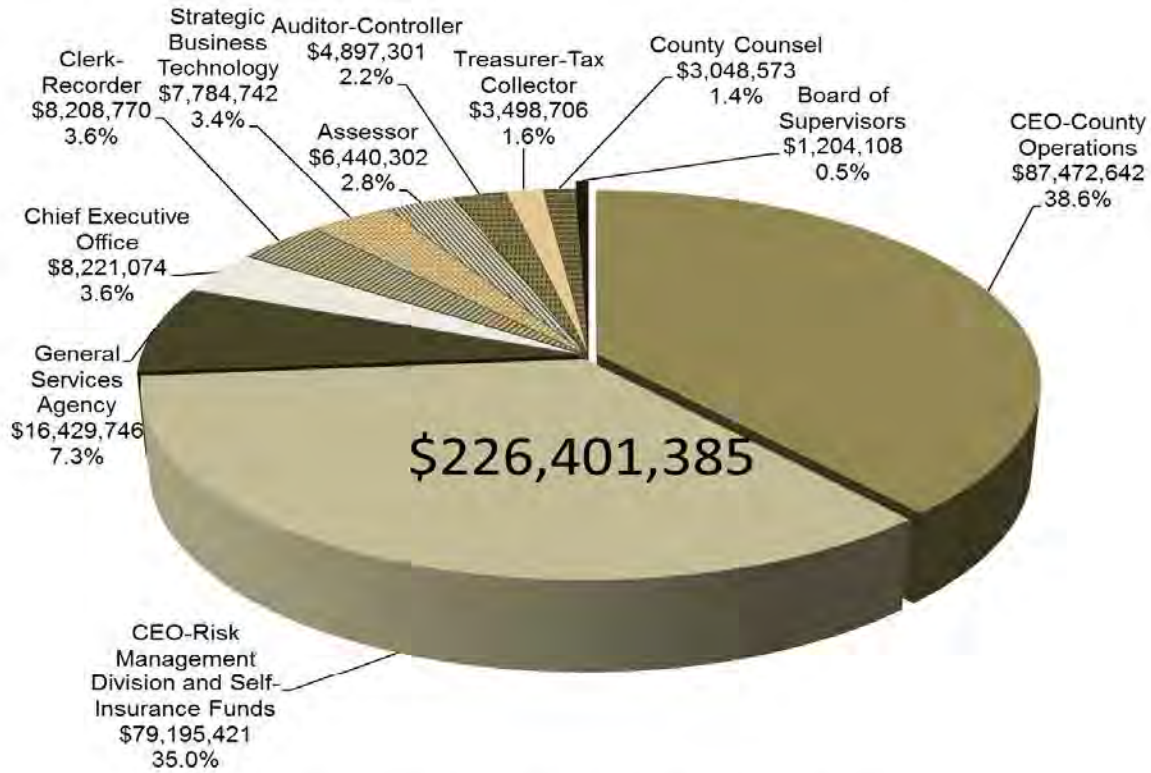
The County Counsel anticipates an increase in demand for legal services in program areas such as Human Resources and Behavioral Health concerning Laura's Law.

The Strategic Business Technology is experiencing challenges to recruit, promote and retain technical staff.

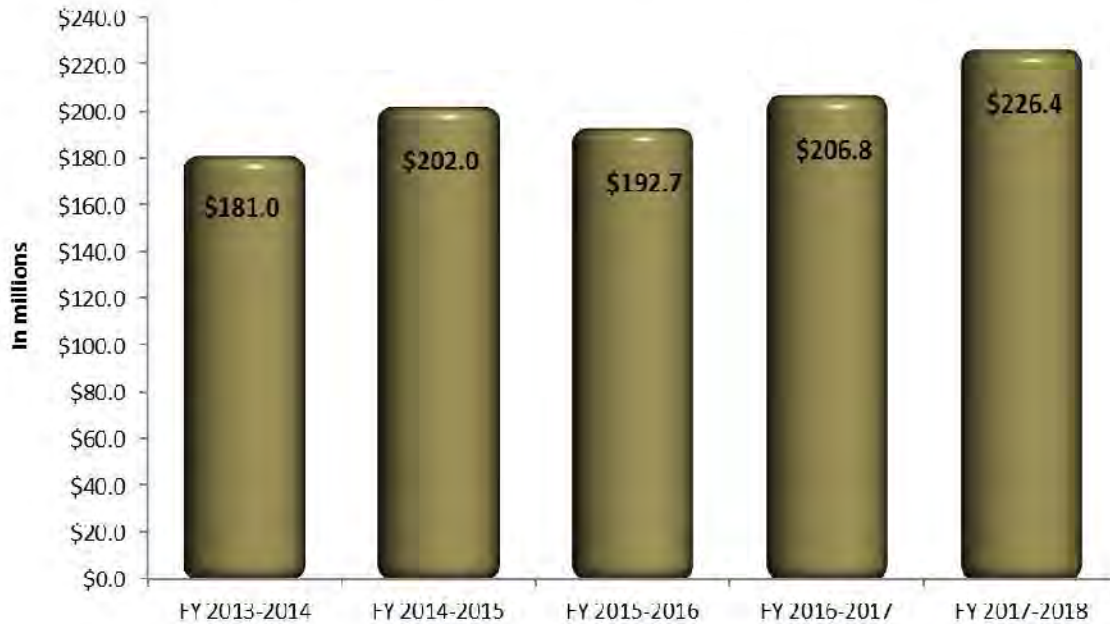
The Treasurer-Tax Collector Department has identified that multiple challenges in regards to licensing and legal issues will result from cannabis related law changes.



## Efficient Delivery of Public Services Recommended Appropriations Fiscal Year 2017-2018



### Five Year Comparison of Appropriations







# Efficient Delivery of Public Services Summary of Budget Appropriations

**Recommended  
2017-2018**

Page

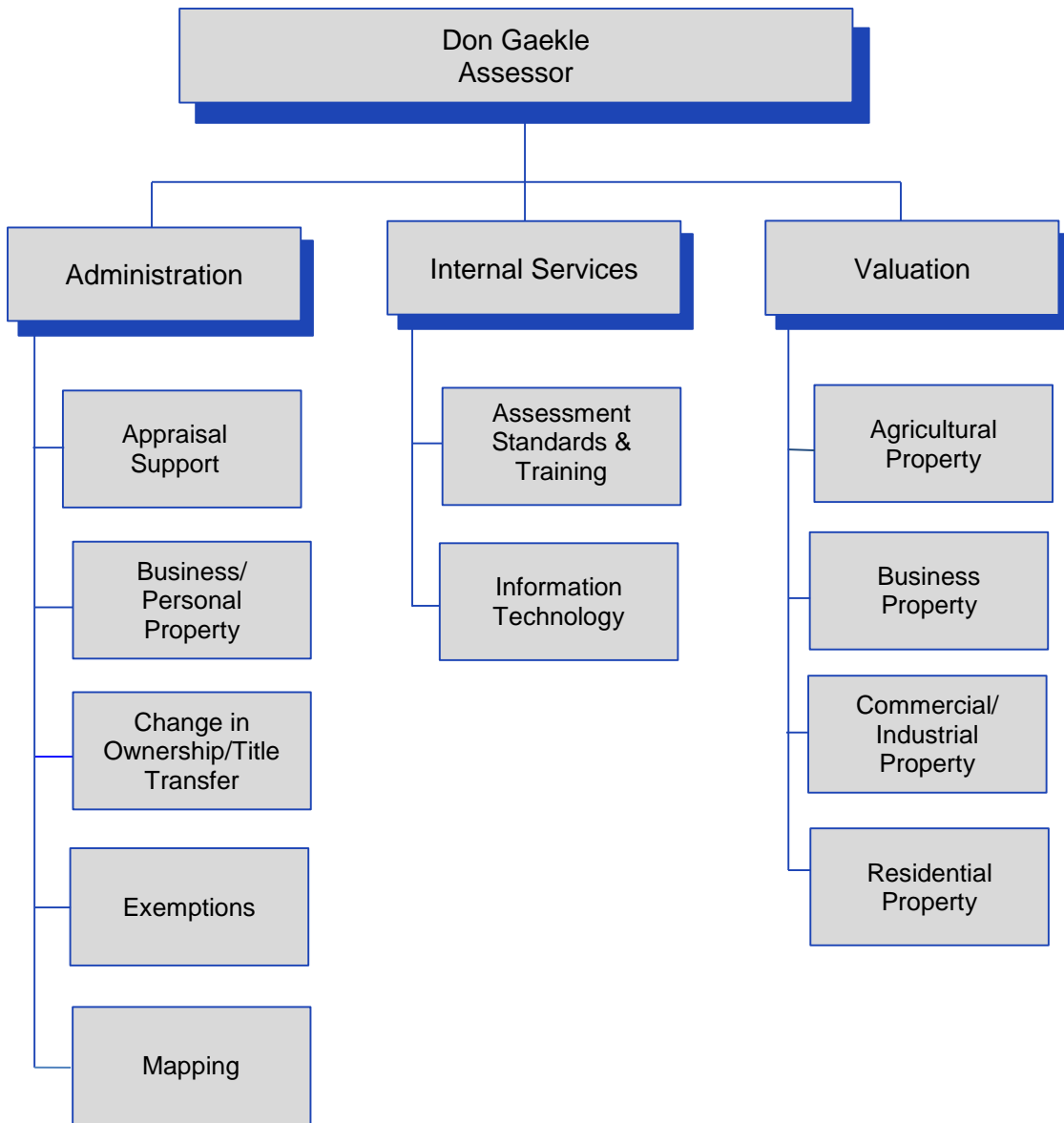
<b>ASSESSOR</b>				<b>\$6,440,302</b>
Fund	Org			
551	0100	0012000	Assessor	\$6,440,302
<b>AUDITOR-CONTROLLER</b>				<b>\$4,897,301</b>
Fund	Org			
560	0100	0013000	Auditor-Controller	\$4,897,301
<b>BOARD OF SUPERVISORS</b>				<b>\$1,204,108</b>
Fund	Org			
567	0100	0014100	Board of Supervisors	\$1,204,108
<b>CHIEF EXECUTIVE OFFICE</b>				<b>\$8,221,074</b>
Fund	Org			
575	0100	0015000	Operations and Services	\$8,221,074
<b>CEO-COUNTY OPERATIONS</b>				<b>\$87,472,642</b>
Fund	Org			
578	0100	0016066	ADA Self-Evaluation and Transition Planning	\$500,000
580	0101	0016041	Airport	\$190,000
583	0100	0016071	Appropriations for Contingencies	\$13,943,669
586	0100	0016021	Capital Improvement Financing Authority	\$140,633
588	0100	0016091	County Facilities	\$768,076
590	0100	0016046	Crows Landing Air Facility	\$315,355
593	0100	0016081	Debt Service	\$14,978,924
599	0100	0016001	Focus on Prevention	\$1,275,433
603	0100	0016401	General Fund Contribution to Other Programs	\$5,981,394
607	0100	0016051	General Fund Match Vehicle License Fee	\$27,075,000
610	0100	0016061	Mandated County Match	\$18,971,623
614	0100	0016031	Plant Acquisition	\$3,332,535
<b>CEO-RISK MANAGEMENT DIVISION AND SELF-INSURANCE FUNDS</b>				<b>\$79,195,421</b>
Fund	Org			
624	0100	0015600	Risk Management Division	\$1,957,762
626	5101	0018101	Dental Self-Insurance	\$4,641,627
628	5051	0018051	General Liability Self-Insurance	\$4,607,968
630	5091	0018091	Medical Self-Insurance	\$60,088,932
632	5093	0018093	Other Employee Benefits	\$544,989
634	5061	0018061	Professional Liability Insurance	\$467,758
636	5071	0018071	Unemployment Self-Insurance	\$543,500
638	5111	0018111	Vision Care Self-Insurance	\$784,122
640	5081	0018081	Workers' Compensation Self-Insurance	\$5,558,763



# Efficient Delivery of Public Services

## Summary of Budget Appropriations

Page				Recommended 2017-2018
<b>CLERK-RECORDER</b>				<b>\$8,208,770</b>
	<b>Fund</b>	<b>Org</b>		
648	0100	0020001	Recorder Division	\$2,333,612
651	0100	0020299	Elections Division	\$2,956,575
654	1723	0020500	Modernization Trust Fund	\$2,779,431
656	1786	0020601	Vital and Health Statistics	\$139,152
<b>COUNTY COUNSEL</b>				<b>\$3,048,573</b>
	<b>Fund</b>	<b>Org</b>		
663	0100	0022000	County Counsel	\$3,048,573
<b>GENERAL SERVICES AGENCY</b>				<b>\$16,429,746</b>
	<b>Fund</b>	<b>Org</b>		
671	0100	0019010	Administration	\$726,647
673	5001	0018210	Central Services Division	\$1,480,369
675	5170	0018700	Facilities Maintenance Division	\$6,397,523
677	5021	0018500	Fleet Services Division	\$3,308,325
681	171A	0016200	12th Street Office Building	\$41,000
683	5170	0018720	Utilities	\$4,475,882
<b>STRATEGIC BUSINESS TECHNOLOGY</b>				<b>\$7,784,742</b>
	<b>Fund</b>	<b>Org</b>		
691	5031	0048100	Strategic Business Technology	\$6,528,608
694	5011	0048200	Strategic Business Technology-Telecommunications	\$1,256,134
<b>TREASURER-TAX COLLECTOR</b>				<b>\$3,498,706</b>
	<b>Fund</b>	<b>Org</b>		
701	0100	0030001	Treasurer-Admin/Taxes	\$1,668,178
703	0100	0030002	Revenue Recovery	\$1,135,358
705	0100	0030004	Treasury Division	\$695,170
<b>TOTAL</b>				<b>\$226,401,385</b>



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[www.stancounty.com/assessor](http://www.stancounty.com/assessor)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Finance**

**ASSESSOR**  
**Don Gaekle**

**MISSION STATEMENT**

*To produce a fair, accurate and timely assessment roll while providing excellent customer service.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Assessor is responsible for preparing and completing the annual assessment roll by July 1st of each year. The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws, including: land, land improvements, structures, growing improvements (trees and vines), aircraft, boats, and business personal property and fixtures. Property taxes, generated from the assessment roll, help fund Stanislaus County government, Public Schools, Cities, and Special Districts.

The **Administration** division provides general support for the Department and is responsible for budget preparation and monitoring as well as human resource administration. The Assistant Assessor of Administration manages five divisions: Assessment Technicians in Appraisal Support; Business Support; Change in Ownership; Exemptions, and Mapping. Change in Ownership and Exemptions divisions analyze permits for new construction, analyze deeds and other transfer documents to determine if reassessments are required, apply exemptions to qualified applicants and enter data. The mapping division reviews legal descriptions and draws and maintains Assessor parcel maps and the parcel layer in the County GIS system. Parcel maps are available in the Assessor's Office or at: <http://www.stancounty.com/assessor/map-books.shtm>

**BOARD OF SUPERVISORS PRIORITY AREA**

The Assessor supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Increase e-government services and transactions; Improve the efficiency of County government processes; and Explore, identify, and evaluate opportunities for effective partnerships.

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$1,038,000
Use of Fund Balance	\$0
Net County Cost	\$5,402,302
Gross Costs	\$6,440,302
% Funded by General Fund	83.9%
Total Allocated Positions	58

The **Internal Services** division includes Assessment Standards and Information Technology. Assessment Standards oversees the office safety and training programs, reviews assessment practices, prepares State reports and researches more complicated change in ownership issues. Information Technology provides services to all areas of the office and maintains software, databases, computer equipment and the Assessor's portion of the Megabyte property tax system.

The **Valuation** division determines assessed market values for all real property, business and agricultural personal property and fixtures as well as mobile homes, airplanes and boats. As required by Proposition 13, the Assessor reassesses real property for qualifying changes in ownership and the completion of new construction. Business property and fixtures, boats, and aircraft are assessed annually based upon their market value on January 1 of each year. The Assistant Assessor of Valuation manages four property divisions: Agricultural, Business, Commercial-Industrial and Residential. All appraisers and auditor-appraisers have State Board of Equalization certifications and annual continuing education requirements. The property tax assessment roll, property ownership information, and some property characteristics are available to the public at the Assessor's Office. For more information, call (209) 525-6461 or visit [www.stancounty.com/assessor](http://www.stancounty.com/assessor).

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Assessor include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Converted to use of a new program for computer assisted direct enrollment of residential sales and review of residential properties assessed below their Proposition 13 values</li> <li>◆ Converted all microfilmed documents to searchable digital format using Information Technology (IT) Innovations Funds</li> <li>◆ Scanned 30,000 of 140,000 residential appraisal records from paper to digital files</li> <li>◆ Continued IT Innovations project for conversion to creating assessor maps within the Geographical Information System through training and sending of a Request for Quotes for conversion of current data</li> <li>◆ Continued progress toward upgrade of Commercial-Industrial department valuation databases</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Implement a paperless workflow for the appraisal of residential properties</li> <li>◆ Implement a quarterly inventory closing system for production tracking</li> <li>◆ Maintain or improve the current four-week average time between a transfer deed's recording date and the date the deed is reviewed and entered into the appraiser work queue as a change in ownership</li> <li>◆ Continue scanning of residential paper appraisal records with a goal of scanning 60,000 appraisal files this year as part of IT Innovations</li> <li>◆ Continue working with Megabyte toward conversion to their residential transfer analysis program</li> </ul>

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The Assessor's Office Gross Costs have been gradually trending upward, primarily due to increasing cost of salaries and benefits. In addition, the restoration of three positions effective in Fiscal Year 2016-2017 contributes to the increase in costs. The main source of revenue is the Assessor share of Property Tax Administration Cost Recovery Plan funds. This can fluctuate from year to year but has shown an overall gradual increase.
- ◆ The Assessor's Office total revenue exceeded projections slightly for the Fiscal Year 2016-2017. Gross costs were below budgeted appropriations due to employee retirements and resignations near the end of the fiscal year. The office was unable to fill these positions immediately due to the fiscal year-end workload demands at the time.

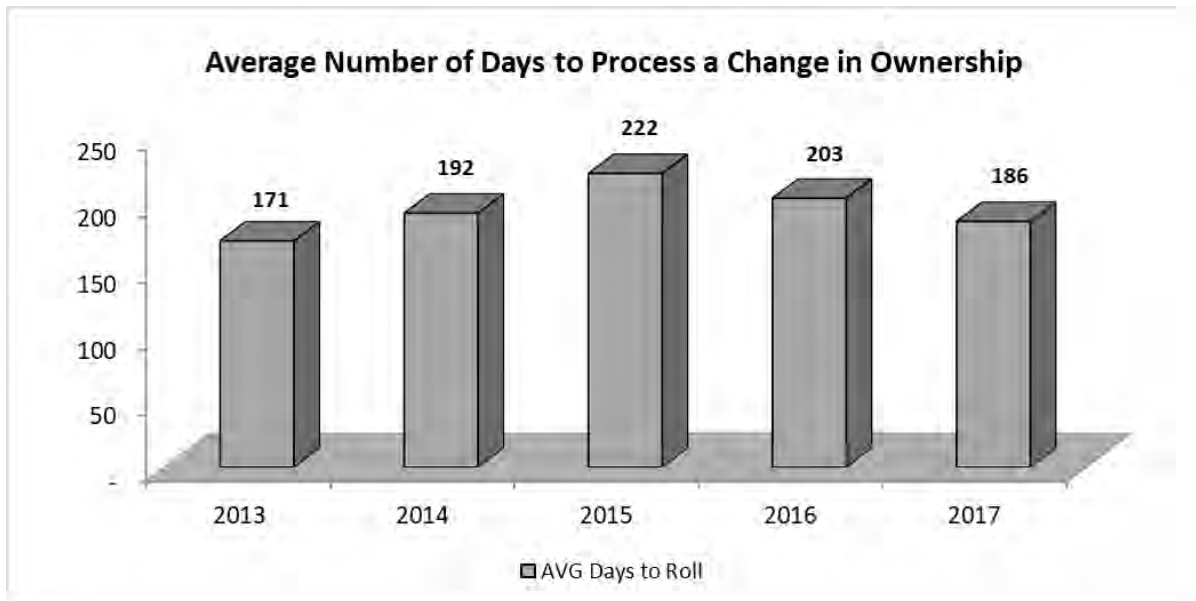
**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F -	Budget
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column E	Column F /
							Column G	Column E
<b>Assessor</b>								
0100 0012000 General Fund								
Total Revenue	\$986,675	\$938,333	\$932,941	\$966,824	\$1,134,500	\$1,148,875	\$14,375	101.27%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$5,361,451	\$5,399,080	\$5,452,955	\$5,851,057	\$6,389,457	\$6,176,821	(\$212,636)	96.67%
Net County Cost	\$4,374,776	\$4,460,747	\$4,520,014	\$4,884,233	\$5,254,957	\$5,027,946	(\$227,011)	95.68%

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The Assessor is committed to the goal of reducing the average number of days needed to process a change in ownership. The metric will track the elapsed days to process a change in ownership from the date of recording to the date a supplemental value notice is sent. This metric is intended to further our mission statement. The Assessor will track the following process stages:
  - ◆ The average days to transmit deeds from the Recorder’s Office to the Assessors’ Office.
  - ◆ The average days to review deeds for changes in ownership and enter them into the property tax system.
  - ◆ The average days to complete sale analysis and submit values for review.
  - ◆ The average days to complete value review.
  - ◆ The average days to key values and generate a value notice.

The roll processing year runs July 1<sup>st</sup> through June 30<sup>th</sup>; however, sale events occur on a calendar year basis, causing a built in average lag time of three to six months at the start of the processing year. The Assessor will focus on efficiencies during the processing year to decrease the average total number of days to process a change of ownership. The graph below shows total average processing time for the last five years.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ Maintaining a trained, professional staff and succession planning is a constant challenge, made more so by strained budget resources. The Assessor's office has met this challenge by making full use of online courses, GoTo meetings and webinars provided by private vendors, the State Board of Equalization and the California Assessors' Association, avoiding travel and overnight costs whenever possible. The Department also looks for ways to improve strategic planning and retention of staff.
- ◆ The Department will continue to monitor and get feedback from participating counties on the implementation of an Assessment Analyst Certification and evaluate the best way of implementing this program in Stanislaus County.

**RELATED LINKS**

For additional information about the Assessor, refer to the Department's website at:

[www.stancounty.com/assessor](http://www.stancounty.com/assessor)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Finance**

**ASSESSOR**

Budget Unit 0100 0012000  
 General Fund

**SERVICES PROVIDED**

This budget funds 58 full time, two part time extra help positions, and related expenditures which are dedicated to preparing an annual assessment roll from which property tax revenues are generated. The County, Public Schools, Cities, Redevelopment Agencies, and Special Districts all rely on this revenue for funding operations. Property tax monies are also the largest single source of discretionary revenue for Stanislaus County.

The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws. Tangible property includes land, land improvements, growing improvements (this refers to trees and vines), buildings, structures, aircraft, boats, and business property with some exceptions.

All property, excluding supplies, movable equipment, boats, and aircraft, are assessed based upon their market value when purchased or newly constructed. The Assessor determines the market value for the ownership changes and new construction. The supplies, movable equipment, boats, and aircraft are assessed based upon their annual market value on January 1 of each year.

Assessor					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$35,896	\$22,575	\$16,000	\$0	\$16,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$912,864	\$1,108,534	\$1,010,000	\$0	\$1,010,000
Miscellaneous Revenue	\$17,459	\$17,766	\$12,000	\$0	\$12,000
Other Financing Sources	\$605	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$966,824</b>	<b>\$1,148,875</b>	<b>\$1,038,000</b>	<b>\$0</b>	<b>\$1,038,000</b>
Salaries and Benefits	\$5,042,797	\$5,249,897	\$5,558,447	\$5,432	\$5,563,879
Services and Supplies	\$434,901	\$521,120	\$454,943	\$0	\$454,943
Other Charges	\$373,224	\$405,699	\$420,255	\$0	\$420,255
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$135	\$105	\$1,225	\$0	\$1,225
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,851,057</b>	<b>\$6,176,821</b>	<b>\$6,434,870</b>	<b>\$5,432</b>	<b>\$6,440,302</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,884,233</b>	<b>\$5,027,946</b>	<b>\$5,396,870</b>	<b>\$5,432</b>	<b>\$5,402,302</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.



## REVENUE AND FUNDING SOURCES

- ◆ Over 96% of the Assessor's Office revenue comes from the Property Tax Administration Cost Recovery Plan which the Auditor-Controller computes each year. This funding does not necessarily grow and can fluctuate from year to year. The balance of funding includes fees for copies and other services, sale of data, and penalties. A large portion is subject to potential abatement by the Assessment Appeals Board.
- ◆ The revenue in Fiscal Year 2017-2018 is estimated at \$1,038,000, which is an increase of \$135,500 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to an anticipated increase in the Property Tax Administration Cost Recovery Plan fees the Department receives each year.

## BUDGET AND OPERATIONS

- ◆ There is no increase in service levels in the 2017-2018 Proposed Budget.
- ◆ The Proposed Budget includes an increase of \$378,338 to maintain current services levels due to projected costs in Salaries and Benefits, and Facility Maintenance charges of which \$242,838 in General Fund contribution is required to accommodate the overall increase in costs.

## STAFFING IMPACTS

Total current authorized positions— 58

- ◆ The Department submitted a request in the 2016-2017 Proposed Budget for a classification study of the clerical accounting series in the Administrative Division. The Assessor's Office currently has nine full-time Account Clerk II/III positions and four Supervising Account/Administrative Clerk I/II positions. A study has been completed and it has been determined that these positions are not working in the capacity of the clerical accounting work and further determined that new classifications needed to be created to appropriately reflect the type of work being performed.
- ◆ It is requested to add a new classification series of a block-budgeted Assessment Technician I/II classification and a block-budgeted Supervising Assessment Technician I/II classification to maintain ownership records from recorded and unrecorded documents, read and interpret real property transfer deeds and related documents to determine property ownership changes for assessment purposes, determine if reappraisal is required, analyze permits and other information to determine if appraiser review is required, and apply exemptions to qualified applicants.
- ◆ The Department is also requesting to reclassify laterally the following positions:
  - ◆ Nine Account Clerk II/III positions to Assessment Technician I/II.
  - ◆ Four Supervising Account/Administrative Clerk I/II positions to Supervising Assessment Technician I/II.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$6,434,870 be approved for the Assessor. This budget is funded by \$1,038,000 in estimated department revenue and a \$5,396,870 contribution from the General Fund.

It is also recommended to add a new classification series of a block-budgeted Assessment Technician I/II and a block-budgeted Supervising Assessment Technician I/II. It is further recommended to reclassify laterally nine Account Clerk II/III positions to Assessment Technician I/II, and to reclassify laterally four Supervising Account/Administrative Clerk I/II positions to Supervising Assessment Technician I/II.

Total recommended authorized positions— 58

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A technical adjustment is recommended to increase appropriations by \$5,432 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

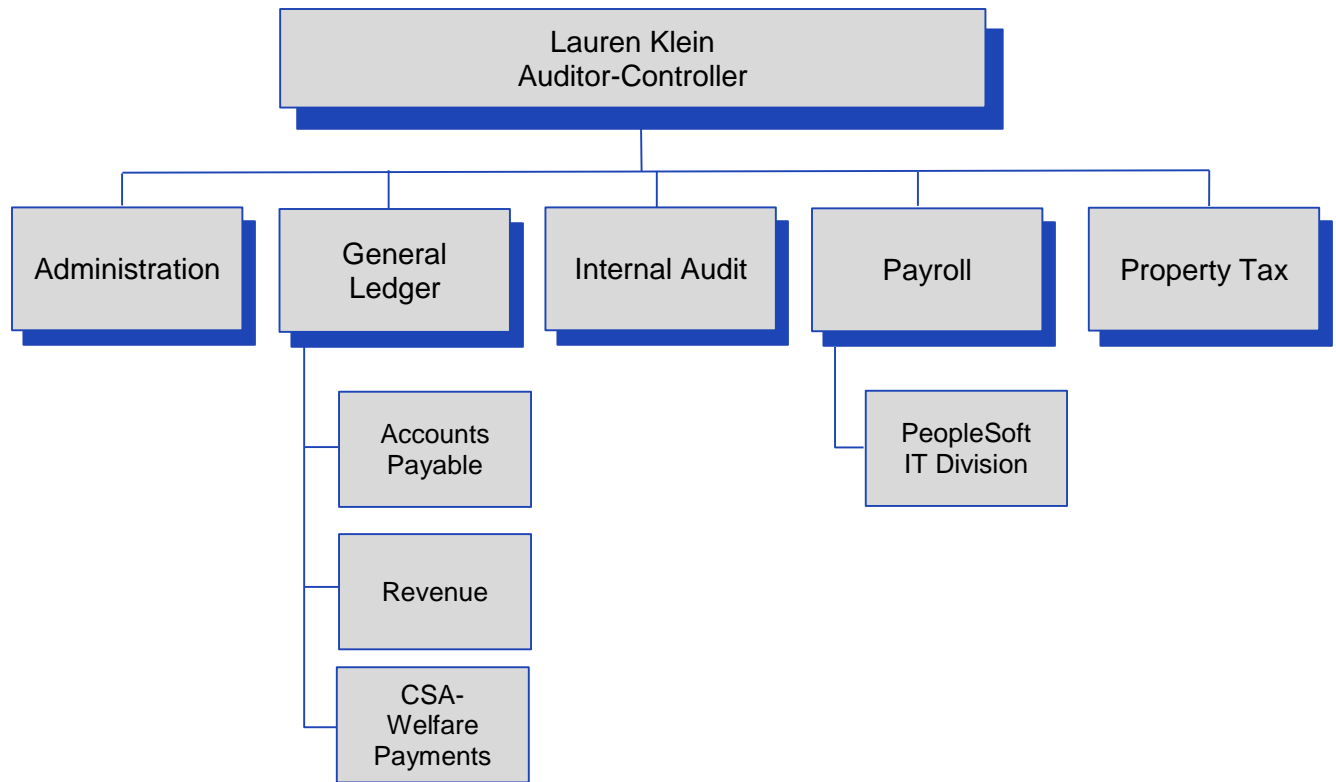
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,440,302 be approved for the Assessor. This budget is funded by \$1,038,000 in estimated department revenue and a \$5,402,302 contribution from General Fund.

Total recommended authorized positions— 58



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[www.stancounty.com/auditor](http://www.stancounty.com/auditor)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**FINANCE**

**AUDITOR-CONTROLLER**  
**Lauren Klein, CPA**

**MISSION STATEMENT**

*To provide effective fiscal monitoring, reporting, safeguarding of resources through accounting policies, procedures, systems, internal controls, legal and professional standards for the benefit of the citizens of Stanislaus County.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Auditor-Controller is the chief fiscal officer of the County. The Auditor-Controller is an elected official whose principal duties are defined in various State codes and policy set by the Board of Supervisors. Additionally, the Auditor-Controller must comply with Federal requirements such as Generally Accepted Government Accounting Standards, Institute of Internal Audit Standards and Internal Revenue Service Code requirements. The Department is responsible for financial reporting to multiple government and private sector agencies.

The **Administration** division provides oversight of Department operations as well as the leadership function for the Department. Responsibilities include Department finance and budget as well as central support for Department human resources, payroll functions, and purchasing.

The **General Ledger** division manages the County Financial Management System and is responsible for the integrity of financial information generated by County operations. Providing accurate financial information is important when making sound management decisions for County departments and the County as a whole. The Comprehensive Annual Financial Report (CAFR) is produced by this division providing the necessary financial information to interested parties. The division is also responsible for the annual Cost Allocation Plan, State Controller’s Financial Report, and budget schedules. Additional division responsibilities include reporting the County’s outstanding debt service, revenue sharing agreements, Public Facility Fees, sales tax and Court Collection Reporting. Auditor-Controller

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$3,455,047
Use of Fund Balance	\$0
Net County Cost	\$1,442,254
Gross Costs	\$4,897,301
% Funded by General Fund	29.4%
Total Allocated Positions	42

Accounts Payable division, housed under the responsibility of the General Ledger division, is the centralized processing division for all vendor and service provider payments. The Accounts Payable division also processes annual 1099 forms to vendors and administers County purchasing card transactions. The Revenue division, also housed under the responsibility of the General Ledger division, records all County funds received and deposited into the County Treasury as well as records revenue and expenditures transactions for Schools and Special Districts. The Community Services Agency-Welfare Payments division, housed under the responsibility of the General Ledger division, issues social welfare payments in paper check form and is responsible for the monthly claims that provide Federal and State reimbursement.

The **Internal Audit** division performs compliance audits of County departments in accordance with Professional Standards issued by the Institute of Internal Auditors (IIA). The audits may assess internal controls over financial reporting and evaluate how well the County complies with County policies, State mandates, as well as applicable laws, rules, and regulations. The primary output is the independent analysis and recommendations necessary to assist management in improving processes and strengthening controls accomplished through written reports and other communication. The primary function of the Internal Audit division is to protect County assets.

The **Payroll** division is responsible for processing biweekly paychecks and deductions consistent with

memorandums of understanding (MOU) and State and Federal laws. The division also processes employee reimbursements for professional development and for authorized travel expenses. The PeopleSoft Information Technology division, housed under Payroll responsibility, provides technical and security support to all PeopleSoft system users for Payroll, Time and Labor, Benefits Administration, Personnel, and the Training and Tracking modules. The PeopleSoft IT division is responsible for application upgrades, maintenance and enhancement of further application functionality.

The **Property Tax** division is responsible for setting property tax rates based on the current assessed value, enrolling direct assessments, establishing bond rates, and administering the Teeter Plan and property tax agreements. Property Tax personnel allocate and distribute collected tax revenue to the various taxing entities that include the County, local cities, local school districts and local special districts. Other functions include continued implementation and maintenance of The Dissolution Act (dissolution of California Redevelopment Agencies).

### BOARD OF SUPERVISORS PRIORITY AREA

The Auditor-Controller supports the Board Priority area of Efficient Delivery of Public Services by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; and Improve the efficiency of County government processes.

### ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Auditor-Controller include:

#### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- ◆ Partnered with CEO-Risk Management to complete the disability portion of a new PeopleSoft benefit module Absence Management
- ◆ Provided \$390,000 of savings to the County and some cities located in Stanislaus County due to additional work performed verifying findings reported from a State Controller's Office Court Revenue Audit
- ◆ Created a new User Group for department Accounts Payable Clerks in order to disseminate information and provide training
- ◆ Worked with Megabyte, property tax application, to align methodologies used by Megabyte and the historical methodology used by the Auditor-Controller's Office regarding property tax distribution as required by Assembly Bill 8, requiring Tax Rate Area recalculation for 10 years of annexation data
- ◆ Provided and updated emergency services financial reporting requirements due to the 2017 Flood activity

#### FISCAL YEAR 2017-2018 OBJECTIVES

- ◆ Complete the upgrade to People Soft 9.2 and required annual maintenance with the use of in-house resources only
- ◆ Perform comprehensive review of methodologies assigned to the charging departments listed under the annual Cost Plan and implement an electronic solution for the complete preparation of the annual Cost Plan that is in alignment with the State Controller's requirements
- ◆ Revise documentation and evaluate all procedures related to Court Revenue transactions
- ◆ Create and implement a User Group for Department Accounting and Management staff in order to disseminate information and provide training
- ◆ Implement Government Accounting Standards Board (GASB) 77, Tax Abatement Disclosures (financial information regarding any reduction in taxes owed)

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

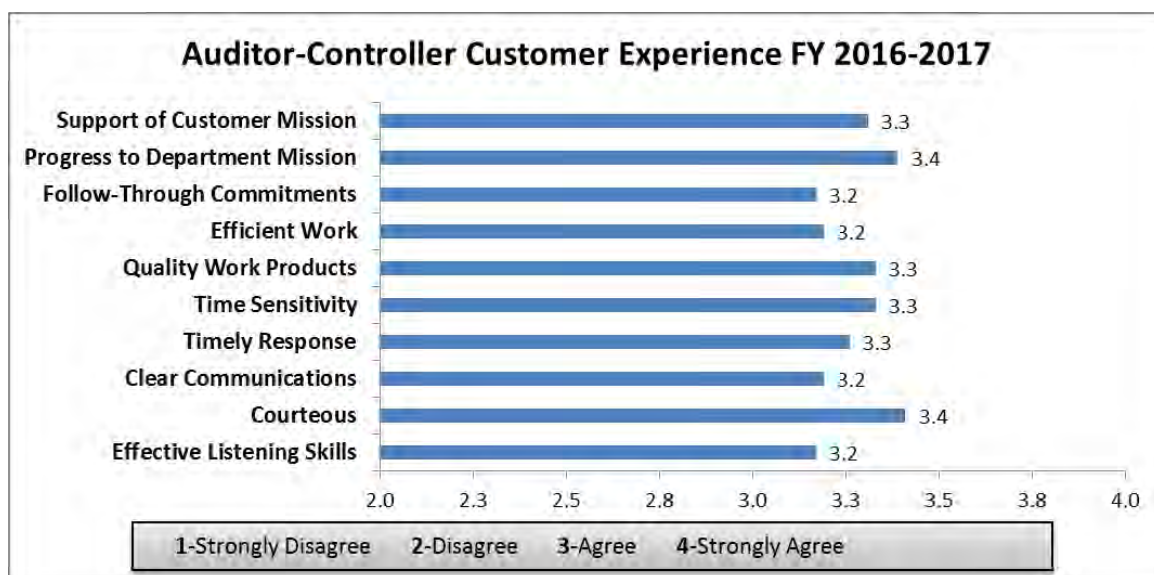
- ◆ The trend reflects an increase in costs due to increases in salaries and benefits. In addition, five positions have been restored during this period, which have further impacted the department actual costs. Revenue is based on reimbursement of the costs which is proportionate to the increase in costs.
- ◆ Actual costs and revenues from Fiscal Year 2016-2017 comprise 97% of the budgeted balance. Variances can be attributed to estimates used to build budget.

**Five-Year History**

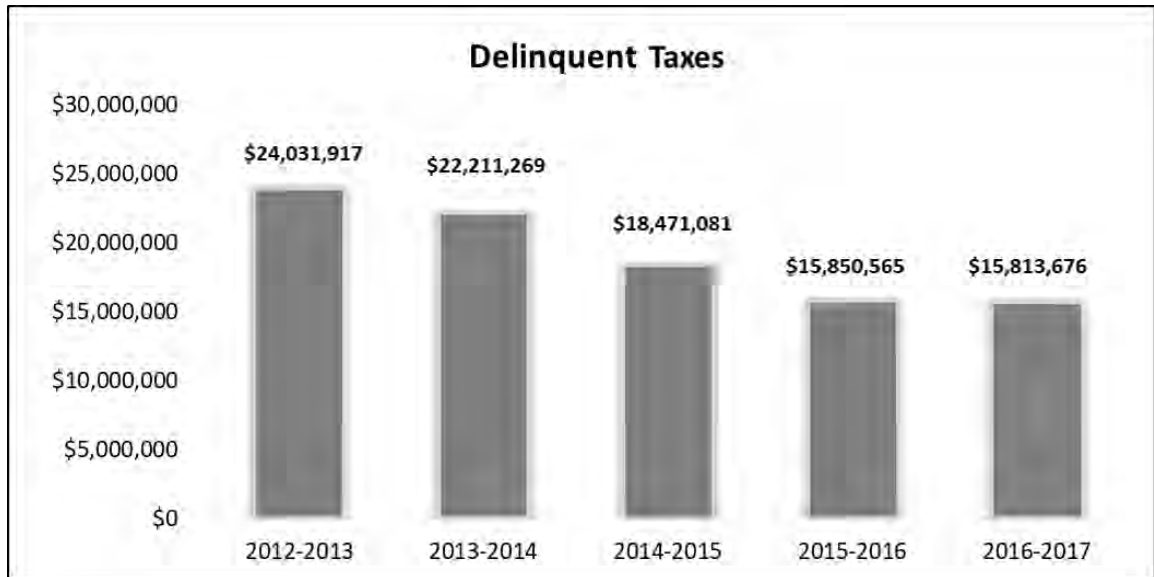
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Auditor-Controller</b>								
0100 0013000 General Fund								
Total Revenue	\$2,297,996	\$2,501,006	\$2,759,750	\$2,950,610	\$3,212,003	\$3,114,387	(\$97,616)	96.96%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$3,221,625	\$3,663,570	\$3,983,925	\$4,275,336	\$4,559,045	\$4,449,037	(\$110,008)	97.59%
Net County Cost	\$923,629	\$1,162,564	\$1,224,175	\$1,324,726	\$1,347,042	\$1,334,650	(\$12,392)	99.08%

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

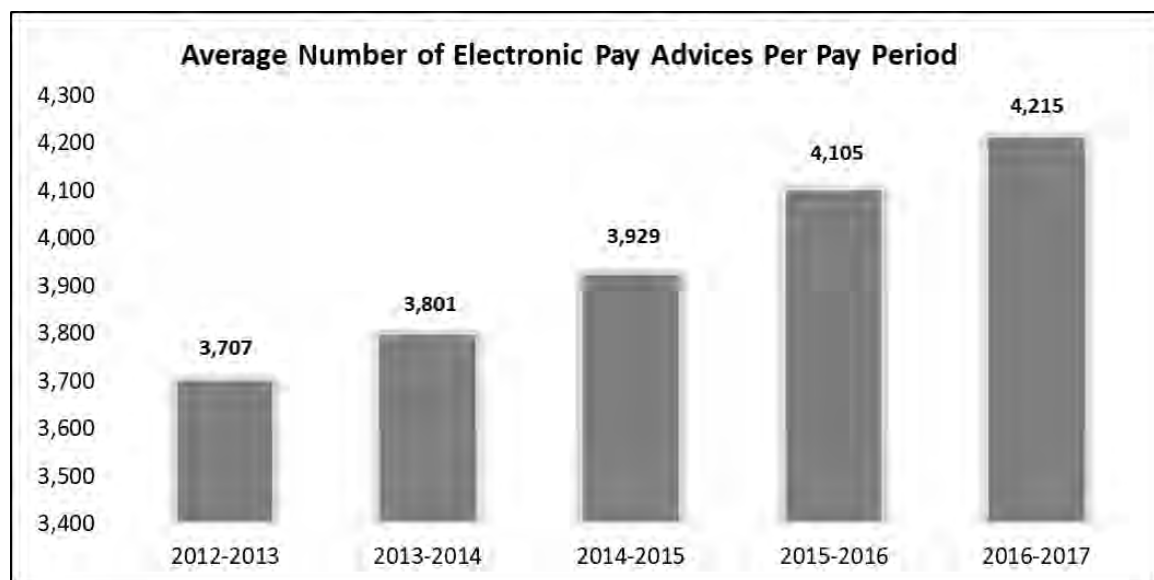
- ◆ The County has implemented Performance Visioning to promote a focus on outcomes and community impact. Departments with a primary mission to provide services to internal customers will utilize an annual Customer Experience Questionnaire to measure progress on a variety of success measures. These critical success measures include how well the department listens and responds to customer requests, how timely, accurate and efficient the department work products are, and ultimately if the service department is progressing on their own mission, while assisting the department customer in achieving their own mission. Customers were asked to rate the services provided in ten specific metrics, on a scale of one to four, with four - strongly agree identified as the "best" or top score, and one - strongly disagree, as the lowest score. The following chart displays the results of the Customer Experience Questionnaire for the Auditor-Controller Department, with an overall positive score of 3.3. This metric establishes baseline performance for Fiscal Year 2016-2017.



- ◆ Property tax is the largest source of the county’s Discretionary Revenue and timely receipt is important to support operations. The graph below shows a steady decline in the outstanding property tax delinquent balances, contributing to a favorable cash flow position. During the recession, the delinquent amount was at its peak in Fiscal Year 2008-2009 as property owners defaulted on mortgage debts. In the subsequent Fiscal Year the delinquent rate improved as banks repossessed properties and paid off the outstanding taxes. Since Fiscal Year 2010-2011, the delinquent amount has been steadily decreasing. Based on historical trend, Fiscal Year 2016-2017 delinquent balance of \$15,813,676 is a strong representation of the bottom end of the delinquent taxes.



- ◆ An example of increased efficiency through technology is displayed in the following graph that illustrates the increase in electronic pay advices over time. The Payroll division of the Auditor-Controller’s Office has promoted electronic advices through County-wide meetings, direct contacts with Departments and through in-house forums which includes information of the PeopleSoft application. The advantage of the electronic advices include lower administrative costs and reduced risk of lost paper advice.



## **KEY CHALLENGES AND OPPORTUNITIES**

- ◆ The Auditor-Controller's Office continues to provide services to customers and meet all required mandates and reporting requirements.
- ◆ On-going challenges include obtaining the necessary resources to enhance process improvement solutions with the goal of providing better service and more efficiency to customers as well as utilizing functionality of existing software applications.

## **RELATED LINKS**

For additional information about the Auditor-Controller, refer to the Department's website at:

[www.stancounty.com/auditor](http://www.stancounty.com/auditor)



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Finance**

**AUDITOR-CONTROLLER**

Budget Unit 0100 0013000  
General Fund

**SERVICES PROVIDED**

This budget funds the Auditor-Controller's Office, the chief fiscal department for the County with core services that include the following:

- ◆ Prepare the County's Annual Comprehensive Financial Report, County Cost Plan, State Controller's Financial Report, and budget schedules;
- ◆ Review monthly financial entries for propriety and close the financial records each month, including Cost Plan allocations;
- ◆ Conduct audits for compliance with County policies and State mandates;
- ◆ Review and disburse all check and electronic payments for County vendors and service providers;
- ◆ Administer the County purchasing card transactions;
- ◆ Record all school district, special district, and County fund revenue and expenditures;
- ◆ Administer payments and reporting for the County's outstanding debt, revenue sharing agreements, Public Facility Fees, Capital Projects, and Court Collection Reporting;
- ◆ Process biweekly paychecks and deductions consistent with memorandums of understanding (MOU), State, and Federal laws;
- ◆ Provide technical and security support for Payroll, Time and Labor, Benefits Administration, Personnel, and the Training and Tracking modules;
- ◆ Apportion taxes, set tax rates, enroll direct assessments, establish bond rates, and administer the Teeter Plan and property tax agreements;
- ◆ Continue implementation and maintenance of The Dissolution Act (dissolution of California Redevelopment Agencies); and
- ◆ Prepare monthly assistance claim, disburse grants to Community Services Agency (CSA) clients, and disburse vendor payments.

<b>Auditor-Controller</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$127,710	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$130,876	\$136,392	\$146,695	\$0	\$146,695
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,684,987	\$2,833,153	\$3,078,788	\$79,164	\$3,157,952
Miscellaneous Revenue	\$6,630	\$144,640	\$150,400	\$0	\$150,400
Other Financing Sources	\$407	\$202	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,950,610</b>	<b>\$3,114,387</b>	<b>\$3,375,883</b>	<b>\$79,164</b>	<b>\$3,455,047</b>
Salaries and Benefits	\$3,887,715	\$4,010,348	\$4,289,588	\$110,573	\$4,400,161
Services and Supplies	\$110,861	\$151,557	\$129,181	\$54,720	\$183,901
Other Charges	\$265,803	\$287,087	\$290,830	\$0	\$290,830
Fixed Assets					
Equipment	\$10,912	\$0	\$0	\$22,000	\$22,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$45	\$409	\$0	\$409
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,275,336</b>	<b>\$4,449,037</b>	<b>\$4,710,008</b>	<b>\$187,293</b>	<b>\$4,897,301</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,324,726</b>	<b>\$1,334,650</b>	<b>\$1,334,125</b>	<b>\$108,129</b>	<b>\$1,442,254</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ The primary source of revenue for the Auditor-Controller's Office is charges to departments for internal services through the Cost Allocation Plan, covering approximately 55% of total Department costs.
- ◆ Additional revenue is earned for accounting services provided to other agencies and fees for property tax services, covering approximately 16% of total Department costs.
- ◆ Finally, the General Fund contribution covers the remaining balance of total Department costs, approximately 29%.

## BUDGET AND OPERATIONS

- ◆ The Proposed Budget includes an increase of \$362,742 in order to maintain current service levels due to projected costs in Salaries and Benefits, Services and Supplies, and Other Charges, of which \$160,932 in General Fund contribution is required to accommodate the overall increase in costs.

## REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$171,815 to add an Accountant III position assigned to the General Ledger division and an Application Specialist III assigned to the PeopleSoft Technical division. These positions would increase service levels that would consist of a more robust program including training related to government accounting requirements and use of the Oracle Management System and subsidiary applications. Additionally, enhanced options regarding the use of the PeopleSoft Human Resource module through partnership with human resource functional staff would increase service levels.

- ◆ \$76,440 for increased costs in Department employee training and software licenses of which \$39,671 is the estimated required General Fund contribution.

### **STAFFING IMPACTS**

Total current authorized positions— 40

- ◆ The Department is requesting to add one new Accountant III position and one new Application Specialist III position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,710,008 be approved for the Auditor-Controller. This budget is funded by \$3,375,883 in estimated department revenue and a \$1,334,125 contribution from the General Fund.

Total recommended authorized positions— 40

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ The Department is requesting to add funding support for two new positions. An increase of appropriations for the amount of \$104,174, funded by an increase of \$68,755 in revenue, and \$35,419 in Net County Cost is included to accommodate the staffing adjustment for one Accountant III and one Application Specialist III position. These positions are described in the, following section, Staffing Impacts.
- ◆ The Department is also requesting several one-time purchases which are recommended, including: an increase in appropriations in the amount of \$10,000 for Department employee training, \$32,590 for software licenses, and \$34,130 for office equipment and furniture, funded by an increase of \$10,409 in revenue and \$66,311 in Net County Cost.
- ◆ Finally, a technical adjustment is recommended to increase appropriations by \$6,399 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

### **STAFFING IMPACTS**

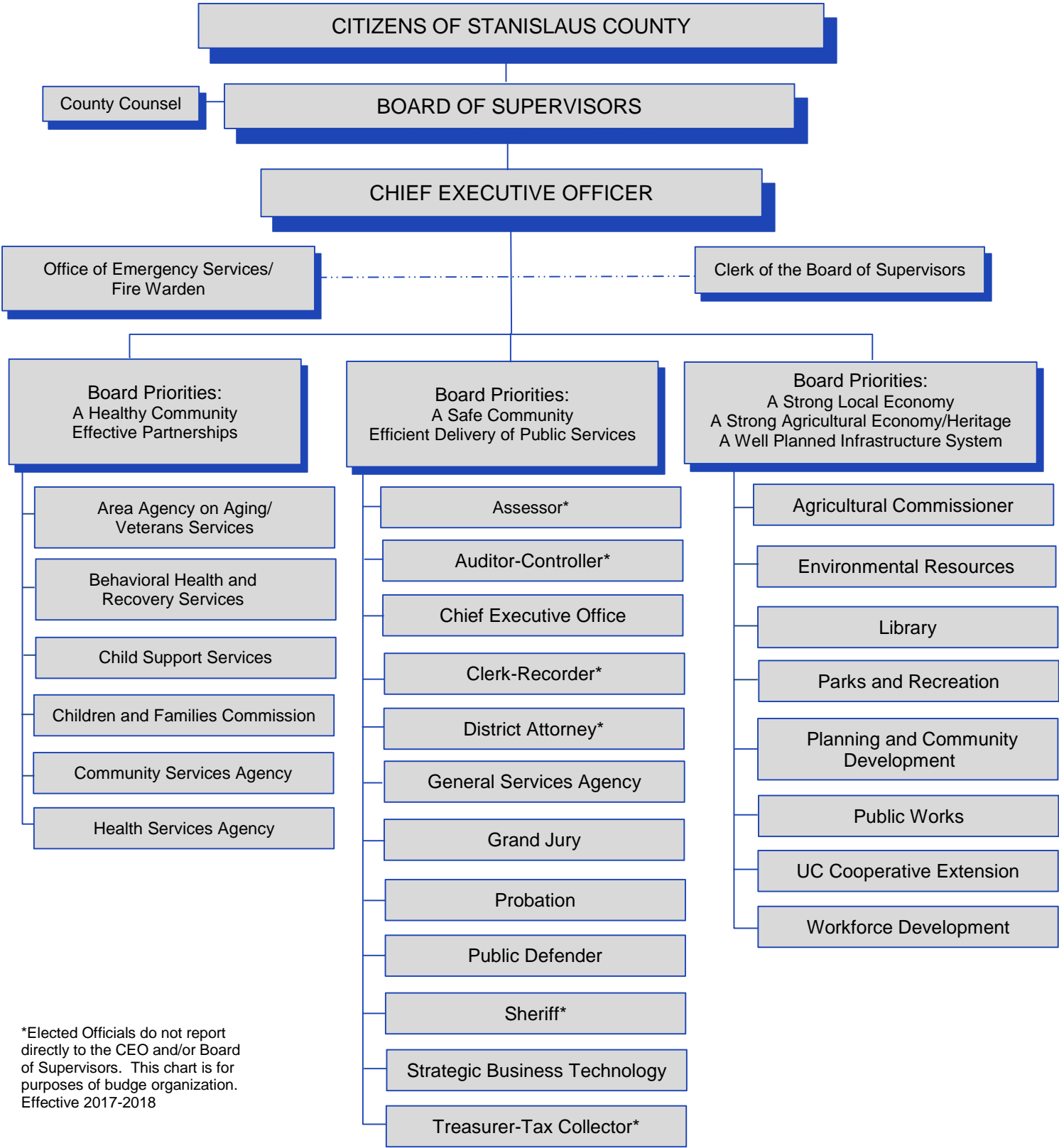
- ◆ The Department is requesting to add one Accountant III position to support the General Ledger Division due to an increased need for interdepartmental training across various County departments related to the financial management system, data management, and the flow of accounting data processes. This position will be funded 66% through monthly CAP charges (department revenue) and 34% through the General Fund.
- ◆ The Department is also requesting to add one Application Specialist III position to support the Auditor-Controller's PeopleSoft technical team with various Human Resources and Training modules to enhance and increase the use and understanding of these various modules built within the PeopleSoft system. The position will be a benefit to the County organization by increasing organizational efficiency for users and will provide potential Self-Service options for County employees and departments. This position will be funded 66% through monthly CAP charges (department revenue) and 34% through the General Fund.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,897,301 be approved for the Auditor-Controller. This budget is funded by \$3,455,047 in estimated department revenue and a \$1,442,254 contribution from the General Fund.

It is also recommended to add one Accountant III position and one Application Specialist III position.

Total recommended authorized positions - 42



\*Elected Officials do not report directly to the CEO and/or Board of Supervisors. This chart is for purposes of budget organization. Effective 2017-2018

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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**BOARD OF SUPERVISORS**  
**Vito Chiesa, Chairman**  
**Kristin Olsen**  
**Terry Withrow**  
**Dick Monteith**  
**Jim DeMartini**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$64,005
Use of Fund Balance	\$0
Net County Cost	\$1,140,103
Gross Costs	\$1,204,108
% Funded by General Fund	94.7%
Total Allocated Positions	9

**MISSION STATEMENT**

*Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost effective manner.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Board of Supervisors provides a variety of governing, administrative and legislative functions and determines the overall policy direction for Stanislaus County government. The Board of Supervisors' legislative and administrative duties and responsibilities include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. Additionally, the Board is responsible for the effective management of County government. The

Board is assisted in its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including the recommendation of an annual budget to the Board, control and monitoring of budget expenditures, and oversight of the general day-to-day business functions of the County.

The County is divided into five supervisorial districts and each supervisor is elected within the district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., except the third Tuesday of the month when the meetings are held at 6:30 p.m.

**BOARD OF SUPERVISORS PRIORITY AREA**

The Board of Supervisors has established priorities and goals for the entire County.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Board of Supervisors will continue to guide the County and set the expectation levels for departments. The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Board of Supervisors include:

### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- ◆ Focus on Prevention – A strategic directions session was held in November 2016 to begin laying the foundation for a second movement of Focus on Prevent, Strengthening Families
- ◆ Temporary Water Assistance Program – Provided 49 permanent solutions, by drilling new wells or performing well repairs, out of the 80 households that have received assistance through the program as of March 2017
- ◆ Sustainable Groundwater Management Act (SGMA) – Stanislaus County successfully partnered in the creation of five separate Groundwater Sustainability Agencies (GSAs) across four separate groundwater basins within the geographic footprint of Stanislaus County, providing full compliance with the SGMA requirement to form such GSAs by the deadline of June 30, 2017; the County is now actively engaged in all of the GSAs related to the planning, funding and preparation of the various Groundwater Sustainability Plans that are the core of the SGMA legislation
- ◆ Public Safety – Acceleration of Public Safety Restoration Phase III was approved as part of the 2016-2017 Adopted Final Budget to begin six months ahead of schedule, achieving full implementation of the commitment to Public Safety Restoration to fund 84 total positions and annual operating support of approximately \$8 million
- ◆ Stanislaus Veterans Center – Completion of the center in February 2017 has allowed the co-location of multiple County services under a one-stop model, including the County Veterans Service Office, Area Agency on Aging, Community Services Agency – In-Home Supportive Services, and Adult Protective Services
- ◆ Invest in Technology – The County’s Information Technology Strategic Plan was finalized, recommending Microsoft’s Office 365 platform as a County-wide email system, implementing a Single SignOn system, hiring a CyberSecurity Officer, and researching alternative financial and human resource management systems

### FISCAL YEAR 2017-2018 OBJECTIVES

- ◆ Focus on Prevention – Continue support for the Stewardship Council to include all four priority areas; preventing homelessness, strengthening families, investing in children and youth, and reducing recidivism
- ◆ Invest in Technology – Continue to evaluate enterprise solutions to improve technology infrastructure and County-wide automated efficiencies in business operations
- ◆ Crows Landing Industrial Business Park – Anticipate public release of the Draft Environmental Impact Report in May 2017 for 45-day public review period; after review of the public comments, the final environmental impact report will be presented to the County Board of Supervisors in September 2017 for consideration for final California Environmental Quality Act (CEQA) certification
- ◆ Improve Road Transportation – With the passing of Measure L, funding has been designated for local street and road improvements and will include 32 miles of slurry improvements and 82 miles of conventional seal improvements in multiple locations throughout the County in 2017-2018
- ◆ Advocating for unimpacted Water Flows – Continue to monitor and aggressively lobby for Stanislaus County Irrigation Districts and residents regarding Federal and State agencies that are engaged in attempting to influence the amount of unimpacted flows on rivers in the Central Valley; the County is opposed to any law or regulation that inappropriately increases unimpacted flows or that does not appropriately address non-flow alternative

**PERFORMANCE OUTCOMES: FINANCIAL****Summary of Department Financial Outcomes**

- ◆ The trend in the Board of Supervisors budget is a gradual increase due to the cost of doing business, including increased utilities and staffing costs.
- ◆ Department revenue is provided through charges for the provision of the annual County Single Audit and is based on outside audit firm rates known at the time of budget preparation. Expenditures in Fiscal Year 2016-2017 were lower than anticipated due to staff vacancies.

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Board of Supervisors</b>								
0100 0014100 General Fund								
Total Revenue	\$78,985	\$79,730	\$58,636	\$60,723	\$62,691	\$62,691	\$0	100.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$859,115	\$886,301	\$918,708	\$971,862	\$1,169,550	\$1,055,526	(\$114,024)	90.25%
Net County Cost	\$780,130	\$806,571	\$860,072	\$911,139	\$1,106,859	\$992,835	(\$114,024)	89.70%

**RELATED LINKS**

For additional information about the Board of Supervisors, refer to the Department's website at:  
[www.stancounty.com/board/](http://www.stancounty.com/board/)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Legal/Administrative**

**BOARD OF SUPERVISORS**

Budget Unit 0100 0014100  
 General Fund

**SERVICES PROVIDED**

This budget funds the Board of Supervisors of Stanislaus County. The Board is responsible for setting County policy and approving the annual County budget which funds all County departments. They provide direction as members of several local and Statewide policy boards, including the California State Association of Counties (CSAC), Local Agency Formation Commission (LAFCO), the Stanislaus Council of Governments (StanCOG), the San Joaquin Valley Unified Air Pollution Control District (Air Board), Agricultural Advisory Board, Stanislaus County Employees Retirement Association (StanCERA), and many others. Each Board member supports the constituents who reside within their Supervisorial District with the aid of his/her Field Representative. There are four staff members who provide office and administrative support to the Board.

<b>Board of Supervisors</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$60,444	\$62,691	\$64,005	\$0	\$64,005
Miscellaneous Revenue	\$191	\$0	\$0	\$0	\$0
Other Financing Sources	\$88	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$60,723</b>	<b>\$62,691</b>	<b>\$64,005</b>	<b>\$0</b>	<b>\$64,005</b>
Salaries and Benefits	\$802,424	\$812,906	\$909,520	\$96,394	\$1,005,914
Services and Supplies	\$102,872	\$161,948	\$113,100	\$0	\$113,100
Other Charges	\$66,566	\$80,642	\$85,094	\$0	\$85,094
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$30	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$971,862</b>	<b>\$1,055,526</b>	<b>\$1,107,714</b>	<b>\$96,394</b>	<b>\$1,204,108</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$911,139</b>	<b>\$992,835</b>	<b>\$1,043,709</b>	<b>\$96,394</b>	<b>\$1,140,103</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$64,005, an increase of \$1,314 from the Fiscal Year 2016-2017 Adopted Final Budget of \$62,691. The adjustment is attributed to a slight increase in estimated Charges for Services.



- ◆ Department revenue is provided through charges for the provision of the annual County Single Audit. Revenue is estimated based on quotes from the contracted outside audit firm.

### **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$1,107,714, an increase of \$28,164 from the Fiscal Year 2016-2017 Adopted Final Budget of \$1,079,550.
- ◆ Service levels are being maintained at the Fiscal Year 2016-2017 level.
- ◆ The Proposed Budget increase is due to increased costs in Salaries and Benefits, Facilities Maintenance, and the County Single Audit. An increase in the General Fund contribution of \$26,850 is required to accommodate the overall increase in costs.

### **STAFFING IMPACTS**

Total current authorized positions— 9

There are no requested changes to the current level of staffing.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,107,714 be approved for the Board of Supervisors budget. This budget is funded by \$64,005 in estimated department revenue and a \$1,043,709 contribution from the General Fund.

Total recommended authorized positions— 9

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ The Final Budget includes an increase in appropriations of \$54,728 for a technical adjustment to the current year's base budget to appropriately provide for staffing changes implemented in Fiscal Year 2016-2017. This adjustment is funded by Net County Cost.
- ◆ Historically, each of the five Supervisors was supported by a Field Representative; however, reductions in the level of support were made in Fiscal Year 2011-2012 to accommodate budget constrictions. Staffing was partially restored in Fiscal Year 2016-2017, with four Field Representative supporting the five Supervisors through a mixture of part-time and full-time schedules. An adjustment transitioning those Field Representatives currently working a 30-hour per week schedule to full-time employees with a 40-hour per week schedule will provide increased coverage and support in this busy office. An increase in appropriations of \$40,622 is included to accommodate this adjustment, funded by Net County Cost.
- ◆ A technical adjustment is recommended to increase appropriations by \$1,044 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

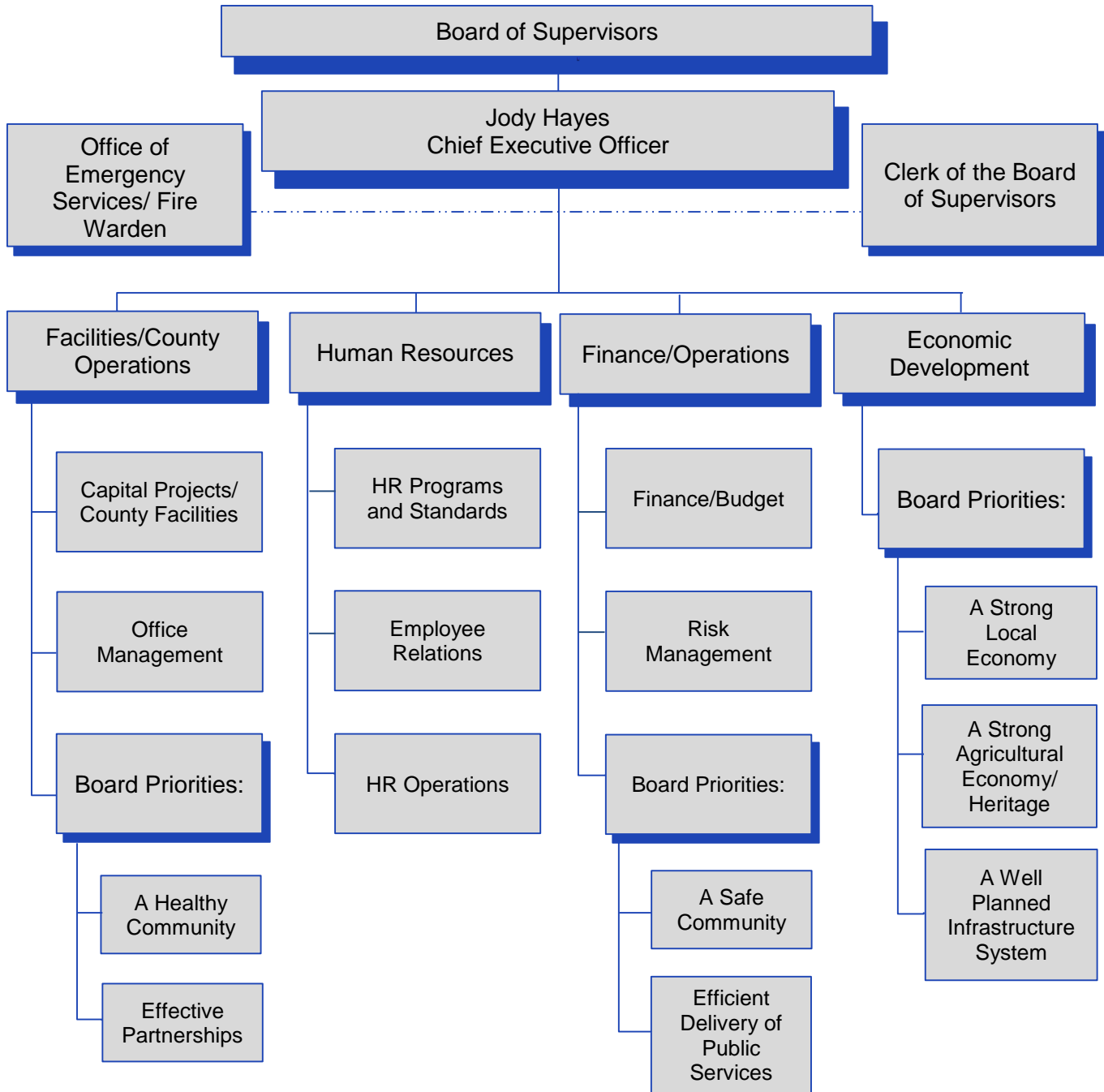
### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,204,108 be approved for the Board of Supervisors. This budget is funded by \$64,005 in estimated departmental revenue and a \$1,140,103 contribution from the General Fund.

Total recommended authorized positions— 9



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<http://www.stancounty.com/ceo>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Legal/Administrative**

**CHIEF EXECUTIVE OFFICE**  
**Jody Hayes, Chief Executive Officer**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$2,984,866
Use of Fund Balance	\$0
Net County Cost	\$5,236,208
Gross Costs	\$8,221,074
% Funded by General Fund	63.7%
Total Allocated Positions	50

**MISSION STATEMENT**

*To guide and implement the County vision Striving “Together” to be the best and serving the public interest by supporting health, safety, welfare and the local economy in an efficient, cost-effective manner.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Chief Executive Office (CEO) provides for the overall leadership and effective management of County government, pursuant to Board policy, and the adopted budget. Specifically, the office oversees the management of County resources; provides for the long-range financial, facility, and organizational planning; and ensures that County departments are producing services and results in accordance with the Board’s goals, priorities, policies, budgets, and legal mandates; and improves management and business procedures to guarantee the most effective use of County personnel, money, facilities, and equipment.

Within the Chief Executive Office, support is provided through the **Office of Emergency Services/Fire Warden** and **Clerk of the Board of Supervisors**. The Office of Emergency Services/Fire Warden provides for a safe and resilient community through emergency management and coordination with the Stanislaus County Operational Area. Its goal is to protect lives, property, and the economy by preparing, planning, mitigating, responding to, and recovering from disasters and emergencies. The Clerk of the Board of Supervisors clerks all Board of Supervisors meetings; maintains records and indexes; prepares the Board meeting agendas, provides administrative support to the Board; maintains the records of the Assessment Appeals Board and over 104 Boards and Commissions, Committees, and Special Districts; maintains the County Code; preserves over 80 Conflict of Interest Codes; serves as Filing Official for Statements of Economic Interest; conducts bid openings for County Capital Building and Road projects; and processes all claims against

the County. The Division’s staff is committed to accurate record keeping, courteous service, and pride in the performance of duties.

The Chief Executive Office contains multiple divisions in order to effectively and efficiently meet the needs of the County at large. The primary functions contained within the Department include **Capital Projects and County Operations, Human Resources, Finance and Operations, and Economic Development**.

**Capital Projects and County Operations** provide overall Capital Projects management for the County. Capital Projects staff research, analyze, and monitor County facilities in order to establish the most appropriate plans for the development of new facilities and renovations, the remodeling of existing properties, and long-term vision for Countywide facilities in order to meet the needs of the organization, including the provision of County services at accessible locations. Office Management provides for the functionality of operations within the Department, ensuring the appropriate distribution of assignments and provision of services to County departments, community agencies, and the general public. This Division supports the County’s priorities of A Healthy Community and Effective Partnerships.

The **Human Resources** (HR) Division serves as the definitive leader on Countywide personnel management. Through HR Programs and Standards, the Division develops standards that comply with best-practice hiring guidelines and provides policy direction to all departments. Staff

also nurture Employee Relations and participate in labor negotiations with the various labor groups representing County employees. HR Operations provides recruitment support, staffing recommendations, and training on a multitude of topics to all County departments in order to maintain sustainable staffing levels and educated personnel across the County such that services and programs are provided in the most efficient way possible. The Division’s ultimate goal is to create an environment that attracts, cultivates, and retains a world-class workforce.

The CEO **Finance and Operations** Division provides fiscal oversight for the entire County. Finance and Budget work with departments to develop the annual budget, provide guidance on fiscal policy, monitor revenue and expenditures to ensure fiscal responsibility, develop budget direction for departments through instructional trainings, and brief the Board of Supervisors on all financial and budgetary issues. Risk Management supports the County and serves as a resource for the health, safety, and well-being of County employees by managing risks and reducing the frequency, severity, and associated cost of claims through continuous education, participation, and

communication. This Division supports the County’s priorities of A Safe Community and Efficient Delivery of Public Services.

**Economic Development** is tasked with the development of land inventory for the purpose of job creation; fee and incentives program development and maintenance; various interfaces with City partners on sphere modifications, annexations, and master agreements; and regional tourism facilitation. Economic Development activities include outreach projects aimed at improving the image and perception of local communities. The Division also manages the Stanislaus County Employee Mentor Program, developed in 1999 to address the County’s high dropout rate, one of the highest in the state of California at that time, and serve as a community-driven solution to combat the potential barriers to success and learning caused by either low self-esteem, a lack of positive role models, disengagement, or a foreign language. The Division’s overriding mission is to create new jobs and provide critical services to the residents of Stanislaus County. Economic Development supports the County’s priorities of A Strong Local Economy, A Strong Agricultural Economy and Heritage, and A Well Planned Infrastructure System.

**BOARD OF SUPERVISORS PRIORITY AREA**

The Chief Executive Office supports the Board Priority area of Efficient Delivery of Public Services by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; improve the efficiency of County government processes.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Chief Executive Office include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Successfully designed a two-year budget strategy and budget template for implementation in 2018-2019</li> <li>◆ Implemented Phase II of Public Safety Restoration and initiated the early implementation of Phase III</li> <li>◆ Refined the County Budget as a policy document to include performance metrics and the implementation of performance outcomes as part of the 2017-2018 Final Budget document</li> <li>◆ Successfully completed key construction projects, including the opening of the Stanislaus Veterans Center and the AB 900 Phase II Public Safety Center Expansion project</li> <li>◆ Implemented Phase II of the Technology Innovation Program to fund the development of enterprise-wide automation projects designed to move customers online instead of in-line</li> </ul>

**FISCAL YEAR 2017-2018  
OBJECTIVES**

- ◆ Complete updates to County systems and expand training programs provided to County budget managers and staff, including workshops and one-on-one sessions, in preparation of the transition to a two-year budget process beginning in 2018-2019
- ◆ In 2017-2018, the Capital Projects Team will be responsible for the completion of the SB 1022 REACT Center (Re-Entry and Enhanced Alternatives to Custody Training Center) project which will largely complete the major expansion of the Stanislaus County Public Safety Center; additional major activities include the completion of the Americans with Disabilities (ADA) Plan, Turlock Library Expansion, Emergency Operations Centers Planning and Enhancement, Health Services Agency Visioning, Business and Master Planning and a number of other key planning, design and construction initiatives, including the development of a new Capital Improvement Plan
- ◆ Complete a comprehensive update of the Public Facilities Fees Program
- ◆ Re-brand Human Resources to focus on enhanced recruitment and retention strategies to ensure a thriving County organization supported by a quality workforce
- ◆ Focus on performance visioning by working with departments to develop valuable performance metrics in order to monitor, improve, and report out on outcomes that make an impact in the community

**BUDGETS WITHIN THE CHIEF EXECUTIVE OFFICE INCLUDE:**

- ◆ Operations and Services (includes Clerk of the Board)
- ◆ Office of Emergency Services/Fire Warden (budget located in A Safe Community)
- ◆ Risk Management (budget located separately with Self-Insurance Funds)

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ Costs for the Chief Executive Office have steadily increased due to the general costs of doing business and an increase in staffing to provide for County-wide Human Resource needs and the Focus on Prevention initiative. Charges for services have shown a correlated increase in revenue. An increased reliance on Net County Cost is attributable to costs not allocable through the cost plan.
- ◆ Fiscal Year 2016-2017 costs were lower than anticipated due to salary savings from intermittent staffing vacancies from early in the year and the under-utilization of contracted services. Contracted services are budgeted to provide for a number of County-wide contingency issues and are not always fully used. Fiscal Year 2016-2017 revenue came in only slightly less than budgeted due to a reduced reliance on Public Facilities Fees.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Operations and Services</b>								
0100 0015000 General Fund								
Total Revenue	\$1,909,210	\$2,140,505	\$2,217,243	\$2,308,040	\$2,637,927	\$2,604,046	(\$33,881)	98.72%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$5,430,739	\$5,107,308	\$5,414,786	\$6,041,652	\$8,006,895	\$6,812,571	(\$1,194,324)	85.08%
Net County Cost	\$3,521,529	\$2,966,803	\$3,197,543	\$3,733,612	\$5,368,968	\$4,208,525	(\$1,160,443)	78.39%

**Fund Balance**

- ◆ The Chief Executive Office is responsible for management oversight of a series of Special Revenue funds that support projects in the Safe Community. The trend in the Chief Executive Office – Courthouse Construction Fund and Criminal Justice Facilities Fund reflects the amount of penalty revenue collected by the Courts that has exceeded the commitments for these funds to pay for courthouse and criminal justice facilities. The trend in the DNA Identification Fund reflects the planned use of fund balance to pay for DNA Identification services in the Probation and Sheriff Departments. The DOJ Drug and Alcohol fund balance has grown due to General Fund contributions that exceeded the need for funding in this budget; the 2017-2018 Final Budget includes the use of fund balance to balance the current budget and discontinues the contribution from the General Fund.

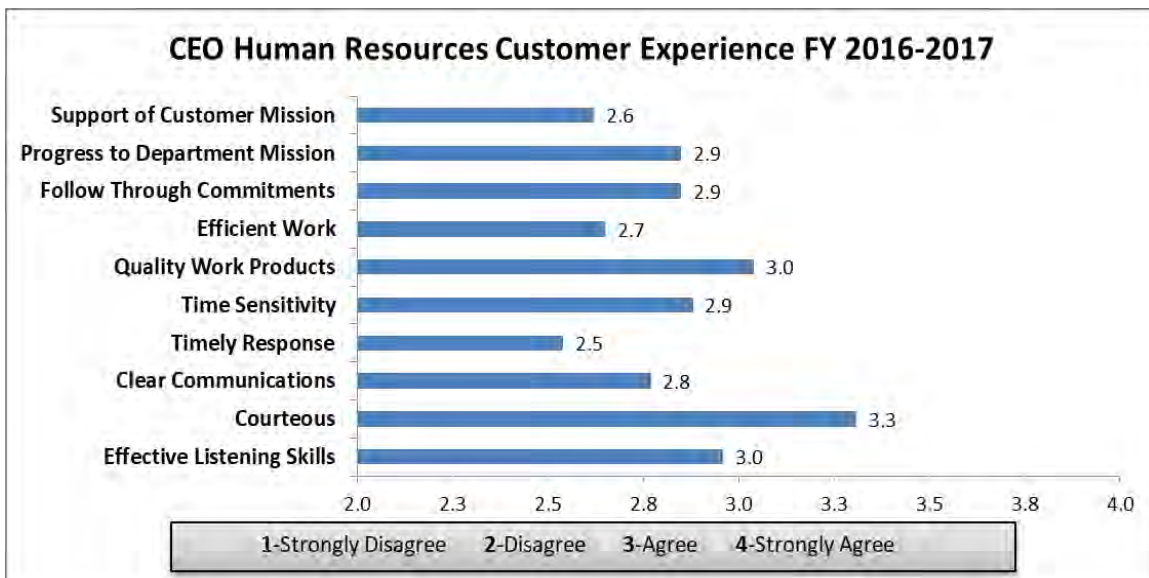
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Chief Executive Office - Courthouse Construction Fund	\$3,499,644	\$3,740,611	\$3,861,930	\$3,600,323	\$3,331,120	\$3,147,079
Chief Executive Office - Criminal Justice Facilities Fund	\$1,894,738	\$1,727,087	\$1,436,067	\$1,091,554	\$769,265	\$398,755
Chief Executive Office - DOJ Drug & Alcohol	\$117,689	\$116,157	\$179,295	\$234,847	\$276,505	\$241,505
Chief Executive Office - DNA Identification Fund Prop 69	\$615,333	\$476,644	\$307,296	\$226,207	\$156,176	\$75,176
<b>Total Fund Balance</b>	<b>\$6,127,404</b>	<b>\$6,060,499</b>	<b>\$5,784,588</b>	<b>\$5,152,931</b>	<b>\$4,533,066</b>	<b>\$3,862,515</b>

\*Note: Only Listed for Non-General Fund Units

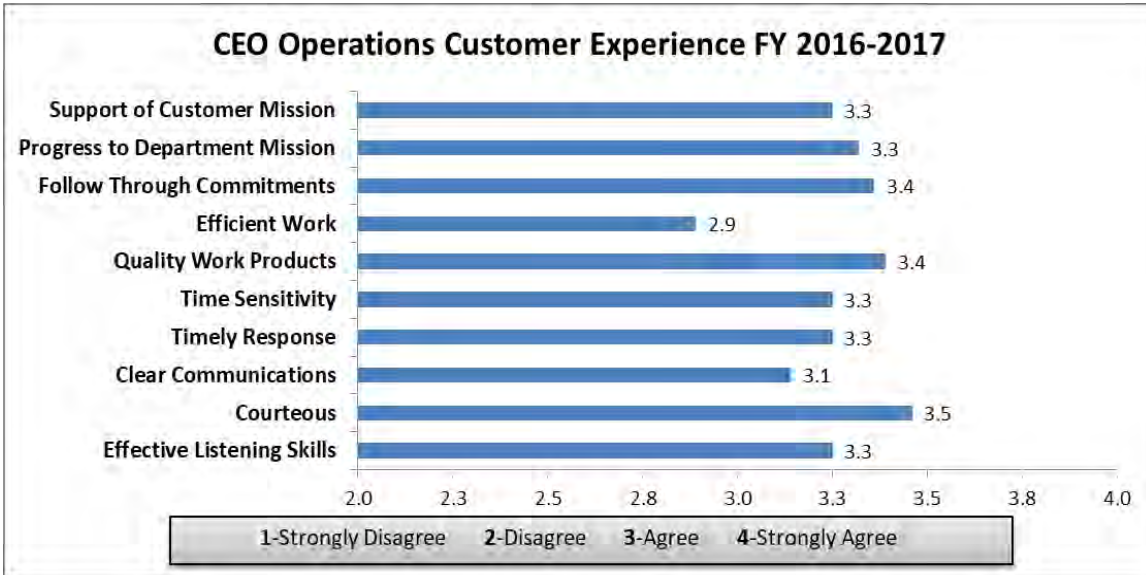
**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The County has implemented Performance Visioning to promote a focus on outcomes and community impact. Departments with a primary mission to provide services to internal customers will utilize an annual Customer Experience Questionnaire to measure progress on a variety of success measures. These critical success measures include how well the department listens and responds to customer requests, how timely, accurate and efficient the department work products are, and ultimately if the service department is progressing on their own mission, while assisting the department customer in achieving their own mission. Customers were asked to rate the services provided in ten specific metrics, on a scale of one to four, with four - strongly agree identified as the "best" or top score, and one - strongly disagree, as the lowest score. The following chart displays the results of the Customer Experience Questionnaire for CEO-Human Resources, with an overall positive score of 2.9. This metric establishes baseline performance for Fiscal Year 2016-2017.





- ◆ The Chief Executive Office provides a variety of services to departments in order to meet the needs of the County at large, including functions related to Capital Projects and County Operations, Human Resources, Finance and Operations, and Economic Development. As previously described, a customer survey was sent to County departments for the first time this year to gauge the ability of the Chief Executive Office to meet customer needs using a series of 10 performance measures rated on a scale of one to four, with four being the highest score. On average, the Department rated a 3.3 out of a possible 4.0, with high marks for courteous response, providing quality work products, and successful follow through on commitments. The Department will use this initial survey response as a baseline performance measure that will be expanded on in years to come, working to improve relative weaknesses such as efficient work and clear communication in an effort towards continuous improvement and the modeling of quality service.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ As the Department continues to develop and implement the two-year budget process, the Chief Executive Office will be challenged to make positive changes while maintaining the integrity of the existing budget document and process while providing strong direction to County departments to ensure a smooth transition. As with most challenges, the Department will be presented with opportunities to work with departments in new and exciting ways, including the development of a transitional process that provides quality instructional training and workshops for County staff. The Chief Executive Office will continue to utilize the Budget Leadership Forum as a means to collaborate with department personnel in order to formulate the best approach and ensure maximum support during the transitional period and beyond.

**RELATED LINKS**

For additional information about the Chief Executive Office, refer to the Department’s website at: [www.stancounty.com/ceo/](http://www.stancounty.com/ceo/)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Legal/Administrative**

**CHIEF EXECUTIVE OFFICE—OPERATIONS AND SERVICES**

Budget Unit 0100 0015000  
 General Fund

**SERVICES PROVIDED**

This budget funds the operation, overall leadership, and effective management of County government, maintaining responsibility for finance, budget, debt management, human resources, departmental relations, public information, legislative and departmental training functions, Clerk of the Board services, capital projects, Countywide leadership development, business improvement, economic and community development, and organizational performance for the County at large.

<b>Chief Executive Office - Operations and Services</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	(\$139,756)	(\$139,756)
Charges for Service	\$2,306,469	\$2,569,331	\$3,082,010	\$16,962	\$3,098,972
Miscellaneous Revenue	\$1,021	\$11	\$650	\$0	\$650
Other Financing Sources	\$550	\$34,704	\$25,000	\$0	\$25,000
<b>Total Revenue</b>	<b>\$2,308,040</b>	<b>\$2,604,046</b>	<b>\$3,107,660</b>	<b>(\$122,794)</b>	<b>\$2,984,866</b>
Salaries and Benefits	\$4,689,690	\$5,193,857	\$6,389,837	(\$563,153)	\$5,826,684
Services and Supplies	\$958,229	\$1,189,007	\$1,304,225	\$157,200	\$1,461,425
Other Charges	\$393,583	\$429,831	\$485,174	\$0	\$485,174
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$150	(\$124)	\$315	\$447,476	\$447,791
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,041,652</b>	<b>\$6,812,571</b>	<b>\$8,179,551</b>	<b>\$41,523</b>	<b>\$8,221,074</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,733,612</b>	<b>\$4,208,525</b>	<b>\$5,071,891</b>	<b>\$164,317</b>	<b>\$5,236,208</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$3,107,660, an increase of \$612,493 from the 2016-2017 Adopted Final Budget of \$2,495,167.
- ◆ Revenue is primarily made up of charges for service to other County departments and is estimated based on historical trends and the projection of costs that make up the charges for service.



## **BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$8,179,551, an increase of \$906,432 from the 2016-2017 Adopted Final Budget of \$7,273,119.
- ◆ The increase includes \$66,000 approved in the 2016-2017 First Quarter Financial Report for the addition of one block-budgeted Manager II/III for Tenth Street Place. Additionally, an increase of \$76,760 was approved in Fiscal Year 2016-2017 by separate Board agenda item to fund the Stanislaus County Comprehensive Development Impact Fee update. Three additional staff were added in Fiscal Year 2016-2017.
- ◆ The Proposed Budget includes a \$763,672 increase in order to maintain current service levels due to increased costs in Salaries and Benefits, Services and Supplies, and Cost Allocation Plan charges, of which \$293,939 in General Fund contribution is required to accommodate the overall increase in costs.

## **STAFFING IMPACTS**

Total current authorized positions— 49

- ◆ The Department is requesting a classification study of one Confidential Assistant IV position in the Capital Projects Division.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$8,179,551 be approved for the Chief Executive Office – Operations and Services budget. This budget is funded by \$3,107,660 in estimated department revenue and a \$5,071,891 contribution from the General Fund.

It is also recommended to study one Confidential Assistant IV position.

Total recommended authorized positions— 49

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ On May 23, 2017, the Board of Supervisors approved an update on the Focus on Prevention initiative that included a staffing plan that increased the position allocation for the Chief Executive Office – Operations and Services budget. The addition of four staff positions brought the total number assigned to the initiative to five. The Final Budget includes a reduction in appropriations along with associated revenue in the amount of \$275,433 to transfer these five positions out of the Operations and Services budget into the Focus on Prevention budget to more appropriately align costs with the approved funding and eliminate the accounting of costs between budgets.
- ◆ On June 6, 2017, the Tenth Street Place Joint Powers Agency (JPA) Commission approved its budget for Fiscal Year 2017-2018. The JPA determined that the best approach in providing maintenance management for Tenth Street Place would use County employees, fully funded by the JPA, instead of the previously utilized contract and City of Modesto employee. The Department budget includes an increase in appropriations and estimated revenue of \$152,639 to cover the two maintenance positions added.
- ◆ The Final Budget includes an increase in appropriations of \$150,000, using Net County Cost, as a technical adjustment for legal and contract costs associated with labor negotiations. The contingency for professional support will be factored into the Operations and Services base budget in future years.
- ◆ Safety and proper ergonomics are an important consideration for employee wellness. In order to provide ergonomic options for staff and ensure workplace safety, an increase in appropriations of \$7,200 has been included in the budget for the purchase of six sit-stand stations. This increase is funded by one-time Net County Cost.
- ◆ A technical adjustment is recommended to increase appropriations by \$7,117 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

**STAFFING IMPACTS**

- ◆ The Department is requesting to add one Maintenance Engineer I position and one block-budgeted Maintenance Engineer I/II position to be responsible for the general maintenance of Tenth Street Place (TSP) structures and grounds, provide routine preventative maintenance, and perform cubicle construction and modifications. These positions will be funded through the TSP JPA budget.
- ◆ The Department is also requesting to transfer out five positions to the Focus on Prevention budget: one Deputy Executive Officer position, one Manager IV position, two Manager III positions, and one Confidential Assistant IV position.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$8,221,074 be approved for Chief Executive Office – Operations and Services. This budget is funded by \$2,984,866 in estimated departmental revenue and a \$5,236,208 contribution from the General Fund.

It is also recommended to add one Maintenance Engineer I position and one block-budgeted Maintenance Engineer I/II position and to transfer out five positions to the newly created Focus on Prevention budget.

Total recommended authorized positions— 50\*

\*Through a separate agenda item dated May 23, 2017, one Deputy Executive Officer position, one Manager IV position, one Manager III position, and one Confidential Assistant IV position were added effective July 8, 2017.

Note: CEO-Focus on Prevention has five authorized positions included in CEO-County Operations, not included in the 50 noted above.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Plant Acquisition**

**CHIEF EXECUTIVE OFFICE—ADA SELF-EVALUATION AND TRANSITION PLAN PROJECT**

Budget Unit 0100 0016066  
 General Fund

**SERVICES PROVIDED**

This budget funds improvements to the County’s facilities, programs and policies, as outlined in the Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan.

<b>Chief Executive Office - ADA Self-Evaluation and Transition Plan Project</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$193,520	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$193,520</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$145,142	\$473,723	\$0	\$500,000	\$500,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$145,142</b>	<b>\$473,723</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$48,378)</b>	<b>\$473,723</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ This budget is supported by annual contributions of Net County Cost; there is no external revenue source for the Chief Executive Office – ADA Self-Evaluation and Transition Plan Project.

**BUDGET AND OPERATIONS**

- ◆ Prior to Fiscal Year 2017-2018 this budget was treated as a Capital Project; the Chief Executive Office recommends the ongoing ADA budget within CEO Operations, effective with the Final Budget 2017-2018.

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The Americans with Disabilities (ADA) Self-Evaluation and Transition Plan Project budget was originally used to hire an expert consultant to assist the County with its required ADA Self-Evaluation and Transition Plan. In Fiscal Year 2017-2018, this budget will be used to complete the consultant’s work and to initiate a prioritized phased plan for implementation.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - ADA Self-Evaluation and Transition Plan Project</b>								
0100 0016006 General Fund								
Total Revenue	\$0	\$0	\$0	\$193,520	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$0	\$0	\$0	\$145,142	\$529,358	\$473,723	(\$55,635)	89.49%
Net County Cost	\$0	\$0	\$0	(\$48,378)	\$529,358	\$473,723	(\$55,635)	89.49%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ On March 27, 2016, the County hired an expert consultant to assist the County with its required Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan. The Self Evaluation and Transition Plan, nearing completion, will outline required improvements to the County’s facilities and public rights of way and programs. The County is required by the Americans with Disabilities Act to provide an annual action plan and budget to remedy the findings in the Transition Plan.
- ◆ In addition to physical improvements, the County is required to remedy findings pertaining to accessibility of its programs and information. The Final Budget includes \$500,000 in annual contributions to this Americans with Disabilities Act Self-Evaluation and Transition Plan Budget for improvements

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$500,000 be approved for Chief Executive Office – ADA Self-Evaluation and Transition Plan Project. This budget is funded by a \$500,000 contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Transportation Terminals**

**CHIEF EXECUTIVE OFFICE—AIRPORT**  
 Budget Unit 0100 0016041  
 General Fund

**SERVICES PROVIDED**

This budget funds improvements at the Modesto City/County Airport. The revenue received from Aircraft Taxes is used to fund this budget and is transferred to the City of Modesto for improvements to the facility. Such improvements have included maintenance of airplane hangars, installation of fire suppression systems and security improvements.

<b>Chief Executive Office - Airport</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$1,538	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$1,538</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$147,624	\$189,286	\$190,000	\$0	\$190,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$147,624</b>	<b>\$189,286</b>	<b>\$190,000</b>	<b>\$0</b>	<b>\$190,000</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$147,624</b>	<b>\$187,748</b>	<b>\$190,000</b>	<b>\$0</b>	<b>\$190,000</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue from Aircraft Taxes is posted once a year and is budgeted in the Discretionary Revenue Budget. Based on actuals received in Fiscal Year 2016-2017, it is estimated that the County will receive \$190,000 in estimated revenue for Fiscal Year 2017-2018, which is a slight increase over the prior year.
- ◆ Aircraft tax revenue has declined over the past few years, Fiscal Years 2014-2015 and 2015-2016, due to the number of aircraft in the county and the decreased value as the aircrafts age. There was a slight increase in Fiscal Year 2016-2017.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes funding in the amount of \$190,000, which is available to use as local match in securing airline service or to fund capital improvements as approved by the Airport Advisory Board during Fiscal Year 2017-2018.
- ◆ A status report on the capital improvements completed will be provided to the Chief Executive Office within 60 days after the end of the fiscal year.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$190,000 be approved for Chief Executive Office - Airport. This budget is funded by a \$190,000 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ Aircraft tax revenue is collected through the Discretionary Revenue budget and has declined over the past few years due to the number of aircraft in the county and the decreased value as the aircrafts age. The actuals for Fiscal Year 2013-2014 and 2014-2015 do not accurately reflect the revenue received, which was \$234,160 and \$209,309 respectively. A true-up is reflected in Fiscal Year 2015-2016, where actual revenue that fiscal year was \$186,155. There was a slight increase in revenue in Fiscal Year 2016-2017.

**Five-Year History**

Five-Year History	FY 2012-2013 Actuals	FY 2013-2014 Actuals	FY 2014-2015 Actuals	FY 2015-2016 Actuals	FY 2016-2017 Legal Budget	FY 2016-2017 Actuals	Change Column F - Column E	% of Legal Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Airport</b>								
0100 0016041 General Fund								
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$1538	\$1538	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$0	\$241,000	\$241,000	\$147,624	\$189,286	\$189,286	\$0	100.00%
Net County Cost	\$0	\$241,000	\$241,000	\$147,624	\$189,286	\$187,748	(\$1538)	99.19%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no requests for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$190,000 be approved for Chief Executive Office - Airport. This budget is funded by a \$190,000 contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—APPROPRIATIONS FOR CONTINGENCIES**

Budget Unit 0100 0016071  
 General Fund

**SERVICES PROVIDED**

This budget serves as the contingency fund for Stanislaus County. The purpose of Appropriations for Contingencies is to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions in Federal and/or State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. In order to meet these needs, adequate base funding in this budget is critical. A policy was approved in the 2015-2016 Adopted Final Budget that requires the base amount in Appropriations for Contingencies be set at a level of at least 2% of total projected General Fund revenue of the same budget year. Effective with the 2017-2018 Proposed Budget, the policy is modified to set the base amount to fund at least 2% of the average annual General Fund revenue of the preceding three fiscal years.

Funds from Appropriations for Contingencies can only be transferred to departmental operating budgets by a 4/5 vote of the Board of Supervisors.

<b>Chief Executive Office - Appropriations for Contingencies</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$14,659,335	(\$715,666)	\$13,943,669
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,659,335</b>	<b>(\$715,666)</b>	<b>\$13,943,669</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,659,335</b>	<b>(\$715,666)</b>	<b>\$13,943,669</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.



**REVENUE AND FUNDING SOURCES**

- ◆ The Appropriations for Contingencies budget uses General Fund dollars to provide for County contingencies and does not receive any revenue.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$14,659,335, an increase of \$1,711,074 over the 2016-2017 Adopted Final Budget of \$12,948,261.
- ◆ The Proposed Budget includes a base of \$5,914,000 to fund unexpected County needs during the year and an additional \$8,745,335 as follows:
  - ◆ Salary costs not included through the Zero-Based Budget process for Phase II General Fund departments, including rebates for departments that do not experience a 5% vacancy rate and reimbursement for termination cash-outs;
  - ◆ Department requests for budget balancing deferred to Final Budget;
  - ◆ Estimated 2018 health insurance increases, potential labor exposure, and potential retirement increases; and
  - ◆ Jail Medical for the use of the Outpatient Housing Unit in the Sheriff Detention facilities.

The following chart lists the transfers from Appropriations for contingencies for the last five years:

FISCAL PERIOD	AMOUNT TRANSFERRED
Fiscal Year 2012-2013	\$1,966,747
Fiscal Year 2013-2014	\$1,556,700
Fiscal Year 2014-2015	\$3,472,613
Fiscal Year 2015-2016	\$3,227,037
Fiscal Year 2016-2017*	\$5,713,743

\*As of 5/5/17, including Third Quarter Adjustments

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$14,659,335 be approved for Chief Executive Office – Appropriations for Contingencies. This budget is funded by a \$14,659,335 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ Appropriations for Contingencies does not function like a typical budget in that it transfers funding to other budgets, shown as a credit against the legal budget, but does not actually expend funds directly, resulting in zero actuals. An exception was Fiscal Year 2012-2013, when \$410,631 was provided directly as a contribution to the cities of Ceres, Newman, Turlock, and Waterford for the reallocation of property Tax Administration Fees.

**Five-Year History**

Five-Year History	FY 2012-2013 Actuals	FY 2013-2014 Actuals	FY 2014-2015 Actuals	FY 2015-2016 Actuals	FY 2016-2017 Legal Budget	FY 2016-2017 Actuals	Change Column F- Column E	% of Legal Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Appropriations for Contingencies</b>								
0100 0016071 General Fund								
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$410,631	\$0	\$0	\$0	\$4,760,640	\$0	(\$4,760,640)	0.00%
Net County Cost	\$410,631	\$0	\$0	\$0	\$4,760,640	\$0	(\$4,760,640)	0.00%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ On May 23, 2017, the Board of Supervisors approved the County Retirement Contribution Rates for Fiscal Year 2017-2018, which included an increase in Retirement rates .22% higher than those included in the Salaries and Benefits calculations for departments for the 2017-2018 Adopted Proposed Budget. Funding for the increase in costs to General Fund departments has been included in the 2017-2018 Final Budget as a technical adjustment to affected budgets. The total adjustment of \$715,666 is funded through the use of Appropriations for Contingencies. If approved, a total of \$13,943,669 will remain in Appropriations for Contingencies for use in Fiscal Year 2017-2018.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$13,943,669 be approved for Chief Executive Office – Appropriations for Contingencies. This budget is funded by a \$13,943,669 contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Finance**

**CHIEF EXECUTIVE OFFICE—CAPITAL IMPROVEMENT FINANCING AUTHORITY**  
 Budget Unit 0100 0016021  
 General Fund

**SERVICES PROVIDED**

This budget provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives.

<b>Chief Executive Office - C.I.F.A.</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$32,132	\$24,641	\$140,633	\$0	\$140,633
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$32,132</b>	<b>\$24,641</b>	<b>\$140,633</b>	<b>\$0</b>	<b>\$140,633</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$32,132</b>	<b>\$24,641</b>	<b>\$140,633</b>	<b>\$0</b>	<b>\$140,633</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Capital Improvement Financing Authority (C.I.F.A.) budget does not receive any revenue and is funded entirely by a contribution from the General Fund.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$140,633, with no change from the Adopted Final Budget of \$140,633.

- ◆ In the Fiscal Year 2017-2018, service levels are projected at the Fiscal Year 2016-2017 level and include funding of \$85,513 for arbitrage and disclosure services, \$35,120 for financial advisor charges related to financing initiatives and analysis, and \$20,000 for commercial insurance.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$140,633 be approved for the Chief Executive Office – Capital Improvement Financing Authority. This budget is funded by a \$140,633 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ In Fiscal Year 2016-2017, the County’s Debt Management consisted of defeasance (pay-off) of existing Certificates of Participation (COP), which was debt incurred for the Community Services Facility, Public Safety Center, Minimum Security Facility, Sheriff’s Operations Center, Agricultural Center and the Ray Simon Training Center, and to finance the Community Services Facility heating ventilation and air conditioning (HVAC) system upgrade project. Many of the expenditures for expert consultants were paid for out of the (HVAC) system project budget rather than the (C.I.F.A.) budget due to the fact that the borrowing of new debt allows the County to be reimbursed for the cost of debt issuance from project financing.

**Five-Year History**

Five-Year History	FY 2012-2013 Actuals	FY 2013-2014 Actuals	FY 2014-2015 Actuals	FY 2015-2016 Actuals	FY 2016-2017 Legal Budget	FY 2016-2017 Actuals	Change Column F- Column E	% of Legal Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - C.I.F.A.</b>								
0100 0016021 General Fund								
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$32,692	\$33,802	\$29,565	\$32,132	\$140,633	\$24,641	(\$115,992)	17.52%
Net County Cost	\$32,692	\$33,802	\$29,565	\$32,132	\$140,633	\$24,641	(\$115,992)	17.52%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for the Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$140,633 be approved for Chief Executive Office – Capital Improvement Financing Authority. This budget is funded by a \$140,633 contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Property Management**

**CHIEF EXECUTIVE OFFICE—COUNTY FACILITIES**

Budget Unit 0100 0016091  
 General Fund

**SERVICES PROVIDED**

This budget provides funding for minor facility improvements and costs associated with maintaining certain County property, including telecommunications and internet service for the United Community Center in Grayson; utilities and building and preventive maintenance associated with the Keyes Community Center, Paradise-Burbank Hall, Law Library, Mancini Hall, and 12<sup>th</sup> Street Parking Garage; and for other County facility-related expenses.

<b>Chief Executive Office - County Facilities</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$7,512	\$3,622	\$5,750	\$0	\$5,750
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$4,038	\$3,160	\$0	\$0	\$0
Other Financing Sources	\$103,643	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$115,193</b>	<b>\$6,782</b>	<b>\$5,750</b>	<b>\$0</b>	<b>\$5,750</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$80,511	\$22,039	\$79,467	\$0	\$79,467
Other Charges	\$564,001	\$580,773	\$648,609	\$0	\$648,609
Fixed Assets					
Equipment	\$5,900	\$103,256	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$35,375	\$39,535	\$40,000	\$0	\$40,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$685,787</b>	<b>\$745,603</b>	<b>\$768,076</b>	<b>\$0</b>	<b>\$768,076</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$570,594</b>	<b>\$738,821</b>	<b>\$762,326</b>	<b>\$0</b>	<b>\$762,326</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$5,750, with no change from the 2016-2017 Adopted Proposed Budget of \$5,750.
- ◆ Revenue for the Proposed Budget is derived from the rental of County facilities and is estimated based on historical data and projections.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$768,076, with no change from the 2016-2017 Adopted Proposed Budget of \$768,076.
- ◆ In the Proposed Budget, service levels were maintained at the Fiscal Year 2016-2017 level.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$768,076 be approved for the Chief Executive Office – County Facilities. This budget is funded by \$5,750 in estimated department revenue and a \$762,326 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ Costs for changes and various improvements to the County Facilities Budget vary from year to year depending on needed maintenance and repair projects and utility costs. In addition, the County Facilities budget includes \$2.5 million in previously approved appropriations for modernization of Harvest Hall and creation of alternate Emergency Operations Centers, which will begin in Fiscal Year 2017-2018.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - County Facilities</b>								
0100 0016091 General Fund								
Total Revenue	\$61,457	\$883,223	\$9,207	\$115,193	\$5,750	\$6,782	\$1,032	117.95%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$4,686,550	\$758,007	\$5,394,960	\$685,787	\$4,033,027	\$745,603	(\$3,287,424)	18.49%
Net County Cost	\$4,625,093	(\$125,216)	\$5,385,753	\$570,594	\$4,027,277	\$738,821	(\$3,288,456)	18.35%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for the Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$768,076 be approved for Chief Executive Office – County Facilities. This budget is funded by \$5,750 in estimated departmental revenue and a \$762,326 contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Property Management**

**CHIEF EXECUTIVE OFFICE—CROWS LANDING AIR FACILITY**  
 Budget Unit 0100 0016046  
 General Fund

**SERVICES PROVIDED**

The Crows Landing Air Facility budget provides funding for security and master planning of the air facility acquired from the Federal government in late 2004. The County has designated the former Crows Landing Air Facility as the Crows Landing Industrial Business Park for the purpose of job creation.

<b>Chief Executive Office - Crows Landing Air Facility</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$173,895	\$177,534	\$181,126	\$0	\$181,126
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$83,385	\$154,230	\$80,000	\$0	\$80,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$257,280</b>	<b>\$331,764</b>	<b>\$261,126</b>	<b>\$0</b>	<b>\$261,126</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$298,222	\$311,692	\$240,716	\$54,229	\$294,945
Other Charges	\$29,641	\$408,292	\$20,410	\$0	\$20,410
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$327,863</b>	<b>\$719,984</b>	<b>\$261,126</b>	<b>\$54,229</b>	<b>\$315,355</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$70,583</b>	<b>\$388,220</b>	<b>\$0</b>	<b>\$54,229</b>	<b>\$54,229</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Chief Executive Office currently manages an agricultural lease agreement of approximately 1,112 acres. Lease revenue is a significant component to the progressive and on-going planning of this development project. Additionally, the air facility has several temporary uses throughout the year that bring in additional revenue.
- ◆ A farm lease between Stanislaus County and Melvin T. Wheeler and Sons is currently in place and terminates November 9, 2017. A new Request for Proposal will be issued early in the new fiscal year and a new lease will be in place effective November 10, 2017. The Proposed Budget assumes the current lease rate with a 2% escalator.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a slight increase to balance with the estimated revenue, which includes a 2% escalator on farm lease revenue. This budget funds master planning efforts and an existing security contract with the City of Patterson, which is in effect through November 30, 2017.
- ◆ On October 15, 2013, the Board of Supervisors approved an agreement for professional services with AECOM Technical Services, Inc. for land use, engineering, and environmental consultant services for the Crows landing development project.
- ◆ The Chief Executive Office, Planning and Community Development, and Public Works Department, along with AECOM have been engaged in determining the most appropriate land use configuration/concept to serve as the basis for the project description under the California Environmental Quality Act (CEQA). The Draft Environmental Impact Report and Specific Plan for the Crows Landing Industrial Business Park project has been completed. CEQA certification is anticipated in August 2017.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$261,126 be approved for Chief Executive Office – Crows Landing Air Facility. This budget is funded by \$261,126 in estimated department revenue.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ In Fiscal Year 2012-2013, a one-time disbursement in the amount of \$685,000 from the Economic Development Bank was received for the Crows Landing Industrial Business Park CEQA project. Revenue has been increasing since Fiscal Year 2013-2014 due to the increased temporary uses each year. Increases in costs reflect the work being done for land use, engineering, and environmental consultant services for the Crows landing development project.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Crows Landing Air Facility</b>								
0100 0016046 General Fund								
Total Revenue	\$796,632	\$177,370	\$210,836	\$257,280	\$277,535	\$331,764	\$54,229	19.54%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$152,511	\$317,896	\$327,310	\$327,863	\$1,710,343	\$719,984	(\$990,359)	42.10%
Net County Cost	(\$644,121)	\$140,526	\$116,474	\$70,583	\$1,432,808	\$388,220	(\$1,044,588)	27.10%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ Temporary use revenue came in \$54,229 more than budgeted revenue in Fiscal Year 2016-2017. The budget includes an increase of \$54,229 in net county cost to budget this revenue for future Crows landing development project needs.



**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$315,355 be approved for Chief Executive Office – Crows Landing Air Facility. This budget is funded by \$261,126 in estimated department revenue and \$54,229 general fund contribution.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**CHIEF EXECUTIVE OFFICE—DEBT SERVICE**

Budget Unit 0100 0016081  
 General Fund

**SERVICES PROVIDED**

This budget provides funding for County debt obligations, including Certificates of Participation, 2012 Lease Refunding, 2013 Lease Refunding, and Tobacco Endowment Fund Debt Service.

**Certificates of Participation**

- ◆ Created in conjunction with lease agreements, which encumber County-owned property, Certificates of Participation (COP) are securities issued and marketed to investors in a manner similar to tax-exempt bonds. Historically, Stanislaus County debt has primarily been in the form of COPs.
- ◆ In a COP transaction, the County enters into an agreement with a third party, the Stanislaus County Capital Improvements Financing Authority (CIFA), to lease an asset (normally a building) over a specific period of time at a predetermined total cost. The asset, owned by the County and leased to CIFA, is then subleased back to the County. In this transaction, CIFA sells certificates in order to make its total lease payment to the County at the beginning of the lease period. With that lump sum (advance) lease payment, the County then builds or buys the property.

The following chart reflects the Fiscal Year 2017-2018 activity for the Certificate of Participation paid off in Fiscal Year 2016-2017:

Governmental Activities	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2007 Series A Refunding: Community Services Facility, Public Safety Center, Minimum Security Facility, Sheriff Operations Center, Agricultural Center, Ray Simon Training Center	3.65-5.75	2/1/2007	5/1/2018	\$40,540,000	\$0	\$0	\$0	\$0
<b>TOTAL GOVERNMENTAL ACTIVITIES:</b>				<b>\$40,540,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**2012 Lease Refunding**

- ◆ On July 24, 2012, the Board of Supervisors approved a resolution to refinance the 1998 A COP through a private placement financing with the Bank of the West to reduce the County's annual General Fund debt service obligation. The refinancing included the following:
  - ◆ An Amended and Restated Facilities Lease/Purchase Agreement between City-County Capital Improvements Financing Authority and the Stanislaus County Capital Improvements Financing Authority;
  - ◆ The Facilities Sublease with the Bank of the West;
  - ◆ The Assignment Agreement by and between Stanislaus County Capital Improvements Financing Authority and the Bank of the West; and
  - ◆ Supplemental Agreement between the County of Stanislaus and Bank of the West.
- ◆ The refinancing action resulted in the prepayment of the 1998 A COP and a new 2012 Lease Refunding Action in the form of a private placement with the Bank of the West.

The following chart reflects the Fiscal Year 2017-2018 activity for the private placement of the 2012 Lease Refunding:

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2012 Lease Refunding Public Administration Center 10th Street Place	1.99	8/1/2012	6/1/2018	\$8,687,050	\$1,656,163	\$1,656,163	\$32,958	\$0
<b>TOTAL GOVERNMENTAL ACTIVITIES:</b>				<b>\$8,687,050</b>	<b>\$1,656,163</b>	<b>\$1,656,163</b>	<b>\$32,958</b>	<b>\$0</b>

**2013 Lease Refunding**

- ◆ A strategy to create capacity in the General Fund for future exposures such as the AB900 Phase II Jail Expansion staffing costs was developed and approved by the Board of Supervisors on July 16, 2013. The debt acceleration strategy for the 2004 A and 2004 B Certificates of Participation (Gallo Center, 12<sup>th</sup> Street Office and Garage, and Salida Library renovation) included an internal borrowing from the County Treasury and the one-time buy-down of \$4,650,000 of the debt as part of the refinancing plan.

The following chart reflects the Fiscal Year 2017-2018 activity for the 2013 Lease Refunding:

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2013 Lease Refunding Gallo Center for the Arts (Formerly 2004 A COP)	1.50	8/1/2013	8/1/2017	\$7,034,400	\$1,796,400	\$1,796,400	\$13,473	\$0
2013 Lease Refunding - 12th Street Office and Garage (Formerly 2004 B)	1.50	8/1/2013	8/1/2017	\$8,707,649	\$2,223,704	\$2,223,704	\$16,678	\$0
2013 Lease Refunding Nick Blom Salida Regional Library (Formerly 2004 B COP)	1.50	8/1/2013	8/1/2017	\$3,797,951	\$969,896	\$969,896	\$7,274	\$0
<b>TOTAL GOVERNMENTAL ACTIVITIES:</b>				<b>\$19,540,000</b>	<b>\$4,990,000</b>	<b>\$4,990,000</b>	<b>\$37,425</b>	<b>\$0</b>

**HVAC Financing**

- ◆ On August 16, 2016, the Board of Supervisors approved a lease financing plan for the replacement of the aging and deteriorating Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility (CSF). As collateral for the project, the County agreed to lease Pod C of the CSF and the improvements thereto to the Stanislaus County Capital Improvements Financing Authority (CIFA) pursuant to a Site Lease, with the County in turn subleasing Pod C and its improvements back from CIFA pursuant to a Facilities Sublease. CIFA has entered into an Agreement with the Bank of the West where it assigns rights and lease payments to the Bank of the West in exchange for \$7,775,000 in project financing.
- ◆ In order to use Pod C as collateral for the CSF HVAC project, the financing plan included the defeasance of the 2007 A COP established through an agreement between the County, the Stanislaus County CIFA, and the Bank of New York Mellon Trust Company, N.A., as Trustee. The County utilized funds held by the Trustee for the 2017-2018 payment and accelerated the payment for Fiscal Year 2016-2017.

The following chart reflects the Fiscal Year 2017-2018 activity for the private placement of the HVAC Financing:

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2017	2017-2018 Debt Obligation Principal	2017-2018 Debt Obligation Interest	Remaining Principal Balance to Maturity
2016 HVAC Financing - CSF Pod C Finances an HVAC system at the Community Services Agency, including pay off of 2007 A COP	2.24	8/31/2016	6/1/2031	\$7,775,000	\$7,390,000	\$455,000	\$165,536	\$6,935,000
<b>TOTAL GOVERNMENTAL ACTIVITIES:</b>				<b>\$7,775,000</b>	<b>\$7,390,000</b>	<b>\$455,000</b>	<b>\$165,536</b>	<b>\$6,935,000</b>

**Tobacco Endowment Fund Debt Service**

- ◆ On June 6, 2000, the Board of Supervisors authorized the Chief Executive Office and the Debt Advisory Committee to securitize the County’s share of Tobacco Settlement Revenues (TSR) resulting from the master settlement agreement in resolution of cigarette-smoking related litigation in 1998.
- ◆ In March 2002 and March 2006, the County sold its interest in the TSRs and those funds were placed in the Stanislaus Tobacco Endowment Funds – Series 2002 and Series 2006.
- ◆ Series 2006 Tobacco Endowment funding was used for the design-build construction of the Thomas W. Mayfield Regional Animal Services Facility and a 10% cash match requirement for Assembly Bill 900 (AB 900) Phase II Jail Construction funding as a match to the \$80 million in State lease revenue financing used to construct 552 new jail beds, a day reporting center, and intake, release, and transportation functions at the Public Safety Center site.
- ◆ The County has a discipline of repaying the Tobacco Endowment Funds both principal and lost earnings as Committed Fund balance in the General Fund to ensure these funds can be preserved and are available for future major capital purposes.
- ◆ Each of the 2006 Tobacco Endowment Funds financing are outlined below:
  - ◆ Animal Services Debt Service – The Joint Powers Agency Agreement between Stanislaus County and the cities of Modesto, Ceres, Hughson, Patterson, and Waterford identified the process for debt service payments to repay the County over 25 years for the cost of the construction of the new Thomas W. Mayfield Regional Animal Services Facility. The County financed the project using funds from the County’s 2006 Tobacco Endowment Fund and each partner’s proportion of capitalized costs is fixed and will include the respective share for interest expense, with the payment share for the County and partnering cities based on the average intake percentage over a specific three-year period, Fiscal Year 2007-2008 through Fiscal Year 2009-2010, identified in the following table.

<b>JPA Partner</b>	<b>2007-2008 Intake</b>	<b>2008-2009 Intake</b>	<b>2009-2010 Intake</b>	<b>Average Percentage</b>
Stanislaus County	43.2%	37.5%	40.9%	40.5%
City of Modesto	41.0%	45.7%	41.9%	42.9%
City of Ceres	11.0%	11.0%	11.2%	11.1%
City of Patterson	2.3%	2.8%	2.7%	2.6%
City of Waterford	1.3%	1.7%	2.1%	1.7%
City of Hughson	1.2%	1.3%	1.2%	1.2%

- ◆ 2006 Tobacco Endowment Fund financing Plan for AB 900 Jail Construction and Coroner Re-Use of Medical Arts Building – The Board of Supervisors approved an internal borrowing from the 2006 Tobacco Endowment fund totaling \$13.2 million to fund the \$7 million cash match requirement for AB 900 Phase II Jail Construction funding and \$6.2 million for the Coroner’s Re-Use of the Medical Arts Building in downtown Modesto. The Debt Advisory Committee approved the financing plan and recommended the terms of repayment of lost interest earnings to the 2006 Tobacco Endowment Fund include the provision that the aggregate interest rate shall not exceed 4.5% during the 20-year term of repayment to ensure that the total interest paid would not exceed the interest cost if the debt had been issued through a private bank placement at a fixed rate of 4.5%.

<b>Chief Executive Office - Debt Service</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$446,186	\$571,297	\$1,196,396	\$0	\$1,196,396
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,383,346	\$1,259,719	\$1,177,930	\$0	\$1,177,930
Miscellaneous Revenue	\$63,951	\$0	\$0	\$0	\$0
Other Financing Sources	\$3,279,223	\$3,287,995	\$3,279,551	\$0	\$3,279,551
<b>Total Revenue</b>	<b>\$5,172,706</b>	<b>\$5,119,011</b>	<b>\$5,653,877</b>	<b>\$0</b>	<b>\$5,653,877</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$143,912	\$101,357	\$101,357	\$0	\$101,357
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$13,819,216	\$11,198,988	\$7,849,002	\$7,100,000	\$14,949,002
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$85,930)	(\$85,929)	(\$71,435)	\$0	(\$71,435)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$13,877,198</b>	<b>\$11,214,416</b>	<b>\$7,878,924</b>	<b>\$7,100,000</b>	<b>\$14,978,924</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$8,704,492</b>	<b>\$6,095,405</b>	<b>\$2,225,047</b>	<b>\$7,100,000</b>	<b>\$9,325,047</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$5,653,877, an increase of \$620,536 from the Fiscal Year 2016-2017 Adopted Final Budget of \$5,033,341.
- ◆ Revenue is estimated for the Proposed Budget based on historical trends for building rent, the Criminal Justice Facilities fund, and Public Facilities Fees revenue.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$7,878,924, a decrease of \$3,898,568 from the 2016-2017 Adopted Final Budget of \$11,777,492.
- ◆ Debt has decreased in the 2017-2018 Proposed Budget due to the payoff of the 2007 A Refunding COP in Fiscal Year 2016-2017.

The following table reflects the debt service obligations for Fiscal Year 2017-2018, including offsetting revenue and intrafund charges of \$71,435 which will be applied to reduce the debt obligation in the Proposed Budget of \$7,878,924.

2017-2018 Debt Service					
Certificate of Participation	Description	Pay off Date	Proposed Budget Appropriations/ Debt Obligation	Budgeted Offsetting Revenue	Total Net Debt Obligation
2013 Lease Refunding	Gallo Center for the Arts	Aug 2017	\$ 1,809,873	\$ -	\$ 1,809,873
2013 Lease Refunding	12th Street Office and Parking Garage	Aug 2017	\$ 2,240,382	\$ 948,293	\$ 1,292,089
2013 Lease Refunding	Salida Library	Aug 2017	\$ 977,170	\$ 978,990	\$ (1,820)
2012 Lease Refunding	Public Administration Center (10th Street Place)	June 2018	\$ 1,689,121	\$ 792,817	\$ 896,304
HVAC Financing	Community Services Facility (Pod C)	June 2031	\$ 620,536	\$ 620,536	\$ -
Other Rents and Financing Sources			\$ (71,435)	\$ 2,313,241	\$ (2,384,676)
<b>SubTotal</b>			<b>\$ 7,265,647</b>	<b>\$ 5,653,877</b>	<b>\$ 1,611,770</b>
2006 Tobacco Endowment Fund	AB 900 Jail Construction	June 2032	\$ 511,920	\$ -	\$ 511,920
2006 Tobacco Endowment Fund	Animal Services Facility (County)	June 2035	\$ 101,357	\$ -	\$ 101,357
<b>Total</b>			<b>\$ 7,878,924</b>	<b>\$ 5,653,877</b>	<b>\$ 2,225,047</b>

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$7,878,924 be approved for Chief Executive Office – Debt Service. This budget is funded by \$5,653,877 in estimated revenue and a \$2,225,047 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The level of appropriations and expenditures in the Debt Service budget varies depending on the County’s outstanding debt obligations. The changes in Fiscal Year 2017-2018 reflect the defeasance (pay-off) of the 2007A Series COP, used to finance the Community Services Facility, Public Safety Center, Minimum Security Facility, Sheriff’s Operations Center, Agricultural Center and the Ray Simon Training Center, and the financing of the Community Services Facility heating ventilation and air conditioning (HVAC) upgrade project.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Debt Service</b>								
0100 0016081 General Fund								
Total Revenue	\$4,769,041	\$5,202,967	\$5,122,944	\$5,172,706	\$5,033,341	\$5,119,011	\$85,670	101.70%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$9,624,491	\$5,820,481	\$12,112,407	\$13,877,198	\$11,777,492	\$11,214,416	(\$563,076)	95.22%
Net County Cost	\$4,855,450	\$10,617,514	\$6,989,463	\$8,704,492	\$6,744,151	\$6,095,405	(\$648,746)	90.38%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ The Final Budget includes the use of an assignment of \$7.1 million to pay off the AB 900 Jail Project Tobacco borrowing debt. This is expected to cover the payoff, including the original borrowing of \$6.1 million and interest incurred.
- ◆ Of note, the County expects to reduce its debt obligation on the HVAC Financing – CSF Pod C by returning an estimated \$1.5 million unspent project funds. This will occur by March 2018.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$14,978,924 be approved for Chief Executive Office – Debt Service. This budget is funded by \$5,653,877 in estimated departmental revenue and a \$9,325,047 general fund contribution.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—FOCUS ON PREVENTION**

Budget Unit 0100 0016001  
General Fund

**SERVICES PROVIDED**

This budget was established effective July 1, 2015, to fund the County portion of the activities and services provided through the community initiative, Focus on Prevention, approved by the Board of Supervisors on March 31, 2015, as a ten year or longer county-wide transformation process.

Focus on Prevention is a multi-sector collaborative process which recognizes no one sector alone can resolve the fundamental challenges confronting families and communities in the County. The ten sectors identified for participation include: government, business, non-profit, philanthropy, education, faith, health, neighborhoods, media and arts, sports, and entertainment. By breaking down the silos that often separate us and working together, we can increase efficiency and effectiveness, learn “what works” for us, and hold ourselves mutually accountable with our community partners and stakeholders to improve the quality of life among all Stanislaus County’s residents and families. The focus is prevention, requiring that the community as a whole address root causes and not just treat the symptoms.

Focus on Prevention is driven to achieve and sustain the following results:

- ◆ Our **families are healthy** – physically, mentally, emotionally, and spiritually.
- ◆ Our families are supported by **strong and safe neighborhoods and communities**.
- ◆ Our children and young people are getting a **first-rate education – from cradle to career**.
- ◆ Our families are participating in and supported by a **healthy economy**.
- ◆ People who are homeless in Stanislaus County **permanently escape homelessness**.
- ◆ People who are at risk of homelessness **do not become homeless**.

The Focus on Prevention initiative has been designed in a series of phases. The first phase focused on the issues surrounding homelessness, the desire to help those who are homeless to permanently escape homelessness and how to identify those who are at risk of homelessness and develop resources so that they do not become homeless.

The Focus on Prevention has emerged as a shared community vision and foundation for ongoing transformation and culture change that will lead to tangible improvements in the lives of Stanislaus County residents. Guided by a Stewardship Council, recognized by the Board of Supervisors, and a broad network of community partners, Focus on Prevention acts as a catalyst for significant systems-level transformation and impact in preventing and reducing homelessness. This effort has launched the second phase of planning, strengthening families.

Ultimately, this Initiative is about who we are as a County. One of the defining values for this effort is a simple declaration: “there is no other.” What this means is it is up to us, all of us together, to create the future we want for all of our families and communities.



<b>Chief Executive Office - Focus on Prevention</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$139,756	\$139,756
Charges for Service	\$44,696	\$0	\$0	\$135,677	\$135,677
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$44,696</b>	<b>\$0</b>	<b>\$0</b>	<b>\$275,433</b>	<b>\$275,433</b>
Salaries and Benefits	\$0	\$0	\$0	\$732,199	\$732,199
Services and Supplies	\$235,825	\$34,135	\$1,000,000	(\$9,290)	\$990,710
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	(\$447,476)	(\$447,476)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$235,825</b>	<b>\$34,135</b>	<b>\$1,000,000</b>	<b>\$275,433</b>	<b>\$1,275,433</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$191,129</b>	<b>\$34,135</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$1,000,000</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Chief Executive Office – Focus on Prevention budget is funded primarily by a contribution from the General Fund. The Board of Supervisors has a stated commitment to provide \$1,000,000 each year throughout the term of the initiative.
- ◆ External partner and Community support for Focus on Prevention efforts is administered by the United Way, acting as the Fiscal Agent and Administrator for facilitation, planning, and outcomes development.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$1,000,000, with no change from the 2016-2017 Adopted Final Budget.
- ◆ A comprehensive multi-year proposal for Focus on Prevention will be presented to the Board of Supervisors in late Spring 2017 that will rely on existing appropriations to further integrate the Initiative within the County organization.
- ◆ The Stewardship Council has initiated planning to ensure an equal commitment to sustainability from our community multi-sector partners.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,000,000 be approved for the Chief Executive Office – Focus on Prevention budget. This budget is funded by a \$1,000,000 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The five year history for Focus on Prevention does not demonstrate a trend for future projections, since the Initiative has been in existence for just three fiscal years beginning in 2014-2015. The Board of Supervisors has approved \$1 million each year for the Initiative, but actual costs have been substantially less than that amount, due primarily to the start-up process for Community participation. The Net County Cost savings realized in Fiscal Year 2016-2017 was returned to the County General Fund.
- ◆ External and internal partners have provided support for convenings, meetings, and materials, while the County Chief Executive Office has provided staff support funded in the CEO- Operations and Services budget unit. Effective in Fiscal Year 2017-2018, all staffing and infrastructure support for Focus on Prevention will be paid directly from the Focus on Prevention budget unit.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Focus on Prevention</b>								
0100 0016001 General Fund								
Total Revenue	\$0	\$0	\$16,257	\$44,696	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$0	\$0	\$37,175	\$235,825	\$1,837,000	\$34,135	(\$1,802,865)	186%
Net County Cost	\$0	\$0	\$20,918	\$191,129	\$1,837,000	\$34,135	(\$1,802,865)	186%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ On May 23, 2017, the Board of Supervisors approved the plan to integrate the Focus on Prevention within the County organization supported by a multi-year financing strategy for long-term sustainability. Further, the Board approved staff to proceed with implementing the Initial Homelessness Access Center to centralize outreach and services in a one-stop shop to prevent and reduce homelessness in our Community. The staffing model initially allocated the Focus on Prevention positions to the Chief Executive Office – Operations and Services budget unit which required a series of ongoing accounting transactions, since the funding and staffing were assigned to two separate CEO budget units.
- ◆ The Recommended Final Budget 2017-2018 changes the accounting design to assign the Focus on Prevention staff directly to Focus on Prevention, allowing for charges to other funding sources that may provide revenue to support various aspects of the initiative:
  - ◆ Deputy Executive Officer, funded by Focus on Prevention;
  - ◆ Manager IV – Focus on Prevention Coordinator, funded by Focus on Prevention;
  - ◆ Manager I/II/III – Housing & Supportive Services, Outreach & Engagement Site Director, funded by a partnership comprised of 45% Behavioral Health & Recovery Services (BHRS), 45% Community Services Agency (CSA), 10% Probation Local Community Corrections Partnership;
  - ◆ Manager I/II/III – Strengthening Families, funded by 2011 Realignment Innovation revenue;
  - ◆ Confidential IV – Administrative Support, funded by Focus on Prevention.
- ◆ The Final Budget includes an increase in appropriations and associated revenue in the amount of \$275,433 to transfer these five positions out of the Operations and Services budget and into the Focus on Prevention budget. This change will more appropriately align costs with the approved funding and provide greater transparency in the financial reporting of the Initiative. Technical adjustments to reduce Intrafund transfers and Services and Supplies were factored to appropriately record the balance of the projected Salaries & Benefits costs.

- ◆ There are no other recommended changes to the Focus on Prevention budget; existing resources will continue to provide for any purchases deemed necessary by the Focus on Prevention Deputy Executive Officer to support the Initiative, the Stewardship Council or Action Councils in conducting business or holding convenings, as well as for United Way for support for the Stewardship Council. In addition, this budget supports the modular rent/modular purchase and capital projects support to start up and operate the Initial Outreach and Engagement Center while plans continue for the development of a Homelessness Access Center.

#### **STAFFING IMPACTS**

- ◆ The Department is requesting to transfer in five positions from Operations and Services: one Deputy Executive Officer position, one Manager IV position, two Manager III positions, and one Confidential Assistant IV position to align the positions in the correct budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,275,433 be approved for Chief Executive Office – Focus on Prevention. This budget is funded by \$275,433 in department revenue and a \$1,000,000 contribution from the General Fund.

It is recommended to transfer in five positions from Operations and Services: one Deputy Executive Officer position, one Manager IV position, two Manager III positions, and one Confidential Assistant IV position. It is also recommended to block-budget one Manager III position that was recently added through a separate agenda item for Focus on Prevention to maintain consistency.

Total recommended authorized positions— 5

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—GENERAL FUND CONTRIBUTION TO OTHER PROGRAMS**  
 Budget Unit 0100 0016401  
 General Fund

**SERVICES PROVIDED**

This budget funds those programs for which no State or Federal mandate exists. These programs have a General Fund contribution as a result of a Board of Supervisors’ policy decision or contractual obligation. This budget also includes payments to outside agencies.

Funding for those programs that have a State or Federal requirement for local dollars as match or maintenance of effort are in the Chief Executive Office – Mandated County Match budget.

<b>Chief Executive Office - General Fund Contribution to Other Programs</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$218,570	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$218,570</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$4,237,406	\$3,806,620	\$3,879,312	\$89,452	\$3,968,764
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$3,341,905	\$6,867,977	\$1,763,143	\$249,487	\$2,012,630
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$7,579,311</b>	<b>\$10,674,597</b>	<b>\$5,642,455</b>	<b>\$338,939</b>	<b>\$5,981,394</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$7,360,741</b>	<b>\$10,674,597</b>	<b>\$5,642,455</b>	<b>\$338,939</b>	<b>\$5,981,394</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Chief Executive Office – General Fund Contribution to Other Programs budget does not receive any revenue and is funded entirely by a contribution from the General Fund.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$5,642,455, a decrease of \$2,344,423 from the 2016-2017 Adopted Final Budget of \$7,986,878.
- ◆ The overall decrease in the 2017-2018 Proposed Budget is due to the following adjustments:
  - ◆ A decrease of \$55,543 for the CEO – DOJ Drug and Alcohol program as the program will use fund balance;
  - ◆ A decrease of \$1,000,000 for the CEO – Stanislaus Veterans Center one-time costs associated with start-up costs for the center;
  - ◆ An increase of \$12,525 to fund the District Attorney – Unserved/Underserved Victims Advocacy and Outreach Program per grant agreement;
  - ◆ A decrease of \$2,733 for the District Attorney – Victim Compensation Program one-time costs;
  - ◆ A decrease of \$4,795 for the General Services Agency – 12<sup>th</sup> Street Office Building due to a reduction in costs;
  - ◆ An increase of \$122,921 to fund Environmental Resources Code Enforcement restoration;
  - ◆ An increase of \$83 to fund the Local Area Formation Commission due to updated costs;
  - ◆ A decrease of \$540,105 for North McHenry Sales Tax based on updated projections;
  - ◆ A decrease of \$876,000 for Public Works one-time costs for leveraging in 2016-2017; and
  - ◆ A decrease of \$776 for Sheriff – Court Security based on updated Cost Allocation Plan (CAP) charges.

General Fund contributions for the various departments, agencies, and programs supported by this budget are listed in the following table:

Fund/Department	2016-2017	Base Adjustments	2017-2018	2017-2018
	Adopted Final Budget		Recommended Adjustments	Recommended Proposed Budget
Area Agency on Aging	\$ 292,922	\$ -	\$ -	\$ 292,922
Chief Executive Office - County Fire Service Fund	212,988	-	-	212,988
Chief Executive Office - DOJ Drug & Alcohol	55,543	(55,543)	-	-
Chief Executive Office - Stanislaus Veterans Center	1,100,000	(1,000,000)	-	100,000
District Attorney - Elder Abuse Advocacy & Outreach	7,787	-	-	7,787
District Attorney - Real Estate Fraud	153,115	-	-	153,115
District Attorney - Unserved/Underserved	-	12,525	-	12,525
District Attorney - Victim Compensation Program	23,027	(2,733)	-	20,294
Environmental Resources	183,753	-	122,921	306,674
General Services Agency - 12th Street Office Building	25,295	(4,795)	-	20,500
Law Library	54,240	-	-	54,240
Library	491,810	-	-	491,810
Local Area Formation Commission (LAFCO)	188,605	83	-	188,688
North McHenry Sales Tax	2,740,105	(540,105)	-	2,200,000
Public Works	921,000	(876,000)	-	45,000
Sheriff - Court Security	100,304	(776)	-	99,528
Stanislaus Animal Services Agency (SASA)	1,432,102	-	-	1,432,102
Stanislaus Council of Governments (StanCOG)	4,282	-	-	4,282
<b>Other General Fund Contributions Total</b>	<b>\$ 7,986,878</b>	<b>\$ (2,467,344)</b>	<b>\$ 122,921</b>	<b>\$ 5,642,455</b>

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$5,642,455 be approved for the Chief Executive Office – General Fund Contribution to Other Programs budget. This budget is funded by a \$5,642,455 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ General Fund Contribution to Other Programs expenditures fluctuate based on the needs of County departments and agencies. In Fiscal Year 2014-2015, a sizable increase in contribution expenditures of \$16.8 million was used to accelerate the repayment of a Health Services Agency long-term operating deficit that had accumulated through June 30, 2003. While this budget is reliant on the County General Fund and does not receive revenue, the Local Area Formation Commission issued a reimbursement in Fiscal Year 2015-2016 for excess contributions received in previous years.
- ◆ Actual gross costs exceeded the legal budget in Fiscal Year 2016-2017 due to a late transfer for Community Development Funding slated for Fiscal Year 2015-2016; the Auditor-Controller’s office has the authority to override this category expense.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - General Fund Contribution to Other Programs</b>								
0100 0016401 General Fund								
Total Revenue	\$0	\$0	\$0	\$218,570	\$0	\$0	\$0	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$9,542,066	\$7,302,613	\$21,851,102	\$7,579,311	\$10,499,193	\$10,674,597	\$175,404	101.67%
Net County Cost	\$9,542,066	\$7,302,613	\$21,851,102	\$7,360,741	\$10,499,193	\$10,674,597	\$175,404	101.67%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A net increase in appropriations of \$338,939 is included in the Final Budget to accommodate updated information from six agencies and departments.
  - ◆ The District Attorney – Real Estate Fraud budget requires less from the General Fund due to the use of departmental fund balance and requested a reduced contribution of \$70,229, a reduction of \$82,886.
  - ◆ The Local Area Formation Commission (LAFCO) reduced its reliance on fund balance and requested an additional contribution from partners; for Stanislaus County this represents an increase of \$8,500 for a total contribution of \$197,188.
  - ◆ The Sheriff – Court Security budget has identified an increased need of \$292,373, bringing the total contribution for 2017-2018 to \$391,901.
  - ◆ Stanislaus Animal Services Agency approved the Joint Powers Authority (JPA) budget in June 2017, increasing costs to Stanislaus County by \$81,042; the total costs for the fiscal year are \$1,513,144.
  - ◆ Dues for the Stanislaus Council of Governments (StanCOG) has decreased by \$90, amounting to a cost of \$4,192 for 2017-2018.

- ◆ A contribution of \$40,000 is recommended for Workforce Development to fund its Information Technology Innovations project.

General Fund contributions for the various departments, agencies, and programs supported by this budget are listed in the following table and identify the changes included in the Final Budget:

Fund/Department	2017-2018		2017-2018
	Adopted Proposed Budget	Recommended Adjustments	Recommended Final Budget
Area Agency on Aging	\$ 292,922	\$ -	\$ 292,922
Chief Executive Office - County Fire Service Fund	212,988	-	212,988
Chief Executive Office - DOJ Drug & Alcohol	-	-	-
Chief Executive Office - Stanislaus Veterans Center	100,000	-	100,000
District Attorney - Elder Abuse Advocacy & Outreach	7,787	-	7,787
District Attorney - Real Estate Fraud	153,115	(82,886)	70,229
District Attorney - Unserved/Underserved	12,525	-	12,525
District Attorney - Victim Compensation Program	20,294	-	20,294
Environmental Resources	306,674	-	306,674
General Services Agency - 12th Street Office Building	20,500	-	20,500
Law Library	54,240	-	54,240
Library	491,810	-	491,810
Local Area Formation Commission (LAFCO)	188,688	8,500	197,188
North McHenry Sales Tax	2,200,000	-	2,200,000
Public Works	45,000	-	45,000
Sheriff - Court Security	99,528	292,373	391,901
Stanislaus Animal Services Agency (SASA)	1,432,102	81,042	1,513,144
Stanislaus Council of Governments (StanCOG)	4,282	(90)	4,192
Workforce Development	-	40,000	40,000
<b>Other General Fund Contributions Total</b>	<b>\$ 5,642,455</b>	<b>\$ 338,939</b>	<b>\$ 5,981,394</b>

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,981,394 be approved for Chief Executive Office – General Fund Contribution to Other Programs. This budget is funded by a \$5,981,394 contribution from the General Fund.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—GENERAL FUND MATCH VEHICLE LICENSE FEE**

Budget Unit 0100 0016051  
 General Fund

**SERVICES PROVIDED**

This budget receives and distributes Vehicle License Fee realignment revenue and is used to fund Stanislaus County Public Health, Mental Health, and Social Service programs. This revenue constitutes forty percent (40%) of the Realignment Trust and is a major funding source for County health programs. Vehicle License Fee General Fund monies received by the County are transferred to the programs within the Realignment Trust Funds.

Public Health realignment funds are apportioned according to the following percentages set by Board of Supervisors policy: Public Health at 72%, Environmental Resources at 17%, and Clinics and Ancillary Services at 11%. As a result of the implementation of the Medi-Cal Expansion component of the Patient Protection and Affordable Care Act, and as required by Assembly Bill (AB) 85, there is no apportionment for the Indigent Health Care Program due to the lower level of spending required in the Medically Indigent Adult (MIA) program.

<b>Chief Executive Office - General Fund Match - VLF</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$25,287,844	\$27,039,901	\$27,075,000	\$0	\$27,075,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$25,287,844</b>	<b>\$27,039,901</b>	<b>\$27,075,000</b>	<b>\$0</b>	<b>\$27,075,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$25,329,056	\$27,039,901	\$27,075,000	\$0	\$27,075,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$25,329,056</b>	<b>\$27,039,901</b>	<b>\$27,075,000</b>	<b>\$0</b>	<b>\$27,075,000</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$41,212</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.



**REVENUE AND FUNDING SOURCES**

- ◆ Fiscal Year 2017-2018 revenue is estimated at \$27,075,000, which is an increase of \$3,006,186 from the 2016-2017 Adopted Final Budget.
- ◆ This revenue is estimated based on five-year historical data and trends along with projections for the 2016-2017 Fiscal Year-end.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$27,075,000, which is an increase of \$3,006,186 from the 2016-2017 Adopted Final Budget.
- ◆ This budget is a pass-through fund with all Vehicle License Fees received distributed to affiliated programs and expenditures will always equal revenue.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$27,075,000 be approved for the Chief Executive Office – General Fund Match Vehicle License Fee budget. This budget is funded by \$27,075,000 in estimated revenue from Vehicle License Fees.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ General Fund Match – Vehicle License Fee is a pass-through budget that fluctuates based on the collection of vehicle license fees. Revenue is estimated on an annual basis; however, all revenue actually received must be distributed, or expended, for a net zero impact.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - General Fund Match - VLF</b>								
0100 0016051 General Fund								
Total Revenue	\$11,497,794	\$13,292,621	\$23,965,217	\$25,287,844	\$27,006,658	\$27,039,901	\$33,243	100.12%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$11,497,794	\$13,292,621	\$23,924,005	\$25,329,056	\$27,006,658	\$27,039,901	\$33,243	100.12%
Net County Cost	\$0	\$0	(\$41212)	\$41212	\$0	\$0	\$0	0.00%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$27,075,000 be approved for Chief Executive Office – General Fund Match Vehicle License Fee. This budget is funded by \$27,075,000 in estimated departmental revenue from Vehicle License Fees.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—MANDATED COUNTY MATCH**

Budget Unit 0100 0016061  
 General Fund

**SERVICES PROVIDED**

This budget contains local funds used to leverage Federal and State funding for a variety of programs and functions that have a mandated match or maintenance of effort requirement.

<b>Chief Executive Office - Mandated County Match</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$385	\$410	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$385</b>	<b>\$410</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$16,653,979	\$16,038,970	\$17,450,722	\$1,520,901	\$18,971,623
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$16,653,979</b>	<b>\$16,038,970</b>	<b>\$17,450,722</b>	<b>\$1,520,901</b>	<b>\$18,971,623</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$16,653,594</b>	<b>\$16,038,560</b>	<b>\$17,450,722</b>	<b>\$1,520,901</b>	<b>\$18,971,623</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Chief Executive Office – Mandated County Match budget does not receive any revenue and is funded entirely by a contribution from the General Fund.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$17,450,722, which is an increase of \$171,925 from the 2016-2017 Adopted Final Budget of \$17,278,797.
- ◆ The overall increase in the 2017-2018 Proposed Budget is due to the following adjustments:

- ◆ An increase of \$169,089 in base for Community Services Agency – In-Home Supportive Services Provider Wages due to the Memorandum of Understanding (MOU) approved by the Board of Supervisors in Fiscal Year 2016-2017; and
- ◆ An increase of \$2,836 in base for Community Services Agency – IHSS Public Authority Benefits due to the MOU approved by the Board of Supervisors in Fiscal Year 2016-2017.

The Mandated Match for the various departments and programs supported by this budget are listed in the following table:

Fund/Department	2016-2017	Base	2017-2018	2017-2018
	Adopted Final Budget		Adjustments	Recommended Adjustments
Behavioral Health and Recovery Services (BHRS)	\$ 825,359	\$ -	\$ -	\$ 825,359
BHRS - Public Guardian	1,155,565	-	-	1,155,565
Community Services Agency (CSA) General Assistance	540,703	-	-	540,703
CSA -IHSS Public Authority Administration	24,281	-	-	24,281
CSA - IHSS Provider Wages	2,379,242	169,089	-	2,548,331
CSA - IHSS Public Authority Benefits	81,000	2,836	-	83,836
CSA - Public Assistance	1,921,818	-	-	1,921,818
CSA - Services and Support	3,855,617	-	-	3,855,617
Environmental Resources	727,837	-	-	727,837
Health Services Agency - Clinic and Ancillary Services	3,113,397	-	-	3,113,397
Health Services Agency - Indigent Health Care	300,000	-	-	300,000
Health Services Agency - Public Health	2,353,978	-	-	2,353,978
<b>Other General Fund Contributions Total</b>	<b>\$ 17,278,797</b>	<b>\$ 171,925</b>	<b>\$ -</b>	<b>\$ 17,450,722</b>

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$17,450,722 be approved for the Chief Executive Office – Mandated County Match budget. This budget is funded by a \$17,450,722 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The Mandated County Match budget typically increases annually in line with mandated service requirements and maintenance of effort (MOE) obligations. In Fiscal Year 2016-2017, Community Services Agency realized \$1.2 million in General Fund savings that was reserved as a one-time strategy to mitigate the projected In-Home Supportive Services (IHSS) MOE impact in Fiscal Year 2017-2018.

**Five-Year History**

Five-Year History	FY 2012-2013 Actuals	FY 2013-2014 Actuals	FY 2014-2015 Actuals	FY 2015-2016 Actuals	FY 2016-2017 Legal Budget	FY 2016-2017 Actuals	Change Column F - Column E	% of Legal Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Mandated County Match</b>								
0100 0016061 General Fund								
Total Revenue	\$0	\$2,066,758	\$2,254,823	\$385	\$0	\$410	\$410	0.00%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$14,038,577	\$15,931,720	\$17,281,093	\$16,653,979	\$17,278,797	\$16,038,970	(\$1,239,827)	92.82%
Net County Cost	\$14,038,577	\$13,864,962	\$15,026,270	\$16,653,594	\$17,278,797	\$16,038,560	(\$1,240,237)	92.82%

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ A net increase in appropriations of \$1,520,901 is included in the Final Budget. Several issues were identified in the 2017-2018 Adopted Proposed Budget by the Community Services Agency (CSA), mostly associated with State budget impacts not fully known at the time, that were deferred for adjustment at Final Budget. This adjustment will increase the total Mandated County Match budget from \$17,450,722 to \$18,971,623 and requires additional Net County Cost. The increased match provided to CSA will allow the department to leverage an additional \$58,421,848 in Federal and State funding for use in Fiscal Year 2017-2018. Adjustments are recommended for the following programs.
  - ◆ A total contribution increase of \$1,258,964 to meet the In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) requirement, funded by one-time prior year savings usage and Net County Cost.
  - ◆ An increase of \$261,937 to maintain program mandates related to the rise in Foster Care High Needs Youth requiring placement.

The Mandated Match for the various departments and programs supported by this budget are listed in the following table and identify the changes included in the Final Budget:

Fund/Department	2017-2018		2017-2018
	Adopted Proposed Budget	Recommended Adjustments	Recommended Final Budget
Behavioral Health and Recovery Services (BHRS)	\$ 825,359	\$ -	\$ 825,359
BHRS - Public Guardian	1,155,565	-	1,155,565
Community Services Agency (CSA) General Assistance	540,703	261,937	802,640
CSA -IHSS Public Authority Administration	24,281	1,064,727	1,089,008
CSA - IHSS Provider Wages	2,548,331	19,948	2,568,279
CSA - IHSS Public Authority Benefits	83,836	14,487	98,323
CSA - Public Assistance	1,921,818	-	1,921,818
CSA - Services and Support	3,855,617	159,802	4,015,419
Environmental Resources	727,837	-	727,837
Health Services Agency - Clinic and Ancillary Services	3,113,397	-	3,113,397
Health Services Agency - Indigent Health Care	300,000	-	300,000
Health Services Agency - Public Health	2,353,978	-	2,353,978
<b>Other General Fund Contributions Total</b>	<b>\$ 17,450,722</b>	<b>\$ 1,520,901</b>	<b>\$ 18,971,623</b>

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$18,971,623 be approved for Chief Executive Office – Mandated County Match. This budget is funded by an \$18,971,623 contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Plant Acquisition**

**CHIEF EXECUTIVE OFFICE—PLANT ACQUISITION**

Budget Unit 0100 0016031  
 General Fund

**SERVICES PROVIDED**

This budget provides funding for the acquisition, repair, and remodel of existing and new County facilities.

<b>Chief Executive Office - Plant Acquisition</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$42,402	\$180,804	\$0	\$0	\$0
Other Financing Sources	\$614,492	\$104,829	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$656,894</b>	<b>\$285,633</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$262,049	\$192,131	\$83,325	\$0	\$83,325
Services and Supplies	\$2,426,199	\$1,962,552	\$3,159,750	\$0	\$3,159,750
Other Charges	\$38,985	\$30,711	\$89,460	\$0	\$89,460
Fixed Assets					
Equipment	\$0	\$323,911	\$0	\$0	\$0
Other Financing Uses	\$16,407	\$1,302,557	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$750	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,744,390</b>	<b>\$3,811,862</b>	<b>\$3,332,535</b>	<b>\$0</b>	<b>\$3,332,535</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$2,087,496</b>	<b>\$3,526,229</b>	<b>\$3,332,535</b>	<b>\$0</b>	<b>\$3,332,535</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The CEO – Plant Acquisition budget does not receive any revenue and is funded entirely by a contribution from the General Fund.

**BUDGET AND OPERATIONS**

- ◆ Fiscal Year 2017-2018 costs are estimated at \$3,332,535, which is a decrease of \$460,000 from the Adopted Final Budget of \$3,792,535.
- ◆ The Proposed Budget includes a \$460,000 decrease due to the elimination of start-up costs associated with the new Stanislaus Veterans Center in Fiscal Year 2016-2017.

- ◆ The Proposed Budget provides funding for \$2 million of deferred maintenance of several of the County facilities, including upgrades to the water pump system at the 12<sup>th</sup> Street Garage and upgrades to the Heating, Ventilation, and Air Conditioning system at 1021 I Street and Office of Emergency Services. At this level of funding, the Department prioritizes funding for the acquisition, repair, and remodel of existing County facilities.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$3,332,535 be approved for Chief Executive Office – Plant Acquisition. This budget is funded by a \$3,332,535 contribution from the General Fund.

Total recommended authorized positions— 0

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The Plant Acquisition Budget varies from year to year depending on how many maintenance and repair projects are identified and completed. The Plant Acquisition Budget also has appropriations for the County's Deferred Maintenance Program.

**Five-Year History**

2017-2018	FINAL						BUDGET	
Five-Year History	FY 2012-2013 Actuals	FY 2013-2014 Actuals	FY 2014-2015 Actuals	FY 2015-2016 Actuals	FY 2016-2017 Legal Budget	FY 2016-2017 Actuals	Change Column F-Column E	% of Legal Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Plant Acquisition</b>								
0100 0016031 General Fund								
Total Revenue	\$431,121	\$125,000	\$711,105	\$656,894	\$200,000	\$285,633	\$85,633	142.82%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$939,134	\$5,199,325	\$2,197,258	\$2,744,390	\$7,745,234	\$3,811,862	(\$3,933,372)	49.22%
Net County Cost	\$508,013	\$5,074,325	\$1,486,153	\$2,087,496	\$7,545,234	\$3,526,229	(\$4,019,005)	46.73%

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for the Final Budget.

**STAFFING IMPACTS**

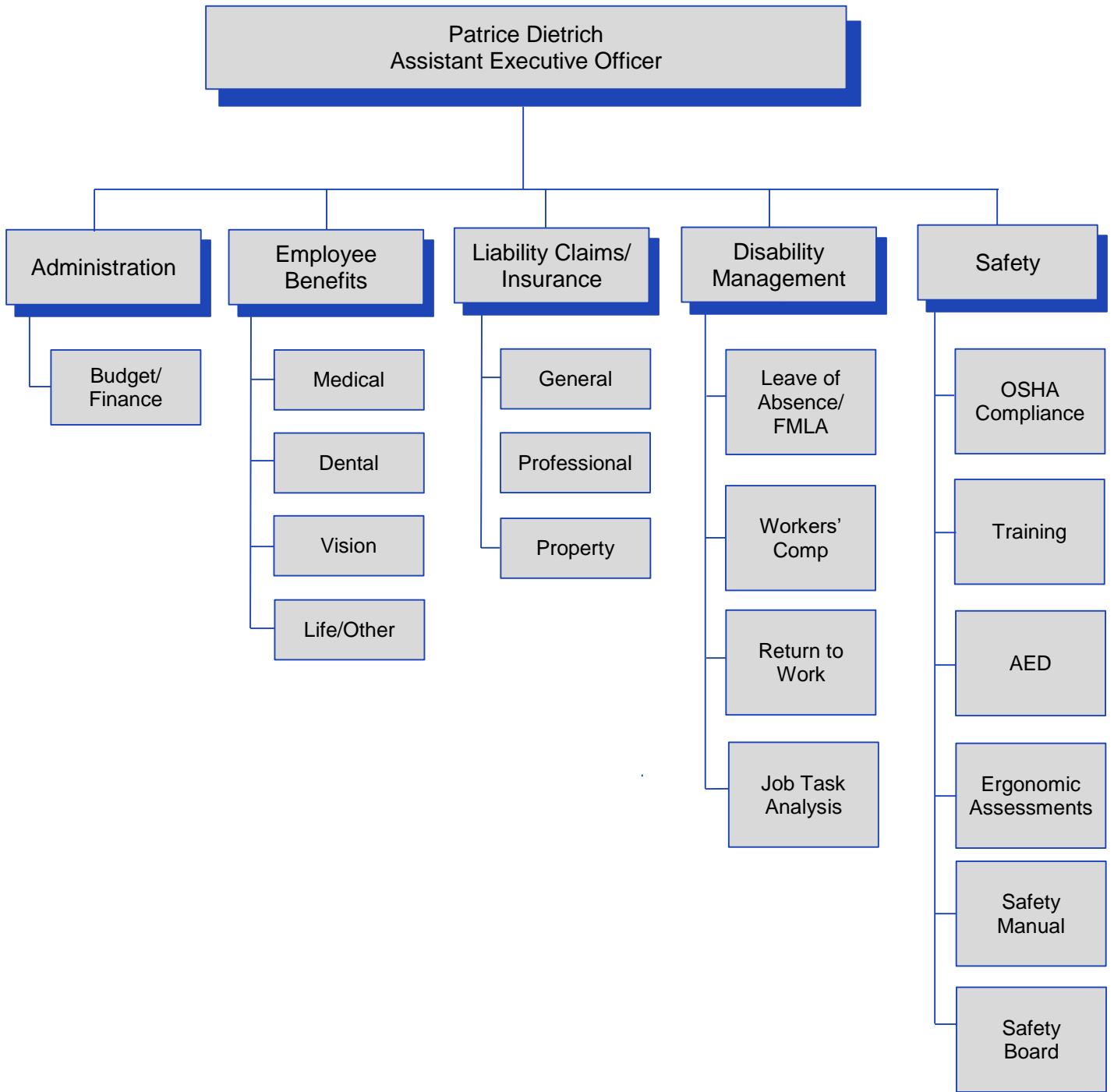
- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,332,535 be approved for Chief Executive Office – Plant Acquisition. This budget is funded by a \$3,332,535 contribution from the General Fund.

Total recommended authorized positions— 0





1010 10<sup>th</sup> Street, Suite 5900, Modesto, CA 95354 Tel: (209) 525-5710  
<http://www.stancounty.com/riskmgmt>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—**  
**RISK MANAGEMENT DIVISION/**  
**SELF-INSURANCE FUNDS**  
**Patrice Dietrich, Assistant Executive Officer**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$78,228,938
Use of Fund Balance	\$460,000
Net County Cost	\$506,483
Gross Costs	\$79,195,421
% Funded by General Fund	0.6%
Total Allocated Positions	12

**MISSION STATEMENT**

*To be an organization delivering progressive risk management services valued by County departments and customers.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Chief Executive Office – Risk Management Division administers nine budgets in five functional areas including Administration, Employee Benefits (medical, dental, vision, life, and unemployment insurance), Liability Claims/Insurance (general and professional liability), Disability Management (workers’ compensation), and Safety. Fiscal responsibilities for the Division are contained in one General Fund Budget and eight Internal Service Fund Budgets.

The **Administration** unit oversees all staffing and budget-related functions, as well as County-wide safety efforts. The General Fund budget contains all allocated positions and costs related to staffing the Risk Management programs. These costs are then billed to all County departments through the Cost Allocation Plan.

The **Employee Benefits** unit provides medical, dental, vision, and life insurance to approximately 3,700 participants, including full-time County employees, COBRA participants, and their families. In addition, the medical program is offered to pre-Medicare (under age 65) retirees. Unemployment Insurance is provided to approximately 4,400 County employees, including part-time and seasonal employees. The medical, dental, vision, and unemployment insurance programs are self-funded, which means that claims are paid on a fee-for-service basis, and rates are established based on underwriting for the programs. Purchased individual stop loss insurance coverage provides funding for catastrophic medical and pharmaceutical claims in

excess of the County’s deductible per participant per calendar year.

The **Liability Claims/Insurance** unit provides for the funding of property, casualty, surety, fiduciary, and excess insurance premiums; liability, auto and medical claim losses; self-insured retention; legal defense; actuarial services; operations and general County overhead.

The **Disability Management** unit provides for a self-insured Workers’ Compensation program for injured County employees who have sustained an injury or illness, which arises out of employment and the course of employment with the County. The unit also provides medical leaves of absences, including Family Medical Leave Act (FMLA), a return to work program to allow injured employees to perform modified tasks and/or work schedules while they continue to heal, and job task analysis which identifies the environmental factors, physical and functional demands for most County job classifications. The County Occupational Safety and Health Administration (OSHA) Incident rate for Stanislaus County, which is considerably lower than the incident rates for comparable local governments in California, is an indicator of the on-going efforts of the County’s safety program in controlling the severity and frequency of work-related injuries.

The **Safety** unit provides assistance to County departments to ensure staff tasks and business processes are in compliance with OSHA regulations. The unit offers emergency response and safety

training courses for County employees and volunteers including CPR First Aid, Ergonomics and Driver Improvement. The unit also administers Department of Motor Vehicles Pull Notice program to promote driver safety through review of active County driver records; maintains and updates the

County Safety Manual and Safety forms; and oversees the deployment, maintenance, and replacement of Automated External Defibrillator (AED) units stationed at all County departments, and in high risk field worksite locations and designated County vehicles.

**BOARD OF SUPERVISORS PRIORITY AREA**

The Chief Executive Office - Risk Management Division supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Improve the efficiency of County government processes; and Explore, identify, and evaluate opportunities for effective partnerships.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Chief Executive Office - Risk Management Division include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Disability Management – worked with the Chief Executive Office (CEO) Human Resources (HR) staff to evaluate the pre-employment drug testing and physical evaluation process to align with State and Federal requirements; CEO-HR staff will make recommendations to the Board of Supervisors for any changes to the existing protocols</li> <li>◆ Employee Benefits – implemented a comprehensive employee wellness program supporting health education, recreation, and social networking to encourage healthy lifestyles for the County workforce</li> <li>◆ Liability and Insurance – continued to work with County Counsel and the California State Association of Counties (CSAC) – Excess Insurance Authority (EIA) on implementing the County’s updated insurance requirements and contract language templates</li> <li>◆ Safety - continued to track department training compliance, revised safety policies as appropriate, and continued to promote safety throughout the organization to maintain the County’s lower-than-average Occupational Safety and Health Administration (OSHA) incident rate</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Disability Management – implement the Absence Management module in PeopleSoft to allow a more in-depth tracking and monitoring of protected leaves of absence in compliance with State and Federal leave laws</li> <li>◆ Employee Benefits – evaluate, revise, and implement benefit processing improvements, more fully utilizing PeopleSoft and the automated benefits processing module including Employee Self Service</li> <li>◆ Liability and Insurance – continue to work with County Counsel and CSAC–EIA, Purchasing, and Strategic Business Technology (SBT) to have insurance requirement documents updated, online, connected with Purchasing functions, and integrated with the Contract Insurance Management System (CIMS)</li> <li>◆ Safety – continue to monitor the County’s overall safety compliance and continue reviewing and updating the safety policies as appropriate; evaluate existing training programs to identify areas for improvement; and develop a comprehensive compliance audit tool to assist departments in evaluating their safety compliance</li> </ul>

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The trend in the CEO-Risk Management Division budget has fluctuated due to increases in the cost of doing business, staff turnover, and special purchases to support the County’s workplace safety program.
- ◆ The trend in the Dental, Medical, and Vision Self-Insurance programs reflects increases that represent the ongoing increased cost of healthcare. In 2012, the County moved to a self-insured platform for its medical benefits, and experienced a deficit for two years due to rates that were not sufficient to cover claims expenses. In 2015, cost-containment measures in the program reduced costs significantly. Also in 2015, the Dental Buy-Up plan was introduced which offered a higher benefit level at a higher cost to employees.
- ◆ The trend for the General Liability, Professional Liability, Unemployment, and Workers’ Compensation programs reflects the variances in actual claims activity, which were offset by departmental charges and the use of fund balance in each fiscal year. In 2014, the Professional Liability Self-Insurance Program transitioned from a self-insured program to a fully-insured program, resulting in savings to departments.
- ◆ In the CEO-Risk Management Division budget, actual revenue exceeded projections in Fiscal Year 2016-2017 due a greater level of salaries and overhead that were allocated and charged out to departments. High staff turnover throughout the Division contributed to costs savings as long-term staff was replaced with new staff at lower steps of the pay scale.
- ◆ For the Insurance fund budgets, variances in actual revenue from budgeted amounts were primarily attributed to the rebate of retained earnings to departments in Fiscal Year 2016-2017 for the following programs: Dental, Professional Liability, Unemployment, and Vision. The purpose of the rebate was to align the funds’ retained earnings balances with guidelines produced by the State Controller’s Office. In addition, revenue in the Other Employee Benefits fund was rebated back to Deferred Compensation participants in Fiscal Year 2016-2017 which provided a refund of administrative fee revenue to program participants.
- ◆ Actual gross costs in the Insurance funds varied from budgeted amounts in Fiscal Year 2016-2017 primarily due to the timing of the settlement and payment of claims, along with the reimbursement of large claims that exceeded the County’s individual stop loss deductibles. In the Medical Self-Insurance fund, the pre-funding of a large claim was received from the stop loss carrier prior to June 30, 2017, the claim for which was paid in July 2017. This pre-funding understates the fund’s gross costs by approximately \$1.9 million, as the funds were used to offset claims.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Risk Management Division</b>								
0100 0015600 General Fund								
Total Revenue	\$1,202,092	\$1,332,556	\$1,197,840	\$1,307,291	\$1,392,697	\$1,444,556	\$48,859	103.51%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$1,399,123	\$1,547,126	\$1,381,718	\$1,475,944	\$1,987,993	\$1,786,968	(\$201,025)	89.89%
Net County Cost	\$197,031	\$214,570	\$183,878	\$168,653	\$595,296	\$345,412	(\$249,884)	58.02%
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Dental Self-Insurance</b>								
5101 0018101 Internal Service Fund								
Total Revenue	\$3,588,672	\$3,445,899	\$3,601,609	\$3,962,631	\$4,300,000	\$4,082,122	(\$217,878)	94.93%
Use of Fund Balance	(\$66,904)	\$51,158	\$312,182	\$58,322	\$0	(\$37,950)	(\$37,950)	0.00%
Gross Costs	\$3,521,768	\$3,497,057	\$3,913,791	\$4,020,953	\$4,300,000	\$4,044,172	(\$255,828)	94.05%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - General Liability</b>								
5051 0018051 Internal Service Fund								
Total Revenue	\$4,509,671	\$8,579,947	\$4,596,893	\$5,334,505	\$4,875,150	\$4,867,883	(\$7,267)	99.85%
Use of Fund Balance	(\$197,533)	(\$994,827)	(\$1,746,452)	(\$1,157,907)	\$0	(\$1,174,842)	(\$1,174,842)	0.00%
Gross Costs	\$4,312,138	\$7,585,120	\$2,850,441	\$4,176,598	\$4,875,150	\$3,693,041	(\$1,182,109)	75.75%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Medical Self-Insurance</b>								
5091 0018091 Internal Service Fund								
Total Revenue	\$46,723,959	\$52,326,082	\$54,820,254	\$54,708,139	\$57,300,000	\$57,109,971	(\$190,029)	99.67%
Use of Fund Balance	\$6,415,237	\$2,820,216	(\$7,683,998)	(\$3,424,266)	(\$1,547,500)	(\$2,993,732)	(\$1,446,232)	193.46%
Gross Costs	\$53,139,196	\$55,146,298	\$47,136,256	\$51,283,873	\$55,752,500	\$54,116,239	(\$1,636,261)	97.07%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Other Employee Benefits</b>								
5093 0018093 Internal Service Fund								
Total Revenue	\$501,976	\$478,662	\$496,306	\$493,988	\$250,000	\$281,377	\$31,377	112.55%
Use of Fund Balance	(\$117,628)	(\$12,687)	\$21,593	\$1,488	\$200,000	\$154,085	(\$45,915)	77.04%
Gross Costs	\$384,348	\$465,975	\$517,899	\$495,476	\$450,000	\$435,462	(\$14,538)	96.77%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Professional Liability</b>								
5061 0018061 Internal Service Fund								
Total Revenue	\$304,080	\$772,874	\$670,211	\$410,979	\$410,000	\$18,155	(\$391,845)	4.43%
Use of Fund Balance	\$420,513	(\$284,533)	(\$97,882)	\$14,439	\$100,000	\$405,195	\$305,195	405.20%
Gross Costs	\$724,593	\$488,341	\$572,329	\$425,418	\$510,000	\$423,350	(\$86,650)	83.01%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Unemployment Insurance</b>								
5071 0018071 Internal Service Fund								
Total Revenue	\$1,187,205	\$205,100	\$201,556	\$213,158	\$220,000	\$118,460	(\$101,540)	53.85%
Use of Fund Balance	(\$672,788)	\$304,747	\$213,752	\$249,950	\$400,000	\$457,645	\$57,645	114.41%
Gross Costs	\$514,417	\$509,847	\$415,308	\$463,108	\$620,000	\$576,105	(\$43,895)	92.92%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Five-Year History	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Vision Care Insurance</b>								
5111 0018111 Internal Service Fund								
Total Revenue	\$495,860	\$336,152	\$525,791	\$725,046	\$760,000	\$606,079	(\$153,921)	79.75%
Use of Fund Balance	\$165,475	\$341,689	\$193,775	(\$19,793)	\$0	\$89,574	\$89,574	0.00%
Gross Costs	\$661,335	\$677,841	\$719,566	\$705,253	\$760,000	\$695,653	(\$64,347)	91.53%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Five-Year History	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Chief Executive Office - Workers Compensation</b>								
5081 0018081 Internal Service Fund								
Total Revenue	\$5,143,258	\$6,098,060	\$4,853,544	\$4,952,129	\$4,875,000	\$4,757,580	(\$117,420)	97.59%
Use of Fund Balance	(\$1,007,506)	(\$1,179,470)	(\$58,794)	\$1,111,302	\$422,080	\$232,302	(\$189,778)	55.04%
Gross Costs	\$4,135,752	\$4,918,590	\$4,794,750	\$6,063,431	\$5,297,080	\$4,989,882	(\$307,198)	94.20%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ The retained earnings balances of the Risk Management Division over the last five years reflect the accuracy in predicting the number and timing of claims to be paid and the level of departmental charges that are needed to fund those claims in that year. When the amount of claims varies from budget, surpluses or deficits materialize in the funds. The State Controller’s Office has issued guidelines related to the amount of retained earnings that each fund may have in any year, and strategies are executed to align retained earnings balances to the State-issued guidelines either in that fiscal year or the following fiscal year. The historical data shows that rebates of retained earnings have been issued in programs where retained earnings exceeded guidelines, which provided savings to departments. Those savings allowed departments to redirect funds to other commitments including community programs, and aligned retained earnings balances with the State-recommended levels.
- ◆ Another factor that contributes to the fluctuation in retained earnings balances is the fluctuation in the funds’ incurred but not reported (IBNR) claim liabilities. As the amount of the liability increases, the program’s retained earnings decreases by a corresponding amount. An example of the effect of IBNR increases on retained earnings can be seen in the General Liability fund. In Fiscal Year 2011-2012, an increase in the fund’s IBNR created a deficit in the retained earnings balance. A deficit repayment plan was put into place the following fiscal year, which produced a positive retained earnings balance by July 1, 2015.
- ◆ The deficit in the Medical Self-Insurance fund was the result of rates that were set too low to fund actual claims and administrative costs for the first few years of the program. The County began its self-insured medical program in January of 2012, and did not have sufficient information about claims when setting rates. In 2015, cost-containment measures were implemented in the program that reduced costs and allowed the fund to begin to develop a positive retained earnings balance. This balance will be used as a claims reserve margin, and will align with the recommendations from the State Controller’s Office.
- ◆ As stated previously, in Fiscal Year 2016-2017 Deferred Compensation participants received a rebate of administrative fee revenue that was held in the Other Employee Benefits fund, which reduced the retained earnings balance significantly.
- ◆ The difference between the cash and retained earnings balance in each of the funds, except Other Employee Benefits, is due to the non-cash items listed on the balance sheet, such as accounts payables and the liability for claims that have been incurred but not reported or paid (IBNR).



**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Chief Executive Office - Dental Self-Insurance	\$1,055,482	\$1,004,324	\$692,142	\$633,820	\$671,770	\$671,770
Chief Executive Office - General Liability	(\$1,962,849)	(\$968,022)	\$778,430	\$1,936,338	\$3,111,180	\$2,111,180
Chief Executive Office - Medical Self-Insurance	(\$6,035,966)	(\$8,856,182)	(\$1,172,184)	\$2,252,082	\$5,245,815	\$6,045,815
Chief Executive Office - Other Employee Benefits	\$405,226	\$417,913	\$396,319	\$394,832	\$240,747	\$180,747
Chief Executive Office - Professional Liability	\$425,290	\$709,823	\$807,705	\$793,267	\$388,072	\$288,072
Chief Executive Office - Unemployment Insurance	\$1,312,801	\$1,008,054	\$794,302	\$544,352	\$86,707	(\$13,293)
Chief Executive Office - Vision Care Insurance	\$682,545	\$340,856	\$147,081	\$166,874	\$77,301	\$77,301
Chief Executive Office - Workers Compensation	\$598,913	\$1,778,383	\$1,837,178	\$725,876	\$493,574	\$493,574
<b>Total Retained Earnings</b>	<b>(\$3,518,558)</b>	<b>(\$4,564,851)</b>	<b>\$4,280,973</b>	<b>\$7,447,441</b>	<b>\$10,315,166</b>	<b>\$9,855,166</b>

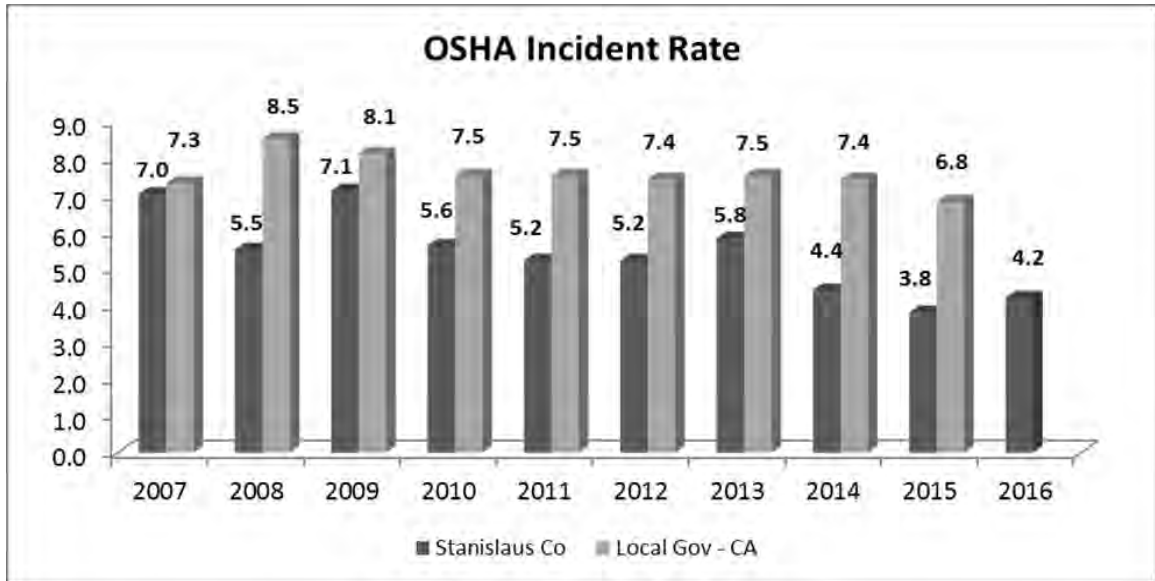
\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The County has implemented Performance Visioning to promote a focus on outcomes and community impact. Departments with a primary mission to provide services to internal customers will utilize an annual Customer Experience Questionnaire to measure progress on a variety of success measures. These critical success measures include how well the department listens and responds to customer requests, how timely, accurate and efficient the department work products are, and ultimately if the service department is progressing on their own mission, while assisting the department customer in achieving their own mission. Customers were asked to rate the services provided in ten specific metrics, on a scale of one to four, with four - strongly agree identified as the "best" or top score, and one - strongly disagree, as the lowest score. The following chart displays the results of the Customer Experience Questionnaire for CEO-Risk Management, with an overall positive score of 3.3. This metric establishes baseline performance for Fiscal Year 2016-2017.



- Stanislaus County is committed to keeping employees safe and well. The OSHA Incident rate is used as a tracking tool to gauge and evaluate the effectiveness of the County's workplace safety program. It also provides a benchmark comparison of the number of OSHA reportable injuries or illnesses that occurred in Stanislaus County to other local governments in the State. The chart below identifies the trends over the past nine years comparing the OSHA Incident rate for all California local governments to the Stanislaus County rate. An incident rate of 7.0 in 2007 means that for each 100 equivalent employees who worked in the year, seven of them experienced an OSHA recordable injury or illness. A recordable injury or illness is one that requires medical treatment beyond basic first aid. Stanislaus County has consistently rated below the local government benchmark, and in the past three years has experienced one of the lowest rates in the State. Stanislaus County continues to strive to reduce the number of injuries and illnesses and support employee safety and wellness.



**KEY CHALLENGES AND OPPORTUNITIES**

- A challenge in the upcoming fiscal year is to work with the Medical Self-Insurance program consultants and third party administrators to identify and implement progressive strategies to stabilize the rising costs of medical and pharmacy claims and maintain quality medical services at affordable rates for the County, employees, and retirees.
- The current health insurance agreement with County employees expires on December 31, 2017. The provider agreements that comprise the Stanislaus County Partners in Health (SCPH) network also expire at the same time. In order to determine the providers who will participate in the SCPH network for the period of 2018 – 2020, benefit consultants have issued a Request for Information (RFI) to all potential future healthcare partners. The results of the RFI will be shared with unions during healthcare negotiations in the fall of 2017.
- An opportunity exists to engage more employees in the new Wellness Program and encourage and assist them in taking steps towards a healthier and more fulfilling lifestyle.
- The President's campaign promise to repeal and replace the Affordable Care Act (ACA) could potentially have impacts to the County's healthcare programs.

**RELATED LINKS**

For additional information about the Chief Executive Office - Risk Management Division, refer to the Department's website at: [www.stancounty.com/riskgmt/](http://www.stancounty.com/riskgmt/)



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**

Budget Unit 0100 0015600  
 General Fund

**SERVICES PROVIDED**

This budget funds personnel and administrative operations of the CEO-Risk Management Division. The Division administers nine budgets in five functional areas including Administration, Employee Benefits (medical, dental, vision, life, and unemployment insurance), Liability Claims/Insurance (general and professional liability), Disability Management (workers' compensation), and Safety.

<b>Chief Executive Office - Risk Management Division</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,306,840	\$1,440,318	\$1,450,029	\$0	\$1,450,029
Miscellaneous Revenue	\$308	\$1,238	\$1,250	\$0	\$1,250
Other Financing Sources	\$143	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,307,291</b>	<b>\$1,441,556</b>	<b>\$1,451,279</b>	<b>\$0</b>	<b>\$1,451,279</b>
Salaries and Benefits	\$1,315,099	\$1,424,361	\$1,524,602	\$249,884	\$1,774,486
Services and Supplies	\$81,170	\$272,619	\$88,650	\$0	\$88,650
Other Charges	\$79,675	\$89,966	\$94,314	\$0	\$94,314
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$22	\$312	\$0	\$312
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,475,944</b>	<b>\$1,786,968</b>	<b>\$1,707,878</b>	<b>\$249,884</b>	<b>\$1,957,762</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$168,653</b>	<b>\$345,412</b>	<b>\$256,599</b>	<b>\$249,884</b>	<b>\$506,483</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$249,884.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated for the 2017-2018 Proposed Budget using the Cost Allocation Plan process to bill budgeted direct and allocated administrative costs to functions within the Risk Management Division, and general operating and remaining administrative costs to departments receiving Risk Management services based on the number of employees paid on January 4, 2017. Also included is estimated revenue for the annual Staples rebate based on the current year actual amount.

## **BUDGET AND OPERATIONS**

- ◆ Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- ◆ The Proposed Budget includes a \$218,679 decrease in appropriations due to one-time large purchases in Fiscal Year 2016-2017 to add and replace all County Automated External Defibrillators (AEDs), and several termination cashouts including a long-term employee who was replaced at a lower salary and benefits rate. The result is a lower Net County Cost for Fiscal Year 2017-2018.

## **STAFFING IMPACTS**

Total current authorized positions— 12

There are no requested changes to the current level of staffing.

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,707,878 be approved for the Chief Executive Office – Risk Management Division. This budget is funded by \$1,451,279 in estimated departmental revenue and a \$256,599 contribution from the General Fund.

Total recommended authorized positions— 12

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ Departments in the Net County Cost Savings program that achieved savings in appropriations are able to carry forward 100% of their unused Net County Cost savings from prior fiscal years and 75% of their 2016-2017 Net County Cost savings. The Chief Executive Office – Risk Management Division is requesting an increase in appropriations of \$249,884 to reflect the carry forward of eligible Net County Cost savings. The Department is planning to use these funds to support programs within the Risk Management Division, including the replacement of Automated External Defibrillators and increased operating costs.

## **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,957,762 be approved for the Chief Executive Office – Risk Management Division. This budget is funded by \$1,451,279 in estimated departmental revenue and a \$506,483 contribution from the General Fund.

Total recommended authorized positions— 12

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**DENTAL SELF-INSURANCE**

Fiscal Unit 5101 0018101  
Internal Service Fund

**SERVICES PROVIDED**

This budget funds dental benefits and services for approximately 3,700 full-time County employees, COBRA participants, and their families. The claims administration for the County's self-insured dental program will continue to be provided by Delta Dental.

<b>Chief Executive Office - Dental Self-Insurance</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$12,211	\$6,323	\$12,300	\$0	\$12,300
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,950,420	\$4,075,799	\$4,629,327	\$0	\$4,629,327
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,962,631</b>	<b>\$4,082,122</b>	<b>\$4,641,627</b>	<b>\$0</b>	<b>\$4,641,627</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,979,476	\$4,003,794	\$4,587,171	\$0	\$4,587,171
Other Charges	\$41,477	\$40,378	\$54,456	\$0	\$54,456
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,020,953</b>	<b>\$4,044,172</b>	<b>\$4,641,627</b>	<b>\$0</b>	<b>\$4,641,627</b>
Retained Earnings	\$58,322	(\$37,950)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated for the 2017-2018 Proposed Budget using the 2017 Delta Dental Core and Dental Buy-Up Insurance rates, the most recent enrollment data, and a 7.5% rate increase effective January 1, 2018. Interest revenue is estimated based on Fiscal Year 2016-2017 projections.

**BUDGET AND OPERATIONS**

- ◆ Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017 and allow for some minor growth.
- ◆ The Proposed Budget includes a \$341,627 increase in order to maintain current service levels due to increased costs in claims for dental care services and administrative and program management fees.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,641,627 be approved for Chief Executive Office – Risk Management Division Dental Self-Insurance. This budget is funded by \$4,641,627 in estimated departmental revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,641,627 be approved for Chief Executive Office – Risk Management Division Dental Self-Insurance. This budget is funded by \$4,641,627 in estimated departmental revenue.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**GENERAL LIABILITY SELF-INSURANCE**

Budget Unit 5051 0018051  
Internal Service Fund

**SERVICES PROVIDED**

This budget funds auto, property, casualty, surety, fiduciary and excess insurance premiums; auto, liability and medical claim losses; self-insured retention; legal defense; actuarial services; and operations and administrative costs associated with these programs.

<b>Chief Executive Office - General Liability</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$52,067	\$20,065	\$45,000	\$0	\$45,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,201,188	\$4,847,818	\$3,562,968	\$0	\$3,562,968
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$81,250	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$5,334,505</b>	<b>\$4,867,883</b>	<b>\$3,607,968</b>	<b>\$0</b>	<b>\$3,607,968</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,987,672	\$3,472,244	\$4,338,271	\$0	\$4,338,271
Other Charges	\$188,205	\$220,797	\$269,697	\$0	\$269,697
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$721	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,176,598</b>	<b>\$3,693,041</b>	<b>\$4,607,968</b>	<b>\$0</b>	<b>\$4,607,968</b>
<b>Retained Earnings</b>	<b>(\$1,157,907)</b>	<b>(\$1,174,842)</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated for the 2017-2018 Proposed Budget using the Cost Allocation Plan process to bill budgeted costs to departments based on experience and exposure components. The experience component represents 70% of the charges and reflects seven years of loss history. The exposure component represents 30% of the charges and is based on the number of employees paid on January 4, 2017, as well as the number of miles driven in 2016. Revenue estimates are also based on property values and costs for insurance premiums. Interest revenue is estimated based on Fiscal Year 2016-2017 projections.

- ◆ General Liability retained earnings balance as of July 1, 2017 is \$3,111,180. The Proposed Budget includes the use of \$1,000,000 in retained earnings to offset department charges and reduce the retained earnings balance to be more in line with the State Controller's Office (SCO) allowable balance.

### **BUDGET AND OPERATIONS**

- ◆ Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- ◆ The Proposed Budget includes a \$267,182 decrease in order to maintain current service levels due to decreased costs in estimated legal defense fees based on a file review held in February, offset by increased costs in Cost Allocation Plan (CAP) charges. The next attorney file review will be conducted in October 2017 and adjustments will be requested in the 2017-2018 Mid-Year Financial Report, if needed.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,607,968 be approved for Chief Executive Office – Risk Management Division General Liability Self-Insurance. This budget is funded by \$3,607,968 in estimated departmental revenue and \$1,000,000 in departmental retained earnings.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,607,968 be approved for Chief Executive Office – Risk Management Division General Liability Self-Insurance. This budget is funded by \$3,607,968 in estimated departmental revenue and \$1,000,000 in departmental retained earnings.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**MEDICAL SELF-INSURANCE**

Budget Unit 5091 0018091  
Internal Service Fund

**SERVICES PROVIDED**

This budget funds medical insurance for approximately 3,500 participants, including full-time County employees, COBRA participants, pre-Medicare (under age 65) retirees, and their families. Depending on where participants reside, they are either enrolled in the Stanislaus County Partners in Health (SCPH) or Anthem Blue Cross plan. Within each of those plans, participants have the option of choosing a High Deductible Health Plan (HDHP) or Exclusive Provider Organization (EPO) plan. The HDHP option is accompanied by a Health Savings Account (HSA) that is funded by both Stanislaus County and employee contributions. There are approximately 200 retiree participants who pay 100% of their individual premium costs for participation in the County-sponsored medical insurance program.

<b>Chief Executive Office - Medical Self-Insurance</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$164,595	\$74,401	\$150,000	\$0	\$150,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$54,543,544	\$56,935,570	\$60,738,932	\$0	\$60,738,932
Miscellaneous Revenue	\$0	\$100,000	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$54,708,139</b>	<b>\$57,109,971</b>	<b>\$60,888,932</b>	<b>\$0</b>	<b>\$60,888,932</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$51,283,873	\$54,116,239	\$60,088,932	\$0	\$60,088,932
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$51,283,873</b>	<b>\$54,116,239</b>	<b>\$60,088,932</b>	<b>\$0</b>	<b>\$60,088,932</b>
Retained Earnings	(\$3,424,266)	(\$2,993,732)	(\$800,000)	\$0	(\$800,000)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated for the 2017-2018 Proposed Budget using the 2017 Insurance rates for the Stanislaus County Partners in Health and Anthem Blue Cross High Deductible Health Plan (HDHP) and Exclusive

Provider Organization (EPO) plans and the most recent enrollment data, and includes a 7.5% rate increase effective January 1, 2018. Interest revenue is estimated based on Fiscal Year 2016-2017 projections.

- ◆ The requested budget projects total revenue of \$60.9 million of which approximately \$52.8 million is funded by County departments, \$5.4 million from employee premium cost sharing, and \$2.6 million from early retirees and COBRA participants along with \$.1 million from interest earnings.
- ◆ Medical Self-Insurance Program retained earnings balance as of July 1, 2017 is \$5,245,815. The Proposed Budget includes an \$800,000 contribution to retained earnings that is expected to result from the 2017 medical rates. This will increase the fund's retained earnings balance to \$6 million, which is still lower than the State Controller's allowable balance of \$7 million.

### **BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a \$6.6 million increase compared to the 2016-2017 Adopted Final Budget in order to maintain current service levels due to increased costs of medical and pharmacy claims, stop loss insurance premiums, and medical administrative and management fees.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$60,088,932 be approved for Chief Executive Office – Risk Management Division Medical Self-Insurance. This budget is funded by \$60,888,932 in estimated departmental revenue, resulting in an increase of \$800,000 in departmental retained earnings.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$60,088,932 be approved for Chief Executive Office – Risk Management Division Medical Self-Insurance. This budget is funded by \$60,888,932 in estimated departmental revenue, resulting in an increase of \$800,000 in departmental retained earnings.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**OTHER EMPLOYEE BENEFITS**

Budget Unit 5093 0018093  
Internal Service Fund

**SERVICES PROVIDED**

This budget funds employee life insurance, management long-term disability, deferred compensation, and staff costs for administering employee benefits.

<b>Chief Executive Office - Other Employee Benefits</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,741	\$1,129	\$3,500	\$0	\$3,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$386,065	\$333,686	\$385,489	\$0	\$385,489
Miscellaneous Revenue	\$103,182	(\$105,203)	\$96,000	\$0	\$96,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$493,988</b>	<b>\$229,612</b>	<b>\$484,989</b>	<b>\$0</b>	<b>\$484,989</b>
Salaries and Benefits	\$46,289	\$0	\$0	\$0	\$0
Services and Supplies	\$147,513	\$149,386	\$150,500	\$0	\$150,500
Other Charges	\$301,674	\$286,076	\$394,489	\$0	\$394,489
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$495,476</b>	<b>\$435,462</b>	<b>\$544,989</b>	<b>\$0</b>	<b>\$544,989</b>
Retained Earnings	\$1,488	\$205,850	\$60,000	\$0	\$60,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Administrative fee revenue is estimated for the 2017-2018 Proposed Budget using the \$2 per employee bi-weekly fee paid by departments for all active employees and a 2% fee for COBRA and early retiree participants. Deferred Compensation revenue is estimated at the 2016-2017 Proposed Budget amount of \$96,000, and life insurance and management long-term disability revenue are equal to the cost of the estimated insurance premiums. Interest revenue is estimated to decrease slightly due to the use of \$200,000 in retained earnings in Fiscal Year 2016-2017, which provided a refund of Deferred Compensation administrative fee revenue to program participants.

- ◆ Other Employee Benefits retained earnings balance as of July 1, 2017 is \$240,747, including \$148,922 restricted for the Deferred Compensation program. The Proposed Budget includes the use of \$60,000 in unrestricted retained earnings to balance the Non-Deferred Compensation program portion, leaving a balance of only \$31,825 in unrestricted retained earnings at fiscal year-end. The \$2 per employee bi-weekly administrative fee paid by departments and the 2% administrative fee paid by COBRA and early retiree participants are the primary sources of revenue for the Non-Deferred Compensation program portion of this fund. An analysis will be performed to determine if the \$2 per employee bi-weekly administrative fee can still support this fund or if an increase needs to be implemented beginning in Budget Year 2018-2019. The 2% administrative fee paid by COBRA participants is set by Federal regulations so it will remain unchanged.

## **BUDGET AND OPERATIONS**

- ◆ Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- ◆ The Proposed Budget includes an overall decrease of \$105,011 compared to the 2016-2017 Adopted Final Budget in order to maintain current service levels due to a one-time rebate of \$200,000 in Deferred Compensation retained earnings returned to participant accounts in Fiscal Year 2016-2017, offset by \$94,989 in increased costs in contracts and Cost Allocation Plan (CAP) charges.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$544,989 be approved for Chief Executive Office – Risk Management Division Other Employee Benefits. This budget is funded by \$484,989 in estimated departmental revenue and \$60,000 in departmental retained earnings.

Total recommended authorized positions— 0

## **2017-2018 FINAL BUDGET**

### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$544,989 be approved for Chief Executive Office – Risk Management Division Other Employee Benefits. This budget is funded by \$484,989 in estimated departmental revenue and \$60,000 in departmental retained earnings.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**PROFESSIONAL LIABILITY INSURANCE**

Budget Unit 5061 0018061  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance. Effective October 1, 2014, the County is participating in a fully-insured program through California State Association of Counties – Excess Insurance Authority (CSAC-EIA) with a \$10,000 deductible per claim.

<b>Chief Executive Office - Professional Liability</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,259	\$422	\$9,500	\$0	\$9,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$400,000	\$17,733	\$358,258	\$0	\$358,258
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$720	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$410,979</b>	<b>\$18,155</b>	<b>\$367,758</b>	<b>\$0</b>	<b>\$367,758</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$344,001	\$423,298	\$467,755	\$0	\$467,755
Other Charges	\$167	\$52	\$3	\$0	\$3
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$81,250	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$425,418</b>	<b>\$423,350</b>	<b>\$467,758</b>	<b>\$0</b>	<b>\$467,758</b>
Retained Earnings	\$14,439	\$405,195	\$100,000	\$0	\$100,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated for the 2017-2018 Proposed Budget using the Cost Allocation Plan process to bill budgeted costs to departments using factors such as the number of employees, four years of loss history, and estimated costs for insurance premiums. Interest revenue is estimated based on Fiscal Year 2016-2017 projections.

- ◆ Professional Liability retained earnings balance as of July 1, 2017 is \$388,072. The Proposed Budget includes the use of \$100,000 in retained earnings to offset department charges and bring the program's retained earnings balance more in line with the State Controller's Office (SCO) allowable balance.

### **BUDGET AND OPERATIONS**

- ◆ Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- ◆ The Proposed Budget includes a \$42,242 decrease in order to maintain current service levels due to decreased costs in defense attorney fees and settlement costs that will be paid directly by the insurance carrier with the County paying only the \$10,000 deductible per claim.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$467,758 be approved for Chief Executive Office – Risk Management Division Professional Liability Insurance. This budget is funded by \$367,758 in estimated departmental revenue and \$100,000 in departmental retained earnings.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$467,758 be approved for Chief Executive Office – Risk Management Division Professional Liability Insurance. This budget is funded by \$367,758 in estimated departmental revenue and \$100,000 in departmental retained earnings.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**UNEMPLOYMENT SELF-INSURANCE**

Budget Unit 5071 0018071  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds unemployment insurance for approximately 4,400 County employees including full-time, extra-help, and personal service contractors. The claims administration for this fund continues to be provided by the program's third party administrator, TALX Corporation.

<b>Chief Executive Office - Unemployment Insurance</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,708	\$712	\$5,000	\$0	\$5,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$204,450	\$117,748	\$438,500	\$0	\$438,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$213,158</b>	<b>\$118,460</b>	<b>\$443,500</b>	<b>\$0</b>	<b>\$443,500</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$463,069	\$576,037	\$543,475	\$0	\$543,475
Other Charges	\$39	\$68	\$25	\$0	\$25
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$463,108</b>	<b>\$576,105</b>	<b>\$543,500</b>	<b>\$0</b>	<b>\$543,500</b>
Retained Earnings	\$249,950	\$457,645	\$100,000	\$0	\$100,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\* Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue for the 2017-2018 Proposed Budget is increasing by \$223,500 overall due to an increase in department charges. Revenue is estimated using the Cost Allocation Plan process to charge departments \$100 per employee using a census from January 4, 2017. This is an increase of \$50 per employee from the 2016-2017 Fiscal Year. Interest is projected to be less due to the estimated use of \$400,000 in retained earnings in Fiscal Year 2016-2017 to offset department charges and the use of \$94,352 to provide a rebate to departments in the same year.

- ◆ Unemployment Self-Insurance retained earnings balance as of July 1, 2017 is \$86,707. The Proposed Budget includes the use of \$100,000 in retained earnings to offset department charges, which will result in a slightly negative retained earnings balance at fiscal year-end if budget is fully expended. This budget will be monitored closely throughout the year to ensure that any potential negative retained earnings balance is mitigated.

### **BUDGET AND OPERATIONS**

- ◆ Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- ◆ The Proposed Budget includes a \$76,500 decrease in appropriations due to a projected decrease in the number of unemployment filings for Fiscal Year 2017-2018. This is anticipated as a result of the national unemployment rate reaching the lowest level in ten years.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$543,500 be approved for Chief Executive Office – Risk Management Division Unemployment Self-Insurance. This budget is funded by \$443,500 in estimated departmental revenue and \$100,000 in departmental retained earnings.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$543,500 be approved for Chief Executive Office – Risk Management Division Unemployment Self-Insurance. This budget is funded by \$443,500 in estimated departmental revenue and \$100,000 in departmental retained earnings.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**VISION CARE SELF-INSURANCE**

Budget Unit 5111 0018111  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds vision benefits and services to approximately 3,650 full-time County employees, COBRA participants, and their families. Vision Service Plan (VSP) continues to administer the nationwide network of providers and processes claim payments for this fund.

<b>Chief Executive Office - Vision Care Insurance</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,680	\$660	\$2,500	\$0	\$2,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$722,366	\$605,419	\$781,622	\$0	\$781,622
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$725,046</b>	<b>\$606,079</b>	<b>\$784,122</b>	<b>\$0</b>	<b>\$784,122</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$685,370	\$676,247	\$756,983	\$0	\$756,983
Other Charges	\$19,883	\$19,406	\$27,139	\$0	\$27,139
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$705,253</b>	<b>\$695,653</b>	<b>\$784,122</b>	<b>\$0</b>	<b>\$784,122</b>
Retained Earnings	(\$19,793)	\$89,574	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\* Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated for the 2017-2018 Proposed Budget using the 2017 Vision Service Plan (VSP) Insurance rates and the most recent enrollment data and a 7.5% rate increase effective January 1, 2018. Interest revenue is estimated to decrease slightly due to the rebate of \$130,874 in retained earnings back to departments in Fiscal Year 2016-2017.

**BUDGET AND OPERATIONS**

- ◆ Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017 and allow for some minor growth.
- ◆ The Proposed Budget includes a \$24,122 increase in order to maintain current service levels due to increased costs in claims for vision care services and administrative and program management fees.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$784,122 be approved for Chief Executive Office – Risk Management Division Vision Care Self-Insurance. This budget is funded by \$784,122 in estimated departmental revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$784,122 be approved for Chief Executive Office – Risk Management Division Vision Care Self-Insurance. This budget is funded by \$784,122 in estimated departmental revenue.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**WORKERS' COMPENSATION SELF-INSURANCE**

Budget Unit 5081 0018081  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds Workers' Compensation benefits to injured employees who have sustained an injury/illness, which arises out of employment and in the course of employment with the County. This budget includes funding costs for claims expenses, excess insurance coverage, actuarial services, claims administration, loss control and prevention, legal defense, licensing fees, support services, and general County overhead.

<b>Chief Executive Office - Workers Compensation</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$249,322	\$87,634	\$200,000	\$0	\$200,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,702,807	\$4,669,896	\$5,358,763	\$0	\$5,358,763
Miscellaneous Revenue	\$0	\$50	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,952,129</b>	<b>\$4,757,580</b>	<b>\$5,558,763</b>	<b>\$0</b>	<b>\$5,558,763</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,736,557	\$4,708,662	\$5,338,122	\$0	\$5,338,122
Other Charges	\$280,982	\$281,220	\$220,641	\$0	\$220,641
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$45,892	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,063,431</b>	<b>\$4,989,882</b>	<b>\$5,558,763</b>	<b>\$0</b>	<b>\$5,558,763</b>
Retained Earnings	\$1,111,302	\$232,302	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\* Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated for the 2017-2018 Proposed Budget using the Cost Allocation Plan process to allocate projected budget costs to departments based on experience and exposure components. The experience component represents 70% of the charges and reflects ten years of loss history. The exposure component represents 30% of charges and is based on the number of full-time and part-time employees paid on January

4, 2017. Interest revenue is projected to be less due to the estimated use of \$400,000 in retained earnings in Fiscal Year 2016-2017.

- ◆ Revenue is increasing by \$683,763 which reflects the discontinued use of retained earnings in Fiscal Year 2017-2018 to offset department charges, and to accommodate an overall budget increase from Fiscal Year 2016-2017.

### **BUDGET AND OPERATIONS**

- ◆ Service levels in the Proposed Budget are projected to remain similar to Fiscal Year 2016-2017.
- ◆ The Proposed Budget includes a \$283,763 increase in order to maintain current service levels due to increased costs in workers' compensation claims, excess insurance premiums, and administrative and program management fees.
- ◆ Stanislaus County's Occupational Safety and Health Administration (OSHA) incident rate for 2016 was 4.2, just slightly above the all-time low of 3.8 in 2015. The County is recognized as being one of the best in the State compared with comparable local governments in California. The County's effective safety program continues to produce positive outcomes for staff.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$5,558,763 be approved for Chief Executive Office – Risk Management Division Workers' Compensation Self-Insurance. This budget is funded by \$5,558,763 in estimated departmental revenue.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

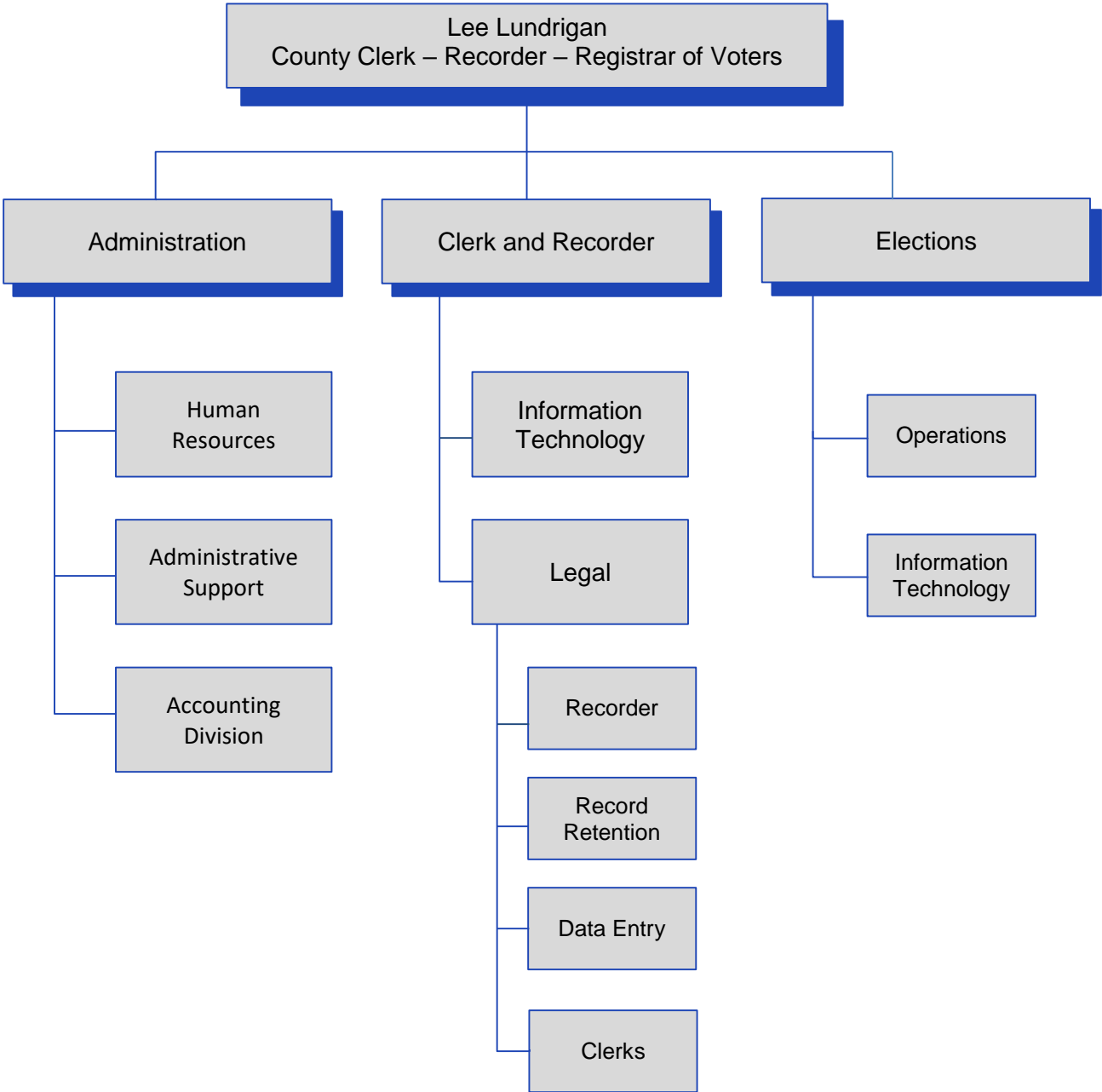
#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,558,763 be approved for Chief Executive Office – Risk Management Division Workers' Compensation Self-Insurance. This budget is funded by \$5,558,763 in estimated departmental revenue.

Total recommended authorized positions— 0



County Clerk-Recorder 1021 I Street, Suite 101, Modesto, CA 95354 Tel: (209) 525-5250  
Registrar of Voters, Suite 102, Administration, Suite 301  
[www.stancounty.com/clerkrecorder](http://www.stancounty.com/clerkrecorder)  
[www.stanvote.com](http://www.stanvote.com)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other Protection**

**COUNTY CLERK-RECORDER**  
**REGISTRAR OF VOTERS**  
**Lee Lundrigan, County Clerk-Recorder**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$3,649,968
Use of Fund Balance	\$2,073,549
Net County Cost	\$2,485,253
Gross Costs	\$8,208,770
% Funded by General Fund	30.3%
Total Allocated Positions	48

**MISSION STATEMENT**

*To serve Stanislaus County by providing essential records management and election services in a fair, accessible and transparent manner.*

**DEPARTMENT SERVICES AND PROGRAMS**

The **Administration** division of the County Clerk Recorder Department provides administrative support for the Department and is responsible for personnel administration, including all human resource functions, finance and budget preparation, the collection and payment of fees to outside governmental agencies and other internal County departments, accounts payable and receivable, and contracts administration. Administration is responsible for working with management and key staff to oversee and analyze staffing, budget adherence, statutory and legal changes and how those changes affect policies and procedures. Administration also works with staff and management to implement changes to business practices, policies and procedures.

The **Clerk and Recorder** division includes processing, filing and indexing documents including fictitious business name statements, marriage licenses, domestic partnerships, notary certificates, oaths of office, environmental impact reports, registration of professional photocopiers and process servers and various permits. As Commissioner of Civil Marriages, the County Clerk also performs marriage ceremonies. The Recorder

function provides recordation, indexing and maintenance of property ownership documents, such as deeds, deeds of trust, liens, maps and official records as well as birth, death and marriage licenses. The office maintains, preserves and safeguards public access to records by providing quality documents. The Modernization Trust fund and Vital and Health Statistics budgets also fall under the Clerk and Recorder division.

The **Elections** division provides Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering Federal, State, County and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting elections officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal elections agencies and conducting voter outreach programs. For more information, please visit [www.stanvote.com](http://www.stanvote.com) or call (209) 525-5200.

**BOARD PRIORITIES AND GOALS**

The County Clerk-Recorder supports the Board Priority area of Efficient Delivery of Public Services by aligning department accomplishments and objectives with the following Board goals: Increase e-government services and transactions; and Improve the efficiency of County government processes.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Clerk-Recorder include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Successfully conducted the General Presidential Election in November 2016</li> <li>◆ Successfully conducted the Westport Fire Protection District Special Election in August 2016</li> <li>◆ Successfully conducted the Oakdale Irrigation District recall election</li> <li>◆ Official records images from 1920 to present are now in electronic viewing status</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Conduct the 2017 Uniform District Election Law election (UDEL)</li> <li>◆ Conduct the 2018 Gubernatorial Primary Election</li> <li>◆ Continue placing Vital Record images from 1940 to 1993 into electronic viewing status</li> </ul>

**BUDGETS WITHIN THE CLERK-RECORDER OFFICE INCLUDES:**

- ◆ Recorder Division
- ◆ Elections Division
- ◆ Modernization Trust Fund
- ◆ Vital and Health Statistics

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ The overall trend in the Clerk Recorder Department has been a gradual increase in the cost of providing public services supported by increased fees. Election costs and revenue vary from year to year based on the number and type of elections. The Election Division reflects an overall increase in the number of voters and an increase in vote by mail totals causing increased expenditures. The two special revenue funds vary based on fees collected, services provided and project cost allocations.
- ◆ The Clerk Recorder Division exceeded revenues due to an unexpected increase in passport applications and an improved real estate market and associated recordings. Staff vacancies also contributed to the savings. The Election Division’s actual costs and revenues were less than the budgeted amount due to an inability to expend allocated Help American Vote Act (HAVA) funds because of a lack of product authorization at the state level. The special fund accounts usage depends on project timelines and associated costs.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Clerk-Recorder</b>								
0100 0020001 General Fund								
Total Revenue	\$2,073,051	\$1,815,037	\$1,874,626	\$2,013,614	\$2,188,117	\$2,251,438	\$63,321	102.89%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$1817,760	\$2,042,551	\$1,787,940	\$1,877,792	\$2,452,750	\$1,929,911	(\$522,839)	78.68%
Net County Cost	(\$255,291)	\$227,514	(\$86,686)	(\$135,822)	\$264,633	(\$321,527)	(\$586,160)	-121.50%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Clerk-Recorder - Elections</b>								
0100 0020299 General Fund								
Total Revenue	\$174,092	\$847,143	\$465,261	\$677,938	\$1,574,046	\$529,265	(\$1,044,781)	33.62%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$1,777,140	\$2,424,172	\$1,855,976	\$2,806,623	\$3,798,897	\$2,455,407	(\$1,343,490)	64.63%
Net County Cost	\$1,603,048	\$1,577,029	\$1,390,715	\$2,128,685	\$2,224,851	\$1,926,142	(\$298,709)	86.57%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Clerk-Recorder Modernization</b>								
1723 0020500 Special Revenue Fund								
Total Revenue	\$982,325	\$744,276	\$782,121	\$841,283	\$631,960	\$901,809	\$269,849	142.70%
Use of Fund Balance	\$343,986	\$391,207	\$277,310	\$262,027	\$2,606,608	\$35,318	(\$2,571,290)	135%
Gross Costs	\$1,326,311	\$1,135,483	\$1,059,431	\$1,103,310	\$3,238,568	\$937,127	(\$2,301,441)	28.94%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Clerk-Recorder - Vital &amp; Health Statistics</b>								
1786 0020601 Special Revenue Fund								
Total Revenue	\$40,549	\$47,730	\$54,690	\$46,281	\$38,106	\$55,591	\$17,485	145.89%
Use of Fund Balance	(\$40,549)	\$44,461	(\$54,690)	(\$46,281)	\$101,046	(\$55,591)	(\$156,637)	-55.02%
Gross Costs	\$0	\$92,191	\$0	\$0	\$139,152	\$0	(\$139,152)	0.00%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ The Modernization Trust Fund has shown a consistent use of fund balance to address necessary and appropriate projects and anticipates that these expenditures will continue in the coming years.
- ◆ The Vital and Health Statistics fund has maintained a relatively consistent increase over the past five years. This is due to the steady inflow of revenue that has increased the fund balance over the noted period.

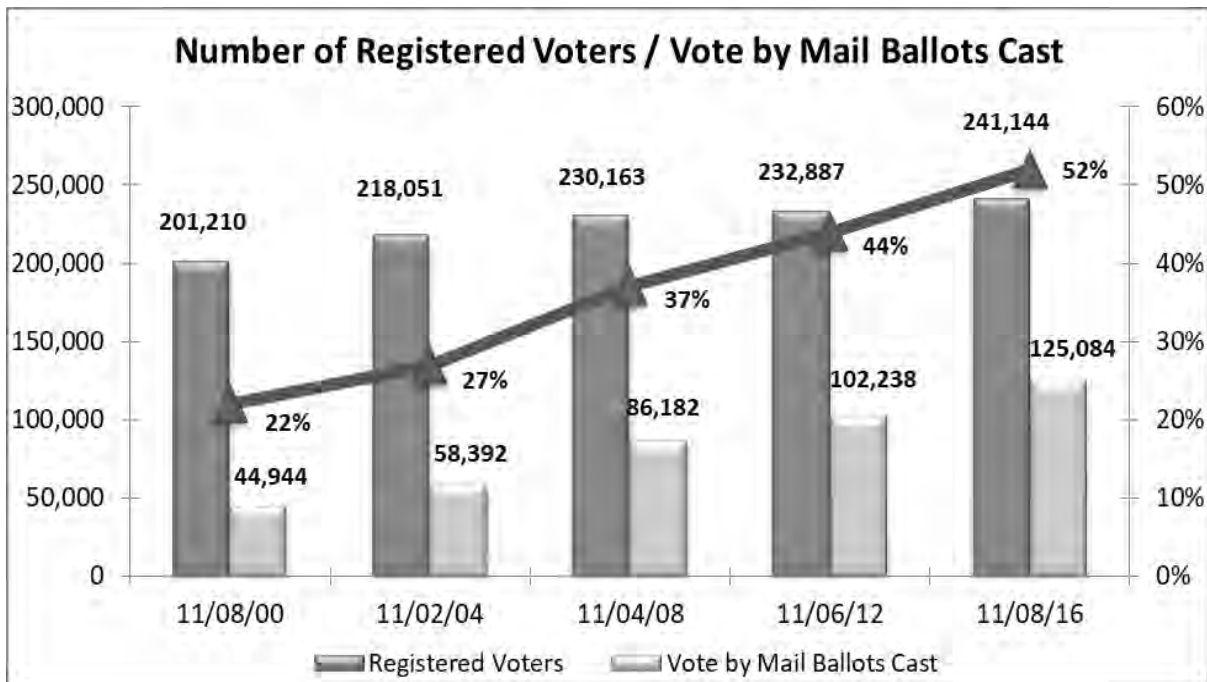
**Five-Year History of Fund Balance and Projected Changes**

Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
Clerk-Recorder Modernization	\$3,478,606	\$3,087,398	\$2,810,088	\$2,548,061	\$2,512,743	\$526,346
Clerk-Recorder - Vital & Health Statistics	\$244,471	\$200,010	\$254,700	\$300,981	\$356,572	\$269,420
<b>Total Fund Balance</b>	<b>\$3,723,077</b>	<b>\$3,287,408</b>	<b>\$3,064,788</b>	<b>\$2,849,042</b>	<b>\$2,869,315</b>	<b>\$795,766</b>

\*Note: Only Listed for Non-General Fund Units

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ As the below chart illustrates, Stanislaus County has seen a steady increase in registered voters over the past five presidential elections as well as a corresponding increase in the percentage of voters choosing to vote by mail. Since the 2000 Presidential Election, registered voters have increased by 19.8% and the total number of vote by mail votes cast has more than doubled, from 22% of the total vote to 52% for the 2016 General Presidential Election. It is anticipated that this trend will continue in the coming years as more voters choose the convenience of casting ballots by mail.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ Without advance notice, the company which licensed the system to the County Clerk and Recorder used to record, store and maintain vital documents went out of business in March 2017. AtPac sold its intellectual property and goods to a competitor that has plans to permanently close down the operation within the next one to two years. There is a need for the County Clerk and Recorder to begin the process of purchasing a new system, transferring 150 years of data from the obsolete system, and training staff members.
- ◆ Passport applications have doubled during this fiscal year. In January passport intake numbers rose from 275 in 2016 to 602 in 2017, and continued to increase in February from 594 in 2016 to 1,067 in 2017. These increases have taken place without additional personnel, leading to a request to fund and fill the two currently allocated /unfunded legal clerk positions in 2017-2018.
- ◆ Beginning in 2020, Stanislaus County may elect to implement the vote center model. The cost and infrastructure requirements to implement voter centers require a paradigm shift in election funding. If implemented, based on current voter registration numbers, Stanislaus County would be required to close approximately 160 poll sites and dismiss 900 volunteer poll workers on Election Day. In their place, the



county would be mandated to establish five vote centers between E-10 (Election Day minus 10) to E-5 increase the number of vote centers to 25 between E-4 and Election Day and establish approximately 16 ballot drop boxes throughout the County for voters to cast their vote by mail ballot. Each of those vote centers must be staffed for at least eight hours per day from E10-E1, and from 7:00 a.m. to 8:00 p.m. on Election Day. This will require three to four tech-savvy individuals to staff each vote center for that 10 day period.

- ◆ Election Code (EC) 3020, 4103 now directs the Registrar of Voters (ROV) to accept voted ballots received by mail until the Friday after the election if they are postmarked on or before Election Day. A newly formed team of staff members must hand review the post marks on this growing number of ballots. In the past 200 or so ballots were received by mail following the election. Now thousands are being received.
- ◆ EC 3019 requires the ROV to allow eight days after an election for voters who have not signed their vote by mail envelopes to reach the office to produce their signature. The signature can be received via US Mail, fax, email or in person and must be fastened to the unsigned ballot envelope and maintained. These time intensive steps take place in the middle of the canvass of the vote, require a newly formed team of staff members to locate each ballot envelope in the hundreds to thousands of unsigned envelopes containing ballots, attach the signature, hand open each envelope, remove the ballot without damaging it and maintain the signature and envelope with ballot materials up to 22 months.
- ◆ EC 2155.3 allows 16-18 year olds to "pre-register" to vote and requires the ROV to send each a preregistration notice and track them until they can vote at age 18. Updated voter software and information technology staff must track this information.
- ◆ EC 14050 through 14054 is titled the California Voter Participation Rights Act and limits district and city elections to even years if odd-year elections have resulted in a significant decrease in voter turnout defined as 25% less than the average turnout in that district's previous four statewide general elections. It took six weeks for the ROV to review each district against the previous past two statewide elections and provide the results to the districts. Districts are beginning to move to even years causing a mixture of election preparation involving both statewide and local elections on the same ballot. In addition, each move from odd numbered years to even-number years requires bringing an agenda item before the Board of Supervisors.
- ◆ EC 2170 allows individuals to become "conditional voters" by registering to vote after the traditional 15-day voter registration cut off period. Conditional voters can register up to and including Election Day then cast their votes provisionally. The code requires them to be immediately input into the voter registration system and will require a separate queue be run by a newly formed team of staff members to key in each applicant in "real time", then provide them with a conditional voter envelope to be separately worked during the canvass.

## RELATED LINKS

For additional information about the County Clerk – Recorder Division, refer to the Department's website at: [www.stancounty.com/clerkrecorder](http://www.stancounty.com/clerkrecorder)

For additional information about the Registrar of Voters Division, refer to the division's website at: [www.stanvote.com](http://www.stanvote.com)



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER—RECORDER DIVISION**

Budget Unit 0100 0020001  
 General Fund

**SERVICES PROVIDED**

This budget funds the Clerk-Recorder division’s responsibility to process documents and records as required by law and reports all manner of business related to marriage licenses, certified copies of vital statistic records, document filings, and recordings of real property. The Clerk-Recorder also provides passport acceptance services and civil wedding ceremonies.

<b>Clerk-Recorder</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$136,799	\$147,448	\$136,000	\$0	\$136,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,581,499	\$1,772,733	\$1,586,603	\$79,412	\$1,666,015
Miscellaneous Revenue	\$294,810	\$331,257	\$305,500	\$0	\$305,500
Other Financing Sources	\$506	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,013,614</b>	<b>\$2,251,438</b>	<b>\$2,028,103</b>	<b>\$79,412</b>	<b>\$2,107,515</b>
Salaries and Benefits	\$1,550,247	\$1,562,577	\$1,810,268	\$84,548	\$1,894,816
Services and Supplies	\$71,898	\$100,925	\$164,225	\$0	\$164,225
Other Charges	\$255,222	\$265,949	\$274,050	\$0	\$274,050
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$425	\$460	\$521	\$0	\$521
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,877,792</b>	<b>\$1,929,911</b>	<b>\$2,249,064</b>	<b>\$84,548</b>	<b>\$2,333,612</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$135,822)</b>	<b>(\$321,527)</b>	<b>\$220,961</b>	<b>\$5,136</b>	<b>\$226,097</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Clerk Recorder division revenue is estimated by forecasting the total revenue realized in the 2016-2017 Fiscal Year and researching market trends in the housing market to determine an approximation of how the market will perform in the upcoming fiscal year. Real property recordings comprise the largest source of revenue for the Division. Based on forecasts of the current housing market, the Clerk Recorder division is anticipating a modest increase in revenue for Fiscal Year 2017-2018.

- ◆ The revenue for Proposed Budget 2017-2018 is estimated at \$2,028,103, an increase of \$247,021 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to an anticipated increase in recordings.

### **BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes a \$258,345 increase in order to maintain current service levels due to increase costs in Salaries and Benefits, Services and Supplies, and Other Charges, including Fixed Assets for remodeling, of which \$11,324 in General Fund contribution is required to accommodate the overall increase in costs.
- ◆ The Clerk Recorder has experienced a significant increase in workload in the past three years. The total number of recordings has increased by approximately 20% during that three year time frame and passports have also increased by approximately 65%.

### **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$79,932 to restore 70% of the cost of two Legal Clerk positions. The increased workload associated with the high number of passport requests and recorded documents requires the Division to return to pre-recession staffing levels to meet department responsibility to provide efficient delivery of public services to customers.

### **STAFFING IMPACTS**

Total current authorized positions— 32

- ◆ The Department is requesting to restore two unfunded Legal Clerk III positions. As noted above, this staffing request will be deferred for consideration in the 2017-2018 Final Budget.
- ◆ The Department is also requesting a classification study of one Manager II position.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,249,064 be approved for the Clerk-Recorder – Recorder Division. This budget is funded by \$2,028,103 in estimated department revenue and a \$220,961 contribution from the General Fund.

It is also recommended to conduct a classification study of one Manager II position.

Total current authorized positions— 32

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ The recommended Final Budget includes an increase of \$79,412 in appropriations funded by department revenue to support 70% of the cost of two Legal Clerk positions. The remainder of the cost of positions, 30%, will be charged to the Modernization Trust Fund Budget Unit. The additional staff is needed due to increased workload associated with the high number of passport requests and recorded documents to provide efficient delivery of public services to customers.
- ◆ A technical adjustment is recommended to increase appropriations by \$5,136 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

**STAFFING IMPACTS**

- ◆ The Department is requesting to restore two unfunded Legal Clerk III positions due to the increased number of recordings and passport requests in the Clerk Recorder Division over the past three years. Restoring the two positions would bring the Department’s staffing allocation to pre-recessionary levels to address and manage the increased workload. These positions will be funded with department revenue.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,333,612 be approved for the Clerk-Recorder – Recorder Division. This budget is funded by \$2,107,515 in estimated department revenue and a \$226,097 contribution from the General Fund.

It is also recommended to restore two unfunded Legal Clerk III positions.

Total current authorized positions— 34

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Elections**

**CLERK-RECORDER—ELECTIONS DIVISION**

Budget Unit 0100 0020299  
 General Fund

**SERVICES PROVIDED**

This budget funds the Clerk-Recorder Elections division in providing Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering Federal, State, County and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting elections officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal Elections agencies, and conducting voter outreach programs.

Clerk-Recorder - Elections					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$19,034	\$210,503	\$0	\$0	\$0
Charges for Service	\$658,638	\$291,620	\$697,419	\$0	\$697,419
Miscellaneous Revenue	\$266	\$27,142	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$677,938</b>	<b>\$529,265</b>	<b>\$697,419</b>	<b>\$0</b>	<b>\$697,419</b>
Salaries and Benefits	\$1,058,299	\$1,085,757	\$1,193,101	\$66,839	\$1,259,940
Services and Supplies	\$1,645,039	\$1,259,285	\$1,577,172	\$0	\$1,577,172
Other Charges	\$103,255	\$100,917	\$118,063	\$0	\$118,063
Fixed Assets					
Equipment	\$0	\$8,250	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$30	\$1,198	\$1,400	\$0	\$1,400
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,806,623</b>	<b>\$2,455,407</b>	<b>\$2,889,736</b>	<b>\$66,839</b>	<b>\$2,956,575</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$2,128,685</b>	<b>\$1,926,142</b>	<b>\$2,192,317</b>	<b>\$66,839</b>	<b>\$2,259,156</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

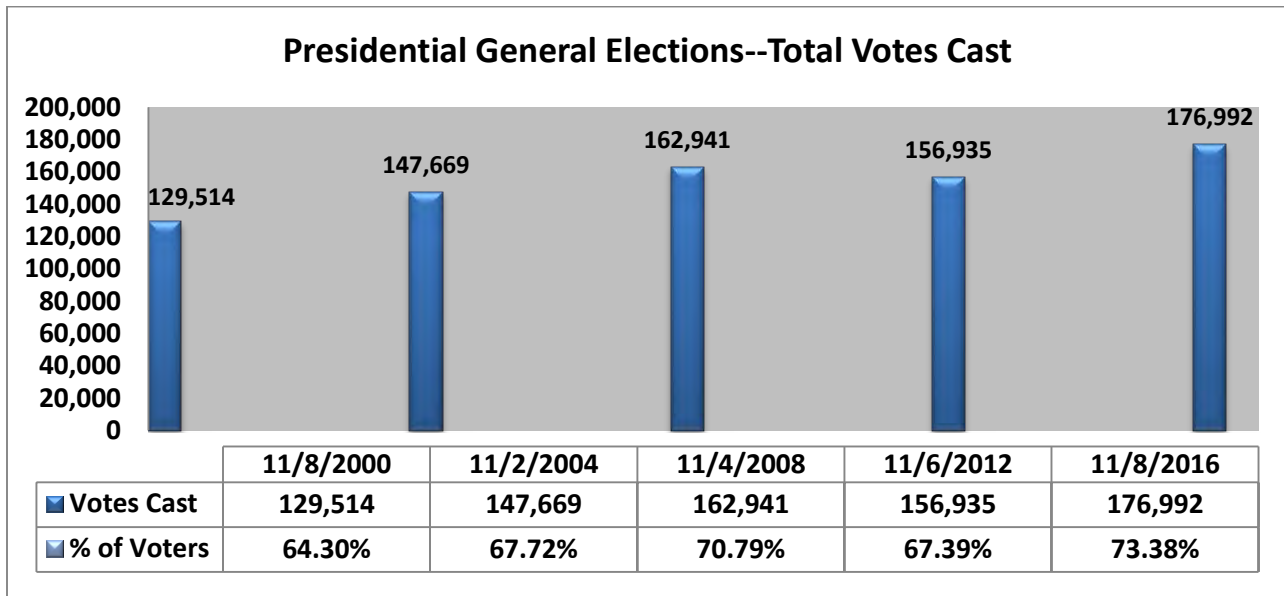
**REVENUE AND FUNDING SOURCES**

- ◆ Elections revenue is estimated by determining the schedule of elections in the upcoming fiscal year and invoicing those districts that must pay for their elections costs according to statute.

- ◆ For the 2017-2018 Fiscal Year, the Elections Division will invoice districts, measure proponents and other entities according to law for their participation in the November 2017 Uniform District Election (UDEL) and the June 2018 Gubernatorial Primary election.
- ◆ The revenue for Fiscal Year 2017-2018 is estimated at \$697,419, an increase of \$551,819 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to the anticipated fund recovery from the Gubernatorial Primary election scheduled for June 2018.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes an increase of \$639,232 in order to maintain current service levels due to an increase in the number of elections and related costs, of which \$87,412 in General Fund contribution is required to accommodate the overall cost increase for the additional election.
- ◆ The following chart displays the growth in votes cast in Presidential Elections since 2000.



**REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$63,328 to restore one Staff Services Technician position. As the above mentioned charts indicate, the total number of voters and votes cast over the past five presidential elections has increased significantly. The total number of registered voters has increased by approximately 20% over that time period. The total percentage of votes cast by registered voters has increased over 14% during that same time.

**STAFFING IMPACTS**

Total current authorized positions— 13

- ◆ The Department is requesting to restore one unfunded Staff Services Technician position. As noted above, these staffing requests will be deferred for consideration in the 2017-2018 Final Budget.
- ◆ The Department is also requesting a classification study of one Application Specialist II position.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,889,736 be approved for the Clerk-Recorder – Elections budget. This budget is funded by \$697,419 in estimated department revenue and a \$2,192,317 contribution from the General Fund.

It is also recommended to conduct a classification study of one Application Specialist II position.

Total recommended authorized positions— 13

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ The recommended Final Budget includes an increase of \$63,682 in appropriations funded by an increase in Net County Cost to restore one unfunded Staff Services Technician position due to the increase in the number of voters and votes cast over the past five presidential elections.
- ◆ A technical adjustment is recommended to increase appropriations by \$3,157 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

**STAFFING IMPACTS**

- ◆ The Department is requesting to restore one Staff Services Technician position to provide training and guidance with voter services due to the ongoing complexities surrounding elections administration as a result of the increased number of registered voters and the total number of votes cast by registered voters during elections. Over the past five presidential elections, the Department has experienced a significant workload increase to maintain, process, and tabulate voter registrations and ballots. This position will provide technical leadership to ensure the responsibilities to the public are met. This position will be funded with General Fund contributions.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,956,575 be approved for the Clerk-Recorder – Elections budget. This budget is funded by \$697,419 in estimated department revenue and a \$2,259,156 contribution from the General Fund.

It is also recommended to restore one unfunded Staff Services Technician position.

Total current authorized positions— 14

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER—MODERNIZATION TRUST FUND**

Budget Unit 1723 0020500  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds necessary operations, maintenance and upgrades for electronic processing equipment within the Clerk-Recorder’s Office. Starting in Fiscal Year 2008-2009, this fund also included the revenue and expenses to implement the Social Security Number Truncation program.

<b>Clerk-Recorder Modernization</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$841,283	\$901,809	\$759,000	\$34,034	\$793,034
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$841,283</b>	<b>\$901,809</b>	<b>\$759,000</b>	<b>\$34,034</b>	<b>\$793,034</b>
Salaries and Benefits	\$479,779	\$675,158	\$1,116,339	\$34,034	\$1,150,373
Services and Supplies	\$518,195	\$233,443	\$1,448,500	\$0	\$1,448,500
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets					
Equipment	\$105,336	\$28,526	\$180,558	\$0	\$180,558
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,103,310</b>	<b>\$937,127</b>	<b>\$2,745,397</b>	<b>\$34,034</b>	<b>\$2,779,431</b>
Fund Balance	\$262,027	\$35,318	\$1,986,397	\$0	\$1,986,397
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The Modernization revenue is estimated by forecasting the total revenue realized in the 2016-2017 Fiscal Year and researching market trends in the housing market to determine an approximation of how the market will perform in the upcoming fiscal year. Real property recordings comprise the only source of revenue for this trust fund.
- ◆ The revenue for Fiscal Year 2017-2018 is estimated at \$759,000, an increase of \$127,040 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to an estimated increase in property recordings.

- ◆ As of July 1, 2017, fund balance is \$2,512,743. The Department anticipates the use of \$1,986,397 in fund balance in the Fiscal Year 2017-2018 Budget.

### **BUDGET AND OPERATIONS**

- ◆ The Clerk Recorder Department has utilized the Modernization budget to fund staffing costs associated with overall division modernization costs. A review of that allocation has determined that there is a need to lessen the dependence on those funds in the upcoming fiscal years. The current allocation is approximately a 70/30 split between staffing costs paid from revenue and General Fund contribution from modernization. In the 2018-2019 Budget Year, the Department proposes to move to an 80/20 split, then move to 90/10 in Budget Year 2019-2020, and eliminate Modernization staff funding completely by Budget Year 2020-2021.
- ◆ The Proposed Budget includes an increase of \$24,558 due to increased costs in Salaries and Benefits partially offset by a reduction in costs in Services and Supplies. No General Fund contribution is required in order to accommodate the overall increase in costs.

### **REQUESTED ADJUSTMENTS DEFERRED TO FINAL BUDGET**

Due to uncertainty of local impacts pending the Final State Budget 2017-2018, the following requested adjustments are not recommended for the Proposed Budget and are deferred for consideration in the Final Budget:

- ◆ \$23,467 to restore 30% of the cost of two Legal Clerk positions.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$2,745,397 be approved for the Clerk Recorder – Modernization Trust Fund budget. This budget is funded by \$759,000 in estimated department revenue and \$1,986,397 from department fund balance.

Total recommended authorized positions— 0

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ The recommended Final Budget includes an increase of \$34,034 in appropriations funded by department revenue to fund 30% of the cost of two Legal Clerk positions. The cost of positions will be split 70/30 among Clerk Recorder and Modernization Trust Fund Budget Unit. The positions will reside in Clerk-Recorder.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,779,431 be approved for the Clerk Recorder – Modernization Trust Fund budget. This budget is funded by \$793,034 in estimated department revenue and \$1,986,397 from department fund balance.

Total recommended authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER—VITAL AND HEALTH STATISTICS**

Budget Unit 1786 0020601  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds the restoration and preservation of original vital statistics documents (Birth, Death, and Marriage Certificates) showing significant deterioration, as well as the printing and management of appropriate forms permitting public access to records.

<b>Clerk-Recorder - Vital &amp; Health Statistics</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$46,281	\$55,591	\$52,000	\$0	\$52,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$46,281</b>	<b>\$55,591</b>	<b>\$52,000</b>	<b>\$0</b>	<b>\$52,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$139,152	\$0	\$139,152
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$139,152</b>	<b>\$0</b>	<b>\$139,152</b>
<b>Fund Balance</b>	<b>(\$46,281)</b>	<b>(\$55,591)</b>	<b>\$87,152</b>	<b>\$0</b>	<b>\$87,152</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ Revenue is estimated based on the projection of vital document requests using historical data.
- ◆ The revenue for Fiscal Year 2017-2018 is estimated at \$52,000, an increase of \$13,894 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to an estimated increase in vital document requests.
- ◆ As of July 1, 2017, the Vital and Health Statistics, fund balance is \$356,572. The Department anticipates the use of \$87,152 in fund balance in the 2017-2018 Budget.

**BUDGET AND OPERATIONS**

- ◆ The Proposed Budget includes an increase of \$89,152 in Services and Supplies to support Vital & Health Statistics functions and an estimated increase in vital document requests.
- ◆ The Clerk Recorder will be able to meet this higher service level with the anticipated revenue forecast for Fiscal Year 2017-2018 and the use of fund balance.
- ◆ No General Fund Contribution is required to accommodate the overall increase in costs.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$139,152 be approved for the Clerk-Recorder – Vital and Health Statistics budget. This budget is funded by \$52,000 in estimated department revenue and \$87,152 form department fund balance.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

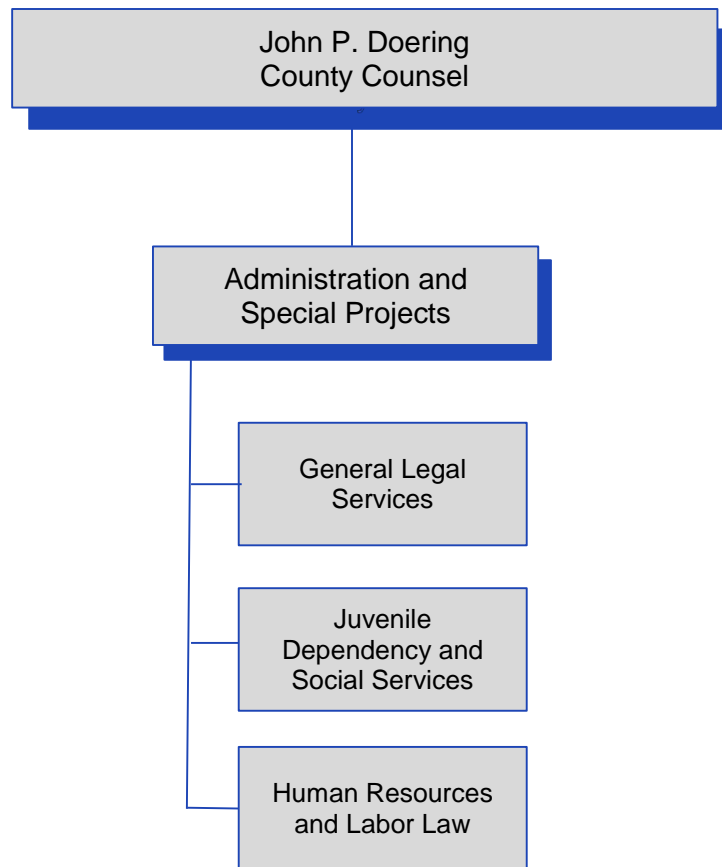
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$139,152 be approved for the Clerk-Recorder – Vital and Health Statistics budget. This budget is funded by \$52,000 in estimated department revenue and \$87,152 form department fund balance.

Total recommended authorized positions— 0



1010 Tenth Street, Suite 6400, Modesto, CA 95354 Tel: (209) 525-6376  
[www.stancounty.com/counsel](http://www.stancounty.com/counsel)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Counsel**

**COUNTY COUNSEL**  
**John P. Doering, County Counsel**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$1,400,000
Use of Fund Balance	\$0
Net County Cost	\$1,648,573
Gross Costs	\$3,048,573
% Funded by General Fund	54.1%
Total Allocated Positions	16

**MISSION STATEMENT**

*To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards.*

**DEPARTMENT SERVICES AND PROGRAMS**

The office of the County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County departments, offices, agencies, and commissions.

The office provides legal advice on all matters that impact the overall operation of County government. The office renders legal advice and litigation support on issues such as health care, public safety, child welfare, social services, land development, environmental protection, public finance, taxation, and elections.

The County Counsel also provides legal services on a fee basis to other public entities where it is obligated to provide legal services such as special districts, joint powers authorities, and the Civil Grand Jury. County Counsel also supports the Stanislaus County Local Agency Formation Commission (LAFCO).

The office provides legal services through four core program areas: **Administration and Special Projects, General Legal Services, Juvenile Dependency and Social Services, and Human Resources and Labor Law.**

The **Administration and Special Projects** area provides departmental administration, planning, fiscal management, and personnel service; provides supervision of all litigation and advisory efforts; and aligns services to available resources to maintain fiscal stability and to provide quality, accurate, effective, and timely legal advice to all County departments so that they may fulfill their missions and objectives and to reduce the risk of liability.

The area of **General Legal Services** serves as the primary legal services program provided by County Counsel. The program provides general legal advice and litigation representation to the Board of Supervisors, all County departments, and includes advice and representation regarding contracting, public safety and health, land use development, public facilities and resources, tax and finance, Lanterman-Petris-Short Act/Probate/mental health, and government claims. Attorneys provide a variety of services in this program area, including research and preparation of ordinances and legal opinions, litigation pleadings, and preparation of contracts for providing essential government services. Attorneys also provide legal advice and services to special districts within this area. The County has historically contracted with outside counsel for specialized legal services, such as worker’s compensation, most torts, and capital projects.

The **Juvenile Dependency and Social Services** area provides all court representation for the Community Services Agency in child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with Social Workers to assist with case management strategy and the presentation of matters to the court. Training is provided to (1) Social Workers in all aspects of providing child dependency services; (2) prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, including assistance in preparing

contracts necessary for providing child dependency services.

practices, discrimination complaints, and investigations.

The area of **Human Resources and Labor Law** provides all legal support, advice, and representation before State and Federal courts and administrative agencies regarding labor relations and personnel matters involving County employees. In addition, it provides primary counsel for Human Resources countywide. Services include drafting and review of personnel and salary ordinances, advice regarding labor arbitrations, unfair labor

The primary goal of the office of the County Counsel is to provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards. Achieving these goals requires experienced and dedicated attorneys and staff who are able to adjust to the changing regulatory, legislative, and judicial environment in which the County operates.

**BOARD OF SUPERVISORS PRIORITY AREA**

County Counsel supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Improve the efficiency of County government processes; Explore, identify, and evaluate opportunities for effective partnerships; and Recognize and promote the value of partnerships to the community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the County Counsel include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ Provided advice and assistance in the successful formation of Groundwater Sustainability Act Agencies for the County</li> <li>◆ Prevailed in several bail forfeiture cases resulting in approximately \$172,670 from bail bond forfeitures, including the successful defense of an order for the forfeiture of a \$30,000 bond in the 5<sup>th</sup> District Court of Appeal</li> <li>◆ Achieved favorable outcomes in several significant employment discipline administrative hearings, saving the County more than \$220,000 in back pay and other costs</li> <li>◆ Provided efficient legal support to the Civil Grand Jury and LAFCO</li> <li>◆ Provided State mandated training on ethics for elected and appointed officials and the prevention of workplace harassment and bullying</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Provide highly competent legal advice to clients on matters related to their duties and responsibilities, aligning services to available resources to maintain fiscal stability</li> <li>◆ Maximize revenue and interfund reimbursements by focusing on full cost recovery through accurate billable rates to chargeable client departments and by streamlining timekeeping tasks</li> <li>◆ Draft for board consideration a legally defensible cannabis regulation and fee program, including a proposed tax measure for all cannabis related activities</li> </ul>

<b>FISCAL YEAR 2017-2018 OBJECTIVES</b>	
◆	Provide modern document management and storage infrastructure to increase productivity and ensure superior service to County Counsel customers
◆	Provide State mandated training on ethics for elected and appointed officials and the prevention of workplace harassment and bullying

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

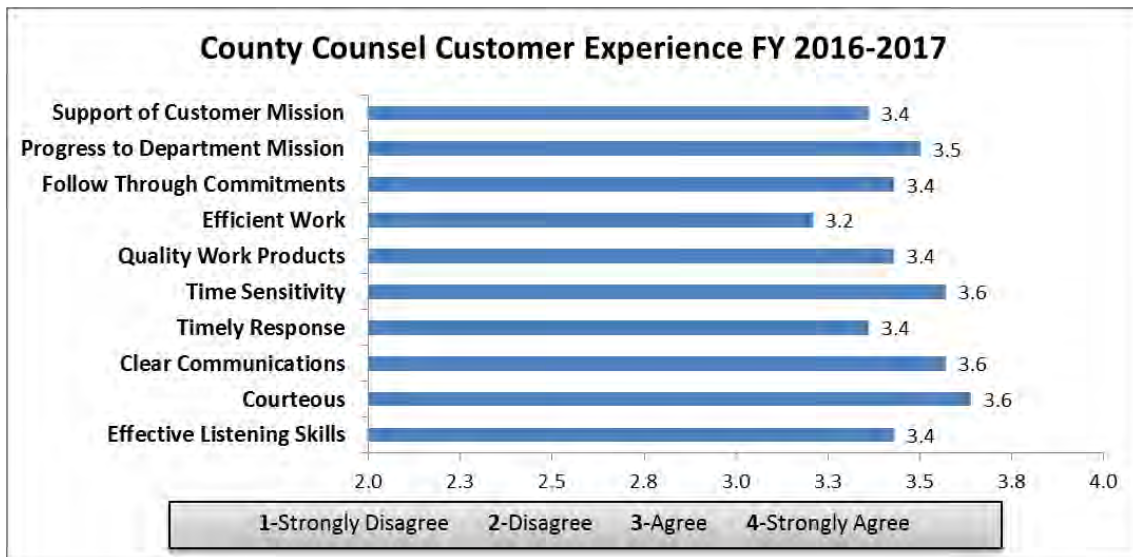
- ◆ The Department primarily receives revenue through direct billing of client departments for staff time. Revenue from client departments has historically fluctuated year to year. These fluctuations are attributable to staffing levels and changes in client department needs, which include economic changes, changes in law, special projects and litigation. The \$242,776 increase in revenue in Fiscal Year 2016-2017 above the budget level is mainly due to one-time changes in the Department’s calculation of billable rates to more accurately reflect the Department’s costs in providing services as well as increased client needs and changes in law that required additional legal services.
- ◆ Gross costs fluctuate year over year mostly due to staffing levels, client needs, and non-discretionary costs. Over the five year period we have seen an increase in gross costs of 12.7% attributable mainly to an approximately 117% increases in non-discretionary costs, such as employee salaries and benefits, Information Technology Services, Facility Maintenance/Utility/Janitorial and Insurance. These increased costs have been offset by the Department’s efforts to achieve better cost recovery through more accurate billing.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F - Column E	Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>County Counsel</b>								
0100 0022000 General Fund								
Total Revenue	\$1,098,245	\$1,044,765	\$1,206,254	\$1,195,442	\$1,215,906	\$1,458,682	\$242,776	119.97%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$2,223,526	\$2,231,100	\$2,385,648	\$2,316,545	\$2,683,958	\$2,505,034	(\$178,924)	93.33%
Net County Cost	\$1,125,281	\$1,186,335	\$1,179,394	\$1,121,103	\$1,468,052	\$1,046,352	(\$421,700)	71.27%

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The County has implemented Performance Visioning to promote a focus on outcomes and community impact. Departments with a primary mission to provide services to internal customers will utilize an annual Customer Experience Questionnaire to measure progress on a variety of success measures. These critical success measures include how well the department listens and responds to customer requests, how timely, accurate and efficient the department work products are, and ultimately if the service department is progressing on their own mission, while assisting the department customer in achieving their own mission. Customers were asked to rate the services provided in ten specific metrics, on a scale of one to four, with four - strongly agree identified as the "best" or top score, and one - strongly disagree, as the lowest score. The following chart displays the results of the Customer Experience Questionnaire for County Counsel, with an overall positive score of 3.5. This metric establishes baseline performance for Fiscal Year 2016-2017.



### KEY CHALLENGES AND OPPORTUNITIES

- ◆ The Department is experiencing an increased demand for legal services in all program areas.
- ◆ Attorneys are responding to a significant increase in the number and complexity of Public Records Act requests.
- ◆ In the area of mental health, the Department anticipates an increased demand for advice concerning Laura's Law, which allows counties to choose to provide an assisted outpatient treatment program for any person who is suffering from a mental disorder and meets certain criteria.
- ◆ Due to the passage of the Adult Use of Marijuana Act and the Medical Marijuana Regulation and Safety Act, the Department is experiencing increased demand for legal services due to cannabis related activities and anticipates further escalation as State regulations are promulgated pursuant to these laws that will allow for State licensing of cannabis businesses.
- ◆ The Department is also expecting additional demand for Human Resources related legal services.
- ◆ The number of children in Foster Care has increased by approximately 200 children, resulting in a significant increase in demand for Juvenile Dependency legal services.
- ◆ The Department has exhausted the available office space for attorneys, requiring the conversion of one conference room to an office to accommodate a new attorney. Redesign of the office to accommodate additional staff will position the Department to provide increased service levels in the future.
- ◆ The current process for storage and retrieval of documents relies on hard copy files stored in multiple filing cabinets located in the office. Multiple hard copy files also reside in long term storage. This reliance on hard copy storage results in service inefficiencies and takes up much needed space. A modern electronic document management system to capture, store, secure, and retrieve information is necessary to continue providing superior legal service.

### RELATED LINKS

For additional information about County Counsel, refer to the Department's website at:  
[www.stancounty.com/counsel](http://www.stancounty.com/counsel)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Counsel**

**COUNTY COUNSEL**

Budget Unit 0100 0022000

General Fund

**SERVICES PROVIDED**

This budget funds the following programs and services funded through the direct billing of client departments and General Fund support.

**Administration and Special Projects** – Consists of the County Counsel, Assistant County Counsel, and four non-attorney support staff to provide for the administrative activities for the Department and the supervision of all litigation and advisory efforts.

**General Legal Services** – Consists of four attorneys, plus the County Counsel and Assistant County Counsel to provide general legal advice and litigation representation to the Board of Supervisors and all County departments.

**Juvenile Dependency and Social Services** – Consists of three attorneys and a part-time extra-help attorney devoted exclusively to juvenile dependency issues.

**Human Resources and Labor Law** – Consists of two attorneys and one paralegal to provide legal support regarding labor relations and personnel matters.

<b>County Counsel</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,133,582	\$1,455,371	\$1,399,978	\$0	\$1,399,978
Miscellaneous Revenue	\$61,695	\$3,311	\$22	\$0	\$22
Other Financing Sources	\$165	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,195,442</b>	<b>\$1,458,682</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$1,400,000</b>
Salaries and Benefits	\$2,108,501	\$2,250,106	\$2,671,616	\$1,603	\$2,673,219
Services and Supplies	\$80,535	\$81,763	\$205,506	\$0	\$205,506
Other Charges	\$127,494	\$173,095	\$169,818	\$0	\$169,818
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$15	\$70	\$30	\$0	\$30
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,316,545</b>	<b>\$2,505,034</b>	<b>\$3,046,970</b>	<b>\$1,603</b>	<b>\$3,048,573</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,121,103</b>	<b>\$1,046,352</b>	<b>\$1,646,970</b>	<b>\$1,603</b>	<b>\$1,648,573</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.



## REVENUE AND FUNDING SOURCES

- ◆ The Department has historically received approximately 45-50% of its revenue through direct billing of client departments. The remaining 50% is funded through Net County Cost, or General Fund contribution. For the Fiscal Year 2017-2018, the Department estimated revenue to be approximately 46% of budgeted costs.
- ◆ The revenue for Fiscal Year 2017-2018 is estimated at \$1,400,000 with an increase of \$198,094 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is primarily attributed to more accurate cost recovery/billing and from the addition of an attorney providing services for Human Resources and related legal services.

## BUDGET AND OPERATIONS

- ◆ The Department added two additional positions in the 2016-2017 Mid-Year Financial Report, one attorney and one paralegal, to meet the demand for Human Resources related legal services. The Department does not anticipate any additional increases in service levels for the 2017-2018 Proposed Budget.
- ◆ The Proposed Budget includes a \$424,670 increase in order to maintain current service levels due to increased costs in Salaries and Benefits, Services and Supplies, and Other Charges, of which \$226,576 in General Fund contribution is required to accommodate the overall increase in costs. Costs for Salaries and Benefits grew by \$397,945, a 17.5% increase, due to the addition of two positions, cost increases for employee health insurance, pension benefits, standard pay-for-performance adjustments, and the Countywide 3% increase effective July 1, 2017. Services and Supplies increased by a nominal 5.3% in order to accommodate typical inflation and additional costs associated with new staff needs. Rising non-discretionary costs, such as maintenance services and janitorial charges, have increased by \$16,284, a 10.6% increase.

## STAFFING IMPACTS

Total current authorized positions— 16

There are no requested changes to the current level of staffing.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$3,046,970 be approved for County Counsel. This budget is funded by \$1,400,000 in estimated department revenue and a \$1,646,970 contribution from the General Fund.

Total recommended authorized positions— 16

## 2017-2018 FINAL BUDGET

### DEPARTMENT REQUEST

- ◆ A technical adjustment is recommended to increase appropriations by \$1,603 for Retirement costs, funded by increased Net County Cost, to reflect actual retirement rates approved after the Proposed Budget numbers were prepared.

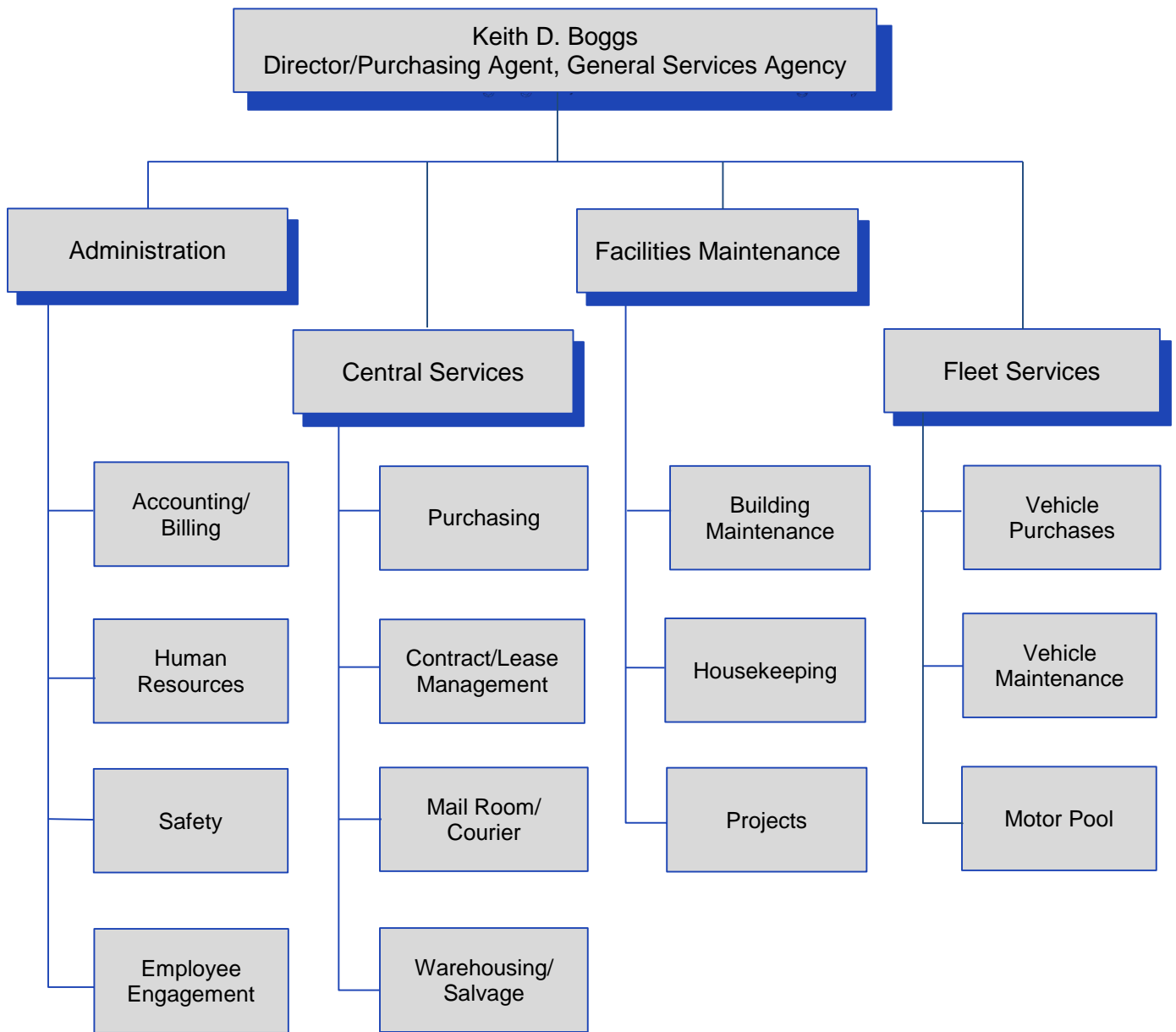
## STAFFING IMPACTS

- ◆ There are no staffing requests for Final Budget.

## RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$3,048,573 be approved for County Counsel. This budget is funded by \$1,400,000 in estimated department revenue and a \$1,648,573 contribution from the General Fund.

Total recommended authorized positions— 16



1010 10<sup>th</sup> Street, Suite 5400, Modesto, CA 95354 Tel: (209) 525-7640  
[www.stancounty.com/gsa](http://www.stancounty.com/gsa)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY**  
**Keith D. Boggs, Director**

**MISSION STATEMENT**

*To efficiently plan, provide and manage quality facilities; purchasing of goods and services; procurement and maintenance of vehicles and equipment, mailroom, courier services and salvage to support Stanislaus County departments in an effort to make their community contributions most accessible. Services, after all, is our middle name.*

**DEPARTMENT SERVICES AND PROGRAMS**

The General Services Agency (GSA) provides centralized services over a broad spectrum of support areas, including maintenance and housekeeping of County-owned facilities, contract and purchasing assistance, and vehicle maintenance services to County departments, Animal Services, and 12th Street Office Building. These activities are funded through fees that are charged to client departments and customers.

The **Administration Division** provides oversight and direction for the Agency, which includes Central Services, Fleet Services, and Facilities Maintenance divisions. Administration ensures that all GSA Divisions are achieving operational efficiency and exceptional service standards. Additionally, Administration oversees the GSA Human Resources function and the 12<sup>th</sup> Street Office Building and Utilities budgets.

The **Central Services Division** is responsible for acquiring goods and services, negotiating contracts, leasing property and equipment, providing consultation on procurement needs and contract facilitation to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services. As an Internal Service Fund, the costs of these services are charged to all County departments based on the level of service provided.

**BOARD OF SUPERVISORS PRIORITY AREA**

The General Services Agency supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals:

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$15,983,373
Use of Fund Balance	\$425,873
Net County Cost	\$20,500
Gross Costs	\$16,429,746
% Funded by General Fund	0.1%
Total Allocated Positions	62

The **Facilities Maintenance Division** is comprised of two main programs, Maintenance Services and Custodial Services. The Maintenance Services unit maintains and operates building systems and equipment for 1.96 million square feet of County-owned facilities, while the Custodial Services unit ensures that County-owned facilities within the County core service area are maintained to a professional standard for all users to work and interact with customers in a safe and healthy environment. Additionally, Facilities Maintenance administers contract custodial services for County facilities outside the core service area. Facilities Maintenance is an Internal Service Fund, charging out costs associated with providing maintenance and custodial services to County departments.

The **Fleet Services Division** provides preventative and prescriptive maintenance for over 948 County vehicles and other pieces of specialized equipment. Fleet Services provides full vehicle maintenance services, including assistance with vehicle acquisition, vehicle registration, preventative maintenance, accident management, vehicle repair, motor pool services, and salvage/auction. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, OSHA vehicle safety standards, and EPA hazardous waste standards.

Improve customer satisfaction; Increase e-government services and transactions; Improve the efficiency of County government processes; and Explore, identify, and evaluate opportunities for effective partnerships.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the General Services Agency include:

FISCAL YEAR 2016-2017 ACCOMPLISHMENTS
<ul style="list-style-type: none"> <li>◆ General Services Agency (GSA) – Facilities Maintenance completed roll out of the new facility work-order system, which will stream line payroll and billing processes as well as provide mobile access to work orders</li> <li>◆ In response to the County Employee Engagement Survey, GSA developed a three-year plan to improve staff training and education</li> <li>◆ Central Services has completed the first draft of revised Purchasing Policies and Procedures.</li> <li>◆ Fleet Services has transitioned to the new vehicle work-order system, which will allow for installation of Global Positioning System (GPS) equipment on County vehicles</li> </ul>

FISCAL YEAR 2017-2018 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Complete installation of GPS equipment on County vehicles</li> <li>◆ Submit revised Purchasing Policies and Procedures to the Board of Supervisors for approval</li> <li>◆ Complete Arc Flash Study</li> </ul>

**BUDGETS WITHIN THE GENERAL SERVICES AGENCY INCLUDE:**

- ◆ Administration
- ◆ Central Services Division
- ◆ Facilities Maintenance Division
- ◆ Fleet Services Division
- ◆ 12<sup>th</sup> Street Office Building
- ◆ Utilities

**PERFORMANCE OUTCOMES: FINANCIAL**

**Summary of Department Financial Outcomes**

- ◆ Administration has recognized slight increases in revenue and expenditures due to increases in service costs. Fiscal Year 2016 – 2017 actuals were below budget due to lower than budgeted payroll costs.
- ◆ Central Services has experienced slight increases in revenue and costs over the last 5-years. In Fiscal Year 2015 – 2016 costs rose due to an increase in payroll and compensated absences. Use of fund balance has been limited to reducing costs to County departments and planned vehicle purchases.
- ◆ Facilities Maintenance has experienced a gradual increase in expenses and revenue during the last 5-years. In Fiscal Year 2016 – 2017, revenue in Maintenance Labor increased due to additional staffing available and continued demand for services by County departments. Use of fund balance has supported the planned purchase of vehicles, shop equipment, and to equalize expenses to departments.
- ◆ Fleet Services has experienced slight fluctuations in expenses and revenue over the last 5-years, which reflect a series of accounting changes over the years. Fiscal Year 2016 – 2017 actuals were below budget due to delayed implementation of a budgeted software upgrade.

- ◆ 12<sup>th</sup> Street Office Building has experienced normal increases in expenses over the period and will generally carry \$0 Fund Balance. In Fiscal Year 2016-2017 costs increased due to one-time expenses; only actual costs are billed to building tenants.
- ◆ Utilities has experienced slight fluctuations due to price increases and changes in building inventory.

**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>General Services Agency - Administration</b>								
0100 0019010 General Fund								
Total Revenue	\$508,316	\$508,518	\$574,744	\$602,846	\$646,650	\$604,489	(\$42,161)	93.48%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$507,915	\$508,523	\$573,460	\$601,623	\$648,142	\$604,489	(\$43,653)	93.26%
Net County Cost	(\$401)	\$5	(\$1,284)	(\$1,223)	\$1,492	\$0	(\$1,492)	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>General Services Agency - Central Services Division</b>								
5001 0018210 Internal Service Fund								
Total Revenue	\$899,389	\$1,068,059	\$1,154,803	\$1,328,767	\$1,301,900	\$1,304,946	\$3,046	100.23%
Use of Fund Balance	\$95,847	(\$10,571)	(\$93,084)	(\$11,608)	\$44,900	(\$66,493)	(\$111,393)	-148.09%
Gross Costs	\$995,236	\$1,057,488	\$1,061,719	\$1,317,159	\$1,346,800	\$1,238,453	(\$108,347)	91.96%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>General Services Agency - Facilities Maintenance Division</b>								
5170 0018700 Internal Service Fund								
Total Revenue	\$4,610,076	\$4,399,644	\$4,592,416	\$4,845,119	\$5,679,889	\$5,677,215	(\$2,674)	99.95%
Use of Fund Balance	(\$634,282)	(\$204,213)	(\$48,565)	\$326,633	\$222,286	(\$354,694)	(\$576,980)	-159.57%
Gross Costs	\$3,975,794	\$4,195,431	\$4,543,851	\$5,171,752	\$5,902,175	\$5,322,521	(\$579,654)	90.18%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>General Services Agency - Fleet Services Division</b>								
5021 0018500 Internal Service Fund								
Total Revenue	\$2,307,084	\$2,690,322	\$2,861,205	\$2,745,708	\$3,026,017	\$2,773,017	(\$253,000)	91.64%
Use of Fund Balance	(\$10,491)	(\$172,287)	(\$213,538)	\$264	\$105,053	\$188,552	\$83,499	179.48%
Gross Costs	\$2,296,593	\$2,518,035	\$2,647,667	\$2,745,972	\$3,131,070	\$2,961,569	(\$169,501)	94.59%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>General Services Agency - 12th Street - Office Building</b>								
171A 0016200 Special Revenue Fund								
Total Revenue	\$ 15,083	\$ 15,030	\$ 11,767	\$ 13,026	\$ 20,857	\$ 20,234	(\$623)	97.01%
Use of Fund Balance	(\$226)	\$ 854	\$ 13,672	(\$ 145)	\$ 0	\$ 157	\$ 157	0.00%
Gross Costs	\$ 30,350	\$ 32,741	\$ 33,986	\$ 26,235	\$ 46,152	\$ 42,421	(\$3,731)	91.92%
Net County Cost	\$ 15,493	\$ 16,857	\$ 8,547	\$ 13,354	\$ 25,295	\$ 22,030	(\$3,265)	87.09%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>General Services Agency - Utilities</b>								
5170 0018720 Internal Service Fund								
Total Revenue	\$ 4,020,874	\$ 4,159,818	\$ 4,144,606	\$ 4,190,938	\$ 4,329,980	\$ 4,292,801	(\$37,179)	99.14%
Use of Fund Balance	\$ 290	(\$ 17,344)	\$ 0	\$ 0	\$ 0	\$ 34,017	\$ 34,017	0.00%
Gross Costs	\$ 4,021,164	\$ 4,142,474	\$ 4,144,606	\$ 4,190,938	\$ 4,329,980	\$ 4,326,818	(\$3,162)	99.93%
Net County Cost	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

**Fund Balance**

- ◆ Central Services fund balance experienced a decrease in Fiscal Year 2014 – 2015 due to the implementation of GASB 68 and subsequent reversal of entries. Use of fund balance has been limited to reducing costs to County departments and planned vehicle purchases.
- ◆ Facilities Maintenance and Fleet Services fund balance experienced a decrease in Fiscal Year 2014 – 2015 due to the implementation of GASB 68 and subsequent reversal of entries. Facilities Maintenance manages revenue to ensure that fund balance does not exceed 16.67% of annual expenses. Use of fund balance has supported the planned purchase of vehicles, shop equipment, and to equalize expenses to departments.
- ◆ 12<sup>th</sup> Street Office Building will not generally carry a fund balance. The building is structured as a condominium association, with each member contributing annually to reserves.
- ◆ The Utilities budget is included in the Facilities Maintenance fund and should neither contribute to, nor detract from, Facilities Maintenance fund balance.

**Five-Year History of Fund Balance and Projected Changes**

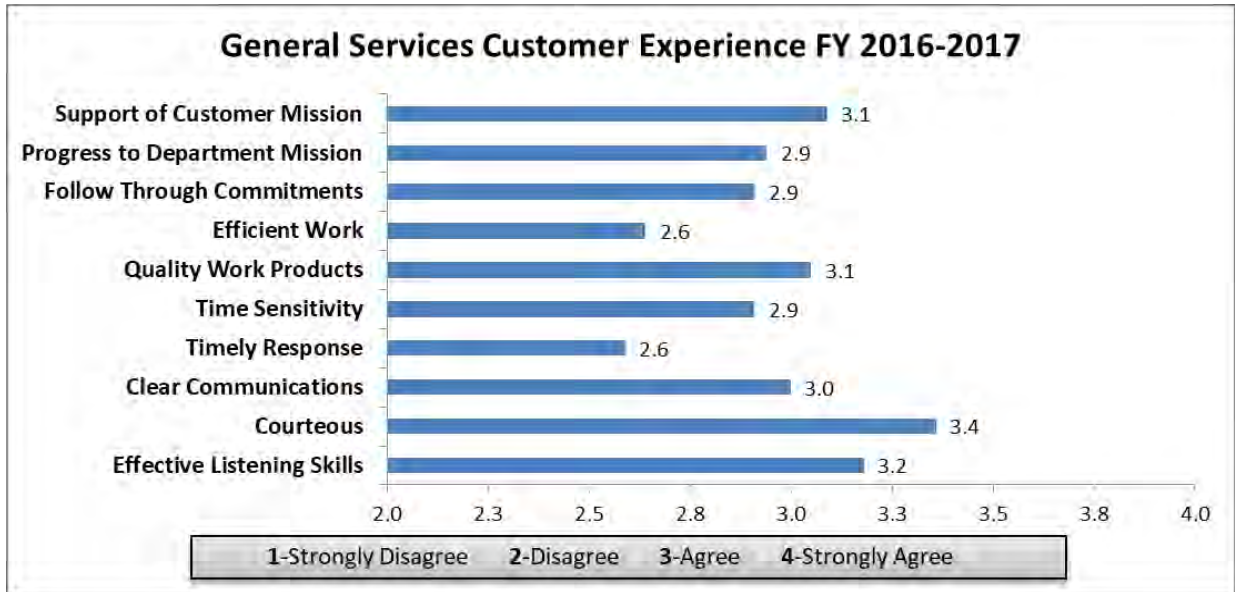
Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
General Services Agency - Central Services Division	\$ 89,356	\$ 99,927	(\$432,839)	\$ 204,618	\$ 270,846	\$ 218,846
General Services Agency - Facilities Maintenance Division	\$ 1,129,392	\$ 1,350,949	(\$276,244)	\$ 1,072,881	\$ 1,392,505	\$ 1,130,502
General Services Agency - Fleet Services Division	\$ 900,281	\$ 1,072,568	\$ 653,897	\$ 1,285,842	\$ 1,164,882	\$ 1,053,012
General Services Agency - 12th Street - Office Building	\$ 7,807	\$ 6,952	(\$6,720)	(\$6,574)	(\$6,732)	(\$6,732)
Total Retained Earnings	\$ 2,126,836	\$ 2,530,396	(\$61,906)	\$ 2,556,767	\$ 2,821,501	\$ 2,395,628

\*Note: Only Listed for Non-General Fund Units

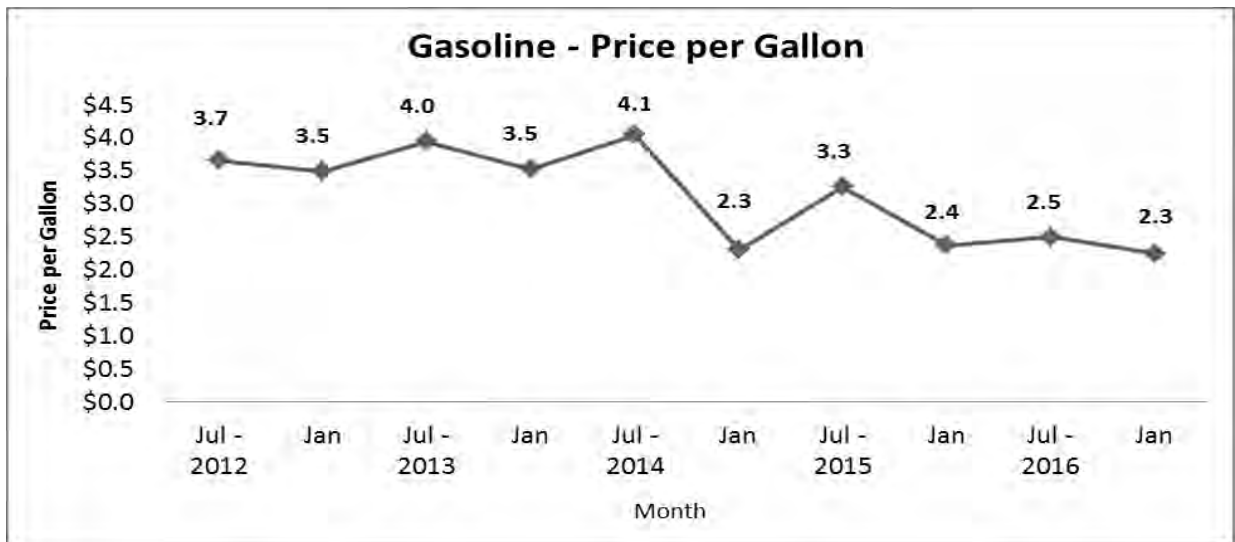
**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The County has implemented Performance Visioning to promote a focus on outcomes and community impact. Departments with a primary mission to provide services to internal customers will utilize an annual Customer Experience Questionnaire to measure progress on a variety of success measures. These critical success measures include how well the department listens and responds to customer requests, how timely, accurate and efficient the department work products are, and ultimately if the service department is progressing on

their own mission, while assisting the department customer in achieving their own mission. Customers were asked to rate the services provided in ten specific metrics, on a scale of one to four, with four - strongly agree identified as the "best" or top score, and one - strongly disagree, as the lowest score. The following chart displays the results of the Customer Experience Questionnaire for General Services Agency, with an overall positive score of 3.0. This metric establishes baseline performance for Fiscal Year 2016-2017.



- ◆ General Services Agency – Fleet Services metrics provide insight into the potential impact of volatile commodity pricing (gasoline) on department budgets.



**KEY CHALLENGES AND OPPORTUNITIES**

- ◆ Growth in activity continues to outpace growth in staffing.
- ◆ The need to focus on current issues continues to limit time spent on strategic planning for future issues.

**RELATED LINKS**

For additional information, refer to the Department’s website at: [www.stancounty.com/gsa](http://www.stancounty.com/gsa)



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—ADMINISTRATION**

Budget Unit 0100 0019010  
 General Fund

**SERVICES PROVIDED**

This budget funds oversight and direction for the General Services Agency (GSA), which includes Central Services, Fleet Services, Utilities, and Facilities Maintenance divisions. Administration ensures that all GSA Divisions are achieving operational efficiency and exceptional service standards.

<b>General Services Agency - Administration</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$602,802	\$604,489	\$726,647	\$0	\$726,647
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$44	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$602,846</b>	<b>\$604,489</b>	<b>\$726,647</b>	<b>\$0</b>	<b>\$726,647</b>
Salaries and Benefits	\$565,661	\$553,193	\$668,665	\$0	\$668,665
Services and Supplies	\$11,260	\$19,081	\$10,659	\$0	\$10,659
Other Charges	\$24,702	\$32,215	\$47,323	\$0	\$47,323
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$601,623</b>	<b>\$604,489</b>	<b>\$726,647</b>	<b>\$0</b>	<b>\$726,647</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$1,223)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ General Services Agency (GSA) – Administration calculates expenses required to complete accounts payable, billing, payroll, budget, and human resources functions, spreading the cost to all General Services Agency divisions based on proportion of total payroll.
- ◆ In alignment with increased expenditures, revenue is estimated to be \$726,647, an increase of \$79,997 (12.4%) over Fiscal Year 2016 – 2017. Administration costs are spread to the other General Services Agency divisions.



**BUDGET AND OPERATIONS**

- ◆ General Services Agency (GSA) – Administration Division has maintained current service levels to other GSA divisions, including accounts payable, billing, payroll, budget, and human resources functions.
- ◆ The requested budget includes an increase of \$79,997 (12.4%) to maintain current service levels due to increased costs in salaries, retirement, health insurance, training, and internal costs such as data processing.

**STAFFING IMPACTS**

Total current authorized positions— 5

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$726,647 be approved for General Services Agency – Administration. This budget is funded by \$726,647 in estimated department revenue.

Total recommended authorized positions— 5

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$726,647 be approved for General Services Agency – Administration. This budget is funded by \$726,647 in estimated department revenue.

Total recommended authorized positions— 5

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—CENTRAL SERVICES DIVISION**  
 Budget Unit 5001 0018210  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds the management of property and equipment leasing, acquisition of goods and services, contract negotiation, and consultation on procurement needs to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services.

<b>General Services Agency - Central Services Division</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,327,841	\$1,304,856	\$1,428,369	\$0	\$1,428,369
Miscellaneous Revenue	\$805	\$90	\$0	\$0	\$0
Other Financing Sources	\$121	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,328,767</b>	<b>\$1,304,946</b>	<b>\$1,428,369</b>	<b>\$0</b>	<b>\$1,428,369</b>
Salaries and Benefits	\$965,504	\$893,511	\$1,049,891	\$0	\$1,049,891
Services and Supplies	\$74,908	\$60,788	\$92,451	\$0	\$92,451
Other Charges	\$276,747	\$260,324	\$286,027	\$0	\$286,027
Fixed Assets					
Equipment	\$0	\$23,830	\$52,000	\$0	\$52,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,317,159</b>	<b>\$1,238,453</b>	<b>\$1,480,369</b>	<b>\$0</b>	<b>\$1,480,369</b>
Retained Earnings	(\$11,608)	(\$66,493)	\$52,000	\$0	\$52,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ As an Internal Service Fund (ISF), all expenditures including salaries and benefits, direct and indirect expenditures, and charges for services provided by other County departments are recouped through a billing process. Dependent upon the type of expense, distribution of the cost may be done in a variety of ways. For example, postage is a direct bill cost applied to departments without additional overhead, based on actual use. Whereas, Messenger/Courier Services are provided to departments based on fully weighted staff salaries and spread by headcount. Purchasing Services are provided based on purchase order line items requested by departments.

- ◆ In alignment with increased expenditures, revenue is estimated to be \$1,428,369, an increase of \$126,469 (9.7%) over Fiscal Year 2016 – 2017.
- ◆ Central Services Division retained earnings balance as of July 1, 2017 is \$270,846. The proposed budget includes the use of \$52,000 in fund balance for two vehicles.

### **BUDGET AND OPERATIONS**

- ◆ General Services Agency (GSA) – Central Services Division has maintained current service levels to all County departments, including mailroom/messenger/courier and salvage services as well as support provided in Request for Proposals, contract and lease management, and review/issuance of purchase orders.
- ◆ The requested budget includes an increase of \$133,569 (9.9%) to maintain current service levels due to increased costs in salaries, retirement, health insurance, training, and internal costs such as County Counsel.
- ◆ The requested budget includes the replacement of two vehicles used for mail room/couriers to transport postal and interoffice mail between departments and to/from the post office. The total cost is estimated to be \$52,000 and is funded by departmental retained earnings. The GSA – Central Services division has a total fleet of seven vehicles; of those five meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

### **STAFFING IMPACTS**

Total current authorized positions— 11

There are no requested changes to the current level of staffing.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,480,369 be approved for General Services Agency – Central Services Division. This budget is funded by \$1,428,369 in estimated department revenue and \$52,000 of departmental retained earnings.

Total recommended authorized positions— 11

### **2017-2018 FINAL BUDGET**

#### **DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

#### **STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,480,369 be approved for General Services Agency – Central Services Division. This budget is funded by \$1,428,369 in estimated department revenue and \$52,000 of departmental retained earnings.

Total recommended authorized positions— 11

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Property Management**

**GENERAL SERVICES AGENCY—FACILITIES MAINTENANCE DIVISION**

Budget Unit 5170 0018700  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds the General Services Agency (GSA) – Facilities Maintenance Division, which is comprised of two main programs, Maintenance Services and Custodial Services.

<b>General Services Agency - Facilities Maintenance Division</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$11,391	\$10,196	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,809,065	\$5,654,440	\$6,135,520	\$0	\$6,135,520
Miscellaneous Revenue	\$6,703	\$3,660	\$0	\$0	\$0
Other Financing Sources	\$17,960	\$8,919	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,845,119</b>	<b>\$5,677,215</b>	<b>\$6,135,520</b>	<b>\$0</b>	<b>\$6,135,520</b>
Salaries and Benefits	\$2,589,263	\$2,531,295	\$3,396,478	\$0	\$3,396,478
Services and Supplies	\$1,753,082	\$2,052,753	\$2,087,569	\$0	\$2,087,569
Other Charges	\$613,342	\$621,432	\$777,476	\$0	\$777,476
Fixed Assets					
Equipment	\$216,065	\$117,041	\$136,000	\$0	\$136,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,171,752</b>	<b>\$5,322,521</b>	<b>\$6,397,523</b>	<b>\$0</b>	<b>\$6,397,523</b>
Retained Earnings	\$326,633	(\$354,694)	\$262,003	\$0	\$262,003
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ As an Internal Service Fund (ISF), all expenditures including salaries and benefits, direct and indirect expenditures, and charges for services provided by other County departments are recouped through a billing process. Dependent upon the type of expense, distribution of the cost may be done in a variety of ways. For example, parts/equipment/supplies are a direct bill cost applied to departments without additional overhead, based on actual use. Whereas, Maintenance/Janitorial Labor are provided to departments based on fully weighted staff salaries and spread by hours spent providing service to the department.
- ◆ In alignment with increased expenditures, revenue is estimated to be \$6,135,520, an increase of \$455,631 (8.0%) over Fiscal Year 2016 – 2017.

- ◆ Facilities Maintenance Division fund balance as of July 1, 2017 is \$1,392,505. The requested budget includes the use of \$262,003 in fund balance for four vehicles, Storm Water consultation costs, staff training, and vacation cash outs.

### **BUDGET AND OPERATIONS**

- ◆ General Services Agency (GSA) – Facilities Maintenance Division has maintained current service levels to all County departments including facility maintenance, custodial services, deferred maintenance and other project management, and master agreement oversight.
- ◆ The requested budget includes an increase of \$524,284 to maintain current service levels due to increased costs in salaries, retirement, health insurance, training, and internal costs such as data processing.
- ◆ The requested budget includes the replacement of four vehicles used for routine maintenance and lock shop services. The total cost is estimated to be \$136,000 and is funded by departmental retained earnings. The GSA – Facilities Maintenance Division has a total fleet of 26 vehicles; of those 15 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

### **STAFFING IMPACTS**

Total current authorized positions— 36

- ◆ The Department is requesting a classification study of one Manager II position in Facilities Maintenance.

### **RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$6,397,523 be approved for General Services Agency – Facilities Maintenance Division. This budget is funded by \$6,135,520 in estimated department revenue and \$262,003 of departmental retained earnings.

It is also recommended to conduct a classification study of one Manager II position.

Total recommended authorized positions— 36

### **2017-2018 FINAL BUDGET**

#### **STAFFING IMPACTS**

- ◆ The Department submitted a request in the 2017-2018 Adopted Proposed Budget for a classification study of one Manager II assigned in the Facilities Maintenance Division. The study has been completed and it has been determined that this position is no longer working in the capacity of a Manager II as a result of the increased budget responsibilities, involvement in the Request for Proposal (RFP) process, contract monitoring duties, and responsibility of the oversight of maintenance work related to the County Americans with Disabilities Act (ADA) Program. This position will continue to be funded and billed as part of the overhead in the GSA-Facilities Maintenance Division.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,397,523 be approved for General Services Agency – Facilities Maintenance Division. This budget is funded by \$6,135,520 in estimated department revenue and \$262,003 of departmental retained earnings.

It is also recommended to reclassify upward one Manager II position to a Manager III position.

Total recommended authorized positions— 36

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—FLEET SERVICES DIVISION**

Budget Unit 5021 0018500  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds preventative and prescriptive maintenance for over 1,150 County vehicles and other pieces of specialized equipment. GSA – Fleet Services provides full vehicle maintenance services, including assistance with vehicle acquisition, vehicle registration, preventative maintenance, accident management, vehicle repair, motor pool services, and salvage/auction. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, OSHA vehicle safety standards, and EPA hazardous waste standards.

<b>General Services Agency - Fleet Services Division</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,703,207	\$2,589,442	\$3,161,455	\$0	\$3,161,455
Miscellaneous Revenue	\$37,061	\$166,052	\$30,000	\$0	\$30,000
Other Financing Sources	\$5,440	\$17,523	\$5,000	\$0	\$5,000
<b>Total Revenue</b>	<b>\$2,745,708</b>	<b>\$2,773,017</b>	<b>\$3,196,455</b>	<b>\$0</b>	<b>\$3,196,455</b>
Salaries and Benefits	\$910,081	\$933,116	\$1,026,969	\$0	\$1,026,969
Services and Supplies	\$1,597,680	\$1,751,425	\$1,989,070	\$0	\$1,989,070
Other Charges	\$225,754	\$241,676	\$257,786	\$0	\$257,786
Fixed Assets					
Equipment	\$12,457	\$35,352	\$34,500	\$0	\$34,500
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,745,972</b>	<b>\$2,961,569</b>	<b>\$3,308,325</b>	<b>\$0</b>	<b>\$3,308,325</b>
Retained Earnings	\$264	\$188,552	\$111,870	\$0	\$111,870
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ As an Internal Service Fund (ISF), all expenditures including salaries and benefits, direct and indirect expenditures, and charges for services provided by other County departments are recouped through a billing process. Dependent upon the type of expense, distribution of the cost may be done in a variety of ways. For example, Damaged Vehicle Liability and Rental Vehicles are a direct bill cost applied to departments without additional overhead, based on vehicle count and actual use. Whereas, Repairs/Maintenance Labor are

provided to departments based on the shop labor rate, and fuel is provided at a contracted rate plus \$0.08/gallon to support the cost of administering the program.

- ◆ In alignment with increased expenditures, revenue is estimated to be \$3,196,455, an increase of \$157,664 (5.2%) over Fiscal Year 2016 – 2017.
- ◆ Fleet Services Division fund balance as of July 1, 2017 is \$1,164,882. The requested budget includes the use of \$111,870 in fund balance for a truck, additional vehicle work-order software customization and added features, and to purchase and install Global Positioning System equipment on County vehicles covered under the Stanislaus County Global Positioning System (GPS) Monitoring of County Vehicles Policy.

**BUDGET AND OPERATIONS**

- ◆ General Services Agency (GSA) – Fleet Services Division has maintained current service levels to all County departments including fleet repairs/maintenance, fuel, damaged vehicles, and rental vehicles.
- ◆ The requested budget includes a \$177,255 (5.7%) increase in order to maintain current service levels due to increased costs in salaries, retirement, health insurance, training, and internal costs such as supplies and materials, accident repairs, and GPS monitoring.
- ◆ In Fiscal Year 2017-2018, GSA - Fleet Services will continue to implement the GPS-based method of tracking vehicle mileage and utilization. This project is anticipated to take several budget cycles to complete.
- ◆ The requested budget includes the replacement of one vehicle used to transport staff when picking up vehicles for repairs, stranded vehicles, or other encountered vehicle problems. The total cost is estimated to be \$34,500 and is funded by departmental retained earnings. The GSA – Fleet Services Division has a total fleet of seven vehicles; of those four meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

**COUNTYWIDE VEHICLE PROCUREMENT**

In accordance with the County of Stanislaus General Services Agency Fleet Services Policy as approved by the Stanislaus County Board of Supervisors on March 12, 2013, departments have submitted requests for vehicles to the GSA Fleet Manager for approval.

The following vehicles have been approved for submission to the Board of Supervisors. Of the 103 vehicles requests, 17 are new/additional, and 86 vehicles are new/replacement of current vehicles. The 87 vehicles that are being replaced will be stripped of economically feasible parts and sent to salvage.

**STANISLAUS COUNTY GENERAL SERVICES AGENCY - FLEET SERVICES DIVISION  
VEHICLE REPLACEMENT STRATEGY  
FISCAL YEAR 2017 - 2018**

Department	Vehicle Type	Replacement Vehicles	New Vehicles	Total Quantity
Agricultural Commissioner	1/2 Ton or Truck Extended Cab	3	2	5
Behavioral Health and Recovery Services	Mini Cargo Van	1		1
	Mini Passenger Van	1		1
	Passenger van	1		1
Community Services Agency	4 dr Sedan	1	5	6
	4 dr Sedan U/C Vehicle	2		2
	4 dr Sedan/Utility	2		2
	Mini Passenger Van	1	1	2
Cooperative Extension	1/2 Ton, 4x4, Extended Cab, V8, Tow Package	1		1
District Attorney	4 dr Sedan	4		4
	Utility	1		1

Environmental Resources	1/2 Ton or Truck Extended Cab	2	1	3
	3/4 Ton 4X2, Long Bed	1		1
	3/4 Ton 4x4 Crew Cab, Short Bed	2		2
	4 dr Sedan/Utility	2		2
	Passenger Van	1		1
General Services Agency	Mini Cargo Van	2		2
	3/4 Ton with Utility Box	2		2
	Cargo Van - Locksmith	2		2
	3/4 Ton Crew Cab 4x4	1		1
Office of Emergency Services	3/4 Ton 4x4 Crew Cab Short Bed	1		1
	4 dr Sedan	1		1
	4x4 Special Service Vehicle	1		1
Parks & Recreation	3/4 Ton 4x4 Crew Cab, Short Bed	1		1
	3/4 Ton Crew Cab 4x4, Long Bed	1		1
	3/4 Ton Extended Cab 4x4	2		2
Probation	4 dr Sedan/Utility	1	1	2
	Police Interceptor	6	4	10
	Utility	1		1
Sheriff	1 Ton Crew Cab	1		1
	1/2 Ton Pickup Short Bed	1		1
	3/4 Ton Crew Cab 4x4 Diesel	1		1
	4 dr Sedan	3		3
	4 dr Sedan/Utility	10		10
	4x4 Truck	3		3
	Cargo Van	1		1
	Crew Cab Pickup	1		1
	Dump Trailer	1		1
	Inmate Transport	1		1
	Interceptor Utility	1		1
	Intermediate Sedan	1		1
	Police Interceptor	6	3	9
	Police Interceptor Utility	6		6
Utility	1		1	
<b>Total</b>		<b>86</b>	<b>17</b>	<b>103</b>

**STAFFING IMPACTS**

Total current authorized positions— 10

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$3,308,325 be approved for General Services Agency – Fleet Services Division. This budget is funded by \$3,196,455 in estimated department revenue and \$111,870 of departmental retained earnings.

Total recommended authorized positions— 10



**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**COUNTYWIDE VEHICLE PROCUREMENT**

The following additional vehicles have been submitted to the GSA Fleet Manager and approved for submission to the Board of Supervisors.

**STANISLAUS COUNTY GENERAL SERVICES AGENCY - FLEET SERVICES DIVISION  
FINAL BUDGET VEHICLE RECOMMENDATIONS  
FISCAL YEAR 2017 - 2018**

Department	Vehicle Type	Replacement Vehicles	New Vehicles	Total Quantity
Cooperative Extension	1/2 Ton, 4x2, Reg. Cab, blue tooth, reverse camera, tow package		1	1
Public Defender	4dr Sedan		1	1
Sheriff	Bomb Truck	1		1
<b>Total</b>		<b>1</b>	<b>2</b>	<b>3</b>

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,308,325 be approved for General Services Agency – Fleet Services Division. This budget is funded by \$3,196,455 in estimated department revenue and \$111,870 of departmental retained earnings.

Total recommended authorized positions— 10

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—12TH STREET OFFICE BUILDING**

Budget Unit 171A 0016200  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget funds operational costs associated with the 12<sup>th</sup> Street Office Building Condominium Association. Those costs include utilities, maintenance, custodial, and other ongoing costs of the building.

<b>General Services Agency - 12th Street - Office Building</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$13,026	\$20,234	\$20,500	\$0	\$20,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$13,026</b>	<b>\$20,234</b>	<b>\$20,500</b>	<b>\$0</b>	<b>\$20,500</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$8,689	\$13,890	\$14,808	\$0	\$14,808
Other Charges	\$17,546	\$28,531	\$26,192	\$0	\$26,192
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$26,235</b>	<b>\$42,421</b>	<b>\$41,000</b>	<b>\$0</b>	<b>\$41,000</b>
Fund Balance	(\$145)	\$157	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$13,354</b>	<b>\$22,030</b>	<b>\$20,500</b>	<b>\$0</b>	<b>\$20,500</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ As a Special Revenue Fund, all expenditures and charges for services provided by other County departments are recouped through a billing process. Costs are distributed based upon percentage of ownership as laid forth in the 12<sup>th</sup> Street Condominium Association agreement.
- ◆ The budget includes appropriations for the 12th Street Condominium Association, which is comprised of the County, Stanislaus County Employees Retirement Association (StanCERA), and Westland Development Company as approved by the Board of Supervisors on July 11, 2006.

**BUDGET AND OPERATIONS**

- ◆ General Services Agency (GSA) – 12<sup>th</sup> Street Office Building budget has maintained current service levels to the occupants of the 12<sup>th</sup> Street Office Building, including insurance, maintenance, and pest control services.
- ◆ The requested budget includes a decrease of \$5,152 to maintain current service levels due to slower than anticipated growth in estimated insurance costs.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$41,000 be approved for General Services Agency – 12<sup>th</sup> Street Office Building. This budget is funded by \$20,500 in estimated department revenue and a \$20,500 contribution from the General Fund.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$41,000 be approved for General Services Agency – 12<sup>th</sup> Street Office Building. This budget is funded by \$20,500 in estimated department revenue and a \$20,500 contribution from the General Fund.

Total recommended authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Property Management**

**GENERAL SERVICES AGENCY—UTILITIES**

Budget Unit 5170 0018720  
 Internal Service Fund

**SERVICES PROVIDED**

This budget funds countywide utility payments made on behalf of County departments.

<b>General Services Agency - Utilities</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,187,202	\$4,292,801	\$4,475,882	\$0	\$4,475,882
Miscellaneous Revenue	\$3,736	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,190,938</b>	<b>\$4,292,801</b>	<b>\$4,475,882</b>	<b>\$0</b>	<b>\$4,475,882</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,184,619	\$4,320,606	\$4,471,020	\$0	\$4,471,020
Other Charges	\$6,319	\$6,212	\$4,862	\$0	\$4,862
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,190,938</b>	<b>\$4,326,818</b>	<b>\$4,475,882</b>	<b>\$0</b>	<b>\$4,475,882</b>
Retained Earnings	\$0	\$34,017	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ As an Internal Service Fund, all expenditures and charges for services provided by other County departments are recouped through a billing process. Costs are distributed based upon actual usage at each site, with processing charges spread by percentage of total payments made. There are no labor charges associated with this budget.

**BUDGET AND OPERATIONS**

- ◆ General Services Agency (GSA) – Utility budget has maintained current service levels paying gas, electric, water, sewer, and refuse collection charges on behalf of County departments. Centralized payment helps to

promote efficient payment of critical services with minimal turnaround time and consistent point of contact for vendors.

- ◆ The requested budget includes an increase of \$145,902 (3.4%) to maintain current service levels due to projected increases in costs, with the largest projected increase anticipated in water/sewer bills.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$4,475,882 be approved for General Services Agency – Utilities. This budget is funded by \$4,475,882 in estimated department revenue.

Total recommended authorized positions— 0

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

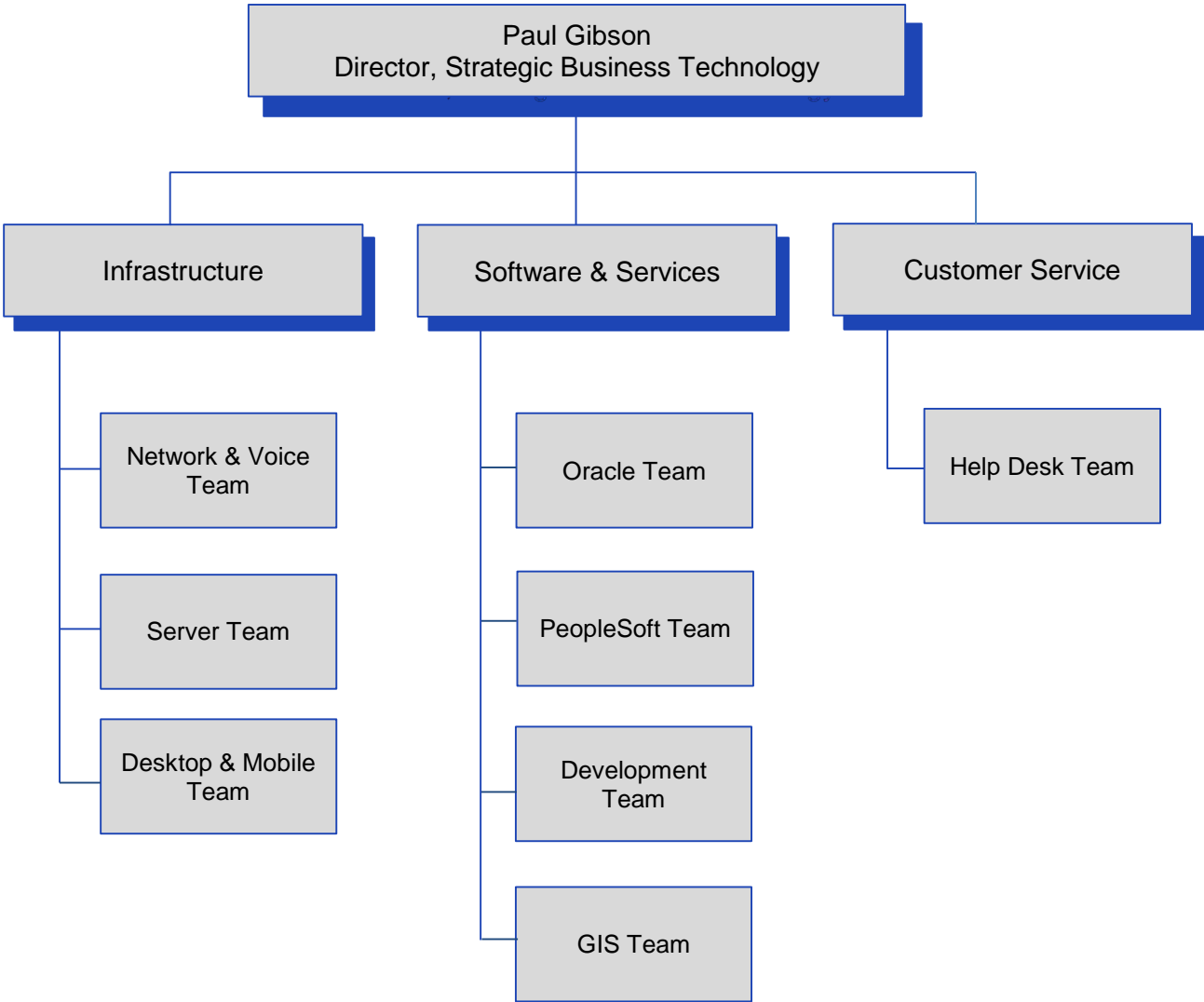
**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,475,882 be approved for General Services Agency – Utilities. This budget is funded by \$4,475,882 in estimated department revenue.

Total recommended authorized positions— 0



801 11<sup>th</sup> Street, Modesto, CA 95354 Tel: (209) 525-4357  
[www.stancounty.com/sbt](http://www.stancounty.com/sbt)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**STRATEGIC BUSINESS**  
**TECHNOLOGY**  
**Paul Gibson, Director**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$5,986,989
Use of Fund Balance	\$1,797,753
Net County Cost	\$0
Gross Costs	\$7,784,742
% Funded by General Fund	0.0%
Total Allocated Positions	30

**MISSION STATEMENT**

*To help departments successfully implement and manage technologies that address their business challenges in a responsive, progressive and friendly way.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Department provides information technology services and support for all County departments. Collectively, Strategic Business Technology (SBT) manages the County's financial management system, the County's human resource management system, the County website and the County intranet.

The **Infrastructure** division manages the physical components of the County's technology systems. This includes the routers and switches that make up the wide area network, the file servers, storage and backup systems that reside in our redundant, secure data center. Infrastructure also includes the team which provides direct support for desktop and mobile computer hardware. Our Voice over IP (VoIP) telephone system is managed by dedicated network and voice engineers. Wireless networking and Internet access are likewise supported out of the Infrastructure division.

The **Software and Services** division includes developers, analysts and other specialists who focus on the digital elements of technology. This division

develops and enhances custom code designed to meet specific departmental requirements. Software & Services staff has developed and continue to maintain such critical County systems as Check Reconciliation and Budget Monitoring, as well as many other systems on behalf of departments. The Geographical Information System (GIS) provided internally and to the public is managed in this division. Other services include project management and software development for the Integrated Criminal Justice Information System (ICJIS) and database administration.

The **Customer Service** division provides direct technical support to County customers, including Help Desk services. Customer Service functions also include training, internal performance measurement and quality assurance, as well as assisting departments with their own commercial off-the-shelf systems. Customer Service staff are responsible for the design of the County web page and consulting with departments on web and intranet design tasks.

**BOARD OF SUPERVISORS PRIORITY AREA**

Strategic Business Technology supports the Board Priority areas of Efficient Delivery of Public Services and Effective Partnerships by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Increase e-government services and transactions; Improve the efficiency of County government processes; Improve energy efficiency; and Explore, identify, and evaluate opportunities for effective partnerships.

## ACCOMPLISHMENTS AND OBJECTIVES

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Strategic Business Technology include:

### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- ◆ Successfully integrated the Geographical Information System (“GIS”) team and function as a core SBT service offering
- ◆ Served the Probation and Animal Services departments in the successful delivery of their Information Technology Innovation projects
- ◆ Reorganized the department with a structure focused on customer service

### FISCAL YEAR 2017-2018 OBJECTIVES

- ◆ Play a coordinating role in the successful deployment of Office 365 County-wide
- ◆ Lead the implementation of a County-wide Single Sign-on solution
- ◆ Continue to integrate the Network and Telecom functions
- ◆ Make significant infrastructure improvements to the SBT Datacenter to support more use by County departments
- ◆ Develop an Information Technology training capacity and offer it as a core service

## BUDGETS WITHIN THE STRATEGIC BUSINESS TECHNOLOGY INCLUDE:

- ◆ Strategic Business Technology
- ◆ Strategic Business Technology—Telecommunications

## PERFORMANCE OUTCOMES: FINANCIAL

### Summary of Department Financial Outcomes

- ◆ Strategic Business Technology – This budget unit’s revenue and expenditures have increased incrementally over the previous 5 years as departments have increased their use of information technology to improve business processes, reduce costs and introduce new, customer-focused service offerings. Expenditures for Fiscal Year 2016-2017 in the budget unit were impacted by the transfer of approximately \$1.9 million of County contingency funds towards the enrollment of Microsoft Office 365 and related strategic initiatives.
- ◆ SBT-Telecommunications – This budget unit has undergone a significant transition in recent years to a Voice over Internet Protocol-based service offering. As significant projects associated with this transition have been carried out, one-time costs have led to an increase in expenditures in some years more than others. SBT-Telecommunication’s budget for 2016-2017 and 2017-2018 paint a picture of a relatively modest increase in revenue and expenditures that is likely to be the norm in coming years as the implementation of Voice over Internet Protocol technologies matures and transitions to a more traditional service offering. Fiscal Year 2016-2017 saw a significant reduction in expenditures relative to budgeted expenditures, largely due to savings due to vacant positions which have subsequently been filled.



**Five-Year History**

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>Strategic Business Technology</b>								
5031 0048100 Internal Service Fund								
Total Revenue	\$4,265,580	\$3,878,052	\$4,273,395	\$4,525,741	\$5,205,527	\$4,861,619	(\$343,908)	93.39%
Use of Fund Balance	(\$691,461)	(\$69,660)	(\$321,179)	(\$108,383)	\$1,168,041	(\$836,876)	(\$2,004,917)	-7165%
Gross Costs	\$3,574,119	\$3,808,392	\$3,952,216	\$4,417,358	\$8,333,913	\$5,985,088	(\$2,348,825)	7182%
Net County Cost	\$0	\$0	\$0	\$0	\$1,960,345	\$1,960,345	\$0	100.00%

	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F- Column E	Budget Column F / Column E
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H
<b>S.B.T. - Telecommunications</b>								
5011 0048200 Internal Service Fund								
Total Revenue	\$796,549	\$825,503	\$844,145	\$888,251	\$944,164	\$928,235	(\$15,929)	98.31%
Use of Fund Balance	(\$747)	\$38,210	(\$45,562)	(\$25,423)	\$263,580	\$18,226	(\$245,354)	6.91%
Gross Costs	\$795,802	\$863,713	\$798,583	\$862,828	\$1,207,744	\$946,461	(\$261,283)	78.37%
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

**Fund Balance**

- ◆ Strategic Business Technology has maintained a significant Fund Balance in recent years, in order to set aside funds for significant expenditures associated with data center improvements, as well as contingency funding should critical infrastructure unexpectedly fail. In order to comply with Auditor/Controller guidance, however, the department plans to make use of approximately \$1.5 million in Fund Balance in 2017-2018 and will continue to reduce the amount of Fund Balance as appropriate going forward.
- ◆ SBT – Telecommunications Fund Balance has remained relatively flat in recent years. In order to comply with Auditor/Controller guidance; however, the Department plans to make use of approximately \$300,000 in Fund Balance in 2017-2018 and will continue to reduce the amount of Fund Balance as appropriate going forward.
- ◆ Cash balance for this budget on 07/01/2017 was \$750,404, a variance of \$110,542 from the \$860,946 in Fund Balance. The variance is largely due to capital assets (equipment) that have not been fully depreciated.

**Five-Year History of Fund Balance and Projected Changes**

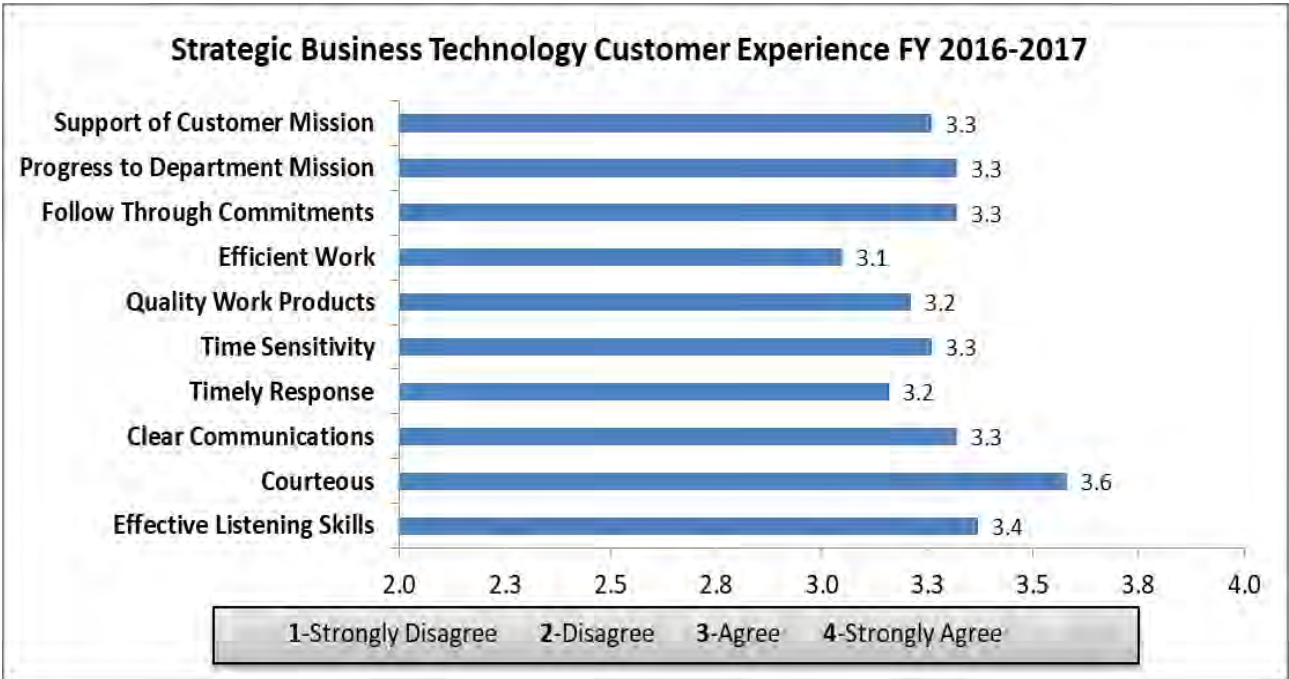
Fund Balance	July 1, 2013	July 1, 2014	July 1, 2015	July 1, 2016	July 1, 2017	Projected Balance 2018
S.B.T. - Telecommunications	\$847,410	\$809,200	\$630,796	\$880,186	\$860,946	\$555,977
Strategic Business Technology	\$2,570,547	\$2,640,207	\$690,640	\$3,069,769	\$3,906,598	\$2,413,814
Total Retained Earnings	\$3,417,957	\$3,449,407	\$1,321,436	\$3,949,955	\$4,767,544	\$2,969,791

\*Note: Only Listed for Non-General Fund Units

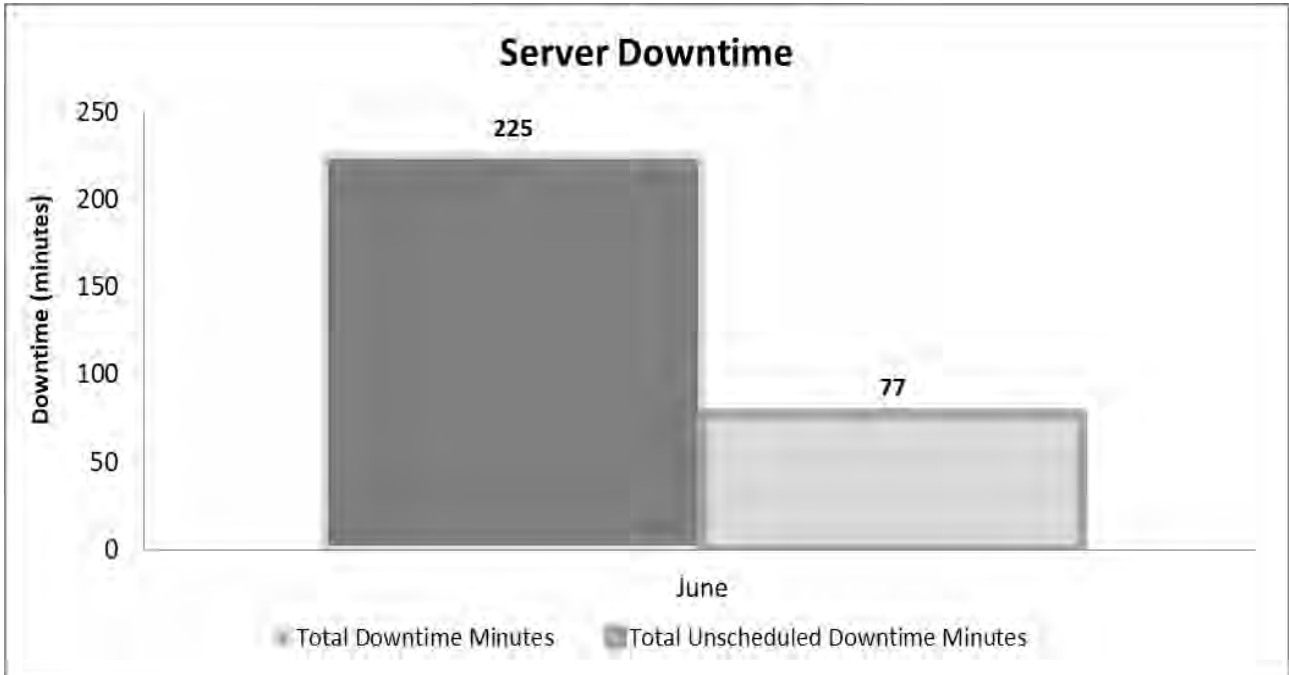
**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

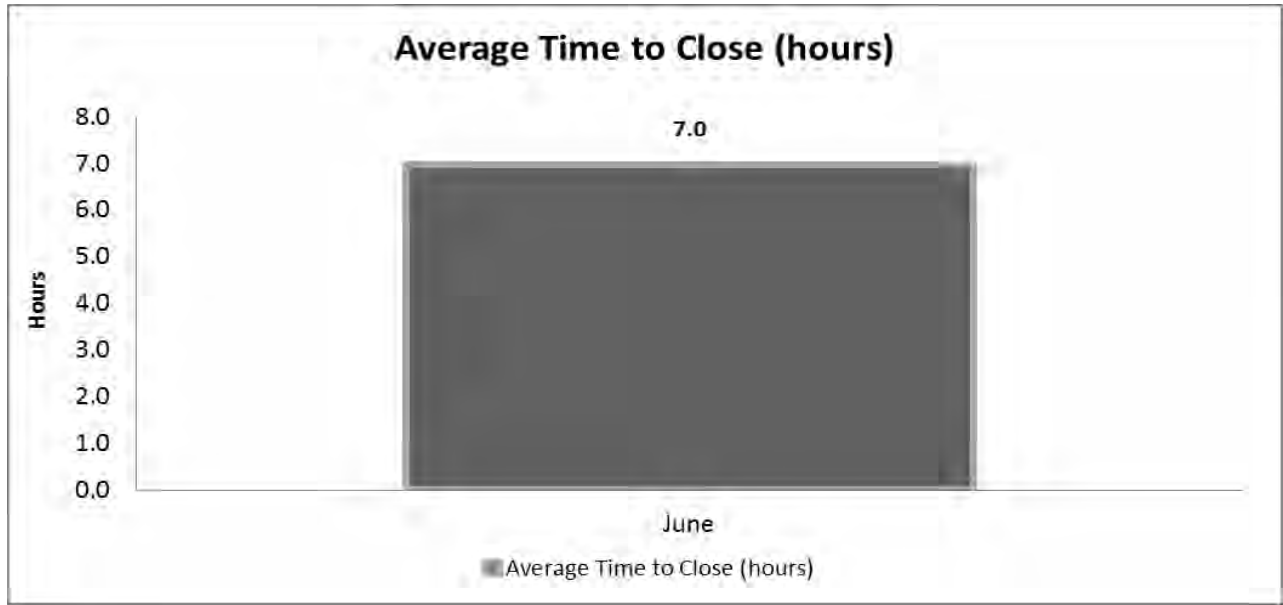
- ◆ The County has implemented Performance Visioning to promote a focus on outcomes and community impact. Departments with a primary mission to provide services to internal customers will utilize an annual Customer Experience Questionnaire to measure progress on a variety of success measures. These critical success measures include how well the department listens and responds to customer requests, how timely, accurate and efficient the department work products are, and ultimately if the service department is progressing on their own mission, while assisting the department customer in achieving their own mission. Customers were asked to rate the services provided in ten specific metrics, on a scale of one to four, with four - strongly agree

identified as the "best" or top score, and one - strongly disagree, as the lowest score. The following chart displays the results of the Customer Experience Questionnaire for Strategic Business Technology, with an overall positive score of 3.3. This metric establishes baseline performance for Fiscal Year 2016-2017.



- ◆ System Availability (Server Downtime) is a new metric, and the below chart shows the baseline data. The metric focuses on the outcome of minimizing disruptions to staff and the public caused by outages of computer systems, and reports the total minutes of downtime (both scheduled and unscheduled) for systems identified as “customer-facing.”





- ◆ Average time to close customer work requests is a new metric, and the below chart shows the baseline data. The metric focuses on the outcome of addressing, resolving and communicating the status of customers' work requests with the minimum of delay. The specific measure would report the average time (in hours) from trouble ticket creation to completion.

#### KEY CHALLENGES AND OPPORTUNITIES

- ◆ A key challenge for Strategic Business Technology and of Information Technology (IT) in Stanislaus County is the difficulty in recruiting, promoting and retaining technical staff, especially in the Software Development area. The Information Technology Strategic Plan makes some recommendations related to IT staffing that Strategic Business Technology hopes to play a role in seeing enacted.

#### RELATED LINKS

For additional information about the Strategic Business Technology, refer to the Department's website at: [www.stancounty.com/sbt](http://www.stancounty.com/sbt)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**STRATEGIC BUSINESS TECHNOLOGY**

Budget Unit 5031 0048100  
Internal Service Fund

This budget funds the Strategic Business Technology departmental functions.

The Department provides information technology services and support for all County departments. Collectively, we manage the County's financial management system, the County's human resource management system, the County website and the County intranet.

The **Infrastructure** division manages the physical components of the County's technology systems. This includes the routers and switches that make up the wide area network, the file servers, storage and backup systems that reside in our redundant, secure data center. Infrastructure also includes the team which provides direct support for desktop and mobile computer hardware. Wireless networking and Internet access are likewise supported out of the Infrastructure division.

The **Software and Services** division includes developers, analysts and other specialists who focus on the *digital* elements of technology. This division develops and enhances custom code designed to meet specific departmental requirements. Software & Services staff has developed and continue to maintain such critical County systems as Check Reconciliation and Budget Monitoring, as well as many other systems on behalf of departments. The Geographical Information System (GIS) provided internally and to the public is managed in this division. Other services include project management and software development for the Integrated Criminal Justice Information System (ICJIS) and database administration.

The **Customer Service** division provides direct technical support to County customers, including Help Desk services. Customer Service functions also include training, internal performance measurement and quality assurance, as well as assisting departments with their own commercial off-the-shelf systems. Customer Service staff are responsible for the design of the County web page and consulting with departments on web and intranet design tasks.

<b>Strategic Business Technology</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,525,429	\$4,862,954	\$5,035,824	\$0	\$5,035,824
Miscellaneous Revenue	\$48	\$323	\$0	\$0	\$0
Other Financing Sources	\$264	(\$1,658)	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,525,741</b>	<b>\$4,861,619</b>	<b>\$5,035,824</b>	<b>\$0</b>	<b>\$5,035,824</b>
Salaries and Benefits	\$2,909,017	\$2,835,301	\$3,817,911	\$0	\$3,817,911
Services and Supplies	\$1,047,327	\$2,683,419	\$1,523,397	\$0	\$1,523,397
Other Charges	\$313,985	\$325,143	\$484,000	\$0	\$484,000
Fixed Assets					
Equipment	\$147,029	\$141,225	\$703,300	\$0	\$703,300
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,417,358</b>	<b>\$5,985,088</b>	<b>\$6,528,608</b>	<b>\$0</b>	<b>\$6,528,608</b>
Retained Earnings	(\$108,383)	(\$836,876)	\$1,492,784	\$0	\$1,492,784
<b>Net County Cost</b>	<b>\$0</b>	<b>\$1,960,345</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ The source of revenue for Strategic Business Technology (SBT) is charges to departments for internal services through the Cost Allocation Plan in the amount of \$5,035,824 covering approximately 77% of total department costs.
- ◆ SBT retained earnings balance is \$3,906,598 as of July 1, 2017. The proposed budget includes \$1,492,784 in retained earnings to purchase: a data storage system; a backup tape library; file servers; network equipment; and to cover elements of operational costs.

## BUDGET AND OPERATIONS

- ◆ The Proposed Budget request includes an increase of \$732,395 to accommodate the increased costs associated with the addition of two positions and increased Fixed Assets expenditures.
- ◆ Salaries and Benefits have increased by \$255,408 mostly due to the addition of a Confidential IV and a Staff Services Coordinator position. The Confidential IV will serve as administrative support to the Department Head and perform some payroll and human resources functions. The Staff Services Coordinator will take on department billing, procurement, and some budget monitoring and preparation duties.
- ◆ Fixed Assets are budgeted at \$703,300, a \$403,724 increase from the Fiscal Year 2016-2017 Adopted Final Budget, and will be used to fund: network switch replacement and upgrades; a major network router replacement; a data storage system upgrade for the Data Center; backup tape library; and Windows servers and licenses.

## STAFFING IMPACTS

Total current authorized positions— 26

- ◆ The Department is requesting to add one Confidential Assistant IV position. This position will act as the Department Head's executive assistant as well as assist in the areas of Human Resources, payroll and general administrative support. This position will be funded through departmental revenue.
- ◆ The Department is also requesting to add one Staff Services Coordinator. This position will be responsible for SBT and Telecom billing, budget preparation and reporting. This position will also be responsible for accounts payable, ordering/procurement as well as credit card reconciliation. This position will be funded through departmental revenue.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$6,528,608 be approved for Strategic Business Technology. This budget is funded from \$5,035,824 in estimated department revenue and \$1,492,784 in departmental retained earnings.

It is also recommended to add one Confidential Assistant IV position and one Staff Services Coordinator position.

Total recommended authorized positions— 28

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,528,608 be approved for Strategic Business Technology. This budget is funded from \$5,035,824 in estimated department revenue and \$1,492,784 in departmental retained earnings.

Total recommended authorized positions— 28

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Other General**

**STRATEGIC BUSINESS TECHNOLOGY—TELECOMMUNICATIONS**

Budget Unit 5011 0048200  
Internal Service Fund

**SERVICES PROVIDED**

This budget funds the Telecommunications function of the Strategic Business Technology (SBT) department. Telecommunications serves as the primary support team for the Countywide Voice over Internet Protocol (VoIP) telephony system, as well as other legacy telephone systems. Telecommunications, which is a function of the Infrastructure division of SBT, provides technical and customer assistance to all County departments for their telecommunications and data connectivity.

Telecommunications engineers maintain the primary VoIP infrastructure for Stanislaus County. Telecommunications staff works closely with each customer when moves, adds, changes, and deletions are needed for County voice systems. In addition, SBT Telecommunications provides assistance to Chief Executive Office -- Capital Projects and other departments who need assistance in the planning and implementation of telecommunication and data infrastructure project plans and build outs.

<b>S.B.T. - Telecommunications</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$888,251	\$928,235	\$951,165	\$0	\$951,165
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$888,251</b>	<b>\$928,235</b>	<b>\$951,165</b>	<b>\$0</b>	<b>\$951,165</b>
Salaries and Benefits	\$286,464	\$270,853	\$315,978	\$0	\$315,978
Services and Supplies	\$380,564	\$390,655	\$532,423	\$0	\$532,423
Other Charges	\$206,809	\$208,792	\$292,733	\$0	\$292,733
Fixed Assets					
Equipment	(\$11,009)	\$76,161	\$115,000	\$0	\$115,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$862,828</b>	<b>\$946,461</b>	<b>\$1,256,134</b>	<b>\$0</b>	<b>\$1,256,134</b>
Retained Earnings	(\$25,423)	\$18,226	\$304,969	\$0	\$304,969
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

## REVENUE AND FUNDING SOURCES

- ◆ The source of revenue for Strategic Business Technology - Telecommunications is charges to departments for internal services through the Cost Allocation Plan in the amount of \$951,165 covering approximately 76% of total department costs.
- ◆ SBT - Telecommunications retained earnings balance is \$860,946 as of July 1, 2017. The proposed budget includes \$304,969 in retained earnings: to replace Voice over Internet Protocol (“VoIP”) components and a core voice router; upgrade the voicemail system; and cover elements of operational costs.

## BUDGET AND OPERATIONS

- ◆ There are no significant adjustments to service levels included in the Fiscal Year 2017-2018 Proposed Budget.
- ◆ Fixed Assets are estimated at \$115,000 and will be used for a gateway voice router; various network switch replacements; and an upgraded voicemail system.

## STAFFING IMPACTS

Total current authorized positions— 2

There are no requested changes to the current level of staffing.

## RECOMMENDED PROPOSED BUDGET

It is recommended that a budget of \$1,256,134 be approved for Strategic Business Technology - Telecommunications. This budget is funded from \$951,165 in estimated department revenue and \$304,969 in departmental retained earnings.

Total recommended authorized positions— 2

## 2017-2018 FINAL BUDGET

### DEPARTMENT REQUEST

- ◆ There are no adjustments requested for Final Budget.

### STAFFING IMPACTS

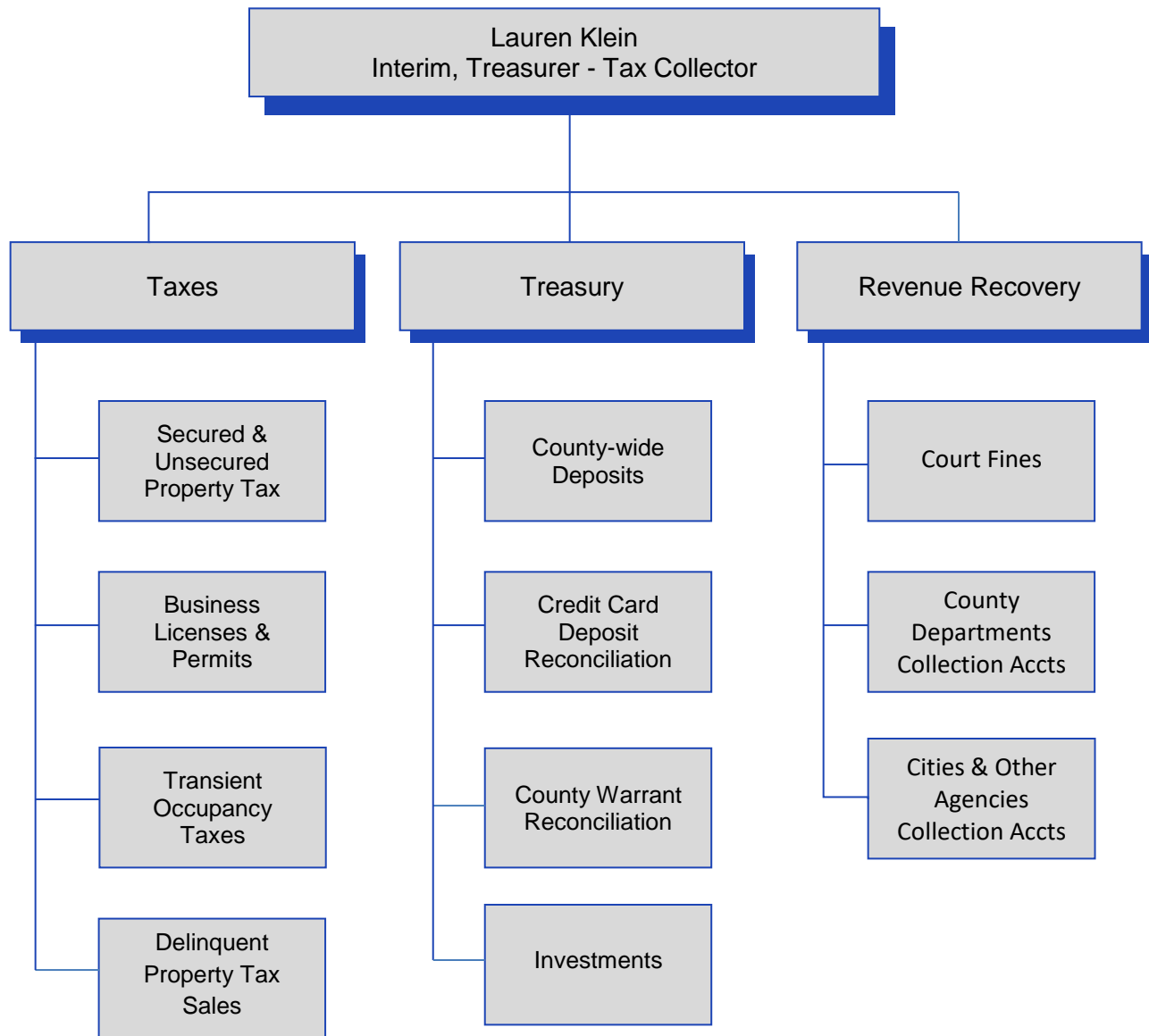
- ◆ There are no staffing requests for Final Budget.

### RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$1,256,134 be approved for Strategic Business Technology - Telecommunications. This budget is funded from \$951,165 in estimated department revenue and \$304,969 in departmental retained earnings.

Total recommended authorized positions— 2





1010 10<sup>th</sup> Street, Suite 2500, Modesto, CA 95354  
Taxes (209) 525-6388, Revenue Recovery (209) 525-6524, Treasury (209) 525-4450  
[www.stancounty.com/tr-tax/](http://www.stancounty.com/tr-tax/)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER-TAX COLLECTOR**  
**Lauren Klein, CPA, Interim, Treasurer-**  
**Tax Collector**

**BUDGET IN BRIEF**

Budget Summary	2017-2018
Total Revenue	\$2,289,778
Use of Fund Balance	\$0
Net County Cost	\$1,208,928
Gross Costs	\$3,498,706
% Funded by General Fund	34.6%
Total Allocated Positions	33

**MISSION STATEMENT**

*To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals.*

**DEPARTMENT SERVICES AND PROGRAMS**

The Treasurer – Tax Collector Department is comprised of three divisions.

The **Taxes** Division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also issues licenses for various types of businesses.

The **Treasury** Division takes in deposits for all County departments, schools and special districts, processes deposits for county-wide over the counter credit card payments and receives absent heir funds to be held in trust before distribution to the State of California. Staff ensures accurate payment and reconciliation of approved check disbursements and wire transfers, processes forged warrant claims to recover funds and ensure that there are adequate funds available to cover liquidity needs of the

Treasury and invest any excess temporarily idle funds in the Stanislaus County Treasury Pool as well as maintaining the Tobacco Endowment funds.

The **Revenue Recovery** Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. The Revenue Recovery clients consist of over 20 County departments, several city agencies and the Superior Courts of Stanislaus County. There are four major collection programs within the Revenue Recovery Division consisting of the Courts, Health Services Agency, unsecured tax, and other miscellaneous department collections.

**BOARD OF SUPERVISORS PRIORITY AREA**

The Treasurer-Tax Collector supports the Board Priority area of Efficient Delivery of Public Services by aligning department accomplishments and objectives with the following Board goals: Improve customer satisfaction; Increase e-government services and transaction; and improve the efficiency of County government processes.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of Fiscal Year 2016-2017 and Objectives for Fiscal Year 2017-2018 for the Treasurer-Tax Collector Department include:

### FISCAL YEAR 2016-2017 ACCOMPLISHMENTS

- ◆ Established a cash flow planning process for the new Treasury warrant clearing account
- ◆ New collections efforts in the Taxes division have resulted in higher collections of defaulted taxes
- ◆ The Revenue Recovery Division participated in the State Traffic Fine Amnesty Program
- ◆ Increased collection efforts have resulted in increased payments through credit cards for both the Taxes and Revenue Recovery divisions

### FISCAL YEAR 2017-2018 OBJECTIVES

- ◆ Establish remote electronic deposits between the Treasury Division and its primary bank
- ◆ Cross-train Accountant I positions between all three divisions
- ◆ Establish a process for licensing and collection of taxes for Cannabis operations should Stanislaus County allow said operations
- ◆ Research options to support an upgrade to software for the Revenue Recovery Division for greater efficiency and collections
- ◆ Create a plan to remodel front lobby on the second floor to improve efficiency and accessibility for better customer service

#### **BUDGETS WITHIN THE TREASURER—TAX COLLECTOR INCLUDE:**

- ◆ Admin/Taxes Division
- ◆ Treasury Division
- ◆ Revenue Recovery Division

#### **PERFORMANCE OUTCOMES: FINANCIAL**

##### **Summary of Department Financial Outcomes**

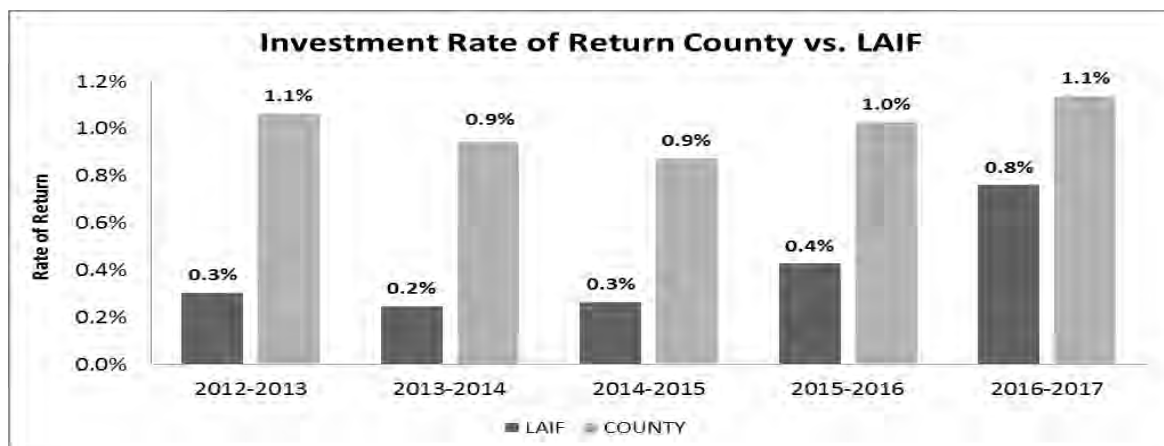
- ◆ The overall trend for all three budget units has been a gradual increase due to the rising cost of doing business. The increased costs for the Admin/Taxes budget unit has been offset by the use of Net County Cost carryover savings from prior years. The cost for the Revenue Recovery budget unit is charged to other County departments and agencies based on the amount collected. Likewise, the Treasury budget unit is self-funded by investment interest earnings.
- ◆ Admin/Taxes revenues exceeded projections due to the increased Property Tax Administration Cost Recovery allotment. Column G shows a contribution to Net County Cost, which supports Net County Cost carryover savings as included in the Recommended Final Budget 2017-2018. Revenue Recovery revenues and costs for 2016-2017 tracked closely with the projected amounts. Treasury projections included absorbing bank costs for Revenue Recovery. However, these charges were not ultimately directed to the Treasury budget, which created a savings in the budget unit.

**Five-Year History**

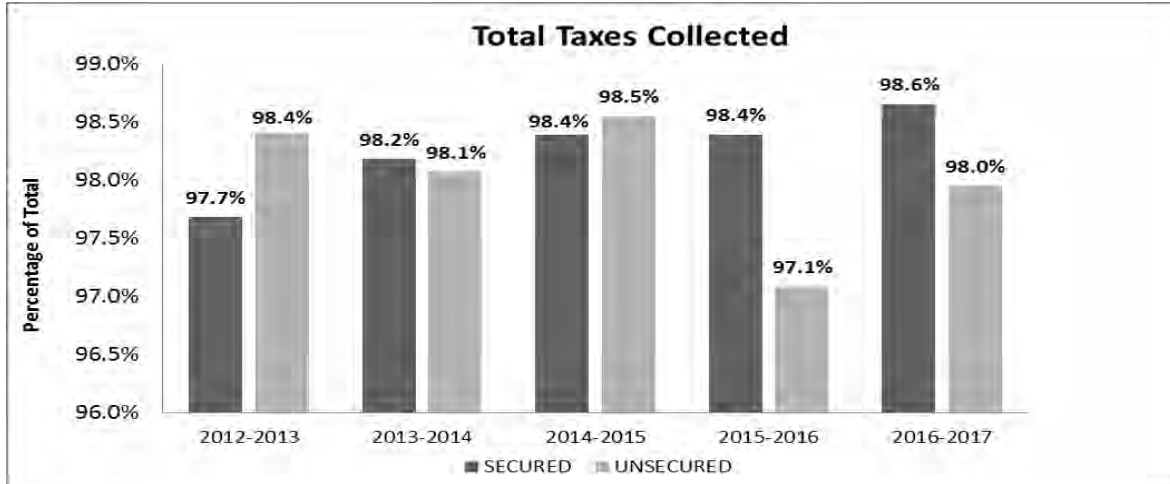
	FY 2012-2013	FY 2013-2014	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2016-2017	Change	% of Legal
Five-Year History	Actuals	Actuals	Actuals	Actuals	Legal Budget	Actuals	Column F -	Budget
Legal Budget Unit	Column A	Column B	Column C	Column D	Column E	Column F	Column E	Column F /
							Column G	Column E
<b>Treasurer - Admin/Taxes</b>								
0100 0030001 General Fund								
Total Revenue	\$465,618	\$446,225	\$461,834	\$430,635	\$459,250	\$534,812	\$75,562	16.45%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$1,303,934	\$1,264,305	\$1,270,064	\$1,309,444	\$1,736,436	\$1,392,295	(\$344,141)	80.18%
Net County Cost	\$838,316	\$818,080	\$808,230	\$878,809	\$1,277,186	\$857,483	(\$419,703)	67.14%
<b>Treasurer - Revenue Recovery</b>								
0100 0030002 General Fund								
Total Revenue	\$835,798	\$852,253	\$984,980	\$1,109,961	\$1,088,200	\$1,100,738	\$12,538	101.15%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$702,327	\$846,492	\$976,096	\$1,109,056	\$1,094,200	\$1,094,192	(\$8)	100.00%
Net County Cost	(\$133,471)	(\$5,761)	(\$8,884)	(\$905)	\$6,000	(\$6,546)	(\$12,546)	-109.10%
<b>Treasurer - Treasury</b>								
0100 0030004 General Fund								
Total Revenue	\$502,040	\$534,868	\$550,770	\$569,825	\$636,022	\$566,376	(\$69,646)	89.05%
Use of Fund Balance	-	-	-	-	-	-	-	-
Gross Costs	\$492,741	\$525,271	\$525,141	\$566,417	\$636,022	\$558,082	(\$77,940)	87.75%
Net County Cost	(\$9,299)	(\$9,597)	(\$25,629)	(\$3,408)	\$0	(\$8,294)	(\$8,294)	0.00%

**PERFORMANCE OUTCOMES: COMMUNITY/DEPARTMENT OPERATIONS**

- ◆ The chart below represents the average rate of return for the investments of the Stanislaus County Treasury Pool versus the Local Agency Investment Fund (LAIF) at the State of California by fiscal year for the last five years. As the historical trend shows, the average rate of return for the Stanislaus County Treasury Pool has consistently outperformed the investments held by the State of California.



- ◆ The Tax Collector bills and collects both Secured and Unsecured Property Tax. The chart below represents the percentage of those taxes collected of the total amount billed within the fiscal year. As the data shows, the percentage of Secured taxes collected has remained relatively consistent over the past five fiscal years. However, not all property taxes are paid within the fiscal year billed. Although taxpayers continue to pay their delinquent taxes, those collections are not reflected in this chart.



#### KEY CHALLENGES AND OPPORTUNITIES

- ◆ Cannabis related law changes will create challenges in regards to licensing and legal issues involving the deposit of the tax revenue generated from these operations.
- ◆ The State has enacted a Mobile Home Tax Waiver Program which may reduce Property Tax Revenue.

#### RELATED LINKS

For additional information about the Treasurer-Tax Collector, refer to the Department's website at:

[www.stancounty.com/tr-tax/](http://www.stancounty.com/tr-tax/)

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER—ADMIN/TAXES**

Budget Unit 0100 0030001  
 General Fund

**SERVICES PROVIDED**

This budget funds Taxes division staff members as well as a portion of the administrative staff of the Treasurer-Tax Collector Department. The day to day function of the Taxes division is to process tax payments and to assist taxpayers with their questions and provide information regarding their property taxes. The Taxes division staff also processes business license applications for several types of businesses.

<b>Treasurer - Admin/Taxes</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$58,675	\$62,454	\$60,000	\$0	\$60,000
Fines, Forfeitures, Penalties	\$46,260	\$114,590	\$50,000	\$0	\$50,000
Revenue from use of Assets	\$7,238	\$27,490	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$281,552	\$305,190	\$305,500	\$0	\$305,500
Miscellaneous Revenue	\$36,789	\$25,088	\$33,750	\$0	\$33,750
Other Financing Sources	\$121	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$430,635</b>	<b>\$534,812</b>	<b>\$459,250</b>	<b>\$0</b>	<b>\$459,250</b>
Salaries and Benefits	\$1,073,370	\$1,119,579	\$854,933	\$419,703	\$1,274,636
Services and Supplies	\$180,685	\$159,145	\$219,313	\$0	\$219,313
Other Charges	\$136,469	\$152,484	\$185,941	\$0	\$185,941
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$81,080)	(\$38,913)	(\$11,712)	\$0	(\$11,712)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,309,444</b>	<b>\$1,392,295</b>	<b>\$1,248,475</b>	<b>\$419,703</b>	<b>\$1,668,178</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$878,809</b>	<b>\$857,483</b>	<b>\$789,225</b>	<b>\$419,703</b>	<b>\$1,208,928</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$419,703.

**REVENUE AND FUNDING SOURCES**

- ◆ The revenue for the Tax Division is estimated based on historical data. The major source of revenue is from the administration fee charged to other districts for their share of the cost of tax collection. Funds are also received from fees charged to delinquent taxes as well as business license fees.
- ◆ The revenue for Fiscal Year 2017-2018 is projected consistent with the Fiscal Year 2016-2017 Adopted Final Budget amount.

**BUDGET AND OPERATIONS**

- ◆ Service Levels were maintained at the Fiscal Year 2016-2017 level.
- ◆ Salaries and Benefits are reduced to \$854,933 pending the addition of carryover savings that will roll forward in the 2017-2018 Final Budget. The Department anticipates \$388,446 in Net County cost carryover savings in the 2017-2018 Proposed Budget.

**STAFFING IMPACTS**

Total current authorized positions— 11

- ◆ The Department is requesting to transfer in one Accountant I position from the Revenue Recovery budget and transfer out one Accounting Technician position to the Revenue Recovery budget. These transfers are being requested to facilitate cross-training and to align positions in the correct budget unit to improve overall efficiency within the Department.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,248,475 be approved for Treasurer-Tax Collector. This budget is funded by \$459,250 in estimated department revenue and a \$789,225 contribution from the General Fund.

It is also recommended to transfer in one Accountant I position from the Revenue Recovery budget and to transfer out one Accounting Technician position to the Revenue Recovery budget.

Total recommended authorized positions— 11

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ The recommended Final Budget includes \$419,703 in Net County Cost carryover savings utilized to fund Salary and Benefits costs. Any remaining salary savings will be used to upgrade Information Technology equipment and other office equipment that is aged and has exceeded its useful life. A complete review of office assets is in process and a request for additional Net County Cost support may be made in a future budget cycle, if needs exceed the capacity of the carryover savings.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,668,178 be approved for Treasurer-Tax Collector. This budget is funded by \$459,250 in estimated department revenue and a \$1,208,928 contribution from the General Fund.

Total recommended authorized positions— 11

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER—REVENUE RECOVERY**

Budget Unit 0100 0030002  
 General Fund

**SERVICES PROVIDED**

This budget funds the 17 full-time and one part-time Revenue Recovery staff members as well as a portion of the administrative staff of the Treasurer-Tax Collector Department. The main function of the division is to collect the outstanding debt owed to over 20 County departments as well as some outside agencies. The staff assists the debtors and maintains records to ensure the accuracy of the accounts owed.

Treasurer - Revenue Recovery					
Classification	2015-2016 Actual	2016-2017 Actual	2017-2018 Adopted Proposed	2017-2018 Recommended Adjustments	2017-2018 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$5,000	\$0	\$5,000
Revenue from use of Assets	\$1,393	\$9,080	\$5,000	\$0	\$5,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,091,719	\$1,083,455	\$1,121,708	\$0	\$1,121,708
Miscellaneous Revenue	\$16,640	\$8,203	\$3,650	\$0	\$3,650
Other Financing Sources	\$209	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,109,961</b>	<b>\$1,100,738</b>	<b>\$1,135,358</b>	<b>\$0</b>	<b>\$1,135,358</b>
Salaries and Benefits	\$1,295,442	\$1,328,785	\$1,439,592	\$0	\$1,439,592
Services and Supplies	\$184,706	\$233,771	\$231,550	\$0	\$231,550
Other Charges	\$121,398	\$144,921	\$152,252	\$0	\$152,252
Fixed Assets					
Equipment	\$0	\$0	\$2,700	\$0	\$2,700
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$492,490)	(\$613,285)	(\$690,736)	\$0	(\$690,736)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,109,056</b>	<b>\$1,094,192</b>	<b>\$1,135,358</b>	<b>\$0</b>	<b>\$1,135,358</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$905)</b>	<b>(\$6,546)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The revenue is estimated based on historical data. The revenue is actually the cost of collections charged to the different departments and agencies for which the Department collect outstanding debts, based on the total amount collected.
- ◆ The revenue in Fiscal Year 2017-2018 is estimated at \$1,135,358 with an increase of \$47,158 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to the increase in charges to the different departments and agencies for which the Department collects outstanding debts, based on the total amount collected.



**BUDGET AND OPERATIONS**

- ◆ Service levels remain the same for the 2017-2018 Proposed Budget.
- ◆ The Proposed Budget includes a \$47,158 increase in order to maintain current service levels due to increased costs in payroll and the Cost Allocation Plan charges. No General Fund contribution is required.

**STAFFING IMPACTS**

Total current authorized positions— 18

- ◆ The Department is requesting to transfer in one Accounting Technician position from Admin/Taxes budget and to transfer out one Accountant I to the Admin/Taxes budget. These transfers are being requested to facilitate cross training, and to align positions in the correct budget unit to improve overall efficiency within the Department.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$1,135,358 be approved for Treasurer-Revenue Recovery. This budget is funded by \$1,135,358 in estimated department revenue.

It is also recommended to transfer in one Accounting Technician position from Admin/Taxes and to transfer out one Accountant I position to Admin/Taxes budget.

Total recommended authorized positions— 18

**2017-2018 FINAL BUDGET****DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,135,358 be approved for Treasurer-Revenue Recovery. This budget is funded by \$1,135,358 in estimated department revenue.

Total recommended authorized positions— 18

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2017-2018**  
**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER—TREASURY DIVISION**

Budget Unit 0100 0030004  
 General Fund

**SERVICES PROVIDED**

This budget funds the four staff members of the Treasury Division as well as a portion of the administrative staff of the Treasurer-Tax Collector Department. The main function of the division is to process county-wide deposits, wire transfers, check disbursements, bank reconciliations and investment of excess idle funds. Under direction of the Treasurer/Tax Collector, the division safely invests to earn a market rate of return for all participants of the Stanislaus County Treasury Pool.

<b>Treasurer - Treasury</b>					
<b>Classification</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Adopted Proposed</b>	<b>2017-2018 Recommended Adjustments</b>	<b>2017-2018 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$560,125	\$556,346	\$684,670	\$0	\$684,670
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$165	\$0	\$0	\$0	\$0
Other Financing Sources	\$9,535	\$10,030	\$10,500	\$0	\$10,500
<b>Total Revenue</b>	<b>\$569,825</b>	<b>\$566,376</b>	<b>\$695,170</b>	<b>\$0</b>	<b>\$695,170</b>
Salaries and Benefits	\$333,393	\$358,216	\$380,188	\$0	\$380,188
Services and Supplies	\$79,032	\$40,140	\$153,654	\$0	\$153,654
Other Charges	\$38,992	\$44,726	\$46,328	\$0	\$46,328
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$115,000	\$115,000	\$115,000	\$0	\$115,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$566,417</b>	<b>\$558,082</b>	<b>\$695,170</b>	<b>\$0</b>	<b>\$695,170</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$3,408)</b>	<b>(\$8,294)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Net County Cost carryover savings included in the 2017-2018 Recommended Final Budget is \$0.

**REVENUE AND FUNDING SOURCES**

- ◆ The revenue for the Treasury division is estimated based on historical and projected expenditure data. The source of Treasury revenues are its investment interest earnings. After deducting Treasury expenditures, the remaining interest earnings are distributed to the Treasury Pool participants on a quarterly basis based on the participants' average daily cash balance.

- ◆ The revenue in Fiscal Year 2017-2018 is estimated at \$695,170, with an increase of \$59,148 from the Fiscal Year 2016-2017 Adopted Final Budget amount. The increase in estimated revenue is due to the expected increase in interest earnings rates.

**BUDGET AND OPERATIONS**

- ◆ Service levels remain the same for the 2017-2018 Proposed Budget.
- ◆ The Proposed Budget includes a \$59,148 increase in order to maintain current service levels due to increased costs in Salaries and Benefits, bank costs and Cost Allocation Plan charges. No General Fund contribution is required in order to accommodate the overall increase in costs.

**STAFFING IMPACTS**

Total current authorized positions— 4

There are no requested changes to the current level of staffing.

**RECOMMENDED PROPOSED BUDGET**

It is recommended that a budget of \$695,170 be approved for Treasurer-Treasury. This budget is funded by \$695,170 in estimated department revenue.

Total recommended authorized positions — 4

**2017-2018 FINAL BUDGET**

**DEPARTMENT REQUEST**

- ◆ There are no adjustments requested for Final Budget.

**STAFFING IMPACTS**

- ◆ There are no staffing requests for Final Budget.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$695,170 be approved for Treasurer-Treasury. This budget is funded by \$695,170 in estimated department revenue.

Total recommended authorized positions — 4

# STANISLAUS COUNTY STAFFING SUMMARY

## Allocation List - Three Year Comparison

Department	Final Budget 2015-2016	Final Budget 2016-2017	Final Budget 2017-2018
Agricultural Commissioner	37	37	38
Animal Services	31	31	32
Area Agency on Aging	17	17	17
Assessor	55	58	58
Auditor Controller	38	39	42
Behavioral Health & Recovery Services (BHRS)	265	272	283
BHRS - Alcohol & Drug Program	25	29	31
BHRS - Managed Care	8	9	10
BHRS - Mental Health Services Act	104	108	106
BHRS - Public Guardian	10	10	10
BHRS - Stanislaus Recovery Center	27	27	31
Board of Supervisors	9	9	9
Chief Executive Office - County Fire Service Fund	7	7	7
Chief Executive Office - Focus on Prevention	0	0	5
Chief Executive Office - Office of Emergency Serv/Fire Warden	6	7	7
Chief Executive Office - Operations and Services	43	45	50
Chief Executive Office - Risk Management Division	13	12	12
Child Support Services	162	161	161
Children & Families Commission	5	5	5
Clerk-Recorder - Elections Division	13	13	14
Clerk-Recorder - Recorder Division	32	32	34
Community Services Agency - Service & Support	1,068	1,106	1,135
Cooperative Extension	4	4	4
County Counsel	14	14	16
District Attorney - Automobile Insurance Fraud Prosecution	2	2	2
District Attorney - Criminal Division	118	121	125
District Attorney - Elder Abuse Advocacy & Outreach	0	1	1
District Attorney - Impaired Driver Vert Pros Program	2	2	2
District Attorney - Real Estate Fraud Prosecution	2	2	2
District Attorney - Unserved/Underserved Victims Ad & Outreach	1	2	2
District Attorney - Victims Compensation & Govt Claims	1	1	1
District Attorney - Victim Services Program	5	8	9
Environmental Resources	76	79	84
Environmental Resources - Fink Road Landfill	14	15	17
General Services Agency - Administration	5	5	5
General Services Agency - Central Services	11	11	11
General Services Agency - Facilities Maintenance	33	36	36
General Services Agency - Fleet Services	9	10	10
Health Services Agency - Administration	82	88	89
Health Services Agency - Clinics & Ancillary Services	204	208	208
Health Services Agency - Public Health	184	186	189
Law Library	2	2	2
Library	73	74	76
Local Agency Formation Commission	3	3	3
Parks & Recreation	26	42	42

# STANISLAUS COUNTY STAFFING SUMMARY

## Allocation List - Three Year Comparison

Department	Final Budget 2015-2016	Final Budget 2016-2017	Final Budget 2017-2018
Planning	16	17	18
Planning - Building Permits	17	17	17
Probation - Administration	20	20	20
Probation - Community Corrections Partnership	31	31	32
Probation - Field Services	102	108	106
Probation - Institutional Services	59	59	58
Probation - Juvenile Commitment Facility	38	38	39
Probation - Juvenile Justice Crime Prevention Act	15	15	15
Probation - Youthful Offender Block Grant	8	15	16
Public Defender	45	45	47
Public Works - Administration	9	8	8
Public Works - Engineering	29	29	31
Public Works - Local Transit System	5	5	5
Public Works - Morgan Shop	8	8	9
Public Works - Road & Bridge	57	57	57
Retirement	13	15	16
Sheriff Administration	81	83	84
Sheriff Adult Detention Expansion	0	32	78
Sheriff Cal ID Program	1	1	1
Sheriff CAL-MMET	4	4	4
Sheriff Contract Cities	64	67	69
Sheriff Court Security	39	39	39
Sheriff Detention	290	292	291
Sheriff Jail Commissary/Inmate Welfare	3	3	6
Sheriff Operations	140	147	158
Sheriff Vehicle Theft Unit	1	1	1
Stanislaus Regional 911	59	59	59
Strategic Business Technology	22	26	28
Strategic Business Tech - Telecommunications	2	2	2
Treasurer - Admin/Taxes	11	11	11
Treasurer - Revenue Recovery	18	18	18
Treasurer - Treasury	4	4	4
Veterans' Services	5	5	5
Workforce Development	90	84	84
<b>Total Staffing</b>	<b>4,152</b>	<b>4,315</b>	<b>4,469</b>

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
	MIN	---	MID	---	MAX
	---	---	FLAT	---	---
<b>AGING &amp; VETERANS SERVICES</b>					
<b>AREA AGENCY ON AGING</b>					
1 Dir Area Agency On Aging	45.70	---	57.13	---	68.56
2 Manager II	28.55	---	35.69	---	42.83
1 Manager I	25.44	---	31.80	---	38.16
1 Confidential Assistant III	17.93	---	22.41	---	26.89
1 MH Clinician II	30.45	31.97	33.57	35.25	37.01
1 Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1 Social Worker IV	27.40	28.77	30.21	31.72	33.31
1 Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
2 Social Worker III	24.53	25.76	27.05	28.40	29.82
1 Social Worker II	21.77	22.86	24.00	25.20	26.46
1 Accountant I	21.08	22.13	23.24	24.40	25.62
1 Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1 Account Clerk III	17.99	18.89	19.83	20.82	21.86
1 Community Health Work III	17.81	18.70	19.64	20.62	21.65
1 Dir Of Volunteer Serv	17.05	17.90	18.80	19.74	20.73
17	* BUDGET UNIT TOTAL *				
<b>VETERANS SERVICES</b>					
1 Manager I	25.44	---	31.80	---	38.16
3 Veterans Serv Rep	20.33	21.35	22.42	23.54	24.72
1 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
5	* BUDGET UNIT TOTAL *				
22	<b>** DEPARTMENT TOTAL **</b>				
<b>AGRICULTURAL COMMISSIONER</b>					
<b>AGRICULTURAL COMMISSIONER</b>					
1 County Agri Comm & Sealer	45.70	---	57.13	---	68.56
1 Asst Ag Commissioner	36.50	---	45.62	---	54.74
4 Deputy Ag Com/Sealer	28.55	---	35.69	---	42.83
1 Confidential Assistant IV	21.53	---	26.91	---	32.29
1 Confidential Assistant III	17.93	---	22.41	---	26.89
1 Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1 Software Developer II	29.88	31.37	32.94	34.59	36.32
21 Ag/Weights&Meas Insp III	25.40	26.67	28.00	29.40	30.87
1 Application Specialist II	25.35	26.62	27.95	29.35	30.82
1 Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1 Accounting Tech	19.75	20.74	21.78	22.87	24.01
3 Agricultural Assistant II	17.20	18.06	18.96	19.91	20.91
1 Account Clerk II	15.92	16.72	17.56	18.44	19.36
38	* BUDGET UNIT TOTAL *				
38	<b>** DEPARTMENT TOTAL **</b>				

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**ANIMAL SERVICES**

**ANIMAL SERVICES**

1	Dir of Animal Services	45.70	---	57.13	---	68.56
1	County Veterinarian	56.01	---	70.01	---	84.01
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Maintenance Engineer III	23.21	24.37	25.59	26.87	28.21
1	Supv Acct Admin Clerk II	22.76	23.90	25.10	26.36	27.68
3	Animal Svc Oper Supv	20.66	21.69	22.77	23.91	25.11
6	Animal Serv Offcr II	18.23	19.14	20.10	21.11	22.17
2	Animal Care Spec III	17.99	18.89	19.83	20.82	21.86
5	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
10	Animal Care Spec II	16.58	17.41	18.28	19.19	20.15
<hr/>						
32	* BUDGET UNIT TOTAL *					
<hr/>						
32	** DEPARTMENT TOTAL **					

**ASSESSOR**

**ASSESSOR**

1	Assessor	---	---	78.51	---	---
2	Manager IV	36.50	---	45.62	---	54.74
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Supv Auditor Appraiser	33.55	35.23	36.99	38.84	40.78
4	Supv Appraiser	31.97	33.57	35.25	37.01	38.86
2	Sr Auditor-Appraiser	30.45	31.97	33.57	35.25	37.01
2	Application Specialist III	29.88	31.37	32.94	34.59	36.32
7	Sr Appraiser	29.03	30.48	32.00	33.60	35.28
4	Auditor-Appraiser III	27.66	29.04	30.49	32.01	33.61
14	Appraiser III	26.38	27.70	29.09	30.54	32.07
1	Cadastral Supervisor	25.95	27.25	28.61	30.04	31.54
4	Supv Assessment Tech II	22.76	23.90	25.10	26.36	27.68
1	Cadastral Technician II	21.42	22.49	23.61	24.79	26.03
2	Appraiser Tech	18.10	19.01	19.96	20.96	22.01
9	Assessment Technician II	17.99	18.89	19.83	20.82	21.86
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
<hr/>						
58	* BUDGET UNIT TOTAL *					
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58	** DEPARTMENT TOTAL **					

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**AUDITOR CONTROLLER**

**AUDITOR CONTROLLER**

1	Auditor-Controller	---	---	78.51	---	---
1	Asst Auditor Controller	40.56	---	50.70	---	60.84
4	Manager IV	36.50	---	45.62	---	54.74
3	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant V	25.65	---	32.06	---	38.47
2	Confidential Assistant IV	21.53	---	26.91	---	32.29
5	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Sr Application Specialist	34.57	36.30	38.12	40.03	42.03
1	Application Specialist III	29.88	31.37	32.94	34.59	36.32
9	Accountant III	29.62	31.10	32.66	34.29	36.00
3	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Accountant I	21.08	22.13	23.24	24.40	25.62
5	Accounting Tech	19.75	20.74	21.78	22.87	24.01
3	Account Clerk III	17.99	18.89	19.83	20.82	21.86

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42      \* BUDGET UNIT TOTAL \*

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42      \*\* DEPARTMENT TOTAL \*\*

**BEHAVIORAL HEALTH & RECOV SVS**

**ALCOHOL & DRUG PROGRAM**

1	Manager IV	36.50	---	45.62	---	54.74
1	Manager II	28.55	---	35.69	---	42.83
2	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Behavioral Health Coordinator	25.95	27.25	28.61	30.04	31.54
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
20	Behavioral Health Splst. II	23.23	24.39	25.61	26.89	28.23
3	Clinical Serv Tech II	17.42	18.29	19.20	20.16	21.17
2	Admin Clerk III	17.25	18.11	19.02	19.97	20.97

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31      \* BUDGET UNIT TOTAL \*

**BEHAVIORAL HEALTH & RECOV SVS**

1	Behavioral Health Director	64.14	---	80.18	---	96.22
1	Behavioral Hlth Medical Dir	98.16	---	122.70	---	147.24
1	Assoc Director	45.70	---	57.13	---	68.56
1	Asst Director	40.56	---	50.70	---	60.84



**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**BEHAVIORAL HEALTH & RECOV SVS (Continued)**

BEHAVIORAL HEALTH & RECOV SVS	(Continued)					
4 Manager IV		36.50	---	45.62	---	54.74
8 Manager III		32.29	---	40.36	---	48.43
6 Manager II		28.55	---	35.69	---	42.83
1 Manager I		25.44	---	31.80	---	38.16
2 Confidential Assistant IV		21.53	---	26.91	---	32.29
6 Confidential Assistant III		17.93	---	22.41	---	26.89
9 Psychiatrist		89.56	94.04	98.74	103.68	108.86
1 Sr Psych Nurse Practitioner		48.94	51.39	53.96	56.66	59.49
1 Sr Systems Engineer		39.99	41.99	44.09	46.29	48.60
1 Sr Software Developer/Analyst		39.99	41.99	44.09	46.29	48.60
2 Clinical Psychologist		35.77	37.56	39.44	41.41	43.48
14 MH Coordinator		35.43	37.20	39.06	41.01	43.06
2 Software Developer/Analyst III		34.57	36.30	38.12	40.03	42.03
1 Sr Application Specialist		34.57	36.30	38.12	40.03	42.03
14 Psychiatric Nurse II		33.57	35.25	37.00	38.86	40.80
73 MH Clinician II		30.45	31.97	33.57	35.25	37.01
2 Staff Serv Coordinator		30.37	31.89	33.48	35.15	36.91
4 Accountant III		29.62	31.10	32.66	34.29	36.00
1 Conservator Investigator Supv		27.76	29.15	30.61	32.14	33.75
1 Accountant II		26.96	28.31	29.73	31.22	32.78
1 Med Records Coordinator		25.95	27.25	28.61	30.04	31.54
1 Behavioral Health Coordinator		25.95	27.25	28.61	30.04	31.54
5 Application Specialist II		25.35	26.62	27.95	29.35	30.82
3 Conservator Investigator		25.17	26.43	27.75	29.14	30.60
7 Staff Serv Analyst		25.02	26.27	27.58	28.96	30.41
44 Behavioral Health Splst. II		23.23	24.39	25.61	26.89	28.23
6 Behavioral Health Advocate		23.23	24.39	25.61	26.89	28.23
1 Staff Serv Tech		19.82	20.81	21.85	22.94	24.09
6 Accounting Tech		19.75	20.74	21.78	22.87	24.01
2 Family Services Specialist II		19.00	19.95	20.95	22.00	23.10
6 Account Clerk III		17.99	18.89	19.83	20.82	21.86
3 Med Records Clerk		17.47	18.34	19.26	20.22	21.23
10 Clinical Serv Tech II		17.42	18.29	19.20	20.16	21.17
18 Admin Clerk III		17.25	18.11	19.02	19.97	20.97
8 Admin Clerk II		15.26	16.02	16.82	17.66	18.54
5 Stock/Delivery Clerk II		14.89	15.63	16.41	17.23	18.09

283 \* BUDGET UNIT TOTAL \*

**MANAGED CARE**

1 MH Coordinator	35.43	37.20	39.06	41.01	43.06
2 Psychiatric Nurse II	33.57	35.25	37.00	38.86	40.80
1 MH Clinician II	30.45	31.97	33.57	35.25	37.01
1 Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
3 Clinical Serv Tech II	17.42	18.29	19.20	20.16	21.17
1 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1 Admin Clerk II	15.26	16.02	16.82	17.66	18.54

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
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**BEHAVIORAL HEALTH & RECOV SVS (Continued)**

**MANAGED CARE (Continued)**

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10 \* BUDGET UNIT TOTAL \*

**MENTAL HEALTH SERVICES ACT**

2 Manager IV	36.50	---	45.62	---	54.74
1 Manager III	32.29	---	40.36	---	48.43
4 Manager II	28.55	---	35.69	---	42.83
2 MH Coordinator	35.43	37.20	39.06	41.01	43.06
2 Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1 Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
4 Psychiatric Nurse II	33.57	35.25	37.00	38.86	40.80
15 MH Clinician II	30.45	31.97	33.57	35.25	37.01
2 Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1 Software Developer II	29.88	31.37	32.94	34.59	36.32
3 Behavioral Health Coordinator	25.95	27.25	28.61	30.04	31.54
3 Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
27 Behavioral Health Splst. II	23.23	24.39	25.61	26.89	28.23
5 Behavioral Health Advocate	23.23	24.39	25.61	26.89	28.23
20 Clinical Serv Tech II	17.42	18.29	19.20	20.16	21.17
11 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1 Dir Of Volunteer Serv	17.05	17.90	18.80	19.74	20.73
2 Admin Clerk II	15.26	16.02	16.82	17.66	18.54

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106 \* BUDGET UNIT TOTAL \*

**PUBLIC GUARDIAN**

1 Manager II	28.55	---	35.69	---	42.83
3 Deputy Public Guardian II	22.63	23.76	24.95	26.20	27.51
3 Account Clerk III	17.99	18.89	19.83	20.82	21.86
1 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
2 Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09

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10 \* BUDGET UNIT TOTAL \*

**STANISLAUS RECOVERY CENTER**

1 Manager III	32.29	---	40.36	---	48.43
1 MH Coordinator	35.43	37.20	39.06	41.01	43.06
2 MH Clinician II	30.45	31.97	33.57	35.25	37.01
1 Behavioral Health Coordinator	25.95	27.25	28.61	30.04	31.54
7 Behavioral Health Splst. II	23.23	24.39	25.61	26.89	28.23
16 Clinical Serv Tech II	17.42	18.29	19.20	20.16	21.17
1 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1 Admin Clerk II	15.26	16.02	16.82	17.66	18.54
1 Asst Cook II	13.19	13.85	14.54	15.27	16.03

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31 \* BUDGET UNIT TOTAL \*

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471 \*\* DEPARTMENT TOTAL \*\*

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**BOARD OF SUPERVISORS**

**BOARD OF SUPERVISORS**

1	Chairman Bd of Supervisor	---	---	43.34	---	---
4	Supervisor	---	---	38.80	---	---
4	Confidential Assistant IV	21.53	---	26.91	---	32.29
<hr/>						
9	* BUDGET UNIT TOTAL *					
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9	** DEPARTMENT TOTAL **					

**CHIEF EXECUTIVE OFFICE**

**COUNTY FIRE SERVICE FUND**

1	Deputy Fire Warden/Dep Dir OES	36.50	---	45.62	---	54.74
1	Manager III - Safety	32.29	---	40.36	---	48.43
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1	Fire Prevention Specialist III	26.71	28.05	29.45	30.92	32.47
2	Fire Prevention Specialist II	24.28	25.49	26.76	28.10	29.51
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
7	* BUDGET UNIT TOTAL *					

**FOCUS ON PREVENTION**

1	Deputy Exec Officer	45.70	---	57.13	---	68.56
1	Manager IV	36.50	---	45.62	---	54.74
2	Manager III	32.29	---	40.36	---	48.43
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
<hr/>						
5	* BUDGET UNIT TOTAL *					

**OES/FIRE WARDEN**

1	Fire Warden/Asst Dir-OES	45.70	---	57.13	---	68.56
1	Deputy Fire Warden/Dep Dir OES	36.50	---	45.62	---	54.74
2	Manager III	32.29	---	40.36	---	48.43
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
7	* BUDGET UNIT TOTAL *					

**OPERATIONS AND SERVICES**

1	Chief Exec Officer	---	---	134.05	---	---
1	Asst Exec Offcr/Chief Op Off	67.34	---	84.18	---	101.02
2	Asst Executive Officer	64.14	---	80.18	---	96.22
1	Human Resources Director	57.59	---	71.99	---	86.39
2	Deputy Exec Officer	45.70	---	57.13	---	68.56

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**CHIEF EXECUTIVE OFFICE (Continued)**

**OPERATIONS AND SERVICES (Continued)**

13	Manager IV	36.50	---	45.62	---	54.74
10	Manager III	32.29	---	40.36	---	48.43
1	Manager I	25.44	---	31.80	---	38.16
1	Confidential Assistant V	25.65	---	32.06	---	38.47
9	Confidential Assistant IV	21.53	---	26.91	---	32.29
7	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Maintenance Engineer II	21.03	22.08	23.18	24.34	25.56
1	Maintenance Engineer I	17.89	18.78	19.72	20.71	21.75
<hr/>						
50	* BUDGET UNIT TOTAL *					

**RISK MANAGEMENT**

4	Manager III	32.29	---	40.36	---	48.43
1	Confidential Assistant V	25.65	---	32.06	---	38.47
3	Confidential Assistant IV	21.53	---	26.91	---	32.29
4	Confidential Assistant III	17.93	---	22.41	---	26.89
<hr/>						
12	* BUDGET UNIT TOTAL *					

**81 \*\* DEPARTMENT TOTAL \*\***

**CHILD SUPPORT SERVICES**

**CHILD SUPPORT SERVICES**

1	Dir of Child Support Services	52.34	---	65.43	---	78.52
1	Chief Attorney	48.90	---	61.13	---	73.36
1	Asst Director	40.56	---	50.70	---	60.84
2	Manager III	32.29	---	40.36	---	48.43
6	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
2	Confidential Assistant III	17.93	---	22.41	---	26.89
5	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
2	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
2	Application Specialist III	29.88	31.37	32.94	34.59	36.32
1	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
2	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
11	Child Support Supervisor	24.23	25.44	26.71	28.05	29.45
1	Accounting Supv	23.94	25.14	26.40	27.72	29.11
2	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
71	Child Support Offcr II	20.11	21.12	22.18	23.29	24.45

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**CHILD SUPPORT SERVICES (Continued)**

**CHILD SUPPORT SERVICES (Continued)**

6	Accounting Tech	19.75	20.74	21.78	22.87	24.01
13	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
10	Account Clerk III	17.99	18.89	19.83	20.82	21.86
10	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
8	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
1	Admin Clerk I	14.77	15.51	16.29	17.10	17.96
<hr/>						
161	* BUDGET UNIT TOTAL *					
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161	** DEPARTMENT TOTAL **					

**CHILDREN & FAMILIES COMM**

**CHILDREN & FAMILIES COMM**

1	Executive Director - CFC	45.70	---	57.13	---	68.56
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Accountant III	29.62	31.10	32.66	34.29	36.00
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
<hr/>						
5	* BUDGET UNIT TOTAL *					
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5	** DEPARTMENT TOTAL **					

**CLERK/RECORDER**

**ELECTIONS DIVISION**

1	Manager III	32.29	---	40.36	---	48.43
2	Manager II	28.55	---	35.69	---	42.83
1	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
3	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
4	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
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14	* BUDGET UNIT TOTAL *					

**RECORDER DIVISION**

1	County Clerk-Recorder	---	---	68.56	---	---
1	Manager III	32.29	---	40.36	---	48.43
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Confidential Assistant II	15.90	---	19.88	---	23.86
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60

**STANISLAUS COUNTY**  
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**CLERK/RECORDER (Continued)**

**RECORDER DIVISION (Continued)**

1	Application Specialist III	29.88	31.37	32.94	34.59	36.32
1	Accountant II	26.96	28.31	29.73	31.22	32.78
2	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
4	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
19	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
<hr/>						
34	* BUDGET UNIT TOTAL *					
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48	** DEPARTMENT TOTAL **					

**COMMUNITY SERVICES AGENCY**

**SERVICE & SUPPORT**

1	Dir of Community Servs Agency	64.14	---	80.18	---	96.22
3	Asst Director	40.56	---	50.70	---	60.84
9	Manager IV	36.50	---	45.62	---	54.74
20	Manager III	32.29	---	40.36	---	48.43
6	Manager II	28.55	---	35.69	---	42.83
1	Manager I	25.44	---	31.80	---	38.16
1	Confidential Assistant V	25.65	---	32.06	---	38.47
2	Confidential Assistant IV	21.53	---	26.91	---	32.29
9	Confidential Assistant III	17.93	---	22.41	---	26.89
2	Confidential Assistant II	15.90	---	19.88	---	23.86
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
2	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
7	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
8	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Sr Application Specialist	34.57	36.30	38.12	40.03	42.03
30	Social Worker Supv II	31.65	33.23	34.89	36.63	38.46
3	Special Investigator III	30.71	32.25	33.86	35.55	37.33
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
10	Application Specialist III	29.88	31.37	32.94	34.59	36.32
9	Accountant III	29.62	31.10	32.66	34.29	36.00
140	Social Worker V	28.78	30.22	31.73	33.32	34.99
60	Family Services Supervisor	27.10	28.46	29.88	31.37	32.94
10	Special Investigator II	27.05	28.40	29.82	31.31	32.88
6	Accountant II	26.96	28.31	29.73	31.22	32.78
4	Application Specialist II	25.35	26.62	27.95	29.35	30.82
4	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
34	Social Worker III	24.53	25.76	27.05	28.40	29.82
4	Accounting Supv	23.94	25.14	26.40	27.72	29.11
1	Buyer	23.19	24.35	25.57	26.85	28.19
23	Family Services Specialist IV	23.07	24.22	25.43	26.70	28.04
1	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
11	Supv Acct Admin Clerk II	22.76	23.90	25.10	26.36	27.68

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**COMMUNITY SERVICES AGENCY (Continued)**

**SERVICE & SUPPORT (Continued)**

20 Social Worker II	21.77	22.86	24.00	25.20	26.46
9 Fraud Tech	20.95	22.00	23.10	24.26	25.47
115 Family Services Specialist III	20.95	22.00	23.10	24.26	25.47
2 Collector	20.11	21.12	22.18	23.29	24.45
1 Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
9 Accounting Tech	19.75	20.74	21.78	22.87	24.01
352 Family Services Specialist II	19.00	19.95	20.95	22.00	23.10
2 Storekeeper II	18.89	19.83	20.82	21.86	22.95
7 Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
22 Account Clerk III	17.99	18.89	19.83	20.82	21.86
27 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
2 Storekeeper I	17.17	18.03	18.93	19.88	20.87
13 Social Services Assistant	16.64	17.47	18.34	19.26	20.22
5 Account Clerk II	15.92	16.72	17.56	18.44	19.36
2 Interviewer II	15.89	16.68	17.51	18.39	19.31
108 Admin Clerk II	15.26	16.02	16.82	17.66	18.54
15 Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09

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1,135 \* BUDGET UNIT TOTAL \*

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1,135 \*\* DEPARTMENT TOTAL \*\*

**COOPERATIVE EXTENSION**

**COOPERATIVE EXTENSION**

1 Confidential Assistant IV	21.53	---	26.91	---	32.29
2 Admin Secretary	19.33	20.30	21.32	22.39	23.51
1 Agricultural Assistant II	17.20	18.06	18.96	19.91	20.91

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4 \* BUDGET UNIT TOTAL \*

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4 \*\* DEPARTMENT TOTAL \*\*

**COUNTY COUNSEL**

**COUNTY COUNSEL**

1 County Counsel	78.45	---	98.06	---	117.67
1 Asst County Counsel	56.01	---	70.01	---	84.01
9 Deputy County Counsel V	45.70	---	57.13	---	68.56
1 Confidential Assistant IV	21.53	---	26.91	---	32.29
3 Confidential Assistant III	17.93	---	22.41	---	26.89
1 Paralegal III	24.41	25.63	26.91	28.26	29.67

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16 \* BUDGET UNIT TOTAL \*

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16 \*\* DEPARTMENT TOTAL \*\*

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**DISTRICT ATTORNEY**

**AUTO INSURANCE FRAUD**

1	Criminal Investigator II	34.02	35.72	37.51	39.39	41.36
1	Paralegal III	24.41	25.63	26.91	28.26	29.67
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2	* BUDGET UNIT TOTAL *					

**CRIMINAL DIVISION**

1	District Attorney	---	---	96.21	---	---
1	Asst District Attorney	56.01	---	70.01	---	84.01
4	Chief Dep District Attny	48.90	---	61.13	---	73.36
1	Chief Criminal Investigator	40.56	---	50.70	---	60.84
2	Manager III	32.29	---	40.36	---	48.43
2	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
2	Confidential Assistant III	17.93	---	22.41	---	26.89
41	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Research Attorney II	41.70	43.79	45.98	48.28	50.69
2	Lieutenant	34.90	---	43.63	---	52.36
2	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
2	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
13	Criminal Investigator II	34.02	35.72	37.51	39.39	41.36
1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
6	Paralegal III	24.41	25.63	26.91	28.26	29.67
4	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
1	Systems Technician I	18.98	19.93	20.93	21.98	23.08
18	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
3	Victim Advocate II	18.00	18.90	19.85	20.84	21.88
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
16	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
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125	* BUDGET UNIT TOTAL *					

**ELDER ABUSE ADVOC & OUTREACH**

1	Victim Advocate II	18.00	18.90	19.85	20.84	21.88
1	* BUDGET UNIT TOTAL *					

**IMPAIRED DRIVER VERT PROS PROG**

1	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Attorney III	41.70	43.79	45.98	48.28	50.69
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2	* BUDGET UNIT TOTAL *					

**DISTRICT ATTORNEY (Continued)**

**REAL ESTATE FRAUD PROSECUTION**

1	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Criminal Investigator II	34.02	35.72	37.51	39.39	41.36
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2	* BUDGET UNIT TOTAL *					



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<b>UNSERVED/UNDERSERVED VICTIM AD</b>					
2 Victim Advocate II	18.00	18.90	19.85	20.84	21.88
2 * BUDGET UNIT TOTAL *					
<b>VICTIM COMP &amp; GOVT CLAIMS</b>					
1 Paralegal III	24.41	25.63	26.91	28.26	29.67
1 * BUDGET UNIT TOTAL *					
<b>VICTIM SERVICES PROGRAM</b>					
1 Victim Services Program Coord	26.96	28.31	29.73	31.22	32.78
7 Victim Advocate II	18.00	18.90	19.85	20.84	21.88
1 Admin Clerk II	15.26	16.02	16.82	17.66	18.54
9 * BUDGET UNIT TOTAL *					
144 ** DEPARTMENT TOTAL **					

**ENVIRONMENTAL RESOURCES**

**ENVIRONMENTAL RESOURCES**

1 Dir Of Envir Resources	57.59	---	71.99	---	86.39
2 Asst Director	40.56	---	50.70	---	60.84
1 Supv Milk & Dairy Insp	36.50	---	45.62	---	54.74
4 Manager IV	36.50	---	45.62	---	54.74
1 Manager III	32.29	---	40.36	---	48.43
1 Manager II	28.55	---	35.69	---	42.83
1 Manager I	25.44	---	31.80	---	38.16
2 Confidential Assistant IV	21.53	---	26.91	---	32.29
3 Confidential Assistant III	17.93	---	22.41	---	26.89
1 Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1 Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
3 Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
7 Sr Env Health Spec	30.02	31.52	33.10	34.76	36.50
4 Sr Hazard Material Spec	30.02	31.52	33.10	34.76	36.50
1 Application Specialist III	29.88	31.37	32.94	34.59	36.32
11 Env Health Spec III	27.20	28.56	29.99	31.49	33.06
8 Hazard Material Spec III	27.20	28.56	29.99	31.49	33.06
1 Milk & Dairy Inspector II	27.20	28.56	29.99	31.49	33.06
2 Resource Mgt Spec III	27.20	28.56	29.99	31.49	33.06

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**ENVIRONMENTAL RESOURCES (Continued)**

**ENVIRONMENTAL RESOURCES (Continued)**

1	Accountant II	26.96	28.31	29.73	31.22	32.78
6	Zoning Enf Offcr	25.66	26.94	28.29	29.70	31.19
2	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
1	Supv Acct Admin Clerk I	20.67	21.70	22.79	23.93	25.13
2	Accounting Tech	19.75	20.74	21.78	22.87	24.01
4	Admin Secretary	19.33	20.30	21.32	22.39	23.51
3	Account Clerk III	17.99	18.89	19.83	20.82	21.86
4	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
4	Env Tech	16.59	17.42	18.29	19.20	20.16
2	Park Aide	12.01	12.61	13.24	13.90	14.60
<hr/>						
84	* BUDGET UNIT TOTAL *					

**FINK ROAD LANDFILL**

1	Manager III	32.29	---	40.36	---	48.43
1	Manager I	25.44	---	31.80	---	38.16
1	Landfill Lead Worker	23.36	24.53	25.76	27.05	28.40
5	Landfill Equip Oper III	20.70	21.74	22.83	23.97	25.17
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
4	Landfill Equip Oper II	18.81	19.75	20.74	21.78	22.87
2	Account Clerk III	17.99	18.89	19.83	20.82	21.86
2	Park Aide	12.01	12.61	13.24	13.90	14.60
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17	* BUDGET UNIT TOTAL *					

101      \*\* DEPARTMENT TOTAL \*\*

**GENERAL SERVICES AGENCY**

**ADMINISTRATION**

1	General Serv Agency Director	45.70	---	57.13	---	68.56
1	Manager IV	36.50	---	45.62	---	54.74
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
<hr/>						
5	* BUDGET UNIT TOTAL *					

**CENTRAL SERVICES DIVISION**

1	Manager III	32.29	---	40.36	---	48.43
2	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
2	Sr Buyer	24.95	26.20	27.51	28.89	30.33
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
1	Storekeeper I	17.17	18.03	18.93	19.88	20.87
3	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09

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**GENERAL SERVICES AGENCY (Continued)**

**CENTRAL SERVICES DIVISION (Continued)**

11	* BUDGET UNIT TOTAL *				
<b>FACILITIES MAINTENANCE</b>					
1	Manager III	32.29	---	40.36	48.43
2	Building Serv Supv	27.31	28.68	30.11	33.20
4	Maintenance Engineer III	23.21	24.37	25.59	26.87
17	Maintenance Engineer II	21.03	22.08	23.18	24.34
1	Storekeeper II	18.89	19.83	20.82	21.86
1	Sr Custodian	15.09	15.84	16.63	17.46
10	Housekeeper/Custodian	13.72	14.41	15.13	15.89
36	* BUDGET UNIT TOTAL *				
<b>FLEET SERVICES DIVISION</b>					
1	Manager III	32.29	---	40.36	48.43
1	Lead Equip Mechanic	23.91	25.11	26.37	27.69
6	Equipment Mechanic	21.75	22.84	23.98	25.18
1	Account Clerk III	17.99	18.89	19.83	20.82
1	Admin Clerk II	15.26	16.02	16.82	17.66
10	* BUDGET UNIT TOTAL *				
62	** DEPARTMENT TOTAL **				

**HEALTH SERVICES AGENCY**

**ADMINISTRATION**

1	Managing Dir Of Hlth Serv Ag	64.14	---	80.18	96.22
1	Chief Deputy Director	52.34	---	65.43	78.52
1	Assoc Director	45.70	---	57.13	68.56
1	Asst Director	40.56	---	50.70	60.84
3	Manager IV	36.50	---	45.62	54.74
3	Manager III	32.29	---	40.36	48.43
3	Manager II	28.55	---	35.69	42.83
1	Confidential Assistant V	25.65	---	32.06	38.47
1	Confidential Assistant IV	21.53	---	26.91	32.29
6	Confidential Assistant III	17.93	---	22.41	26.89
1	Confidential Assistant II	15.90	---	19.88	23.86
1	Sr Systems Engineer	39.99	41.99	44.09	46.29
1	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29
4	Systems Engineer II	34.57	36.30	38.12	40.03
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03
1	Sr Application Specialist	34.57	36.30	38.12	40.03
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15
2	Software Developer II	29.88	31.37	32.94	34.59

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**HEALTH SERVICES AGENCY (Continued)**

**ADMINISTRATION (Continued)**

2	Application Specialist III	29.88	31.37	32.94	34.59	36.32
3	Accountant III	29.62	31.10	32.66	34.29	36.00
4	Accountant II	26.96	28.31	29.73	31.22	32.78
4	Application Specialist II	25.35	26.62	27.95	29.35	30.82
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
1	Accounting Supv	23.94	25.14	26.40	27.72	29.11
1	Accountant I	21.08	22.13	23.24	24.40	25.62
7	Medical Biller II	19.00	19.95	20.95	22.00	23.10
4	Account Clerk III	17.99	18.89	19.83	20.82	21.86
5	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1	Storekeeper I	17.17	18.03	18.93	19.88	20.87
4	Account Clerk II	15.92	16.72	17.56	18.44	19.36
1	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
1	Sr Custodian	15.09	15.84	16.63	17.46	18.33
2	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
3	Stock/Delivery Clerk I	13.80	14.49	15.21	15.97	16.77
12	Housekeeper/Custodian	13.72	14.41	15.13	15.89	16.68
89	* BUDGET UNIT TOTAL *					

**CLINICS & ANCILLARY SERVICES**

1	Medical Director	78.45	---	98.06	---	117.67
1	Assoc Director	45.70	---	57.13	---	68.56
5	Manager IV	36.50	---	45.62	---	54.74
4	Manager III	32.29	---	40.36	---	48.43
1	Manager II	28.55	---	35.69	---	42.83
8	Sr Nurse Practitioner	43.95	46.14	48.45	50.88	53.42
2	Sr Physician Asst	42.01	44.11	46.32	48.64	51.07
14	Staff Nurse III	35.26	37.02	38.87	40.81	42.86
10	Staff Nurse II	33.14	34.79	36.53	38.35	40.27
5	MH Clinician II	30.45	31.97	33.57	35.25	37.01
2	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
3	Supv Acct Admin Clerk II	22.76	23.90	25.10	26.36	27.68
1	Supv Acct Admin Clerk I	20.67	21.70	22.79	23.93	25.13
7	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
7	Community Health Work III	17.81	18.70	19.64	20.62	21.65
5	Med Records Clerk	17.47	18.34	19.26	20.22	21.23
6	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1	Orthopedic Asst	17.20	18.06	18.96	19.91	20.91
54	Nursing Asst	15.26	16.02	16.82	17.66	18.54
67	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
3	Community Health Work II	15.07	15.82	16.61	17.44	18.31
1	Therapist Aid	13.57	14.25	14.96	15.71	16.50
208	* BUDGET UNIT TOTAL *					

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**HEALTH SERVICES AGENCY (Continued)**

**PUBLIC HEALTH**

1	Public Health Officer	78.45	---	98.06	---	117.67
1	Asst Public Health Officer	64.14	---	80.18	---	96.22
1	Assoc Director	45.70	---	57.13	---	68.56
1	Asst Director	40.56	---	50.70	---	60.84
1	Manager IV	36.50	---	45.62	---	54.74
1	Public Health Lab Director	36.50	---	45.62	---	54.74
6	Manager III	32.29	---	40.36	---	48.43
1	Manager II	28.55	---	35.69	---	42.83
2	Confidential Assistant III	17.93	---	22.41	---	26.89
8	Public Health Nurse III	37.09	38.94	40.89	42.94	45.09
2	Phys/Occupational Therapist III	36.82	38.66	40.59	42.62	44.75
3	Clinical Lab Scientist III	35.44	37.21	39.07	41.02	43.07
33	Public Health Nurse II	35.31	37.08	38.93	40.88	42.93
5	Phys/Occupational Therapist II	34.29	36.00	37.80	39.69	41.67
3	Staff Nurse II	33.14	34.79	36.53	38.35	40.27
2	Epidemiologist	32.02	33.62	35.30	37.07	38.92
7	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
4	Social Worker IV	27.40	28.77	30.21	31.72	33.31
8	Health Educator	25.17	26.43	27.75	29.14	30.60
5	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
8	Pub Hlth Nutritionist II	24.84	26.08	27.38	28.75	30.19
2	Med Investigator	24.75	25.99	27.29	28.65	30.08
9	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
2	Physical Therapy Asst/Cert OT	19.38	20.35	21.37	22.44	23.56
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
10	Community Health Work III	17.81	18.70	19.64	20.62	21.65
1	Med Records Clerk	17.47	18.34	19.26	20.22	21.23
15	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1	Clinical Lab Asst II	16.55	17.38	18.25	19.16	20.12
18	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
24	Community Health Work II	15.07	15.82	16.61	17.44	18.31
3	Therapist Aid	13.57	14.25	14.96	15.71	16.50
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189	* BUDGET UNIT TOTAL *					
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486	** DEPARTMENT TOTAL **					

**LAW LIBRARY**

**LAW LIBRARY**

1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Library Asst II	16.62	17.45	18.32	19.24	20.20
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2	* BUDGET UNIT TOTAL *					
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2	** DEPARTMENT TOTAL **					

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<b>LIBRARY</b>	---	---	FLAT	---	---
<b>LIBRARY</b>					
1 County Librarian	45.70	---	57.13	---	68.56
1 Manager III	32.29	---	40.36	---	48.43
4 Manager II	28.55	---	35.69	---	42.83
1 Confidential Assistant IV	21.53	---	26.91	---	32.29
1 Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1 Application Specialist III	29.88	31.37	32.94	34.59	36.32
4 Librarian III	28.13	29.54	31.02	32.57	34.20
1 Clerical Division Supv	27.50	28.88	30.32	31.84	33.43
1 Accountant II	26.96	28.31	29.73	31.22	32.78
1 Application Specialist II	25.35	26.62	27.95	29.35	30.82
14 Librarian II	24.81	26.05	27.35	28.72	30.16
1 Storekeeper II	18.89	19.83	20.82	21.86	22.95
1 Account Clerk III	17.99	18.89	19.83	20.82	21.86
43 Library Asst II	16.62	17.45	18.32	19.24	20.20
1 Admin Clerk II	15.26	16.02	16.82	17.66	18.54
76 * BUDGET UNIT TOTAL *					

76 \*\* DEPARTMENT TOTAL \*\*

**LOCAL AGENCY FORMATION COMM**

**LOCAL AGENCY FORMATION COMM**

1 Manager IV	36.50	---	45.62	---	54.74
1 Manager II	28.55	---	35.69	---	42.83
1 Confidential Assistant IV	21.53	---	26.91	---	32.29
3 * BUDGET UNIT TOTAL *					

3 \*\* DEPARTMENT TOTAL \*\*

**PARKS & RECREATION**

**PARKS & RECREATION**

3 Manager II	28.55	---	35.69	---	42.83
1 Park Supv	22.81	23.95	25.15	26.41	27.73
10 Park Mntc Worker III	20.25	21.26	22.32	23.44	24.61
12 Park Mntc Worker II	18.81	19.75	20.74	21.78	22.87
2 Account Clerk II	15.92	16.72	17.56	18.44	19.36
14 Park Aide	12.01	12.61	13.24	13.90	14.60
42 * BUDGET UNIT TOTAL *					

42 \*\* DEPARTMENT TOTAL \*\*

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<b>PLANNING &amp; COMMUNITY DEV</b>	---	---	FLAT	---	---
<b>BUILDING PERMITS</b>					
1 Manager IV	36.50	---	45.62	---	54.74
1 Supv Building Inspector	32.29	---	40.36	---	48.43
2 Building Inspector III	32.38	34.00	35.70	37.49	39.36
3 Plan Check Engineer	32.38	34.00	35.70	37.49	39.36
1 Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
5 Building Inspector II	29.45	30.92	32.47	34.09	35.79
1 Account Clerk III	17.99	18.89	19.83	20.82	21.86
2 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
1 Admin Clerk II	15.26	16.02	16.82	17.66	18.54
17	* BUDGET UNIT TOTAL *				
<b>PLANNING</b>					
1 Dir Of Plan & Comm Devel	57.59	---	71.99	---	86.39
1 Asst Director	40.56	---	50.70	---	60.84
1 Manager IV	36.50	---	45.62	---	54.74
2 Manager III	32.29	---	40.36	---	48.43
2 Confidential Assistant IV	21.53	---	26.91	---	32.29
1 Application Specialist III	29.88	31.37	32.94	34.59	36.32
6 Assoc Planner	29.73	31.22	32.78	34.42	36.14
1 Accountant II	26.96	28.31	29.73	31.22	32.78
2 Staff Serv Tech	19.82	20.81	21.85	22.94	24.09
1 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
18	* BUDGET UNIT TOTAL *				
35	** DEPARTMENT TOTAL **				

**PROBATION**

**ADMINISTRATION**

1 Chief Probation Offcr	57.59	---	71.99	---	86.39
1 Asst Chief Probation Officer	45.70	---	57.13	---	68.56
1 Manager IV	36.50	---	45.62	---	54.74
2 Manager III	32.29	---	40.36	---	48.43
1 Manager II	28.55	---	35.69	---	42.83
1 Confidential Assistant IV	21.53	---	26.91	---	32.29
2 Confidential Assistant III	17.93	---	22.41	---	26.89
2 Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1 Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
2 Application Specialist III	29.88	31.37	32.94	34.59	36.32
1 Accountant III	29.62	31.10	32.66	34.29	36.00
1 Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
1 Accountant I	21.08	22.13	23.24	24.40	25.62
1 Accounting Tech	19.75	20.74	21.78	22.87	24.01
1 Account Clerk III	17.99	18.89	19.83	20.82	21.86
1 Account Clerk II	15.92	16.72	17.56	18.44	19.36

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**PROBATION (Continued)**

**ADMINISTRATION (Continued)**

20 \* BUDGET UNIT TOTAL \*

**COMMUNITY CORRECTIONS PARTNER**

1	Manager IV - Safety	36.50	---	45.62	---	54.74
3	Supv Prob Ofcr	32.55	34.18	35.89	37.68	39.56
3	Deputy Prob Ofcr III	28.65	30.08	31.58	33.16	34.82
1	Crime Analyst	26.30	27.62	29.00	30.45	31.97
21	Deputy Prob Ofcr II	25.67	26.95	28.30	29.72	31.21
3	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
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32	* BUDGET UNIT TOTAL *					

**FIELD SERVICES**

1	Manager IV - Safety	36.50	---	45.62	---	54.74
1	Confidential Assistant III	17.93	---	22.41	---	26.89
10	Supv Prob Ofcr	32.55	34.18	35.89	37.68	39.56
11	Deputy Prob Ofcr III	28.65	30.08	31.58	33.16	34.82
55	Deputy Prob Ofcr II	25.67	26.95	28.30	29.72	31.21
3	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
3	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
22	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
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106	* BUDGET UNIT TOTAL *					

**INSTITUTIONAL SERVICES**

1	Manager IV - Safety	36.50	---	45.62	---	54.74
1	Manager II - Safety	28.55	---	35.69	---	42.83
1	Confidential Assistant III	17.93	---	22.41	---	26.89
6	Supv Probation Correction Ofcr	28.14	29.55	31.03	32.58	34.21
15	Probation Corrections Ofc III	24.02	25.22	26.48	27.80	29.19
32	Probation Corrections Ofc II	21.09	22.14	23.25	24.41	25.63
1	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
1	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
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58	* BUDGET UNIT TOTAL *					

**JJCPA**

1	Manager IV - Safety	36.50	---	45.62	---	54.74
2	Supv Prob Ofcr	32.55	34.18	35.89	37.68	39.56
1	Deputy Prob Ofcr III	28.65	30.08	31.58	33.16	34.82
1	Supv Probation Correction Ofcr	28.14	29.55	31.03	32.58	34.21
7	Deputy Prob Ofcr II	25.67	26.95	28.30	29.72	31.21
1	Probation Corrections Ofc III	24.02	25.22	26.48	27.80	29.19
1	Probation Corrections Ofc II	21.09	22.14	23.25	24.41	25.63
1	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
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15	* BUDGET UNIT TOTAL *					



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**PROBATION (Continued)**

**JUVENILE COMMITMENT FACILITY**

1	Manager II - Safety	28.55	---	35.69	---	42.83
4	Supv Probation Correction Ofcr	28.14	29.55	31.03	32.58	34.21
6	Probation Corrections Offc III	24.02	25.22	26.48	27.80	29.19
21	Probation Corrections Offc II	21.09	22.14	23.25	24.41	25.63
1	Supv Custodial Cook	19.19	20.15	21.16	22.22	23.33
1	Custodial Cook	17.46	18.33	19.25	20.21	21.22
1	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
4	Asst Cook II	13.19	13.85	14.54	15.27	16.03
<hr/>						
39	* BUDGET UNIT TOTAL *					

**YOBG**

1	Supv Probation Correction Ofcr	28.14	29.55	31.03	32.58	34.21
1	Crime Analyst	26.30	27.62	29.00	30.45	31.97
1	Deputy Prob Offcr II	25.67	26.95	28.30	29.72	31.21
2	Probation Corrections Offc III	24.02	25.22	26.48	27.80	29.19
10	Probation Corrections Offc II	21.09	22.14	23.25	24.41	25.63
1	Custodial Cook	17.46	18.33	19.25	20.21	21.22
<hr/>						
16	* BUDGET UNIT TOTAL *					

286      **\*\* DEPARTMENT TOTAL \*\***

**PUBLIC DEFENDER**

**PUBLIC DEFENDER**

1	Public Defender	64.14	---	80.18	---	96.22
2	Chief Dep Public Defender	48.90	---	61.13	---	73.36
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
26	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Special Investigator III	30.71	32.25	33.86	35.55	37.33
2	Special Investigator II	27.05	28.40	29.82	31.31	32.88
1	Paralegal III	24.41	25.63	26.91	28.26	29.67
1	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
5	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
3	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
3	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
<hr/>						
47	* BUDGET UNIT TOTAL *					

47      **\*\* DEPARTMENT TOTAL \*\***

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
		MIN	---	MID	---	MAX
<b>PUBLIC WORKS</b>		---	---	FLAT	---	---
<b>ADMINISTRATION</b>						
1	Dir Of Public Works	64.14	---	80.18	---	96.22
1	Manager IV	36.50	---	45.62	---	54.74
1	Manager I	25.44	---	31.80	---	38.16
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Accountant II	26.96	28.31	29.73	31.22	32.78
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
8	* BUDGET UNIT TOTAL *					
<b>ENGINEERING</b>						
3	Deputy Dir Public Works	45.70	---	57.13	---	68.56
7	Assoc Civil Eng/Assoc Surveyor	39.16	41.12	43.18	45.34	47.61
9	Asst Engineer/Surveyor	33.38	35.05	36.80	38.64	40.57
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
7	Sr Engineering/Surveying Tech	29.13	30.59	32.12	33.73	35.42
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
1	Engineering Technician	24.86	26.10	27.41	28.78	30.22
1	Admin Secretary	19.33	20.30	21.32	22.39	23.51
1	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
31	* BUDGET UNIT TOTAL *					
<b>LOCAL TRANSIT SYSTEM</b>						
1	Manager III	32.29	---	40.36	---	48.43
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Assoc Planner	29.73	31.22	32.78	34.42	36.14
2	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
5	* BUDGET UNIT TOTAL *					
<b>MORGAN SHOP</b>						
1	Manager III	32.29	---	40.36	---	48.43
1	Heavy Equipment Mechanic III	25.54	26.82	28.16	29.57	31.05
1	Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
5	Heavy Equipment Mechanic II	23.66	24.84	26.08	27.38	28.75
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
9	* BUDGET UNIT TOTAL *					
<b>ROAD &amp; BRIDGE</b>						
1	Manager IV	36.50	---	45.62	---	54.74
1	Accountant III	29.62	31.10	32.66	34.29	36.00
3	Road Supv	27.07	28.42	29.84	31.33	32.90
8	Sr Road Mntc Worker	24.30	25.52	26.80	28.14	29.55
42	Road Mntc Worker III	21.55	22.63	23.76	24.95	26.20
1	Staff Serv Tech	19.82	20.81	21.85	22.94	24.09

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

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---	---	FLAT	---	---

**PUBLIC WORKS (Continued)**

**ROAD & BRIDGE (Continued)**

1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
57	* BUDGET UNIT TOTAL *					
110	** DEPARTMENT TOTAL **					

**RETIREMENT**

**RETIREMENT**

1	Executive Director	64.14	---	80.18	---	96.22
1	Ret. Investment Officer III	40.56	---	50.70	---	60.84
2	Manager III	32.29	---	40.36	---	48.43
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant V	25.65	---	32.06	---	38.47
5	Confidential Assistant IV	21.53	---	26.91	---	32.29
3	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Attorney V	53.45	56.12	58.93	61.88	64.97
1	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
16	* BUDGET UNIT TOTAL *					
16	** DEPARTMENT TOTAL **					

**SHERIFF**

**ADMINISTRATION**

1	Sheriff	---	---	96.21	---	---
1	Undersheriff	52.34	---	65.43	---	78.52
1	Captain	45.70	---	57.13	---	68.56
2	Manager IV	36.50	---	45.62	---	54.74
1	Manager III	32.29	---	40.36	---	48.43
1	Manager II	28.55	---	35.69	---	42.83
1	Confidential Assistant V	25.65	---	32.06	---	38.47
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
6	Confidential Assistant III	17.93	---	22.41	---	26.89
1	Confidential Assistant II	15.90	---	19.88	---	23.86
1	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60
2	Sergeant	35.05	36.80	38.64	40.57	42.60
1	Lieutenant	34.90	---	43.63	---	52.36
2	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
2	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Sergeant-Custodial	32.32	33.94	35.64	37.42	39.29
3	Accountant III	29.62	31.10	32.66	34.29	36.00
5	Deputy Sheriff	29.60	31.08	32.63	34.26	35.97

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**SHERIFF (Continued)**

**ADMINISTRATION (Continued)**

3	Application Specialist II	25.35	26.62	27.95	29.35	30.82
6	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
3	Accounting Tech	19.75	20.74	21.78	22.87	24.01
1	Admin Secretary	19.33	20.30	21.32	22.39	23.51
7	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
2	Account Clerk III	17.99	18.89	19.83	20.82	21.86
25	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
2	Admin Clerk II	15.26	16.02	16.82	17.66	18.54
1	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
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84	* BUDGET UNIT TOTAL *					

**ADULT DETENTION EXPANSION**

2	Custodial Lieutenant	32.43	---	40.54	---	48.65
10	Sergeant-Custodial	32.32	33.94	35.64	37.42	39.29
63	Deputy Sheriff-Custodial	26.88	28.22	29.63	31.11	32.67
1	Admin Secretary	19.33	20.30	21.32	22.39	23.51
2	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
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78	* BUDGET UNIT TOTAL *					

**CAL-MMET PROGRAM**

1	Sergeant	35.05	36.80	38.64	40.57	42.60
2	Deputy Sheriff	29.60	31.08	32.63	34.26	35.97
1	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
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4	* BUDGET UNIT TOTAL *					

**CAL ID PROGRAM**

1	Application Specialist II	25.35	26.62	27.95	29.35	30.82
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1	* BUDGET UNIT TOTAL *					

**CONTRACT CITIES**

7	Sergeant	35.05	36.80	38.64	40.57	42.60
3	Lieutenant	34.90	---	43.63	---	52.36
48	Deputy Sheriff	29.60	31.08	32.63	34.26	35.97
2	Supv Legal Clerk II	22.76	23.90	25.10	26.36	27.68
3	Community Serv Offcr	18.29	19.20	20.16	21.17	22.23
6	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
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69	* BUDGET UNIT TOTAL *					

**COURT SECURITY**

2	Sergeant	35.05	36.80	38.64	40.57	42.60
1	Lieutenant	34.90	---	43.63	---	52.36
16	Deputy Sheriff	29.60	31.08	32.63	34.26	35.97

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

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---	---	FLAT	---	---

**SHERIFF (Continued)**

**COURT SECURITY (Continued)**

14	Deputy Sheriff-Custodial	26.88	28.22	29.63	31.11	32.67
6	Security Officer	16.58	17.41	18.28	19.19	20.15
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39	* BUDGET UNIT TOTAL *					

**DETENTION**

1	Captain	45.70	---	57.13	---	68.56
1	Manager II	28.55	---	35.69	---	42.83
4	Custodial Lieutenant	32.43	---	40.54	---	48.65
25	Sergeant-Custodial	32.32	33.94	35.64	37.42	39.29
209	Deputy Sheriff-Custodial	26.88	28.22	29.63	31.11	32.67
2	Admin Secretary	19.33	20.30	21.32	22.39	23.51
1	Supv Custodial Cook	19.19	20.15	21.16	22.22	23.33
3	Legal Clerk IV	18.83	19.77	20.76	21.80	22.89
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
8	Custodial Cook	17.46	18.33	19.25	20.21	21.22
21	Legal Clerk III	17.25	18.11	19.02	19.97	20.97
1	Dir Of Volunteer Serv	17.05	17.90	18.80	19.74	20.73
3	Account Clerk II	15.92	16.72	17.56	18.44	19.36
5	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
6	Asst Cook II	13.19	13.85	14.54	15.27	16.03
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291	* BUDGET UNIT TOTAL *					

**JAIL COMMISSARY/INMATE WELFARE**

1	Chaplain	20.63	21.66	22.74	23.88	25.07
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95
1	Community Serv Offcr	18.29	19.20	20.16	21.17	22.23
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
2	Stock/Delivery Clerk II	14.89	15.63	16.41	17.23	18.09
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6	* BUDGET UNIT TOTAL *					

**OPERATIONS**

1	Forensic Pathologist	125.21	---	156.51	---	187.81
1	Captain	45.70	---	57.13	---	68.56
1	Manager II	28.55	---	35.69	---	42.83
1	Manager I	25.44	---	31.80	---	38.16
17	Sergeant	35.05	36.80	38.64	40.57	42.60
6	Lieutenant	34.90	---	43.63	---	52.36
1	Forensic Computer Examiner	29.88	31.37	32.94	34.59	36.32
108	Deputy Sheriff	29.60	31.08	32.63	34.26	35.97
1	Crime Analyst	26.30	27.62	29.00	30.45	31.97
1	Supv Public Administrator	25.66	26.94	28.29	29.70	31.19
6	Crime Analyst Tech	20.63	21.66	22.74	23.88	25.07
1	Admin Secretary	19.33	20.30	21.32	22.39	23.51
1	Storekeeper II	18.89	19.83	20.82	21.86	22.95

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**SHERIFF (Continued)**

**OPERATIONS (Continued)**

8	Community Serv Offcr	18.29	19.20	20.16	21.17	22.23
1	Equipment Serv Tech	17.89	18.78	19.72	20.71	21.75
1	Forensic Autopsy Technician	17.47	18.34	19.26	20.22	21.23
2	Admin Clerk III	17.25	18.11	19.02	19.97	20.97
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158	* BUDGET UNIT TOTAL *					

**VEHICLE THEFT**

1	Deputy Sheriff	29.60	31.08	32.63	34.26	35.97
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1	* BUDGET UNIT TOTAL *					

731      **\*\* DEPARTMENT TOTAL \*\***

**STANISLAUS REGIONAL 911**

**STANISLAUS REGIONAL 911**

1	Dir Of Emergency Dispatch	45.70	---	57.13	---	68.56
1	Manager IV	36.50	---	45.62	---	54.74
4	Manager III	32.29	---	40.36	---	48.43
1	Manager I	25.44	---	31.80	---	38.16
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
5	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
2	Application Specialist II	25.35	26.62	27.95	29.35	30.82
39	Emergency Dispatcher	22.75	23.89	25.08	26.34	27.66
4	Emer Call Taker	20.65	21.68	22.76	23.90	25.09
1	Account Clerk III	17.99	18.89	19.83	20.82	21.86
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59	* BUDGET UNIT TOTAL *					

59      **\*\* DEPARTMENT TOTAL \*\***

**STRATEGIC BUSINESS TECHNOLOGY**

**SBT TELECOMMUNICATIONS**

2	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
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2	* BUDGET UNIT TOTAL *					

**STRATEGIC BUSINESS TECHNOLOGY**

1	Director of SBT	45.70	---	57.13	---	68.56
2	Manager IV	36.50	---	45.62	---	54.74
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
3	Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
4	Sr Software Developer/Analyst	39.99	41.99	44.09	46.29	48.60

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
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---	---	FLAT	---	---

**STRATEGIC BUSINESS TECHNOLOGY (Continued)**

<b>STRATEGIC BUSINESS TECHNOLOGY</b>		(Continued)				
4	Systems Engineer II	34.57	36.30	38.12	40.03	42.03
4	Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1	Sr Application Specialist	34.57	36.30	38.12	40.03	42.03
1	Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1	Software Developer II	29.88	31.37	32.94	34.59	36.32
6	Application Specialist III	29.88	31.37	32.94	34.59	36.32
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28	* BUDGET UNIT TOTAL *					
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30	** DEPARTMENT TOTAL **					

**TREASURER-TAX COLLECTOR**

<b>REVENUE RECOVERY</b>						
1	Manager II	28.55	---	35.69	---	42.83
1	Sr Collector	23.83	25.02	26.27	27.58	28.96
1	Accountant I	21.08	22.13	23.24	24.40	25.62
5	Collector	20.11	21.12	22.18	23.29	24.45
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
9	Account Clerk III	17.99	18.89	19.83	20.82	21.86
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18	* BUDGET UNIT TOTAL *					

**TREASURER - ADMIN/TAXES**

1	Treasurer-Tax Collector	---	---	78.51	---	---
1	Manager IV	36.50	---	45.62	---	54.74
1	Confidential Assistant IV	21.53	---	26.91	---	32.29
1	Accountant II	26.96	28.31	29.73	31.22	32.78
2	Accountant I	21.08	22.13	23.24	24.40	25.62
1	Accounting Tech	19.75	20.74	21.78	22.87	24.01
4	Account Clerk III	17.99	18.89	19.83	20.82	21.86
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11	* BUDGET UNIT TOTAL *					

**TREASURY**

1	Manager II	28.55	---	35.69	---	42.83
1	Accountant I	21.08	22.13	23.24	24.40	25.62
2	Account Clerk III	17.99	18.89	19.83	20.82	21.86
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4	* BUDGET UNIT TOTAL *					
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33	** DEPARTMENT TOTAL **					

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As of September 30, 2017

	STEP 1 MIN	STEP 2 ---	STEP 3 MID FLAT	STEP 4 ---	STEP 5 MAX ---
<b>WORKFORCE DEVELOPMENT</b>	---	---	FLAT	---	---
<b>WORKFORCE DEVELOPMENT</b>					
1 Workforce Development Director	45.70	---	57.13	---	68.56
4 Manager III	32.29	---	40.36	---	48.43
1 Confidential Assistant IV	21.53	---	26.91	---	32.29
1 Confidential Assistant II	15.90	---	19.88	---	23.86
1 Sr Systems Engineer	39.99	41.99	44.09	46.29	48.60
1 Systems Engineer II	34.57	36.30	38.12	40.03	42.03
1 Software Developer/Analyst III	34.57	36.30	38.12	40.03	42.03
1 Staff Serv Coordinator	30.37	31.89	33.48	35.15	36.91
1 Software Developer II	29.88	31.37	32.94	34.59	36.32
1 Accountant III	29.62	31.10	32.66	34.29	36.00
5 Family Services Supervisor	27.10	28.46	29.88	31.37	32.94
1 Application Specialist II	25.35	26.62	27.95	29.35	30.82
6 Staff Serv Analyst	25.02	26.27	27.58	28.96	30.41
3 Family Services Specialist IV	23.07	24.22	25.43	26.70	28.04
1 Accountant I	21.08	22.13	23.24	24.40	25.62
43 Family Services Specialist III	20.95	22.00	23.10	24.26	25.47
3 Accounting Tech	19.75	20.74	21.78	22.87	24.01
1 Account Clerk III	17.99	18.89	19.83	20.82	21.86
1 Admin Clerk III	17.25	18.11	19.02	19.97	20.97
7 Admin Clerk II	15.26	16.02	16.82	17.66	18.54
84 * BUDGET UNIT TOTAL *					
84 ** DEPARTMENT TOTAL **					
4,469 *** STANISLAUS COUNTY TOTAL ***					

End of Report



**Unfunded Vacant Positions  
As of September 30, 2017**

Department	Budget Unit	# of Positions	Classification
<b>Aging &amp; Veterans Services</b>	Area Agency on Aging	1	Community Health Work III
	Veterans Services	1	Admin Clerk II
	<b>Subtotal</b>	<b>2</b>	
<b>Agricultural Commissioner</b>	Agricultural Commissioner	1	Accountant I
	<b>Subtotal</b>	<b>1</b>	
<b>Animal Services</b>	Animal Services	2	Animal Care Spec I
		2	Animal Serv Offcr II
	<b>Subtotal</b>	<b>4</b>	
<b>Assessor</b>	Assessor	2	Appraiser III
		1	Account Clerk III
	<b>Subtotal</b>	<b>3</b>	
<b>Chief Executive Office</b>	OES/Fire Warden	1	Manager II
	Operations and Services	1	Confidential Assistant III
		2	Deputy Exec Offcr
	Risk Management	1	Confidential Assistant IV
		2	Confidential Assistant II
		1	Confidential Assistant I
	<b>Subtotal</b>	<b>8</b>	
<b>County Counsel</b>	County Counsel	1	Confidential Assistant II
		1	Confidential Assistant IV
	<b>Subtotal</b>	<b>2</b>	
<b>District Attorney</b>	Auto Insurance Fraud	1	Attorney V
	Criminal Division	3	Attorney V
		1	Accountant I
		1	Sr Crmnl Investigator
		2	Legal Clerk III
		1	Paralegal III
	<b>Subtotal</b>	<b>9</b>	
<b>Environmental Resources</b>	Environmental Resources	1	Manager II
		1	Milk & Dairy Inspector II
		1	Assoc Civil Engineer
		1	Admin Clerk III
<b>Environmental Resources</b>	Fink Road Landfill	1	Sr Resource Management Spec
		1	Account Clerk III
		1	Landfill Equip Oper II
	<b>Subtotal</b>	<b>7</b>	
<b>General Services Agency</b>	Central Services Division	1	Sr Buyer
	Facilities Maintenance	2	Housekeeper/Custodian
	Fleet Services Division	1	Storekeeper I
	<b>Subtotal</b>	<b>4</b>	
<b>Health Services Agency</b>	Administration	1	Sr Custodian
	Clinics & Ancillary Services	1	Sr Physician Asst
		3	Sr Nurse Practitioner
		1	Phys/Occupational Therapist II

**Unfunded Vacant Positions  
As of September 30, 2017**

Department	Budget Unit	# of Positions	Classification
<b>Health Services Agency</b>	Clinics & Ancillary Services	1	Family Practice Physician
		1	Community Health Work II
	Public Health	1	Admin Clerk I
		1	Staff Nurse III
		1	Account Clerk II
		1	Public Health Nurse III
		5	Public Health Nurse II
		3	Community Health Work III
		1	Asst Director
		1	Admin Clerk II
<b>Subtotal</b>	<b>22</b>		
<b>Library</b>	Library	2	Admin Clerk I
		2	Library Asst II
		1	Librarian III
		1	Application Specialist II
		<b>Subtotal</b>	<b>6</b>
<b>Parks &amp; Recreation</b>	Parks & Recreation	1	Park Mntc Worker II
		1	Manager III
		1	Account Clerk III
		1	Deputy Director Of Parks
		<b>Subtotal</b>	<b>4</b>
<b>Planning &amp; Community Dev</b>	Building Permits	1	Admin Clerk III
	Planning	1	Manager III
	Redevelopment	1	Assoc Planner
	Special Revenue Grants	1	Assoc Planner
	<b>Subtotal</b>	<b>4</b>	
<b>Probation</b>	Administration	1	Accounting Tech
	Field Services	3	Deputy Prob Offcr II
	Institutional Services	1	Probation Corrections Offc II
	JJCPA	4	Probation Corrections Offc II
	<b>Subtotal</b>	<b>9</b>	
<b>Public Defender</b>	Public Defender	2	Attorney V
	<b>Subtotal</b>	<b>2</b>	
<b>Public Works</b>	Administration	1	Account Clerk III
	Road & Bridge	2	Road Mntc Worker III
		2	Road Supv
	<b>Subtotal</b>	<b>5</b>	
<b>Sheriff</b>	Administration	1	Legal Clerk III
		1	Staff Serv Coordinator
	Court Security	1	Sergeant
	Detention	3	Deputy Sheriff
	Operations	1	Deputy Sheriff
	<b>Subtotal</b>	<b>7</b>	
<b>Stanislaus Regional 911</b>	Stanislaus Regional 911	2	Emer Call Taker

**Unfunded Vacant Positions  
As of September 30, 2017**

Department	Budget Unit	# of Positions	Classification
<b>Stanislaus Regional 911</b>	Stanislaus Regional 911	3	Emergency Dispatcher
	<b>Subtotal</b>	<b>5</b>	
<b>Treasurer-Tax Collector</b>	Treasurer - Admin/Taxes	1	Software Developer/Analyst III
		2	Account Clerk III
	<b>Subtotal</b>	<b>3</b>	
<b>Workforce Development</b>	Workforce Development	1	Admin Clerk II
	<b>Subtotal</b>	<b>1</b>	
	<b>GRAND TOTAL</b>	<b>108</b>	



## SPECIAL DISTRICTS UNDER THE BOARD OF SUPERVISORS

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Special Districts are a form of government created by a local community to meet a specific need. Most only provide a single service. Special Districts are distinguished by four common characteristics:

- ◆ Are a form of government;
- ◆ Governed by a board;
- ◆ Provide services and facilities; and
- ◆ Have defined boundaries.

Only those residents who benefit from services provided by a Special District pay for them. Certain types of Special Districts require that the City Council or County Supervisors serve as their governing boards. Nevertheless, Special Districts remain separate local governments.

Included in this budget document is a schedule of the 2017-2018 Proposed Budgets for Special Districts governed by the Board of Supervisors, whose funds are maintained in the County Treasury. They are identified by type—County Service Area, Lighting, Lighting and Landscape, and Storm Drain.

### **County Service Area**

A County Service Area (CSA) may be established to provide any one or more of a variety of extended services within a particular area. At the time the CSA is established, the Board of Supervisors specifies the type or types of services proposed to be provided within the area. CSAs in Stanislaus County typically provide drainage control and landscaping. These Districts provide for:

- a) The control of storm water, including waters which arise outside the District and which flow or drain into or through the District;
- b) The protection from damage by storm of private and public property within the District; and
- c) The maintenance of landscaping associated with drainage basins and/or park facilities within the District.

### **Storm Drain**

The Board of Supervisors may create and govern a Storm Drain Maintenance District to do the following work: cleaning, repairing, renewal, replacement, widening or straightening of existing storm drain structures, watercourses or drainage channels, and the installation of adjoining structures when necessary for the adequate functioning of such drainage facilities. The District may also construct additional storm drain channels or structures and maintain the same whenever necessary to provide proper and adequate drainage of the surface water.

### **Lighting and Landscape**

Each Lighting and/or Landscape District funds provide specific improvements and/or services that include the maintenance and operation of lighting and/or landscape improvements and associated structures located within public right-of-ways and dedicated easements.

### **Financial Summary**

Special District funds can only be used for the purpose for which they were collected. Districts receive revenue from property taxes and/or special assessments. A District levying a tax rate and receiving ad valorem taxes prior to the passage of Proposition 13 now receives a portion of the 1% levy.

With the passage of Proposition 13, the amount of property taxes received by Districts was restricted. To fund expenses, a direct assessment was authorized by the Board of Supervisors. In addition, in

November 1996, California voters approved Proposition 218, which requires that an increase or new assessment can only become effective through a ballot procedure approved by a simple majority.

## County Service Areas

### Proposed Budget

There are a total of 20 County Service Areas (CSA). The total budgeted amount for all the CSAs in Budget Year 2017-2018 is \$778,633. This Proposed Budget is funded by \$692,921 in revenue and \$85,712 in fund balance. Fund balances in all of the CSA's are projected to be positive at June 30, 2016 and remain positive through June 30, 2017.

### Final Budget

At the time of the Fiscal Year 2017-2018 Adopted Proposed Budget, spending plans were estimated and appropriations and estimated revenues were approved for the dependent special districts governed by the Board of Supervisors to allow them to operate in the fiscal year. Subsequent analysis during the development of the assessment rates and related engineer reports resulted in the requested changes to the Adopted Proposed Budgets for seventeen County Service Areas (CSA).

Special Districts receive revenue from property taxes and/or special assessments. The funds can only be used for the purpose for which they were collected and only those residents who benefit from services provided by a special district pay for them. It is recommended that the budget adjustments be made as shown in the following schedule:

		County Service Area					
		Revenues			Expenditures		
Fund	District Name	Adopted Proposed Budget FY 2017-2018	Add'l Budget Request	Total Final Budget	Adopted Proposed Budget FY 2017-2018	Add'l Budget Request	Total Final Budget
1807	County Service Area No. 4 - Bristol Glen	4,299	(24)	4,275	10,846		10,846
1808	County Service Area No. 5 - Starlite Place	6,499	(111)	6,388	11,526		11,526
1810	County Service Area No. 7 - Modesto Auto Cntr	2,000	(15)	1,985	4,937		4,937
1811	County Service Area No. 8 - Honey Bee Estates	750	(29)	721	2,439	(1,718)	721
1812	County Service Area No. 9 - River Rd-Souza Ave	1,499	(37)	1,462	7,376		7,376
1813	County Service Area No. 10 - Salida	417,996	(1,784)	416,212	400,000		400,000
1823	County Service Area No. 16 - Olive Ranch Ests	14,919	(336)	14,583	15,279		15,279
1825	County Service Area No. 18 - Atlas Park	11,420	(1,088)	10,332	11,937		11,937
1826	County Service Area No. 19 - Tuolumne-Gratton	34,755	(35)	34,720	46,555		46,555
1827	County Service Area No. 20 - Summit	8,430	(3)	8,427	8,175		8,175
1828	County Service Area No. 21 - Riopel	23,539	(851)	22,688	30,783		30,783
1829	County Service Area No. 22 - Old School North	7,520	(571)	6,949	11,273		11,273
1830	County Service Area No. 23 - Hillsborough-Schutz	3,410	(85)	3,325	9,410		9,410
1831	County Service Area No. 24 - Hideaway Terrace	7,630	(362)	7,268	10,625		10,625
1832	County Service Area No. 25 - Suncrest II	6,305	(364)	5,941	10,493		10,493
1833	County Service Area No. 26 - Keyes	130,174	5,015	135,189	169,716		169,716
1834	County Service Area No. 27 - Empire	8,976	2,434	11,410	10,604		10,604
<b>Total</b>			1,754			(1,718)	

A net increase of \$36 is requested to add assessments to newly developed parcels in CSAs 26 and 27, and make technical corrections to property tax revenues projected for CSAs 4, 5, 7-10, 16, and 18-27. These requested changes bring the CSA budgets in line with the previously approved engineer reports.

The total budgeted amount for all the CSAs in Fiscal Year 2017-2018 is \$776,915. This Final Budget is funded by \$694,675 in revenue and \$82,240 in fund balance.

## **Storm Drain Districts**

### **Proposed Budget**

There are a total of 7 Storm Drain Districts. The total budgeted amount for all Storm Drain Districts in Budget Year 2017-2018 is \$779,852. This Proposed Budget is funded by \$39,644 in revenue and \$740,208 in fund balance. Due to the type of service provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

### **Final Budget**

There are no recommended changes in funding to this budget.

## **Lighting and/or Landscape Districts**

### **Proposed Budget**

The largest number of Districts, 38, is the Lighting Districts (LD), Landscape Assessment District (LAD), and/or Landscape Lighting Districts (LLD). The total budgeted amount for all Landscape and/or Lighting Districts for Budget Year 2017-2018 is \$567,504. This Proposed Budget is funded by \$565,490 in revenue and \$2,014 in fund balance.

Lighting Districts continue to experience loss due to several hit and run collisions with streetlight poles, vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance and operations. This can result in significant fluctuation of needed assessments. In order to smooth out assessments, a contingency reserve has been implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District is anticipated to have a negative cash balance of \$7,832 on June 30, 2017. The assessment for this district is fixed and cannot be increased without property owner approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off. These will remain off until the deficit is recovered. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

### **Final Budget**

At the time of the Fiscal Year 2017-2018 Adopted Proposed Budget, spending plans were estimated and appropriations and estimated revenues were approved for the dependent special districts governed by the Board of Supervisors to allow them to operate in the fiscal year. Subsequent analysis during the development of the assessment rates and related engineer reports resulted in the requested changes to the Adopted Proposed Budgets for fourteen Lighting Districts (LD) and changes for six Lighting and Landscape Districts (LLD).

Special Districts receive revenue from property taxes and/or special assessments. The funds can only be used for the purpose for which they were collected and only those residents who benefit from services provided by a special district pay for them. It is recommended that the budget adjustments be made as shown in the following schedule:

**Lighting & Lighting Maintenance Districts**

Fund	District Name	Revenues			Expenditures		
		Adopted Proposed Budget FY 2017-2018	Add'l Budget Request	Total Final Budget	Adopted Proposed Budget FY 2017-2018	Add'l Budget Request	Total Final Budget
1850	Airport Neighborhood Lighting	28,151	(6,496)	21,655	29,900		29,900
1852	Country Club Lighting Zone A	4,581	(1,452)	3,129	4,581		4,581
1854	Crowslanding Lighting	3,762	(1,453)	2,309	4,091		4,091
1856	Denair Lighting	55,583	(4,415)	51,168	45,443		45,443
1857	Empire Lighting	30,290	(10,637)	19,653	31,024		31,024
1858	Fairview Tract Lighting	9,825	(3,533)	6,292	9,825		9,825
1863	Mancini Park Homes Lighting	7,489	(308)	7,181	8,139		8,139
1864	Monterey Park Lighting	3,107	(773)	2,334	3,190		3,190
1867	Olympic Tract Lighting	15,818	(3,934)	11,884	16,818		16,818
1871	Richland Tract Lighting	7,186	(2,291)	4,895	7,586		7,586
1872	Salida Lighting	127,741	(8,904)	118,837	127,651		127,651
1873	Sunset Oaks Lighting	17,230	(5,390)	11,840	17,729		17,729
1874	Sylvan Village #2 Lighting	6,104	(1,951)	4,153	6,104		6,104
1875	Tempo Park Lighting	11,229	(3,155)	8,074	10,579		10,579
<b>Total</b>			(54,692)				<b>0</b>

**Lighting & Landscape Districts**

Fund	District Name	Revenues			Expenditures		
		Adopted Proposed Budget FY 2017-2018	Add'l Budget Request	Total Final Budget	Adopted Proposed Budget FY 2017-2018	Add'l Budget Request	Total Final Budget
1882	Bret Hart Landscape & Lighting	54,450		54,450	56,450	(5,050)	51,400
1883	Bystrom Landscape & Lighting	28,105	65	28,170	30,615	(2,615)	28,000
1881	Laurel Landscape & Lighting	12,790		12,790	14,790	(790)	14,000
1884	Paradise South Landscape & Lighting	22,406		22,406	22,505	(1,905)	20,600
1877	Riverdale Landscape & Lighting	12,329		12,329	13,030	(1,030)	12,000
1879	Riverview Landscape & Lighting	14,669	44	14,713	17,170	(1,670)	15,500
<b>Total</b>			109			(13,060)	

A decrease of \$13,060 in appropriations for LLDs is requested to reflect the changes in assessment rates calculated in subsequent analysis of the districts. A net decrease of \$54,583 in revenue is requested to add assessments to newly developed parcels and make technical corrections to projected property tax revenues. These requested changes bring the CSA budgets in line with the previously approved engineer reports.

The total budgeted amount for all Lighting and/or Landscape Districts will be \$554,444. The Final Budget is funded by \$510,907 in revenue and \$43,537 in fund balance.

**Stormwater Quality Control**

The threat to stormwater quality comes from the urbanized areas within the County, which the CSA's encompass. The County is mandated by the State Water Resources Control Board, Water Quality Order No. 2013-0001-DWQ to regulate stormwater within these urbanized areas. The Special Districts receive additional services above the General Benefit for the following permit areas: Education and Outreach (E.7), Public Involvement and Participation Program (E.8), Illicit Discharge Detection and Elimination Program (E.9), Post-Construction Stormwater Management Program (E.12), Water Quality Monitoring (E.13), Program Effectiveness Assessment and Improvement (E.14), Total Maximum Daily Loads Compliance Requirements (E.15) and the Annual Reporting Program (E.16).

The fee structure to implement the state requirements has not been determined for fiscal year 2017-2018. An estimated annual fee of \$5 per parcel for CSA's, LLD's, and LAD's is included in this year's budget. Any surplus or shortfall will be adjusted in future calculations.

## **Budgets—Expenditures and Revenues**

### **◆ County Service Areas**

- ◆ The Public Works Department determines estimated expenditures based on projected maintenance for the District.
- ◆ The Public Works Departments determines estimated revenue based on projected direct assessments and property tax receipts.

### **◆ Landscape and/or Lighting Districts**

- ◆ The Public Works Department determines estimated expenditures based on prior year actual expenses and projected maintenance.
- ◆ The Public Works Department determines estimated revenue based on projected direct assessments and property tax receipts.

### **◆ Storm Drain Districts**

- ◆ The Public Works Department determines estimated revenues based on projected direct assessments and property tax receipts and determines estimated District expenditures based on available financing. The District's Advisory Board initiates any necessary maintenance. Payment requests are submitted to the Public Works Department for review and processing.



**Stanislaus County  
Special Districts Summary  
Fiscal Year 2017-2018**

District Name	2017-2018 Final Budget			
	Fund Balance July 1, 2017	Revenue	Expenditures	Estimated Fund Balance June 30, 2018
1	2	3	4	5
<b>Lighting &amp; Lighting Maintenance Districts</b>				
Airport Neighborhood Lighting	\$ 49,654	\$ 21,655	\$ 29,900	\$ 41,409
Almond Wood Estates Lighting	\$ 22,686	\$ 10,778	\$ 11,142	\$ 22,322
Beard Industrial Lighting	\$ 15,901	\$ 6,244	\$ 6,244	\$ 15,901
Country Club Lighting Zone A	\$ 15,282	\$ 3,129	\$ 4,581	\$ 13,830
Country Club Lighting Zone B	\$ 1,151	\$ 1,046	\$ 1,046	\$ 1,151
Crowslanding Lighting	\$ 14,649	\$ 2,309	\$ 4,091	\$ 12,867
Denair Lighting	\$ 146,216	\$ 51,168	\$ 45,443	\$ 151,941
Deo Gloria Estates Lighting	\$ 12,286	\$ 5,055	\$ 5,274	\$ 12,067
Empire Lighting	\$ 61,427	\$ 19,653	\$ 31,024	\$ 50,056
Fairview Tract Lighting	\$ 31,737	\$ 6,292	\$ 9,825	\$ 28,204
Fruit Yard Lighting	\$ 838	\$ 350	\$ 450	\$ 738
Gibbs Ranch Lighting	\$ 14,594	\$ 3,220	\$ 3,220	\$ 14,594
Gilbert Road Lighting	\$ 1,898	\$ 470	\$ 470	\$ 1,898
Golden State Lighting	\$ 5,460	\$ 2,502	\$ 3,008	\$ 4,954
Hillcrest Estates Lighting	\$ 46,755	\$ 16,134	\$ 16,135	\$ 46,754
Kenwood Park Lighting	\$ 5,847	\$ 3,383	\$ 3,283	\$ 5,947
Mancini Park Homes Lighting	\$ 16,209	\$ 7,181	\$ 8,139	\$ 15,251
Marshall Avenue Lighting	\$ 4,840	\$ 1,997	\$ 2,747	\$ 4,090
Monterey Park Lighting	\$ 8,380	\$ 2,334	\$ 3,190	\$ 7,524
North McHenry Lighting	\$ (5,798)	\$ 7,184	\$ 3,656	\$ (2,270)
North McHenry #2 Lighting	\$ 3,665	\$ 1,381	\$ 1,851	\$ 3,195
North Oaks Lighting	\$ 9,966	\$ 4,493	\$ 4,493	\$ 9,966
Olympic Tract Lighting	\$ 37,881	\$ 11,884	\$ 16,818	\$ 32,947
Peach Blossom Estates Lighting	\$ 3,607	\$ 1,164	\$ 1,214	\$ 3,557
Richland Tract Lighting	\$ 15,686	\$ 4,895	\$ 7,586	\$ 12,995
Salida Lighting	\$ 250,264	\$ 118,837	\$ 127,651	\$ 241,450
Schwartz-Baize Lighting	\$ 1,483	\$ 380	\$ 380	\$ 1,483
Sunset Oaks Lighting	\$ 31,905	\$ 11,840	\$ 17,729	\$ 26,016
Sylvan Village #2 Lighting	\$ 21,479	\$ 4,153	\$ 6,104	\$ 19,528
Tempo Park Lighting	\$ 19,763	\$ 8,074	\$ 10,579	\$ 17,258
<b>Total Lighting &amp; Lighting Mtc Districts</b>	<b>\$ 865,711</b>	<b>\$ 339,185</b>	<b>\$ 387,273</b>	<b>\$ 817,623</b>
<b>Storm Drainage &amp; Maintenance Districts</b>				
Storm Drain #1	\$ 25,063	\$ 560	\$ 22,371	\$ 3,252
Storm Drain #2	\$ 4,844	\$ 23	\$ 4,727	\$ 140
Storm Drain #3	\$ 1,820	\$ 7	\$ 1,776	\$ 51
Storm Drain #6	\$ 138,675	\$ 2,236	\$ 128,422	\$ 12,489
Storm Drain #8	\$ 763,583	\$ 36,342	\$ 590,367	\$ 209,558
Storm Drain #9	\$ 4,212	\$ 17	\$ 4,111	\$ 118
Storm Drain #10	\$ 30,272	\$ 459	\$ 28,078	\$ 2,653
<b>Total Storm Drainage &amp; Mtc Districts</b>	<b>\$ 968,469</b>	<b>\$ 39,644</b>	<b>\$ 779,852</b>	<b>\$ 228,261</b>

**Stanislaus County  
Special Districts Summary  
Fiscal Year 2017-2018**

District Name	2017-2018 Final Budget			
	Fund Balance July 1, 2017	Revenue	Expenditures	Estimated Fund Balance June 30, 2018
1	2	3	4	5
<b>County Service Area Districts</b>				
County Service Area No. 1	\$ 2,283	\$ 1,800	\$ 1,800	\$ 2,283
County Service Area No. 4	\$ 79,482	\$ 4,275	\$ 10,846	\$ 72,911
County Service Area No. 5	\$ 141,331	\$ 6,388	\$ 11,526	\$ 136,193
County Service Area No. 7	\$ 56,417	\$ 1,985	\$ 4,937	\$ 53,465
County Service Area No. 8	\$ 1,390	\$ 721	\$ 721	\$ 1,390
County Service Area No. 9	\$ 33,420	\$ 1,462	\$ 7,376	\$ 27,506
County Service Area No. 10	\$ 418,957	\$ 416,212	\$ 400,000	\$ 435,169
County Service Area No. 11	\$ 6,222	\$ -	\$ 1,530	\$ 4,692
County Service Area No. 12	\$ 19,609	\$ 1,000	\$ 3,329	\$ 17,280
County Service Area No. 16	\$ 92,800	\$ 14,583	\$ 15,279	\$ 92,104
County Service Area No. 18	\$ 31,348	\$ 10,332	\$ 11,937	\$ 29,743
County Service Area No. 19	\$ 193,204	\$ 34,720	\$ 46,555	\$ 181,369
County Service Area No. 20	\$ 17,553	\$ 8,427	\$ 8,175	\$ 17,805
County Service Area No. 21	\$ 83,290	\$ 22,688	\$ 30,783	\$ 75,195
County Service Area No. 22	\$ 36,217	\$ 6,949	\$ 11,273	\$ 31,893
County Service Area No. 23	\$ 66,986	\$ 3,325	\$ 9,410	\$ 60,901
County Service Area No. 24	\$ 41,503	\$ 7,268	\$ 10,625	\$ 38,146
County Service Area No. 25	\$ 17,532	\$ 5,941	\$ 10,493	\$ 12,980
County Service Area No. 26	\$ 445,874	\$ 135,189	\$ 169,716	\$ 411,347
County Service Area No. 27	\$ 14,253	\$ 11,410	\$ 10,604	\$ 15,059
<b>Total County Service Area Districts</b>	<b>\$ 1,799,669</b>	<b>\$ 694,675</b>	<b>\$ 776,915</b>	<b>\$ 1,717,429</b>
<b>Lighting &amp; Landscape Districts</b>				
Bret Hart Landscape & Lighting	\$ 76,148	\$ 54,450	\$ 51,400	\$ 79,198
Bystrom Landscape & Lighting	\$ 39,774	\$ 28,170	\$ 28,000	\$ 39,944
Del Rio Heights Landscape	\$ 6,051	\$ 4,512	\$ 4,319	\$ 6,244
Howard/McCracken Landscape & Lighting	\$ 34,441	\$ 22,352	\$ 21,352	\$ 35,441
Laurel Landscape & Lighting	\$ 18,222	\$ 12,790	\$ 14,000	\$ 17,012
Paradise South Landscape & Lighting	\$ 30,082	\$ 22,406	\$ 20,600	\$ 31,888
Riverdale Landscape & Lighting	\$ 25,131	\$ 12,329	\$ 12,000	\$ 25,460
Riverview Landscape & Lighting	\$ 29,237	\$ 14,713	\$ 15,500	\$ 28,450
<b>Total Lighting &amp; Landscape Districts</b>	<b>\$ 259,085</b>	<b>\$ 171,722</b>	<b>\$ 167,171</b>	<b>\$ 263,636</b>
<b>Total Special Districts</b>	<b>\$ 3,892,935</b>	<b>\$ 1,245,226</b>	<b>\$ 2,111,211</b>	<b>\$ 3,026,950</b>

Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Unreserved/ Undesignated June 30, 2017	Decreases to Reserves/ Designations/Net Assets	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations/Net Assets	Total Financing Uses
1	2	3	4	5	6	7	8
<b>Governmental Funds</b>							
General Fund	\$ 8,819,714	\$ 20,704,731	\$ 309,151,488	\$ 338,675,933	\$ 329,856,219	\$ 8,819,714	\$ 338,675,933
Special Revenue Funds	(2,236,426)	31,982,668	711,546,656	741,292,898	741,292,898	-	741,292,898
Capital Projects Funds	18,952,762	554,551	880,000	20,387,313	1,434,551	18,952,762	20,387,313
Debt Service Funds	(7,608)	7,608	-	-	-	-	-
<b>Total Governmental Funds</b>	<b>\$ 25,528,442</b>	<b>\$ 53,249,558</b>	<b>\$ 1,021,578,144</b>	<b>\$ 1,100,356,144</b>	<b>\$ 1,072,583,668</b>	<b>\$ 27,772,476</b>	<b>\$ 1,100,356,144</b>
<b>Other Funds</b>							
Internal Service Funds	\$ 30,651,315		\$ 102,384,953	\$ 133,036,268	\$ 105,957,443	\$ 27,078,825	\$ 133,036,268
Enterprise Funds	\$ 60,073,655	18,303,513	68,483,423	146,860,591	86,786,936	60,073,655	146,860,591
Special Districts and Other Agencies	\$ 138,847	752,232	1,245,226	2,136,305	2,111,211	25,094	2,136,305
<b>Total Other Funds</b>	<b>\$ 90,863,817</b>	<b>\$ 19,055,745</b>	<b>\$ 172,113,602</b>	<b>\$ 282,033,164</b>	<b>\$ 194,855,590</b>	<b>\$ 87,177,574</b>	<b>\$ 282,033,164</b>
<b>Total All Funds</b>	<b>\$ 116,392,259</b>	<b>\$ 72,305,303</b>	<b>\$ 1,193,691,746</b>	<b>\$ 1,382,389,308</b>	<b>\$ 1,267,439,258</b>	<b>\$ 114,950,050</b>	<b>\$ 1,382,389,308</b>
Arithmetic Results				COL 2+3+4			COL 6+7
Governmental Fund Totals Transferred From	SCH 2, COL 2	SCH 2, COL 3	SCH 2, COL 4	SCH 2, COL 5 COL 5 = COL 8	SCH 2, COL 6	SCH 2, COL 7	SCH 2, COL 8 COL 5 = COL 8
Internal Service Fund From			SCH 10, COL 5		SCH 10, COL 5	SCH 10, COL 5	
Enterprise Fund From		SCH 11, COL 5	SCH 11, COL 5		SCH 11, COL 5		
Special Districts From	SCH 12, COL 2	SCH 12, COL 3	SCH 12, COL 4	SCH 12, COL 5 COL 5 = COL 8	SCH 12, COL 6	SCH 12, COL 7	SCH 12, COL 8 COL 5 = COL 8
Arithmetic Results							
Arithmetic Results				COL 2+3+4			COL 6+7
Governmental Fund Totals Transferred From	SCH 2, COL 2	SCH 2, COL 3	SCH 2, COL 4	SCH 2, COL 5 COL 5 = COL 8	SCH 2, COL 6	SCH 2, COL 7	SCH 2, COL 8 COL 5 = COL 8
Internal Service Fund From			SCH 10, COL 5		SCH 10, COL 5	SCH 10, COL 5	
Enterprise Fund From		SCH 11, COL 5	SCH 11, COL 5		SCH 11, COL 5		
Special Districts From	SCH 12, COL 2	SCH 12, COL 3	SCH 12, COL 4	SCH 12, COL 5 COL 5 = COL 8	SCH 12, COL 6	SCH 12, COL 7	SCH 12, COL 8 COL 5 = COL 8
Arithmetic Results							

Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Unreserved/ Undesignated June 30, 2017	Decreases to Reserves/ Designations	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations	Total Financing Uses
1	2	3	4	5	6	7	8
<b>General Fund</b>							
General Fund	\$ 8,819,714	\$ 20,704,731	\$ 309,151,488	\$ 338,675,933	\$ 329,856,219	\$ 8,819,714	\$ 338,675,933
<b>Total General Fund</b>	<b>\$ 8,819,714</b>	<b>\$ 20,704,731</b>	<b>\$ 309,151,488</b>	<b>\$ 338,675,933</b>	<b>\$ 329,856,219</b>	<b>\$ 8,819,714</b>	<b>\$ 338,675,933</b>
<b>Special Revenue Funds</b>							
Special Revenue Funds	\$ (2,236,426)	\$ 31,982,668	\$ 711,546,656	\$ 741,292,898	\$ 741,292,898	\$ -	\$ 741,292,898
<b>Total Special Revenue Funds</b>	<b>\$ (2,236,426)</b>	<b>\$ 31,982,668</b>	<b>\$ 711,546,656</b>	<b>\$ 741,292,898</b>	<b>\$ 741,292,898</b>	<b>\$ -</b>	<b>\$ 741,292,898</b>
<b>Capital Project Funds</b>							
Capital Project Funds	\$ 18,952,762	\$ 554,551	\$ 880,000	\$ 20,387,313	\$ 1,434,551	\$ 18,952,762	\$ 20,387,313
<b>Total Capital Project Funds</b>	<b>\$ 18,952,762</b>	<b>\$ 554,551</b>	<b>\$ 880,000</b>	<b>\$ 20,387,313</b>	<b>\$ 1,434,551</b>	<b>\$ 18,952,762</b>	<b>\$ 20,387,313</b>
<b>Debt Service Funds</b>							
Debt Service Funds	\$ (7,608)	\$ 7,608	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Debt Service Funds</b>	<b>\$ (7,608)</b>	<b>\$ 7,608</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Governmental Funds</b>	<b>\$ 25,528,442</b>	<b>\$ 53,249,558</b>	<b>\$ 1,021,578,144</b>	<b>\$ 1,100,356,144</b>	<b>\$ 1,072,583,668</b>	<b>\$ 27,772,476</b>	<b>\$ 1,100,356,144</b>
Appropriations Limit	<input type="text" value="\$377,043,687"/>						
Appropriations Subject to Limit	<input type="text" value="\$ 197,157,231"/>						
Arithmetic Results				COL 2+3+4 COL 5 = COL 8			COL 6+7 COL 5 = COL 8
Totals Transferred From	SCH 3, COL 6	SCH 4, COL 4	SCH 5, COL 5		SCH 7, COL 5	SCH 4, COL 6	
Totals Transferred To	SCH 1, COL 2	SCH 1, COL 3	SCH 1, COL 4	SCH 1, COL 5	SCH 1, COL 6	SCH 1, COL 7	SCH 1, COL 8

Actual   
 Estimated

Fund Name	Total Fund Balance June 30, 2017	Less: Fund Balance-Reserved/Designated			Fund Balance Unreserved/ Undesignated June 30, 2017
		Encumbrances	General & Other Reserves	Designations	
1	2	3	4	5	6
<b>General Fund</b>					
General Fund	\$ 184,468,279	\$ 5,635,813	\$ 158,057,785	\$ 11,954,967	\$ 8,819,714
<b>Total General Fund</b>	<b>\$ 184,468,279</b>	<b>\$ 5,635,813</b>	<b>\$ 158,057,785</b>	<b>\$ 11,954,967</b>	<b>\$ 8,819,714</b>
<b>Special Revenue Funds</b>					
Special Revenue Funds	\$ 224,057,933	\$ 11,055,263	\$ 3,450,049	\$ 211,789,047	\$ (2,236,426)
<b>Total Special Revenue Funds</b>	<b>\$ 224,057,933</b>	<b>\$ 11,055,263</b>	<b>\$ 3,450,049</b>	<b>\$ 211,789,047</b>	<b>\$ (2,236,426)</b>
<b>Capital Project Funds</b>					
Capital Project Funds	\$ 45,606,915	\$ 11,754,508	\$ (31,967,452)	\$ 46,867,097	\$ 18,952,762
<b>Total Capital Project Funds</b>	<b>\$ 45,606,915</b>	<b>\$ 11,754,508</b>	<b>\$ (31,967,452)</b>	<b>\$ 46,867,097</b>	<b>\$ 18,952,762</b>
<b>Debt Service Funds</b>					
Debt Service Funds	\$ 6,170,854	\$ -	\$ 6,168,626	\$ 9,836	\$ (7,608)
<b>Total Debt Service Funds</b>	<b>\$ 6,170,854</b>	<b>\$ -</b>	<b>\$ 6,168,626</b>	<b>\$ 9,836</b>	<b>\$ (7,608)</b>
<b>Total Governmental Funds</b>	<b>\$ 460,303,981</b>	<b>\$ 28,445,584</b>	<b>\$ 135,709,008</b>	<b>\$ 270,620,947</b>	<b>\$ 25,528,442</b>
Arithmetic Results					COL 2 - 3 - 4 - 5
Totals Transferred From			COL 4 + 5 = SCH 4, COL 2	COL 4 + 5 = SCH 4, COL 2	
Totals Transferred To					SCH 2, COL 2

State Controller Schedules		Stanislaus County				Schedule 4	
County Budget Act		Reserves/Designations - By Governmental Funds					
January 2010		Fiscal Year 2017-18					
Description	Reserves/ Designations June 30, 2017	Decreases or Cancellations		Increases or New		Total Reserves/Designations for the Budget year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<b>General Fund</b>							
Fund bal/Retained earnings				\$ 8,819,714	\$ 8,819,714	\$ 8,819,714	
Fund bal-assigned-contingencies	4,000,000					4,000,000	
Fund bal-assigned-cash out obligation	15,518,169					15,518,169	
Fund bal-assigned-retirement obligation	8,800,000					8,800,000	
Fund bal-assigned-teeter plan	23,863,200					23,863,200	
Fund bal-assigned-carryover appropriations	8,185,781					8,185,781	
Fund bal-assigned-encumb-contracts-econ bank						-	
Fund bal-assigned-debt service	11,848,927					11,848,927	
Fund bal-assigned-budget balancing	1,593,328	1,593,328	1,593,328			-	
Fund bal-assigned-75% carryover appropriations	2,124,568	2,124,568	2,124,568			-	
Fund bal-assigned-other	48,011,252	16,986,835	16,986,835	-	-	31,024,417	
Fund bal-committed-other	1,535,387					1,535,387	
Fund bal-committed-capital acquisition	5,787,403					5,787,403	
Fund bal-assigned-invest. fair value adj.	(295,704)					(295,704)	
Fund bal-assigned encumbrances						-	
Fund bal-non-spendable-impres cash	85,655					85,655	
Fund bal-non-spendable-adv to other funds	100,000					100,000	
Fund bal-non-spendable-adv to other govts	1,666,751					1,666,751	
Fund bal-non-spendable-teeter receivable	9,339,672					9,339,672	
Fund bal-non-spendable-prepaid items	216,186					216,186	
Fund bal-assigned-Revenue Stabilization	23,000,000					23,000,000	
Fund bal-restricted-other	4,632,178					4,632,178	
<b>Total General Fund</b>	<b>\$ 170,012,753</b>	<b>\$ 20,704,731</b>	<b>\$ 20,704,731</b>	<b>\$ 8,819,714</b>	<b>\$ 8,819,714</b>	<b>\$ 158,127,736</b>	
<b>Special Revenue Funds</b>							
Fund bal/Retained earnings	\$ -					\$ -	
Fund bal-assigned-encumbrance	-					-	
Fund bal-assigned-other	2,773,868					2,773,868	
Fund bal-committed-other	33,212					33,212	
Fund bal-committed-capital acquisition	3,214,527					3,214,527	
Fund bal-assigned-invest. fair value adj.	(94,794)					(94,794)	
Fund bal-assigned encumbrances						-	
Fund bal-non-spendable-invest. fair value adj.	-					-	
Fund bal-non-spendable-impres cash	46,733					46,733	
Fund bal-non-spendable-prepaid items	85,675					85,675	
Fund bal-non-spendable-inventory	638,567					638,567	
Fund bal-restricted-other	208,541,308	31,982,668	31,982,668			176,558,640	
<b>Total Special Revenue Funds</b>	<b>\$ 215,239,096</b>	<b>\$ 31,982,668</b>	<b>\$ 31,982,668</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 183,256,428</b>	

State Controller Schedules		Stanislaus County				Schedule 4	
County Budget Act January 2010		Reserves/Designations - By Governmental Funds Fiscal Year 2017-18					
Description	Reserves/ Designations June 30, 2017	Decreases or Cancellations		Increases or New		Total Reserves/Designations for the Budget year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<b>Capital Project Funds</b>							
Fund bal/Retained earnings	\$ -			\$ 18,952,762	\$ 18,952,762	\$ 18,952,762	
Fund bal-assigned-invest. fair value adj.	(53,142)					(53,142)	
Fund bal-assigned encumbrances						-	
Fund bal-assigned-other	(31,914,311)					(31,914,311)	
Fund bal-restricted-other	46,867,097	554,551	554,551		-	46,312,546	
<b>Total Capital Project Funds</b>	<b>\$ 14,899,644</b>	<b>\$ 554,551</b>	<b>\$ 554,551</b>	<b>\$ 18,952,762</b>	<b>\$ 18,952,762</b>	<b>\$ 33,297,855</b>	
<b>Debt Service Funds</b>							
Fund bal/Retained earnings	\$ -					\$ -	
Fund bal-assigned-invest. fair value adj.	60,192					60,192	
Fund bal-non-spendable-invest. fair value adj.	-					-	
Fund bal-non-spendable-cash with fiscal agent	6,108,434	7,608	7,608			6,100,826	
Fund bal-restricted-other	9,836					9,836	
<b>Total Debt Service Funds</b>	<b>\$ 6,178,462</b>	<b>\$ 7,608</b>	<b>\$ 7,608</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,170,854</b>	
<b>Total Governmental Funds</b>	<b>\$ 406,329,955</b>	<b>\$ 53,249,558</b>	<b>\$ 53,249,558</b>	<b>\$ 27,772,476</b>	<b>\$ 27,772,476</b>	<b>\$ 380,852,873</b>	
Arithmetic Results						COL 2 - 4 + 6	
Total Transferred From					SCH 7, COL 5		
Total Transferred To	SCH 3, COL'S 4 & 5		SCH 2, COL 3		SCH 2, COL 7		

State Controller Schedules County Budget Act August 2012	<b>Stanislaus County</b> Summary of Additional Financing Sources by Source and Fund Governmental Funds Fiscal Year 2017-18	Schedule 5
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Description	2015-16 Actual	2016-17 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5

<b>Summarization by Source</b>				
--------------------------------	--	--	--	--

Taxes	\$ 149,298,659	\$ 159,832,950	\$ 168,477,554	\$ 168,477,554
Licenses, Permits and Franchises	\$ 4,597,394	\$ 4,501,367	4,472,781	4,472,781
Fines, Forfeitures and Penalties	\$ 8,437,523	\$ 8,081,083	6,563,380	6,563,380
Revenue From Use of Money and Property	\$ 8,036,976	\$ 5,172,262	6,338,395	6,338,395
Intergovernmental Revenue	\$ 568,975,949	\$ 549,310,700	636,857,303	636,857,303
Charges for Current Services	\$ 128,977,958	\$ 136,930,998	136,470,687	136,470,687
Miscellaneous Revenues	\$ 6,693,643	\$ 6,681,453	1,563,535	1,563,535
Other Financing Sources	\$ 88,322,786	\$ 87,093,092	60,834,509	60,834,509
<b>Total Summarization by Source</b>	<b>\$ 963,340,888</b>	<b>\$ 957,603,905</b>	<b>\$ 1,021,578,144</b>	<b>\$ 1,021,578,144</b>

<b>Summarization by Fund</b>				
------------------------------	--	--	--	--

General Fund	\$ 292,943,193	\$ 304,050,192	\$ 309,151,488	\$ 309,151,488
Special Revenue Funds	\$ 585,587,319	\$ 588,958,730	711,546,656	711,546,656
Capital Project Funds	\$ 68,384,870	\$ 41,104,671	880,000	880,000
Debt Service Funds	\$ 16,425,506	\$ 23,490,312	0	0
<b>Total Summarization by Fund</b>	<b>\$ 963,340,888</b>	<b>\$ 957,603,905</b>	<b>\$ 1,021,578,144</b>	<b>\$ 1,021,578,144</b>

<b>Total Transferred From</b>	SCH 6, COL 4	SCH 6, COL 5	SCH 6, COL 6	SCH 6, COL 7
<b>Total Transferred To</b>				SCH 2, COL 4
<b>Summarization Totals Must Equal</b>				Total by Source = Total by Fund



County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

GENERAL FUND

GENERAL FUND

TAXES						
		Property Taxes - Current Secured	\$ 52,476,614	\$ 55,542,254	\$ 58,520,000	\$ 58,520,000
		Property Taxes - Current Unsecured	\$ 2,233,332	2,779,505	2,240,000	2,240,000
		Property Taxes - PY	\$ -	383,484	-	-
		Property Taxes - Prior Unsecured	\$ 58,023	74,086	55,000	55,000
		Supplemental Property Taxes - Current Unsecured	\$ 367,465	476,489	750,000	750,000
		Supplemental Property Taxes - Prior Unsecured	\$ 430,520	653,239	-	-
		Sales and Use Taxes	\$ 19,021,150	25,811,344	24,400,000	24,400,000
		Other Taxes	\$ 62,708,198	61,914,964	64,240,000	64,240,000
<b>Total Taxes</b>			<b>\$ 137,295,302</b>	<b>\$ 147,635,365</b>	<b>\$ 150,205,000</b>	<b>\$ 150,205,000</b>

LICENSES, PERMITS AND FRANCHISES						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ 72,907	72,899	72,000	72,000
		Construction Permits	\$ -	-	-	-
		Road Privileges and Permits	\$ -	-	-	-
		Zoning Permits Administration	\$ 150,449	167,825	148,000	148,000
		Franchises	\$ 1,167,648	1,106,618	1,100,000	1,100,000
		Other Licenses and Permits	\$ 1,042,031	1,066,138	1,073,980	1,073,980
<b>Total Licenses, Permits and Franchises</b>			<b>\$ 2,433,035</b>	<b>\$ 2,413,480</b>	<b>\$ 2,393,980</b>	<b>\$ 2,393,980</b>

FINES, FORFEITURES, PENALTIES						
		Vehicle Code Fines	\$ 665,065	732,835	\$ 675,000	\$ 675,000
		Other Court Fines	\$ 1,132,801	1,129,252	1,019,500	1,019,500
		Forfeitures and Penalties	\$ 528,618	558,853	511,000	511,000
		Penalties/Costs on Delinquent Taxes	\$ 4,193,314	3,403,412	2,550,000	2,550,000
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ 6,519,798</b>	<b>\$ 5,824,352</b>	<b>\$ 4,755,500</b>	<b>\$ 4,755,500</b>

REVENUE FROM USE OF MONEY AND PROPERTY						
		Interest	\$ 4,743,826	2,643,355	\$ 3,201,365	\$ 3,201,365
		Rents and Concessions	\$ 1,013,759	1,164,002	1,732,827	1,732,827
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 5,757,585</b>	<b>\$ 3,807,357</b>	<b>\$ 4,934,192</b>	<b>\$ 4,934,192</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ 25,466,802	\$ 27,241,904	\$ 27,250,000	\$ 27,250,000
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ 1,514,314	\$ 1,514,315	\$ 1,513,700	\$ 1,513,700
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ 1,037,328	\$ 1,090,487	\$ 800,000	\$ 800,000
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ 2,403,963	\$ 2,354,862	\$ 2,345,866	\$ 2,345,866
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ 159,945	\$ 173,017	\$ 193,425	\$ 193,425
		State-Homeowners' Property Tax	\$ 627,231	\$ 616,048	\$ 610,000	\$ 610,000
		State-Public Safety Funds (program)	\$ 39,735,642	\$ 41,367,179	\$ 41,500,000	\$ 41,500,000
		State- Citizen's Option For Public Safety	\$ 176,790	\$ 321,531	\$ 150,000	\$ 150,000
		State-Other	\$ 4,849,603	\$ 5,172,974	\$ 4,566,215	\$ 4,566,215
<b>Total State</b>			<b>\$ 75,971,618</b>	<b>\$ 79,852,317</b>	<b>\$ 78,929,206</b>	<b>\$ 78,929,206</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ 22,375	\$ 24,368	\$ -	\$ -
		Federal-Other	\$ 1,723,008	\$ 1,328,981	\$ 1,240,301	\$ 1,240,301
<b>Total Federal</b>			<b>\$ 1,745,383</b>	<b>\$ 1,353,349</b>	<b>\$ 1,240,301</b>	<b>\$ 1,240,301</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ 143,544	\$ 107,597	\$ 127,194	\$ 127,194
<b>Total Other Governmental Agencies</b>			<b>\$ 143,544</b>	<b>\$ 107,597</b>	<b>\$ 127,194</b>	<b>\$ 127,194</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 77,860,545</b>	<b>\$ 81,313,263</b>	<b>\$ 80,296,701</b>	<b>\$ 80,296,701</b>

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ 1,813,527	2,200,854	\$ 1,907,000	\$ 1,907,000
		Special Assessments	\$ 1,420,393	1,551,646	1,403,500	1,403,500
		Auditing & Accounting Fees	\$ 163,552	170,057	163,942	163,942
		Adoption Fees	\$ -	-	-	-
		Election Services	\$ 656,198	294,060	697,419	697,419
		Legal Services	\$ 277,542	214,495	196,359	196,359
		Planning/Engineering Services	\$ 141,818	113,770	115,500	115,500
		Agricultural Services	\$ 787,712	801,497	774,300	774,300
		Civil Process Services	\$ 254,662	244,798	250,265	250,265
		Court Fees and Costs	\$ 1,056,734	942,462	1,022,218	1,022,218
		Estate Fees	\$ 33,180	34,868	30,000	30,000
		Humane Services	\$ -	-	-	-
		Law Enforcement Services	\$ 10,672,068	10,616,288	11,813,233	11,813,233
		Recording Fees	\$ 1,574,732	1,692,415	1,756,731	1,756,731
		Road and Street Services	\$ -	-	-	-
		Health Fees and Deductions	\$ 7,885	11,023	8,000	8,000
		Mental Health Services	\$ -	-	-	-
		California Children's Services	\$ -	-	-	-
		Institutional Care and Service	\$ 1,500,470	1,629,873	1,145,000	1,145,000
		Educational Services	\$ 353,720	287,731	402,020	402,020
		Library Services	\$ -	-	-	-
		Parks and Recreation Services	\$ 2,942,606	3,852,179	3,158,603	3,158,603
		Sanitation Services	\$ 475	-	-	-
		Other	\$ 1,587,848	1,474,638	1,228,260	1,228,260
		Governmental Interfund Revenue	\$ 22,302,900	23,571,498	28,487,506	28,487,506
		Interfund Revenue	\$ 2,165,855	2,192,965	2,697,222	2,697,222
<b>Total Charges for Services</b>			<b>\$ 49,713,877</b>	<b>\$ 51,897,117</b>	<b>\$ 57,257,078</b>	<b>\$ 57,257,078</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ 71,043	82,117	\$ 65,650	\$ 65,650
		Miscellaneous	\$ 1,224,318	1,131,619	734,803	734,803
<b>Total Miscellaneous Revenues</b>			<b>\$ 1,295,361</b>	<b>\$ 1,213,736</b>	<b>\$ 800,453</b>	<b>\$ 800,453</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 1,026,566	28,472	\$ -	\$ -
		Operating Transfers In	\$ 11,041,124	9,917,050	8,508,584	8,508,584
		Long Term Debt Proceeds	\$ -	-	-	-
<b>Total Other Financing Sources</b>			<b>\$ 12,067,690</b>	<b>\$ 9,945,522</b>	<b>\$ 8,508,584</b>	<b>\$ 8,508,584</b>
<b>TOTAL GENERAL FUND FINANCING SOURCES</b>			<b>\$ 292,943,193</b>	<b>\$ 304,050,192</b>	<b>\$ 309,151,488</b>	<b>\$ 309,151,488</b>
	V		V	V	V	V
<b>TOTAL GENERAL FUND FINANCING SOURCES</b>			<b>\$ 292,943,193</b>	<b>\$ 304,050,192</b>	<b>\$ 309,151,488</b>	<b>\$ 309,151,488</b>

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>SPECIAL REVENUE FUNDS</b>						
<b>ENVIRONMENTAL RESOURCES</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Taxes</b>			\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
<b>Total Licenses, Permits and Franchises</b>			\$ -	\$ -	\$ -	\$ -
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ (6,621)	\$ 31,588	\$ 21,000	\$ 21,000
		Forfeitures and Penalties	\$ -	\$ 104,800	\$ 25,000	\$ 25,000
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Fines, Forfeitures, Penalties</b>			\$ (6,621)	\$ 136,388	\$ 46,000	\$ 46,000
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 27,719	\$ 13,481	\$ 11,500	\$ 11,500
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
<b>Total Revenue From Use of Money and Property</b>			\$ 27,719	\$ 13,481	\$ 11,500	\$ 11,500

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ 1,680	\$ 1,380	\$ 25,000	\$ 25,000
		State-Mental Health	\$ 15,769	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ 20,173	\$ 41,015	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ 386,689	\$ 214,362	\$ 608,103	\$ 608,103
<b>Total State</b>			<b>\$ 424,311</b>	<b>\$ 256,757</b>	<b>\$ 633,103</b>	<b>\$ 633,103</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ -	\$ -	\$ -	\$ -
<b>Total Federal</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ 339,334	\$ 241,693	\$ 354,240	\$ 354,240
<b>Total Other Governmental Agencies</b>			<b>\$ 339,334</b>	<b>\$ 241,693</b>	<b>\$ 354,240</b>	<b>\$ 354,240</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 763,645</b>	<b>\$ 498,450</b>	<b>\$ 987,343</b>	<b>\$ 987,343</b>

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ 3,335	\$ 386	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ 4,392,186	\$ 5,202,892	\$ 4,498,126	4,498,126
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ 1,261,306	\$ 1,154,407	\$ 1,327,300	1,327,300
		Other	\$ 85,339	\$ 100,321	\$ 191,315	191,315
		Governmental Interfund Revenue	\$ 566,758	\$ 521,186	\$ 582,849	582,849
		Interfund Revenue	\$ 125,945	\$ 196,160	\$ 254,850	254,850
<b>Total Charges for Services</b>			<b>\$ 6,434,869</b>	<b>\$ 7,175,352</b>	<b>\$ 6,854,440</b>	<b>6,854,440</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ 91,769	\$ 94,695	\$ 37,350	37,350
<b>Total Miscellaneous Revenues</b>			<b>\$ 91,769</b>	<b>\$ 94,695</b>	<b>\$ 37,350</b>	<b>37,350</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 3,263	\$ 3,412	\$ -	-
		Operating Transfers In	\$ 2,062,790	\$ 1,764,698	\$ 1,881,231	1,881,231
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ 2,066,053</b>	<b>\$ 1,768,110</b>	<b>\$ 1,881,231</b>	<b>1,881,231</b>
<b>TOTAL ENVIRONMENTAL RESOURCES</b>			<b>\$ 9,377,434</b>	<b>\$ 9,686,476</b>	<b>\$ 9,817,864</b>	<b>9,817,864</b>

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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHILD SUPPORT SERVICES</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	\$ -	\$ -	\$ -	\$ -
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 21,159	\$ 17,085	\$ 25,000	\$ 25,000
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	\$ 21,159	\$ 17,085	\$ 25,000	\$ 25,000

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ 4,773,842	\$ 4,699,226	\$ 5,211,503	\$ 5,211,503
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
<b>Total State</b>			<b>\$ 4,773,842</b>	<b>\$ 4,699,226</b>	<b>\$ 5,211,503</b>	<b>\$ 5,211,503</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ 9,226,181	\$ 9,122,030	\$ 10,475,153	\$ 10,475,153
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ 592,313	\$ 601,572	\$ -	\$ -
<b>Total Federal</b>			<b>\$ 9,818,494</b>	<b>\$ 9,723,602</b>	<b>\$ 10,475,153</b>	<b>\$ 10,475,153</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 14,592,336</b>	<b>\$ 14,422,828</b>	<b>\$ 15,686,656</b>	<b>\$ 15,686,656</b>



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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ -	\$ -	\$ -	-
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	-
		Interfund Revenue	\$ -	\$ -	\$ -	-
<b>Total Charges for Services</b>			\$ -	\$ -	\$ -	-
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ 1,630	\$ -	\$ -	-
<b>Total Miscellaneous Revenues</b>			\$ 1,630	\$ -	\$ -	-
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 3,564	\$ -	\$ -	-
		Operating Transfers In	\$ 1,606	\$ -	\$ -	-
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			\$ 5,170	\$ -	\$ -	-
<b>TOTAL CHILD SUPPORT SERVICES</b>			\$ 14,620,295	\$ 14,439,913	\$ 15,711,656	15,711,656

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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>PW ROAD &amp; BRIDGE</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ 1,007,673	\$ 572,555	\$ 6,630,000	\$ 6,630,000
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	<b>\$ 1,007,673</b>	<b>\$ 572,555</b>	<b>\$ 6,630,000</b>	<b>\$ 6,630,000</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ 22,256	\$ 23,049	\$ 22,000	\$ 22,000
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	<b>\$ 22,256</b>	<b>\$ 23,049</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 211,445	\$ 36,822	\$ 120,000	\$ 120,000
		Rents and Concessions	\$ 2,700	\$ 4,050	\$ 2,700	\$ 2,700
		<b>Total Revenue From Use of Money and Property</b>	<b>\$ 214,145</b>	<b>\$ 40,872</b>	<b>\$ 122,700</b>	<b>\$ 122,700</b>

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ 10,909,179	\$ 9,920,122	\$ 14,616,251	\$ 14,616,251
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ 7,991,323	\$ 1,128,951	\$ 7,891,838	\$ 7,891,838
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
<b>Total State</b>			<b>\$ 18,900,502</b>	<b>\$ 11,049,073</b>	<b>\$ 22,508,089</b>	<b>\$ 22,508,089</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ 7,302,540	\$ 347,011	\$ 18,158,388	\$ 18,158,388
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ 2,960,967	\$ 3,471,921	\$ 16,288,694	\$ 16,288,694
<b>Total Federal</b>			<b>\$ 10,263,507</b>	<b>\$ 3,818,932</b>	<b>\$ 34,447,082</b>	<b>\$ 34,447,082</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ 953,779	\$ 110,000	\$ 1,162,276	\$ 1,162,276
<b>Total Other Governmental Agencies</b>			<b>\$ 953,779</b>	<b>\$ 110,000</b>	<b>\$ 1,162,276</b>	<b>\$ 1,162,276</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 30,117,788</b>	<b>\$ 14,978,005</b>	<b>\$ 58,117,447</b>	<b>\$ 58,117,447</b>

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ 15,314	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ 36,875	\$ 100	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ 238,265	\$ 309,164	\$ 241,000	\$ 241,000
		Governmental Interfund Revenue	\$ 4,507	\$ 26,903	\$ 7,500	\$ 7,500
		Interfund Revenue	\$ 29,496	\$ 4,787	\$ 803,000	\$ 803,000
<b>Total Charges for Services</b>			<b>\$ 324,457</b>	<b>\$ 340,954</b>	<b>\$ 1,051,500</b>	<b>\$ 1,051,500</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ -	\$ -	\$ -	-
<b>Total Miscellaneous Revenues</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	-
		Operating Transfers In	\$ 8,154,915	\$ 3,672,744	\$ 11,072,525	\$ 11,072,525
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ 8,154,915</b>	<b>\$ 3,672,744</b>	<b>\$ 11,072,525</b>	<b>\$ 11,072,525</b>
<b>TOTAL PW ROAD &amp; BRIDGE</b>			<b>\$ 39,841,234</b>	<b>\$ 19,628,179</b>	<b>\$ 77,016,172</b>	<b>\$ 77,016,172</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>PW PUBLIC WORKS</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ 739	\$ 722	\$ 400	\$ 400
		Construction Permits	\$ 2,037,647	\$ 1,960,309	\$ 1,941,301	\$ 1,941,301
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	\$ 2,038,386	\$ 1,961,031	\$ 1,941,701	\$ 1,941,701
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ -	\$ -	\$ -	\$ -
		Rents and Concessions	\$ 314	\$ 430	\$ 300	\$ 300
		<b>Total Revenue From Use of Money and Property</b>	\$ 314	\$ 430	\$ 300	\$ 300

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
		<b>Total State</b>	\$ -	\$ -	\$ -	\$ -
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ -	\$ -	\$ -	\$ -
		<b>Total Federal</b>	\$ -	\$ -	\$ -	\$ -
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ 57,016	\$ 69,499	\$ 61,000	\$ 61,000
		<b>Total Other Governmental Agencies</b>	\$ 57,016	\$ 69,499	\$ 61,000	\$ 61,000
<b>Total Intergovernmental Revenues</b>			\$ 57,016	\$ 69,499	\$ 61,000	\$ 61,000

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	-	-	-
		Auditing & Accounting Fees	\$ -	-	-	-
		Adoption Fees	\$ -	-	-	-
		Election Services	\$ -	-	-	-
		Legal Services	\$ -	-	-	-
		Planning/Engineering Services	\$ 787,366	\$ 1,017,312	\$ 847,282	\$ 847,282
		Agricultural Services	\$ -	-	-	-
		Civil Process Services	\$ -	-	-	-
		Court Fees and Costs	\$ -	-	-	-
		Estate Fees	\$ -	-	-	-
		Humane Services	\$ -	-	-	-
		Law Enforcement Services	\$ -	-	-	-
		Recording Fees	\$ 101,278	\$ 102,938	\$ 98,968	\$ 98,968
		Road and Street Services	\$ 1,100	\$ 850	\$ 700	\$ 700
		Health Fees and Deductions	\$ -	\$ 40	-	-
		Mental Health Services	\$ -	-	-	-
		California Children's Services	\$ -	-	-	-
		Institutional Care and Service	\$ -	-	-	-
		Educational Services	\$ -	-	-	-
		Library Services	\$ -	-	-	-
		Parks and Recreation Services	\$ -	-	-	-
		Sanitation Services	\$ -	-	-	-
		Other	\$ 335,755	\$ 327,305	\$ 294,363	\$ 294,363
		Governmental Interfund Revenue	\$ 3,801,277	\$ 3,619,387	\$ 4,126,708	\$ 4,126,708
		Interfund Revenue	\$ 374,583	\$ 300,278	\$ 752,051	\$ 752,051
<b>Total Charges for Services</b>			<b>\$ 5,401,359</b>	<b>\$ 5,368,110</b>	<b>\$ 6,120,072</b>	<b>\$ 6,120,072</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ 62	\$ -	-
		Miscellaneous	\$ 2,581	\$ 11,012	\$ 1,300	\$ 1,300
<b>Total Miscellaneous Revenues</b>			<b>\$ 2,581</b>	<b>\$ 11,074</b>	<b>\$ 1,300</b>	<b>\$ 1,300</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ 2,828	\$ -	-
		Operating Transfers In	\$ 517,237	\$ 382,586	\$ 577,620	\$ 577,620
		Long Term Debt Proceeds	\$ -	-	-	-
<b>Total Other Financing Sources</b>			<b>\$ 517,237</b>	<b>\$ 385,414</b>	<b>\$ 577,620</b>	<b>\$ 577,620</b>
<b>TOTAL PW PUBLIC WORKS</b>			<b>\$ 8,016,893</b>	<b>\$ 7,795,558</b>	<b>\$ 8,701,993</b>	<b>\$ 8,701,993</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>DET EMPLOYMENT &amp; TRAINING</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	\$ -	\$ -	\$ -	\$ -
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ -	\$ -	\$ -	\$ -
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	\$ -	\$ -	\$ -	\$ -



County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
<b>Total State</b>			\$ -	\$ -	\$ -	\$ -
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ 6,822,695	\$ 5,939,103	\$ 8,534,501	\$ 8,534,501
<b>Total Federal</b>			\$ 6,822,695	\$ 5,939,103	\$ 8,534,501	\$ 8,534,501
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ 6,822,695	\$ 5,939,103	\$ 8,534,501	\$ 8,534,501

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ -	\$ -	\$ -	-
		Governmental Interfund Revenue	\$ 10,917,700	\$ 11,361,932	\$ 8,601,779	8,601,779
		Interfund Revenue	\$ (31)	\$ -	\$ -	-
<b>Total Charges for Services</b>			<b>\$ 10,917,669</b>	<b>\$ 11,361,932</b>	<b>\$ 8,601,779</b>	<b>8,601,779</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ 31,817	\$ (21,731)	\$ -	-
<b>Total Miscellaneous Revenues</b>			<b>\$ 31,817</b>	<b>\$ (21,731)</b>	<b>\$ -</b>	<b>-</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	-
		Operating Transfers In	\$ 61,031	\$ -	\$ 40,000	40,000
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ 61,031</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>40,000</b>
<b>TOTAL DET EMPLOYMENT &amp; TRAINING</b>			<b>\$ 17,833,212</b>	<b>\$ 17,279,304</b>	<b>\$ 17,176,280</b>	<b>17,176,280</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>HSA HEALTH SERVICE AGENCY</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Taxes</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ 15,559	\$ 14,490	\$ 13,500	\$ 13,500
<b>Total Licenses, Permits and Franchises</b>			<b>\$ 15,559</b>	<b>\$ 14,490</b>	<b>\$ 13,500</b>	<b>\$ 13,500</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ 589,593	\$ 626,443	\$ 516,850	\$ 516,850
		Forfeitures and Penalties	\$ 131,786	\$ 157,049	\$ 133,850	\$ 133,850
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ 721,379</b>	<b>\$ 783,492</b>	<b>\$ 650,700</b>	<b>\$ 650,700</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 5,978	\$ 2,670	\$ 3,450	\$ 3,450
		Rents and Concessions	\$ 16,108	\$ 800	\$ 1,200	\$ 1,200
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 22,086</b>	<b>\$ 3,470</b>	<b>\$ 4,650</b>	<b>\$ 4,650</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ 2,632,484	\$ 2,885,756	\$ 3,242,254	\$ 3,242,254
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ 105,948	\$ 76,316	\$ -	\$ -
		State-Tuberculosis Control	\$ 70,988	\$ 73,447	\$ 75,300	\$ 75,300
		Other State Health	\$ 1,350,196	\$ 2,268,775	\$ 1,375,000	\$ 1,375,000
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ 850,983	\$ 836,280	\$ 1,669,810	\$ 1,669,810
<b>Total State</b>			<b>\$ 5,010,599</b>	<b>\$ 6,140,574</b>	<b>\$ 6,362,364</b>	<b>\$ 6,362,364</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ 8,682,489	\$ 8,485,047	\$ 10,193,660	\$ 10,193,660
<b>Total Federal</b>			<b>\$ 8,682,489</b>	<b>\$ 8,485,047</b>	<b>\$ 10,193,660</b>	<b>\$ 10,193,660</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ 31,809	\$ 26,078	\$ 22,000	\$ 22,000
<b>Total Other Governmental Agencies</b>			<b>\$ 31,809</b>	<b>\$ 26,078</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 13,724,897</b>	<b>\$ 14,651,699</b>	<b>\$ 16,578,024</b>	<b>\$ 16,578,024</b>

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ 419,630	\$ 403,676	\$ 375,000	375,000
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ 999,560	\$ 983,643	\$ 871,950	871,950
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ 1,320	\$ 60	\$ 650	650
		Institutional Care and Service	\$ 290,527	\$ 345,933	\$ 332,000	332,000
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ 38,165	\$ 25,927	\$ 25,000	25,000
		Governmental Interfund Revenue	\$ 2,576,987	\$ 2,463,175	\$ 2,555,915	2,555,915
		Interfund Revenue	\$ 5,966,395	\$ 6,570,973	\$ 7,733,530	7,733,530
<b>Total Charges for Services</b>			<b>\$ 10,292,584</b>	<b>\$ 10,793,387</b>	<b>\$ 11,894,045</b>	<b>11,894,045</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ 221,391	\$ 38,771	\$ 21,360	21,360
<b>Total Miscellaneous Revenues</b>			<b>\$ 221,391</b>	<b>\$ 38,771</b>	<b>\$ 21,360</b>	<b>21,360</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ 609	\$ -	-
		Operating Transfers In	\$ 6,452,593	\$ 6,675,127	\$ 6,507,502	6,507,502
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ 6,452,593</b>	<b>\$ 6,675,736</b>	<b>\$ 6,507,502</b>	<b>6,507,502</b>
<b>TOTAL HSA HEALTH SERVICE AGENCY</b>			<b>\$ 31,450,489</b>	<b>\$ 32,961,045</b>	<b>\$ 35,669,781</b>	<b>35,669,781</b>

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>BHRS-BEHAVIORAL HEALTH</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Taxes</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
<b>Total Licenses, Permits and Franchises</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ 51,038	\$ 41,152	\$ 62,000	\$ 62,000
		Other Court Fines	\$ 9,057	\$ 9,262	\$ 8,580	\$ 8,580
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ 60,095</b>	<b>\$ 50,414</b>	<b>\$ 70,580</b>	<b>\$ 70,580</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 421,401	\$ 194,006	\$ 387,750	\$ 387,750
		Rents and Concessions	\$ 352,596	\$ 448,928	\$ 497,124	\$ 497,124
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 773,997</b>	<b>\$ 642,934</b>	<b>\$ 884,874</b>	<b>\$ 884,874</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ 48,364,472	\$ 53,284,723	\$ 61,077,602	\$ 61,077,602
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ 114,563	\$ 32,774	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ 29,762	\$ -	\$ 20,000	\$ 20,000
<b>Total State</b>			<b>\$ 48,508,797</b>	<b>\$ 53,317,497</b>	<b>\$ 61,097,602</b>	<b>\$ 61,097,602</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ 5,700,841	\$ 6,429,444	\$ 6,235,509	\$ 6,235,509
<b>Total Federal</b>			<b>\$ 5,700,841</b>	<b>\$ 6,429,444</b>	<b>\$ 6,235,509</b>	<b>\$ 6,235,509</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 54,209,638</b>	<b>\$ 59,746,941</b>	<b>\$ 67,333,111</b>	<b>\$ 67,333,111</b>

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ 33,839	\$ 34,670	\$ 30,000	30,000
		Estate Fees	\$ 85,602	\$ 62,152	\$ 70,000	70,000
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ 29,868,323	\$ 30,436,158	\$ 30,224,629	30,224,629
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ 555,066	\$ 666,012	\$ 610,000	610,000
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ 359,269	\$ 293,670	\$ 300,676	300,676
		Governmental Interfund Revenue	\$ 5,930,162	\$ 6,057,831	\$ 7,882,274	7,882,274
		Interfund Revenue	\$ 31	\$ 1,264	\$ -	-
<b>Total Charges for Services</b>			<b>\$ 36,832,292</b>	<b>\$ 37,551,757</b>	<b>\$ 39,117,579</b>	<b>39,117,579</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ 35,907	\$ 4,471	\$ -	-
<b>Total Miscellaneous Revenues</b>			<b>\$ 35,907</b>	<b>\$ 4,471</b>	<b>\$ -</b>	<b>-</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ 8,212	\$ -	-
		Operating Transfers In	\$ 4,195,004	\$ 4,727,305	\$ 2,302,262	2,302,262
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ 4,195,004</b>	<b>\$ 4,735,517</b>	<b>\$ 2,302,262</b>	<b>2,302,262</b>
<b>TOTAL BHRS-BEHAVIORAL HEALTH</b>			<b>\$ 96,106,933</b>	<b>\$ 102,732,034</b>	<b>\$ 109,708,406</b>	<b>109,708,406</b>



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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>COMMUNITY SERVICES AGENCY</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ 85,600	\$ 85,492	\$ 96,600	\$ 96,600
		<b>Total Licenses, Permits and Franchises</b>	\$ 85,600	\$ 85,492	\$ 96,600	\$ 96,600
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 688	\$ 386	\$ -	\$ -
		Rents and Concessions	\$ -	\$ 4,106	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	\$ 688	\$ 4,492	\$ -	\$ -

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ 89,093,400	\$ 94,594,921	\$ 114,104,226	\$ 114,104,226
		State-Public Assistance Program	\$ 45,987,621	\$ 47,967,784	\$ 51,342,485	\$ 51,342,485
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ 22,910,686	\$ 25,243,961	\$ 31,464,800	\$ 31,464,800
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ 14,640	\$ 14,197	\$ 14,640	\$ 14,640
<b>Total State</b>			<b>\$ 158,006,347</b>	<b>\$ 167,820,863</b>	<b>\$ 196,926,151</b>	<b>\$ 196,926,151</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ 91,679,613	\$ 96,907,331	\$ 114,484,096	\$ 114,484,096
		Federal-Public Assistance Program	\$ 26,592,862	\$ 26,484,352	\$ 29,268,457	\$ 29,268,457
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ 198,012	\$ 322,554	\$ 340,472	\$ 340,472
<b>Total Federal</b>			<b>\$ 118,470,487</b>	<b>\$ 123,714,237</b>	<b>\$ 144,093,025</b>	<b>\$ 144,093,025</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 276,476,834</b>	<b>\$ 291,535,100</b>	<b>\$ 341,019,176</b>	<b>\$ 341,019,176</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ 36,412	\$ 17,010	\$ 8,877	8,877
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ 123,365	\$ 145,088	\$ 138,232	138,232
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ 647,700	\$ 419,416	\$ 1,074,286	1,074,286
		Governmental Interfund Revenue	\$ 449,996	\$ 635,311	\$ 664,146	664,146
		Interfund Revenue	\$ -	\$ 3,047	\$ -	-
<b>Total Charges for Services</b>			<b>\$ 1,257,473</b>	<b>\$ 1,219,872</b>	<b>\$ 1,885,541</b>	<b>1,885,541</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ 157,653	\$ 45,987	\$ 365,602	365,602
<b>Total Miscellaneous Revenues</b>			<b>\$ 157,653</b>	<b>\$ 45,987</b>	<b>\$ 365,602</b>	<b>365,602</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 1,106	\$ 3,785	\$ -	-
		Operating Transfers In	\$ 26,963,993	\$ 27,058,470	\$ 28,313,829	28,313,829
		Long Term Debt Proceeds	\$ 247,658	\$ 303,918	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ 27,212,757</b>	<b>\$ 27,366,173</b>	<b>\$ 28,313,829</b>	<b>28,313,829</b>
<b>TOTAL COMMUNITY SERVICES AGENCY</b>			<b>\$ 305,191,005</b>	<b>\$ 320,257,116</b>	<b>\$ 371,680,748</b>	<b>371,680,748</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>LIBRARY</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ 9,663,076	\$ 10,195,058	\$ 10,323,005	\$ 10,323,005
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	<b>\$ 9,663,076</b>	<b>\$ 10,195,058</b>	<b>\$ 10,323,005</b>	<b>\$ 10,323,005</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ -	\$ -	\$ -	\$ -
		Rents and Concessions	\$ 2,881	\$ 2,859	\$ 2,900	\$ 2,900
		<b>Total Revenue From Use of Money and Property</b>	<b>\$ 2,881</b>	<b>\$ 2,859</b>	<b>\$ 2,900</b>	<b>\$ 2,900</b>

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ 237,501	\$ 235,126	\$ 235,126	\$ 235,126
<b>Total State</b>			<b>\$ 237,501</b>	<b>\$ 235,126</b>	<b>\$ 235,126</b>	<b>\$ 235,126</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ 41,559	\$ 4,207	\$ -	\$ -
<b>Total Federal</b>			<b>\$ 41,559</b>	<b>\$ 4,207</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 279,060</b>	<b>\$ 239,333</b>	<b>\$ 235,126</b>	<b>\$ 235,126</b>

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ 260,208	\$ 280,442	\$ 260,739	260,739
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ 288,725	\$ 219,850	\$ 208,425	208,425
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	-
		Interfund Revenue	\$ -	\$ -	\$ 5,274	5,274
<b>Total Charges for Services</b>			<b>\$ 548,933</b>	<b>\$ 500,292</b>	<b>\$ 474,438</b>	<b>474,438</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ 16,457	\$ 19,132	\$ 20,415	20,415
		Miscellaneous	\$ 84,221	\$ 112,078	\$ 62,905	62,905
<b>Total Miscellaneous Revenues</b>			<b>\$ 100,678</b>	<b>\$ 131,210</b>	<b>\$ 83,320</b>	<b>83,320</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	-
		Operating Transfers In	\$ 618,542	\$ 491,810	\$ 491,810	491,810
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ 618,542</b>	<b>\$ 491,810</b>	<b>\$ 491,810</b>	<b>491,810</b>
<b>TOTAL LIBRARY</b>			<b>\$ 11,213,170</b>	<b>\$ 11,560,562</b>	<b>\$ 11,610,599</b>	<b>11,610,599</b>

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>ALL OTHER SPECIAL REVENUE</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ 1,215,712	\$ 1,286,160	\$ 1,269,549	\$ 1,269,549
		Property Taxes - Current Unsecured	\$ 59,414	\$ 64,988	50,000	50,000
		Property Taxes - PY	\$ -	-	-	-
		Property Taxes - Prior Unsecured	\$ 1,544	1,732	-	-
		Supplemental Property Taxes - Current Unsecured	\$ 8,594	11,111	-	-
		Supplemental Property Taxes - Prior Unsecured	\$ 11,457	15,278	-	-
		Sales and Use Taxes	\$ -	-	-	-
		Other Taxes	\$ 35,885	50,703	-	-
<b>Total Taxes</b>			<b>\$ 1,332,606</b>	<b>\$ 1,429,972</b>	<b>\$ 1,319,549</b>	<b>\$ 1,319,549</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	-
		Business Licenses	\$ -	-	-	-
		Construction Permits	\$ -	-	-	-
		Road Privileges and Permits	\$ -	-	-	-
		Zoning Permits Administration	\$ -	-	-	-
		Franchises	\$ -	-	-	-
		Other Licenses and Permits	\$ 2,560	3,825	5,000	5,000
<b>Total Licenses, Permits and Franchises</b>			<b>\$ 2,560</b>	<b>\$ 3,825</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ 61,417	\$ 54,729	\$ 65,000	65,000
		Other Court Fines	\$ 13,212	1,098	600	600
		Forfeitures and Penalties	\$ 185,721	292,212	125,000	125,000
		Penalties/Costs on Delinquent Taxes	\$ -	-	-	-
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ 260,350</b>	<b>\$ 348,039</b>	<b>\$ 190,600</b>	<b>\$ 190,600</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 203,429	\$ 93,566	\$ 112,048	112,048
		Rents and Concessions	\$ -	113,158	210,231	210,231
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 203,429</b>	<b>\$ 206,724</b>	<b>\$ 322,279</b>	<b>\$ 322,279</b>

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ 706	\$ 2,690	\$ 2,800	\$ 2,800
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ 669,023	\$ 677,365	\$ 685,600	\$ 685,600
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ 27,482,893	\$ 27,065,687	\$ 28,758,870	\$ 28,758,870
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ 1,875,127	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ 14,658	\$ 14,360	\$ 15,000	\$ 15,000
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ 1,716,411	\$ 1,914,661	\$ 1,474,289	\$ 1,474,289
		State-Other	\$ 9,647,841	\$ 9,151,827	\$ 9,764,856	\$ 9,764,856
<b>Total State</b>			<b>\$ 41,406,659</b>	<b>\$ 38,826,590</b>	<b>\$ 40,701,415</b>	<b>\$ 40,701,415</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ 523	\$ 568	\$ -	\$ -
		Federal-Other	\$ 5,006,841	\$ 7,100,333	\$ 7,306,803	\$ 7,306,803
<b>Total Federal</b>			<b>\$ 5,007,364</b>	<b>\$ 7,100,901</b>	<b>\$ 7,306,803</b>	<b>\$ 7,306,803</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 46,414,023</b>	<b>\$ 45,927,491</b>	<b>\$ 48,008,218</b>	<b>\$ 48,008,218</b>



County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ 152,720	\$ 151,711	\$ 157,500	157,500
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ 273,570	\$ 235,692	\$ 251,000	251,000
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ 4,225	\$ -	-
		Recording Fees	\$ 1,105,108	\$ 1,188,315	\$ 1,070,034	1,070,034
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ 165,026	\$ 131,926	\$ 165,000	165,000
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ 118,123	\$ 125,735	\$ 100,000	100,000
		Sanitation Services	\$ 45	\$ -	\$ -	-
		Other	\$ 380,785	\$ 242,847	\$ 426,910	426,910
		Governmental Interfund Revenue	\$ 375,505	\$ 444,115	\$ 1,043,771	1,043,771
		Interfund Revenue	\$ -	\$ -	\$ -	-
<b>Total Charges for Services</b>			<b>\$ 2,570,882</b>	<b>\$ 2,524,566</b>	<b>\$ 3,214,215</b>	<b>3,214,215</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ 255,100	\$ 333,247	\$ 254,150	254,150
<b>Total Miscellaneous Revenues</b>			<b>\$ 255,100</b>	<b>\$ 333,247</b>	<b>\$ 254,150</b>	<b>254,150</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 2,001	\$ -	\$ -	-
		Operating Transfers In	\$ 895,703	\$ 1,844,679	\$ 1,139,146	1,139,146
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ 897,704</b>	<b>\$ 1,844,679</b>	<b>\$ 1,139,146</b>	<b>1,139,146</b>
<b>TOTAL ALL OTHER SPECIAL REVENUE</b>			<b>\$ 51,936,654</b>	<b>\$ 52,618,543</b>	<b>\$ 54,453,157</b>	<b>54,453,157</b>
<b>TOTAL SPECIAL REVENUE FUNDS FINANCING SOURCES</b>			<b>\$ 585,587,319</b>	<b>\$ 588,958,730</b>	<b>\$ 711,546,656</b>	<b>711,546,656</b>

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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
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Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CAPITAL PROJECT FUNDS</b>						
<b>CAPITAL PROJECTS</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ 882,521	\$ 938,396	\$ 850,000	\$ 850,000
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	<b>\$ 882,521</b>	<b>\$ 938,396</b>	<b>\$ 850,000</b>	<b>\$ 850,000</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 69,036	\$ 27,825	\$ 30,000	\$ 30,000
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	<b>\$ 69,036</b>	<b>\$ 27,825</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ 47,657,469	\$ 19,988,987	\$ -	\$ -
<b>Total State</b>			<b>\$ 47,657,469</b>	<b>\$ 19,988,987</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ -	\$ -	\$ -	\$ -
<b>Total Federal</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 47,657,469</b>	<b>\$ 19,988,987</b>	<b>\$ -</b>	<b>\$ -</b>

County Budget Act  
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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ -	\$ -	\$ -	-
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	-
		Interfund Revenue	\$ -	\$ -	\$ -	-
<b>Total Charges for Services</b>			\$ -	\$ -	\$ -	-
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ -	\$ -	\$ -	-
<b>Total Miscellaneous Revenues</b>			\$ -	\$ -	\$ -	-
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 735,397	\$ -	\$ -	-
		Operating Transfers In	\$ 13,478,652	\$ 11,756,298	\$ -	-
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			\$ 14,214,049	\$ 11,756,298	\$ -	-
<b>TOTAL CAPITAL PROJECTS</b>			\$ 62,823,075	\$ 32,711,506	\$ 880,000	880,000

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Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
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Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>REDEVELOPMENT AGENCY</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	\$ -	\$ -	\$ -	\$ -
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ -	\$ -	\$ -	\$ -
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	\$ -	\$ -	\$ -	\$ -

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Detail of Additional Financing Sources by Fund and Account  
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Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
<b>Total State</b>			\$ -	\$ -	\$ -	\$ -
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ -	\$ -	\$ -	\$ -
<b>Total Federal</b>			\$ -	\$ -	\$ -	\$ -
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ -	\$ -	\$ -	\$ -

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ -	\$ -	\$ -	-
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	-
		Interfund Revenue	\$ -	\$ -	\$ -	-
<b>Total Charges for Services</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ -	\$ -	\$ -	-
<b>Total Miscellaneous Revenues</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	-
		Operating Transfers In	\$ -	\$ -	\$ -	-
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL REDEVELOPMENT AGENCY</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>PUBLIC FACILITY FEES</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	\$ -	\$ -	\$ -	\$ -
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 538,425	\$ 166,371	\$ -	\$ -
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	\$ 538,425	\$ 166,371	\$ -	\$ -



County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
<b>Total State</b>			\$ -	\$ -	\$ -	\$ -
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ -	\$ -	\$ -	\$ -
<b>Total Federal</b>			\$ -	\$ -	\$ -	\$ -
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ -	\$ -	\$ -	\$ -

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated <input type="checkbox"/> 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ 4,683,563	\$ 8,197,661	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ -	\$ -	\$ -	-
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	-
		Interfund Revenue	\$ -	\$ -	\$ -	-
<b>Total Charges for Services</b>			\$ 4,683,563	\$ 8,197,661	\$ -	-
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ 29,133	\$ 29,133	\$ -	-
<b>Total Miscellaneous Revenues</b>			\$ 29,133	\$ 29,133	\$ -	-
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	-
		Operating Transfers In	\$ 310,674	\$ -	\$ -	-
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			\$ 310,674	\$ -	\$ -	-
<b>TOTAL PUBLIC FACILITY FEES</b>			\$ 5,561,795	\$ 8,393,165	\$ -	-
 V			 V	 V	 V	 V
<b>TOTAL CAPITAL PROJECT FUNDS</b>			\$ 68,384,870	\$ 41,104,671	\$ 880,000	\$ 880,000

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

DEBT SERVICE FUNDS

CAPITAL IMPROVEMENTS FINANCE AUTHORITY

TAXES						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Taxes</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

LICENSES, PERMITS AND FRANCHISES						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
<b>Total Licenses, Permits and Franchises</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

FINES, FORFEITURES, PENALTIES						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

REVENUE FROM USE OF MONEY AND PROPERTY						
		Interest	\$ 3,101	\$ 1,195	\$ -	\$ -
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 3,101</b>	<b>\$ 1,195</b>	<b>\$ -</b>	<b>\$ -</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
<b>Total State</b>			\$ -	\$ -	\$ -	\$ -
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ -	\$ -	\$ -	\$ -
<b>Total Federal</b>			\$ -	\$ -	\$ -	\$ -
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ -	\$ -	\$ -	\$ -

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ -	\$ -	\$ -	-
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	-
		Interfund Revenue	\$ -	\$ -	\$ -	-
<b>Total Charges for Services</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ -	\$ -	\$ -	-
<b>Total Miscellaneous Revenues</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	-
		Operating Transfers In	\$ 11,548,945	\$ 10,676,092	\$ -	-
		Long Term Debt Proceeds	\$ -	\$ 7,775,000	\$ -	-
<b>Total Other Financing Sources</b>			<b>\$ 11,548,945</b>	<b>\$ 18,451,092</b>	<b>\$ -</b>	<b>-</b>
<b>TOTAL CAPITAL IMPROVEMENTS FINANCE AUTHORITY</b>			<b>\$ 11,552,046</b>	<b>\$ 18,452,287</b>	<b>\$ -</b>	<b>-</b>

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>PENSION OBLIGATION FUND</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	\$ -	\$ -	\$ -	\$ -
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ -	\$ -	\$ -	\$ -
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	\$ -	\$ -	\$ -	\$ -

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
<b>Total State</b>			\$ -	\$ -	\$ -	\$ -
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ -	\$ -	\$ -	\$ -
<b>Total Federal</b>			\$ -	\$ -	\$ -	\$ -
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ -	\$ -	\$ -	\$ -

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ -	\$ -	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ -	\$ -	\$ -	-
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ -	\$ -	\$ -	-
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	-
		Interfund Revenue	\$ -	\$ -	\$ -	-
<b>Total Charges for Services</b>			\$ -	\$ -	\$ -	-
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	-
		Miscellaneous	\$ -	\$ -	\$ -	-
<b>Total Miscellaneous Revenues</b>			\$ -	\$ -	\$ -	-
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	-
		Operating Transfers In	\$ -	\$ -	\$ -	-
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
<b>Total Other Financing Sources</b>			\$ -	\$ -	\$ -	-
<b>TOTAL PENSION OBLIGATION FUND</b>			\$ -	\$ -	\$ -	-



County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>STANISLAUS COUNTY TOBACCO FUNDING CORP</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	\$ -	\$ -	\$ -	\$ -
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 402,412	\$ 237,166	\$ -	\$ -
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	\$ 402,412	\$ 237,166	\$ -	\$ -

County Budget Act  
August 2012

Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2017-18

Fund Name 1	Financing Source Category 2	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive) 3	2015-16 Actual 4	2016-17 Actual Estimated 5	2017-18 Recommended 6	2017-18 Adopted by the Board of Supervisors 7
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
<b>Total State</b>			\$ -	\$ -	\$ -	\$ -
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-In-Lieu Taxes	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ -	\$ -	\$ -	\$ -
<b>Total Federal</b>			\$ -	\$ -	\$ -	\$ -
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ -	\$ -	\$ -	\$ -

County Budget Act August 2012  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2017-18

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2015-16 Actual	2016-17 Actual Estimated <input type="checkbox"/> <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ -	\$ -	\$ -	\$ -
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ -	\$ -	\$ -	\$ -
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		Interfund Revenue	\$ -	\$ -	\$ -	\$ -
<b>Total Charges for Services</b>			\$ -	\$ -	\$ -	\$ -
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ 4,470,626	\$ 4,800,859	\$ -	\$ -
<b>Total Miscellaneous Revenues</b>			\$ 4,470,626	\$ 4,800,859	\$ -	\$ -
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 422	\$ -	\$ -	\$ -
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	\$ -
<b>Total Other Financing Sources</b>			\$ 422	\$ -	\$ -	\$ -
<b>TOTAL STANISLAUS COUNTY TOBACCO FUNDING CORP</b>			\$ 4,873,460	\$ 5,038,025	\$ -	\$ -
			\$ -	\$ -	\$ -	\$ -
<b>TOTAL DEBT SERVICE FUNDS FINANCING SOURCES</b>			\$ 16,425,506	\$ 23,490,312	\$ -	\$ -
<b>TOTAL ALL FUNDS</b>			\$ 963,340,888	\$ 957,603,905	\$ 1,021,578,144	\$ 1,021,578,144
Total All Funds Transferred To			SCH 5, COL 2	SCH 5, COL 3	SCH 5, COL 4	SCH 5, COL 5

<b>State Controller Schedules</b> County Budget Act August 2012	<b>Stanislaus County</b> Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2017-18	<b>Schedule 7</b>
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Description	2015-16 Actual	2016-17 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5

<b>Summarization by Function</b>				
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General	\$ 82,413,613	\$ 91,688,522	\$ 91,052,792	\$ 91,052,792
Public Protection	282,067,977	273,474,455	278,644,352	278,644,352
Public Ways & Facilities	64,487,935	32,874,262	86,429,838	86,429,838
Health & Sanitation	138,495,316	147,799,892	170,694,052	170,694,052
Public Assistance	327,395,490	345,701,859	393,401,759	393,401,759
Education	10,544,307	13,173,768	14,205,832	14,205,832
Recreation	12,794,708	7,249,310	8,012,450	8,012,450
Debt Service	30,253,318	38,833,395	14,978,924	14,978,924
<b>Total Financing Uses by Function</b>	<b>\$ 948,452,664</b>	<b>\$ 950,795,463</b>	<b>\$ 1,057,419,999</b>	<b>\$ 1,057,419,999</b>

<b>Appropriations for Contingencies</b>				
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General Fund	\$ -	\$ -	\$ 15,163,669	\$ 15,163,669
Mental Health	-	-	-	-
<b>Total Appropriations for Contingencies</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,163,669</b>	<b>\$ 15,163,669</b>

<b>Subtotal Financing Uses</b>	<b>\$ 948,452,664</b>	<b>\$ 950,795,463</b>	<b>\$ 1,072,583,668</b>	<b>\$ 1,072,583,668</b>
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State Controller Schedules		Stanislaus County			Schedule 7
County Budget Act		Summary of Financing Uses by Function and Fund			
August 2012		Governmental Funds			
		Fiscal Year 2017-18			
Description	2015-16 Actual	2016-17 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Provisions for Reserves and Designations</b>					
General Fund	\$ -	\$ -	\$ -	\$ -	-
Capital Project Funds	-	-	-	-	-
Debt Service Funds	-	-	-	-	-
<b>Total Reserves and Designations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total Financing Uses</b>					
	<b>\$ 948,452,664</b>	<b>\$ 950,795,463</b>	<b>\$ 1,072,583,668</b>	<b>\$ 1,072,583,668</b>	
<b>Summarization by Fund</b>					
General Fund	\$ 270,351,084	\$ 284,537,148	\$ 329,856,219	\$ 329,856,219	
Special Revenue Funds	577,716,928	586,335,759	741,292,898	741,292,898	
Capital Project Funds	84,008,532	52,303,577	1,434,551	1,434,551	
Debt Service Funds	16,376,120	27,618,979	0	0	
<b>Total Financing Uses</b>	<b>\$ 948,452,664</b>	<b>\$ 950,795,463</b>	<b>\$ 1,072,583,668</b>	<b>\$ 1,072,583,668</b>	
Total Financing Uses by Function Transferred From	SCH 8, COL 2	SCH 8, COL 3	SCH 8, COL 4	SCH 8, COL 5	
Total Financing Uses Transferred To				SCH 2, COL 8	
Subtotal Financing Uses Ties To				SCH 2, COL 6	
Total Reserves and Designations Transferred To				SCH 2, COL 7 SCH 4, COL 6	
Summarization Totals Must Equal				TOTAL FIN USES = TOTAL FIN USES	

<b>State Controller Schedules</b> County Budget Act August 2012	<b>Stanislaus County</b> Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2017-18	<b>Schedule 8</b>
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Function, Activity and Budget Unit	2015-16 Actual	2016-17 Actual Estimated	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5

<b>General</b>				
Legislative and Administrative	\$ 6,903,306	\$ 7,754,465	\$ 9,424,902	\$ 9,424,902
Finance	\$ 13,093,378	\$ 13,641,128	\$ 14,976,942	\$ 14,976,942
Personnel	\$ -	\$ -	\$ -	\$ -
Counsel	\$ 2,316,545	\$ 2,505,034	\$ 3,048,573	\$ 3,048,573
Elections	\$ 2,806,623	\$ 2,455,407	\$ 2,956,575	\$ 2,956,575
Property Management	\$ 712,199	\$ 788,024	\$ 809,076	\$ 809,076
Plant Acquisition	\$ 2,933,626	\$ 3,811,862	\$ 3,332,535	\$ 3,332,535
Promotion	\$ 144,137	\$ 309,100	\$ 280	\$ 280
Other General	\$ 53,503,799	\$ 60,423,502	\$ 71,667,578	\$ 71,667,578
<b>Total General</b>	<b>\$ 82,413,613</b>	<b>\$ 91,688,522</b>	<b>\$ 106,216,461</b>	<b>\$ 106,216,461</b>

<b>Public Protection</b>				
Judicial	\$ 49,995,048	\$ 51,247,143	\$ 55,831,784	\$ 55,831,784
Police Protection	\$ 57,684,584	\$ 60,601,924	\$ 61,222,086	\$ 61,222,086
Detention and Correction	\$ 142,170,055	\$ 126,280,387	\$ 114,707,815	\$ 114,707,815
Fire Protection	\$ 1,315,813	\$ 1,509,665	\$ 1,763,037	\$ 1,763,037
Protection Inspection	\$ 6,658,324	\$ 6,961,881	\$ 8,319,734	\$ 8,319,734
Other Protection	\$ 24,244,153	\$ 26,873,455	\$ 36,799,896	\$ 36,799,896
<b>Total Public Protection</b>	<b>\$ 282,067,977</b>	<b>\$ 273,474,455</b>	<b>\$ 278,644,352</b>	<b>\$ 278,644,352</b>

<b>Public Ways &amp; Facilities</b>				
Public Ways	\$ 64,012,448	\$ 31,964,992	\$ 85,924,483	\$ 85,924,483
Transportation Terminal	\$ 475,487	\$ 909,270	\$ 505,355	\$ 505,355
<b>Total Public Ways &amp; Facilities</b>	<b>\$ 64,487,935</b>	<b>\$ 32,874,262</b>	<b>\$ 86,429,838</b>	<b>\$ 86,429,838</b>

<b>Health and Sanitation</b>				
Health	\$ 138,495,316	\$ 147,799,892	\$ 170,694,052	\$ 170,694,052
Hospital Care				
California Childrens Services				
Sanitation				
<b>Total Health and Sanitation</b>	<b>\$ 138,495,316</b>	<b>\$ 147,799,892</b>	<b>\$ 170,694,052</b>	<b>\$ 170,694,052</b>

<b>State Controller Schedules</b> County Budget Act August 2012	<b>Stanislaus County</b> Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2017-18	<b>Schedule 8</b>
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Function, Activity and Budget Unit	2015-16 Actual	2016-17 Actual Estimated	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5

<b>Public Assistance</b>				
Administration	\$ 210,427,885	\$ 228,710,966	\$ 270,505,740	\$ 270,505,740
Aid Payments	\$ 94,142,471	\$ 97,028,182	\$ 100,242,943	\$ 100,242,943
General Relief	\$ 587,394	\$ 688,532	\$ 932,065	\$ 932,065
Veterans' Services	\$ 507,900	\$ 464,472	\$ 539,560	\$ 539,560
Other Assistance	\$ 21,729,840	\$ 18,809,707	\$ 21,181,451	\$ 21,181,451
<b>Total Public Assistance</b>	<b>\$ 327,395,490</b>	<b>\$ 345,701,859</b>	<b>\$ 393,401,759</b>	<b>\$ 393,401,759</b>

<b>Education</b>				
School Administration	\$ -	\$ -	\$ -	\$ -
Library Services	\$ 10,090,335	\$ 12,678,546	\$ 13,648,348	\$ 13,648,348
Agricultural Education	\$ 453,972	\$ 495,222	\$ 557,484	\$ 557,484
Other Education	\$ -	\$ -	\$ -	\$ -
<b>Total Education</b>	<b>\$ 10,544,307</b>	<b>\$ 13,173,768</b>	<b>\$ 14,205,832</b>	<b>\$ 14,205,832</b>

<b>Recreation and Cultural Services</b>				
Recreation Facilities	\$ 12,794,708	\$ 7,249,310	\$ 8,012,450	\$ 8,012,450
<b>Total Recreation and Cultural Services</b>	<b>\$ 12,794,708</b>	<b>\$ 7,249,310</b>	<b>\$ 8,012,450</b>	<b>\$ 8,012,450</b>

<b>Debt Service</b>				
Retirement of Long-Term Debt	\$ 30,253,318	\$ 38,833,395	\$ 14,978,924	\$ 14,978,924
Interest on Notes and Warrants				
<b>Total Debt Service</b>	<b>\$ 30,253,318</b>	<b>\$ 38,833,395</b>	<b>\$ 14,978,924</b>	<b>\$ 14,978,924</b>

<b>Grand Total Financing Uses by Function</b>	<b>\$ 948,452,664</b>	<b>\$ 950,795,463</b>	<b>\$ 1,072,583,668</b>	<b>\$ 1,072,583,668</b>
Total Financing Uses by Function Transferred To	SCH 7, COL 2	SCH 7, COL 3	SCH 7, COL 4	SCH 7, COL 5

State Controller Schedules  
County Budget Act  
August 2012

Stanislaus County  
Operation of Internal Service Fund  
Fiscal Year 2017-18

Schedule 10

Fund Title  
Service Activity

All  
All

Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ 187,084	\$ 1,769,087	\$ 100,000	\$ 100,000
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ 90,630	\$ 90,630
CHARGES FOR SERVICES	\$ 92,270,008	\$ 95,006,035	\$ 101,623,923	\$ 101,623,923
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 92,457,092</b>	<b>\$ 96,775,122</b>	<b>\$ 101,814,553</b>	<b>\$ 101,814,553</b>
<b>Operating Expenses</b>				
SALARIES & EMPLOYEE BENEFITS	\$ 7,451,008	\$ 8,686,677	\$ 10,669,044	\$ 10,669,044
SERVICES & SUPPLIES	\$ 77,337,700	\$ 80,809,420	\$ 88,478,055	\$ 88,478,055
OTHER CHARGES less Interest Exp	\$ 4,194,813	\$ 4,000,411	\$ 4,783,177	\$ 4,783,177
FIXED ASSETS	\$ 1,591,757	\$ (1,068,825)	\$ 2,017,167	\$ 2,017,167
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 90,575,278</b>	<b>\$ 92,427,683</b>	<b>\$ 105,947,443</b>	<b>\$ 105,947,443</b>
<b>Operating Income (Loss)</b>	<b>\$ 1,881,814</b>	<b>\$ 4,347,439</b>	<b>\$ (4,132,890)</b>	<b>\$ (4,132,890)</b>
<b>Non-Operating Revenues (Expenses)</b>				
Interest/Investment Income and/or Gain	\$ 867,088	\$ 369,590	\$ 555,400	\$ 555,400
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ (754,868)	\$ (975)	\$ 15,000	\$ 15,000
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 112,220</b>	<b>\$ 368,615</b>	<b>\$ 570,400</b>	<b>\$ 570,400</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 1,994,034</b>	<b>\$ 4,716,054</b>	<b>\$ (3,562,490)</b>	<b>\$ (3,562,490)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (88,572)	\$ 1,962,902	\$ (10,000)	\$ (10,000)
<b>Change in Net Assets</b>	<b>\$ 1,905,462</b>	<b>\$ 6,678,956</b>	<b>\$ (3,572,490)</b>	<b>\$ (3,572,490)</b>
Net Assets - Beginning Balance	\$ 17,279,641	\$ 19,185,107	\$ 25,864,063	\$ 25,864,063
Net Assets - Ending Balance	\$ 19,185,107	\$ 25,864,063	\$ 22,291,573	\$ 22,291,573
Revenues Tie To				SCH 1, COL 4
Expenses Tie To				SCH 1, COL 6



State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
				Fund Title Service Activity	GSA Central Services Central Services
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 1,327,841	\$ 1,304,857	\$ 1,428,369	\$ 1,428,369	\$ 1,428,369
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 1,327,841</b>	<b>\$ 1,304,857</b>	<b>\$ 1,428,369</b>	<b>\$ 1,428,369</b>	<b>\$ 1,428,369</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 875,391	\$ 932,910	\$ 1,049,891	\$ 1,049,891	\$ 1,049,891
SERVICES & SUPPLIES	\$ 74,908	\$ 60,788	\$ 92,451	\$ 92,451	\$ 92,451
OTHER CHARGES less Interest Exp	\$ 276,748	\$ 260,324	\$ 286,027	\$ 286,027	\$ 286,027
FIXED ASSETS	\$ -	\$ 23,830	\$ 52,000	\$ 52,000	\$ 52,000
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 1,227,047</b>	<b>\$ 1,277,852</b>	<b>\$ 1,480,369</b>	<b>\$ 1,480,369</b>	<b>\$ 1,480,369</b>
<b>Operating Income (Loss)</b>	<b>\$ 100,794</b>	<b>\$ 27,005</b>	<b>\$ (52,000)</b>	<b>\$ (52,000)</b>	<b>\$ (52,000)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 805	\$ 90	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 805</b>	<b>\$ 90</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 101,599</b>	<b>\$ 27,095</b>	<b>\$ (52,000)</b>	<b>\$ (52,000)</b>	<b>\$ (52,000)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 121	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 101,720</b>	<b>\$ 27,095</b>	<b>\$ (52,000)</b>	<b>\$ (52,000)</b>	<b>\$ (52,000)</b>
Net Assets - Beginning Balance	\$ (432,839)	\$ (331,119)	\$ (304,024)	\$ (304,024)	\$ (304,024)
Net Assets - Ending Balance	<b>(331,119)</b>	<b>(304,024)</b>	<b>(356,024)</b>	<b>(356,024)</b>	<b>(356,024)</b>
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
			Fund Title Service Activity	SBT Communications Communications	
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 888,252	\$ 928,234	\$ 951,165	\$ 951,165	\$ 951,165
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 888,252</b>	<b>\$ 928,234</b>	<b>\$ 951,165</b>	<b>\$ 951,165</b>	<b>\$ 951,165</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 241,285	\$ 283,807	\$ 315,978	\$ 315,978	\$ 315,978
SERVICES & SUPPLIES	\$ 380,564	\$ 391,640	\$ 532,423	\$ 532,423	\$ 532,423
OTHER CHARGES less Interest Exp	\$ 206,809	\$ 208,792	\$ 292,733	\$ 292,733	\$ 292,733
FIXED ASSETS	\$ (11,009)	\$ 76,161	\$ 115,000	\$ 115,000	\$ 115,000
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 817,649</b>	<b>\$ 960,400</b>	<b>\$ 1,256,134</b>	<b>\$ 1,256,134</b>	<b>\$ 1,256,134</b>
<b>Operating Income (Loss)</b>	<b>\$ 70,603</b>	<b>\$ (32,166)</b>	<b>\$ (304,969)</b>	<b>\$ (304,969)</b>	<b>\$ (304,969)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ -	\$ -	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 70,603</b>	<b>\$ (32,166)</b>	<b>\$ (304,969)</b>	<b>\$ (304,969)</b>	<b>\$ (304,969)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 70,603</b>	<b>\$ (32,166)</b>	<b>\$ (304,969)</b>	<b>\$ (304,969)</b>	<b>\$ (304,969)</b>
Net Assets - Beginning Balance	\$ 630,796	\$ 701,399	\$ 669,233	\$ 669,233	\$ 669,233
Net Assets - Ending Balance	701,399	669,233	364,264	364,264	364,264
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
				Fund Title Service Activity	GSA Fleet Services Fleet Services
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 2,703,207	\$ 2,589,442	\$ 3,161,455	\$ 3,161,455	\$ 3,161,455
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 2,703,207</b>	<b>\$ 2,589,442</b>	<b>\$ 3,161,455</b>	<b>\$ 3,161,455</b>	<b>\$ 3,161,455</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 778,875	\$ 972,816	\$ 1,026,969	\$ 1,026,969	\$ 1,026,969
SERVICES & SUPPLIES	\$ 1,597,679	\$ 1,750,921	\$ 1,989,070	\$ 1,989,070	\$ 1,989,070
OTHER CHARGES less Interest Exp	\$ 229,593	\$ 241,676	\$ 257,786	\$ 257,786	\$ 257,786
FIXED ASSETS	\$ 12,457	\$ 35,352	\$ 34,500	\$ 34,500	\$ 34,500
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 2,618,604</b>	<b>\$ 3,000,765</b>	<b>\$ 3,308,325</b>	<b>\$ 3,308,325</b>	<b>\$ 3,308,325</b>
<b>Operating Income (Loss)</b>	<b>\$ 84,603</b>	<b>\$ (411,323)</b>	<b>\$ (146,870)</b>	<b>\$ (146,870)</b>	<b>\$ (146,870)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 37,061	\$ 166,052	\$ 30,000	\$ 30,000	\$ 30,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ 5,340	\$ 17,523	\$ 5,000	\$ 5,000	\$ 5,000
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 42,401</b>	<b>\$ 183,575</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 127,004</b>	<b>\$ (227,748)</b>	<b>\$ (111,870)</b>	<b>\$ (111,870)</b>	<b>\$ (111,870)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 99	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 127,103</b>	<b>\$ (227,748)</b>	<b>\$ (111,870)</b>	<b>\$ (111,870)</b>	<b>\$ (111,870)</b>
Net Assets - Beginning Balance	\$ 657,735	\$ 784,838	\$ 557,090	\$ 557,090	\$ 557,090
Net Assets - Ending Balance	784,838	557,090	445,220	445,220	445,220
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
				Fund Title Service Activity	SBT General (MIS) MIS General
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 4,525,429	\$ 4,862,953	\$ 5,035,824	\$ 5,035,824	\$ 5,035,824
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 4,525,429</b>	<b>\$ 4,862,953</b>	<b>\$ 5,035,824</b>	<b>\$ 5,035,824</b>	<b>\$ 5,035,824</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 2,419,466	\$ 2,966,080	\$ 3,817,911	\$ 3,817,911	\$ 3,817,911
SERVICES & SUPPLIES	\$ 1,043,127	\$ 2,683,419	\$ 1,523,397	\$ 1,523,397	\$ 1,523,397
OTHER CHARGES less Interest Exp	\$ 313,965	\$ 325,143	\$ 484,000	\$ 484,000	\$ 484,000
FIXED ASSETS	\$ 147,029	\$ 141,225	\$ 703,300	\$ 703,300	\$ 703,300
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 3,923,587</b>	<b>\$ 6,115,867</b>	<b>\$ 6,528,608</b>	<b>\$ 6,528,608</b>	<b>\$ 6,528,608</b>
<b>Operating Income (Loss)</b>	<b>\$ 601,842</b>	<b>\$ (1,252,914)</b>	<b>\$ (1,492,784)</b>	<b>\$ (1,492,784)</b>	<b>\$ (1,492,784)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 48	\$ 324	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ (1,658)	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 48</b>	<b>\$ (1,334)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 601,890</b>	<b>\$ (1,254,248)</b>	<b>\$ (1,492,784)</b>	<b>\$ (1,492,784)</b>	<b>\$ (1,492,784)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 264	\$ 1,960,345	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 602,154</b>	<b>\$ 706,097</b>	<b>\$ (1,492,784)</b>	<b>\$ (1,492,784)</b>	<b>\$ (1,492,784)</b>
Net Assets - Beginning Balance	\$ 632,161	\$ 1,234,315	\$ 1,940,412	\$ 1,940,412	\$ 1,940,412
Net Assets - Ending Balance	1,234,315	1,940,412	447,628	447,628	447,628
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
			Fund Title Service Activity	HRMS Upgrade HRMS Upgrade	
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	-
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	-
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	-
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	-
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	-
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	-
CHARGES FOR SERVICES	\$ -	\$ -	\$ -	\$ -	-
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	-
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	-
<b>Total Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	-
SERVICES & SUPPLIES	\$ 4,200	\$ -	\$ -	\$ -	-
OTHER CHARGES less Interest Exp	\$ 20	\$ -	\$ -	\$ -	-
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	-
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	-
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	-
<b>Total Operating Expenses</b>	<b>\$ 4,220</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Operating Income (Loss)</b>	<b>\$ (4,220)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ -	\$ -	\$ -	\$ -	-
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	-
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	-
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (4,220)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	-
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	-
<b>Change in Net Assets</b>	<b>\$ (4,220)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Net Assets - Beginning Balance	\$ 58,479	\$ 54,259	\$ 54,259	\$ 54,259	54,259
Net Assets - Ending Balance	54,259	54,259	54,259	54,259	54,259
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
				Fund Title Service Activity	General Liability General Liability
	Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 5,201,188	\$ 4,847,817	\$ 3,562,968	\$ 3,562,968	\$ 3,562,968
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 5,201,188</b>	<b>\$ 4,847,817</b>	<b>\$ 3,562,968</b>	<b>\$ 3,562,968</b>	<b>\$ 3,562,968</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 3,987,672	\$ 3,797,479	\$ 4,338,271	\$ 4,338,271	\$ 4,338,271
OTHER CHARGES less Interest Exp	\$ 188,205	\$ 220,797	\$ 269,697	\$ 269,697	\$ 269,697
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 4,175,877</b>	<b>\$ 4,018,276</b>	<b>\$ 4,607,968</b>	<b>\$ 4,607,968</b>	<b>\$ 4,607,968</b>
<b>Operating Income (Loss)</b>	<b>\$ 1,025,311</b>	<b>\$ 829,541</b>	<b>\$ (1,045,000)</b>	<b>\$ (1,045,000)</b>	<b>\$ (1,045,000)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 52,067	\$ 20,065	\$ 45,000	\$ 45,000	\$ 45,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 52,067</b>	<b>\$ 20,065</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 1,077,378</b>	<b>\$ 849,606</b>	<b>\$ (1,000,000)</b>	<b>\$ (1,000,000)</b>	<b>\$ (1,000,000)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 80,529	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 1,157,907</b>	<b>\$ 849,606</b>	<b>\$ (1,000,000)</b>	<b>\$ (1,000,000)</b>	<b>\$ (1,000,000)</b>
Net Assets - Beginning Balance	\$ 778,430	\$ 1,936,338	\$ 2,785,944	\$ 2,785,944	\$ 2,785,944
Net Assets - Ending Balance	1,936,338	2,785,944	1,785,944	1,785,944	1,785,944
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
			Fund Title Service Activity	Professional Liability Professional Liability	
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 400,000	\$ 17,733	\$ 358,258	\$ 358,258	\$ 358,258
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 400,000</b>	<b>\$ 17,733</b>	<b>\$ 358,258</b>	<b>\$ 358,258</b>	<b>\$ 358,258</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 344,002	\$ 284,913	\$ 467,755	\$ 467,755	\$ 467,755
OTHER CHARGES less Interest Exp	\$ 167	\$ 52	\$ 3	\$ 3	\$ 3
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 344,169</b>	<b>\$ 284,965</b>	<b>\$ 467,758</b>	<b>\$ 467,758</b>	<b>\$ 467,758</b>
<b>Operating Income (Loss)</b>	<b>\$ 55,831</b>	<b>\$ (267,232)</b>	<b>\$ (109,500)</b>	<b>\$ (109,500)</b>	<b>\$ (109,500)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 10,259	\$ 422	\$ 9,500	\$ 9,500	\$ 9,500
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 10,259</b>	<b>\$ 422</b>	<b>\$ 9,500</b>	<b>\$ 9,500</b>	<b>\$ 9,500</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 66,090</b>	<b>\$ (266,810)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (80,529)	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (14,439)</b>	<b>\$ (266,810)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>
Net Assets - Beginning Balance	\$ 807,705	\$ 793,267	\$ 526,457	\$ 526,457	\$ 526,457
Net Assets - Ending Balance	793,267	526,457	426,457	426,457	426,457
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
				Fund Title Service Activity	Unemployment Insurance Unemployment Insurance
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 204,450	\$ 117,748	\$ 438,500	\$ 438,500	\$ 438,500
LT Debt Proceeds,Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 204,450</b>	<b>\$ 117,748</b>	<b>\$ 438,500</b>	<b>\$ 438,500</b>	<b>\$ 438,500</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 463,069	\$ 595,037	\$ 543,475	\$ 543,475	\$ 543,475
OTHER CHARGES less Interest Exp	\$ 39	\$ 68	\$ 25	\$ 25	\$ 25
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 463,108</b>	<b>\$ 595,105</b>	<b>\$ 543,500</b>	<b>\$ 543,500</b>	<b>\$ 543,500</b>
<b>Operating Income (Loss)</b>	<b>\$ (258,658)</b>	<b>\$ (477,357)</b>	<b>\$ (105,000)</b>	<b>\$ (105,000)</b>	<b>\$ (105,000)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 8,708	\$ 712	\$ 5,000	\$ 5,000	\$ 5,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 8,708</b>	<b>\$ 712</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (249,950)</b>	<b>\$ (476,645)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (249,950)</b>	<b>\$ (476,645)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>	<b>\$ (100,000)</b>
Net Assets - Beginning Balance	\$ 794,302	\$ 544,352	\$ 67,707	\$ 67,707	\$ 67,707
Net Assets - Ending Balance	544,352	67,707	(32,293)	(32,293)	(32,293)
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	



State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
				Fund Title Service Activity	Workers' Compensation Ins Workers' Compensation Ins
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 4,702,807	\$ 4,669,897	\$ 5,358,763	\$ 5,358,763	\$ 5,358,763
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 4,702,807</b>	<b>\$ 4,669,897</b>	<b>\$ 5,358,763</b>	<b>\$ 5,358,763</b>	<b>\$ 5,358,763</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 5,736,557	\$ 3,655,757	\$ 5,338,122	\$ 5,338,122	\$ 5,338,122
OTHER CHARGES less Interest Exp	\$ 280,982	\$ 281,220	\$ 220,641	\$ 220,641	\$ 220,641
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 6,017,539</b>	<b>\$ 3,936,977</b>	<b>\$ 5,558,763</b>	<b>\$ 5,558,763</b>	<b>\$ 5,558,763</b>
<b>Operating Income (Loss)</b>	<b>\$ (1,314,732)</b>	<b>\$ 732,920</b>	<b>\$ (200,000)</b>	<b>\$ (200,000)</b>	<b>\$ (200,000)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 249,322	\$ 87,684	\$ 200,000	\$ 200,000	\$ 200,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 249,322</b>	<b>\$ 87,684</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (1,065,410)</b>	<b>\$ 820,604</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (45,892)	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (1,111,302)</b>	<b>\$ 820,604</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Assets - Beginning Balance	\$ 1,837,178	\$ 725,876	\$ 1,546,480	\$ 1,546,480	\$ 1,546,480
Net Assets - Ending Balance	725,876	1,546,480	1,546,480	1,546,480	1,546,480
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
				Fund Title Service Activity	Medical Self-Insurance (Purchased Insurance) Purchased Insurance
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	-
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	-
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	-
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	-
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	-
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	-
CHARGES FOR SERVICES	\$ 54,543,544	\$ 56,935,571	\$ 60,738,932	\$ 60,738,932	60,738,932
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	-
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	-
<b>Total Operating Revenues</b>	<b>\$ 54,543,544</b>	<b>\$ 56,935,571</b>	<b>\$ 60,738,932</b>	<b>\$ 60,738,932</b>	<b>60,738,932</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	-
SERVICES & SUPPLIES	\$ 51,283,873	\$ 54,876,239	\$ 60,088,932	\$ 60,088,932	60,088,932
OTHER CHARGES less Interest Exp	\$ -	\$ -	\$ -	\$ -	-
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	-
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	-
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	-
<b>Total Operating Expenses</b>	<b>\$ 51,283,873</b>	<b>\$ 54,876,239</b>	<b>\$ 60,088,932</b>	<b>\$ 60,088,932</b>	<b>60,088,932</b>
<b>Operating Income (Loss)</b>	<b>\$ 3,259,671</b>	<b>\$ 2,059,332</b>	<b>\$ 650,000</b>	<b>\$ 650,000</b>	<b>650,000</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 164,595	\$ 174,401	\$ 150,000	\$ 150,000	150,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	-
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	-
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 164,595</b>	<b>\$ 174,401</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>150,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 3,424,266</b>	<b>\$ 2,233,733</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>800,000</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	-
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	-
<b>Change in Net Assets</b>	<b>\$ 3,424,266</b>	<b>\$ 2,233,733</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>800,000</b>
Net Assets - Beginning Balance	\$ (1,172,184)	\$ 2,252,082	\$ 4,485,815	\$ 4,485,815	4,485,815
Net Assets - Ending Balance	2,252,082	4,485,815	5,285,815	5,285,815	5,285,815
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules  
County Budget Act  
August 2012

Stanislaus County  
Operation of Internal Service Fund  
Fiscal Year 2017-18

Schedule 10

Fund Title	Other Employee Benefits
Service Activity	Other Employee Benefits

Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 386,064	\$ 385,451	\$ 385,489	\$ 385,489
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 386,064</b>	<b>\$ 385,451</b>	<b>\$ 385,489</b>	<b>\$ 385,489</b>
<b>Operating Expenses</b>				
SALARIES & EMPLOYEE BENEFITS	\$ 46,289	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 147,513	\$ 149,386	\$ 150,500	\$ 150,500
OTHER CHARGES less Interest Exp	\$ 301,674	\$ 286,076	\$ 394,489	\$ 394,489
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 495,476</b>	<b>\$ 435,462</b>	<b>\$ 544,989</b>	<b>\$ 544,989</b>
<b>Operating Income (Loss)</b>	<b>\$ (109,412)</b>	<b>\$ (50,011)</b>	<b>\$ (159,500)</b>	<b>\$ (159,500)</b>
<b>Non-Operating Revenues (Expenses)</b>				
Interest/Investment Income and/or Gain	\$ 107,924	\$ (104,074)	\$ 99,500	\$ 99,500
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 107,924</b>	<b>\$ (104,074)</b>	<b>\$ 99,500</b>	<b>\$ 99,500</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (1,488)</b>	<b>\$ (154,085)</b>	<b>\$ (60,000)</b>	<b>\$ (60,000)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (1,488)</b>	<b>\$ (154,085)</b>	<b>\$ (60,000)</b>	<b>\$ (60,000)</b>
Net Assets - Beginning Balance	\$ 396,319	\$ 394,832	\$ 240,747	\$ 240,747
Net Assets - Ending Balance	\$ 394,832	\$ 240,747	\$ 180,747	\$ 180,747
Revenues Tie To				SCH 1, COL 4
Expenses Tie To				SCH 1, COL 6

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
			Fund Title Service Activity	Dental Insurance Dental Insurance	
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 3,950,420	\$ 4,075,799	\$ 4,629,327	\$ 4,629,327	\$ 4,629,327
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 3,950,420</b>	<b>\$ 4,075,799</b>	<b>\$ 4,629,327</b>	<b>\$ 4,629,327</b>	<b>\$ 4,629,327</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 3,979,476	\$ 4,012,412	\$ 4,587,171	\$ 4,587,171	\$ 4,587,171
OTHER CHARGES less Interest Exp	\$ 41,477	\$ 40,378	\$ 54,456	\$ 54,456	\$ 54,456
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 4,020,953</b>	<b>\$ 4,052,790</b>	<b>\$ 4,641,627</b>	<b>\$ 4,641,627</b>	<b>\$ 4,641,627</b>
<b>Operating Income (Loss)</b>	<b>\$ (70,533)</b>	<b>\$ 23,009</b>	<b>\$ (12,300)</b>	<b>\$ (12,300)</b>	<b>\$ (12,300)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 12,211	\$ 6,323	\$ 12,300	\$ 12,300	\$ 12,300
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 12,211</b>	<b>\$ 6,323</b>	<b>\$ 12,300</b>	<b>\$ 12,300</b>	<b>\$ 12,300</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (58,322)</b>	<b>\$ 29,332</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (58,322)</b>	<b>\$ 29,332</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Assets - Beginning Balance	\$ 692,142	\$ 633,820	\$ 663,152	\$ 663,152	\$ 663,152
Net Assets - Ending Balance	633,820	663,152	663,152	663,152	663,152
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
				Fund Title Service Activity	Vision Insurance Vision Insurance
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 722,366	\$ 605,419	\$ 781,622	\$ 781,622	\$ 781,622
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 722,366</b>	<b>\$ 605,419</b>	<b>\$ 781,622</b>	<b>\$ 781,622</b>	<b>\$ 781,622</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 685,370	\$ 676,247	\$ 756,983	\$ 756,983	\$ 756,983
OTHER CHARGES less Interest Exp	\$ 19,882	\$ 19,406	\$ 27,139	\$ 27,139	\$ 27,139
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 705,252</b>	<b>\$ 695,653</b>	<b>\$ 784,122</b>	<b>\$ 784,122</b>	<b>\$ 784,122</b>
<b>Operating Income (Loss)</b>	<b>\$ 17,114</b>	<b>\$ (90,234)</b>	<b>\$ (2,500)</b>	<b>\$ (2,500)</b>	<b>\$ (2,500)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 2,680	\$ 660	\$ 2,500	\$ 2,500	\$ 2,500
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 2,680</b>	<b>\$ 660</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 19,794</b>	<b>\$ (89,574)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 19,794</b>	<b>\$ (89,574)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Assets - Beginning Balance	\$ 147,081	\$ 166,874	\$ 77,300	\$ 77,300	\$ 77,300
Net Assets - Ending Balance	166,874	77,300	77,300	77,300	77,300
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
				Fund Title Service Activity	PW Morgan Shop Garage PW Morgan Shop Garage
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ 187,084	\$ 1,769,087	\$ 100,000	\$ 100,000	\$ 100,000
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ 90,630	\$ 90,630	\$ 90,630
CHARGES FOR SERVICES	\$ 3,102,323	\$ 3,095,370	\$ 3,559,349	\$ 3,559,349	\$ 3,559,349
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 3,289,407</b>	<b>\$ 4,864,457</b>	<b>\$ 3,749,979</b>	<b>\$ 3,749,979</b>	<b>\$ 3,749,979</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 751,751	\$ 874,582	\$ 1,019,317	\$ 1,019,317	\$ 1,019,317
SERVICES & SUPPLIES	\$ 1,272,108	\$ 1,106,967	\$ 1,079,916	\$ 1,079,916	\$ 1,079,916
OTHER CHARGES less Interest Exp	\$ 1,229,685	\$ 1,157,203	\$ 1,236,623	\$ 1,236,623	\$ 1,236,623
FIXED ASSETS	\$ 1,227,216	\$ (1,462,434)	\$ 961,367	\$ 961,367	\$ 961,367
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 4,480,760</b>	<b>\$ 1,676,318</b>	<b>\$ 4,297,223</b>	<b>\$ 4,297,223</b>	<b>\$ 4,297,223</b>
<b>Operating Income (Loss)</b>	<b>\$ (1,191,353)</b>	<b>\$ 3,188,139</b>	<b>\$ (547,244)</b>	<b>\$ (547,244)</b>	<b>\$ (547,244)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 199,580	\$ 3,077	\$ 1,600	\$ 1,600	\$ 1,600
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ 13,780	\$ (23,201)	\$ 10,000	\$ 10,000	\$ 10,000
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 213,360</b>	<b>\$ (20,124)</b>	<b>\$ 11,600</b>	<b>\$ 11,600</b>	<b>\$ 11,600</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (977,993)</b>	<b>\$ 3,168,015</b>	<b>\$ (535,644)</b>	<b>\$ (535,644)</b>	<b>\$ (535,644)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 88	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (977,905)</b>	<b>\$ 3,168,015</b>	<b>\$ (535,644)</b>	<b>\$ (535,644)</b>	<b>\$ (535,644)</b>
Net Assets - Beginning Balance	\$ 9,173,423	\$ 8,195,519	\$ 11,363,534	\$ 11,363,534	\$ 11,363,534
Net Assets - Ending Balance	\$ 8,195,519	\$ 11,363,534	\$ 10,827,890	\$ 10,827,890	\$ 10,827,890
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
			Fund Title Service Activity	CEO I-CJIS Project CEO I-CJIS Project	
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 615,850	\$ 622,501	\$ 622,500	\$ 622,500	\$ 622,500
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 615,850</b>	<b>\$ 622,501</b>	<b>\$ 622,500</b>	<b>\$ 622,500</b>	<b>\$ 622,500</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 34,910	\$ 23,060	\$ 42,500	\$ 42,500	\$ 42,500
SERVICES & SUPPLIES	\$ 399,882	\$ 394,856	\$ 431,000	\$ 431,000	\$ 431,000
OTHER CHARGES less Interest Exp	\$ 485,906	\$ 331,632	\$ 477,220	\$ 477,220	\$ 477,220
FIXED ASSETS	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ 15,000
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 920,698</b>	<b>\$ 749,548</b>	<b>\$ 965,720</b>	<b>\$ 965,720</b>	<b>\$ 965,720</b>
<b>Operating Income (Loss)</b>	<b>\$ (304,848)</b>	<b>\$ (127,047)</b>	<b>\$ (343,220)</b>	<b>\$ (343,220)</b>	<b>\$ (343,220)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ -	\$ -	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ (775,199)	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ (775,199)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (1,080,047)</b>	<b>\$ (127,047)</b>	<b>\$ (343,220)</b>	<b>\$ (343,220)</b>	<b>\$ (343,220)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (60,000)	\$ -	\$ (10,000)	\$ (10,000)	\$ (10,000)
<b>Change in Net Assets</b>	<b>\$ (1,140,047)</b>	<b>\$ (127,047)</b>	<b>\$ (353,220)</b>	<b>\$ (353,220)</b>	<b>\$ (353,220)</b>
Net Assets - Beginning Balance	\$ 2,555,157	\$ 1,415,110	\$ 1,288,063	\$ 1,288,063	\$ 1,288,063
Net Assets - Ending Balance	\$ 1,415,110	\$ 1,288,063	\$ 934,843	\$ 934,843	\$ 934,843
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Internal Service Fund Fiscal Year 2017-18			Schedule 10	
			Fund Title Service Activity	GSA Facility Maintenance Facility Maintenance	
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 8,996,267	\$ 9,947,242	\$ 10,611,402	\$ 10,611,402	\$ 10,611,402
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 8,996,267</b>	<b>\$ 9,947,242</b>	<b>\$ 10,611,402</b>	<b>\$ 10,611,402</b>	<b>\$ 10,611,402</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 2,303,041	\$ 2,633,423	\$ 3,396,478	\$ 3,396,478	\$ 3,396,478
SERVICES & SUPPLIES	\$ 5,937,701	\$ 6,373,359	\$ 6,558,589	\$ 6,558,589	\$ 6,558,589
OTHER CHARGES less Interest Exp	\$ 619,661	\$ 627,644	\$ 782,338	\$ 782,338	\$ 782,338
FIXED ASSETS	\$ 216,065	\$ 117,041	\$ 136,000	\$ 136,000	\$ 136,000
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 9,076,468</b>	<b>\$ 9,751,467</b>	<b>\$ 10,873,405</b>	<b>\$ 10,873,405</b>	<b>\$ 10,873,405</b>
<b>Operating Income (Loss)</b>	<b>\$ (80,201)</b>	<b>\$ 195,775</b>	<b>\$ (262,003)</b>	<b>\$ (262,003)</b>	<b>\$ (262,003)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 21,830	\$ 13,855	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ 1,212	\$ 6,362	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 23,042</b>	<b>\$ 20,217</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (57,159)</b>	<b>\$ 215,992</b>	<b>\$ (262,003)</b>	<b>\$ (262,003)</b>	<b>\$ (262,003)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 16,748	\$ 2,557	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (40,411)</b>	<b>\$ 218,549</b>	<b>\$ (262,003)</b>	<b>\$ (262,003)</b>	<b>\$ (262,003)</b>
Net Assets - Beginning Balance	\$ (276,244)	\$ (316,655)	\$ (98,106)	\$ (98,106)	\$ (98,106)
Net Assets - Ending Balance	<b>(316,655)</b>	<b>(98,106)</b>	<b>(360,109)</b>	<b>(360,109)</b>	<b>(360,109)</b>
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	



State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Enterprise Fund Fiscal Year 2017-18			Schedule 11	
				Fund Title Service Activity	Summary Summary
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ 6,856,640	\$ 6,609,799	\$ 6,000,496	\$ 6,000,496	\$ 6,000,496
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ 669,107	\$ 163,487	\$ 31,130	\$ 31,130	\$ 31,130
INTERGOVERNMENTAL REVENUES - FED	\$ 592,085	\$ 1,172,396	\$ 1,007,809	\$ 1,007,809	\$ 1,007,809
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 37,556,239	\$ 36,187,963	\$ 43,629,283	\$ 43,629,283	\$ 43,629,283
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 45,674,071</b>	<b>\$ 44,133,645</b>	<b>\$ 50,668,718</b>	<b>\$ 50,668,718</b>	<b>\$ 50,668,718</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 18,326,154	\$ 20,421,307	\$ 24,267,976	\$ 24,267,976	\$ 24,267,976
SERVICES & SUPPLIES	\$ 23,764,417	\$ 23,688,995	\$ 38,478,515	\$ 38,478,515	\$ 38,478,515
OTHER CHARGES less Interest Exp	\$ 11,092,994	\$ 11,128,625	\$ 11,250,552	\$ 11,250,552	\$ 11,250,552
FIXED ASSETS	\$ 890	\$ 17,740	\$ 7,621,643	\$ 7,621,643	\$ 7,621,643
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 53,184,455</b>	<b>\$ 55,256,667</b>	<b>\$ 81,618,686</b>	<b>\$ 81,618,686</b>	<b>\$ 81,618,686</b>
<b>Operating Income (Loss)</b>	<b>\$ (7,510,384)</b>	<b>\$ (11,123,022)</b>	<b>\$ (30,949,968)</b>	<b>\$ (30,949,968)</b>	<b>\$ (30,949,968)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 11,317,943	\$ 15,980,428	\$ 9,339,158	\$ 9,339,158	\$ 9,339,158
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ (61,574)	\$ (3,579)	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 11,256,369</b>	<b>\$ 15,976,849</b>	<b>\$ 9,339,158</b>	<b>\$ 9,339,158</b>	<b>\$ 9,339,158</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 3,745,985</b>	<b>\$ 4,853,827</b>	<b>\$ (21,610,810)</b>	<b>\$ (21,610,810)</b>	<b>\$ (21,610,810)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 6,659,416	\$ 3,182,136	\$ 3,307,297	\$ 3,307,297	\$ 3,307,297
<b>Change in Net Assets</b>	<b>\$ 10,405,401</b>	<b>\$ 8,035,963</b>	<b>\$ (18,303,513)</b>	<b>\$ (18,303,513)</b>	<b>\$ (18,303,513)</b>
Net Assets - Beginning Balance	\$ 63,279,966	\$ 73,685,367	\$ 81,721,330	\$ 81,721,330	\$ 81,721,330
Net Assets - Ending Balance	\$ 73,685,367	\$ 81,721,330	\$ 63,417,817	\$ 63,417,817	\$ 63,417,817
Total Monstet Rev less Exp					0
Revenues Tie To					SCH 1, COL 4
Expenses Tie To					SCH 1, COL 6

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Enterprise Fund Fiscal Year 2017-18			Schedule 11	
			Fund Title Service Activity	PW Transit PW Transit	
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ 6,856,641	\$ 6,609,800	\$ 6,000,496	\$ 6,000,496	
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	
INTERGOVERNMENTAL REVENUES - STATE	\$ 640,829	\$ 136,152	\$ 20,630	\$ 20,630	
INTERGOVERNMENTAL REVENUES - FED	\$ 440,976	\$ 917,195	\$ 824,394	\$ 824,394	
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	
CHARGES FOR SERVICES	\$ 510,570	\$ 559,230	\$ 563,665	\$ 563,665	
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Revenues</b>	<b>\$ 8,449,016</b>	<b>\$ 8,222,377</b>	<b>\$ 7,409,185</b>	<b>\$ 7,409,185</b>	
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 408,782	\$ 391,925	\$ 564,577	\$ 564,577	
SERVICES & SUPPLIES	\$ 4,718,905	\$ 5,529,541	\$ 5,871,751	\$ 5,871,751	
OTHER CHARGES less Interest Exp	\$ 1,220,146	\$ 1,592,273	\$ 1,791,775	\$ 1,791,775	
FIXED ASSETS	\$ 890	\$ 9,929	\$ 6,386,893	\$ 6,386,893	
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Expenses</b>	<b>\$ 6,348,723</b>	<b>\$ 7,523,668</b>	<b>\$ 14,614,996</b>	<b>\$ 14,614,996</b>	
<b>Operating Income (Loss)</b>	<b>\$ 2,100,293</b>	<b>\$ 698,709</b>	<b>\$ (7,205,811)</b>	<b>\$ (7,205,811)</b>	
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 121,754	\$ 32,176	\$ -	\$ -	
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on Sale of Capital Assets	\$ (62,563)	\$ -	\$ -	\$ -	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 59,191</b>	<b>\$ 32,176</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 2,159,484</b>	<b>\$ 730,885</b>	<b>\$ (7,205,811)</b>	<b>\$ (7,205,811)</b>	
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	
Transfers-In/(Out)	\$ (18,021)	\$ (500,000)	\$ -	\$ -	
<b>Change in Net Assets</b>	<b>\$ 2,141,463</b>	<b>\$ 230,885</b>	<b>\$ (7,205,811)</b>	<b>\$ (7,205,811)</b>	
Net Assets - Beginning Balance	\$ 17,114,052	\$ 19,255,515	\$ 19,486,400	\$ 19,486,400	
Net Assets - Ending Balance	19,255,515	19,486,400	12,280,589	12,280,589	
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Enterprise Fund Fiscal Year 2017-18			Schedule 11	
			Fund Title Service Activity	Fink Raod Landfill Fink Raod Landfill	
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ 33	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 6,956,465	\$ 7,751,814	\$ 7,325,000	\$ 7,325,000	\$ 7,325,000
LT DEBT PROCEEDS, CAP LEASE PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 6,956,498</b>	<b>\$ 7,751,814</b>	<b>\$ 7,325,000</b>	<b>\$ 7,325,000</b>	<b>\$ 7,325,000</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 1,115,048	\$ 1,224,763	\$ 1,605,309	\$ 1,605,309	\$ 1,605,309
SERVICES & SUPPLIES	\$ 1,698,004	\$ 2,440,229	\$ 10,398,875	\$ 10,398,875	\$ 10,398,875
OTHER CHARGES less Interest Exp	\$ 2,316,279	\$ 1,531,027	\$ 371,026	\$ 371,026	\$ 371,026
FIXED ASSETS	\$ -	\$ 7,811	\$ 829,000	\$ 829,000	\$ 829,000
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 5,129,331</b>	<b>\$ 5,203,830</b>	<b>\$ 13,204,210</b>	<b>\$ 13,204,210</b>	<b>\$ 13,204,210</b>
<b>Operating Income (Loss)</b>	<b>\$ 1,827,167</b>	<b>\$ 2,547,984</b>	<b>\$ (5,879,210)</b>	<b>\$ (5,879,210)</b>	<b>\$ (5,879,210)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 1,387,932	\$ 771,856	\$ 410,000	\$ 410,000	\$ 410,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ 1,305	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 1,389,237</b>	<b>\$ 771,856</b>	<b>\$ 410,000</b>	<b>\$ 410,000</b>	<b>\$ 410,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 3,216,404</b>	<b>\$ 3,319,840</b>	<b>\$ (5,469,210)</b>	<b>\$ (5,469,210)</b>	<b>\$ (5,469,210)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (1,195,629)	\$ (1,360,119)	\$ (5,168,250)	\$ (5,168,250)	\$ (5,168,250)
<b>Change in Net Assets</b>	<b>\$ 2,020,775</b>	<b>\$ 1,959,721</b>	<b>\$ (10,637,460)</b>	<b>\$ (10,637,460)</b>	<b>\$ (10,637,460)</b>
Net Assets - Beginning Balance	\$ 43,194,771	\$ 45,215,546	\$ 47,175,267	\$ 47,175,267	\$ 47,175,267
Net Assets - Ending Balance	\$ 45,215,546	\$ 47,175,267	\$ 36,537,807	\$ 36,537,807	\$ 36,537,807
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Enterprise Fund Fiscal Year 2017-18			Schedule 11	
				Fund Title Service Activity	Geer Raod Landfill Geer Raod Landfill
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 2,177,806	\$ (55,234)	\$ 4,661,350	\$ 4,661,350	\$ 4,661,350
OTHER CHARGES less Interest Exp	\$ 46,576	\$ 55,234	\$ 98,595	\$ 98,595	\$ 98,595
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 2,224,382</b>	<b>\$ -</b>	<b>\$ 4,759,945</b>	<b>\$ 4,759,945</b>	<b>\$ 4,759,945</b>
<b>Operating Income (Loss)</b>	<b>\$ (2,224,382)</b>	<b>\$ -</b>	<b>\$ (4,759,945)</b>	<b>\$ (4,759,945)</b>	<b>\$ (4,759,945)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 13,880	\$ (1,390,950)	\$ 1,000	\$ 1,000	\$ 1,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 13,880</b>	<b>\$ (1,390,950)</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (2,210,502)</b>	<b>\$ (1,390,950)</b>	<b>\$ (4,758,945)</b>	<b>\$ (4,758,945)</b>	<b>\$ (4,758,945)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 1,195,629	\$ 1,360,119	\$ 4,718,250	\$ 4,718,250	\$ 4,718,250
<b>Change in Net Assets</b>	<b>\$ (1,014,873)</b>	<b>\$ (30,831)</b>	<b>\$ (40,695)</b>	<b>\$ (40,695)</b>	<b>\$ (40,695)</b>
Net Assets - Beginning Balance	\$ 1,676,763	\$ 661,890	\$ 631,059	\$ 631,059	\$ 631,059
Net Assets - Ending Balance	\$ 661,890	\$ 631,059	\$ 590,364	\$ 590,364	\$ 590,364
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2012	Stanislaus County Operation of Enterprise Fund Fiscal Year 2017-18			Schedule 11	
				Fund Title Service Activity	Health Clinics and Ancillary Services Health Clinics and Ancillary Services
Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ 28,245	\$ 27,335	\$ 10,500	\$ 10,500	\$ 10,500
INTERGOVERNMENTAL REVENUES - FED	\$ 151,109	\$ 255,200	\$ 183,415	\$ 183,415	\$ 183,415
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 29,928,240	\$ 27,736,129	\$ 35,602,450	\$ 35,602,450	\$ 35,602,450
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 30,107,594</b>	<b>\$ 28,018,664</b>	<b>\$ 35,796,365</b>	<b>\$ 35,796,365</b>	<b>\$ 35,796,365</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 16,497,063	\$ 18,522,990	\$ 21,727,509	\$ 21,727,509	\$ 21,727,509
SERVICES & SUPPLIES	\$ 13,881,149	\$ 14,335,729	\$ 15,873,824	\$ 15,873,824	\$ 15,873,824
OTHER CHARGES less Interest Exp	\$ 7,461,296	\$ 7,900,965	\$ 8,928,821	\$ 8,928,821	\$ 8,928,821
FIXED ASSETS	\$ -	\$ -	\$ 405,750	\$ 405,750	\$ 405,750
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 37,839,508</b>	<b>\$ 40,759,684</b>	<b>\$ 46,935,904</b>	<b>\$ 46,935,904</b>	<b>\$ 46,935,904</b>
<b>Operating Income (Loss)</b>	<b>\$ (7,731,914)</b>	<b>\$ (12,741,020)</b>	<b>\$ (11,139,539)</b>	<b>\$ (11,139,539)</b>	<b>\$ (11,139,539)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 8,081,693	\$ 14,299,509	\$ 7,412,008	\$ 7,412,008	\$ 7,412,008
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ (316)	\$ (3,579)	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 8,081,377</b>	<b>\$ 14,295,930</b>	<b>\$ 7,412,008</b>	<b>\$ 7,412,008</b>	<b>\$ 7,412,008</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 349,463</b>	<b>\$ 1,554,910</b>	<b>\$ (3,727,531)</b>	<b>\$ (3,727,531)</b>	<b>\$ (3,727,531)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 6,677,437	\$ 3,682,135	\$ 3,757,297	\$ 3,757,297	\$ 3,757,297
<b>Change in Net Assets</b>	<b>\$ 7,026,900</b>	<b>\$ 5,237,045</b>	<b>\$ 29,766</b>	<b>\$ 29,766</b>	<b>\$ 29,766</b>
Net Assets - Beginning Balance	\$ 207,597	\$ 7,234,497	\$ 12,471,542	\$ 12,471,542	\$ 12,471,542
Net Assets - Ending Balance	7,234,497	12,471,542	12,501,308	12,501,308	12,501,308
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

Fund Title	Inmate Welfare Commissary
Service Activity	Inmate Welfare Commissary

Operating Detail	2015-16 Actual	2016-17 Actual	2017-18 Recommended	2017-18 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Operating Revenues</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 160,963	\$ 140,793	\$ 138,168	\$ 138,168
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 160,963</b>	<b>\$ 140,793</b>	<b>\$ 138,168</b>	<b>\$ 138,168</b>
<b>Operating Expenses</b>				
SALARIES & EMPLOYEE BENEFITS	\$ 305,260	\$ 281,629	\$ 370,581	\$ 370,581
SERVICES & SUPPLIES	\$ 1,288,553	\$ 1,438,731	\$ 1,672,715	\$ 1,672,715
OTHER CHARGES less Interest Exp	\$ 48,698	\$ 49,127	\$ 60,335	\$ 60,335
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 1,642,511</b>	<b>\$ 1,769,487</b>	<b>\$ 2,103,631</b>	<b>\$ 2,103,631</b>
<b>Operating Income (Loss)</b>	<b>\$ (1,481,548)</b>	<b>\$ (1,628,694)</b>	<b>\$ (1,965,463)</b>	<b>\$ (1,965,463)</b>
<b>Non-Operating Revenues (Expenses)</b>				
Interest/Investment Income and/or Gain	\$ 1,712,684	\$ 2,267,838	\$ 1,516,150	\$ 1,516,150
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 1,712,684</b>	<b>\$ 2,267,838</b>	<b>\$ 1,516,150</b>	<b>\$ 1,516,150</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 231,136</b>	<b>\$ 639,144</b>	<b>\$ (449,313)</b>	<b>\$ (449,313)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 231,136</b>	<b>\$ 639,144</b>	<b>\$ (449,313)</b>	<b>\$ (449,313)</b>
Net Assets - Beginning Balance	\$ 1,086,783	\$ 1,317,919	\$ 1,957,063	\$ 1,957,063
Net Assets - Ending Balance	\$ 1,317,919	\$ 1,957,063	\$ 1,507,750	\$ 1,507,750
Revenues Tie To				SCH 1, COL 4
Expenses Tie To				SCH 1, COL 6

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**A-87 Charges**—The term "A-87" is used interchangeably with "indirect charges". A-87 is a set of accounting standards, issued by the Federal Office of Management and Budget (OMB), used to guide counties as they calculate and assign indirect costs. A-87 has been superseded by the Supercircular, OMB's Final Guidance on Federal Grants, dated December 26, 2014. The State of California continues to require County submission of an annual A-87 Plan, to support the central service departments.

**AAA**—Area Agency on Aging, a local aging program that provides information and services on a range of assistance for older adults and those who care for them. Area Agency on Aging is housed within the Board priority of A Healthy Community.

**AB 109**—Assembly Bill 109 realigns custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. On June 30, 2011, the Governor signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The Community Corrections Partnership (CCP) committee recommends the allocation of the funding to the Board of Supervisors.

**ACH**—Automated Clearing House, the primary system that agencies use for electronic funds transfer (EFT) such as direct deposit, payroll, and vendor payments.

**Accomplishment**—Successful completion of a goal/objective. In connection with the budget, identifying department accomplishments serves to provide greater accountability through the reporting of performance measures and outcomes.

**Account**—A record of a type of monetary transaction maintained in the general ledger. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxxx-**xxxxx**-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the third segment of the Oracle coding structure (identified here in bold) captures a transaction's 5-digit account number.

**Accrual Basis**—A method of accounting that recognizes revenue when earned rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

**Activity**—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

**Adopted Final Budget**—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18<sup>th</sup>, and reflects revisions, reductions, or additions to the Proposed Budget.

**Ad Valorem**—In proportion to value, a basis for levy of taxes on property. An ad valorem tax is a tax based on the assessed value of real estate or personal property and provides a source of revenue for State and municipal governments.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Agency Fund**—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

**Allocate**—To set apart for a particular purpose, assign or allot.

**Allocation**—The share or portion allocated.

**Amortization**—A process of cost allocation over time, usually used with intangible assets or debt. Example: if a loan of \$12,000 is amortized over one year with no interest, the monthly payments would be \$1,000 a month.

**Annual Financial Report**—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

**Appropriation**—The authorization granted by the Board of Supervisors to make expenditures.

**Assessed Valuation**—An official government value placed upon real property or personal property as a basis for levying taxes.

**Assessment**—An official valuation of property, used as a basis for levying a tax.

**Assigned Fund Balance**—Comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.

**Audit**—A systematic collection of the sufficient and competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

**Audit Trail**—Original documents supporting financial transactions from inception to the accounting record in the system.

**Available and Measurable**—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

**BHRS**—Behavioral Health and Recovery Services, a department within the Board priority of A Heathy Community that provides integrated mental health services to adults and older adults with a serious mental illness and to children and youth with a serious emotional disturbance as well as outpatient and residential alcohol and drug treatment and prevention services.

**BOC**—Board of Corrections (aka Board of State and Community Corrections), an independent statutory agency that provides leadership to the adult and juvenile criminal justice systems, expertise on Public Safety Realignment issues, a data and information clearinghouse, and technical assistance on a wide range of community corrections issues.



## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Balance Sheet**—A financial statement of all County accounts formatted in accordance with the "accounting equation" (assets = liability + equity) at a specific date.

**Balanced Budget**—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources.

**Block-Budgeting of Positions** - Merit Systems provides that entry to journey level positions may be block-budgeted. Examples include: Administrative Clerk I/II; Legal Clerk I/II/III; Manager I/II or I/II/III (depending on organizational structure); Systems Engineer I/II; Mental Health Clinician I/II; Family Services Specialist I/II; Road Maintenance Worker I/II/III. Block-budgeted positions are intended to make available career development opportunities for employees who demonstrate the ability to function at progressively higher levels in a class series, and to allow the Department flexibility in filling vacancies at any of several levels within a class series.

**Board Priorities**—The seven priority areas established by the Board of Supervisors: "A Safe Community", "A Healthy Community", "A Strong Local Economy", "Effective Partnerships", "A Strong Agricultural Economy/Heritage," "A Well Planned Infrastructure System," and "Efficient Delivery of Public Services." Each County department is clearly identified with and is housed within one of these priority areas.

**Bond**—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

**Braided Funds**—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

**Brown Act**—The Ralph M. Brown Act is a California law that ensures that the public can attend and participate in meetings of local government. The County adheres to the guidelines contained in the Brown Act keep the public informed of meetings and issues addressed by various boards and committees.

**Budget**—Proposed spending plan of expenditures and revenue over a given period of time.

**Budget Unit**—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in the Oracle financial management system by a unique combination of "fund" and "org."

**Budgetary Control**—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenue.

**CAFR**—Comprehensive Annual Financial Report, a thorough and detailed presentation of the County's financial condition. It reports on the County's activities and balances for each fiscal year.

**CAIRE**—Child Abuse, Interviews, Referrals and Examinations, a program that provides therapeutic services to child victims of abuse and trauma.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**CCP**—Community Corrections Partnership, a concept introduced in Senate Bill 678 on Criminal Recidivism, the CCP is comprised of local stakeholders collectively meeting and strategically making decisions.

**CCP**—Community Corrections Plan, commonly known as Realignment, provides the County's approach in utilizing realigning State public safety functions.

**CEO**—Chief Executive Officer, the County's top-ranking administrator responsible for the effective management of County government.

**CEO**—Chief Executive Office, a department within the Board priority of Efficient Delivery of Public Services, it provides overall leadership and management of County government including the day-to-day management of County resources, long-range financial planning, personnel and employee relations, capital projects, and organizational planning.

**CHIP**—California Healthcare for Indigents Program, a program that provides medical care for the indigent population.

**COLA**—Cost of living adjustment, an adjustment tied to a cost of living index, typically the consumer price index, that can be applied to employment contracts, pension benefits, and government entitlements.

**COP**—Certificates of Participation, a type of financing where an investor purchases a share of the lease revenues of a program rather than the bond being secured by those revenues.

**CRM**—Customer Relationship Management, a term that refers to practices, strategies, and technologies that entities use to manage and analyze customer interactions and data throughout the customer lifecycle, with the goal of improving business relationships with customers and assisting in customer retention.

**CSA**—Community Services Agency, a department housed within the Board priority of A Healthy Community, it serves the community by protecting children and adults and assisting families towards independence and self-sufficiency.

**CSAC**—California State Association of Counties, provides advocacy, educational, and financial services to California's 58 counties.

**CalWORKs**—California Work Opportunity and Responsibility to Kids, a welfare program housed within the Community Services Agency that gives cash aid and services to eligible needy County families.

**CAL MMET**—California Multi-Jurisdictional Methamphetamine Enforcement Taskforce, is a program funded by the State Office of Emergency Management Agency to combat multi-drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California. This program is provided through the Sheriff's Department.

**Capital Assets**—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure, and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Capital Expenditures**—Funds used to acquire or upgrade physical assets such as property, industrial buildings, or equipment.

**Capital Lease**—An agreement that conveys the right to use property, plant, or equipment, usually for a stated period of time.

**Capital Improvement Program**—A comprehensive multi-year forecast of capital needs and requests.

**Capital Project**—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

**Capital Projects Fund**—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

**Cash Basis**—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

**Committed Fund Balance**—Includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

**Contingency Fund (Also "Appropriations for Contingencies)**—Funds set-aside to address emergencies and other unanticipated expenses.

**Cost Accounting**—The method of accounting that provides for the assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

**Cost Allocation Plan (CAP)**—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

**County Match**—The term "match" refers to the percentage of local discretionary County monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

**Court Appointed Special Advocate (CASA)**—An organization that provides advocacy services for all abused and neglected children in the dependency system through the use of trained volunteers.

**Critical Need**—A budgetary need that cannot be met within a department's base budget amount as a result of State and/or Federal mandates, legal requirements, or program changes to implement the Board of Supervisors' priorities or direction.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**DA**—District Attorney, an elected official and chief legal officer responsible for the prosecution of all criminal cases filed in Stanislaus County Superior Court. The District Attorney Department is housed within the Board priority of A Safe Community.

**DOJ**—Department of Justice, the primary Federal criminal investigation and enforcement agency.

**Debt Service Fund**—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

**Debt Services**—The payment of principal and interest on borrowed funds such as bonds.

**Deficit**—(1) The excess of liabilities of a fund over its assets; (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

**Deferral**—Postponement of the recognition of an expense already paid or revenue already received.

**Deferred Maintenance**—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings, and other structural items.

**Department**—A basic organizational unit of government that may be sub-divided into divisions or programs. The County has 26 distinct departments.

**Depreciation**—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

**Direct Charges**—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function – for example, the gasoline used by a department's vehicles.

**Disbursements**—Monetary Payment issued by the County to an individual, vender, or service provider.

**Discretionary Revenue**—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use. Revenue available to fund programs at the Board of Supervisors' discretion. The majority of Discretionary Revenue supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector and the General Services Agency. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for leveraging additional revenues for Federal and State supported programs.

**Download**—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally from a central, often remote computer to another peripheral device such as a personal computer.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Entitlement**—A government program guaranteeing access to some benefit by members of a specific group and based on established rights or by legislation.

**EMS**—Emergency Medical Services, also known as ambulance or paramedic services, is a type of emergency service dedicated to providing out-of-hospital acute medical care, transport to definitive care, and other medical transport to patients with illnesses and injuries which prevent the patient from transporting themselves.

**ERAF**—Educational Revenue Augmentation Fund, a mechanism enacted in July of 1992 by the State Legislature to shift local tax revenues from cities, counties, and special districts to a State controlled Education Revenue Augmentation Fund. The State uses this fund to reduce its obligation to the schools. ERAF funds have been used by the State to help school and community college districts meet minimum funding requirements.

**E-Government**—E-Government refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with business and industry, citizen empowerment through access to information, or more efficient government management.

**E-Recovery**—A cost containment alternative that enables the recovering of medication costs from manufacturer-based patient assistance programs.

**Earmarked**—Revenues designated by statute or Constitution for a specified purpose.

**Emergency Medical Services Appropriation (SB 2132)**—In 2000, due to diminishing Proposition 99 Tobacco Tax funds, the Legislature created, through Senate Bill 2132 (SB 2132) (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

**Employee Benefits**—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

**Encumbrance**—Commitments related to unperformed contracts for goods or services. They represent an estimation of expenditures that will result when contracts are completed.

**Enterprise Fund**—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

**Entitlement**—The amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes.

**Equity**—Residual interest in assets of an entity that remains after deducting liabilities.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Expenditures**—Payment of cash or cash-equivalent for goods or services, or a charge against available funds in settlement of an obligation as evidenced by an invoice, receipt, voucher, or other such document.

**Expenses**—Money spend or cost incurred in an organization’s efforts to generate revenue, representing the cost of doing business. Expenses may be in the form of actual cash payments, a computed expired portion of an asset, or an amount taken out of earnings. Expenses are summarized and charged in the income statement as deductions from the income before assessing income tax.

**FC**—Foster Care, a mandated program of out of home care for child safety, a system in which a minor has been placed into a ward, group home, or private home of a State-certified caregiver referred to as a foster parent. Foster Care is arranged through the Community Services Agency.

**FFP**—Federal Financial Participation, refers to the portion of Federal reimbursement for activities that meet FFP objectives.

**FMS**—Financial Management System, the methodology and software that an organization uses to oversee and govern its income, expenses, and assets with the objectives of maximizing profits and ensuring sustainability. The County uses Oracle software as its FMS, managed by the General Ledger Division within the Auditor-Controller Department.

**FQHC**—Federally Qualified Health Center, includes all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC Look-Alikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

**FRC**—Family Resource Center, serves as a hub for families to access culturally competent services to build strong, caring communities by helping people find the assistance and support they need. There are four Family Resource Centers in Stanislaus County; Ceres, Newman, Oakdale, and Patterson.

**FTE**—Full Time Equivalent, a unit that indicates the workload of an employed person in a way that makes workloads or class loads comparable across various contexts. An FTE of 1.0 is equivalent to a full-time worker, while an FTE of 0.5 signals half of a full work load.

**Federal Financial Participation**—Federal Financial Participation is a term used by the Federal government to denote when the Federal government will participate with the costs related to administering a program.

**Federally Qualified Health Center (FQHC) Look-Alike**—An FQHC Look-Alike is an organization that meets all of the eligibility requirements of an organization that receives a Public Health Service Act Section 330 grant, but does not receive grant funding.



## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Fiduciary Funds**—Generally Accepted Accounting Principles (GAAP) indicates that fiduciary funds should be used “to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government’s own programs.” Fiduciary funds include, but are not limited to, pension trust funds as well as agency funds.

**Fiscal**—Financial; of or relating to financial matters in general.

**Fiscal Year**—A twelve month period between settlement of financial accounts; Stanislaus County’s Fiscal Year begins July 1 and ends June 30, as does the State of California. The Federal Fiscal Year begins on October 1 and ends on September 30.

**Fixed Assets**—Assets that are purchased for long-term use and are not likely to be converted quickly into cash, such as land, buildings, and equipment; see Capital Assets.

**Full Time Equivalent (FTE)**—The decimal equivalent of a part-time position converted to a full time basis; e.g., one person working half time would count as 0.50 FTE.

**Function**—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g., public safety).

**Fund**—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources and demonstrate legal compliance. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (**xxxx-xxxxxxx-xxxxx-xxxxxxx-xxxxxx-xxxxxx-xxxxx**); the first segment of the Oracle coding structure (identified here in bold) captures a transaction’s 4-digit fund number.

**Fund Balance**—Difference between assets and liabilities reported in a governmental fund.

**GA**—General Assistance; the General Assistance program is mandated by Welfare and Institutions Code 1700 and provides cash aid payments to the indigent. The General Assistance program is housed within the Community Services Agency in the Healthy Community priority area.

**GASB**—Governmental Accounting Standards Board, the authoritative accounting and financial reporting standard-setting body for government entities and the source of generally accepted accounting principles (GAAP) used by State and Local governments.

**GASB 34**—In June 1999, the Government Accounting Standards Board published Statement 34, Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments, which requires state and local governments to begin reporting the value of their infrastructure assets and liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**GASB 51**—For financial statements with fiscal periods beginning after June 15, 2009, Governmental Accounting Standards Board has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets, e.g., computer software, is subject to capitalization.

**GASB 54**— Governmental Accounting Standards Board has issued Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions, to address issues related to how fund balance was reported. GASB 54 was implemented July 1, 2010 in Stanislaus County.

**GASB 65**— Governmental Accounting Standards Board has issued Statement 65, Items Previously Reported as Assets and Liabilities to recognize deferred outflows and deferred inflows. The new accounting equation is  $\text{Assets} + \text{Deferred Outflows} = \text{Liabilities} + \text{Deferred Inflows} + \text{Net Position}$ .

**GASB 68**— Governmental Accounting Standards Board has issued Statement 68, Accounting and Financial Reporting for Pensions. It established new accounting and financial reporting requirements for governments that provide their employees with pension benefits. The proportionate share of the net pension liability will appear on the accrual-based financial statements.

**GFOA**—Government Finance Officers Association, a professional association of state, provincial, and local finance officers in the United States and Canada.

**G/L**—General Ledger, a record containing the accounts needed to reflect the financial position and the results of operations of a government.

**GSA**—General Services Agency, a department within the Efficient Delivery of Public Services priority area that provides centralized services over a broad spectrum of support area, including maintenance and housekeeping of County-owned facilities, contract and purchasing assistance, and vehicle maintenance services to County departments.

**General Fund**—One of five governmental fund types that typically serves as the chief operating fund of a government.

**Generally Accepted Accounting Principles (GAAP)**—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for State and local governments is GASB.

**Goals**—A stated objective or desired outcome for County departments.

**Governmental Accounting**—The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.



## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Governmental Funds**—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and proprietary funds.

**Grant**—A contribution by a government or other organization to support a particular function. Grants may be classified as either “block” (annual set amount designated for an organization) or “competitive” (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

**HEDIS**—A tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care, and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

**HICAP**—Health Insurance Counseling and Advocacy Program, a direct service provided by the Area Agency on Aging, housed within the Healthy Community priority area.

**HIDTA**—High Intensity Drug Trafficking Area; the mission of the Central Valley California HIDTA is to reduce the manufacture, trafficking, and distribution of methamphetamine, precursor chemicals, and other dangerous drugs by attacking and dismantling the large-scale and often violent organizations responsible through the implementation of cooperative and innovative strategies. This program is provided by the Sheriff’s Department within the Safe Community priority area.

**HSA**—Health Services Agency; provides health care services to the community via its network of federally qualified health center look-alike outpatient clinics, public health services, an indigent health care program, and a family medicine residency program. HSA is housed within the Healthy Community priority area.

**Historical Cost**—An accounting technique that values an asset for balance sheet purposes at the price paid for the asset at the time of its acquisition.

**Housing Set-Aside**—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction, and acquisition of residential housing.

**ICJIS**—Integrated Criminal Justice Information System, an application that is integrated across Stanislaus County’s justice departments for the purpose of promoting efficient government operations within the Safe Community priority area.

**IHCP**—Indigent Health Care Program; provides basic health care to indigent residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. The program is provided through the Health Services Agency within the Healthy Community priority area.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**IHSS**—In-Home Supportive Services; the IHSS program is a mandated entitlement program that provides services to frail and/or elderly individuals so that they may remain safely in their homes rather than alternative and costly long-term care facilities. This program is provided through the Community Services Agency in the Healthy Community priority area.

**IP**—Individual Provider, the provider of services to a recipient in the In-Home Supportive Services program.

**IT**—Information Technology, the development, implementation, and maintenance of computer hardware and software systems to organize and communicate information electronically. The County's IT department is Strategic Business Technology (SBT), housed within the Efficient Delivery of Public Services priority area.

**Imprest Cash**—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

**Income Statement**—A financial summary that shows an agency's operating results over a specified period of time, usually one year. More specifically, the statement shows an agency's revenues as well as their costs/expenses.

**Indigent**—Persons with a lack of property or means of comfortable subsistence.

**Indirect Charges**—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

**Infrastructure**—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

**Interfund Activity**—An activity, transaction, or service between two or more County funds.

**Interfund Charge**—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department's individual set of financial records.

**Interfund Loans**—Amounts provided between funds with a requirement for repayment.

**Interfund Transfers**—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

**Intergovernmental Revenue**—Funds received from Federal, State, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

**Internal Service Fund**—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Intrafund Activity**—An activity, transaction, or service within one County fund.

**Intrafund Charge**—A transaction involving services or supplies within one fund. The reason intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.

**Invoice**—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

**Issued Base**—This amount represents the minimum General Fund allocation level for providing a consistent level of service and is determined by the previous year's Adopted Final Budget less one-time funding and increases for Board Of Supervisors approved changes in negotiated increases and other program changes.

**JJCPA**—Juvenile Justice Crime Prevention Act, created by the Crime Prevention Act of 2000 to provide a stable funding source for local juvenile justice programs aimed at curbing crime and delinquency among at-risk youth. JJCPA funds are utilized in the Probation Department within the Safe Community priority area.

**Joint Powers Agreement or Joint Powers Authority (JPA)**—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised. There are multiple JPA within Stanislaus County, including Stanislaus Animal Services Agency, Stanislaus Regional 9-1-1, and 10<sup>th</sup> Street Place.

**Journal Voucher (JV)**—A standard form for recording transactions to the general ledger.

**LAFCO**—Local Agency Formation Commission, a governmental body that provides regional growth management services in overseeing the formation and development of local governmental agencies, including special districts.

**LAN**—Local Area Network, a group of computers and associated devices that share a common communications line or wireless link to a server.

**Lease**—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

**Legal Budget Unit (LBU)**—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

**Liquidity**—(1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price; (2) The ability to convert an asset to cash quickly.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Lockyer-Isenberg Trial Court Funding Act**—The Lockyer-Isenberg Trial Court Funding Act of 1997 (Assembly Bill or AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the State level, capped counties' financial responsibility at the Fiscal Year 1994-1995 level, and required the State to fund all future growth in court operation costs.

**Long-Term Debt**—Debt with a maturity of more than one year after issuance.

**MHSA**—Mental Health Services Act (Proposition 63), established a 1% income surtax on incomes over a million dollars with the revenues slated to create new County mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system. MHSA funding is utilized at Behavioral Health and Recovery Services, housed within the Healthy Community priority area.

**M&O**—Maintenance and Operations, refers to a category of costs associated with general repair and normal business activities and functions.

**MOE**—Maintenance of Effort, a level of local agency contribution required as part of a grant, dedicated funding, or a mandate.

**MOU**—Memorandum of Understanding—agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

**Maddy Emergency Medical Services (EMS) Fund**—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a \$7 surcharge for every \$10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care. This revenue is used to provide services at the Health Services Agency, housed within the Healthy Community priority area.

**Maintenance of Effort**—A level of local agency contribution required as part of a grant, dedicated funding, or a mandate.

**Mandate**—An official order or commission to do something; the authority to carry out a policy or course of action.

**Mandated Program**—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

**Market Value**—The price investors are willing to pay for a share of stock or an asset on the open market.

**Maturity**—The date upon which the principal or stated value of an investment becomes due and payable.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Mid-Year Financial Report**—A financial review which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

**Mission**—The scope, purpose, and goal of a County department.

**Mission Statement**—A succinct description of the scope and purpose of a County department.

**Modified Accrual Basis**—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways: (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

**Municipal Advisory Council (MAC)**—an elected body representing a specific area of the County that provides advice to the Board of Supervisors concerning services which are or may be provided by the County or other local governmental agencies, including but not limited to matters of public health, safety, welfare, public works, and planning.

**NIMS**—National Incident Management System (see below)

**National Incident Management System (NIMS)**—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides: a consistent, nationwide approach for Federal, local, and tribal governments; and the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, local, and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

**Need**—A request by a department for resources to complete a department's mission.

**Net County Cost**—The difference between budgeted appropriations, departmental revenue, and the use of any departmental fund balance/retained earnings. Discretionary Revenue funds the difference.

**Non-spendable Fund Balance**—Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts).

**OES**—Office of Emergency Services, a division of the Chief Executive Office housed within the Safe Community priority area responsible for developing and maintaining plans for responding to local emergencies including natural disasters, Homeland Security, and biological events.

**OHP**—Out of home placement, as it applies to foster care.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Object**—An expenditure classification required by the State Controller’s Office that summarizes a group of accounts. The County’s budget must be adopted by the object of expenditure within each budget unit. This becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

**Objectives**—Goals intended to be attained in the Budget Year.

**Operations**—Processes, activities, or manner of functioning within a County department.

**Operating Transfers**—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County Match.

**Oracle FMS**—Financial Management System software application purchased from Oracle to maintain the County’s general ledger.

**Ordinance**—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Organization**—Refers to Stanislaus County and all County departments associated together for a common purpose, with a set of rules and guidelines which specify the relations of the individual departments to the whole group.

**Org**—A cost center deemed necessary or desirable for control of financial operations. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-**xxxxxxx**-xxxxx-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the second segment of the Oracle coding structure (identified here in bold) captures a transaction’s 7-digit org number.

**Other Charges**—A payment to an agency, institution, or person outside the County Government or Cost Allocation Plan (CAP) charges.

**Other Financing Sources**—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by the Generally Accepted Accounting Principles (GAAP).

**Other Financing Uses**—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by Generally Accepted Accounting Principles (GAAP).

**Overhead**—General fixed costs such as rent, lighting, and heating expenses that cannot be charged to a specific product or work operation.

**PA**—Public Authority, a public entity separate from the County exercising public and essential governmental functions in order to carry out the provider components of In-Home Supportive Services. The Public Authority resides within the Healthy Community priority area.



## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**PH**—Public Health, a division within Health Services Agency that has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. Public Health is housed in the Healthy Community priority area.

**PLF**—Public Library Foundation, a non-profit organization that supplements existing library funds through fundraising, grants, and/or donors. The Stanislaus Library Foundation supports the Stanislaus County Library, housed within the Strong Local Economy priority area.

**POB**—Pension Obligation Bonds, taxable bonds issued by a state or local government to pay its obligation to the pension fund or system in which its employees are members.

**POST**—Peace Officer Standards and Training, sets minimum selection and training standards for California law enforcement.

**PSR**—Project Study Report, a document that contains a report of preliminary engineering effort, a detailed alternatives analysis, and cost, schedule, and scope information, including estimated schedule and costs for environmental mitigation and permit compliance.

**PSR**—Public Safety Restoration; as part of the Fiscal Year 2014-2015 Mid-Year Financial Report, the Board of Supervisors approved recommendations to support Public Safety Restoration (PSR) to fund critical public safety services in four departments: the District Attorney, Public Defender, Probation, and Sheriff. These departments are housed within the Safe Community priority area.

**PT**—Property Tax; California State law prescribes that all real estate owners pay property tax to support local public services such as schools, law enforcement, fire protection, and general government administration. Property tax is calculated based on the following formula: (property value – exempt amount) x tax rate + direct assessments = property tax.

**PTAF**—Property Tax Administration Fee

**PTAP**—Property Tax Administration Program

**Patient Assistance Program**—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

**Patient Protection and Affordable Care Act (PPACA)**—Also known as Health Care Reform.

**Pension Obligation Bonds**—On September 25, 1995, the County issued Taxable Pension Obligation Bonds. The proceeds were used to pay the Stanislaus County Employees' Retirement Association for the County's unfunded actuarial accrued liability.

**Performance Measure**—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

**Planning Process**—An act of formulating a program or a definite course of action.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Policy Issues**—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

**Position Description Questionnaire (PDQ)**—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

**Prescription Assistance Program**—See Patient Assistance Program.

**Prior Year**—Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

**Prior Year Appropriations**—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.

**Problem**—A state of difficulty that needs to be resolved.

**Program**—A planned, coordinated group of activities, procedures, etc., often for a specific purpose, or a facility offering such a series of activities. The County provides a multitude of programs through its many departments in order to meet the needs of the community and its members.

**Program-based Budget Approach**—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors' stated priorities.

**Project**—Work that is undertaken with a specific result or objective expected.

**Property Tax**—An "ad valorem" tax on real and personal property, based on the value of the property in accordance with Proposition 13.

**Proposition 10**—In November 1998, Proposition 10 was passed by voters, which enacted the California Children's and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five year of age. Funds are distributed to county commissions, which are overseen by a State commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services, and research efforts.

**Proposition 36**—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.



## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Proposition 63**—On November 2, 2004, the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system.

**Proposition 99**—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the State and disbursed to fund statewide tobacco control health education and research efforts through local lead agencies, competitive grantees, and media campaigns.

**Proposition 172**—Proposition 172, which added Section 35 to Article XIII of the California Constitution, provides for a one half cent sales and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the county auditor to the county and cities within the county.

**Proprietary Funds**—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

**Public Facilities Fees (PFF)**—The Public Facilities Fee program imposes a fee on new development per Section 66000 et seq. of the California Government Code. Commonly known as a “growth impact fee,” revenues collected under this program support the pro-rata extension of existing County services to support the new growth created by the development. This fee provides for the expansion of facilities or services to meet growth needs, but does not replace, repair, or maintain the existing level-of-service provided by the County.

**Public Records Act**—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

**RDA**—Redevelopment Agency, an independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

**REACT**—Re-Entry and Alternative to Custody Training Center

**RFP**—Request for proposal

**ROI**—Return on investment, the amount of return relative to the investment; expressed as a percentage of benefit/cost.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Realignment Revenue**—1991 Realignment Revenue - The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs comes from a one half cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600 created the Local Revenue Fund and each County receives Realignment funds from the State Local Revenue Fund. 2011 Public Safety Realignment Revenue - the State Legislature enacted Assembly Bill 118 in Fiscal Year 2011-2012 to give counties a source of funding for the shift in custodial and community supervision responsibilities for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties, and to make changes in the funding streams of certain mental health, social services, and substance use disorder programs.

**Recognition**—Determination of when a transaction is to be recorded.

**Recommended Proposed Budget**—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30<sup>th</sup> of each year and reflects any revisions, reductions, or additions to the prior year's budget.

**Redevelopment Agency (RDA)**—An independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

**Reimbursement**—Fees received as payment for the provision of specific services.

**Resolution**—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

**Restricted Fund Balance**—Includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors), or through enabling legislation.

**Retained Earnings**—The accumulated earnings of an enterprise or internal service fund.

**Revenue**—Funds received from various sources and treated as income by the County which are used to finance expenditures.

**SACPA**—Substance Abuse and Crime Prevention Act of 2000 (Proposition 36)

**SB 90**—Senate Bill 90 - Reimbursement claims that allow the County to fund State-mandated programs while freeing up General Fund revenues.

**SBT**—Strategic Business Technology

**SDEA**—Stanislaus Drug Enforcement Agency

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**SEMS**—The Standardized Emergency Management System is the system required by Government Code Section 8607(a) for managing response to multi-agency and multijurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and State. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under State disaster programs.

**SRC**—Stanislaus Recovery Center

**SSI**—Supplemental Security Income

**SSP**—State Supplementary Payments

**StanCERA**—Stanislaus County Employees' Retirement Association

**STANCOG**—Stanislaus Council of Governments

**STC**—Standards and Training for Correctional Officers

**STOAAC**—Services to Older Adults Advisory Council

**Salaries and Employee Benefits**—Accounts which establish expenditures for employee-related costs.

**Schedule 9**—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County's operating funds.

**Secured Taxes**—Taxes levied on real properties in the County which must be "secured" by lien on the properties.

**Self-Insurance**—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

**Services**—Work that is done, supported by staff, and the provision of space and equipment provided to be helpful to the public.

**Service Level**—The quantifiable performance of staff or provision of space and equipment available to be helpful to others.

**Services and Supplies**—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges, and capital assets.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Solution**—The act of solving, state of being solved, or the disentanglement of any intricate problem or difficult question.

**Source Document**—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

**Special District**—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

**Special Revenue Fund**—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

**Straight-line Depreciation**—Depreciating something by the same (i.e., fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs \$10,000. If it is depreciated at a rate of \$2,000 per year, it will depreciate to zero in exactly five years.

**Subvention**—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

**Successor Agencies**—These agencies were established to make payments and perform other functions and obligations (including “Enforceable Obligations”) of former redevelopment agencies, as outlined in ABX1 26 which abolished redevelopment agencies during the 2011-2012 Fiscal Year.

**Supplemental Property Assessments**—Supplemental property assessments are created when the Assessor reassesses a property due to a change in ownership, an addition, such as a new home on a vacant lot, a new pool, or the addition of a room made to an existing property. A supplemental assessment may result in an increase or decrease from values already assessed on the regular annual tax roll.

**Supercircular**—Issued by the Federal Office of Management and Budget, 2 CFR Chapter I, Chapter II, Part 200 defines Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards. The Supercircular will provide the basis for County cost allocation plans, and defines the standards for Federal claiming/reporting and the Single Audit.

**Supplemental Property Taxes**—Supplemental property taxes are the additional taxes charged or refunds due based on any supplemental assessments enrolled by the Assessor (see Supplemental Property Assessments).

**TSP**—Tenth Street Place

**TANF**—Temporary Assistance for Needy Families

**TOT**—Transient Occupancy Tax

# GLOSSARY OF BUDGET TERMS & ACRONYMS



**TRRP**—Tuolumne River Regional Park

**Tangible Assets**—Assets that have physical substance.

**Tax Allocation Bonds**—Bonds that were issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established base. The redevelopment created this added value, now referred to as Redevelopment Property Tax funds (previously known as the tax increment).

**Tax Levy**—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

**Tax Loss Reserve Funds**—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703, there shall be created a tax loss reserve fund. The tax loss reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax loss reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating entities in the county as calculated at the end of the fiscal year. At the end of the fiscal year, amounts in the tax loss reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

**Tax Roll**—A list of all taxable property within a jurisdiction.

**Teeter Plan**—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the “Teeter Plan”). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

**Trial Court Funding Act**—Lockyer-Isenberg Trial Court Funding Act of 1997

**Triple-Flip**—A complicated financing plan developed by the State in their 2003-2004 budget.

**Transient Occupancy Tax**—A tax collected by a hotel/motel operator for a percentage of the room rent paid by each transient, which is then due the County.

**Trust Funds**—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

**UCCE**—University of California Cooperative Extension

**USDA**—United States Department of Agriculture

**Unassigned Fund Balance**—The residual classification for the General Fund, including all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Unencumbered**—The portion of an appropriation not yet expended or encumbered.

**Unincorporated Area**—Geographic portions of Stanislaus County which are not within incorporated cities.

**Unsecured Property Tax**—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

**Upload**—To transfer data or programs, usually from a peripheral computer to a central, often remote, computer.

**User Department**—A department that pays for services received from another County department, with payment made through an Intrafund or Interfund transfer.

**VA**—Veterans Affairs

**VLF**—Vehicle License Fee

**VOCA**—Victims of Crime Act

**Values**—To build public trust and ensure equitable treatment for all, the Stanislaus County Code of Ethics provides six behavioral expectations: Trustworthiness, Respect, Responsibility, Fairness, Caring, and Citizenship. This code prescribes ideal courses of actions and behaviors accepted and practiced by the organization.

**Vision**—The ultimate objective/goal.

**WIC**—Women, Infants and Children - A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age five who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

**Weighted Labor Rate**—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

**Wraparound**—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services are provided to children and their caretakers in less restrictive community settings – parents' home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**Williamson Act**—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the County or city to restrict land uses to those compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.

**Yield**—The rate of annual income return on an investment expressed as a percentage.

**Zero-Based Budget**—The County’s approach to building budget projections requires a full analysis of each account and line-item “from the ground up”. This process is designed to ensure the minimum funding level required to maintain existing Board of Supervisors’ approved staff and service levels. This funding is identified as “base-funding.”; departments may request additional funding to support expanded service levels, above the base funding; these requests are sometimes referred to as “unmet needs” pending Board of Supervisors’ approval.





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## Attachment C

### 2017-2018 Final Budget Staffing Recommendations

**STAFFING RECOMMENDATIONS--ATTACHMENT C  
2017-2018 FINAL BUDGET**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
Auditor Controller	Auditor Controller	1	NEW	Accountant III	Add new position	Accountant III
		1	NEW	Application Specialist III	Add new position	Application Specialist III
Behavioral Health & Recovery Services	Alcohol and Drug	1	NEW	Manager II	Add new position	Manager II
	Behavioral Health & Recovery Services	1	NEW	Accountant I/II - BB	Add new position	Accountant I/II - BB
		1	NEW	Accounting Technician	Add new position	Accounting Technician
		1	NEW	Mental Health Clinician I/II - BB	Add new position	Mental Health Clinician I/II - BB
		7	NEW	Mental Health Coordinator	Add new positions	Mental Health Coordinator
		0	9242	Manager II	Reclassify upward	Manager III
	Managed Care	1	NEW	Clinical Services Technician I/II - BB	Add new position	Clinical Services Technician I/II - BB
	Mental Health Services Act	1	NEW	Mental Health Clinician I/II - BB	Add new position	Mental Health Clinician I/II - BB
		1	NEW	Manager II	Add new position	Manager II
		1	NEW	Staff Services Analyst	Add new position	Staff Services Analyst
	Stanislaus Recovery Center	1	NEW	Mental Health Coordinator	Add new position	Mental Health Coordinator
Chief Executive Office	Office of Emergency Services	0	11307	Manager II	Restore unfunded position; Reclassify downward to Accountant I/II - BB	Not recommended at this time
	Operations & Services	1	NEW	Maintenance Engineer I	Add new position	Maintenance Engineer I
		1	NEW	Maintenance Engineer I/II - BB	Add new position	Maintenance Engineer I/II - BB
		-1	14698	Deputy Executive Officer	Transfer out	Transfer to Focus on Prevention
		-1	10987	Manager IV	Transfer out	Transfer to Focus on Prevention
		-1	11483	Manager III	Transfer out	Transfer to Focus on Prevention
		-1	14700	Manager III	Transfer out	Transfer to Focus on Prevention
		-1	14701	Confidential Assistant IV	Transfer out	Transfer to Focus on Prevention
	Focus on Prevention	1	14698	Deputy Executive Officer	Transfer in	Transfer from Operations & Services
		1	10987	Manager IV	Transfer in	Transfer from Operations & Services
		1	11483	Manager III	Transfer in	Transfer from Operations & Services
		1	14700	Manager III	Transfer in	Transfer from Operations & Services; block-budget
		1	14701	Confidential Assistant IV	Transfer in	Transfer from Operations & Services
Clerk/Recorder	Elections Division	1	11721	Staff Services Technician	Restore unfunded position	Restore position
	Recorder Division	2	3073, 3025	Legal Clerk III	Restore unfunded positions	Restore positions
Community Services Agency	Service and Support	1	NEW	Accountant III	Add new position	Accountant III
		2	NEW	Social Worker IV/IV - BB	Add new positions	Social Worker IV/IV - BB
		1	NEW	Storekeeper II	Add new position	Storekeeper II

**STAFFING RECOMMENDATIONS--ATTACHMENT C  
2017-2018 FINAL BUDGET**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
General Services Agency	Facilities Maintenance	0	8464	Manager II	Reclassify upward	Manager III
Health Services Agency	Administration	1	NEW	Manager III	Add new position	Manager III
	Clinics and Ancillary Services	0	8660	Staff Services Technician	Classification Study	Study
	Public Health	1	NEW	Medical Records Clerk	Add new position	Medical Records Clerk
Library	Library	0	1529	Manager III	Reclassify downward	Manager II
Probation	Administration	0	11870	Manager III	Reclassify upward	Manager IV
		0	13861, 12961	Systems Technician II	Reclassify upward	Application Specialist I/II/III - BB
	Field Services	-3	1445, 10125, 11345	Deputy Probation Officer II	Unfund vacant positions	Unfund positions
	Youthful Offender Block Grant	1	NEW	Custodial Cook	Add new position	Custodial Cook
Public Works	Engineering	1	7813	Sr. Engineering Tech	Restore unfunded position; Reclassify upward	Restore position; Associate Civil Engineer
		1	2216	Sr. Engineering/Survey Tech	Restore unfunded position	Restore position
	Morgan Shop	1	3798	Heavy Equipment Mechanic	Restore unfunded position; Reclassify to Heavy Equipment Mechanic I/II - BB	Restore position; Reclassify to Heavy Equipment Mechanic I/II - BB
Sheriff	Administration	0	NEW	Staff Services Analyst	Add new position	Not recommended at this time
	Contract Cities	2	2691, 11610	Deputy Sheriff	Restore unfunded positions	Restore positions
	Detention	-1	14537	Community Service Officer	Transfer Out	Transfer to Jail Commissary/Inmate Welfare
		-1	6881	Storekeeper II	Transfer Out	Transfer to Jail Commissary/Inmate Welfare
	Jail Commissary/Inmate Welfare	0	NEW	Chaplain	Add new classification	Add new classification
		1	NEW	Chaplain	Add new position	Chaplain
		1	14537	Community Service Officer	Transfer In	Transfer from Detention
		0	3754	Stock Delivery Clerk II	Classification Study	Study
		1	6881	Storekeeper II	Transfer In; Classification Study	Transfer from Detention; Study
Workforce Development	Workforce Development	0	6568, 7095, 8234, 8616, 8624	Family Services Specialist III	Reclassify downward	Study
<b>CHANGES TO POSITION ALLOCATION REPORT</b>		<b>33</b>				
<b>TOTAL CURRENT AUTHORIZED POSITIONS</b>		<b>4,436</b>				
Add new positions		28				
Restore unfunded positions		8				
Unfund positions		-3				
<b>RECOMMENDED AUTHORIZED POSITIONS</b>		<b>4,469</b>				

Legend:  
BB- Block-budget



Attachment D  
Contract Summary over \$100,000

**Contract Summary Sheet**  
**Reporting For Three-Year Period Beginning July 1, 2015**  
**Contracts over \$100,000**  
**2017 - 2018 Final Budget**

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount (Change) / Effective Dates	Cumulative Contract Total
Chief Executive Office	CEO-Office of Emergency Services	Everbridge	Emergency Mass Notification System	\$98,850 7/1/15 - 6/30/16 \$62,700 7/1/16 - 6/30/17	\$62,700 7/1/17 - 6/30/18	\$224,250
Chief Executive Office	Operations & Services	City of Modesto	Operation of Government Access Channel	\$142,360 7/1/15 - 6/30/16 \$142,360 7/1/16 - 6/30/17	\$142,360 7/1/17 - 6/30/18	\$427,080
CEO-Risk Management	General Liability Self-Insurance	Arata, Swingle, Sodhi & Vanegmond	Legal Services	\$75,000 7/1/15 - 6/30/17 \$10,000 7/1/17 - 6/30/18	\$40,000 7/1/17 - 6/30/18	\$125,000
CEO-Risk Management	General Liability Self-Insurance	Katherine Boyd	Legal Services	\$35,000 7/1/15 - 6/30/17 \$15,000 7/1/17 - 6/30/18	\$60,000 7/1/17 - 6/30/18	\$110,000
CEO-Risk Management	General Liability Self-Insurance	Dan Farrar Attorney at Law	Legal Services	\$305,000 7/1/15 - 6/30/17 \$50,000 7/1/17 - 6/30/18	\$10,000 7/1/17 - 6/30/18	\$365,000
CEO-Risk Management	General Liability Self-Insurance	Hanson Bridgett LLP	Legal Services	\$161,200 7/1/15 - 6/30/17 \$150,000 7/1/17 - 6/30/18	\$450,000 7/1/17 - 6/30/18	\$761,200
CEO-Risk Management	General Liability Self-Insurance	Liebert, Cassidy, Whitmore	Legal Services	\$540,000 7/1/15 - 6/30/17 \$200,000 7/1/17 - 6/30/18	\$50,000 7/1/17 - 6/30/18	\$790,000
CEO-Risk Management	General Liability Self-Insurance	Porter, Scott, Wieberg & Delehant	Legal Services	\$800,000 7/1/15 - 6/30/17 \$175,000 7/1/17 - 6/30/18	\$25,000 7/1/17 - 6/30/18	\$1,000,000
CEO-Risk Management	General Liability Self-Insurance	Rivera & Associates	Legal Services	\$470,000 7/1/15 - 6/30/17 \$15,000 7/1/17 - 6/30/18	\$130,000 7/1/17 - 6/30/18	\$615,000
CEO-Risk Management	General Liability Self-Insurance	Shute Mihaly & Weinberger	Legal Services	\$485,000 7/1/15 - 6/30/17 \$20,000 7/1/17 - 6/30/18	\$75,000 7/1/17 - 6/30/18	\$580,000
Child Support Services	Child Support Services	Center for Human Services	Parenting curriculum services	\$45,000 10/1/15 - 9/30/16 \$45,000 10/1/16 - 9/30/17	\$25,000 10/1/17 - 9/30/18	\$115,000
Child Support Services	Child Support Services	Larry Garcia dba National Court Research	Providing proof of service	\$250,000 7/1/16 - 6/30/17	\$250,000 7/1/17 - 6/30/18	\$500,000
Child Support Services	Child Support Services	Contra Costa County Dept of Child Support Services	Early Intervention and delinquency prevention services by Maximus	\$180,000 7/1/15 - 6/30/16 \$180,000 7/1/16 - 6/30/17	\$180,000 7/1/17 - 6/30/18	\$540,000

\*Contract totals listed that are less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

**Contract Summary Sheet**  
**Reporting For Three-Year Period Beginning July 1, 2015**  
**Contracts over \$100,000**  
**2017 - 2018 Final Budget**

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount (Change) / Effective Dates	Cumulative Contract Total
Children and Families Commission	Children and Families Commission	AspiraNet	Turlock Family Resource Center	\$204,404 7/1/15 - 6/30/16 \$204,404 7/1/16 - 6/30/17	\$190,415 7/1/17 - 6/30/18	\$599,223
Children and Families Commission	Children and Families Commission	Center for Human Services	Ceres Family Resource Center	\$184,648 7/1/15 - 6/30/16 \$184,648 7/1/16 - 6/30/17	\$163,418 7/1/17 - 6/30/18	\$532,714
Children and Families Commission	Children and Families Commission	Center for Human Services	Oakdale Family Resource Center	\$157,484 7/1/15 - 6/30/16 \$157,484 7/1/16 - 6/30/17	\$158,847 7/1/17 - 6/30/18	\$473,815
Children and Families Commission	Children and Families Commission	Center for Human Services	Westside Family Resource Center	\$173,538 7/1/15 - 6/30/16 \$173,538 7/1/16 - 6/30/17	\$237,938 7/1/17 - 6/30/18	\$585,014
Children and Families Commission	Children and Families Commission	Parent Resource Center	Family Resource Connection - services provided in Central Modesto	\$397,310 7/1/15 - 6/30/16 \$397,310 7/1/16 - 6/30/17	\$350,457 7/1/17 - 6/30/18	\$1,145,077
Children and Families Commission	Children and Families Commission	Sierra Vista Child & Family Services	Hughson Family Resource Center	\$118,279 7/1/15 - 6/30/16 \$118,279 7/1/16 - 6/30/17	\$147,135 7/1/17 - 6/30/18	\$383,693
Children and Families Commission	Children and Families Commission	Sierra Vista Child & Family Services	North Modesto/Salida Family Resource Center	\$323,694 7/1/15 - 6/30/16 \$323,694 7/1/16 - 6/30/17	\$311,147 7/1/17 - 6/30/18	\$958,535
Community Services Agency	Services & Support	Catholic Council for the Spanish Speaking Diocese of Stockton dba El Concilio	Medi-Cal Outreach and Enrollment Services	\$344,573 2/1/15 - 6/30/16 \$323,482 7/1/16 - 12/31/17	\$56,234 7/1/16 - 12/31/17	\$724,289
Community Services Agency	Service & Support	Community Housing & Shelter Services	Housing Assistance Services	\$44,000 7/1/15 - 6/30/16 \$66,000 7/1/16-12/31/17	\$8,000 7/1/16-12/31/17	\$118,000
Probation	Field Services	Aspiranet	Provide "Wrap Around Program" Services for Minors	\$45,000 7/1/15 - 6/30/16 \$270,000 7/1/16 - 6/30/17	\$225,000 7/1/17 - 6/30/18	\$540,000
Probation	Field Services; Institutional Services; CCP	Redwood Toxicology	Drug Screening Services	\$39,100 7/1/15 - 6/30/16 \$38,700 7/1/16 - 6/30/17	\$45,300 7/1/17 - 6/30/20	\$123,100
Sheriff	Detention	Simplex Grinnell	Fire and Security Systems Maintenance	\$111,677 7/1/15 - 6/30/16 \$118,322 7/1/16 - 6/30/17	\$134,994 7/1/17 - 6/30/18	\$364,993
Sheriff	Operations	Central Valley Toxicology	Coroner Toxicology Services	\$100,000 7/1/15 - 6/30/16 \$85,000 7/1/16 - 6/30/17	\$55,000 7/1/17 - 6/30/18	\$240,000

\*Contract totals listed that are less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

**Contract Summary Sheet**  
**Reporting For Three-Year Period Beginning July 1, 2015**  
**Contracts over \$100,000**  
**2017 - 2018 Final Budget**

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount (Change) / Effective Dates	Cumulative Contract Total
Sheriff	Operations	Finner, Anita	PSC-Training Instructor	\$20,160 7/1/15 - 6/30/16 \$20,160 7/1/16 - 6/30/17	\$65,520 7/1/17 - 6/30/18	\$105,840
Sheriff	Operations	Jocelyn E. Roland, PhD, ABPP	New Hire Psych Evals/On Call	\$90,375 7/1/15 - 6/30/16 \$90,000 7/1/16 - 6/30/17	\$100,000 7/1/17 - 6/30/18	\$280,375
Sheriff	Operations	Learning Quest-Stanislaus Literacy	GED/Tutoring for Inmates	\$246,000 7/1/15 - 6/30/16 \$246,000 7/1/16 - 6/30/17	\$369,729 7/1/17 - 6/30/18	\$861,729
Sheriff	Operations	Liang, Sam	PSC-Training Instructor	\$35,000 7/1/15 - 6/30/16 \$35,000 7/1/16 - 6/30/17	\$65,520 7/1/17 - 6/30/18	\$135,520
Workforce Development	Workforce Development	Eckerd Youth Alternatives, Inc	Provides Employment and Training Services in Stanislaus County for Youth Ages 17-24	\$0	\$267,500 7/1/17 - 6/30/18	\$267,500
Workforce Development	Workforce Development	Ceres Unified School District	Provides Employment and Training Services in Stanislaus County for Youth Ages 17-24	\$691,880 7/1/15 - 6/30/16 \$1,004,210 7/1/16 - 6/30/17	\$1,065,000 7/1/17 - 6/30/18	\$2,761,090
Workforce Development	Workforce Development	Computer Tutor	Provides Services to Improve Educational and Skill Competencies for Youth Ages 17-24	\$405,905 7/1/15 - 6/30/16 \$502,910 7/1/16 - 6/30/17	\$267,500 7/1/17 - 6/30/18	\$1,176,315
Workforce Development	Workforce Development	Friends Outside	Provides Employment and Training Services to Adult Ex-Offenders Paroled into Stanislaus County	\$295,373 7/1/15 - 6/30/16 \$295,373 7/1/16 - 6/30/17	\$288,000 7/1/17 - 6/30/18	\$878,746
Workforce Development	Workforce Development	Opportunity Stanislaus	Provides Business Services	\$844,521 7/1/16 - 6/30/17	\$750,000 7/1/17 - 6/30/18	\$1,594,521
Workforce Development	Workforce StanWORKs	Aspiranet	Welfare to Work Program Services	\$181,811 7/1/15 - 6/30/16 \$178,396 7/1/16 - 6/30/17	\$131,783 7/1/17 - 6/30/18	\$491,990
Workforce Development	Workforce StanWORKs	Center for Human Services	Welfare to Work Program Services	\$721,137 7/1/15 - 6/30/16 \$735,569 7/1/16 - 6/30/17	\$586,399 7/1/17 - 6/30/18	\$2,043,105
Workforce Development	Workforce StanWORKs	Central Valley Opportunity Center	Welfare to Work Program Services	\$282,709 7/1/15 - 6/30/16 \$228,855 7/1/16 - 6/30/17	\$144,923 7/1/17 - 6/30/18	\$656,487

\*Contract totals listed that are less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

**Contract Summary Sheet**  
**Reporting For Three-Year Period Beginning July 1, 2015**  
**Contracts over \$100,000**  
**2017 - 2018 Final Budget**

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount (Change) / Effective Dates	Cumulative Contract Total
Workforce Development	Workforce StanWORKs	Learning Quest - Stanislaus Literacy Center	Welfare to Work Program Services	\$721,164 7/1/15 - 6/30/16 \$660,582 7/1/16 - 6/30/17	\$520,058 7/1/17 - 6/30/18	\$1,901,804
Workforce Development	Workforce StanWORKs	Sierra Vista Child & Family Services	Welfare to Work Program Services	\$231,764 7/1/15 - 6/30/16 \$265,882 7/1/16 - 6/30/17	\$255,421 7/1/17 - 6/30/18	\$753,067
Workforce Development	Workforce StanWORKs	El Concilio	Welfare to Work Program Services	\$175,000 1/1/17 - 6/30/17	\$308,000 7/1/17 - 6/30/18	\$483,000

\*Contract totals listed that are less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

Attachment E

Contract Summary \$50,000 - \$100,000

**Contract Summary Sheet**  
**Reporting For Three-Year Period Beginning July 1, 2015**  
**Contracts between \$50,000-\$100,000**  
**2017 - 2018 Final Budget**

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous Contractual Amount / Effective Dates	Proposed Contract Amount (Change) / Effective Dates	Cumulative Contract Total
Child Support Services	Child Support Services	Doctors Medical Center of Modesto	Paternity Declaration Services	\$18,000 7/1/15 - 6/30/16 \$18,000 7/1/16 - 6/30/17	\$18,000 7/1/17 - 6/30/18	\$54,000
Child Support Services	Child Support Services	Laboratory Corporation of America	Genetic Testing	\$35,000 7/1/15 - 6/30/16 \$35,000 7/1/16 - 6/30/17	\$12,000 10/1/17 - 6/30/18 \$12,000 7/1/18 - 6/30/19	\$94,000
Health Services Agency	Information Technology	Key Government Finance, Inc	EMR Software Vendor	\$0	\$69,248 7/1/17 - 6/30/18	\$69,248
Health Services Agency	Information Technology	ENLI HealthCare	EMR Software Vendor	\$15,818 7/1/15 - 6/30/17	\$42,814 7/1/17 - 6/30/18	\$58,632
Health Services Agency	Public Health	Plumas County	Targeted Case Management	\$37,061 7/1/15 - 6/30/17	\$20,000 7/1/17 - 6/30/18	\$57,061
Parks and Recreation	Parks and Recreation	Exposhow	4th of July Fireworks Show	\$0	\$90,000 6/5/17 - 9/10/19	\$90,000
Parks and Recreation	Parks and Recreation	Bestco Electric Inc dba Best Electric Inc	Electrical Upgrades at Fairview Park	\$0	\$53,751 3/1/17 - 8/1/17	\$53,751
Probation	Administration	Badge Behavior	Provide STC Training	\$25,000 7/1/16 - 6/30/17	\$25,000 7/1/17 - 6/30/18	\$50,000
Probation	Administration	L.E. Professionals	Provide STC Training	\$25,000 1/23/17 - 6/30/17	\$25,000 7/1/17 - 6/30/18	\$50,000
Probation	Administration	Lexipol	Department Policy Review Support	\$49,500 5/1/16 - 6/30/17	\$49,500 7/1/17 - 6/30/18	\$99,000
Sheriff	Operations	Bunow, Michael	Chaplain	\$32,760 7/1/15 - 6/30/16 \$32,760 7/1/16 - 6/30/17	\$34,405 7/1/17 - 6/30/18 (End date pending Adoption of Recommended Final Budget)	\$99,925
Sheriff	Operations	Gary Bess Associates	Evaluation of JAG grant programs	\$44,400 9/1/16 - 8/31/17	\$44,400 9/1/17 - 8/31/18	\$88,800
Sheriff	Operations	Wild Rose Motors	Refurbish Police Interceptor	\$0	\$95,000 7/1/17 - 6/30/18	\$95,000

\*Contract totals listed that are less than \$50,000 represent separate contracts where the total contracted services with the vendor exceed \$50,000

Attachment F  
2016-2017 Funds Available  
Year-End carryover – Projects



**2016-2017 FUNDS AVAILABLE YEAR-END CARRYOVER - PROJECTS**

Department	Amount	Description
<b>GENERAL FUND</b>		
Assessor	\$48,411	IT Innovations Projects- Scanning Appraisal Document and Migrate Assessor Maps to GIS format.
Chief Executive Office - Community Development Fund	\$121,806	Approved Community Development Projects
Chief Executive Office - County Facilities	\$3,214,244	\$2.5M Alt EOC refurbishments/improvements, modernization of Harvest Hall, \$450K Laird Park Shooting Range, \$400K County Security Improvements
Chief Executive Office - Crows Landing Air Facility	\$913,950	Planning and Environmental Services (\$1,164,004), Corridor Multimodal Visioning Plan (\$60k), Storm Water Resource Plan (\$30k)
Chief Executive Office - Focus on Prevention	\$125,494	Fixed Assets Structures and Grounds
Chief Executive Office - Operations and Services	\$225,000	Electronic Agenda Management (Accela)
Chief Executive Office - Plant Acquisition	\$2,527,856	Deferred Maintenance Projects 12th Street Garage Elevator Modernization, 801 11th Street Restrooms and HVAC, BHRS Boiler Upgrade, Clerk Recorder Elevator Upgrade, ARC Flash Study, Parks Upgrades at Woodward Reservoir, Modesto Reviver, LaGrange, Turlock Library Restroom Remodel, Card Reader System at Modesto Library, Counter Remodel at Probation Office, Men's Jail Switch Replacement, Former Corner Facility Demolition \$200K, Risk Management Counter Remodel \$200K Gallo Center for the Arts Wall Repair \$250K, \$200K for County Safety Improvements \$500,000 Supplies for PSC Expansion Projects
Chief Executive Office - Self-Evaluation and Transition Plan Project	\$0	ADA Self-Evaluation and Transition Funds - PSC and Project Contingency
Chief Executive Office - Stanislaus Veterans Center	\$77,680	Carry Forward of Rent/Utilities Funds Associated with the delay of the Stanislaus Veterans Center
Clerk-Recorder	\$483,239	Capital Improvement Remodel Projects
Parks and Recreation	\$87,008	Fairview Park Renovation Project
Probation	\$36,271	IT innovation projects not yet completed for ICJIS Mobile Design
Probation - Field Services	\$74,822	Proximity card system; \$166,934 approved in Final Budget
Sheriff - Operations	\$250,000	Project to install a 160' radio tower in partnership with the City of Waterford
<b>TOTAL GENERAL FUND</b>	<b>\$8,185,781</b>	
<b>SPECIAL REVENUE FUNDS</b>		
Public Works - Road and Bridge	\$0	Morgan Shop and Administration Building Project
Public Works - Road and Bridge	\$1,400,000	Measure L Road Maintenance Projects
Public Works - Road and Bridge	\$2,638,435	Airport Neighborhood Sewer
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$4,038,435</b>	
<b>ENTERPRISE FUNDS</b>		
Public Works - Local Transit System	\$1,817,053	Bus Procurements for 2 fixed route buses and 1 commuter bus
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$1,817,053</b>	
<b>INTERNAL SERVICE FUNDS</b>		
Public Works - Morgan Shop	\$113,319	Morgan Shop and Administration Building Project
Public Works - Morgan Shop	\$201,534	Five new vehicles (Grant delay)
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$314,853</b>	
<b>TOTAL</b>	<b>\$14,356,122</b>	

Attachment G  
County of Stanislaus Appropriations Limit Worksheet  
for the Fiscal Year ended June 30, 2018

**COUNTY OF STANISLAUS  
APPROPRIATIONS LIMIT WORKSHEET  
FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

Fiscal Year 2016-17 Appropriations Limitation per BOS Agenda Item No. 2016-466      \$ 359,243,292

Adjustment pursuant to Article XIII B, Section 3(a): Transfer of financial responsibility to provide services as a result of jurisdictional change (annexation) to other governmental entities:

*Less tax proceeds shift from County to Cities*

County General Fund	(97)
County Fire Service Fund	(8)
Subtotal adjusted Appropriations Limitation	\$ 359,243,187

Add: Adjustment pursuant to Article XIII B, Section 1:

Appropriations made by local governments may increase annually by a factor comprised of the change in population and change in the U.S. Consumer Price index of California per capita income, whichever is less.

*Price Factor and County specific Population Change data provided by the CA Department of Finance (see Note 1 below)*

	Price Factor	Population Change	Ratio of Change
Percentage change over prior year	3.69	1.22	

Converted to a ratio:                       $(3.69+100)/1$   $(.99+100)/100$

Calculation Factor for FY 2017-2018     $1.0369 \times 1.0122 = 1.05 \times \underline{1.04955}$

***Multiply adjusted Appropriations Limitation Subtotal by the Calculation Factor***

**Fiscal Year 2017-18 Appropriations Limitation**                                      \$ 377,043,687

Less: Adjusted Estimated "Proceeds of Tax" Revenue fiscal year 2017-18                                      197,157,231

2017-18 Appropriations Limitation in excess of Estimated Tax Revenue                                      \$ 179,886,456

Note 1:

Appropriations limit adjusted per Article XIII B, amended by Proposition 111 to change the price and population factors that may be used. The 2017-2018 appropriations limit for each local jurisdiction shall be the 1986-87 appropriations limit adjusted from that year forward by the new growth factors stated in the proposition. Per Department of Finance Notice dated May, 2017.


Attachment H  
Proceeds of Tax Calculation Summary of  
Fiscal Year 2017-2018

**"Proceeds of Tax" Calculation Summary  
FY 2017-2018**

**2017 -2018 FINAL ADOPTED BUDGET as of September 19, 2017**

	Final Adopted Budget	Tax Revenue	NonTax Revenue
General Fund	309,151,488	178,065,000	131,086,488
Special Revenue	712,844,711	18,386,490	694,458,221
Capital Projects	880,000	-	880,000
Total Revenue	1,022,876,199	196,451,490	826,424,709
Total Revenue	1,022,876,199	196,451,490	826,424,709
			-
Less General Fund Interest	(3,084,670)		(3,084,670)
Less Special Revenue Interest	(546,800)		(546,800)
Less Capital Projects Interest	(30,000)		(30,000)
Total Revenue from Interest	(3,661,470)		(3,661,470)
Total Revenue less Interest	1,019,214,729	196,451,490	822,763,239
			-
<u>Re-allocation Interest based on Tax vs NonTax</u>			
Percentage of Total Revenue - less interest	100.00%	19.27%	80.73%
£ Allocation of Interest	3,661,470	705,741	2,955,729
Total Revenue less Interest	1,019,214,729	196,451,490	822,763,239
Adjusted estimated Revenue	1,022,876,199	197,157,231	825,718,968
	-		-

£ Interest computed on total budget percentage ratio excluding interest  
Use percentage to distribute interest between proceeds and  
non-proceeds

A scenic landscape at sunset or sunrise. The sun is low on the horizon, creating a bright glow and lens flare. The sky is filled with soft, golden clouds. In the foreground, there is a field of tall grass. On the right side, the silhouette of a barn is visible against the bright sky.

# **Recommended Final Budget 2017-2018**

**Jody Hayes  
Chief Executive Officer**

**September 19, 2017**

*Striving together  
to be the best!*



# Budget Strategies

- Final Budget is intended to address:
  - Federal and State Budget impacts
  - Year-end close impacts
  - Critical and time-sensitive adjustments
  - Requests deferred from Proposed Budget



# New in the 2017-2018 Final Budget

- Performance Outcomes
  - Financial
    - Summary of Department Financial History/Actuals
    - Fund Balance Five-Year Review
  - Community/Department Operations

# Introduction

- Recommended Final Budget
  - Built upon positive 2016-2017 year-end close
    - \$4.1 million unassigned fund balance
  - Provides confidence in sustainable operations
    - General Fund Balance Policy
    - Revenue Stabilization
    - HR Training and Development

# Budget Overview

- Recommended Final Budget includes:
  - Appropriations increase of \$82.9 million (7%)
  - Increase in revenue of \$68.1 million (6.1%)
  - Net County Cost carryover of \$2.2 million
  - Staffing increase of 33 positions

# Board Priorities

- A Safe Community
- A Healthy Community
- A Strong Local Economy
- A Strong Agricultural Economy/Heritage
- A Well Planned Infrastructure System
- Efficient Delivery of Public Services
- Effective Partnerships

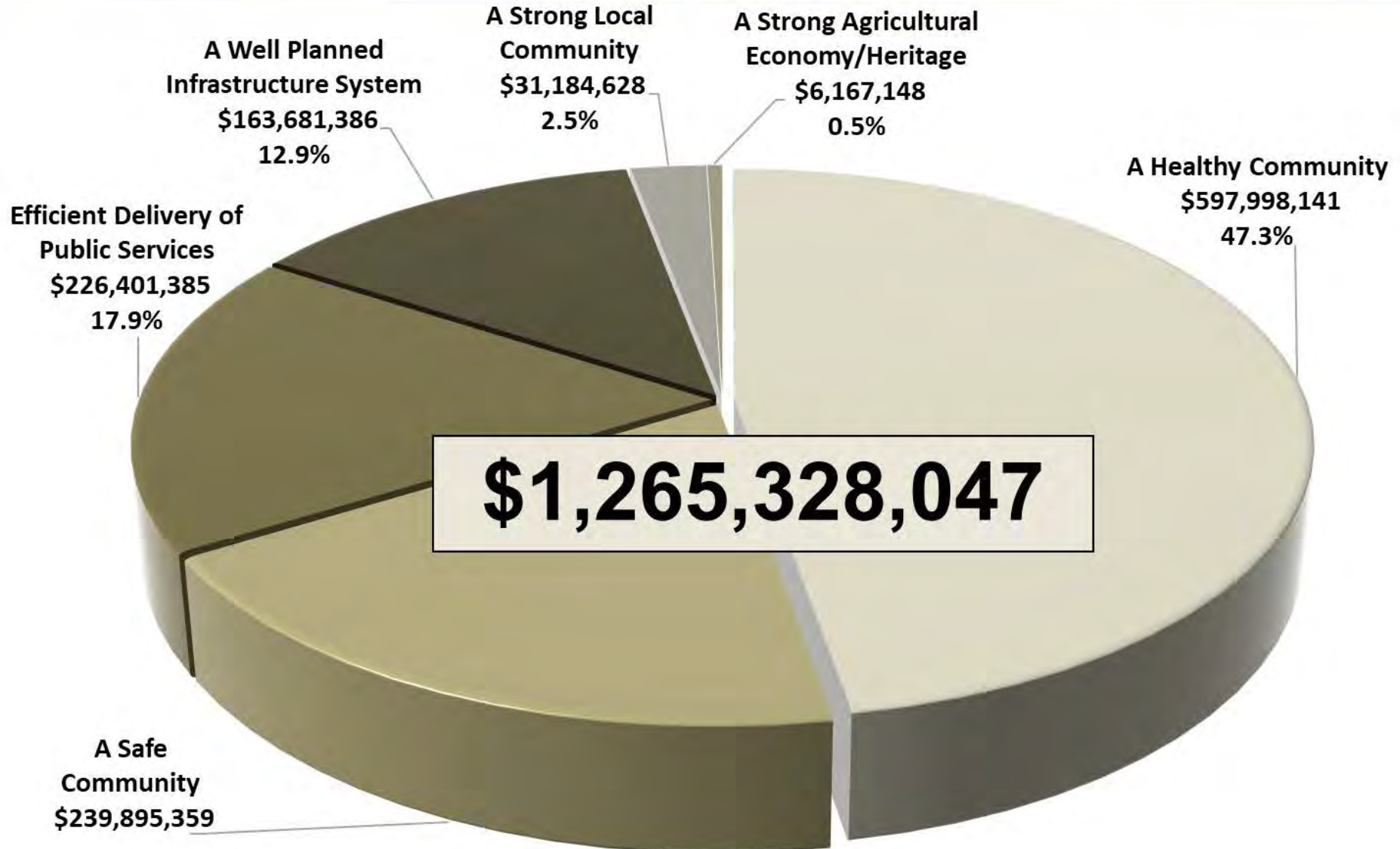
*New Board priorities aligned with the Focus on Prevention Initiative will be implemented effective January 1, 2018*

# Budget Comparison

All Funds	2016-2017	2017-2018	2017-2018
	Adopted Final Budget	Adopted Proposed Budget	Recommended Final Budget
Total Appropriations	\$ 1,133,223,670	\$ 1,182,385,239	\$ <b>1,265,328,047</b>
Total Revenue	\$ 1,090,451,186	\$ 1,124,359,603	\$ <b>1,192,446,520</b>
Fund Balance	\$ 42,772,484	\$ 58,025,636	\$ <b>72,881,527</b>

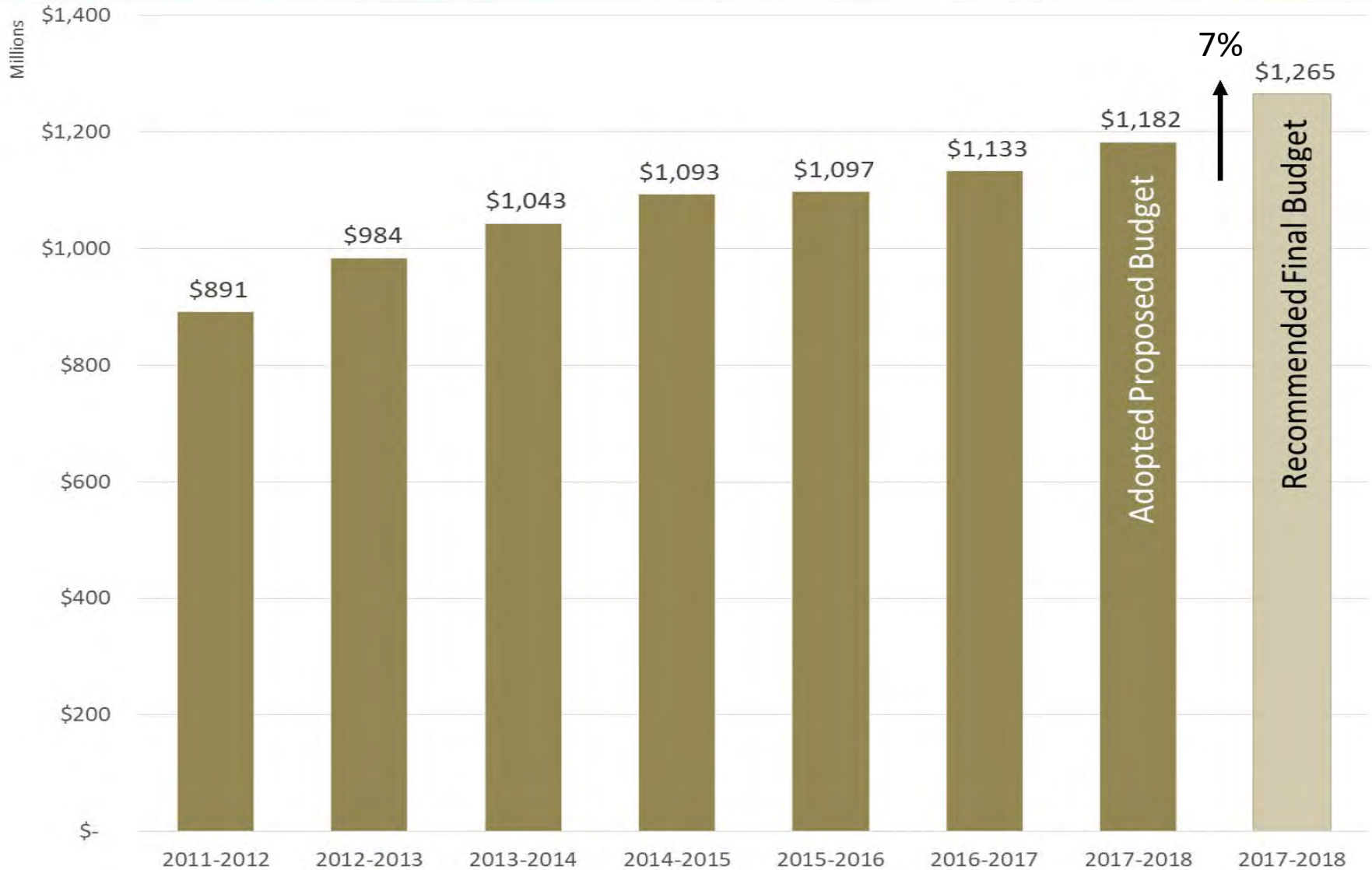
- An increase of \$82.9 million or 7%
  - 2017-2018 Adopted Proposed Budget

# Final Budget Appropriations

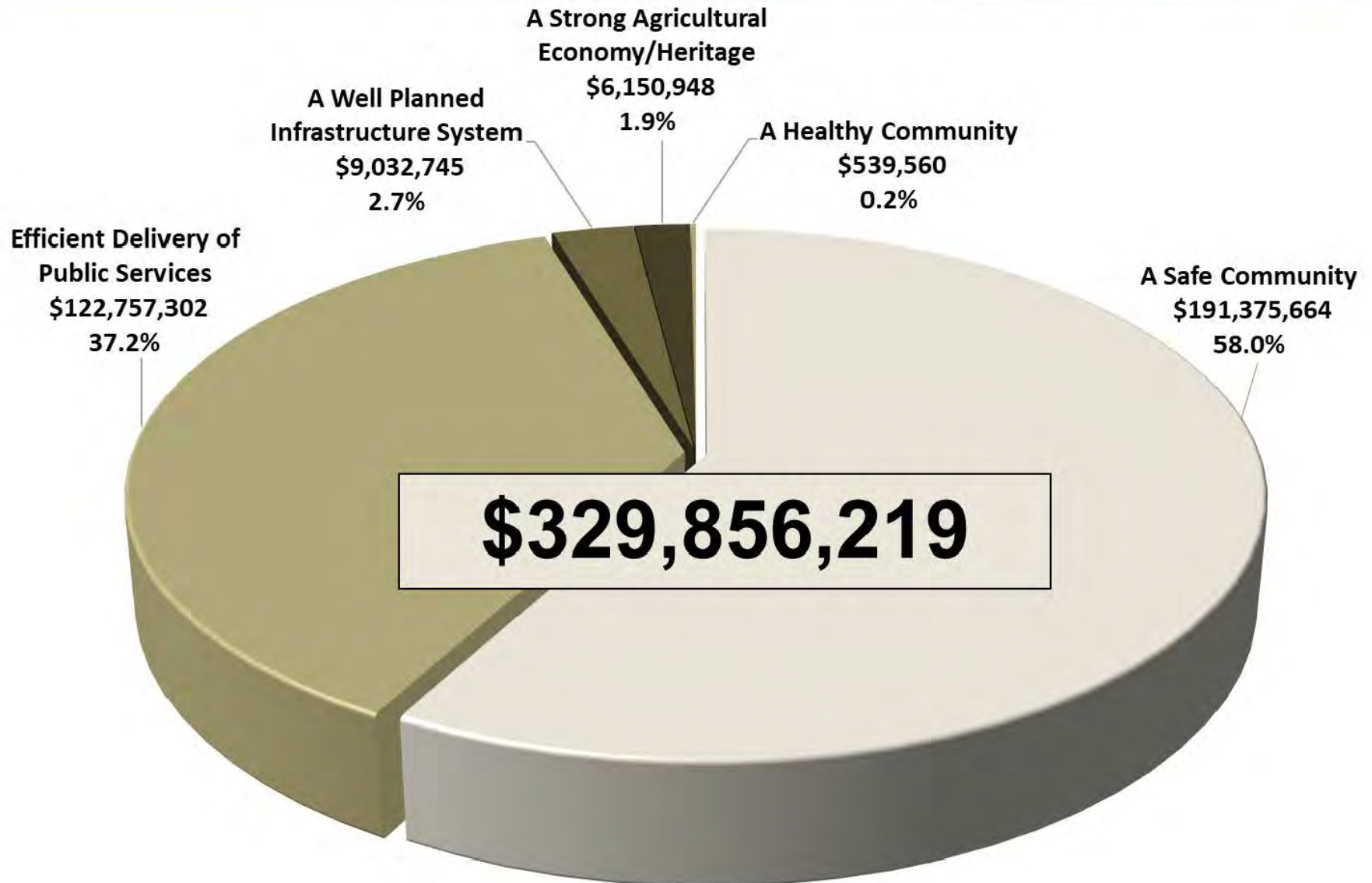




# Budget Appropriations – All Funds

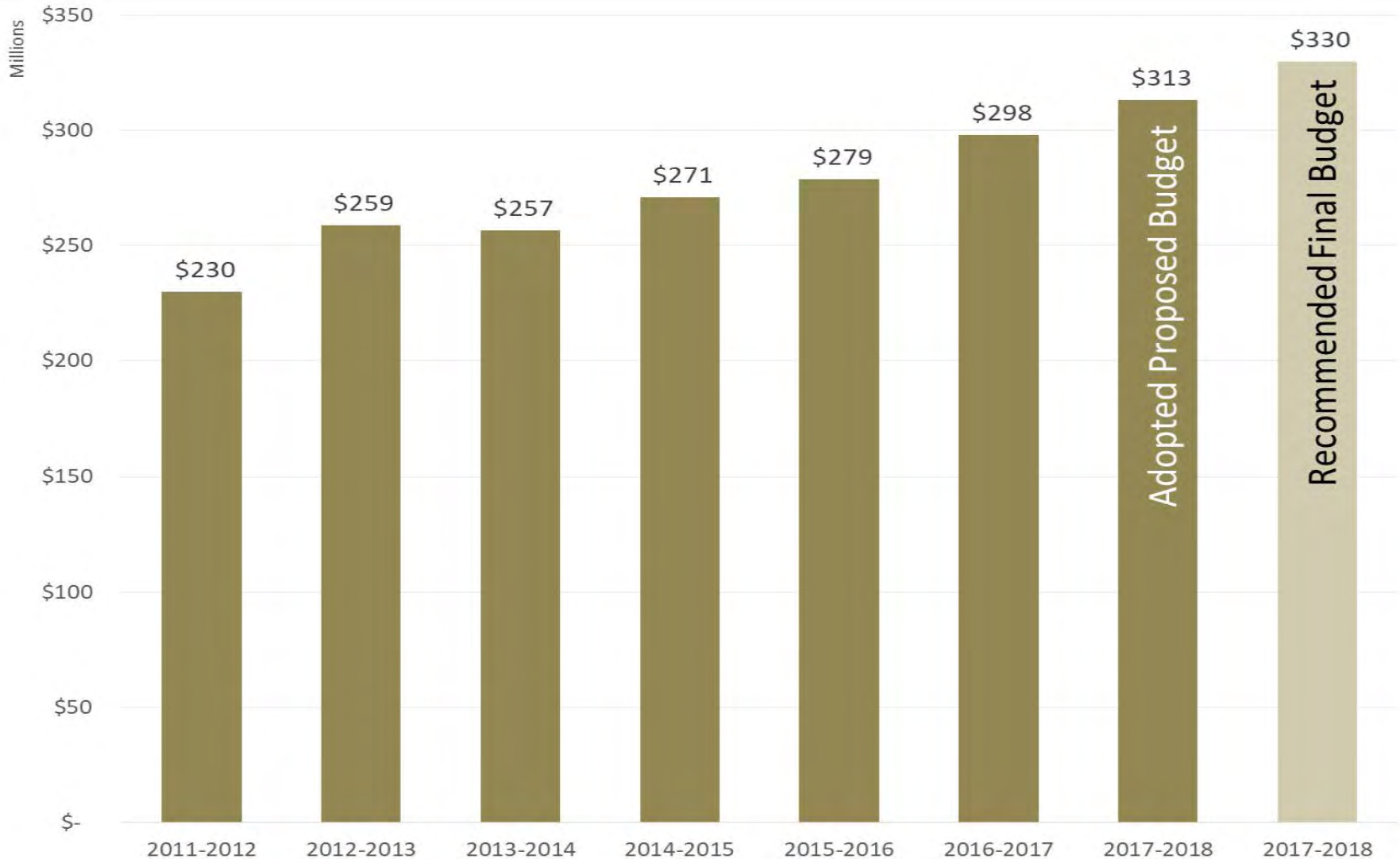


# General Fund Appropriations by Priority

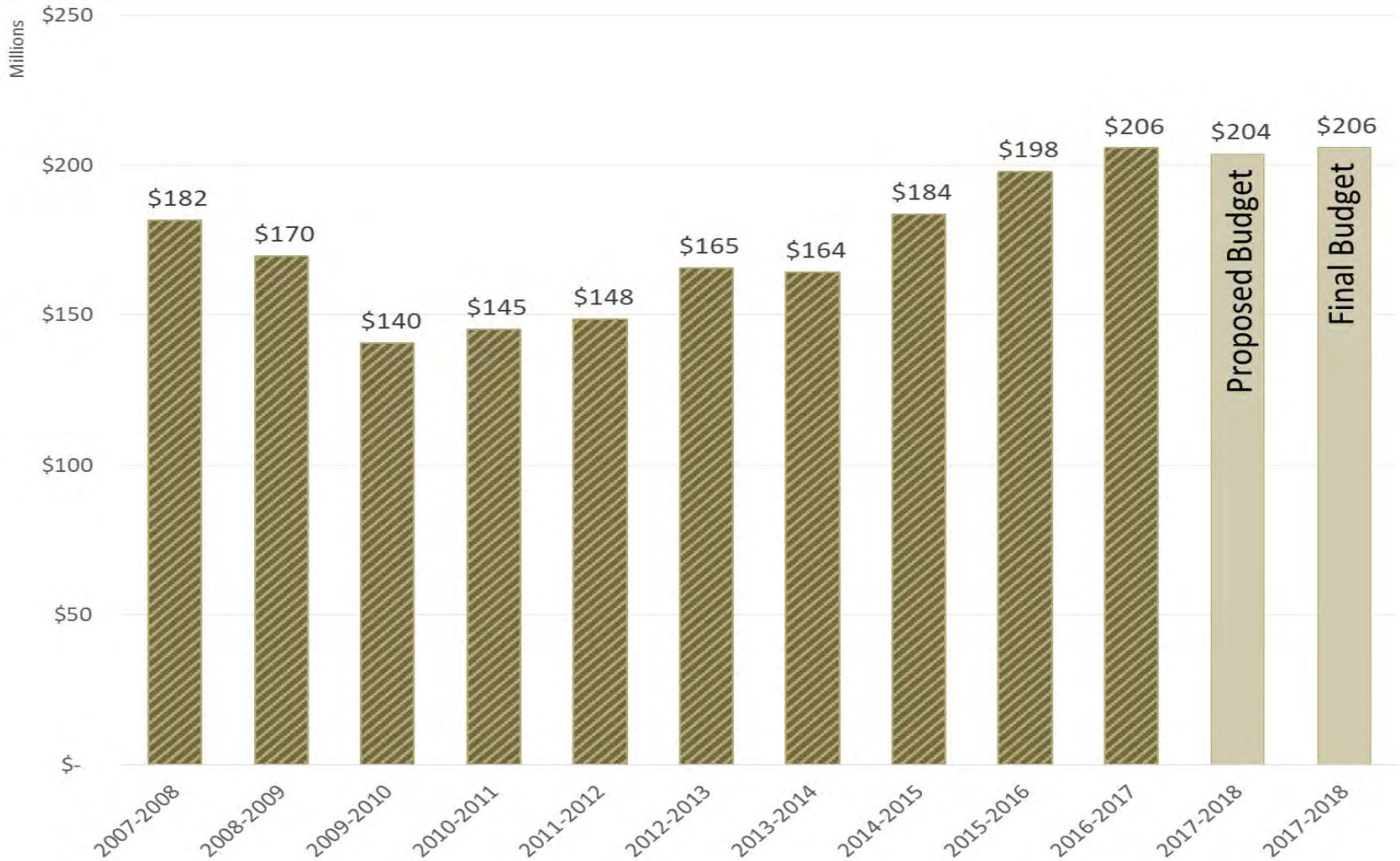




# Budgeted General Fund Appropriations



# Total Discretionary Revenue





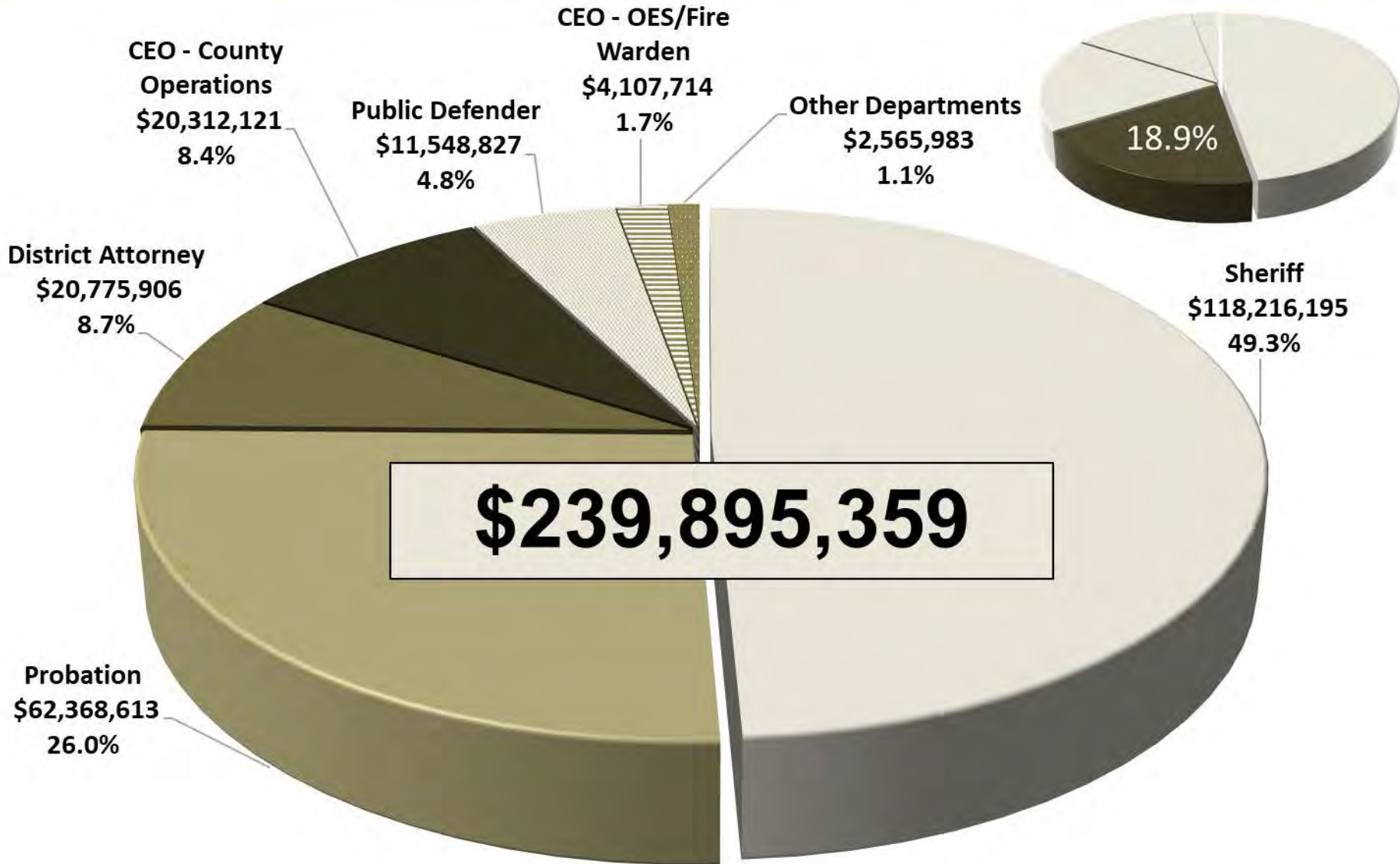
# General Fund Long-Range Model



# A Safe Community

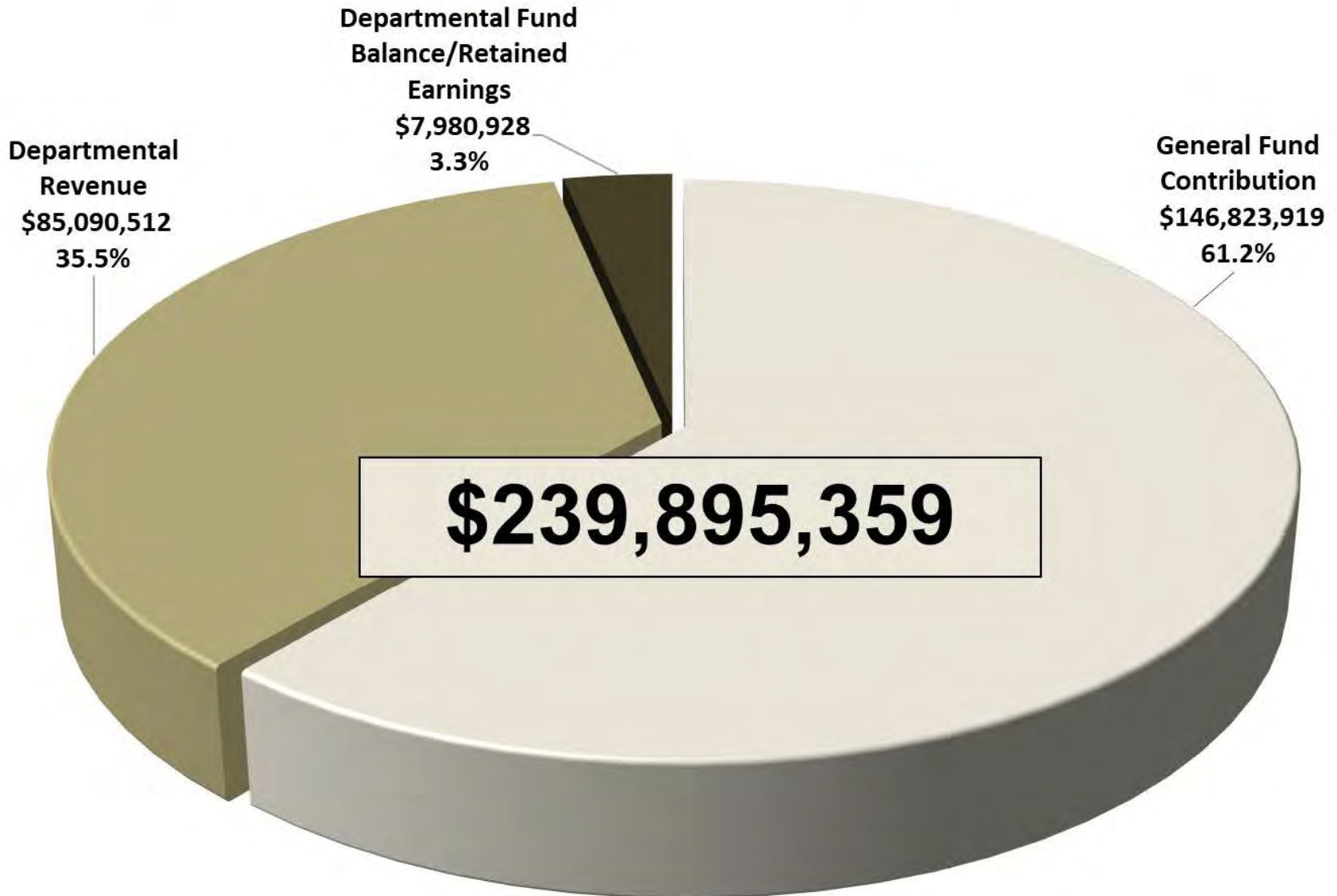
- CEO-OES/Fire Warden
- District Attorney
- Grand Jury
- CEO—County Ops
  - Jail Medical
  - County Court Funding
- Probation
- Public Defender
- Sheriff

# A Safe Community - Appropriations





# A Safe Community – Funding Sources



# A Safe Community

- Public Safety Restoration (PSR) Update
  - PSR Phase III fully implemented
  - \$8 million increased funding in base budgets
  - 84 allocated positions
    - 77 filled as of June 30, 2017

# A Safe Community

- CEO – OES/Fire Warden
  - Emergency Operations Center (EOC) improvements
    - Phase II of Capital Improvement Plan
    - Perimeter security enhancements



# A Safe Community

- District Attorney
  - Enhance overall support, supervision, and performance of prosecutors/investigators
    - Create a paper-light office
    - Information Technology improvements
    - Prosecutor staffing level comparison to survey counties

# A Safe Community

- Probation

- Focus on recruitment/retention

- Improvement to data collections and programs

- Computers, licenses, and mobile data terminals
    - CCP Data Warehouse
    - Computer lab for juveniles

## *Staffing*

+1 Position

- Compliance

-3 Positions

- Reduced Funding

- Non-renewed contract

# A Safe Community

- Public Defender
  - Focus on Prevention/Strengthening Families
  - Nearly 15,000 felony filings per 28 attorneys
  - Assist clients to access housing and employment
    - 221 expungement requests filed in 2016-2017

# A Safe Community

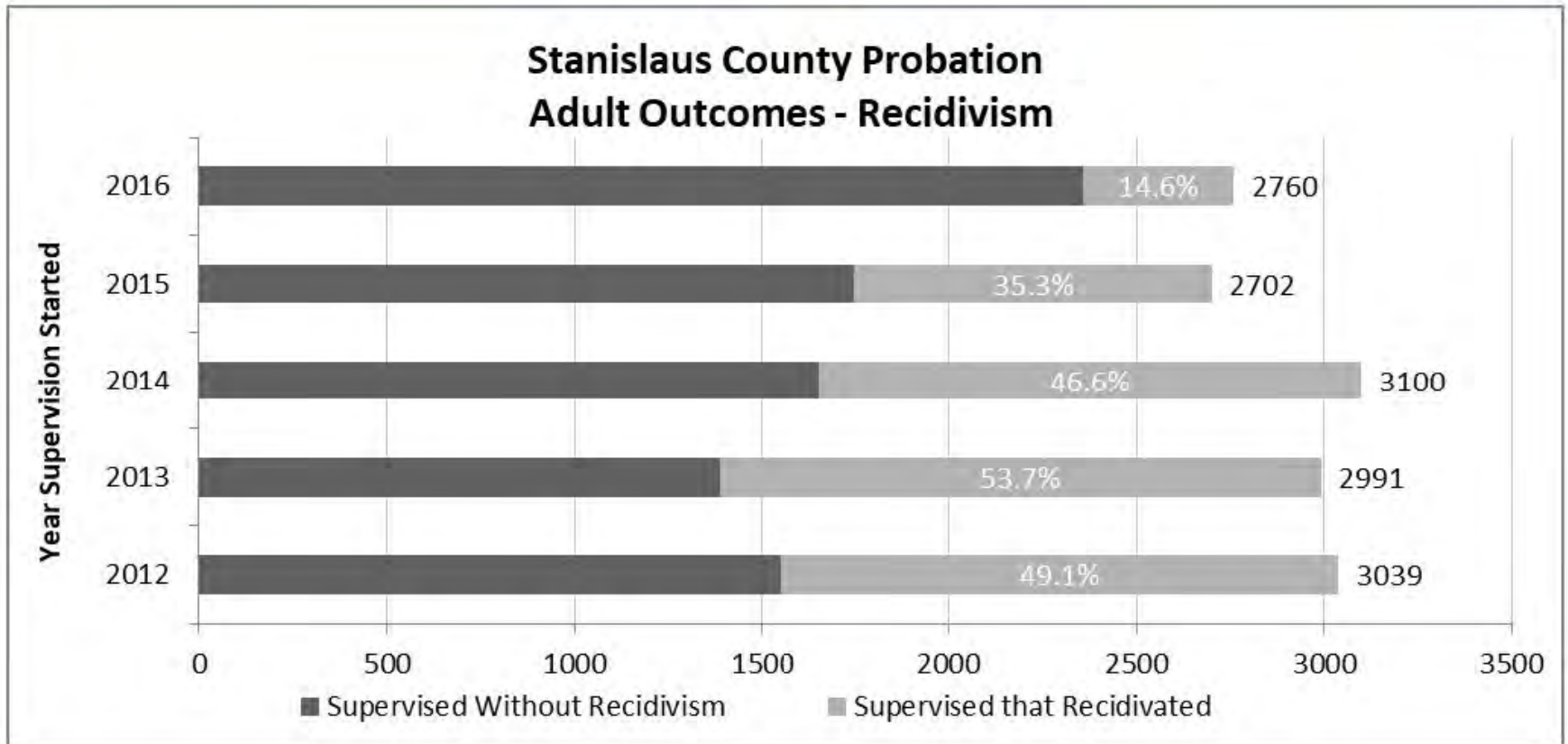
- Sheriff
  - Increasing service and staffing levels
    - New recruitment/retention methods
    - Updated equipment
    - Projects and maintenance
    - Programming space for inmates
    - Phased opening of new jail

## *Staffing*

+4 Positions

- Contractual Agreements
- State Title 15 Mandates

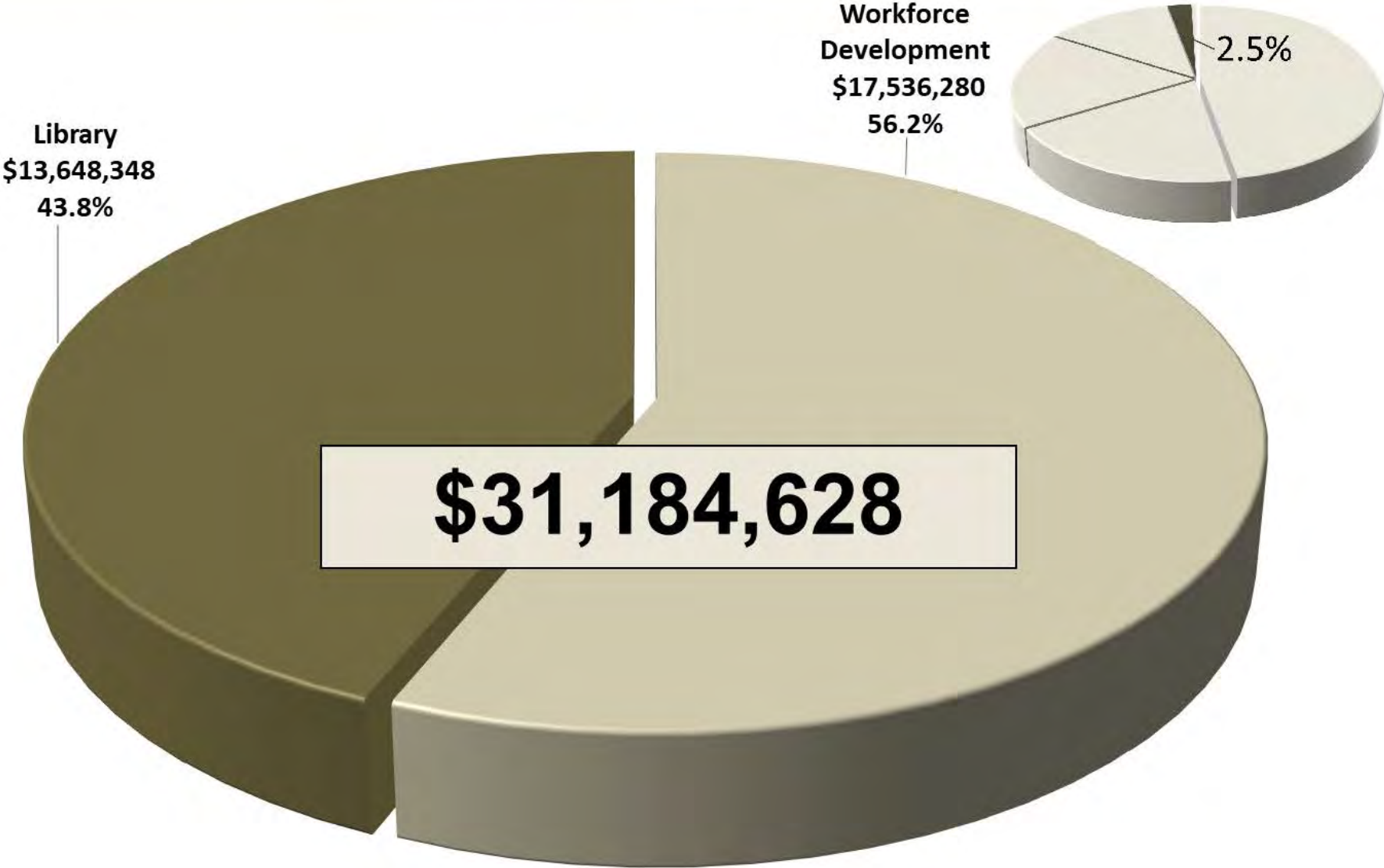
# Performance Outcomes



# A Strong Local Economy

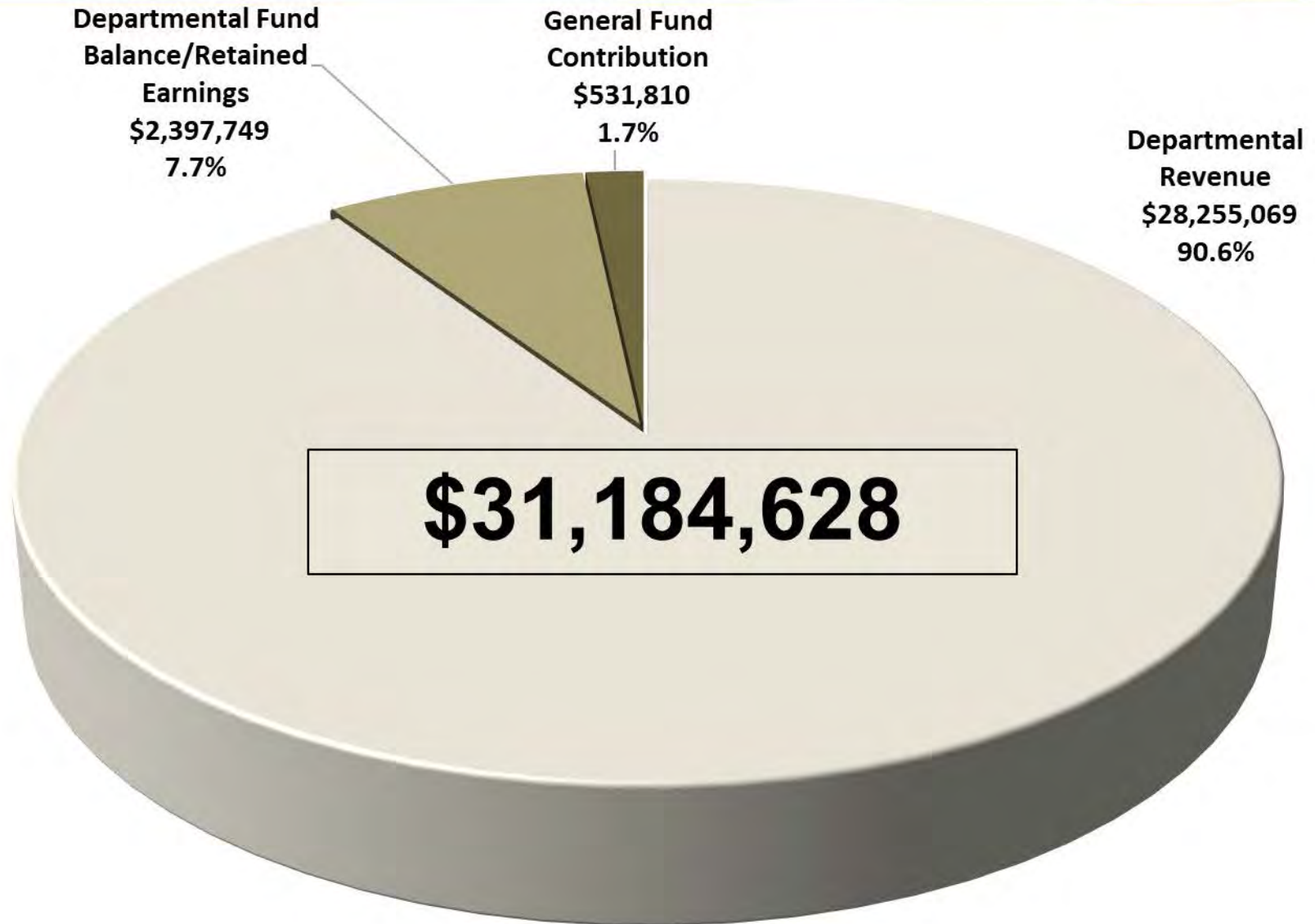
- CEO-Economic Development Bank
- Library
- Workforce Development

# A Strong Local Economy - Appropriations





# A Strong Local Economy – Funding Sources





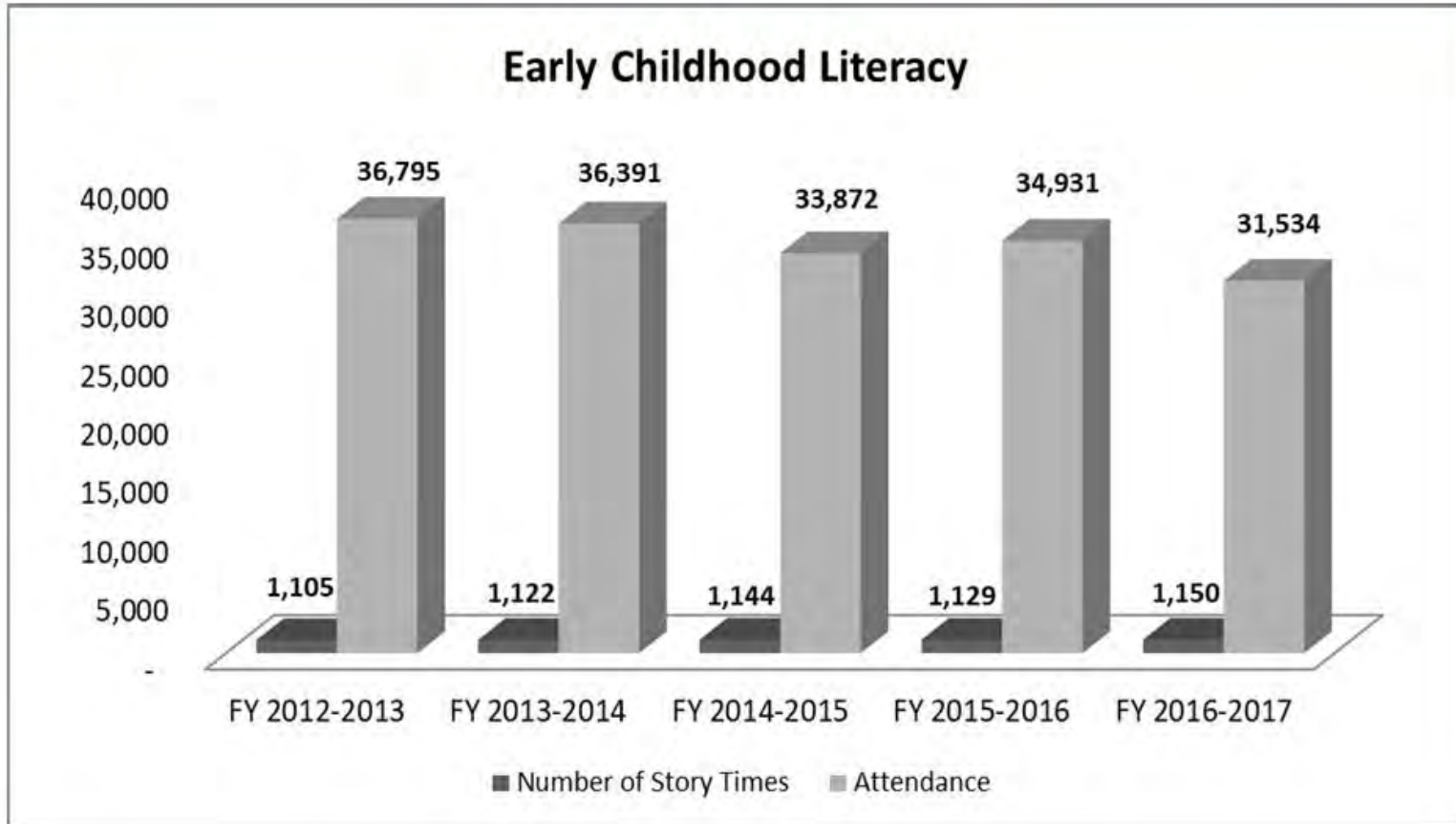
# A Strong Local Economy

- Library
  - Expanded services to customers
    - Turlock Library expansion project
    - New Empire Library
    - Maker Space at the Modesto Library
    - Remodel Modesto Library

# A Strong Local Economy

- Workforce Development
  - Ensuring a skilled workforce
    - Strengthen the existing workforce
    - Develop future talent
    - Support business need
    - Track long-term employment retention

# Performance Outcomes

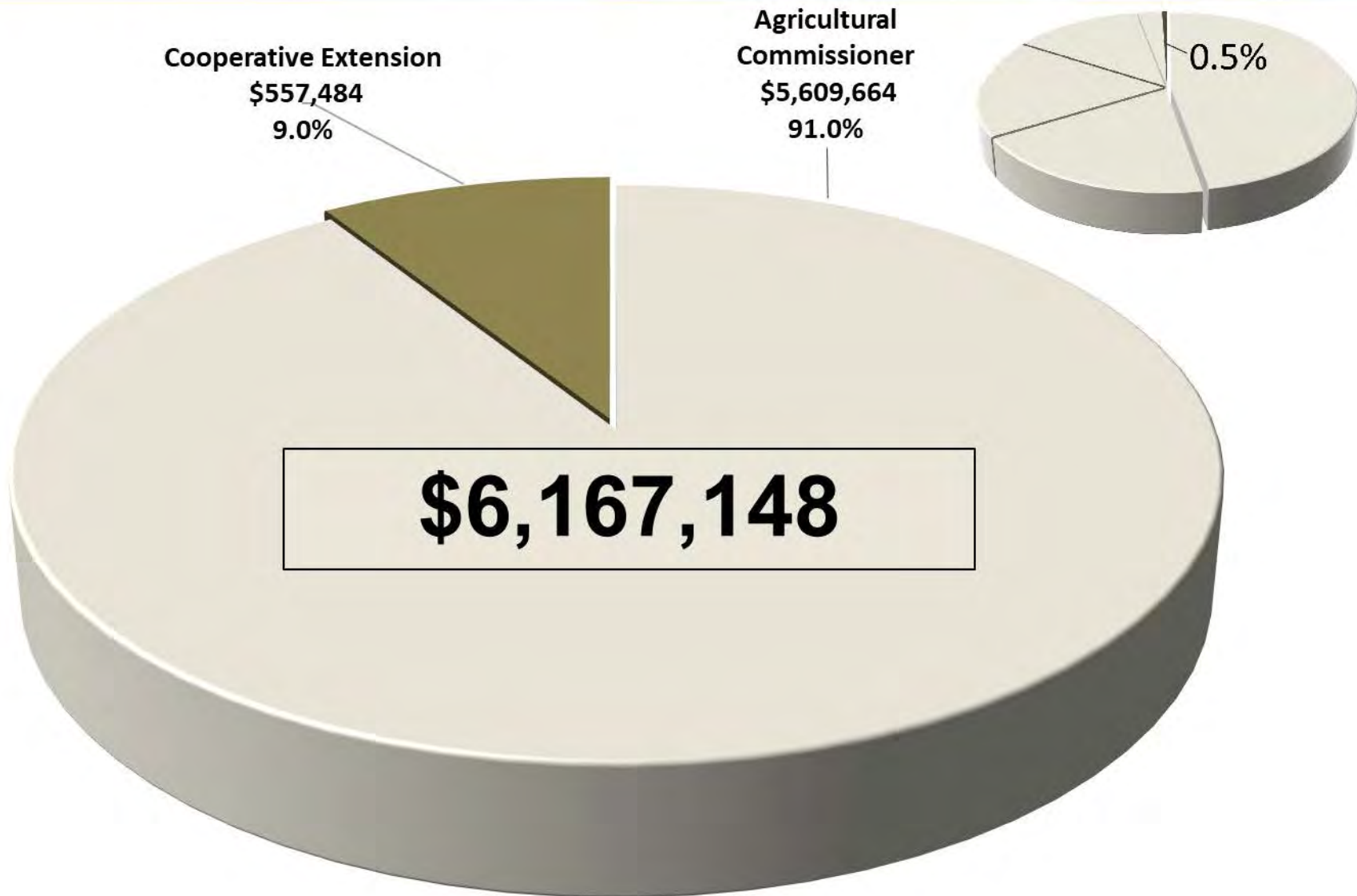


# A Strong Agricultural Economy/Heritage

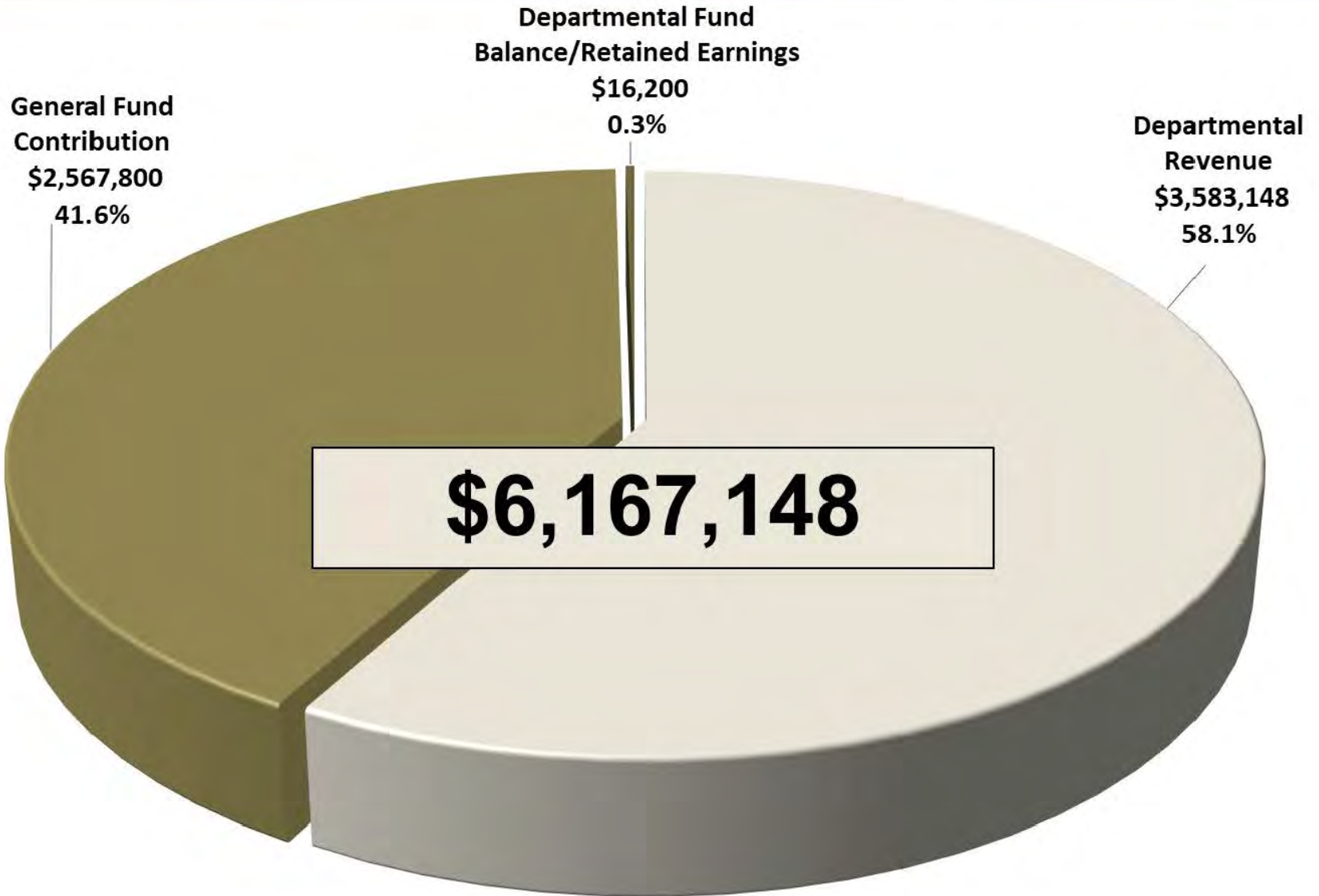
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- Agricultural Commissioner
- UC Cooperative Extension

# A Strong Agricultural Economy/Heritage - Appropriations



# A Strong Agricultural Economy/Heritage – Funding Sources



# A Strong Agricultural Economy/Heritage

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- Agricultural Commissioner
  - Facility upgrades - using savings
  - Phytosanitary certificate inspections/certificates
  - Pest detection activities

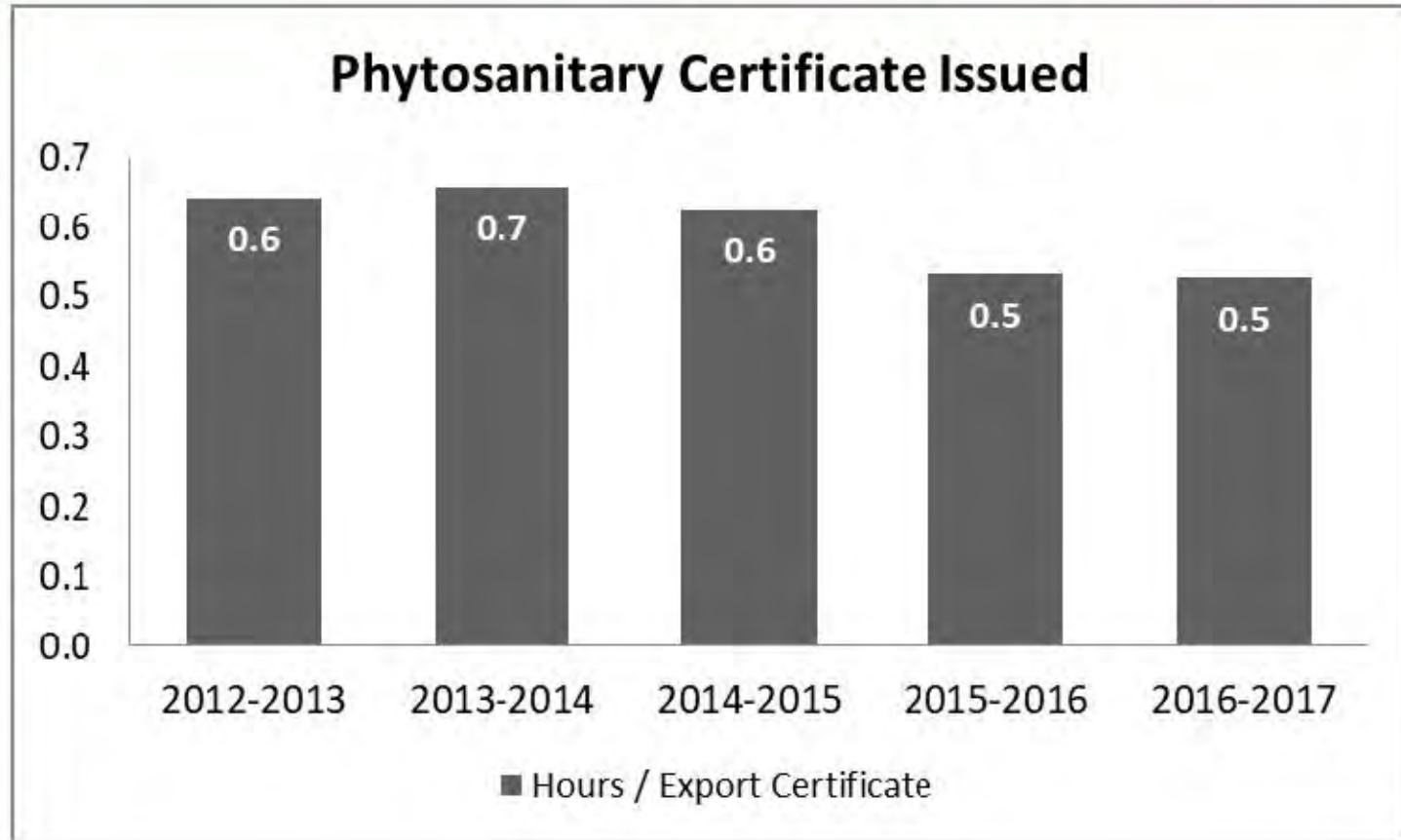


# A Strong Agricultural Economy/Heritage

- UC Cooperative Extension
  - Increase research in pomology
  - Increase diversity of youth membership in 4-H
  - Deliver precise, weekly crop water use reports
  - Research brown marmorated stink bug



# Performance Outcomes

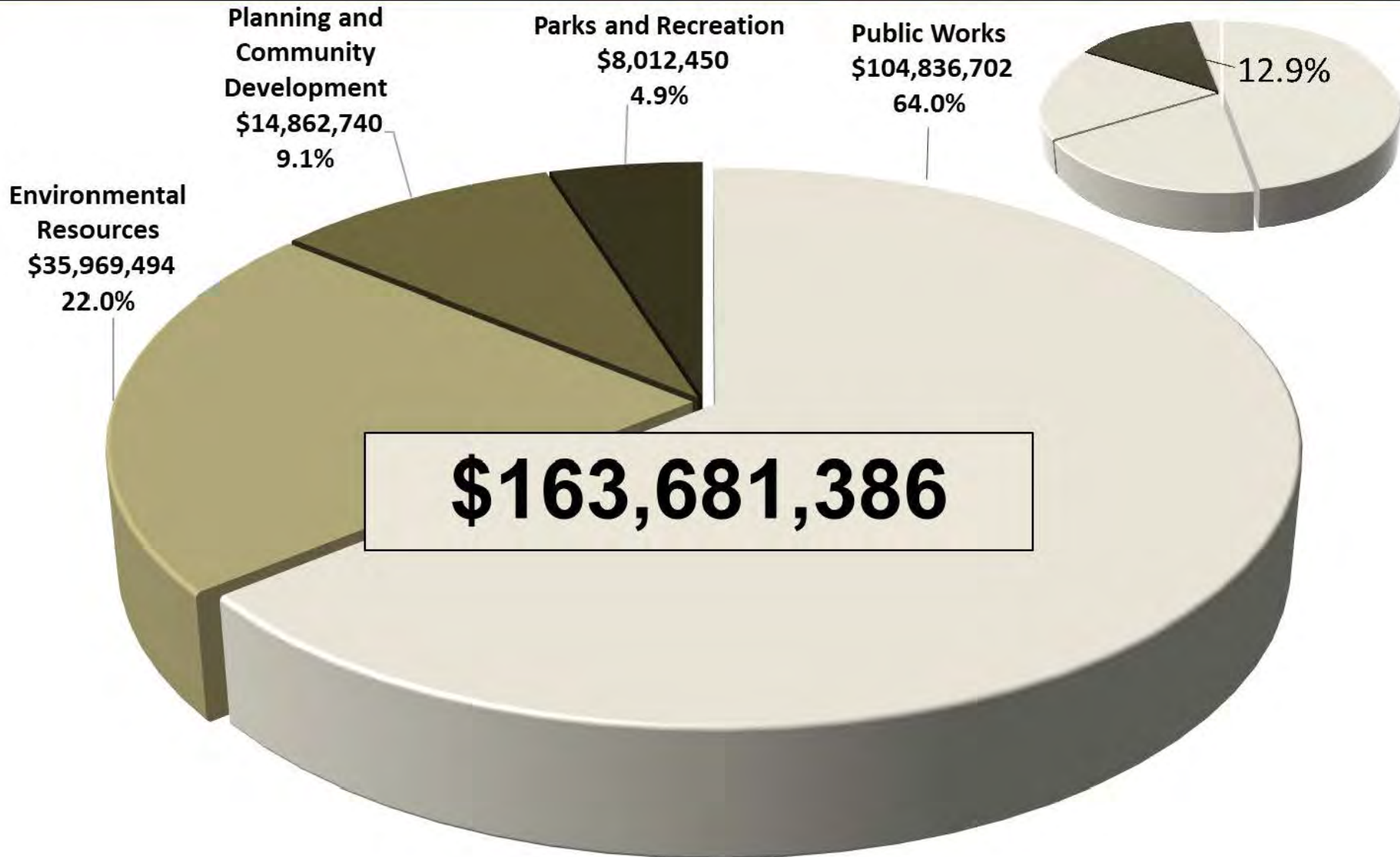


# A Well Planned Infrastructure System

- Environmental Resources
- Parks and Recreation
- Planning and Community Development
- Public Works

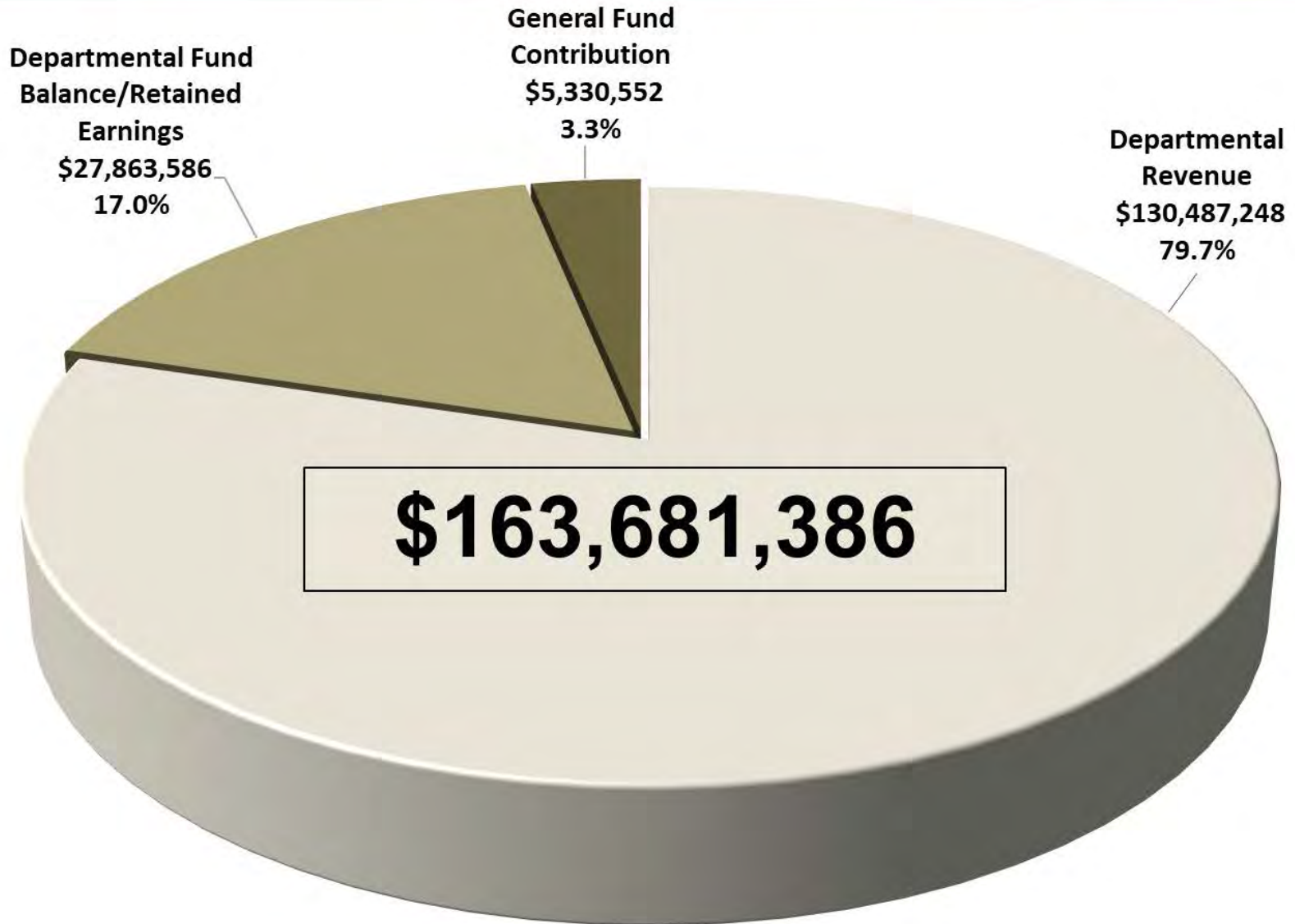
# A Well Planned Infrastructure System

## - Appropriations



# A Well Planned Infrastructure System

## - Funding Sources



# A Well Planned Infrastructure System

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- Environmental Resources
  - Sustainable Groundwater Planning (SGWP) Grant
    - Sustainable management of groundwater resources
    - Programmatic Environmental Impact Report (PEIR)

# A Well Planned Infrastructure System

- Parks and Recreation
  - Align priorities to Department mission
    - Develop and manage parks and recreation facilities
    - Marketing plan focused on improved performance
    - Special events and awareness campaigns



# A Well Planned Infrastructure System

- Planning and Community Development
  - Core services
    - Permitting of land use and development
  - Special Revenue Grants
    - Emergency Solutions Grants – Homeless Rapid Rehousing

# A Well Planned Infrastructure System

- Public Works

- Maximize Federal, State, and Measure L funding

- Maintenance of transportation infrastructure
    - Address backlog of roadway and bridge maintenance
    - Flood mitigation
    - Repairs, improvements, and preventive maintenance

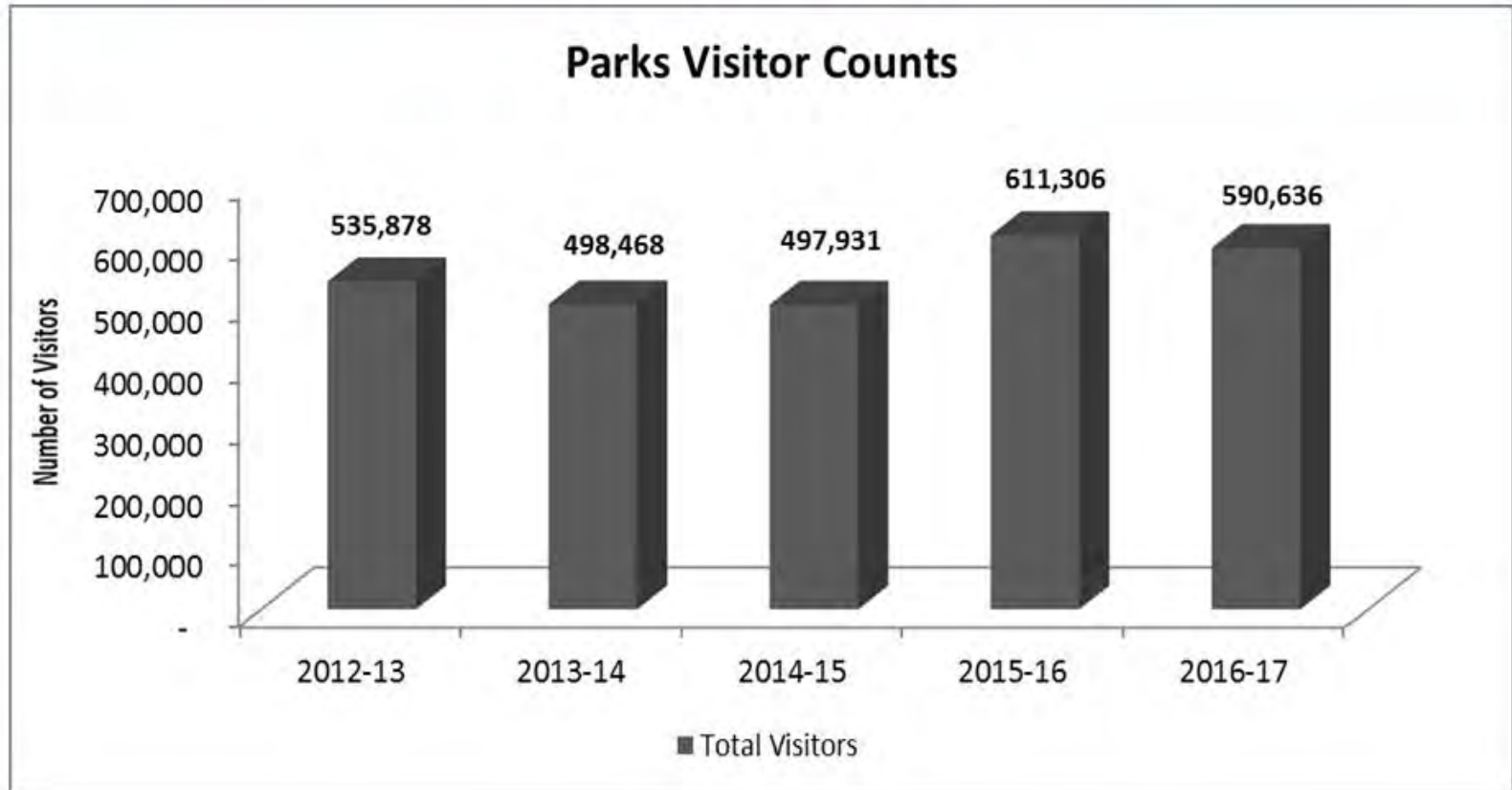
## *Staffing*

+3 Positions

- Measure L
- SB1
- Increased demand



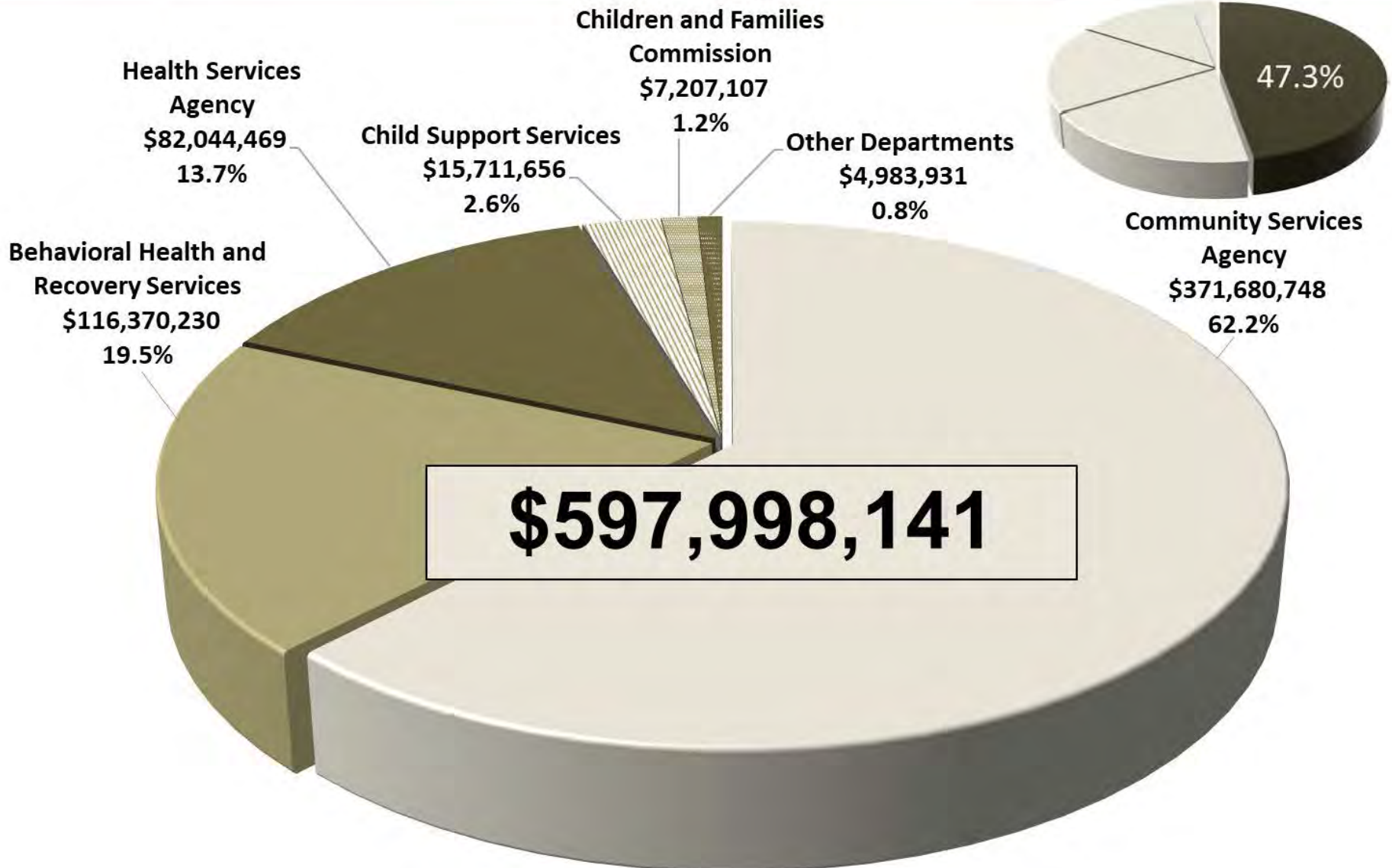
# Performance Outcomes



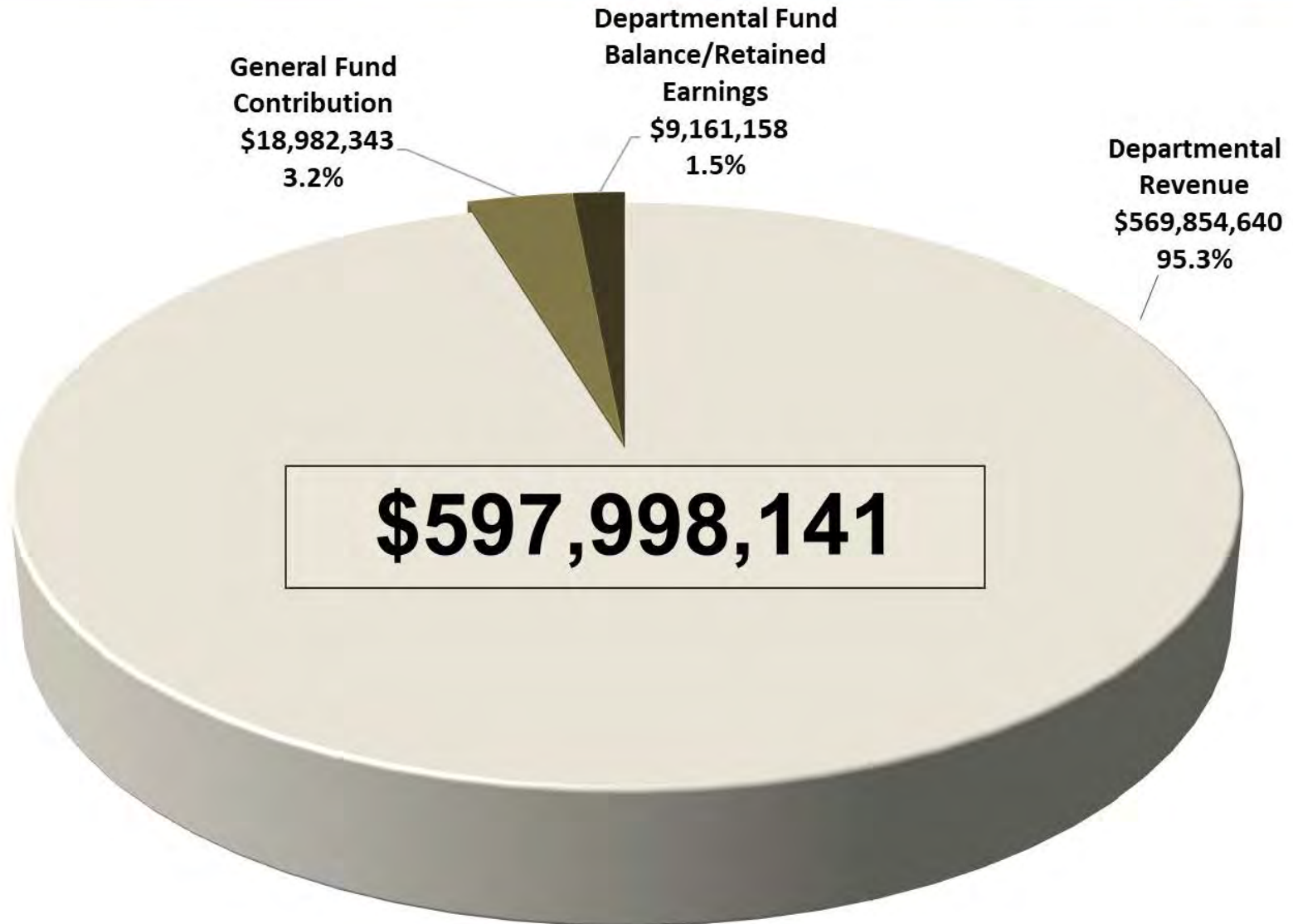
# A Healthy Community

- Department of Aging and Veterans Services
- Behavioral Health and Recovery Services
- Chief Executive Office – Stanislaus Veterans Center
- Child Support Services
- Children and Families Commission
- Community Services Agency
- Health Services Agency

# A Healthy Community - Appropriations



# A Healthy Community – Funding Sources



# A Healthy Community

- Department of Aging and Veterans Services
  - Senior Meals Program
    - Howard Training Center
    - Meal Services five days per week
    - 12 Congregate Meal sites throughout County
  - Move to Stanislaus Veterans Center

# A Healthy Community

- Behavioral Health and Recovery Services
  - Improve department efficiencies
  - Quality of treatment provided
  - Patient success
  - Fiscal oversight
  - Laura's Law Pilot development

## *Staffing*

+16 Positions

- Quality
- Patient success
- Fiscal oversight



# A Healthy Community

- Child Support Services
  - Providing support to families
  - Enhanced services through Sustainability Plan
  - Focus on Prevention and Strengthening Families
  - Three-year planning and assessment

# A Healthy Community

- Children and Families Commission
  - Reduce repeat child maltreatment
  - Increase school-readiness
  - Maximize children's health care
  - Increase healthy births



# A Healthy Community

- Community Services Agency
  - Program services and support
  - Community Services Facility (CSF) master plan
  - CalFresh food and nutrition
  - In-Home Supportive Services (IHSS)

## *Staffing*

+4 Positions

- Compliance
- Outstations

# A Healthy Community

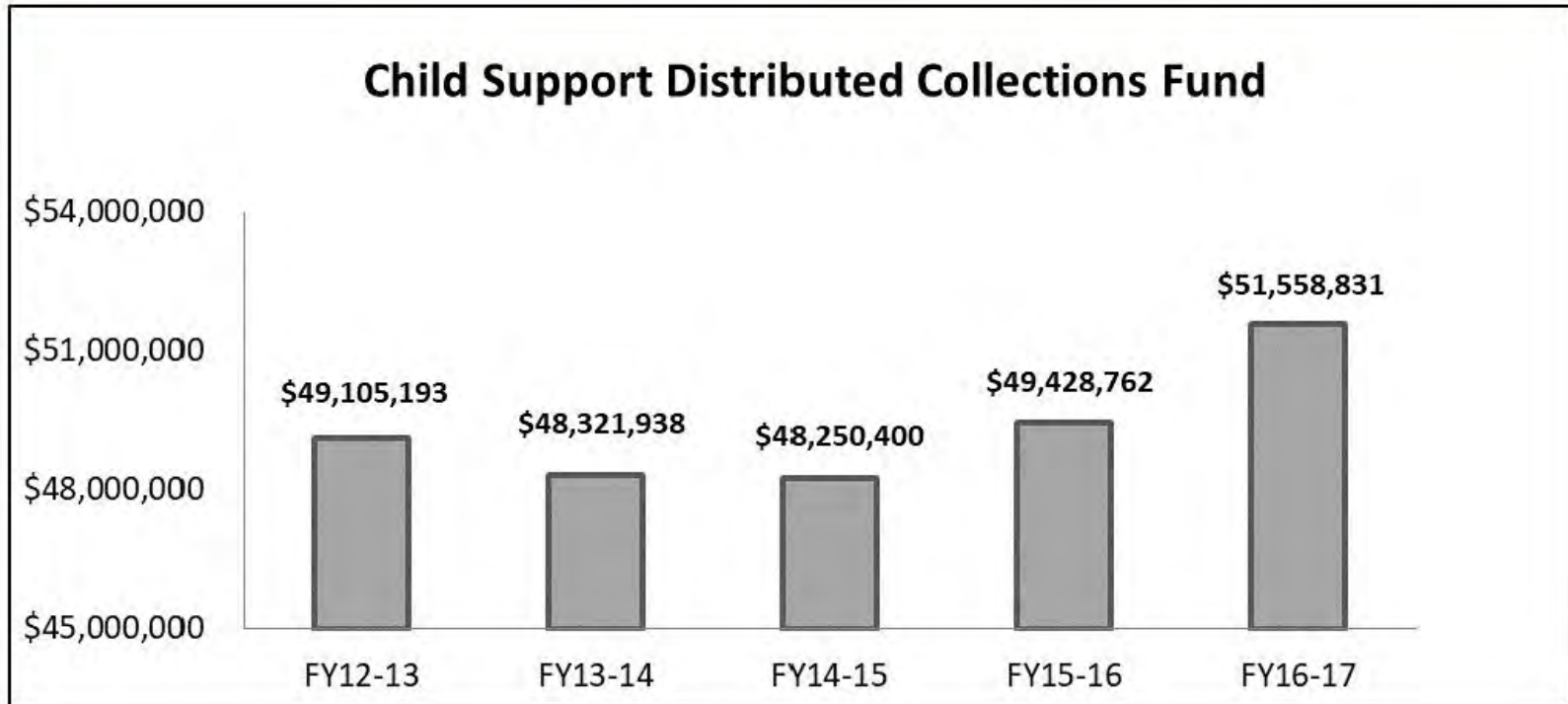
- Health Services Agency
  - Visioning Project
    - Business and master facility plan
    - Continuous improvement
    - Strategic approach to future planning
    - Efficient service delivery

## *Staffing*

+2 Positions

- Facilities maintenance
- Increase efficiencies

# Performance Outcomes

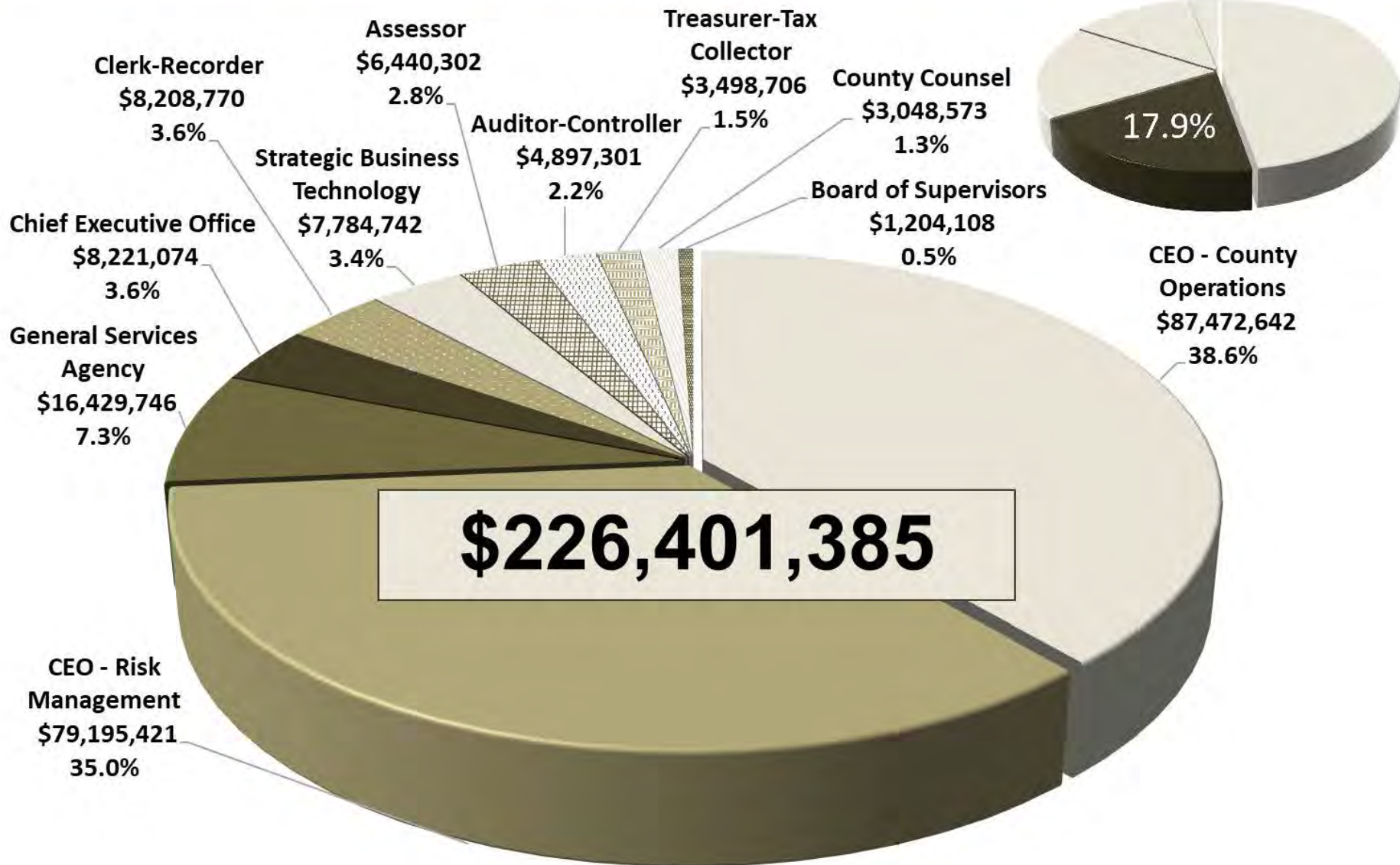


# Efficient Delivery of Public Services

- Assessor
- Auditor-Controller
- Board of Supervisors
- Chief Executive Office
- CEO-Risk Management  
Self-Insurance Funds
- Clerk-Recorder
- County Counsel
- General Services Agency
- Strategic Business  
Technology
- Treasurer-Tax Collector

# Efficient Delivery of Public Services

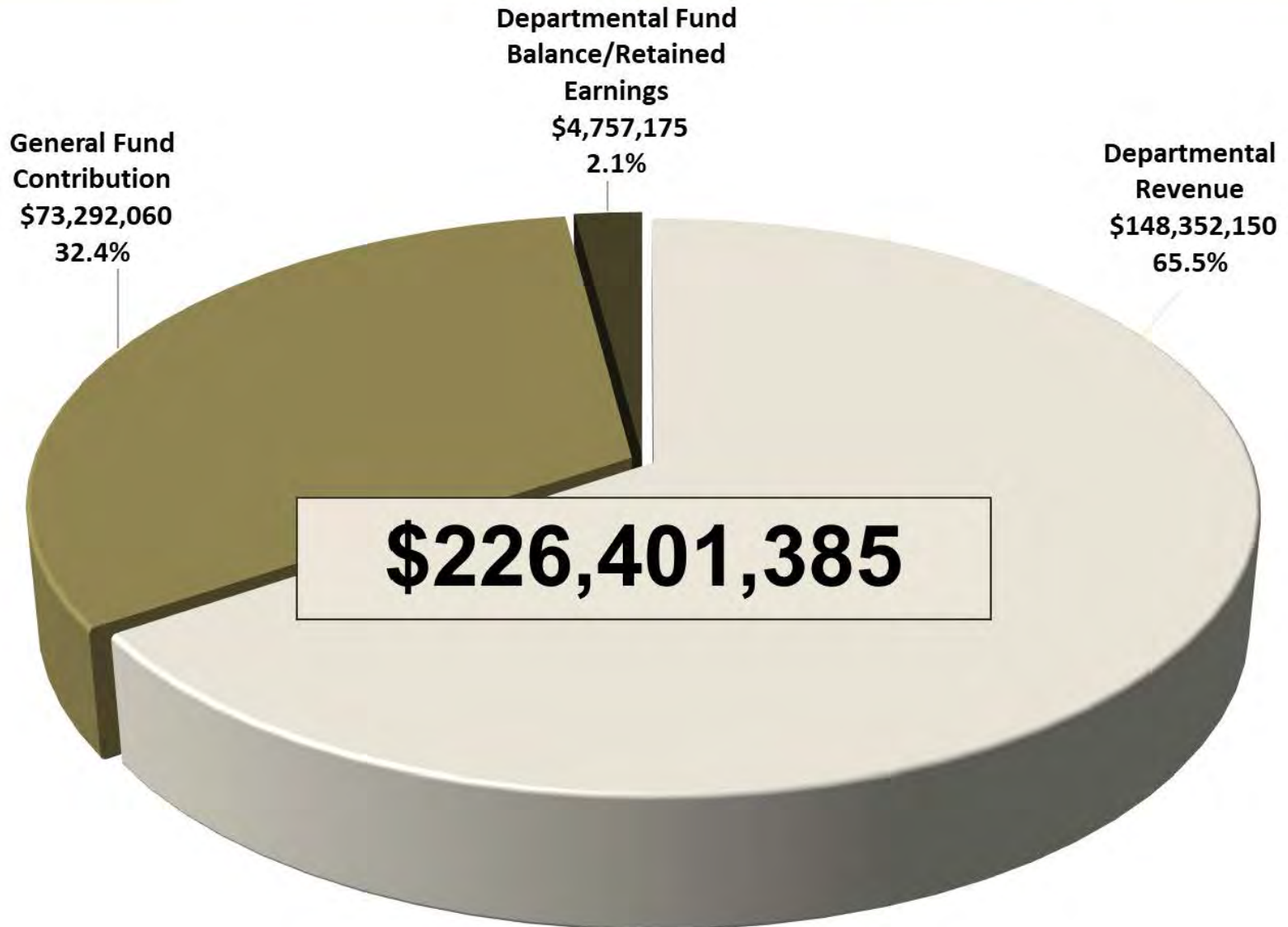
## - Appropriations





# Efficient Delivery of Public Services

## - Funding Sources



# Efficient Delivery of Public Services

- Assessor
  - Maintain trained, professional staff
    - Online courses, GoTo meetings, and webinars
  - Succession planning
  - Assessment Analyst Certification

# Efficient Delivery of Public Services

- Auditor-Controller

- Upgrade to PeopleSoft 9.2
- Electronic solution for Cost Plan
- Accounting/management user group

## *Staffing*

+2 Positions

- Training
- Technical Support



# Efficient Delivery of Public Services

- Board of Supervisors
  - Field Representative coverage
    - Restoration of staff hours
    - Supports response to constituent requests

# Efficient Delivery of Public Services

- Chief Executive Office
  - Focus on Prevention operations
  - County budget processes/training
  - SB 1022 REACT Center completion
  - Master Planning
  - Human Resources re-branding
  - Performance visioning

## *Staffing*

+2 Positions

- TSP General Maintenance

# Efficient Delivery of Public Services

- CEO – Risk Management/Self-Insurance Funds
  - Implement Absence Management module
  - Employee benefits process improvements
  - Monitor safety compliance
  - Wellness Program employee engagement

# Efficient Delivery of Public Services

- Clerk-Recorder

- Increase service levels to meet demand

- Passport processing
    - Recorded document requests
    - Registered voters and votes cast

***Staffing***

+3 Positions

- Increased workloads

# Efficient Delivery of Public Services

- County Counsel
  - Meeting increased demand for legal services
    - General Legal Services
    - Juvenile Dependency and Social Services
    - Human Resources and Labor Law
  - High quality, cost-effective, ethical standards

# Efficient Delivery of Public Services

- General Services Agency
  - Enhance services provided to County departments
    - Installation of GPS equipment in County vehicles
    - Revise purchasing policies and procedures
    - Complete Arc Flash study

# Efficient Delivery of Public Services

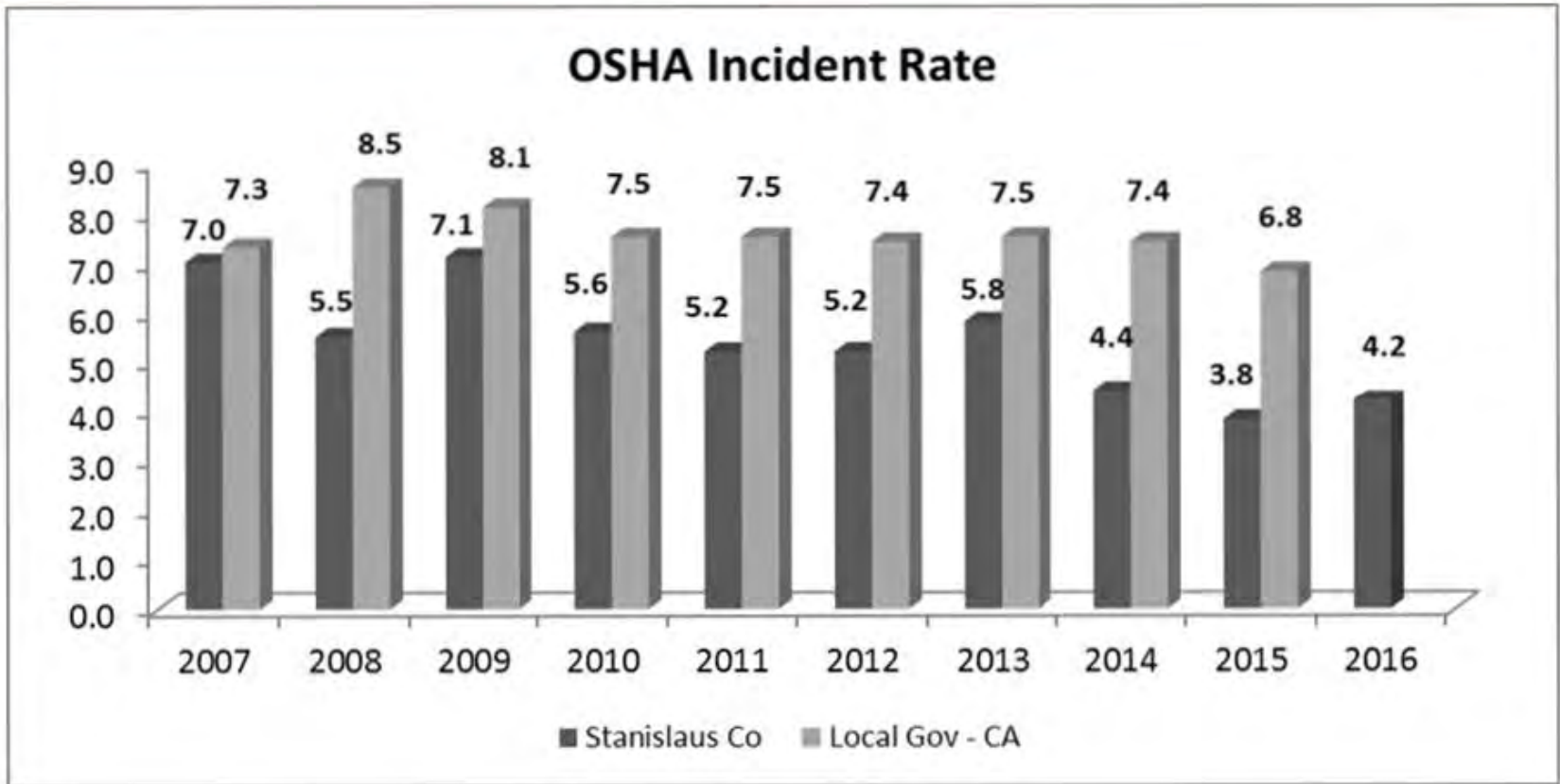
- Strategic Business Technology
  - Improve Information Technology services
    - Deployment of Office 365 Countywide
    - Countywide single sign-on solution
    - SBT Datacenter improvements
    - Information Technology training development

# Efficient Delivery of Public Services

- Treasurer-Tax Collector
  - Looking forward
    - Modern equipment and technology
    - Research software options for Revenue Recovery
    - Develop plan for lobby efficiency and accessibility



# Performance Outcomes



# Staffing

Staffing Allocation	Allocated Positions
2017-2018 Adopted Proposed Budget	4,429
Positions Added after Proposed Budget (Separate Agenda Items)	7
Total Current Authorized Positions	4,436
2017-2018 Final Budget Recommendation	33
Total Recommended Authorized Positions as of September 30, 2017	<b>4,469</b>

# Challenges and Opportunities

- Public Safety Center Expansion/Jail Staffing
- In-Home Supportive Services (IHSS) Impacts
- Visioning, Business and Facility Master Planning
- Human Resource Strategies
- Two-Year Budget Process
- Access Center Planning

# Stancounty.com/Budget

**Stanislaus County**  
CALIFORNIA

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Quick Links +

CUSTOMER CENTER  
TRANSLATE

## Budget

PREVIOUS BUDGETS    CAPITAL IMPROVEMENT PLANS    SEARCH DEPARTMENT... Q

Stanislaus County > Budget

### Current Budget

Budget Year 2016-2017

- [Adopted Final Budget](#)
- [Third Quarter Financial Report](#)
- [Mid Year Financial Report](#)

### 2016-2017 Final Budget

[VIEW THE CURRENT BUDGET AT A GLANCE](#)

How does the County prioritize its spending?

# Staff Recommendations

1. Accept the Recommended Final Budget for Fiscal Year 2017-2018 from the Chief Executive Officer.
2. Conduct the scheduled Public Hearing at 6:35 p.m. to receive public comment and input on the proposed spending plan.
3. Direct and approve any changes the Board of Supervisors may choose to make to the Recommended Final Budget and then adopt the Recommended Final Budget for 2017-2018.

# Staff Recommendations

4. Authorize the Chief Executive Officer and the Auditor-Controller to make the necessary technical adjustments to implement the Adopted Final Budget.
5. Direct the Chief Executive Officer and the Auditor-Controller to prepare the Adopted Final Budget document in accordance with State law and submit it to the State Controller prior to December 1, 2017.
6. Authorize the use of \$715,666 in Appropriations for Contingencies as described in the Recommended Final Budget by 4/5 vote of the Board of Supervisors.



# Staff Recommendations

7. Amend the Salary and Position Allocation Resolution to reflect the recommended changes in the Fiscal Year 2017-2018 Recommended Final Budget (as outlined in the Staffing Impacts section of this report and detailed in Attachment C), to be effective with the start of the first pay period beginning on or after September 30, 2017, or as otherwise indicated.

# Staff Recommendations

8. Approve contracts and/or agreements listed on Attachment D in cumulative amounts of \$100,000 or greater as of July 1, 2015, and authorize the General Services Agency Director/Purchasing Agent or Department head to sign.
9. Approve a total appropriations/budgetary limit for annual appropriations of tax revenue for Fiscal Year 2017-2018 in accordance with the Provisions of Propositions 4 and 111, and establish a General Operating Limit of \$377,043,687 using the Population and Inflation Methodology per Attachment G.



Questions?

