

THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS
BOARD ACTION SUMMARY

DEPT: Chief Executive Office

BOARD AGENDA #: B-14

AGENDA DATE: May 23, 2017

SUBJECT:

Approval to Accept an Update on the Focus on Prevention Initiative and a Plan to Integrate the Program within the County Organization Supported by a Multi-Year Financing Strategy for Long Term Sustainability, and Approval to Proceed With the Initial Homelessness Access Center and Related Actions

BOARD ACTION AS FOLLOWS:

No. 2017-280

On motion of Supervisor See Below, Seconded by Supervisor See Below
and approved by the following vote,

Ayes: Supervisors: _____

Noes: Supervisors: _____

Excused or Absent: Supervisors: _____

Abstaining: Supervisor: _____

1) _____ Approved as recommended

2) _____ Denied

3) X Approved as amended


4) _____ Other:

MOTION: Amended Item to take two votes:

First Vote: Withrow/Olsen unan. Approved Staff Recommendation Nos. 1-5 and 7-9

Second Vote: Withrow/DeMartini (4-1)(Olsen abstained) Approved Staff Recommendation No. 6

ATTEST:


ELIZABETH A. KING, Clerk of the Board of Supervisors

File No.

THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS
AGENDA ITEM

DEPT: Chief Executive Office

BOARD AGENDA #: B-14

Urgent Routine

AGENDA DATE: May 23, 2017

CEO CONCURRENCE:



4/5 Vote Required: Yes No

SUBJECT:

Approval to Accept an Update on the Focus on Prevention Initiative and a Plan to Integrate the Program within the County Organization Supported by a Multi-Year Financing Strategy for Long-Term Sustainability, and Approval to Proceed with the Initial Homelessness Access Center and Related Actions

STAFF RECOMMENDATIONS:

1. Accept an update on the Focus on Prevention Initiative.
2. Approve the revised Board of Supervisors' Priorities, Motto and Values to align with the Focus on Prevention Results Areas, thereby embedding the Initiative within the County organization.
3. Approve the multi-year financing strategy for long-term sustainability of Focus on Prevention using the existing Board of Supervisors annual commitment of funding and authorize the Chief Executive Officer and the Auditor-Controller to make the necessary adjustments described in the Fiscal Impact section of the report and detailed in the attached Budget Journal.
4. Approve the staffing plan to support Focus on Prevention and amend the Salary and Position Allocation Resolution to reflect the recommendations outlined in the Staffing Impacts section of this report, to be effective the start of the first full pay period beginning on or after July 1, 2017.
5. Authorize an allocation of \$250,000 annually for costs related to the support of the Stewardship Council and authorize the Chief Executive Officer or designee to finalize and sign an agreement with United Way of Stanislaus County to continue Fiscal Agent and Administrator services, including facilitation, planning and outcomes, beginning July 1, 2017, not to exceed \$5,000.
6. Approve the establishment of an Initial Homelessness Access Center located at 825 12th Street in downtown Modesto, California, including financing, operating and staffing plans as detailed in this report using existing budgeted resources.
7. Authorize the Chief Operating Officer to negotiate and sign a lease for the acquisition of a modular building for use as the Initial Homelessness Access Center, and authorize start-up funding for the lease, purchase, and renovation of the modular facility in an amount not to exceed \$150,000 over 36 months.

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8. Direct Focus on Prevention staff to continue working with the Stanislaus Community System of Care on the establishment of a new Collaborative Applicant for the U.S. Department of Housing and Urban Development Continuum of Care Program Funding, and complete the administrative procedures to finalize the establishment of the Stanislaus Community System of Care Board.
9. Direct Staff to complete the collaborative planning effort and return to the Board with a plan for the Access Center “One Stop Shop” for programs and low barrier shelter options, working with the Stanislaus Community System of Care and other Community Partners to develop the Vision for the creation of a center for the community where all can access services with dignity, care and compassion to break the cycle of homelessness.

DISCUSSION:

When the Board of Supervisors unanimously endorsed Focus on Prevention in late 2014, the Supervisors made clear they wanted to inspire a new way. They wanted to change the focus of local government and its partners from treating symptoms to addressing root causes. They wanted to change the perception that little could be done to improve the lives of families in our county, and that whatever could be done was the sole responsibility of government.

They wanted to help disparate efforts across the county become more effective, breaking out of silos and old habits and focusing more intentionally on results that matter. And they wanted to galvanize action for the long haul, recognizing that the results we seek will not be achieved in a few months, or even in a year or two. The results we are after will require sustained engagement by ever growing numbers of people across the county.

Over the past two years, this new way has taken form. The Stewardship Council—the volunteer leadership group that includes representatives from each of the ten sponsoring sectors—has articulated five priority results with associated indicators to guide every movement that emerges through Focus on Prevention. The five results include:

1. Our families are healthy—physically, mentally, emotionally, and spiritually.
2. Our families are supported by strong and safe neighborhoods and communities.
3. Our children and young people are getting a first-rate education—from cradle to career.
4. Our families are participating in and supported by a healthy economy.
5. Our families and neighbors who are homeless, or at risk of homelessness, permanently escape homelessness.

Two movements have coalesced to date, with more planned over time. The first movement, launched in May 2015, is working to improve the wellbeing of people who are homeless or at risk of homelessness. The second movement, just recently begun in early 2017, is focusing on individuals who have been engaged in the criminal justice systems, their families, and the families they have directly affected.

Following is a summary of the accomplishments of these efforts and the overall movement. What is giving rise to these accomplishments, however, is the unprecedented engagement of

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Following is a summary of the accomplishments of these efforts and the overall movement. What is giving rise to these accomplishments, however, is the unprecedented engagement of leaders and residents from every region of the county, and across all 10 sectors, including: neighborhoods; businesses; education; faith; health; non-profits; philanthropy; media; arts, entertainment, and sports; and local government. Nearly 1,000 people have participated in community dialogues, planning sessions, and action council meetings to date.

Even more impressively, a number of leadership groups have emerged to steward this growing effort. These include:

- The Stewardship Council (See Attachment B), that guides the overall effort, including developing and building ownership of countywide results and related indicators, choosing priority populations, and recruiting private sector and philanthropic resources to support the larger movement;
- The Community System of Care Leadership Group (See Attachment C), that guides the development of the emerging Community System of Care to reduce and prevent homelessness, including leveraging existing housing and services resources, and recruiting additional resources;
- The Homeless Action Council, which worked to define the common agenda and the initial map of the Community System of Care, and is now helping to refine and implement strategies that engage all 10 sectors to make progress on the priority indicators for people who are homeless or at risk of homelessness;
- The Strengthening Families Leadership Group (See Attachment D), that is guiding the first phases of the emerging movement to strengthen the wellbeing of individuals who have been engaged in the criminal justice systems, their families, and the families they have directly affected; and
- The emerging Strengthening Families Action Council, which will begin meeting in June 2017 to refine the priority indicators, develop the common agenda and outline the beginning strategies for the priority population.

Overall Accomplishments

The accomplishments of the Focus on Prevention Initiative are many and include results at the macro and micro level for improved quality of life in our Community.

For the Overarching Initiative

- Developed consensus among leaders from 10 sectors around the priority results and indicators for the overall movement.
- Created hope and strengthened relationships among leaders and leadership institutions across the 10 sectors.

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- Secured a \$1.4 million private sector donation to build the multiple Focus on Prevention movements.

Movement to reduce and prevent homelessness

- Developed a common agenda to reduce and prevent homelessness with priority results, indicators and strategies. This agenda emerged from dozens of community and stakeholder meetings across the county, including a countywide summit attended by over 500 people.
- Mapped the existing system of housing, services and supports for people who are homeless or at risk of homelessness.
- Designed an integrated Community System of Care to better leverage existing resources, and create more effective strategies to help people who are homeless escape homelessness.
- Organized a 25-member multi-sector Leadership Network to develop and evolve the integrated Community System of Care.
- Commence the development of a plan, in partnership with the Stanislaus County Housing Authority, City of Modesto and City of Turlock, to increase the regional capacity and be at an optimal position to compete and secure U.S. Department of Housing and Urban Development funding. Our region secured approximately \$3.2 million last year, a decrease of approximately 15% from a couple years back. This plan entails working on establishing a new Collaborative Applicant.
- In partnership with over 30 homeless service providers and partners, began constructing the Community System of Care by launching a multi-sector Outreach and Engagement Team that meets regularly to coordinate homeless outreach efforts across multiple organizations and jurisdictions.
- Progressed in creating the first phases of the Community System of Care, namely, a coordinated access system for people who are homeless. To build this coordinated access system, we have:
 - Convened over 70 stakeholders to participate in a visioning process to develop a “One Stop Shop” Access Center that will include housing assessment, outreach and engagement, and referrals to essential support services;
 - Explored multiple potential locations for the “One Stop Shop” Access Center;
 - Commenced organizing the assessment, data collection, and support services that will focus the work of this coordinated access system;
 - In partnership with the Superior Court, secured a three-year, \$593,090 grant to establish a homelessness court and outreach program;
 - Launched the Faith and Health Sector Homelessness Collaborative to help align and integrate the myriad and disparate efforts by these communities across the county with the emerging Community System of Care;
 - Created multiple opportunities for neighborhood and community volunteers to get involved and help build this movement. For example, over 185 community members volunteered for the homeless point in time count this past January, an increase of 80% over the previous year;

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- In partnership with over 30 homelessness services providers, a Draft Stanislaus Coordinated Entry System Policy and Procedures Manual was developed and it is weeks away from completion; and
- Hired a housing and support services manager to help support and coordinate the emerging action and planning efforts.

Movement to strengthen families

- Convened a Strategic Directions Session with over 100 stakeholders representing the 10 sectors to endorse the first priority population for our efforts to strengthen families.
- Organized a Strengthening Families Leadership Group representing all 10 sectors to help lead the next phase of planning to focus on “individuals who are, or have been engaged in the juvenile and criminal justice systems, their families, and families that have been directly affected by their actions.”
- Organized a data development group who will begin to develop the data sources needed to assess progress on the priority indicators for this population.

Multi-Year Financing Plan for Long-term Sustainability: Community and County

As the Focus on Prevention effort continues to gain momentum, the Chief Executive Office Senior Leadership team, in partnership with the Stewardship Council, has begun to focus on how to sustain the movement moving forward and build the necessary backbone infrastructure to support it. With limited resources, much of the effort to date has been focused on developing the Community System of Care to address our homeless challenges and engage the ten sectors to support us in this effort. There is a growing recognition that for this effort to truly be successful, it will be important that we provide the necessary resources to support this multi-sector engagement as well as establish a strategy to more deeply embed the principles behind Focus on Prevention deeper into our organizational culture. Breaking down silos, aligning intention, allowing data to drive our resource allocations and addressing root causes does not occur naturally or it would have happened long ago. Collaboration of the kind we envision is hard work and requires conveners, champions and education.

From the very beginning of this effort it has been acknowledged that for this effort to be successful, it will need to have the commitment and engagement of all ten sectors of our community. ***Government cannot be the sole source of funding or support.*** With this guiding commitment, the Stewardship Council is currently in discussions about how they can play a larger role in providing backbone infrastructure support for this movement and the appropriate structure for housing that support, such as an existing non-profit or the option to develop an new non-profit. It is anticipated these recommendations should be forthcoming in the next few months. To support these community-based efforts, it is also recommended that the Board allocate \$250,000/year to United Way, the fiscal agent for Focus on Prevention, to support facilitation services as well as other costs associated with the work of the Stewardship Council.

To demonstrate the broadening support of this effort, in calendar year 2016, the Stewardship Council was able to raise \$122,500 through contributions from the following partners:

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Mr. Brad and Mrs. Nancy Hawn	\$ 10,000
Stanislaus Community Foundation	\$ 25,000
City of Hughson	\$ 2,500
City of Modesto	\$ 40,000
City of Newman	\$ 2,500
City of Oakdale	\$ 2,500
City of Riverbank	\$ 2,500
E&J Gallo Inc.	\$ 10,000
Kaiser Permanente	\$ 25,000
<u>Valley First Credit Union</u>	<u>\$ 2,500</u>
Total	\$122,500

In calendar year 2017, we were pleased to learn of the launching of a \$1.4 million Focus on Prevention Fund, a commitment from the Credit Bureau Advisors through the Stanislaus County Foundation. This commitment by the private sector to this movement not only provides valuable seed money to continue the effort, but makes a strong statement about their confidence in our ability to successfully come together across multiple-sectors to address the large-scale challenges facing our County.

In March 2017, we were notified that the Stanislaus Superior Court was awarded a grant related to Focus on Prevention efforts to address homelessness. The grant establishes a Homeless Court Program (HCP) that offers individuals experiencing homelessness an opportunity to resolve outstanding criminal cases by participating in appropriate services rather than paying full fines/fees and/or serving time in custody for minor offenses and misdemeanor criminal conduct.

Currently Focus on Prevention is supported by a Manager IV who splits his time between serving as Project Manager for the broader effort and time spent on Community Manager responsibilities (ex. Supporting Municipal Advisory Councils, special districts, etc.). A Manager III, funded primarily by the Community Services Agency and Behavioral Health and Recovery Services, serves as a Housing and Supportive Services Manager and has been the lead in developing a Coordinated Entry System and the Community System of Care. Administrative support is disseminated among various support staff in the Chief Executive Office. Additionally, facilitation services are provided through a contract with United Way and the Center for Collective Wisdom, of which the County is a major funder.

In addition to the County staff support outlined above, commencing with the 2014/15 Adopted Final Budget, the Board of Supervisors has budgeted \$1 million annually to support the effort. Of the \$3 million total budgeted by the Board over the past three years, \$305,546 of that has been spent to date, primarily on facilitation services.

To support this effort moving forward and integrate the Focus on Prevention movement within the County organization, the following staffing changes are being recommended:

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- Add one Deputy Executive Officer to serve as the Project Champion
- Add one Manager IV to serve as a dedicated Community Development Manager, freeing up the existing Manager IV to focus exclusively on Focus on Prevention
- Add one Manager III to serve as the lead for the Strengthening Families effort
- Add one Confidential Assistant IV to provide administrative support

Initially, these positions would be funded out of the \$1 million annual allocation to the Focus on Prevention budget, augmented by the 2011 Realignment Local Innovation funding dedicated to support the Manager III assigned to the Strengthening Families effort. While these positions would initially be assigned to the Chief Executive Office, the goal would be that sometime between Year 2 and Year 4, most of these new positions would transfer into a County department that is closely aligned with the work, further deepening the embedding of the Focus on Prevention effort in our County departments.

The projected Fiscal Year 2017-2018 General Fund costs for the recommendations outlined above are \$447,476 for staffing and \$250,000 for Stewardship Council support, leaving \$302,524 out of the \$1,000,000 annual allocation for other operating support costs (i.e. Summits, innovation projects, etc.), that may arise. In addition, Local Innovation funding of \$139,756 provides the funding for one staff position. Fiscal Year 2017-2018 will represent Year 4 of the Board's 10-year commitment to Focus on Prevention. It is recognized that while it has taken some time and effort to launch this movement, the Initiative must be able to demonstrate tangible outcomes in order for the County's commitment to continue forward.

Board Priorities

Also recommended in this report, are revisions to the Board of Supervisors Priorities, the County's Motto, and the County's Values, to more closely align with the results and values identified by the Stewardship Council (Attachment E). The recommended changes are as follows:

Board of Supervisors' Priorities

The Stanislaus County Board of Supervisors is committed to providing excellent community services and we charge the organization to effectively manage public resources, encourage innovation and continuously improve business efficiencies. We will define our success through outcomes developed for each of our core priorities:

- Supporting strong and safe neighborhoods for individuals and families to thrive.
- Supporting community health, including physical, mental, emotional and spiritual health.
- Developing a healthy economy, building upon our strong agricultural foundation.
- Promoting first-rate learning opportunities for all residents in support of community and individual prosperity.
- Delivering efficient public services and community infrastructure to benefit our residents and businesses.

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County Motto

- Change from “Striving to be the best” to “Striving together to be the best”

County Values

“Our values support our fundamental belief that we are all in this together (there is no “us and them”) which has led us to adopt the simple statement “there are no others.”

- Trustworthiness...acting with honesty, integrity, loyalty and keeping our promises.
- Respect...treating everyone with dignity.
- Responsibility...being accountable for our actions and pursuing excellence.
- Fairness...treating all people with impartiality and equity.
- Caring...showing concern for the well-being of all.
- Citizenship...obeying laws and regulations and caring about our community.

If approved, it is recommended that the changes to the County’s Board priorities, motto and values be implemented during the 2017-2018 Fiscal Year.

Homelessness Initiative

Community System of Care

In 2017, approximately 1,661 Stanislaus County community members experienced homelessness, and thousands more were at-risk for becoming homeless. Although there are many programs and hundreds of concerned citizens who help people access housing, shelter, and other basic life necessities, we know that we can do much more to prevent homelessness from actually occurring. Focus on Prevention has not just worked to improve the existing homeless services system, but has made substantive strides in developing strategies and strengthening our community’s capability to intervene early and potentially prevent homelessness.

Instead of isolated and interventions of the past, multiple homelessness services agencies and community partners in Stanislaus County have come together, aligning their efforts and forming partnerships. On March 2017 the Stanislaus Housing and Support Services Collaborative/Continuum of Care and the Homelessness Action Council merged into one planning and coordinating body for homelessness programs and services in Stanislaus County, the Stanislaus Community System of Care (CSOC). The CSOC is led by a new 25 member leadership council representing all major sectors of our community and is providing leadership in the development of an integrated network of multi-sector partners and services providers aligning efforts and acting together to achieve the shared results of preventing and reducing homelessness. Attachment F provides a table of the CSOC leadership council.

This substantive restructuring of the homelessness services continuum is a major accomplishment in setting a foundation for our community’s capacity to secure and leverage new resources, and strengthen our capacity to effectively and efficiently achieve results. These system level outcomes will lead to improved program outcomes which will lead to our ultimate result, preventing and reducing homelessness. This new collaborative leadership effort represents millions of dollars in private and publicly funded homelessness services, and

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countless hours of community-based supports across multiple sectors and communities. Catalyzed by Focus on Prevention Stewardship Council and the Homelessness Action Council, this system-level accomplishment became a reality by the day-to-day work of a workgroup that has been working diligently over the last few months to support the development of the CSOC by revising bylaws, recruiting and establishing a new leadership council, and developing a Coordinated Entry System Policy and Procedures Manual. This workgroup included senior level leaders from the Stewardship Council, Behavioral Health & Recovery Services, Community Services Agency, City of Modesto, City of Turlock, the Housing Authority, CEO's Office, and Center for Collective Wisdom. At a later date, staff will bring forth an agenda item recommending the Board of Supervisors recognize the Stanislaus Community System of Care as the planning and coordinating body for homelessness services and matters in Stanislaus County, and the crucial role that County leadership participation on the CSOC Council is in aligning County resources with other homelessness services organizations and multi-sector partners. At the time of this report, the CSOC is still completing a series of administrative and procedural processes to finalize the establishment of the CSOC as the recognized planning and coordinating body for homelessness efforts in Stanislaus County. It is anticipated this work will be completed in the next 60 days. It is currently recommended that Focus on Prevention staff continue working with the CSOC Leadership Council on the establishment of a new Collaborative Applicant for the U.S. Department of Housing and Urban Development Continuum of Care Program Funding, and complete the final administrative procedures to complete the establishment of the Stanislaus Community System of Care as the formal planning and coordinating body for homelessness services and matters.

The CSOC provides a platform in which all sectors have a role and are contributing to the desired results and acknowledges that service providers and partners can accomplish much more working together rather than separately. The importance – and potential – of alignment, shared results, and learning has become crystal clear.

Access Center

A Homelessness Action Council (HAC) convened and began meeting in May 2015 to map the current realities for people who are homeless in Stanislaus County, and to develop recommendations for high leverage strategies that can have both immediate and long-term positive impact on preventing and reducing homelessness. Over 150 people participated in seven half-day sessions between May and December including people who have been and are currently homeless, neighbors of parks impacted by homelessness and vagrancy, and homelessness services providers. In December 2015, the HAC reached consensus and endorsed a set of priority results, indicators and strategies. This set of results and strategies are now known as the "Common Agenda to Prevent and Reduce Homelessness in Stanislaus County."

At the heart of the Common Agenda are four broad strategies to help people who are homeless, or at risk of homelessness, permanently escape this experience. These strategies include:

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1. **Engagement:** Improving community-based engagement strategies to build relationships with people who are homeless or at risk of homelessness;
2. **Coordinated Access:** Developing a countywide coordinated access system integrating public and community based supports;
3. **Housing:** Improving both the quantity and quality of temporary, transitional, and permanent supportive housing in the county; and
4. **Supportive Services:** Increasing the availability and effectiveness of supportive services that help people escape from and stay out of homelessness.

Central to the Common Agenda strategies is the recommendation to develop a “one-stop” Access Center that will centralize and serve as a physical entry point and service hub for the County’s homelessness services system providing access and referrals to a wide-range of housing and supportive services in one location. Currently, there is not a central location to access homelessness services in Stanislaus County. The Access Center will also serve as the central access point for Stanislaus County’s Coordinated Entry System, mandated by the U.S. Department of Housing and Urban Development (HUD) and required to be implemented by January of 2018. Coordinated Entry (CE) is a consistent, community wide process to match people experiencing homelessness or at-risk of homelessness to community resources that are the best fit for their situation. The process helps prioritize housing and homeless assistance based on vulnerability and severity of service needs to ensure that people who need assistance the most can receive it in a timely manner. The process also provides information about service needs and gaps to help plan assistance and identify needed resources in our community.

In addition to the “One Stop” Access Center, there will be a network of access points throughout the county which will include locations in various non-profit organizations, community partner agencies, and homelessness service provider locations. The access points will not be full access centers, but will have staff trained to provide the Coordinated Entry Assessments. These access points in coordination with the physical “one-stop” centralized Access Center will be part of Stanislaus County’s Coordinated Entry System. The Planning and Community Development (Item D1 on the 5/23/2017 Board Agenda) makes an investment in developing the Homelessness Management Information System database, a crucial component in launching this Coordinated Entry System. The HMIS will serve as the central database for housing assessments and housing inventory. The HMIS is currently being used by many CSOC housing providers, but only in a limited capacity. When fully implemented, the HMIS will provide timely data on the number of individuals assessed that are experiencing homelessness, and the available resources through the CSOC, improving the capacity of the system to match people experiencing homelessness or at-risk of homelessness to community resources that are the best fit for their situation. This investment will support the network of providers in fully utilizing the HMIS as part of the Coordinated Entry System. In addition to the investment requested today in a physical location for an Interim Access Center, this is an equally significant investment in the coordinated entry data collection and reporting system.

In January 2017, the CEO’s Office Capital and Facilities Team partnered with HOK a global design, architecture, engineering and planning firm, who provided their facilitation and initial concept design work pro bono, and convened a community meeting to help craft a vision for

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the “One Stop” Access Center. Over 80 stakeholders participated in the day-long visioning process that resulted in shared vision statement, and a draft visioning document. CEO staff will now begin to work with the CSOC Council and Focus on Prevention partners to further develop this shared community vision.

While the vision and the plan for the ultimate “One Stop” Access Center is under development, the County has been working in partnership with the City of Modesto to secure a location for an interim site that would provide initial essential homelessness coordinated access services such as housing assessments and referrals, outreach, peer support, and referrals to support services. In addition, a Low Barrier Shelter was under consideration to open adjacent to the Access Center. The Low Barrier Shelter (LBS) will target individuals that would not otherwise access the existing shelter services due to barriers such as they are not allowed to shelter with their spouse or their pets, and do not have storage for personal possessions. This specialized shelter site will allow for these exceptions, which are not currently allowed in existing shelters, with the aim of attracting individuals experiencing homelessness who refuse to leave the parks and other public places, and provide the opportunity for engagement staff and community peer support volunteers to engage in building trusting relationships that could lead to accepting services and support. Since June 2016, two proposals have been considered. The first proposal included opening the Access Center program in a modular building on City property adjacent to the Salvation Army Berberian Shelter site on 9th and D Street, and erecting a temporary LBS shelter directly adjacent on property owned by the Salvation Army. This proposal was not pursued further as it did not develop into a viable and cost effective option. The second proposal was to locate the program in unused office space within the Berberian Shelter. However, due to restructuring efforts of the Salvation Army, they informed the County in April 2017 that the office space was no longer available.

An alternative site was quickly identified for the Initial Access Center adjacent to the Superior Court Building at 825 12th Street 12th Street, where an existing modular building is currently located. This site is viable due to its proximity to a level of need within the downtown area, and the feasibility to open in the summer of 2017. This interim site will serve as a pilot and inform the development of the long-term site. The CEO’s Office has worked with Behavioral Health and Recovery Services and Community Services Agency on an agreement to co-locate five outreach and engagement staff. Additionally, the Superior Court will provide two outreach staff funded through a recent State of California Superior Court grant awarded to establish Homelessness Court in Stanislaus County. Currently, the County is pursuing grant opportunities and funding partnerships to fund a Housing Assessment Team that will assist with the implementation of the Coordinated Entry System, and provides housing assessments and navigation services. The CEO’s Office will assign the Housing and Support Services Manager to manage the daily operations, and to further develop and coordinate co-located service partnerships with various agency and community partners.

The Stewardship Council will work with the CSOC to develop a new proposal for a Low Barrier Shelter. When the initial recommendation emerged for a LBS, the CSOC Council was not fully established. The CSOC Council is now best positioned to respond to the Focus on Prevention Homelessness Action Council recommendation to implement a LBS. The Stewardship Council will work with the CSOC Council to develop a multi-sector proposal that continues to align with the planning for a “One Stop” Access Center.

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Initial Homelessness Access Center

On May 3, 2013 the County entered into a lease for a modular building located adjacent to the Stanislaus County Courthouse on 12th Street in Modesto, CA. During the original lease term, the County used this building to house the Community Corrections Annex for Medicine, and later for a BHRS program. A modular building at the same location was used as an office for the County's Capital Projects team as well.

The County executed an Amendment to this lease on September 1, 2016 for an additional six months for use as a possible Access Center. The Amendment also included a rent credit of the purchase price of \$96,000 during the six-month term. The lease expired on March 1, 2017. Since March the building has been vacant at its current location. The modular facility is ideal for the initial access center as described above. This facility will allow for the co-location of the following initial services.

1. Centralized Homelessness Outreach and Engagement
2. Housing Assessments and Navigation
3. Homelessness Support Services Referrals
4. Homelessness Court Outreach and Navigation
5. Multiple partners will co-locate their services, connecting individuals to their services as appropriate

The following staff have been identified to provide these initial services:

- One Stanislaus County Housing and Supportive Services Manager
- Two Behavioral Health and Recovery Services Outreach Staff
- Two Telecare Corp Behavioral Health Outreach Staff (BHRS Contracted Staff)
- Two Turning Point Homeless Court Outreach Staff (Superior Court Contracted Staff)
- One Community Services Agency Eligibility Outreach Worker
- Housing Assessment Team – Under Development

It's important to note that this is an *interim plan* for the Initial Homelessness Access Center. The Initial Homelessness Access Center will provide a limited but essential set of services, but not the full array of services of the "One Stop" Access Center that could include such as a day center, temporary storage, showers, etc.

The County previously leased this modular facility for some time. While the County has not had a lease in place since March, 2017 the modular is still available for County use. It is recommended that a lease purchase agreement be executed with Impact Modular Inc. who would recognize the reduced purchase price of \$86,224 and which would credit all lease payments made over the next three years, if the purchase option is executed. Alternatively, if the facility is not needed long term, the lease arrangement can be terminated. In either scenario, the cost to renovate, lease or acquire will not exceed \$150,000. The plan is to acquire the modular facility, and make minimal improvements to the interior of the facility for this new use.

The collaborative work with the community will continue on the broader Access Center vision. The focuses on the vision statement created at the January 25 Visioning Event:

Approval to Accept an Update on the Focus on Prevention Initiative and a Plan to Integrate the Program within the County Organization Supported by a Multi-Year Financing Strategy for Long-Term Sustainability, and Approval to Proceed with the Initial Homelessness Access Center and Related Actions

“Through dignity and respect, empowering people at risk or experiencing homelessness, towards a hopeful and independent life”

2017 Priorities

In partnership with Focus on Prevention leaders and partners, the following list outlines some of the overarching priorities for this effort in 2017.

1. Begin the internal County engagement process with the aim of aligning the County organization with Focus on Prevention.
2. Support the ongoing development of the Stewardship Council, Stanislaus Community System of Care Council, and Strengthening Families Leadership.
3. Partner with the Community System of Care Council to support the implementation with the Homelessness Coordinated Access system, and further develop the “One Stop” Access Center and Low-barrier Shelter project.
4. Support the development of partnerships and organize for emerging opportunities (such as “No Place Like Home” funding) to increase access to permanent supportive housing and rapid rehousing.
5. Organize the Strengthening Families Action Council
6. Organize a Summit on Strengthening Families

POLICY ISSUE:

The Board of Supervisors must approve the revised Stanislaus County Priorities and Values and the addition of a new County Motto. Further, Board approval is required to make changes to the Salary and Position Allocation Resolution and to authorize transfers within any budget unit for fixed assets in excess of \$10,000.

Current County policy requires Board of Supervisors approval for any contract or agreement where the total cumulative compensation exceeds \$100,000. Cumulative refers to all compensation paid by an individual department since July 1, 2014 where there has been no break in contractual services over six months. Approval of the agreement with United Way of Stanislaus County in an amount not to exceed \$255,000 will bring the cumulative compensation and Stewardship Council support total for this service to \$416,250 through June 2018.

FISCAL IMPACT:

On September 16, 2014, the Board of Supervisors approved the 2014-2015 Adopted Final Budget, which included \$1 million in Appropriations for Contingencies to support a Prevention Initiative. On October 28, 2014, the Board approved the Focus on Prevention and authorized a transfer of \$110,000 to the Chief Executive Office – Operations and Services budget to kick-off the effort. Almost immediately, Community partners came to the table to help defray costs. Effective July of 2015, the Board of Supervisors established the Chief Executive Office –

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Focus on Prevention budget to fund the County portion of the activities and services provided through the community initiative, Focus on Prevention, as a ten year or longer county-wide transformation process. The County commitment for funding was established at an annual contribution of \$1 million.

As of the fiscal period April 2017, the County has incurred a total of \$305,546 for Focus on Prevention, with the remainder of the \$3 million contributed to date, as savings in the initiative costs, returned to the County General Fund at each fiscal year-end close.

The recommended actions will use the existing annual \$1 million in funding to support the Focus on Prevention, initiative within the County organization, and provide for support of the Stewardship Council, meetings, convenings/trainings and other operational costs for the next five years, Budget Years 2017-2018 through 2021-2022. The Recommended Proposed Budget for each of these years beginning with 2018-2019 will include the appropriations and General Fund contribution of net county cost to support the effort.

Local Innovation Funds are a dedicated revenue source to augment the General Fund commitment to Focus on Prevention. This funding was created within the 2011 Realignment structure to promote local innovation with respect to specified law enforcement activities, at the Board of Supervisors discretion. Beginning with growth revenues attributable to 2015-2016, this funding is deposited into a local subaccount comprised of 10% of the growth from four existing sales tax funded subaccounts including: Trial Court Security, Community Corrections Partnership, District Attorney and Public Defender, and Juvenile Justice.

An adjustment is needed in the Fiscal Year 2016-2017 budget for CEO – Focus on Prevention to redirect appropriations from Services and Supplies to Fixed Assets to support the Initial Homelessness Access Center start-up, including the acquisition of the modular building, furniture, fixtures, equipment, supplies and materials, not to exceed \$150,000. Operating costs of the Initial Access Center will be shared between Behavioral Health & Recovery Services, the Community Services Agency and Community Partners.

The 2017-2018 Recommended Proposed Budget for CEO – Focus on Prevention includes the \$1 million annual commitment from the Board of Supervisors. Staffing support will be provided by CEO – Operations and Services and billed to CEO – Focus on Prevention, which will allow all appropriate costs to be recorded in the Focus on Prevention Budget. In order to facilitate this process, an adjustment in the CEO – Operations and Services 2017-2018 Legal Budget is needed to increase appropriations by \$587,232 which will be offset by an Intrafund transfer of approximately \$447,476. The balance of the salaries, \$139,756 will be supported by the Local Innovation funds. In addition, a transfer of appropriations is needed in the Focus on Prevention Budget from Services and Supplies to the Intrafund account where the cost of the positions will be recorded.

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The following table displays the multi-year financing plan for the Focus on Prevention staffing:

	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Fiscal Year 2020-2021	Fiscal Year 2021-2022
Available Funding	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Local Innovation Funding	\$ 139,756	\$ 146,744	\$ 154,029	\$ 161,678	\$ 169,709
County Staff:					
- Deputy Exec Officer	\$ 190,641	\$ 200,053	\$ 209,884	\$ 220,205	\$ 231,043
- Manager IV	\$ 156,319	\$ 164,075	\$ 172,166	\$ 180,662	\$ 189,583
- Manager III	\$ 139,756	\$ 146,744	\$ 154,029	\$ 161,678	\$ 169,709
- Confidential Assistant IV	\$ 100,516	\$ 105,566	\$ 110,817	\$ 116,331	\$ 122,120
Total Salaries & Benefits	\$ 587,232	\$ 616,439	\$ 646,896	\$ 678,876	\$ 712,454
Stewardship Council Support	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Other Operating Support	\$ 302,524	\$ 280,305	\$ 257,133	\$ 232,802	\$ 207,255
Total Expenses	\$ 1,139,756	\$ 1,146,744	\$ 1,154,029	\$ 1,161,678	\$ 1,169,709

The attached Budget Journals reflect the recommended actions. There is no additional impact to the County General Fund as a result of approval of this request.

BOARD OF SUPERVISORS' PRIORITY:

Approval of the recommended actions supports the Board's existing priorities of A Safe Community, A Healthy Community, Effective Partnerships and Efficient Delivery of Public Services by embedding the Focus on Prevention Initiative within the County organization and providing a multi-year sustainable plan for operations, financing and staffing with the goal to improve the quality of life in our Community.

STAFFING IMPACT:

Amend the Salary and Position Allocation Resolution for the Chief Executive Office – Operations and Services, as follows:

- Add one Deputy Executive Officer
- Add one Manager IV
- Add one Manager I/II/III
- Add one Confidential Assistant IV

These positions will be funded by Focus on Prevention and 2011 Local Innovation Realignment growth revenue.

Approval to Accept an Update on the Focus on Prevention Initiative and a Plan to Integrate the Program within the County Organization Supported by a Multi-Year Financing Strategy for Long-Term Sustainability, and Approval to Proceed with the Initial Homelessness Access Center and Related Actions

CONTACT PERSON:

Ruben Imperial, Community Development and Empowerment Manager: (209) 225-0315

ATTACHMENT(S):

- A – Agreement for Independent Contractor Services
- B – Stewardship Council
- C – Community System of Care Leadership Structure
- D – Strengthening Families Leadership
- E – Stewardship Council Results and Guiding Values
- F – Budget Journals (2)

Attachment A

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AGREEMENT FOR INDEPENDENT CONTRACTOR SERVICES

This Agreement for Independent Contractor Services (the "Agreement") is made and entered into by and between the County of Stanislaus ("County") and The United Way of Stanislaus County ("Contractor") as of July 1, 2017.

Recitals

WHEREAS, the County, on October 28, 2014 established the Focus on Prevention (FP) to improve the quality of life in Stanislaus County; and

WHEREAS, the County and Focus on Prevention has initiated a community transformation process in areas critical to quality of life: Homelessness, Strengthening Families, Investing in and Supporting Young Children and Reducing Recidivism; and

WHEREAS, the County will be the facilitator and convener to mobilize community champions in the sectors of Education, Faith, Media, Local government, Health, Non-profits, Business, Arts, Entertainment & Sports, Philanthropy and Neighborhoods; and

WHEREAS, the County has established a Stewardship Council to: establish community outcomes and indicators of success; support Action Councils for each quality of life issue to include training and technical assistance and provide recommendations to the Board of Supervisors to award mini-grants; and

WHEREAS, the County requires and Contractor is able to support Focus on Prevention by providing fiscal management of community contributions to the FP from both the public and private sector, and the administration of the contracted infrastructure support with the Center for Collective Wisdom (CFCW) and other qualified services providers for the FP; and

WHEREAS, the County requires and Contractor can secure services through a contract agreement with the CFCW or other qualified services providers that will support the Focus on Prevention by designing and facilitating meetings of the Stewardship and Action Councils, helping to design and facilitate countywide convening's, providing training and one-on-one coaching as appropriate, supporting development of countywide outcomes and indicators, including developing data sources and reports, designing and facilitating learning dialogues among community stakeholders, assisting with development of a timeline and work plan for future focus areas and assessing progress and evolving the overall initiative; and

WHEREAS, the Contractor is specially trained, experienced and competent to perform and has agreed to provide such services.

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NOW, THEREFORE, in consideration of the mutual promises, covenants, terms and conditions hereinafter contained, the parties hereby agree as follows:

Terms and Conditions

1. Scope of Work

1.1 The Contractor shall furnish to the County upon execution of this Agreement or receipt of the County's written authorization to proceed, those services and work set forth in **Exhibit A**, attached hereto and, by this reference, made a part hereof.

1.2 All documents, drawings and written work product prepared or produced by the Contractor under this Agreement, including without limitation electronic data files, are the property of the Contractor; provided, however, the County shall have the right to reproduce, publish and use all such work, or any part thereof, in any manner and for any purposes whatsoever and to authorize others to do so. If any such work is copyrightable, the Contractor may copyright the same, except that, as to any work which is copyrighted by the Contractor, the County reserves a royalty-free, non-exclusive, and irrevocable license to reproduce, publish, and use such work, or any part thereof, and to authorize others to do so.

1.3 Services and work provided by the Contractor at the County's request under this Agreement will be performed in a timely manner consistent with the requirements and standards established by applicable federal, state and County laws, ordinances, regulations and resolutions, and in accordance with a schedule of work set forth in Exhibit A. If there is no schedule, the hours and times for completion of said services and work are to be set by the Contractor; provided, however, that such schedule is subject to review by and concurrence of the County.

2. Consideration

2.1 County shall pay Contractor as set forth in Exhibit A.

2.2 Except as expressly provided in Exhibit A of this Agreement, Contractor shall not be entitled to nor receive from County any additional consideration, compensation, salary, wages or other type of remuneration for services rendered under this Agreement. Specifically, Contractor shall not be entitled by virtue of this Agreement to consideration in the form of overtime, health insurance benefits, retirement benefits, disability retirement benefits, sick leave, vacation time, paid holidays or other paid leaves of absence of any type or kind whatsoever.

2.3 County will not withhold any Federal or State income taxes or Social Security tax from any payments made by County to Contractor under the terms and conditions of this Agreement. Payment of all taxes and other assessments on such sums is the sole responsibility of Contractor. County has no responsibility or liability for payment of Contractor's taxes or assessments.

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2.4 Pursuant to Penal Code section 484b and to Business and Professions Code section 7108.5, the Contractor must apply all funds and progress payments received by the Contractor from the County for payment of services, labor, materials or equipment to pay for such services, labor, materials or equipment. Pursuant to Civil Code section 1479, the Contractor shall direct or otherwise manifest the Contractor's intention and desire that payments made by the Contractor to subcontractors, suppliers and materialmen shall be applied to retire and extinguish the debts or obligations resulting from the performance of this Agreement.

3. Term

3.1 The term of this Agreement shall be from the date of approval of this Agreement until completion of the agreed upon services unless sooner terminated as provided below or unless some other method or time of termination is listed in Exhibit A.

3.2 Should either party default in the performance of this Agreement or materially breach any of its provisions, the other party, at that party's option, may terminate this Agreement by giving written notification to the other party.

3.3 This Agreement shall terminate automatically on the occurrence of (a) bankruptcy or insolvency of either party, (b) sale of Contractor's business, (c) cancellation of insurance required under the terms of this Agreement, and (d) if, for any reason, Contractor ceases to be licensed or otherwise authorized to do business in the State of California, and the Contractor fails to remedy such defect or defects within thirty (30) days of receipt of notice of such defect or defects.

3.4 Either party may terminate this agreement upon 30 days prior written notice to the other party. Termination of this Agreement shall not affect the County's obligation to pay for all fees earned and reasonable costs necessarily incurred by the Contractor as provided in Paragraph 2 herein, subject to any applicable setoffs.

4. Required Licenses, Certificates and Permits

Any licenses, certificates or permits required by the federal, state, county or municipal governments for Contractor to provide the services and work described in Exhibit A must be procured by Contractor and be valid at the time Contractor enters into this Agreement. Further, during the term of this Agreement, Contractor must maintain such licenses, certificates and permits in full force and effect. Licenses, certificates and permits may include but are not limited to driver's licenses, professional licenses or certificates and business licenses. Such licenses, certificates and permits will be procured and maintained in force by Contractor at no expense to the County.

5. Office Space, Supplies, Equipment, Etc.

Unless otherwise provided in Exhibit A, Contractor shall provide such office space,

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supplies, equipment, vehicles, reference materials and telephone service as is necessary for Contractor to provide the services identified in Exhibit A to this Agreement. County is not obligated to reimburse or pay Contractor for any expense or cost incurred by Contractor in procuring or maintaining such items. Responsibility for the costs and expenses incurred by Contractor in providing and maintaining such items is the sole responsibility and obligation of Contractor.

6. Insurance

6.1 Contractor shall take out, and maintain during the life of this Agreement, insurance policies with coverage at least as broad as follows:

6.1.1 General Liability. Comprehensive general liability insurance covering bodily injury, personal injury, property damage, products and completed operations with limits of no less than One Million Dollars (\$1,000,000) per incident or occurrence. If Commercial General Liability Insurance or other form with a general aggregate limit is used, either the general aggregate limit shall apply separately to any act or omission by Contractor under this Agreement or the general aggregate limit shall be twice the required occurrence limit.

6.1.2 Automobile Liability Insurance. If the Contractor or the Contractor's officers, employees, agents, representatives or subcontractors utilize a motor vehicle in performing any of the work or services under this Agreement, owned/non-owned automobile liability insurance providing combined single limits covering bodily injury, property damage and transportation related pollution liability with limits of no less than One Million Dollars (\$1,000,000) per incident or occurrence.

6.1.3 Workers' Compensation Insurance. Workers' Compensation insurance as required by the California Labor Code. In signing this contract, the Contractor certifies under section 1861 of the Labor Code that the Contractor is aware of the provisions of section 3700 of the Labor Code which requires every employer to be insured against liability for workmen's compensation or to undertake self-insurance in accordance with the provisions of that code, and that the Contractor will comply with such provisions before commencing the performance of the work of this Agreement.

6.2 Any deductibles, self-insured retentions or named insureds must be declared in writing and approved by County. At the option of the County, either: (a) the insurer shall reduce or eliminate such deductibles, self-insured retentions or named insureds, or (b) the Contractor shall provide a bond, cash, letter of credit, guaranty or other security satisfactory to the County guaranteeing payment of the self-insured retention or deductible and payment of any and all costs, losses, related investigations, claim administration and defense expenses. The County, in its sole discretion, may waive the requirement to reduce

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or eliminate deductibles or self-insured retentions, in which case, the Contractor agrees that it will be responsible for and pay any self-insured retention or deductible and will pay any and all costs, losses, related investigations, claim administration and defense expenses related to or arising out of the Contractor's defense and indemnification obligations as set forth in this Agreement.

6.3 The Contractor shall obtain a specific endorsement to all required insurance policies, except Workers' Compensation insurance and Professional Liability insurance, if any, naming the County and its officers, officials and employees as additional insureds regarding: (a) liability arising from or in connection with the performance or omission to perform any term or condition of this Agreement by or on behalf of the Contractor, including the insured's general supervision of its subcontractors; (b) services, products and completed operations of the Contractor; (c) premises owned, occupied or used by the Contractor; and (d) automobiles owned, leased, hired or borrowed by the Contractor. For Workers' Compensation insurance, the insurance carrier shall agree to waive all rights of subrogation against the County and its officers, officials and employees for losses arising from the performance of or the omission to perform any term or condition of this Agreement by the Contractor.

6.4 The Contractor's insurance coverage shall be primary insurance regarding the County and County's officers, officials and employees. Any insurance or self-insurance maintained by the County or County's officers, officials and employees shall be excess of the Contractor's insurance and shall not contribute with Contractor's insurance.

6.5 Any failure to comply with reporting provisions of the policies shall not affect coverage provided to the County or its officers, officials, employees or volunteers.

6.6 The Contractor's insurance shall apply separately to each insured against whom claim is made or suit is brought, except with respect to the limits of the insurer's liability.

6.7 Each insurance policy required by this section shall be endorsed to state that coverage shall not be suspended, voided, canceled by either party except after thirty (30) days' prior written notice has been given to County. The Contractor shall promptly notify, or cause the insurance carrier to promptly notify, the County of any change in the insurance policy or policies required under this Agreement, including, without limitation, any reduction in coverage or in limits of the required policy or policies.

6.8 Insurance shall be placed with California admitted insurers (licensed to do business in California) with a current rating by Best's Key Rating Guide acceptable to the County; provided, however, that if no California admitted insurance company provides the required insurance, it is acceptable to provide the required insurance through a United States domiciled carrier that meets the required Best's rating and that is listed on the current List of Eligible Surplus Line Insurers maintained by the California Department of Insurance. A Best's rating of at least A-:VII shall be acceptable to the County; lesser ratings must be approved in writing by the County.

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6.9 Contractor shall require that all of its subcontractors are subject to the insurance and indemnity requirements stated herein, or shall include all subcontractors as additional insureds under its insurance policies.

6.10 At least ten (10) days prior to the date the Contractor begins performance of its obligations under this Agreement, Contractor shall furnish County with certificates of insurance, and with original endorsements, showing coverage required by this Agreement, including, without limitation, those that verify coverage for subcontractors of the Contractor.

The certificates and endorsements for each insurance policy are to be signed by a person authorized by that insurer to bind coverage on its behalf. All certificates and endorsements shall be received and, in County's sole and absolute discretion, approved by County. County reserves the right to require complete copies of all required insurance policies and endorsements, at any time.

6.11 The limits of insurance described herein shall not limit the liability of the Contractor and Contractor's officers, employees, agents, representatives or subcontractors.

7. Defense and Indemnification

7.1 To the fullest extent permitted by law, Contractor shall indemnify, hold harmless and defend the County and its agents, officers and employees from and against all claims, damages, losses, judgments, liabilities, expenses and other costs, including litigation costs and attorneys' fees, arising out of, resulting from, or in connection with United Way's failure to perform this Agreement; provided, however, such indemnification shall not extend to or cover loss, damage or expense arising from the sole negligence or willful misconduct of the County or its agents, officers and employees.

7.2 Contractor's obligation to defend, indemnify and hold the County and its agents, officers and employees harmless under the provisions of this paragraph is not limited to or restricted by any requirement in this Agreement for Contractor to procure and maintain a policy of insurance.

7.3 To the fullest extent permitted by law, County shall indemnify, hold harmless and defend the Contractor and its agents, officers and employees from and against all claims, damages, losses, judgments, liabilities, expenses and other costs, including litigation costs and attorneys' fees, arising out of, resulting from, or in connection with CFCW's performance of the agreement entered into in accordance with A. 1.b of Exhibit A. provided, however, such indemnification shall not extend to or cover loss, damage or expense arising from the sole negligence or willful misconduct of the Contractor or its agents, officers and employees.

8. Status of Contractor

8.1 All acts of Contractor and its officers, employees, agents, representatives, subcontractors and all others acting on behalf of Contractor relating to the performance of

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this Agreement, shall be performed as independent contractors and not as agents, officers or employees of County. Contractor, by virtue of this Agreement, has no authority to bind or incur any obligation on behalf of County. Except as expressly provided in Exhibit A, Contractor has no authority or responsibility to exercise any rights or power vested in the County. No agent, officer or employee of the County is to be considered an employee of Contractor. It is understood by both Contractor and County that this Agreement shall not be construed or considered under any circumstances to create an employer-employee relationship or a joint venture.

8.2 At all times during the term of this Agreement, the Contractor and its officers, employees, agents, representatives or subcontractors are, and shall represent and conduct themselves as, independent contractors and not employees of County.

8.3 Contractor shall determine the method, details and means of performing the work and services to be provided by Contractor under this Agreement. Contractor shall be responsible to County only for the requirements and results specified in this Agreement and, except as expressly provided in this Agreement, shall not be subjected to County's control with respect to the physical action or activities of Contractor in fulfillment of this Agreement. Contractor has control over the manner and means of performing the services under this Agreement. Contractor is permitted to provide services to others during the same period service is provided to County under this Agreement. If necessary, Contractor has the responsibility for employing other persons or firms to assist Contractor in fulfilling the terms and obligations under this Agreement.

8.4 If in the performance of this Agreement any third persons are employed by Contractor, such persons shall be entirely and exclusively under the direction, supervision and control of Contractor. All terms of employment including hours, wages, working conditions, discipline, hiring and discharging or any other term of employment or requirements of law shall be determined by the Contractor.

8.5 It is understood and agreed that as an independent Contractor and not an employee of County, the Contractor and the Contractor's officers, employees, agents, representatives or subcontractors do not have any entitlement as a County employee, and do not have the right to act on behalf of the County in any capacity whatsoever as an agent, or to bind the County to any obligation whatsoever.

8.6 It is further understood and agreed that Contractor must issue W-2 forms or other forms as required by law for income and employment tax purposes for all of Contractor's assigned personnel under the terms and conditions of this Agreement.

8.7 As an independent Contractor, Contractor hereby indemnifies and holds County harmless from any and all claims that may be made against County based upon any contention by any third party that an employer-employee relationship exists by reason of this Agreement.

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9. Records and Audit

9.1 Contractor shall prepare and maintain all accounting writings, documents and records prepared or compiled in connection with the performance of this Agreement for a minimum of four (4) years from the termination or completion of this Agreement.

9.2 Any authorized representative of County shall have access to any writings as defined above for the purposes of making audit, evaluation, examination, excerpts and transcripts during the period such records are to be maintained by Contractor. Further, County has the right at all reasonable times to audit, inspect or otherwise evaluate the work performed or being performed under this Agreement.

10. Confidentiality

The Contractor agrees to keep confidential all information obtained or learned during the course of furnishing services under this Agreement and to not disclose or reveal such information for any purpose not directly connected with the matter for which services are provided except with consent of County.

11. Nondiscrimination

During the performance of this Agreement, Contractor and its officers, employees, agents, representatives or subcontractors shall not unlawfully discriminate in violation of any federal, state or local law, rule or regulation against any employee, applicant for employment or person receiving services under this Agreement because of race, religion, color, national origin, ancestry, physical or mental disability, medical condition (including genetic characteristics), marital status, age, political affiliation, sex, sexual orientation, or military or veteran's status. Contractor and its officers, employees, agents, representatives or subcontractors shall comply with all applicable Federal, State and local laws and regulations related to non-discrimination and equal opportunity, including without limitation the County's nondiscrimination policy; the Fair Employment and Housing Act (Government Code sections 12900 et seq.); California Labor Code sections 1101, 1102 and 1102.1; the Federal Civil Rights Act of 1964 (P.L. 88-352), as amended; and all applicable regulations promulgated in the California Code of Regulations or the Code of Federal Regulations.

12. Assignment

This is an agreement for the services of Contractor. County has relied upon the skills, knowledge, experience and training of Contractor and the Contractor's firm, associates and employees as an inducement to enter into this Agreement. Contractor shall not assign or subcontract this Agreement without the express written consent of County. Further, Contractor shall not assign any monies due or to become due under this Agreement without the prior written consent of County.

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13. Waiver of Default

Waiver of any default by either party to this Agreement shall not be deemed to be waiver of any subsequent default. Waiver or breach of any provision of this Agreement shall not be deemed to be a waiver of any other or subsequent breach, and shall not be construed to be a modification of the terms of this Agreement unless this Agreement is modified as provided below.

14. Notice

Any notice, communication, amendment, addition or deletion to this Agreement, including change of address of either party during the term of this Agreement, which Contractor or County shall be required or may desire to make shall be in writing and may be personally served or, alternatively, sent by prepaid first class mail to the respective parties as follows:

To County: County of Stanislaus
Department of Chief Executive Office
Attention: Ruben Imperial

To Contractor: United Way of Stanislaus County
422 McHenry Ave, Modesto, CA 95354
Attention: Francine DiCiano, President/CEO

15. Conflicts

Contractor agrees that it has no interest and shall not acquire any interest direct or indirect which would conflict in any manner or degree with the performance of the work and services under this Agreement.

16. Severability

If any portion of this Agreement or application thereof to any person or circumstance shall be declared invalid by a court of competent jurisdiction or if it is found in contravention of any federal, state or county statute, ordinance or regulation the remaining provisions of this Agreement or the application thereof shall not be invalidated thereby and shall remain in full force and effect to the extent that the provisions of this Agreement are severable.

17. Amendment

This Agreement may be modified, amended, changed, added to or subtracted from by the mutual consent of the parties hereto if such amendment or change is in written form and executed with the same formalities as this Agreement and attached to the original Agreement to maintain continuity.

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18. Entire Agreement

This Agreement supersedes any and all other agreements, either oral or in writing, between any of the parties herein with respect to the subject matter hereof and contains all the agreements between the parties with respect to such matter. Each party acknowledges that no representations, inducements, promises or agreements, oral or otherwise, have been made by any party, or anyone acting on behalf of any party, which are not embodied herein, and that no other agreement, statement or promise not contained in this Agreement shall be valid or binding.

19. Advice of Attorney

Each party warrants and represents that in executing this Agreement, it has received independent legal advice from its attorneys or the opportunity to seek such advice.

20. Construction


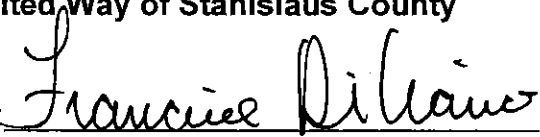
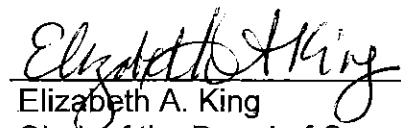
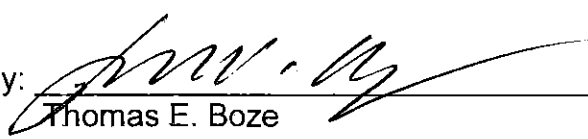
Headings or captions to the provisions of this Agreement are solely for the convenience of the parties, are not part of this Agreement, and shall not be used to interpret or determine the validity of this Agreement. Any ambiguity in this Agreement shall not be construed against the drafter, but rather the terms and provisions hereof shall be given a reasonable interpretation as if both parties had in fact drafted this Agreement.

21. Governing Law and Venue

This Agreement shall be deemed to be made under, and shall be governed by and construed in accordance with, the laws of the State of California. Any action brought to enforce the terms or provisions of this Agreement shall have venue in the County of Stanislaus, State of California.

enforce the terms or provisions of this Agreement shall have venue in the County of Stanislaus, State of California.

IN WITNESS WHEREOF, the parties or their duly authorized representatives have executed this Agreement on the day and year first hereinabove written.

COUNTY OF STANISLAUS By:  For Stan Risen Stan Risen Chief Executive Officer County of Stanislaus, State of California "County"	United Way of Stanislaus County By:  Francine DiCiano President/Chief Executive Officer United Way of Stanislaus County "Contractor"
ATTEST: Elizabeth R. King, Clerk of the Board of Supervisors of the County of Stanislaus, State of California By:  Elizabeth A. King Clerk of the Board of Supervisors	
APPROVED AS TO FORM: John P. Doering, County Counsel By:  Thomas E. Boze Assistant County Counsel	

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EXHIBIT A

A. TERM

The initial term of this Agreement shall be one (1) year beginning on the July 1, 2017. Thereafter, the term of this Agreement shall automatically renew for successive one-year terms unless one party provides written notice of its intent to terminate this Agreement to the other party not less than 30-days before the end of the then existing term.

B. SCOPE OF WORK

Under the direction of the County, and with the endorsement of the Stewardship Council, Contractor will support the Focus on Prevention (FP) initiative by providing fiscal management of community contributions to FP from both the public and private sectors, and the administration of the contracted infrastructure support with the Center for the Collective Wisdom (CFCW) and/or other qualified services providers as endorsed by the Stewardship Council, including, but not limited to:

- (1) Accepting public and private donations and providing tax exempt documentation as requested; and
- (2) Entering into a contract agreement with the CFCW and/or other qualified services providers for the facilitation, strategic planning, training, outcomes/data development, and events/activities related services for Focus on Prevention; and
- (3) Processing CFCW and/or other service provider's invoices and payments for services rendered; and
- (4) Providing monthly invoices supported by invoices from the contracted service providers and approved by Stanislaus County CEO staff to the County for reimbursement; and
- (5) Providing quarterly financial reports documenting receipts and payments for the SCPI contract.

C. COMPENSATION AND FUNDING

1. Compensation.

County will pay the Contractor \$5,000 to cover the cost of contract administration for each fiscal year (July 1st through June 30th) that this Agreement remains effective. Such payment shall be made within 30-days of the start of a new term.

The parties hereto acknowledge the maximum amount to be paid by the County for Contractor's administrative services provided under this Agreement, including, without limitation, the cost of any subcontractors, consultants, experts or

investigators retained by the Contractor to perform or to assist in the performance of its work under this Agreement, shall not exceed \$5,000 during the initial term or during subsequent terms.

2. Funding Contribution.

During the initial term of this Agreement, the County will furnish to the Contractor a contribution to support FP, including contracted services with the CFCW and/or other qualified services providers in the amount of \$250,000. County will make an initial contribution of \$30,000, within 30-days after the start of the fiscal year beginning July 2017. Subsequently, the County will make ten (10) monthly payments of \$22,000, to be paid on the first of each month, beginning on August 1, 2017, and with the last payment on May 1, 2018.

Funding contributions by the County will be determined by the Board of Supervisors before the start of subsequent terms.

3. Financial Reporting.

The Contractor will provide monthly financial reports detailing all revenues received from the county and outside parties for the FP, along with all actual contract expenditures, and any remaining balance of funds. The report shall include the beginning and ending cash balance of the FP funds. Detailed records of cash reconciliations, supporting bank statements, and accounting records of all transactions will be maintained by Contractor and available at any time to the County, or County designee for purposes of audit, field review or any other contract/fiscal monitoring.

At the end of each contract term, the Contractor will provide a reconciliation of all actual revenue/funds received and any interest earnings, less all actual payments made for contracted facilitation services.

4. Reconciliation Upon Termination.

Funds contributed to support FP by public or private donors that have not been used or encumbered within the fiscal year in which they are donated may be carried over to the subsequent fiscal year. Upon termination of this Agreement, all contributed funds that have not been spent or encumbered shall be returned to the donors on an equitable basis considering the relative total amount of contributions by a donor during the term of this Agreement.

5. Non-Appropriation of Funds.

Payment for performance by the Contractor shall be dependent upon the availability of appropriations by the County Board of Supervisors for the purposes of this Agreement. No legal liability on the part of the County for any payment may arise under this agreement until funds are made available and until the

Consultant has received funding availability, which will be confirmed in writing. If funding for any fiscal year is reduced or deleted, or if the County loses funding for any reason, the County, in its sole discretion, shall have the option to either: (a) cause this Agreement to be canceled or terminated pursuant to applicable provisions of the Agreement; or (b) offer to amend the Agreement to reflect the reduced funding for this Agreement.

Attachment B



ATTACHMENT B

Stewardship Council

Representative	Sector	Organization
1. Lynn Dickerson	Arts, Entertainment, Sports	Gallo Center for the Arts
2. Darrell Long	Arts, Entertainment, Sports	Stanislaus County Fair Commission
3. David White	Business	Opportunity Stanislaus
4. Tim Byrd	Business	E.J. Gallo
5. Tom Changnon	Education	Stanislaus County Office of Education
6. Pam Able	Education	Modesto City Schools
7. Marvin Jacobo	Faith	City Ministry Network
8. Ross Lee	Faith	Community
9. Jim Applegate	Faith	Redeemer Church
10. Jeff Dirkse	Local Government	Stanislaus Sheriff
11. Mike Hamasaki	Local Government	Stanislaus County Probation
12. Ken Riddick	Media	Modesto Bee
13. Christine Schweininger	Media	Vision Magazine
14. Brad Hawn	Neighborhoods	Modesto Neighborhoods, Inc.
15. Cindy Duenas	Non-profits	Center for Human Services
16. Karen Williams	Non-profits	Learning Quest
17. Marian Kaanon	Philanthropy	Stanislaus Community Foundation
18. Francine DiCiano	Philanthropy	United Way Stanislaus County
19. Daryn Kumar	Health	Sutter Health
20. Warren Kirk	Health	Doctors Medical Center
21. Stan Risen	Ex Officio member	County CEO
22. Terry Withrow	Ex Officio member	County Board of Supervisors

Focus on Prevention Initiative Project Management

Ruben Imperial,
Community Development and Empowerment Manager
Stanislaus County Chief Executive Office
(209) 525-6333

Updated: May 2017

Attachment C

ATTACHMENT C

Stanislaus Community System of Care Council

Representation	Name	Position	Organization/Agency
1. Homeless Advocate	Beverly Hatcher	Executive Director	United Samaritans Foundation
2. Behavioral Health & Recovery Services Director	Rick DeGette	Director	Behavioral Health & Recovery Services
3. Business	VACANT		
4. Community Services Agency Director	Kathy Harwell	Director	Community Services Agency
5. Education	VACANT		
6. Emergency Shelter Provider	Kevin Carroll	Executive Director	The Gospel Mission
7. Entitlement Jurisdiction: County	Angela Freitas	Planning & Development Director	Stanislaus County
8. Entitlement Jurisdiction: Modesto	Tina Rocha	Community Development Manager	City of Modesto
9. Entitlement Jurisdiction: Riverbank	Sean Scully	City Manager	City of Riverbank
10. Entitlement Jurisdiction: Turlock	Maryn Pitt	Assistant to the City Manager	City of Turlock
11. Faith	Dwaine Breazeale	Captain	Salvation Army
12. Healthcare	Lise Talbott	Director of Health Education	Golden Valley Health Centers
13. Housing Authority	Jim Kruse	Deputy Director	Housing Authority of the County of Stanislaus
14. Law Enforcement:	Chief Erin Kiely	Chief	Riverbank Police Services
15. Lived Experience 1	Jeffrey Gianelli	Community	Community
16. Lived Experience 2	Bradley Wayne Smith	Community	Community
17. Lived Experience 3	VACANT		
18. Neighborhoods	Twainhart Hill	Community	College Area Neighborhood Alliance
19. Permanent Supportive Housing Provider	Kathy Lee	Executive Director	Community Impact Central Valley Housing
20. Philanthropy	Francine DiCiano	Executive Director	United Way of Stanislaus
21. Senior Services	Margie Palomino	Director	Department of Aging & Veterans Services
22. Transitional/Rapid-Rehousing Provider	Esther Rosas	Executive Director	Community Housing and Shelter Services
23. Veterans Services	VACANT		
24. Victims Services	Roberta Brown	Emergency Services Manager	Haven's Center
25. Youth Services	Taryn Muralt	Program Director	Center for Human Services

Attachment D

Strengthening Families Leadership

#	Organization/Representation	Representative	Title
1	Alliance Worknet	Doris Foster	Director
2	Behavioral Health & Recovery Services	Rick DeGette	Director
3	Board of Supervisors	Terry Withrow	Board Member
4	California Department of Corrections & Rehabilitation	Clint Faria	Regional Supervising Parole Agent
5	Center for Human Services	Cindy Duenas	Executive Director
6	Chief Executive Office / Stanislaus County	Jody Hayes	Assistant Executive Officer
7	Chief Executive Office / Stanislaus County	Stan Risen	Assistant Executive Officer
8	Chief Executive Office / Stanislaus County	Keith Boggs	Assistant Executive Officer
9	Chief Executive Office / Stanislaus County	Patricia Hill-Thomas	Chief Operating Officer
10	Chief Executive Office / Stanislaus County	Ruben Imperial	Community Dev & Emp Manager
11	Child Support Services	Baljit Atwal	Director
12	City Managers Representative	Michael Holland	City Manager, Newman
13	City Managers Representative	Bryan Whitemeyer	City Manager, Oakdale
14	Community Services Agency	Kathryn Harwell	Director
15	Superior Court of CA: Stanislaus Juvenile	Ruben A. Villalobos	Judge
16	District Attorney's Office	Birgit Fladager	District Attorney
17	Faith Sector Representative	Marvin Jacobo	City Ministry Network
18	Family Justice Center Representative	Carol Shipley	Executive Director
19	Healthcare		
20	Lived Experience: Incarcerated		
21	Lived Experience: Victims of Crimes		
22	Modesto Junior College	James Todd	Vice-President
23	Modesto Police	Galen Carroll	Chief
24	Modesto Police	Rick Armendariz	Assistant Chief/Deputy City Manager
25	Probation/Corrections Community Partnership	Mike Hamasaki	Chief Probation Officer
26	Public Defender's Office	Sandip (Sonny) Sandhu	Public Defender
27	Sheriff	Chief Jeff Dirkse	Chief of Police/Patterson
28	Sierra Vista Children and Family Services	Judy Kindle	Executive Director
29	Stanislaus County Office of Education	Tom Changnon	Superintendent
30	Stanislaus County Sheriff / Public Safety Center	Lt. Frank Martinez	Lieutenant
31	Stanislaus State University		

Attachment E

ATTACHMENT E

Stewardship Council Results and Guiding Values

The Focus on Prevention Initiative is supported by multiple community partners, the Stanislaus County Board of Supervisors, Stanislaus County Chief Executive Office, and led by a Stewardship Council comprised of community leaders from various sectors who act as stewards of the overarching initiative. In partnership with the Action Councils, the Stewardship Council members provide:

- Leadership in developing and approving county-wide indicators to document meaningful progress and change for the overall initiative.
- Cultivate commitments to embrace and support the initiative from institutions across the multiple sectors.
- Work strategically to identify and help secure funding from private, philanthropic, and other non-government sources.

Results

The Stewardship Council has articulated five priority results with associated indicators to guide every movement that emerges through Focus on Prevention. The five results include:

1. Our families are healthy—physically, mentally, emotionally, and spiritually.
2. Our families are supported by strong and safe neighborhoods and communities.
3. Our children and young people are getting a first-rate education—from cradle to career.
4. Our families are participating in and supported by a healthy economy.
5. Our families and neighbors who are homeless, or at risk of homelessness, permanently escape homelessness.

Guiding Values

1. “Our Community” - there are no “others”
2. Compassion & Empathy
3. Respect & Dignity
4. Mutual accountability, reciprocity, and responsibility

Attachment F

Database
Balance Type
Data Access Set

FMSDBPRD.CO.STANISLAUS.CA.US.PROD
Budget
County of Stanislaus

DO NOT CHANGE
DO NOT CHANGE
DO NOT CHANGE

Ledger
Budget
Category
Source
Currency
Period
Batch Name
Journal Name
Journal Description
Journal Reference
Organization
Chart Of Accounts

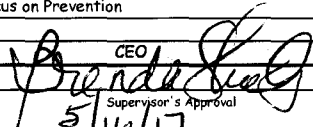
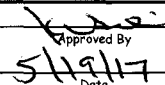
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* List Text CEO-NL
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Text JV CEO100786
Text FOP Initial Access Center/modular
Text Focus on Prevention Agenda 5.23.17
List - Text Stanislaus Budget Org
Text Accounting Flexfield

DO NOT CHANGE
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ENTER AS MMM-YY (ALL CAPS FOR MMM) EX: NOV-11
DO NOT CHANGE
DO NOT CHANGE

Upl	Fund (4 char)	Org (7 char)	Account (5 char)	GL Project (7 char)	Location (6 char)	Misc. (6 char)	Other (5 char)	Debit Incorporations Facilities Revenue * Number	Credit Appropriations Facilities Revenue * Number	Line Description Text	
		0100	0016001	63280	0000000	000000	000000	00000	150000	150000	Reduce Contract Svs
		0100	0016001	80300	0000000	000000	000000	00000			Increase Structures & Improvements
								Totals:	150000	150000	

Tip: This is not the end of the Template. Unprotect the sheet and insert as many rows as needed.

Explanation: Transfer appropriations from Contracts to Structures & Improvements for the purchase of a modular building to establish the Initial Access Center.
Board Agenda Item May 23, 2017 Focus on Prevention

Requesting Department Patrice Dietrich	CEO  Supervisor's Approval	Data Entry Keyed by	Auditors Office Only Prepared By 
Prepared by 5/16/2017	Date 5/16/17	Date	Approved By 5/19/17 Date

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 Journal Name Text JV CEO100785
 Journal Description Text CEO Ops & Svs Staff for FOP
 Journal Reference Text Focus on Prevention Agenda 5.23.17
 Organization List - Text Stanislaus Budget Org DO NOT CHANGE
 Chart Of Accounts Accounting Flexfield DO NOT CHANGE

Upl	Fund (4 char)	Org (7 char)	Account (8 char)	GL Project (7 char)	Location (6 char)	Misc. (6 char)	Other (5 char)	Debit and appropriations and not revenue Number	Credit and appropriations and not revenue Number	Line Description
	0100	0016001	63280	0000000	000000	000000	000000		447476	447476 Reduce Contract Svs
	0100	0016001	87500	0000000	000000	000000	000000			S&B Charges from CEO Ops & Svs
	0100	0015110	50000	0000000	000000	000000	000000		587232	CEO Ops & Svs Salaries & Benefits
	0100	0015110	87000	0000000	000000	000000	000000		447476	Intrafund transfer from FOP (contra)
	0100	0015110	22511	0000000	000000	000000	000000		139756	2011 Local Innovation Revenue
								1034708	1034708	

Totals: 1034708 1034708
 Tip: This is not the end of the Template. Unprotect the sheet and insert as many rows as needed.

Explanation: For Focus on Prevention: transfer appropriations from Contracts to Intrafund Expense account for charges from CEO Ops & Svs Staffing.
 For CEO Ops & Svs: increase appropriations and intrafund transfer (contra) account with estimated revenue for FOP.

Board Agenda Item May 23, 2017 Focus on Prevention

Requesting Department Patrice Dietrich	CEO <i>Brenda Kelly</i> Supervisor's Approval 5/16/17	Date Entry Keyed by Date	Auditors Office Only Prepared By Approved By Date 5/19/17
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**SECOND AMENDMENT TO
EQUIPMENT LEASE AGREEMENT
COMMERCIAL MODULAR BUILDING**

This Amendment No. 2 to the Equipment Lease Agreement ("Amendment No. 2") by and between the County of Stanislaus ("County") and Impact Modular Leasing Incorporated, a Nevada corporation ("Lessor") is made and entered into on May 23, 2017.

WHEREAS, the County and Vendor entered into a two-year Equipment Lease Agreement for a licensed Commercial Modular Building ("Modular") dated May 3, 2013 (the "Agreement"); and

WHEREAS, Paragraph 13 of the Agreement provides for the Agreement to be modified, amended, changed, added to or subtracted from by the mutual written consent of both parties; and

WHEREAS, the County and Vendor on September 1, 2016 executed the First Amendment to the Agreement adding an option to purchase the Modular for \$98,000.00, less six months of lease payments; and

WHEREAS, the parties wish to amend the initial Agreement to extend the term of the Agreement, allow the County to make improvements to the Modular, and revise the terms of the provision governing the County's option to purchase the Modular.

NOW, THEREFORE, the parties hereby agree to amend the Agreement as follows:

1. The Term of Lease is extended to May 25, 2020.
2. The provisions of Paragraph 2 (Payments) are amended as follows:
 - a. The following sentence is added to the end of Paragraph 2.1 (Lease Payments): "County shall not be obligated to make monthly rental payments for the period March 3, 2017 to May 24, 2017."
 - b. The following sentence is added to Paragraph 2.3 (Tenant Improvements) County at its expense make additional modifications to the unit as needed. County will inform LESSOR in advance of changes and gain written approval.
 - c. The following sentence is added to the end of Paragraph 2.4 (Payment on Lease Determination): "Should County exercise its option to purchase the Modular as set forth in Paragraph 2.6 below, there shall be no lease termination payment required."
 - d. Paragraph 2.6 (Option to Purchase) is replaced with the following:
 - 2.6 Option to Purchase: County shall have the option to purchase the Modular on the following dates for the following price:
 - a. Between May 24, 2018 and May 25, 2020 for a purchase price of \$86,224, less twelve (12) months of lease payments.

Upon the County's exercise of the Option to Purchase, this Lease Agreement shall terminate.

3. All other terms and conditions of the Agreement shall remain in full force and effect.

IN WITNESS THEREOF, the parties have executed this Second Amendment to the Agreement effective as of the 23rd day of May, 2017.

COUNTY OF STANISLAUS
Chief Executive Office

LESSOR
Impact Modular Leasing, Incorporated


By:  _____

By:  _____

Patricia Hill Thomas, Chief Operations
Officer
Assistant Executive Officer

Operations Manager

APPROVED AS TO FORM:
County Counsel

By:  _____
John P. Doering
County Counsel

Focus on Prevention

Board of Supervisors Presentation

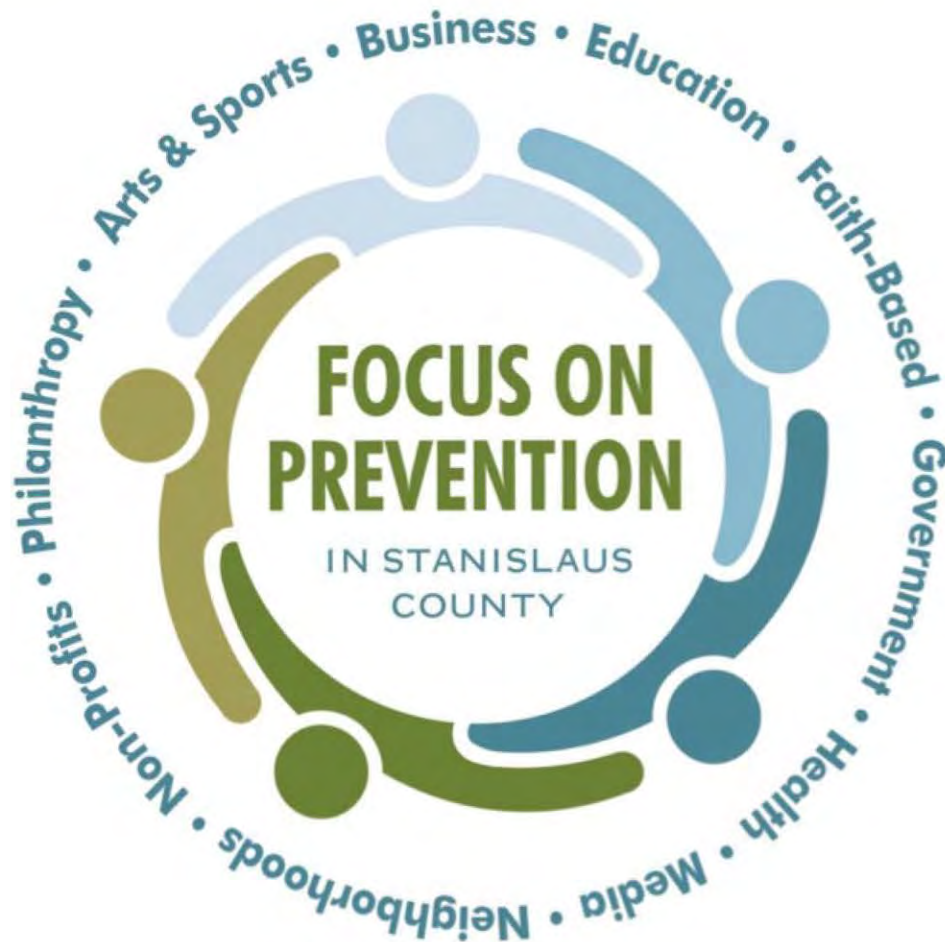
May 23, 2017



Overall Aim of FOP

Focus on Prevention is a county-wide initiative that aims to **improve the quality of life** of all Stanislaus residents and families through coordinated prevention efforts that work **across multiple sectors**

Across Multiple Sectors...



Community Effort/Community Leadership

- **Stewardship Council**
 - 2-3 key influencers from each of the sectors
 - Provides overall leadership
 - Develops overarching results
 - Cultivates commitments within respective sectors
- **Leadership Group**
 - Composed of key leaders within the focus area
 - Builds the larger movement & convenes key stakeholders
 - Develops draft indicators
 - Maps/Aligns resources to help implement Common Agenda
- **Actions Councils**
 - Develops action plans and strategies for its focus area
 - Broad stakeholder & lived experience participation
 - Plans across the ten sectors

Improving the quality of life...Results

Health

Our families are **healthy**—physically, mentally, emotionally, and spiritually.

Strong & Safe Neighborhoods

Our families are supported **by strong and safe neighborhoods and communities.**

First Rate Education

Our children and young people are getting a **first-rate education** — from cradle to career.

Healthy Economy

Our families are participating in and supported by a **healthy economy.**

Prevent & Reduce Homelessness

Our families and neighbors who are homeless, or at risk of homelessness, **permanently escape homelessness.**

Today's Focus

- Provide an update on Focus on Prevention
- Establish a long-term sustainability plan within our community and County organization
- Create greater alignment in our County organization – revise Board of Supervisors Priorities
- Launch Outreach and Engagement and Initial Access Center

Update on Focus on Prevention

- Broad Community Engagement and Support Across Multiple Sectors
- Result Statements and Initial Indicators
- Initial Focus on Preventing and Reducing Homelessness is In Motion
- Focus on Strengthening Families is Now Underway

Sustainability

- Board of Supervisors has approved \$1 Million annually to support Focus on Prevention
 - Majority of these funds remained unspent while developing community leadership and the vision for success
- This plans uses existing funding (\$1 million annual commitment + 2011 Realignment Innovation funds)
 - **Community:** \$250,000 annual support for Stewardship Council
 - **County:** Additional staffing resources

County Staffing Request

- Add a Deputy Executive Officer to serve as the Project Champion
- Add a Manager IV to serve as a dedicated Community Development Manager, freeing up the existing Manager IV to focus exclusively on Focus on Prevention
- Add a Manager III to serve as the lead for the Strengthening Families effort
- Add a Confidential Assistant IV to provide administrative support

New Board of Supervisors Priorities

- Supporting strong and safe neighborhoods for individuals and families to thrive.
- Supporting community health, including physical, mental, emotional and spiritual health.
- Developing a healthy economy, building upon our strong agricultural foundation.
- Promoting first-rate learning opportunities for all residents in support of community and individual prosperity.
- Delivering efficient public services and community infrastructure to benefit our residents and businesses.



Common Agenda

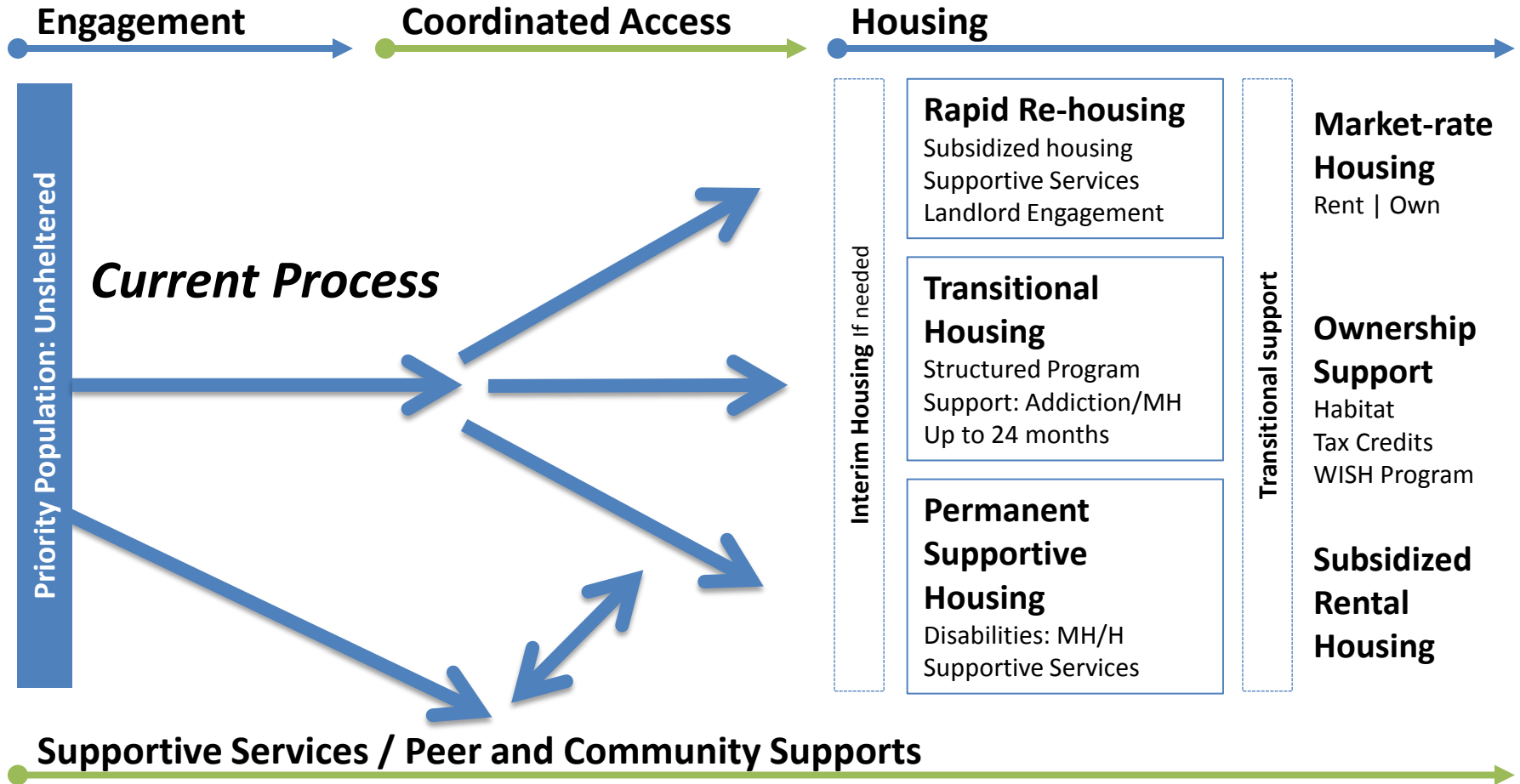
Acting together to reduce and prevent homelessness

<p>Results</p>	<p>Our families and neighbors who are homeless, or at risk of homelessness, permanently escape homelessness.</p>			
<p>Indicators</p>	<ol style="list-style-type: none"> 1. For individuals who are homeless: <ol style="list-style-type: none"> a.Reduce the number of people experiencing homelessness b.Reduce the average length of time someone is homeless c.Increase % access to resources to improve wellbeing d.Increase % experiencing improved wellbeing 2. Improve the safety of parks and neighborhoods 3. Decrease the occurrences of public anti-social behavior 			
<p>Strategies</p>	<p>Outreach & Engagement</p>	<p>Coordinated Access</p>	<p>Services & Supports</p>	<p>Housing</p>
	<p>Data Development & Capacity-building</p>			
	<p>Mutually reinforcing activities and strategies across multiple sectors and communities: Multi-sector activities / Countywide activities / Community and City level activities</p>			



Community System of Care

Acting together to reduce and prevent homelessness

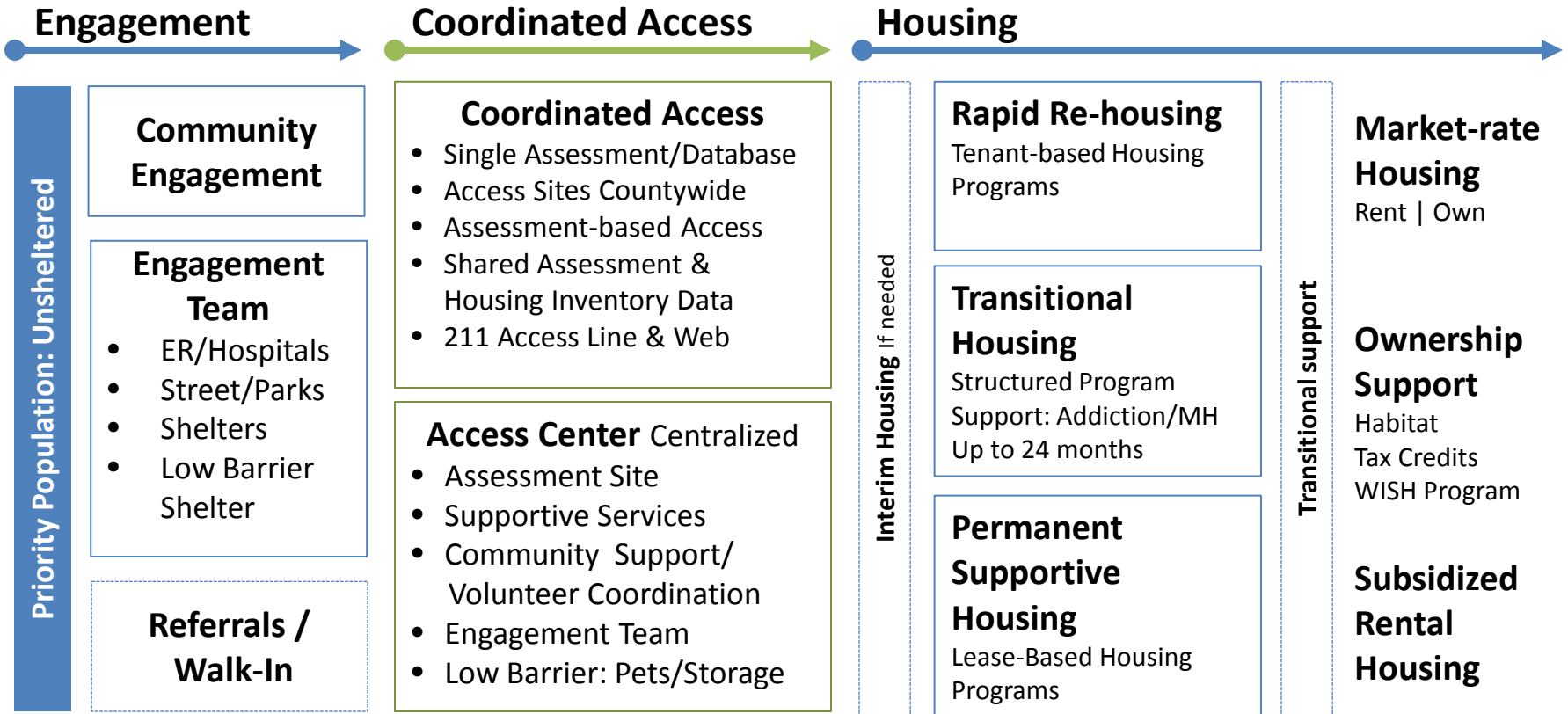


Behavioral Health Treatment / Health / Community Services Agency: Basic Needs
Peer and Community Support / Employment & Job Training



Community System of Care

Acting together to reduce and prevent homelessness



Supportive Services / Peer and Community Supports

Behavioral Health Treatment / Health / Community Services Agency: Basic Needs
 Peer and Community Support / Employment & Job Training

Towards Preventing and Reducing Homelessness

- Support the Stanislaus Community System of Care (CSOC) / Continuum of Care Restructuring & Development
- Pursue “One Stop Shop” Access Center & Future Low Barrier Shelter Proposal Development in partnership with CSOC
 - Continue development of the “One Stop Shop” Access Center concept
 - Launch an Initial Access Center

Access Center “One Stop Shop”

- Visioning Event
 - Over 70 community stakeholders in January 2017
- Vision Statement:

“Through dignity and respect, empowering people at risk or experiencing homelessness, towards a hopeful and independent life”
- Planning for the Complete Access Center continues
- Low Barrier Shelter options are being developed

Initial Access Center

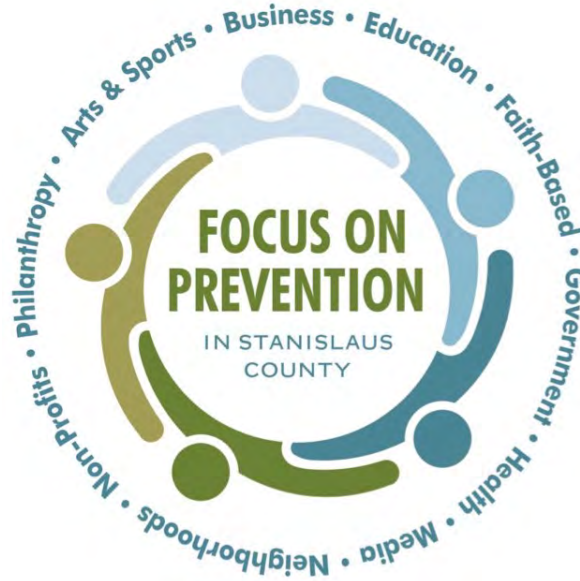
- Previously Leased Modular at 825 12th Street, Downtown Modesto
- Services: Coordinated Access, Outreach, and Referrals to Support Services & Housing
- Staffing & Partnership
 - BHRS / CSA / Superior Court / Colocation Partners
- Lease purchase agreement
 - All new lease Payments will be credited to the purchase price if the purchase option is exercised in the future
 - Initial Purchase Price: \$86,224 and Renovations \$28,000

Strengthening Families 2017

- Next Population
 - “Individuals who are, or have been engaged in the juvenile and criminal justice systems and the families they have directly affected.”
- Planning: Develop Common Agenda
 - Established Leadership Group
 - Convening Strengthening Families Action Council
 - Summit on Strengthening Families Summit

Stewardship Council





Questions?