

THE BOARD OF SUPERVISORS OF THE COUNTY OF STANISLAUS  
ACTION AGENDA SUMMARY

DEPT: Chief Executive Office

BOARD AGENDA # 6:35 p.m.

Urgent

Routine

AGENDA DATE September 16, 2014

CEO Concurs with Recommendation YES  NO

4/5 Vote Required YES  NO

(Information Attached)

SUBJECT:

Public Hearing to Consider the Adoption of the Fiscal Year 2014-2015 Recommended Final Budget and Related Actions. This Public Hearing May be Continued to the Following Days if Needed: September 17, 2014, at 9:00 a.m. and September 18, 2014, at 9:00 a.m.

STAFF RECOMMENDATIONS:

1. Accept the Fiscal Year 2014-2015 Recommended Final Budget from the Chief Executive Officer.
2. Conduct the scheduled Public Hearing at 6:35 p.m. on September 16, 2014, and if necessary, continue to September 17, 2014, and September 18, 2014, at 9:00 a.m., to receive public comment and input on the recommended spending plan.
3. Direct and approve any changes the Board of Supervisors chooses to make to the Recommended Final Budget and then adopt the Recommended Final Budget for 2014-2015.

(Continued on Page 2)

FISCAL IMPACT:

The Fiscal Year 2014-2015 Recommended Final Budget as presented for Board of Supervisors' consideration totals \$1,092,658,111 in appropriations, an increase of \$49,670,380 (4.8%) from the 2013-2014 Adopted Final Budget of \$1,042,987,731. The Adopted Proposed Budget for 2014-2015 was a rollover of the prior year's Adopted Final Budget. Therefore the 2013-2014 Adopted Final Budget will be used for comparison purposes. The increase is primarily due to accelerated pay down of the Health Services Agency long-term deficit and increases in health and social services programs.

(Continued on Page 2)

BOARD ACTION AS FOLLOWS:

No. 2014-483

On motion of Supervisor O'Brien, Seconded by Supervisor Withrow

and approved by the following vote,

Ayes: Supervisors: O'Brien, Chiesa, Withrow, Monteith, and Chairman De Martini

Noes: Supervisors: None

Excused or Absent: Supervisors: None

Abstaining: Supervisor: None

1)        Approved as recommended

2)        Denied

3)   X   Approved as amended

4)        Other:

MOTION:

PLEASE SEE PAGE 1-A FOR AMENDED MOTION

ATTEST:

  
ELIZABETH A. KING, Assistant Clerk

File No.

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Page 1-A **AMENDED MOTION**

**Amended** the item to correct Staff Recommendation No. 10 to reflect that the approved Staffing Recommendations become “effective with the start of the first pay period beginning on or after September 20, 2014, or as otherwise indicated in Staffing Attachment B”, and **amended** the item to add Staff Recommendations Nos. 13 and 14; approved Staff Recommendations Nos. 1-14 as amended as follows: (1) accepted the Fiscal Year 2014-2015 Recommended Final Budget from the Chief Executive Officer; (2) conducted the scheduled public hearing to receive public comment and input on the recommended spending plan; (3) adopted the Recommended Final Budget for 2014-2015; (4) authorized the CEO and the Auditor-Controller to make the necessary technical adjustments to implement the Adopted Final Budget; (5) directed the CEO and the Auditor-Controller to prepare the Adopted Final Budget document in accordance with State law and submit it to the State Controller prior to 12/01/2014; (6) authorized the Auditor-Controller to release \$800,689 of Property Tax Administration Fee (PTAF) from the Committed Fund Balance to the Unassigned Fund Balance to reflect final settlement of payments made to specified cities in Fiscal Year 2013-2014; (7) authorized commitment of Debt Repayment from Animal Services Facility, Public Safety Center Jail Expansion and Coroner Facility in the amount of \$641,882 to a General Fund Committed-Tobacco Securitization Debt Repayment account, and authorized the Auditor-Controller to automatically increase this commitment for all future debt service repayments; (8) established a revised apportionment schedule for 1991 Health Realignment Revenue and authorized the Auditor-Controller to distribute 1991 Health Realignment Revenue accordingly: HSA Public Health – 72%; Environmental Resources – 17%; HSA Clinic and Ancillary Services – 11%; and no apportionment for HSA Indigent Health Care Programs; (9) approved the modification of Cooperative Extension hours of operation from Monday through Friday, 8:00 a.m. – 5:00 p.m., to 8:00 a.m. – 4:30 p.m., to better serve customer needs and align with the hours of operation of the Agricultural Commissioner; (10) amended the Salary and Position Allocation Resolution to reflect the recommended changes in the Fiscal Year 2014-2015 Recommended Final Budget, (as outlined in the Staffing Impacts section of this report and detailed in Attachment B) to be effective with the start of the first pay period beginning on or after September 20, 2014, or as otherwise indicated in Staffing Attachment B of the agenda item; (11) approved the transfer of three positions from the Health Services Agency’s Indigent Health Care Program to the Community Services Agency effective 11/30/2014, and other related actions necessary to support the impacts of Health Care Reform; (12) approved contracts and/or agreements listed on Attachment C of the agenda item in cumulative amounts of \$100,000 or greater as of July 1, 2012, and authorized the General Services Agency Director/Purchasing Agent or Department Head to sign; (13) directed staff to return to the Board at First Quarter to reduce the General Fund Contributions to Public Works Budget by \$122,486 and to reallocate the revenue and expense to the appropriate General Fund Departments for payment to Public Works for Geographic Information System (GIS) use; and, (14) directed staff to return to the Board with a list of the proposed vehicles to be leased, that are ineligible to finance in-house for further direction, and to finance all remaining vehicles with in-house financing vs. external financing

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**STAFF RECOMMENDATIONS (Continued):**

4. Authorize the Chief Executive Officer and the Auditor-Controller to make the necessary technical adjustments to implement the Adopted Final Budget.
5. Direct the Chief Executive Officer and the Auditor-Controller to prepare the Adopted Final Budget document in accordance with State law and submit it to the State Controller prior to December 1, 2014.
6. Authorize the Auditor-Controller to release \$800,689 of Property Tax Administration Fee (PTAF) from the Committed Fund Balance to the Unassigned Fund Balance to reflect final settlement of payments made to specified cities in Fiscal Year 2013-2014.
7. Authorize commitment of Debt Repayment from Animal Services Facility, Public Safety Center Jail Expansion and Coroner Facility in the amount of \$641,882 to a General Fund Committed-Tobacco Securitization Debt Repayment account and authorize the Auditor-Controller to automatically increase this commitment for all future debt service repayments.
8. Establish a revised apportionment schedule for 1991 Health Realignment Revenue and authorize the Auditor-Controller to distribute 1991 Health Realignment Revenue accordingly: HSA Public Health – 72%; Environmental Resources – 17%; HSA Clinic and Ancillary Services – 11%; and no apportionment for HSA Indigent Health Care Programs.
9. Approve the modification of Cooperative Extension hours of operation from Monday through Friday, 8:00 a.m. – 5:00 p.m., to 8:00 a.m. – 4:30 p.m., to better serve customer needs and align with the hours of operation of the Agricultural Commissioner.
10. Amend the Salary and Position Allocation Resolution to reflect the recommended changes in the Fiscal Year 2014-2015 Recommended Final Budget, (as outlined in the Staffing Impacts section of this report and detailed in Attachment B) to be effective with the start of the first pay period beginning after September 20, 2014, or as otherwise indicated in Staffing Attachment B.
11. Approve the transfer of three positions from the Health Services Agency's Indigent Health Care Program to the Community Services Agency effective November 30, 2014, and other related actions necessary to support the impacts of Health Care Reform.

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12. Approve contracts and/or agreements listed on Attachment C in cumulative amounts of \$100,000 or greater as of July 1, 2012, and authorize the General Services Agency Director/Purchasing Agent or Department Head to sign.

**FISCAL IMPACT (Continued):**

The Recommended Final Budget also includes additional funding for Appropriations for Contingencies, as well as the net county cost savings for departments in the General Fund, earned in prior years. Revenue is projected at \$1,039,389,036, which is \$33,549,267 (3.3%) above the 2013-2014 Adopted Final Budget. The 2014-2015 Recommended Final Budget is balanced using \$53,269,075 of fund balance/retained earnings.

<b>Fund Type</b>	<b>Total Recommended Appropriations</b>	<b>Total Recommended Revenue</b>	<b>Fund Balance &amp; One-Time Funding Required</b>
General	\$ 271,083,644	\$ 241,644,022	\$ 29,439,622
Special Revenue	643,308,609	627,856,540	15,452,069
Capital Projects	1,215,510	1,137,000	78,510
Enterprise	79,199,819	72,523,984	6,675,835
Internal Service	97,850,529	96,227,490	1,623,039
<b>Total</b>	<b>\$ 1,092,658,111</b>	<b>\$ 1,039,389,036</b>	<b>\$ 53,269,075</b>

Consistent with standard accounting practices, the County’s budget is accounted for in separate financial entities known as funds. The County’s budget includes three “governmental funds” – General, Special Revenue, and Capital Projects – to account for local government activities. The County also uses Enterprise and Internal Service funds, which are two proprietary fund types used for “business-type” activities.

Following is a brief description of changes in the Recommended Final Budget for Fiscal Year 2014-2015 by fund type. A more detailed explanation is included in the Recommended Final Budget document.

**General Fund**

The Recommended Final Budget for Fiscal Year 2014-2015 includes General Fund appropriations of \$271,083,644, an increase of \$14,482,350 from the 2013-2014 Final Budget of \$256,601,294. The General Fund is funded by \$72,605,544 of department revenue, \$169,038,478 of discretionary revenue, \$12,345,632 of assigned fund balance, and \$17,093,990 of unassigned fund balance.



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Discretionary revenue is projected at \$169,038,478, an increase of 8.3% above the 2013-2014 Adopted Final Budget amount of \$156,118,987, and an increase of 3% above the actual discretionary revenue of \$164,211,438 received in 2013-2014. Property tax revenue is the most significant contributor to the growth in discretionary revenue. The Assessment Roll is projected to increase by 9.3% in the unincorporated areas of the County, resulting in a projected increase of \$3.2 million current secured property taxes above 2013-2014 actuals.

Total General Fund fund balance as of July 1, 2014 is \$137.9 million and includes all categories: Nonspendable, Restricted, Committed, Assigned and Unassigned. As a result of prior year savings and increased revenues, the General Fund unassigned fund balance as of July 1, 2014, before recommended adjustments, was approximately \$14.8 million. The recommended budget maintains the County's long standing practice of directing one-time savings towards one-time uses. This includes the recommended pay down of long term debt obligations and additional funding to address critical deferred maintenance needs, all with an eye towards ensuring future sustainability of General Fund programs and obligations.

The Recommended Final Budget for 2014-2015 includes the use of \$17.1 million of one-time fund balance for budget balancing purposes, as well as the use of \$12.3 million for the net county cost savings program. As recommended, the 2014-2015 Final Budget projects a General Fund fund balance of \$108.4 million as of June 20, 2015. It is recommended to release \$800,689 of Committed Fund balance to the Unassigned Fund Balance to reflect the total payments made as part of the Property Tax Administration Fee (PTAF) settlement with impacted cities; and to increase the Committed Fund Balance by \$641,882 for the debt payments on funds borrowed from the Tobacco Endowment Funds for the Animal Services Facility, the Coroner Facility and the AB 900 Phase II Public Safety Center Expansion projects.

### **Special Revenue Fund**

The Recommended Final Budget for Fiscal Year 2014-2015 in the Special Revenue Fund includes appropriations of \$643,308,609, an increase of \$15,672,756 (2.5%) over the 2013-2014 Adopted Final Budget of \$627,635,853. The increase in the Special Revenue Fund is primarily the result of increased Federal and State allocations for caseload growth, Medi-Cal expansion and horizontal integration across public assistance programs, as well as the implementation of Expanded Subsidized Employment services in the Community Services Agency. The Special Revenue Fund is funded from \$609,312,902 of department revenue, \$18,543,638 of County Match from the General Fund and \$15,452,069 of departmental fund balance.

The Special Revenue Fund began the fiscal year with \$202,992,705 in fund balance and is projected to end the year with a fund balance of \$187,540,636.

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### **Capital Projects Fund**

The Recommended Final Budget for Fiscal Year 2014-2015 in the Capital Projects Fund includes appropriations of \$1,215,510, an increase of \$483,612 (66%) over the 2013-2014 Adopted Final Budget of \$731,898. The increase is the result of refinancing the County's 2004 Series B Certificates of Participation. The refinancing occurred in July 2013 and resulted in accelerated debt payments from the Criminal Justice Facilities Fund. Budgets within Capital Projects Fund are funded by \$1,137,000 of department revenue and \$78,510 of departmental fund balance.

The Capital Project Fund began the fiscal year with \$5,486,560 in fund balance and is projected to end the year with a fund balance of \$5,408,050.

### **Enterprise Fund**

The Recommended Final Budget for Fiscal Year 2014-2015 in the Enterprise Fund includes appropriations of \$79,199,819, an increase of \$12,024,915 (18%) from the 2013-2014 Adopted Final Budget of \$67,174,904. The increase is attributed primarily to the one-time \$15 million increase in General Fund contribution to the Health Services Agency's Clinics and Ancillary Services, to accelerate payment of the long-term debt as previously discussed. Budgets within the Enterprise Fund are funded by \$54,410,587 of department revenue, \$18,113,397 of County Match from the General Fund and \$6,675,835 of prior year retained earnings.

The Enterprise Fund began the fiscal year with \$30,970,240 in retained earnings and is projected to end the year with a retained earnings balance of \$24,294,405.

### **Internal Service Fund**

The Recommended Final Budget for Fiscal Year 2014-2015 in the Internal Service Fund includes appropriations of \$97,850,529, an increase of \$7,006,747 (7.7%) over the 2013-2014 Adopted Final Budget of \$90,843,782. The increase is primarily the result of increases in health insurance costs in the Medical Self-Insurance budget. Budgets within the Internal Service Fund are funded by \$96,227,490 of department revenue and \$1,623,039 of prior year retained earnings.

The Internal Service Fund began the Fiscal Year with \$14,731,297 in retained earnings and is projected to end the year with a retained earnings balance of \$13,108,258.

### **Fund Balance**

On July 1, 2014, the beginning fund balance for all funds was \$392,051,461. The Recommended Final Budget includes \$1,039,389,036 of revenue for all funds and \$1,092,658,111 in appropriations for all funds. If approved, the Final Budget

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recommendations will require the use of fund balance in all funds by \$53,269,075. As a result of these recommendations, the ending fund balance for all funds is projected to be \$338,782,386.

The following table illustrates the Fund Balance by fund type:

<b>Fund Type</b>	<b>Beginning Fund Balance on 7/1/2014</b>	<b>Final Budget Revenue</b>	<b>Final Budget Appropriations</b>	<b>Projected Fund Balance on 7/1/2015</b>
General Fund	\$ 137,870,659	\$ 241,644,022	\$ 271,083,644	\$ 108,431,037
Special Revenue Fund	202,992,705	\$ 627,856,540	643,308,609	187,540,636
Capital Projects Fund	5,486,560	\$ 1,137,000	1,215,510	5,408,050
Enterprise Fund	30,970,240	\$ 72,523,984	79,199,819	24,294,405
Internal Service Fund	14,731,297	\$ 96,227,490	97,850,529	13,108,258
<b>Total</b>	<b>\$ 392,051,461</b>	<b>\$ 1,039,389,036</b>	<b>\$ 1,092,658,111</b>	<b>\$ 338,782,386</b>

## DISCUSSION:

The 2014-2015 Recommended Final Budget was developed in support of three goals:

- ◆ To ensure departments are properly funded to meet their Board of Supervisors approved service levels while maintaining incentives to reward efficient government operations;
- ◆ To establish a sustainable financial framework to restore salaries for its employees and begin rebuilding critical public safety services; and
- ◆ To create capacity to address staffing and operational needs of the Public Safety Center expansion by Fall of 2016.

Recommendations included within the Recommended Final Budget to support these strategic goals include:

- ◆ An increase in the Appropriations for Contingencies budget to ensure adequate funding is available in the current year for anticipated labor agreements;
- ◆ Additional resources in public safety departments as a first step in public safety program restoration with the anticipation of service-level recommendations as part of the upcoming Mid-Year Financial Report to the Board of Supervisors; and
- ◆ An investment in Deferred Maintenance to repair and safeguard County facilities in support of the health and safety of County employees and customers.

The Fiscal Year 2014-2015 Recommended Final Budget reflects the implementation of a new "Funded Service Level" budget model in which departments are fully supported at Board of Supervisors approved service levels. During this transition year out of the Great Recession and into a period of modest growth, Chief Executive Office leadership has focused on updating a sustainable multi-year budget strategy. Beginning in 2009-2010, the Net County Cost Savings Program was put into place to provide departments

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a possible solution to closing the budget shortfall in 2010-2011 and beyond. The program has allowed departments the ability to create capacity not only to deal with further reductions and revenue losses, but also to address increases in retirement charges and other contingencies. However, savings are diminishing across all departments. The updated strategy, in place with the Recommended Final Budget, appropriately funds current service levels in General Fund budgets once all net county cost savings have been exhausted, while maintaining an incentive to allow departments to benefit from continued efficient operations.

The evolution of the budget strategy resulted in a change in the detailed development of the annual budget plan. Ordinarily, the Recommended Proposed Budget is a very extensive, detailed budget and policy document presented for consideration by the Board of Supervisors. This year the Proposed Budget as adopted by the Board on June 10, 2014, was a roll-over of the Fiscal Year 2013-2014 Adopted Final Budget, to allow for long-term budget planning and a zero-based budget development by the General Fund departments, to identify the true costs of approved programs and service levels.

### **Summary of the Recommended Final Budget by Board of Supervisors Priority**

The following table depicts the budget by priority area:

<b>RESOURCES</b>	<b>A Safe Community</b>	<b>A Healthy Community</b>	<b>A Strong Local Economy</b>	<b>A Strong Agricultural Economy/Heritage</b>	<b>A Well Planned Infrastructure System</b>	<b>Efficient Delivery of Public Services</b>	<b>2014-2015 Recommended Final Budget</b>
Department Revenue	\$ 72,344,940	\$ 502,319,041	\$ 28,177,748	\$ 3,216,547	\$ 123,824,687	\$ 118,810,560	\$ 848,693,523
Department Fund Balance/ Retained Earnings	\$ 2,065,058	\$ 6,208,767	\$ 1,087,631	\$ 16,892	\$ 13,215,963	\$ 1,235,142	\$ 23,829,453
Net County Cost	\$ 110,541,586	\$ 20,269,753	\$ 491,810	\$ 2,581,084	\$ 4,255,309	\$ 81,995,593	\$ 220,135,135
<b>Total Recommended Final Budget Resources</b>	<b>\$ 184,951,584</b>	<b>\$ 528,797,561</b>	<b>\$ 29,757,189</b>	<b>\$ 5,814,523</b>	<b>\$ 141,295,959</b>	<b>\$ 202,041,295</b>	<b>\$ 1,092,658,111</b>
<b>APPROPRIATIONS</b>							
<b>Total Recommended Final Budget Appropriations</b>	<b>\$ 184,951,584</b>	<b>\$ 528,797,561</b>	<b>\$ 29,757,189</b>	<b>\$ 5,814,523</b>	<b>\$ 141,295,959</b>	<b>\$ 202,041,295</b>	<b>\$ 1,092,658,111</b>

Within **A Safe Community** priority, adjustments are recommended for the Sheriff, District Attorney, Probation and Public Defender to add or restore positions, primarily in support of internal administrative programs and systems. The recommended positions will be funded from increased General Fund contributions, net county cost savings and department revenue. Restoration of Public Safety Services is a priority and a plan will be presented as part of the Mid-Year Financial Report to begin rebuilding these critical services in our Community. Ongoing analysis and advocacy at the State level for increased Public Safety Realignment is also planned. Realignment funding will support programs that target recidivism of people in the criminal justice system; prevention

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efforts are essential to reduce crime, decrease public safety cost and improve the quality of life in Stanislaus County.

Within **A Healthy Community** priority, adjustments are recommended for Behavioral Health and Recovery Services, Community Services Agency and Health Services Agency to add or restore positions in support of departmental operations, primarily as a result of Health Care Reform. The recommended positions will be funded from department revenue and departmental fund balance/retained earnings. As a result of Health Care Reform, more people in Stanislaus County have access to health care with one in 2.3 people now served through expanded Medi-Cal. The improving economy and efforts to support self-sufficiency have resulted in a decreased number of people receiving cash aid in the County. Behavioral Health & Recovery Services expanded the mental health continuum of care with implementation of the Psychiatric Health Facility in the past year, providing critical services to customers in need while reducing the cost of care. It is recommended to use one-time funds of \$15 million to accelerate the payoff of the Health Services Agency Clinics and Ancillary Services' long-term deficit fund balance. This one-time payment is funded from County Match and will provide for the remaining deficit to be paid off over the next two fiscal years, resulting in operating capacity in 2016-2017.

Within **A Strong Local Economy** priority, there are no recommended changes in service levels.

Within **A Strong Agricultural Economy/Heritage** priority, an adjustment is recommended for one new position in Cooperative Extension, in support of University of California advisors and field research projects. The recommended position will be funded from increased General Fund contributions.

Within **A Well Planned Infrastructure System** priority, adjustments are recommended for Environmental Resources, Planning and Community Development and Public Works to support critical department operations and include one new position, funding for a water consultant, Geographic Information System (GIS) costs and non-road related mandated survey services. The recommended adjustments will be funded from increased General Fund contributions and department revenue.

Within an **Efficient Delivery of Public Services** priority, adjustments are recommended for the Auditor-Controller, General Services Agency and the Treasurer-Tax Collector to add or restore positions critical to department operations and include restoration of the Internal Audit Division. Adjustments are also recommended for the Clerk-Recorder to fund on-site security services. For the Chief Executive Office-County Operations budgets, adjustments are recommended in Appropriations for Contingencies of \$6.6 million: \$2 million for current year costs of a strategic multi-year plan for public safety restoration; \$2.2 million placeholder for anticipated labor increases pending final agreements; \$1 million for termination cashouts anticipated in the current year; \$1

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million for development of a Prevention Program initiative and related activities; and \$400,000 to implement County-wide workplace security operations. Adjustments are also recommended in the General Fund Contribution to Other Programs budget to provide funding for: the Health Services Agency deficit accelerated payment; Geographic Information System (GIS) services and non-road related mandated survey services in the Public Works department, as well as a water consultant associated with the County's policy efforts on water management in the Environmental Resources department. Finally, adjustments are recommended for the Plant Acquisition budget to provide increased funding for Deferred Maintenance projects and various other critical projects throughout the County.

### **GSA Fleet Services Policy/Vehicles**

Fleet Services policy as approved by the Board of Supervisors in March, 2013 requires all vehicle purchases be reviewed and approved by the Fleet Manager prior to submission in the Proposed or Final Budget. The 2014-2015 Recommended Final Budget includes a total of 77 vehicle purchases/leases recommended for consideration by the Board of Supervisors.

### **Health Realignment Funding Policy**

The original 1991 health realignment funding from the State was an allocation to counties and cities of Vehicle License Fees and Sales Tax revenue in accordance with Welfare and Institutions Code 17603. The services which were to be supported by the 1991 health realignment funding included the following: (1) the care of medically indigent population; and (2) various public health programs. Based on Board of Supervisors' policy decision, the Health Realignment funding has been allocated to county programs based on the following percentages: Indigent Health Care Program – 64%, Public Health – 26%, Environmental Resources – 6%, and Clinics and Ancillary Services – 4%.

A significant portion of the Medically Indigent Adult program population gained eligibility in the Medi-Cal Program with the January 1, 2014, implementation of the Medi-Cal Expansion component of The Patient Protection and Affordable Care Act (Federal Health Care Reform). As a result of Health Care Reform, the State began redirecting a portion of the 1991 health realignment funding away from counties and instead into an account to support a State obligation. The redirection was based on an assumption that counties would have a lower level of spending in the Medically Indigent Adult (MIA) programs beginning January 1, 2014.

In September 2013, as required by Assembly Bill (AB) 85, the Health Services Agency received approval from the Board of Supervisors to select the sixty percent formula option for the redirection of health realignment funding, as described in Assembly Bill 85.

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As a result of Health Care Reform and AB 85, it is recommended that the Board establish a new allocation schedule for the 1991 health realignment revenue as follows: Public Health – 72%; Environmental Resources – 17%; Clinic and Ancillary Services – 11%; and no apportionment for Indigent Health Care Programs. The recommended allocation formula will maintain an appropriate funding ratio in the impacted programs. The mandated maintenance of effort (MOE) of County Match funding is projected to be sufficient funding for the remaining Medically Indigent Adult program needs.

### **Board of Supervisors Summary**

Stanislaus County Code Section 2.04.030 provides a procedure for evaluating Board of Supervisors' compensation, and requires the Chief Executive Officer to report the salary survey results for Supervisor compensation each year. This ordinance identifies the seven comparison counties used in the compensation review. This review was prepared as part of the 2014-2015 Proposed Budget process. The Ordinance provides for increases of 3.75% to be granted on July 1<sup>st</sup> and January 1<sup>st</sup> of the fiscal year when the Board of Supervisors' compensation falls more than 20% below the survey average. Based on the salary survey results the Board of Supervisors was eligible for a salary increase of 3.75% effective July 1, 2014, and the Proposed Budget included a recommendation for the Board of Supervisors to consider their compensation in accordance with Stanislaus County Ordinance Code. During the Proposed Budget hearing the Board of Supervisors requested this recommendation be removed and brought back as part of the Final Budget process.

Since the time of the Proposed Budget the Board of Supervisors compensation has been adjusted to reflect the restoration of the 3% in salary provided to all Unrepresented Confidential and Management Employees, and Elected Officials. The Board of Supervisors current monthly salary is now \$6,044. Twenty percent below the seven County average is \$5,954. Per County Ordinance, the Board of Supervisors is not eligible for a salary increase at this time.

### **Additional Issues and Ongoing Challenges**

**Labor Relations** – The County has 12 Labor Associations representing 15 Bargaining Units. All labor contracts expired on June 30, 2014. The County has reached agreement with five bargaining units and is currently in the process of negotiations with the remaining units. Completion of long-term agreements with all 12 County labor organizations will provide stability to the organization.

**Retirement Costs** – The County's retirement plan is funded at 79.4% as of June 30, 2013. It is projected that retirement costs will continue to be a significant cost driver for the organization into the future.

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**Employee Health Care** – The medical self-insurance program has stabilized with charged rates covering actual costs for the County. The program is paying down a retained earnings deficit and additional cost containment measures are being evaluated. Medical insurance is a major cost driver for all organizations which provide insurance and that is expected to continue into the future.

**Public Safety Facility Staffing** – The County Public Safety Center expansion is expected to be completed in Budget Year 2016-2017, but there will be significant additional operating costs associated with this including staffing, utilities, maintenance, contracted jail medical services, bedding, inmate clothing and various other costs which are factored into staff's analyses. As previously reported, the County has no obligation to immediately fully operate or staff the new facilities. A phased opening of the AB 900 Phase II Public Safety Center Expansion Project will be based on the County's fiscal recovery and the annual appropriations by the Board of Supervisors. The total estimated cost, including both sworn/non-sworn staff, in today's dollars range from \$13.3 million in the Initial Model and \$14.6 million in the Optimal Model. Full occupancy of all available jail beds at the Public Safety Center site following AB 900 Phase II construction completion may result in an additional 72 sworn positions needed with an increased General Fund obligation of approximately \$7.7 million annually. The companion facility and corresponding functions constructed by Public Facilities Fees, if fully staffed, may result in an additional 22 sworn positions needed with an increased General Fund obligation of approximately \$2.3 million.

**Health Care Reform** – The Health Services Agency, Behavioral Health & Recovery Services and the Community Services Agency partnered in the successful implementation of the Affordable Care Act (ACA) in our County. Almost all of the former MIA customers or eligible customers have been enrolled in Medi-Cal or subsidized health insurance through Covered California. State realignment funding models have been changed to shift health savings back to the State for redistribution to other program priorities; approximately \$9.6 million has been shifted to the State, a significant loss of revenues to support Clinics & Ancillary Services locally. The Health Services Agency will continue to analyze the anticipated impacts to programs including staffing needs based on the significant decrease in enrollment in the Indigent Health Care Program (IHCP) Medically Indigent Adult (MIA) program. Management will review all staffing duties and needs in the IHCP as well as how the staffing needs are met, and based on this analysis, as well as the needs in other programs/areas, will bring a full plan to the Board of Supervisors in the First Quarter Report.

**Veterans Center Facility** – The Stanislaus County Board of Supervisors continues to support the development of a Veterans Center as a one-stop for services, activities and referrals. The County will continue to assist in facilitating this in partnership with various veterans groups and organizations in the County.



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**Prevention** – Many County departments have operated prevention programs going back decades, but there is more work that needs to be done. The Board of Supervisors and Chief Executive Office are increasing focus on prevention services and funding is recommended in the Fiscal Year 2014-2015 Recommended Final Budget for more prevention activities. This presents a significant opportunity for partnership across all sectors of our community for the benefit of all County residents and this will be evaluated for future County budgets.

**Water** – Water issues will continue to impact Stanislaus County and the central valley. The \$3.7 billion agricultural economy is dependent on water; however, the impact of the drought is reaching every resident of the county and difficult policy decisions are ahead for State and local officials.

### **Contracts**

Current County policy requires Board of Supervisors approval for any contract or agreement where the total cumulative compensation exceeds \$100,000. Cumulative refers to the total compensation paid by an individual department in the reporting year and the two fiscal years immediately prior thereto, where there has been no break in contractual services over six months. Contracts or agreements and/or contract adjustments not previously approved by the Board of Supervisors equal to \$100,000 or greater are detailed in Attachment C.

In addition, departments are required to provide a quarterly report to the Board of Supervisors for any new contract or agreement, contract extension, or amendment entered into during the quarter where the compensation exceeds \$50,000 (but is under the cumulative \$100,000 threshold) and the contract or recommended adjustment has not been previously approved by the Board of Supervisors. Contracts in the \$50,000 range are listed in Attachment D.

### **State Controller and Special District Schedules**

State Controller and Special Districts Schedules are included in the Recommended Final Budget.

### **POLICY ISSUES:**

The Fiscal Year 2014-2015 Recommended Final Budget addresses the Board of Supervisors' goals and priorities in the allocation of fiscal resources and reflects the service needs and public policy direction for our community consistent with the Board of Supervisors' goals and the Stanislaus County vision to be “. . . a County that is respected for its service in the community and is known as the best in America.”

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**STAFFING IMPACTS:**

The Recommended 2014-2015 Final Budget incorporates funding for 3,978 allocated full-time positions. This is an increase of 58 positions from the 3,920 full-time allocated positions approved in the 2013-2014 Adopted Final Budget. This includes an increase of 33 positions since the 2014-2015 Adopted Proposed Budget. On June 10, 2014, the Board of Supervisors approved, through a separate board agenda item, an increase of five positions to the Office of Emergency Services and the County Fire Service Fund as part of the dissolution of Modesto Regional Fire Authority. An increase of 28 allocated positions is being recommended in the 2014-2015 Recommended Final Budget.

**SUMMARY OF CHANGES AFFECTING POSITION ALLOCATION COUNT**

<b>Total Authorized Positions as of 2013-2014 Adopted Final Budget</b>	<b>3,920</b>
<b>Total Current Authorized Positions as of 2014-2015 Adopted Proposed Budget</b>	<b>3,945</b>
June 10, 2014— Approval to Support the Dissolution of the Modesto Regional Fire Authority Joint Powers Agreement and Related Action (Restore one unfunded position to OES; add four positions, restore one unfunded position, and unfund one vacant position at County Fire Service Fund) Total increase to allocation: +5	5
Changes to Position Allocation Reflected in the 2014-2015 Recommended Final Budget	28
<b>Total Authorized Positions with Approval of the 2014-2015 Recommended Final Budget</b>	<b>3,978</b>

In the 2014-2015 Final Budget, recommendations affecting the position allocation include adding 24 positions, restoring 11 unfunded positions, deleting five vacant positions, and unfunding two vacant positions.

In the Healthy Community Departments, it is recommended to add 12 new positions, restore four unfunded positions, and unfund one vacant position. This is to provide appropriate staffing levels to support regulatory requirements and ensure appropriate service levels. Caseload growth specific to Public Assistance programs and workload impacts of Health Care Reform will be evaluated for a possible phased approach to adding additional positions during the 2014-2015 Fiscal Year. The positions recommended to support the Healthy Community Departments will be funded through departmental revenues.

As part of the initial process in evaluating the County’s Public Safety Restoration, several positions are being recommended to be restored or added, with the majority being administrative during the initial stage. It is recommended to add six new positions, restore two unfunded positions, unfund one vacant position, and delete five vacant positions. The focus is on the immediate internal support needs in the Public Safety Departments as the first step of the Public Safety Restoration. Any staffing recommendations for the Public Safety Departments to address the service levels consistent with the community impacts from Public Safety Realignment will be brought back to the Board of Supervisors as part of the Mid-Year Financial Report. The

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positions recommended for the Public Safety Departments will be funded with net county cost carryover savings, general fund contributions, and departmental revenues.

The remaining recommendations to add six new positions and restore five unfunded positions are for the following Departments: Auditor-Controller, University of California Cooperative Extension, General Services Agency, Planning and Community Development, and Treasurer/Tax Collector. This is primarily due to restoring the Internal Audit Division, adding back key leadership positions, and to ensure appropriate services levels. These positions will be funded with net county cost carryover savings, general fund contributions, and departmental revenues.

There are several technical adjustments recommended for the 2014-2015 Final Budget as indicated in the chart below. Some key adjustments include the recommended creation of a new classification titled Public Health Lab Director. The salary range for the Public Health Lab Director classification will be \$72,966.40 to \$109,449.60 and the classification will be in Bargaining Unit M. It is also recommended to transfer three positions from the Health Services Agency-Indigent Health Care Program to the Community Services Agency effective November 30, 2014 based on the increase in the number of individuals eligible for Medi-Cal due to the Health Care Reform. Employees in these classifications will have the opportunity to transfer to Community Services Agency. It is recommended to allow the Chief Executive Office and Health Services Agency to take the necessary actions needed to support the transfer of staff. The final placement of staff will be reported in a future budget report or agenda item to the Board of Supervisors.

It is also recommended to double-fill one Manager IV position in Planning and Community Development for up to three months. Due to a planned retirement of the Chief Building Official in January 2015, it is critical to minimize the impacts on the Department's operations and continue to provide responsive and timely support to the employees and customers during the transition.

Total authorized positions includes an additional 113 positions administered through the County's classification and payroll system which are allocated to external organizations, including Stanislaus Regional 911 (59), Stanislaus Animal Services Agency (31), Children and Families Commission (5), Local Agency Formation Commission (3), Stanislaus County Employees Retirement Association StanCERA (13), and Stanislaus Law Library (2).

The staffing attachment (Attachment B) reflects the recommended changes to authorized positions. It is recommended that the Salary and Position Allocation Resolution be amended to reflect these changes effective the first full pay period beginning September 20, 2014, or as otherwise indicated in Staffing Attachment B.

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The tables below summarize the staffing recommendations and impacts.

### FINAL BUDGET RECOMMENDATIONS AFFECTING POSITION ALLOCATION COUNT

Department	Add New Positions	Restore Unfunded Positions	Unfund Vacant Positions	Delete Vacant Positions	Subtotal
Auditor-Controller	3	2			5
Behavioral Health & Recovery Services	5				5
Community Services Agency	5				5
Cooperative Extension	1				1
District Attorney		1	-1		0
General Services Agency	1	1			2
Health Services Agency	2	4	-1		5
Planning and Community Development	1				1
Probation	1			-5	-4
Public Defender		1			1
Sheriff	5				5
Treasurer/Tax Collector		2			2
<b>Grand Total</b>	<b>24</b>	<b>11</b>	<b>-2</b>	<b>-5</b>	<b>28</b>

### TECHNICAL ADJUSTMENTS TO POSITION ALLOCATION

Department	Transfer In	Transfer Out	Transfer in from Dept	Transfer out to Dept	Reclassify	Class Study	Delete unfunded position	Double-fill
Auditor Controller							2	
BHRS	15	-15			5	1	3	
Community Services Agency			3			6		
District Attorney						1		
General Services Agency					1			
Health Services Agency	1	-1		-3	7			
Planning	1	-1				1		1
Public Defender						1		
Sheriff						1		
SBT					1			
<b>Grand Total</b>	<b>17</b>	<b>-17</b>	<b>3</b>	<b>-3</b>	<b>14</b>	<b>11</b>	<b>5</b>	<b>1</b>

During the economic downturn, the number of allocated positions fell from 4,603 positions in Budget Year 2007-2008 to 3,607 in Budget Year 2011-2012, a difference of 996 positions or approximately 22%. In the last four years, the position allocation has gradually increased 371 positions or approximately 9%, from 3,607 to 3,978 in the

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2014-2015 Final Budget. Approximately half of the growth is due to the recent increase in staffing at Community Services Agency due to the implementation of the Affordable Care Act (Health Care Reform), and in Behavioral Health and Recovery Services, Probation and the Sheriff Department from funding received for the Phase 2 Community Corrections Partnership Plan Implementation and Public Safety Realignment (AB 109).

The following chart illustrates an eight year staffing comparison.



Note: The number of vacant positions reflects the Final Budget staffing recommendations. These numbers are approximate.

**CONTACT PERSONS:**

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 Telephone: (209) 525-6333

Jody Hayes, Assistant Executive Officer  
 Telephone: (209) 525-6333



# Recommended Final Budget

## Fiscal Year 2014-2015



# Stanislaus County

**CALIFORNIA**

Submitted by  
Chief Executive Officer  
Stan Risen

## BOARD OF SUPERVISORS

Jim De Martini, Chair  
William O'Brien  
Vito Chiesa  
Terry Withrow  
Dick Monteith



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Stanislaus County  
California**

For the Fiscal Year Beginning

**July 1, 2013**

A handwritten signature in black ink, appearing to read 'Jeffrey R. Emswiler'.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County for its annual budget for the Fiscal Year beginning July 1, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for one year and is the eleventh in the history of Stanislaus County. We believe our current budget document continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for another award.

**STANISLAUS COUNTY 2013 AWARD**

Front Cover Picture: A Farm in the Eastern Part of Stanislaus County



# BOARD OF SUPERVISORS

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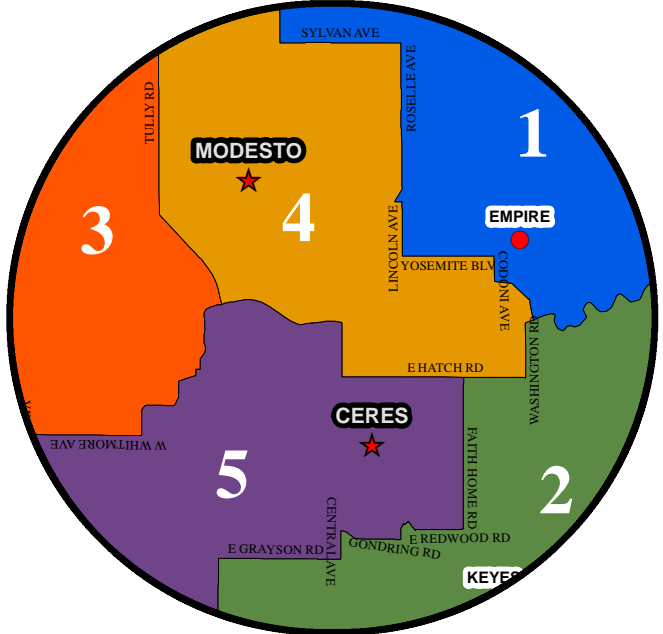
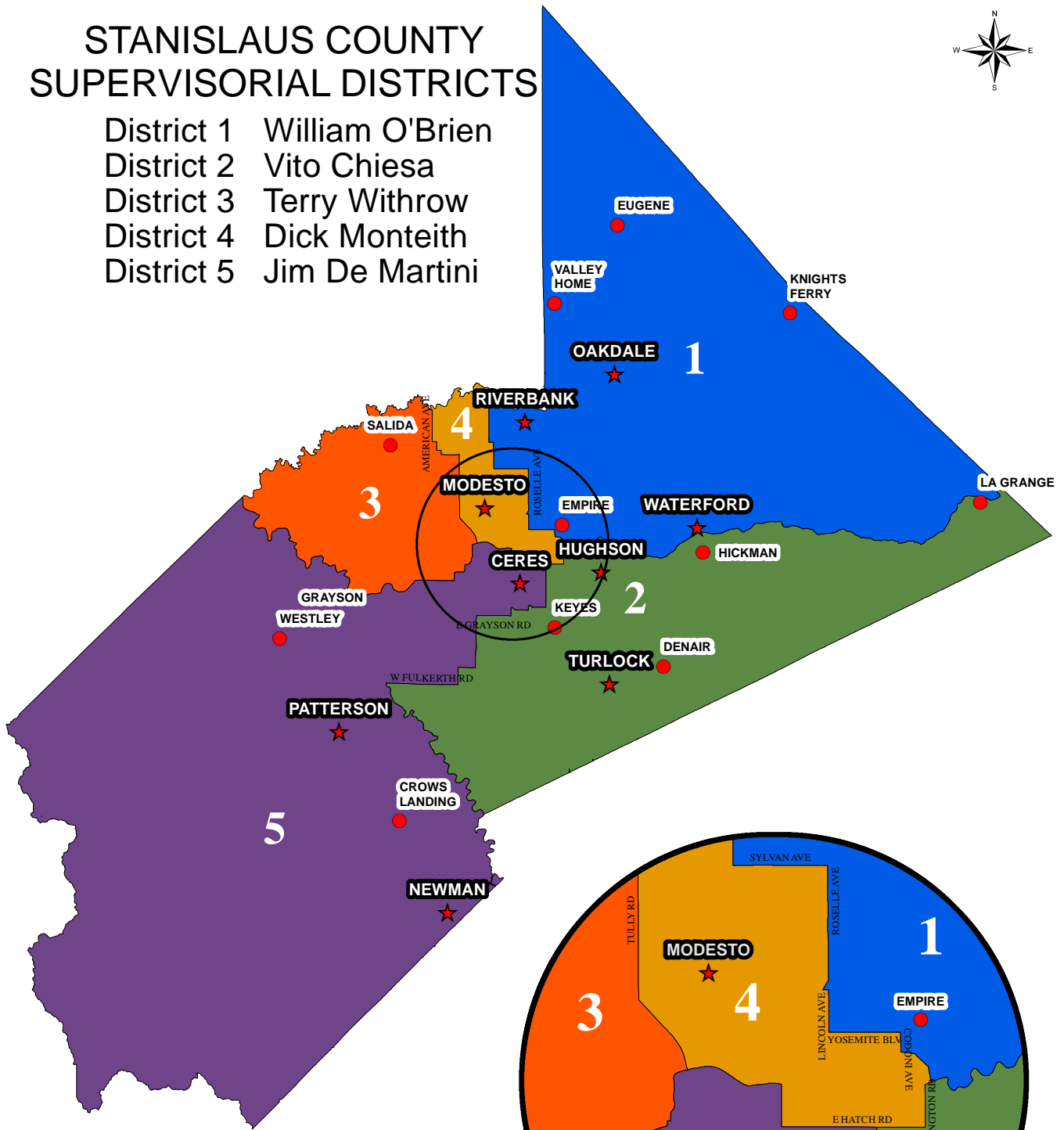
From left to right: Supervisor Vito Chiesa, District 2; Supervisor Terry Withrow, District 3; Supervisor Jim De Martini, District 5; Supervisor William O'Brien, District 1; and Supervisor Dick Monteith, District 4



# STANISLAUS COUNTY SUPERVISORIAL DISTRICTS



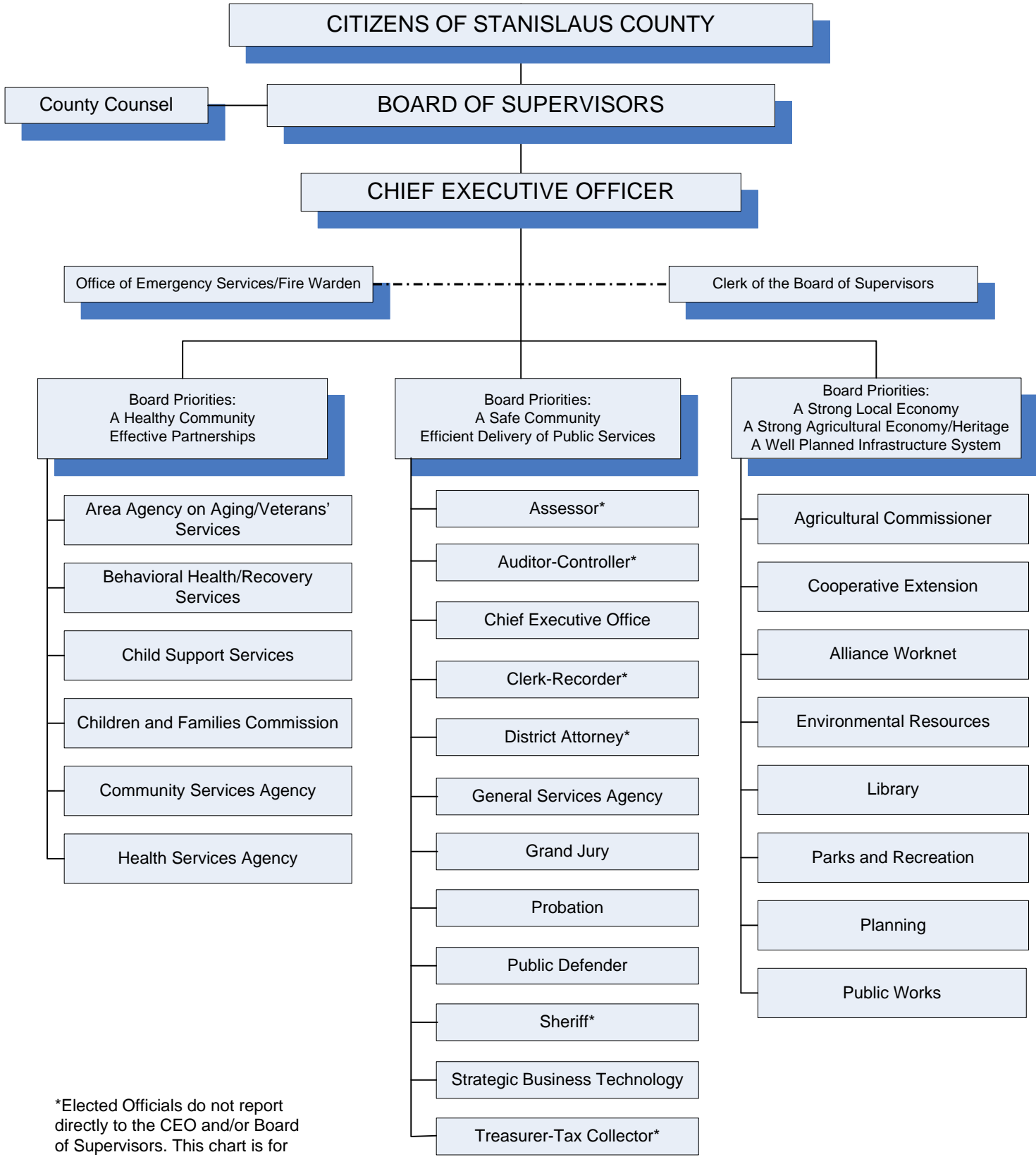
- District 1 William O'Brien
- District 2 Vito Chiesa
- District 3 Terry Withrow
- District 4 Dick Monteith
- District 5 Jim De Martini



- ★ INCORPORATED CITIES
- UNINCORPORATED COMMUNITIES

## ENLARGEMENT

# STANISLAUS COUNTY ORGANIZATIONAL CHART



\*Elected Officials do not report directly to the CEO and/or Board of Supervisors. This chart is for budget purposes.  
Revised March 2012

# Vision

....a county that is respected for its service in the community and is known as the best in America.

# Priorities

The Stanislaus County Board of Supervisors is committed to providing excellent community services and we charge the organization to effectively manage public resources, encourage innovation and continuously improve business efficiencies.

In collaboration with public and private partnerships we strive for:

- **A safe community**
- **A healthy community**
- **A strong local economy**
- **Effective partnerships**
- **A strong agricultural economy/heritage**
- **A well-planned infrastructure system**
- **Efficient delivery of public services**

# Mission

Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost-effective manner.

# Values

- Trustworthiness...acting with honesty, integrity, loyalty and keeping our promises**
- Respect...treating everyone with dignity**
- Responsibility...being accountable for our actions and pursuing excellence**
- Fairness...treating others with impartiality and equity**
- Caring...showing concern for the well-being of others**
- Citizenship...obeying laws and regulations and caring about our community**

# Stanislaus County

## SUMMARY OF BOARD PRIORITIES AND GOALS

BOARD PRIORITY	GOALS
<b>A Safe Community</b>	<ol style="list-style-type: none"> <li>1. Demonstrate responsiveness to reported trends in criminal activity</li> <li>2. Improve the effectiveness and efficiency of the criminal justice system</li> <li>3. Ensure local and regional disaster preparedness</li> <li>4. Reduce pet overpopulation</li> <li>5. Promote public awareness</li> </ol>
<b>A Healthy Community</b>	<ol style="list-style-type: none"> <li>1. Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence based upon available funding and current regulations.</li> </ol>
<b>A Strong Local Economy</b>	<ol style="list-style-type: none"> <li>1. Facilitate job creation</li> <li>2. Promote an attractive regional environment</li> <li>3. Promote adequate/affordable housing</li> </ol>
<b>Effective Partnerships</b>	<ol style="list-style-type: none"> <li>1. Explore, identify and evaluate opportunities for effective partnerships</li> <li>2. Recognize and promote the value of partnerships to the community</li> </ol>
<b>A Strong Agricultural Economy/Heritage</b>	<ol style="list-style-type: none"> <li>1. Support and promote agricultural products, education, technology and innovation</li> <li>2. Protect agriculture resources</li> <li>3. Manage threats to agriculture</li> </ol>
<b>A Well Planned Infrastructure System</b>	<ol style="list-style-type: none"> <li>1. Ensure reliable water sources—quality and quantity</li> <li>2. Improve transportation circulation</li> <li>3. Promote effective solid waste disposal</li> <li>4. Develop a comprehensive flood control strategy</li> </ol>
<b>Efficient Delivery of Public Services</b>	<ol style="list-style-type: none"> <li>1. Improve customer satisfaction</li> <li>2. Increase e-government services and transactions</li> <li>3. Improve the efficiency of County government processes</li> <li>4. Improve energy efficiency</li> </ol>



## Effective Partnerships

The Stanislaus County Board of Supervisors is committed to building strong relationships with local, regional and federal partners. To best serve the community, Stanislaus County departments have found innovative ways to utilize partnerships to leverage resources and expand services to the public.

The goals and measures for this Board of Supervisors priority were developed by a cross-functional group of departments who have a primary role in supporting the other six Board of Supervisors priorities.

The Effective Partnerships team is comprised of the Auditor-Controller, Chief Executive Office – Office of Emergency Services, Child Support Services, Community Services Agency, Environmental Resources, Library and Parks and Recreation. All Departments are key partners in meeting the expected outcomes of the Effective Partnerships priority.

The primary focus of this priority team is the Stanislaus County Board of Supervisors' Effective Partnership Recognition. The first annual Stanislaus County Board of Supervisors Effective Partnership Award was presented at the Board of Supervisors' meeting on September 29, 2009. Since that time, the recognition award has been presented to eight departmental partnerships:

- ◆ The Parks Department's Empire Regional Water Safety Training Center
- ◆ Children and Families Commission's Family Resource Center/Child Abuse Prevention Project
- ◆ The Department of Environmental Resources' Stanislaus County Food Processing By-Product Use program
- ◆ The Chief Executive Office Employee Mentor program
- ◆ Child Support Services Probation project
- ◆ The Latino Emergency Council
- ◆ The Community Services Agency's Clean and Sober Living program through Valley Recovery Resources
- ◆ The Public Works Geographic Information System

Andrew Carnegie once said that *"Teamwork is the ability to work together toward a common vision, the ability to direct individual accomplishments toward organizational objectives. It is the fuel that allows common people to attain uncommon results."*

The names of each winning partnerships will join previous winners on the plaque located in the Board of Supervisors Chambers foyer and will serve as a longstanding testament to the outstanding efforts and "uncommon results" of Stanislaus County employees and their partners.





**CHIEF EXECUTIVE OFFICE**

**Stan Risen**  
Chief Executive Officer

**Patricia Hill Thomas**  
Chief Operations Officer/  
Assistant Executive Officer

**Keith D. Boggs**  
Assistant Executive Officer

**Jody Hayes**  
Assistant Executive Officer

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September 16, 2014

Supervisor Jim De Martini, Chairman  
Supervisor William O'Brien  
Supervisor Vito Chiesa  
Supervisor Terry Withrow  
Supervisor Dick Monteith

*“One thing about championship teams is that they're resilient.  
No matter what is thrown at them, no matter how deep the hole,  
they find a way to bounce back and overcome adversity.”*

**Nick Saban**

Dear Supervisors,

I am pleased to present to you for your consideration the Recommended Final Budget for Fiscal Year 2014-2015. This recommended budget, totaling \$1,092,658,111, represents a modest 4.8% increase over our 2013-2014 Adopted Final Budget, and reflects the gradual improvement we are beginning to see in our local economy.

The last several years have been particularly difficult for local government as our entire Country has weathered the “Great Recession.” Reductions in programs, service levels and staff have created significant challenges in our entire organization, often resulting in a struggle just to get by and provide basic core levels of service. In addition, after three years of below average rainfall, a majority of the State, including Stanislaus County, is now classified as being in an “extreme drought” condition. It is indeed a “deep hole” that we have found ourselves in.

In spite of our challenges, I take heart in knowing that we have a championship caliber team in Stanislaus County and that they are finding ways to bounce back and overcome the adversity that has come our way.

This upcoming year will serve as a “turning point” for our organization based on several key issues which I will discuss. These issues played a significant role in the development of a financial strategy that will enable the organization to move forward during this period of slow to moderate economic growth. Our conservative and careful

approach has served this organization well and should allow us to begin the gradual restoration of critical public safety services over the next several years. The recommended budget presented for your consideration is balanced and reflects the beginning of that gradual restoration.

### **Final Budget Financial Strategy**

The 2014-2015 Final Budget was established with several key concepts in mind. The first goal was to ensure that departments are properly funded to meet their Board approved service levels while maintaining an incentive program that recognizes and rewards efficient government operations. As stated previously, this budget represents a turning point for some of our General Fund departments as they have exhausted past savings created as part of our Net County Cost Savings Program. Consequently, as part of this year's budget development, the Chief Executive Office worked closely with all General Fund departments to establish base funding levels using a zero-based budget approach that incorporates their current Board approved staffing and service levels less an imputed 5% vacancy rate. Departments that no longer have net county cost savings are recommended for funding at this new base funding level.

The second goal was to establish a financial framework that would balance the need for restoring salaries for our employees and rebuilding critical public services which suffered during the recession. Both of these areas need to be addressed in a sustainable manner so as to not throw our organization in a tail spin. The Final Budget presented for your consideration contains recommendations for the beginning of this restoration in the Auditor-Controller, District Attorney, Public Defender and Sheriff Departments.

The third goal was to begin creating capacity to address the staffing and operational costs that the organization will face when our Public Safety Center expansion is completed in late Fall of 2016. The costs of operating these new facilities are projected to exceed \$13 million per year and will need to be borne through a combination of General Fund and Community Corrections Partnership funding. With this in mind, the Final Budget contains recommendations to pay down a portion of debt (approximately \$15 million), associated with an internal borrowing, from one-time year-end General Fund savings. This debt buy-down, described further in the budget document, will free up approximately \$2 million annually of General Fund dollars commencing with the 2017-2018 Budget Year.

### **Major Priorities**

**Finalizing Labor Agreements** – A major priority for Fiscal Year 2014-2015 will be to complete new long-term labor and health agreements. Contracts for all 15 labor agreements expired in June 2014 and the County is working diligently with the respective bargaining units to create new long term agreements. County employees are the heartbeat of the organization and have made tremendous sacrifices over the

past five years and our goal is to provide a complete restoration of salaries within the next twelve months.

**Long-range Financial Model** – The long-range financial model for the County is continually updated and the goal is to maintain a multi-year outlook in planning and budgeting. The long-range model has helped to provide a sustainable operations plan that maximizes benefit to the local community and minimizes program and service fluctuations. Focusing the organization’s vision long-term will continue to promote organizational stability and the sound fiscal management of taxpayer funds. The County has used this information in its annual operating financial decisions.

**Investing in Prevention** – Members of the Board of Supervisors and County staff have been researching the multiple challenges and issues facing our community. Chronic unemployment, lack of education, reliance on government assistance, substance abuse and criminal gang involvement are major challenges of our region. Leadership is attempting to draw attention to, and facilitate action, around identifying root causes of community issues and strategically investing in solutions that focus on the source of the problem and not just the symptoms. For this to be successful, it will need to be an effort of all sectors of our community, including our non-profits, faith-based, business, education, health, government, media, and arts and entertainment organizations. We envision the County’s role as primarily that of a convener and facilitator in this effort. County departments like the Health Services Agency, Behavioral Health and Recovery Services and others have been looking at these issues for many years while engaging with community partners and may serve as a model and facilitator for this new focus.

**Improving Customer Service** – This coming year we are going to ask our departments to stand back and evaluate their service delivery models through the eyes of their consumers. This evaluation should include, among other criteria, ease of access for services, days and hours of operation and efficient use of technology. As our economy improves and brings new opportunities for restoring public services, departments will be asked to deploy current and future resources in a manner that reflects the needs of the public we serve. Departments utilizing creative solutions to improving service gaps to the public will receive priority in the allocation of available County funding.

### **Budget Outlook**

The 2014-2015 Recommended Final Budget will mark the implementation of the *Funded Service Levels* budget model for the County. Prior to the Great Recession, Stanislaus County General Fund departments were funded based on what was called the *Issued Base* approach. This meant that the departments were issued a General Fund contribution amount which they would use in establishing their budget. In reality, based on how budget calculations were made, some years this was not sufficient to maintain a department’s allocated positions and would require departments to request additional General Fund support for their basic service levels. During the recession, the County shifted to a *Net County Cost* model where departments became responsible for all cost increases with no additional General Fund support. This program incentivized



departments to become more efficient and generate cost savings to cover any cost increases. Departments were then allowed to retain a specific percentage of their year-end cost savings going forward. The opportunity for savings has dwindled over time and many departments are running out of their cost savings to cover increases. Starting in 2014-2015, the County is recommending implementation of the *Funded Service Level* budget model. This model involved the departments and Chief Executive Office working collaboratively to determine the appropriate level of funding to meet Board-approved service levels and departments would only need to get Board authorization for any changes to these approved service levels. Staff have done extensive work to prepare these budgets that are included as part of the Recommended Final Budget.

Ordinarily, the Recommended Proposed Budget is a very detailed and extensive budget the Board of Supervisors uses for policy consideration. This year, the 2014-2015 Recommended Proposed Budget served as carry over budget until the Recommended Final Budget could be prepared to implement Phase II of the Net County Cost savings program. So, significant budget detail will now be presented in this document that ordinarily would have appeared in the Proposed Budget.

The 2014-2015 Recommended Final Budget reflects \$1,092,658,111 in appropriations and \$1,039,389,036 in revenue. This compares to the 2013-2014 Adopted Final Budget which totaled \$1,042,987,731 in appropriations and \$1,005,839,769 in revenue, meaning appropriations are up by \$49.7 million over the 2013-2014 Adopted Final Budget and revenue is up by \$33.5 million. There is \$169,038,478 in Discretionary Revenue included in the Recommended Final Budget, which is a \$12.9 million increase from the 2013-2014 Adopted Final Budget.

The General Fund appropriations are at approximately \$271 million for the 2014-2015 Recommended Final Budget compared to last year's Adopted Final Budget of \$256.6 million. Special Revenue appropriations are up 2.5% from \$627.6 million to \$643.3 million, the Capital Projects fund is up 66% from \$731,898 to \$1.2 million, Enterprise Funds are up 18% from \$67.1 million to \$79.2 million with Internal Service funds up 7.7% from \$90.8 million to \$97.9 million.

The County will be using net county cost savings, fund balance and retained earnings in several areas to balance the Final Budget. The \$271 million General Fund portion of the Recommended Final Budget is balanced through the use of \$12.3 million in net county cost savings and \$17.1 million of unassigned fund balance. Special Revenue funds will be using \$15.4 million of fund balance and Capital Projects will use \$78,510 of fund balance. Enterprise Funds will be using \$6.7 million of retained earnings and Internal Service Funds will use \$1.6 million of retained earnings for balancing.

### **Issues & Budget Impacts**

**Water** – The historic drought in California is greatly impacting Stanislaus County and the central valley. The economic impacts of this year's drought are projected to be up to 50% more severe than the drought of 2009. The water crisis is impacting different

parts of the County in different ways depending on the source of water (federal, state, etc.). But, the bottom line is the water crisis is impacting everyone.

Water is the life blood of the nearly \$3.7 billion Stanislaus County agricultural industry. There are increasing reports of residential domestic wells going dry at the same time farmers are drilling new wells in record numbers in response to a market opportunity for nut crops and other commodities. There have been more than 30,000 acres of almond trees (approximately 3.75 million trees) planted on grazing land on the east side of the County since 2001. 7,000 of those acres were planted in 2013. On the other hand, over the past several years, more than 9,000 acres of land in Stanislaus have been fallowed due to lack of water for crops and other financial reasons. Facts such as these have prompted significant debate over water rights and responsibilities.

Lack of scientific data has made it challenging to pinpoint where root issues are. The County hired a Water Resources Manager in 2013 to lead its efforts in recommending sound water policies to the Board of Supervisors. The County will continue to fund this position in the 2014-2015 budget as well as a water consultant. In late 2013, the County established a Water Advisory Committee to advise the Board of Supervisors in matters related to groundwater. The Committee was tasked to produce a needs assessment, prioritize issues, and develop draft policies and directives. The Committee developed a 19-point action plan in its first 100 days that was approved by the Board of Supervisors, and continues to work on water issues in preparation of a second next 100 days report.

The Governor declared a drought State of Emergency in January and the State Water Board has also implemented mandatory water conservation regulations. Political pressure has mounted from the State to address water issues quickly at a local level, increasing the need to take action and additional State action is anticipated. Significant battles over water rights are expected as homeowners, special interest groups, water purveyors, well drillers, government entities and more explore how to respond to the water crisis. The issue is very challenging from many angles including economic, social justice and political.

**Public Safety Facility Construction** – Public safety construction projects for the County are progressing. Work is moving forward on the AB 900 Phase II Public Safety Jail Expansion project which includes 480 new maximum security beds, a 72 bed Medical Mental Health Facility, an Intake Release and Transportation Facility and a Day Reporting Center. Ground was broken on the Jail Expansion project on August 15 and the new facility will be completed in fall 2016 with phased occupancy beginning in spring 2017. Construction is planned to begin this year on a new \$6 million Coroner's facility that would be a re-use of an existing facility on the County Center III campus – the site of the old postal encoding center.

**Public Safety Services** – As a result of public safety realignment and the upturn in the economy, there are a number of projects and changes underway. The County will be looking at some specific actions in the Mid-Year 2014-2015 Budget to restore public

safety services. Beyond that, this fiscal year the County will be pursuing reopening the Ray Simon Criminal Justice Training Center which was temporarily closed in 2010. The training center will be restructured to produce qualified trainees in a shorter training period and getting them on the streets faster. Probation will pursue grant funding of several hundred thousand dollars to reduce racial and ethnic disparities in the juvenile justice system. While grant funding has not been secured yet, this project is an important priority and would potentially involve multiple partner organizations. The District Attorney's Office will be working on connectivity with Modesto Police Department (MPD) after MPD implements software upgrades. The DA will also work with the Superior Court on data integration of the Integrated Criminal Justice Information System (ICJIS) for minute orders.

**Roads & Bridges** – The County will continue with normal road maintenance during 2014-2015 and looks to complete 80 miles of resurfacing. Also, the two major projects in construction - the Kiernan Interchange and Claribel Road Widening Projects – continue to move forward. The budget for the Kiernan Interchange in 2014-2015 is \$23 million and the budget for the Claribel Road project is \$6.1 million. For the Kiernan project, in 2014-2015 we look to complete two stages of bridge construction and the remaining on and off ramp work. Total project completion is slated for spring 2016. The Claribel Road project is scheduled for spring 2015 completion after remaining roadway and bridge widening and all traffic signal improvements.

**Appropriations for Contingencies** – The County will be increasing its budget for appropriations for contingencies from \$4.4 million to a little over \$11 million in order to fund anticipated termination cash outs, anticipated labor increases, public safety restoration efforts and prevention services. Historically, over the past five years the County has used a little over \$1 million per year for contingencies, so this will be a significant change.

**Staffing** – Budget staffing recommendations include an overall increase in the Staffing allocation count of 28 positions to 3,978. A total of 24 new positions are recommended in the Auditor-Controller (3), Community Services Agency (5), Behavioral Health & Recovery Services (5), Cooperative Extension (1), General Services Agency (1), Health Services Agency (2), Planning & Community Development (1), Probation (1) and Sheriff's Department (5). In addition, a total of 11 previously unfunded positions are recommended to be restored in the Auditor-Controller (2), District Attorney (1), General Services Agency (1), Health Services Agency (4), Public Defender (1) and Treasurer-Tax Collector (2). Seven positions are being unfunded or deleted in the District Attorney (1), Health Services Agency (1) and Probation Department (5).

**Employee Benefits** – If the County retains its current health benefit plan configuration in 2015, medical self-insurance total costs will increase about \$5.8 million over 2014-2015 to approximately \$57 million. An estimated \$1.5 to \$2 million revenue surplus is expected to be generated in plan year 2014 through employer and employee contributions, which will create plan stability and partially offset the accumulated retained earnings deficit from plan years 2012 and 2013. Staff continues to evaluate a

variety of health benefit plan configuration options for 2015 and subsequent years that focus on local availability of services, quality of care, and cost containment.

**Retirement Costs** – The County’s retirement plan is funded at 79.4%. It is projected that retirement costs will continue to be a significant cost driver for the organization into the future. Total County retirement costs increased by nearly 13% (\$5.4 million) in the 2014-2015 budget and are projected for a 6% (\$2.8 million) increase in the 2015-2016 budget. The last payment of around \$10.8 million for the Pension Obligation Bond was made in 2013-2014 offsetting recent increases in retirement costs.

**Debt Service** – The County continues with tight controls on the use of debt to limit its financial leverage. Maintaining low debt to total asset ratios has been a core strategy for the organization over recent years. The County uses internal borrowing where possible, the strategic use of Public Facility Fees, and leverages third party funding when possible. The County refinanced \$20 million of debt in 2013, speeding up the payback period from calendar year 2025 down to calendar year 2017 to plan for the need to fund operations of the new jail expansion project. Interest payments were reduced from a high of 4.375% down to 1.5%. The strategy will save the County nearly \$5 million over the life of the loan, but the accelerated payback will increase annual payments by approximately \$2 million over the next few years. The final payment of \$10.8 million was made on the Pension Obligation Bond at the end of Fiscal Year 2013-2014, eliminating this obligation. Also, \$15 million in unassigned fund balance is being recommended in the 2014-2015 Recommended Final Budget to pay down a portion of the Health Services Agency debt, and a \$6.2 million assignment will be made towards the Coroner construction project.

**Financial Reserves** – As the organization moves forward with financial recovery, the goal of building back financial reserves continues to be important. Having sufficient reserves and replenishing fund balances is important to maintain fiscal strength during economic fluctuations. The Recommended Final Budget will continue the Board of Supervisors policy of maintaining a Contingency Reserve equal to 8% of the three-year average of Discretionary Revenue.

### **External Assessment/Issues**

#### *Economic Outlook:*

Regional economists projected employment rates and income levels would rise steadily in Stanislaus County during 2014 and continue that direction over the next few years. Total employment growth in the Valley increased 2.5% and growth is projected at a faster pace in 2014 and 2015, reflecting some of the strongest job growth in nearly a decade.

Unemployment has decreased dramatically in 2014 ahead of projections. It was initially estimated that Stanislaus County would have unemployment levels of 11.6% by 2015; instead, that has occurred a year early, with unemployment already below 2015

estimates. However, while the outlook has improved, the County's unemployment rate remains well above the National Average

<u>2014</u>	<u>Stanislaus County Unemployment Rate</u>	<u>National Unemployment Rate</u>
June	11.1%	6.1%
May	11.1%	6.3%
April	12.2%	6.3%
March	13.5%	6.7%

Home values increased by nearly 25% between May 2013-May 2014 and are projected to rise 16.5% within the next year. Single family building permits experienced a 37% increase in 2013 helping to increase construction employment. However, rising mortgage costs caused a slowdown in mortgage operations, while on a positive note, foreclosure starts reverted back to pre-recession levels in 2013. There were 170 foreclosures in Stanislaus County in April through June of this year compared to 2,800 foreclosures in three months during the summer of 2008 at the peak of the crisis.

Property Tax Revenue increased by about 6% in Fiscal Year 2013-2014 and this revenue is expected to increase by another 9.3% in Fiscal Year 2014-2015. The Property Tax Assessed Roll for valuation increased 11.5% for 2014-2015 up to more than \$39 billion, following nearly a 5% increase in 2013-2014. Sales tax revenues have continued increasing annually since 2009 and are projected to continue with modest growth. Property tax and sales tax are two of the biggest discretionary revenue sources available to the County to support organizational priorities. While these revenue trends are encouraging, it is important to note that combined Property Tax and Sales and Use Tax revenue are still 8.5% below their previous highs.

*State Impacts:*

The State budget has experienced significant recovery and stability over the past two fiscal cycles. The voter passed Proposition 30 initiative increased sales taxes and personal income taxes and coupled with the economic recovery has stabilized the State budget. The State is now decreasing its short-term debt which had built up to nearly \$35 billion. There appears to be no current, significant fiscal threats to counties as the result of State action.

*Realignment:*

The public safety realignment revenue formula was favorable for some counties and not for others when it was implemented. Stanislaus County landed on the low-end of the reimbursement scale. Attempts to increase the reimbursement for the County have not been successful and we continue to closely watch this issue. Appropriate realignment funding is critical for implementation of programs that target recidivism of people in the criminal justice system, thus resulting in fewer crimes and decreased cost.

### *Health and Human Services:*

As a result of health reform, more people in Stanislaus County have access to healthcare. It is estimated that one in 2.3 people now have access. There are also a decreasing number of people receiving cash aid in the County from a high of one in 16.3 persons receiving services in Fiscal Year 2010-2011, to one in 18.6 persons receiving services in Fiscal Year 2013-2014.

### **Looking Forward**

County leadership continues to use a multi-year budget strategy to guide the organization. Strategies such as refinancing and early pay-down of debt, controlling total debt to total asset ratios, use of internal borrowing when possible, investment in reserves, tight controls on staffing changes and cost containment have all been successfully used to manage tax payer funds. The County will continue to use multiple strategies as appropriate to maintain fiscal viability for the organization into the future.

Cost drivers for the organization will continue to be employee salaries and benefits. The County is seeking to negotiate long-term salary agreements for the next several years, which will promote financial stability. However, employee health insurance costs and retirement costs are projected for continued growth. The County's self-insured health plan has slowed cost increases relative to industry inflation rates, but health costs will continue to rise. Even with the reforms in the retirement system implemented by the County, costs will increase. As noted earlier, the County's retirement plan is 82% funded, which is the third highest in the State of California, and we thank the leadership of StanCERA, the County's retirement system, for their vision, commitment to financial stability and their outstanding stewardship of retirement funds.

The County continues to plan for the operational costs of the opening of the new jail expansion project in 2017 and began setting aside funds in the Fiscal Year 2013-2014 Budget as well as early pay down of County debt to create financial capacity for this and other exposures.

As County finances have stabilized, leadership is looking at appropriate restoration of staffing levels, restoration of salaries as appropriate and targeted investment of tax payer funding to implement the Board of Supervisor's priorities. We will also continue to focus on our vision, mission and values in how we conduct the public's business and as we strive to become the best county in America.

### **Conclusion**

I consider it a privilege to work with such a great Board of Supervisors. You are an intelligent, dedicated and hardworking Board and have demonstrated that you are willing to roll up your sleeves and provide leadership and guidance in the challenging issues we face. Thank you for your dedication to our community and this organization.

Our team is also led by an extremely talented and dedicated group of Department Heads, managers and senior leaders. They are resilient and work together well as a team. You can sense the positive energy in the room when this team comes together and I am excited about what we can accomplish together in the coming years.

Just as the key to success for any football team lies in its front line, I am grateful for all of our employees, as they are truly the heart of our organization. Their sacrifices have helped this organization weather this Great Recession. Their resiliency and commitment to providing a way to ensure the delivery of critical services, despite fewer resources, has helped minimize impacts to our community. Their attitudes and performance are what will drive our continued journey to becoming "...a county that is respected for its service in the community and is known as the best in America."

Ours is a journey of striving for excellence – championship caliber teams know no less!

Respectfully,

A handwritten signature in blue ink, appearing to read 'Stan Risen', with a long horizontal flourish extending to the right.

Stan Risen  
Chief Executive Officer



## 2014-2015 Recommended Final Budget Financial Overview of Appropriations by Department

Department	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Services Funds	Recommended 2014-2015 Final Budget Total
Area Agency on Aging/Veterans' Services	\$ 490,369	\$ 3,548,388	\$ -	\$ -	\$ -	\$ 4,038,757
Agricultural Commissioner	5,306,209	-	-	-	-	5,306,209
Alliance Worknet	-	19,666,798	-	-	-	19,666,798
Assessor	5,634,431	-	-	-	-	5,634,431
Auditor-Controller	4,221,992	-	-	-	-	4,221,992
Behavioral Health and Recovery Services	-	88,876,760	-	-	-	88,876,760
Board of Supervisors	1,087,878	-	-	-	-	1,087,878
Chief Executive Office	9,023,882	-	-	-	-	9,023,882
Chief Executive Office- Capital Projects	-	-	1,215,510	-	-	1,215,510
Chief Executive Office-County Operations	92,469,286	428,000	-	-	-	92,897,286
Chief Executive Office-Office of Emergency Services/Fire Warden	1,863,942	1,908,331	-	-	-	3,772,273
Chief Executive Office- Risk Management Self-Insurance Funds	-	-	-	-	72,470,064	72,470,064
Child Support Services	-	15,730,262	-	-	-	15,730,262
Children and Families Commission	-	7,490,083	-	-	-	7,490,083
Clerk-Recorder	4,972,088	2,323,543	-	-	-	7,295,631
Community Services Agency	-	320,529,256	-	-	-	320,529,256
Cooperative Extension	491,422	16,892	-	-	-	508,314
County Counsel	2,414,681	-	-	-	-	2,414,681
District Attorney	13,767,787	1,706,334	-	-	-	15,474,121
Environmental Resources	-	10,120,023	-	10,818,418	-	20,938,441
General Services Agency	627,403	48,721	-	-	13,245,361	13,921,485
Grand Jury	145,947	-	-	-	-	145,947
Health Services Agency	-	36,560,064	-	55,572,379	-	92,132,443
Integrated Criminal Justice Information System (ICJIS)	-	-	-	-	975,550	975,550
Library	-	10,090,391	-	-	-	10,090,391
Parks and Recreation	5,075,877	759,425	-	-	-	5,835,302
Planning & Community Development	1,946,943	8,567,115	-	-	-	10,514,058
Probation	26,831,699	19,740,691	-	-	-	46,572,390
Public Defender	9,671,591	-	-	-	-	9,671,591
Public Works	-	87,562,329	-	11,097,229	5,348,600	104,008,158
Sheriff	81,650,202	7,635,203	-	1,711,793	-	90,997,198
Strategic Business Technology	-	-	-	-	5,810,954	5,810,954
Treasurer Tax-Collector	3,390,015	-	-	-	-	3,390,015
<b>Totals by Fund</b>	<b>\$271,083,644</b>	<b>\$ 643,308,609</b>	<b>\$ 1,215,510</b>	<b>\$ 79,199,819</b>	<b>\$ 97,850,529</b>	<b>\$ 1,092,658,111</b>





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# Executive Summary

# Executive Summary

## **INTRODUCTION**

The Adopted Proposed Budget for Fiscal Year 2014-2015 was approved by the Board of Supervisors on June 10, 2014. The Adopted Proposed Budget was a rollover budget created using Fiscal Year 2013-2014 Adopted Final Budget appropriations minus any one-time funds and the net county cost savings carried forward, plus any new budgets added since the adoption of the Fiscal Year 2013-2014 Final Budget. Fiscal Year 2014-2015 is a transition year as the County reviews and updates its multi-year budget strategy. Due to this, the budgeting approach shifted the detailed development of the budget plan from the Recommended Proposed Budget in June to the Recommended Final Budget in September. Additional adjustments to the County's budget are routinely made as needed during the year as part of quarterly financial reports presented to the Board, or as separate Board agenda items.

The Fiscal Year 2013-2014 Adopted Final Budget as approved on September 10, 2013 totaled \$1,042,987,731 for all funds. The Recommended Final Budget for all funds in Fiscal Year 2014-2015 increased by \$49,670,380 to a total of \$1,092,658,111. Specifically, increases in appropriations occurred in the following funds: General - \$14,482,350; Special Revenue - \$15,672,756; Capital Projects - \$483,612; Enterprise Funds - \$12,024,915 and Internal Services - \$7,006,747.

Consistent with standard accounting practices, the County's budget is divided into separate financial entities known as "funds." A fund contains a set of accounts that carry out specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations. Governments use these fund entities to segregate their financial resources and demonstrate legal compliance. The County's budget includes three "governmental funds" - General, Special Revenue, and Capital Projects - to account for local government activities. The County also uses two proprietary fund types that are for "business-type" activities - Enterprise and Internal Service funds.

The breakdown of the 2014-2015 Recommended Final Budget between funds is as follows:

### **Summary of Recommended Final Budget by Fund**

<b>Fund Type</b>	<b>Total Recommended Appropriations</b>	<b>Total Recommended Revenue</b>	<b>Fund Balance &amp; One-Time Funding Required</b>
General	\$ 271,083,644	\$ 241,644,022	\$ 29,439,622
Special Revenue	643,308,609	627,856,540	15,452,069
Capital Projects	1,215,510	1,137,000	78,510
Enterprise	79,199,819	72,523,984	6,675,835
Internal Service	97,850,529	96,227,490	1,623,039
<b>Total</b>	<b>\$ 1,092,658,111</b>	<b>\$ 1,039,389,036</b>	<b>\$ 53,269,075</b>

### **RECOMMENDED FINAL BUDGET BY FUND**

#### **General Fund**

The General Fund is used to pay for core services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes such as property tax and sales tax, franchise fees, charges for services, and a variety of other discretionary sources. Included in the General Fund is the Debt Service budget that provides funding for annual County debt obligations of approximately \$12.7 million. The Recommended Final Budget for the

General Fund for Fiscal Year 2014-2015 is \$271,083,644, an increase of \$14,482,350 from the 2013-2014 Adopted Final Budget of \$256,601,294.

The recommended increase in the General Fund at Final Budget from the Fiscal Year 2013-2014 Final Budget includes base funding adjustments, other recommended adjustments which are identified as recommended adjustments in the Schedule 9's and net county cost savings.

General Fund Departments received a Fiscal Year 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board of Supervisors have also been included in this General Fund allocation level which is reflected as net county cost on the summary budget schedule.

Recommended adjustments in the General Fund were due to several factors which include Health Services Agency Clinics & Ancillary Services accelerated repayment of deficit; funding of positions in the Sheriff's Department, District Attorney, Auditor-Controller and Cooperative Extension; increase in Plant Acquisition for deferred maintenance and various projects; and an increase in Chief Executive Office – Appropriations for Contingencies for public safety restoration, termination cash outs, anticipated labor increases and prevention program.

Departments that achieved savings in appropriations were able to carry forward 100% of their unused net county cost savings balance from Fiscal Years 2009-2010 through to Fiscal Year 2012-2013 and 75% of their 2013-2014 net county cost savings. All adjustments are included as part of the Recommended Final Budget. As a result, the Area Agency on Aging-Veterans' Services, Agricultural Commissioner, Auditor-Controller, Board of Supervisors, Chief Executive Office, Cooperative Extension, Parks and Recreation, Planning and Community Development, Probation, Public Defender, Sheriff, and Treasurer-Tax Collector are receiving increases in appropriations totaling \$12,345,632 to reflect their net county cost savings in Fiscal Year 2013-2014 and prior years.

Many of the departments are using savings for health increases, salary costs and the increased costs from negotiated salary increases. Departments are also strategically setting aside funds for increases in operational costs in 2015-2016 and beyond; including further anticipated increases in salary and retirement charges. For Fiscal Year 2014-2015, the net county cost savings program is recommended to remain the same for those departments who have not received any General Fund contributions to their budget. This will allow departments to carry over 75% of any year-end savings from the 2014-2015 Fiscal Year. For those departments that do receive a General Fund contribution, any savings generated from business efficiencies and revenue increases may be eligible to carry over up to 50% of any year-end savings from the 2014-2015 Fiscal Year.

The following chart shows departments that are receiving net county cost savings in the Fiscal Year 2014-2015 Final Budget.

Department	Savings to Fiscal Year 2013-2014 Final Budget	Savings to Fiscal Year 2014-2015 Final Budget
Area Agency on Agency/Veteran Services	\$ 19,748	\$ 21,826
Agricultural Commissioner	1,066,337	1,191,442
Auditor-Controller	396,371	342,837
Board of Supervisors	123,742	155,341
Chief Executive Office	1,999,995	2,125,947
Chief Executive Office - Crows Landing Air Facility	-	24,675
Clerk Recorder	169,729	-
Cooperative Extension	48,227	43,394
District Attorney	570,840	-
Parks and Recreation	544,993	546,470
Planning and Community Development	403,624	473,914
Probation	1,694,133	2,114,642
Public Defender	240,785	300,313
Sheriff	6,850,544	4,412,782
Treasurer/Tax Collector	633,264	592,049
<b>Total</b>	<b>\$ 14,762,332</b>	<b>\$ 12,345,632</b>

Budgets within the General Fund are recommended to be funded by \$72,605,544 in department revenue and \$169,038,478 in discretionary revenue. The General Fund relies on the use of \$29,439,622 in fund balance bringing total funding sources for the General Fund to \$271,083,644.

Discretionary revenue is revenue available to the Board of Supervisors to fund programs as they choose. The majority of discretionary revenue supports funding for public safety and criminal justice services for the Sheriff, Probation Department, District Attorney and Public Defender, as well as government-related services such as the Chief Executive Office, Assessor and the Agricultural Commissioner. Health and Human Services departments use discretionary revenue to support maintenance of effort requirements to obtain additional revenue for Federal and State supported programs.

Discretionary revenue is budgeted for \$169,038,478 in the Fiscal Year 2014-2015 Recommended Final Budget. This is an overall increase of slightly under \$9 million when compared to the Fiscal Year 2013-2014 budget as adjusted at Mid-Year and a \$4.8 million increase from the Fiscal Year 2013-2014 actual revenue received. Discretionary revenue in Fiscal Year 2014-2015 is projected to increase by 6% over the Fiscal Year 2013-2014 Budget as adjusted at Mid-Year. The projected increase is primarily attributed to a significant increase in property tax and modest increase in sales related tax revenues.

After five years of decline, property tax revenue in Fiscal Year 2013-2014 increased by about 6% from the prior year and a continued strong recovery is anticipated for the coming fiscal year. With the completion of the Assessed Roll valuation for Stanislaus County for Fiscal Year 2014-2015, the Assessor announced an increase of 11.50% in contrast to the cumulative drop of approximately 24% in the assessment roll in the five declining years, from fiscal years 2008-2009 through 2012-2013.

For several years, Stanislaus County's population growth resulted in an increase in the overall proportion of the State sales tax pool rate. Due to the last economic downturn, the County's portion of the overall sales tax pool has been inconsistent, decreasing in 2009-2010, increasing in 2010-2011, and then decreasing again in 2011-2012 followed by an increase in 2012-2013. Sales volume in Stanislaus County for 2013-2014 indicates that the County's portion of the State sales tax pool is up slightly, and will likely experience an increase in Fiscal Year 2014-2015. The actual rate will not be announced by the State until late November 2014 at the earliest. Because the statewide total of the sales tax pool normally exceeds \$2 billion, even the slightest change in the pool rate can have a significant impact on revenue projections.

Ongoing analysis will be conducted throughout the upcoming months and any necessary adjustments will be included in the 2014-2015 Mid-Year Financial Report to the Board after six months of actual posting of discretionary revenue in this fiscal year.

Discretionary Revenue Description	Fiscal Year 2011-2012 Actuals	Fiscal Year 2012-2013 Actuals	Fiscal Year 2013-2014 Actuals	Fiscal Year 2014-2015 Recommended Final
Taxes	\$ 101,873,203	\$ 115,165,790	\$ 110,690,985	\$ 117,486,000
Licenses, Permits & Franchises	992,963	987,557	1,090,043	1,090,000
Fines, Forfeitures & Penalties	4,448,541	5,827,385	5,410,759	2,660,000
Revenue from Use of Money	2,125,706	2,057,670	2,006,831	2,077,477
Intergovernmental Revenue	35,495,400	37,675,885	39,815,816	40,703,173
Charges for Services	287,979	768,461	1,969,547	2,073,404
Miscellaneous Revenues	393,067	(129,361)	57,116	40,000
Other Financing Sources	2,974,398	2,934,338	3,170,341	2,908,424
<b>Total</b>	<b>\$ 148,591,257</b>	<b>\$ 165,287,725</b>	<b>\$ 164,211,438</b>	<b>\$ 169,038,478</b>

The 2014-2015 Recommended Final Budget assumes the use of \$17.1 million of unassigned fund balance to balance the General Fund budget. In addition, \$12.3 million from assigned fund balance is recommended to fund the net county cost savings program.

### Special Revenue Funds

Special Revenue Funds are a fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Special Revenue Funds account for over half of Stanislaus County's budget. Some of the larger Special Revenue Funds include Behavioral Health and Recovery Services, Community Services Agency, Alliance Worknet, Child Support Services, Environmental Resources, Public Works and a variety of other grant programs. The Recommended Final Budget for Special Revenue Funds for Fiscal Year 2014-2015 is \$643,308,609, an increase of \$15,672,756, from the 2013-2014 Adopted Final Budget of \$627,635,853.

The increase in Special Revenue Funds is primarily the result of increased Federal and State allocations for caseload growth, Medi-Cal expansion and horizontal integration across public assistance programs, as well as the implementation of Expanded Subsidized Employment services in the Community Services Agency.

Budgets within the Special Revenue Funds are funded by \$609,312,902 in department revenue and \$18,543,638 in revenue from the General Fund. Special Revenue Funds also rely on \$15,542,069 of prior year fund balance bringing total funding sources for the fund to \$643,308,609. The Special Revenue Funds began the fiscal year with \$202,992,708 in fund balances and are projected to end the year with fund balances of \$187,540,639.

### Capital Projects Funds

The Courthouse Construction Fund and the Criminal Justice Facilities Fund are the two remaining budgets that are currently in the Capital Projects Fund type category. This fund type is typically used to account for financial resources that are used for the acquisition or construction of major capital facilities or to provide facilities for County departments. The Recommended Final Budget for Capital Projects Funds for Fiscal Year 2014-2015 is \$1,215,510, an increase of \$483,612 over the 2013-2014 Adopted Final Budget, due to refinancing of the County's 2004 Series B Certificates of Participation. The refinancing occurred in July 2013 and resulted in accelerated debt payments from the Criminal Justice Facilities Fund.

Budgets within Capital Projects Funds are funded by \$1,137,000 in department revenue and \$78,510 of retained earnings. The Capital Project Funds began the fiscal year with \$5,486,560 in fund balances and are projected to end the year with fund balances of \$5,408,050.



## Enterprise Funds

Enterprise Funds are set up for specific services that are funded directly by fees charged for goods or services. Examples of County Enterprise Funds include the Health Services Agency - Clinics and Ancillary Services, the landfills and the local transit system. The Recommended Final Budget for Enterprise Funds for Fiscal Year 2014-2015 is \$79,199,819, an increase of \$12,024,915 from the 2013-2014 Adopted Final Budget. The increase is attributed to an increase in General Fund contribution to the Health Services Agency's Clinics and Ancillary Services, to accelerate payment of the long-term debt incurred by the Agency through the closure of the former County hospital and the Federal recoupment of funding from the former Stanislaus Family Medicine Residency program. Full pay-off of the debt will occur as the Public Safety Center jail expansion projects are completed and will result in available operating capital to support the jail expansion facilities as they are put into operation.

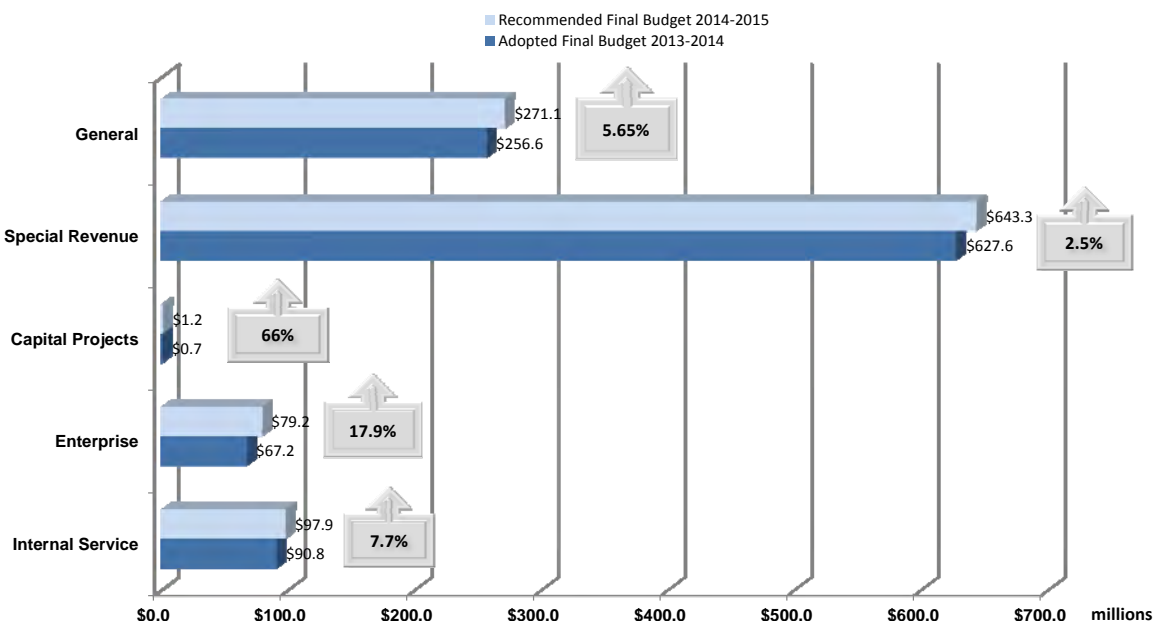
Budgets within the Enterprise Funds are funded by \$52,594,140 in department revenue and \$19,929,844 in revenue from the General Fund. The Enterprise Funds also rely on \$6,675,835 of prior year retained earnings bringing total funding sources for the funds to \$79,199,819. The Enterprise Funds began the fiscal year with \$30,970,240 in retained earnings and are projected to end the year with retained earnings of \$24,294,405.

## Internal Service Funds

Internal Service Funds are used for areas where goods or services are provided to other County departments or governments on a cost-reimbursement basis. Examples of Internal Service Funds are Strategic Business Technology (SBT), General Services Agency Central Services and Fleet Services and a variety of County self-insurance funds. The 2014-2015 Recommended Final Budget for Internal Service Funds is \$97,850,529, an increase of \$7,006,747 from the 2013-2014 Adopted Final Budget of \$90,843,782. The increase is mostly attributed to the Medical Self-Insurance budget which is projecting increases in medical, pharmaceutical and administrative costs. A significant increase in appropriations was also experienced in the Morgan Shop budget for engineering and design for the Morgan Road Shop project, and vehicle and equipment purchases. These increases were slightly offset by decreases in the Professional Liability and Worker's Compensation budgets.

Budgets within Internal Service Funds are funded by \$96,227,490 in department revenue and \$1,623,039 of retained earnings bringing total funding sources for the fund to \$97,850,529. The Internal Service Funds began the fiscal year with \$14,731,297 in retained earnings and are projected to end the year with retained earnings of \$13,108,258.

## Summary of Final Budget Appropriation Changes by Fund



## RECOMMENDED FINAL BUDGET BY PRIORITY

Below is a summary of the Recommended Final Budget by Board Priority Area. Detailed descriptions and recommendations can be found later in the document in their respective priority area. A breakdown of the Recommended Final Budget is illustrated by the following two charts.

### Fiscal Year 2014-2015 Recommended Final Budget Appropriations by Board Priority



### Summary of the Recommended Final Budget by Board Priority

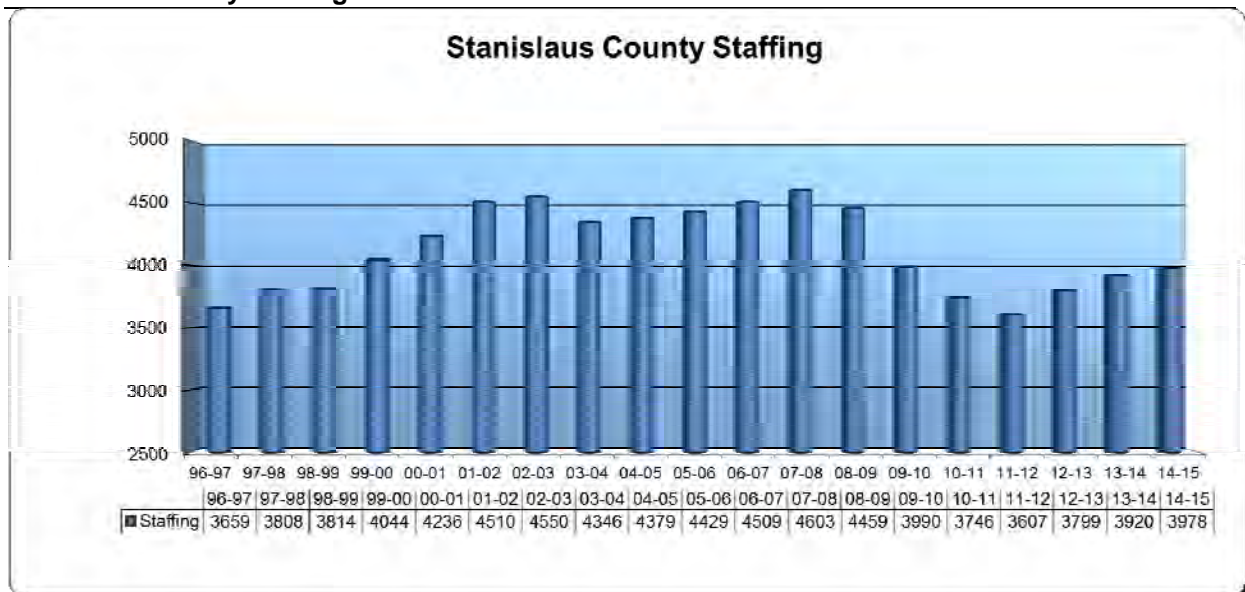
RESOURCES	A Safe Community	A Healthy Community	A Strong Local Economy	A Strong Agricultural Economy/ Heritage	A Well Planned Infrastructure System	Efficient Delivery of Public Services	2014-2015 Recommended Final Budget
Department Revenue	\$ 72,344,940	\$ 502,319,041	\$ 28,177,748	\$ 3,216,547	\$ 123,824,687	\$ 118,810,560	\$ 848,693,523
Department Fund Balance/ Retained Earnings	2,065,058	6,208,767	1,087,631	16,892	13,215,963	1,235,142	23,829,453
Net County Cost	110,541,586	20,269,753	491,810	2,581,084	4,255,309	81,995,593	220,135,135
<b>Total Recommended Final Budget Resources</b>	<b>\$ 184,951,584</b>	<b>\$ 528,797,561</b>	<b>\$ 29,757,189</b>	<b>\$ 5,814,523</b>	<b>\$ 141,295,959</b>	<b>\$ 202,041,295</b>	<b>\$ 1,092,658,111</b>
<b>APPROPRIATIONS</b>							
<b>Total Recommended Final Budget Appropriations</b>	<b>\$ 184,951,584</b>	<b>\$ 528,797,561</b>	<b>\$ 29,757,189</b>	<b>\$ 5,814,523</b>	<b>\$ 141,295,959</b>	<b>\$ 202,041,295</b>	<b>\$ 1,092,658,111</b>

**STAFFING LEVELS**

The 2014-2015 Final Budget staffing recommendations include 28 additional positions to the allocation count. The recommendations include adding 24 new positions, restoring 11 unfunded positions, unfunding two vacant positions, deleting five vacant positions, deleting five unfunded positions, transferring 17 positions between budget units, reclassifying 14 positions, conducting 11 classification studies, and double-filling one Manager IV position up to three months. Three positions will be transferred from the Health Services Agency to the Community Services Agency. The current position allocation count is 3,950. The new recommended position allocation count for the 2014-2015 Final Budget is 3,978.

The 2014-2015 Final Budget staffing recommendations makes adjustments to staffing levels to maintain critical programs and service levels. During the economic downturn, the number of allocated positions fell to 3,607 in Fiscal Year 2011-2012. In the last four years, the position allocation has gradually increased from 3,607 to 3,978 in the 2014-2015 Final Budget. This was primarily as a result of recent increases in staffing in Community Services Agency due to the implementation of the Affordable Care Act (Health Care Reform), and in Behavioral Health and Recovery Services, Probation and the Sheriff Department from funding received for the Phase 2 Community Corrections Partnership Plan Implementation (AB109).

**Stanislaus County Staffing**



**ONGOING CHALLENGES AND OPPORTUNITIES**

**Budgeting** – The new Funded Service Level approach for departmental budgeting and the integration of department budgets into the long-range financial model will create better opportunities for meaningful long-range planning for departments and the County as a whole.

**Service Restoration** – Steady growth in the economy is supporting some restoration of public services across departments. For example, the Internal Audit Division is being rebuilt to increase their capacity to provide financial accountability for departments and services and it is anticipated that recommendations for public safety departments enhancements will be included in this year’s Mid-Year Financial Report.

**Labor Relations** – Contracts expired with all 15 Bargaining Units on June 30, 2014. The County has reached agreement with five bargaining units and is currently in the process of negotiations with the remaining units. Completion of long-term agreements with all 12 County labor organizations will provide stability to the organization.

**Retirement Costs** – The County’s retirement plan is funded at 79.4% as of June 30, 2013. It is projected that retirement costs will continue to be a significant cost driver for the organization into the future.

**Employee Health Care** – The medical self-insurance program has stabilized with charged rates covering actual costs for the County. The program is paying down a retained earnings deficit and additional cost containment measures are being evaluated. Medical insurance is a major cost driver for all organizations which provide insurance and that is expected to continue into the future.

**Detention Facility Staffing** – The County jail expansion is expected to be completed in Budget Year 2016-2017, but there will be significant additional operating costs associated with this including staffing, utilities, maintenance, contracted jail medical services, bedding, inmate clothing and various other costs were factored into staff’s analyses. As previously reported, the County has no obligation to immediately fully operate or staff the new facilities. A phased opening of the AB 900 Phase II Jail Expansion Project will be based on the County’s fiscal recovery and the annual appropriations by the Board of Supervisors. The total estimated cost including both sworn/non-sworn staff in today’s dollars range from \$13.3 million in the Initial Model and \$14.6 million in the Optimal Model. Full occupancy of all available jail beds at the Public Safety Center site following AB 900 Phase II construction completion may result in an additional 72 sworn positions needed with an increased General Fund obligation of approximately \$7.7 million annually. The companion facility and corresponding functions constructed by Public Facilities Fees, if fully staffed, may result in an additional 22 sworn positions needed with an increased General Fund obligation of approximately \$2.3 million.

**Health Care Reform** – The Health Services Agency, Behavioral Health & Recovery Services and the Community Services Agency partnered in the successful implementation of the Affordable Care Act (ACA) in our County. Almost all of the former Medically Indigent Adult (MIA) customers or eligible customers have been enrolled in Medi-Cal or subsidized health insurance through Covered California. State realignment funding models have been changed to shift health savings back to the State for redistribution to other program priorities; approximately \$9.6 million has been shifted to the State, a significant loss of revenues to support health programs locally. The Health Services Agency will continue to analyze the anticipated impacts to programs including staffing needs based on the significant decrease in enrollment in the Indigent Health Care Program (IHCP) Medically Indigent Adult program. Management will review all staffing duties and needs in the IHCP as well as how the staffing needs are met, and based on this analysis, as well as the needs in other programs/areas, will bring a full plan to the Board of Supervisors in the First Quarter Report.

**Veterans Center Facility** – The Stanislaus County Board of Supervisors continues to support the development of a Veterans Center as a one-stop for services, activities and referrals. The County will continue to assist in facilitating this in partnership with various veterans groups and organizations in the County.

**Prevention** – Many County departments have operated prevention programs going back decades, but there is more work that needs to be done. The Board of Supervisors and Chief Executive Office are increasing focus on prevention services and funding is recommended in the 2014-2015 budget for more prevention activities. This presents a significant opportunity for partnership across all sectors of our community for the benefit of all County residents and this will be evaluated for future County budgets.

**Water** – Water issues will continue to impact Stanislaus County and the central valley. The \$3.7 billion agricultural economy is dependent on water; however, the impact of the drought is reaching every resident of the county and difficult policy decisions are ahead for State and local officials.

## **CONCLUSION**

This year will be a turning point for the Stanislaus County organization as economic recovery continues, strategic program and staffing restoration takes place, and financial strategies continue to be implemented to limit the County’s exposure to future economic challenges. The County is resolute in its commitment to strive to be the best County in America and to provide outstanding service to the public.

## **NEXT STEPS**

The Stanislaus County Board of Supervisors will conduct the Recommended Final Budget hearing on September 16, 2014, at 6:35 p.m. Given the broad scope of the County's budget, it is not uncommon for the County to make budget adjustments throughout the year. This will be addressed as appropriate through the quarterly financial reporting process or through separate agenda items to the Board, as needed.

The County's budget can be found on the County's web <http://www.stancounty.com/budget>.





**Stanislaus County** is located in Central California within 90 minutes of the San Francisco Bay Area, the Silicon Valley, Sacramento, the Sierra Nevada Mountains and California's Central Coast. With approximately 526,000 people calling this area home, our community reflects a region rich in diversity with a strong sense of community.

Two of California's major north-south transportation routes (Interstate 5 and Highway 99) intersect the area and the County has quickly become one of the dominant logistics center locations on the west coast.

The County is home to a vibrant arts community with the world-class Gallo Center for the Arts, a symphony orchestra, and abundant visual and performing arts.

Stanislaus County is a global center for agribusiness, positioned by its mild Mediterranean climate, rich soils and progressive farming practices. The area is recognized internationally for agricultural innovation with wine, almonds, poultry, milk, cattle, and walnuts being some of our featured industries.

The County was established in 1854 and has a total land area of 1,494 square miles. Temperatures range from an average low of 38 degrees Fahrenheit in the winter to an average high of 85 degrees Fahrenheit during the spring and fall season. Temperatures move up into the 90's during the summer months with a low humidity and cooling evening breezes from the San Joaquin Delta.

## **ECONOMY**

Stanislaus County is an international agri-business powerhouse. The value of agricultural commodities produced in 2013 increased by 12% to nearly \$3.7 billion. Almonds are the number one commodity at \$1.1 billion, followed by milk at \$804.4 million in value. Of note, the value of almonds increased by 53% (\$389 million) in a single year in 2013 overtaking milk as the number one ag industry in the County.

Farmers in Stanislaus County export more than 133 commodities to 102 countries around the world. Hong Kong receives 16% of exports followed by Japan and Germany at 9% with Spain and South Korea at 8% of exports. More than 8,900 export certificates were issued in 2013.

## In 2013, Stanislaus County Issued 8,939 Export Certificates for 133 Commodities

### Exports to 102 Countries

Afghanistan	Cyprus	Indonesia	Mexico	Spain
Algeria	Czech Republic	Iran, Islamic Republic of	Morocco	Sri Lanka
Argentina	Denmark	Iraq	Netherlands	Sudan
Australia	Dominican Republic	Ireland	New Caledonia	Sweden
Austria	Ecuador	Israel	New Zealand	Switzerland
Azerbaijan	Egypt	Italy	Nicaragua	Syrian Arab Republic
Bahrain	El Salvador	Jamaica	Norway	Taiwan
Barbados	Estonia	Japan	Oman	Thailand
Belgium	Ethiopia	Jordan	Pakistan	Trinidad and Tobago
Belize	Finland	Kazakhstan	Panama	Tunisia
Bosnia and Herzegovina	France	Korea, Republic of	Peru	Turkey
Brazil	French Polynesia	Kuwait	Philippines	Ukraine
Bulgaria	Germany	Latvia	Poland	United Arab Emirates
Burkina Faso	Greece	Lebanon	Portugal	United Kingdom
Canada	Guatemala	Libya	Romania	Uruguay
Chad	Guyana	Lithuania	Russian Federation	Venezuela, Bolivarian
Chile	Honduras	Macedonia, Former Yuhoslav	Saudi Arabia	Republic of
China	Hong Kong	Republic of	Serbia	Viet Nam
Colombia	Hungary	Malaysia	Singapore	Yemen
Costa Rica	Iceland	Malta	Slovenia	Zimbabwe
Croatia	India	Mauritius	South Africa	





Manufacturing continues to be an important employer sector in Stanislaus County. Some of the largest brands in the world can be found with operations here. The County is home to the headquarters of Gallo and Bronco Wineries, global nursery providers and a burgeoning high-tech agricultural industry.

Manufacturing Employer	Description	Employees*
E&J Gallo Winery	Winery	3,181
Seneca Foods	Fruit Products	2,275
Stanislaus Food Products	Tomato Products	1,850
Foster Farms	Poultry Processor	1,722
Del Monte Foods	Fruit Products	1,700
ConAgra Foods	Tomato & Bean Products	1,200
Bronco Wine Company	Winery	834
Frito-Lay	Snack Food Products	684
Racor	Filtration Products	650
Foster Farms Dairy	Dairy Products	628

*\*Reflects peak seasonal employment*

The healthcare sector plays a major part in the County's economic engine with some of the finest hospitals in the world located in Stanislaus County. Tenet Healthcare, Sutter Health and Kaiser Permanente have major facilities in the County. There are two tertiary hospitals in the County.

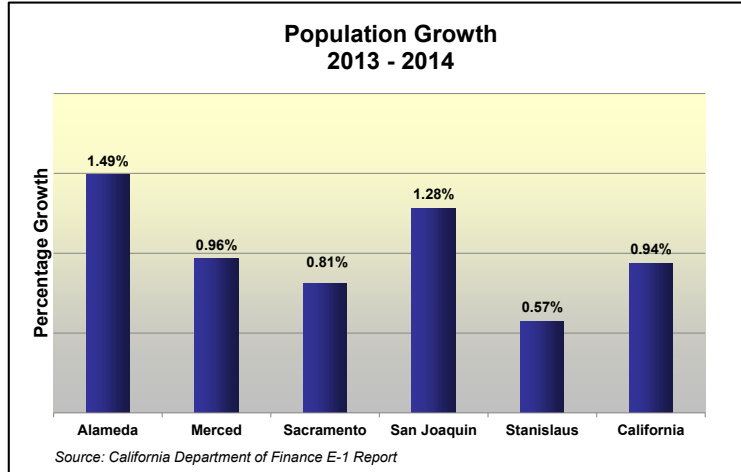
Non-Manufacturing Private Employer	Description	Employees
Memorial Medical Center	Healthcare	2,959
Doctors Medical Center	Healthcare	2,085
Kaiser Permanente	Healthcare	1,759
Save Mart Supermarkets	Retail Supermarket	1,661
Duarte Nursery	Plant Nursery	1,500
Wal-Mart	Retailer	1,417
Emanuel Medical Center	Healthcare	1,250
Sutter Gould Medical Foundation	Healthcare	1,089
Oak Valley Hospital District	Healthcare	750
American Medical Response	Healthcare	704



## COUNTY POPULATION

Stanislaus County has experienced an estimated 2.2% growth since the 2010 census. The California Department of Finance (DOF) estimates there was .57% population growth in Stanislaus County when comparing January 1, 2013 to January 1, 2014.

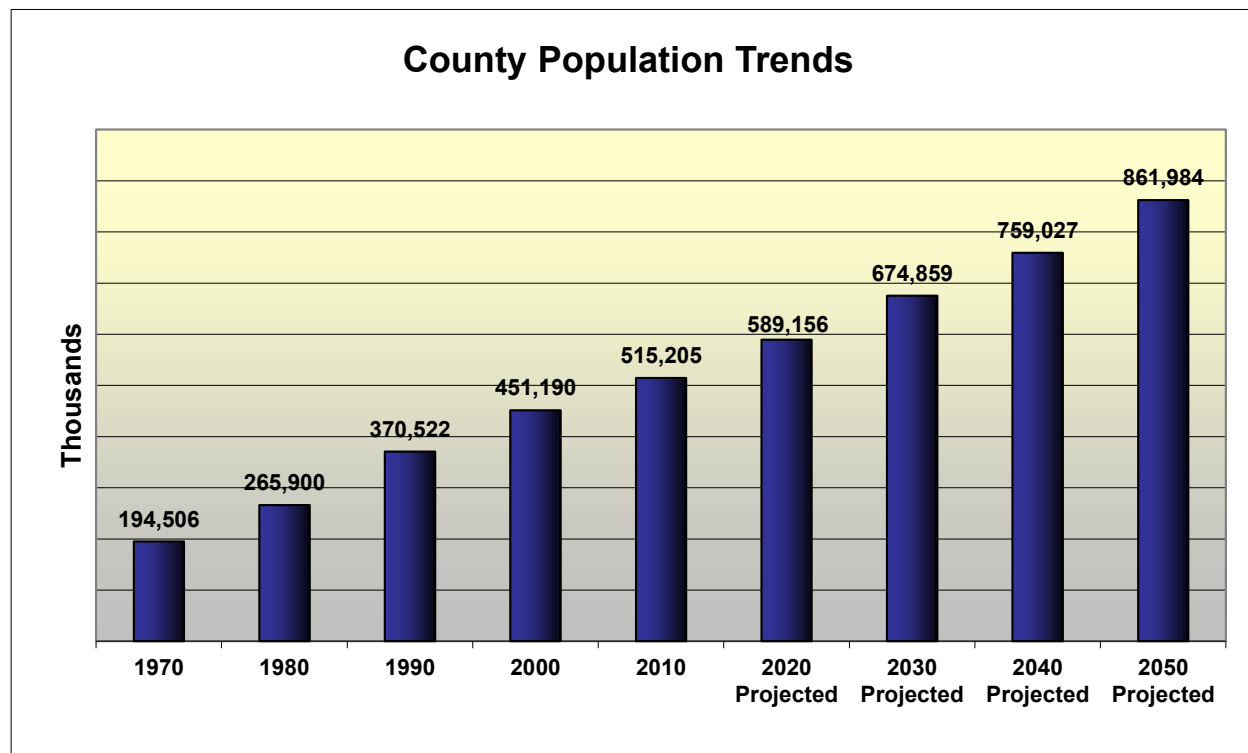
The significant slowdown in actual population growth and the corresponding change in State Department of Finance (DOF) population growth projections continues unchanged. Pre-recession growth projections from DOF indicated a County population base of nearly 700,000 people by 2020. The current projection has been adjusted to 589,000, almost 16% lower than previous estimates. In looking to year 2050, DOF projections indicate an estimated population of 862,000 versus a previous projection of 1.2 million, a decrease of 28%.



Dealing with the impacts of growth will be an ongoing challenge for the area. Water, job availability, affordable housing, farmland preservation, air quality, transportation and school capacity are all issues tied to growth.

## COUNTY POPULATION BY CITY

There are nine incorporated cities within Stanislaus County: Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock, and Waterford. Also, there are 13 unincorporated communities within the County: Denair, Empire, Grayson, Hickman, Keyes, Knights Ferry, La Grange, Monterey Park Tract, Riverdale Park Tract, Salida, Valley Home, Vernalis and Westley.



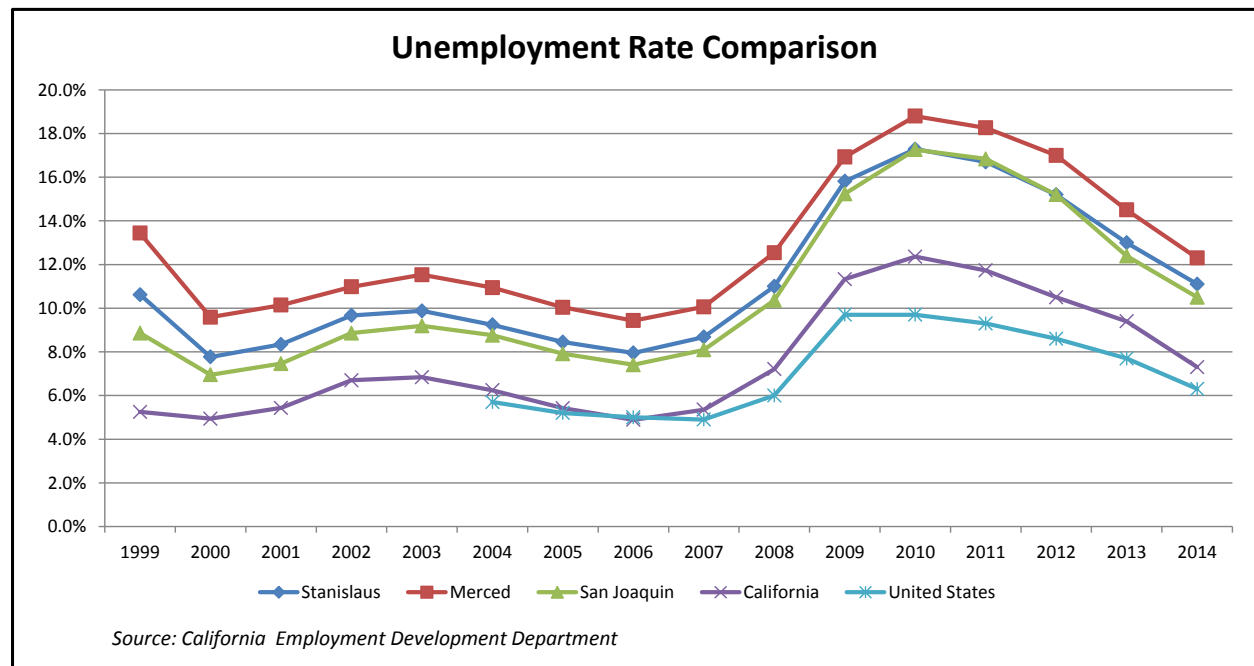
Additionally, there are numerous unincorporated islands located in and around the cities that make up the balance of the unincorporated population statistic. Hughson experienced the fastest city growth rate at 2.2% (a slowdown from 2.8% last year) with Oakdale second highest at 1.19%. Modesto, the largest city in the County, decreased from 1.55% growth in 2012 to .59% in 2013.

City	1/1/2010	1/1/2011	1/1/2012	1/1/2013	1/1/2014
Ceres	45,417	45,538	45,854	46,223	46,463
Hughson	6,640	6,687	6,799	6,965	7,118
Modesto	201,165	201,713	203,085	205,562	206,785
Newman	10,224	10,475	10,567	10,622	10,668
Oakdale	20,675	20,779	20,947	21,190	21,442
Patterson	20,413	20,501	20,634	20,802	20,922
Riverbank	22,678	22,775	22,924	23,100	23,243
Turlock	68,549	68,813	69,370	69,744	70,132
Waterford	8,456	8,478	8,533	8,579	8,619
Unincorporated	110,236	110,485	111,227	110,251	110,650
<b>County Total</b>	<b>514,453</b>	<b>516,244</b>	<b>519,940</b>	<b>523,038</b>	<b>526,042</b>

Source: California Department of Finance and US Census

### UNEMPLOYMENT RATE COMPARISON

The County's annual unemployment rate for 2014 is 11.1% compared to the State rate of 7.3%. Unemployment rates in the County have been decreasing since the 2010 peak.

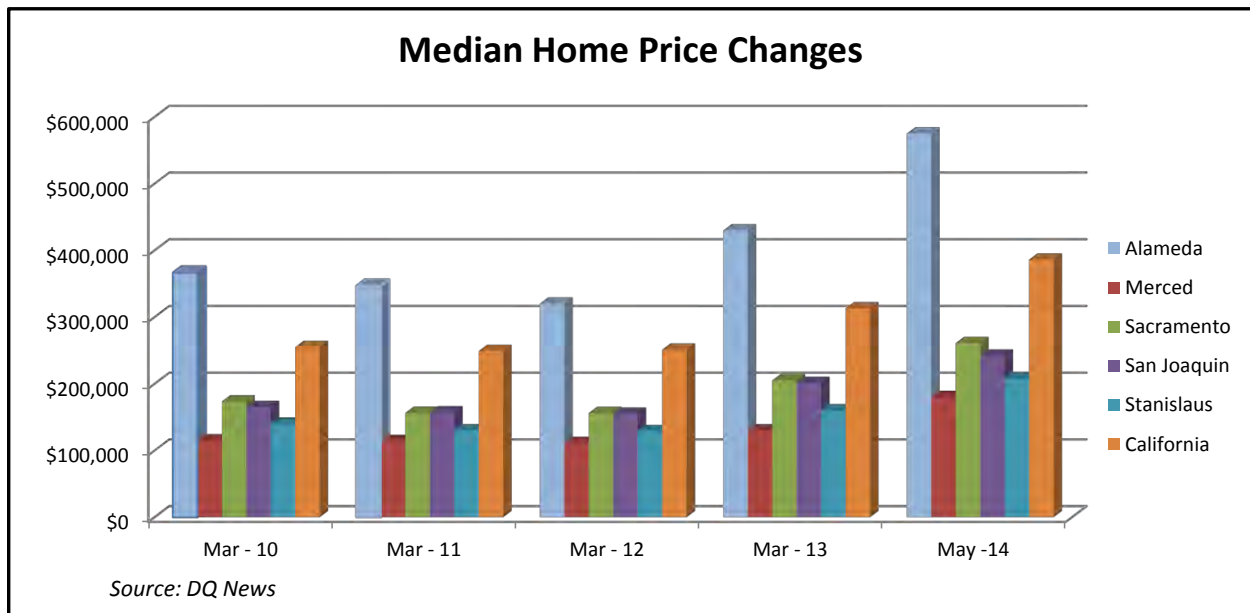


Economic forecasts show unemployment is projected to decrease into 2016 in the Central Valley. However, unemployment rates that are significantly higher than the state and national level have been common to the Central Valley for as long as the State Employment Development Department has maintained records. High unemployment rates mean more people receiving government assistance, thus placing a greater strain on local resources.

**HOUSING**

Home values in California experienced a dramatic decrease during the Great Recession. The median home price in Stanislaus County peaked at \$256,000 in December 2005 and fell to \$129,000 by March 2012. The recovery of home values in Stanislaus County has trailed the rest of the state, but recovery is being made.

Median home values have jumped nearly 25% over the past year to almost \$208,000 in May 2014. Home values are expected to increase by another 16.5% over the next year. These increases in value are reflected in property taxes, with assessed values increasing by nearly 4.9% in 2013-2014 and 11.5% in 2014-2015.



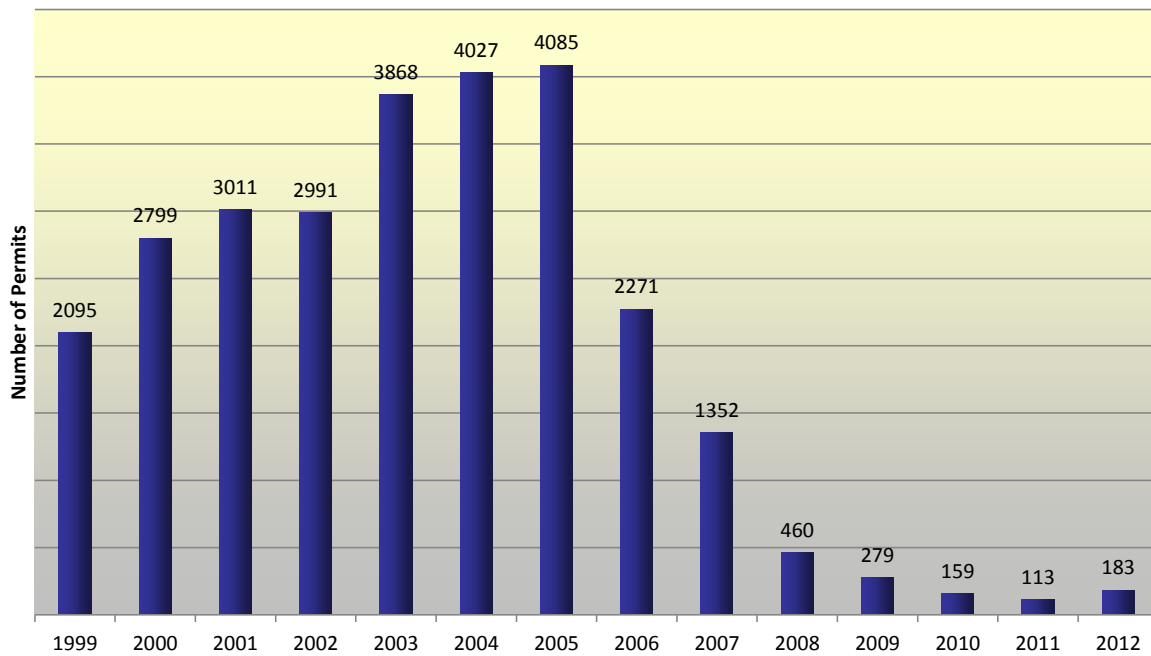
\* Data is annually from March except for 2014 which uses May data.

## **SINGLE-FAMILY BUILDING PERMITS**

Stanislaus County tracks issued single-family residential construction permits as a way of monitoring the home construction, building materials and construction employment sector. Issued permits plummeted from a high of over 4,000 in 2005 to a low of 113 in 2011. Issued permits experienced a small increase in 2012 up to 183 and continued to gain in 2013 with 280 housing permits being issued.

The construction sector was one of the largest employment sectors of the Stanislaus economy in the early 2000s before the Great Recession. The construction industry employed more than 14,000 people in 2005 compared to just over 6,000 in 2011.

### **Stanislaus Single-Family Building Permits**



Source: US Census



# Financial Policies and Schedules

## **BUDGET PROCESS AND FINANCIAL POLICIES**

To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of financial and budgetary policies. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial position for the foreseeable future. Moreover they provide guidelines to management in planning and directing the County's day-to-day financial affairs, and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

### **BASIS OF BUDGETING**

The annual budget is prepared, reviewed and approved in accordance with the provisions of Sections 29000 and 29144, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before October 2, pursuant to the County Budget Act. Budgeted expenditures are enacted into law through the passage of an Appropriation Resolution. This Resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Annual Financial Report are prepared using Generally Accepted Accounting Principles (GAAP). The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use modified accrual basis, while Proprietary Funds use the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when both measurable and available. Measurable means the amount of the transaction is known; available means the revenue will be collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the related liability is incurred, except for (1) principal of and interest on general long-term debt which are recognized when due; and (2) employee annual leave and claims and judgments for litigation and self-insurance which are recorded in the period due and payable.

Full accrual is similar to commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

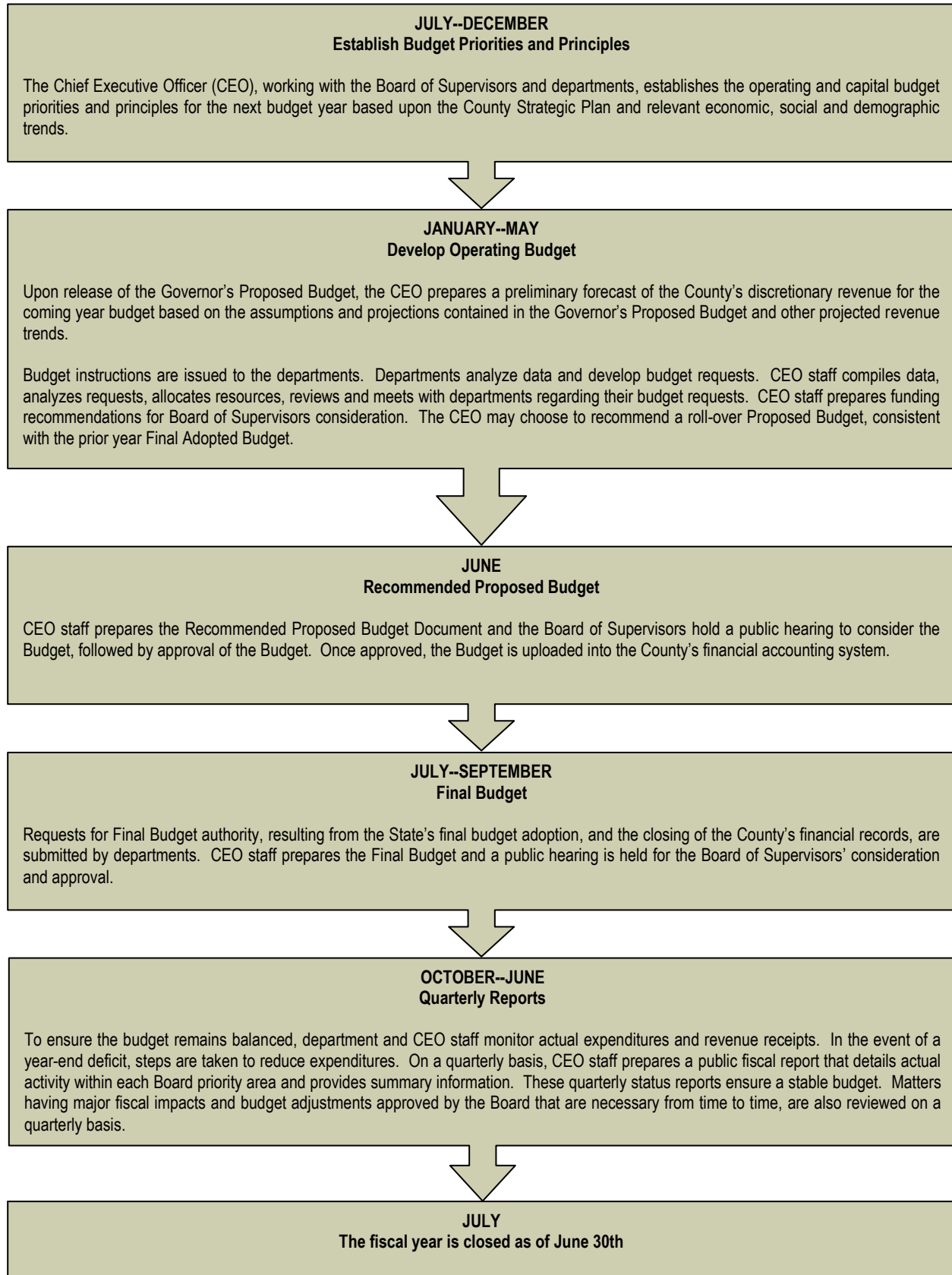
### **COUNTY BUDGET PROCESS**

The budget for Stanislaus County is an operational plan, a fiscal plan and a staffing plan for the provision of services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to goals, objectives and community priorities set by the Board of Supervisors. A balanced budget is where the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources. In order for government to remain in business, the law requires that an adopted budget be in place by the beginning of each fiscal year – July 1<sup>st</sup> through June 30<sup>th</sup>. (See Budget Process diagram on next page.)

### **ENCUMBRANCES**

The County budget is prepared on the modified accrual basis of accounting except encumbrances that are outstanding at year-end are considered expenditures. Encumbrances outstanding at year-end are reported as assignments of fund balances since the commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

# COUNTY BUDGET PROCESS



## **INVESTMENT AND CASH MANAGEMENT**

**Responsibility**—Investments and cash management are the responsibility of the County Treasurer.

**Investment Objective**—The County's primary investment objective is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

Safety of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain, to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six month period.

To achieve appropriate liquidity needs the Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors as can be determined by historical disbursement patterns as well as communicated forecasts by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or yield, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher risk, longer maturity investment pools. An earnings rate goal for the fund will generally achieve a yield that is 100 basis points higher than inflation.

**Authorized Investments**—Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five (5) years or less from the transaction settlement date. All investments (except in mutual funds) must be in securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an "Investment Policy" for the Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to investments permitted and reducing concentration within most permitted investment types.

## **CAPITAL ASSETS**

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements to roads, bridges, lighting systems, drainage systems, and flood control. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the straight-line method over the lesser of the capital lease period or their estimated useful lives.

Governmental Accounting Standards Board has issued statement #51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks and computer software need to be classified as capital assets. Additionally, internally generated intangible assets i.e., computer software are subject to capitalization. This provision should be retroactively applied to intangible assets acquired in fiscal years ending after June 30, 1980.



## **BUDGET AMENDMENT PROCESS**

Government Code Sections 29125 through 29130 authorizes amendments to the adopted budget through the budget revision process. Revisions enable departments to move or adjust budgeted appropriations or adjust estimated revenues.

The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions requiring Board of Supervisors approval may be approved throughout the year in accordance with the following procedures:

- ◆ By 4/5 vote – all transfers from the budget “Appropriations for Contingencies” General Fund;
- ◆ By 4/5 vote – all appropriation of unbudgeted revenues from any source and use of fund balance/retained earnings; and
- ◆ The Board must approve the addition or deletion of any appropriation for Fixed Assets if over \$10,000.

Revisions that may be approved by the Chief Executive Office are appropriations and estimated revenue transfers within or between categories within a budget, excluding “Fixed Assets” over \$10,000.

## **FUND BALANCE POLICY**

As part of the preparation of the Fiscal Year 2012-2013 Final Budget, and in light of the changes due to Governmental Accounting Standards Board (GASB) Statement 54, staff reviewed publications benchmarking reserve fund policies and reviewed the policies of other California counties that received the Government Finance Officers Association (GFOA) award. As a result of this review, staff recommended the following fund balance policy which the Board adopted on September 11, 2012. The policy is intended to provide the County with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue without borrowing.

### **Contingency Reserve Policy**

The General Fund Assigned Contingency Reserve shall be equal to at least 8% of the average annual Discretionary Revenue for the preceding three fiscal years. The purpose of the Contingency Reserve is to mitigate economic downturns, unforeseen circumstances, or state or federal budget actions that reduce revenue, to fund disaster costs associated with emergencies and to maintain core service levels.

Any transfer of funds out of the Contingency Reserve must be approved by a  $\frac{4}{5}$  vote of the Board of Supervisors and cannot exceed the amount sufficient to balance the General Fund.

Should the fund balance fall below the 8% threshold, the Board of Supervisors shall approve and adopt a plan to restore the fund balance to the target level within 24 months. If the restoration of the fund balance cannot be accomplished within 24 months without severe hardship to the County, the Board of Supervisors shall establish a different time period.

### **Debt Service Reserve Policy**

To assist in maintaining the County's positive credit rating, a portion of the General Fund is to be set aside as a Debt Service Assignment. This classification of fund balance is to be equal to at least one year of debt service payments.



## 2014-2015 Recommended Final Budget Financial Overview by Priority

Revenue Categories	2014-2015							Recommended Final Budget Total
	A Safe Community	A Healthy Community	A Strong Local Economy	A Strong Agricultural Economy/Heritage	A Well Planned Infrastructure System	Efficient Delivery of Public Services		
Taxes	\$ 1,078,500	\$ -	\$ 8,500,000	\$ -	\$ 6,918,540	\$ 117,586,000	\$ 134,083,040	
Licenses, Permits, Franchises	260,000	89,653	-	424,500	1,682,000	1,294,284	3,750,437	
Fines, Forfeitures, Penalties	4,236,000	1,033,285	-	-	76,220	2,731,000	8,076,505	
Revenue from Use of Assets	213,250	971,821	3,500	6,000	663,235	3,804,601	5,662,407	
Intergovernmental Revenue	34,746,325	393,500,909	7,410,645	2,047,147	73,277,145	48,154,715	559,136,886	
Charges for Service	28,498,294	75,115,283	12,022,653	736,400	26,848,870	107,280,365	250,501,865	
Miscellaneous Revenue	1,551,550	6,776,331	240,950	2,500	268,722	664,472	9,504,525	
Other Financing Sources	2,235,083	44,758,452	491,810	-	14,833,105	6,354,921	68,673,371	
<b>Total Revenue</b>	<b>\$ 72,819,002</b>	<b>\$ 522,245,734</b>	<b>\$ 28,669,558</b>	<b>\$ 3,216,547</b>	<b>\$ 124,567,837</b>	<b>\$ 287,870,358</b>	<b>\$ 1,039,389,036</b>	

### Appropriation Categories

Salaries and Benefits	\$ 110,450,195	\$ 182,346,783	\$ 19,709,092	\$ 4,796,102	\$ 26,267,820	\$ 32,296,964	\$ 375,866,956
Services and Supplies	35,283,699	92,105,568	8,308,048	361,689	90,950,670	92,016,560	319,026,234
Other Charges	34,277,725	249,240,088	1,245,409	504,721	15,653,193	8,736,836	309,657,972
Fixed Assets	2,441,480	1,969,216	494,640	71,911	6,780,795	1,082,754	12,840,796
Other Financing Uses	2,556,021	3,134,551	-	-	1,190,410	57,459,133	64,340,115
Intrafund	(57,536)	1,355	-	80,100	453,071	(571,816)	(94,826)
Contingencies	-	-	-	-	-	11,020,864	11,020,864
<b>Total Expenditures</b>	<b>\$ 184,951,584</b>	<b>\$ 528,797,561</b>	<b>\$ 29,757,189</b>	<b>\$ 5,814,523</b>	<b>\$ 141,295,959</b>	<b>\$ 202,041,295</b>	<b>\$ 1,092,658,111</b>
<b>Net Increase (Decrease) in Fund Balance/Retained Earnings</b>	<b>\$ (112,132,582)</b>	<b>\$ (6,551,827)</b>	<b>\$ (1,087,631)</b>	<b>\$ (2,597,976)</b>	<b>\$ (16,728,122)</b>	<b>\$ 85,829,063</b>	<b>\$ (53,269,075)</b>



## 2014-2015 Recommended Final Budget Financial Overview by Fund

Revenue Categories						2014-2015
	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Services Funds	Recommended Final Budget Total
Taxes	\$ 117,586,000	\$11,601,459	\$ -	\$ 4,895,581	\$ -	\$ 134,083,040
Licenses, Permits, Franchises	2,115,784	1,634,653	-	-	-	3,750,437
Fines, Forfeitures, Penalties	5,716,000	1,275,505	1,085,000	-	-	8,076,505
Revenue from Use of Assets	3,702,851	1,188,182	52,000	453,874	265,500	5,662,407
Intergovernmental Revenue	57,531,539	499,364,070	-	2,081,277	160,000	559,136,886
Charges for Service	46,064,529	69,247,296	-	39,489,050	95,700,990	250,501,865
Miscellaneous Revenue	832,697	5,188,557	-	3,393,271	90,000	9,504,525
Other Financing Sources	8,094,622	38,356,818	-	22,210,931	11,000	68,673,371
<b>Total Revenue</b>	<b>\$ 241,644,022</b>	<b>\$ 627,856,540</b>	<b>\$ 1,137,000</b>	<b>\$ 72,523,984</b>	<b>\$ 96,227,490</b>	<b>\$ 1,039,389,036</b>
<b>Appropriation Categories</b>						
Salaries and Benefits	\$ 133,729,625	\$ 212,425,767	\$ -	\$ 21,043,517	\$ 8,668,047	\$ 375,866,956
Services and Supplies	42,113,269	169,858,075	385,000	24,222,718	82,447,172	319,026,234
Other Charges	24,358,600	252,664,415	30,510	27,563,137	5,041,310	309,657,972
Fixed Assets	2,568,145	3,461,239	-	5,117,412	1,694,000	12,840,796
Other Financing Uses	57,604,133	4,682,947	800,000	1,253,035	-	64,340,115
Intrafund	(310,992)	216,166	-	-	-	(94,826)
Contingencies	11,020,864	-	-	-	-	11,020,864
<b>Total Expenditures</b>	<b>\$ 271,083,644</b>	<b>\$ 643,308,609</b>	<b>\$ 1,215,510</b>	<b>\$ 79,199,819</b>	<b>\$ 97,850,529</b>	<b>\$ 1,092,658,111</b>
<b>Net Increase (Decrease) in Fund Balance/Retained Earnings</b>	<b>\$ (29,439,622)</b>	<b>\$ (15,452,069)</b>	<b>\$ (78,510)</b>	<b>\$ (6,675,835)</b>	<b>\$ (1,623,039)</b>	<b>\$ (53,269,075)</b>



## 2014-2015 Recommended Final Budget Net County Cost Schedule

Fund Type	Recommended Final Budget Expenditures	Recommended Final Budget Revenue	Recommended Final Budget Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
<b>General Fund</b>				
AAA - Veterans Services	\$ 490,369	\$ 147,309	\$ -	\$ 343,060
Agricultural Commissioner	5,306,209	3,210,047	-	2,096,162
Assessor	5,634,431	884,000	-	4,750,431
Auditor-Controller	4,221,992	2,778,359	-	1,443,633
Board of Supervisors	1,087,878	83,604	-	1,004,274
Chief Executive Office - Airport	241,000	-	-	241,000
Chief Executive Office - Appropriations for Contingencies	11,020,864	-	-	11,020,864
Chief Executive Office - C.I.F.A.	140,633	-	-	140,633
Chief Executive Office - County Court Funding	6,389,662	3,590,700	-	2,798,962
Chief Executive Office - County Facilities	647,949	5,750	-	642,199
Chief Executive Office - Crows Landing Air Facility	220,006	195,331	-	24,675
Chief Executive Office - Debt Service	12,666,797	5,134,886	-	7,531,911
Chief Executive Office - Economic Development Bank	-	-	-	-
Chief Executive Office - General Fund Contribution to Other Programs	22,544,922	-	-	22,544,922
Chief Executive Office - General Fund Match - VLF	6,236,805	6,236,805	-	-
Chief Executive Office - Jail Medical	9,309,342	500,000	-	8,809,342
Chief Executive Office - Mandated County Match	19,633,771	-	-	19,633,771
Chief Executive Office - OES/Fire Warden	1,863,942	276,510	-	1,587,432
Chief Executive Office - Operations and Services	7,355,055	2,258,700	-	5,096,355
Chief Executive Office - Plant Acquisition	3,417,535	125,000	-	3,292,535
Chief Executive Office - Risk Management Division	1,668,827	1,221,582	-	447,245
Clerk-Recorder	1,932,924	1,902,287	-	30,637
Clerk-Recorder - Elections	3,039,164	1,492,179	-	1,546,985
Cooperative Extension	491,422	6,500	-	484,922
County Counsel	2,414,681	1,212,721	-	1,201,960
District Attorney - Criminal Division	13,767,787	1,215,336	-	12,552,451
General Services Agency - Administration	627,403	627,403	-	-
Grand Jury	145,947	-	-	145,947
Parks and Recreation	4,954,451	2,905,127	-	2,049,324
Parks and Recreation - TRRP	121,426	-	-	121,426
Planning & Community Development	1,946,943	605,534	-	1,341,409
Probation - Administration	2,628,973	257,100	-	2,371,873
Probation - Community Corrections Partnership	4,168,189	4,168,189	-	-
Probation - Field Services	10,193,110	2,825,955	-	7,367,155
Probation - Institutional Services	6,293,942	1,274,800	-	5,019,142
Probation - Juvenile Commitment Facility	3,547,485	1,132,343	-	2,415,142
Public Defender	5,897,451	801,616	-	5,095,835
Public Defender - Indigent Defense	3,774,140	90,000	-	3,684,140
Sheriff - Administration	5,288,326	309,500	-	4,978,826
Sheriff - Contract Cities	10,561,840	10,526,979	-	34,861
Sheriff - Detention	37,762,938	9,689,407	-	28,073,531
Sheriff - Operations	28,037,098	2,904,213	-	25,132,885
Treasurer - Admin/Taxes	1,845,374	465,131	-	1,380,243
Treasurer - Revenue Recovery	965,472	965,472	-	-
Treasurer - Treasury	579,169	579,169	-	-
<b>Total General Fund</b>	<b>\$ 271,083,644</b>	<b>\$ 72,605,544</b>	<b>\$ -</b>	<b>\$ 198,478,100</b>
<b>Discretionary Revenue/Fund Balance</b>				
Chief Executive Office - Discretionary Revenue	\$ -	\$ 169,038,478	\$ -	\$ (169,038,478)
Unassigned Fund Balance			\$ 12,345,632	\$ (12,345,632)
Assigned Fund Balance			17,093,990	(17,093,990)
<b>Adjusted General Fund</b>	<b>\$ 271,083,644</b>	<b>\$ 241,644,022</b>	<b>\$ 29,439,622</b>	<b>\$ -</b>



## 2014-2015 Recommended Final Budget Net County Cost Schedule

Fund Type	Recommended Final Budget Expenditures	Recommended Final Budget Revenue	Recommended Final Budget Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
<b>Special Revenue Fund</b>				
Alliance Worknet	\$ 8,945,056	\$ 8,361,056	\$ 584,000	\$ -
Alliance Worknet - StanWORKs	10,721,742	10,721,742	-	-
Area Agency on Aging	3,548,388	3,255,466	-	292,922
Behavioral Health and Recovery Services	43,483,562	41,338,735	1,319,468	825,359
BHRS - Alcohol and Drug	7,560,287	7,560,287	-	-
BHRS - Managed Care	10,567,170	7,764,394	2,802,776	-
BHRS - Mental Health Services Act	23,724,421	23,724,421	-	-
BHRS - Public Guardian	1,232,013	108,000	-	1,124,013
BHRS - Stanislaus Recovery Center	2,309,307	2,309,307	-	-
Chief Executive Office - County Fire Service Fund	1,423,738	1,243,900	-	179,838
Chief Executive Office - DNA Identification Fund Prop 69	308,000	130,000	178,000	-
Chief Executive Office - DOJ Drug & Alcohol	120,000	36,000	28,457	55,543
Chief Executive Office - OES Homeland Security Grants	484,593	484,593	-	-
Child Support Services	15,730,262	15,730,262	-	-
Children and Families Commission	7,490,083	5,456,069	2,034,014	-
Clerk-Recorder - Vital & Health Statistics	50,000	48,000	2,000	-
Clerk-Recorder Modernization	2,273,543	783,492	1,490,051	-
Cooperative Extension - Farm & Home Advisors Research Trust	16,892	-	16,892	-
CSA - County Children's Fund	243,678	166,075	77,603	-
CSA - General Assistance	729,176	188,473	-	540,703
CSA - IHSS Provider Wages	67,974,473	66,020,211	-	1,954,262
CSA - IHSS Public Authority - Administration	587,541	587,541	-	-
CSA - IHSS Public Authority - Benefits	2,559,250	2,469,013	-	90,237
CSA - Integrated Children's Services	235,986	235,986	-	-
CSA - Public Economic Assistance	108,210,056	102,885,107	-	5,324,949
CSA - Services and Support	139,989,096	136,584,807	-	3,404,289
District Attorney - Arson Task Force	524	-	524	-
District Attorney - Auto Insurance Fraud Prosecution	202,639	202,639	-	-
District Attorney - Consumer Fraud	230,000	-	230,000	-
District Attorney - Criminal Division Asset Forfeiture	1,000	-	1,000	-
District Attorney - Elder Abuse Advocacy & Outreach	-	-	-	-
District Attorney - Federal Asset Forfeiture	4,600	-	4,600	-
District Attorney - Impaired Driver Vertical Prosecution	346,868	346,868	-	-
District Attorney - Real Estate Fraud	388,115	235,000	-	153,115
District Attorney - Rural Crimes Prevention	-	-	-	-
District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program	111,726	111,726	-	-
District Attorney - Vertical Prosecution Block Grant	-	-	-	-
District Attorney - Victim Compensation & Government Claims	63,853	63,853	-	-
District Attorney - Victim Services Program	357,009	353,681	-	3,328
Environmental Resources	7,405,806	6,045,637	784,505	575,664
Environmental Resources - AB 939	800,000	800,000	-	-
Environmental Resources - Abandoned Vehicles	64,743	50,000	14,743	-
Environmental Resources - Beverage Container Recycling	29,048	29,048	-	-
Environmental Resources - Code Enforcement Abatement	20,000	-	20,000	-
Environmental Resources - Disclosure Program	359,000	359,000	-	-
Environmental Resources - E-Waste Collection Facility	47,000	47,000	-	-
Environmental Resources - Household Hazardous Waste	794,770	794,770	-	-
Environmental Resources - Trust Fund	54,409	-	54,409	-
Environmental Resources - Underground Storage Tank	258,970	258,970	-	-
Environmental Resources - Used Oil Recycling	88,544	88,544	-	-
Environmental Resources - Vehicle Registration Fee Surcharge	67,733	4,500	63,233	-



## 2014-2015 Recommended Final Budget Net County Cost Schedule

Fund Type	Recommended Final Budget Expenditures	Recommended Final Budget Revenue	Recommended Final Budget Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Environmental Resources - Waste Tire Enforcement Grant	130,000	130,000	-	-
General Services Agency - 12th Street - Office Building	48,721	20,449	6,952	21,320
H.S.A. - I.H.C.P. (CHIP)	-	-	-	-
Health Services Agency - Administration	7,090,589	7,090,589	-	-
Health Services Agency - EMS Discretionary Fund	252,183	133,360	118,823	-
Health Services Agency - IHCP EMS Hospital	275,000	275,000	-	-
Health Services Agency - IHCP EMS Physicians	886,500	586,500	300,000	-
Health Services Agency - Indigent Health Care	2,460,187	422,017	(413,917)	2,452,087
Health Services Agency - PH Vital and Health Statistics	20,000	50,000	(30,000)	-
Health Services Agency - Public Health	25,575,605	24,771,130	-	804,475
Library	10,090,391	9,094,950	503,631	491,810
Parks and Recreation - Fish and Wildlife	30,081	5,000	25,081	-
Parks and Recreation - Modesto Reservoir Patrol	70,000	23,000	47,000	-
Parks and Recreation - Off-Highway Vehicle Fund	620,344	550,913	69,431	-
Parks and Recreation - Regional Water Safety Training Center	39,000	30,000	9,000	-
Planning - Building Permits	2,201,843	1,966,757	235,086	-
Planning - Dangerous Bldg Abatement	260,000	505,100	(245,100)	-
Planning - General Plan Maintenance	180,500	120,000	60,500	-
Planning - Salida Planning Efforts	-	-	-	-
Planning - Special Revenue Grants	5,924,772	6,265,277	(340,505)	-
Planning - Successor Housing Agency	-	-	-	-
Probation - Corrections Performance Incentive Fund	501,398	501,398	-	-
Probation - Juvenile Accountability Block Grant	23,241	23,241	-	-
Probation - Juvenile Justice Crime Prevention Act	1,710,300	1,710,300	-	-
Probation - Local Community Corrections	16,223,569	16,223,569	-	-
Probation - Ward Welfare Fund	40,000	40,000	-	-
Probation - Youthful Offender Block Grant	1,242,183	1,242,183	-	-
Public Works - Administration	1,249,530	1,127,044	-	122,486
Public Works - Engineering	4,421,864	4,315,307	61,557	45,000
Public Works - Road and Bridge	81,890,935	77,358,367	4,532,568	-
Sheriff - CAL ID Program	684,333	415,000	269,333	-
Sheriff - CAL-MMET	770,563	705,000	65,563	-
Sheriff - Civil Process Fee	276,967	285,000	(8,033)	-
Sheriff - Court Security	5,118,142	4,597,993	437,911	82,238
Sheriff - Dedicated Funds	-	-	-	-
Sheriff - Driver Training Program	194,272	194,272	-	-
Sheriff - Justice Assistance Grant	131,013	131,013	-	-
Sheriff - Vehicle Theft Unit	459,913	419,000	40,913	-
<b>Total Special Revenue Funds</b>	<b>\$ 643,308,609</b>	<b>\$ 609,312,902</b>	<b>\$ 15,452,069</b>	<b>\$ 18,543,638</b>
<b>Capital Projects Funds</b>				
Chief Executive Office - Courthouse Construction Fund	\$ 385,000	\$ 522,000	\$ (137,000)	\$ -
Chief Executive Office - Criminal Justice Facilities Fund	830,510	615,000	215,510	-
Planning - RDA Housing Set Aside	-	-	-	-
Planning - Redevelopment Agency	-	-	-	-
<b>Total Capital Projects Funds</b>	<b>\$ 1,215,510</b>	<b>\$ 1,137,000</b>	<b>\$ 78,510</b>	<b>\$ -</b>
<b>Enterprise Funds</b>				
Environmental Resources - Fink Road Landfill	\$ 9,073,486	\$ 6,496,829	\$ 2,576,657	\$ -
Environmental Resources - Geer Road Landfill	1,744,932	1,712,575	32,357	-
Health Services Agency - Clinic and Ancillary Svcs	55,572,379	52,458,982	-	3,113,397
Public Works - Local Transit System	11,097,229	7,293,008	3,804,221	-
Sheriff - Jail Commissary / Inmate Welfare	1,711,793	1,449,193	262,600	-
<b>Total Enterprise Funds</b>	<b>\$ 79,199,819</b>	<b>\$ 69,410,587</b>	<b>\$ 6,675,835</b>	<b>\$ 3,113,397</b>



## 2014-2015 Recommended Final Budget Net County Cost Schedule

Fund Type	Recommended Final Budget Expenditures	Recommended Final Budget Revenue	Recommended Final Budget Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
<b>Internal Service Funds</b>				
Chief Executive Office - Dental Self-Insurance	\$ 3,825,600	\$ 3,450,600	\$ 375,000	\$ -
Chief Executive Office - General Liability	4,161,027	4,611,027	(450,000)	-
Chief Executive Office - Medical Self-Insurance	57,000,000	59,000,000	(2,000,000)	-
Chief Executive Office - Other Employee Benefits	550,500	530,500	20,000	-
Chief Executive Office - Professional Liability	674,300	674,300	-	-
Chief Executive Office - Unemployment Insurance	605,600	205,600	400,000	-
Chief Executive Office - Vision Care Insurance	763,037	513,037	250,000	-
Chief Executive Office - Workers' Compensation	4,890,000	4,890,000	-	-
General Services Agency - Central Services Division	1,254,471	1,254,471	-	-
General Services Agency - Facilities Maintenance Division	4,895,136	4,720,947	174,189	-
General Services Agency - Fleet Services Division	2,770,574	2,708,784	61,790	-
General Services Agency - Utilities	4,325,180	4,325,180	-	-
Integrated Criminal Justice Information System	975,550	499,870	475,680	-
Public Works - Morgan Shop	5,348,600	3,937,380	1,411,220	-
S.B.T. - Telecommunications	1,152,642	814,599	338,043	-
Strategic Business Technology	4,658,312	4,091,195	567,117	-
<b>Total Internal Service Funds</b>	<b>\$ 97,850,529</b>	<b>\$ 96,227,490</b>	<b>\$ 1,623,039</b>	<b>\$ -</b>
<hr/>				
<b>Total All Funds</b>	<b>\$ 1,092,658,111</b>	<b>\$ 1,017,732,001</b>	<b>\$ 53,269,075</b>	<b>\$ 21,657,035</b>
<hr/>				
<b>OTHER COUNTY MATCH CONTRIBUTIONS/CONTINGENCIES</b>				
County Match Contingency	\$ -	\$ -	\$ -	\$ -
HSA Deficit Repayment	-	-	-	16,816,447
Law Library	-	-	-	46,610
North McHenry Tax Sharing	-	-	-	2,085,105
Local Area Formation Commission	-	-	-	190,888
Stanislaus Animal Services Agency	-	-	-	1,374,777
Stanislaus Council of Governments	-	-	-	4,282
<b>Total Other County Match Contributions</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,518,109</b>
<hr/>				
<b>TOTAL COUNTY APPROPRIATIONS</b>	<b>\$ 1,092,658,111</b>	<b>\$ 1,017,732,001</b>	<b>\$ 53,269,075</b>	<b>\$ 42,175,144</b>





## 2014-2015 Recommended Final Budget Fund Balance Report

	Beginning Fund Balance 7/1/2014	Recommended Final Budget Revenue	Recommended Final Budget Appropriations	Projected Fund Balance 6/30/2015
<b>GENERAL FUND</b>	\$ 137,870,659	\$ 241,644,022	\$ (271,083,644)	\$ 108,431,037
<b>SPECIAL REVENUE</b>				
1001 ER Environmental Resources	7,244,726	6,621,301	(7,405,806)	6,460,221
1002 ER Household Hazardous Waste	618,503	794,770	(794,770)	618,503
1003 ER Vehicle Registration	366,720	4,500	(67,733)	303,487
1004 ER Source Reduction & Recycling	827	800,000	(800,000)	827
1005 ER Disclosure Program	366,602	359,000	(359,000)	366,602
1006 ER Local Oversight Program	121,973	258,970	(258,970)	121,973
1008 ER Used Oil Recycling	-	88,544	(88,544)	-
1009 ER Environmental Enforcement	55,118	-	(54,409)	709
1010 ER Beverage Container Recycling	-	29,048	(29,048)	-
1012 ER Waste Tire Enforcement Grant	-	130,000	(130,000)	-
1014 ER Abandoned Vehicle	109,491	50,000	(64,743)	94,748
1015 ER E-Waste Collection Center	(5,764)	47,000	(47,000)	(5,764)
1016 ER-Code Enforcement Abatement	125,000	-	(20,000)	105,000
1051 AAA Area Agency on Aging	804,008	3,548,388	(3,548,388)	804,008
1071 Department of Child Support Services	1,580,695	15,730,262	(15,730,262)	1,580,695
1101 PW Road & Bridge	18,429,675	16,662,659	(16,457,178)	18,635,156
1102 PW Road Projects	209,952	60,695,708	(65,433,757)	(4,528,097)
1103 PW AB-2928 Supplemental Maintenance	11,197	-	-	11,197
1104 PW Kaiser Voluntary Funds (Road Infrastructure)	382,408	-	-	382,408
1151 PW Parklawn Sewer Project	(18,972)	-	-	(18,972)
1201 PW Administration	125,424	1,249,530	(1,249,530)	125,424
1202 PW Engineering	(24,493)	4,260,307	(4,260,307)	(24,493)
1203 PW County survey monument pres	286,327	100,000	(161,557)	224,770
1206 PL Building Permits Division	2,139,077	1,966,757	(2,201,843)	1,903,991
1250 DO NOT USE Successor Housing Agency Fund	(38,495)	-	-	(38,495)
1317 AW Stan Work	-	10,721,742	(10,721,742)	-
1320 AW Subfund Clearing Pool	1,486,034	8,361,056	(8,945,056)	902,034
1401 HSA Administration	92,959	7,090,589	(7,090,589)	92,959
1402 HSA Public Health	5,141,231	24,986,505	(24,986,505)	5,141,231
1404 HSA Indigent Health Care	(993,839)	2,874,104	(2,460,187)	(579,922)
1405 HSA PH Tobacco Tax Education	1,448	150,000	(150,000)	1,448
1428 HSA PH Vital and Health Statistics	610,575	50,000	(20,000)	640,575
1429 HSA EMS - Discretionary	147,302	133,360	(252,183)	28,479
1434 HSA IHCP EMS-Hospitals	123,518	275,000	(275,000)	123,518
1435 HSA IHCP EMS-Physicians	286,153	586,500	(886,500)	(13,847)
1436 HSA PH CDC Base Funding	2,797	391,257	(391,257)	2,797
1438 HSA PH HPP Base Funding	1,172	47,843	(47,843)	1,172
1501 Mental Health	19,552,090	42,164,094	(43,483,562)	18,232,622
1502 MH Alcohol & Drug	451,842	7,560,287	(7,560,287)	451,842
1503 MH Public Guardian	226,605	1,232,013	(1,232,013)	226,605
1504 MH Managed Care	(4,288,755)	7,764,394	(10,567,170)	(7,091,531)
1505 MH Stanislaus Recovery Center	629,375	2,309,307	(2,309,307)	629,375
1507 MH Prop 63	25,491	23,724,421	(23,724,421)	25,491
1631 CSA Program Services & Support	96,514	139,989,096	(139,989,096)	96,514
1632 CSA Public Economic Assistance	-	108,210,056	(108,210,056)	-
1633 CSA General Assistance	-	729,176	(729,176)	-
1636 CSA Integrated Childrens Services	7,340	235,986	(235,986)	7,340





## 2014-2015 Recommended Final Budget Fund Balance Report

	Beginning Fund Balance 7/1/2014	Recommended Final Budget Revenue	Recommended Final Budget Appropriations	Projected Fund Balance 6/30/2015
1637 CSA County Children's Fund	171,634	166,075	(243,678)	94,031
1640 CSA Public Authority - Administration	-	587,541	(587,541)	-
1641 CSA Public Authority - Benefits Administration	-	2,559,250	(2,559,250)	-
1642 CSA IHSS Provider Wages	-	67,974,473	(67,974,473)	-
1651 Library	9,003,021	9,586,760	(10,090,391)	8,499,390
1670 CEO OES Homeland Security Grant	(3,404)	484,593	(484,593)	(3,404)
1677 CEO OES Homeland Security Grant 2011	(32,609)	-	-	(32,609)
1678 DA Impaired Driver Vertical Prosecution Program	(1,557)	346,868	(346,868)	(1,557)
1679 PROB Local Community Corrections	6,862,230	16,223,569	(16,223,569)	6,862,230
1680 CEO Honor Farm Barracks 1,2 Proceeds	695,179	-	-	695,179
1681 PL St Cal Home 2010 Grant	137,326	250,000	(225,000)	162,326
1682 PL - State Grants	(265,748)	1,286,364	(806,325)	214,291
1683 PL HOME Grant	94,777	248,462	(265,111)	78,128
1684 PL Annual Work Plan-Hughson	-	184,068	(184,068)	-
1685 CEO OES Homeland Security Grant 2010	11,793	-	-	11,793
1686 DA Unserved/Underserved Victim Advocacy and Outreach Program	(145)	111,726	(111,726)	(145)
1687 CEO Stanislaus Family Justice Center	(219)	-	-	(219)
1688 PROB Corrections Performance Incentive Act	1,054,644	501,398	(501,398)	1,054,644
1689 PL St Cal Home Grant Housing Rehabilitation	205,840	187,500	(177,807)	215,533
1690 CEO OES Homeland Security Grant 2009	2,450	-	-	2,450
1691 PL CDBG/NSP3	(28,685)	603,000	(603,000)	(28,685)
1692 PL CDBG-R (Recovery Act)	105,573	44,427	(150,000)	-
1693 PL CDBG-HPRP & Emergency Solutions (Homeless Prevention Program)	(76)	171,581	(171,581)	(76)
1694 PKS Regional Water Safety Training Center	125,931	30,000	(39,000)	116,931
1695 PL Con Plan-County-CDBG/NSP	12,272	370,000	(370,000)	12,272
1696 OES 2007 PSIC Grant Program	(20,599)	-	-	(20,599)
1697 CEO OES Homeland Security Grant 2008	11,693	-	-	11,693
1698 PROB Youthful Offender Block Grant (YOBG)	5,147,736	1,242,183	(1,242,183)	5,147,736
1702 PARKS-Off Highway Vehicle Fund	380,925	550,913	(620,344)	311,494
1703 SO Cal Id	476,667	415,000	(684,333)	207,334
1707 DA Federal Asset Forfeiture	4,604	-	(4,600)	4
1710 DA BOC Victim Restitution	(1)	63,853	(63,853)	(1)
1711 DA Child Abduction	5,000	-	-	5,000
1712 DA Auto Fraud	52,007	202,639	(202,639)	52,007
1714 DA Victim Witness	8,579	357,009	(357,009)	8,579
1715 SO Vehicle Theft	282,182	419,000	(459,913)	241,269
1716 DA Rural Crime Task Force	-	-	-	-
1717 PL State CDBG Program Income	52,004	47,995	(100,000)	(1)
1723 CLK Fixed Asset Acquisition	3,087,398	783,492	(2,273,543)	1,597,347
1725 CEO County Fire Service	803,471	1,423,738	(1,423,738)	803,471
1726 CEO Alcohol and Drug Analysis	116,157	91,543	(120,000)	87,700
1727 PARKS-Fish and Wildlife	30,281	5,000	(30,081)	5,200
1728 PARKS-Modesto Reservoir Patrol	249,257	23,000	(70,000)	202,257
1737 PROB Criminalistics Lab	107,242	-	-	107,242
1743 SO Sheriff's Dedicated Funds	281,609	-	-	281,609
1746 PL Dangerous Bldg Abatement fund	29,362	505,100	(260,000)	274,462
1755 CFFC Children and Families Commission	11,345,773	5,456,069	(7,490,083)	9,311,759
1759 AG Ag Comm Development Fees	856	-	-	856
1761 DA Arson Task Force	524	-	(524)	-
1764 PROB Juvenile Accountability Grant 2003	6,557	23,241	(23,241)	6,557



## 2014-2015 Recommended Final Budget Fund Balance Report

	Beginning Fund Balance 7/1/2014	Recommended Final Budget Revenue	Recommended Final Budget Appropriations	Projected Fund Balance 6/30/2015
1765 PROB Ward Welfare fund	354,636	40,000	(40,000)	354,636
1766 COOP Farm & Home Advisors Research	49,234	-	(16,892)	32,342
1767 CEO 2003 Local Law Enforcement Block Grant	263	-	-	263
1768 SO Sheriffs Civil Process Fee	1,429,446	285,000	(276,967)	1,437,479
1769 SO Sheriffs Driver Training Program	37,736	194,272	(194,272)	37,736
1771 DA Asset Forfeiture	20,018	-	(1,000)	19,018
1775 DA Vertical Prosecution Block Grant	4,959	-	-	4,959
1776 DA Real Estate Fraud Prosecution	216,752	388,115	(388,115)	216,752
1777 CEO Prop 69-DNA Identification	480,276	130,000	(308,000)	302,276
1780 SO Cal-MMET	619,941	705,000	(770,563)	554,378
1781 AC Tobacco Settlement Securitization	58,785,110	-	-	58,785,110
1782 PL State CalHome Grant Reuse	67,916	1,000	(1,000)	67,916
1783 PL Annual Work Plan-County	(123,622)	1,764,048	(1,764,048)	(123,622)
1784 PL Annual Work Plan-Oakdale	-	214,239	(214,239)	-
1785 PL Annual Work Plan-Patterson	-	200,089	(200,089)	-
1786 CLK Vital and Health Statistics	200,010	48,000	(50,000)	198,010
1792 CEO OES Homeland Security Grant 2006	4,111	-	-	4,111
1793 PROB cpa 2004/2005	41	-	-	41
1797 CEO 2004 Local Law Enforcement Block Grant	1,751	-	-	1,751
1798 PROB JJCPA Programs	2,380,513	1,710,300	(1,710,300)	2,380,513
1799 CEO Justice Assistance Grants (JAG)	-	131,013	(131,013)	-
171A GSA 12th Street Office Bldg	6,952	41,769	(48,721)	-
171B GSA 12th St Condominium Resv (former Parking Garage)	42,000	-	-	42,000
176C SO Court Security	878,991	4,680,231	(5,118,142)	441,080
177A DA Enforce Consumer Protection Laws	231,406	-	(230,000)	1,406
178A PL Annual Work Plan-Ceres	-	303,256	(303,256)	-
178B PL Annual Work Plan-Newman	-	200,239	(200,239)	-
178C PL Annual Work Plan-Waterford	-	189,009	(189,009)	-
178D PL Salida Planning Efforts	441,220	-	-	441,220
179A PL General Plan Maintenance Fees	1,523,631	120,000	(180,500)	1,463,131
179B CEO OES Homeland Security Grant 2005	(13,972)	-	-	(13,972)
179C AC 2006 Tobacco Securitization	38,253,809	-	-	38,253,809
179D CEO OES Homeland Security Grant 2007	215	-	-	215

**Total Special Revenue Funds \$ 202,992,705 \$ 627,856,540 \$ (643,308,609) \$ 187,540,636**

### CAPITAL PROJECTS

2025 CEO Courthouse Construction	3,749,856	522,000	(385,000)	3,886,856
2026 CEO Criminal Justice Facility	1,736,704	615,000	(830,510)	1,521,194

**Capital Projects Total \$ 5,486,560 \$ 1,137,000 \$ (1,215,510) \$ 5,408,050**

### ENTERPRISE

4001 PW Transit	14,956,100	7,293,008	(11,097,229)	11,151,879
4021 ER Fink Road Landfill	23,683,800	6,496,829	(9,073,486)	21,107,143
4031 ER Geer Road Landfill	236,274	1,712,575	(1,744,932)	203,917
4051 HSA Clinic & Ancillary Services	(8,977,488)	55,572,379	(55,572,379)	(8,977,488)
4081 SO Inmate Welfare/Commissary	1,071,554	1,449,193	(1,711,793)	808,954

**Enterprise Fund Total \$ 30,970,240 \$ 72,523,984 \$ (79,199,819) \$ 24,294,405**



## 2014-2015 Recommended Final Budget Fund Balance Report

		Beginning Fund Balance 7/1/2014	Recommended Final Budget Revenue	Recommended Final Budget Appropriations	Projected Fund Balance 6/30/2015
<b>INTERNAL SERVICE</b>					
5001	GSA Central Services	99,927	1,254,471	(1,254,471)	99,927
5011	Communications	809,200	814,599	(1,152,642)	471,157
5021	GSA Fleet Services	1,072,568	2,708,784	(2,770,574)	1,010,778
5022	GSA Fleet Services Vehicle Replacement	13,018	-	-	13,018
5031	MIS General	2,577,425	4,091,195	(4,595,698)	2,072,922
5038	HRMS Upgrade	62,782	-	(62,614)	168
5051	General Liability	(1,328,554)	4,611,027	(4,161,027)	(878,554)
5061	Professional Liability	713,942	674,300	(674,300)	713,942
5071	Unemployment Insurance	1,012,833	205,600	(605,600)	612,833
5081	Workers' Compensation Ins	2,181,966	4,890,000	(4,890,000)	2,181,966
5091	Medical Self-Insurance (Purchased Insurance)	(7,764,214)	59,000,000	(57,000,000)	(5,764,214)
5093	Other Employee Benefits	417,727	530,500	(550,500)	397,727
5101	Dental Insurance	981,733	3,450,600	(3,825,600)	606,733
5111	Vision Insurance	345,637	513,037	(763,037)	95,637
5121	PW Morgan Shop Garage	9,558,459	3,937,380	(5,348,600)	8,147,239
5141	CEO I-CJIS Project	2,625,899	499,870	(975,550)	2,150,219
5170	GSA Facility Maintenance	1,350,949	9,046,127	(9,220,316)	1,176,760
<b>Internal Service Fund Total</b>		<b>\$ 14,731,297</b>	<b>\$ 96,227,490</b>	<b>\$ (97,850,529)</b>	<b>\$ 13,108,258</b>
		<b>Total</b>	<b>\$ 392,051,461</b>	<b>\$ 1,039,389,036</b>	<b>\$(1,092,658,111)</b>
				<b>\$ 338,782,386</b>	

The Fund Balance Report depicts the fund balance/retained earnings position of the County's General, Special Revenue, Capital Projects, Enterprise and Internal Service funds. Variations of over 10% in any of the major funds are described in the individual departmental fund discussions. Ideally, each fund should reflect a positive position after accounting for recommended budget requests. Negative balances can be divided into a few general categories.

Several of the funds in a negative fund balance position can be covered through fund transfers from other departmental funds. An example includes the Mental Health fund (1501) providing the resources for the Mental Health Managed Care fund (1504).

Some of the funds show negative balances due to the timing of reimbursement revenue. Prime examples are the Planning and Office of Emergency Services grants that have incurred costs in the prior fiscal year but have yet to receive reimbursement from the Federal or State agency that provides the funds. Also included in this category are the District Attorney funds and the Health Services Agency Indigent Health Care fund.

The final category of negatively impacted funds includes those departments that have structural issues with an identified corrective plan of action. Most notable are the Health Services Agency Clinics & Ancillary Services Enterprise fund which has a plan in place to pay off debt accumulated between the late 1990's through 2005. The General Liability fund (5051) negative balance is the result of an accounting adjustment made at the end of Fiscal Year 2009-2010 to increase the fund liability based on their annual actuarial review. The Medical Self-Insurance fund (5091) negative balance is the result of higher-than-anticipated claims payments.

## **GENERAL FUND—CLASSIFICATION OF FUND BALANCE**

The Government Accounting Standards Board (GASB) Statement No. 54 establishes five categories for the classification of fund balance: Nonspendable, Restricted, Committed, Assigned and Unassigned. Although only the General Fund is addressed in this section, Statement No. 54 applies to the Special Revenue and Capital Project funds as well. The amounts in the 2014-2015 Final Budget General Fund Classification of Fund Balance schedule show actual beginning balances as of July 1, 2014, adjustment strategies, budgeted use of fund balance and the projected ending balances of each category.

**Nonspendable** fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long term amount of notes receivable or prepaid amounts). The July 1, 2014 balance of this classification is \$19,662,271 and includes balances for the Economic Development Bank advances, Teeter receivable, fair value adjustment of investments and Encumbrances. No changes are anticipated for this category in Fiscal Year 2014-2015 and the estimated June 30, 2015, balance is \$19,662,271.

**Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors) or through enabling legislation. The only restricted account at this time is for Tax Loss Reserve, the balance for which is \$3,872,119, and it is anticipated to remain the same for Fiscal Year 2014-2015.

**Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority (the Board of Supervisors). Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. The committed fund balance as of July 1, 2014, is \$4,510,889 and includes commitments for Frank Raines Park project, litigation exposure, Property Tax Administration Fees ("PTAF"), Animal Services Facility debt repayments and capital acquisitions. As an adjustment strategy, it is recommended that the remaining PTAF balance of \$800,689 be released to the unassigned fund balance since final settlement payments were made to the cities in Fiscal Year 2013-2014. Additionally, it is recommended that Capital Acquisition commitment be increased by a total of \$641,882 for the Fiscal Year 2013-2014 repayments of Animal Services Facility, Public Safety Center Jail Expansion and Coroner Facility projects, for debt that was funded from the Tobacco fund. With these adjustments, the projected June 30, 2015 balance of Committed fund category is estimated to be \$4,352,082.

**Assigned** fund balance is comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; the Board of Supervisors has delegated this authority to the Chief Executive Office. Assigned fund balance can be used to assist in balancing the subsequent year's budget.

Significant amounts reflected in the July 1, 2014 assigned fund balance of \$93,166,686 are \$22,375,124 for the Teeter Plan, \$8,800,000 for future year retirement obligations, \$12,320,892 for the General Fund Contingency Reserve Policy, \$3,130,289 in carryover appropriations, \$12,410,000 for the Debt Service Reserve Policy, \$14,762,332 for Net County Cost Savings Program (75% carryover appropriations), \$11,844,743 for 2013-2014 budget balancing and other assignments for \$7,477,425.

As balancing strategies for the 2014-2015 Final Budget, it is recommended that the 2013-2014 Budget Balancing assignment of \$11,844,743 be increased by \$5,249,247, to \$17,093,990 for the 2014-2015 Recommended Final Budget balancing. Other adjustment strategies in this category request increases of \$426,642 in additional funds required for the General Fund Contingency Reserve Policy and \$256,797 for the Debt Service Reserve Policy. Additionally, a decrease, or release, of \$2,416,700 in the Net County Cost Savings Program is requested to adjust the existing assignment to \$12,345,632. In the Assigned Other account of this category, new assignments are requested for the future repayment of coroner facility debt in the amount of \$6,200,000 and for deferred maintenance in the amount of \$3,000,000, for a total of \$9,200,000. The total adjustment strategies mentioned above in the Assigned category amount to

\$12,715,986. The assigned fund balance is projected to be \$76,443,050 on June 30, 2015, after the adjustment strategies mentioned above and assuming the use of \$17,093,990 for the 2014-2015 budget and \$12,345,632 in net county cost savings.

**Unassigned** fund balance is the classification for the General Fund which includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. The July 1, 2014 total of unassigned balance is \$16,658,694. Recommended adjustment strategies for the Committed and Assigned categories will require a total transfer of \$12,557,179 from the Unassigned category. The projected Unassigned Fund Balance on June 30, 2015 is estimated to be \$2,257,419 for the General Fund, \$520,862 for the Economic Development Bank, \$1,323,058 for the Community Development Bank and \$176 for Facility Maintenance, after the total recommended adjustments mentioned above are made from the committed and assigned fund balance categories.

In summary, the projected total General Fund June 30, 2015, balance after the adjustment strategies and budgeted use of fund balance is estimated to be \$108,431,037, which is a net change of \$29,439,622 from the July 1, 2014, total balance of \$137,870,659.



## 2014-2015 Recommended Final Budget Classification of Fund Balance

	Fund Balance 7/1/14	Adjustment Strategies	Budgeted Use of Fund Balance	Projected Fund Balance 6/30/15
<b>GENERAL FUND</b>				
<b>Fund Balance - Nonspendable:</b>				
Fund 100 - Fair value adjustment	\$ 721,057			\$ 721,057
Fund 105 - Fair value adjustment	2,623			2,623
Imprest Cash	91,935			91,935
Advances to other funds	100,000			100,000
Advances to other governments	372,069			372,069
Fund 105 - Economic Development advances	4,021,599			4,021,599
Teeter receivable	10,713,227			10,713,227
Prepaid items	216,186			216,186
Encumbrances (100)	3,420,538			3,420,538
Encumbrances (107)	3,037			3,037
				-
<b>Total Nonspendable</b>	<b>\$ 19,662,271</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,662,271</b>
<b>Fund Balance - Restricted:</b>				
Fund 106 - Tax Loss Reserve	\$ 3,872,119			\$ 3,872,119
				-
<b>Total Restricted</b>	<b>\$ 3,872,119</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,872,119</b>
<b>Fund Balance - Committed:</b>				
Total Committed Other	\$ 2,336,076	\$ (800,689)	\$ -	\$ 1,535,387
Total Committed - Capital Acquisition	2,174,813	641,882		2,816,695
				-
<b>Total Committed</b>	<b>\$ 4,510,889</b>	<b>\$ (158,807)</b>	<b>\$ -</b>	<b>\$ 4,352,082</b>
<b>Fund Balance - Assigned:</b>				
Contingencies	\$ 12,320,892	\$ 426,642		\$ 12,747,534
Retirement Obligation	8,800,000			8,800,000
Teeter Plan	22,375,124			22,375,124
Carryover Appropriations (100)	3,130,289			3,130,289
Carryover Appropriations (107)	857			857
75% Carryover Appropriations (100)	14,762,332	(2,416,700)	(12,345,632)	-
Encumbrances-Econ Development (105)	45,024			45,024
Debt Service Reserve	12,410,000	256,797		12,666,797
Total Assigned Other	7,477,425	9,200,000		16,677,425
Budget Balancing	11,844,743	5,249,247	(17,093,990)	-
				-
<b>Total Assigned</b>	<b>\$ 93,166,686</b>	<b>\$ 12,715,986</b>	<b>\$ (29,439,622)</b>	<b>\$ 76,443,050</b>
<b>Fund Balance - Unassigned</b>				
General Fund (100)	\$ 14,814,598	\$ (12,557,179)		\$ 2,257,419
Facility Maintenance (104)	176			176
Economic Development Bank (105)	520,862			520,862
Community Development Bank (107)	\$ 1,323,058			1,323,058
				-
<b>Total Unassigned</b>	<b>\$ 16,658,694</b>	<b>\$ (12,557,179)</b>	<b>\$ -</b>	<b>\$ 4,101,515</b>
<b>TOTAL FUND BALANCE</b>	<b>\$ 137,870,659</b>	<b>\$ -</b>	<b>\$ (29,439,622)</b>	<b>\$ 108,431,037</b>



## 2014-2015 Recommended Final Budget Discretionary Revenue

ACCOUNT DESCRIPTION		Actuals As of 6/30/2013	Actuals As of 6/30/2014	Recommended Final Budget 2014-2015
<b>TAXES</b>				
10000	Property taxes-current secured	32,417,669	34,328,700	37,500,000
10005	Property Taxes-Unitary	1,033,569	1,085,382	1,107,000
10007	Property Taxes-SRAF Loan	8,389,087	-	-
10210	RDA Pass Through Increment	2,304,499	2,395,095	2,440,000
10400	Property taxes-current unsecured	1,799,223	1,833,760	1,900,000
11000	Property taxes-prior unsecured	90,030	78,046	78,000
11400	Property taxes-supplemental	357,928	839,538	500,000
11800	Sales and use taxes	15,001,302	16,074,503	16,250,000
12600	Other taxes	3,555,292	676,149	-
12630	Other taxes-occupancy tax	762,827	813,692	820,000
12650	Other taxes-property transfer	1,297,875	1,556,982	1,600,000
12680	Other taxes-aircraft tax	233,537	234,160	241,000
12700	In Lieu of Sales and Use Tax revenue	4,764,501	5,502,719	5,550,000
12710	Property Tax In-Lieu of Vehicle License Fee	43,137,966	45,269,937	49,500,000
12750	FHA in lieu tax apportionment	16,584	-	-
12800	Tax deeded land sale appro.	3,901	2,322	-
	<b>Total</b>	<b>115,165,790</b>	<b>110,690,985</b>	<b>117,486,000</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>				
14000	Franchises	987,557	1,090,043	1,090,000
	<b>Total</b>	<b>987,557</b>	<b>1,090,043</b>	<b>1,090,000</b>
<b>FINES, FORFEITURES &amp; PENALTIES</b>				
16500	Fines, Forfeitures & Penalties	5,827,385	5,410,759	2,660,000
	<b>Total</b>	<b>5,827,385</b>	<b>5,410,759</b>	<b>2,660,000</b>
<b>REVENUE FROM USE OF MONEY</b>				
17000	Interest	2,136,874	1,651,374	1,735,000
18000	Rents and concessions	202,347	202,077	202,077
18060	Cnty Cntr III - SCOE	140,403	153,380	140,400
	<b>Total</b>	<b>2,479,624</b>	<b>2,006,831</b>	<b>2,077,477</b>
<b>INTERGOVERNMENTAL REVENUES</b>				
20390	St-motr VLF/in-lieu tax realignment	228,076	188,763	188,000
21460	St-Aid realignment	922,000	922,000	922,000
24400	State-Homeowners' prop tax relief	557,186	537,790	535,000
24800	State-Public safety (prop 172)	35,490,186	37,501,125	38,250,000
25850	St-Other-mandated costs	424,245	505,767	808,173
28800	Federal-Other	7	7	-
28810	Fed-Other-entitlement lands	-	56,922	-
29600	Fed-Other-Refuge Revenue Sharing	6,126	4,900	-
29700	City reimbursements	48,059	-	-
29715	Other Governmental Agencies	-	98,542	-
	<b>Total</b>	<b>37,675,885</b>	<b>39,815,816</b>	<b>40,703,173</b>



## 2014-2015 Recommended Final Budget Discretionary Revenue

<b>ACCOUNT DESCRIPTION</b>		<b>Actuals As of 6/30/2013</b>	<b>Actuals As of 6/30/2014</b>	<b>Recommended Final Budget 2014-2015</b>
<b><u>CHARGES FOR SERVICES</u></b>				
30200	Special assessments	1,281,134	1,429,508	1,430,000
36990	Sb813 administration costs	170,980	243,572	240,000
38021	Govt fund rev A-87 carry forward	(485,653)	239,017	366,390
39901	Funds >13 rev A-87 carry forward	(198,000)	57,449	37,014
	<b>Total</b>	<b>768,461</b>	<b>1,969,547</b>	<b>2,073,404</b>
<b><u>MISCELLANEOUS REVENUE</u></b>				
40400	Miscellaneous Revenue	-	14,149	-
40410	Unclaimed monies	49,330	-	-
40560	Cancelled warrants	17,946	42,968	40,000
41450	Prior Period Revenue	(196,637)	-	-
	<b>Total</b>	<b>(129,361)</b>	<b>57,116</b>	<b>40,000</b>
<b><u>OTHER FINANCING SOURCES</u></b>				
46000	Sale of fixed assets	-	-	-
46600	Operating transfers in	327,123	327,123	327,123
46606	Transfer-2006 Tobacco repay for AB 900 Jail	-	158,560	-
46607	Transfer-2006 Tobacco repay for Coroners Facility	-	156,199	-
46612	Transfer-2002 endowment drawdown	1,940,272	1,767,422	1,816,447
46613	Transfer-2006 endowment drawdown	666,943	761,037	764,854
	<b>Total</b>	<b>2,934,338</b>	<b>3,170,341</b>	<b>2,908,424</b>
<b>TOTAL DISCRETIONARY REVENUE</b>		<b>165,709,680</b>	<b>164,211,438</b>	<b>169,038,478</b>
17610	Increase(decrease)-fair value of investments	(421,954)	-	-
<b>TOTAL ADJUSTED DISCRETIONARY REVENUE</b>		<b>165,287,726</b>	<b>164,211,438</b>	<b>169,038,478</b>



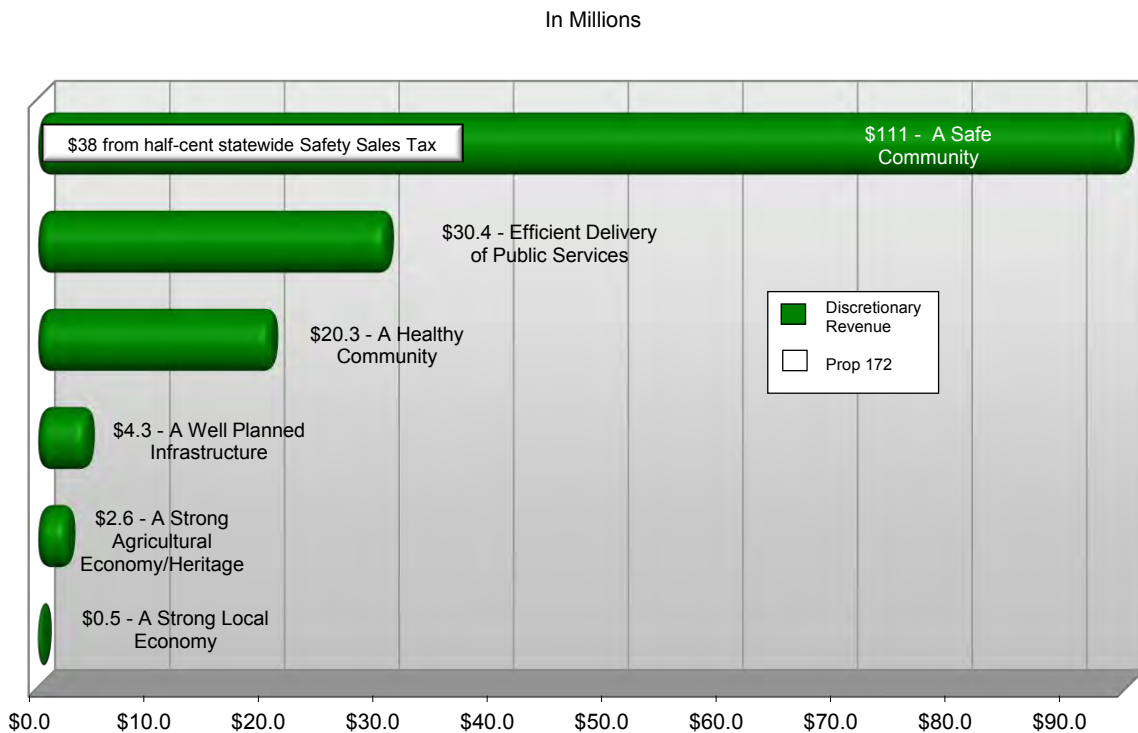
**DISCRETIONARY REVENUE**

Revenue available to fund programs at the Board of Supervisors’ discretion is referred to as Discretionary Revenue. The majority of Discretionary Revenue in the Fiscal Year 2014-2015 Recommended Final Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor and the General Services Agency. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for leveraging additional revenues for Federal and State supported programs. Since most of the Board of Supervisors’ discretion is directly linked to this revenue source, considerable attention is given to key discretionary revenue sources.

The Fiscal Year 2014-2015 Recommended Final Budget, at \$169,038,478 projects an overall increase in discretionary revenue of \$8.9 million when compared to the Fiscal Year 2013-2014 Budget as adjusted at Mid-Year. This projected increase is primarily attributed to significant increase in property tax and modest increase in sales related tax revenues. After five years of decline, property tax revenue in Fiscal Year 2013-2014 increased by about 6% from the prior year and continued strong recovery is anticipated for this fiscal year. With the completion of the Assessed Roll valuation for Stanislaus County for Fiscal Year 2014-2015, the Assessor announced an increase of 11.50% in contrast to the cumulative drop of approximately 24% in the assessment roll in the recession years, from fiscal years 2008-2009 through 2012-2013.

The following chart summarizes the proposed distribution of discretionary revenue for Fiscal Year 2014-2015, clearly indicating that the Board of Supervisors’ top priority of “A Safe Community” is the largest recipient of this revenue source.

**Distribution of Discretionary Revenue – Recommended Final Budget 2014-2015**  
**\$169,038,478**



**Overview**

Over 90% of all discretionary revenue consists of property and sales tax sources. The largest dollar volume comes from current secured property taxes, property taxes received in-lieu of Vehicle License Fees, Public Safety Sales Tax (Prop 172) and the 1% local sales and use taxes. A number of these

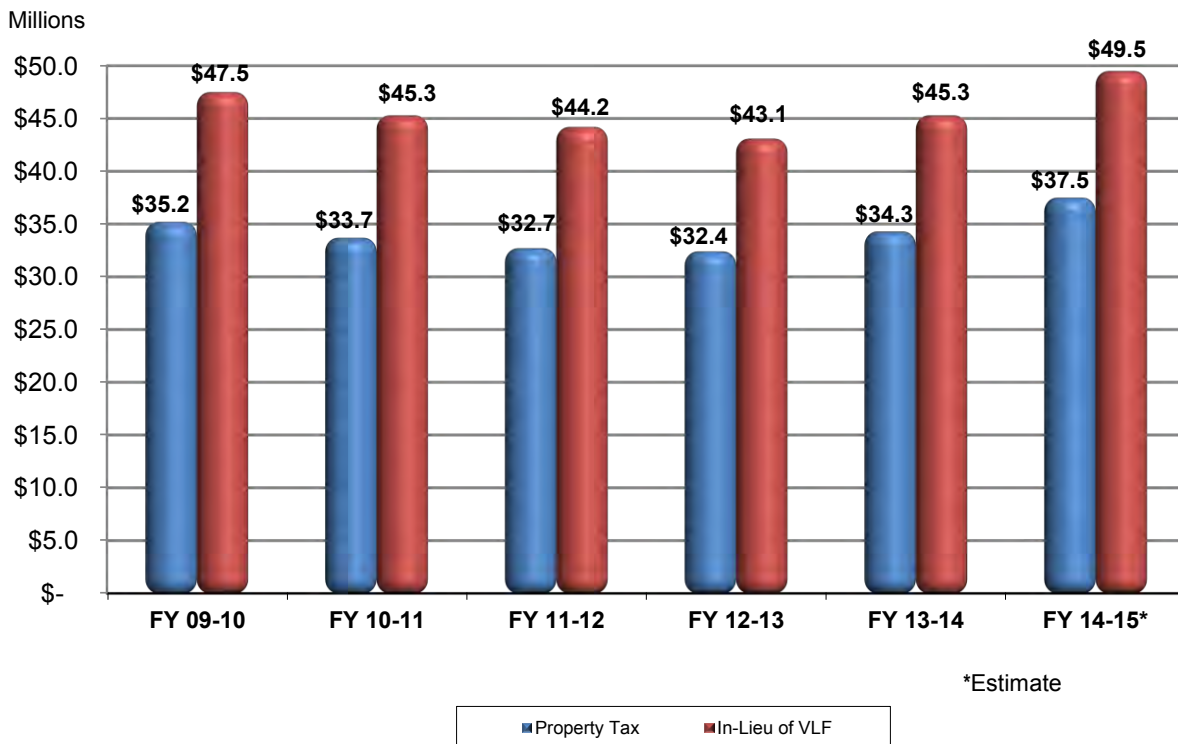
categories are monitored on a regular basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. A brief summary of the major discretionary revenue categories is provided below.

**Secured Property Taxes and Property Taxes In-Lieu of Vehicle License Fees**

The County receives a portion of the annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the County, cities, special districts, redevelopment agencies and schools. The County's portion ranges from 10% to 12% of the taxes collected and is among the lowest county allocations in the State.

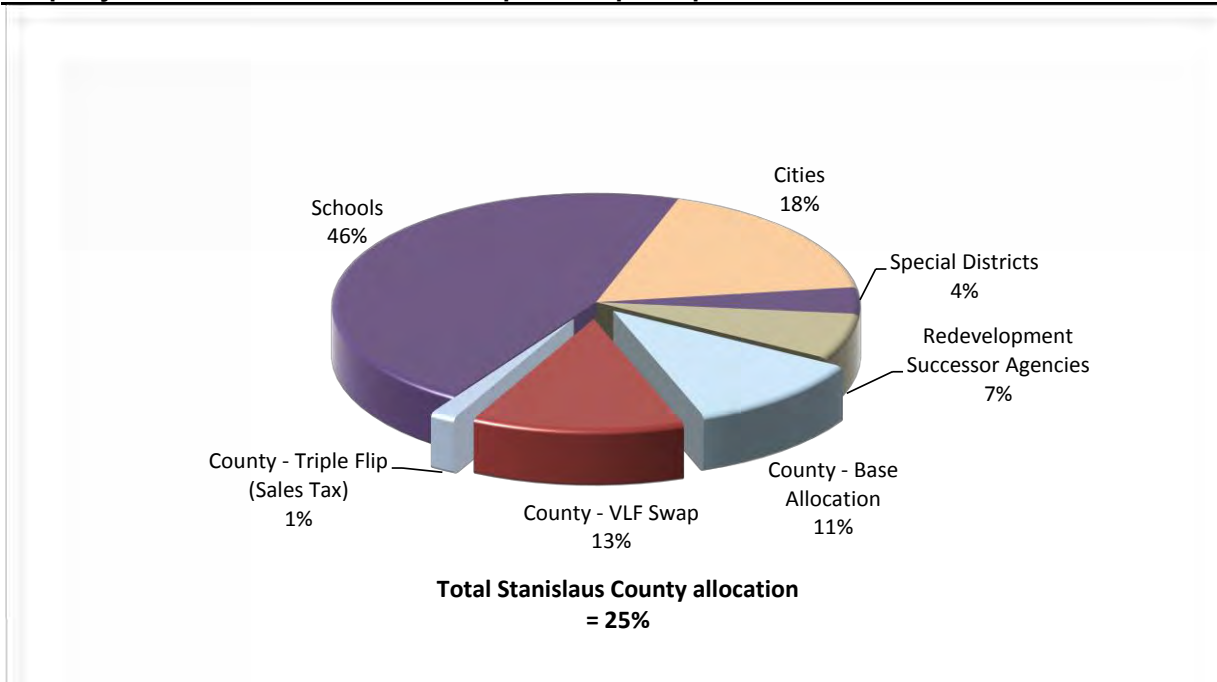
During the 2004-2005 Fiscal Year, a major shift in local government funding occurred as the revenue received from Vehicle License Fees (VLF) was exchanged by the State of California for an equivalent amount of property taxes. This swapped revenue, shown as "Property Tax In-Lieu of VLF" on the discretionary revenue schedule, increased the County's reliance on property tax revenue. The following chart reflects revenue received over the past six years comparing Secured Property Tax revenue to Property Taxes received in-lieu-of Vehicle License Fees:

**Property Tax and In-Lieu Vehicle License Tax**



The formula to calculate Property Tax In Lieu of VLF is very specific, requiring the certified value of all properties provided to the Auditor-Controller by the Assessor as of January 1 of each year before tax roll adjustments. This provides for a uniform application across the State and any roll changes made are captured in the following year. The revised relative share of property tax by governmental entity when the VLF Swap and Sales Tax In Lieu of Property Tax revenues (discussed in the Sales and Use Tax section) are factored in is shown in the following chart and reflects the County's overall property tax percentage share of approximately 25%.

## Property Tax Allocations after VLF Swap and Triple Flip for Fiscal Year 2013-2014



### Public Safety Sales Tax

As a result of the 1993-1994 State Budget, property tax revenues were shifted from the counties and cities to schools, thereby reducing the State's funding obligations to public schools. A ½ cent sales tax was enacted in January of 1994 (Proposition 172) to help alleviate the impact to local government. This sales tax, known as the "Public Safety Sales Tax," allowed an additional ½ cent sales tax to be collected and allocated to local agencies to exclusively fund public safety activities. In Stanislaus County, these monies are used to fund the Sheriff, District Attorney, Probation and Juvenile Institutions operations.

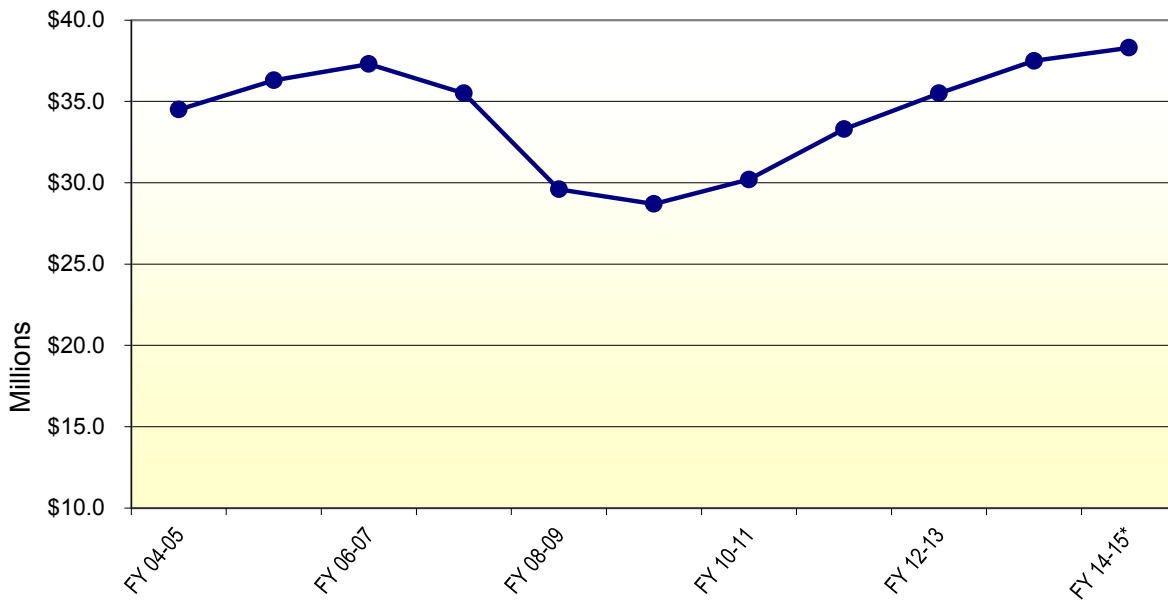
There is a Maintenance of Effort (MOE) for these funds that requires a minimum commitment of local resources to be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions must equal or exceed the 1992-1993 base year funding, adjusted by a growth factor. The minimum adjusted level calculated for 2013-2014 was \$58 million, with the actual budget commitment established at \$108 million. This resulted in the County exceeding the MOE requirement by nearly \$50 million concerning the use of Proposition 172 revenues.

The Public Safety Sales Tax is collected by the State Board of Equalization and apportioned to each county based on the county's proportionate share of statewide taxable sales. The combination of statewide taxable sales and the proportionate share (or "pool rate") are the factors that determine the amount of revenue from this tax source. For several years, Stanislaus County's population growth resulted in an increase in the overall proportion of the State sales tax pool rate. Due to the last economic downturn, the County's portion of the overall sales tax pool has been inconsistent, decreasing in 2009-2010, increasing in 2010-2011, and then decreasing again in 2011-2012 followed by increases in 2012-2013 and 2013-2014. Sales volume in Stanislaus County for 2013-2014 indicates that the County's portion of the State sales tax pool is up slightly, and will likely experience an increase in Fiscal Year 2014-2015. The actual rate will not be announced by the State until late November 2014 at the earliest. Because the statewide total of the sales tax pool normally exceeds \$2 billion, even the slightest change in the pool rate can have a significant impact on revenue projections.

Fiscal Year	Stanislaus County Pool Rate	Increase/(Decrease)
2009-2010	0.012664	-0.000491
2010-2011	0.012819	0.000155
2011-2012	0.012782	-0.000037
2012-2013	0.012804	0.000022
2013-2014	0.012861	0.000057
Projected 2014-2015	0.012925	0.000064

The Recommended Final Budget estimate of \$38.25 million for this revenue source reflects a cautiously optimistic estimate in view of the continued slow improvement in consumer confidence statewide. This represents about a 2% increase from the \$37.5 million actually received in Fiscal Year-End 2013-2014. Slightly over 4% of the entire Proposition 172 revenue received is distributed to cities, with the balance retained by the County. The following chart reflects the actual Proposition 172 revenue received over the past ten years.

**Prop 172 Public Safety Sales Tax**



\*Estimated

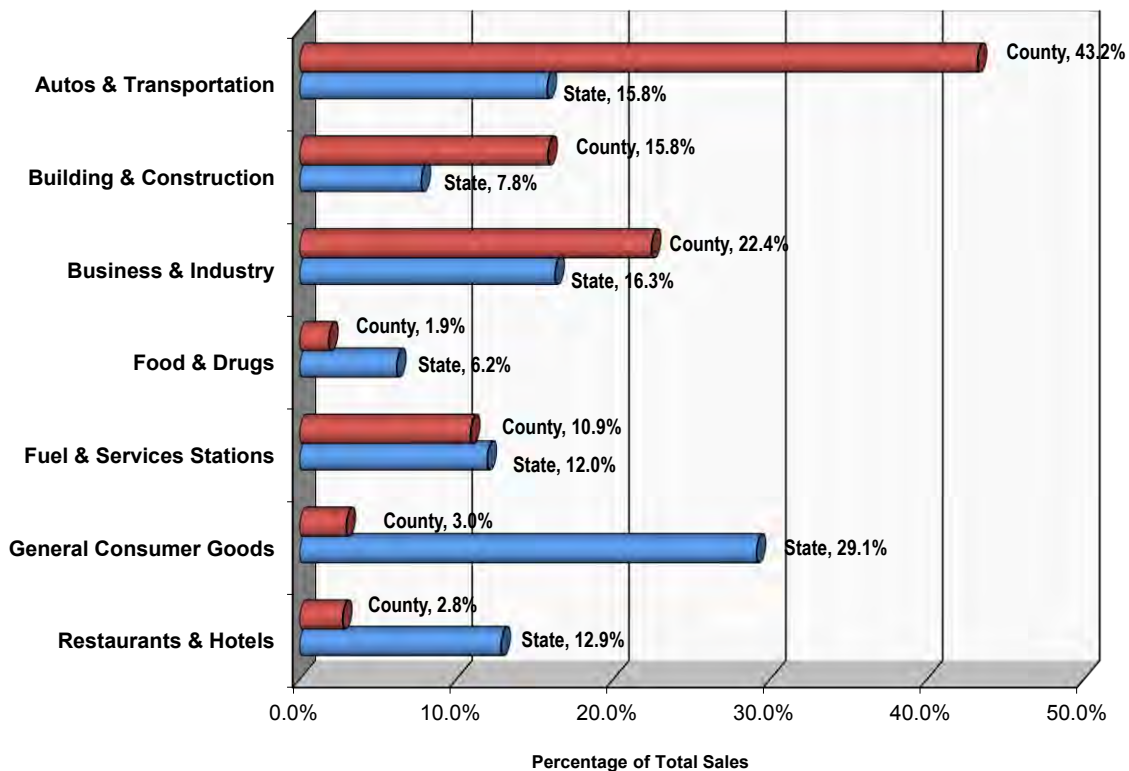
**Sales and Use Tax**

California has a statewide sales and use tax rate of 7.5%. The voters in Stanislaus County passed a 1/8 cent sales tax measure in 1995 and again in 1999, 2004 and 2012 to support local libraries. Sales Tax receipts are distributed as follows:

Sales Tax Distribution	Amount
State General Fund	5.25%
State Economic Recovery Bonds ("Triple Flip")	0.25%
Incorporated/Unincorporated Areas (Discretionary Revenue)	0.75%
Countywide Transportation Fund	0.25%
County Health and Social Services Programs ("Realignment")	0.50%
Public Safety Sales Tax	0.50%
Library Tax	0.125%
<b>Total</b>	<b>7.625%</b>

The following graph illustrates the business mix that contributes to sales and use taxes in the unincorporated areas of Stanislaus County compared to the taxes collected in the State as a whole. These percentages represent activity in the quarter ending March 31, 2014. It should be noted that Stanislaus County historically relies on Autos and Transportation sales and Business and Industry activity to a much larger degree than other counties throughout the State.

### Stanislaus County Sales Tax Comparison by Business Type



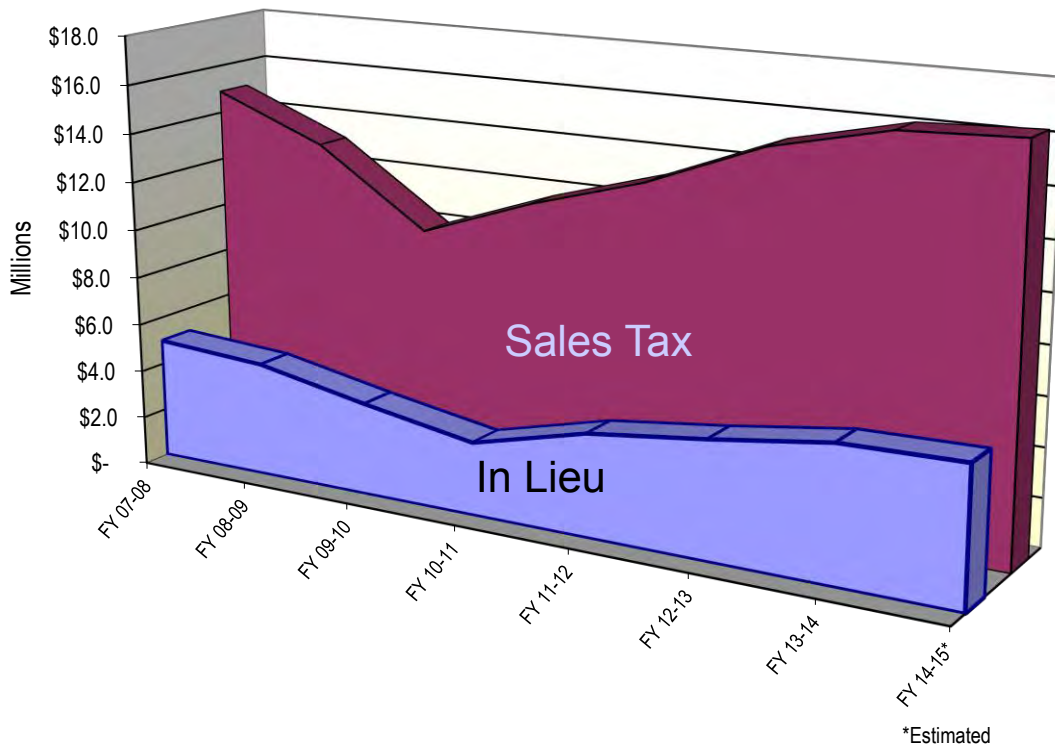
Sales and Use Tax is another discretionary revenue source that was affected by the State budget actions in Fiscal Year 2004-2005. As part of a complicated financing structure for the State Economic Recovery Bonds, the State “flipped” ¼ of the Bradley-Burns sales and use tax from the counties and cities to the bond trustee for debt service payments. In order to compensate for the lost revenue to cities and counties, an equivalent amount of property taxes from the County Education Revenue Augmentation Fund (ERAF) are to be shifted to an “In-lieu of Sales and Use Tax” account. The third leg in this “Triple Flip” would require the State to make up lost ERAF revenue to education from the State of California’s General Fund.

Payments to the “In-lieu of Sales and Use Tax” account are to be made by each county’s Auditor-Controller in January and May of each fiscal year with an annual “true-up” occurring in the following September of each fiscal year. The State Department of Finance reconciles what was advanced in the

prior year to actual revenue received. In Fiscal Year 2013-2014 the true-up amount had a positive \$417,569 impact on revenue for the County General Fund. The County will have a true-up every fiscal year until the State Bonds are paid off, estimated to occur in the spring of 2016.

The Recommended Final Budget is \$16,250,000 in Sales and Use Tax and \$5,550,000 in “In-lieu of Sales and Use Tax”. This reflects an anticipated 1% increase over the actual revenue of \$16 million for Sales and Use tax and \$5.5 million for In-lieu of Sales and Use tax received in Fiscal Year-End 2013-2014. This is a cautious estimate reflective of continued drought in the valley and slow growth in consumer confidence statewide.

**Sales and Use Tax and Property Tax In-Lieu of Sales Tax**



**Additional Notable Discretionary Sources**

Fines and penalties collected on delinquent property taxes is one revenue source that benefited from the falling real estate market. During the height of the residential property crisis, the San Joaquin Valley became known for leading the nation in foreclosures. As homes were lost to the lenders, delinquent taxes and penalties were paid to the County Tax Collector. At the height of the crisis, Stanislaus County added \$10.9 million to its fines and forfeitures revenue account in Fiscal Year 2008-2009. As the rate of foreclosures has declined significantly and the housing market continues to recover, revenue from fines and penalties should generally decline, and the Recommended Final Budget of \$2.66 million reflects this trend with a decrease of about \$2.75 million from the 2013-2014 actual revenue of \$5.41 million.

Interest earnings for the General Fund fluctuate based on the amount of cash on hand and the interest rate that is adjusted quarterly. While the interest rate is expected to be the same as prior fiscal year, interest earning for 2014-2015 is expected to be higher than 2013-2014 due to anticipated growth in General Fund cash reserves. Accordingly, the 2014-2015 Recommended Final Budget for interest earning is \$1.73 million, which is about a 5% increase from the 2013-2014 actual revenue of \$1.65 million.

The Property Transfer Tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is fifty-five cents (\$0.55) for each five hundred dollars (\$500) and is based on the unencumbered assessed value of the property, or the purchase price, whichever is greater. For the 2014-2015 budget only a modest increase of 3% is reflected from actual revenue received in Fiscal Year 2013-2014.

An 8% Transient Occupancy Tax (TOT) is charged to customers staying in hotels in the unincorporated areas of the County. TOT revenue is directly correlated to consumer travel and is therefore subject to short-term fluctuation based on numerous economic factors. Recent years are indicative of a modest increase in the economy and travel, and the 2014-2015 budget continues to reflect this trend.

The following table shows amounts received over the past several years with estimates for Fiscal Year 2014-2015:

<b>Fiscal Year</b>	<b>Fines &amp; Penalties from Delinquent Taxes</b>	<b>General Fund Interest Earnings</b>	<b>Property Transfer Tax</b>	<b>Transient Occupancy Tax</b>
2009-2010	7,886,132	2,227,711	1,271,225	680,780
2010-2011	5,729,900	1,416,537	1,198,951	661,155
2011-2012	4,448,541	1,705,208	1,207,096	755,910
2012-2013	5,827,385	2,136,874	1,297,875	762,827
2013-2014	5,410,759	1,651,374	1,556,982	813,692
2014-2015 Budget	2,660,000	1,735,000	1,600,000	820,000

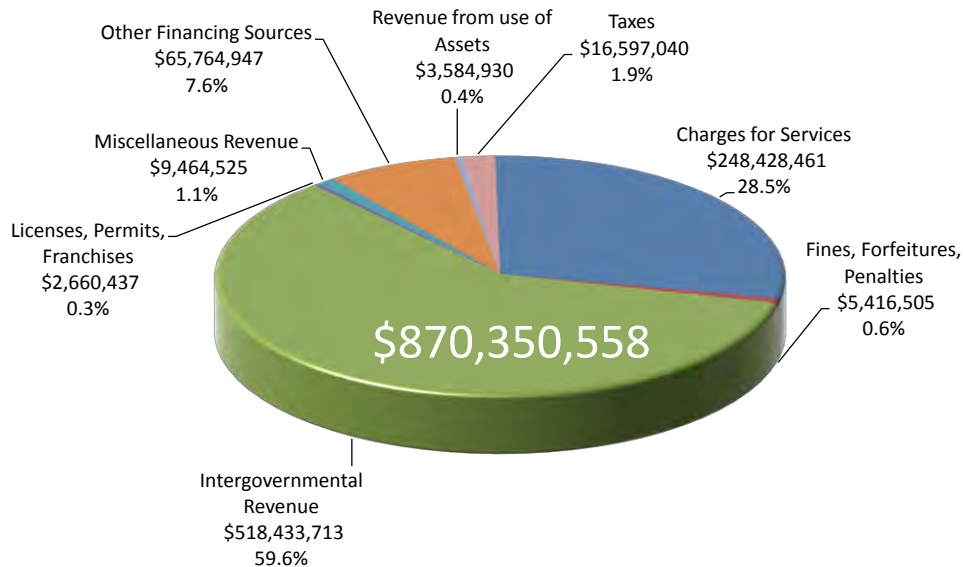
#### **DISCRETIONARY REVENUE SUMMARY**

In conclusion, it is recommended that \$169,038,478 be established as the discretionary revenue budget estimates for Fiscal Year 2014-2015. This represents an increase of \$8.9 million, or 6%, from 2013-2014 Final Budget as adjusted at mid-year. Compared to actual revenue received in 2013-2014, the 2014-2015 Recommended Final Budget is an increase of \$4.8 million, or 3%. Adjustments may be included as part of the Mid-Year Financial Report, when six months of activity will be available for Fiscal Year 2014-2015.



**OTHER MAJOR REVENUE SOURCES (NON DISCRETIONARY REVENUE)**

The total estimated revenue for Fiscal Year 2014-2015 is \$1,039,389,036. Of that amount, Discretionary Revenue is estimated to be \$169,038,478. In addition to the County's Discretionary Revenue (discussed earlier), other sources of revenue are estimated to be \$870,350,558 or 83.7% of total estimated revenue. Other major sources of revenue include revenue from the State and Federal gove  
depa  
other



The  
includ

**Health**

County's medical plan from County departments, COBRA participants, Special Districts, and early retirees. Revenue estimates for the 2014-2015 Adopted Final Budget are \$58,999,000.

**Federal Aid for Children-Family Group/Account 27240** - This revenue from the Federal government is for assistance payments for the CalWORKs All Other Families Program and is budgeted at \$34,520,900 compared to \$24,418,914 in the 2013-2014 Adopted Final Budget.

**Federal Administration In-Home Supportive Services Case Management/Account 27184** - This revenue from the Federal government is for administration costs and provision of In-Home Supportive Services and is budgeted at \$34,113,809 compared to \$34,066,260 in the 2013-2014 Adopted Final Budget.

**State Aid Realignment-Support Services/Account 22531** - This revenue from the State government is 2011 Realignment funds that are designated for Drug and Alcohol services, Early Periodic Screening, Diagnosis, and Treatment (EPSDT), Mental Health Managed Care services, Community Services Agency-Public Economic Assistance and Probation Field Services. The revenue is allocated to the County based on legislated methodologies and is budgeted at \$25,573,608 in Behavioral Health and Recovery Services, \$8,084,787 in Community Services Agency and \$50,000 in Probation, for a total of \$33,708,395

**Governmental Interfund Revenue/Account 38000** – This account reflects receipts from the internal transfer of cash between County departments when the funds are of different governmental fund types. These revenue transfers are budgeted at \$31,458,285.



**State Administration In-Home Supportive Services/Account 21060** - This revenue from the State is for administration costs and provision of In-Home Supportive Services and is budgeted at \$30,860,449 up from the 2013-2014 Final Budget amount of \$29,948,127.

**Federal Administration Aid to Families with Dependent Children Family Group/Unemployed/Account 27060** - This revenue from the Federal government, estimated to be \$29,970,494 is for administration and services costs of the CalWORKs, Mental Health/Substance Abuse, Promote Safe and Stable Families (PSSF) Programs, and the Consortium IV (CIV) Project.

**State Construction Account 23400** - This revenue is from the Proposition 1B State Route 99 Account which is a subset of the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act of 2006. These funds are available for State Route 99 Corridor Enhancements. The estimated revenue for Fiscal Year 2014-2015 is \$27,666,316.

**State Aid-Realignment/Account 21460** - This revenue from the State is for sales tax revenue designated for Social Services programs, allocated to the County based on legislated methodologies and is budgeted at \$27,010,083 compared to \$21,633,797 in the 2013-2014 Adopted Final Budget.

**State Administration Medi-Cal/Account 21070** - This revenue from the State government is for administration costs of the Medi-Cal program and is budgeted at \$24,948,042 compared to \$25,100,613 in the 2013-2014 Adopted Final Budget.

**County Match/Account 46620** – This account reflects receipts from the internal transfer of cash from the General Fund to support various programs and to meet State or Federal mandated maintenance of effort requirements. The 2014-2015 Adopted Final Budget level for County Match is \$21,657,035.

**Federal-Other/Account 28800** - This account represents various types of Federal revenue used primarily to fund Public Health, Community Development Block Grant (CDBG) programs, and Public Works road projects. Revenue estimates of \$21,509,047 are down from the 2013-2014 Adopted Final Budget levels of \$23,817,864.

**Federal-Construction/Account 27600** - This account represents Federal revenue anticipated by Public Works for two large projects: SR99/Kiernan Interchange Project and Claribel Road Widening Project. The estimated revenue for Fiscal Year 2014-2015 is \$20,843,350.

**State Aid-Mental Health/Account 22430** - This revenue from the State government is designated for Mental Health programs allocated to the County based on legislated methodologies and is budgeted at \$19,857,356.

**Mental Health Services-Medi-Cal Reimbursement/Account 33950** - This revenue from the Federal government is the Federal Financial Participation share (50%) of mental health services to Medi-Cal eligible clients. A 50% match is required of the County to access these funds. Funding from Medi-Cal is budgeted at \$19,428,928 and reflects an increase from \$17,329,149 in the 2013-2014 Adopted Final Budget.

**Stanislaus County Local Revenue (AB 118)/Account 25050** - This revenue from the State government realigns many public safety and health and human services funds to counties. 2011 Realignment is funded with a dedicated portion of State sales tax revenue and Vehicle License Fees (VLF). These funds are budgeted in the Probation, Sheriff, District Attorney, Public Defender, Community Services Agency and Behavioral Health and Recovery Services budgets. The estimated revenue for Fiscal Year 2014-2015 is \$17,605,369.

**Other County Match/Account 46622** – This account reflects the transfer of revenue from the General Fund for the debt payment in Health Services Agency – Clinics and Ancillary Services. The estimated revenue for Fiscal Year 2014-2015 is \$16,767,423.

**Federal Administration Non Assisted Food Stamps/Account 27040** - This revenue from the Federal government is for administration costs of the CalFresh (formerly Non Assisted Food Stamps) program and is budgeted at \$15,873,231, which is an increase from \$14,844,220 in the 2013-2014 Adopted Final Budget.

**Sales and Use Taxes/Account 11800** - The estimated non-discretionary revenue is budgeted at \$15,410,540. Of this, \$8.5 million is from the voter approved Library 1/8-cent sales tax and the remaining amount is State revenue received through StanCOG for Public Works: Local Transit System and Road and Bridge.

**State Aid-Realignment/Account 22510** - This revenue, allocated from the State's sales tax and vehicle license fee collections is for the County's required Medi-Cal Match and services to severely mentally ill residents not covered under other funding. Realignment is budgeted at \$14,408,818, same as in the 2013-2014 Adopted Final Budget.

**State Highway Users Tax/Account 20200** - This revenue is from the State and is comprised of fuel tax levied per gallon of fuel. Funds are apportioned to counties in proportion to the number of fee-paid and exempt vehicles registered within the County as compared to the total number in the State. Funds are dedicated to: 1) Providing research, planning, construction, improvement, maintenance, and operation of public streets and highways, including mitigation of their environmental effects, the property taken or damaged for such purposes and the administrative costs necessarily incurred in fulfilling these purposes; 2) Research, planning, construction, and improvement of exclusive public mass transit guideways. The estimated revenue for this account for Fiscal Year 2014-2015 is \$14,200,000 compared to \$13,280,000 in the 2013-2014 Adopted Final Budget.

**Public Facilities Fees Transfer In/Account 46615** - This account is mainly used to record public facilities fees in Public Works-Engineering and Road and Bridge. The estimated revenue for Fiscal Year 2014-2015 is \$14,086,719.

**State Administration Non-Assistance Food Stamp/Account 21120** - This account is used to record State revenue as claimed on the California Department of Social Services County Expense Claim for costs associated with administration of the Non-Assistance food stamps (NASF) Program. The estimated revenue for Fiscal Year 2014-2015 is \$11,380,316 compared to \$10,033,902 estimated in the 2013-2014 Adopted Final Budget.

**Law Enforcement Services/Account 32800** - This revenue primarily funds contractual law enforcement services provided by the Sheriff's Department and District Attorney to other County and governmental agencies with \$10,657,059 in estimated revenue budgeted in County Public Safety Departments, and is up from \$10,157,915 budgeted in the 2012-2013 Adopted Final Budget.

**Federal Administration-Child Support Enforcement/Account 27080** - This account is the Federal funding contribution that supports the Department of Child Support Services. Revenue estimates for Fiscal Year 2014-2015 are \$10,589,563, down from the 2013-2014 Adopted Final Budget of \$10,853,950.

**State-Assistance-CW All Other Families/Account 21430** - This revenue recognizes the State cash reimbursements/operating revenue associated with the State share of cost for CalWORKs. All Other Families represent the federally eligible single parent families who receive monthly CalWORKs public assistance payments. The revenue is budgeted at \$10,403,221.

**Health Fees-Health Net Managed Care Revenue/Account 33814** - This revenue received from the Health Net is payment for eligible outpatient services provided to Medi-Cal participants and is budgeted at \$10,191,784.

**Health Fees – HSA Total HPSJ Revenue/Account 33830** - Health Plan of San Joaquin (HPSJ) is an insurance payor source that reimburses the Health Services Agency (HSA) for billable medical services that have been provided to HSA clients and are covered under a HPSJ insurance plan. This revenue is budgeted at \$9,680,201.

**Federal Administration - CWS IVE/Account 27020** - This account is used to record federal revenue as claimed on the California Department of Social Services County Expense Claim for costs associated with administration/case management of the Child Welfare Services Programs. The estimated revenue is budgeted at \$9,292,929

## **DEBT SERVICE**

### **Certificates of Participation**

Historically, the County of Stanislaus debt has primarily been in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds.

In a COP transaction, the County enters into an agreement with a third party, the Stanislaus County Capital Improvements Financing Authority, to lease an asset (normally a building) over a specific period of time at a predetermined total cost. The asset, owned by the County and leased to the Finance Authority, is then subleased back to the County. In this transaction, the Finance Authority sells certificates in order to make its total lease payment to the County at the beginning of the lease period. With that lump sum (advance) lease payment, the County then builds or buys the property.

The following chart reflects each outstanding Certificate of Participation (COP) financing by activity, the interest rate as a percent, the original date of issuance, the date of maturity, the original amount borrowed, the balance as of June 30, 2014, the current debt obligations for Stanislaus County for Fiscal Year 2014-2015, and the remaining balance to maturity once the debt obligation payments are made during the fiscal year.

<b>Governmental Activities</b>	<b>Interest Rate %</b>	<b>Date of Issue</b>	<b>Maturity</b>	<b>Original Borrowing</b>	<b>Remaining Principal Balance to Maturity as of June 30, 2014</b>	<b>2014-2015 Debt Obligation Principal</b>	<b>2014-2015 Debt Obligation Interest</b>	
2007 Series A Refunding Community Services Facility, Public Safety Center, Minimum Security Facility, Sheriff Operations Center, Agricultural Center, Ray Simon Training Center	3.65-5.75	2/1/2007	5/1/2018	\$40,540,000	\$15,930,000	\$4,205,000	\$755,288	\$11,725,000
<b>TOTAL GOVERNMENTAL ACTIVITIES:</b>				<b>\$40,540,000</b>	<b>\$15,930,000</b>	<b>\$4,205,000</b>	<b>\$755,288</b>	<b>\$10,969,712</b>

The following charts reflect the Fiscal Year 2014-2015 activity for the private placement of the 2012 Lease Refunding and the 2013 Lease Refunding.

<b>Private Placement</b>	<b>Interest Rate %</b>	<b>Date of Issue</b>	<b>Maturity</b>	<b>Original Borrowing</b>	<b>Remaining Principal Balance to Maturity as of June 30, 2014</b>	<b>2014-2015 Debt Obligation Principal</b>	<b>2014-2015 Debt Obligation Interest</b>	<b>Remaining Principal Balance to Maturity</b>
2012 Lease Refunding Public Administration Center 10th Street Place	1.99	8/1/2012	6/1/2018	\$8,687,050	\$7,507,342	\$1,441,641	\$138,219	\$6,065,701

<b>Private Placement</b>	<b>Interest Rate %</b>	<b>Date of Issue</b>	<b>Maturity</b>	<b>Original Borrowing</b>	<b>Remaining Principal Balance to Maturity as of June 30, 2014</b>	<b>2014-2015 Debt Obligation Principal</b>	<b>2014-2015 Debt Obligation Interest</b>	<b>Remaining Principal Balance to Maturity</b>
2013 Lease Refunding Gallo Center for the Arts (Formerly 2004 A COP)	1.50	8/1/2013	8/1/2017	\$7,034,400	\$7,034,400	\$1,719,000	\$92,624	\$5,315,400
2013 Lease Refunding Nick Blom Salida Regional Library (Formerly 2004 B COP)	1.50	8/1/2013	8/1/2017	\$12,505,600	\$12,505,600	\$3,056,000	\$164,664	\$9,449,600

### **Ratios**

A number of ratios can be applied to the County's debt service. For Fiscal Year 2014-2015, the County's total gross debt obligation for its General Fund is \$12,666,797 and the total Recommended Final Budget is \$1,092,658,111. The ratio comparing the annual debt service to total budget shows that debt service represents only 1.16% of the total budget. In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation (approximately \$12.7 million) by the total Discretionary Revenue Budget of \$169,038,478. This analysis shows that debt service payments represent 7.5% of the total Discretionary Revenue Budget.

## **DEBT LIMITS**

California Government Code 29909 prescribes the bonded debt limit for general law counties at 5% of “the taxable property of the county as shown in the equalized assessment roll.” This equaled \$1.96 billion for Fiscal Year 2014-2015. The County has never come close to approaching this limit. As of June 30, 2013, the County’s total debt including Certificates of Participation (COP), Tobacco Securitization Notes and Pension Obligation Bonds, equaled \$184,743,562 or approximately 0.005% of the assessment roll.

## **RETIREMENT – UNFUNDED LIABILITY**

A pension plan’s payment obligations, including all income, death and termination benefits owed, are compared to the plan’s present investment experience, and if the total plan obligations exceed the projected plan assets at any point in time, the plan has an unfunded liability. As of June 30, 2013 StanCERA’s unfunded liability was \$395.1 million which is a funded ratio of 79.4%. The Retirement Board continues to explore options to optimize returns which would increase the ratio of the unfunded liability. This in turn would assist in the County’s retirement rate.



## 2014-2015 Recommended Final Budget Three Year Budget Summary

### SUMMARY OF ALL FUNDS

<b>ALL FUNDS</b>	<b>2012-2013</b>		<b>2013-2014</b>		<b>2014-2015</b>
<b>REVENUE CATEGORIES</b>	<b>Actuals</b>		<b>Actuals</b>		<b>Recommended Final Budget</b>
Taxes	\$	132,555,177	\$	129,345,377	\$ 134,083,040
Licenses, Permits, Franchises		3,427,358		4,528,028	3,750,437
Fines, Forfeitures, Penalties		11,731,463		11,250,389	8,076,505
Revenue from Uses of Assets		3,007,752		8,760,261	5,662,407
Intergovernmental Revenue		462,424,721		488,450,337	559,136,886
Charges for Services		216,515,993		230,503,563	250,501,865
Miscellaneous Revenue		5,135,630		6,564,893	9,504,525
Other Financing Sources		72,976,882		63,031,729	68,673,371
<b>Total Revenue</b>	<b>\$</b>	<b>907,774,976</b>	<b>\$</b>	<b>942,434,577</b>	<b>\$ 1,039,389,036</b>
<b>EXPENDITURE CATEGORIES</b>					
Salaries and Benefits	\$	304,522,500	\$	323,111,898	\$ 375,866,956
Services and Supplies		237,264,499		238,691,002	319,026,234
Other Charges		262,309,700		268,133,831	309,657,972
Fixed Assets		3,106,357		3,437,661	12,840,796
Other Financing Uses		94,266,312		91,279,820	64,340,115
Intrafund		-		(1,920)	(94,826)
Contingencies		-		-	11,020,864
<b>Total Expenditures</b>	<b>\$</b>	<b>901,469,368</b>	<b>\$</b>	<b>924,652,292</b>	<b>\$ 1,092,658,111</b>
<b>CHANGES TO FUND BALANCE</b>					
Beginning Fund Balance	\$	367,963,568	\$	374,269,176	\$ 392,051,461
Net Increase (Decrease) in Fund Balance/Retained Earnings		6,305,608		17,782,285	(53,269,075)
<b>Ending Fund Balance</b>	<b>\$</b>	<b>374,269,176</b>	<b>\$</b>	<b>392,051,461</b>	<b>\$ 338,782,386</b>

### GOVERNMENTAL FUNDS

<b>GENERAL FUND</b>	<b>2012-2013</b>		<b>2013-2014</b>		<b>2014-2015</b>
<b>REVENUE CATEGORIES</b>	<b>Actuals</b>		<b>Actuals</b>		<b>Recommended Final Budget</b>
Taxes	\$	115,165,790	\$	110,691,222	\$ 117,586,000
Licenses, Permits, Franchises		1,945,038		2,157,749	2,115,784
Fines, Forfeitures, Penalties		8,956,470		8,536,185	5,716,000
Revenue from Uses of Assets		3,427,012		3,665,542	3,702,851
Intergovernmental Revenue		63,990,353		62,534,081	57,531,539
Charges for Services		41,582,331		45,980,867	46,064,529
Miscellaneous Revenue		884,271		1,431,676	832,697
Other Financing Sources		7,535,921		10,821,265	8,094,622
<b>Total Revenue</b>	<b>\$</b>	<b>243,487,186</b>	<b>\$</b>	<b>245,818,587</b>	<b>\$ 241,644,022</b>
<b>EXPENDITURE CATEGORIES</b>					
Salaries and Benefits	\$	118,172,838	\$	122,458,039	\$ 133,729,625
Services and Supplies		35,126,154		32,318,771	42,113,269
Other Charges		21,463,388		22,641,935	24,358,600
Fixed Assets		1,702,507		1,778,592	2,568,145
Other Financing Uses		49,660,390		62,198,272	57,604,133
Intrafund		-		(319,855)	(310,992)
Contingencies		-		-	11,020,864
<b>Total Expenditures</b>	<b>\$</b>	<b>226,125,277</b>	<b>\$</b>	<b>241,075,754</b>	<b>\$ 271,083,644</b>
<b>CHANGES TO FUND BALANCE</b>					
Beginning Fund Balance	\$	115,765,917	\$	133,127,826	\$ 137,870,659
Net Increase (Decrease) in Fund Balance		17,361,909		4,742,833	(29,439,622)
<b>Ending Fund Balance</b>	<b>\$</b>	<b>133,127,826</b>	<b>\$</b>	<b>137,870,659</b>	<b>\$ 108,431,037</b>



## 2014-2015 Recommended Final Budget Three Year Budget Summary

### GOVERNMENTAL FUNDS-Continued

<b>SPECIAL REVENUE</b>				<b>2014-2015</b>
<b>REVENUE CATEGORIES</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>Recommended</b>	
	<b>Actuals</b>	<b>Actuals</b>	<b>Final Budget</b>	
Taxes	\$ 11,525,734	\$ 12,116,872	\$ 11,601,459	
Licenses, Permits, Franchises	1,482,320	2,370,279	1,634,653	
Fines, Forfeitures, Penalties	1,543,919	1,515,363	1,275,505	
Revenue from Uses of Assets	(985,355)	4,095,683	1,188,182	
Intergovernmental Revenue	396,852,694	421,702,176	499,364,070	
Charges for Services	54,836,217	59,867,813	69,247,296	
Miscellaneous Revenue	1,600,484	2,854,643	5,188,557	
Other Financing Sources	55,272,143	41,529,525	38,356,818	
<b>Total Revenue</b>	<b>\$ 522,128,156</b>	<b>\$ 546,052,354</b>	<b>\$ 627,856,540</b>	
<b>EXPENDITURE CATEGORIES</b>				
Salaries and Benefits	\$ 161,429,394	\$ 175,072,375	\$ 212,425,767	
Services and Supplies	108,801,655	105,317,952	169,858,075	
Other Charges	228,422,869	230,673,752	252,664,415	
Fixed Assets	1,376,951	1,530,098	3,461,239	
Other Financing Uses	35,243,038	26,379,977	4,682,947	
Intrafund	-	317,935	216,166	
Contingencies	-	-	-	
<b>Total Expenditures</b>	<b>\$ 535,273,907</b>	<b>\$ 539,292,089</b>	<b>\$ 643,308,609</b>	
<b>CHANGES TO FUND BALANCE</b>				
Beginning Fund Balance	\$ 209,378,191	\$ 196,232,440	\$ 202,992,705	
Net Increase (Decrease) in Fund Balance	(13,145,751)	6,760,265	(15,452,069)	
<b>Ending Fund Balance</b>	<b>\$ 196,232,440</b>	<b>\$ 202,992,705</b>	<b>\$ 187,540,636</b>	
 <b>CAPITAL PROJECTS</b>				
<b>REVENUE CATEGORIES</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	
	<b>Actuals</b>	<b>Actuals</b>	<b>Recommended</b>	
			<b>Final Budget</b>	
Taxes	\$ -	\$ -	\$ -	
Licenses, Permits, Franchises	-	-	-	
Fines, Forfeitures, Penalties	1,231,074	1,198,841	1,085,000	
Revenue from Uses of Assets	36,357	44,474	52,000	
Intergovernmental Revenue	-	-	-	
Charges for Services	-	-	-	
Miscellaneous Revenue	-	-	-	
Other Financing Sources	-	-	-	
<b>Total Revenue</b>	<b>\$ 1,267,431</b>	<b>\$ 1,243,315</b>	<b>\$ 1,137,000</b>	
<b>EXPENDITURE CATEGORIES</b>				
Salaries and Benefits	\$ -	\$ -	\$ -	
Services and Supplies	405,488	337,780	385,000	
Other Charges	39,468	32,220	30,510	
Fixed Assets	-	-	-	
Other Financing Uses	1,350,000	800,000	800,000	
Intrafund	-	-	-	
Contingencies	-	-	-	
<b>Total Expenditures</b>	<b>\$ 1,794,956</b>	<b>\$ 1,170,000</b>	<b>\$ 1,215,510</b>	
<b>CHANGES TO FUND BALANCE</b>				
Beginning Fund Balance	\$ 5,940,770	\$ 5,413,245	\$ 5,486,560	
Net Increase (Decrease) in Fund Balance	(527,525)	73,315	(78,510)	
<b>Ending Fund Balance</b>	<b>\$ 5,413,245</b>	<b>\$ 5,486,560</b>	<b>\$ 5,408,050</b>	



## 2014-2015 Recommended Final Budget Three Year Budget Summary

### PROPRIETARY FUNDS

<u>ENTERPRISE FUNDS</u>				2014-2015
REVENUE CATEGORIES	2012-2013	2013-2014	Recommended	
	Actuals	Actuals	Final Budget	
Taxes	\$ 5,863,653	\$ 6,537,283	\$ 4,895,581	
Licenses, Permits, Franchises	-	-	-	
Fines, Forfeitures, Penalties	-	-	-	
Revenue from Uses of Assets	375,106	686,657	453,874	
Intergovernmental Revenue	1,003,475	4,117,101	2,081,277	
Charges for Services	39,560,992	35,923,189	39,489,050	
Miscellaneous Revenue	2,402,396	2,135,558	3,393,271	
Other Financing Sources	8,966,348	6,501,474	22,210,931	
<b>Total Revenue</b>	<b>\$ 58,171,970</b>	<b>\$ 55,901,262</b>	<b>\$ 72,523,984</b>	
<b>EXPENDITURE CATEGORIES</b>				
Salaries and Benefits	\$ 18,173,177	\$ 18,375,721	\$ 21,043,517	
Services and Supplies	16,740,465	19,126,932	24,222,718	
Other Charges	8,631,146	10,666,968	27,563,137	
Fixed Assets	5,919	185,817	5,117,412	
Other Financing Uses	7,810,458	1,681,295	1,253,035	
Intrafund	-	-	-	
Contingencies	-	-	-	
<b>Total Expenditures</b>	<b>\$ 51,361,165</b>	<b>\$ 50,036,733</b>	<b>\$ 79,199,819</b>	
<b>CHANGES TO RETAINED EARNINGS</b>				
Beginning Balance	\$ 18,294,906	\$ 25,105,711	\$ 30,970,240	
Net Increase (Decrease) in Retained Earnings	6,810,805	5,864,529	(6,675,835)	
<b>Ending Balance</b>	<b>\$ 25,105,711</b>	<b>\$ 30,970,240</b>	<b>\$ 24,294,405</b>	
<b>INTERNAL SERVICE FUNDS</b>				
REVENUE CATEGORIES	2012-2013	2013-2014	2014-2015	
	Actuals	Actuals	Recommended	
			Final Budget	
Taxes	\$ -	\$ -	\$ -	
Licenses, Permits, Franchises	-	-	-	
Fines, Forfeitures, Penalties	-	-	-	
Revenue from Uses of Assets	154,632	267,905	265,500	
Intergovernmental Revenue	578,199	96,979	160,000	
Charges for Services	80,536,453	88,731,694	95,700,990	
Miscellaneous Revenue	248,479	143,016	90,000	
Other Financing Sources	1,202,470	4,179,465	11,000	
<b>Total Revenue</b>	<b>\$ 82,720,233</b>	<b>\$ 93,419,059</b>	<b>\$ 96,227,490</b>	
<b>EXPENDITURE CATEGORIES</b>				
Salaries and Benefits	\$ 6,747,091	\$ 7,205,763	\$ 8,668,047	
Services and Supplies	76,190,737	81,589,567	82,447,172	
Other Charges	3,752,829	4,118,956	5,041,310	
Fixed Assets	20,980	(56,846)	1,694,000	
Other Financing Uses	202,426	220,276	-	
Intrafund	-	-	-	
Contingencies	-	-	-	
<b>Total Expenditures</b>	<b>\$ 86,914,063</b>	<b>\$ 93,077,716</b>	<b>\$ 97,850,529</b>	
<b>CHANGES TO RETAINED EARNINGS</b>				
Beginning Balance	\$ 18,583,784	\$ 14,389,954	\$ 14,731,297	
Net Increase (Decrease) in Retained Earnings	(4,193,830)	341,343	(1,623,039)	
<b>Ending Balance</b>	<b>\$ 14,389,954</b>	<b>\$ 14,731,297</b>	<b>\$ 13,108,258</b>	





## 2014-2015 Recommended Final Budget General Fund Long Range Summary

ITEM	2014-2015 Recommended Final Budget	2015-2016 Projected Budget	2016-2017 Projected Budget	2017-2018 Projected Budget
<b>Funding Assumptions:</b>				
Discretionary Revenue	\$ 169,038,478	\$ 174,800,000	\$ 181,100,000	\$ 187,800,000
Departmental Revenue	72,605,544	72,600,000	72,600,000	72,600,000
Unassigned Fund Balance	17,093,990	6,000,000	6,000,000	6,000,000
Assigned Fund Balance - Net County Cost Savings	12,345,632	-	-	-
<b>Total Funding</b>	<b>\$ 271,083,644</b>	<b>\$ 253,400,000</b>	<b>\$ 259,700,000</b>	<b>\$ 266,400,000</b>
<b>Expenditure Assumptions:</b>				
Base Budget	\$ 269,767,916	\$ 259,000,000	\$ 263,300,000	\$ 266,100,000
Debt Service Acceleration	1,315,728	1,300,000	1,300,000	1,300,000
Jail Staffing and Operations	-	-	3,500,000	13,300,000
<b>Total Expenditures</b>	<b>\$ 271,083,644</b>	<b>\$ 260,300,000</b>	<b>\$ 268,100,000</b>	<b>\$ 280,700,000</b>
<b>Total (deficit in brackets)</b>	<b>\$ -</b>	<b>\$ (6,900,000)</b>	<b>\$ (8,400,000)</b>	<b>\$ (14,300,000)</b>
Budget Reductions, Revenue or Additional Use of One-Time Funding	\$ -	\$ 6,900,000	\$ 8,400,000	\$ 14,300,000
<b>Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## **GENERAL FUND LONG RANGE SUMMARY**

The Senior Management team of the Chief Executive Office meets on a regular basis to discuss and evaluate current financing strategies as well as to modify and/or develop long term strategies aimed at addressing the County's fiscal needs for at least three years into the future.

The County's budget is accounted for in five separate financial funds, of which the General Fund is a major focus of long range planning efforts. The General Fund typically serves as the main operating fund which is used to pay for core services, and is the fund which the Board of Supervisors has the most discretion over. Stanislaus County has a firm "No Back-Fill" Policy that eliminates funding and services for programs where State or Federal agencies eliminate or reduce funding.

The General Fund Long Range Summary is an illustration of the County's long range financial plans that extend beyond the current fiscal year and applies certain funding and expenditure assumptions to best project future years.

### **FUNDING ASSUMPTIONS**

#### **Discretionary Revenue**

Over ninety percent of all discretionary revenue consists of property and sales tax sources. Discretionary Revenue is monitored on a regular basis with consideration given to historical inflow trends and local and regional economic conditions. Increases of 3% for Budget Year 2015-2016 and 4% for Budget Years 2016-2017 and 2017-2018, to reflect modest projected gains in the property and sales tax, were applied to the recommended Fiscal Year 2014-2015 Final Budget discretionary revenue base of \$169,038,478.

#### **Department Revenue**

Assuming that Departmental Revenue will remain relatively flat, revenue was rounded to \$72.6 million and applied to the three future years.

#### **Unassigned Fund Balance**

The 2014-2015 Recommended Final Budget is balanced using \$17,093,990 of unassigned fund balance. Traditionally, the County has relied on a minimum of about \$6 million of unassigned fund balance each year to balance the budget, which is generated through prior year savings.

#### **Assigned Fund Balance – Net County Cost Savings**

A Net County Cost Savings Program was implemented in Fiscal Year 2009-2010 and has continued for all fiscal years since then. This Program, which allowed General Fund departments to keep 75% of savings generated, played a significant role in assisting departments in managing through the fiscal challenges the organization had faced. Departments will be allocated \$12,345,632 of these savings to assist in balancing their Fiscal Year 2014-2015 budgets.

### **EXPENDITURE ASSUMPTIONS**

#### **Base Budget**

The recommended Base Budget for Fiscal Year 2014-2015 includes the one-time use of \$12,345,632 of Assigned Fund Balance – Net County Cost Savings Program. The projection for the three future years does not include the net county cost savings, but preliminary estimates of the anticipated cost increases in future budget years reflect base increases of 1.7% from Budget Years 2015-2016 to 2016-2017 and 1.1% from Budget Years 2016-2017 to 2017-2018, rounding to the nearest \$100,000.

#### **Debt Refinance**

On July 16, 2013 the Board of Supervisors approved the refinancing of the 2004 Series A and B Certificates of Participation (COP) through an internal borrowing from the Stanislaus County Treasury

Pool. This will shorten the maturity date of the COPs by eight years, provide approximately \$4.9 million in Net Present Value savings and will free up operational funding in Budget Year 2018-2019, and beyond, that can be used to address anticipated increases in cost associated with the expansion of the County's detention facilities. The 2013 refinancing of the COPs required a one-time cash contribution to "buy-down" \$4,028,754 of outstanding par amount as well as additional annual payments to accelerate the payoff. For Fiscal Year 2014-2015 Recommended Final Budget, \$1,315,728 is budgeted as the additional payment. For future budget years, accelerated annual payments of approximately \$1.3 million will be needed until the debt is paid off in Budget Year 2017-2018.

### **Jail Staffing and Operations**

A significant increase in County expenditures is projected starting with Budget Year 2016-2017 when the AB 900 Phase II Public Safety Center Expansion Project will be complete. Full occupancy of all available jail beds at the Public Safety Center site following this major construction project is projected to require an additional 72 sworn positions with an increased General Fund obligation estimated to be \$7.7 million annually. The Intake Release Facility, which is a Public Facility Fees Funded Companion Facility, and corresponding functions constructed by Public Facilities Fees, will require an additional 22 positions with an increased General Fund obligation of approximately \$2.3 million. The total annual staffing cost for both facilities is projected to be \$10 million while the total annual operations cost is projected to be \$3.3 million. Since the project is not expected to be fully operational for the entire Fiscal Year 2016-2017, partial staffing and operations cost of \$3.5 million is reflected in the Long Range Summary for the Budget Year 2016-2017, and annual total projected staffing and operations cost of \$13.3 million is reflected starting with Budget Year 2017-2018.

### **Balancing**

When expenditures exceed funding, the total deficit is shown in brackets in the Long Range Summary. These deficits will need to be addressed through further budget reductions, growth in revenue or the additional use of one-time funding. Senior management of the Chief Executive Office will work closely with the Board of Supervisors to continue to develop and refine the multi-year strategy to ensure a balanced budget in Budget Years 2015-2016, 2016-2017, 2017-2018 and beyond.

## CAPITAL IMPROVEMENT PLAN

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The County's Final Capital Improvement Plan (CIP) was approved by the Board of Supervisors on February 25, 2014 for Fiscal Year 2013-2014. At that time, the Board of Supervisors amended the current annual review cycle, and authorized staff to review and update the Final CIP every two years beginning in Fiscal Year 2014-2015.

The Capital Improvement Plan (CIP) was developed to assist County decision makers in determining priorities and identifying where scarce one-time funds should be allocated to address the County's most important capital needs. This analysis has been developed to assist the Board in making difficult resource allocation decisions.

The Final Capital Improvement Plan provides a forecast of capital improvement needs for the County over the next twenty (20) years. The Final CIP is a listing of project needs that have been identified generally requiring a one-time investment of public funds for acquisition, replacement, and/or development of new equipment or facilities. State law increased the dollar amount for qualifying capital improvement projects to over \$100,000. However, to make the CIP more useful as a planning tool, County policy recognizes a threshold of \$75,000 to define a capital improvement project.

Recognizing the tenuous fiscal environment in which the County operates, it is expected that the information presented may change from year to year as the County's needs and funding sources change and evolve. One of the most difficult challenges in developing a capital plan is to fairly compare and evaluate projects that stretch across a very broad spectrum. This plan provides a wide range of information including the estimated one-time and operating costs for constructing and operating facilities, any service related costs, the location, and how it may fit into the service delivery plan of the department proposing it. This information is critical to making informed and sound decisions.

County department heads and Chief Executive Office staff have collected and updated relevant information pertaining to the capital improvement needs of the County. The CIP identifies 145 capital improvement projects. Those needs total \$1,242,747,664 in total estimated project costs. Of that total, \$574,657,557 in potential funding from other sources have been identified, with \$605,535,934 being the portion of the estimated project costs that would be the responsibility of Stanislaus County. Funding sources for \$62,554,173 in project costs have not yet been identified.

The CIP includes projects that are underway or planned for the future. Unfunded projects in the CIP indicate current and future unmet needs and are included for planning purposes. While the CIP covers a 20 year planning horizon, the document will be updated bi-annually to reflect ongoing changes as new projects are added, existing projects are modified, and completed projects are deleted from the plan.

### ACCOMPLISHMENTS

Several noteworthy projects were completed during Fiscal Year 2013-2014:

192 bed Unit Two, Honor Farm Replacement Facility; the Backflow Preventer and Arc Blast Wall Projects at the Public Safety Center Site, the Psychiatric Health Facility and the Crisis Intervention Program and Crisis Emergency Response Team Modular Facility (CIP/Cert) at the Stanislaus Recovery Center site; and various traffic signals and road widening projects.

Several projects currently in various stages of design or construction are included as follows:

- ◆ Juvenile Hall Roof and HVAC, current budget of \$4,100,000;
- ◆ AB 900 Phase II Public Safety Center Jail Expansion, current budget \$89,500,000;
- ◆ County funded Jail Intake, Release, and Transportation facility, current budget of \$24,044,509;

- ◆ Re-Entry and Enhanced Alternatives to Custody Training (REACT) Center Project, current budget of \$44,695,000;
- ◆ Coroner’s Facility, current budget estimated to be \$5.1 million; and
- ◆ Various Road and Bridge projects, current budget of \$80,890,935.

### **IMPACT ON THE OPERATING BUDGET**

An integral part of planning for a capital project is to ensure that funding is available for any additional, on-going operating and maintenance costs that will be incurred once a project is complete. These include: additional staffing, utilities, debt service payments, and Cost Allocation Plan (CAP) charges. The CIP addresses this issue by including anticipated impacts on the County operating budget in each project narrative. The Capital Projects Team is working collaboratively and in partnership with the Budget Team to fully capture and describe the impact of various CIP projects on the County budget. Each narrative in the budget document contains a section entitled “Program Discussion.” This portion of the budget narrative also describes these operating impacts. Improving communication and long range planning strategies between the Final Capital Improvement Plan and the Final Budget will provide a better opportunity to fully address these impacts and aid in future planning.

# WHAT IS A SCHEDULE 9?

<b>Auditor-Controller</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$238	\$100,000	\$0	\$100,000
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,355	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$101,406	\$117,863	\$121,905	\$0	\$121,905
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,061,166	\$2,276,294	\$2,332,154	\$114,000	\$2,446,154
Miscellaneous Revenue	\$133,069	\$106,611	\$110,300	\$0	\$110,300
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,297,996</b>	<b>\$2,501,006</b>	<b>\$2,664,359</b>	<b>\$114,000</b>	<b>\$2,778,359</b>
Salaries and Benefits	\$2,904,357	\$3,259,834	\$3,395,980	\$456,837	\$3,852,817
Services and Supplies	\$74,771	\$84,440	\$135,800	\$0	\$135,800
Other Charges	\$176,132	\$216,029	\$233,175	\$0	\$233,175
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$89,395	\$103,147	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$23,030)	\$120	\$200	\$0	\$200
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,221,625</b>	<b>\$3,663,570</b>	<b>\$3,765,155</b>	<b>\$456,837</b>	<b>\$4,221,992</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$923,629</b>	<b>\$1,162,564</b>	<b>\$1,100,796</b>	<b>\$342,837</b>	<b>\$1,443,633</b>

## REVENUE

## EXPENDITURES

## TOTALS

**Taxes**—Money received from tax revenue.

**Salaries and Benefits**—Salary-related costs associated with County employees.

**GROSS COSTS**—Total expenses before any revenue.

**Licenses, Permits, Franchises**—Money received from regulating some activity.

**Services and Supplies**—Expenditures for the daily operations of the County, such as services, supplies and legal services.

**RETAINED EARNINGS**—The accumulated earnings of an enterprise or internal service fund.

**Fines, Forfeitures, Penalties**—Money received from violations of law or regulation.

**Other Charges**—Charges for services performed by various County service providers for other County departments and for the support and care of others.

**FUND BALANCE**—Revenue not spent in the previous year. Only used in Schedule 9's for Special Revenue and Capital Projects Funds.

**Revenue from use of Assets**—Money received from the use of assets such as rent.

**Fixed Assets**—Land, buildings, vehicles, infrastructure and assets used in operations that have value past one year.

**NET COUNTY COST**—Gross costs minus Total Revenue minus Fund Balance or Retained Earnings equals Net County Cost.

**Intergovernmental Revenue**—Funds received from Federal, State or local government sources such as grants.

**Other Financing Uses**—Transfers between funds.

**Charges for Service**—Fees collected for services provided by the department.

**Equity**—Assets of an entity that remains after deducting liabilities.

**Miscellaneous Revenue**—Money received from various sources such as donations, salvage and legal settlements.

**Intrafund**—A way to record revenue/expenditures from a department with the same fund but different organization codes.

**Other Financing Sources**—Money received from long-term debt or leased capital assets proceeds, and transfers between funds.

**Contingencies**—Funds saved for emergencies.



## A Safe Community

CEO-OES/Fire Warden

CEO-Capital Projects

CEO-County Operations

District Attorney

Grand Jury

Integrated Criminal Justice Information System

Probation

Public Defender

Sheriff



## A Safe Community

Protecting the safety of the residents of Stanislaus County continues to be the top priority of the Board of Supervisors. The impact of gangs and drugs in our community directly contributes to the decline of the physical, economic and social health of the County. Reducing these impacts allows residents to live and participate in our local communities in a safe environment. A community that focuses resources on prevention and intervention should have less need for enforcement. The



The criminal justice system is comprised of a network of County departments focused on a coordinated effort to balance funding and operations between public safety agencies to foster a system-wide approach to protecting the public and streamlining operations between agencies.

Local and regional disaster preparedness is critical to the County's ability to respond to and recover from natural and man-made disasters. Recent events have illustrated communities must have a strong emergency management team and plans to sustain the region during disasters. An incident management team provides the needed coordination and oversight for emergency response. Effective emergency communication and information sharing among agencies is a critical component in disaster preparation.

- ◆ The Office of Emergency Services/Fire Warden is responsible for developing and maintaining plans for responding to local emergencies including natural disasters, Homeland Security, and biological events;
- ◆ The District Attorney's Office primary goal is to seek justice through vigorous prosecution of criminals and victim advocacy;
- ◆ The Probation Department provides intensive supervision to probationers and juvenile offenders who are placed in the community and provides a safe, secure custodial facility for juvenile offenders;
- ◆ The Public Defender's Office provides vigorous and effective legal representation of indigent persons accused of crimes, involved in dependency matters, accused of criminal contempt, or are facing involuntary mental health commitment; and
- ◆ The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its contract cities. The Sheriff's Department also provides housing for incarcerated adults and security for the Courts.

## **FISCAL YEAR 2014-2015 ISSUES**

The 2014-2015 Final Budget recommends \$184,951,584 in appropriations for this priority area. These expenditures are funded by a combination of \$72,344,940 in department revenue, \$110,541,586 in revenue from the General Fund and \$2,065,058 in fund balance.

In 2011, Assembly Bill 109 made fundamental changes to California's correctional system. It realigned custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from state prison sentences to counties. In Fiscal Year 2011-2012, counties received nine months of funding; Stanislaus County's allocation was \$6.6 million. In Fiscal Year 2012-2013 the County received funding of \$12.4 million and \$14.5 for Fiscal Year 2013-2014. The base allocation for Fiscal Year 2014-2015 funding is \$14.4 million, which is included in the Recommended Final Budget.

The Probation Department plans to pursue grant funding opportunities to reduce racial and ethnic disparities in the juvenile justice system. The Department also plans to research and implement an improved detention risk assessment tool for juvenile offenders.

The District Attorney plans to establish actual connectivity with Modesto Police Department after they implement upgrades to software. The Electronic Data Management has been implemented and will be significantly expanded as new scanning stations are brought on line.

The Public Defender – Indigent Defense Fund required an increase in appropriations in the 2013-2014 Fiscal Year Third Quarter Financial Report. The requested level of funding in the 2014-2015 Fiscal Year is consistent with prior year trends and should be sufficient to pay the cost of providing these services for the entire fiscal year. The Department has received an additional \$90,000 in funding as part of the AB 109 Community Corrections Partnership funding allocation.

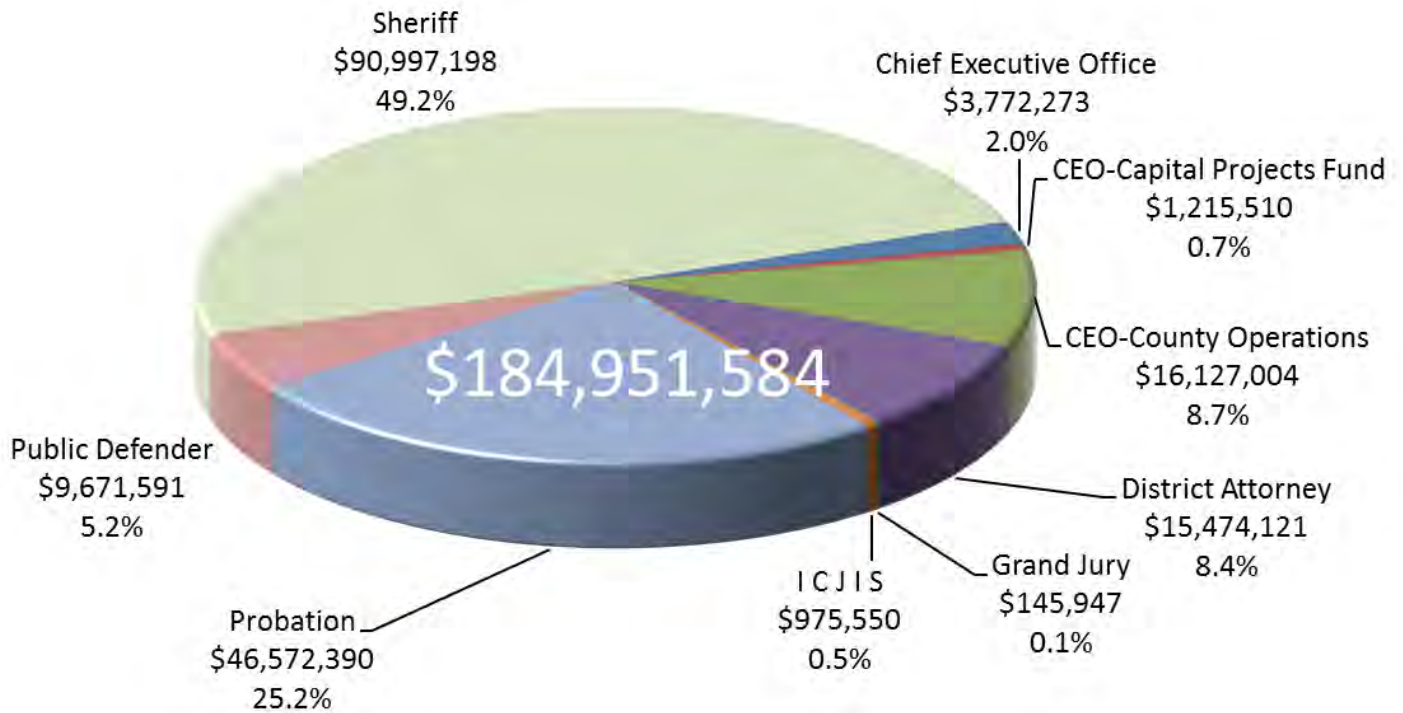
The Sheriff plans on breaking ground on AB900 Phase II inmate facility. The complex, when completed will encompass a Maximum Security Housing and Medical/Mental Health Facility, a Day Reporting Center and an Intake and Release Center. The Sheriff also plans to initiate design phase on SB 1022 project which will be a facility for Re-Entry and Enhanced Alternatives to Custody Center (REACT Center).

The Chief Executive Office – Office of Emergency Services, Probation, Public Defender and Sheriff's Department were able to carry forward 100% net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. These increases are reflected in the 2014-2015 Recommended Final Budget.

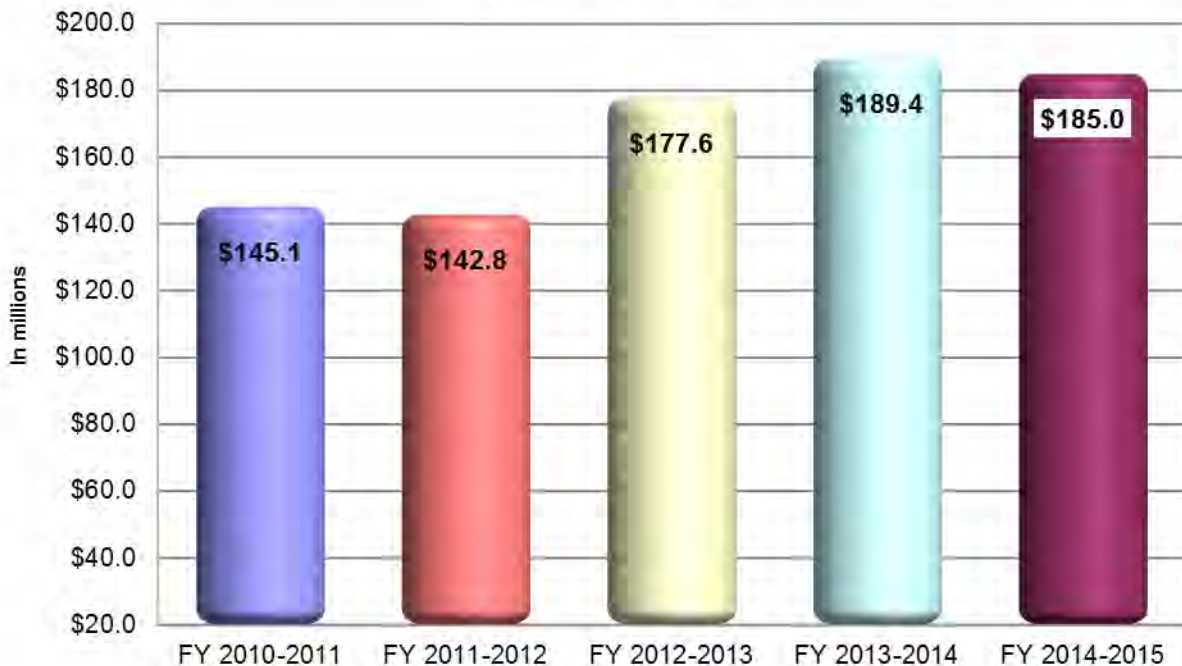


## A Safe Community

### Recommended Appropriations Fiscal Year 2014-2015



### Five Year Comparison of Appropriations Final Budget





# A Safe Community

PAGE				Recommended 2014-2015
<b>CHIEF EXECUTIVE OFFICE</b>				<b>\$3,772,273</b>
	<b>Fund</b>	<b>Org</b>		
89	0100	0015500	Office of Emergency Service/Fire Warden	\$1,863,942
92	1670	0017370	Office of Emergency Services - Homeland Security Grants	\$484,593
94	1725	0017100	County Fire Service Fund	\$1,423,738
<b>CEO-CAPITAL PROJECTS FUND</b>				<b>\$1,215,510</b>
	<b>Fund</b>	<b>Org</b>		
97	2025	0061301	Courthouse Construction Fund	\$385,000
99	2026	0061303	Criminal Justice Facilities Fund	\$830,510
<b>CEO-COUNTY OPERATIONS</b>				<b>\$16,127,004</b>
	<b>Fund</b>	<b>Org</b>		
101	0100	0016120	County Court Funding	\$6,389,662
103	1726	0017200	Department of Justice Drug and Alcohol	\$120,000
105	1777	0017710	DNA Identification Fund Prop 69	\$308,000
107	0100	0017400	Jail Medical Program	\$9,309,342
<b>DISTRICT ATTORNEY</b>				<b>\$15,474,121</b>
	<b>Fund</b>	<b>Org</b>		
112	0100	0023100	Criminal Division	\$13,767,787
117	1761	0023229	Arson Task Force	\$524
119	1712	0023212	Auto Insurance Fraud Prosecution	\$202,639
121	177A	0023310	Consumer Fraud Prosecution Program	\$230,000
123	1771	0023271	Criminal Division Asset Forfeiture	\$1,000
125	1707	0023207	Federal Asset Forfeiture	\$4,600
127	1678	0023209	Office of Traffic Safety Impaired Driver Vertical Prosecution	\$346,868
129	1776	0023276	Real Estate Fraud Prosecution	\$388,115
131	1716	0023216	Rural Crimes Prevention Program	\$0
133	1686	0023208	Unserved/Underserved Victim Advocacy and Outreach	\$111,726
135	1775	0023275	Vertical Prosecution Block Grant	\$0
137	1710	0023220	Victim Compensation and Government Claims	\$63,853
139	1714	0023214	Victim Services Program	\$357,009
<b>GRAND JURY</b>				<b>\$145,947</b>
	<b>Fund</b>	<b>Org</b>		
141	0100	0052100	Grand Jury	\$145,947



# A Safe Community

**Recommended  
2014-2015**

**PAGE**

<b>INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM</b>				<b>\$975,550</b>
<b>Fund</b>	<b>Org</b>			
144	5141	0016161	Integrated Criminal Justice Information System	\$975,550
<b>PROBATION</b>				<b>\$46,572,390</b>
<b>Fund</b>	<b>Org</b>			
149	0100	0026050	Administration	\$2,628,973
151	0100	0026060	Community Corrections Partnership	\$4,168,189
153	1688	0026431	Corrections Performance Incentive Fund	\$501,398
155	0100	0026100	Field Services	\$10,193,110
157	0100	0026200	Institutional Services	\$6,293,942
159	1764	0026365	Juvenile Accountability Block Grant	\$23,241
161	0100	0026070	Juvenile Commitment Facility	\$3,547,485
163	1798	0026395	Juvenile Justice Crime Prevention Act	\$1,710,300
165	1679	0026481	Local Community Corrections	\$16,223,569
167	1765	0026420	Ward Welfare Fund	\$40,000
169	1698	0026406	Youthful Offender Block Grant	\$1,242,183
<b>PUBLIC DEFENDER</b>				<b>\$9,671,591</b>
<b>Fund</b>	<b>Org</b>			
173	0100	0027000	Public Defender	\$5,897,451
175	0100	0027500	Indigent Defense	\$3,774,140
<b>SHERIFF</b>				<b>\$90,997,198</b>
<b>Fund</b>	<b>Org</b>			
180	0100	0028100	Administration	\$5,288,326
182	1703	0028600	CAL ID Program	\$684,333
184	1780	0028889	CAL-MMET Program	\$770,563
186	1768	0028840	Civil Process Fee	\$276,967
188	0100	0028239	Contract Cities	\$10,561,840
191	176C	0028370	Court Security	\$5,118,142
194	1743	0028869	Dedicated Funds	\$0
196	0100	0028300	Detention	\$37,762,938
199	1769	0028870	Driver Training Program	\$194,272
201	4081	0028509	Jail Commissary/Inmate Welfare	\$1,711,793
203	1799	0028610	Justice Assistance Grant	\$131,013
205	0100	0028200	Operations	\$28,037,098
208	1715	0028825	Vehicle Theft Unit	\$459,913
<b>TOTAL</b>				<b>\$184,951,584</b>





**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN**  
**Stan Risen, Director of Emergency Services**  
**Dale Skiles, Fire Warden/ Assistant Director of Emergency Services**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$3,772,273
Total Revenue	\$2,005,003
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$1,767,270</b>
Total Recommended Staffing	11
% Funded by Local Discretionary Funds	46.8%

**MISSION STATEMENT**

The Office of Emergency Services / Office of the Fire Warden is a division of the Chief Executive Office. The Assistant Director of Emergency Services leads the division. The core functions of the division include: coordination and direction of emergency preparedness, response and recovery for the Operational Area; coordination and deployment of the fire mutual aid resources; liaison with county fire agencies; and administration of the Fire Prevention Bureau.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Office of Emergency Services/Office of the Fire Warden include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ As a result of the dissolution of the Modesto Regional Fire Authority (July, 2014), staff developed transition plans for the reinstatement of county and fire service fund functions within the Stanislaus County budget and framework.</li> <li>◆ Management of the Homeland Security Grant Program. This program continues to augment the capabilities for first responders throughout Stanislaus County by providing equipment, training, exercises and planning.</li> <li>◆ Ensured that both the primary and alternate Emergency Operations Centers were maintained at operational level.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Continue the integration of emergency management, fire warden and fire service fund functions within the County organization.</li> <li>◆ Establish and carry out performance objectives for the division.</li> <li>◆ Provide enhanced support to local fire agencies through better communications, fire prevention and fire investigations, finance and administration.</li> <li>◆ Provide emergency management coordination for the Stanislaus Operational Area including the development of the Stanislaus County Emergency Operations Plan and updating the Multi-Jurisdictional Hazard Mitigation Plan.</li> </ul>

**BUDGETS WITHIN THE CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN INCLUDE:**

- ◆ Office of Emergency Services/Fire Warden
- ◆ Office of Emergency Services Homeland Security Grants
- ◆ County Fire Service Fund

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**



**CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN**

Budget Unit 0100 0015500  
General Fund

**SERVICES PROVIDED**

The Stanislaus County Chief Executive Officer (CEO) is the Director of the Office of Emergency Services (OES). The Assistant Director of OES provides the day-to-day guidance and oversight of the County's emergency services function and is the Stanislaus County Fire Warden.

As the Operational Area Coordinator for Stanislaus County, the Office of Emergency Services is responsible for fulfilling the local government/operational area State mandates identified in the California Code of Regulations establishing the Standardized Emergency Management System (SEMS). These responsibilities include maintaining a functional Emergency Operations Center (EOC) for the Operational Area, coordination of emergency activities that exceed the day-to-day level, and coordinating mutual aid requests and communication between local government and the State. Local government is required to meet and/or exceed State mandates to be eligible for State funding of response related personnel costs during a disaster. OES ensures County compliance with Homeland Security Presidential Directives (HSPD) 5 and 8, including the National Incident Management System (NIMS). These directives are linked to preparedness funding, disaster management and recovery funding after a disaster.

The Fire Warden acts as the Fire and Rescue Operational Area Coordinator (OAC) for Stanislaus County. As the Fire and Rescue OAC, the Fire Warden is responsible for the planning, coordination, maintaining and deployment of fire mutual aid resources within the Stanislaus Operational Area and for the State OES fire and rescue resources located in Stanislaus County. The OAC is responsible for maintaining several local, state and federal databases that validate certifications, maintains an inventory of personnel and apparatus, provides training, and coordinates statewide deployment of local fire resources. The Fire Warden is the liaison between local fire agencies and County divisions; staff provides assistance to fire districts with financial issues including development impacts, revenue projections, budget analysis, fees and assessments, and represents County fire agencies on various local and State committees and workgroups.



<b>Chief Executive Office - OES/Fire Warden</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$244,812	\$231,712	\$235,852	\$0	\$235,852
Charges for Service	\$133,772	\$173,480	\$40,658	\$0	\$40,658
Miscellaneous Revenue	\$35,415	\$6,184	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$413,999</b>	<b>\$411,376</b>	<b>\$276,510</b>	<b>\$0</b>	<b>\$276,510</b>
Salaries and Benefits	\$619,661	\$387,724	\$639,881	\$0	\$639,881
Services and Supplies	\$763,365	\$869,681	\$708,361	\$239,062	\$947,423
Other Charges	\$294,943	\$233,979	\$276,078	\$0	\$276,078
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$24,944	\$9,567	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$41	\$583	\$560	\$0	\$560
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,702,954</b>	<b>\$1,501,534</b>	<b>\$1,624,880</b>	<b>\$239,062</b>	<b>\$1,863,942</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$1,288,955</b>	<b>\$1,090,158</b>	<b>\$1,348,370</b>	<b>\$239,062</b>	<b>\$1,587,432</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the division can maintain and perform the Office of Emergency Services/Fire Warden functions.

On January 11, 2011, the Board of Supervisors authorized the County to enter into a Joint Powers Agency (JPA) Agreement with the City of Modesto and the Salida Fire Protection District to create the Modesto Regional Fire Authority (MRFA). The intent of the JPA was to create shared governance for all participating agencies where joint operations, governance and management is for the mutual benefit of each agency and their respective residents and to provide efficiencies and economies of scale through cooperation.

After several years of functioning as a JPA the partner agencies realized the JPA model had structural constraints that limited the ability of the formal JPA approach to further promote regional model success. The challenges included governance, transfer of assets, financial/fiscal accountability, loss of control, identify and authority and difficulty in distinguishing various agencies' level of services.

As a result of the structural constraints, on June 10, 2014 the Board of Supervises approved to support the dissolution of the Modesto Regional Fire Authority (MRFA) Joint Powers Agreement. Concurrently, the dissolution was supported by the City of Modesto, Salida Fire Protection District Board and the Modesto Regional Fire Authority itself. The dissolution of MRFA was effective at midnight on June 30, 2014.

As part of the June 10, 2014 agenda item, the Board of Supervisors approved an interim 2014-2015 operating budget for the Office of Emergency Services (OES) / Fire Warden and County Fire Service Fund. The total recommended budget for OES / Fire Warden was \$1,594,880 with the net county cost identified as \$1,318,370.

It will be important for the success of the Division to continue to carefully monitor actual costs and the efficacy of operations. During the transition unanticipated one-time costs will arise, perhaps including costs associated with division vehicles, information technology, and other operating requirements.

Every effort has been made to identify the essential staff needed to perform the duties of these functions, and it will be likewise essential to continue to monitor the roles and scope of staffing to ensure that operational requirements with respect to the recommended service levels can be met in the most efficient and appropriate manner.

When the OES/Fire Warden budget was being developed, the cost for providing weed abatement services was inadvertently omitted from the proposed budget structure; however, the revenue generated by these services was included. A base adjustment has been made to include \$30,000 to support the provision of weed abatement services.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Office of Emergency Services/Fire Warden is requesting an increase in appropriations of \$239,062 to reflect the carry forward of net county cost savings earned in prior fiscal years. It is anticipated that a portion of the savings will be used for approved salaries and benefits costs in the current year and in future years.

### **STAFFING IMPACTS**

Total current authorized positions— 6

As part of the June 10, 2014 agenda item, the Board of Supervisors approved position allocations to reestablish the OES/Fire Warden. At that time, several positions were identified to be reviewed as part of a later phase of implementation. OES/Fire Warden anticipates the need to re-examine allocated positions and work load within the current fiscal year.

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,863,942 be approved for the CEO – Office of Emergency Services/Fire Warden. This budget is funded from \$276,510 in estimated department revenue, a \$1,348,370 contribution from the General Fund and \$239,062 in net county cost savings earned in prior fiscal years.

General Fund Departments received a Fiscal Year 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board of Supervisors have also been included in this General Fund allocation level which is reflected as net county cost on the summary budget schedule.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**CEO—OFFICE OF EMERGENCY SERVICES HOMELAND SECURITY GRANTS**

Budget Unit 1670 0017370  
 Special Revenue Fund

**SERVICES PROVIDED**

The State Homeland Security Grant Program is part of a series of reimbursement grants from the Division of Homeland Security and administered by the State of California. Funding for the grants is provided after expenses have been incurred and are reimbursed by the State. The Stanislaus Operational Area has successfully applied for and received funds since 2003. The funding is for equipment, training, exercise, planning and administration to enhance the ability of the local jurisdiction to prevent, deter, respond to, and recover from threats and incidents of terrorism.

**FUND/CASH BALANCE**

As of July 1, 2014 this fund has a negative fund balance of \$24,219 compared with the negative balance of \$73,366 as of July 1, 2013, as a result of the timing of State reimbursements for Homeland Security Grant expenditures. As of July 1, 2014, the negative cash balance is \$796,272, compared with a negative cash balance of \$757,275 as of July 1, 2013. Cash varies from fund balance as a result of accounts receivables for expenses paid during the previous fiscal year.

<b>Chief Executive Office - OES Homeland Security Grants</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$814,073	\$1,275,822	\$484,593	\$0	\$484,593
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$814,073</b>	<b>\$1,275,822</b>	<b>\$484,593</b>	<b>\$0</b>	<b>\$484,593</b>
Salaries and Benefits	\$135,971	\$137,216	\$64,742	\$0	\$64,742
Services and Supplies	\$501,253	\$395,306	\$357,351	\$0	\$357,351
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets					
Equipment	\$127,551	\$637,314	\$62,500	\$0	\$62,500
Other Financing Uses	\$64,483	\$73,028	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$829,258</b>	<b>\$1,242,864</b>	<b>\$484,593</b>	<b>\$0</b>	<b>\$484,593</b>
Fund Balance	\$15,185	(\$32,958)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

Stanislaus County receives funding through the Homeland Security Grant Program. There is currently one active grant, the Fiscal Year 2013 Homeland Security Grant which was accepted by the Board of Supervisors on December 17, 2013. The performance period for the three grants that were identified in the 2013-2014 ended prior to June 30, 2014.

The total funding for the Fiscal Year 2013 grant is \$536,649. During the 2013-2014 fiscal year expenditures totaling \$52,056 were made leaving approximately \$484,593 to move into the current fiscal years. The carryover balance is approximated as all June expenditures and accruals have not been accounted for at the time of final budget submittal. The Auditor's office will carry over the actual amounts for year end. The Homeland Security Grants have an eighteen month performance cycle resulting in the grant cycle crossing multiple fiscal years.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$484,593 be approved for the CEO – Office of Emergency Services Homeland Security Grants, funded from \$484,593 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2014-2015**

**CRIMINAL JUSTICE/PUBLIC PROTECTION  
Fire Protection**



**CHIEF EXECUTIVE OFFICE—COUNTY FIRE SERVICE FUND**

Budget Unit 1725 0017100  
Special Revenue Fund

**SERVICES PROVIDED**

Revenue from the Less-Than-Countywide Fire Tax, also referred to as the County Fire Service Fund, is collected throughout the County (except in the Cities of Modesto and Turlock) and is used to provide support services to fire agencies in the unincorporated areas and other cities in Stanislaus County. The funding is intended to ensure the provision of critical fire support services that otherwise could not be provided and support the coordinated delivery of those recommended regional fire services.

In 2005 the Stanislaus County Fire Authority, a joint powers agreement (JPA) comprised of all agencies providing fire protection services within Stanislaus County, was formed to facilitate cooperation among the Fire Agencies and the County related to the allocation and use of the less than countywide fire tax. The Board of Supervisors recognized these efforts and is a member of the joint powers agreement, directing the Fire Warden's office to serve as the administrating agency of the JPA.

The Fire Authority develops an annual business plan to define service levels and performance expectations for the use of these revenues. The business plan is then approved by the Fire Authority for consideration by the Board of Supervisors each year. Finance and administrative support services are provided to the member agencies through this fund by the Fire Warden's Office. Additionally, countywide fire prevention and communication services are managed and coordinated through the Fire Warden's Office. Fire Investigation services are provided under contract by the City of Modesto Fire Department. An additional program was added this year to fund the county fire agencies portion of the Regional Fire Training Center agreement, allowing those agencies to take full advantage of regional training opportunities. Funding at the requested level will allow these services to be provided on a regional basis to all the fire agencies in the County as defined in the Fire Authority business plan. These recommended services that continue to be provided through this program will support the Board's priority of a safe community, the efficient delivery of public services, and effective partnerships.

**FUND/CASH BALANCE**

As of July 1, 2014, this budget has a positive fund balance of \$803,471 compared to the July 1, 2013 fund balance of \$759,920 and is consistent with the operating result. Cash is tracking similar to fund balance.

<b>Chief Executive Office - County Fire Service Fund</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$1,267,315	\$1,087,435	\$1,078,500	\$0	\$1,078,500
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,593	\$14,805	\$15,400	\$0	\$15,400
Charges for Service	\$157,886	\$201,000	\$150,000	\$0	\$150,000
Miscellaneous Revenue	\$6,568	\$1,153	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,447,362</b>	<b>\$1,304,393</b>	<b>\$1,243,900</b>	<b>\$0</b>	<b>\$1,243,900</b>
Salaries and Benefits	\$158,301	\$27,609	\$772,481	\$0	\$772,481
Services and Supplies	\$1,578,668	\$1,138,803	\$504,635	\$0	\$504,635
Other Charges	\$183,125	\$717,404	\$146,622	\$0	\$146,622
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$8,940	(\$670)	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,929,034</b>	<b>\$1,883,146</b>	<b>\$1,423,738</b>	<b>\$0</b>	<b>\$1,423,738</b>
Fund Balance	(\$140,632)	(\$43,551)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$622,304</b>	<b>\$622,304</b>	<b>\$179,838</b>	<b>\$0</b>	<b>\$179,838</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Division can maintain priorities identified in the Stanislaus County Fire Authority Business Plan. On July 1, 2014, the Board of Supervisors adopted the Stanislaus County Fire Authority Business Plan and authorized the County Fire Warden to implement the plan priorities. The Business Plan focuses on services that will support the fire agencies who participate in the Stanislaus County Less Than Countywide Fire Tax program. The specific plans address regional fire prevention, fire investigation, administration/finance, technology/communications, and training.

As part of the transition of this function from Modesto Regional Fire Authority to the OES/Fire Warden, staff anticipates potential startup costs that have not yet been realized. The permanent location of Fire Prevention Bureau staff has not yet been identified. Potential costs associated with relocation, rent and equipment should be identified by first quarter or mid-year. If allocations within the current budget are not sufficient, OES/Fire Warden may need to request one time funding to cover the expenses.

Also associated with the restoration of services back to the County, the Fire Warden’s office will be closely monitoring the recommended level and delivery of fire prevention services to support the “one-stop-shop” customer service concept and the recently noted increase in construction projects countywide. As fire prevention activities increase -- which include but are not limited to -- plan reviews, system reviews and inspections, available fire prevention resources will become less available to support customer-contractor interaction. As the Fire Warden’s office monitors the changing environment of fire prevention services, the divisions anticipates a need to return with additional staff allocation requests in a future budget process.

**STAFFING IMPACTS**

Total current authorized positions— 5

On June 10, 2014, the Board of Supervisors approved staffing allocations to reestablish staffing to carry out the recommended service levels functions covered by the Fire Service Fund. At that time, several positions were identified for consideration as a possible second phase of implementation. The Fire

Warden's office will continue to carefully evaluate past and present recommended service levels and the level of staffing required to efficiently achieve those levels.

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,423,738 be approved for the CEO – County Fire Service Fund. This budget is funded from \$1,243,900 in estimated department revenue and a \$179,838 contribution from the General Fund, a savings of \$442,466 from the 2013-2014 Final Budget.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHIEF EXECUTIVE OFFICE—COURTHOUSE CONSTRUCTION FUND**

Budget Unit 2025 0061301  
 Capital Projects Fund

**SERVICES PROVIDED**

This budget in the Capital Projects Fund provides for the revenue that is used for lease costs for the civil courtrooms located on the 4<sup>th</sup> and 6<sup>th</sup> floors of the privately owned building at 801 Tenth Street. This budget does not receive local discretionary General Fund revenue. It is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. A change in the law as of January 1, 2004 requires use of these funds be approved by the Administrative Office of the Courts. Approval from the State was granted on May 19, 2009 to use these funds for the lease costs for the 4<sup>th</sup> and 6<sup>th</sup> floors of the building located at 801 Tenth Street.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$3,749,856 compared to the July 1, 2013, positive fund balance of \$3,499,644. The increase is largely due to Court penalty assessment revenue for fines exceeding total expense as well as an increase in interest earnings. Cash is tracking similar to fund balance.

<b>Chief Executive Office - Courthouse Construction Fund</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$557,791	\$545,447	\$485,000	\$0	\$485,000
Revenue from use of Assets	\$23,512	\$42,545	\$37,000	\$0	\$37,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$581,303</b>	<b>\$587,992</b>	<b>\$522,000</b>	<b>\$0</b>	<b>\$522,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$339,428	\$337,780	\$385,000	\$0	\$385,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$339,428</b>	<b>\$337,780</b>	<b>\$385,000</b>	<b>\$0</b>	<b>\$385,000</b>
<b>Fund Balance</b>	<b>(\$241,875)</b>	<b>(\$250,212)</b>	<b>(\$137,000)</b>	<b>\$0</b>	<b>(\$137,000)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## **PROGRAM DISCUSSION**

At the requested level of funding, the lease costs for civil court space located on the 4<sup>th</sup> and 6<sup>th</sup> Floors at 801 Tenth Street are provided to accommodate the new judgeships authorized under AB 159. The Board of Supervisors approved the Memorandum of Understanding for the payment of lease and tenant improvement costs for this space on May 19, 2009. These leases obligate the use of \$5,302,260 of Courthouse Construction Funds through Fiscal Year 2018-2019. The annual lease cost of \$385,000 is the only cost anticipated for Fiscal Year 2014-2015 and will be fully covered by the anticipated revenue.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$385,000 be approved for the Chief Executive Office – Courthouse Construction Fund. This budget is funded from \$522,000 in estimated penalty assessment revenue and interest earnings, resulting in an anticipated positive contribution to fund balance of \$137,000 at year-end.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHIEF EXECUTIVE OFFICE—CRIMINAL JUSTICE FACILITIES FUND**

Budget Unit 2026 0061303  
 Capital Projects Fund

**SERVICES PROVIDED**

This budget funds a portion of the cost of Law Library rent and a portion of the 12<sup>th</sup> Street Parking Garage debt service payment. It is funded from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. These funds can also be used to refurbish and replace criminal justice related facilities as the needs arise and to develop and improve electronic information.

**CASH/FUND BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$1,736,704 compared to the July 1, 2013, positive fund balance of \$1,894,738. The is due to an additional contribution for the 12<sup>th</sup> Street Parking Garage debt service payment, which is only partially offset by penalty assessment revenue for fines imposed by the Superior Court. Cash is tracking similar to fund balance.

<b>Chief Executive Office - Criminal Justice Facilities Fund</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$673,283	\$653,394	\$600,000	\$0	\$600,000
Revenue from use of Assets	\$12,845	\$20,792	\$15,000	\$0	\$15,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$686,128</b>	<b>\$674,186</b>	<b>\$615,000</b>	<b>\$0</b>	<b>\$615,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$66,060	\$0	\$0	\$0	\$0
Other Charges	\$39,468	\$32,220	\$30,510	\$0	\$30,510
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,350,000	\$800,000	\$800,000	\$0	\$800,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,455,528</b>	<b>\$832,220</b>	<b>\$830,510</b>	<b>\$0</b>	<b>\$830,510</b>
<b>Fund Balance</b>	<b>\$769,400</b>	<b>\$158,034</b>	<b>\$215,510</b>	<b>\$0</b>	<b>\$215,510</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain its obligation to contribute to lease payments. The contribution of \$30,510 to the Law Library rent represents approximately 36% of the

total rent costs and reflects the proportional amount of overall library costs that are related to criminal cases. Also funded from this budget is a portion of the 12<sup>th</sup> Street Office and Parking Garage debt service payment, amounting to \$800,000 annually. This debt which originally was financed with the 2004 Series B Certificates of Participation was refinanced in July 2013 through an internal borrowing from the County Treasury Pool. As a result of the refinance the debt service contribution from this budget increased from \$350,000 to \$800,000 annually.

No longer funded from this budget is the contribution to the to the lease payments for Probation's Day Reporting Center. The Day Reporting Center moved to a different facility in April 2013 and no longer requires funding from this budget for lease payments.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$830,510 be approved for the Chief Executive Office – Criminal Justice Facilities Fund. This budget is funded from \$615,000 in estimated penalty assessment revenue and interest earnings and a departmental fund balance contribution of \$215,510.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHIEF EXECUTIVE OFFICE—COUNTY COURT FUNDING**

Budget Unit 0100 0016120  
 General Fund

**SERVICES PROVIDED**

The Lockyer-Isenberg Trial Court Funding Act (AB 233), as amended in Section 77200 of the Government Code, legislated the financial separation between the Superior Court and county governments. As a result, the State bears sole responsibility for the funding of court operations incurred by the local trial court. The Code also requires that counties provide an annual payment to the State to maintain the level of service provided prior to the separation (also known as Maintenance of Effort obligation). Counties are still responsible for the collection of Court fines and fees, but must return to the State one half of the revenue received that is in excess of the revenue portion of the maintenance of effort obligation. As of Fiscal Year 2008-2009, ownership of and responsibility for the operation and maintenance of all court facilities was transferred to the State. In lieu of funding the building maintenance and utility costs, the County is required to make an annual County Facilities Payment (CFP) to the State for each of the facilities.

<b>Chief Executive Office - County Court Funding</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$5	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,898,874	\$2,936,042	\$2,964,000	\$0	\$2,964,000
Revenue from use of Assets	\$121,096	\$171,292	\$155,000	\$0	\$155,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$374,423	\$353,143	\$356,200	\$0	\$356,200
Miscellaneous Revenue	\$113,086	\$114,317	\$115,500	\$0	\$115,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,507,479</b>	<b>\$3,574,799</b>	<b>\$3,590,700</b>	<b>\$0</b>	<b>\$3,590,700</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$124,838	\$118,561	\$140,000	\$0	\$140,000
Other Charges	\$5,711,830	\$5,688,530	\$5,833,298	\$0	\$5,833,298
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$424,861	\$368,850	\$416,364	\$0	\$416,364
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,261,529</b>	<b>\$6,175,941</b>	<b>\$6,389,662</b>	<b>\$0</b>	<b>\$6,389,662</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$2,754,050</b>	<b>\$2,601,142</b>	<b>\$2,798,962</b>	<b>\$0</b>	<b>\$2,798,962</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the County's legally mandated obligation to fund its court-related obligations will be met. Included in the recommended appropriations of almost \$6.4 million is the annual base maintenance of effort (MOE) obligation for Stanislaus County as prescribed by Section 77201.3 of the Government Code, in the amount of \$4.6 million. The MOE appropriation for \$4.6 million includes a base operations portion of \$3.5 million and a Fines and Forfeitures portion in the amount of \$1.1 million. Additionally, included in the appropriations is \$510,000 in estimated fines and

forfeitures revenue that must be returned to the State which is projected to be over and above the revenue maintenance of effort obligation. The annual CFP of approximately \$701,000 to cover the operations and maintenance of the court facilities and \$416,364 in costs associated with the collection of fine and fee payments are the other major budgeted expenditures. The County maintains an equity interest in the Modesto Main Courthouse and is responsible for the utility and maintenance costs in this area as well as minor maintenance costs for court space at the Juvenile Hall facility and Hall of Records at 1100 I Street.

The costs in this budget are primarily funded by court fines and fees revenue and lease revenue received from the State Administrative Office of the Courts and the Probation Department. The lease revenue covers courtroom space for Juvenile Hall, space occupied by the Courts at the Hall of Records and space rented to the Probation Department for their Interim Day Reporting Center at 801 11th Street. In addition, a contribution of approximately \$2,798,962 from the County's General Fund is required.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,389,662 be approved for the Chief Executive Office – County Court Funding. This budget is funded by \$3,590,700 in estimated department revenue collected from court fines and fees and lease revenue and a \$2,798,962 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**CHIEF EXECUTIVE OFFICE—DEPARTMENT OF JUSTICE DRUG AND ALCOHOL**

Budget Unit 1726 0017200  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget provides required resources for analysis of blood, breath and urine samples in order to conduct drug and alcohol testing for Stanislaus County law enforcement. This is needed to ensure the ultimate prosecution of offenders. This fund was established in 1993, and revenue in this fund is received from Controlled Substance fines.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$116,157 compared to the July 1, 2013, positive balance of \$117,689. The change in fund balance is largely due to decline in fines revenue. Cash is tracking similar to fund balance.

<b>Chief Executive Office - DOJ Drug &amp; Alcohol</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$42,483	\$36,505	\$36,000	\$0	\$36,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$42,483</b>	<b>\$36,505</b>	<b>\$36,000</b>	<b>\$0</b>	<b>\$36,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$116,515	\$93,575	\$120,000	\$0	\$120,000
Other Charges	(\$3)	\$5	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$116,512</b>	<b>\$93,580</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$120,000</b>
<b>Fund Balance</b>	<b>\$18,486</b>	<b>\$1,532</b>	<b>\$28,457</b>	<b>\$0</b>	<b>\$28,457</b>
<b>Net County Cost</b>	<b>\$55,543</b>	<b>\$55,543</b>	<b>\$55,543</b>	<b>\$0</b>	<b>\$55,543</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain funding for drug and alcohol tests by law enforcement agencies in Stanislaus County. For Fiscal Year 2013-2014 Court revenue from fines declined by about \$6,000 when compared to prior year. For Fiscal Year 2014-2015 this revenue is estimated to be about the same as Fiscal Year 2013-2014 actual, and is therefore budgeted as \$36,000.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$120,000 be approved for the Chief Executive Office – Department of Justice Drug and Alcohol. This budget is funded by \$36,000 in estimated department revenue, \$28,457 in departmental fund balance, and a \$55,543 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**CHIEF EXECUTIVE OFFICE—DNA IDENTIFICATION FUND PROP 69**

Budget Unit 1777 0017710  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget provides required resources for DNA analysis in order to conduct DNA identification testing for Stanislaus County law enforcement. Government Code section 76104.6 became effective November 3, 2004. It directs California Courts to levy a \$1 penalty for every \$10 or fraction thereof upon every fine, penalty and forfeiture levied on criminal offenses including traffic offenses, but excluding parking offenses, to implement the DNA Identification Fund.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive balance of \$480,276 compared to the July 1, 2013, positive fund balance of \$615,333. The decrease is due to the use of Fund balance in Fiscal Year 2013-2014. Cash is tracking similar to fund balance.

<b>Chief Executive Office - DNA Identification Fund Prop 69</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$164,005	\$165,754	\$130,000	\$0	\$130,000
Revenue from use of Assets	\$2,610	\$5,177	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$166,615</b>	<b>\$170,931</b>	<b>\$130,000</b>	<b>\$0</b>	<b>\$130,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$308,000	\$308,000	\$308,000	\$0	\$308,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$308,000</b>	<b>\$308,000</b>	<b>\$308,000</b>	<b>\$0</b>	<b>\$308,000</b>
Fund Balance	\$141,385	\$137,069	\$178,000	\$0	\$178,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain funding of DNA identification tests by law enforcement agencies in Stanislaus County. In Fiscal Year 2014-2015, the Sheriff's Department is requesting \$108,000 and the Probation Department is requesting \$200,000, consistent with the budget in the prior fiscal year. These funds are used to reimburse law enforcement to collect DNA specimens. Funds received and expended are reported to the State annually.



**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$308,000 be approved for the Chief Executive Office – DNA Identification Fund Prop 69. This budget is funded from \$130,000 in estimated department revenue and \$178,000 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Hospital Care**

**CHIEF EXECUTIVE OFFICE—JAIL MEDICAL PROGRAM**

Budget Unit 0100 0017400  
 General Fund

**SERVICES PROVIDED**

The Jail Medical budget provides for medical, dental and mental health services to adult and juvenile detention populations. The contract for these services is between the County and California Forensic Medical Group (CFMG). The base contract funds the health care delivery system for 1,450 inmates and detainees housed at the Men’s Jail, Public Safety Center, Honor Farm and Juvenile Hall. The five-year contract with CFMG was approved by the Board of Supervisors on January 15, 2013. Included in the contract is the option to extend for two additional one year periods.

<b>Chief Executive Office - Jail Medical</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$180,000	\$500,000	\$500,000	\$0	\$500,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$180,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$500,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$8,195,000	\$8,830,035	\$9,309,292	\$0	\$9,309,292
Other Charges	\$60	\$26	\$50	\$0	\$50
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$8,195,060</b>	<b>\$8,830,061</b>	<b>\$9,309,342</b>	<b>\$0</b>	<b>\$9,309,342</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$8,015,060</b>	<b>\$8,330,061</b>	<b>\$8,809,342</b>	<b>\$0</b>	<b>\$8,809,342</b>

**PROGRAM DISCUSSION**

At the requested level of funding, medical, dental, vision, mental health services, and all medications will be provided for all inmates and detainees in the custodial facilities. Under the current contract between the County and California Forensic Medical Group, the base contract for Fiscal Year 2014-2015 is \$9.3 million, which includes a 3.5 percent increase effective March 1, 2015.

As the effects of Assembly Bill 109 realignment are realized, it has become apparent that the inmate population is changing due to the increase in the average stay of detainees. To respond to this change, in Fiscal Year 2014-2015, \$500,000 for additional services and staffing to augment existing services provided by the jail medical provider has been requested in Phase 4 of the Community Corrections Partnership Plan (CCP). This requested designation in the CCP budget is at the same level as in

Phase 3 and has been added to the estimated revenue in the Jail Medical Program budget to reduce the impact on the County's General Fund.

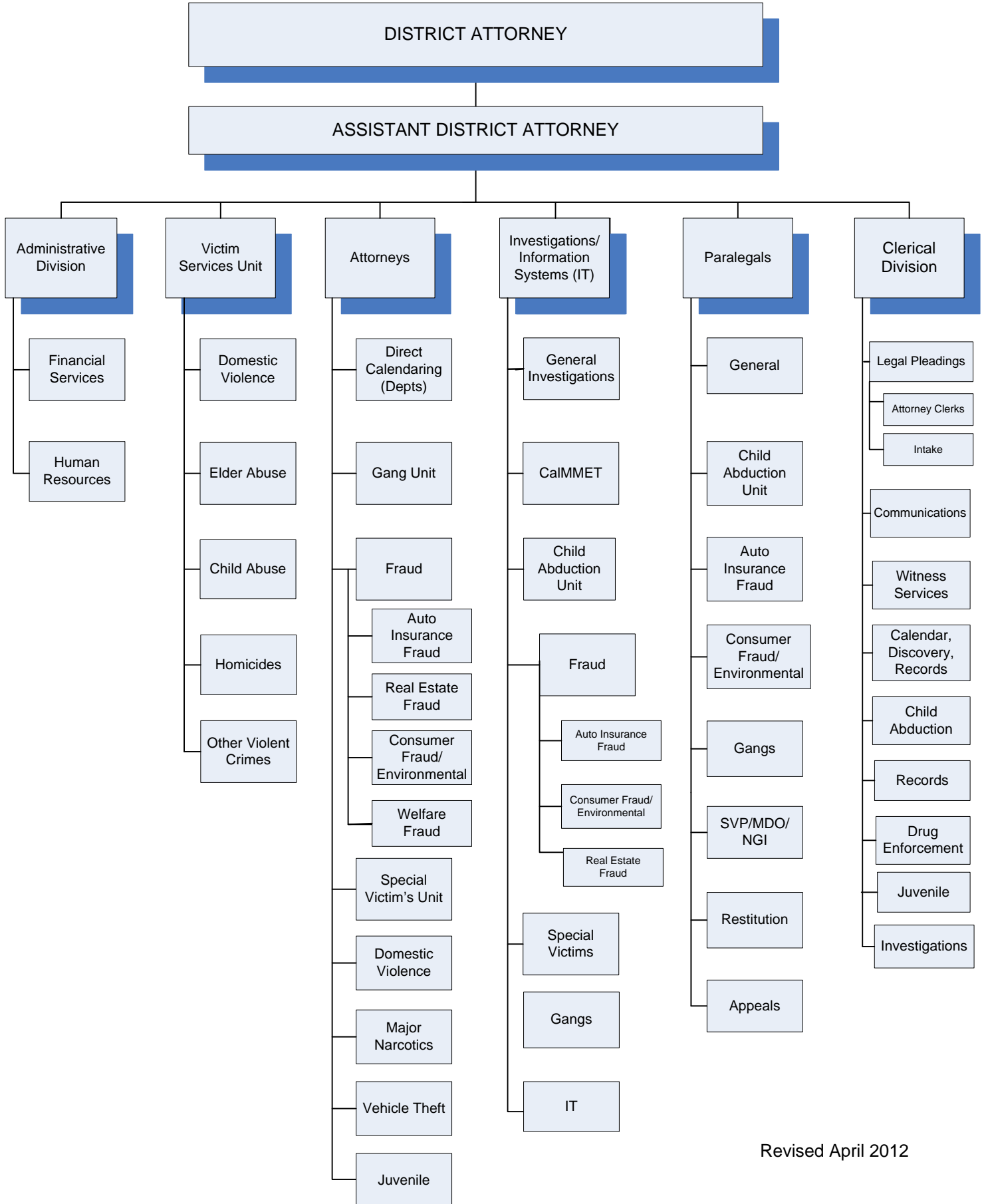
**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$9,309,342 be approved for Chief Executive Office – Jail Medical Program. This budget is funded from \$500,000 in estimated revenue and a \$8,809,342 contribution from the General Fund.

# STANISLAUS COUNTY DISTRICT ATTORNEY



Revised April 2012

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**



**DISTRICT ATTORNEY**  
**Birgit Fladager, District Attorney**

**BUDGET AT A GLANCE**

Gross Costs	\$15,474,121
Total Revenue	\$2,529,103
Fund Balance/Retained Earnings	\$236,124
<b>Net County Cost</b>	<b>\$12,708,894</b>
Total Recommended Staffing	128
% Funded by Local Discretionary Funds	82.1%

**MISSION STATEMENT**

The employees of the Stanislaus County District Attorney, in partnership with the Community we serve, are dedicated to the pursuit of truth, justice, protection of the innocent and the prevention of crime through the vigorous and professional prosecution of those who violate the law.

**ACCOMPLISHMENTS AND OBJECTIVES**

The overarching duty of the District Attorney is to effectively represent the People of the State of California – both in criminal and quasi-criminal cases – to hold criminal offenders accountable and to provide support and assistance to crime victims. While resources may diminish, the number of crime victims will not. California voters recognized the importance of protecting crime victims by passing Proposition 9, the “Victims’ Bill of Rights Act of 2008: Marsy’s Law.” The duties and obligations to crime victims remain paramount. Coordination with, and participation in, task forces remains an effective mechanism for the Department to investigate and prosecute major criminal activity. In addition, efficient and proactive use of technology has been identified as a major tool that allows the Department to achieve its goals.

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the District Attorney include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Received approval from the Department of Justice for electronic connectivity with Modesto Police Department which required remapping of the Department’s entire IT system.</li> <li>◆ Servers replaced and virtualized; completed migration to Office 365 and cloud storage, one of the only District Attorney’s Offices in the State to have done so.</li> <li>◆ Critical partner in the securing of federal racketeering indictments against 9 high-level Norteno gang members.</li> <li>◆ Continued use of criminal grand jury to expedite major cases and reduce indigent defense costs.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Establish actual connectivity with Modesto Police Department (MPD) after MPD implements upgrades to software.</li> <li>◆ Interface with Superior Court to allow population of Integrated Criminal Justice Information System (ICJIS) database with information from court minute orders.</li> <li>◆ Electronic Data Management has been implemented and will be significantly expanded as new scanning stations are brought on line.</li> </ul>

**BUDGETS WITHIN THE DISTRICT ATTORNEY'S OFFICE INCLUDE:**

- ◆ Criminal Division
- ◆ Arson Task Force
- ◆ Auto Insurance Fraud Prosecution
- ◆ Consumer Fraud Prosecution Program
- ◆ Criminal Division Asset Forfeiture
- ◆ Federal Asset Forfeiture
- ◆ Office of Traffic Safety Impaired Driver Vertical Prosecution Program
- ◆ Real Estate Fraud Prosecution
- ◆ Rural Crimes Prevention Program
- ◆ Unserved/Underserved Victims Advocacy and Outreach Program
- ◆ Vertical Prosecution Block Grant
- ◆ Victim Compensation and Government Claims
- ◆ Victim Services Program

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**



**DISTRICT ATTORNEY—CRIMINAL DIVISION**

Budget Unit 0100 0023100  
 General Fund

**SERVICES PROVIDED**

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California. This office prosecutes adults and juveniles who violate California law, provides services to victims and witnesses to ensure their fair treatment within the criminal justice system, and at significantly reduced levels, provides training for law enforcement agencies and educational presentations for the community at large. The District Attorney works with local, State and Federal law enforcement/government agencies in an effort to more effectively meet the objectives of securing justice and protecting public safety.

<b>District Attorney - Criminal Division</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$308	\$11,722	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$703,141	\$611,463	\$908,582	\$0	\$908,582
Charges for Service	\$501,780	\$708,139	\$306,754	\$0	\$306,754
Miscellaneous Revenue	\$867	\$185	\$0	\$0	\$0
Other Financing Sources	\$101,703	\$38,569	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,307,799</b>	<b>\$1,370,078</b>	<b>\$1,215,336</b>	<b>\$0</b>	<b>\$1,215,336</b>
Salaries and Benefits	\$11,092,015	\$11,758,799	\$12,001,553	\$129,000	\$12,130,553
Services and Supplies	\$935,587	\$675,348	\$782,042	\$0	\$782,042
Other Charges	\$706,184	\$735,645	\$794,892	\$0	\$794,892
Fixed Assets					
Equipment	\$0	\$38,569	\$60,000	\$0	\$60,000
Other Financing Uses	\$400,785	\$419,312	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$19,970)	\$60	\$300	\$0	\$300
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$13,114,601</b>	<b>\$13,627,733</b>	<b>\$13,638,787</b>	<b>\$129,000</b>	<b>\$13,767,787</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$11,806,802</b>	<b>\$12,257,655</b>	<b>\$12,423,451</b>	<b>\$129,000</b>	<b>\$12,552,451</b>

**PROGRAM DISCUSSION**

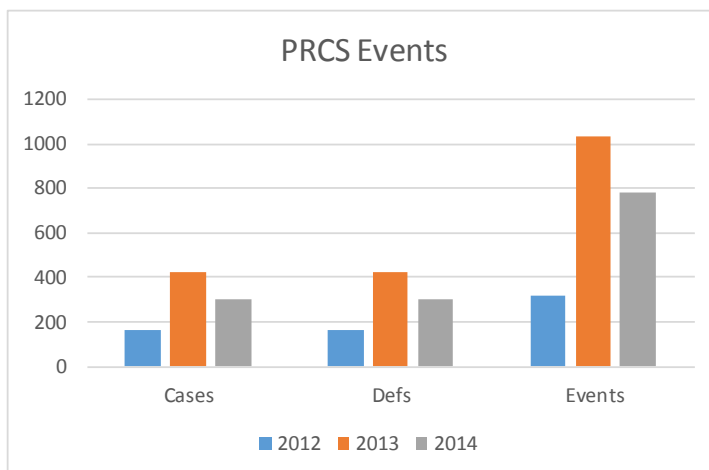
At the requested level of funding, Fiscal Year 2014-2015 presents significant challenges for the Department. Staffing levels remain below those of Fiscal Year 2008-2009 which had 127 positions, of which 44 were attorneys. Fiscal Year 2014-2015 has staffing at 114 positions, of which 38 are attorneys. In addition, there were 5 grant funded Attorney positions in 2008-2009, and only 3 in 2014-2015. During the early years of the Great Recession, the number of criminal cases submitted by local law enforcement for criminal prosecution dropped. Those numbers have begun to steadily increase since 2012. In 2012, a total of 19,535 criminal cases were reviewed for prosecution and 13,318 were

filed. In 2013, a total of 20,838 criminal cases were reviewed for prosecution and 13,899 were filed. Based upon the number of cases submitted by law enforcement agencies during the first six months of 2014, it is estimated that a total of 21,042 criminal cases will be reviewed and 14,322 criminal cases will be filed in 2014. The Department will most likely exceed the number of cases reviewed in pre-recession 2008 (20,208) and be very close to the number of criminal cases filed in 2008 (15,301), especially when the number of misdemeanor cases now diverted out of the criminal justice system (approximately 400) are added to the 2014 numbers. The brief respite in rising caseload that was experienced from 2009 to 2011 has ended and the criminal justice system has returned to pre-recession numbers even though staffing levels have not.

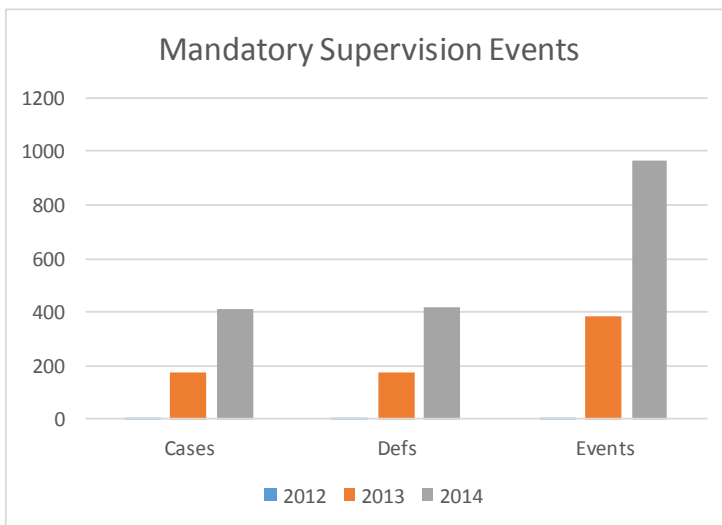
Under the AB 109 Criminal Justice Realignment, beginning on July 1, 2013 the Department assumed responsibility for handling parole revocation hearings for State Prison parolees who remain under the supervision of the California Department of Corrections and Rehabilitation (CDCR) upon release from prison. This is in addition to the added duties of appearing on revocation hearings for Post Release Community Supervision (PRCS) parolees (criminals released from state prison who are now supervised by the local Probation Department), and appearing at subsequent court hearings for convicted felons who were sentenced to “local prison” terms (in lieu of “real prisons” terms) and who then violate the terms of their release on “mandatory supervision.” The graph below presents 6-month snapshots (January through June of 2012, 2013, 2014) of the impact on office caseload for these new responsibilities.

**AB 109 Statistics - Scheduled Events - Jan-June**

PRCS	2012	2013	2014
Cases	165	423	303
Defs	165	424	303
Events	314	1029	780

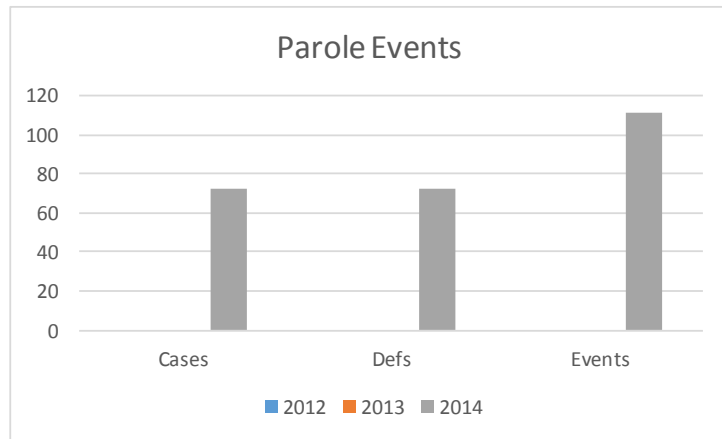


Mandatory Supervision	2012	2013	2014
Cases	3	174	413
Defs	3	174	416
Events	5	384	969





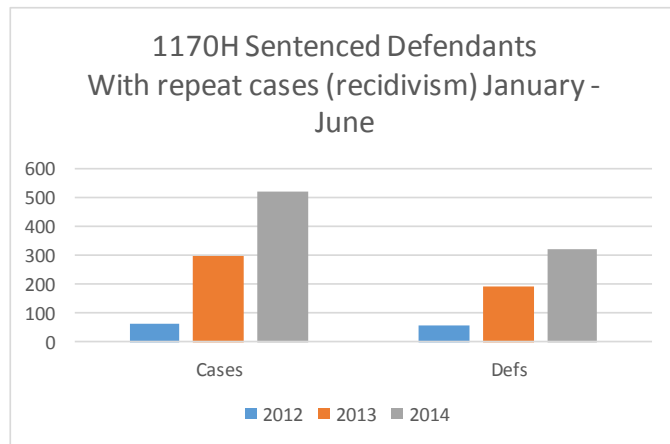
Parole	2012	2013	2014
Cases			72
Defs			72
Events			111



An additional impact of Realignment is the number of criminal defendants who are sentenced to prison, but who now serve their prison terms in the local jail since the legislature has designated their crimes to be “non-serious, non-sexual, non-violent.” They are called “1170(h) defendants.” Due to severe capacity limitations in the local jail, most convicted criminals serve a mere fraction of their court-ordered sentence before being released early. These defendants, who prior to realignment would have served their sentences in State Prison subject to standard good and work time credits, are now cycling through the local criminal justice system at an alarming rate. Many of them pick up new cases after early release only to be prosecuted again, get released early, and then get arrested for new charges. The graph below provides 6-month snapshots (January through June of 2012, 2013, 2014) showing the number of defendants who pick up new cases that had to be prosecuted during timeframes when they might otherwise have still been incarcerated in State Prison.

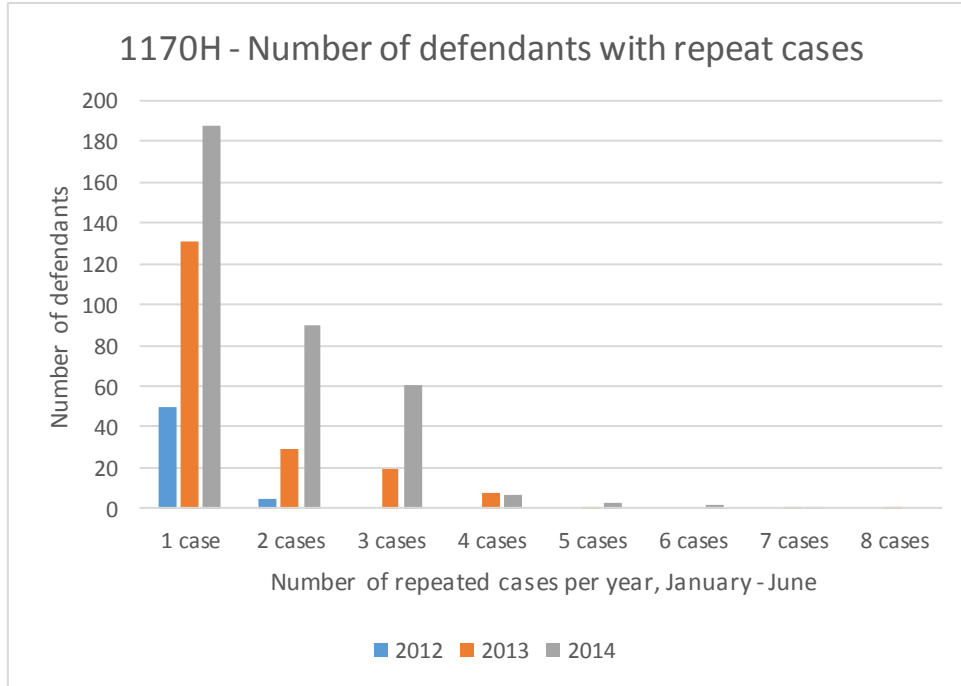
**1170H Statistics Defendants with repeat cases (recidivism)**

	2012	2013	2014
Cases	60	298	520
Defs	55	190	321



**Repeat cases per defendant, per year**

# of repeats	1 case	2 cases	3 cases	4 cases	5 cases	6 cases	7 cases	8 cases
<b>2012</b>	50	5	0	0	0	0	0	0
<b>2013</b>	131	29	19	8	1	0	1	1
<b>2014</b>	188	90	60	7	3	2	1	0



In Fiscal Year 2013-2014, the Community Corrections Partnership (CCP) released funds to fill a previously unfunded Attorney position, two additional Legal Clerk IV positions, and a Victim Advocate to help absorb the additional workload created by AB109/AB118. It is unknown if this funding will continue, due to uncertainty about the criteria for future CCP funding for each county. However, as demonstrated above, District Attorney workload has increased and the need for these positions is ongoing.

During the past year, the Department continued with existing cost savings/recovery measures. These include: the Misdemeanor Diversion Program; partnering with County Counsel to obtain bail forfeitures when appropriate, including a recent Summary Judgment award of \$313,000, part of which will remain with the County; and pursuing indictments by way of the Criminal Grand Jury in order to expedite the processing of criminal cases, reduce the time defendants spend in local custody, and mitigate expenses in the Indigent Defense Fund.

For Fiscal Year 2014-2015, the current objective of the Department is to remain within budgeted funds. All carry forward from previous years has been used; significant overtime, higher costs for transcriptions, expert witness costs and loss of revenues all contributed to the exhaustion of the Department's net county cost savings. Revenue sources budgeted in Fiscal Year 2014-2015 are reasonably secure. The AB 118 funding split between the District Attorney and the Public Defender will continue to fund one Attorney and a portion of another; however, those allocations may decrease in Fiscal Year 2014-2015 from previous levels, along with the funding allocated by the CCP as noted above. The \$60,000 in appropriations budgeted in Fixed Assets is for equipment related to departmental I.T. needs.

Violent crime continues to be a major public safety threat in Stanislaus County. The District Attorney's Office is currently prosecuting approximately 127 defendants on murder charges. While this number constantly fluctuates as new cases are filed and other cases are resolved or go to trial, this level of homicide cases is virtually unprecedented. These cases require extraordinary effort, overtime, and additional costs above and beyond other types of cases which include: transcription, expert witness fees, witness transportation and expenses, discovery and exhibits.

In Fiscal Year 2013-2014, this Department was a critical partner in obtaining Federal criminal RICO (Racketeer Influenced and Corrupt Organizations Act) indictments against nine violent gang members, with an additional eight gang members charged locally. They were charged with serious and violent crimes including murder, attempted murder, conspiracy to distribute methamphetamine, drug sales, robberies and extortion. This ongoing collaboration is aimed at racketeering and gang related violence, drug trafficking and other serious felonies and will continue in Fiscal Year 2014-2015 and beyond.

The Department's Real Estate Fraud Unit (funded by special revenue funds) has been successful in obtaining convictions in both local and Federal courts. The cases involved defrauding citizens in the county and elsewhere of at least \$18,000,000, and an attempt to defraud the City of Modesto of \$6,000,000. The unit works closely with the Federal Bureau of Investigation and the Federal Housing Finance Agency, Office of Inspector General (FHFA OIG). The Criminal Investigator assigned to this unit has been provided advanced training by FHFA OIG.

The Department is in the midst of an overall needs assessment and developing a 5-year plan for organizational structure, staffing levels and budget needs. The assessment and strategic plan will be presented to the Board of Supervisors during Fiscal Year 2014-2015. Part of this strategic plan is the addition of one new Chief Deputy District Attorney. This new position will provide additional supervision and support to the staff. The recommended budget includes a prorated funding amount of \$129,000 in appropriations for nine months funded by additional General Fund support.

### **STAFFING IMPACTS**

The Department is requesting to restore one unfunded Chief Deputy District Attorney position. This position has been vacant since 2009 and was unfunded during the reductions in force. Since 2012 there has been a steady increase in criminal cases submitted by local law enforcement and the criminal justice system has returned to prerecession numbers. AB 109 Criminal Justice Realignment has had a significant impact on caseload and the Department has experienced an unprecedented number of homicide cases. The restored Chief Deputy District Attorney position is an important component to the management team of the Department in its effort to more effectively meet the objectives of securing justice and protecting public safety.

The Department is also requesting to restore one unfunded Attorney V position. The Department has a need for more research to support the prosecution efforts of the Department.

The Department is further requesting to unfund one vacant Accountant I position.

Total current authorized positions— 114

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$13,767,787 be approved for the District Attorney – Criminal Division. This budget is funded from \$1,215,336 in estimated department revenue and a \$12,423,451 contribution from the General Fund. In addition, it is recommended to fund the Department an ongoing increase in appropriations of \$129,000 to support the requested unmet need of a new Chief Deputy District Attorney. The Final Budget new county cost is recommended at \$12,552,451.

General Fund Departments received a Fiscal Year 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board have also been included in this General Fund allocation level which is reflected as Net County Cost on the Summary Budget Schedule.

It is recommended to restore one unfunded Chief Deputy District Attorney position. It is also recommended to study the request to restore one unfunded Attorney V position as part of public safety service restoration for all public safety departments during the 2014-2015 Mid-year budget cycle. It is further recommended to unfund one vacant Accountant I position.

There will be no change to the total number of current authorized positions for the District Attorney.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—ARSON TASK FORCE**

Budget Unit 1761 0023229  
 Special Revenue Fund

**SERVICES PROVIDED**

The Arson Task Force budget was established to allow for the accounting and expenditure of donations received for equipment and other needed items for the multi-jurisdictional Arson Task Force. Agencies represented on the task force include law enforcement and fire representatives from the cities of Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock and Waterford; representatives from each of the Fire Districts in the County; Consolidated Fire, California Department of Forestry and County representatives from the District Attorney’s Office, Modesto Regional Fire Authority and Sheriff’s Department.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$524 compared to the July 1, 2013 positive fund balance of \$524. Cash is tracking similar to fund balance.

<b>District Attorney - Arson Task Force</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$524	\$0	\$524
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$524</b>	<b>\$0</b>	<b>\$524</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$524</b>	<b>\$0</b>	<b>\$524</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, small purchases of supplies or training may be accommodated. The budget has been inactive for several years, but the Department anticipates the reinstatement of the Arson Task Force.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$524 be approved for the District Attorney – Arson Task Force. This budget is funded from \$524 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—AUTO INSURANCE FRAUD PROSECUTION**

Budget Unit 1712 0023212  
 Special Revenue Fund

**SERVICES PROVIDED**

The Auto Insurance Fraud program provides for the investigation and prosecution of those who knowingly commit automobile insurance fraud. This is a significant economic crime and the State Department of Insurance funds this program via assessments against the insurance industry.

**FUND/CASH BALANCE**

As of July 1, 2014 this fund has a positive fund balance of \$52,007 compared to the July 1, 2013 positive fund balance of \$5,357. The increase is due to salary savings stemming from a vacant position.

As of July 1, 2014 this fund has a negative cash balance of \$65,807 compared to the July 1, 2014 negative balance of \$61,888. This negative cash balance and difference between fund and cash balance are due to billings in arrears.

<b>District Attorney - Auto Insurance Fraud Prosecution</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$191,079	\$200,583	\$202,639	\$0	\$202,639
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$191,079</b>	<b>\$200,583</b>	<b>\$202,639</b>	<b>\$0</b>	<b>\$202,639</b>
Salaries and Benefits	\$171,612	\$129,727	\$177,795	\$0	\$177,795
Services and Supplies	\$5,778	\$17,295	\$24,844	\$0	\$24,844
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$10,030	\$6,911	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$187,420</b>	<b>\$153,933</b>	<b>\$202,639</b>	<b>\$0</b>	<b>\$202,639</b>
Fund Balance	(\$3,659)	(\$46,650)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the program at its current level. One Criminal Investigator is fully funded by the grant, as well as portions of a Paralegal and Attorney. The remaining portions of these positions are funded by the General Fund, reflective of the duties assigned.

**STAFFING IMPACTS**

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$202,639 be approved for the District Attorney – Auto Insurance Fraud Prosecution program. This budget is funded from \$202,639 in estimated department revenue, through a State Grant from the Department of Insurance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—CONSUMER FRAUD PROSECUTION PROGRAM**

Budget Unit 177A 0023310  
 Special Revenue Fund

**SERVICES PROVIDED**

The Consumer Fraud Unit of the District Attorney’s Office, consisting of one Deputy District Attorney, one Paralegal and one Criminal Investigator, pursues civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to harm consumers. Consumer-protection laws allow prosecutors to ensure that there is a level playing field for business owners and that consumers are not taken advantage of.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$231,406 compared to the July 1, 2013 fund balance of \$437,692. This decrease is due to the use of fund balance in Fiscal Year 2013-2014 to fund staffing costs. The Department is anticipates using \$230,000 of fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

<b>District Attorney - Consumer Fraud</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$61,997	\$79,278	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$61,997</b>	<b>\$79,278</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$198,086	\$271,008	\$230,000	\$0	\$230,000
Services and Supplies	\$499	\$1,945	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$10,874	\$12,611	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$209,459</b>	<b>\$285,564</b>	<b>\$230,000</b>	<b>\$0</b>	<b>\$230,000</b>
<b>Fund Balance</b>	<b>\$147,462</b>	<b>\$206,286</b>	<b>\$230,000</b>	<b>\$0</b>	<b>\$230,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain current services into February 2015. These services include pursuing civil and criminal remedies against companies and individuals whose conduct has harmed or threatens to hard consumers. Revenue is generated from the collection of fines, settlements and reimbursements are required to be used specifically for the prosecution of consumer



fraud. Revenue collected from settlements cannot be absorbed into the Department's General Fund, so a special revenue fund is used to segregate these funds and these costs. Existing fund balance will continue to fund the unit into 2015, with additional revenue possible during this time. Due to the inconsistent nature of revenue, the program will be reviewed at Mid-Year to determine if any adjustments to estimated revenue and appropriations should be made. The three positions funded from the revenue in this fund will continue to be allocated to the Department's General Fund, but costs will be transferred as appropriate to the Consumer Fraud budget to more accurately account for the activity.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$230,000 be approved for the District Attorney – Consumer Fraud Prosecution program. This budget is funded from \$230,000 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—CRIMINAL DIVISION ASSET FORFEITURE**

Budget Unit 1771 0023271  
 Special Revenue Fund

**SERVICES PROVIDED**

The District Attorney – Criminal Division Asset Forfeiture budget exists to collect and expend revenue received as a result of the asset forfeiture process, wherein convicted criminals’ property is forfeited and is distributed by formula to the various agencies (law enforcement, prosecution, etc.) that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$20,018 compared to the July 1, 2014 fund balance of \$57,898. The decrease is due to the purchase of computer equipment that supports the prosecution process. Cash is tracking similar to fund balance.

<b>District Attorney - Criminal Division Asset Forfeiture</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$2,805	\$34,217	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,805</b>	<b>\$34,217</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$72,097	\$1,000	\$0	\$1,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$72,097</b>	<b>\$1,000</b>	<b>\$0</b>	<b>\$1,000</b>
<b>Fund Balance</b>	<b>(\$2,805)</b>	<b>\$37,880</b>	<b>\$1,000</b>	<b>\$0</b>	<b>\$1,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding the Department will make purchases to support the prosecution process. Since receipt of revenue is sporadic, only part of existing fund balance will be appropriated in Fiscal Year 2014-2015.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,000 be approved for District Attorney – Criminal Division Asset Forfeiture. This budget is funded from \$1,000 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—FEDERAL ASSET FORFEITURE**

Budget Unit 1707 0023207  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget exists to collect and expend revenue received as a result of the Federal asset forfeiture process, wherein convicted criminals' property is forfeited and is distributed by formula to the various agencies (law enforcement, prosecution, etc.) that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations. These funds can be used for expenditures to provide specialized training, software upgrades, and other miscellaneous costs in support of the prosecution process.

**FUND/CASH BALANCE**

As of July 1, 2014 this fund has a positive fund balance of \$4,604 compared to the July 1, 2013 positive fund balance of \$4,550. Cash is track similar to fund balance.

<b>District Attorney - Federal Asset Forfeiture</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$29	\$55	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$29</b>	<b>\$55</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$4,600	\$0	\$4,600
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,600</b>	<b>\$0</b>	<b>\$4,600</b>
<b>Fund Balance</b>	<b>(\$29)</b>	<b>(\$55)</b>	<b>\$4,600</b>	<b>\$0</b>	<b>\$4,600</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department will make purchases to support the prosecution process. Since the receipt of revenue is sporadic, only existing fund balance will be appropriated in Fiscal Year 2014-2015.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,600 be approved for District Attorney – Federal asset Forfeiture. This budget is funded from \$4,600 departmental fund balance.



**DISTRICT ATTORNEY—OFFICE OF TRAFFIC SAFETY IMPAIRED DRIVER  
VERTICAL PROSECUTION PROGRAM**

Budget Unit 1678 0023209  
Special Revenue Fund

**SERVICES PROVIDED**

The District Attorney's Impaired Driver Vertical Prosecution Program is funded by a grant administered through the Office of Traffic Safety. Two Deputy District Attorneys are assigned to vertically prosecute all vehicular manslaughter cases, all felony Driving Under the Influence (DUI) cases, all DUI Drug cases, and as many misdemeanor DUIs as their caseload allows. The attorneys provide guidance to the other prosecutors in the office on reviewing DUI and DUI Drug cases for issuance and have instructed the other prosecutors to send them all DUI Drug cases. The prosecutors work with the law enforcement community to share resources for investigations and they also provide community outreach regarding the dangers of driving after consuming alcohol or other drugs. In addition, the District Attorney's Office has provided an on-call protocol for law enforcement agencies to contact a prosecutor for collisions involving fatalities. A part time extra help Criminal Investigator is also assigned to and funded by the grant.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a negative fund balance of \$1,557 compared to the July 1, 2013 negative fund balance of \$16,831. This increase in fund balance is due to the timing of reimbursement revenue.

As of July 1, 2014 this fund has a negative cash balance of \$71,163 compared to the July 1, 2013 negative balance of \$58,965. The decrease in cash balance and difference between cash and fund balance is due to billings in arrears.

<b>District Attorney - Impaired Driver Vertical Prosecution</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$258,540	\$341,145	\$346,868	\$0	\$346,868
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$258,540</b>	<b>\$341,145</b>	<b>\$346,868</b>	<b>\$0</b>	<b>\$346,868</b>
Salaries and Benefits	\$264,772	\$313,462	\$343,368	\$0	\$343,368
Services and Supplies	\$1,796	\$2,456	\$3,500	\$0	\$3,500
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$8,803	\$9,953	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$275,371</b>	<b>\$325,871</b>	<b>\$346,868</b>	<b>\$0</b>	<b>\$346,868</b>
Fund Balance	\$16,831	(\$15,274)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the current level of service. During the second year of this Federal grant, the Department added a part time extra help investigator to the unit at 50% to assist in the follow up investigations of vehicular manslaughter and the most serious driving under the influence cases. This award has been approved for a third year and a fourth year has been applied for. This program is fully funded through a Federal grant from the U.S. Department of Transportation National Highway Traffic Safety Administration.

## **STAFFING IMPACTS**

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$346,868 be approved for the District Attorney – Impaired Driver Vertical Prosecution program. This budget is funded from \$346,868 in estimated departmental revenue through a Federal grant administered by the State Office of Traffic Safety.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—REAL ESTATE FRAUD PROSECUTION**

Budget Unit 1776 0023276  
 Special Revenue Fund

**SERVICES PROVIDED**

The District Attorney – Real Estate Fraud budget is dedicated to the investigation and prosecution of real estate fraud. Real estate fraud is a multi-million dollar “industry” in California, especially in areas where property is bought and sold at a premium. Frequently, the cases involve multiple victims. Emphasis is placed on fraud against individuals whose residences are in danger of, or are in, foreclosure. Successful investigation and prosecution requires dedicated personnel with the training and ability to deal with the complex nature of this type of fraud. Local law enforcement agencies do not have the expertise or resources necessary to handle these types of investigations.

**FUND/CASH BALANCE**

As of July 1, 2014 this fund has a positive fund balance of \$216,752 compared to the July 1, 2013 positive fund balance of \$191,800. This increase is due to staffing costs not as high as anticipated. Cash is tracking similar to fund balance.

<b>District Attorney - Real Estate Fraud</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$20,000	\$0	\$20,000
Charges for Service	\$252,788	\$202,865	\$215,000	\$0	\$215,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$252,788</b>	<b>\$202,865</b>	<b>\$235,000</b>	<b>\$0</b>	<b>\$235,000</b>
Salaries and Benefits	\$276,699	\$315,095	\$314,798	\$0	\$314,798
Services and Supplies	\$944	\$2,164	\$73,317	\$0	\$73,317
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$13,462	\$13,769	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$291,105</b>	<b>\$331,028</b>	<b>\$388,115</b>	<b>\$0</b>	<b>\$388,115</b>
<b>Fund Balance</b>	<b>(\$114,798)</b>	<b>(\$24,952)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$153,115</b>	<b>\$153,115</b>	<b>\$153,115</b>	<b>\$0</b>	<b>\$153,115</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain services and continue the investigation and prosecution of these highly complex cases. Many hours of investigation, analysis, and often years



of court time are required to successfully prosecute these crimes. This unit is funded primarily by fees charged for various real estate transactions and is also funded by County Match.

The Real Estate Fraud Unit has been successful in obtaining convictions in both local and federal courts. Recent cases involved defrauding of citizens in the County and beyond of at least \$18,000,000 as well as an attempt to defraud the City of Modesto of \$6,000,000. The unit works closely with the Federal Bureau of Investigation and the Federal Housing Finance Agency, Office of Inspector General (FHFA OIG). The senior Criminal Investigator assigned to this unit has been provided advanced training by FHFA OIG.

The unit is staffed with two full time allocated positions (one Attorney and one Criminal Investigator) and is assisted by two part time positions (an additional Criminal Investigator and clerical assistant).

**STAFFING IMPACTS**

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$388,115 be approved for the District Attorney – Real Estate Fraud program. This budget is funded from \$235,000 in estimated department revenue, and a \$153,115 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—RURAL CRIMES PREVENTION PROGRAM**

Budget Unit 1716 0023216  
 Special Revenue Fund

**SERVICES PROVIDED**

The District Attorney – Rural Crimes Prevention Program serves as a focal point to address rural and agricultural crime in Stanislaus County in conjunction with the seven other counties that are granted funds to form the Central Valley Rural Crimes Prevention Task Force. The majority of the funds are used by the Sheriff’s Department for personnel, surveillance and tracking technicians, equipment, vehicles, operating costs and travel for attendance at task force meetings and to attend training.

**CASH/FUND BALANCE**

As of July 1, 2014, this fund has a zero fund balance similar to the July 1, 2013 zero fund balance. Cash is tracking the same as fund balance.

<b>District Attorney - Rural Crimes Prevention</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,080	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$5,080</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$2,271	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,271</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Balance</b>	<b>(\$2,809)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

This program is now being funded by the State directly to the Sheriff’s Department. This budget is no longer active.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

There are no appropriations recommended for the District Attorney – Rural Crimes Prevention budget. This budget is being included as part of the Recommended Final Budget due to the budget requirement imposed by the State Controller.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—UNSERVED/UNDERSERVED VICTIMS ADVOCACY AND OUTREACH PROGRAM**

Budget Unit 1686 0023208  
 Special Revenue Fund

**SERVICES PROVIDED**

The District Attorney – Unserviced/Underserved Victims Advocacy and Outreach Program provides advocacy and outreach for the unserved and underserved victims of crime in the community. The purpose of this program is to help these victims through the confusing legal system, refer them to social services agencies as appropriate and provide information and support for these most vulnerable victims. This program replaced the Elder Abuse Advocacy and Outreach Program beginning in October of 2010.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a negative fund balance of \$145 compared to the July 1, 2013 negative balance of \$666.

As of July 1, 2014, this fund has a negative cash balance of \$18,985 compared to the July 1, 2013 negative balance of \$22,105. The timing of reimbursement for this Federal grant is the cause for the negative fund and cash balances, the increase in cash balance as well as the difference between cash and fund balances.

<b>District Attorney - Unserviced/Underserved Victim Advocacy and Outreach Program</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$105,738	\$104,148	\$111,726	\$0	\$111,726
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$105,738</b>	<b>\$104,148</b>	<b>\$111,726</b>	<b>\$0</b>	<b>\$111,726</b>
Salaries and Benefits	\$59,602	\$64,585	\$63,267	\$0	\$63,267
Services and Supplies	\$45,125	\$37,201	\$48,459	\$0	\$48,459
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,684	\$1,841	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$106,411</b>	<b>\$103,627</b>	<b>\$111,726</b>	<b>\$0</b>	<b>\$111,726</b>
<b>Fund Balance</b>	<b>\$673</b>	<b>(\$521)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain services at the level established in October 2010 as a result of receiving the grant award from the California Governor's Office of Emergency Services (Cal OES). The funding cycle for this grant is October through September; consequently, the budget established for Fiscal Year 2014-2015 includes funding from the fourth quarter of the Fiscal Year 2013-2014 award, and funding from the first three quarters of the projected 2014-2015 award.

## **STAFFING IMPACTS**

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$111,726 be approved for the District Attorney – Unserved/Underserved Victim Advocacy and Outreach program. This budget is funded from \$111,726 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—VERTICAL PROSECUTION BLOCK GRANT**

Budget Unit 1775 0023275  
 Special Revenue Fund

**SERVICES PROVIDED**

The District Attorney – Vertical Prosecution Block Grant provided funding options in five areas: Career Criminal, Major Narcotic Vendor, Elder Abuse, Child Abuse, and Statutory Rape. The Department has used the funding to investigate and prosecute child abuse, career criminal and major narcotic vendor cases in prior years. However, in Fiscal Year 2010-2011, while the grant itself was extended to allow allocated funding to be expended, no new funding was provided. This grant was funded by Vehicle License Fees (VLF), transferred to the Local Safety and Protection Account (LSPA) fund source and administered by the California Emergency Management Agency (Cal EMA), formerly the Office of Emergency Services (OES).

**CASH/FUND BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$4,959 compared to the July 1, 2013 positive balance of \$4. This increase is due to the reversal of an accrual at the end of Fiscal Year 2012-2013. Cash is tracking similar to fund balance.

<b>District Attorney - Vertical Prosecution Block Grant</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,408	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,408</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$97,981	(\$4,663)	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$5,787	(\$292)	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$103,768</b>	<b>(\$4,955)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Balance</b>	<b>(\$2,447)</b>	<b>(\$4,955)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$103,807</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

This budget and program are no longer active, but the cases originally handled by staff funded by the program still remain to be investigated and prosecuted. Since State funding has ceased, the \$103,807

of net county cost (County Match) historically provided in this budget, has been moved to the District Attorney-Criminal Division budget to assist with this need.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

There are no appropriations recommended for the District Attorney – Vertical Prosecution Block Grant budget. Since State funding has ceased, the net county cost provided in this budget has been moved to the District Attorney-Criminal Division budget to assist with this need. This budget is being included as part of the Recommended Final Budget due to the budget requirement imposed by the State Controller.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—VICTIM COMPENSATION AND GOVERNMENT CLAIMS**

Budget Unit 1710 0023220  
 Special Revenue Fund

**SERVICES PROVIDED**

The Victim Compensation and Government Claims program works with the Courts, Probation, and law enforcement to claim restitution from the convicted perpetrators of crimes. This program is substantially funded through a contract with the State Victims Compensation and Government Claims Board (formerly known as the Board of Control).

**CASH/FUND BALANCE**

As of July 1, 2014 this fund has a negative fund balance of \$1 compared to a July 1, 2013 zero balance.

As of July 1, 2014, this fund has a negative cash balance of \$11,323 compared to a July 1, 2013 negative balance of \$24,989. The increase in cash balance and the difference in cash and fund balance are due to an account receivable that is in arrears.

<b>District Attorney - Victim Compensation &amp; Government Claims</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$63,852	\$63,853	\$63,853	\$0	\$63,853
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$63,852</b>	<b>\$63,853</b>	<b>\$63,853</b>	<b>\$0</b>	<b>\$63,853</b>
Salaries and Benefits	\$61,760	\$61,498	\$63,853	\$0	\$63,853
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,093	\$2,355	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$63,853</b>	<b>\$63,853</b>	<b>\$63,853</b>	<b>\$0</b>	<b>\$63,853</b>
Fund Balance	\$1	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the current level of service provided by a paralegal. Over the years, the funding awarded through this contract has remained stable while salaries and benefits have increased, resulting in the need for the Department to cover some of the



salary costs from the Department's General Fund (projected to be approximately \$20,000) included within the District Attorney – Criminal Division recommended new county cost for 2014-2015. The service provided is very important to victims and it is important to maintain the current position.

**STAFFING IMPACTS**

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$63,853 be approved for District Attorney – Victim Compensation and Government Claims. This budget is funded from \$63,853 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**



**DISTRICT ATTORNEY—VICTIM SERVICES PROGRAM**

Budget Unit 1714 0023214  
Special Revenue Fund

**SERVICES PROVIDED**

The Victim Services Program, in its 34th year of operation, is funded through State penalty assessment funds levied on convicted criminals and also from the Federal Victims of Crime Act (VOCA) funds. The funding is administered through the California Emergency Management Agency (Cal EMA), formerly the California Governor's Office of Emergency Services Agency (Cal OES). Under the Victim Witness Assistance Grant, program staff provide mandated services which include crisis intervention and peer counseling, emergency assistance, court escort, criminal justice orientation, assistance with applications for compensation, restitution assistance, property return, case status/disposition, referral information, public educational presentations, training to service providers and others.

The Victim Witness Assistance Grant requires the provision of 14 distinct services offered to victims of all types of crime. The mandate precludes the District Attorney from selecting only certain services or only offering services to victims of certain crime types based on funding constraints.

**FUND/CASH BALANCE**

As of July 1, 2014, the fund balance has a positive fund balance of \$8,579 compared to the July 1, 2013 balance of \$5,605.

As of July 1, 2014, this fund has a negative cash balance \$66,168 compared to the July 1, 2013 negative balance of \$58,693. The difference between fund and cash balance is due to the timing of reimbursements.

<b>District Attorney - Victim Services Program</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$320,678	\$318,710	\$353,681	\$0	\$353,681
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$320,678</b>	<b>\$318,710</b>	<b>\$353,681</b>	<b>\$0</b>	<b>\$353,681</b>
Salaries and Benefits	\$315,297	\$302,229	\$346,053	\$0	\$346,053
Services and Supplies	\$343	\$8,017	\$10,956	\$0	\$10,956
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$7,496	\$8,818	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$323,136</b>	<b>\$319,064</b>	<b>\$357,009</b>	<b>\$0</b>	<b>\$357,009</b>
Fund Balance	(\$870)	(\$2,974)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,328</b>	<b>\$3,328</b>	<b>\$3,328</b>	<b>\$0</b>	<b>\$3,328</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the current service level. Over the years, funding has been relatively stable, but salaries and benefits have increased. As a result, the program does not fill vacancies immediately in order to achieve some salary savings each year. Additionally, the Victim Witness Assistance grant requires a small in-kind match; 10% of the Victim Service Coordinator's salary is paid from the Department's General Fund in order to meet this requirement.

## **STAFFING IMPACTS**

Total current authorized positions— 6

There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$357,009 be approved for the District Attorney – Victim Services program. This budget is funded from \$353,681 in estimated department revenue and a \$3,328 contribution from the General Fund.



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**GRAND JURY**

Budget Unit 0100 0052100  
 General Fund

**BUDGET AT A GLANCE**

Gross Costs	\$145,947
Total Revenue	\$0
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$145,947</b>
Total Recommended Staffing	0
% Funded by Local Discretionary Funds	100.0%

**MISSION STATEMENT**

The primary function of the Grand Jury is to provide an unbiased oversight to investigate complaints from citizens about the operations of County and City government, School Districts and Special Districts, as required by law. The Grand Jury assures citizens that government is operating efficiently and in an ethical, honest manner. The Grand Jury investigates policies and procedures and makes recommendations to improve local government operations.

**SERVICES PROVIDED**

Grand Jury responsibilities are generally divided into civil and criminal. California Penal Code Section 904.6 permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprising of two grand juries, one for civil investigations, and the other for criminal indictments.

In Stanislaus County, there are two separate grand juries. One is the Civil Grand Jury that conducts three types of investigations; mandatory, discretionary and citizen complaint investigations. Mandatory investigations are those that the California Penal Code requires the Grand Jury to undertake. The discretionary investigations are those over which the Legislature has given the Grand Jury jurisdiction, but has stated that it is not required. The citizen complaint investigations are those complaints within the jurisdiction of the Grand Jury received from a citizen. The statutes preclude the Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies and matters involving the fiscal and administrative operations of the Superior Court.

The other Grand Jury is the Criminal Grand Jury that is an alternative to a preliminary hearing. Members serve for a maximum of six indictment hearings or one budget year, whichever comes first.

<b>Grand Jury</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$37	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$37</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$46,282	\$46,858	\$51,788	\$0	\$51,788
Services and Supplies	\$52,638	\$27,091	\$80,360	\$0	\$80,360
Other Charges	\$12,951	\$12,208	\$13,499	\$0	\$13,499
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,621	\$1,670	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$310	\$5	\$300	\$0	\$300
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$113,802</b>	<b>\$87,832</b>	<b>\$145,947</b>	<b>\$0</b>	<b>\$145,947</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$113,802</b>	<b>\$87,795</b>	<b>\$145,947</b>	<b>\$0</b>	<b>\$145,947</b>

#### **PROGRAM DISCUSSION**

At the requested level of funding, approximately sixty-six percent \$95,947 of the Department's budget will maintain the Civil Grand Jury's services and staffing needs. Although no additional funding is anticipated, the unpredictable nature of the Civil Grand Jury's meeting schedule could result in needed adjustments. Those needs would be evident by mid-year.

The remaining appropriations (\$50,000) are allocated solely for the Criminal Grand Jury fees and transcription costs, under the direction of the County District Attorney's Office.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$145,947 be approved for the Grand Jury. This budget is fully funded from the General Fund.



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other General**

**INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM**

Budget Unit 5141 0016161  
 Internal Service Fund

**BUDGET AT A GLANCE**

Gross Costs	\$975,550
Total Revenue	\$499,870
Fund Balance/Retained Earnings	<u>\$475,680</u>
<b>Net County Cost</b>	<b>\$0</b>
Total Recommended Staffing	0
% Funded by Local Discretionary Funds	0.0%

**MISSION STATEMENT**

The mission of the Integrated Criminal Justice Information System (ICJIS) Project is to continue the development of the ICJIS software, to enhance and modify the software to meet customers' changing needs, and to optimize business processes.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Integrated Criminal Justice Information System include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ ICJIS implemented additional electronic interfaces and enhancements with internal departments and external entities (namely DOJ, Courts, CSA, DA, Probation, Sheriff and SR911) to reduce redundant data entry and improve operational performance.</li> <li>◆ ICJIS continued to enhance its feature set (including District Attorney EDM enhancements and browser compatibility, Sheriff Field Training Module and Probation AB109 Reconciliation) and maintained a technical posture that facilitates ease of use, flexibility and interoperability.</li> <li>◆ ICJIS contributed to a safe and secure community by providing local law enforcement, County Departments, and other agencies vital, real-time, criminal justice information.</li> </ul>	<ul style="list-style-type: none"> <li>◆ ICJIS will implement additional electronic interfaces with internal departments and external entities to reduce redundant data entry and improve operational performance.</li> <li>◆ ICJIS will work to upgrade its current software infrastructure, enhance its feature set and maintain a technical posture that facilitates ease of use, flexibility and interoperability.</li> <li>◆ ICJIS will contribute to a safe and secure community by providing local law enforcement, County Departments, and other agencies vital, real-time, criminal justice information.</li> </ul>



**INTEGRATED CRIMINAL JUSTICE**  
**INFORMATION SYSTEM**

Budget Unit 5141 0016161  
Internal Service Fund

**SERVICES PROVIDED**

The ICJIS Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County's justice departments promoting efficient government operations.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of 2,625,899 compared to the July 1, 2013 positive balance of \$2,768,150. The decrease in the fund balance is due to the budgeted use of fund balance in Fiscal Year 2013-2014. As expected, expenses exceeded the revenues mainly due to increased data processing services and higher depreciation for equipment and intangible assets than the prior year.

As of July 1, 2014, this fund has a positive cash balance of \$288,610 compared to the July 1, 2013 balance of \$264,470. The change in the cash balance is mainly due to increase in accounts payable balance on July 1, 2014 compared to July 1, 2013. The difference between cash and fund balance is due to the non-cash items listed on the balance sheet, such as Equipment, Intangible Assets and Accumulated Depreciation.

<b>ICJIS</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$286,478	\$405,861	\$499,870	\$0	\$499,870
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$286,478</b>	<b>\$405,861</b>	<b>\$499,870</b>	<b>\$0</b>	<b>\$499,870</b>
Salaries and Benefits	\$35,192	\$34,326	\$42,000	\$0	\$42,000
Services and Supplies	\$57,956	\$291,618	\$319,000	\$0	\$319,000
Other Charges	\$378,584	\$440,141	\$574,550	\$0	\$574,550
Fixed Assets					
Equipment	\$1,240	(\$219,280)	\$40,000	\$0	\$40,000
Other Financing Uses	\$1,282	\$1,308	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$474,254</b>	<b>\$548,113</b>	<b>\$975,550</b>	<b>\$0</b>	<b>\$975,550</b>
Retained Earnings	\$187,776	\$142,252	\$475,680	\$0	\$475,680
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the ICJIS Project will continue efforts to develop, improve, and maintain the mission critical systems for the County justice departments. Some of this year's planned improvements include:

- ◆ Software infrastructure upgrades including the migration of services to the latest versions of Java, EJB and JBoss; and
- ◆ Additional inter-agency interfaces to improve staff efficiency and reduce data redundancy.

This budget is funded by charges to the County justice departments (Sheriff, Probation, District Attorney and Public Defender). For Fiscal Year 2014-2015 estimated revenue will be increased to align with actual expenses.

## STAFFING IMPACTS

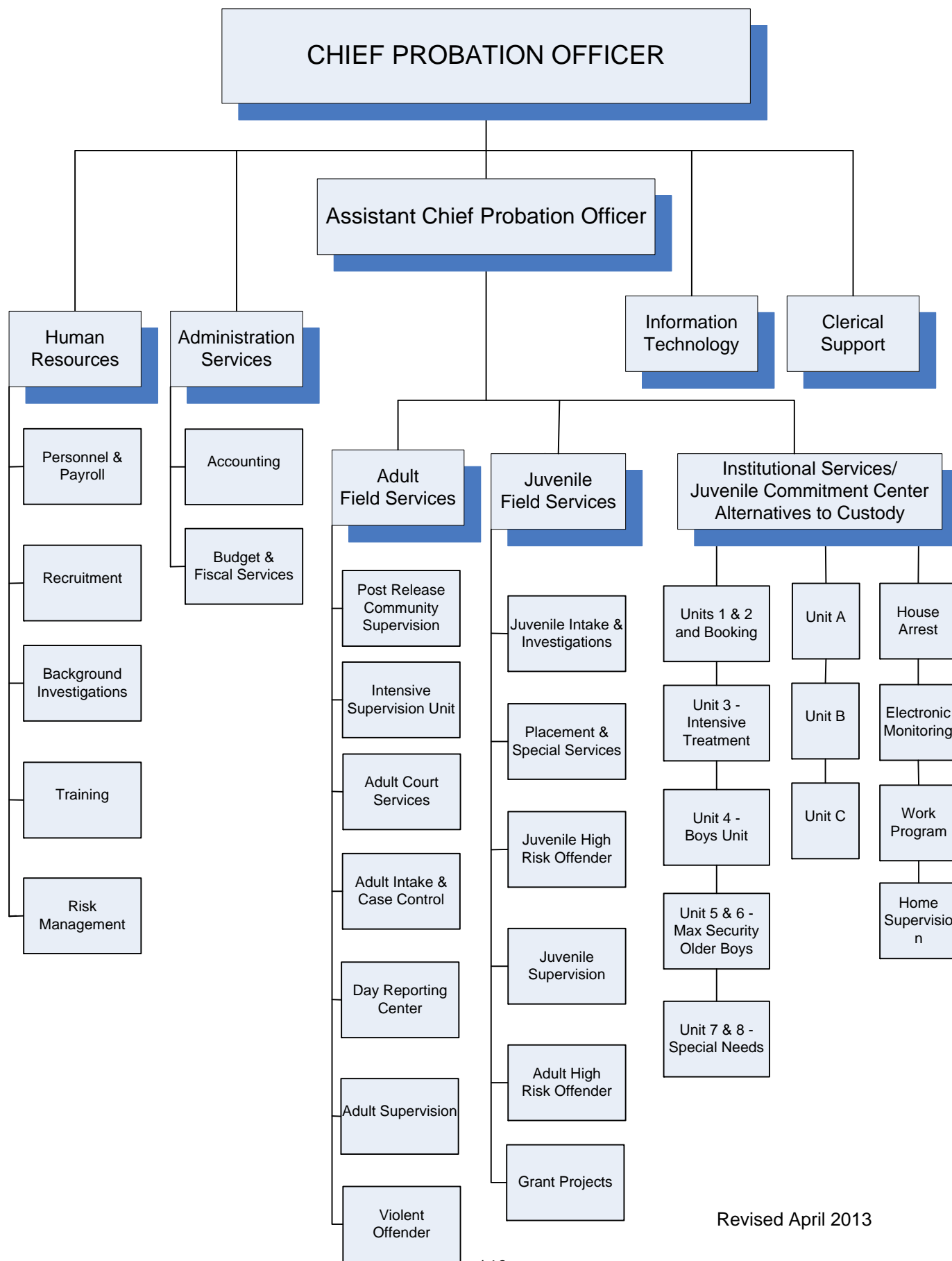
Total current authorized positions— 0

## RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$975,550 be approved for the ICJIS budget. This budget is funded from \$499,870 in estimated department revenue and a contribution of \$475,680 from departmental fund balance.



# STANISLAUS COUNTY PROBATION DEPARTMENT



Revised April 2013

**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION  
Detention and Correction**

**PROBATION  
Jill Silva,  
Chief Probation Officer**

**BUDGET AT A GLANCE**

Gross Costs	\$46,572,390
Total Revenue	\$29,399,078
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$17,173,312</b>
Total Recommended Staffing	259
% Funded by Local Discretionary Funds	36.9%

**MISSION STATEMENT**

As an integral part of the criminal justice system, Probation protects our community by:

- ◆ Promoting responsible behavior and offender accountability;
- ◆ Providing objective information and recommendations to the Superior Courts;
- ◆ Operating safe and secure juvenile facilities and programs; and
- ◆ Partnering with the community to provide direct services to offenders, families and victims.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Probation Department include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Approval and implementation of the Community Corrections Partnership Plan for AB 109 Realignment.</li> <li>◆ Successful occupation of the new Juvenile Commitment Facility.</li> <li>◆ Utilization of evidence-based practices in meeting the Department's mission.</li> <li>◆ Implementation of in-house food service for juvenile facilities.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Research and implement an improved detention risk assessment tool for juvenile offenders.</li> <li>◆ Pursue grant funding opportunities to reduce racial and ethnic disparities in the juvenile justice system.</li> <li>◆ Actively participate in the construction of a new adult Day Reporting Center and related programming.</li> <li>◆ Improve supervision strategies that include both incentives and sanctions to produce better offender outcomes.</li> </ul>

**BUDGETS WITHIN THE PROBATION DEPARTMENT INCLUDE:**

- ◆ Administration
- ◆ Community Corrections Partnership Plan
- ◆ Corrections Performance Incentive Fund
- ◆ Field Services
- ◆ Institutional Services
- ◆ Juvenile Accountability Block Grant
- ◆ Juvenile Commitment Facility
- ◆ Juvenile Justice Crime Prevention Act

- ◆ Local Community Corrections Fund
- ◆ Ward Welfare Fund
- ◆ Youthful Offender Block Grant

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—ADMINISTRATION**

Budget Unit 0100 0026050  
 General Fund

**SERVICES PROVIDED**

Probation - Administration is responsible for department-wide services for staff members in several geographical locations. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; grant management; purchasing; budget and fiscal services; staff training; and safety.

<b>Probation - Administration</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$2,000	\$2,500	\$0	\$2,500
Intergovernmental Revenue	\$102,575	\$119,900	\$119,100	\$0	\$119,100
Charges for Service	\$400,952	\$71,007	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$375	\$500	\$0	\$500
Other Financing Sources	\$0	\$135,000	\$135,000	\$0	\$135,000
<b>Total Revenue</b>	<b>\$503,527</b>	<b>\$328,282</b>	<b>\$257,100</b>	<b>\$0</b>	<b>\$257,100</b>
Salaries and Benefits	\$1,635,574	\$1,821,913	\$1,638,875	\$284,670	\$1,923,545
Services and Supplies	\$182,956	\$238,416	\$0	\$349,900	\$349,900
Other Charges	\$112,973	\$242,904	\$310,528	\$0	\$310,528
Fixed Assets					
Equipment	\$7,273	\$10,000	\$45,000	\$0	\$45,000
Other Financing Uses	\$60,911	\$65,200	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,999,687</b>	<b>\$2,378,433</b>	<b>\$1,994,403</b>	<b>\$634,570</b>	<b>\$2,628,973</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,496,160</b>	<b>\$2,050,151</b>	<b>\$1,737,303</b>	<b>\$634,570</b>	<b>\$2,371,873</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain essential services required to maintain fundamental department operations. There are slight increases to categories that support recruitment efforts, due to the Department's ongoing difficulties in hiring qualified applicants.

There is an increase in fees paid to the California Department of Juvenile Justice for incarceration of juveniles at the state facility. Fees have risen as the state encourages counties to keep juveniles at local facilities. The increase has been budgeted in the 2014-2015 Final Budget.

In cooperation with General Services Agency Fleet Services, the Department is requesting to replace one vehicle in the Probation – Administration budget. Fleet Services has indicated that the Department

is in need of fifteen replacements within the entire Probation Department due to age and mileage. The Department will work with Chief Executive Office staff to identify possible areas to achieve savings that will enable these vehicle replacements to occur within the following years. The cost of replacement is included in the 2014-2015 Fiscal Year budget.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Probation – Administration Department is requesting an increase in appropriations of \$634,570 to reflect the carry forward of net county cost savings earned in prior fiscal years. This savings will be used to offset general salary costs, step increases and other increases experienced in salaries in the 2014-2015 Fiscal Year.

### **STAFFING IMPACTS**

Total current authorized positions— 18

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,628,973 be approved for Probation - Administration. This budget is funded from \$257,100 in estimated department revenue and a \$2,371,873 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—COMMUNITY CORRECTIONS PARTNERSHIP**

Budget Unit 0100 0026060  
 General Fund

**SERVICES PROVIDED**

Assembly Bill 109 (AB 109) was passed in April of 2011, making fundamental changes to California's correctional system. AB 109 realigned custodial and community supervision responsibility for non-serious, non-violet, and non-sex offenders, as well as supervision of lower level adult paroles returning from state prison sentences, to counties. Subsequent passage of bills to fund this shift was also accomplished in 2011, with an implementation date of October 1, 2011.

This budget was created for use with activities specific to the probation component of the Community Corrections Plan (CCP), commonly known as Realignment. These activities and expenses include staffing costs, field operations, equipment, and contracts for services to clients, as well as operating a Day Reporting Center. There are currently 1,396 offenders being supervised by officers in this budget.

<b>Probation - Community Corrections Partnership</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,895,831	\$3,680,182	\$4,168,189	\$0	\$4,168,189
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,895,831</b>	<b>\$3,680,182</b>	<b>\$4,168,189</b>	<b>\$0</b>	<b>\$4,168,189</b>
Salaries and Benefits	\$2,324,464	\$2,980,961	\$3,172,673	\$0	\$3,172,673
Services and Supplies	\$301,384	\$408,522	\$823,963	\$0	\$823,963
Other Charges	\$133,566	\$3,646	\$36,553	\$0	\$36,553
Fixed Assets					
Equipment	\$7,494	\$0	\$0	\$0	\$0
Other Financing Uses	\$128,923	\$287,053	\$135,000	\$0	\$135,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,895,831</b>	<b>\$3,680,182</b>	<b>\$4,168,189</b>	<b>\$0</b>	<b>\$4,168,189</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain existing services and activities related to the Probation component of the Community Corrections Partnership (CCP) Plan. The Probation Department has been granted funding through the Board of Supervisors' approved plan, recommended by the Executive Committee of the CCP, to maintain the existing level of staffing and services. The

Community Corrections Partnership Plan was considered by the Board of Supervisors by a separate action on July 1, 2014.

**STAFFING IMPACTS**

Total current authorized positions— 31

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,168,189 be approved for Probation – Community Corrections Partnership. This budget is funded from \$4,168,189 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**



**PROBATION—CORRECTIONS PERFORMANCE INCENTIVE FUND**

Budget Unit 1688 0026431  
Special Revenue Fund

**SERVICES PROVIDED**

Senate Bill 678, the "California Community Corrections Performance Incentive Act of 2009" signed by the Governor on October 11, 2009, established a system of performance-based funding to support evidence-based practices relating to the supervision of adult felony offenders. SB 678 provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and therefore the number of revocations of probation to state prison. The Probation Department is using funding to implement and support an evidence-based probation supervision program that targets medium to high risk felony probationers. Each Probation Officer will provide intensive supervision to offenders, ensuring swift and certain consequences to hold probationers accountable for non-compliant behavior. Probation Officers will also provide community supervision activities including home contacts, searches and other compliance checks to those assigned to the program. Referrals will be made to the Day Reporting Center for those probationers in need of programming and services. Anticipated outcomes for the County's program include reductions in risk/needs factors, positive drug screens and incarceration days. Future funding to continue these programs will be based on the success in reducing recidivism among probationers.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$1,054,644 compared to the July 1, 2013 positive fund balance of \$789,623. This increase is primarily a result of higher revenue receipts.

As of July 1, 2014, this fund has a positive cash balance of \$863,512 compared to the July 1, 2013 positive fund balance of \$788,012. This increase in cash is a higher amount of revenue received in the 2013-2014 Fiscal Year.



<b>Probation - Corrections Performance Incentive Fund</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,120	\$7,664	\$0	\$0	\$0
Intergovernmental Revenue	\$1,282,982	\$803,111	\$501,398	\$0	\$501,398
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,289,102</b>	<b>\$810,775</b>	<b>\$501,398</b>	<b>\$0</b>	<b>\$501,398</b>
Salaries and Benefits	\$429,516	\$418,683	\$480,755	\$0	\$480,755
Services and Supplies	\$36,321	\$95,856	\$10,000	\$0	\$10,000
Other Charges	\$2,252	\$9,272	\$10,643	\$0	\$10,643
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$25,912	\$22,740	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$494,001</b>	<b>\$546,551</b>	<b>\$501,398</b>	<b>\$0</b>	<b>\$501,398</b>
Fund Balance	(\$795,101)	(\$264,224)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department will continue to fund five Adult High Risk officers. These officers will maintain the mission of this funding source by providing intensive supervision of high-risk probationers, including home contacts, searches and other compliance checks. The goal will be to continue to reduce the number of probationers who are sentenced to state prison by providing evidence based programming to meet their needs.

This funding is tied to outcomes which makes funding levels unstable and planning difficult. The Probation Department has taken a conservative approach to spending, due to the uncertainties of specific allocations to be received, and created a larger fund balance to support program activities during years where positive outcomes are not achieved.

## STAFFING IMPACTS

Total current authorized positions— 0

## RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$501,398 be approved for Probation – Corrections Performance Incentive Fund. This budget is funded from \$501,398 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—FIELD SERVICES**

Budget Unit 0100 0026100  
 General Fund

**SERVICES PROVIDED**

Probation - Field Services contains eleven major components providing a wide spectrum of public safety services to the Superior Courts and the community. Services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in re-integration into the community. The Department's armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. There are approximately 7,000 adult probationers and 652 juvenile offenders eligible for supervision in Stanislaus County.

<b>Probation - Field Services</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$3,885	\$4,393	\$4,000	\$0	\$4,000
Revenue from use of Assets	\$0	\$141	\$150	\$0	\$150
Intergovernmental Revenue	\$2,656,265	\$1,256,734	\$1,261,682	\$0	\$1,261,682
Charges for Service	\$959,021	\$1,282,380	\$1,083,445	\$0	\$1,083,445
Miscellaneous Revenue	\$23,799	\$16,231	\$6,000	\$0	\$6,000
Other Financing Sources	\$102,540	\$423,848	\$470,678	\$0	\$470,678
<b>Total Revenue</b>	<b>\$3,745,510</b>	<b>\$2,983,727</b>	<b>\$2,825,955</b>	<b>\$0</b>	<b>\$2,825,955</b>
Salaries and Benefits	\$6,904,665	\$7,400,554	\$8,107,735	\$3,892	\$8,111,627
Services and Supplies	\$552,580	\$806,548	\$148,260	\$1,157,246	\$1,305,506
Other Charges	\$709,770	\$739,560	\$710,477	\$0	\$710,477
Fixed Assets					
Buildings & Improvements	\$3,158	\$0	\$0	\$0	\$0
Equipment	\$20,138	\$15,000	\$60,000	\$0	\$60,000
Other Financing Uses	\$368,817	\$356,721	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$2,981	\$80,577	\$5,500	\$0	\$5,500
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$8,562,109</b>	<b>\$9,398,960</b>	<b>\$9,031,972</b>	<b>\$1,161,138</b>	<b>\$10,193,110</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,816,599</b>	<b>\$6,415,233</b>	<b>\$6,206,017</b>	<b>\$1,161,138</b>	<b>\$7,367,155</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department will continue to utilize Juvenile Justice Crime Prevention Act (JJCPA) funds and Youthful Offender Block Grant (YOBG) funds to maintain Juvenile

High Risk and Juvenile Supervision staff. These alternative funding sources will eliminate the need to decrease the level of juvenile services.

As the Probation Department's role changes to more intensive supervision and enforcement type activities, costs for training and equipment have increased significantly. This budget continues to include funding for access to Stanislaus Regional 911 dispatch services for field staff. Probation Officers are using radio dispatch and communication services as they do more frequent field work and encounter offenders and situations that pose risks to their safety. Funding is also included to address safety equipment replacement needs, as well as necessary software upgrades.

In cooperation with General Services Agency Fleet Services, the Department is requesting to replace two vehicles in the Probation – Field Services budget. Fleet Services has indicated that the Department is in need of fifteen replacements within the entire Probation Department due to age and mileage. The Department will work with Chief Executive Office staff to identify possible areas to achieve savings that will enable these vehicle replacements to occur within the following years. The cost of replacement is included in the 2014-2015 Fiscal Year budget.

The Department is requesting approval to move \$100,000 of funding from the Prop 69 DNA Fund to cover staff costs in this budget related to the collection of required DNA samples.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Probation – Field Services Department is requesting an increase in appropriations of \$1,161,138 to reflect the carry forward of net county cost savings earned in prior fiscal years. This savings will be used to offset general salary costs, step increases and other increases experienced in salaries in the 2014-2015 Fiscal Year.

#### **STAFFING IMPACTS**

The Department is requesting to delete three vacant Deputy Probation Officer III positions and two vacant Supervising Probation Officer positions. These positions have been vacant since 2012 due to insufficient funding.

Total current authorized positions— 106

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$10,193,110 be approved for Probation – Field Services. This budget is funded from \$2,825,955 in estimated department revenue and a \$7,367,155 contribution from the General Fund.

It is recommended to delete three vacant Deputy Probation Officer III positions and two vacant Supervising Probation Officer positions.

Total recommended authorized positions— 101

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—INSTITUTIONAL SERVICES**

Budget Unit 0100 0026200  
 General Fund

**SERVICES PROVIDED**

Probation - Institutional Services encompasses the operational and staffing costs for the Juvenile Hall, and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs. The Juvenile Hall processes 1,800 to 2,000 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings.

The Alternative to Custody Program addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

<b>Probation - Institutional Services</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$78	\$100	\$0	\$100
Intergovernmental Revenue	\$1,040,047	\$1,323,148	\$1,091,700	\$0	\$1,091,700
Charges for Service	\$118,325	\$116,214	\$83,000	\$0	\$83,000
Miscellaneous Revenue	\$33	\$217	\$0	\$0	\$0
Other Financing Sources	\$100,000	\$100,000	\$100,000	\$0	\$100,000
<b>Total Revenue</b>	<b>\$1,258,405</b>	<b>\$1,539,657</b>	<b>\$1,274,800</b>	<b>\$0</b>	<b>\$1,274,800</b>
Salaries and Benefits	\$6,342,158	\$5,097,803	\$5,233,929	\$9,057	\$5,242,986
Services and Supplies	\$642,019	\$410,718	\$411,900	\$50,000	\$461,900
Other Charges	\$563,474	\$497,689	\$564,056	\$0	\$564,056
Fixed Assets					
Buildings & Improvements	\$4,550	\$0	\$20,000	\$0	\$20,000
Equipment	\$4,409	\$0	\$5,000	\$0	\$5,000
Other Financing Uses	\$354,793	\$241,157	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$7,911,403</b>	<b>\$6,247,367</b>	<b>\$6,234,885</b>	<b>\$59,057</b>	<b>\$6,293,942</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$6,652,998</b>	<b>\$4,707,710</b>	<b>\$4,960,085</b>	<b>\$59,057</b>	<b>\$5,019,142</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department will continue to operate at the current level of services. The ability to hire qualified staff continues to be an issue in this budget unit, resulting in maintained funding for Extra Help and Overtime.

The Department is requesting approval to move \$100,000 of funding from the Prop 69 DNA Fund to cover staff costs related to the collection of required DNA samples in this budget.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. Probation – Institutional Services is requesting an increase in appropriations of \$59,057 to reflect the carry forward of net county cost savings earned in prior fiscal years. This savings will be used to offset general salary costs, step increases and other increases experienced in salaries.

### **STAFFING IMPACTS**

Total current authorized positions— 59

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,293,942 be approved for Probation - Institutions. This budget is funded from \$1,274,800 in estimated department revenue and a \$5,019,142 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  

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**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**



**PROBATION—JUVENILE ACCOUNTABILITY BLOCK GRANT (JABG)**

Budget Unit 1764 0026365  
Special Revenue Fund

**SERVICES PROVIDED**

Funding for the Juvenile Accountability Block Grant is provided to Stanislaus County by the State's Correction Standards Authority and is 100% dedicated to this budget. The primary goals of the grant are to hold juvenile offenders accountable for their criminal activities and to provide services and activities to assist youthful offenders in curbing their criminal behaviors. Programs supported by this funding have included a community service project and alcohol and other drugs prevention and education programs.

The Cognitive Behavior Therapy Program of Stanislaus County provides evidence-based individual and group counseling to high-risk juvenile offenders of Stanislaus County. The regimen includes curriculum specific to cognitive life skills, anger management, drug and alcohol abuse, job readiness, truancy, and the "7 Building Blocks of Change". Funding is also provided for Alcohol and Other Drug (AOD) youth treatment for juveniles both in and out of custody.

**FUND/CASH BALANCE**

As of July 1, 2014, this had a positive fund balance of \$6,557 compared to the July 1, 2013 fund balance of \$6,556. This grant is on a reimbursement basis, with all funding exhausted by the end of the fiscal year.

As of July 1, 2014, this fund had a negative cash balance of \$3,623 compared to the July 1, 2013 negative cash balance of \$23,760. This decrease is due to a greater amount of cash receivables that have been received.

<b>Probation - Juvenile Accountability Block Grant</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$23,241	\$0	\$23,241
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$23,241</b>	<b>\$0</b>	<b>\$23,241</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$2,500	\$0	\$2,500
Other Charges	\$0	\$0	\$20,741	\$0	\$20,741
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$23,241</b>	<b>\$0</b>	<b>\$23,241</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

On May 20, 2014, the Board of Supervisors accepted funding for Fiscal Year 2014-2015 of \$23,241. This is a decrease of \$5,625, and this funding has been steadily decreasing over the last few years.

Funding for Fiscal Year 2014-2015 will be utilized to contract with Stanislaus County Behavioral Health and Recovery Services to provide an evidence-based Alcohol and Other Drug (AOD) youth treatment for juvenile offenders both in and out of custody. Funding will also be used to purchase materials and incentives to facilitate a Cognitive Behavior Therapy (CBT) program for juvenile offenders.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$23,241 be approved for Probation – Juvenile Accountability Block Grant. This budget is funded from \$23,241 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—JUVENILE COMMITMENT FACILITY**

Budget Unit 0100 0026070  
 General Fund

**SERVICES PROVIDED**

This 60-bed Juvenile Commitment Facility was funded by a State grant of \$15.5 million with the partnership of Stanislaus County. This funding was from the 2007 Youthful Offender Rehabilitative Facility Construction Funding Program (SB 81) and was the first one with this kind of financing to be completed in the State of California. The Commitment Facility allows for increased counseling and programs for juvenile offenders, including a culinary arts vocational program.

<b>Probation - Juvenile Commitment Facility</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$453,673	\$335,000	\$0	\$335,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$10	\$0	\$0	\$0
Other Financing Sources	\$49,487	\$447,437	\$797,343	\$0	\$797,343
<b>Total Revenue</b>	<b>\$49,487</b>	<b>\$901,120</b>	<b>\$1,132,343</b>	<b>\$0</b>	<b>\$1,132,343</b>
Salaries and Benefits	\$177,620	\$2,569,825	\$2,837,663	\$49,445	\$2,887,108
Services and Supplies	\$63,435	\$198,771	\$53,768	\$210,432	\$264,200
Other Charges	\$56,651	\$288,662	\$390,177	\$0	\$390,177
Fixed Assets					
Equipment	\$0	\$0	\$6,000	\$0	\$6,000
Other Financing Uses	\$10,766	\$128,234	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$308,472</b>	<b>\$3,185,492</b>	<b>\$3,287,608</b>	<b>\$259,877</b>	<b>\$3,547,485</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$258,985</b>	<b>\$2,284,372</b>	<b>\$2,155,265</b>	<b>\$259,877</b>	<b>\$2,415,142</b>

**PROGRAM DISCUSSION**

The Juvenile Commitment Facility opened in June 2013, utilizing funding from the Juvenile Hall and Youthful Offender Block Grant funds, with no net change to County cost. Six positions associated with this facility are funded by Youth Accountability Block Grant funds.

This facility provides programming and vocational opportunities for juveniles that are court-committed to the facility as part of sentencing. The Probation Department ended a long-time contract with Howard Training Center during Fiscal Year 2013-2014 for food services, implementing an in-house program



instead. This program will also provide opportunities for juveniles to gain knowledge and training that can be used once they are released.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. Probation – Institutional Services is requesting an increase in appropriations of \$259,877 to reflect the carry forward of net county cost savings earned in prior fiscal years. This savings will be used to offset general salary costs, step increases and other increases experienced in salaries.

### **STAFFING IMPACTS**

The Department is requesting to add one new Assistant Cook II position to ensure an appropriate level of staffing in order to efficiently provide food services for both juvenile facilities and support the goals of the culinary arts vocational program. The current approved staffing levels do not adequately meet the needs of the program or provide sufficient relief coverage. This position will provide the added assistance needed for the efficient operation of on-site food services and oversight of the juveniles involved in the culinary arts vocational training program.

Total current authorized positions— 37

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,547,485 be approved for Probation – Juvenile Commitment Facility. This budget is funded from \$1,132,343 in estimated department revenue and a \$2,415,142 contribution from the General Fund.

It is recommended to add one new Assistant Cook II position.

Total recommended authorized positions— 38

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—JUVENILE JUSTICE CRIME PREVENTION ACT (JJCPA)**

Budget Unit 1798 0026395  
 Special Revenue Fund

**SERVICES PROVIDED**

The Probation Department – Juvenile Justice Crime Prevention Act (JJCPA) provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors during the critical hours for juvenile crime and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use amongst substance abuse/dependence involved wards.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$2,380,513 compared to the July 1, 2013 positive fund balance of \$2,067,498. This increase is primarily a result of receiving a slightly higher rate from the State than anticipated, as well as a vacancy that resulted in savings. Cash is tracking similar to fund balance.

<b>Probation - Juvenile Justice Crime Prevention Act</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,670	\$22,717	\$0	\$0	\$0
Intergovernmental Revenue	\$1,420,129	\$1,442,163	\$1,710,300	\$0	\$1,710,300
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,424,799</b>	<b>\$1,464,880</b>	<b>\$1,710,300</b>	<b>\$0</b>	<b>\$1,710,300</b>
Salaries and Benefits	\$1,050,899	\$1,070,566	\$1,417,886	\$0	\$1,417,886
Services and Supplies	\$6,278	\$0	\$255,994	\$0	\$255,994
Other Charges	\$12,813	\$25,288	\$36,420	\$0	\$36,420
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$72,921	\$56,011	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,142,911</b>	<b>\$1,151,865</b>	<b>\$1,710,300</b>	<b>\$0</b>	<b>\$1,710,300</b>
<b>Fund Balance</b>	<b>(\$281,888)</b>	<b>(\$313,015)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

This budget unit continues to be funded with revenue from a combination of Vehicle License Fees and sales tax. The Department is requesting a budget that includes funding for eleven staff, one of which is assigned assessment duties targeted at high-risk juveniles.

**STAFFING IMPACTS**

Total current authorized positions— 11

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,710,300 be approved for Probation – Juvenile Justice Crime Prevention Act. This budget is funded from \$1,710,300 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**



**PROBATION—LOCAL COMMUNITY CORRECTIONS**

Budget Unit 1679 0026481  
Special Revenue Fund

**SERVICES PROVIDED**

On April 4, 2011, Governor Brown signed Assembly Bill 109 (AB 109), which made fundamental changes to California's correctional system. AB 109 realigned custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from state prison sentences to counties. AB 109 did not contain funding for county agencies to implement the realignment shift and was not operative until funding was provided for counties. On June 30, 2011, Governor Brown signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The legislation enacting the financing and technical changes necessary was contained in Senate Bills 87 and 89 (SB 87 and SB 89) and Assembly Bill 117 (AB 117).

AB 117 delayed the operative date of the public safety realignment elements contained in AB 109 to October 1, 2011. AB 117 also required the Community Corrections Partnership (CCP) to recommend a local plan to the county Board of Supervisors for the implementation of the 2011 Public Safety Realignment and that the plan must be voted on by an Executive Committee of each county's CCP. By statute, the Executive Committee consists of the Chief Probation Officer as Chair, the Sheriff, the District Attorney, the Public Defender, the Presiding Judge of the Superior Court and a local Chief of Police. On July 26, 2011, the Board of Supervisors appointed the Director of the Department of Mental Health/Alcohol and Drug Programs as the final member of the CCP Executive Committee. At that time, the Board also designated the Probation Department as the local entity responsible for providing post-release supervision to inmates released pursuant to the Post-release Community Supervision Act of 2011.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$6,862,230 compared to the July 1, 2013 fund balance of \$5,476,986. Delays in starting up programs related to AB 109 have contributed to this variance as well as set aside funding for future costs, which leads to the increased fund balance.

As of July 1, 2014, this fund had a positive cash balance of \$5,234,831 compared to the July 1, 2013 positive balance of \$4,038,740. This increase is due to increased State allocations in this fund. The difference between the cash and fund balance is due to State payments that have not yet been received.

<b>Probation - Local Community Corrections</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$12,393,122	\$16,035,672	\$16,223,569	\$0	\$16,223,569
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$12,393,122</b>	<b>\$16,035,672</b>	<b>\$16,223,569</b>	<b>\$0</b>	<b>\$16,223,569</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$122,710	\$265,181	\$195,000	\$0	\$195,000
Other Charges	\$10,310,991	\$14,385,247	\$16,028,569	\$0	\$16,028,569
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$107,896	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,541,597</b>	<b>\$14,650,428</b>	<b>\$16,223,569</b>	<b>\$0</b>	<b>\$16,223,569</b>
Fund Balance	(\$1,851,525)	(\$1,385,244)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

This budget unit serves as the recipient of State funding for the Community Corrections Plan (CCP). This funding is managed by the Probation Department and distributed as reimbursement to participants of the Plan as costs are incurred. This budget reflects Phase 4 of the CCP, with funding estimated based on previous allocations, estimated fund balance, and requests from providers and contractors. No new programs were approved for additional funding this fiscal year.

The Community Corrections Phase 4 Plan was approved by the Board of Supervisor on July 1, 2014.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$16,223,569 be approved for Probation – Local Community Corrections. This budget is funded from \$16,223,569 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—WARD WELFARE FUND**

Budget Unit 1765 0026420  
 Special Revenue Fund

**SERVICES PROVIDED**

The purpose of this program is to provide increased services to juveniles through funds received from contracted Juvenile Hall telephones service. The funds are distributed to provide for the benefit, education and welfare of the wards and detainees in Juvenile Hall, and comply with State requirements for establishing such funds.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$354,636 compared to the July 1, 2013 positive fund balance of \$334,070. These funds have been accumulated from phone usage at the Juvenile Hall. Cash is tracking similar to fund balance.

<b>Probation - Ward Welfare Fund</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$20,338	\$27,426	\$40,000	\$0	\$40,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$20,338</b>	<b>\$27,426</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$40,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$615	\$6,860	\$25,000	\$0	\$25,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$5,000	\$0	\$5,000
Equipment	\$0	\$0	\$10,000	\$0	\$10,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$615</b>	<b>\$6,860</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$40,000</b>
<b>Fund Balance</b>	<b>(\$19,723)</b>	<b>(\$20,566)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain services provided to juvenile detainees in the Juvenile Hall and the Juvenile Commitment Facility. This funding has previously been used to

purchase quilts, books and recreational equipment for use in the juvenile institutions, as prescribed by law.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$40,000 be approved for Probation – Ward Welfare Fund. This budget is funded from \$40,000 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—YOUTHFUL OFFENDER BLOCK GRANT**

Budget Unit 1698 26406  
 Special Revenue Fund

**SERVICES PROVIDED**

Effective September 1, 2007, Senate Bill 81 and its follow up legislation Assembly Bill 191, made major revisions to the Welfare and Institutions Code and implemented what has become known as the Juvenile Justice Realignment Law. The purpose of this block grant is to enhance the capacity of the Probation Department to implement an effective continuum of services to respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 21.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$5,147,736 compared to the July 1, 2013 positive fund balance of \$4,652,372. These funds have been accumulated over several years in anticipation of providing partial funding for the new Juvenile Commitment Facility. Cash is tracking similar to fund balance.

<b>Probation - Youthful Offender Block Grant</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,149,327	\$1,349,872	\$1,242,183	\$0	\$1,242,183
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,149,327</b>	<b>\$1,349,872</b>	<b>\$1,242,183</b>	<b>\$0</b>	<b>\$1,242,183</b>
Salaries and Benefits	\$409,077	\$69,845	\$73,499	\$0	\$73,499
Services and Supplies	\$20,757	\$0	\$5,000	\$0	\$5,000
Other Charges	\$11,268	\$8,877	\$10,663	\$0	\$10,663
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$75,291	\$775,786	\$1,153,021	\$0	\$1,153,021
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$516,393</b>	<b>\$854,508</b>	<b>\$1,242,183</b>	<b>\$0</b>	<b>\$1,242,183</b>
Fund Balance	(\$632,934)	(\$495,364)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

The Youthful Offender Block Grant was established to provide resources for the custody and parole of youthful offenders to age 21. This funding must be used for those minors who can no longer be sent to the State Division of Juvenile Justice, or are at risk of being sent.



The requested budget will allow the Department to continue to maintain sufficient levels of juvenile supervision officers. Five supervision officers will be funded from this budget unit. Additionally, this funding will be used for staffing and operation costs associated with the Juvenile Commitment Facility.

**STAFFING IMPACTS**

Total current authorized positions— 1

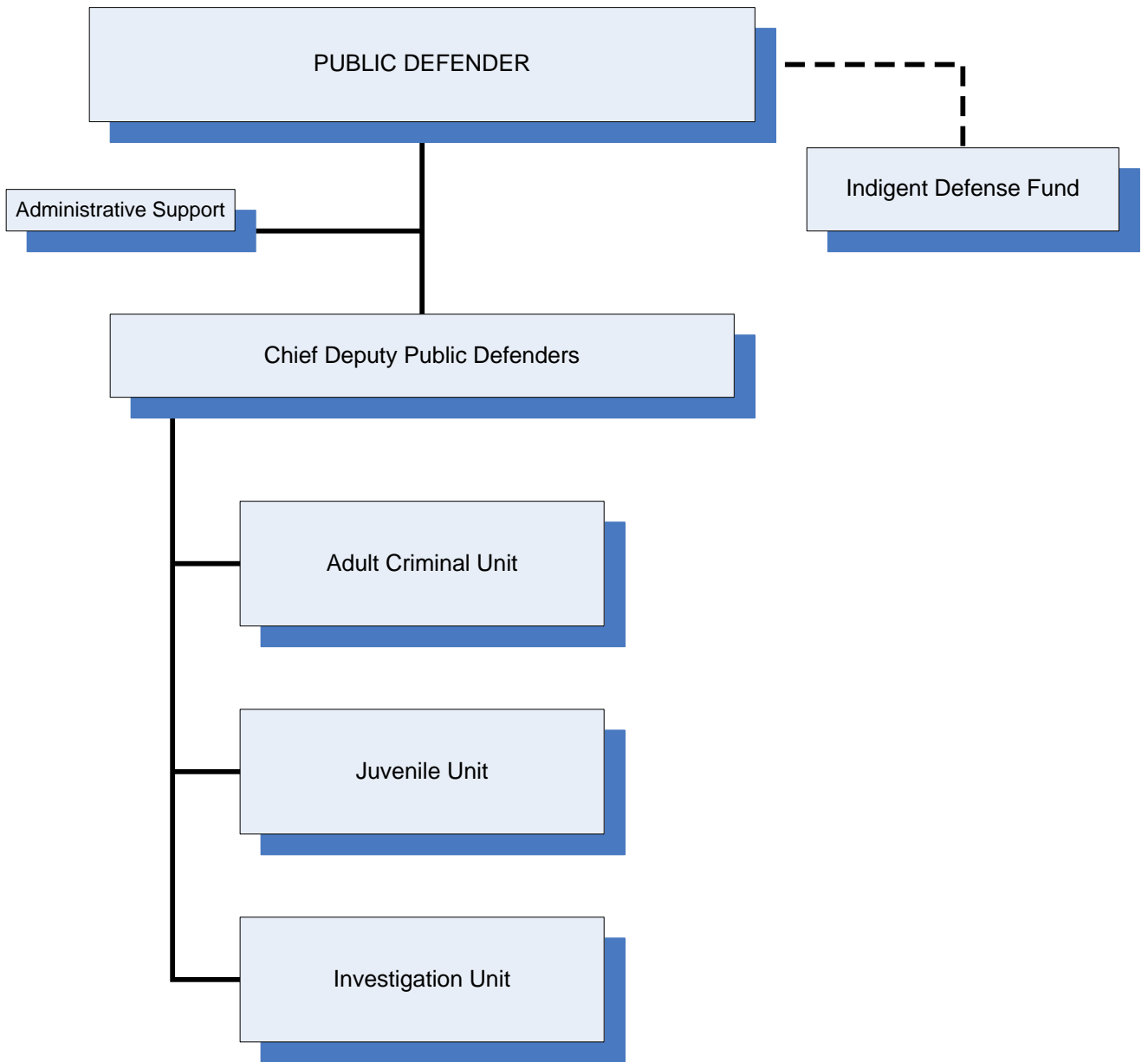
There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,242,183 be approved for Probation – Youth Offender Block Grant. This budget is funded from \$1,242,183 in estimated department revenue.

STANISLAUS COUNTY  
PUBLIC DEFENDER

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Revised May 2009



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**PUBLIC DEFENDER**  
**Tim Bazar, Public Defender**

**BUDGET AT A GLANCE**

Gross Costs	\$9,671,591
Total Revenue	\$891,616
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$8,779,975</b>
Total Recommended Staffing	38
% Funded by Local Discretionary Funds	90.8%

**MISSION STATEMENT**

The mission of the Public Defender’s Office is to provide vigorous and effective representation of indigents. The Public Defender’s Office duties are mandated by the United States and State of California Constitutions and Statutes enacted by the California Legislature. The Public Defender’s Office represents clients accused of crimes, those involved in dependency matters, those accused of criminal contempt and people who are facing involuntary mental health commitment.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Public Defender include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Providing legal representation in almost 15,000 cases in the Courts of Stanislaus County, including more than 7,000 felony matters.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Continue to provide effective representation to our clients.</li> </ul>

**BUDGETS WITHIN THE PUBLIC DEFENDER INCLUDE:**

- ◆ Public Defender
- ◆ Indigent Defense

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**PUBLIC DEFENDER**

Budget Unit 0100 0027000  
 General Fund

**SERVICES PROVIDED**

When the State or Federal law requires that an indigent person appearing in a Stanislaus County Court have legal representation, the Public Defender is appointed. The vast majority of those people who are charged with a crime in the County, except in the case of a conflict, are represented by the Public Defender's Office. These charges range from murder to driving without a license. The Public Defender's Office is also appointed to represent those who face an involuntary conservatorship or who face a loss of parental rights in child dependency matters.

<b>Public Defender</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$312,556	\$324,384	\$611,263	\$0	\$611,263
Charges for Service	\$196,154	\$365,467	\$190,353	\$0	\$190,353
Miscellaneous Revenue	\$3,410	\$3,925	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$512,120</b>	<b>\$693,776</b>	<b>\$801,616</b>	<b>\$0</b>	<b>\$801,616</b>
Salaries and Benefits	\$4,365,255	\$4,593,778	\$4,940,491	\$300,313	\$5,240,804
Services and Supplies	\$312,705	\$395,014	\$372,647	\$0	\$372,647
Other Charges	\$209,841	\$205,654	\$219,000	\$0	\$219,000
Fixed Assets					
Equipment	\$164	\$0	\$0	\$0	\$0
Other Financing Uses	\$152,859	\$168,559	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$43,604	\$46,454	\$65,000	\$0	\$65,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,084,428</b>	<b>\$5,409,459</b>	<b>\$5,597,138</b>	<b>\$300,313</b>	<b>\$5,897,451</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,572,308</b>	<b>\$4,715,683</b>	<b>\$4,795,522</b>	<b>\$300,313</b>	<b>\$5,095,835</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain all services currently provided. The Public Defender's Office has seen a sharp increase in the number of new matters in which they are appointed by the court to act as counsel. During the 2013-2014 Fiscal Year third quarter the office was appointed to 1,444 new felony cases. During the same period in Fiscal Year 2012-2013 the new felony case number was 1,185. In the 2013-2014 Fiscal Year the office opened or reopened a total of 14,331 cases. The Department has not experienced this number of filing since the 2008-2009 Fiscal Year. During the same period of time in Fiscal Year 2012-2013, the office opened or reopened a total of 12,886 cases. The likely reason for the increase is Criminal Realignment. Realignment has increased

the number of people sentenced to serve their period of incarceration in a local facility. Realignment also may have changed the way that criminal matters are handled by the criminal justice community. There is no clear data to suggest that the overall number of crimes has increased in the community but there is strong evidence that the number of filings has increased.

The Department request includes its second year of appropriations and estimated revenues of \$200,000 for the Community Corrections Partnership Phase 4 funding approved by the Board of Supervisors on July 1, 2014.

The Department is requesting to restore two vacant unfunded attorney staff positions. The Public Defender has and projects to have for at least the next four years ample salary savings with which to fund two vacant unfunded attorney staff positions. Filling these positions will bring the number for attorneys employed by the Department to 28 which is still three below where the office stood in 2008. Over the last twenty months the Department saw the retirement or departure of five senior attorneys. Those vacancies were filled with new employees whose salary and benefit cost to the Department is less than half of that of the former employees. Four other senior staff have communicated the desire to retire in the next twenty-two months. In all likelihood these new vacancies will be filled with employees who will be paid substantially less for at least the first four years of their time with the County.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Public Defender is requesting an increase in appropriations of \$300,313 to reflect the carry forward of net county cost savings earned in prior fiscal years. The Department is planning to use this funding to fill the two requested vacant unfunded positions and carry the additional savings into future years to continue funding these positions. It is estimated that the Department will be able to fund these two positions for four years.

#### **STAFFING IMPACTS**

The Department is requesting to restore two unfunded Attorney V positions. As a result of AB 109 Criminal Justice Realignment, the Department has experienced a significant increase in the number of new matters appointed to the Department by the court, bringing the number of cases to the 2008-2009 level. In order to continue to provide effective and efficient counsel, additional staff is required.

Total current authorized positions— 37

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,897,451 be approved for Public Defender. This budget is funded from \$801,616 in estimated department revenue and a \$5,095,835 contribution from the General Fund. Included in the Public Defender's budget is funding for one requested Attorney V position. The Department will be able to fund this position for approximately four years, and thereafter it will become a General Fund Net County Cost increase.

It is recommended to restore one previously unfunded Attorney V position. It is recommended to study one unfunded Attorney V position as part of public safety service restoration for all public safety departments during the 2014-2015 Mid-Year budget cycle.

Total recommended authorized positions— 38

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**PUBLIC DEFENDER—INDIGENT DEFENSE**

Budget Unit 0100 0027500  
 General Fund

**SERVICES PROVIDED**

The federal and state constitutions require that an indigent who is charged with a crime, the conviction of which could result in incarceration, must be provided with legal counsel. The cost of providing counsel falls on county government in the State of California. This budget funds those costs for indigent defense that are not provided by the Public Defender's Office. When the Public Defender's Office is unable to represent an indigent individual because of a legal conflict of interest, separate counsel must be provided. For this purpose, the County contracts with two local law firms. In early March 2011, the Indigent Defense agreements were renewed for three years with the two current legal firms. Included in the new arrangements for legal services was a 10% reduction effective July 1, 2011, for a three year term through June 30, 2014. When these firms are unable to provide representation, the services of a member of the local criminal bar defense panel are retained. The cost of the yearly contract with these two firms and the panel attorneys are paid from this fund. In addition, any expert witness fees or investigation costs that arise in these cases are paid from the fund.

<b>Public Defender - Indigent Defense</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$90,000	\$0	\$90,000
Charges for Service	\$0	\$90,000	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$90,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,549,166	\$3,773,315	\$3,774,140	\$0	\$3,774,140
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,549,166</b>	<b>\$3,773,315</b>	<b>\$3,774,140</b>	<b>\$0</b>	<b>\$3,774,140</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,549,166</b>	<b>\$3,683,315</b>	<b>\$3,684,140</b>	<b>\$0</b>	<b>\$3,684,140</b>

**PROGRAM DISCUSSION**

In the 2013-2014 Fiscal Year Third Quarter Financial Report, the Board of Supervisors authorized the transfer from contingencies an additional \$613,000 to the Public Defender – Indigent Defense fund

bringing the legal budget to \$3,774,140. This was the second year in a row where the fund needed a third quarter transfer of funds in order to end the year in a positive position. There is no reason to expect that the rate of expenditure will change in the coming fiscal year. The CEO's office is working on the implementation of a third contract for services in an effort to control spending but this will not reduce costs immediately.

Various factors have caused an increase in charges to this fund. There has been an increase in the number of felony cases over the last two fiscal years. The most costly of these cases have historically been those involving the charge of murder. As of the July of 2014 there were 159 defendants with open murder cases in Stanislaus County, which is unusually high. In March 2013 there were 109 defendants facing a charge of murder. In March of 2012 there were 91 individual defendants facing this type of charge. If a murder case involves the prosecution of multiple individuals the cost to the County for the defense of the matter are generally much higher than if a single individual is charged with a similar crime. There are a large number of multiple defendant murder and gang cases currently pending in the County.

It is difficult to forecast the number of matters that will be filed in the future. The demands on this fund will likely remain consistent with what was experienced over the last two budgetary periods. At the requested level of funding, the fund is expected to meet reasonable anticipated expenditures for Fiscal Year 2014-2015.

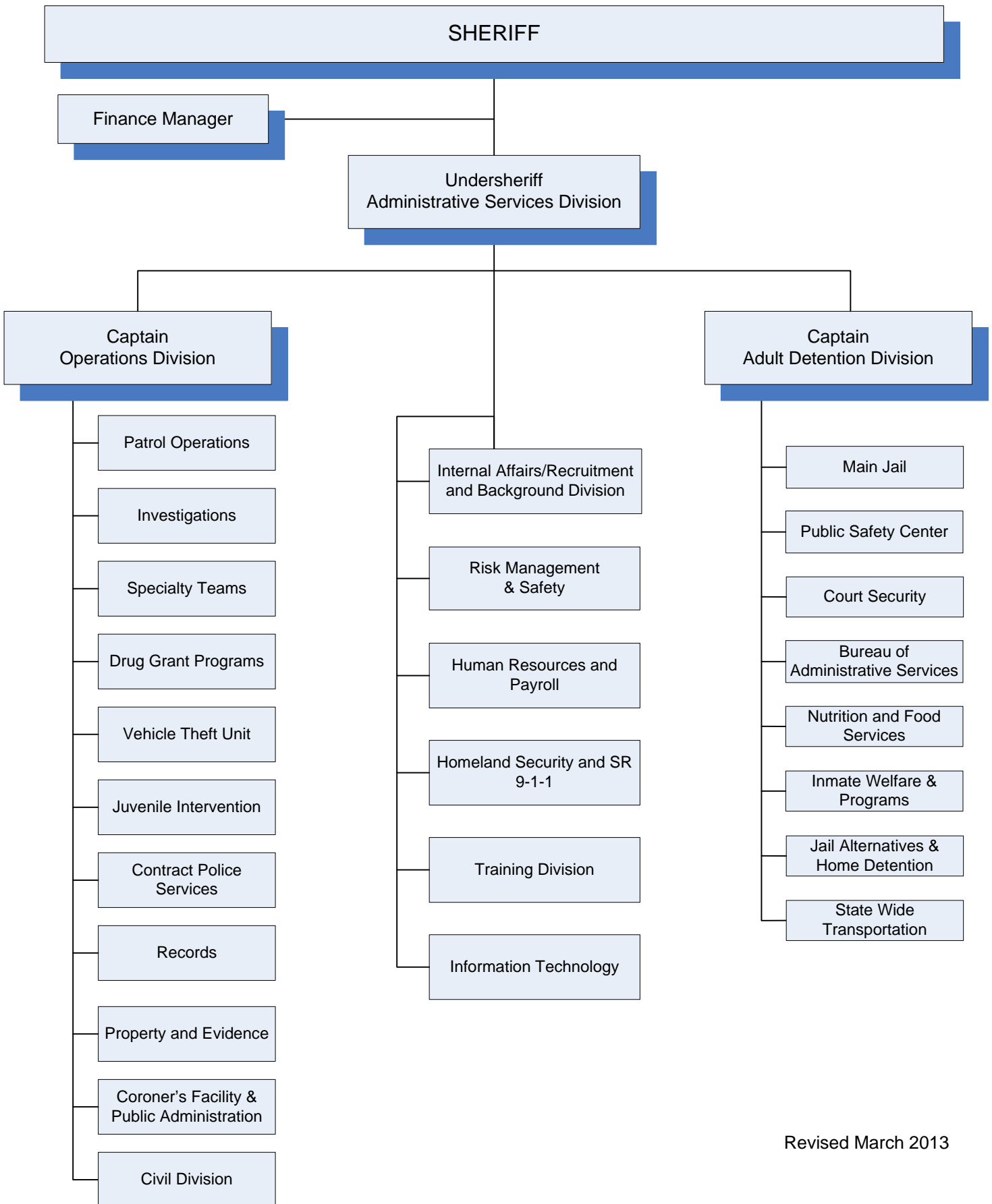
#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,774,140 be approved for Public Defender – Indigent Defense. This budget is funded from \$90,000 in estimated department revenue from the Community Corrections Partnership Phase 4 implementation of the 2011 Realignment Plan that was approved by the Board of Supervisor on July 1, 2014 and a \$3,864,140 contribution from the General Fund.

# STANISLAUS COUNTY SHERIFF'S DEPARTMENT



Revised March 2013



**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION  
Police Protection**

**SHERIFF  
Adam Christianson,  
Sheriff Coroner  
and Public Administrator**

**BUDGET AT A GLANCE**

Gross Costs	\$90,997,198
Total Revenue	\$31,626,570
Fund Balance/Retained Earnings	\$1,068,287
<b>Net County Cost</b>	<b>\$58,302,341</b>
Total Recommended Staffing	600
% Funded by Local Discretionary Funds	64.1%

**MISSION STATEMENT**

We, the members of the Stanislaus County Sheriff's Department, are dedicated to serve and protect the community to the highest standard of professionalism and ethical conduct by ENFORCEMENT, PREVENTION and EDUCATION in partnership throughout our community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Sheriff include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ The Department has activated the newly constructed 192-bed replacement facility and closed the deteriorating Honor Farm. This new facility was constructed with areas dedicated to programming opportunities, education, vocational and rehabilitative space.</li> <li>◆ Completed Design Phase of the 456 – inmate custodial and medical/mental health bed expansion and completed the bid and award process.</li> <li>◆ Successfully appealed the application for an SB 1022 state grant of \$40 million to build a state of the art Re-Entry and Enhanced Alternatives to Custody Center (REACT Center) on the Public Safety Center Campus.</li> <li>◆ Implemented a street crime reduction team in order to address gang activity and local narcotics use.</li> <li>◆ Successfully restructured the organizational command so that the Civil Division is moved from Adult Detention to Operations.</li> <li>◆ Obtained a new Marine 4 Zodiac boat of use by the Special Vehicle Off Road Unit.</li> <li>◆ Implemented the Sheriff's Custody &amp; Community of Life Skills, a program designated to keep offenders from returning to Jail.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Re-open Inmate Work Quarters at the downtown Men's Jail.</li> <li>◆ Break ground on AB900 Phase II inmate facility. The complex, when completed will encompass a Maximum Security Housing and Medical/Mental Health Facility, a Day Reporting Center and an Intake and Release Center.</li> <li>◆ Initiate design phase on SB 1022 project which will be a facility for Re-Entry and Enhanced Alternatives to Custody Center (REACT Center).</li> <li>◆ Research and plan toward the possible reactivation of the Sheriff's Deputy Training Academy at the Ray Simon Training Center that was temporarily suspended on January 12, 2010.</li> <li>◆ Begin the renovation of the vacant County Property to house a new Coroner's Facility that is planned to meet the County's Coroner needs now and into the future.</li> <li>◆ Hire a Captain to oversee a restructured Administrative Division which will be responsible for Administration (HR, Payroll and Safety), Courts Services, Civil Division, Coroner's Facility/Public Administration and Records.</li> <li>◆ Hire a Crime Analyst to assist patrol</li> </ul>

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Build on-line training systems for easier deployment of critical training data for the Department.</li> <li>◆ Implemented COPLINK, a state-wide information sharing database.</li> </ul>	<p>operations and detectives in identifying and addressing local crime trends and suspect identification.</p> <ul style="list-style-type: none"> <li>◆ Continue infrastructure build out for county wide-radio interoperability project funded by the COPS grant.</li> </ul>

**BUDGETS WITHIN THE SHERIFF’S DEPARTMENT INCLUDE:**

- ◆ Administration
- ◆ CAL ID Program
- ◆ CAL-MMET Program
- ◆ Civil Process Fee
- ◆ Contract Cities
- ◆ Court Security
- ◆ Dedicated Funds
- ◆ Detention
- ◆ Driver Training Program
- ◆ Jail Commissary/Inmate Welfare
- ◆ Justice Assistance Grant
- ◆ Operations
- ◆ Vehicle Theft Unit

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—ADMINISTRATION**

Budget Unit 0100 0028100  
 General Fund

**SERVICES PROVIDED**

The Administrative Division of the Sheriff's Department provides for the management, policy direction and oversight of all functions of the Sheriff's Department including specific responsibility for professional standards, human resources, recruitment, labor agreements, compliance, internal affairs, personnel matters, purchasing, payroll, accounting, budgeting, grant and contract management and information technology.

<b>Sheriff - Administration</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$354	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$341,936	\$369,235	\$309,500	\$0	\$309,500
Miscellaneous Revenue	\$14,591	\$18,969	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$356,527</b>	<b>\$388,558</b>	<b>\$309,500</b>	<b>\$0</b>	<b>\$309,500</b>
Salaries and Benefits	\$3,336,721	\$3,879,419	\$3,139,434	\$937,916	\$4,077,350
Services and Supplies	\$838,315	\$643,658	\$388,789	\$331,550	\$720,339
Other Charges	\$343,206	\$346,661	\$375,457	\$0	\$375,457
Fixed Assets					
Equipment	\$102,366	\$60,587	\$0	\$114,480	\$114,480
Other Financing Uses	\$118,977	\$128,639	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$5,093)	\$1,100	\$700	\$0	\$700
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,734,492</b>	<b>\$5,060,064</b>	<b>\$3,904,380</b>	<b>\$1,383,946</b>	<b>\$5,288,326</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,377,965</b>	<b>\$4,671,506</b>	<b>\$3,594,880</b>	<b>\$1,383,946</b>	<b>\$4,978,826</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department will need additional funding to pay for the background investigators that are imperative to filling vacant positions in all of the divisions. The Administration division has only one full time funded deputy assigned to the backgrounds unit to complete background investigations on potential applicants prior to employment. The rest of the work is completed by ex-law enforcement professionals who work on Personal Services Contracts or as part-time extra help as needed to complete the background process. In order to fill the vacancies currently in the Department, as well as prepare for future staffing increases, the Department will need to continue to employ these part-time employees to keep up with the background process.

For the Department to achieve the targeted net county cost and cost increases during Fiscal Year 2014-2015, \$4,412,782 of carryover savings from Fiscal Year 2013-2014 will be used to balance the budget.

\$1,097,744 – Administration

\$3,315,038 – Operations

\$4,412,782 – Total prior carry forward needed to balance 2014-2015

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. Sheriff – Administration is requesting an increase in appropriations of \$1,097,744 to reflect the carry forward of net county cost savings earned in prior fiscal years. This carry forward has been generated as a result of budgeted positions being vacant during the last fiscal years due to retirements, promotions, employees leaving for positions with other law enforcement agencies, new positions and difficulty in recruiting lateral and new employees. This savings will be used in the 2014-2015 Fiscal Year to offset cost increases for Health Insurance Benefits, positions in the IT division and overtime.

### **STAFFING IMPACTS**

The Department is requesting to add one new Captain position. The Department previously had an Administrative Captain that was eliminated during the reductions in force. With the expansion of the detention facilities and a focus on rebuilding and restoring the Operations Division to enhance public safety, the Administrative Captain position is an important component in the Department's ability to operate efficiently. The Administrative Captain will oversee the Human Resources, Payroll, Safety, Court Services, Civil Division, Coroner's Facility/Public Administration and Records units.

The Department is also requesting to add one new Accountant III position to transition a part-time extra-help position to full-time. The additional hours will allow the Department to enhance reporting and expedite billing for contract services, processing Civil Process Fees by Finance and provide additional supervision of Finance staff.

The Department is further requesting to add one new block-budgeted Systems Engineer II position to provide support for the jail expansion. This position will be involved in the planning and development of the technological infrastructure required in the detention facilities as well as implementing video visitation for the Department.

Total current authorized positions— 34

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,288,326 be approved for the Sheriff - Administration. This budget is funded from \$309,500 in estimated department revenue and a \$4,978,826 contribution from the General Fund. Included in the unmet need request of \$1,383,946 is \$286,202 for the recommended positions and \$1,097,744 of net county cost savings. The Department anticipates using the entire general fund net county cost savings to fully fund the Fiscal Year 2014-2015 budget.

It is recommended to add one Captain position and one Accountant III position. It is recommended to study one Systems Engineer II position as part of public safety service restoration for all public safety departments during the 2014-2015 Mid-year budget cycle.

Total recommended authorized positions— 36

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**SHERIFF—CAL ID PROGRAM**

Budget Unit 1703 0028600  
 Special Revenue Fund

**SERVICES PROVIDED**

The Sheriff's California Identification Program (CAL-ID) is a statewide fingerprint identification system that is monitored by the Department of Justice. This identification system is currently being expanded to include both fingerprint and mug shot communication with officers in the field, the Sheriff's Department Records Division and the State of California. A Joint Powers Agreement between the nine incorporated cities and the County is in place. The governing board is the Remote Access Network (RAN). The RAN Board is comprised of law enforcement officials from agencies within the County and a member from the Board of Supervisors.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$476,667 compared to the July 1, 2013 positive fund balance of \$437,176. The Department anticipates using \$269,333 of fund balance in Fiscal Year 2014-2015 to purchase new equipment and maintain previously purchased equipment. Cash is tracking similar to fund balance.

<b>Sheriff - CAL ID Program</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,862	\$5,961	\$0	\$0	\$0
Intergovernmental Revenue	\$418,536	\$432,705	\$415,000	\$0	\$415,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$422,398</b>	<b>\$438,666</b>	<b>\$415,000</b>	<b>\$0</b>	<b>\$415,000</b>
Salaries and Benefits	\$61,580	\$72,567	\$76,531	\$0	\$76,531
Services and Supplies	\$43,664	\$318,039	\$442,150	\$0	\$442,150
Other Charges	\$5,665	\$6,408	\$5,652	\$0	\$5,652
Fixed Assets					
Equipment	\$0	\$0	\$160,000	\$0	\$160,000
Other Financing Uses	\$1,899	\$2,161	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$112,808</b>	<b>\$399,175</b>	<b>\$684,333</b>	<b>\$0</b>	<b>\$684,333</b>
<b>Fund Balance</b>	<b>(\$309,590)</b>	<b>(\$39,491)</b>	<b>\$269,333</b>	<b>\$0</b>	<b>\$269,333</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Sheriff's California Identification Program (CAL-ID) can maintain existing assets and support the County's LiveScan and Automated Fingerprint Identification System (AFIS).

**STAFFING IMPACTS**

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$684,333 be approved for the Sheriff – Cal ID Program. This budget is funded from \$415,000 in estimated department revenue and \$269,333 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—CAL-MMET PROGRAM**

Budget Unit 1780 0028889  
 Special Revenue Fund

**SERVICES PROVIDED**

The California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET) is funded by the State Office of Emergency Management Agency (Cal-EMA) formerly the State Office of Homeland Security/Office of Emergency Services and was originally planned to cover a three-year period (This grant was funded previously by the Office of Criminal Justice Planning.). This program combats multi-drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance earnings of \$619,941 compared to the July 1, 2013 fund balance of \$233,656. The increase is due to the vacant positions within the Cal-MMET budget unit. The Department anticipates using \$65,563 of fund balance in Fiscal Year 2014-2015 to fill the vacant Deputy Sheriff positions in the Cal-MMET budget. Cash is tracking similar to fund balance.

<b>Sheriff - CAL-MMET</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$578,646	\$731,656	\$705,000	\$0	\$705,000
Charges for Service	\$28,506	(\$4,468)	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$18,847	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$607,152</b>	<b>\$746,035</b>	<b>\$705,000</b>	<b>\$0</b>	<b>\$705,000</b>
Salaries and Benefits	\$340,406	\$37,456	\$374,657	\$0	\$374,657
Services and Supplies	\$147,152	\$143,244	\$204,260	\$0	\$204,260
Other Charges	\$157,733	\$150,338	\$191,646	\$0	\$191,646
Fixed Assets					
Equipment	\$0	\$27,970	\$0	\$0	\$0
Other Financing Uses	\$20,076	\$742	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$665,367</b>	<b>\$359,750</b>	<b>\$770,563</b>	<b>\$0</b>	<b>\$770,563</b>
Fund Balance	\$58,215	(\$386,285)	\$65,563	\$0	\$65,563
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department will be able to maintain the Cal-MMET program. The Cal-MMET program funds the cost of one Sergeant, two Deputy Sheriffs from the Sheriff's Department, a Criminal Investigator in the District Attorney's Office, and a Modesto Police Department Investigator. Cal-MMET works in partnership with the Stanislaus/San Joaquin initiative of the Central Valley High Intensity Drug Trafficking Area (HIDTA) and the Stanislaus Drug Enforcement Agency (SDEA). The purpose of the program is to reduce the manufacturing, trafficking, and distribution of methamphetamine, precursor chemicals, and other dangerous drugs by focusing efforts on the large-scale and often violent organizations responsible through the implementation of cooperative and innovative strategies.

## **STAFFING IMPACTS**

Total current authorized positions— 3

There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$770,563 be approved for the Sheriff – Cal-MMET Program. This budget is funded from \$705,000 in estimated department revenue and \$65,563 in departmental fund balance.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—CIVIL PROCESS FEE**

Budget Unit 1768 0028840  
 Special Revenue Fund

**SERVICES PROVIDED**

The Sheriff's Civil Process Fee Division provides timely and accurate civil process service to the citizens of Stanislaus County. This fund is mandated by Government Code Section 26720-26751 and is to be used solely for technical equipment and vehicles for the Civil Division. Revenue is generated through the process and service of court documents.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$1,429,446 compared to the July 1, 2013 positive fund balance of \$1,367,937. This increase is primarily due to a decrease in operating expenditures. The Department anticipates contributing \$8,033 to fund balance during Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

<b>Sheriff - Civil Process Fee</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$329,834	\$264,174	\$285,000	\$0	\$285,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$329,834</b>	<b>\$264,174</b>	<b>\$285,000</b>	<b>\$0</b>	<b>\$285,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$21,755	\$101,441	\$124,535	\$0	\$124,535
Other Charges	\$1,527	\$1,855	\$2,432	\$0	\$2,432
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$144,554	\$99,368	\$150,000	\$0	\$150,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$167,836</b>	<b>\$202,664</b>	<b>\$276,967</b>	<b>\$0</b>	<b>\$276,967</b>
<b>Fund Balance</b>	<b>(\$161,998)</b>	<b>(\$61,510)</b>	<b>(\$8,033)</b>	<b>\$0</b>	<b>(\$8,033)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Civil Process Fee Division can maintain the existing level of services. The revenue for this budget is customer driven. As the number of civil process papers and orders come from the Court, there is a direct increase/decrease in the revenue collected by the civil

office for Civil Process Fee. A portion of the fees collected for civil process are deposited into a separate fund and used exclusively for the purchase and maintenance of automation equipment.

In cooperation with General Services Agency Fleet Services, the Department is requesting to replace three vehicles. These vehicles will be used in the Department for civil process service and is funded from civil process fees.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$276,967 be approved for the Sheriff – Civil Process Fee. This budget is funded from \$285,000 in estimated department revenue resulting in an anticipated contribution of \$8,033 to departmental fund balance at year-end.



**SHERIFF—CONTRACT CITIES**

Budget Unit 0100 0028239  
General Fund

**SERVICES PROVIDED**

Through the Sheriff – Contract Cities budget the Sheriff provides contractual law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. The contract funds police services and all general law enforcement services as specified in the respective contract with each city. Each city government, in partnership with the Sheriff's Department, establishes the level of service to be provided. Law enforcement services are based upon a philosophy of community-oriented policing which is the foundation to ensure and maintain a safe community for the residents of and visitors to Stanislaus County.

**Hughson Police Services**

In September of 2001 the City of Hughson entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Hughson. On December 3, 2013 a new contract for law enforcement services was approved by the Board of Supervisors. The term of this agreement is July 1, 2013 to June 30, 2016.

The City of Hughson adopted their General Plan for the City on December 12, 2005. At that time, the City expressed a desire to increase their staffing ratio from .85 to 1.3 field officers per 1,000 residents to meet the needs of the projected growth in population. Due to the dramatic decrease in residential assessed values, and as a result of the housing market decline in California, the projected build-out within the City of Hughson will not occur until the housing market has recovered.

Both full-time and extra-help employees of the Stanislaus County Sheriff's Department staff Hughson Police Services. The City funds 50% of the Lieutenant who serves as the Police Chief and the General Fund funds the remaining 50%. Five Deputy Sheriff positions and one Legal Clerk are fully funded by the City of Hughson. The Chief is no longer shared with Waterford.

**Patterson Police Services**

In July of 1998 the City of Patterson entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Patterson. On February 25, 2014, the Board of Supervisors approved a new contract for Law Enforcement Services with the City of Patterson. The Agreement term is July 1, 2013 through June 30, 2016.

Since 1998, the City of Patterson has grown from a population of 10,300 to its current population of 20,643. For several years, the City of Patterson led the County in growth, resulting in additional Sheriff's Department personnel being requested by the City. Language in the agreement requires the City to maintain a minimum policing ratio of .85 officers per 1,000 residents. After a review of its law enforcement staffing needs, the City has determined they desire a policing ratio of 1.5 officers per 1,000 residents and will work toward achieving that goal over a period of several years.

Both full-time and extra-help employees of the Stanislaus County Sheriff's Department staff Patterson Police Services. The Lieutenant who serves as the Police Chief is 80% funded by the City of Patterson and 20% funded from the County General Fund. The 20% of the Police Chief's time is spent on special assignments for the County Sheriff. The remaining 24 positions are fully funded by the City of Patterson and include two Sergeants, twelve Deputy Sheriffs, five Detectives, one school Resource Officer, one Community Services Officer, one Supervising Legal Clerk, and two Legal Clerks.

### **Riverbank Police Services**

In 1995, the City of Riverbank entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Riverbank. The term of this agreement is from July 1, 2010 through June 30, 2015.

The City has the goal of attaining a ratio of 1.25 law enforcement officers per 1,000 residents. Currently, based on a population of 22,924, the Riverbank Police Services law enforcement staffing level is .92 per 1,000 residents. Current staffing levels will still allow the Sheriff's Department to effectively deliver law enforcement services to the community through the effective deployment of resources.

Both full-time and extra-help employees of the Stanislaus County Sheriff's Department staff Riverbank Police Services. The City of Riverbank fully funds the 27 positions assigned as part of the Contract Cities budget. Included are a Lieutenant who serves as the Police Chief, two Sergeants, twelve Deputy Sheriffs, three Detectives, one Community Services Officer and three administrative staff.

### **Waterford Police Services**

In July of 1998, the City of Waterford entered into an agreement for the County of Stanislaus to provide law enforcement services for the City of Waterford. On December 3, 2013 a new contract for law enforcement services was signed approved by the Board of Supervisors. The term of this agreement is July 1, 2013 to June 30, 2016.

The City of Waterford is not planning on any additional staff or resources for Fiscal Year 2014-2015. The City is also in the implementation process of a 20 to 25 year General Plan. In this plan, the City has expressed an interest in increasing the policing ratio to reflect industry standards and may ask that the ratio be increased as high as two officers per 1,000 residents. Growth in the City of Waterford is expected to continue and will impact the need for additional law enforcement personnel and support services.

Both full time and extra help employees of the Stanislaus County Sheriff's Department staff Waterford Police Services. Of the twelve positions assigned to the City of Waterford, seven Deputy Sheriffs, one Zoning Officer and two administrative positions are fully funded by the City. One Sergeant position is 50% funded by the City and the County General Fund funds the remaining 50%. The City funds 50% of the Lieutenant who serves as the Police Chief and the County General Fund funds the remaining 50%. The Police Chief is no longer shared with Hughson.

<b>Sheriff - Contract Cities</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$204,436	\$58,330	\$23,000	\$0	\$23,000
Charges for Service	\$9,177,678	\$9,713,219	\$10,503,979	\$0	\$10,503,979
Miscellaneous Revenue	\$105	\$1,555	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$9,382,219</b>	<b>\$9,773,104</b>	<b>\$10,526,979</b>	<b>\$0</b>	<b>\$10,526,979</b>
Salaries and Benefits	\$7,272,340	\$7,566,155	\$8,402,300	\$0	\$8,402,300
Services and Supplies	\$1,137,198	\$1,183,158	\$1,261,858	\$0	\$1,261,858
Other Charges	\$547,785	\$608,647	\$624,182	\$0	\$624,182
Fixed Assets					
Equipment	\$133,927	\$61,675	\$228,500	\$0	\$228,500
Other Financing Uses	\$372,342	\$350,289	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$28,108	\$37,414	\$45,000	\$0	\$45,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,491,700</b>	<b>\$9,807,338</b>	<b>\$10,561,840</b>	<b>\$0</b>	<b>\$10,561,840</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$109,481</b>	<b>\$34,234</b>	<b>\$34,861</b>	<b>\$0</b>	<b>\$34,861</b>

### PROGRAM DISCUSSION

At the requested level of funding, the Sheriff's contracts with the cities of Riverbank, Patterson, Waterford, and Hughson for law enforcement services will be fully funded. The net county cost allocated to this budget includes funding for 20% of the Patterson Chief of Police.

The Department has recently added an additional Sergeant position in Patterson which is currently in the process of being filled.

### STAFFING IMPACTS

Total current authorized positions— 64

There are no recommended changes to the current level of staffing.

### RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$10,561,840 be approved for Sheriff – Contract Cities. This budget is funded from \$10,526,979 in estimated department revenue and a \$34,861 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**



**SHERIFF—COURT SECURITY**

Budget Unit 176C 0028370  
Special Revenue

**SERVICES PROVIDED**

The Sheriff's Department provides security to the Superior Court of Stanislaus County as required by State Assembly Bill 118 (AB 118) which requires each county treasurer, city and county treasurer, or other appropriate officer to create a County Local Revenue Fund 2011. Chapter 6.3 Section 30025(f)(3) requires the monies in the Trial Court Security Account be used exclusively to fund trial court security provided by county sheriffs. These security services are provided to the Court in the Main Courthouse and other Court facilities including juvenile. Services include the movement and security of inmates to and from the facilities and while in the courtrooms. Access to the courts is controlled by the use of metal detectors and staffed by members of this budget.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$878,991 compared to the July 1, 2013 fund balance of \$1,216,089. After post-closing adjustments, at Fiscal Year 2013-2014 year end this fund had a positive fund balance of \$1,323,708. The increase in fund balance is due to salary savings accrued through vacant positions. These funds can only be used toward court security services. The Department anticipates using \$437,911 of fund balance in Fiscal Year 2014-2015.

As of July 1, 2014, this fund had a positive cash balance of \$956,163 compared to the July 1, 2013 positive balance of \$1,216,089. This decrease is due to revenues that are still anticipated to be received from the State and applied to the 2013-2014 Fiscal Year.

<b>Sheriff - Court Security</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$4,387,360	\$4,686,331	\$4,597,993	\$0	\$4,597,993
Charges for Service	\$24,819	\$2,608	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,412,179</b>	<b>\$4,688,939</b>	<b>\$4,597,993</b>	<b>\$0</b>	<b>\$4,597,993</b>
Salaries and Benefits	\$4,169,900	\$4,345,960	\$4,860,850	\$0	\$4,860,850
Services and Supplies	\$23,142	\$24,138	\$30,700	\$0	\$30,700
Other Charges	\$135,425	\$223,618	\$226,592	\$0	\$226,592
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$217,905	\$206,510	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$49,075	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,595,447</b>	<b>\$4,800,226</b>	<b>\$5,118,142</b>	<b>\$0</b>	<b>\$5,118,142</b>
Fund Balance	\$0	\$28,023	\$437,911	\$0	\$437,911
<b>Net County Cost</b>	<b>\$183,268</b>	<b>\$83,264</b>	<b>\$82,238</b>	<b>\$0</b>	<b>\$82,238</b>

## PROGRAM DISCUSSION

Prior to Fiscal Year 2013-2014 the Sheriff – Court Security budget was classified as a General Fund budget. Due to changes in government code, in Fiscal Year 2013-2014, this budget moved to a non interest bearing Special Revenue Fund.

At the requested level of funding, the Sheriff - Court Security budget will continue to provide the Stanislaus County Superior Court with security services as mandated by SB 1021 (Government Code 69921.5)

Current regulations per the Superior Court Security Act of 2012, Government Code Section 69920-69927, which implements the statutory changes necessary as a result of the realignment of superior court security funding enacted in AB 118.

- *Although realignment changed the source of funding for court security, this article is not intended to, nor should it, result in reduced court security service delivery, increased obligations on sheriffs or counties, or other significant programmatic changes that would not otherwise have occurred absent realignment. (Government Code 69920)*

Prior to Realignment Chapter 6.3 Section 30025(f)(2)(A) required the monies in the Trial Court Security Account be used exclusively to fund trial court security provided by the County Sheriff. Certain administrative costs are not allowable expenses that can be charged under the Trial Court Funding Act of 1997 Rule of the Court 8.10. This fund requires a net county cost to cover the Cost Allocation Plan (CAP) administrative charges that are not allowable under the Trial Court Funding Act or AB 118.

The State Controller's Office Manual of Cost Plan Procedures for Counties provides that all county cost plans be consistent with the Code of Federal Regulations Part 225; Appendix B provides definition of General Government Expenses while Appendix C provides explanation of allowable service department charges. Based on this information, CAP charges can be clarified as General County Administrative Expenses (73000 accounts) and Allocated Service Charges (primarily 74000 accounts). Allocated Service Charges would be allowable for Court Security funding reimbursement through 2011 Realignment Revenue. For Fiscal Year 2014-2015, General County administrative costs are budgeted at \$82,238 and will be supported by General Funds.

**STAFFING IMPACTS**

Total current authorized positions— 39

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,118,142 be approved for Sheriff – Court Security. This budget is funded from \$4,597,993 in estimated department revenue, \$437,911 in fund balance and a \$82,238 contribution from the General Fund.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—DEDICATED FUNDS**

Budget Unit 1743 0028869  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget is used for special programs including deferred revenue from vehicle auctions, auto insurance, SDEA revenue specifically for helicopter maintenance, and equipment purchases funded by a dedicated source of revenue received from developer fees; a California Environmental Quality Act (CEQA) mitigation fee of \$339 that is collected on each new single family dwelling in the unincorporated area of the County.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$281,609 compared to the July 1, 2013 positive balance of \$3,952. This increase is primarily due to the increase in parole radio revenue and aircraft sales revenue that was transferred from deferred revenue last fiscal year. The Department does not anticipate using fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

<b>Sheriff - Dedicated Funds</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$167,705	\$0	\$0	\$0	\$0
Charges for Service	\$4,746	\$15,255	\$0	\$0	\$0
Miscellaneous Revenue	\$94,697	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$267,148</b>	<b>\$15,255</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$325,000	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$325,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Balance</b>	<b>\$57,852</b>	<b>(\$15,255)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

The Department does not plan to use this fund in the 2014-2015 Fiscal Year.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that the budget for Sheriff – Dedicated Funds be zero to reflect no planned activity for 2014-2015.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**SHERIFF—DETENTION**

Budget Unit 0100 0028300  
 General Fund

**SERVICES PROVIDED**

The Sheriff's Detention Division provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities located at the downtown Men's Jail and the Public Safety Center. The Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. The Sheriff has legal responsibility to incarcerate adults in a pre-trial status or in a sentenced status so that those individuals are safely secured and not released back into society. The Detention Division must comply with all statutory mandates as well as existing, binding case law. The Detention Division also provides statewide transportation of inmates sentenced to State prison as well as State prisoners returning to court for active criminal cases.

<b>Sheriff - Detention</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$60	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$22	\$1,890	\$0	\$0	\$0
Intergovernmental Revenue	\$1,402,828	\$1,424,951	\$1,353,000	\$0	\$1,353,000
Charges for Service	\$7,156,195	\$8,192,984	\$8,198,407	\$0	\$8,198,407
Miscellaneous Revenue	\$44,749	\$46,873	\$30,000	\$0	\$30,000
Other Financing Sources	\$252,554	\$108,000	\$108,000	\$0	\$108,000
<b>Total Revenue</b>	<b>\$8,856,408</b>	<b>\$9,774,698</b>	<b>\$9,689,407</b>	<b>\$0</b>	<b>\$9,689,407</b>
Salaries and Benefits	\$26,166,723	\$27,013,030	\$28,484,807	\$0	\$28,484,807
Services and Supplies	\$4,563,894	\$3,968,166	\$4,992,664	\$0	\$4,992,664
Other Charges	\$3,536,123	\$3,598,370	\$3,755,767	\$0	\$3,755,767
Fixed Assets					
Buildings & Improvements	\$0	\$21,476	\$0	\$0	\$0
Equipment	\$278,137	\$36,883	\$510,000	\$0	\$510,000
Other Financing Uses	\$1,330,489	\$1,235,365	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$9,182	\$6,640	\$19,700	\$0	\$19,700
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$35,884,548</b>	<b>\$35,879,930</b>	<b>\$37,762,938</b>	<b>\$0</b>	<b>\$37,762,938</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$27,028,140</b>	<b>\$26,105,232</b>	<b>\$28,073,531</b>	<b>\$0</b>	<b>\$28,073,531</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Sheriff's Adult Detention Division will be able to meet basic needs and related costs associated with the custodial facilities, support services, state wide transportation and the jail alternatives programs.

The Department is planning to use \$108,000 in Proposition 69 Funding for DNA collection to fund a portion of the salaries of a Deputy Sheriff-Custodial and a Legal Clerk who collect and process DNA samples from the inmates during the booking process as the Men's Jail and Public Safety Center.

The Chief Executive Office – Capital Projects, working with the Sheriff's Department, has completed the design phase of the Public Safety Center build out project approved by the Board of Supervisors on March 4, 2008. The updated Stanislaus County Public Safety Center Needs Assessment was presented to the Board of Supervisors in June of 2007. The Master Plan calls for the addition of 420 new medium to maximum security jail beds and various other Sheriff facilities that are needed. Full funding for both construction and operation has not been identified. On March 8, 2012, the County was conditionally awarded \$80 million in AB 900 Phase II Jail Construction Financing Award.

On June 27, 2012, SB 1022 was approved by Governor Brown. SB 1022 authorizes the Department of Corrections and Rehabilitation to design and construct new, or renovate existing, housing units, support buildings, programming space, and any necessary ancillary improvements in order to add capacity at facilities and to provide medical, dental, and mental health treatment or housing to inmates, and would specify the facilities and projects for which funds may be used.

On October 15, 2013, the Board of Supervisors approved the SB 1022 project financing plan. The primary sources of the match to be committed to this project include \$4 million in fund balance previously set aside in the 2012-13 Mid-Year Financial Report by the Board of Supervisors in Assigned Fund Balance, and \$445,000 from unobligated Public Facilities Fees-Jails for a total County match of \$4,445,000. In addition to these County match sources, the County is responsible for additional costs deemed ineligible as match for the SB 1022 program in the amount of \$250,000, split among unobligated Public Facilities Fees-Jails \$79,535 and Public Facilities Fees Detention \$170,465. The Public Facilities Fees Committee approved the use of PFF funds on September 30, 2013, and the use was subsequently approved by the Capital Facilities Committee on October 3, 2013. The County's entire 10% cash match of \$4,445,000 previously approved by the Board of Supervisors was transferred to the new REACT Center Capital Project Fund on October 15, 2013.

On December 12, 2013, the Board of State and Community Corrections (BSCC) informed the County that its REACT Center Project would not be recommended to receive a conditional award. Stanislaus County presented an appeal on March 11, 2014 to the BSCC hearing panel. On March 13, 2014 the full BSCC Board granted the appeal of Stanislaus County to award Stanislaus County a preference point for CEQA compliance resulting in Stanislaus moving to the 2<sup>nd</sup> place ranking and providing for \$40 million for construction of a reentry facility at the Public Safety Center.

On April 29, 2014 the Board of Supervisors approved the conditional award for Project Two (Day Reporting Center) and on June 17, 2014 the Board approved the conditional award of a design-build contract for AB 900 Phase II project One (Maximum-Security, Mental Health Units) and Project III (Intake, Release, Transportation Facility).

On April 4, 2011, AB109 was signed by Governor Brown. AB 109 realigned custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from state sentences to counties effective, October 1, 2011. The Department has seen a steady rise in the Average Daily Population (ADP) of AB 109 inmate's from 57 or 5.5% in October 2011 to 334 or 19.2% as of March 2014. Funding for 2013-2014 was \$8,000,000. Phase I, II and III have been implemented and the Department has been approved to receive \$8,197,818 for Phase IV which will occur during Fiscal Year 2014-2015.

As of June 2014, the Sheriffs Department has 27 Deputy Sheriff-Custodial and 3 Sergeant-Custodial vacancies. The Department's background and recruitment staff continues to work diligently to fill the vacant positions.

In cooperation with General Services Agency Fleet Services, the Department is requesting to purchase and equip four vehicles. These vehicles will replace existing vehicles that Fleet Services has identified as reaching over 100,000 miles of use or have become too expensive to maintain. These vehicles are used for transporting inmates and are funded in the Fiscal Year 2014-2015 budget.

**STAFFING IMPACTS**

Total current authorized positions— 286

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$37,762,938 be approved for the Sheriff - Detention. This budget is funded from \$9,689,407 in estimated department revenue and a \$28,073,531 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—DRIVER TRAINING PROGRAM**

Budget Unit 1769 0028870  
 Special Revenue Fund

**SERVICES PROVIDED**

The Stanislaus County Sheriff's Department Emergency Vehicle Operations Center (EVOC) operates a formal driver's training program. The Department's EVOC is located on the tarmac of the old Crows Landing Naval Air Station. The EVOC occupies two buildings that are used for classroom instruction and storage of vehicles and equipment.

This training program promotes safe, efficient driving for Deputy Sheriffs, Deputy Sheriff-Custodials, Community Service Officers, Sheriff's Team of Active Seniors (STARS), as well as other law enforcement agencies throughout the County.

**FUND/CASH BALANCE**

As of July 1, 2014, this budget had a positive fund balance \$37,736 compared to the July 1, 2013 fund balance of \$24,766. The increase is due to the revenue from training classes coming in higher. The Department does not anticipate using fund balance in Fiscal Year 2014-2015. Cash is tracking less than fund balance at \$2,041 as of July 1, 2014, due to cash not yet being received for services provided.

<b>Sheriff - Driver Training Program</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$66,386	\$174,392	\$194,272	\$0	\$194,272
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$66,386</b>	<b>\$174,392</b>	<b>\$194,272</b>	<b>\$0</b>	<b>\$194,272</b>
Salaries and Benefits	\$44,498	\$94,331	\$119,920	\$0	\$119,920
Services and Supplies	\$17,146	\$5,318	\$21,555	\$0	\$21,555
Other Charges	\$40,684	\$61,773	\$52,797	\$0	\$52,797
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$21	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$102,349</b>	<b>\$161,422</b>	<b>\$194,272</b>	<b>\$0</b>	<b>\$194,272</b>
Fund Balance	\$35,963	(\$12,970)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Sheriff's Driver Training Program will be fully funded. The Sheriff's Emergency Vehicle Operations Center (EVOC) is currently operated at the Crows Landing Naval Facility. The Sheriff's Department has been notified that the EVOC track will eventually have to relocate based upon anticipated construction projects. The Department has been reviewing other alternatives for this facility need. A suitable location must be available for this key training component for law enforcement officer mandated perishable skills training.

The Sheriff's Department continues to maintain POST mandatory training standards which includes EVOC for Sheriff's personnel and other law enforcement agency personnel.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$194,272 be approved for Sheriff – Driver Training Program. This budget is funded from \$194,272 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**SHERIFF—JAIL COMMISSARY/INMATE WELFARE**

Budget Unit 4081 0028509  
 Enterprise Fund

**SERVICES PROVIDED**

The Jail Commissary/Inmate Welfare Fund was established under Penal Code Section 4025 and can be used only for the benefit, education or welfare of inmates. Profits generated from commissary sales and phone revenue are expended based on recommendations made by the Inmate Welfare Committee for the benefit, education and welfare of the inmates confined within Stanislaus County detention facilities. The programs provided include vocational welding, landscaping, life skills and substance abuse treatment. In addition, there are programs that provide the opportunity to improve reading skills and to obtain a General Education Development (GED) certificate.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive retained earnings of \$1,071,554 compared to the July 1, 2013 positive retained earnings of \$931,769. This increase is primarily related to phone revenue and the increase in inmate population. The Department anticipates using \$262,600 of retained earnings in Fiscal Year 2014-2015.

The actual cash balance as of July 1, 2014 is \$936,260 compared to the July 1, 2013 positive balance of \$592,273. The difference between the cash and retained earnings is due to the non-cash items listed on the balance sheet, such as Depreciation and Fixed Assets.

<b>Sheriff - Jail Commissary / Inmate Welfare</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,487	\$9,038	\$3,500	\$0	\$3,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$6,765	\$155,643	\$168,193	\$0	\$168,193
Miscellaneous Revenue	\$1,681,701	\$1,373,308	\$1,277,500	\$0	\$1,277,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,692,953</b>	<b>\$1,537,989</b>	<b>\$1,449,193</b>	<b>\$0</b>	<b>\$1,449,193</b>
Salaries and Benefits	\$263,035	\$204,379	\$243,210	\$0	\$243,210
Services and Supplies	\$1,088,880	\$1,133,067	\$1,420,430	\$0	\$1,420,430
Other Charges	\$52,145	\$52,130	\$48,153	\$0	\$48,153
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$4,265	\$4,990	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,408,325</b>	<b>\$1,394,566</b>	<b>\$1,711,793</b>	<b>\$0</b>	<b>\$1,711,793</b>
Retained Earnings	(\$284,628)	(\$143,423)	\$262,600	\$0	\$262,600
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## **PROGRAM DISCUSSION**

At the requested level of funding, the Jail Commissary/Inmate Welfare Fund can maintain current operations. The revenue generated through the sale of commissary items and inmate phone use will be used to fund appropriate needs for the inmate population as determined by the Inmate Welfare Committee. Title 15 of the California Code of Regulations specifies that inmate welfare funds be used primarily for the benefit, recreation, education or welfare of inmates. The Inmate Welfare Committee is charged with this responsibility and may enter into contracts for services.

## **STAFFING IMPACTS**

Total current authorized positions— 3

There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,711,793 be approved for Sheriff – Jail Commissary/Inmate Welfare. This budget is funded from \$1,449,193 in estimated department revenue and from \$262,600 in retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—JUSTICE ASSISTANCE GRANT**

Budget Unit 1799 0028610  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget includes the American Recovery and Reinvestment Act (ARRA) Edward Byrne Memorial Justice Assistance Grant (JAG) and the Non-Recovery Act Edward Byrne Justice Assistance Grant. Both JAG grants are administered by the Department of Justice (DOJ). Federal funding received from both grants will help fund the School Resource Officer at Tuolumne Elementary School and will provide staffing support for the Domestic Violence Program over a two-year period. Positions previously identified for elimination were able to be retained due to this funding.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a zero fund balance compared to the zero fund balance on July 1, 2013. Grant expenditures are incurred and forwarded to the Sheriff's Department for grant submission of a reimbursement request. Upon reimbursement, expenditures are coded to the grant and funds are immediately disbursed to the applicable agencies/divisions leaving no fund balance. Cash is tracking similar to fund balance.

<b>Sheriff - Justice Assistance Grant</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$246,582	\$171,688	\$131,013	\$0	\$131,013
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$246,582</b>	<b>\$171,688</b>	<b>\$131,013</b>	<b>\$0</b>	<b>\$131,013</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$183,125	\$163,796	\$104,118	\$0	\$104,118
Other Charges	\$63,457	\$7,892	\$26,895	\$0	\$26,895
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$246,582</b>	<b>\$171,688</b>	<b>\$131,013</b>	<b>\$0</b>	<b>\$131,013</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the JAG grants will provide revenue to fund a portion of a Deputy Probation Officer for the Domestic Violence Program and a portion of Deputy Sheriff overtime dedicated to gang suppression. The JAG grants will provide revenue to the Modesto Police Department to purchase 800 Mhz and UHF radios.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$131,013 be approved for Sheriff – Justice Assistance Grant. This budget is funded from \$131,013 in estimated revenue from Federal grant funds.



**SHERIFF—OPERATIONS**

Budget Unit 0100 0028200  
General Fund

**SERVICES PROVIDED**

The Sheriff – Operations budget provides funding for law enforcement services in the unincorporated areas of Stanislaus County, including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. These services include Sheriff's Patrol, Detectives, Juvenile Services, Security Services, Records and Drug Enforcement. This budget also funds the Sheriff's Coroner's Office and Public Administrator.

The Operations Division also includes the Sheriff's Civil Division that provides timely and accurate civil process service to the citizens of Stanislaus County. The Division processes, serves and levies on monies, property and other court judgments in accordance with properly issued court orders.

The Patrol Division budget has been separated into the following divisions to enable the Sheriff's Department to better account for revenue and expenditures: Air Support, Bomb Team, K-9 Unit, Special Weapons and Tactics (SWAT), Dive Team, Mounted Unit, Reservoir Unit, Special Vehicle Off-Road Unit (SVOU), Critical Response Team, Volunteers, High Intensity Drug Trafficking Area (HIDTA), Property and Evidence, the Identification Unit, the Community Resource Deputies Crime Reduction Team, and the Sheriff's Team Investigating Narcotics and Gangs (STING).

The Operations Division continues to struggle with critical staffing shortages requiring extensive use of overtime to meet minimum staffing requirements for the safety of personnel and the public. Additionally, significant numbers of new personnel require training time and a variety of professional development courses, further exacerbating staffing and overtime challenges. The Investigations Division continues to struggle in meeting the demand for services, with some detective personnel having hundreds of criminal cases assigned.

Over the next fiscal year, the Operations Division will focus on filling Deputy Sheriff vacancies. Additionally, the Division will continue looking for ways to streamline operations to enhance service capabilities where possible.

<b>Sheriff - Operations</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$230,335	\$281,950	\$260,000	\$0	\$260,000
Fines, Forfeitures, Penalties	\$22,001	\$20,744	\$17,000	\$0	\$17,000
Revenue from use of Assets	\$415	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,607,584	\$1,128,143	\$1,153,689	\$0	\$1,153,689
Charges for Service	\$1,788,236	\$1,501,177	\$1,245,474	\$0	\$1,245,474
Miscellaneous Revenue	\$236,498	\$403,829	\$78,050	\$0	\$78,050
Other Financing Sources	\$100,404	\$117,373	\$150,000	\$0	\$150,000
<b>Total Revenue</b>	<b>\$3,985,473</b>	<b>\$3,453,216</b>	<b>\$2,904,213</b>	<b>\$0</b>	<b>\$2,904,213</b>
Salaries and Benefits	\$16,345,310	\$18,824,407	\$16,765,199	\$3,134,853	\$19,900,052
Services and Supplies	\$4,780,699	\$4,917,761	\$4,860,242	\$0	\$4,860,242
Other Charges	\$1,858,082	\$2,110,298	\$2,770,764	\$0	\$2,770,764
Fixed Assets					
Equipment	\$999,584	\$1,451,959	\$638,000	\$469,000	\$1,107,000
Other Financing Uses	\$713,621	\$2,349,128	\$10,000	\$0	\$10,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$563,239)	(\$673,545)	(\$610,960)	\$0	(\$610,960)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$24,134,057</b>	<b>\$28,980,008</b>	<b>\$24,433,245</b>	<b>\$3,603,853</b>	<b>\$28,037,098</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$20,148,584</b>	<b>\$25,526,792</b>	<b>\$21,529,032</b>	<b>\$3,603,853</b>	<b>\$25,132,885</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department will maintain minimal Patrol services for the entire County. The Sheriff's Department continues to struggle to fill existing vacancies within the Department, however due to the continued need for services the Department has been forced to operate with extensive overtime. Almost all of the specialty teams are made up of deputies who have full time jobs in patrol or detectives so they must complete their specialty teams training and call-out operations on overtime.

The Sheriff's Department was awarded a 2010 COPS grant in the amount of \$300,000 for the County Wide Interoperability Project. The project will enhance public safety radio interoperability county-wide. The project is currently in the contract bidding stage and is projected to be completed in mid-2015.

As of July 1, 2014, the Sheriff's Department has 25 vacant Deputy Sheriff positions. In order to fill these positions the Sheriff's Department is taking several steps to fill the positions that are currently vacant. The Department is building up the background staff in administration to try and put as many qualified applicants through background as possible so they can send full classes of Deputy Sheriff Trainees to the academy. It is anticipated that two classes of 20 trainees would be sent through the academy during the 2014-2015 Fiscal Year. The Department has budgeted \$400,000 in extra help to pay those trainees until they can be hired into a vacant funded position upon graduation.

The Department is working together with P.O.S.T. to re-offer the basic academy course at the Stanislaus Regional Training Center. This plan is designed to give the full basic academy course in 720 hours as opposed to 1064 hours by using a compound training methodology as opposed to block training.

In cooperation with General Services Agency Fleet Services, the Department is requesting to purchase and equip approximately 18 patrol, detective, transportation and other emergency vehicles. These vehicles will replace existing vehicles that Fleet Services has identified as reaching over 100,000 miles of use or have become too expensive to maintain. These vehicles are funded within the Fiscal Year 2014-2015 budget.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. Sheriff – Operations is requesting an increase in appropriations of \$3,315,038 to reflect the carry forward of net county cost savings earned in prior fiscal years. The Department is planning to use these savings to balance the budget and pay for overtime and increases in Health Insurance Benefits.

### **STAFFING IMPACTS**

The Department is requesting to add one new Crime Analyst position. In Fiscal Year 2013-2014, the Department contracted with Ceres Police Department (CPD) for these services. Due to limited skill and availability of the CPD employee, the level of service received was not sufficient to support the analysis and statistical reporting needs of the Department. The Crime Analyst position coordinates, analyzes and disseminates crime data to assist patrol operations and detectives in identifying and addressing local crime trends, identifying suspects and solving criminal cases.

The Department is also requesting to add one new Community Service Officer position to provide additional support for the Property and Evidence Unit. An additional position is required to keep up with the growing demands of the Department related to evidence handling, and the large volume of work from intake, storage and disposition of property.

The Department is further requesting to add one new Sergeant position to coordinate the training efforts of the Department. The Sergeant will be instrumental in reactivating the Sheriff's Deputy Training Academy ensuring Peace Officer Standards and Training (POST) and regulatory requirements are met. Additional responsibilities include oversight of the Department Training Division which involves curriculum development, record keeping, scheduling of staff, instructors and facilities, and budget monitoring.

Total current authorized positions— 164

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$28,037,098 be approved for Sheriff - Operations. This budget is funded from \$2,904,213 in estimated department revenue and a \$25,132,885 contribution from the General Fund. Included in the unmet need request of \$3,603,853 is \$288,815 for the recommended positions and \$3,315,038 of net county cost savings. The Department anticipates using the entire general fund net county cost savings to fully fund the Fiscal Year 2014-2015 budget.

It is recommended to add one Crime Analyst position, one Community Service Officer position, and one Sergeant position.

Total recommended authorized positions— 167

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—VEHICLE THEFT UNIT**

Budget Unit 1715 0028825  
 Special Revenue Fund

**SERVICES PROVIDED**

The Vehicle Theft Unit targets all vehicle-related cases including car jackings, attempted murders, murders and kidnappings during an auto theft. The program focuses on investigation, arrests, and obtaining felony convictions and longer prison sentences for repeat offenders. This is carried out through multi-jurisdictional cooperation with law enforcement agencies throughout the State and constant contact with the Stanislaus County Auto Theft Task Force (StanCATT). The program provides funding for personnel costs for the Sheriff, the District Attorney and several other agencies that provide staffing for this unit, including the Ceres and Modesto Police Departments.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$282,182 compared to the July 1, 2013 positive balance of \$102,592. This increase is due primarily to a decrease in salaries and employee benefits. The Department anticipates using \$40,913 of fund balance in Fiscal Year 2014-2015 to pay salaries and benefits as well as reimburse overtime to the California Highway Payroll for officers assisting the task force. Cash is tracking similar to fund balance.

<b>Sheriff - Vehicle Theft Unit</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$418,011	\$432,366	\$415,000	\$0	\$415,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$4,007	\$4,000	\$4,000	\$0	\$4,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$422,018</b>	<b>\$436,366</b>	<b>\$419,000</b>	<b>\$0</b>	<b>\$419,000</b>
Salaries and Benefits	\$78,136	\$421	\$119,056	\$0	\$119,056
Services and Supplies	\$129,946	\$96,314	\$142,795	\$0	\$142,795
Other Charges	\$184,396	\$160,041	\$190,062	\$0	\$190,062
Fixed Assets					
Equipment	\$0	\$0	\$8,000	\$0	\$8,000
Other Financing Uses	\$4,096	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$396,574</b>	<b>\$256,776</b>	<b>\$459,913</b>	<b>\$0</b>	<b>\$459,913</b>
<b>Fund Balance</b>	<b>(\$25,444)</b>	<b>(\$179,590)</b>	<b>\$40,913</b>	<b>\$0</b>	<b>\$40,913</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Stanislaus County Auto Theft Task Force (StanCATT) will continue efforts toward deterrence and investigation of vehicle theft crimes. This program is fully funded by a dedicated revenue source resulting from a State collected \$1 vehicle license fee assessment that expires on January 1, 2018.

**STAFFING IMPACTS**

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$459,913 be approved for Sheriff – Vehicle Theft Unit. This budget is funded from \$419,000 in estimated department revenue and \$40,913 in departmental fund balance.





## **A Healthy Community**

Area Agency on Aging/Veterans' Services  
Behavioral Health and Recovery Services  
Child Support Services  
Children and Families Commission  
Community Services Agency  
Health Services Agency

## A Healthy Community

A healthy community is vital to the quality of life for our residents. The primary focus on protecting and promoting the physical health and safety of our residents includes preventing disease, disability and death. Protecting emotional safety focuses on the social problems that include homelessness,



incarceration, and fragmented families with financial and emotional needs. An emphasis on prevention helps to improve the quality of life for those served. Resources dedicated to prevention allow a broader population to be served than the resources required for direct service. Audits and external oversight of State and Federal mandated programs demonstrates that County agencies are effectively administering these services.

- ◆ The Area Agency on Aging plans and coordinates senior services to promote independence and self-sufficiency. Veterans' Services provides assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors;
- ◆ Behavioral Health and Recovery Services provides outpatient and residential behavioral health services to promote emotional health and recovery;
- ◆ The Department of Child Support Services enforces child support orders and establishes and enforces paternity orders;
- ◆ The Children and Families Commission funds education, health and child care programs that promote early childhood development, from prenatal through age five;
- ◆ The Community Services Agency operates social welfare programs including protective services for children and adults, temporary financial assistance to those in need, emergency food assistance, foster care and adoptions; and
- ◆ The Health Services Agency is responsible for health care services to those eligible through a clinic system providing primary care, specialty care and ancillary services such as pharmacy and rehabilitation. The Clinics and Ancillary Services Division serves as the outpatient training clinics for the Valley Family Medicine Residency. The Public Health Division of the Health Services Agency is responsible for assessing, measuring, reporting and monitoring the health status of the community.

## **FISCAL YEAR 2014-2015 ISSUES**

The 2014-2015 Final Budget recommends \$528,797,561 in appropriations for this priority area. These expenditures are funded by a combination of \$487,319,041 in department revenue, \$35,269,753 in revenue from the General Fund and \$6,208,767 in fund balance/retained earnings. The net General Fund revenue allocation for Behavioral Health and Recovery Services' programs including Mental Health, and Public Guardian is \$1,949,372; for the Community Services Agency programs including General Assistance, In-Home Supportive Services Provider wages, Public Authority benefits, Public Economic Assistance, and Services and Support, the net General Fund revenue allocation is \$11,314,440; for the Health Services Agency programs including Clinics and Ancillary Services, Indigent Health Care, and Public Health, the net General Fund revenue allocation is \$6,369,959. In addition, \$15 million from the General Fund fund balance is allocated to the Health Services Agency to accelerate payment of long-term debt tied to the closure of the former County hospital and the federal recoupment of funds from the former Stanislaus Family Medicine Residency program.

The Department of Aging and Veterans Services Final Budget totals over \$4 million and will receive a slight increase in Older Americans Act (OAA) funding that will provide through Howard Training Center (HTC), the Senior Meals Program provider, one additional day per week of meal service at all 13 Congregate Meal sites located throughout the County. Additionally, staffing resources will be expanded to provide additional referral and outreach services to combat veterans located in Stanislaus County. The Department is focused on assisting the Veterans Advisory Commission in the development of a "one-stop" Veterans Center.

Behavioral Health and Recovery Services with a total Final Budget of \$88.9 million, continues to work with the Chief Executive Office on implementing strategies that reduce costs and preserve scarce reserves. This includes the final goal of the strategic plan for the 24/7 Secure Mental Health Services that was approved by the Board of Supervisors in November 2012, implementation of a Crisis Stabilization Unit (CSU) that would relieve certain hospital admissions and emergency room pressure. A plan to locate a CSU at the Stanislaus Recovery Center in Ceres is under development for location and could be operational by June 2015. The Department anticipates the use of Mental Health Services Act (MHSA) funding for remodeling costs associated with the CSU, and a combination of MHSA and Medi-Cal matching funds for operational costs of the CSU.

In Community Services Agency (CSA) the Final Budget totals \$320.5 million. This includes Federal and State funding in support of Health Care Reform and Welfare to Work early engagement, family support and subsidized employment. It is estimated that one in 2.3 persons residing in Stanislaus County now have

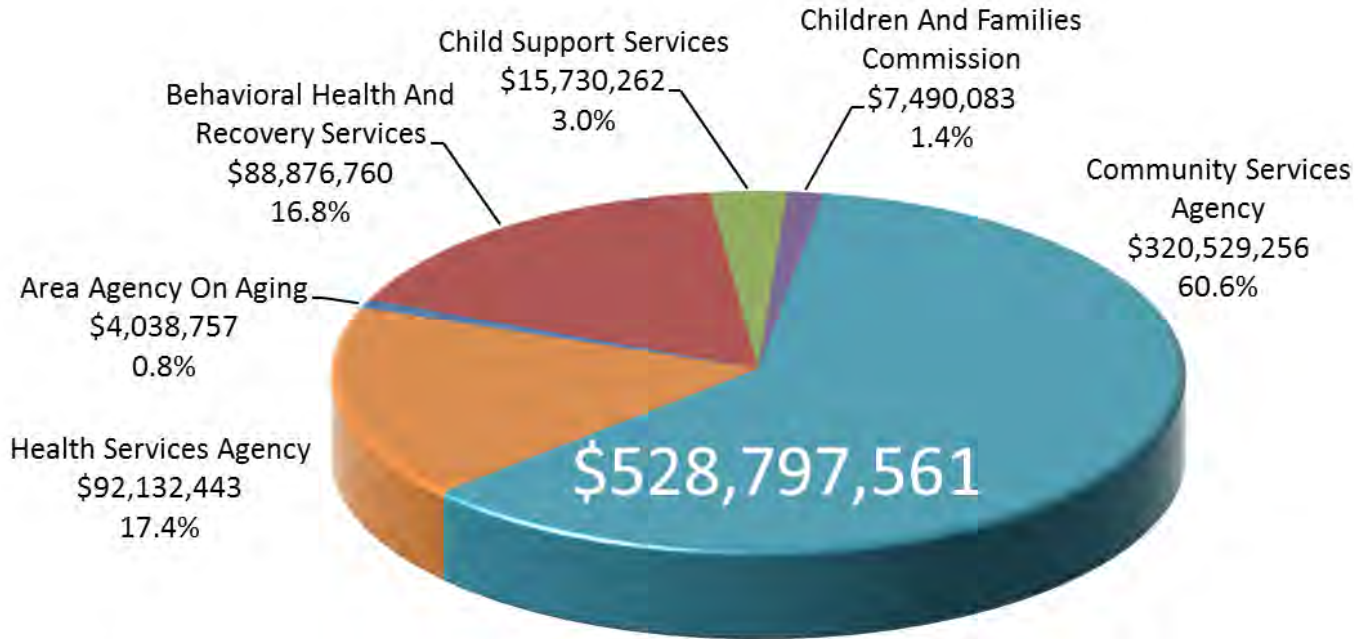
access to health care and nutritional assistance. At the same time, the number of persons on cash aid (CalWORKs and General Assistance) have decreased from a high of one in 16.3 persons receiving services in Fiscal Year 2010-2011, to one in 18.6 persons receiving services in Fiscal Year 2013-2014.

The Health Services Agency's Final Budget totals \$92.1 million and includes a reduction of over \$10 million in 1991 Health Realignment funding as the result of the State's redirection of funding from the implementation of the Affordable Care Act and Medi-Cal expansion, which began January 1, 2014. Also included in the Health Services Agency's Clinics and Ancillary Services division is \$15 million of one-time funding from the General Fund that will be used to accelerate the payoff of the Agency's long-term debt related to the closure of the former County hospital and the Federal recoupment of funding for the Stanislaus Family Medicine Residency program. The total debt of \$18.1 million will now be fully repaid several years ahead of schedule and will make available operating capital for use at the Public Safety Center as the AB 900 Phase II jail expansion projects are completed and put into operation.

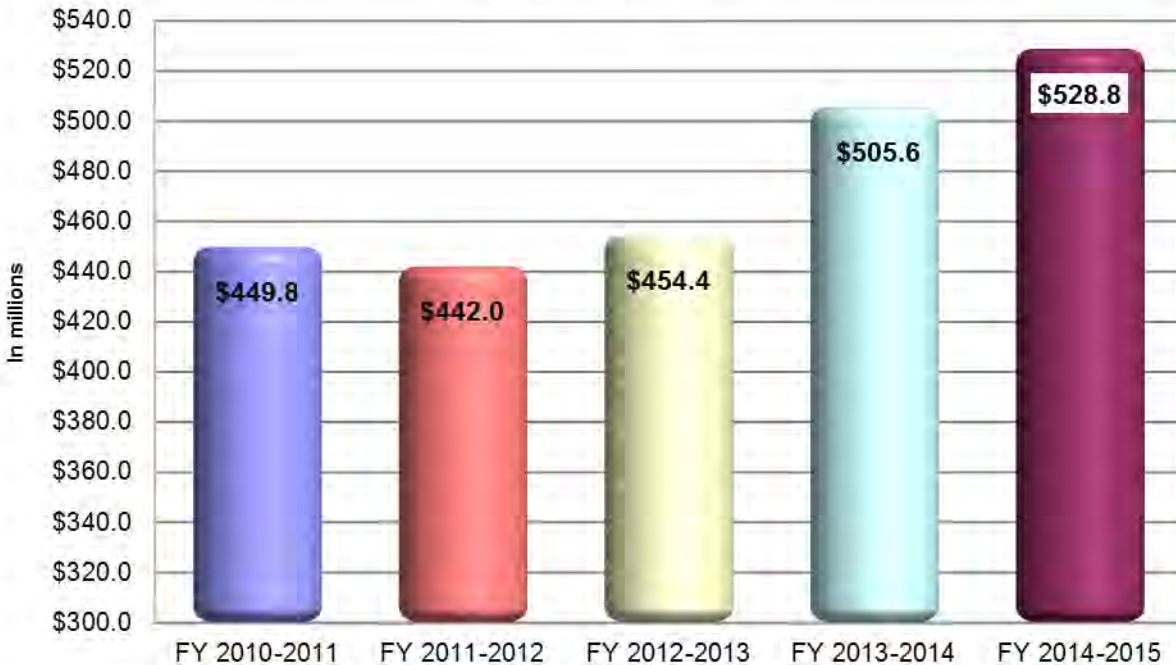


## A Healthy Community

### Recommended Appropriations Fiscal Year 2014-2015



### Five Year Comparison of Appropriations Final Budget





# A Healthy Community

<b>PAGE</b>				<b>Recommended 2014-2015</b>
<b>AREA AGENCY ON AGING</b>				<b>\$4,038,757</b>
	<b>Fund</b>	<b>Org</b>		
219	1051	0031000	Area Agency on Aging	\$3,548,388
222	0100	0032000	Veterans' Services	\$490,369
<b>BEHAVIORAL HEALTH AND RECOVERY SERVICES</b>				<b>\$88,876,760</b>
	<b>Fund</b>	<b>Org</b>		
228	1501	6000000	Behavioral Health and Recovery Services	\$43,483,562
232	1502	6500001	Alcohol and Drug Program	\$7,560,287
235	1504	6400001	Managed Care	\$10,567,170
238	1507	6800000	Mental Health Services Act (MHSA)	\$23,724,421
241	1503	6030000	Public Guardian	\$1,232,013
244	1505	6700001	Stanislaus Recovery Center	\$2,309,307
<b>CHILD SUPPORT SERVICES</b>				<b>\$15,730,262</b>
	<b>Fund</b>	<b>Org</b>		
248	1071	0240000	Child Support Services	\$15,730,262
<b>CHILDREN AND FAMILIES COMMISSION</b>				<b>\$7,490,083</b>
	<b>Fund</b>	<b>Org</b>		
255	1755	0016140	Children and Families Commission	\$7,490,083
<b>COMMUNITY SERVICES AGENCY</b>				<b>\$320,529,256</b>
	<b>Fund</b>	<b>Org</b>		
260	1631	0045050	Services and Support	\$139,989,096
269	1637	0045961	County Children's Fund	\$243,678
271	1633	0045901	General Assistance	\$729,176
275	1640	0045980	IHSS Public Authority--Administration	\$587,541
277	1641	0045990	IHSS Public Authority--Benefits	\$2,559,250
279	1642	0045992	IHSS Provider Wages	\$67,974,473
282	1636	0045951	Integrated Children's Services	\$235,986
284	1632	0045801	Public Economic Assistance	\$108,210,056

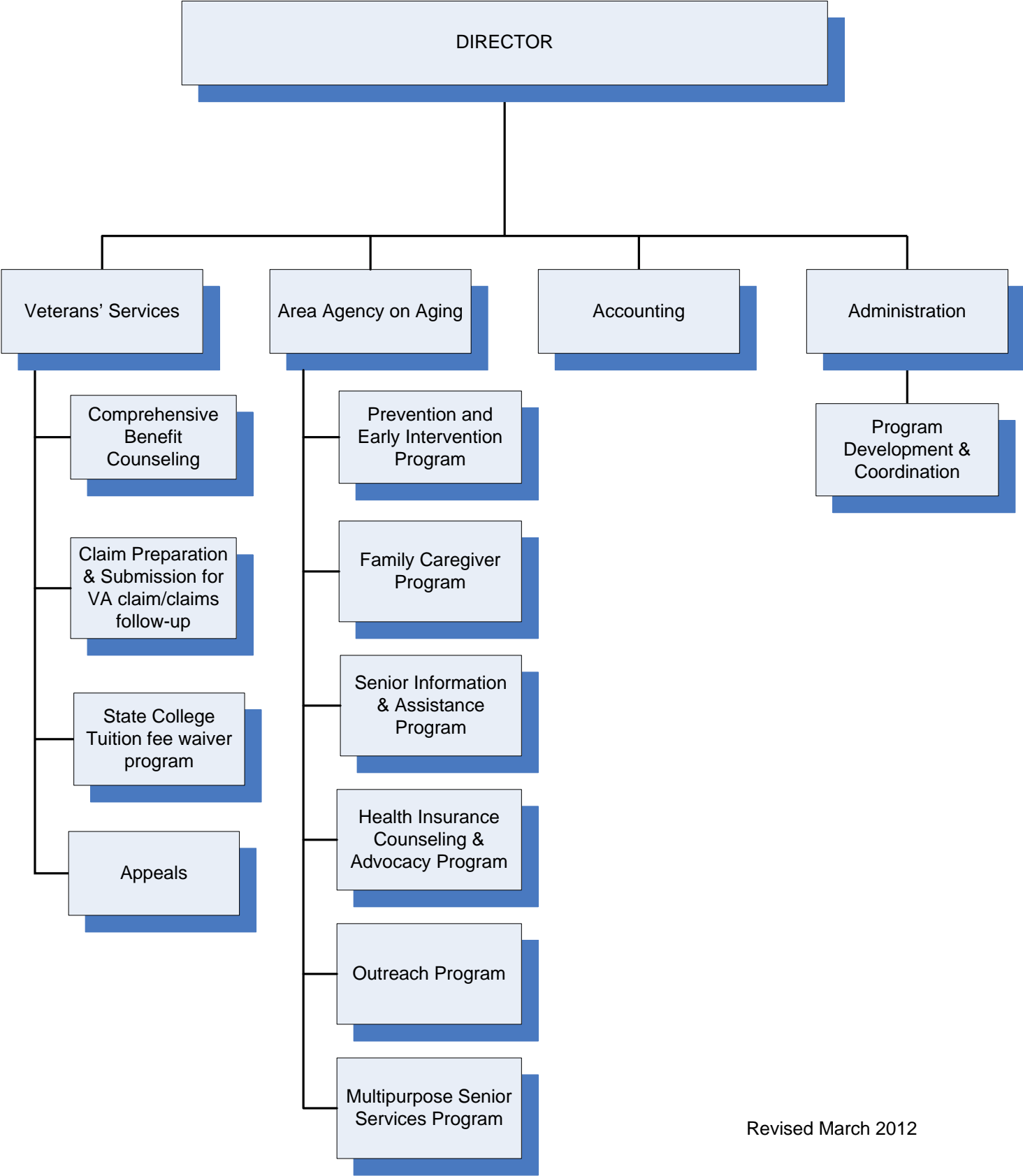




# A Healthy Community

<b>PAGE</b>				<b>Recommended</b>
				<b>2014-2015</b>
<b>HEALTH SERVICES AGENCY</b>				<b>\$92,132,443</b>
	<b>Fund</b>	<b>Org</b>		
293	1401	1301000	Administration	\$7,090,589
296	4051	1010001	Clinics and Ancillary Services	\$55,572,379
299	1429	1210001	Emergency Medical Services Discretionary Fund	\$252,183
301	1404	1501000	Indigent Health Care Program	\$2,460,187
304	1434	1500010	IHCP-Emergency Medical Services Hospital	\$275,000
306	1435	1500020	IHCP-Emergency Medical Services Physicians	\$886,500
308	1402	1200001	Public Health	\$25,575,605
312	1428	1250001	Public Health - Vital and Health Statistics	\$20,000
<b>TOTAL</b>				<b>\$528,797,561</b>

**STANISLAUS COUNTY  
AREA AGENCY ON AGING**



Revised March 2012



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**HUMAN SERVICES**  
**Other Assistance**



**AREA AGENCY ON AGING**  
**Margie Palomino, Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$4,038,757
Total Revenue	\$3,402,775
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$635,982</b>
Total Recommended Staffing	18
% Funded by Local Discretionary Funds	15.7%

**MISSION STATEMENT**

The Mission of the Department of Aging and Veterans Services is to help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for Area Agency on Aging include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Continued to coordinate with various government and community agencies to meet the growing needs of the senior population. The agencies included the Coordinated Transportation Services Agency, Stanislaus Council of Governments, Stanislaus Elder Abuse Prevention Alliance (SEAPA) and the Modesto Irrigation District.</li> <li>◆ Implemented and expanded the Prevention and Early Intervention Programs that provide counseling to seniors who are experiencing depression. These programs are funded by Prop 63 of the Behavioral Health and Recovery Services department.</li> <li>◆ Assisted in the implementation of the SNAP Ed and Green Bag Programs with the Healthy Aging Association to provide fresh fruits and vegetables and nutrition education to senior citizens.</li> <li>◆ Provided staff support to the Veterans Advisory Commission and assisted in the accomplishment of the following goals: 1) the development of the facilities Needs Assessment, 2) the development of a strategy to create a sustainable financial model to establish a Veterans Center Facility, 3) reduction of County's Parks and Recreation fees and establishment of a statewide Veterans Identification card,</li> </ul>	<ul style="list-style-type: none"> <li>◆ In addition to continuing with the programs and services listed, the Department will work with local radio stations to produce public service announcements regarding available programs and services of the Area Agency on Aging.</li> <li>◆ Coordinate with the Adult Protective Services and the Behavioral Health and Recovery Services programs to handle special cases that are referred through the Prevention and Early Intervention Programs and the Information and Assistance Program. When appropriate, we will work with the Stanislaus Senior Foundation and Advancing Vibrant Communities to offer emergency assistance.</li> <li>◆ Continue to provide staff support for the Veterans Advisory Commission.</li> <li>◆ The County Veterans Service Office will continue to assist the Veterans Advisory Committee in the following priorities: 1) Development of the "One-Stop Shop" facility concept for veterans services in Stanislaus County; 2) Increase outreach efforts to inform all veterans of services available to them; 3) Continue to develop the Transportation for Homebound Veterans as well as increase the VA transportation volunteer base; and 4) Provide education and job placement opportunities for veterans.</li> </ul>

<p>4) increased coordination of services and referrals which resulted in a significant increase in the number of veteran referrals the County Veterans Services Office, 5) increased access to medical transportation for homebound veterans by securing two vans and increasing the number of VA volunteers to take veterans to Bay Area medical appointments.</p> <ul style="list-style-type: none"> <li>◆ Continued to participate with and provide support to the Stanislaus Senior Foundation-the non-profit created to augment services for seniors with extremely limited income and support.</li> <li>◆ Co-sponsored, with the Healthy Aging Association, the 12th Annual Healthy Aging and Fall Prevention Summit.</li> <li>◆ Participated with the Healthy Aging Association, in the Stanislaus Senior Coalition to prepare for changes in the federal health plan changes, Dual Demonstration Project for Medicare/MediCal beneficiaries. Coalition members include staff from Adult Protective Services, health insurance plans, the Disability Resource Agency for Independent Living, Health Insurance Counseling and Advocacy Program (HICAP), Multipurpose Senior Services Program (MSSP), and local agencies concerned with the health and welfare of senior citizens and caregivers.</li> <li>◆ Produced and distributed a new “Caregiver Information, Services and Resources in Stanislaus County” booklet. Includes listing for community resources as well as County programs.</li> <li>◆ Continued to recruit volunteers for caregiver respite, the HICAP and Prevention and Early Intervention programs. We currently have over 40 volunteers for these programs.</li> <li>◆ Continued outreach efforts throughout the County through the work of the HICAP and SEAPA elder abuse prevention events.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Coordinate with the California State University, Stanislaus to utilize social work and nursing student interns in the MSSP and Prevention and Early Intervention Programs.</li> <li>◆ Expand HICAP services to a new satellite location in Turlock once per month.</li> <li>◆ Coordinate with the Healthy Aging Association to develop and implement a new SNAP-Ed program. The program will encourage seniors to improve their health, incorporating more fresh fruits and vegetables in their diets.</li> </ul>
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**BUDGETS WITHIN AREA AGENCY ON AGING INCLUDE:**

- ◆ Area Agency on Aging
- ◆ Veterans’ Services

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal 2014-2015**  
**HUMAN SERVICES**  
**Other Assistance**

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**AREA AGENCY ON AGING**

Budget Unit 1051 0031000  
Special Revenue Fund

**SERVICES PROVIDED**

The Area Agency on Aging (AAA), in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA also plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts to approximately 12,000 seniors with priority to those who are low income, frail, minority, and/or at risk of losing their independence. Senior Information and Assistance, Outreach, Family Caregiver Support Program, Multipurpose Senior Services Program (MSSP), the Health Insurance Counseling and Advocacy Program (HICAP) and Project Hope, which is funded with Prevention and Early Intervention (PEI) funds from BHR's Prop 63, are provided as direct services. All other OAA programs and services are contracted to local service providers, including: Congregate and Home-Delivered Meals, Legal Assistance, Ombudsman, Elder Abuse Prevention, Homemaker, Respite Care, Employment, Disease Prevention and Health Promotion (Young at Heart Exercise Program), and Assisted Transportation.

The AAA also offers staff support to its advisory board, the Commission on Aging; to the Services to Stanislaus Older Adults Advisory Council (STO AAC); the Veterans Advisory Commission; and to the Stanislaus Senior Coalition.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$804,008 compared to the July 1, 2013 positive fund balance of \$709,550. This is due to the timing of receipt of funding contract amounts for all programs and the final closeout process of all programs. This fund has a positive cash balance of \$488,427 as of July 1, 2014 compared to the \$615,314 positive cash balance on July 1, 2013. The difference is primarily due to the timing of receipt of the State and Federal grant funding.

<b>Area Agency on Aging</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,442	\$4,103	\$0	\$0	\$0
Intergovernmental Revenue	\$2,831,611	\$2,794,941	\$2,938,466	\$0	\$2,938,466
Charges for Service	\$339,728	\$313,715	\$312,000	\$0	\$312,000
Miscellaneous Revenue	\$25,947	\$5,954	\$5,000	\$0	\$5,000
Other Financing Sources	\$44,130	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,244,858</b>	<b>\$3,118,713</b>	<b>\$3,255,466</b>	<b>\$0</b>	<b>\$3,255,466</b>
Salaries and Benefits	\$1,263,680	\$1,220,717	\$1,333,615	\$0	\$1,333,615
Services and Supplies	\$340,397	\$366,516	\$474,597	\$0	\$474,597
Other Charges	\$1,670,500	\$1,693,217	\$1,740,176	\$0	\$1,740,176
Fixed Assets					
Equipment	\$44,130	\$0	\$0	\$0	\$0
Other Financing Uses	\$34,990	\$36,727	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,353,697</b>	<b>\$3,317,177</b>	<b>\$3,548,388</b>	<b>\$0</b>	<b>\$3,548,388</b>
Fund Balance	(\$184,083)	(\$94,458)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$292,922</b>	<b>\$292,922</b>	<b>\$292,922</b>	<b>\$0</b>	<b>\$292,922</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Area Agency on Aging (AAA) anticipates a slight increase in Older Americans Act (OAA) and Prevention and Early Intervention (PEI) services. In the OAA programs, the slight increase will be due primarily to an increase in the Senior Nutrition Programs' baseline. The AAA is anticipating serving, through its contract with Howard Training Center, an additional 10,400 senior meals. This translates into serving an additional day per week at all 13 Congregate Meals sites located throughout the County. Additionally, even though the PEI funding will stay the same, the AAA anticipates serving more seniors who are experiencing depression due to the fact that the programs are fully staffed, and the two counseling programs, Brief Counseling and Peer-to-Peer senior counseling, have implemented process changes that will make the programs more efficient.

The AAA, in accordance with its contracts with the California Department of Aging (CDA) will continue to closely monitor each senior program to ensure compliance with Federal and State regulations, laws, and contracts. The AAA will continue to be involved and expand the numerous partnerships and collaborations with community organizations and other County departments. The AAA and the Healthy Aging Association will host the 12<sup>th</sup> Annual Healthy Aging and Fall Prevention Summit. The AAA will continue to be an active member of the Stanislaus Senior Foundation, the Stanislaus Senior Coalition, and the Stanislaus Elder Abuse Prevention Alliance (SEAPA). The AAA will continue to provide staff support to its advisory board, the Commission on Aging and to the Veterans Advisory Commission.

The AAA and all of its partner agencies will continue to work together to build a community-based system of services that will enable seniors and adults with disabilities to remain as independent as possible. The AAA will also continue to rely on the County's aging network which consists of consumers, the business community, and the general public in order to be successful in carrying its mission. The following services will be provided by the AAA during Fiscal Year 2014-2015, either directly or through contracts with service providers:

- ◆ **INFORMATION AND ASSISTANCE – 1-800-510-2020 OR 209-558-4698.** Trained staff provides information, assistance and follow-up to link older persons and their families to specific community services.

- ◆ **ASSISTED TRANSPORTATION** – Door-through-door transportation for seniors who are homebound or unable to drive or use other forms of public or para transit services.
- ◆ **HOMEMAKER PROGRAM** – Light housekeeping twice a month for seniors with no other means to accomplish basic house cleaning.
- ◆ **SENIOR LAW SERVICES** – Provide legal information, advice and counseling, as well as referrals to administrative and judicial representation for seniors.
- ◆ **LONG-TERM CARE OMBUDSMAN** – Professional staff and trained volunteers investigate and resolve complaints made by, or on behalf, of residents of long-term care facilities. (76 Skilled Nursing Facilities, 316 Residential Care Facilities)
- ◆ **NUTRITION** – **Congregate Meals:** local program provide seniors with nutritious meals in 13 congregate sites throughout the County. **Home-Delivered Meals:** local program delivers nutritious meals to homebound seniors.
- ◆ **FITNESS AND FALL PREVENTION PROGRAM** – Strength training, aerobics, and tai chi exercises available at 20 sites throughout the County. In addition classes available about fall prevention and proper nutrition.
- ◆ **SENIOR COMMUNITY SERVICES EMPLOYMENT PROGRAM** – Provides part-time subsidized employment for income eligible persons over age 55.
- ◆ **HEALTH INSURANCE COUNSELING AND ADVOCACY PROGRAM (HICAP)** – Provides community education and counseling on Medicare and private insurance issues through informal advocacy or legal representation.
- ◆ **FAMILY CAREGIVER SUPPORT PROGRAM** – Support for unpaid caregivers of vulnerable elders and individuals of any age with Alzheimer’s disease-related disorders; and for older relatives with primary care responsibilities for a child.
- ◆ **MENTAL HEALTH COUNSELING** – Mental Health Prevention and Early Intervention short duration and low intensity counseling services for seniors who are high-risk of a mental health disorder – programs, including Brief Counseling, Peer to Peer Counseling, Friendly Visitors Care Coordination and Senior Center without Walls provide emotional support and social visits to older adults.

**STAFFING IMPACTS**

Total current authorized positions— 14

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,548,388 be approved for Area Agency on Aging. This budget is funded from \$3,255,466 in estimated revenue and a \$292,922 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal 2014-2015**  
**HUMAN SERVICES**  
**Veterans' Service**



**AAA—VETERANS' SERVICES**

Budget Unit 0100 0032000  
General Fund

**SERVICES PROVIDED**

The County Veterans' Services Office (CVSO) assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on Federal, State and local veterans' benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Information and referral services to link veterans to other County and community services are also provided. Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualifying veterans whose dependents are attending colleges/universities in the California State University system. State subvention funds and discretionary General Fund revenue fund this program. In addition, beginning in Fiscal Year 2013-2014, the CVSO was successful in obtaining a two-year Proposition 63 grant from the California Department of Veterans Affairs (CDVA) to conduct mental health outreach activities in Stanislaus County targeting all combat Veterans. The CVSO will continue offering the increased outreach activities, in partnership with the Veterans Advisory Commission.

The goal of these services is to maximize Federal/State benefits and reimbursements. Since all of the compensation that veterans obtain is 100% federally funded, locally, the VSO focuses on working with other County departments to maximize federal revenue, which in turn saves County General Fund dollars. Following is a summary of the annual revenue the VSO's activities bring to this County:

1. During the last reporting period, the CVSO obtained \$558,452 from the Department of Veterans Affairs in new and increased monthly cash benefits for Veterans. On an annualized basis this amounts to more than \$6.7 million dollars in new benefit payments.
2. Also, during the same period, the CVSO obtained \$8.8 million in one-time benefits for veterans or their dependents.

(Studies have shown that monies spent in a community could turn over between 3 to 7 times, which is a fairly accurate measure of the spending impact on a community). Using the conservative multiplier of 3, this equates to a spending impact of at least \$20 million from the annualized monthly cash benefits and over \$26 million from the one-time benefits received.

3. \$85,000 in State subvention funding; and an additional \$63,000 in one-time restoration of subvention funding. (Last year the joint efforts of all VSO's, AMVETs, American Legion, VVA, VFW and other VSOs resulted in the passage of AB 2703, which authorized \$5.6 million in Subvention funding for Fiscal Year 2014-2015)
4. Approximately \$1,200,000 of cost avoidance to the County's General Fund by participating in the State Mandated Welfare Referral Program. This program requires the CVSO to verify and make benefit entitlement determinations on all public assistance referrals (i.e. General Assistance, CalWORKS, Food Stamps and Medi-Cal) received from the Community Services Agency.

The County Veterans' Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16 cents of every award dollar represents new local tax revenue.

<b>AAA - Veterans Services</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$83,533	\$131,514	\$146,809	\$0	\$146,809
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$500	\$0	\$500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$83,533</b>	<b>\$131,514</b>	<b>\$147,309</b>	<b>\$0</b>	<b>\$147,309</b>
Salaries and Benefits	\$252,274	\$304,950	\$406,251	\$0	\$406,251
Services and Supplies	\$15,768	\$21,800	\$28,095	\$21,826	\$49,921
Other Charges	\$32,624	\$36,465	\$34,197	\$0	\$34,197
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$7,527	\$8,826	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$5	\$5	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$308,198</b>	<b>\$372,046</b>	<b>\$468,543</b>	<b>\$21,826</b>	<b>\$490,369</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$224,665</b>	<b>\$240,532</b>	<b>\$321,234</b>	<b>\$21,826</b>	<b>\$343,060</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Area Agency on Aging (AAA) – Veterans Services can maintain all of the core services and, in addition for Fiscal Year 2014-2015, will be able to hire two extra-help employees who will assist in enrolling Veterans in VA services and programs. One of the extra-help staff will provide additional referral services and outreach activities to combat Veterans. The VSO will use its Proposition 63 grant obtained from the California Department of Veterans Affairs (CDVA) to conduct mental health outreach activities in this County. The VSO will target combat Veterans of all ages; however, emphasis will be given to all newly discharged service members who have served in Iraq and Afghanistan. Due to the nature and duration of the Iraq and Afghanistan conflicts, many of these returning Veterans will be suffering from a traumatic brain injury or post-traumatic stress disorder (PTSD) and they need help accessing resources that can assist them to transition back into a civilian lifestyle.

The CVSO will continue to work with the Veterans Advisory Commission to develop the Veterans Center Facility, a “one-stop” location for all veterans’ services, activities and referrals. This concept will be developed with assistance from various Veterans groups and organizations in the County.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Department is requesting an increase in appropriations of \$21,826 to reflect the carry forward of net county cost savings earned in prior fiscal years. The Department is planning to use all savings in the current year to fund planned operational costs.

## STAFFING IMPACTS

Total current authorized positions— 4

There are no recommended changes to the current level of staffing.

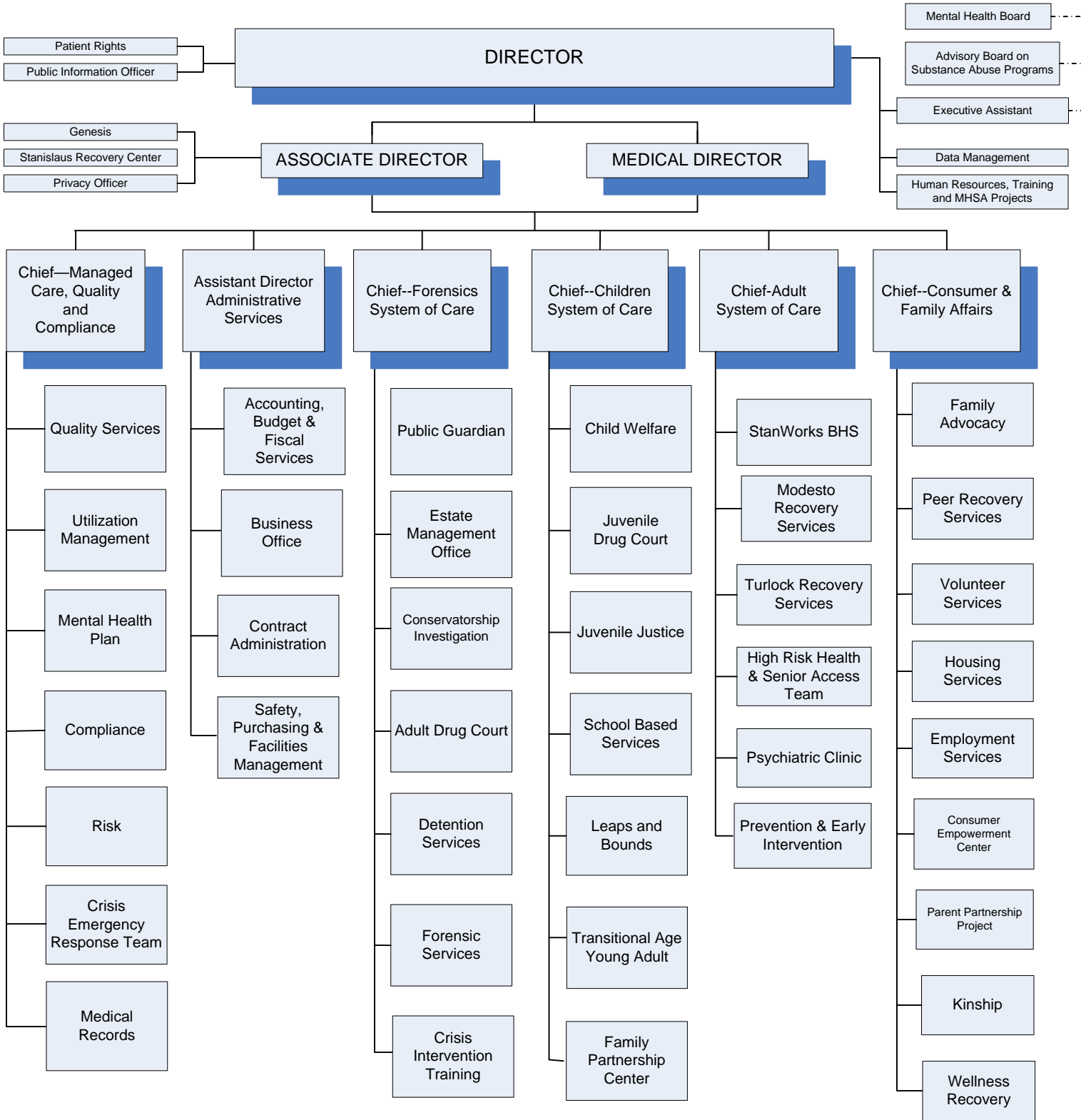
## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$490,369 be approved for AAA-Veteran Services. This budget is funded from \$147,309 in estimated department revenue, and a \$343,060 contribution from the General Fund.

General Fund Departments received a Fiscal Year 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board of Supervisors have also been included in this General Fund allocation level which is reflected as net county cost on the summary budget schedule.



# STANISLAUS COUNTY BEHAVIORAL HEALTH AND RECOVERY SERVICES



Revised June 2014



**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES**  
**Madelyn Schlaepfer, PhD.,**  
**Director**

**BUDGET AT A GLANCE**

Gross Costs	\$88,876,760
Total Revenue	\$82,805,144
Fund Balance/Retained Earnings	\$4,122,244
<b>Net County Cost</b>	<b>\$1,949,372</b>
Total Recommended Staffing	382
% Funded by Local Discretionary Funds	2.2%

**MISSION STATEMENT**

In partnership with our community, our mission is to provide and manage effective prevention and behavioral health services that promote the community's capacity to achieve wellness, resilience, and recovery outcomes.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for Behavioral Health and Recovery Services include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Completed implementation of Assessments and Treatment Planning and Doctor's Home Page modules of Electronic Health Record began implementation of Managed Care Operations module.</li> <li>◆ Began imaging of documents from existing medical charts and attaching them to client records in the Electronic Health Record.</li> <li>◆ Implemented electronic dashboard system and began to create and publish dashboards and charts to support Results Based Accountability and Fiscal Sustainability efforts.</li> <li>◆ The Assistant Director and the Adult System of Care Chief attended an intensive Leadership Institute offered by the California Institute for Mental Health and University of Southern California.</li> <li>◆ The implementation of the Patient Protection and Affordable Care.</li> <li>◆ Hired and trained four new Senior Leadership staff who replaced the Assistant Director of Administrative Services, Adult System of Care Chief, the Chief of Consumer and Family Affairs and the Executive Assistant.</li> <li>◆ Opened a 16 bed Psychiatric Health Facility on the Stanislaus Recovery Center Campus</li> </ul>	<ul style="list-style-type: none"> <li>◆ Complete Managed Care Operations module of Electronic Health Record.</li> <li>◆ Complete installation of new computers for BHRS staff.</li> <li>◆ Complete the Fiscal Year 2015-2016 Mental Health Services Act (MHSA) annual update and three-year expenditure plan.</li> <li>◆ The Executive Assistant and the new Manager for Consumer and Family Affairs will attend the Leadership Institute offered by the California Institute for Mental Health and University of Southern California.</li> <li>◆ Implement provisions of the Patient Protection and Affordable Care Act (PPACA) in January 2015.</li> <li>◆ Implement the final goal of the Strategic Plan for 24/7 Secure Mental Health Services with the opening of a Crisis Stabilization Unit (CSU) on the Stanislaus Recovery Center campus by June 2015.</li> </ul>

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<p>in March 2014.</p> <ul style="list-style-type: none"> <li>◆ Completed the Fiscal Year 2014-2015 Mental Health Services Act (MHSA) Annual Plan Update.</li> </ul>	

**BUDGETS WITHIN BEHAVIORAL HEALTH AND RECOVERY SERVICES INCLUDE:**

- ◆ Behavioral Health and Recovery Services
- ◆ Alcohol and Drug Program
- ◆ Managed Care
- ◆ Mental Health Services Act
- ◆ Public Guardian
- ◆ Stanislaus Recovery Center



**BEHAVIORAL HEALTH AND RECOVERY SERVICES**

Budget Unit 1501 6000000  
Special Revenue Fund

**SERVICES PROVIDED**

Behavioral Health and Recovery Services (BHRS) provides outpatient mental health services to seriously mentally ill adults and older adults, and seriously emotionally disturbed children and youth. BHRS also provides assessment and referral for inpatient mental health services, as appropriate. Services are highly integrated with other County Departments (Probation, Community Services Agency, Sheriff, Health Services Agency and others). These services include individual, group and family counseling, rehabilitation services, case coordination and medication.

Additional services provided by BHRS include:

1. Crisis emergency response services to all residents of Stanislaus County;
2. Housing and employment services to persons with serious mental illness;
3. Assessment and treatment services to handicapped and disabled students with serious emotional disturbance;
4. Mental Health and Alcohol and Drug assessment and treatment service to Temporary Assistance to Needy Families (TANF) recipients with welfare to work plans;
5. Fiscal and administrative support for the entire BHRS Department, including quality improvement, risk management, performance measurement and employee training;
6. Clinical and support services to families that have had incidents of child abuse, neglect or domestic violence and are seen by the collaborative Stanislaus Family Justice Center; and
7. Assessment and referral under the Specialty Mental Health Plan.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$19,552,090 compared to the July 1, 2013 positive balance of \$25,644,785. As of July 1, 2014, this fund has a positive cash balance of \$17,851,350 compared to the \$29,227,719 positive balance on July 1, 2013. The comparable difference in fund and cash balances from the prior year is a direct result of the transfer of \$11,029,903 of cash from the Behavioral Health and Recovery Services budget to cover the negative fund balances in the Public Guardian (\$1,368,348) and Managed Care (\$9,661,555) budgets as of July 1, 2013. In addition, a post-closing adjustment further transferred \$4,248,849 to the Managed Care budget to fund the Fiscal Year 2013-2014 operating deficit.

Across all funds, the Department has a positive total fund balance of \$11,908,324 as of July 1, 2014.

<b>Behavioral Health and Recovery Services</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$133,956	\$350,111	\$227,564	\$0	\$227,564
Intergovernmental Revenue	\$22,187,878	\$21,618,148	\$21,135,730	\$0	\$21,135,730
Charges for Service	\$17,056,920	\$19,361,982	\$19,652,592	\$0	\$19,652,592
Miscellaneous Revenue	\$310,966	\$396,418	\$331,357	\$0	\$331,357
Other Financing Sources	(\$287,748)	\$7,471	(\$8,508)	\$0	(\$8,508)
<b>Total Revenue</b>	<b>\$39,401,972</b>	<b>\$41,734,130</b>	<b>\$41,338,735</b>	<b>\$0</b>	<b>\$41,338,735</b>
Salaries and Benefits	\$18,857,849	\$20,760,646	\$24,139,395	\$0	\$24,139,395
Services and Supplies	\$17,841,058	\$17,325,555	\$19,882,791	\$0	\$19,882,791
Other Charges	\$2,191,337	\$2,300,471	\$2,795,054	\$0	\$2,795,054
Fixed Assets					
Buildings & Improvements	\$0	\$180,058	\$0	\$0	\$0
Equipment	\$17,713	\$0	\$60,100	\$0	\$60,100
Other Financing Uses	\$2,739,733	\$11,925,028	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$1,986,099)	(\$2,832,398)	(\$3,393,778)	\$0	(\$3,393,778)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$39,661,591</b>	<b>\$49,659,360</b>	<b>\$43,483,562</b>	<b>\$0</b>	<b>\$43,483,562</b>
Fund Balance	(\$565,740)	\$7,099,871	\$1,319,468	\$0	\$1,319,468
<b>Net County Cost</b>	<b>\$825,359</b>	<b>\$825,359</b>	<b>\$825,359</b>	<b>\$0</b>	<b>\$825,359</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain current services at Fiscal Year 2013-2014 levels. Behavioral Health and Recovery Services (BHRS) is heavily funded through an intricately woven array of categorical Federal and State allocations. The Department's primary funding source is Specialty Mental Health (Short-Doyle) Medi-Cal. The Department's regulatory mandates include crisis intervention for all County residents, hospitalization for Medi-Cal eligible individuals and uninsured residents, and allowable mental health services to Medi-Cal eligible adults and older adults with serious mental illness and to severely emotionally disturbed children and youth. All other services are only provided as funds are available.

Beginning July 1, 2012, the Early Periodic Screening, Diagnosis and Treatment (EPSDT) program was funded through 2011 State Realignment, which is based on a percentage of sales tax. EPSDT is the State's mandated match for Medi-Cal services provided to children and adolescents up to age 21. As such, it is an entitlement program. Prior to the enactment of 2011 State Realignment, EPSDT was funded out of State General Funds and reimbursement was based on the actual services provided.

Currently, under 2011 Realignment, counties are responsible for providing the service and managing the realignment funds as needed to meet the required match to Federal Financial Participation (FFP). 2011 Realignment also includes the funding for Drug Medi-Cal (an entitlement program), perinatal alcohol and drug treatment, Adult Drug Court, and Managed Care. At this time, the Department is fully utilizing its 2011 Realignment allocation, creating a potential unfunded mandate should caseloads expand beyond the growth in the local revenue fund. The Department will continue to monitor this closely.

The Department has continued to address the recent increases in inpatient psychiatric hospitalizations through a series of strategic objectives to reduce hospitalizations. The Department continues to implement the final goal of the Strategic Plan for 24/7 Secure Mental Health Services with plans to open a Crisis Stabilization Unit (CSU) on the Stanislaus Recovery Center (SRC) campus by June 2015.

Mental Health Services Act (MHSA) Capital Facilities funds are proposed to be used for remodeling of a wing of a building at SRC. Potential Medi-Cal matching funds and MHSA funds for operation have been identified and are proposed to be used to meet the ongoing needs of this critical requirement. The opening of the Psychiatric Health Facility in Spring 2014 has assisted in dramatic decreases in hospitalizations.

The Department is in the process of evaluating both short and long term facility needs to accommodate the expected growth in services as a result of the expansion of the Affordable Care Act and enhancements of the Mental Health Services Act (MHSA) annual update and three-year expenditure plan. The Department will return to the Board with recommendations at a later date.

In cooperation with General Services Agency Fleet Services, the Department budgeted to purchase and equip 15 vehicles. These vehicles will replace existing vehicles that County Fleet Services has identified as reaching over 100,000 miles, greater than 10 years old or have become too expensive to maintain. In addition maximizing the use of County vehicles will reduce the need for employees to use their personal vehicles to provide services and request reimbursement from the County. The Department's current vehicle inventory is as follows:

<b>Age of Vehicles</b>	<b>Number of Vehicles</b>
14 years	13
13 years	11
10-12 years	5
7-9 years	11
4-6 years	11
0-3 years	15
<b>Total</b>	<b>66</b>

**STAFFING IMPACTS**

The Department is requesting a number of staffing changes after a careful review of their budget, staffing plan, and service needs. The Department is requesting to add an additional four positions to Behavioral Health and Recovery Services. The Department is also requesting technical staffing adjustments to ensure positions are allocated to the correct budget unit and to correctly classify the positions to reflect the duties being performed.

The Department is requesting to add three block-budgeted Mental Health Clinician II positions. Two positions are part of the Crisis Emergency Response Team. These positions assist the Department in providing treatment for individuals suffering from acute mental illness or substance abuse. The positions will evaluate the level of care which is appropriate for each client in crisis. One position will be for the Turlock Regional Services office to meet the increased demand for substance abuse and mental health services at the Turlock office.

The Department is also requesting to add one block-budgeted Behavioral Health Specialist II position to be utilized in the Community Services Agency's StanWORKs program. The Behavioral Health Specialist II will provide alcohol, drug, and mental health treatment for StanWORKs customers who are trying to reach self-sufficiency and the position will be funded through a contract with the Community Services Agency.

The Department is also requesting to delete one unfunded Accountant II position. This position has been vacant since 2006 and is no longer needed. The deletion of this unfunded position does not affect the Department's position allocation because it had been previously unfunded.

The Department is further requesting to reclassify positions which are currently filled with a lower or lateral position to correctly align the positions based on the current job duties and responsibilities. The Department is requesting to reclassify downward one Systems Engineer II position to an Application Specialist II and to reclassify laterally one Software Developer/Analyst III position to a Senior Application Specialist.

The Department is requesting to transfer in twelve positions from Mental Health Services Act to allocate the positions in the correct budget unit. The Department is requesting to transfer in the following positions: one Accountant III, one Accounting Technician, one Confidential Assistant II, two Family Services Specialist II, one Manager II, one Software Developer II, one Senior Software Developer/Analyst, three Staff Services Analysts, and one System Engineer II.

The Department is also requesting to transfer out one Clinical Services Technician II position and one Mental Health Clinician II position to the Mental Health Services Act to allocate the positions in the correct budget unit.

The Department is further requesting a classification study of the Clinical Services Technician II classification series. It is recommended to conduct a classification study.

Total current authorized positions— 232

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$43,483,562 be approved for Behavioral Health and Recovery Services. This budget is funded from \$41,338,735 in estimated department revenue, \$1,319,468 in departmental fund balance and an \$825,359 contribution from the General Fund.

It is recommended to add three block-budgeted Mental Health Clinician II positions and one block-budgeted Behavioral Health Specialist II position. It is also recommended to delete one unfunded Accountant II position. It is further recommended to reclassify downward one Systems Engineer II to an Application Specialist II and reclassify laterally one Software Developer/Analyst III to a Senior Application Specialist.

It is recommended to transfer in the following positions from Mental Health Services Act: one Accountant III, one Accounting Technician, one Confidential Assistant II, two Family Services Specialist II, one Manager II, one Software Developer II, one Senior Software Developer/Analyst, three Staff Services Analysts, and one System Engineer II. It is also recommended to transfer out one Clinical Services Technician II position and one Mental Health Clinician II position to the Mental Health Services Act.

Total recommended authorized positions— 246



**BEHAVIORAL HEALTH AND RECOVERY SERVICES—  
ALCOHOL AND DRUG PROGRAM**

Budget Unit 1502 6500001  
Special Revenue Fund

**SERVICES PROVIDED**

The Alcohol and Drug Program provides specialized alcohol and drug treatment and prevention services to Stanislaus County residents including:

1. Narcotic replacement (Methadone) detoxification and maintenance therapy;
2. Alcohol and drug treatment to persons incarcerated in jail facilities;
3. Adult Drug Court alcohol and drug treatment;
4. Treatment services for persons with substance use disorders, including persons with co-occurring substance use and mental health issues; and
5. Alcohol and drug prevention services for youth.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$451,842 compared to the July 1, 2013 positive balance of \$961,131. The comparable difference in fund balance is consistent with the projected operating result. As of July 1, 2014, this fund has a positive cash balance of \$544,159 compared to the \$709,845 positive balance on July 1, 2013. The difference is primarily the result of a decrease in other receivables, a decrease in accounts payables and the projected operating result.



<b>BHRS - Alcohol and Drug</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$7,940	\$9,119	\$9,000	\$0	\$9,000
Revenue from use of Assets	\$13,613	(\$887)	\$1,000	\$0	\$1,000
Intergovernmental Revenue	\$3,946,219	\$3,726,347	\$4,008,735	\$0	\$4,008,735
Charges for Service	\$2,318,446	\$2,807,558	\$3,240,576	\$0	\$3,240,576
Miscellaneous Revenue	\$83,839	\$252,664	\$300,976	\$0	\$300,976
Other Financing Sources	\$2,446	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$6,372,503</b>	<b>\$6,794,801</b>	<b>\$7,560,287</b>	<b>\$0</b>	<b>\$7,560,287</b>
Salaries and Benefits	\$1,722,687	\$1,990,089	\$2,142,877	\$0	\$2,142,877
Services and Supplies	\$3,966,672	\$4,605,954	\$4,794,069	\$0	\$4,794,069
Other Charges	\$111,118	\$138,290	\$135,950	\$0	\$135,950
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$44,279	\$54,625	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$446,344	\$515,132	\$487,391	\$0	\$487,391
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,291,100</b>	<b>\$7,304,090</b>	<b>\$7,560,287</b>	<b>\$0</b>	<b>\$7,560,287</b>
Fund Balance	(\$138,409)	\$509,289	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$57,006</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain current services at Fiscal Year 2013-2014 levels. This budget serves individuals with substance use disorders. The primary sources of funding are Federal Substance Abuse Prevention and Treatment (SAPT) block grant, State 2011 Realignment and Drug Medi-Cal Federal Financial Participation.

Currently, the SAPT block grant includes a Maintenance of Effort (MOE) that requires expenditures for authorized services to remain at a level that is no less than the average of the two preceding years. When the State implemented 2011 State Realignment in Fiscal Year 2011-2012, the responsibility to meet the MOE for the SAPT block grant was shifted to the counties. Prior to that, this requirement was met by the State through the apportionment of State General Funds (SGF) to counties for the match to Drug Medi-Cal and other alcohol and drug services. The consequence of not meeting the MOE requirement is a dollar for dollar reduction of the SAPT block grant award. Counties are required to notify the State Department of Health Care Services (DHCS) of changes to county expenditure of funds. DHCS will then review and may approve the local changes depending on the level of expenditures needed to maintain the SAPT block grant statewide MOE requirement. The Department is currently monitoring the level of expenditures across the entire Alcohol and Other Drug System of Care to ensure that revenue levels are not compromised.

Effective July 1, 2012, all functions related to Medi-Cal were transferred from the California Department of Alcohol and Drug Programs (ADP) to the Department of Health Care Services (DHCS). Most of the remaining functions of ADP were transitioned to DHCS effective July 1, 2013. The California Alcohol and Drug Program Administrators' Association has been heavily involved in the transition. The Department has not noticed any major impact as a result of this change, but will continue to watch it closely and participate in Association discussions.

## **STAFFING IMPACTS**

The Department is requesting to reclassify downward one Behavioral Health Specialist II position to a Clinical Services Technician II to correctly classify the position based on the current job duties and responsibilities.

Total current authorized positions— 24

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$7,560,287 be approved for BHRS – Alcohol and Drug and is funded from \$7,560,287 in estimated department revenue.

It is recommended to reclassify downward one Behavioral Health Specialist II position to a Clinical Services Technician II.

There are no recommended changes to the current level of staffing that impacts the position allocation for this budget unit.



**BEHAVIORAL HEALTH AND RECOVERY SERVICES—MANAGED CARE**

Budget Unit 1504 6400001  
Special Revenue Fund

**SERVICES PROVIDED**

This budget provides oversight of Specialty Mental Health Managed Care functions for Behavioral Health and Recovery Services (BHRS) including service authorization, utilization management and Medi-Cal contract compliance; access to services; and Federal and State regulatory compliance monitoring. Managed Care funding also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services, including acute psychiatric hospitalization.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a negative fund balance of \$4,288,755 compared to the July 1, 2013, negative balance of \$9,511,139. The comparable difference in fund balance is consistent with the Fiscal Year 2013-2014 year end operating result. As of July 1, 2014, this fund has a negative cash balance of \$2,455,623 compared to the \$8,729,807 negative balance on July 1, 2013. The difference is primarily the result of paying for inpatient psychiatric hospitalizations for Fiscal Year 2013-2014.

The Managed Care budget unit historically operates with an annual deficit. Over the last ten years the deficit had grown to \$9,661,555 as of July 1, 2013. The positive cash and fund balance in the Behavioral Health and Recovery Services budget covers the negative cash and fund balance in the Managed Care budget. In June 2014 the Department transferred \$9,661,555 in cash from the Behavioral Health Fund to cover the deficit that had accumulated over the past ten years. In addition, a post-closing adjustment further transferred \$4,248,849 from Behavioral Health and Recovery Services to the Managed Care budget to fund the Fiscal Year 2013-2014 operating deficit.

<b>BHRS - Managed Care</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$95,015)	(\$19,145)	\$273,420	\$0	\$273,420
Intergovernmental Revenue	\$4,439,027	\$4,283,654	\$4,694,675	\$0	\$4,694,675
Charges for Service	\$682,507	\$769,817	\$2,671,470	\$0	\$2,671,470
Miscellaneous Revenue	\$6	\$42,404	\$22,000	\$0	\$22,000
Other Financing Sources	\$164,619	\$9,800,825	\$102,829	\$0	\$102,829
<b>Total Revenue</b>	<b>\$5,191,144</b>	<b>\$14,877,555</b>	<b>\$7,764,394</b>	<b>\$0</b>	<b>\$7,764,394</b>
Salaries and Benefits	\$752,166	\$846,346	\$898,488	\$0	\$898,488
Services and Supplies	\$7,070,791	\$6,134,151	\$6,898,887	\$0	\$6,898,887
Other Charges	\$3,163,066	\$2,183,907	\$2,378,927	\$0	\$2,378,927
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$22,009	\$25,178	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$154,945	\$315,173	\$390,868	\$0	\$390,868
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$11,162,977</b>	<b>\$9,504,755</b>	<b>\$10,567,170</b>	<b>\$0</b>	<b>\$10,567,170</b>
Fund Balance	\$5,971,833	(\$5,372,800)	\$2,802,776	\$0	\$2,802,776
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department could not continue to fund the recent increasing need and costs for psychiatric hospitalizations without depleting its fund balance and presenting a cost exposure to the County's General Funds or using alternative programs. This budget request includes \$2,802,776 of remaining unencumbered fund balance.

Behavioral Health and Recovery Services (BHRS) experienced dramatic increases in psychiatric hospitalizations over the past several years. Previous to this, the average daily census for hospitalization at local hospitals was less than 20 and admissions to out-of-county hospitals were approximately 8 individuals per day for both adults and adolescents. These numbers steadily increased since December 2011 when Doctors Behavioral Health Center (DBHC) began requiring all individuals be brought to the Doctors Medical Center (DMC) Emergency Room for medical clearance prior to assessment for admission. At times throughout the operating year, the census rose to over 40 inpatient hospitalizations per day. At the same time, the percentage of uninsured individuals has decreased since January 1, 2014 from approximately 54% to 23% as a result of the Affordable Care Act. The County has 100% fiscal responsibility for these uninsured individuals, to the extent that funding is available. More recently, admissions have been decreasing overall, due largely to the opening of the County's new 16 bed Psychiatric Health Facility (PHF).

In early 2012, the Chief Executive Office, BHRS, DMC and other stakeholders met and began a new working relationship that focused on the capacity issues and growing need for secure 24/7 programs to meet the County's mandated obligations. This group identified both short and long-term issues related to the need for secure 24/7 mental health services and programs that surround such services. The result of this effort is a Strategic Plan that addresses in-patient needs and identifies systems issues surrounding 24/7 secure mental health services that could assist in avoiding hospitalization and reduce recidivism. The Strategic Plan, adopted by the Board of Supervisors in November 2012, recommended a continuum of care with three main goals: 1) develop recommendations for increased capacity to provide in-patient 24/7 care, including but not limited to, options that will provide less costly alternatives when appropriate; 2) assess opportunities for creating a community crisis stabilization service to avoid

hospitalization when possible; and 3) develop aftercare strategies as an element of a behavioral health continuum of care around in-patient services.

The centerpiece of the continuum is the development of a 16-bed Psychiatric Health Facility to provide a lower cost option for hospitalizations for certain county patients who do not require the DBHC level of care, to help mitigate the County's costs for services needed. The PHF allows for patients to be placed in a lower level of care alternative and provides additional psychiatric capacity to the community. The County remodeled an existing facility at the Stanislaus Recovery Center site to serve as the PHF which opened for operations on March 3, 2014. In order to be eligible for Medi-Cal funding, a PHF must be limited to 16 beds. While 16 beds will not alone eliminate the increasing demand for in-patient treatment facilities, the PHF is a significant resource from both a cost containment and program/service perspective. These 16 beds have begun to address the current level of need by supplementing the existing in-patient services, and potentially reducing the number of out-of-county placements of adults being made today. The Department currently contracts with DMC to purchase acute psychiatric beds at DBHC. On June 23, 2014 the Board approved a two year contract with DMC. This contract guarantees 12 beds for County patients. The average daily census for Medi-Cal and uninsured patients has been approximately 30 during Fiscal Year 2013-2014. With the opening of the PHF on March 3, 2014 the average daily census at DBHC has decreased to approximately 18. DBHC will continue to be a vital piece of the continuum of care, but will not have the dramatic increase in County responsible patients.

Throughout the strategic planning process, stakeholders continued to discuss the need for enhanced care/case management which is the key to reducing or preventing readmissions to higher levels of care. The development of aftercare strategies as an element of the behavioral health continuum of care for in-patient services was recommended. On January 29, 2013, the Department presented an update to its Mental Health Services Act (MHSA) plan to the Board of Supervisors that included several strategies to enhance aftercare services for consumers who are unserved or underserved. Appropriate follow-up care from the psychiatric inpatient hospital has significantly reduced readmissions to the psychiatric hospital. Ultimately, there should be fewer readmissions to emergency rooms and fewer psychiatric patients at those sites. The strategies proposed included services to be provided by both BHRS staff and through an amendment to an existing contract. Central to the plan is the establishment of a voluntary discharge team that; provides outreach to consumers who are receiving services in acute psychiatric settings; provides information on resources that are available and offers support and transportation for post discharge needs including mental health and alcohol and drug assessments; engages individuals during or immediately following discharge from acute care setting; is available 24/7 on-call to respond to emergency contact needs of individuals with the intent to avoid re-admission and to encourage the use of alternative community based supports; and develop a comprehensive database to track outcomes. This team was implemented in March 2013. Additional aftercare and support services are in development as using the County's MHSA Innovations funds. These strategies are vital to reducing psychiatric hospitalizations and readmissions. As noted above, the Department is beginning to see significant results from these strategies.

## **STAFFING IMPACTS**

The Department is requesting to reclassify downward one Psychiatric Nurse II position to a block-budgeted Mental Health Clinician II position. The job duties of the position can now be performed by the Mental Health Clinician II classification.

Total current authorized positions— 8

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$10,567,170 be approved for BHRS – Managed Care. This budget is funded from \$7,764,394 in estimated department revenue and the use of \$2,802,776 of departmental fund balance.

It is recommended to reclassify downward one Psychiatric Nurse II position to a block-budgeted Mental Health Clinician II position to correctly classify the position.

There are no recommended changes to the current level of staffing that impacts the position allocation for this budget unit.



**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**MENTAL HEALTH SERVICES ACT (MHSA)**

Budget Unit 1507 6800000  
Special Revenue Fund

**SERVICES PROVIDED**

This fund supports programs funded through the Mental Health Services Act (MHSA). Services to individuals with serious mental illnesses include:

1. Community Services and Supports, which consists of:
  - a. Outreach services to homeless individuals in the Westside and South Modesto, including individuals who are discharged from inpatient services and have no medical coverage or link to primary care;
  - b. Geropsychiatric assessment and comprehensive services to older adults;
  - c. Intensive, integrated services to individuals who have both a serious mental illness and significant co-occurring health conditions;
  - d. Court-accountable case management, crisis response, peer support, housing and employment services to law enforcement involved individuals who have both a serious mental illness and substance abuse disorders;
  - e. Peer support, information and referral, housing and educational assistance for transitional young adults ages 15-25;
  - f. Crisis intervention services through the use of mental health professionals and consumer and family volunteer support;
  - g. Advocacy, case management, family and individual respite and wrap-around services for youth and their families;
  - h. Employment and empowerment services to adults, older adults and transitional age youth; and
  - i. Crisis housing and intermediate stay services for individuals who are homeless or at risk of homelessness.
2. Workforce Education and Training directed at recruiting difficult to fill behavioral health professional positions;
3. Prevention and Early Intervention services designed to support residents through community-based efforts before they enter the mental health system, including contracted community-based outreach and engagement services with a focus on eliminating racial and ethnic disparities in the access to services;
4. Innovation services which support new mental health practices or approaches to: increase access to underserved groups; increase quality of services; provide better outcomes; and promote interagency collaboration; and
5. Capital Facilities and Technological Needs services which provides funding for a new Electronic Health Record and Billing System, along with community technology supports for consumers and family members, Data Warehouse and Document Imaging and capital facilities projects.

## FUND/CASH BALANCE

As of July 1, 2014, this budget has a positive fund balance of \$25,491 compared to the July 1, 2013 positive balance of \$83,965. At year-end close unspent prior year MHSA funding will be used to offset any negative fund balance. This budget is projected to have a positive cash balance of \$20,052,652 compared to the \$21,295,352 positive balance on July 1, 2013. The difference is primarily the result of using deferred revenue to cover expenses that will exceed revenue for Fiscal Year 2013-2014. The allocations for this fund are posted to deferred revenue and transferred to a revenue account as expenditures occur. As a result, the significant variance between the cash balance and fund balance is due to the balance of the unearned revenue remaining in the deferred revenue account.

<b>BHRS - Mental Health Services Act</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$177,232	\$221,421	\$192,935	\$0	\$192,935
Intergovernmental Revenue	\$15,038,180	\$16,019,993	\$20,197,183	\$0	\$20,197,183
Charges for Service	\$1,976,638	\$2,747,905	\$3,016,296	\$0	\$3,016,296
Miscellaneous Revenue	\$134,041	\$218,544	\$99,790	\$0	\$99,790
Other Financing Sources	\$270,703	\$211,439	\$218,217	\$0	\$218,217
<b>Total Revenue</b>	<b>\$17,596,794</b>	<b>\$19,419,302</b>	<b>\$23,724,421</b>	<b>\$0</b>	<b>\$23,724,421</b>
Salaries and Benefits	\$6,295,950	\$6,600,118	\$7,307,546	\$0	\$7,307,546
Services and Supplies	\$8,842,836	\$9,426,409	\$11,496,459	\$0	\$11,496,459
Other Charges	\$698,842	\$805,210	\$998,489	\$0	\$998,489
Fixed Assets					
Equipment	\$382,232	\$131,424	\$612,500	\$0	\$612,500
Other Financing Uses	\$238,030	\$237,395	\$165,000	\$0	\$165,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$1,169,473	\$2,137,000	\$3,144,427	\$0	\$3,144,427
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$17,627,363</b>	<b>\$19,337,556</b>	<b>\$23,724,421</b>	<b>\$0</b>	<b>\$23,724,421</b>
<b>Fund Balance</b>	<b>\$30,569</b>	<b>(\$81,746)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain current services at Fiscal Year 2013-2014 levels. On June 17, 2014 the Department presented a Mental Health Services Act (MHSA) Annual Plan Update to the Board which expanded MHSA services. The Annual Update and the Fiscal Year 2014-2015 Budget include funding for several projects including the following:

1. Statewide Prevention and Early Intervention (PEI) Programs through California Mental Health Services Authority
2. PEI Health/Behavioral Health Integration
3. PEI School Behavioral Health Consultation Projects
4. PEI Early Psychosis Intervention/LIFE Path
5. College Stipend program for Workforce Education and Training
6. Computer Hardware and/or Software for Technology Needs
7. Design costs for a Crisis Stabilization Unit
8. Expansion of the discharge team (Transition TRAC Services) to the Psychiatric Health Facility
9. Peer Navigators/Support personnel

## **STAFFING IMPACTS**

The Department is requesting technical staffing adjustments to ensure positions are allocated to the correct budget unit and to correctly classify the positions to reflect the duties being performed.

The Department is requesting to delete one unfunded Behavioral Health Advocate position and one unfunded Clinical Psychologist position which have been vacant since 2009 and are no longer needed. The deletion of these unfunded positions does not affect the Department's position allocation because they have been previously unfunded.

The Department is also requesting to transfer out twelve positions to Behavioral Health and Recovery Services to allocate the positions to the correct budget unit. The positions include: one Accountant III, one Accounting Technician, one Confidential Assistant II, two Family Services Specialist II, one Manager II, one Software Developer II, one Senior Software Developer/Analyst, three Staff Services Analysts, and one System Engineer II.

The Department is also requesting to transfer out one Clinical Services Technician II position to the Stanislaus Recovery Center.

The Department is further requesting to transfer in one Clinical Services Technician II position and one Mental Health Clinician II position from Behavioral Health and Recovery Services to allocate the positions to the correct budget unit.

Total current authorized positions— 79

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$23,724,421 be approved for BHRS – Mental Health Services Act and is funded from \$23,724,421 in estimated department revenue.

It is recommended to delete one unfunded Behavioral Health Advocate position and one unfunded Clinical Psychologist position.

It is also recommended to transfer out twelve positions to Behavioral Health and Recovery Services: one Accountant III, one Accounting Technician, one Confidential Assistant II, two Family Services Specialist II, one Manager II, one Software Developer II, one Senior Software Developer/Analyst, three Staff Services Analysts, and one System Engineer II. It is also recommended to transfer out one Clinical Services Technician II position to Stanislaus Recovery Center. It is further recommended to transfer in one Clinical Services Technician II position and one Mental Health Clinician II position from Behavioral Health and Recovery Services.

Total recommended authorized positions— 68



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**HUMAN SERVICES**  
**Other Protection**



**BEHAVIORAL HEALTH AND RECOVERY SERVICES—PUBLIC GUARDIAN**

Budget Unit 1503 6030000  
Special Revenue Fund

**SERVICES PROVIDED**

This program is mandated by Government Code Section 24000, 27430 - 27436 and County Code 2.20. As the court appointed substitute decision-maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include:

1. Conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing and shelter due to their mental illness;
2. Case management for individuals placed on conservatorship by the courts;
3. Management of conservatees assets; and
4. Coordination of investigation and casework services with elder and dependent adult protection agencies.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$226,605 compared to the July 1, 2013 negative balance of \$1,383,352. The comparable difference in fund balance is consistent with the Fiscal Year 2013-2014 year end operating result. As of July 1, 2014, this fund has a positive cash balance of \$257,449 compared to the \$1,340,037 negative balance on July 1, 2013.

The Public Guardian budget unit historically operated with an annual deficit. Over the last ten years the deficit had grown to \$1,368,348 as of July 1, 2013. The positive cash and fund balance in the Behavioral Health and Recovery Services budget covered the negative cash and fund balance in the Public Guardian budget. In June 2014 the Department transferred \$1,368,348 in cash from the Behavioral Health Fund to cover the deficit that had accumulated over the past ten years.

The Public Guardian is a mandated program. Beginning in Fiscal Year 2013-2014 the County recognized its obligation to provide Public Guardian services and a County General Fund contribution of \$1,124,013 was used to support the program at the mandated levels in addition to Estate and Court Fees.

<b>BHRS - Public Guardian</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,179	\$3,717	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$250,323	\$131,098	\$108,000	\$0	\$108,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,417	\$1,368,348	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$255,919</b>	<b>\$1,503,163</b>	<b>\$108,000</b>	<b>\$0</b>	<b>\$108,000</b>
Salaries and Benefits	\$706,320	\$664,273	\$841,476	\$0	\$841,476
Services and Supplies	\$78,824	\$72,476	\$100,994	\$0	\$100,994
Other Charges	\$203,245	\$171,453	\$158,450	\$0	\$158,450
Fixed Assets					
Equipment	\$48,282	\$2,355	\$0	\$0	\$0
Other Financing Uses	\$19,257	\$19,878	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$127,686	\$101,788	\$131,093	\$0	\$131,093
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,183,614</b>	<b>\$1,032,223</b>	<b>\$1,232,013</b>	<b>\$0</b>	<b>\$1,232,013</b>
<b>Fund Balance</b>	<b>\$301,118</b>	<b>(\$1,594,953)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$626,577</b>	<b>\$1,124,013</b>	<b>\$1,124,013</b>	<b>\$0</b>	<b>\$1,124,013</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department will continue to provide the current level of services through the Office of Public Guardian. The Office of Public Guardian is a mandated County function that receives no direct funding other than from the County General Fund and a small amount of fee revenue earned from court proceedings.

The requested level of funding represents the minimum for estate management services to 136 individuals on Conservatorship. The Office of Public Guardian manages services to individuals under both Probate Conservatorship and Lanterman Petris Short (LPS) Conservatorship. LPS conservatees are by definition unable to consent voluntarily to needed mental health treatment services and often live in a custodial setting such as licensed community placements, locked psychiatric treatment facilities and State Hospitals. Through SAMHSA grant funding, BHRS contracts with Turning Point Community Programs, Inc. who works in a highly collaborative way with BHRS and the Office of Public Guardian to ensure that LPS conservatees are placed in the least restrictive setting for as short a time as possible, in order to term conservatorships when the individual no longer meets legal criteria for this highly restrictive legal status. This results not only in the individual being able to return to community-based living situations and resume voluntary mental health services, but also often results in significant BHRS cost savings, since all LPS locked placement costs are borne by the Department and are not reimbursable by Medi-Cal. The Estate Management Office provides the financial management services and oversight required through both Probate and LPS regulations.

Without support from the County General Fund, the Department will no longer be able to provide the minimum mandated estate management services. The impact of this would result in non-compliance with Court-ordered responsibilities such as: provision of food, shelter and clothing; money management, including tax filing and bank reconciliations; representative payee services, medical and quality of life decisions, including management of health benefits; management of conservatee assets; and maintenance of appropriate records and accountings to protect against fraud and abuse, leaving the County vulnerable for possible litigation and Court sanctions.

## **STAFFING IMPACTS**

The Department is requesting to add one block-budgeted Deputy Public Guardian II position to handle the increased caseload in the Public Guardian. The Office of the Public Guardian serves individuals under Probate Conservatorship and Lanterman Petris Short Conservatorship. During conservatorship, the Public Guardian is responsible for the individual's basic needs such as food, shelter, medical services, and finance management. The addition of one Deputy Public Guardian II will assist the Department in providing these court mandated services.

The Department is also requesting to reclassify downward one Behavioral Health Specialist II position to a block-budgeted Deputy Public Guardian II to correctly classify the position based on the current job duties and responsibilities.

Total current authorized positions— 9

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,232,013 be approved for BHRS – Public Guardian. This budget is funded from \$108,000 in estimated department revenue and a \$1,124,013 contribution from the General Fund.

It is recommended to add one block-budgeted Deputy Public Guardian II position and to reclassify downward one Behavioral Health Specialist II position to a block-budgeted Deputy Public Guardian II.

Total recommended authorized positions— 10

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**STANISLAUS RECOVERY CENTER**

Budget Unit 1505 6700001  
 Special Revenue Fund

**SERVICES PROVIDED**

The Stanislaus Recovery Center (SRC) provides residential detoxification services, outpatient and day treatment alcohol and drug services. SRC also provides residential and day treatment co-occurring treatment services for individuals with dual substance use disorders and mental health issues.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$629,375 compared to the July 1, 2013 positive balance of \$668,771. The comparable difference in fund balance is consistent with the projected operating result. As of July 1, 2014, this fund has a positive cash balance of \$691,578 compared to the \$682,963 positive balance on July 1, 2013. The difference is primarily the result of an increase in deferred revenues and an increase in other receivables.

<b>BHRS - Stanislaus Recovery Center</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$41,387	\$35,908	\$37,000	\$0	\$37,000
Revenue from use of Assets	\$72,312	\$71,821	\$73,300	\$0	\$73,300
Intergovernmental Revenue	\$1,242,482	\$1,421,692	\$1,126,158	\$0	\$1,126,158
Charges for Service	\$628,612	\$760,251	\$1,064,049	\$0	\$1,064,049
Miscellaneous Revenue	\$21,912	\$197	\$0	\$0	\$0
Other Financing Sources	\$175,964	\$8,157	\$8,800	\$0	\$8,800
<b>Total Revenue</b>	<b>\$2,182,669</b>	<b>\$2,298,026</b>	<b>\$2,309,307</b>	<b>\$0</b>	<b>\$2,309,307</b>
Salaries and Benefits	\$1,414,927	\$1,792,649	\$2,158,030	\$0	\$2,158,030
Services and Supplies	\$547,773	\$594,002	\$703,940	\$0	\$703,940
Other Charges	\$139,314	\$136,027	\$207,338	\$0	\$207,338
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$26,555	\$44,508	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$87,650	(\$236,696)	(\$760,001)	\$0	(\$760,001)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,216,219</b>	<b>\$2,330,490</b>	<b>\$2,309,307</b>	<b>\$0</b>	<b>\$2,309,307</b>
<b>Fund Balance</b>	<b>\$33,550</b>	<b>\$32,464</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department will be able to maintain current services at Fiscal Year 2013-2014 levels. This budget serves approximately 906 unique individuals with substance use disorders. The primary sources of funding are Federal Substance Abuse Prevention and Treatment (SAPT) block grant, State 2011 Realignment, Mental Health Services Act funding, and Medi-Cal Federal Financial Participation.

Currently, the SAPT block grant includes a Maintenance of Effort (MOE) that requires expenditures for authorized services to remain at a level that is no less than the average of the two preceding years. When the State implemented 2011 State Realignment in Fiscal Year 2011-2012, the responsibility to meet the MOE for the SAPT block grant was shifted to the counties. Prior to that, this requirement was met by the State through the apportionment of State General Funds (SGF) to counties for the match to Drug Medi-Cal and other alcohol and drug services. The consequence of not meeting the MOE requirement is a dollar for dollar reduction of the SAPT block grant award. Counties are required to notify the State Department of Health Care Services (DHCS) of changes to county expenditure of funds. DHCS will then review and may approve the local changes depending on the level of expenditures needed to maintain the SAPT block grant statewide MOE requirement. The Department is currently monitoring the level of expenditures across the entire Alcohol and Other Drug System of Care to ensure that revenue levels are not compromised.

## **STAFFING IMPACTS**

The Department is requesting to transfer in one Clinical Services Technician II position from the Mental Health Services Act to allocate the position to the correct budget unit.

Total current authorized positions— 25

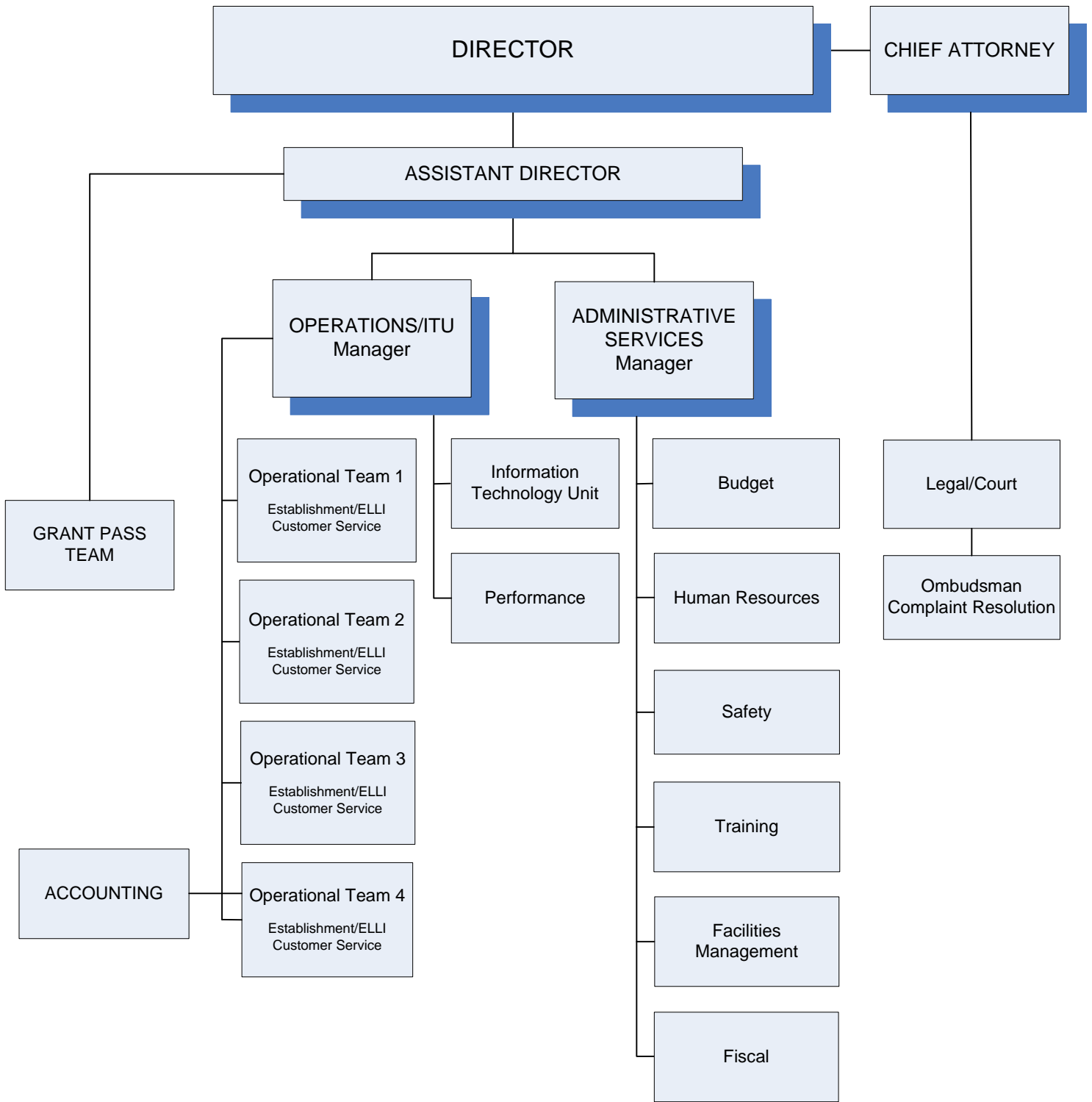
## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,309,307 for BHRS – Stanislaus Recovery Center and is funded from \$2,309,307 in estimated department revenue.

It is recommended to transfer in one Clinical Services Technician II position from Mental Health Services Act.

Total recommended authorized positions— 26

# STANISLAUS COUNTY CHILD SUPPORT SERVICES



Revised July 2014

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**HUMAN SERVICES/PUBLIC PROTECTION**  
**Judicial**



**CHILD SUPPORT SERVICES**  
**Tamara Thomas,**  
**Director**

**BUDGET AT A GLANCE**

Gross Costs	\$15,730,262
Total Revenue	\$15,730,262
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$0</b>
Total Recommended Staffing	162
% Funded by Local Discretionary Funds	0.0%

**MISSION STATEMENT**

To establish and enforce paternity and support orders, in compliance with Federal and State law, while providing the excellent level of service our customers expect and require.

**ACCOMPLISHMENTS AND OBJECTIVES**

Each parent has an obligation to provide financial support for their children. To this end, the Department of Child Support Services continues to focus the operational priorities on core services to ensure such support is obtained. By providing these services, the Department is able to assist families as they move toward or continue to maintain self-sufficiency, thereby reducing the number of families relying upon other County public assistance programs or similar services.

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Department of Child Support Services include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Expect to exceed collection and distribution of \$47,500,000 of child support to families.</li> <li>◆ Expect to exceed 65% of current court ordered support.</li> <li>◆ Expect to exceed in obtaining a support order on 92.8% of cases.</li> <li>◆ Expect to meet collections of 63% of cases with an arrears balance.</li> <li>◆ Expect to maintain the current collections to cost ratio of \$3.53.</li> <li>◆ Ranked overall 14<sup>th</sup> for performance among all 52 counties in California.</li> <li>◆ The first in California to use tablets in the courtroom to generate paperless orders.</li> <li>◆ Re-instituted outreach in High Schools.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Maintain collection and distribution at \$48,000,000 of child support to families.</li> <li>◆ Collect 65.2% of current court ordered support.</li> <li>◆ Continue to obtain a support order on 95.6% of cases.</li> <li>◆ Maintain collections on 63.8% of cases with an arrears balance.</li> <li>◆ Meet the State required collection to cost ratio.</li> <li>◆ Partner with County departments and agencies to establish a fatherhood program.</li> </ul>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES/PUBLIC PROTECTION**  
**Judicial**

**CHILD SUPPORT SERVICES**

Budget Unit 1071 0240000  
 Special Revenue Fund

**SERVICES PROVIDED**

The major services provided by the Department of Child Support Services (DCSS) are the collection and distribution of child support, location of parents and employers, establishment of paternity and child support orders, enforcement of child support orders; legal representation of the County in child support matters, establishment and enforcement of medical support; and child support services for cases when a parent resides out of State.

**CASH/FUND BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$1,580,695 compared to the July 1, 2013, positive balance of \$1,474,375. It is anticipated that, in the absence of changes in State payment schedules, sufficient reimbursement will be received and revenue will be claimed to offset expenditures in Fiscal Year 2014-2015. There is sufficient Fund Balance to cover unforeseen expenses; however, no fund balance usage is anticipated or budgeted at this time. Cash is tracking similar to fund balance.

<b>Child Support Services</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$22,442	\$32,392	\$25,000	\$0	\$25,000
Intergovernmental Revenue	\$13,538,454	\$14,293,909	\$15,705,262	\$0	\$15,705,262
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$220	\$0	\$0	\$0	\$0
Other Financing Sources	\$345	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$13,561,461</b>	<b>\$14,326,301</b>	<b>\$15,730,262</b>	<b>\$0</b>	<b>\$15,730,262</b>
Salaries and Benefits	\$11,250,139	\$11,569,624	\$12,669,181	\$0	\$12,669,181
Services and Supplies	\$890,980	\$1,079,579	\$1,568,870	\$0	\$1,568,870
Other Charges	\$1,050,789	\$1,116,196	\$1,443,637	\$0	\$1,443,637
Fixed Assets					
Equipment	\$0	\$94,707	\$48,574	\$0	\$48,574
Other Financing Uses	\$348,367	\$359,876	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$13,540,275</b>	<b>\$14,219,982</b>	<b>\$15,730,262</b>	<b>\$0</b>	<b>\$15,730,262</b>
Fund Balance	(\$21,186)	(\$106,319)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain services at reduced levels in comparison to previous years. The Governor's State Budget for Fiscal Year 2014-2015 contains no significant adjustments for the California Child Support Program. Funding levels for the Stanislaus County Department of Child Support Services will remain similar to the last budget year. Increased salary and benefit costs in the upcoming year, combined with funding reserved at the State level for a Call Center shared services agreement, have a net impact of overall decreased funding. The Department expects to receive \$14,310,329 in administrative funding and \$735,943 in Electronic Data Processing, Maintenance and Operations (EDP, M&O) funding. The local EDP, M&O funding remains reduced at approximately 80% of the Fiscal Year 2011-2012 levels. These levels continue a trajectory statewide of child support agencies receiving either flat or reduced funding over the past seven consecutive years.

Stanislaus County Community Services Agency (CSA) will continue to receive the county share of recoupment collections. The county share was suspended effective July 1, 2011, and the suspension was rescinded last year (Fiscal Year 2012-2013). During the first ten months of Fiscal Year 2013-2014, CSA received approximately \$400,000 for their county share of recoupment.

For Fiscal Year 2014-2015, the Revenue Stabilization Funds within the child support funding remain intact at \$18.7 million, with the Stanislaus share being \$350,829. As mentioned, although revenue remains constant, increased costs related to employee salaries and benefits have a net effect over time of reduced funding for the Child Support program. The Department has, in recent years, relied on attrition for cost-savings by deleting vacant positions in order to absorb increasing costs. The Department has balanced the Fiscal Year 2014-2015 budget by assuming several positions will need to be left vacant. Subsequently, service levels and delivery may be impacted. As the Department receives final information about salaries and benefits, the budget will be reviewed to determine appropriate allocations. The Department will also closely monitor the budgetary situation, reassess, and make changes as needed throughout the year.

The Affordable Care Act (ACA) of 2012 has been reviewed and analyzed by the child support community, resulting in a report issued by the California Affordable Care Act Child Support workgroup as an entity under the Child Support Directors Association. The report discusses how and when the child support program intersects with the ACA, due to the broadened healthcare options available to child support customers, along with implications on policies and practices.

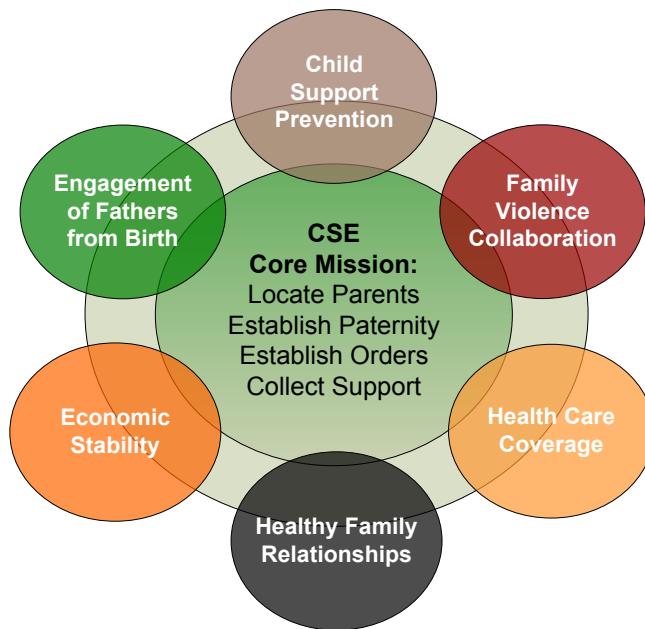
In the midst of budgetary constraints, the Department continues to assess and allocate resources to maintain current levels of mandated services, with its primary focus being on the collection and distribution of child support, and the services necessary to enforce orders effectively. Department-wide, management has enhanced its education to staff, resulting in greater understanding of the goals of DCSS and in performance improvement. Bimonthly meetings are held specifically to speak about the data that drives performance. Additionally, a Staff Services Analyst position was requested and approved by the Board to assist the Department in data analysis and in making data-driven recommendations to caseworkers to improve performance. Improved performance ultimately benefits families in the form of increased and consistent payments, and increased engagement between parents and the child.

Federal Performance Management statistics as provided by the California Department of Child Support Services, demonstrate Stanislaus' successes. As of September 2013, Stanislaus County DCSS received an overall ranking of 14<sup>th</sup> out of 51 counties and regionalized counties. The ranking is calculated by incorporating each agency's outcomes of the core functions within Child Support: establishing paternity, establishing support orders, collecting current child support and arrears for families, and cost efficiency – as measured by the collections to cost ratio. During this past year, Stanislaus DCSS collected \$3.53 for every dollar spent on the program. Emphasis on individual accountability of caseworkers, and on expanding partnerships, to provide family-centered services have resulted in many success stories for our customers.

The federal Family-Centered direction from the Department of Health and Human Services Office of Child Support Enforcement (OCSE) promotes initiatives on Healthy Family Relationships; Economic Stability; Engagement of Fathers from Birth; Child Support Prevention; Family Violence Collaboration;

and Health Care Coverage. Child Support serves one in five California children. Family-Centered services means providing easy access to resources that help families be safe and successful.

The Family-Services Centered approach for child support enforcement is illustrated as follows:



The essence of this Family-Centered approach is for child support agencies to collaborate with other programs to coordinate services for parents which in turn will have long term impacts on the well-being of the child. With a family centered approach in mind, DCSS applied in July 2012 for a federal demonstration grant which seeks to assist non-custodial parents in finding employment. Stanislaus County DCSS, the only child support agency in California, was awarded the Administration of Children and Families, Office of Child Support Enforcement’s Noncustodial Parent Employment Demonstration Project Grant (CSPED) in October 2012.

The grant project, locally known as the Pathways to Self-Sufficiency (PASS) project, is a collaborative effort between county agencies and local non-governmental organizations. The project, about to enter its third year, has strengthened the relationship between the DCSS and the Stanislaus County Superior Courts; and between DCSS and Alliance Worknet as they have worked together to serve the child support and employment needs of the grant participants. Grant participants (unemployed parents who owe child support) are receiving direct, individualized assistance with job search, job placement, and job retention services. As enrollment for services increases into the second year of enrolment, DCSS anticipates providing additional grant funds to Alliance Worknet in order to accommodate their caseload growth.

DCSS continues to partner with the Center for Human Services whose staff facilitates the parenting classes for grant participants, and with Haven Women’s Center of Stanislaus who has provided domestic violence screening training to the grant staff. The PASS project has enrolled 321 parents, with several who have already received and accepted job offers within the county. The PASS program was highlighted in the Modesto Bee on May 30, 2014. The PASS program will enroll 1500 total participants within the three year active timeframe of the grant.

In addition to collaborating with the Stanislaus Superior Courts for the PASS project, DCSS continues to work jointly with the courts in order to effectively administer the child support program. In the past year, DCSS and the courts have worked together on several projects to streamline processes and increase efficiencies for both agencies. These projects have included the move towards a paperless courtroom; the creation of electronic court orders without generating paper (by introducing the use of tablets in the courtroom); and most recently, the implementation of the electronic filing of documents on brand new cases. Further, the Stanislaus County Child Support Commissioner was awarded the 2014 Judicial Partner of the Year award by the California Child Support Directors Association, to recognize his continuing effort and support of the program.

The Department plans to continue partnering in Fiscal Year 2014-2015 with the Stanislaus County Probation Office to jointly work on shared participant cases. The inclusion of a Deputy Probation Officer working on child support cases in which a participant is on probation has had many valuable outcomes including collections from parents who would otherwise not engage with Child Support, as well as reinforcing the importance of complying with all court orders as a term of probation.

DCSS continues its partnership with the Family Law Facilitator/Self-Help Center. DCSS staff continues to work closely with the Self-Help Center staff to ensure that customers with other family law issues outside of child support get the assistance they need. DCSS has also begun an outreach program at the Court to assist customers who may not know about the services offered by child support.

DCSS continues to focus on customer service improvement efforts in various ways. A new operational model was implemented 15 months ago. The new model involved restructuring the organization from specialized functional units to a more comprehensive end-to-end team approach. This move has enabled greater staff flexibility, enhanced knowledge, and backup coverage while supporting workforce planning efforts and enabling the Department to continue to provide a consistent level of services. This model supports the Department's needs as retirements in key positions are anticipated over the next three years.

Another piece of the new operational model focuses on performance. Much of the processes in case management were reactive as contact often occurred with parents once the noncustodial parent (NP) fell into delinquency. Once in delinquency, the case would be targeted by enforcement tools. Now, proactive case management plans are being developed, and a change is occurring. As a result of data collection and analysis, case workers are able to have early contact with NPs, more effective meetings with NP's, and establish stable payment patterns. Data is also beginning to assist in the development of customized approaches to case work. Data helps provide information on who is most likely to pay, or which cases may require intensive work, thus allowing caseworkers to better allocate their time.

A significant aspect of the Department's goals to enhance customer service over the past few years has been the training opportunities offered to staff to aid development and growth in the areas of open dialogue to deal with stressful situations, negotiating, understanding customer needs, customer contact. All staff has been trained on a Crucial Conversations curriculum and has learned about a SCORE communication process - Sincerely Listen, Care and Connect, Open the Door with Questions, Resolve and Recommend, and Effectively End the contact.

DCSS contracts with the Modesto Nuts baseball team to broadcast information regarding the availability of child support services and to share the message of the importance of a father's role in the emotional and financial well-being of the child. The Child Support-Modesto Nuts partnership received nationwide attention and has become a benchmarkable program. The PASS grant program holds orientations every month, along with reaching out in community organizations to publicize the services offered. The Outreach Team within DCSS has also started presenting in high schools this year to speak to youth about the responsibilities that being a parent require.

The Department is currently engaged in discussions with CSA and with the Center for Human Services to develop ways of supporting a fatherhood initiative in Stanislaus County. Benchmarking the 'All Dads Matter' program out of Merced County, the intent is to replicate a similar model in Stanislaus. The Department is also currently engaged with submitting a concept paper to the State Department of Child Support Services for a Behavioral Interventions grant project. If accepted by the State, the Department will move forward to request approval from the Board of Supervisors to apply. The project will involve a multi-county approach (Merced, Kern, Stanislaus, and Yolo) to develop a Fatherhood Initiative, with All Dads Matter providing the model to replicate. This initiative ties strongly with the Department's vision of helping parents assume responsibility for the economic and social well-being of their children, and with the Department serving the largest population of fathers in the county, it is well-positioned to be an active player in this new initiative.

Child support processes are heavily dependent upon information technology (IT) systems. Although the current budget does not allow for augmentation of infrastructure, funding has been requested in the Fixed Assets accounts to replace the AC within the IT Server Room. The existing unit needs replacement as it is close to end of life. Breakdowns have become costly, with many resources used each time it has broken down. Within the last 12 months, approximately \$8,000 have had to be

expended to restore the unit, with staff having to come into the Department on holidays to ensure servers remained safe at times of overheating, and with loss of productivity being incurred on workdays. This budget contains appropriations for a unit replacement.

In conclusion, over the last year, DCSS has continued to improve in all five areas of performance while also providing supportive and engaging services to the families and children who rely on child support for their daily necessities. The Department is committed to its vision of becoming one of the best agencies in California and will continue to strive to provide the excellent customer service the families in our community deserve.

There are no recommended changes to the current level of staffing.

### **STAFFING IMPACTS**

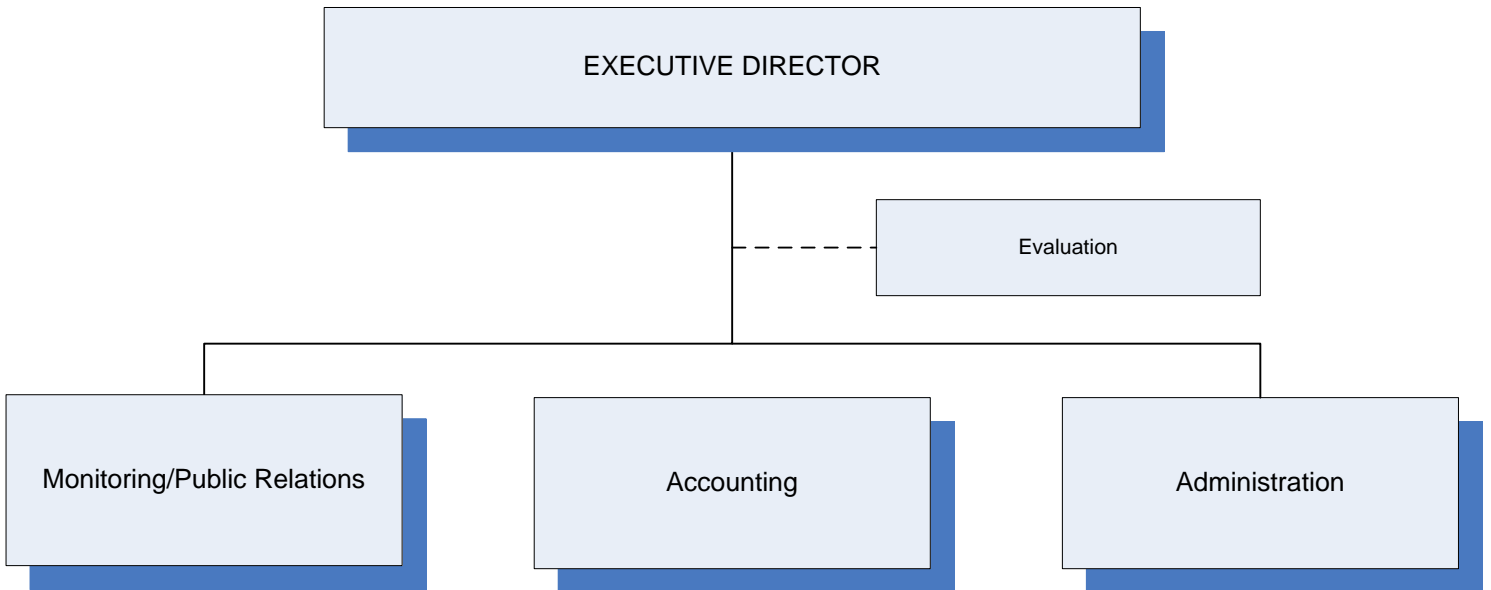
Total current authorized positions— 162

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$15,730,262 be approved for Child Support Services. This budget is funded from \$15,730,262 in estimated department revenue.

**STANISLAUS COUNTY  
CHILDREN AND FAMILIES COMMISSION**

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Revised April 2013

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Other General**



**CHILDREN AND FAMILIES**  
**COMMISSION—PROPOSITION 10**  
**John Sims, Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$7,490,083
Total Revenue	\$5,456,069
Fund Balance/Retained Earnings	\$2,034,014
<b>Net County Cost</b>	<b>\$0</b>
Total Recommended Staffing	5
% Funded by Local Discretionary Funds	0.0%

**NOTE**

This budget is included in the final budget for information purposes as well as to meet the Governmental Accounting Standard Board requirements. The Stanislaus County Children and Families Commission has independent jurisdiction over planning and funding decisions separate from the Stanislaus County Board of Supervisors.

**MISSION STATEMENT**

Promoting the development and well-being of children ages 0-5.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Children and Families Commission include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Implemented the narrowed program focus of Year Two listed in the 2012-2014 Strategic Plan.</li> <li>◆ 8,999 children’s families received family support services through countywide Family Resource Centers and other programs.</li> <li>◆ 542 children’s families received more intensive support services focused on improving child abuse factors.</li> <li>◆ 609 children 0-5 and pregnant women who did not have access to health care received medical attention through an interim health care program.</li> <li>◆ 514 pregnant women and children 0-5 who did not have health insurance were enrolled in a health coverage plan.</li> <li>◆ 1,607 children 0-5 were screened for educational developmental issues and 390 were referred for further assessment or services.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Implement Year Three of the 2012-2014 Strategic Plan.</li> <li>◆ Develop and adopt a 2015-2017 Strategic Plan.</li> <li>◆ Maintain positive trends in the reduction of repeat child maltreatment reports.</li> <li>◆ Increase the number of children who are cognitively, socially, and behaviorally ready to enter school.</li> <li>◆ Maintain access and maximize utilization of children’s preventative and ongoing health care.</li> <li>◆ Increase the number of healthy births from high risk pregnancies.</li> </ul>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHILDREN AND FAMILIES**  
**COMMISSION—PROPOSITION 10**

Budget Unit 1755 0016140  
 Special Revenue Fund

**SERVICES PROVIDED**

The Stanislaus County Children and Families Commission promotes the development of countywide integrated and comprehensive services that enhance the intellectual, social, emotional, and physical development of children 0 through age 5. Integrated services include health care, quality childcare, parental education and effective prevention services. Services are provided on a community-by-community basis and directed to families and their children (prenatal through five years of age). The Commission ensures that services are organized to maximize the community's resources and are designed to produce measurable results.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive balance of \$11,792,222, compared to the July 1, 2013 positive fund balance of \$12,600,660. The decrease is consistent with the Commission's plan to spend down its fund balance reserves until the equivalent of six months of anticipated revenue remain. The vast majority of Commission revenues are generated from a \$.50 per pack tax on tobacco products that is collected by the State of California and distributed to California's 58 counties based on live births in each county. In the future, it is expected that revenue will further decline due to fewer smokers using tobacco products. Cash is tracking similar to fund balance.

<b>Children and Families Commission</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$76,899	\$158,373	\$152,253	\$0	\$152,253
Intergovernmental Revenue	\$5,597,167	\$4,968,552	\$5,303,816	\$0	\$5,303,816
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$667	\$32,911	\$0	\$0	\$0
Other Financing Sources	\$854	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$5,675,587</b>	<b>\$5,159,836</b>	<b>\$5,456,069</b>	<b>\$0</b>	<b>\$5,456,069</b>
Salaries and Benefits	\$421,056	\$421,085	\$503,152	\$0	\$503,152
Services and Supplies	\$3,122,462	\$3,153,740	\$3,760,217	\$0	\$3,760,217
Other Charges	\$2,595,413	\$2,818,258	\$3,226,714	\$0	\$3,226,714
Fixed Assets					
Equipment	\$0	\$8,096	\$0	\$0	\$0
Other Financing Uses	\$13,399	\$13,545	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,152,330</b>	<b>\$6,414,723</b>	<b>\$7,490,083</b>	<b>\$0</b>	<b>\$7,490,083</b>
<b>Fund Balance</b>	<b>\$476,743</b>	<b>\$1,254,887</b>	<b>\$2,034,014</b>	<b>\$0</b>	<b>\$2,034,014</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can provide \$6.4 million of funding for 24 contracts in the community. Funding will support the following core services: behavioral and mental health, community resource and referral, targeted intensive parent support, early education for children, health access, oral health education, prenatal care and safety education. The balance of projected costs, approximately \$1 million is dedicated to support operating expenses. With no changes in State law, it is projected this level of funding can be provided over the next four years.

## **STAFFING IMPACTS**

Total current authorized positions— 5

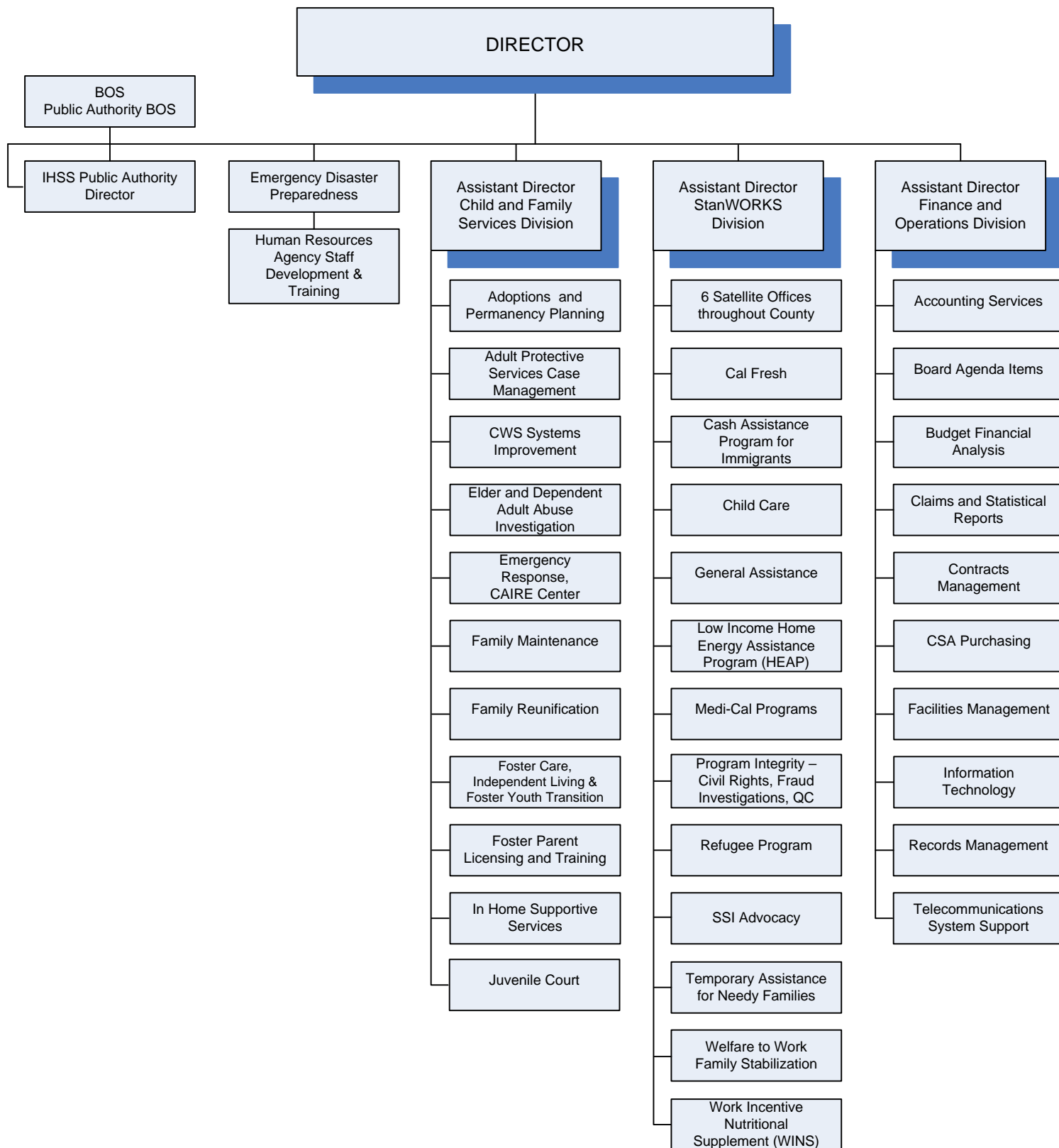
There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$7,490,083 be approved for Children and Families Commission. This budget is funded from \$5,456,069 in estimated department revenue and \$2,034,014 of departmental fund balance.



# STANISLAUS COUNTY COMMUNITY SERVICES AGENCY



Revised August 2014

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY**  
**Kathryn Harwell, Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$320,529,256
Total Revenue	\$309,137,213
Fund Balance/Retained Earnings	\$77,603
<b>Net County Cost</b>	<b>\$11,314,440</b>
Total Recommended Staffing	1,036
% Funded by Local Discretionary Funds	3.5%

**MISSION STATEMENT**

CSA serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, Thriving Communities.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Community Services Agency's accomplishments and objectives align directly to the Agency's strategic direction and are guided by strategic priorities. These priorities include but are not limited to: protecting children and adults from abuse and neglect; providing access, services and support for basic needs of living; promoting personal responsibility and self-sufficiency; providing excellent customer service; practicing program and agency integrity; and promoting effective business strategies.

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Community Services Agency include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Expanded Mental Health services to a wider population of Child Welfare Services for children through the implementation of an eligibility identification tool to identify mental health needs and referral to BHRS for mental health assessments, including services under <i>Katie A</i>.</li> <li>◆ Expanded referrals to Medi-Cal, to include eligibility services, optional extended population (Medically Indigent Adult, MIA) and subsidized health insurance enrollment through Covered California. As of June 30, 2014, there is one (1) MIA customer in the MIA program. The Department of Healthcare Services estimates that Stanislaus County has 30,000 to 45,000 Medi-Cal referrals (this number may contain duplicate applications), expanding health care access in our community.</li> <li>◆ Implemented the Consortium IV Regional Call Center to take calls transferred from Covered California for Medi-Cal services for</li> </ul>	<ul style="list-style-type: none"> <li>◆ Strengthen protective services for children through prevention strategies including continued implementation of Katie A mental health services focused on the Strengthening Families Framework and increasing public awareness related to Commercially Sexually Exploited Child victims.</li> <li>◆ Increase the opportunity for Welfare to Work customers to become self-sufficient through expanding subsidized employment opportunities and the implementation of Family Stabilization.</li> <li>◆ Improve access to health benefits and nutrition through Medi-Cal outreach and CalFresh horizontal integration.</li> <li>◆ Ensure Quality Assurance and Customer Services in IHSS while implementing new Fair Labor Standards Law changes related to overtime for in-home care providers.</li> <li>◆ Develop a master plan focused on customer service through infrastructure improvements in facilities, capital maintenance projects and</li> </ul>

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ residents of Stanislaus, Napa and Marin counties.</li> <li>◆ Implemented targeted employment services based on employability readiness to meet Welfare to Work Early Engagement requirements: as of June 30, 2014, 100% of the re-engagement process was completed and all customers have been re-engaged.</li> <li>◆ Expanded IHSS Services in the community in support of Health Care Reform while strengthening Quality Assurance for Program Integrity.</li> </ul>	<p>mobility access.</p> <ul style="list-style-type: none"> <li>◆ Implement a workforce development strategy focused on staff recruitment and retention to ensure a healthy, diverse and engaged workforce.</li> </ul>

**BUDGETS WITHIN THE COMMUNITY SERVICES AGENCY INCLUDE:**

- ◆ Services and Support
- ◆ County Children’s Fund
- ◆ General Assistance
- ◆ IHSS Public Authority-Administration
- ◆ IHSS Public Authority-Benefits
- ◆ IHSS Provider Wages
- ◆ Integrated Children’s Services
- ◆ Public Economic Assistance

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

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**HUMAN SERVICES**  
**Administration**



**COMMUNITY SERVICES AGENCY—SERVICES AND SUPPORT**

Budget Unit 1631 0045050  
Special Revenue Fund

**SERVICES PROVIDED**

The Community Services Agency (CSA) operates approximately 72 social welfare programs providing assistance, direct client services and support for the benefit of the community:

1. Social Services (Child Welfare/Child Protective Services, Adult Protective Services/In-Home Supportive Services);
2. CalWORKs (Temporary Assistance to Needy Families, Employment Services, Welfare Fraud Prevention and Investigation);
3. Other Public Welfare Assistance (CalFresh, Medi-Cal, Foster Care, Adoptions and General Assistance); and
4. Child Care (Subsidized Child Care Stages 1, 2, 3).

**FUND/CASH BALANCE**

As of July 1, 2014, Community Services Agency – Services and Support has a positive fund balance of \$96,514 compared to the July 1, 2013 positive fund balance of \$63,287. The increase is due to the rollover of 2012-2013 encumbered fixed assets and post-closing adjustments. As of July 1, 2014, this fund has a negative cash balance of \$1,000,010 compared to the July 1, 2013 negative cash balance of \$6,537,509. This is due to timing differences among State deferral of cash advances, adjusted cash advances, cash reimbursements, and actual incurred costs. The variance between cash and fund balance is due to the non-cash items listed on the balance sheet such as deferred revenue, accounts receivable and accounts payable. These accounts are needed to reflect timing differences caused by cash-basis claiming rules.

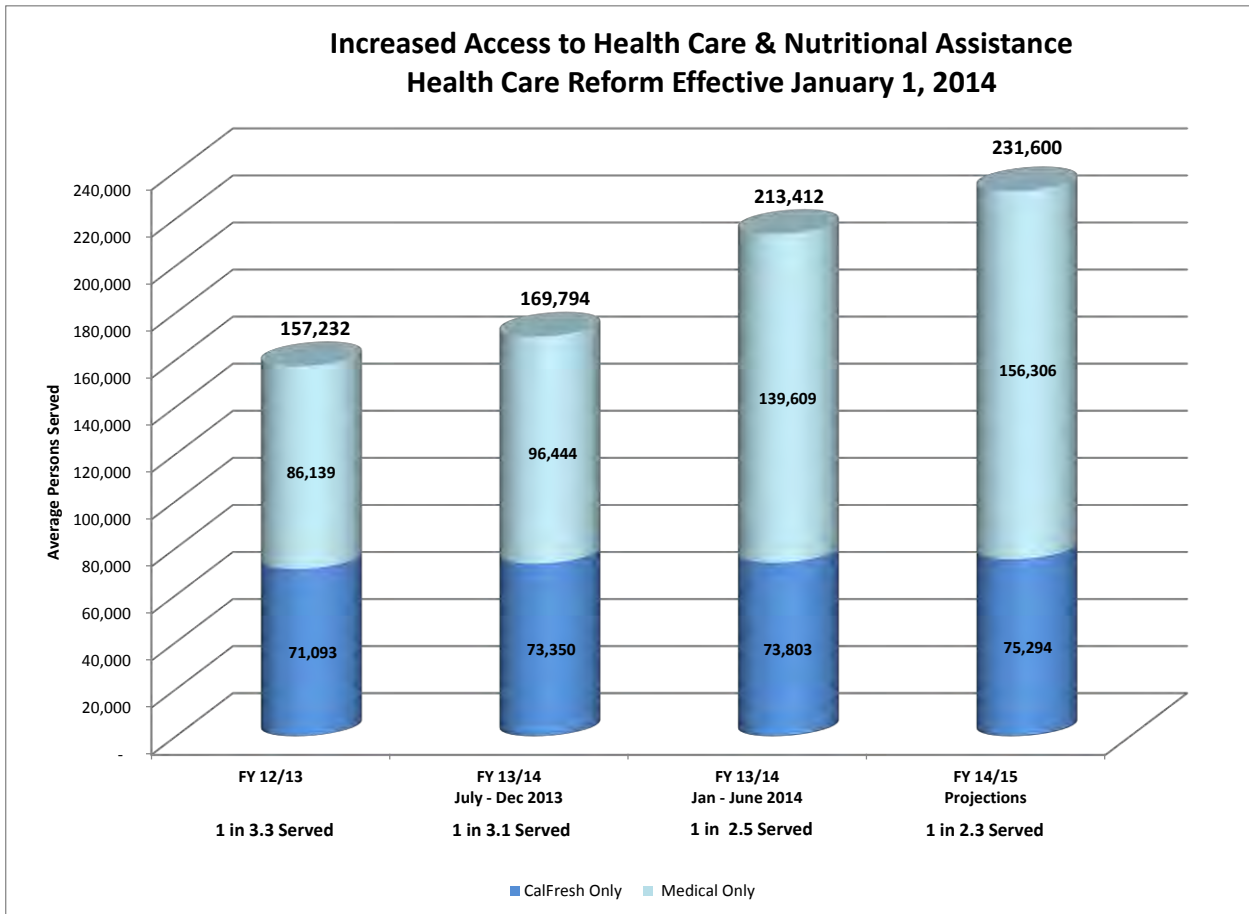
<b>CSA - Services and Support</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$73,320	\$76,848	\$78,653	\$0	\$78,653
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$24	\$338	\$0	\$0	\$0
Intergovernmental Revenue	\$101,165,427	\$111,036,598	\$134,573,251	\$0	\$134,573,251
Charges for Service	\$379,585	\$356,340	\$577,716	\$0	\$577,716
Miscellaneous Revenue	\$374,474	\$578,079	\$606,741	\$0	\$606,741
Other Financing Sources	\$920,549	\$1,001,323	\$748,446	\$0	\$748,446
<b>Total Revenue</b>	<b>\$102,913,379</b>	<b>\$113,049,526</b>	<b>\$136,584,807</b>	<b>\$0</b>	<b>\$136,584,807</b>
Salaries and Benefits	\$64,891,591	\$70,394,763	\$86,884,968	\$0	\$86,884,968
Services and Supplies	\$16,569,525	\$17,777,477	\$20,996,376	\$0	\$20,996,376
Other Charges	\$22,472,050	\$25,498,260	\$31,751,792	\$0	\$31,751,792
Fixed Assets					
Equipment	\$650,120	\$381,256	\$355,960	\$0	\$355,960
Other Financing Uses	\$2,260,341	\$2,207,829	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$106,843,627</b>	<b>\$116,259,584</b>	<b>\$139,989,096</b>	<b>\$0</b>	<b>\$139,989,096</b>
Fund Balance	\$606,742	(\$85,180)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,323,506</b>	<b>\$3,295,238</b>	<b>\$3,404,289</b>	<b>\$0</b>	<b>\$3,404,289</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain the current level of mandated social service programs for the projected number of cases and customers. Total requested budget appropriations of \$139,989,096 are offset by estimated revenue of \$136,584,807 and required County Match of \$3,404,289, the exact amount of General Fund base contribution.

The programs funded in this budget are either mandated programs with legislative Federal, State and County sharing ratios, legislated Maintenance of Effort (MOE) contributions or 100% funded programs. CSA operates mandated Social Services programs and defines core services as activities in direct support of legal mandates, regulations and Board authorized commitments. Over 86% of the funding for these programs is linked to annual allocations; however, the Department has not yet received allocations for these programs as these are typically provided late in the month of August. Estimated program allocations are based on the Final State Budget 2014-2015 released in June 2014. The County General Fund contribution is approximately 2.4% of the total CSA Services and Support budget.

As a result of Health Care Reform under the Affordable Care Act effective January 1, 2014, over 213,000 individuals now have access to health care and nutritional assistance. This represents one in 2.3 individuals residing in Stanislaus County. The number of individuals receiving Medi-Cal has increased by 38.3% and the number of individuals receiving CalFresh benefits (food stamps) has increased by 3.7%. This number is expected to continue to grow over the next year. The Department continues to partner with Behavioral Health and Recovery Services and the Health Services Agency in providing expanded access to health care in this community. Additionally, with the passage of Assembly Bill 109 and Assembly Bill 720, the Department is partnering with Probation and the Sheriff to enroll AB 109 offenders, individuals who are in custody and those being released from the County Jail.



Fiscal Year 2014-2015 projections include:

**Adult Services Programs** - The division supports a variety of programs to provide a safety net for elders in the community, including the Adult Protective Services (APS) Program and In-Home Supportive Services (IHSS) Program. Adult Services Programs total approximately \$9.3 million for Fiscal Year 2014-2015 and are supported with County General Fund Match \$998,754 of Mandated County General Fund Match.

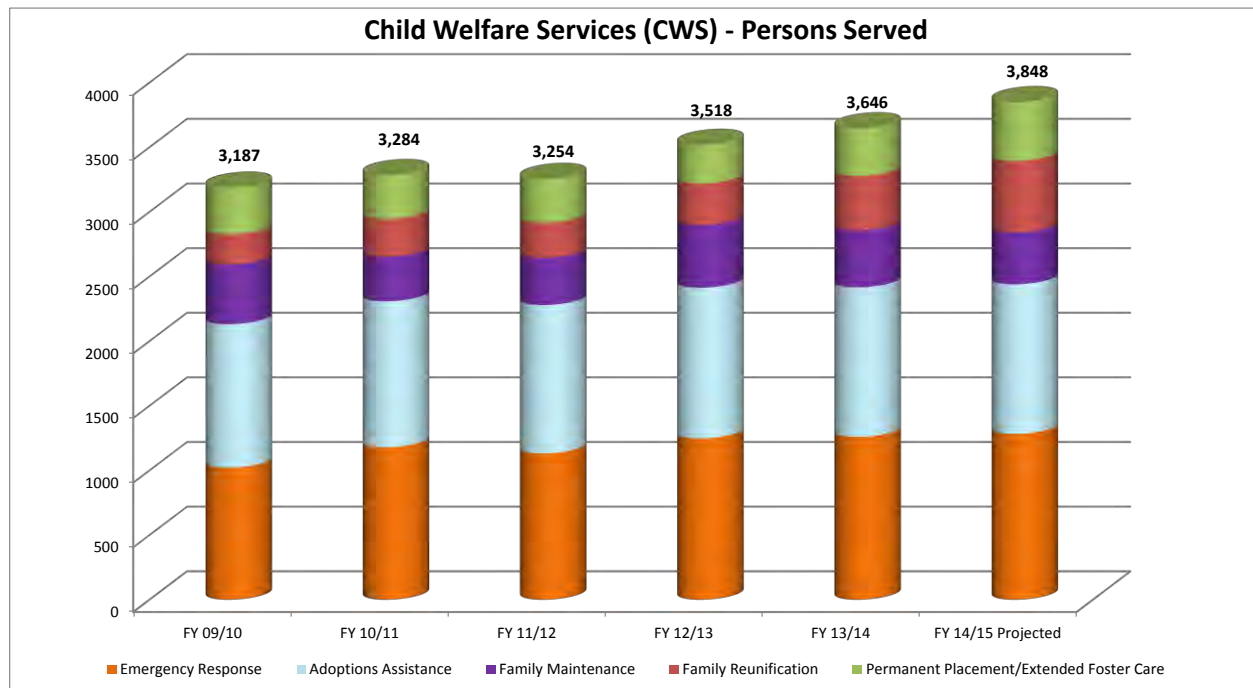
The APS Program protects elderly and dependent adults where there are issues of physical violence, sexual abuse, financial exploitation, abandonment and neglect. APS serves approximately 426 per month. Included within the APS budget projection for County General Fund match of \$112,331 is support to operate a Supplemental Security Income (SSI) Advocacy program; estimated to produce a positive return on investment in the mandated General Assistance (GA) program. Interim Assistance reimbursement to GA is estimated at \$188,473 for Fiscal Year 2014-2015 due to SSI advocacy efforts.

The remaining County General Fund Mandate Match of \$886,423 is dedicated to the IHSS program as required by the new MOE, which includes the 3.5% inflationary factor increase beginning July 1, 2014 to the Mandated County Match base over the 2013-2014 Adopted Final Budget. IHSS provides services to the elderly and disabled who need assistance to remain safely in their own home rather than alternative and costly long-term care facilities. The IHSS program provides in-home services to approximately 6,260 frail and/or elderly individuals per month. The IHSS case management allocation is projected at \$6 million in Fiscal Year 2014-2015.

Program Integrity functions are maintained at the local level through enhanced Quality Assurance (QA) activities within IHSS Case Management. One new position request for Social Worker III is being requested to support the California Department of Social Services new QA case review requirements (ACL 13-110) in the IHSS program. Currently Stanislaus County IHSS program has the equivalent of

one staff supporting the IHSS QA activities. CDSS has determined that Stanislaus County is a “medium size county” with a requirement of two positions worth of QA activities

**Child and Family Services Programs** - These programs provide an array of services essential to protection of our community’s most vulnerable children, victims of abuse and neglect. Child and Family Services Programs total approximately \$25.9 million in Fiscal Year 2014-2015 and are supported with \$75,637 of Mandated County General Fund Match, an increase of \$16,804 above the Fiscal Year 2013-2014 Final Budget level. Programs within Child and Family Services include Child Welfare Services (CWS) Emergency Response, Family Maintenance, Court Staff, Family Reunification and Permanent Placement; Emancipated Youth; and Adoptions.



Child Welfare continues to experience an increase in foster care costs as a result of the very high supervision required by the children entering care. In addition to the population of children that experience abuse and neglect, the Department is responsible for youth whose parents “surrender” them to the Department due to specific behaviors that their caretakers are ill-equipped to manage. These youth can be a danger to themselves or their family and struggle with issues such as substance abuse, mental illness, and aggressive behavior. Wraparound and Intensive Family Maintenance services are two Foster Care prevention strategies that are planned to continue in Fiscal Year 2014-2015.

The *Katie A.* Lawsuit settlement agreement involves the delivery of mental health services and other integrated services to children with an open child welfare case and in foster care and have a mental health condition. Adult, Child and Family Services Division (ACFSD -Child Welfare) and Behavioral Health and Recovery Services (BHRS -Mental Health) began meeting in January 2013 to strategically plan for implementing the expansion of Mental Health Services (as identified in the *Katie A.* Lawsuit). As part of the joint efforts, Child Welfare and BHRS officially implemented the eligibility identification tool to in January 2014. This tool identifies mental health needs and supports referral to BHRS for mental health assessments. Social workers in Family Reunification, Permanent Placement and Family Maintenance complete both tools every six months and whenever there are behavior changes. Caseload growth and the impact of the *Katie A.* Lawsuit support the request for seven new position requests, four Social Worker IV’s and three Administrative Clerk II’s.

The Department will continue to leverage Child Welfare Services (CWS) allocation funding with contributions of local match provided by various partners to support specific non-mandated but critical children’s services program models such as: the Child Abuse Prevention Council (CAPC) plan that uses County Children’s Fund resources to support children’s program core services and allows for the

continuation of Differential Response services; the CAIRE Center (Child Abuse Interview Referral and Evaluation) in partnership with the Stanislaus Family Justice Center; and private donations or contributions from local community partners for Sober Living Environment services for families with children.

There are no County General Funds supporting CWS in the Fiscal Year 2014-2015 projections. CWS is funded by 1991 and 2011 Realignment, along with contributions from partners to achieve mandates and protect children in the community.

**StanWORKs Programs** – CalWORKs, CalFresh (Food Stamps) and Medi-Cal programs are administered within StanWORKs. These programs total approximately \$69 million in 2014-2015 Budget and are supported with a Maintenance of Effort (MOE) Mandated County Match of \$2,211,403. In addition, Mandate County General Fund Match of \$133,838 provides 100% support for administration of General Assistance; this represents a decrease of \$4,295 in GA below the Fiscal Year 2013-2014 Adopted Final Budget level of \$138,133. This reduced County General Fund need in GA is due to savings from operating overhead shifts to the other StanWORKs programs including CalWORKs, CalFresh and Medi-Cal which have experienced caseload growth and increased staff resulting in a distribution of costs that benefits other CSA programs.

Stanislaus County continues to struggle with unemployment, although the rate has improved from 13.4% in April 2013 to 12.2% in April 2014. The large growth seen in the customer base during the economic decline has begun to slow; however, the number of families seeking assistance has continued to rise overall. One out of every two and a half County residents receives some type of public assistance.

- ◆ CalWORKs – This program has been relatively flat over the past three year with a total of 28,193 key program individuals receiving CalWORKs benefits. CalWORKs has experienced a 3.12% caseload decline; inclusive of the increase in safety net, during the past year. It is anticipated that a growing population, a slight appreciable growth in employment, and the expiration of unemployment benefits for those who have been out of work for a substantial period of time will further impact the caseload numbers;
- ◆ CalFresh – The growth in this program over the past three years is 29%. Although the program has experienced slowed growth over the past year compared to the last several years, the most recent twelve month trend continues to reflect an increase of 3.4%; the number of families and individuals receiving nonpublic assistance CalFresh increased to 73,803. Continued growth in CalFresh is likely due to a growing population (new households, migration, etc.), the impact of Health Care Reform and horizontal integration (most households eligible for expanded Medi-Cal will also be eligible for CalFresh) and the potential need for services from parolees returned to Stanislaus County as part of the Community Corrections Partnership implemented in Fiscal Year 2012-2013;
- ◆ Medi-Cal – The three year growth trend for Medi-Cal 76.1%. The most recent twelve month trend reflects an increase of 38.3% and a total of 139,609 individuals who have received Medi-Cal benefits.

On October 1, 2013 the Department began taking calls as the Consortium IV Regional Call Center (RCC), part of the Covered California, to determine Medi-Cal eligibility for Stanislaus, Marin, and Napa Counties previously approved by the Board of Supervisors. The RCC receives calls from both Covered California and the Stanislaus County Customer Service Center. As of November 2, 2013 a total of 2050 families had been transferred and assisted with the ACA process. As of January 10th, 2014, our Stanislaus County Regional Call Center has received transferred calls from Covered California and assisted 3197 families with inquiries and/or signing up for the new ACA health coverage that became effective January 2014.

- ◆ Welfare to Work – Total Welfare to Work is projected at \$21.7 million an increase of \$2.2 million from the prior year budget level. This program helps economically disadvantaged families find work. More families are seeking assistance due to reduced hours of employment, job loss, and the exhaustion of eligibility to Unemployment Benefits. In March 2014, 4,175 adults were enrolled in



the Welfare to Work (WTW) program, representing a 13.9% decrease over the past three years, while the most recent nine month trend reflects an increased participation of 14.29%.

- ◆ Child Care – Total Child Care expenditures for Fiscal Year 2013-2014 are estimated at \$8.0 million. Child Care components include Stage 1, part of the CalWORKs program; Stage 2, and Stage 3, financed by the California Department of Education. Over 68.6% of the Fiscal Year 2014-2015, or \$5.4 million, is targeted for provider reimbursements to child care providers in the local community. There is no County cost associated with the Child Care programs. It is anticipated that child care funding will be increased during the budget year to meet WtW requirements for work participation. The Department will return to the Board for spending authority once additional funding becomes available.

### **Information Technology (IT)/ Automation and Facility Projects**

CSA IT provides automation support including programming, help desk functions and critical network support for Department computers while partnering with County Strategic Business Technology (SBT) to ensure safety and security of local information systems. Fixed Assets totaling \$355,960 to support local automation and facility projects are requested, as follows:

- ◆ Fire Alarm Quick Control Panel \$349,960 – The Community Services Facility was built in 1994. The current fire alarm control panel system is outdated and not adequate to meet the Department's needs. It continues to give false alarms and errors. The new fire alarm system would be flexible, easy to operate, energy efficient, have the ability to pin-point the location of possible fire alarm triggers and would be web-browser based so staff can review panel readouts from any location. The Board of Supervisors approved this Fixed Asset purchase in Fiscal Year 2013-2014 for an estimated cost of \$140,000. The final project costs are \$349,960.
- ◆ Tricaster Upgrade \$6,000 – CSA's current system is seven years old and does not include the more advanced features that are necessary for current technology. The Tricaster allows editing of videos for community presentations, outreach and training.

The above Fixed Asset projects will be jointly developed with Strategic Business Technology (SBT) to ensure consistency with the local automation platform and General Services Agency (GSA) to ensure a compliance with safety requirements. Department maintenance & operations, along with depreciation of fixed assets are included within the requested program budgets, consistent with Federal cost plan requirements.

Oversight of multiple State-initiated projects remains integral to Department operations in Fiscal Year 2014-2015. CSA works in conjunction with the California Department of Social Services (CDSS) and the Office of Systems Integration in support of a variety of statewide automation projects, both new and ongoing. Key projects in the maintenance and operations (M & O) phase include the following:

- ◆ Consortium IV (C-IV) Statewide Automated Welfare System (SAWS) is the fully automated system for case management of public assistance and employment services programs. Total C-IV Project costs will be shared by the 39 participating counties. The Department's share of the C-IV Project Maintenance and Operations Budget equates to approximately \$5.7 million for Fiscal Year 2014-2015 and is funded through a special allocation from the California Department of Social Services. C-IV funding covers the implementation of various CalFresh ReFresh modernization proposals; the cost of four staff assigned full-time to the project and one staff assigned for approximately 48 months to the development of the Leaders Replacement System (LRS) project in Norwalk. LRS funding will be provided to support ongoing salaries, benefits and travel costs for the employee for the duration of the project and will be requested in future CSA budget submissions for the appropriate fiscal year. The C-IV Project County share of cost is estimated at \$373,216 for M & O costs, and is funded within the CalWORKs and CalFresh maintenance of effort (MOE) funds and Foster Care County cost as reflected in this budget.

In Fiscal Year 2014-2015, the Department remains committed to providing access to public assistance and employment services at community outstations at the City of Hughson, West Modesto

Collaborative, City of Turlock, West Side Service Center and the East County Center. Growth in StanWORKs programs further supports the Department's short-term plan to maximize the existing space at the Community Services Facility (CSF). The additional programs and program growth are challenging to implement within the space available at the facility. Short-term solutions include the completed move of the Health Services Agency, Women, Infant & Children's (WIC) program to the first floor of the CSF and repurposing the File Room to accommodate needed staff work space by converting to electronic file storage and/or contracted secure records storage. Space needs at the CSF continue to be significant and CSA does not currently have sufficient square footage to accommodate all existing authorized staff positions. The Department has also worked with the Chief Executive Office Capital Projects Team to move training functions to an alternative location in Turlock, and has restored needed conference rooms for use by all tenants at the CSF, as well as other County departments. Fiscal Year 2014-2015 includes funding for development of a Master Plan to address CSF space needs in the long term.

**1990/1991 Realignment Revenue** – The State sales tax includes a half cent portion that funds local health and welfare programs; these funds represent a key financing source for social service programs local match costs not reimbursed by Federal and State allocations. Sales tax revenue fluctuates greatly from month to month with an upward trend experienced in Fiscal Years 2011-2012 and 2012-2013. Fiscal Year 2013-2014 continued to experience growth with statewide sales tax receipts sufficient to repay the County for two prior years of outstanding growth funds originally earned in Fiscal Year 2010-2011 through Fiscal Year 2011-2012.

The Realignment revenue projection equals the State Controller Realignment published base for Fiscal Year 2013-2014. The Department receives approximately 88.2% of these funds, or about \$17.7 million, of which \$2.3 million is used to support local match requirements for the Services and Support budget. The Department will continue to closely monitor realignment sales tax revenue since this revenue stream provides approximately 12.1% of the base Mandated County Match requirement in Services and Support.

**2011 Realignment Revenue** – On September 20, 2011, the Board of Supervisors approved the Community Corrections Plan required by AB 109 Public Safety Realignment. AB 109 included realigned social services programs: Adult Protective Services (APS) and Child Welfare Services (CWS) which includes case management, Child Abuse Prevention (CAPIT), as well as administration of the Foster Care (FC) and Adoptions (AAP) Assistance Programs. The 2011 Realignment replaced State General Fund allocations and monthly cash advances with monthly sales tax distribution based on statewide formulas established in the AB 118 legislation. Total 2011 Realignment is budgeted in Fiscal Year 2014-2015 at \$12,501,827. The estimated 2011 Realignment revenue supports 80.9% of the total projected base Mandated County Match requirements for these programs.

**Federal/State Budget Impacts** – The Final State Budget now projects \$5.4 million allocation increases and other funding augmentations to CSA case management programs that together total to \$5.8 million above the prior year funding level. This funding is incorporated within the Department's Final County Budget submission for Fiscal Year 2014-2015 as identified in detail in the State Budget Impacts Analysis, May Revise & Final State Budget 2014 as of July 16, 2014. A number of new Social Services program initiatives have been introduced in the Final State Budget that will require interested counties to apply in competitive grant-type processes or to "opt-in" to these new programs with specific plans for achieving desired outcomes. These new programs include: Homelessness and Housing Support; Commercially Sexually Exploited Children (CSEC) and Approved Relative Caregiver Foster Care Option. We will be evaluating these programs in accordance with our mission and community service needs and provide updates to the Board throughout the year.

## **STAFFING IMPACTS**

The Department is requesting to add twenty-four new positions in 2014-2015 Final Budget. The positions include: four Social Worker IV positions, one Social Worker III position, eight block-budgeted Administrative Clerk II positions, and eleven block-budgeted Family Services Specialist II positions. The Department is also requesting to transfer in three positions from the Health Services Agency; two block-budgeted Family Services Specialist II positions and one Account Clerk II.

The Department is requesting to add four Social Worker IV positions to the Adult, Child, and Family Services Division. The Department has seen an increase in workload due to the *Katie A.* lawsuit which mandates the integration of Child Welfare Services and Mental Health Services for children with an open case in Child Welfare Family Reunification, Permanent Placement, and Family Maintenance programs.

The Department is also requesting to add one Social Worker III position to the Adult, Child, and Family Services Division. The Department has been notified by the California Department of Social Services that there is a requirement to have two full time positions performing Quality Assurance for the In-Home Supportive Services Program due to the size of the County. The Department currently has one full-time position dedicated to this requirement and is requesting approval for one additional position.

The Department is also requesting to add eight block-budgeted Administrative Clerk II positions. Three of the Administrative Clerk II positions will assist social workers in Adult, Child, and Family Services Division by providing administrative support. The other five Administrative Clerk II positions will process online applications for public assistance in the StanWORKs Division. They will compare and transfer data from the State automated system to the County automated system to assist in the accurate issuance of benefits. It is recommended to study this request.

The Department is requesting to add eleven block-budgeted Family Services Specialist II positions in the StanWORKs Division. There has been a significant increase in the number of individuals eligible for Medi-Cal due to the Medi-Cal expansion. The Community Services Agency has enrolled an additional 41,000 persons into the Medi-Cal program since October 2013. The positions requested are needed to perform annual reviews for these additional cases. Annual reviews of Medi-Cal cases are required by the Department of Health Care Services to evaluate if an individual continues to be eligible to Medi-Cal. It is recommended to study this request.

The Department is also requesting to transfer in two block-budgeted Family Services Specialists II positions from the Health Services Agency, Indigent Health Care Program. Due to Health Care Reform, there has been a workload shift from the Health Services Agency Indigent Health Care Program to the Medi-Cal Expansion Program administered by the Community Services Agency. The transfer of these positions will assist the Department in providing timely services to applicants and recipients of the Medi-Cal Expansion Program.

The Department is further requesting to transfer in one Account Clerk II position from the Health Services Agency, Indigent Health Care Program to the Finance and Operations Division. There has been a workload reduction in the Indigent Health Care Program due to Health Care Reform. The position is now needed in the Finance and Operation Division at the Community Services Agency.

The Department is requesting the following classification studies: one Accountant III position, three Accountant I positions, one Stock/Delivery Clerk II position, and one Administrative Clerk II position. It is recommended these positions be studied.

Total current authorized positions— 1028

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$139,989,096 be approved for the Community Services Agency – Services and Support budget. This budget is funded by \$136,584,807 in estimated department revenue and a \$3,404,289 contribution from the General Fund.

The Community Services Agency requested a total of 24 new positions and the transfer of three positions from the Health Services Agency. Although the Department submitted written justification for all the positions, further research and analysis of the requests needs to be completed. At this time, it is recommended to add five positions and to transfer in three positions from the Health Services Agency.

It is recommended to add four Social Worker IV positions and one Social Worker III position.

It is also recommended to transfer in two block-budgeted Family Services Specialists II positions and one Account Clerk II position from the Health Services Agency effective November 30, 2014.

The remaining nineteen positions are not recommended as a part of the 2014-2015 Final Budget. The Chief Executive Office and the Department will evaluate a phased approach to adding additional positions during the 2014-2015 Fiscal Year.

Total recommended authorized positions— 1036

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—COUNTY CHILDREN’S FUND**

Budget Unit 1637 0045961  
 Special Revenue Fund

**SERVICES PROVIDED**

Funds in this budget are used to provide education and support services for the prevention, intervention and treatment of child abuse and neglect. Current services include emergency shelter services for runaway youth and the local match for clean and sober living as well as other Children's program core contract services, allowing for full Child Welfare Services support of Differential Response. The Child Abuse Prevention Council (CAPC) provides recommendations for the use of the County Children's Fund (CCF). All services are provided by local nonprofit agencies.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$171,634 compared to the \$266,810 fund balance on July 1, 2013. The decrease in fund balance is consistent with the operating result to support operations for Fiscal Year 2013-2014 consistent with the CAPC Five Year Plan. Cash is tracking similar to fund balance.

<b>CSA - County Children's Fund</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$14,169	\$15,212	\$18,268	\$0	\$18,268
Charges for Service	\$138,185	\$138,241	\$147,807	\$0	\$147,807
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$152,354</b>	<b>\$153,453</b>	<b>\$166,075</b>	<b>\$0</b>	<b>\$166,075</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$103,628	\$98,628	\$93,678	\$0	\$93,678
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$150,000	\$150,000	\$150,000	\$0	\$150,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$253,628</b>	<b>\$248,628</b>	<b>\$243,678</b>	<b>\$0</b>	<b>\$243,678</b>
<b>Fund Balance</b>	<b>\$101,274</b>	<b>\$95,175</b>	<b>\$77,603</b>	<b>\$0</b>	<b>\$77,603</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain core County Children's Fund services which benefit children and families in the community. The CSA – County Children's Fund budget is supported entirely by a combination of revenues from birth certificate sales, local donations and Department of Motor Vehicle children's license plate fees.

The current CAPC recommendation represents the final phase in a five year spending plan that will leverage children's programs in the CSA Services and Support budget for Fiscal Years 2010-2011 through 2014-2015. The recommendation for Fiscal Year 2014-2015 is to fund the Center for Human Services Hutton House in the amount of \$93,628, and to dedicate \$150,000 of CSA County Children's Fund resources to provide local match for children's program core services in the CSA Services and Support budget, which allows for Child Welfare Services funding support of Differential Response.

The recommended funding for the Center for Human Services Hutton House will provide temporary shelter care, differential response case management, crisis intervention, support group services, and individual, family and group counseling to youths and families and a \$50 annual regional CAPC membership benefitting CAPC operations.

The \$150,000 funding in Differential Response will provide County Match for program core services which allows the Agency to continue Differential Response (DR) services. DR services provide an alternative response to reports of child abuse and neglect based on the assessed safety and risk through the redirection of more flexible funding streams including, but not limited to, Promoting Safe and Stable Families (PSSF) and Child Abuse Prevention, Intervention and Treatment (CAPIT), Federal and State funds that do not require match.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$243,678 be approved for the Community Services Agency- County Children's Fund. This budget is funded by \$166,075 in estimated department revenue and \$77,603 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES**  
**Aid Programs**

**COMMUNITY SERVICES AGENCY—GENERAL ASSISTANCE**

Budget Unit 1633 0045901  
 Special Revenue Fund

**SERVICES PROVIDED**

The General Assistance (GA) Program is mandated by Welfare and Institutions Code 17000 and provides cash aid payments to the indigent. In addition, this budget also includes funding for GA Foster Care. The General Assistance Program serves individuals not eligible for other aid programs.

**FUND/CASH BALANCE**

As of July 1, 2014 this fund has a zero fund and cash balance consistent with the zero fund and cash balance on July 1, 2013.

<b>CSA - General Assistance</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$221,769	\$200,284	\$186,785	\$0	\$186,785
Miscellaneous Revenue	\$2,448	\$5,154	\$1,688	\$0	\$1,688
Other Financing Sources	\$0	\$11,564	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$224,217</b>	<b>\$217,002</b>	<b>\$188,473</b>	<b>\$0</b>	<b>\$188,473</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$569,566	\$523,094	\$729,176	\$0	\$729,176
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$569,566</b>	<b>\$523,094</b>	<b>\$729,176</b>	<b>\$0</b>	<b>\$729,176</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$345,349</b>	<b>\$306,092</b>	<b>\$540,703</b>	<b>\$0</b>	<b>\$540,703</b>

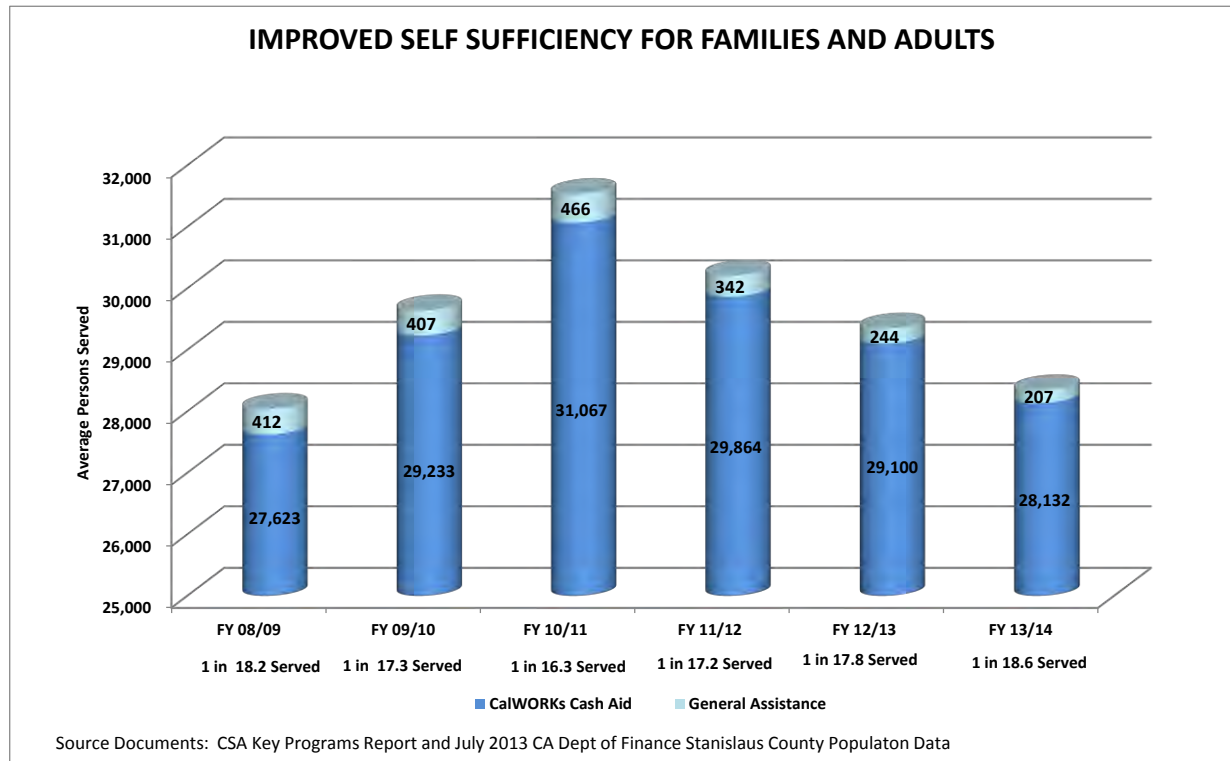
**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the mandated General Assistance (GA) programs throughout Fiscal Year 2014-2015.

The Department is experiencing a decrease in the General Assistance (GA) and CalWORKs programs. The decrease in GA is attributed to the enhanced County Work Program from Employables and the Board of Supervisors' approved Interim Assistance eligibility timeframes. These enhancements provide

temporary needed support to customers as well as the framework to ensure consistent application of program requirements.

The decline in caseloads signals an overall increase in the self-sufficiency of families and individuals served. General Assistance has declined by 55.5% over the past three years and CalWORKs has declined by 9.4%. The number served in GA and CalWORKs together has declined from a high of 1 in 16.3 served in Fiscal Year 2010-2011 to the current rate of 1 in 18.6 served in Fiscal Year 2013-2014.



**Adult General Relief (GR)** – The total GR program request of \$702,176 in appropriations is projected to provide services to an average of 238 cases per month, down from 330. As noted above, the caseload decrease is attributed to the enhanced County Work Program for Employables and the Board of Supervisors’ approved Interim Assistance eligibility timeframes.

Prior to the initiation of the Affordable Care Act (ACA), GR customers had their benefits discounted to include recognized in-kind value of \$40 for medical care when they could not provide proof of health coverage. Effective January 1, 2014 the ACA provides all GR customers with health coverage that allows for redetermination of eligibility to restore the \$40 to their monthly grant.

At this time the State has legislated a Cost of Living Adjustment (COLA) of 5% to the Temporary Assistance for Needy Families (TANF) grants in the State Fiscal Year 2013-2014 effective March 1, 2014. Consistent with the State’s proposed budget, the Department has factored a \$31,326 increase in the GR projections. GA projections indicate that this grant increase will be offset by forecast demographic changes in GA customers and a decreased workload. The Board of Supervisors approved the GA COLA on June 10, 2014 which became effective on July 1, 2014. The average monthly grant, consistent with current trends, is projected to increase to \$245.86 from \$198.73 which was the 2013-2014 Adopted Final Budget level.

**GA Foster Care (GA FC)** - The Agency requests appropriations of \$27,000 to support General Assistance Foster Care. Although funding for undocumented FC children was eliminated through the Permanently Residing in the United States Under Color of Law (PRUCOL) process, these youth are eligible for funding through the State’s Qualified Alien (QA) designation. The QA designation is expected to continue to alleviate the need for a higher level of GA FC expenditure in the Fiscal Year



2014-2015. GA FC is used as a last resort for court ordered Foster Care costs that are not eligible for Federal or State reimbursement.

Federal/State Budget Impacts:

- ◆ GA regulations require grant adjustments in recognition of changes in costs of living indices. The Board of Supervisors has traditionally followed the Temporary Assistance for Needy Families (TANF) program Cost of Living Adjustment (COLA), one year in arrears. Other options exist in calculating grant adjustments besides the TANF model, such as using an annual survey of what it costs to live in Stanislaus County.
- ◆ The previous COLA of 2.75% for GR was approved by the Board and implemented on July 1, 2005. The COLA for GR grants are requested from the Board according to Welfare and Institutions Code, Section 17001.5, which authorizes counties to set GR grant levels based on the 1991 poverty level, adjusted annually to reflect changes in the AFDC program, now identified as TANF. This method has been used in Stanislaus County since 1993 and has proven to be fair and effective.
  - The Governor suspended the CalWORKs/TANF COLAs in Fiscal Year 2006-2007 through Fiscal Year 2012-2013. In the Fiscal Year 2013-2014, the Governor proposed a grant increase to CalWORKs recipients effective March 1, 2014 as approved by the legislature. The Final State Budget for 2014-2015 identifies effective April 1, 2015, another 5% COLA will be implemented for customers in the CalWORKs/TANF program.
- ◆ On April 4, 2011, the Governor signed Assembly Bill 109 (AB 109) mandating realignment of custodial and community supervision of lower level adult parolees from the State to the counties.
  - On July 1, 2014, the Board of Supervisors approved the Community Corrections Partnership (CCP) Plan Phase 4 Implementation of the 2011 Public Safety Realignment for Fiscal Year 2014-2015. The plan includes support for two existing, dedicated Family Services Specialist (FSS) I/II positions.
  - AB 109 released adult parolees may require assistance to achieve self-sufficiency, the FSS's have continued to be stationed at the Probation Office and BHRS to provide on-site eligibility determination for CalWORKs, Medi-Cal, Food Stamps, and General Assistance.
  - The potential impact to the GA caseload is not yet known and was not specifically factored into the Final Budget. The Agency will continue to track the progress and impacts of AB 109, reporting to the Board as needed.
- ◆ The Federal Fostering Connections to Success and Increasing Adoptions Act of 2008 (AB 12) was signed by the Governor on September 30, 2010. AB 12 phases in benefits for FC youth over the age of 18. The State provided new regulations for the implementation of the first phase of AB 12, effective January 1, 2012, which extended the eligibility to FC youth to the age of 19. The second phase, effective January 1, 2013, extended benefits to the age of 20, and the last phase effective January 1, 2014, extended benefits to the age of 21. Pending ongoing analysis, AB 12 impacts were not specifically factored into the Final Budget specific to County-only FC placements. The Agency will continue to track the progress and impacts of the AB 12, reporting to the Board as needed.
- ◆ The Federal Fostering Connections to Success and Increasing Adoptions Act of 2008 (Public Law 110-351) Education Travel Reimbursement amended Title IV-E of the Social Security Act to require FC case plans to ensure the educational stability of the child while in foster care and was effective on January 1, 2010. The law requires assurances that if appropriate the child shall remain in their enrolled school at the time of placement. The law also establishes

allowable FC maintenance costs for reasonable travel for the child to remain in the school in which the child is enrolled at the time of placement. The impacts of Public Law 110-351 were not specifically factored into the GA FC budget. Since January 2010 there have been no material impacts experienced from this law, accordingly the Agency will continue to track the progress of PL 110-351, reporting to the Board as needed.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$729,176 be approved for the Community Services Agency – General Assistance. This budget is funded from \$188,473 in estimated department revenue, and a \$540,703 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-  
ADMINISTRATION**

Budget Unit 1640 0045980  
Special Revenue Fund

**SERVICES PROVIDED**

This budget was established by the Board of Supervisors on December 7, 2004, in order to support the creation of an In-Home Supportive Services (IHSS) Public Authority (PA) in Stanislaus County. The PA is a public entity separate from the County, pursuant to Welfare and Institutions Code Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The PA is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund is projected to have a zero fund balance, consistent with the zero fund balance on July 1, 2013. As of July 1, 2014, this fund has a negative cash balance of \$145,568 compared to the July 1, 2013 negative cash balance of \$146,280. There is a lag time associated with the State's reimbursement of claims filed for actual expenditures. Reimbursement is typically received from the State within three to five months. Agency pooled cash is expected to cover this budget unit's anticipated negative cash balance.

<b>CSA - IHSS Public Authority - Administration</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$15	\$0	\$0	\$0
Intergovernmental Revenue	\$301,138	\$393,819	\$562,459	\$0	\$562,459
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$126,905	\$32,526	\$25,082	\$0	\$25,082
<b>Total Revenue</b>	<b>\$428,043</b>	<b>\$426,360</b>	<b>\$587,541</b>	<b>\$0</b>	<b>\$587,541</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,325	\$23,066	\$45,816	\$0	\$45,816
Other Charges	\$423,718	\$379,799	\$541,725	\$0	\$541,725
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$23,495	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$428,043</b>	<b>\$426,360</b>	<b>\$587,541</b>	<b>\$0</b>	<b>\$587,541</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain services for Public Authority (PA) Administration that meet the minimum mandates for Fiscal Year 2014-2015.

The PA Administration Fiscal Year 2014-2015 budget is projected at \$587,541, an increase of approximately 9.2%, or \$49,493, over the Fiscal Year 2013-2014 Final Budget level of \$538,048. The increase is attributed to the addition of \$25,000 for legal consulting services, an increase of \$5,000 for additional provider training, an adjustment to reflect approved salaries and benefits costs, and a 3.5%, or \$15,051, increase to the In-Home Supportive Services County Maintenance of Effort (IHSS MOE) attributable to this budget.

The 2014-2015 Final State Budget includes approval for limited overtime for Individual Providers in the IHSS program effective January 1, 2015 covered within existing maintenance of effort requirements. It is anticipated that overtime limits may increase the need for emergency backup providers and expanded registry requirements that will be a challenge for the Public Authority. Implementation of these changes will happen later in the fiscal year and the Department will provide an update on strategies to serve customers and Individual Providers in this new framework along with any budget adjustments needed in a future report to the Board of Supervisors. Funding is available for increased administration requirements with no corresponding increase in county share due to the IHSS MOE.

The Department will continue to monitor Federal/State Budget impacts and report back to the Board with any specific changes to program services and/or funding.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$587,541 be approved for the Community Services Agency – In-Home Supportive Services Public Authority Administration, funded from \$587,541 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**HUMAN SERVICES**  
**Administration**



**COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY-BENEFITS**

Budget Unit 1641 0045990  
Special Revenue Fund

**SERVICES PROVIDED**

This budget includes the direct costs of the Individual Provider (IP) Medical Benefits Plan only. There are no administrative costs associated with In-Home Supportive Services (IHSS) IP medical benefits accounted for within this budget.

The IHSS Public Authority (IHSS PA) Benefits Administration budget has been modified to accommodate the Memorandum of Understanding (MOU) between the IHSS Public Authority of Stanislaus County and the IHSS Providers. This agreement was approved by the Board of Supervisors on March 25, 2014 for a period retroactive to June 1, 2012 and will formally expire on June 30, 2016. In conjunction with an hourly wage rate increase, IHSS IP medical benefits were eliminated as part of the agreement.

An additional stipulation to the agreement calls for the implementation of a transitional assistance program, wherein the County will provide reimbursement payments to eligible providers to assist them with their individual monthly medical premiums. The County has agreed to pay \$50 per month, or 100% of the cost of the provider's individual monthly premiums, whichever amount is less, for enrollment starting on or after January 1, 2014. Eligible providers are defined as those who were receiving medical benefits through IHSS Public Authority on December 31, 2013, who have subsequently enrolled in a Covered California medical plan.

IHSS IP wages are accounted for within the CSA IHSS Provider Wages budget as a program cost whereas provider benefits are accounted for as a Public Authority (PA) function, in the CSA IHSS – Public Authority Benefits Administration budget.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund is projected to have a zero fund balance, consistent with the zero fund balance on July 1, 2013. As of July 1, 2014, this fund has a positive cash balance of \$1,892,896 compared to the July 1, 2013 positive cash balance of \$1,192,887. The increase in cash is due to the current year underutilization of the revenue generated for benefits due to low enrollment by Individual Providers in the plan. Due to termination of benefits on May 31, 2014, provider enrollment and benefit plan utilization will no longer be offered to Individual Providers. The cash balance is linked to Deferred Revenue accounts that will be utilized to support the Benefits Program close-out consistent with direction from the California Department of Social Services.

<b>CSA - IHSS Public Authority - Benefits</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4	\$56	\$0	\$0	\$0
Intergovernmental Revenue	\$3,047,789	\$2,850,656	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$2,469,013	\$0	\$2,469,013
Other Financing Sources	\$20,325	\$45,713	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,068,118</b>	<b>\$2,896,425</b>	<b>\$2,469,013</b>	<b>\$0</b>	<b>\$2,469,013</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,539,445	\$2,408,072	\$2,469,013	\$0	\$2,469,013
Other Charges	\$480,495	\$480,495	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$102,909	\$49,325	\$90,237	\$0	\$90,237
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,122,849</b>	<b>\$2,937,892</b>	<b>\$2,559,250</b>	<b>\$0</b>	<b>\$2,559,250</b>
Fund Balance	(\$1,570)	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$56,301</b>	<b>\$41,467</b>	<b>\$90,237</b>	<b>\$0</b>	<b>\$90,237</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the implementation of a transitional assistance program for the Fiscal Year 2014-2015 and close-out Benefits Administration consistent with State instructions.

The Fiscal Year 2014-2015 requested budget for In-Home Supportive Services (IHSS) Public Authority (PA) Benefits represents an overall decrease of \$1,655,887 from the Fiscal Year 2013-2014 Final Budget level, due to the adoption of the approved labor agreement with United Domestic Workers of America (UDWA) and the elimination of Provider benefits. Expenditures for benefits to Providers have decreased by \$1,265,629. The IHSS Maintenance of Effort (MOE) attributed to this budget of \$480,495, increased 3.5% over the Fiscal Year 2013-2014 payment amount and has been transferred over to the IHSS Provider Wages budget in response to the elimination of benefits. Offsetting these decreases is the Transfer Out of \$14,445 to the PA Administration budget and the planned return of \$75,792 back to the County General Fund, for a total of \$90,237 in transfers out.

The requested Final Budget appropriations are supported by \$2,469,013 from PA Benefits Administration deferred revenue funds, pending official closeout instructions from CDSS along with the Transfer In of \$90,237 from the County General Fund Match. The 1990-1991 Vehicle License Fee Realignment revenue and 1990-1991 Sales Tax Realignment revenue has been transferred to the IHSS Provider Wages budget to fund the increased IHSS MOE costs transferred there.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,559,250 be approved for the Community Services Agency – In-Home Supportive Services Public Authority Benefits. This budget is funded from \$2,469,013 in estimated department revenue, and a \$90,237 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  

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**HUMAN SERVICES**  
**Administration**



**COMMUNITY SERVICES AGENCY—IHSS PROVIDER WAGES**

Budget Unit 1642 0045992  
Special Revenue Fund

**SERVICES PROVIDED**

The CSA In-Home Support Services (IHSS) Provider Wages budget was established in the Fiscal Year 2009-2010 Mid-Year Financial Report in order to provide transparency in the budgeting and accounting for the IHSS Program. IHSS provider wages were formerly budgeted in CSA Services and Support, as reflected in the Adopted 2009-2010 Final Budget.

The IHSS Program is a mandated entitlement program which provides in-home supportive services to frail and/or elderly individuals, allowing the approximately 6,260 customers to remain safely in their own homes.

Under the current approved labor agreement with United Domestic Workers of America (UDWA), IHSS Provider wages are budgeted at \$10.10 per hour. This agreement was approved by the Board of Supervisors on March 25, 2014 for a period retroactive to June 1, 2012 and will formally expire on June 30, 2016. In conjunction with the hourly wage rate increase, Provider benefits were eliminated as part of the agreement. These benefits were previously budgeted in CSA IHSS Public Authority Benefits Administration.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund is projected to have a zero fund balance, consistent with the zero fund balance on July 1, 2013. As of July 1, 2014, this fund has a negative cash balance of \$993,866 compared to the July 1, 2013 negative cash balance of \$817,018. The negative cash balance represents a perpetual timing difference in receiving State Realignment revenues earned, which are typically received two months in arrears. Due to this timing difference, accounts receivable will be set up for outstanding revenues which will allow this fund to end the year in a positive fund balance position but will create a perpetual negative balance for cash.

<b>CSA - IHSS Provider Wages</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$64	\$944	\$0	\$0	\$0
Intergovernmental Revenue	\$60,020,262	\$58,829,193	\$65,587,326	\$0	\$65,587,326
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$349,416	\$756,630	\$432,885	\$0	\$432,885
<b>Total Revenue</b>	<b>\$60,369,742</b>	<b>\$59,586,767</b>	<b>\$66,020,211</b>	<b>\$0</b>	<b>\$66,020,211</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$59,553,337	\$59,588,270	\$67,605,125	\$0	\$67,605,125
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,194,581	\$1,160,826	\$369,348	\$0	\$369,348
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$61,747,918</b>	<b>\$60,749,096</b>	<b>\$67,974,473</b>	<b>\$0</b>	<b>\$67,974,473</b>
Fund Balance	(\$27,068)	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,405,244</b>	<b>\$1,162,329</b>	<b>\$1,954,262</b>	<b>\$0</b>	<b>\$1,954,262</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain services for IHSS Provider Wages that meet the minimum mandates for Fiscal Year 2014-2015.

The IHSS Provider Wages Fiscal Year 2014-2015 budget is projected at \$67,974,473, an increase of approximately 7.8%, or \$4,900,569, over the Fiscal Year 2013-2014 Final Budget level of \$63,073,904. The request is primarily the result of the negotiated increase in Provider wages, the addition of the In-Home Supportive Services County Maintenance of Effort (IHSS MOE) component formerly paid through the Public Authority (PA) Benefits Administration budget and the mandated 3.5% increase to the entire IHSS MOE.

The IHSS MOE requirement of \$9,568,855 is fully covered with \$432,885 in Vehicle License Fee (VLF) revenue received through 1990-1991 Realignment, \$7,181,708 from 1990-1991 Sales Tax Realignment, and General Fund contribution of \$1,954,262 from the County Mandate Match budget. The requested County General Fund amount is consistent with the Final Budget 2013-2104 level of Board authority. The 1990-1991 Realignment revenue includes revenue previously delegated to the PA Benefits Administration budget. This allows all appropriations and estimated revenues of the IHSS Provider Wages to be accounted for within the IHSS Provider Wages budget.

The 2014-2015 Final State Budget includes approval for limited overtime for Individual Providers in the IHSS program effective January 1, 2015 covered within existing maintenance of effort requirements. It is anticipated that overtime limits may increase the need for emergency backup providers and expanded registry requirements that will be a challenge for the Public Authority. Implementation of these changes will happen later in the fiscal year and the Department will provide an update on any budget adjustments in a subsequent County Budget submission. Statewide increases in caseload growth of 2.2% in 2013-2014 and 2.4% in 2014-2015, along with increased average hours per case, may require increased IHSS appropriation authority in the fiscal year, with no corresponding increase in county share due to the IHSS MOE which limits the County Match requirement. In addition to the 3.5% increase to the MOE in Fiscal Year 2014-2015, there is an increase in County share of wages tied to the UDWA MOU previously approved by the Board on March 25, 2014.



The Department will continue to monitor Federal/State Budget proposals and report back to the Board with any specific changes to program services and/or funding.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$67,974,473 be approved for the Community Services Agency – In-Home Supportive Services Provider Wages. This budget is funded from \$66,020,211 in estimated department revenue, and a \$1,954,262 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**HUMAN SERVICES**  
**Administration**



**COMMUNITY SERVICES AGENCY—INTEGRATED CHILDREN’S SERVICES**

Budget Unit 1636 0045951  
 Special Revenue Fund

**SERVICES PROVIDED**

The Integrated Children’s Services Fund (ICS) provides the County share of cost to support ICS core programs funded by Non-Federal Child Welfare Services (CWS) allocations or 2011 State Realignment revenues that require a local match. Sources of funds are donations or contributions from local community partners.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$7,340 compared to the July 1, 2013 fund balance of \$455. The increase is due to timing of revenue receipts. As of July 1, 2014, this fund has a negative cash balance of \$48,491 compared to the July 1, 2013 negative balance of \$44,910. Transfers out to support Sober Living Services were posted in the closing process. The variance between cash and fund balance is due to a timing difference between revenue receipts and posting of expenditures.

<b>CSA - Integrated Children's Services</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$239	\$314	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$211,525	\$234,937	\$235,986	\$0	\$235,986
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$211,764</b>	<b>\$235,251</b>	<b>\$235,986</b>	<b>\$0</b>	<b>\$235,986</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$211,516	\$228,544	\$235,986	\$0	\$235,986
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$211,516</b>	<b>\$228,544</b>	<b>\$235,986</b>	<b>\$0</b>	<b>\$235,986</b>
Fund Balance	(\$248)	(\$6,707)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the current service goals to provide the County share of cost to support Integrated Children's Services (ICS) core programs, which focus on sober living environment services.

This budget is supported entirely by private donations or contributions from local community partners to provide the required local match for sober living services, estimated at \$235,986. Sober living services contracts were awarded beginning July 1, 2012 for a maximum of four years, ending in Fiscal Year 2015-2016. All but the 30% local match requirement for eligible Child Welfare Services (CWS) customer services is funded in the CSA Services and Support Budget. Sober Living is a non-mandated but critical component of CWS.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$235,986 be approved for the Community Services Agency – Integrated Children's Services. This budget is funded from \$235,986 in estimated department revenue provided entirely by private donations or contributions from local community partners to provide the local match for sober living services

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**HUMAN SERVICES**  
**Aid Programs**



**COMMUNITY SERVICES AGENCY—PUBLIC ECONOMIC ASSISTANCE**

Budget Unit 1632 0045801  
Special Revenue Fund

**SERVICES PROVIDED**

This budget provides cash aid to Stanislaus County families eligible for temporary economic assistance and to children requiring out-of-home placement on a temporary or permanent basis. All assistance payments to customers/clients are included in this budget. Welfare payments are referred to as Temporary Assistance to Needy Families (TANF) and/or California Work Opportunity and Responsibility to Kids (CalWORKs). Mandated by Federal and State laws, these caseload driven programs include CalWORKs All Other Families and Two Parent Families, Aid to Families with Dependent Children-Foster Care (AFDC/FC), Adoption Assistance Program (AAP), Kinship Guardianship Assistance Payment Program (Fed/Kin-GAP), Refugee Cash Assistance Program (RCA), Transitional Housing Program Plus (THP-Plus), Cash Assistance Program for Immigrants (CAPI), Aid to Dependent Children-Extended Foster Care (EFC), and the State Utility Assistance Subsidy (SUAS) previously known as CalFresh Low Income Home Energy Assistance Program (LIHEAP). Effective July 1, 2014 a new benefit program Work Incentive Nutritional Supplement (WINS) will provide a monthly benefit to eligible CalFresh customers who meet Welfare-to-Work participation requirements.

**FUND/CASH BALANCE**

As of July 1, 2014 this fund has a zero fund balance consistent with the zero fund balance on July 1, 2013. As of July 1, 2014, the positive cash balance is \$1,245,198 compared to the July 1, 2013 balance of \$1,132,687. The variance between cash and fund balance is due to the recognition of County Match revenues and the timing of June assistance payrolls posted in the closing process, non-cash items listed on the balance sheet such as deferred revenue, accounts receivable and accounts payable. The accounts are needed to reflect timing differences caused by cash-basis claiming rules governing reimbursement for Social Services and Public Assistance Programs and the timing of State payments for certain advance versus cash-claimed programs.

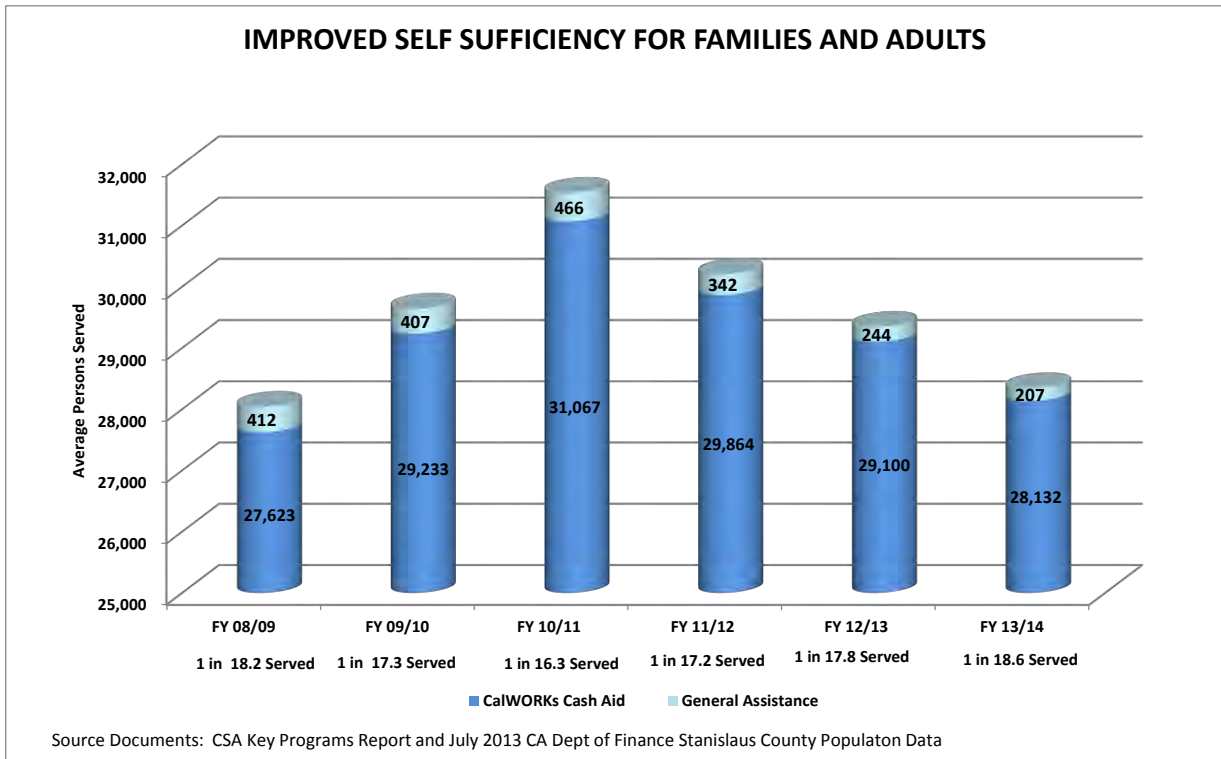
<b>CSA - Public Economic Assistance</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$222	\$1,428	\$0	\$0	\$0
Intergovernmental Revenue	\$90,864,962	\$91,670,185	\$102,104,741	\$0	\$102,104,741
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$487,124	\$484,087	\$0	\$484,087
Other Financing Sources	\$2,749,674	\$1,441,664	\$296,279	\$0	\$296,279
<b>Total Revenue</b>	<b>\$93,614,858</b>	<b>\$93,600,401</b>	<b>\$102,885,107</b>	<b>\$0</b>	<b>\$102,885,107</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$94,757,284	\$95,360,795	\$106,757,801	\$0	\$106,757,801
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$1,046,870	\$1,452,255	\$0	\$1,452,255
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$94,757,284</b>	<b>\$96,407,665</b>	<b>\$108,210,056</b>	<b>\$0</b>	<b>\$108,210,056</b>
Fund Balance	(\$19,584)	\$1	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,162,010</b>	<b>\$2,807,263</b>	<b>\$5,324,949</b>	<b>\$0</b>	<b>\$5,324,949</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain the Fiscal Year 2014-2015 mandated Public Economic Assistance programs. Estimated revenues of \$102,885,107 and the County Match support of \$5,324,949 will fully fund the mandated programs of \$108,210,056 through June 30, 2015.

The Department is experiencing a decrease in the CalWORKs and General Assistance (GA) programs. The decrease in CalWORKs caseloads reflects the impacts of Senate Bill 72 (SB 72), Assembly Bill 98 (AB 98) and the on-going fluctuation in the demographics and earned income of the assisted population. SB 72 reduced time limits from 60 to 48 months for adults, reduced income disregards and adopted an Incremental Grant Reduction (IGR) for some CalWORKs Child Only cases. AB 98 provides additional support for Subsidized Employment Programs. Opportunities to gain work experience lead to increased employment opportunities for CalWORKs/Welfare to Work customers resulting in a 17% increase in job placements.

The decline in caseloads signals an overall increase in the self-sufficiency of families and individuals served. CalWORKs has declined by 9.4% over the past three years, and GA by 55.5%. The number served in CalWORKs and GA together has declined from a high of 1 in 16.3 served in Fiscal Year 2010-2011 to the current rate of 1 in 18.6 served in Fiscal Year 2013-2014.



The Public Economic Assistance Programs are entitlement programs that provide a prescribed level of aid payments to recipients once an eligibility determination is made. The Fiscal Year 2014-2015 projections reflect the most current local trends. The caseload and grant were individually evaluated using Third Quarter projections as a base.

- ◆ CalWORKs – All Other Families and Two Parent Families – Appropriations are requested at \$59.9 million for All Other Families and \$12 million for Two Parent Families.
- ◆ CalWORKs All Other Families caseload is expected to average 10,203 cases per month, a 4% decrease from the 2013-2014 Final Budget level of 10,630. The CalWORKs Two Parent Families caseload is expected to average 1,664 cases per month, a 7.7% decrease from the 2013-2014 Final Budget level of 1,802 cases per month.
- ◆ The CalWORKs All Other Families average grant is projected to increase 8% from the 2013-2014 Final Budget of \$452.70 to \$488.88. The Two Parent Families average grant is projected to increase 8.9% from the 2013-2014 Final Budget of \$553.83 to \$603.32. The projected growth in CalWORKs grants is largely attributed to a full 12 months of the 5% TANF COLA increase, effective March 1, 2014. The CalWORKs COLA's are 100% State funded with no increased cost to the County General Fund.
- ◆ Refugee Cash Assistance (RCA) - The Refugee Cash Assistance projection of \$225,221 is decreased by 30.4% or \$98,290 less than the 2013-2014 Final Budget of \$323,511. The requested appropriation is projected to provide benefits to an average of 66 cases per month, down from 103. The average grant includes the 5% COLA, projected for a full 12 months increasing the average grant to \$284.37 from the \$261.74 Final Budget 2013-2014 level. The Refugee program is 100% Federally funded with no impact on the County General Fund.
- ◆ Cash Assistance Program for Immigrants (CAPI) – The CAPI projection of \$1.4 million is projected based on an average caseload of 170 per month, a 15.8% decrease from the 2013-2014 Final Budget of 202. The average grant of \$700.86 per month is consistent with 2013-2014 Final Budget. The CAPI program is 100% State funded and has no impact on the County General Fund.

- ◆ State Utility Assistance Subsidy (SUAS) commonly known as “Heat and Eat” and previously known as Low Income Home Energy Assistance Program (LIHEAP) – The Federal Farm Bill mandated a minimum annual SUAS benefit of at least \$20.01 as compared to the 2013-2014 Final Budget of \$0.10. An estimated 11,137 CalFresh cases will benefit from SUAS. The total projected costs are \$222,851 for Fiscal Year 2014-2015. There is no County share as SUAS is 100% State funded.
- ◆ Work Incentives Nutritional Benefit (WINS) – WINS is a new program effective July 1, 2014 with a projected cost of \$415,080. WINS provides a \$10 monthly benefit to households working sufficient hours to meet the TANF work participation requirements and is intended to increase Work Participation Rates. Based on the State methodology, the average monthly caseload is estimated at 3,459. The WINS program is 100% State funded and has no impact on the County General Fund.
- ◆ Foster Care (FC) - FC is projected at \$18.1 million, 2% or \$361,665 less than the 2013-2014 Final Budget. The average caseload projection of 680 per month is a 27.8% increase from 2013-2014 Final Budget of 532. A new fiscal case count methodology was implemented at Mid-Year 2013-2014, that aligns with the States’ budget methodology and now accurately provides an actual benefit month case count and recognizes a reduced composite average grant. The new case counts provide for consistent comparison with State trends and projections.
- ◆ The average grant of \$2,212.97 per month is a 23.3% decrease from the 2013-2014 Final Budget grant of \$2,885.26. The decrease in the average grant is linked to children being placed in lower levels of care. The decrease is offset by the annual California Necessities Index (CNI) increase of 2.17%.
- ◆ The fluctuation in average grants and caseloads is also due to emergency situations that arise, large sibling group needs for out-of-home placement and the reduced services available in the community to meet risk and safety needs for certain children to remain in their own homes. The Department will monitor child safety issues closely and report back to the Board by mid-year on caseload changes and impacts to foster care funding.
- ◆ Extended Foster Care (EFC) – The Final Budget appropriation is requested at \$2,209,522 million, .3% or \$6,358 less than 2013-2014 Final Budget. Assembly Bill (AB) 12 established EFC which provides benefits to Non-Minor Dependents (NMD) over the age of 18 up to the age of 21 through a three year phase that began in January 2012. The Department is in the final year of the phase-in, which began January 1, 2014, increasing the eligibility age to 21. The projected monthly caseload of 65, is a 1.5% increase over 2013-2014 Final Budget.
- ◆ The average grant of \$2,832.72 per month is a 1.8% decrease from 2013-2014 Final Budget grant of \$2,885.26. The grant projection includes a new placement type Transitional Housing Plus Foster Care and the State legislated 2.17% CNI increase.
- ◆ Adoptions Assistance Program (AAP) - Adoptions Assistance is forecast at \$11,626,675 million. The projected Fiscal Year 2014-2015 caseload of 1,134 is a 1% decrease from the 2013-2014 Final Budget of 1,146, and an average grant of \$854.40, which represents a 3.2% decrease from the 2013-2014 Final Budget of \$882.64. The grant reflects current trends and includes the 2.17% CNI increase.
- ◆ Kinship Guardianship Assistance Payment Program Kin-GAP - The Kin-GAP projection of \$339,954 consists of an average monthly caseload of 34, a 24.4% decrease from the 2013-2014 Final Budget of 45 and an average grant of \$833.22, a 19% increase over the 2013-2014 Final Budget of \$700.47. The increase in the average grant reflects the State’s instruction that only prospective Kin-GAP cases are eligible to the FFH court ordered rate increase. The average grant includes the State approved 2.17% CNI increase.
- ◆ Transitional Housing Program Plus (THP-Plus) – The THP-Plus projection of \$327,303 is based on 17 cases per month. The average grant of \$1,604.43 represents a decrease of 8.6% from the 2013-2014 Final Budget of \$1,754.89. The current program funds 17 emancipated foster youth’s participation to receive assistance including: My-Home Model Housing/Scatter Sites housing,

employment services, and emancipation savings account support. This is a 2011 realigned program with no impact to the County General Fund.

Federal/State Budget Impacts:

- ◆ Assembly Bill 85 established the new Child Poverty and Family Supplemental Support Subaccount from redirected 1991 Realignment funds to provide CalWORKs and RCA grant COLAs. Assembly Bill (AB) 85 provides for on-going State review of the subaccount for sufficient revenues to fund future TANF COLA grant increases with no County Share. The Governor's approved State budget included a 5% TANF COLA effective April 1, 2015. This unanticipated COLA was not included in the Final Budget and will be factored in a subsequent Budget submission. The Department will continue to track the progress of any subsequent TANF COLAs and report back to the Board as needed.
- ◆ The repeal of the lifetime ban on drug felons in CalWORKs and CalFresh will be a significant benefit to the community and allow services to customers who were previously ineligible. The Department did not factor this impact into Final Budget. The Agency will continue to track the progress and impacts, reporting to the Board as needed.
- ◆ On April 4, 2011, the Governor signed Assembly Bill 109 (AB 109) mandating realignment of custodial and community supervision of lower level adult parolees from the State to the counties.
- ◆ On July 1, 2014, the Board of Supervisor's approved the CCP Phase Four Implementation of the 2011 Public Safety Realignment for Fiscal Year 2014-2015. The plan continues to include two Family Services Specialist (FSS) I/II positions.
- ◆ As AB 109 released adult parolees may require assistance to achieve self-sufficiency, the FSS's have been stationed at Probation and BHRS to provide on-site eligibility determination for CalWORKs, Medi-Cal, Food Stamps, and General Assistance.
- ◆ To date, no significant impact to the Public Assistance caseload has been experienced and not factored into the Final Budget. The Agency will continue to track the progress and impacts of AB 109, reporting to the Board as needed.
  - The Legislature, in the Final 2012 State Budget, adopted a new prospective 24-month time limit for Welfare-to-Work (WTW) services, effective January 1, 2013. The Cal-WORKs recipients are expected to meet federal work requirements during this period unless eligible for an exemption or an extension. After the 24 month Time Clock Runs out the adult portion of the assistance grant could be reduced if the new participation requirements are not met.
- ◆ Effective January 1, 2015, the Agency might see impacts from this proposal. The Agency will continue to track the progress of this change, reporting to the Board as needed.
  - The Final State Budget includes funding for an Approved Relative Caregiver Funding Option (ARCFO). Currently approved relatives with non-federal children receive a CalWORKs grants. The State funding is intended to fully support the costs of this increased grant specific to the current County caseload of approved relative caregivers; currently estimated at 25 families in Stanislaus County. Any future growth in the relative caregiver population would be borne by the County. There is an opt-in date of October 1, 2014, for implementation January 1, 2015. The Opt-in template is targeted for August 1, 2014. The Agency will assess the ARCFO fiscal and family outcomes and report back to the Board as needed.
  - The Federal Fostering Connections to Success and increasing Adoptions Act of 2008 (AB 12) was passed and signed by the Governor on September 30, 2010. AB 12 extends benefits, with new eligibility and program activities, in a phased in approach, for FC and AAP youth over the age of 18, now designated as Non-Minor Dependents (NMD). Impacts from the all phases effective January 1, 2011 through January 1, 2014, extending the eligibility to the age to 21 were factored into the 2014-2015 Final Budget.



- ◆ AB 12 clean up legislation appears to allow for youth to change their county of residence after one year in EFC which has the potential to add as many as 96 youth, formerly dependents of other counties placed in Stanislaus County, to our County caseload in the next two years. Due to the uncertainty of how the EFC extension required by AB 12 will play out for our County, the residency impact has not been factored in to our budget projections. The Agency continues to track the progress of this change and will report to the Board as needed.

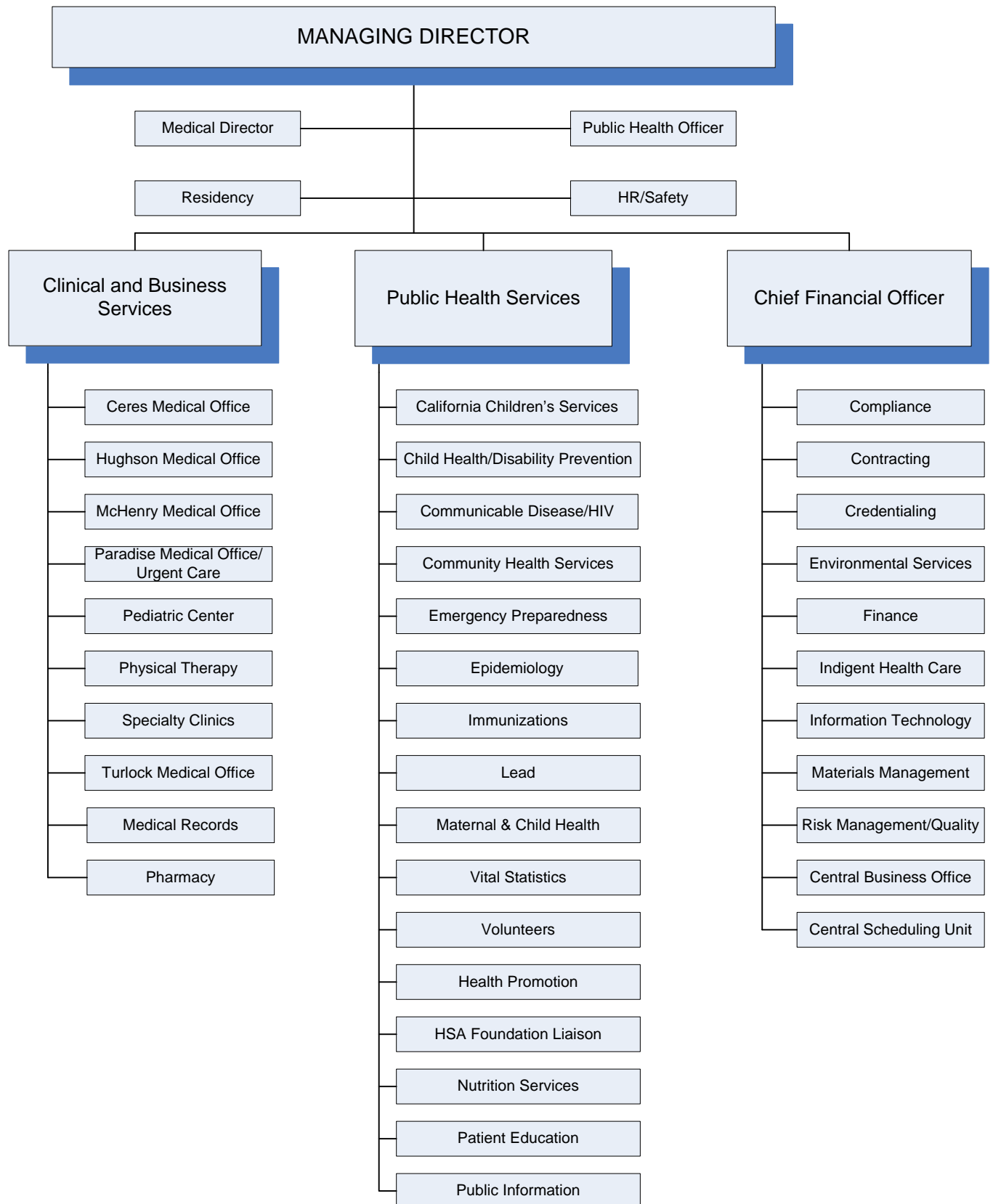
### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$108,210,056 be approved for the Community Services Agency – Public Economic Assistance. This budget is funded from \$102,885,107 and a \$5,324,949 contribution from the General Fund. Staff will closely monitor this budget to understand the full impact of Realignment revenue to ensure the General Fund match is appropriately funded.

# STANISLAUS COUNTY HEALTH SERVICES AGENCY



Revised September 2008



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY**  
**Mary Ann Lee, Managing Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$92,132,443
Total Revenue	\$85,787,578
Fund Balance/Retained Earnings	(\$25,094)
<b>Net County Cost</b>	<b>\$6,369,959</b>
Total Recommended Staffing	461
% Funded by Local Discretionary Funds	6.9%

**MISSION STATEMENT**

The Health Services Agency mission is to:

- ◆ **Promote** wellness and healthy lifestyles;
- ◆ **Prevent** illness and injury;
- ◆ **Provide** quality care and treatment; and
- ◆ **Preserve** access to healthcare for the underserved.

Through leadership, continuous improvement, and teamwork.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Health Services Agency include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Received Unqualified Financial Statement Audit report for the Health Services Agency Clinics and Ancillary Operations performed by an Independent outside Audit Firm.</li> <li>◆ Successfully passed several major Federal, State and other Local Public Health program, fiscal review and compliance audits for H.S.A.</li> <li>◆ Implemented additional components of the Electronic Medical Records and Practice Management System, while maintaining clinic access.</li> <li>◆ Received annual recertification of the Federally Qualified Health Center Look-Alike designation.</li> <li>◆ Critical leadership positions were filled this year in Public Health.</li> <li>◆ Transitioned the Medically Indigent Adult program participants to Medi-Cal and/or Cover California.</li> <li>◆ Prepared for Federal Health Care Reform changes.</li> <li>◆ The Agency continued implementation of the VoIP upgrades.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Plan and strategize for Federal Health Care Reform and changes in the healthcare environment</li> <li>◆ Establish timeline for Public Health accreditation preparation and make measurable progress on deliverables.</li> <li>◆ Achieve annual recertification of the Federally Qualified Health Center Look-Alike designation.</li> <li>◆ Achieve renewed and new grant support to enable multiple initiatives.</li> <li>◆ Continue efforts to improve efficiencies, enhance revenue, and increase staff development, while meeting fiscal targets, programmatic objectives and achieving compliance.</li> <li>◆ Will complete implementation of an upgrade to the VoIP (Voice over Internet Protocol) phone system which should be finalized in July 2014.</li> <li>◆ Continue efforts to improve population health and health outcomes.</li> </ul>

**BUDGETS WITHIN HEALTH SERVICES AGENCY INCLUDE:**

- ◆ Administration
- ◆ Clinics and Ancillary Services
- ◆ Emergency Medical Services Discretionary Fund
- ◆ Indigent Health Care Program
- ◆ IHCP-Emergency Medical Services Hospital
- ◆ IHCP-Emergency Medical Services Physicians
- ◆ Public Health
- ◆ Public Health Vital and Health Statistics



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**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—ADMINISTRATION**

Unit 1401 1301000  
Special Revenue Fund

**SERVICES PROVIDED**

The Health Services Agency (HSA) – Administration budget provides oversight and support for the Agency's Ambulatory Clinics and Ancillary Services, Public Health Division Services, the Indigent Health Care Program (IHCP), and the Health Coverage and Quality Services Division. Specific overhead functions included in this budget are Administration, Payroll/Human Resources, Patient Accounting, Information Services, Materials Management, HSA Volunteers, Plant Operations, Security, Training, Safety & Ergonomics, General Accounting, Accounts Payable and Environmental Services & Communications. Costs for this budget are allocated out to the other HSA divisions, much like the County Cost Allocation Plan (CAP) costs are allocated to departments, through a variety of allocation methodologies.

**FUND/CASH BALANCE**

As of July 1, 2014, the Health Services Agency's Administration fund has a positive fund balance of \$92,959, similar to the July 1, 2013 fund balance. As of July 1, 2014, this fund had a positive cash balance of \$201,633, compared to the July 1, 2013 balance of \$261,505. The change in cash balance is represented by an increase in prepaid assets and decreases in short term liabilities. This budget incurs costs of the various overhead divisions, such as, but not limited to Senior Management, Materials Management, Finance, Human Resources, and other Administrative support divisions. The costs that are accumulated in this budget are then allocated out to the Agency's other budgets – i.e. Clinics and Ancillary, Public Health and IHCP.

<b>Health Services Agency - Administration</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,417	\$8,926	\$8,400	\$0	\$8,400
Intergovernmental Revenue	\$86,763	\$115,419	\$120,000	\$0	\$120,000
Charges for Service	\$6,212,676	\$6,172,690	\$6,962,189	\$0	\$6,962,189
Miscellaneous Revenue	\$11,638	\$37,180	\$0	\$0	\$0
Other Financing Sources	\$384	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$6,319,878</b>	<b>\$6,334,215</b>	<b>\$7,090,589</b>	<b>\$0</b>	<b>\$7,090,589</b>
Salaries and Benefits	\$5,792,840	\$6,078,526	\$7,171,577	\$0	\$7,171,577
Services and Supplies	\$1,528,408	\$1,412,320	\$1,823,325	\$0	\$1,823,325
Other Charges	\$1,585,636	\$1,549,351	\$1,692,913	\$0	\$1,692,913
Fixed Assets					
Buildings & Improvements	\$750	\$0	\$0	\$0	\$0
Other Financing Uses	\$171,863	\$181,247	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$2,759,619)	(\$2,887,229)	(\$3,597,226)	\$0	(\$3,597,226)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,319,878</b>	<b>\$6,334,215</b>	<b>\$7,090,589</b>	<b>\$0</b>	<b>\$7,090,589</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Agency can maintain its current level of operations by providing oversight and support for the Agency's Ambulatory Clinics and Ancillary Services, Public Health Division Services, and the Indigent Health Care Program (IHCP). Costs for this budget are allocated to other Health Services Agency divisions, much like the County Cost Allocation Plan (CAP) costs are allocated to departments, through a variety of allocation methodologies.

As a continuous improvement initiative, the Agency continues to review previously implemented initiatives aimed at fiscal stability as well as identifying new initiatives which could possibly reduce the Agency's overall costs.

New cost savings initiatives that have been identified include the following:

The Agency will complete the implementation of an upgrade from its old increasingly unreliable ATT Centrex dial tone system to a new VoIP (Voice over Internet Protocol) system. Transitioning to this new technology will significantly reduce the Agency's overall telephone expenses on an annual basis and will result in a full return on investment within three to four years. The implementation will be completed in July 2014.

Also, as the implementation of the Affordable Care Act (ACA) progresses, the Agency will continue to analyze the anticipated impacts to programs including staffing needs based on the significant decrease in enrollment in the Indigent Health Care Program (IHCP) Medically Indigent Adult (MIA) program. Management will review all staffing duties and needs in IHCP as well as how the staffing needs are met and based on this analysis, as well as the needs in other programs/areas, will bring a full plan to the Board of Supervisors in the First Quarter Report.

## **STAFFING IMPACTS**

The Agency is requesting to transfer out one Assistant Director position to Public Health to allocate the position to the correct budget unit.

Total current authorized positions— 84

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$7,090,589 be approved for the Health Services Agency – Administration and is funded from \$7,090,589 in estimated department revenue.

It is recommended to transfer out one Assistant Director position to Public Health.

Total recommended authorized positions— 83



**HEALTH SERVICES AGENCY—CLINICS AND ANCILLARY SERVICES**

Budget Unit 4051 1010001  
Enterprise Fund

**SERVICES PROVIDED**

The Health Services Agency (HSA) – Clinics and Ancillary Services budget provides primary care, specialty care, and certain ancillary services that support this care (primarily occupational and physical therapy services) to approximately 41,600 unique patients annually, primarily representing under and uninsured individuals, Medi-Cal and the County indigent adult population. Primary Care clinic services are currently provided at six Federally Qualified Health Center Look Alike (FQHC-LA) medical office locations positioned throughout the County. The services provided include: family medicine; pediatrics; integrated behavioral health; prenatal care; obstetrical care; high-risk obstetrical care; women’s health care; family planning; immunizations; treatment of sexually transmitted diseases (STD’s); well child check-ups; and urgent care services. Adult and pediatric specialty care is provided at the Scenic campus Specialty Clinics where services include orthopedics, otolaryngology (ENT), neurology, ophthalmology, general surgery (lump and bump), gastroenterology, HEP (Hepatitis) C, urology, podiatry and neurosurgery. Full service rehabilitation services including physical therapy, occupational therapy, audiology, and wound care services are also conducted at the Scenic campus.

The Valley Family Medicine Residency Program of Modesto which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS) has approximately 34 family practice residents in training annually and is an integral part of the County’s primary care clinic system providing approximately 21,000 clinic visits per year. This family practice residency program is a component of the Valley Consortium for Medical Education (VCME), a non-profit corporation whose members are Stanislaus County, Doctors Medical Center and Memorial Medical Center. Outpatient training is performed in the Agency’s medical offices and inpatient training primarily occurs at Doctors Medical Center. In July of 2013 VCME expanded by adding a new orthopedic residency training program, funded by Doctors Medical Center, and presently there are 5 orthopedic residents in training and where the majority of their outpatient rotations occur within the HSA Specialty clinics.

The academic medical training for the family practice residency program is supported through Scenic Faculty Medical Group (SFMG), with “core” medical staff representing primarily Family Practice, Pediatrics and Obstetrics/Gynecology. In addition, approximately 50 community physicians provide teaching and specialty services to HSA clients in the Agency’s specialty clinics. Professional staffing of the Urgent Care operations is provided under contract by California Healthcare Medical Billing. Professional staffing of the FQHC clinics is provided by SFMG as well as County employed mid-level providers.

**FUND/CASH BALANCE**

As of July 1, 2014, the Clinics and Ancillary Services Fund has negative retained earnings of \$8,977,488 compared to the negative retained earnings of \$9,592,471 on July 1, 2013. Following anticipated post-closing adjustments, the Agency expects to end Fiscal Year 2013-2014 with a deficit retained earnings of approximately \$6 million. The decrease of approximately \$3 million is due primarily to the following: reclassification of the loan principal payment from expenses to the balance sheet

As of July 1, 2014, this fund had a negative cash balance of \$3,289,677 compared to negative cash balance of \$15,943,286 in July 1, 2013. The primary reason for the increase in the cash balance is the receipt of payments from the State for Medi-Cal Prospective Payment System (PPS) reconciliations



associated with the Federally Qualified Health Center Look-Alike designation. The difference between the cash balance and retained earnings is due to the non-cash items listed on the balance sheet, such as Accounts Receivable, Accounts Payable, Notes Payable, Compensated Absences, Depreciation and Fixed Assets.

<b>Health Services Agency - Clinic and Ancillary Svcs</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$137,219)	\$9,729	\$10,374	\$0	\$10,374
Intergovernmental Revenue	\$317,542	\$216,804	\$246,660	\$0	\$246,660
Charges for Service	\$33,982,217	\$30,065,852	\$32,811,218	\$0	\$32,811,218
Miscellaneous Revenue	\$525,534	\$1,682,066	\$2,065,771	\$0	\$2,065,771
Other Financing Sources	\$2,422,809	\$2,351,972	\$2,324,959	\$15,000,000	\$17,324,959
<b>Total Revenue</b>	<b>\$37,110,883</b>	<b>\$34,326,423</b>	<b>\$37,458,982</b>	<b>\$15,000,000</b>	<b>\$52,458,982</b>
Salaries and Benefits	\$16,465,550	\$16,660,357	\$19,052,277	\$0	\$19,052,277
Services and Supplies	\$10,683,059	\$12,149,380	\$11,343,451	\$0	\$11,343,451
Other Charges	\$6,856,198	\$7,717,663	\$9,704,444	\$15,000,000	\$24,704,444
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$31,211	\$0	\$31,211
Equipment	\$0	\$0	\$378,371	\$0	\$378,371
Other Financing Uses	\$6,603,312	\$456,968	\$62,625	\$0	\$62,625
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$40,608,119</b>	<b>\$36,984,368</b>	<b>\$40,572,379</b>	<b>\$15,000,000</b>	<b>\$55,572,379</b>
Retained Earnings	(\$216,161)	(\$455,452)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,713,397</b>	<b>\$3,113,397</b>	<b>\$3,113,397</b>	<b>\$0</b>	<b>\$3,113,397</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Agency can maintain current service levels. However, the budget does not include the following changes that could result in an operational deficit: (1) anticipated salary increases related to union negotiations, (2) increase in retirement benefits anticipated due to a change in reporting standards, nor (3) redistribution of various allocations. The estimated operational deficit if all costs materialize could be an exposure of \$1.3 million. However, the Agency does anticipate being able to close the gap during the fiscal year via various strategic initiatives as well as operational changes.

The strategic initiatives include the following items: (1) the expansion of the Agency's 340(b) complement program to include both Rite Aid and Wal-Mart pharmacies expected to fully implement in the last quarter of Fiscal Year 2014-2015 as well as another (2) Intergovernmental Transfer (IGT) for Rate Year 2012-2013. The combination of these initiatives is valued at approximately \$1.3 million. (However, it is important to note that IGT's according to the State should not be considered ongoing funding sources; rather IGT's should be viewed as one-time funding sources.)

As the implementation of the Affordable Care Act (ACA) progresses, the Agency will continue to analyze the anticipated impacts to the Agency's programs including the staffing needs based on the significant decrease in enrollment in the Indigent Health Care Program. Management will not only review all staffing duties and needs in IHCP as well as how the staffing needs are met, but will also analyze the needs in other programs/areas. The Agency will then bring a full plan to the Board of Supervisors in the First Quarter Report to recommend needed adjustments.

The Clinics and Ancillary Services budget includes funding for a long-term deficit that is being repaid from interest earnings from the 2002 Tobacco Endowment Fund. The current total debt is \$18.1 million. Annually 80% of the interest earnings from the 2002 Tobacco Endowment Fund made available to the

Agency for the purpose of debt repayment are approximately \$1.8 million; in the 2014-2015 fiscal year the available interest earnings total \$1,816,447. In order to begin buying down County debt with a long-term objective of increased operating capital at the time Public Safety Center expansion projects are completed and come online as functioning County jail facilities, an additional \$15 million is requested to accelerate the long-term debt payoff for the Agency. This will allow the Agency to fully pay off this long-term debt in the 2016-2017 Budget Year, several years ahead of schedule. The accelerated payoff will make available as discretionary revenue, the interest earnings from the 2002 Tobacco Endowment, to be used as operating capital for the Public Safety Center as the AB 900 Phase II jail expansion projects are completed and put into operation.

### **STAFFING IMPACTS**

The Agency is requesting to add one new Manager III position for the Ceres Medical Office. The Ceres Medical Office currently does not have a dedicated manager to provide oversight of the medical office. Due to the volume of patient care, number of clinic staff, and the oversight of medical providers, a dedicated nurse manager is needed at the clinic.

The Agency is also requesting to restore two unfunded Staff Nurse III positions for the Paradise Medical Office. The Staff Nurse III positions will provide supervision for lower level nurses and medical assistants. Currently, the clinic managers provide the direct supervision of these staff. This new business model will allow closer supervision of staff and enable the clinic managers to perform higher level work such as implementing revenue generating strategies.

Total current authorized positions— 196

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$55,572,379 be approved for the Health Services Agency – Clinics and Ancillary Services. This budget is funded from \$52,458,982 in estimated department revenue which includes \$15 million from the General Fund for the accelerated debt payment, and a \$3,113,397 contribution from the General Fund. In non-General Fund budgets, General Fund contributions are considered department revenue.

It is recommended to add one Manager III position for the Ceres Medical Office and to restore two unfunded Staff Nurse III positions for the Paradise Medical Office.

Total recommended authorized positions— 199

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—EMERGENCY MEDICAL SERVICES**  
**DISCRETIONARY FUND**

Budget Unit 1429 1210001  
 Special Revenue Fund

**SERVICES PROVIDED**

The Health and Safety Code requires the County to establish and coordinate the system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services Agency (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties.

**FUND/CASH BALANCE**

As of July 1, 2014, the EMS Discretionary Fund has a positive fund balance of \$147,302, compared to the positive fund balance of \$183,052 on July 1, 2013. As of July 1, 2014, this fund has a positive cash balance of \$155,260 compared to \$191,134 on July 1, 2013. The primary reason for the positive cash is a current project in process, whereby payment will be processed and funds will be disbursed upon completion of the contract specifications. This contracted project is anticipated to be completed in Fiscal Year 2014-2015. Additionally, there has been an increase in liabilities as a result of timing differences relating to contract payments (unrelated to contract mentioned above) - to be processed a subsequent period.

<b>Health Services Agency - EMS Discretionary Fund</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$155,592	\$129,075	\$132,285	\$0	\$132,285
Revenue from use of Assets	\$764	\$2,261	\$1,075	\$0	\$1,075
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$156,356</b>	<b>\$131,336</b>	<b>\$133,360</b>	<b>\$0</b>	<b>\$133,360</b>
Salaries and Benefits	(\$640)	\$72,013	\$83,725	\$0	\$83,725
Services and Supplies	\$99,423	\$85,910	\$168,458	\$0	\$168,458
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2	\$2,622	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$98,785</b>	<b>\$160,545</b>	<b>\$252,183</b>	<b>\$0</b>	<b>\$252,183</b>
<b>Fund Balance</b>	<b>(\$57,571)</b>	<b>\$29,209</b>	<b>\$118,823</b>	<b>\$0</b>	<b>\$118,823</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Agency can maintain Emergency Medical Services. The Health Services Agency will use \$81,172 of these funds to offset the cost of the contract with the Mountain Valley Emergency Medical Services Agency to administer local emergency services for Fiscal Year 2013-2014. The revenues used to pay for these services come from SB 12/612 Maddy Funds, which include fines and fees collected by the courts. In addition, the program will continue to budget \$83,725 for staffing costs of the Medical/Health Operational Area Coordinator (MHOAC) who facilitates the coordination of mutual aid and other emergency operation within the Operational Area (County) to respond to any medical disaster by mobilizing and coordinating emergency medical services mutual aid resources to mitigate health problems. In cooperation with various agencies, the MHOAC is responsible for ensuring the development of a medical and health disaster plan for the Operational Area.

On September 25, 2012, the Board of Supervisors approved the Emergency Medical Services Plan for modifications to Ambulance Agreements and improved integration of 911 Emergency Medical Call-taking and dispatch services. The Agency will use up to \$118,823 in departmental fund balance to offset approved expenditures in Fiscal Year 2014-2015 related to this project and other EMS related costs.

Existing law, until January 1, 2014, authorized county boards of supervisors to elect to levy an additional penalty, for deposit into the EMS Fund, in the amount of \$2 for every \$10 upon fines, penalties, and forfeitures collected for criminal offenses. SB191 extended the operative date of these provisions indefinitely. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$252,183 be approved for the Emergency Medical Services Discretionary Fund. This budget is funded from \$133,360 in estimated department revenue and \$118,823 in departmental fund balance.



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM**

Budget Unit 1404 1501000  
Special Revenue Fund

**SERVICES PROVIDED**

Welfare and Institutions (W&I) Code, Section 17000 requires that, “Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or private institutions.” Accordingly, except for administrative costs, Indigent Health Care Program (IHCP) funding will be directed for the provision of medical and dental services for qualified Medically Indigent Adults (MIA).

The Medically Indigent Health Care Program provides basic health care to residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. However, the MIA Program is not insurance and does not meet the Minimum Essential coverage requirement of the Affordance Care Act (ACA). The county’s MIA program is essentially the payer of last resort for eligible indigents. Effective January 1, 2014, all applicants must first apply for either Medi-Cal Expansion or the Covered California Insurance Exchange products. (The Medi-Cal Expansion income limit is 138% of the Federal Poverty Limit (FPL). Applicants whose income is 139% of the FPL and above will be eligible to apply for coverage through Health Exchanges. The "Covered CA" Health Exchange offers several health plans to choose from and a variety of coverage options).

IHCP staff adjudicates claims, by applying a staff-maintained fee schedule, contractual obligations, and medical billing standards. Claims are adjudicated through medical claims software that receives claims electronically. IHCP is also responsible for coordinating fair hearings for program applicants relating to denials of applications and other program services in accordance with Stanislaus County ordinance 9.60.10

The Stanislaus County Children and Families Commission has contracted with the Health Services Agency (HSA) for the Healthy Cubs (HCUBS) Program since January of 2003. The program consists of two primary components: 1) to provide health care access and health services to pregnant women and children aged 0-5 in families with an income less than 300% of the Federal Poverty Level; and 2) to refer and qualify applicants for other health programs funded by other levels of government, non-profits, foundations, or the private sector (Medi-Cal or Kaiser Kids, for example).

For eleven years, HCUBS has served as the provider of last resort when eligible applicants do not qualify for any other health access programs. Services offered to children and pregnant woman enrolled through HCUBS will include only: 1) those services available at the Stanislaus County Health Services Agency medical offices to include primary medical care, ambulatory specialty care and rehabilitation services such as physical therapy; 2) those primary and obstetrical care and pharmacy services offered at a Golden Valley Health Center location within the County of Stanislaus; 3) those primary and obstetrical services offered at the Oakdale Community Health Center and Riverbank Community Health Center; 4) dental care offered at various contracted locations throughout Stanislaus County; 5) laboratory and radiology services with contracted providers within Stanislaus County; and 6) pharmacy services with contracted pharmacy. Services not defined above, including but not limited to inpatient care, are not included in this Program.

**FUND/CASH BALANCE**

As of July 1, 2014, the Indigent Health Care Program has a negative fund balance of \$993,839 compared to the negative fund balance of \$1,045,622 on July 1, 2013. As of July 1, 2014, this fund has a negative cash balance of \$7,675,835 compared to a negative balance of \$7,089,370 on July 1, 2013.

The primary reasons for the negative cash balance as well as the difference between cash and fund balance are (1) the redirection of Health Realignment funding and (2) an accounts receivable of approximately \$6.2 million due from the Clinics and Ancillary Services fund that was booked and is awaiting State and Federal funding. The reduced Health Realignment funding is a result of the Medical Expansion and its impact on the local indigent population; the State established a reduced level of funding to be provided at the local level, effective January 1, 2014.

<b>Health Services Agency - Indigent Health Care</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$14	\$312	\$0	\$0	\$0
Intergovernmental Revenue	\$2,606,190	\$1,726,481	\$0	\$0	\$0
Charges for Service	\$360,141	\$393,558	\$287,700	\$0	\$287,700
Miscellaneous Revenue	\$352	\$30,694	\$134,317	\$0	\$134,317
Other Financing Sources	\$12,767,785	\$5,625,750	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$15,734,482</b>	<b>\$7,776,795</b>	<b>\$422,017</b>	<b>\$0</b>	<b>\$422,017</b>
Salaries and Benefits	\$2,227,762	\$1,535,509	\$649,400	\$0	\$649,400
Services and Supplies	\$316,643	\$296,562	\$123,845	\$0	\$123,845
Other Charges	\$14,983,864	\$8,301,680	\$1,686,942	\$0	\$1,686,942
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$65,482	\$43,347	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$17,593,751</b>	<b>\$10,177,098</b>	<b>\$2,460,187</b>	<b>\$0</b>	<b>\$2,460,187</b>
Fund Balance	\$7,182	(\$51,784)	(\$413,917)	\$0	(\$413,917)
<b>Net County Cost</b>	<b>\$1,852,087</b>	<b>\$2,452,087</b>	<b>\$2,452,087</b>	<b>\$0</b>	<b>\$2,452,087</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Agency will provide mandated medical and dental services to eligible program beneficiaries. There is a reduction to Realignment funding in Fiscal Year 2014-2015 as a result of the ACA with the redirection of a significant portion of those funds to cover a State obligation.

At this time, the Agency is expecting a 100% reduction in realignment funding for the Indigent Health Care Program (IHCP) and hence the primary funding source in Fiscal Year 2014-2015 will be County Maintenance of Effort (Count Match).

Due to the Affordable Care Act (ACA), IHCP has been implementing changes over the last year using a phased-in approach by decreasing staffing, services and supplies, medical services, and other charges and allocations in anticipation of the decrease in enrollment and subsequent demand for medical and dental services. In the Fiscal Year 2013-2014 Final Budget, the Agency transferred sixteen positions to the Community Services Agency (CSA) and as part of the next phase and due to the significantly lower enrollment in the IHCP since January 1, 2014; the Agency is recommending the transfer of three positions to CSA (two Family Services Specialists and one Account Clerk II).

During Fiscal Year 2014-2015 IHCP could face significant fiscal and/or program exposures in the event a catastrophic case occurs; however, only the following exposure has been included in the budget:

- ◆ The Agency has budgeted \$800,000 for an estimated exposure due to cases pending a disability determination, which if denied by Social Security, would become an obligation of the MIA program.

At this time, the Agency is anticipating ending Fiscal Year 2014-2015 in a surplus position; however actual costs would be based on the actual applicants, enrollment and utilization of covered services. As the year progresses, the Agency will continue to monitor the continued implementation of the ACA and evaluate any fiscal impact to the program. If needed, the Agency will recommend necessary adjustments at a quarterly budget update.

### **Healthy Cubs Program (HCUBS)**

The Agency has completed a thorough review of the program and has decreased estimated revenue and appropriations to more closely align with anticipated operational results in Fiscal Year 2014-2015. The Healthy Cubs funding award has decreased significantly over the years as requested by the program due to efficiencies in operation (particularly funds recovery). Compliance with Healthy Cubs policies and the countywide efforts of other programs to enroll uninsured families in other health care plans have contributed, in a positive way, to the decrease in children 0-5 and pregnant women served.

The HCUBS program continues to require that applicants provide proof of income and Stanislaus County residency. In addition, the applicant is required to apply for other health coverage and show proof of application and subsequent denial prior to receiving coverage under the Healthy Cubs Program. The Agency continues outreach and education efforts regarding both the Medi-Cal program as well as the Healthy Cubs program. The Agency will continue to monitor the impacts resulting from the Federal Health Care Reform and Health Care changes in California resulting from the approval of the 1115 Waiver. Under the Federal Health Care Reform plan, a significant number of beneficiaries receiving Healthy Cubs benefits in the past now qualify for Medi-Cal, however, this program continues to be necessary for those children and pregnant women who do not have permanent legal United States residence and those Legal Permanent Residents who have been in the country less than 5 years, as this group would not be eligible for Medi-Cal.

### **STAFFING IMPACTS**

With the implementation of Health Care Reform, the Indigent Health Care Program has seen a significant decline in enrollees. Most individuals previously eligible for the Indigent Health Care Program are now eligible for insurance through Covered California or are eligible for the Medi-Cal Expansion program. There has been a significant workload shift from the Health Services Agency's Indigent Health Care Program to the Community Services Agency's Medi-Cal Expansion Program. The appropriate staffing level for this program is still being analyzed and any additional staffing changes will be recommended in future budget reports or separate agenda item.

The Agency is requesting to transfer out two Family Services Specialist II positions and one Account Clerk II position to the Community Services Agency. This is a result of the workload shift from the Indigent Health Care Program to the Medi-Cal Expansion Program.

Total current authorized positions— 8

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,460,187 be approved for the Health Services Agency – Indigent Health Care. This budget is funded from \$422,017 in estimated department revenue and a \$2,452,087 contribution from the General Fund, resulting in a \$413,917 return to departmental fund balance. Staff will closely monitor the actual performance of this budget to ensure the County Match is appropriately funded.

It is recommended to transfer out two Family Services Specialist II positions and one Account Clerk II position to the Community Service Agency effective November 30, 2014.

Total recommended authorized positions— 5

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2014-2015**

**HUMAN SERVICES**

**Health**



**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)  
EMERGENCY MEDICAL SERVICES HOSPITAL**

Budget Unit 1434 1500010

Special Revenue Fund

**SERVICES PROVIDED**

The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. Twenty-five percent of the balance of the fund shall be distributed only to hospitals providing disproportionate trauma and emergency medical care services.

To provide these services, the County contracts with hospitals within the County. These services are paid from a dedicated State funding source known as Senate Bill (SB) 12/612 Maddy Funds.

**FUND/CASH BALANCE**

As of July 1, 2014, the Indigent Health Care Program (IHCP) EMS Hospital Fund had a positive fund balance of \$123,518, compared to the positive fund balance of \$36,013 on July 1, 2013. As of July 1, 2014, this fund had a positive cash balance of \$344,810 compared to \$586,005 on July 1, 2013. The primary reason for the positive cash is due to the pending submission of invoices from contracted local hospitals. Per contract specifications, these organizations are allowed to submit invoices for current fiscal year services up to six months after the end of the fiscal year. Prior to the close of Fiscal Year 2013-2014, an accrual entry will be posted as a liability to the fund – to reflect the contract maximum and allow for proper recognition of costs in accordance with Generally Accepted Accounting Principles.



<b>Health Services Agency - IHCP EMS Hospital</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$314,722	\$269,845	\$270,000	\$0	\$270,000
Revenue from use of Assets	\$2,038	\$6,020	\$5,000	\$0	\$5,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$316,760</b>	<b>\$275,865</b>	<b>\$275,000</b>	<b>\$0</b>	<b>\$275,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$245,120	\$188,359	\$275,000	\$0	\$275,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$245,120</b>	<b>\$188,359</b>	<b>\$275,000</b>	<b>\$0</b>	<b>\$275,000</b>
Fund Balance	(\$71,640)	(\$87,506)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Agency will continue to provide \$275,000 in reimbursement to hospitals for uncompensated emergency medical services and pediatric trauma services. The revenues used to pay for these services comes from SB 12/612 Maddy Funds, which include fines and fees collected by the Courts. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

Existing law, until January 1, 2014, authorized County Boards of Supervisors to elect to levy an additional penalty, for deposit into the EMS Fund, in the amount of \$2 for every \$10 upon fines, penalties, and forfeitures collected for criminal offenses. SB191 extended the operative date of these provisions indefinitely. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

## STAFFING IMPACTS

Total current authorized positions— 0

## RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$275,000 be approved for the Health Services Agency – Indigent Health Care Program Emergency Medical Services Hospital. This budget is funded from \$275,000 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)**  
**EMERGENCY MEDICAL SERVICES PHYSICIANS**

Budget Unit 1435 1500020  
 Special Revenue Fund

**SERVICES PROVIDED**

The Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. Fifty-eight percent of the balance of the fund shall be used to reimburse physicians and surgeons for patients who do not make payment for emergency medical services.

To provide these services, the County contracts with Stanislaus Medical Foundation for Medical Care to administer the monies allocated to physicians for an administrative fee of 8.25%. These services are paid from a dedicated State funding source known as SB 12/612 Maddy Funds.

**FUND/CASH BALANCE**

As of July 1, 2014, the Indigent Health Care Program (IHCP) EMS Physicians Fund had a positive fund balance of \$286,153 compared to the positive fund balance of \$220,178 on July 1, 2013. As of July 1, 2014, this fund had a positive cash balance of \$291,054 compared to \$235,141 on July 1, 2013. The primary reason for the positive cash balance is the pending submission of claims for physician services that have been rendered payable under the legislation that established this EMS fund.

<b>Health Services Agency - IHCP EMS Physicians</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$679,299	\$576,678	\$585,000	\$0	\$585,000
Revenue from use of Assets	\$1,254	\$2,439	\$1,500	\$0	\$1,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$680,553</b>	<b>\$579,117</b>	<b>\$586,500</b>	<b>\$0</b>	<b>\$586,500</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$404,014	\$503,034	\$886,500	\$0	\$886,500
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$404,014</b>	<b>\$503,034</b>	<b>\$886,500</b>	<b>\$0</b>	<b>\$886,500</b>
<b>Fund Balance</b>	<b>(\$276,539)</b>	<b>(\$76,083)</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$300,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Agency will provide \$886,500 in reimbursement for physician emergency related services. The revenues used to pay for these services comes from SB 12/612 Maddy Funds, which include fines and fees collected by the courts. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

Existing law, until January 1, 2014, authorized County Boards of Supervisors to elect to levy an additional penalty, for deposit into the EMS Fund, in the amount of \$2 for every \$10 upon fines, penalties, and forfeitures collected for criminal offenses. SB191 extended the operative date of these provisions indefinitely. The program anticipates that this fund will be fully funded for Fiscal Year 2014-2015.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$886,500 be approved for the Health Services Agency – Indigent Health Care Program Emergency Medical Services Physicians. This budget is funded from \$586,500 in estimated department revenue and \$300,000 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**HUMAN SERVICES**  
**Health**



**HEALTH SERVICES AGENCY—PUBLIC HEALTH**

Budget Unit 1402 1200001  
Special Revenue Fund

**SERVICES PROVIDED**

The Public Health Division has the responsibility of assessing, measuring, reporting and monitoring the health status of the community. The outcome of community assessments and input as it relates to the Ten Essential Public Health Services determines how the Division targets its focus for health improvement. Current Public Health services include:

1. Community Health Services consisting of traditional public health nursing and case management including Nurse Family Partnership (NFP), a nationally recognized, evidenced based home visitation program;
2. Maternal Child and Adolescent Health (MCAH) and Healthy Birth Outcomes including coordination of services, outreach, and education;
3. Children's Medical Services, including Child Health and Disability Prevention, California Children's Services including Medical Therapy services;
4. Nutrition services, including the Women, Infants and Children (WIC) program, Nutrition Education & Obesity Prevention and the Network for a Healthy California;
5. Communicable Diseases, including Refugee Health, Immunizations, Tuberculosis, and Sexually Transmitted Diseases (including HIV/AIDS);
6. Chronic Disease and Injury Prevention (CDIP) consisting of a variety of community health promotion programs including: the Healthy Eating Active Living Initiative (HEAL), teenage pregnancy prevention, car seat safety and use, and Community Transformation Grant;
7. Public Health Laboratory which consists of ongoing disease surveillance, diagnosis of new and recurring infectious and zoonotic diseases, environmental testing, toxicology, and responding to bioterrorism threats and public health emergencies;
8. Community Assessment Planning and Evaluation (CAPE) which includes monitoring incidence of reportable communicable diseases in the community in order to prevent their spread; monitor and analyze trends in order to provide information to the health community at large, the public and news media. In addition, the division has responsibility for registering County births and deaths and issuing associated certificates and permits; and
9. Emergency Preparedness.

The majority of these Public Health (PH) services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness and are the first line of defense against health, natural disaster, terrorism and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

**FUND/CASH BALANCE**

As of July 1, 2014, the Public Health Fund has a positive fund balance of \$5,141,231 compared to the positive fund balance of \$4,173,317 on July 1, 2013. As of July 1, 2014, this fund had a positive cash balance of \$3,479,261 compared to \$1,670,504 in July 1, 2013. The primary reason for the positive

cash projection is due to the receipt of outstanding receivables in addition to the increase of deferred revenues that are reflected on the Balance Sheet.

<b>Health Services Agency - Public Health</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$10,619	\$11,928	\$11,000	\$0	\$11,000
Fines, Forfeitures, Penalties	\$21,341	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$1,907)	\$1,858	\$0	\$0	\$0
Intergovernmental Revenue	\$12,783,165	\$12,316,476	\$15,031,370	\$0	\$15,031,370
Charges for Service	\$3,716,775	\$3,742,150	\$4,026,885	\$0	\$4,026,885
Miscellaneous Revenue	\$115,511	\$90,217	\$19,105	\$0	\$19,105
Other Financing Sources	\$3,519,618	\$4,122,156	\$5,682,770	\$0	\$5,682,770
<b>Total Revenue</b>	<b>\$20,165,122</b>	<b>\$20,284,785</b>	<b>\$24,771,130</b>	<b>\$0</b>	<b>\$24,771,130</b>
Salaries and Benefits	\$12,306,380	\$12,654,096	\$16,104,825	\$0	\$16,104,825
Services and Supplies	\$2,905,558	\$3,107,842	\$4,149,361	\$0	\$4,149,361
Other Charges	\$517,933	\$660,662	\$651,238	\$0	\$651,238
Fixed Assets					
Buildings & Improvements	\$33,890	\$0	\$0	\$0	\$0
Equipment	\$0	\$192,881	\$482,500	\$0	\$482,500
Other Financing Uses	\$1,084,479	\$617,537	\$589,100	\$0	\$589,100
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$2,759,619	\$2,887,229	\$3,598,581	\$0	\$3,598,581
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$19,607,859</b>	<b>\$20,120,247</b>	<b>\$25,575,605</b>	<b>\$0</b>	<b>\$25,575,605</b>
Fund Balance	(\$1,361,738)	(\$969,013)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$804,475</b>	<b>\$804,475</b>	<b>\$804,475</b>	<b>\$0</b>	<b>\$804,475</b>

## PROGRAM DISCUSSION

Public Health (PH) is funded through grants, awards, and county dollars totaling \$25.6 million. These funds protect and improve the health of county residents through the provision of Public Health services and legally mandated programs through clinical, community, and population based strategies. Clinical includes: immunizations for children and adults, and seasonal flu vaccine clinics; HIV/STD prevention, testing, treatment, and surveillance, and HIV case management; Tuberculosis diagnosis, treatment and follow up; and physical and occupational therapy (for children with profoundly debilitating illnesses). Community health is addressed through: nurse home visitation of vulnerable young families; telephone care coordination of critically ill children; and nutrition services through the Women's, Infants and Children (WIC) program, which include obesity prevention and breastfeeding education. Population based services include: epidemiologists to monitor and measure the prevalence and incidence of communicable disease and other critical health indicators; community health education to decrease chronic illnesses and prevent injuries; and public health emergency preparedness for response to outbreaks and disasters.

In the continued challenges presented with the current economic climate, residents struggle to pay for necessary medical costs. The association of preventive measures and decreased overall health care costs, reduced ongoing injury, and increased overall productivity and quality of life has been demonstrated through evidence-based research conducted at international and national levels, as well as improved County health rankings conducted at the state level. This results in a healthier workforce, increased revenues and a larger and stronger tax base. Implementation of programs such as Healthy Birth Outcomes led to a 10-year decrease in infant mortality – allowing Stanislaus County to achieve rates which exceed Healthy People 2020 initiatives. In addition, participants in the program had better outcomes related to breastfeeding, behavior change, and serving as health informants for others within their community. This is just one example of how public health intervention with community involvement can and does lead to better overall health outcomes.

At the requested level of funding, the Agency has achieved a balanced budget. That said, an increase in costs during the 2014-2015 Fiscal Year could result in a projected shortfall. The proposed countermeasures to address this financial gap will include the following: (1) comprehensive review of public health programs that will not be receiving renewed grants; (2) thorough evaluation of billing processes and implementation of quality assurance throughout the Public Health Division to ensure maximum reimbursement; (3) review of clinical case management services and financial viability over the next 12-18 month period, and (4) active involvement and participation in federal public health accreditation to ensure continued funding. A Health Manager IV is requested in this budget to address these critical issues with senior management, improve our capability to apply for grants, oversee operations of the laboratory which is a critical revenue source, and manage the Community Assessment Planning and Evaluation (CAPE) unit which is charged with public health metrics that evaluate the health of Stanislaus County and outcomes of public health programs.

The Agency is evaluating the salary surveys for the Physical/Occupational Therapist, Certified Occupational Therapy Assistant (COTA) and Physical Therapy Assistant classifications. Current wages for these job classifications are 30-50% below market in comparison with neighboring public health jurisdictions. Consequently, several positions have gone unfilled for years, forcing the use of contracted staff or a heavier reliance on licensed staff. Negotiations to address these issues are in process.

Over the past 18 months, Public Health has experienced a decrease in patient visits. Most notably, this decrease is a result of the Public Health Laboratory losing business to other clinical labs, which provide a complete array of services including electronic reporting of results. The Public Health Lab will now have the capacity to deliver electronic results through use of the Laboratory Information Management System (LIMS). The implementation of LIMS in 2014-2015 will allow electronic reporting and data exchange thereby supporting efficient data dissemination and the likelihood of restoring visit volume.

A large component of the Community Health Services (CHS) Division in Public Health provides case management to their clients, which includes home visits. As a result of retirements and the inability to retain newly trained Public Health Nurses over one year, home visit encounters have been reduced. Furthermore, State and Federal requirements for Targeted Case Management (TCM) have changed, requiring the programs to adjust operations to obtain full revenue-generating potential. For this reason, the encounter-based revenue decreased by 40% compared to Fiscal Year 2013-2014's Legal Budget.

## **STAFFING IMPACTS**

Public Health has new administrative leadership which brings new perspective and innovative strategies to the Agency. One key area of importance is to gain accreditation for the Public Health Division. Accreditation will allow the Agency to apply and be awarded additional grant opportunities to assist in developing a healthy community. Another area of importance is the organizational structure and the ability for it to support accreditation and other Public Health initiatives.

The Agency is requesting to restore and reclassify upward one unfunded Administrative Secretary position to a Confidential Assistant III. This position will provide support for the Public Health Officer, Director of Public Health and the Public Health Director of Nursing. The Agency is also requesting to restore and reclassify upward one unfunded Administrative Clerk II position to an Administrative Clerk III position. This position will be located in the Child Health and Disability Prevention program to provide needed administrative support. The Agency is further requesting to unfund one vacant Health Educator position as the current job duties needed are administrative support to the Public Health Nurses.

The Agency is requesting to transfer in one Assistant Director position from Administration to properly allocate this position to the correct budget unit.

The Agency is also requesting to reclassify upward one Staff Services Coordinator position to Manager IV for the Public Health Administration. The Manager IV position will be responsible for the Public Health accreditation process and oversight of the Community Assessment and Planning Evaluation unit. The Staff Services Coordinator position was added to support the accreditation process but was not the correct position for this effort.

The Agency requested in the 2013-2014 Third Quarter Budget a classification study for two Manager II positions in Public Health to be reclassified upward to Manager III. A classification study has been completed. Both of these management positions require the incumbent to be a registered nurse. One manager oversees the California Children's Services program and the other manager oversees the Community Health Services program. A salary compaction issue was identified between the Public Health Nurse III and the Manager II (nurse manager) classification. A Public Health Nurse III has the ability to have a higher base salary than the Manager II who oversees the program and has greater responsibility for administering the program.

The Agency requested in the 2013-2014 Mid-Year Budget a new classification of Public Health Lab Director. The Public Health Lab cannot operate without the oversight by an individual who is certified as a Public Health Lab Director by the State of California. The Agency is currently utilizing a contract employee and has identified a need for a full time employee. A classification study has been completed and it is recommended to add a new classification of Public Health Lab Director and to add one Public Health Lab Director position to Public Health.

The Agency requested the reclassification of a Public Health Nutritionist II position downward to a Staff Services Technician. The Staff Services Technician position will perform supervision of Community Health Workers at Women, Infants, and Children clinic sites. The position is currently under-filled with a Staff Services Technician.

In the 2012-2013 Mid-Year Budget the Agency requested a new classification for Certified Occupational Therapy Assistant. Both Physical Therapy Assistants and Certified Occupational Therapy Assistants provide therapeutic services under the direction of a Physical or Occupational Therapist. They allow the Physical and Occupational Therapist to treat more patients because the lower level job duties are delegated to the Physical Therapy Assistants and Certified Occupational Therapy Assistants.

Total current authorized positions— 171

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$25,575,605 be approved for the Health Services Agency – Public Health. This budget is funded from \$24,771,130 in estimated department revenue and an \$804,475 contribution from the General Fund.

It is recommended to restore one unfunded Administrative Secretary position and reclassify upward to a Confidential Assistant III. It is also recommended to restore one unfunded Administrative Clerk II position and reclassify upward to Administrative Clerk III. It is further recommended to unfund one vacant Health Educator position.

It is recommended to transfer in one Assistant Director position from Administration. It is also recommended to reclassify upward two Manager II positions to Manager III. It is further recommended to reclassify upward one vacant Staff Services Coordinator position to a Manager IV. It is recommended to reclassify downward one Public Health Nutritionist II position to a Staff Services Technician.

It is recommended to add a new classification of Public Health Lab Director and to add one Public Health Lab Director position. The salary for the Public Health Lab Director classification will be \$72,966.40 to \$109,449.60 and the classification will be in the M bargaining unit.

A classification study has been completed and at this time it is recommended to include the duties of the Occupational Therapy Assistant in the Physical Therapy Assistant Job Description and to change the classification title from Physical Therapy Assistant to Physical Therapy Assistant/Certified Occupational Therapy Assistant.

Total recommended authorized positions— 174

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—PUBLIC HEALTH-VITAL AND HEALTH STATISTICS**

Budget Unit 1428 1250001  
 Special Revenue Fund

**SERVICES PROVIDED**

The Office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are issued when a request is received in the Vital Records office along with the properly completed forms and the current fee. The information that is collected from these records provides valuable health and research data. This data allows health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

**FUND/CASH BALANCE**

As of July 1, 2014, the Health Services Agency's Public Health Vital and Health Statistics fund reflects a positive fund balance of \$610,575, compared to \$572,296 on July 1, 2013. The funds are used to provide funding for the improvement and modernization of vital records operations including automation and technical support of the vital records systems. Cash is tracking similar to fund balance.

<b>Health Services Agency - PH Vital and Health Statistics</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$48,015	\$52,006	\$50,000	\$0	\$50,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$450	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$48,015</b>	<b>\$52,456</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$13,227	\$14,178	\$20,000	\$0	\$20,000
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$13,227</b>	<b>\$14,178</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>
<b>Fund Balance</b>	<b>(\$34,788)</b>	<b>(\$38,278)</b>	<b>(\$30,000)</b>	<b>\$0</b>	<b>(\$30,000)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## **PROGRAM DISCUSSION**

At the requested level of funding, the Agency can maintain services consistent with the Fiscal Year 2013-2014 Final Budget. The Stanislaus County Public Health Vital Records Division has established a Vital and Health Statistics Special Revenue Fund pursuant to Health and Safety Code Section 103625(f). Section 103625(g) provides that 45% of each \$4.00 collected is to be forwarded to the State Registrar; the local official charged with collection of the fee may retain the remaining portion. The Vital and Health Statistics Fund is not designed to provide funding for services or positions. Appropriate uses for revenues include the improvement and modernization of vital record operations, the automation and technical support of vital record systems and the collection and analysis of health related birth and death certificate information.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$20,000 be approved for the Health Services Agency – Public Health Vital and Health Statistics. This budget is funded from the \$50,000 in estimated department revenue and will result in a positive contribution to departmental fund balance of \$30,000.



# A Strong Local Economy

Alliance Worknet  
CEO-Economic Development Bank  
Library

## A Strong Local Economy

An important role that County government plays in creating a strong local economy is to promote, protect, and sustain agricultural economies while supporting the development of broader, diversified economic opportunities that will strengthen the local economy and provide for a better, more stable, quality of life for residents. Helping to facilitate the creation of jobs for the people of Stanislaus County is imperative for the community



to prosper and grow. Pursuing the planning and development process for the Crows Landing Business Park Development Project on the 1,531-acre former Crows Landing Air Facility in Stanislaus County, and developing a competitive and diverse workforce, are core economic development and job creation objectives for our community.

- ◆ The Alliance Worknet provides a wide range of employment and training services to the community through a variety of programs funded under the Workforce Investment Act (WIA). To assist area employers, the Alliance Worknet staff visits area businesses in an effort to help them with their employment needs as well as retention, expansion, business counseling, and other services; and
- ◆ The Stanislaus County Library provides educational and recreational opportunities to the community, including access to reference and reader's advisory help, weekly story times at all branches and children's programs throughout the year. Online databases and reference services are available at any time from any internet link.

### **FISCAL YEAR 2014-2015 ISSUES**

The 2014-2015 Final Budget recommends \$29,757,189 in appropriations for this priority area. These expenditures are funded by a combination of \$28,177,748 in department revenue, \$491,810 in a General Fund contribution and \$1,087,631 in fund balance.

For Fiscal Year 2014-2015, Alliance Worknet revenues are substantially less than Fiscal Year 2013-2014 and result in strict limitations on the number of individuals referred to vocational training programs as well as limiting the funding available for on-the-job training reimbursements to employers. Training referrals will have to be limited to programs that prepare individuals for only those occupations that are in very high demand by local businesses.

An increase in contracted funding from the Community Services Agency to Alliance Worknet – StanWORKs will allow the Department to increase its services for Temporary

Aid to Needy Families recipients. The Department anticipates providing over 4000 Stanislaus County residents with Welfare to Work related services.

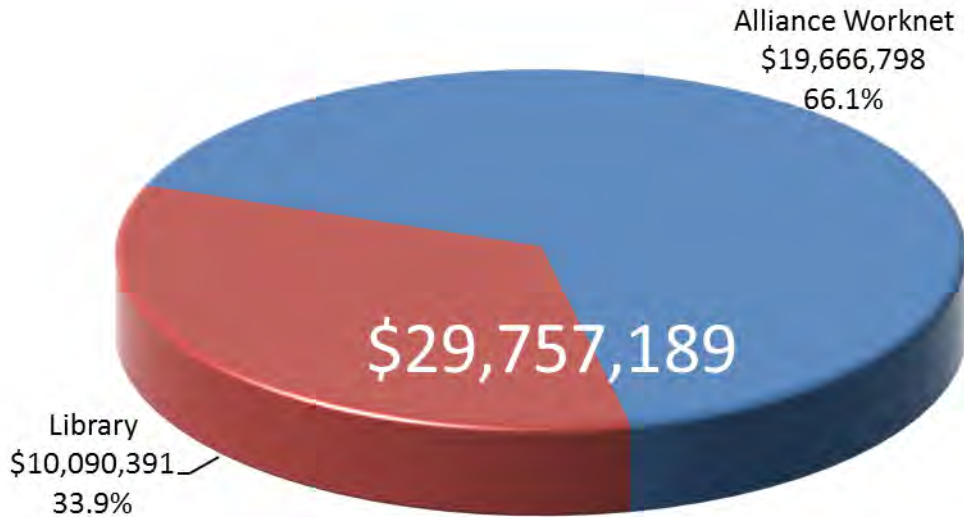
The Library is primarily funded by a voter approved 1/8-cent sales tax, which represents approximately 89% of the Library's total revenue to support the Library operations in Fiscal Year 2014-2015. The voter approved 1/8-cent sales tax was scheduled to sunset on June 30, 2013, but was extended through a successful local measure for an additional five years. Local revenue has also increased due to the increased demand for passport application services and the generous support from the Library Foundation and friends of the Library. State Literacy funding is anticipated to increase in Fiscal Year 2014-2015.

Technology is fundamentally changing the library model and delivery of service. The Library anticipates using a portion of fund balance to upgrade outdated technology and improve facilities. Electronic audio, magazines and newspapers will be available for downloading, audio and video upgrades to enhance storytelling activities and trainings will occur, and the Patterson Library will have a computer and training lab for adults. The Ceres Library will receive current materials, new furnishings and an emphasis on technology. A large quiet room will be designated in the Modesto Library to provide customers with a calm and comfortable area to study and use electronic devices. There are several projects occurring this fiscal year to create a safer and welcoming environment.

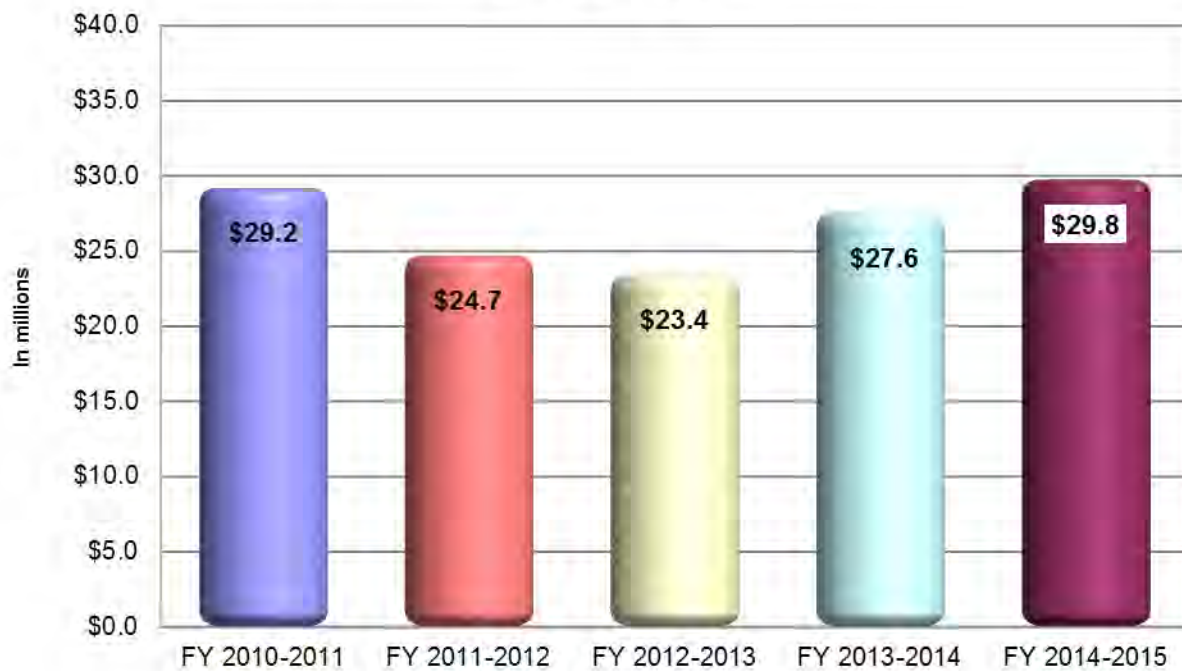


## A Strong Local Economy

### Recommended Appropriations Fiscal Year 2014-2015



### Five Year Comparison of Appropriations Final Budget



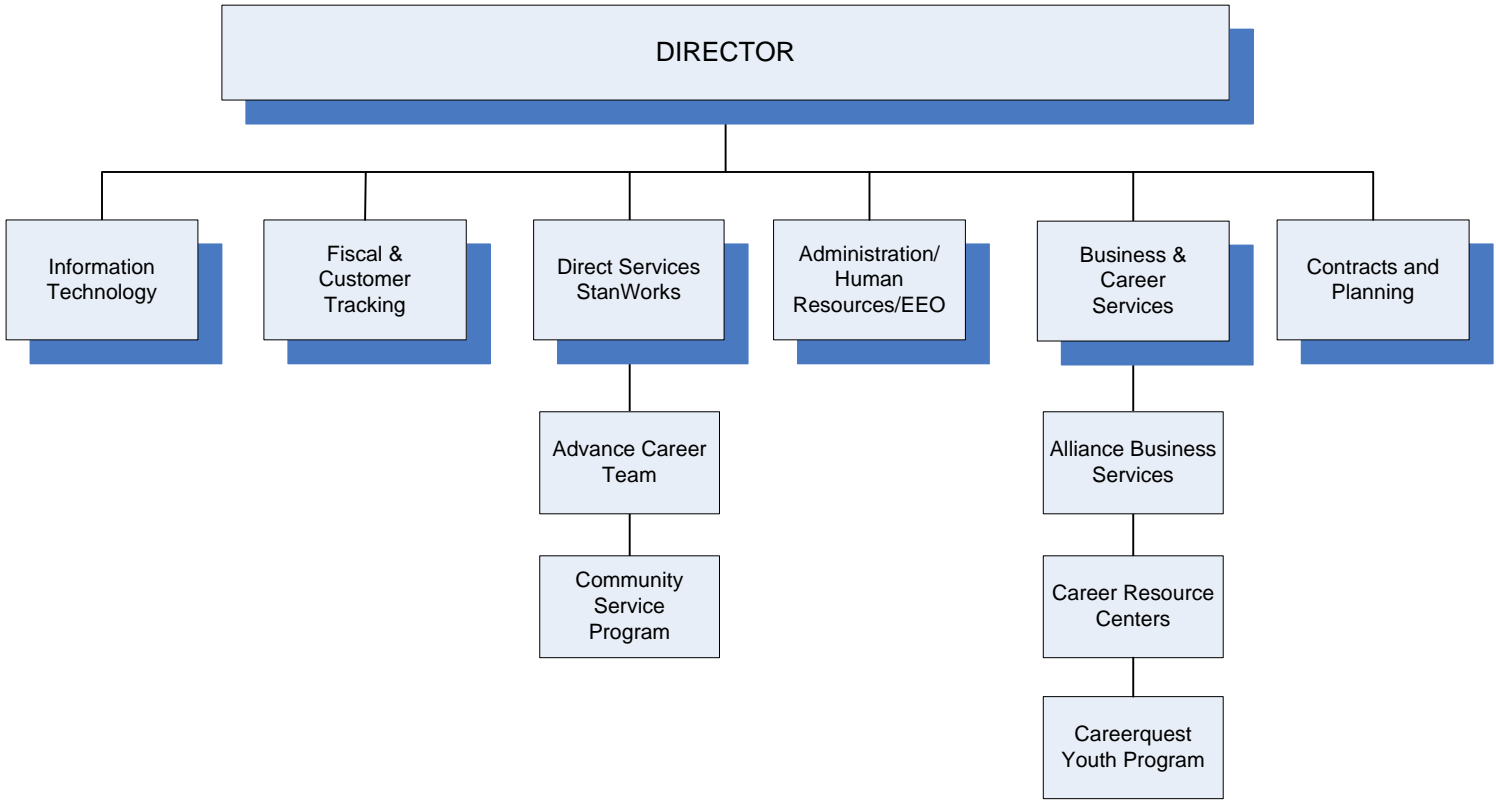


# A Strong Local Economy

<b>PAGE</b>				<b>Recommended 2014-2015</b>
<b>ALLIANCE WORKNET</b>				<b>\$19,666,798</b>
	<b>Fund</b>	<b>Org</b>		
320	1320	0033100	Alliance Worknet	\$8,945,056
323	1317	0033900	StanWORKs	\$10,721,742
<b>CHIEF EXECUTIVE OFFICE--ECONOMIC DEVELOPMENT</b>				<b>\$0</b>
	<b>Fund</b>	<b>Org</b>		
325	0105	0015291	Economic Development Bank	\$0
<b>LIBRARY</b>				<b>\$10,090,391</b>
	<b>Fund</b>	<b>Org</b>		
329	1651	0037000	Library	\$10,090,391
<b>TOTAL</b>				<b>\$29,757,189</b>

# STANISLAUS COUNTY ALLIANCE WORKNET

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Revised April 2012

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**HUMAN SERVICES**  
**Other Assistance**

**ALLIANCE WORKNET**  
**Jeff Rowe, Director**

**BUDGET AT A GLANCE**

Gross Costs	\$19,666,798
Total Revenue	\$19,082,798
Fund Balance/Retained Earnings	\$584,000
<b>Net County Cost</b>	<b>\$0</b>
Total Recommended Staffing	90
% Funded by Local Discretionary Funds	0.0%

**MISSION STATEMENT**

Dedicated to developing a skilled workforce that strengthens businesses and contributes to the economic success of our community.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Alliance Worknet include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ 122 individuals successfully completed a Warehouse/Logistics Training program in preparation for employment in this industry.</li> <li>◆ 12 Individuals successfully completed Heavy Equipment Operator Training.</li> <li>◆ 25 Stanislaus County residents are employed in high-paying Psychiatric Technician positions as a result of training received through Alliance Worknet.</li> <li>◆ 191 individuals received On-The-Job Training with a local employer.</li> <li>◆ 12,586 individuals used the Career Resource Centers for assistance in their job search.</li> <li>◆ The Career Resource Centers had over 43,867 visits from individuals during the year.</li> <li>◆ 2,066 individuals attended Job Prep Workshops.</li> <li>◆ The Alliance “Jump Start” campaign, a multi-faceted effort to accelerate the growth of the local economy was kicked off.</li> <li>◆ The number of individuals receiving Welfare to Work (WTW) employment services increased under the redesigned program.</li> <li>◆ WIA Program met 8 of 9 State Performance Measures.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Increase training and internship opportunities for careers that are in demand.</li> <li>◆ Continue to build partnerships with businesses in the community to work in conjunction with Alliance Worknet for their employment needs.</li> <li>◆ Work in partnership with Community Services Agency (CSA) to increase services provided by the WTW program and increase the capacity to serve additional participants and improving Work Participation Rates (WPR).</li> <li>◆ Increase assistance to TANF (Temporary Aid to Needy Families) customers by providing job search and job retention skills.</li> <li>◆ Increase outreach activities.</li> <li>◆ Open a new Career Resource Center in Turlock.</li> <li>◆ Provide over 4,000 Stanislaus County residents with Welfare to Work related services.</li> </ul>

**BUDGETS WITHIN THE ALLIANCE WORKNET INCLUDE:**

- ◆ Alliance Worknet
- ◆ StanWORKs



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



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**HUMAN SERVICES**  
**Other Assistance**

**ALLIANCE WORKNET**

Budget Unit 1320 0033100  
Special Revenue Fund

**SERVICES PROVIDED**

The Alliance Worknet (AW) provides a wide range of employment and training services to the community through various programs funded under the Workforce Investment Act (WIA). Three Resource Centers, located in accessible areas throughout the community, provide job search assistance to the general public. In addition, workshops are offered to assist with resume development, interviewing skills, and job retention. For those needing more assistance in finding employment, the Department provides intensive career counseling, work experience, and on-the-job training assistance as well as referral to vocational training programs. To assist area employers, the Alliance Worknet has Business Development Representatives who visit area businesses in an effort to help them with their employment needs, as well as retention, expansion, business counseling, and other services through a partnership with the Stanislaus Economic Development and Workforce Alliance.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$1,486,034 compared to the July 1, 2013 positive fund balance of \$1,607,223. The decrease is due to the use of fund balance to cover the shortage in grant funding in Fiscal Year 2013-2014. The Department anticipates using \$548,000 of fund balance in Fiscal Year 2014-2015 to cover operating and salary costs.

As of July 1, 2014, this fund had a positive cash balance of \$1,226,479 compared to the July 1, 2013 positive balance of \$1,133,720. The increase is due to timely cash claiming and reimbursement from the state. The difference between the cash and fund balance is due to the non-cash items listed on the balance sheet, such as receivables and payables.

<b>Alliance Worknet</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$9,843,960	\$8,837,591	\$7,298,645	\$0	\$7,298,645
Charges for Service	\$578,770	\$651,430	\$902,411	\$0	\$902,411
Miscellaneous Revenue	\$36,408	\$17,555	\$160,000	\$0	\$160,000
Other Financing Sources	\$0	\$22,594	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$10,459,138</b>	<b>\$9,529,170</b>	<b>\$8,361,056</b>	<b>\$0</b>	<b>\$8,361,056</b>
Salaries and Benefits	\$4,460,325	\$4,308,540	\$5,142,865	\$0	\$5,142,865
Services and Supplies	\$4,579,833	\$4,866,515	\$3,496,557	\$0	\$3,496,557
Other Charges	\$273,696	\$250,394	\$305,634	\$0	\$305,634
Fixed Assets					
Equipment	(\$2,664)	\$0	\$0	\$0	\$0
Other Financing Uses	\$208,723	\$197,851	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,519,913</b>	<b>\$9,623,300</b>	<b>\$8,945,056</b>	<b>\$0</b>	<b>\$8,945,056</b>
Fund Balance	(\$939,225)	\$94,130	\$584,000	\$0	\$584,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department will maintain a consistent level of core employment services to the general public through the Career Resource Centers and group workshops. The Department's Fiscal Year 2014-2015 budget includes reductions in estimated Workforce Investment Act revenue of approximately \$277,617. In addition, there is a reduction of approximately \$1.8 million due to the expiration of the Central Valley Back to Work Grant and Sword's Veterans' Assistance grant for a total decrease of \$2.1 million. These reductions will be offset by Fiscal Year 2013-2014 carryover federal grant funding estimated at \$1,175,600. The net result is a decrease in estimated revenue of approximately \$894,762 from prior year's funding levels, and a decrease from 2013-2014 actuals by approximately \$1.2 million.

As a result of the declining grant revenues, the Department will reduce expenditures for services and supplies and other charges and rely on the use of fund balance to sustain the 2014-2015 operations. The Department will need to be more strategic and targeted in regards to where investments in workforce training are provided. Training referrals will focus on programs that prepare individuals for occupations that are in high demand by local industries such as manufacturing, logistics, and health care. Individuals seeking employment in occupations other than those in very high demand will still have the ability to access labor market information, job search assistance, and job leads through the Career Resource Centers. In addition, customers can receive help with resume writing, interviewing skills, assessments, and job retention training in workshop settings that are offered on a weekly basis. It is anticipated that approximately 14,300 individuals will receive services through the Career Resource Centers, representing an increase of over 10% from prior fiscal year. This increase is due to the expected new Career Resource Center in Turlock.

As the economic recovery continues to take hold in the Central Valley, the Alliance Worknet will use information gathered from business surveys to help ensure that local businesses have the workforce with the skills necessary to grow and create jobs. All efforts will be made to provide job seeker and business services that will contribute to the continued growth of the economy.

**STAFFING IMPACTS**

Total current authorized positions— 90

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$8,945,056 be approved for Alliance Worknet. This budget is funded from \$8,361,056 in estimated department revenue and \$584,000 in department fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**HUMAN SERVICES**  
**Other Assistance**



**ALLIANCE WORKNET—STANWORKS**

Budget Unit 1317 0033900  
 Special Revenue Fund

**SERVICES PROVIDED**

The Alliance Worknet (AW) provides a wide range of employment and training services for local Temporary Aid to Needy Families (TANF) recipients through a contract with the Community Services Agency (CSA). AW assists TANF customers with job searching, resume writing, and interviewing skills. Clients needing additional assistance in securing employment and leaving TANF are provided with intensive case management, work experience, on-the-job training and individual referral to vocational training programs leveraging other dollars available.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a zero fund balance compared to the July 1, 2013 positive fund balance of \$22,594. The decrease is due to a transfer of funds for the StanWORKS contract with Community Services Agency (CSA), which operates on a reimbursement basis.

As of July 1, 2014, this fund had a positive cash balance of \$47,911 compared to the July 1, 2013 positive balance of \$10,253. The increase is due to the timely submission of invoices to CSA and reimbursements from CSA. The difference between the cash and fund balance is the non-cash items listed on the balance sheet.

<b>Alliance Worknet - StanWORKs</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,231,057	\$6,671,979	\$10,721,742	\$0	\$10,721,742
Miscellaneous Revenue	\$0	(\$32,418)	\$0	\$0	\$0
Other Financing Sources	\$19,428	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$5,250,485</b>	<b>\$6,639,561</b>	<b>\$10,721,742</b>	<b>\$0</b>	<b>\$10,721,742</b>
Salaries and Benefits	\$3,946,709	\$4,518,137	\$8,453,264	\$0	\$8,453,264
Services and Supplies	\$1,064,509	\$1,872,810	\$2,047,655	\$0	\$2,047,655
Other Charges	\$209,682	\$248,614	\$220,823	\$0	\$220,823
Fixed Assets					
Equipment	\$2,664	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$22,594	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,223,564</b>	<b>\$6,662,155</b>	<b>\$10,721,742</b>	<b>\$0</b>	<b>\$10,721,742</b>
<b>Fund Balance</b>	<b>(\$26,921)</b>	<b>\$22,594</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, Alliance Worknet expects to provide over 4000 Stanislaus County residents with Welfare to Work (WTW) related services. A variety of workforce development services will be provided to assist StanWORKs participants in transitioning to employment and self-sufficiency. Approximately 3,000 customers will participate in intensive job readiness classes and job search assistance. The Department received an additional \$2.9 million in the StanWORKs contract above the 2013-2014 level, approximately \$4 million above the actual program revenue realized in 2013-2014. The Department will provide Expanded Subsidized Employment (ESE) services to the WTW subsidized employment program with approximately 200 subsidized positions being added in Fiscal Year 2014-2015 as a result of the increased funding. Participants will receive minimum wage for each hour worked and businesses find qualified employees at no cost to the business. The concept of the program is to provide WTW customers the opportunity to gain useful, marketable skills in public and private sector work experience assignments. The Department anticipates the program to increase to approximately 400 customers participating in the subsidized employment program per month. The new funding will allow participants to continue to develop new skills or improve their current skillset and improve their chances in transitioning to unsubsidized employment. The additional funding will also allow participants to extend their time working at a particular worksite as long as they continue to gain new skills.

About 1,000 customers will be involved in the Community Service Program, which provides unpaid work experience at public and nonprofit sites throughout the County. In addition, Contracted Adult Basic Education (ABE) and General Educational Development (GED) services will allow approximately 500 StanWORKs clients to receive remedial education and high school equivalency test preparation services.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$10,721,742 be approved for Alliance Worknet - StanWORKs. This budget is funded from \$10,721,742 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Promotion**

**CHIEF EXECUTIVE OFFICE—ECONOMIC DEVELOPMENT BANK**

Budget Unit 0105 0015291  
 General Fund

**SERVICES PROVIDED**

The Board of Supervisors established the Economic Development Bank in 2001 for the purpose of providing resources for economic development projects throughout Stanislaus County. It has been the Board of Supervisors intent that these funds be used by the nine cities and unincorporated communities to leverage other funding sources when available.

<b>Chief Executive Office - Economic Development Bank</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$18,293	\$37,447	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$18,293</b>	<b>\$37,447</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$48,419	\$104,802	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$785,700	\$6,087	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$834,119</b>	<b>\$110,889</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$815,826</b>	<b>\$73,442</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

The Economic Development Bank program earmarked \$1.5 million dollars annually for five years (Fiscal Year 2001-2002 – Fiscal Year 2005-2006) for economic development projects with strong job creation and retention emphasis. Over that five year period, appropriations were decreased three of those years (total appropriations \$6,211,950). An additional \$1.5 million was approved for Fiscal Year 2006-2007 as part of the annual budget approval process. For Fiscal Year 2007-2008 \$1.5 million was approved for the Economic Development Bank but redirected to establish the Community Development Fund under the existing program. Since that time, no additional funding has been approved for the Economic Development Bank as a result of the County's fiscal position. Additionally, as part of the budget balancing strategy for Fiscal Year 2009-2010, the Board released \$3 million dollars of Economic Development Bank fund balance to the General Fund during the Final Budget process.

To date, the Economic Development Bank has committed \$7,150,520 for 23 projects (six previously funded economic development projects have withdrawn their proposals and others have used only those funds necessary for implementation) and associated administrative costs. Projects have varied from road infrastructure and water system improvements to business park development, renovation efforts and workforce development. An additional \$1,236,693 in grant funding was allocated for a variety of economic development projects. These grants occurred during the early life of the program and this component was ultimately removed in Fiscal Year 2005-2006.

On October 16, 2012, the Board of Supervisors authorized the Chief Executive Officer to formally suspend the Economic Development Bank until further notice due to current economic conditions. At that time, the Board of Supervisors authorized the Chief Executive Officer to establish a procedure for granting loan repayment modification terms for previously funded projects based on performance, and authorized the Chief Executive Officer or his designee to sign amendments to the executed funding agreements consistent with the newly established procedures. This strategy will allow the available balance to increase to a level where it can be more effectively used in the future, either for economic development projects or other purposes, as deemed by the Board.

As of July 1, 2014, the uncommitted balance available in the Stanislaus County Economic Development Bank was approximately \$1,604,221 and included loan repayments and accrued interest.

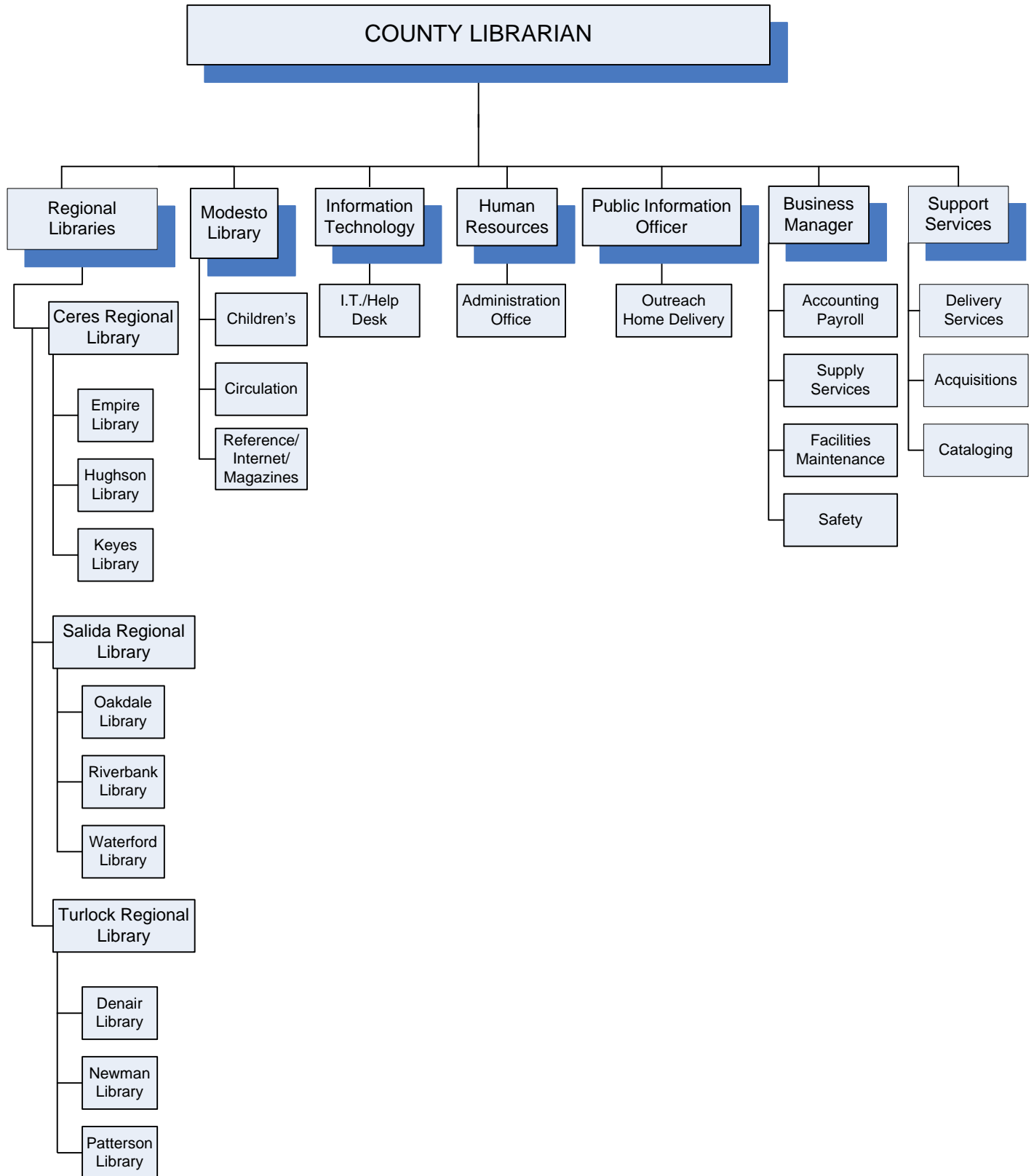
### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

There is no Recommended Final Budget for the Chief Executive Office – Economic Development Bank for Fiscal Year 2014-2015.

# STANISLAUS COUNTY LIBRARY



Revised July 2014



**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES  
Library Services**

**LIBRARY  
Diane McDonnell, County Librarian**

**BUDGET AT A GLANCE**

Gross Costs	\$10,090,391
Total Revenue	\$9,094,950
Fund Balance/Retained Earnings	\$503,631
<b>Net County Cost</b>	<b>\$491,810</b>
Total Recommended Staffing	71
% Funded by Local Discretionary Funds	4.9%

**MISSION STATEMENT**

The Library fosters the love of reading and opens the door to knowledge.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Library include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Delivered additional technology training to 100% of public service staff who are now better equipped to assist customers using electronic devices.</li> <li>◆ Developed an evaluation tool for measuring Summer Reading Program outcomes for a more targeted approach to outreach efforts.</li> <li>◆ Updated the Library's Information Technology three-year plan to address identified technology deficits. For example, book cover graphics were added to the Horizon catalog and the entire Library network was redesigned, a vital step for future technology service enhancements.</li> <li>◆ Added approximately 2,210 eBooks to the collection in Fiscal Year 2013-2014, including 800 new children's eBooks, creating a new collection in this format.</li> <li>◆ Enhanced the library's online public access catalog with enriched content, including reviews, cover images, summaries and awards data about books and materials, making information easier to find, and search results more relevant and useful for customers.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Revitalize the Ceres Library into a Fresh Collection Branch with current new materials, new furnishings and an emphasis on technology. Children's programs and outreach will increase.</li> <li>◆ Install a new computer and training lab at the Patterson Library.</li> <li>◆ Expand passport application services to the Turlock and Salida Libraries.</li> <li>◆ Redesign the library's website to make it more attractive, user-friendly and up-to-date.</li> <li>◆ Designate a large quiet/study room at the Modesto Library.</li> <li>◆ Issue an RFP and award a contract for a Library Facilities and Technology Master Plan.</li> <li>◆ Add additional on-line resources such as a language learning database and downloadable audio.</li> </ul>

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2014-2015**

**FISCAL GENERAL SERVICES**

**Library Services**



**LIBRARY**

Budget Unit 1651 0037000

Special Revenue Fund

**SERVICES PROVIDED**

The Stanislaus County Free Library operates 13 branches for educational and recreational purposes. Customers have access to resources in the Library such as reference and reader's advisory assistance, public computers, weekly story times at all branches, and to adult, teen, and children's programming throughout the year. Customers also have 24/7 access using any web-enabled device to online resources including database and reference services, and can take advantage of literacy tutoring, wireless internet (WiFi), a mobile app, a language learning course, eBooks, eAudio Books, eMagazines, and eNewspapers. The Library also offers workforce readiness programs, basic literacy services to adults, home delivery services throughout Stanislaus County, and passport application services at the Modesto Library.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$9,003,021 compared to the July 1, 2013 fund balance of \$7,561,609. The increase is due to a combination of increases in sales tax and passport revenues, and savings in operating costs primarily due to staff vacancies and the postponement of a large technology project and several large maintenance projects to Fiscal Year 2014-2015. The Department anticipates using \$503,631 in departmental fund balance in Fiscal Year 2014-2015 to purchase fixed assets and assist in balancing the budget.

As of July 1, 2014, this fund has a positive cash balance of \$7,926,524 compared to the July 1, 2013 positive balance of \$6,710,049. The increase is due to a combination of increases in sales tax revenues and savings in operating costs. The difference between the cash and fund balance is due to the assets that are listed on the balance sheet.

<b>Library</b>					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015	2014-2015	2014-2015
			Requested Final Budget	Recommended Adjustments	Recommended Final Budget
Taxes	\$8,655,294	\$9,140,466	\$8,500,000	\$0	\$8,500,000
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,600	\$3,588	\$3,500	\$0	\$3,500
Intergovernmental Revenue	\$119,702	\$112,269	\$112,000	\$0	\$112,000
Charges for Service	\$340,857	\$388,981	\$398,500	\$0	\$398,500
Miscellaneous Revenue	\$76,989	\$108,413	\$80,950	\$0	\$80,950
Other Financing Sources	\$120,000	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$9,317,442</b>	<b>\$9,753,717</b>	<b>\$9,094,950</b>	<b>\$0</b>	<b>\$9,094,950</b>
Salaries and Benefits	\$5,663,694	\$5,845,949	\$6,112,963	\$0	\$6,112,963
Services and Supplies	\$1,863,438	\$1,912,610	\$2,763,836	\$0	\$2,763,836
Other Charges	\$609,803	\$622,676	\$718,952	\$0	\$718,952
Fixed Assets					
Buildings & Improvements	\$27,625	\$252,946	\$328,000	\$0	\$328,000
Equipment	\$53,408	\$22,595	\$166,640	\$0	\$166,640
Other Financing Uses	\$139,716	\$147,340	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$8,357,684</b>	<b>\$8,804,116</b>	<b>\$10,090,391</b>	<b>\$0</b>	<b>\$10,090,391</b>
Fund Balance	(\$1,451,568)	(\$1,441,411)	\$503,631	\$0	\$503,631
<b>Net County Cost</b>	<b>\$491,810</b>	<b>\$491,810</b>	<b>\$491,810</b>	<b>\$0</b>	<b>\$491,810</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department will continue to provide a consistent level of services to the public. All 13 Library branches will maintain a combined 474 hours open to the public per week. The Library's Strategic Plan 2011-2015 identifies Library facilities and technology as the two major areas for the next stage of planning. Technology is fundamentally changing the model of service delivery in libraries and this impacts library facilities and space needs. Funding is included in Fiscal Year 2014-2015 Final Budget to begin this strategic planning process.

Funds have been included in the Fiscal Year 2014-2015 Final Budget for four technology projects. Audio and video equipment upgrades are planned for both the Modesto Auditorium and Salida Community Room to enhance storytelling activities, special performances, trainings and community events. New computers and servers will be purchased to replace old and outdated customer and staff computers, monitors and equipment. A former meeting room at the Patterson Library will be transformed into a computer and training lab for adults.

In addition to new books and eBooks, electronic audio books (eAudio Books), electronic magazines (eMagazines) and electronic newspapers (eNewspapers) will be available for downloading through the Library website. A Children's eBook collection was added in Fiscal Year 2013-2014 and will continue to grow. Two new online resources, Mango Languages and Atomic Training, are planned to be added to provide customers the tools to learn new languages and new technology techniques.

New innovated service delivery in Fiscal Year 2014-2015 includes revitalizing the Ceres Library into a Fresh Collection Branch with current new materials, new furnishings and an emphasis on technology, and designating a large quiet/study room at the Modesto Library. The Fresh Collection Model has been very successful in other public libraries with similar demographics. Distinct features will include materials no older than eight years with requested older materials available the next day; electronic devices for customers to check out; a self-service DVD kiosk similar to a Redbox-type model; more adult, teen, and children's programming; and updated lighting, comfortable furniture and easy access to electrical outlets for using and recharging electronic devices. The new Modesto Library Quiet Room will

provide customers a calm and comfortable quiet space to relax, study and use electronic devices. The Modesto Library also plans to add Digital Signage in strategic areas to alert customers to upcoming library programs and events.

Progress is being made in many of the Library facilities to create a safer and more welcoming environment. Sidewalks and walkways that presented potential slip, trip and fall hazards have been repaired, and two of the three Modesto Library elevators were modernized during Fiscal Year 2013-2014. In Fiscal Year 2014-2015 the Library will fund a dedicated General Services Agency (GSA) Maintenance Engineer that will be assigned full time to the Library to focus on repairs, preventive maintenance and special projects for all thirteen Library branches. Several large projects have been identified for Fiscal Year 2014-2015 including repairing the 81 concrete and rock features on the portico and the basement tile flooring at the Modesto Library; remodeling the women's public restroom in Turlock; parking lot repairs in Waterford; and sealing and replacing leaky windows and doors at the Riverbank Library.

Outreach activities are instrumental in educating and informing County residents of the many programs, materials and services the Library has to offer. Two of the outreach activities planned for Fiscal Year 2014-2015 includes a special book launch and an evening with a world renowned author. *Ashes in a Teardrop*, a community novel written by 13 talented local writers is nearing completion and available on the Library Internet site with PDF and Audio versions available. Upon completion and final edit, *Ashes in a Teardrop* will be published and available for purchase during a special book launching event. The Library Foundation in partnership with the Gallo Center will hold a special event in October featuring guest author Daniel Handler of the *Lemony Snicket* book series.

The Department is requesting a Fiscal Year 2014-2015 Final Budget of \$10,090,391, an increase of 8% over last year's budget. The increase is due to increased salary and healthcare costs, cash-outs, and the new State minimum wage increase for part time workers. Total estimated revenue for Fiscal Year 2014-2015 Final Budget is \$9,094,950; an increase of 8% over last year's budget. This increase is primarily due to the projected increase in Sales and Use Tax revenue funded by a 1/8 cent dedicated sales tax extended through June 30, 2018, overwhelmingly approved by voters in June 2012. Fiscal Year 2013-2014 sales tax revenue came in slightly higher than anticipated as the economy continues to improve.

State Literacy funding of \$112,000 is anticipated per projections by California State Library program contacts. This amount is similar to the amount received in Fiscal Year 2013-2014 and will be used to fund Literacy services provided by the Learning Quest - Stanislaus Literacy Center on a contract basis. The Governor's Fiscal Year 2014-2015 Budget includes provisions for one-time increased funding for Literacy Services. At this time, the amount of additional Literacy funding to be allocated to Stanislaus County is uncertain. Historically, State Literacy funding notices go out in October. Any increases or decreases to the anticipated Literacy funding amount plus any one-time funding will be adjusted during a later budget cycle.

Local revenue is estimated at \$482,950, an increase of 23% over last year's budget. The increase is due to passport fees and a projected increase in donations. The demand for passport application services at the Modesto Library continues to increase therefore part time hours will be added to help mitigate the long wait times on Saturdays when the demand is greatest. Customers are traveling from neighboring counties, including the Bay Area, Sacramento and Fresno to take advantage of the convenient evening and Saturday hours. As a result, there are plans to expand passport services to the Salida and Turlock branches and add part time hours to assist staff in processing passport applications. Donations are projected to increase primarily due to the generous support of the Library Foundation and Friends of the Library, providing funding for adult, children, and teen programming as well as the summer reading program.

Fixed Assets is budgeted at \$494,640. Approximately \$268,000 will be used for deferred maintenance projects including modernizing HVAC controls, replacing cement features and floor tiles, a public restroom remodel, and for other unforeseen but necessary structural issues at all 13 branches. The balance of \$226,640 will fund structural upgrades, copy and scan stations, radio frequency identification (RFID) and a DVD Kiosk for the Ceres Library Fresh Collection project; the Modesto Library Quiet Room walls, wiring and installation; and Information Technology software.

**STAFFING IMPACTS**

Total current authorized positions— 71

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$10,090,391 be approved for the Library. This budget is funded from \$9,094,950 in estimated department revenue, a use of \$503,631 in departmental fund balance, and a \$491,810 contribution from the General Fund.



# A Strong Agricultural Economy/Heritage

Agricultural Commissioner  
Cooperative Extension

## A Strong Agricultural Economy/Heritage

Recognizing the vital role that agriculture plays in the community, the Stanislaus County Board of Supervisors adopted this priority to support the County's strong agriculture economy and heritage. Agriculture is the County's number one industry, generating close to \$3.7 billion a year.



Farmland conversion, air pollution, soil salinity and drainage, and agricultural water supply and water quality are major issues to be addressed if Stanislaus County is to remain an important and vital agriculture area. Equally important is the preservation of the unique agriculture heritage.

- ◆ The Agricultural Commissioner's Office supports and protects the well being of agriculture and the community through the oversight of pesticide application, storage of agricultural products, certification of exports, prevention of the entry and spread of harmful insects, weeds, and plant diseases and the certification of agricultural product quality; and
- ◆ The University of California Cooperative Extension conducts research and educational programs tailored to the needs of Stanislaus County and provides oversight of 4-H youth development programs. These programs are critical to preserving and protecting agriculture in the community and supporting the growth of the agriculture industry of tomorrow.

### **FISCAL YEAR 2014-2015 ISSUES**

The 2014-2015 Final Budget recommends \$5,814,523 in appropriations for this priority area. These expenditures are funded by a combination of \$3,216,547 in department revenue, \$2,581,084 in General Fund contribution and \$16,892 in fund balance.

The Agricultural Commissioner will be able to maintain the current level of service provided to the community through the use of a portion of the net county cost savings from prior years, and the use of increased State funding to protect the County's valuable agricultural resources. This is primarily funded through increased unclaimed gas tax and mill tax reimbursement revenue materializing higher than originally budgeted. This additional State funding will allow the Department to conduct egg inspections at production and wholesale facilities, surveillance activities of the glassy-winged sharpshooter, trapping activities for the detection of the light brown apple moth, conduct

surveillance and agricultural inspection activities of cantaloupe fields, and to spot check flea markets and swap meets for gunny sacking activities in Stanislaus County.

The Department developed the Purchase and Sale of Walnuts ordinance to prevent walnut theft by requiring sellers to provide documentation for proof of ownership and establishing a buying period. The ordinance will be implemented in the fall of 2014 and it is anticipated the ordinance will decrease the amount of walnuts stolen directly from farmer's orchards.

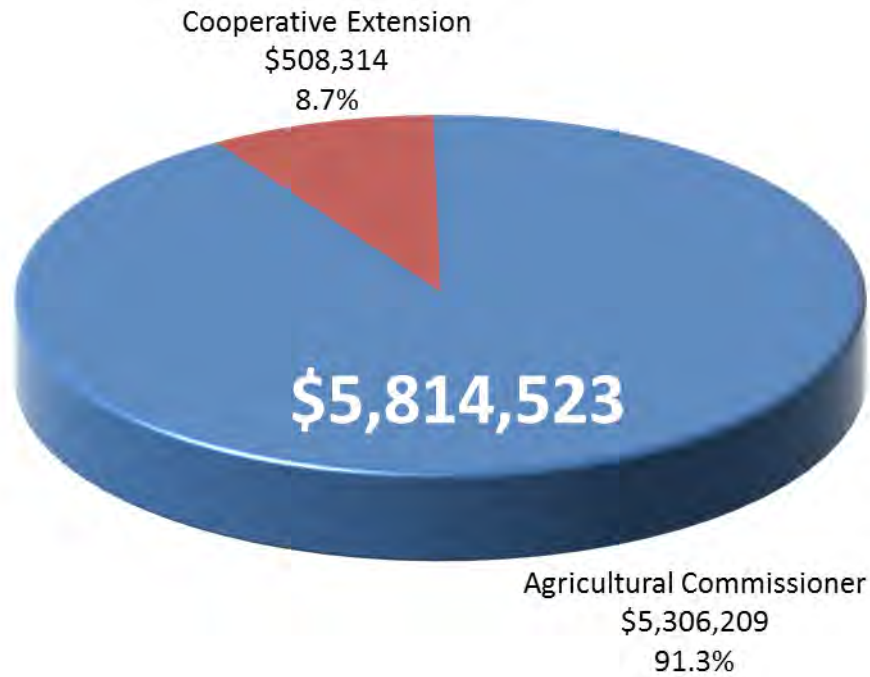
The University of California (UC) Cooperative Extension Stanislaus County continues to provide practical, researched-based solutions to local industry problems. The 4-H Youth Development program continues to provide a wide variety of activities and learning opportunities for their young members. The Department also continues its efforts in improving fertility practices among farmers and developing more productive crop varieties for local farmers. At the recommended level of funding, the Department can maintain the current level of service through the use of net county cost savings from prior years and an increase in General Fund contribution.



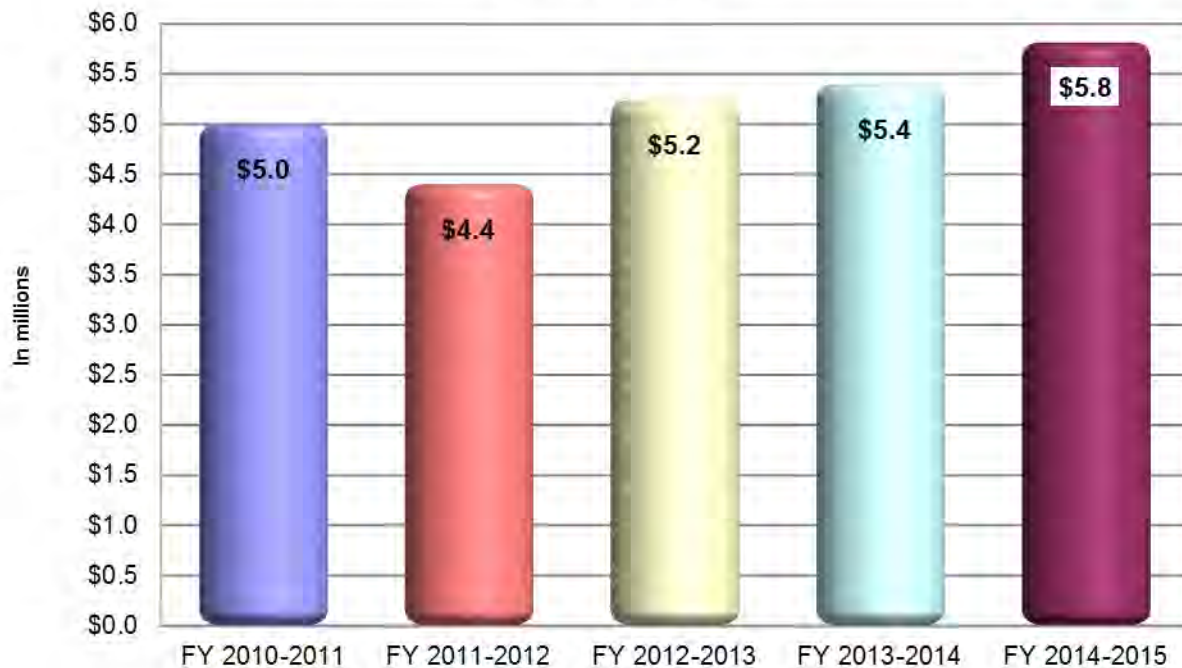


## A Strong Agricultural Economy/Heritage

### Recommended Appropriations Fiscal Year 2014-2015



### Five Year Comparison of Appropriations Final Budget

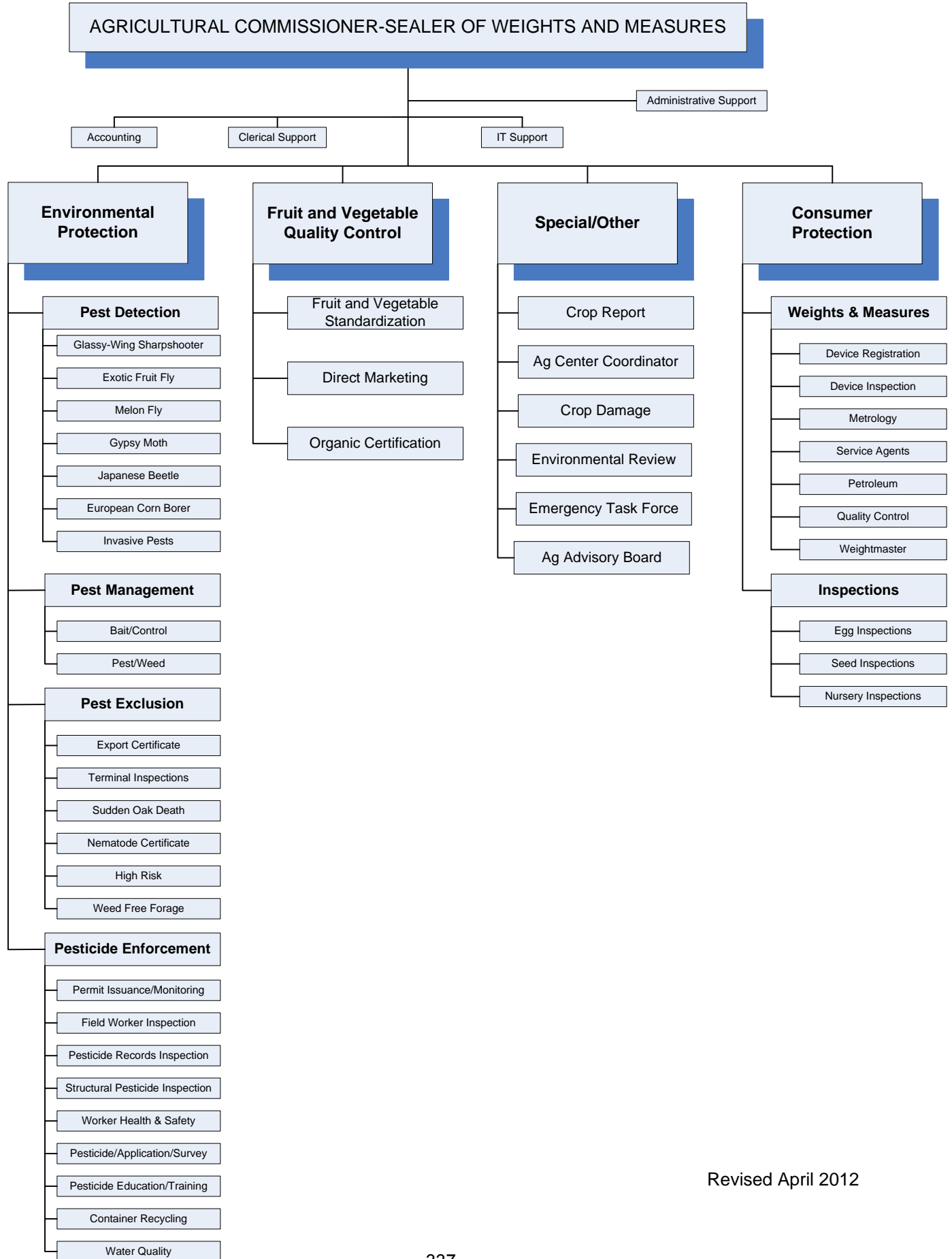




# A Strong Agricultural Economy/Heritage

<b>PAGE</b>				<b>Recommended 2014-2015</b>
<b>AGRICULTURAL COMMISSIONER</b>				<b>\$5,306,209</b>
	<b>Fund</b>	<b>Org</b>		
339	0100	0010100	Agricultural Commissioner	\$5,306,209
<b>COOPERATIVE EXTENSION</b>				<b>\$508,314</b>
	<b>Fund</b>	<b>Org</b>		
345	0100	0021100	Cooperative Extension	\$491,422
348	1766	0021401	Farm and Home Advisors Research Trust	\$16,892
<b>TOTAL</b>				<b>\$5,814,523</b>

# STANISLAUS COUNTY AGRICULTURAL COMMISSIONER



Revised April 2012

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Protection Inspection**



**AGRICULTURAL COMMISSIONER**  
**Milton O’Haire, Agricultural**  
**Commissioner**  
**and Sealer of Weights and**  
**Measures**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$5,306,209
Total Revenue	\$3,210,047
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$2,096,162</b>
Total Recommended Staffing	35
% Funded by Local Discretionary Funds	39.5%

**MISSION STATEMENT**

The mission of the Agricultural Commissioner’s Office is to “Support and Protect the Well-being of Agriculture, Business and the Community.”

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Agricultural Commissioner include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Partnering through California Department of Food and Agriculture (CDFA), established a new retail inspection protocol for eggs.</li> <li>◆ Working with U.S. Department of Agriculture (USDA) and CDFA, established procedures for a Pre-Quarantine agreement for Asian Citrus Psyllid.</li> </ul>	<ul style="list-style-type: none"> <li>◆ In conjunction with CDFA, roll out the Stanislaus County egg inspection software to all counties in the state who are participating in the egg inspection program.</li> <li>◆ Implement the Stanislaus County Purchase and Sale of Walnuts Ordinance.</li> <li>◆ Hold a pesticide disposal event, allowing growers in Stanislaus County to dispose of unwanted pesticides.</li> </ul>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Protection Inspection**

**AGRICULTURAL COMMISSIONER**

Budget Unit 0100 0010100  
 General Fund

**SERVICES PROVIDED**

The Agricultural Commissioner's Office oversees the use of pesticides applied in the production and storage of agricultural crops as well as performs inspections to ensure that equity prevails in the marketplace. Services include: plant product export certification for shippers, preventing the introduction or spread of harmful insects, weeds, plant diseases and other pests; conducting surveys for infestations of pests and carrying out pest eradication programs; ensuring that quality and/or labeling requirements are met for fruits and vegetables, eggs, nursery stock, petroleum products and packaged goods; monitoring the accuracy of advertised pricing at the retail level; and testing the accuracy of weighing and measuring devices used in commercial trade.

<b>Agricultural Commissioner</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$440,217	\$439,632	\$424,500	\$0	\$424,500
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,713	\$7,663	\$6,000	\$0	\$6,000
Intergovernmental Revenue	\$2,032,225	\$2,057,846	\$2,047,147	\$0	\$2,047,147
Charges for Service	\$710,411	\$750,393	\$732,400	\$0	\$732,400
Miscellaneous Revenue	\$385	\$0	\$0	\$0	\$0
Other Financing Sources	\$180	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,188,131</b>	<b>\$3,255,534</b>	<b>\$3,210,047</b>	<b>\$0</b>	<b>\$3,210,047</b>
Salaries and Benefits	\$3,125,446	\$3,181,348	\$3,270,802	\$1,191,442	\$4,462,244
Services and Supplies	\$266,963	\$289,049	\$325,167	\$0	\$325,167
Other Charges	\$339,104	\$360,350	\$387,698	\$0	\$387,698
Fixed Assets					
Buildings & Improvements	\$37,428	\$0	\$0	\$0	\$0
Equipment	\$60,121	\$0	\$51,000	\$0	\$51,000
Other Financing Uses	\$86,595	\$91,471	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$99,483	\$89,102	\$80,100	\$0	\$80,100
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,015,140</b>	<b>\$4,011,320</b>	<b>\$4,114,767</b>	<b>\$1,191,442</b>	<b>\$5,306,209</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$827,009</b>	<b>\$755,786</b>	<b>\$904,720</b>	<b>\$1,191,442</b>	<b>\$2,096,162</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the core programs in its mission to support and protect the well-being of Agriculture, Business, and the Community. These are considered to be core programs because they affect a large number of people and/or large geographic areas and have great economic impact potential. These programs provide benefits and protection to the general public, industry and to the environment.

These programs include:

**Issuing Phytosanitary Certificates** – The Department, working under the auspices of the United States Department of Food and Agriculture, inspects product destined for export to ensure that it meets all of the requirements of the country of destination. If all requirements are met, a Phytosanitary Certificate is issued which allows the product to reach its final destination. No raw agricultural product may be exported without these inspections taking place. The Department anticipates performing 9,600 Phytosanitary inspections in 2014-2015.

**Pest Detection Trapping** – Working with a staff of 18 extra-help Trappers, the Department places insect traps throughout the County to establish a first line of defense against harmful exotic pests. Early detection and any subsequent eradication efforts are essential in keeping open the export paths which our agricultural producers rely on. The Phytosanitary Certificates issued by the Department are often predicated on the “Free From” status that is established through the Pest Detection trapping program. The Department will deploy and monitor 5,070 traps in 2014-2015.

**Pesticide Use Enforcement** - The Department, working in conjunction with the California Department of Pesticide Regulation, monitors the purchase, storage and use of pesticides in the County to ensure adherence to label requirements and to enforce laws and regulations concerning worker safety and the environment. As part of this effort, the Department will annually review and issue over 1,800 permits for the use of restricted materials and will conduct 850 inspections concerning field workers, records, pesticide applications, and fumigations. In addition, the Department will annually conduct approximately 75 investigations of agricultural, industrial, institutional, and residential pesticide incidences.

**Pest Exclusion** – The Department will invest approximately 1,700 hours in the Pest Exclusion program to protect agriculture from exotic pests. Inspection of incoming shipments at United Postal Service and Federal Express as well as the garden centers of retail businesses is combined with inspections of local nurseries as part of the effort to prevent harmful pests from gaining a foothold in local agriculture. Inspections of incoming beehives for hitchhiking pests during the spring pollination season also play an important role in this effort.

**Weights and Measures** – To ensure “Equity in the Marketplace”, the Department annually inspects approximately 9,000 devices for accuracy. These devices include gas pumps, taximeters, vehicle scales, livestock scales, jewelry scales, Liquefied Petroleum Gas meters, and scales in the checkout lane of the grocery store. The Department also responds to concerns from the public on such issues as fuel quality and pricing accuracy.

**Standardization, Quality and Food Safety** - The Department provides inspection services for industry at the production and retail level to assure that fruits and vegetables meet quality standards. The Department also provides these inspection services to the egg industry to ensure that the eggs being sold meet both quality and food safety requirements. The Department also inspects and issues certification to the producers who supply product to the County’s farmers markets.

The walnut industry continues to grow in size and value which make walnuts a desired target for thieves. The Department worked with the Agricultural Advisory Board, the walnut industry and other County agencies to develop the Purchase and Sale of Walnuts ordinance to address the walnut theft issue. The Board of Supervisors approved the ordinance in July 2014. In the fall of 2014, the Department will implement the newly enacted ordinance. It is anticipated the ordinance will decrease the amount of walnuts stolen directly from farmers’ orchards by restricting the season when non-processing walnut buyers can purchase walnuts and requiring a more detailed and traceable proof of ownership for smaller quantities of walnuts (less than 2,000 lb. lots).

The Department is budgeting funds for an extra help Software Developer to complete a list of projects. The funding for this position would come from prior year net county cost savings. The list of projects includes: automating the annual Device Registration billing process to allow automated invoicing; developing an electronic export certification record tracking system to provide electronic collection for services and billing information at the time of inspection; overhauling the current “Daily Activity System” that is used to track all staff activities and compile state reports; creating an electronic entry of Notice of Intent (NOI) to apply pesticides to replace the current manual system; creating an internet based request system for export certification appointments for industry use; establishing a means of making

Continuing Education (CE) credits searchable by permit number on the Agricultural Commissioner's website, thus allowing growers the ability to determine if they have the required number of CE hours to obtain a permit; mapping of commercial scales and measuring devices that would be available to inspectors in the field; building a California Highway Patrol (CHP) scale database with automated reporting and invoicing; creating an interface linking the Pesticide Permit scheduling system to the automated appointment reminder calling system, eliminating double entry of information; and establishing an interactive, online resource to allow growers to quickly determine buffer zones around schools and provide the grower with school contact information.

In cooperation with General Services Agency Fleet Services, the Department is requesting to replace two service vehicles. These 10 year old vehicles have over 103,000 miles and are experiencing an increase in maintenance costs. The Department has also budgeted \$5,000 to install electronic locks on the shop doors. The electronic locks will tie into the Stanislaus Building's existing electronic lock system and will eliminate the need for Inspectors to be issued keys. In addition, the Department is budgeting \$6,000 to purchase a trailer which will be used to transport a five foot by five foot platform scale, used for gravimetric testing of liquid meters such as oil meters, to various inspection sites around the county. The Department is planning to use net county cost savings to purchase these items.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Agricultural Commissioner is requesting an increase in appropriations of \$1,191,442 to reflect the carry forward of net county costs savings earned in prior fiscal years. The Department will use \$199,407 of prior year savings for vehicle replacements, electronic locks, purchase a trailer, extra help Software Developer and to maintain the existing level of service in Fiscal Year 2014-2015. These funds will be used in future years to fund the cost of an extra help part-time Software Developer, meet anticipated cost increases associated with health insurance, staffing, retirement costs, replacement of vehicles and improving customer access to services.

#### **STAFFING IMPACTS**

Total current authorized positions— 35

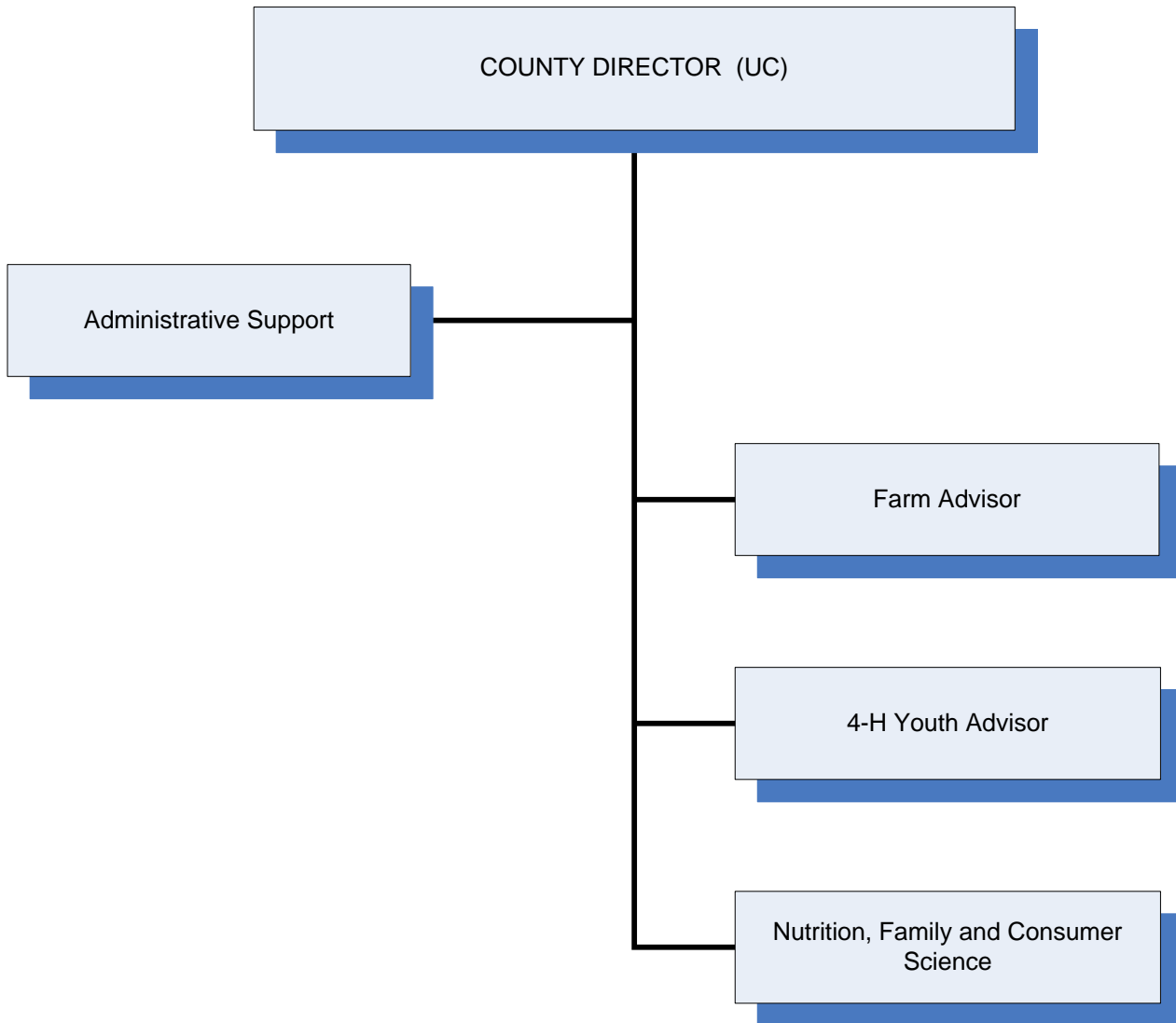
There are no recommended changes to the current level of staffing.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,306,209 be approved for the Agricultural Commissioner. This budget is funded from \$3,210,047 in estimated department revenue and a \$2,096,162 contribution from the General Fund.

# STANISLAUS COUNTY COOPERATIVE EXTENSION

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Revised April 2006



**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2014-2015**

**PUBLIC RESOURCES**

**Agricultural Education**



**UNIVERSITY OF CALIFORNIA  
COOPERATIVE EXTENSION  
Theresa Spezzano, UC  
Cooperative  
Extension County Director**

**BUDGET AT A GLANCE**

Gross Costs	\$508,314
Total Revenue	\$6,500
Fund Balance/Retained Earnings	\$16,892
<b>Net County Cost</b>	<b>\$484,922</b>
Total Recommended Staffing	4
% Funded by Local Discretionary Funds	95.4%

**MISSION STATEMENT**

To develop and deliver research-based information to the people of Stanislaus County in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences which supports the continued economic viability of the agricultural industry, a safe and reliable food supply, clean air and water and healthy communities.

**ACCOMPLISHMENTS AND OBJECTIVES**

University of California (UC) Cooperative Extension will continue to focus on identifying current or new unsolved agriculture industry problems, as well as research and education programs that emphasize economic and environmental improvement. These priorities are important in UC Cooperative Extension programs that seek to ensure the viability and sustainability of the County's agriculture as well as improve the health and welfare of its residents.

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the University of California Cooperative Extension include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Developed and presented a nitrogen management course to establish a well-educated group of paraprofessionals who will monitor and help improve fertility practices among farmers and reduce the risk of ground water contamination in Stanislaus County.</li> <li>◆ Implemented an almond variety trial to evaluate 30 new varieties, many of which are self-fruitful and will require far fewer bees to produce high yields compared to standard almond varieties. Most varieties are from the UC Davis and U.S. Department of Agriculture (USDA) breeding programs.</li> <li>◆ Continued to monitor several existing rootstock trials which will enable fruit and nut tree growers to grow orchards in locations challenged with poor soil and/or water, soil</li> </ul>	<ul style="list-style-type: none"> <li>◆ Begin a process to import and quarantine several almond varieties from Europe to evaluate their performance under Stanislaus County growing conditions.</li> <li>◆ Evaluate new horticultural and farming methods to improve current practices.</li> <li>◆ Develop and present an introductory course for new almond growers.</li> <li>◆ Complete research projects on silage management.</li> <li>◆ Secure additional funding for future applied research on dairies.</li> </ul>

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<p>borne diseases and without fumigation.</p> <ul style="list-style-type: none"> <li>◆ Maintained long-term almond and walnut pruning, tree density and fertility trials which will help in the continued success of local fruit and nut tree industries.</li> <li>◆ Continued bi-monthly integrated pest management training sessions for tree and vine pest control advisors.</li> <li>◆ Began monitoring for brown Marmorated stink bugs, an invasive pest, in Stanislaus County peach orchards.</li> <li>◆ Secured funding for two research projects on silage management.</li> </ul>	

**BUDGETS WITHIN THE UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION INCLUDE:**

- ◆ University of California Cooperative Extension
- ◆ UC Cooperative Extension Farm and Home Advisors Research Trust

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

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**PUBLIC RESOURCES**  
**Agricultural Education**



**UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION**  
Budget Unit 0100 0021100  
General Fund

**SERVICES PROVIDED**

The University of California (UC) Cooperative Extension in Stanislaus County is part of a statewide system of off-campus education, based on a three-way partnership among the County Board of Supervisors, the University of California and the United States Department of Agriculture. UC Cooperative Extension brings the resources of the University of California to Stanislaus County residents, and conducts applied research and education programs tailored to their needs. Programs are conducted in the areas of agriculture and natural resources, 4-H youth development and family and consumer sciences. Most of the agricultural research is conducted in local field trials with local producers and growers. The information is delivered to clientele via classroom and in-field workshops, seminars, web sites, publications, telephone calls, office visits, on-farm consultations, email, television and radio programs, newsletters and articles written for newspapers and magazines.

The University of California provides funding for fourteen UC Cooperative Extension employees (eight advisors and six paraprofessionals) conducting programs in the Stanislaus County UC Cooperative Extension Office. Six advisors are responsible for programs in Agriculture and Natural Resources, and two advisors and six paraprofessionals conduct programs in the human resources area (4-H Youth Development and Nutrition, Family and Consumer Sciences). The advisors support all of their own applied research and educational projects with extramural funds provided by a variety of grants from public agencies, grower associations, foundations, and private donors. Grant funds are used to hire research assistants and to purchase computers, lab supplies, field supplies, specialized equipment, and other items critical to conducting research. Stanislaus County provides funding for the Department's operational expenses, including the facilities that house UC Cooperative Extension, vehicles and support staff that work with the UC Cooperative Extension advisors and paraprofessionals in program delivery.

<b>Cooperative Extension</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,000	\$750	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,889	\$4,889	\$4,000	\$0	\$4,000
Miscellaneous Revenue	\$2,400	\$3,775	\$2,500	\$0	\$2,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$7,289</b>	<b>\$9,414</b>	<b>\$6,500</b>	<b>\$0</b>	<b>\$6,500</b>
Salaries and Benefits	\$226,902	\$238,918	\$232,460	\$101,398	\$333,858
Services and Supplies	\$7,726	\$10,425	\$19,630	\$0	\$19,630
Other Charges	\$106,316	\$110,918	\$117,023	\$0	\$117,023
Fixed Assets					
Equipment	\$0	\$0	\$20,911	\$0	\$20,911
Other Financing Uses	\$6,057	\$6,588	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$45	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$347,001</b>	<b>\$366,894</b>	<b>\$390,024</b>	<b>\$101,398</b>	<b>\$491,422</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$339,712</b>	<b>\$357,480</b>	<b>\$383,524</b>	<b>\$101,398</b>	<b>\$484,922</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can provide a consistent level of service in Fiscal Year 2014-2015. The Department in partnership with the University of California will continue to search out practical, researched-based solutions to local industry problems. The Department continues its efforts in developing more productive crop varieties and monitoring for invasive pests. The Nutrition, Family and Consumer Sciences program continues to provide consumers with information in food and nutrition, food safety, food preservation, and money management. The 4-H Youth Development program provides a wide variety of activities and learning opportunities for its young members.

The Department has been unable to fully implement its research and educational programs due to the loss of the Agricultural Assistant during previous budget reductions. In addition to the research and educational programs the Department provides to its customers, the Department is also responsible for maintaining a small demonstration orchard and vineyard at the Stanislaus County Agricultural Center. The loss of the Agricultural Assistant position has also resulted in the Department's inability to properly maintain the demonstration orchard and vineyard. The duties associated with this position have been performed by student interns hired with farm advisors' grant funds. The grant funding is limited and insufficient in providing adequate hours during the week for interns to properly perform the duties required. The Department is requesting a \$58,004 General Fund contribution increase to fund one Agricultural Assistant II position.

Two additional University of California Farm Advisors are expected to join the Department within the next two years. The additional positions will increase the workload of the administrative support staff who are currently struggling to meet the needs of the current farm advisors. The Department is currently working with Alliance Worknet to fulfill the need for extra help. However, this help is short-term and contingent upon the participants gaining employment or leaving the program. The Department

anticipates hiring an extra-help part-time Administrative Clerk II in Fiscal Year 2014-2015. The Department will utilize a portion of its net county cost savings to fund this position.

In cooperation with General Services Agency Fleet Services, the Department is requesting to replace a 1997 Ford truck. This vehicle is routinely used by farm advisors to conduct research work in orchard fields and to attend customer farm calls. This 17 year old vehicle has over 103,000 miles and is currently experiencing an increase in maintenance and repair costs. The Department will utilize a portion of its net county cost savings to purchase this vehicle.

Departments that achieved savings in appropriation are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. University of California Cooperative Extension is requesting an increase in appropriations of \$43,394 to reflect the carry forward of net county costs savings earned in prior fiscal years. The Department is planning to use \$43,394 to support budgeted operating costs.

The Department's current hours of operation are Monday through Friday from 8:00 am to 5:00 pm. The Department remains open during the lunch hour. The Department receives the most foot traffic during the hours of 8:00 am to 4:30 pm. During the hours of 4:30 pm to 5:00 pm, the Department receives an average of two customers per month. The Department is requesting to change its hours of operation from Monday through Friday 8:00 am to 5:00 pm to Monday through Friday 8:00 am to 4:30 pm. This change in hours will better serve our customers during the times when the Department experiences the most foot traffic and will coincide with the Ag Commissioner's current office hours.

### **STAFFING IMPACTS**

The Department is requesting to add one new Agricultural Assistant II position. The Agricultural Assistant works closely with the University of California advisors and is crucially important to the establishment and maintenance of field research projects. This position also plays an important role in educational activities such as field days, short courses, and meetings. Due to budget constraints in the previous years, the Department had to delete a filled Agricultural Assistant position which represented a 25% reduction in staff. The loss of this position has significantly reduced the advisors' ability to conduct extensive and active field research programs.

Total current authorized positions— 3

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$491,422 be approved for Cooperative Extension. This budget is funded from \$6,500 in estimated department revenue and a \$484,922 contribution from the General Fund. The Department anticipates the need for approximately \$43,394 of prior year General Fund net county cost savings to fully fund the projected 2014-2015 budget.

General Fund Departments received a FY 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board have also been included in this General Fund allocation level which is reflected as Net County Cost on the Summary Budget Schedule.

It is recommended to add one new Agricultural Assistant II position.

Total recommended authorized positions— 4

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Agricultural Education**



**UC COOPERATIVE EXTENSION—FARM AND HOME ADVISORS RESEARCH TRUST**

Budget Unit 1766 0021401  
 Special Revenue Fund

**SERVICES PROVIDED**

The Farm and Home Advisors Research Trust Fund provides support to UC Cooperative Extension’s efforts to provide programs in agriculture and natural resources, 4-H youth development and nutrition, family and consumer sciences, and community resource development.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$49,234 compared to the July 1, 2013, positive balance of \$52,843. The Cooperative Extension-Farm and Home Advisors Research Trust are funded by donations and grants that vary from year to year. Cash is tracking similar to fund balance.

<b>Cooperative Extension - Farm &amp; Home Advisors Res</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$7,037	\$3,610	\$16,892	\$0	\$16,892
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$7,037</b>	<b>\$3,610</b>	<b>\$16,892</b>	<b>\$0</b>	<b>\$16,892</b>
<b>Fund Balance</b>	<b>\$7,037</b>	<b>\$3,610</b>	<b>\$16,892</b>	<b>\$0</b>	<b>\$16,892</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the current level of service.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$16,892 be approved for Cooperative Extension – Farm Home Extension. This budget is funded from \$16,892 in estimated departmental fund balance.



# A Well Planned Infrastructure System

Environmental Resources  
Parks and Recreation  
Planning and Community Development  
Public Works



## A Well Planned Infrastructure System

A well planned infrastructure system is essential to the quality of life for the residents of Stanislaus County and to the maintenance and expansion of a robust economy. A clean water source is imperative for sustaining agricultural and industrial economies as well as the natural environment. Improving water quality and availability and promoting effective liquid and solid waste disposal will improve not only the quality of life for residents, but also protect natural resources. Developing a regional approach to transportation circulation will help improve residents' ability to navigate through the community and support the movement of goods and services.



- ◆ The Department of Environmental Resources strives to improve the quality of life for the community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Environmental Health and Milk and Dairy;
- ◆ The Parks and Recreation Department acquires, develops, and maintains recreation areas serving every segment of society, including the disabled and the economically disadvantaged, in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable cost;
- ◆ The Planning and Community Development Department provides information and assistance to the general public on land use issues, administers building permit services, and provides administrative assistance to the Stanislaus County Successor and Successor Housing Agencies; and
- ◆ The Public Works Department provides regional transportation planning, construction and management of roads and bridges, and operation of inter-city transit services.

### **FISCAL YEAR 2014-2015 ISSUES**

The 2014-2015 Final Budget recommends \$141,295,959 in appropriations for this priority area. These expenditures are funded by a combination of \$123,824,687 in department revenue, \$4,255,309 in a General Fund contribution and \$13,215,963 in fund balance/retained earnings.

The Department of Environmental Resources will continue to provide for mandated education, investigation and inspection services for programs. The new groundwater

mining ordinance was implemented last fiscal year. The Department will continue to move that effort forward and will implement the Groundwater Management Action Plan adopted by the Board of Supervisors on June 10, 2014.

The Department of Parks and Recreation will continue to maintain the identified parks and facilities at the current level of service. Re-evaluating priorities and adjusting the workforce to the priorities identified will result in the continued ability to efficiently carry out their mission and provide basic levels of services at all general funded neighborhood parks, cemeteries, bridges, County Centers and office buildings, Woodward Reservoir and Modesto Reservoir Regional Parks.

The Planning and Community Development focus for the upcoming fiscal year is on maintaining core services while fulfilling all State and Federal mandated requirements relating to land use activities, building codes, special revenue grants, and the administration of the Stanislaus County Successor and Successor Housing Agencies (of the former Stanislaus County Redevelopment Agency). The Department will focus on land-use and subdivision application processing, local oversight of permitted surface mining operations, implementation of the Williamson Act, and maintenance of the County General Plan in compliance with State mandates and local needs.

The Department of Public Works, funded through Federal, State and local transportation funding sources, expects to maintain the County's roadway system in a reasonably safe and cost-effective manner. This includes repairs, improvements, and preventive maintenance performed on an annual basis. The Public Works – Road & Bridge budget includes funding of \$29.1 million for two significant roads projects: State Route 99/Kiernan Interchange and Claribel Road Widening.



## A Well Planned Infrastructure System

### Recommended Appropriations Fiscal Year 2014-2015



### Five Year Comparison of Appropriations Final Budget





# A Well Planned Infrastructure System

<b>PAGE</b>				<b>Recommended 2014-2015</b>
<b>ENVIRONMENTAL RESOURCES</b>				<b>\$20,938,441</b>
<b>Fund</b>	<b>Org</b>			
358	1001	0034100	Environmental Resources	\$7,405,806
362	1004	0034204	AB 939 - Source Reduction and Recycle	\$800,000
364	1014	0034234	Abandoned Vehicle Abatement	\$64,743
366	1010	0034211	Beverage Container Recycling	\$29,048
368	1016	0034237	Code Enforcement Abatement	\$20,000
370	1005	0034205	Disclosure Program	\$359,000
372	1015	0034236	E-Waste Collection Facility	\$47,000
374	4021	0041100	Fink Road Landfill	\$9,073,486
376	4031	0041200	Geer Road Landfill	\$1,744,932
378	1002	0034202	Household Hazardous Waste	\$794,770
380	1009	0034209	Trust Fund	\$54,409
382	1006	0034206	Underground Storage Tank Pilot Program	\$258,970
384	1008	0034207	Used Oil Recycling	\$88,544
386	1003	0034203	Vehicle Registration Fee Surcharge	\$67,733
388	1012	0034200	Waste Tire Enforcement Grant	\$130,000
<b>PARKS AND RECREATION</b>				<b>\$5,835,302</b>
<b>Fund</b>	<b>Org</b>			
392	0100	0035110	Parks and Recreation	\$4,954,451
395	1727	0035452	Fish and Wildlife	\$30,081
397	1728	0035453	Modesto Reservoir Patrol	\$70,000
399	1702	0035450	Off-Highway Vehicle Fund	\$620,344
401	1694	0035701	Regional Water Safety Training Center	\$39,000
403	0100	0035420	Tuolumne River Regional Park	\$121,426
<b>PLANNING AND COMMUNITY DEVELOPMENT</b>				<b>\$10,514,058</b>
<b>Fund</b>	<b>Org</b>			
407	0100	0025101	Planning and Community Development	\$1,946,943
409	1206	0040400	Building Permits	\$2,201,843
412	1746	0043290	Dangerous Building Abatement	\$260,000
414	179A	0025521	General Plan Maintenance	\$180,500
416	178D	0025601	Salida Planning Efforts	\$0
418	1717	0025450	Special Revenue Grants	\$5,924,772
421	1250	0013401	Successor Housing Agency	\$0

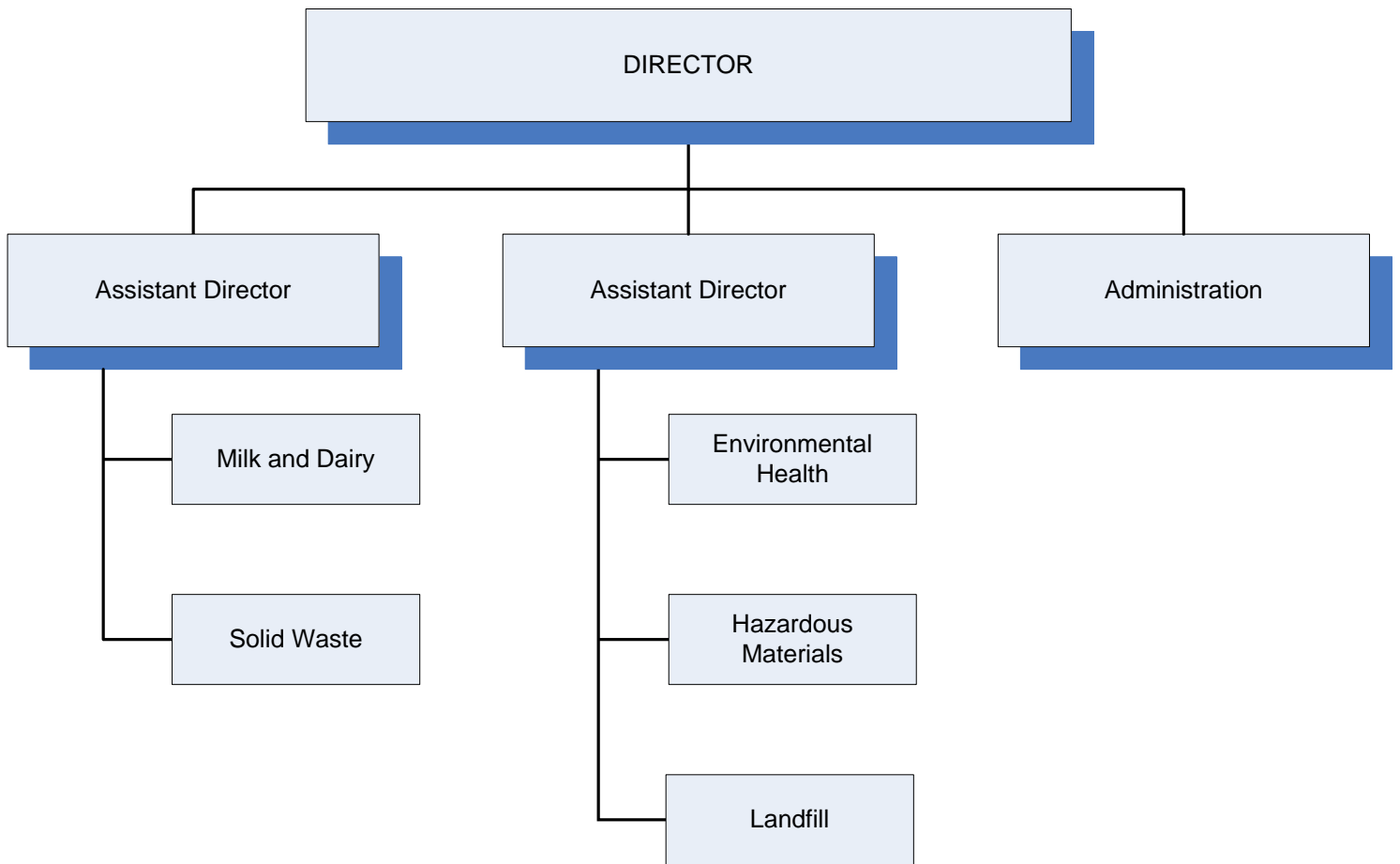


# A Well Planned Infrastructure System

<b>PAGE</b>				<b>Recommended 2014-2015</b>
<b>PUBLIC WORKS</b>				<b>\$104,008,158</b>
	<b>Fund</b>	<b>Org</b>		
425	1201	0040001	Administration	\$1,249,530
427	1202	0040249	Engineering	\$4,421,864
430	4001	0041510	Local Transit System	\$11,097,229
433	5121	0042100	Morgan Shop	\$5,348,600
436	1101	0040399	Road and Bridge	\$81,890,935
<b>TOTAL</b>				<b>\$141,295,959</b>

# STANISLAUS COUNTY ENVIRONMENTAL RESOURCES

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Revised April 2013



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES**  
**Jami Aggers, Director**

**MISSION STATEMENT**

The Department of Environmental Resources strives to promote a safe and healthy environment and improve the quality of life in our community through a balance of science, education, partnerships and environmental regulation.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Department of Environmental Resources include:

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$20,938,441
Total Revenue	\$16,816,873
Fund Balance/Retained Earnings	<u>\$3,545,904</u>
<b>Net County Cost</b>	<b>\$575,664</b>
Total Recommended Staffing	82
% Funded by Local Discretionary Funds	2.7%

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Implemented the County's new groundwater mining ordinance.</li> <li>◆ Implemented the State mandated Commercial Recycling Program (AB 341).</li> <li>◆ Implemented the State mandated Cottage Food Operations Program.</li> <li>◆ Began the process of developing plans and specifications for Ash Cell 4 at the Fink Road Landfill.</li> <li>◆ Began the process of implementing the Phase III upgrades of the landfill gas system at the Geer Road Landfill.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Implement the Groundwater Management Action Plan adopted by the Board.</li> <li>◆ Construct Ash Cell 4 at the Fink Road Landfill.</li> <li>◆ Complete the Phase III upgrades to the landfill gas system at the Geer Road Landfill.</li> <li>◆ Develop long-term agreements for waste flow control with the Regional Solid Waste Planning Agency cities.</li> <li>◆ Evaluate the implementation of a residential green waste recycling program.</li> </ul>

**BUDGETS WITHIN ENVIRONMENTAL RESOURCES INCLUDE:**

- ◆ Environmental Resources
- ◆ AB 939/Source Reduction and Recycle
- ◆ Abandoned Vehicle Abatement
- ◆ Beverage Container Recycling
- ◆ Code Enforcement Abatement
- ◆ Disclosure Program
- ◆ E-Waste Collection Facility
- ◆ Fink Road Landfill
- ◆ Geer Road Landfill
- ◆ Household Hazardous Waste
- ◆ Trust Fund

- ◆ Underground Storage Tank Pilot Program
- ◆ Used Oil Recycling
- ◆ Vehicle Registration Fee Surcharge
- ◆ Waste Tire Enforcement Grant
- ◆ Waste-to-Energy



# STANISLAUS COUNTY, CALIFORNIA

Fiscal Year 2014-2015

## PUBLIC RESOURCES

### Other Protection



## ENVIRONMENTAL RESOURCES

Budget Unit 1001 0034100

Special Revenue Fund

### SERVICES PROVIDED

The Department of Environmental Resources (DER) provides for State and local mandated education, investigation, inspection services, and operations in the following programs: Environmental Health; Hazardous Materials; Solid Waste Management; Landfill Operations; Water Resources Management; and Milk and Dairy. The following are examples of various elements of these programs.

#### Environmental Health

- ◆ Food Safety – Restaurants, Markets, Bars, Cottage Food, School Cafeterias
- ◆ Food Safety – Food Vehicles, Temporary Food Facilities, and Itinerant Swap Meet Stands
- ◆ Recreational Health – Public Swimming Pools, Spas, and Interactive Water Features
- ◆ Water Wells and Small Public Water Systems
- ◆ Onsite Wastewater Treatment (Septic and Aerobic Systems) and Pumper Trucks
- ◆ Land Use
- ◆ Employee and Residential Housing
- ◆ Jail Inspections
- ◆ Lead – Elevated Blood Level Complaints
- ◆ Body Art
- ◆ Nuisance Abatement
- ◆ Zoning Enforcement
- ◆ Graffiti Abatement
- ◆ Abandoned Vehicle Abatement

#### Hazardous Materials

- ◆ Business Plans
- ◆ Hazardous Waste Generators/Tiered Permitting
- ◆ Household Hazardous Waste
- ◆ Medical Waste
- ◆ Site Mitigation
- ◆ Above Ground and Underground Storage Tanks
- ◆ Emergency Response
- ◆ Community Preparedness
- ◆ California Accidental Release Prevention
- ◆ Electronic Waste

#### Solid Waste Management

- ◆ Integrated Waste Management Planning
- ◆ Administration of Refuse Collection Contracts
- ◆ Curbside Recycling and Bulky-Item Collection Program
- ◆ Refuse Ordinance Enforcement
- ◆ Nuisance Abatement
- ◆ Administration of Waste-to-Energy Service Agreement
- ◆ Used Oil Program

- ◆ Recycling Program
- ◆ Waste Tire Enforcement Program
- ◆ Administration of the Recycling Market Development Zone

#### **Landfill Operations**

- ◆ Landfill Services for Municipal Solid Waste Disposal for the Communities of Stanislaus County
- ◆ Divert Materials from Disposal Including Electronic Waste (E-Waste), Tires, and Appliances (White Goods)
- ◆ Abatement for Illegal Roadside Dumping
- ◆ Oversight of the County's Closed Geer Road Landfill

#### **Water Resources Management**

- ◆ Serving as staff to the Water and Technical Advisory Committees
- ◆ Implementing the Board- adopted Groundwater Management Action Plan
- ◆ Monitoring and tracking various groundwater issues of local significance

#### **Milk and Dairy**

- ◆ Permitting, Inspection, and Education Services for Grade A, B Dairies
- ◆ Milk Sampling at Dairies and Retail Markets

#### **FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$7,244,726 compared to the July 1, 2013 balance of \$5,946,094. The increase is due to an overall cost savings in salaries and benefits, building maintenance, and other budgeted expenses that did not materialize. The Department anticipates using \$784,505 of fund balance in Fiscal Year 2014-2015 for vehicle replacement purchases that have been delayed, terminations/retirement cash outs, and to lessen the impact of fee increases on businesses while still funding increasing costs.

As of July 1, 2014, this fund had a positive cash balance of \$6,906,979 compared to the July 1, 2013 positive balance of \$5,720,492. The increase is due to an overall cost savings in salaries and benefits, building maintenance, and other budgeted expenses that did not materialize. The difference between the cash and fund balance is due to the timing of payables and receivables at year-end.

<b>Environmental Resources</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$43,128	\$72,620	\$71,220	\$0	\$71,220
Revenue from use of Assets	\$1	\$29	\$35	\$0	\$35
Intergovernmental Revenue	\$419,681	\$171,233	\$326,394	\$0	\$326,394
Charges for Service	\$4,623,339	\$5,117,666	\$4,930,445	\$0	\$4,930,445
Miscellaneous Revenue	\$10,247	\$8,327	\$8,205	\$0	\$8,205
Other Financing Sources	\$621,112	\$816,451	\$709,338	\$0	\$709,338
<b>Total Revenue</b>	<b>\$5,717,508</b>	<b>\$6,186,326</b>	<b>\$6,045,637</b>	<b>\$0</b>	<b>\$6,045,637</b>
Salaries and Benefits	\$5,336,458	\$5,899,675	\$7,630,638	\$0	\$7,630,638
Services and Supplies	\$344,350	\$299,848	\$721,495	\$20,000	\$741,495
Other Charges	\$460,454	\$535,080	\$545,713	\$0	\$545,713
Fixed Assets					
Equipment	\$24,844	\$0	\$172,250	\$0	\$172,250
Other Financing Uses	\$163,270	\$185,283	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$1,450,933)	(\$1,538,234)	(\$1,684,290)	\$0	(\$1,684,290)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,878,443</b>	<b>\$5,381,652</b>	<b>\$7,385,806</b>	<b>\$20,000</b>	<b>\$7,405,806</b>
<b>Fund Balance</b>	<b>(\$1,255,323)</b>	<b>(\$1,298,632)</b>	<b>\$784,505</b>	<b>\$0</b>	<b>\$784,505</b>
<b>Net County Cost</b>	<b>\$416,258</b>	<b>\$493,958</b>	<b>\$555,664</b>	<b>\$20,000</b>	<b>\$575,664</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department will continue to provide for mandated education, investigation and inspection services for programs. All mandates will be achieved in a manner that protects the health and safety of the citizens of Stanislaus County and the environment. On October 6, 2011, the State adopted Mandatory Commercial Recycling (AB 341) which required businesses generating four cubic yards or more of waste per week and multi-family communities with four or more units, to arrange for recycling services. As per the regulation, the Department is required to provide outreach, education and monitoring of qualifying businesses. The Department has developed a database to track the implementation of the commercial recycling program by businesses and multi-family residences. The Department will continue these efforts as required by the State.

In January 2014, a Water Resources Manager was hired to serve as staff to the County's Water and Technical Advisory Committees and to coordinate and oversee the County's water resources. The position received six months of funding from the General Fund when it was added. The Department is requesting an on-going General Fund contribution of \$139,406 annually for the salary and benefit costs of this position. Additionally, \$20,000 is requested to fund a contract for a water consultant with California State University, Fresno Foundation, California Water Institute.

On June 13, 2014, well permit fees were increased for agricultural/irrigation wells. This fee is estimated to increase revenues in the amount of \$25,000 annually, which will fund administrative support and ancillary costs associated with the Water Resources Manager position. On June 10, 2014, the Board adopted a Groundwater Management Action Plan; the implementation of which will be a primary focus to develop a long-term strategy for the sustainability of local water resources.

In cooperation with General Services Agency Fleet Services, the Department is requesting to replace five pick-up trucks and one sport utility vehicle. These vehicles are used to conduct health inspections, code enforcement field work, graffiti abatement, milk and dairy inspections, HazMat emergency response, and related activities. These vehicles are between six and thirteen years old, their mileage ranges from 89,200 to 163,111 and are becoming increasingly difficult to maintain due to their age and condition. The trucks and sport utility vehicle will be replaced with similar vehicles and are funded by

departmental fund balance. The Department estimates using approximately \$172,250 of fund balance to cover the total replacement costs.

### **STAFFING IMPACTS**

Total current authorized positions— 68

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$7,405,806 be approved for Environmental Resources. This budget is funded by \$6,045,637 in estimated department revenue, \$784,505 in departmental fund balance and a \$575,664 contribution from the General Fund. This budget includes a County match increase from the 2013-2014 Fiscal Year budget of \$139,406 to fund the Water Resources Manager position.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—AB939/SOURCE REDUCTION AND RECYCLE**

Budget Unit 1004 0034204  
 Special Revenue Fund

**SERVICES PROVIDED**

In 1989, California’s Integrated Waste Management Act (AB 939) mandated a reduction in waste being disposed of in landfills and established an integrated framework for program implementation, solid waste planning, and solid waste facility and landfill compliance. The AB 939/Source Reduction and Recycle fund is funded through a surcharge on waste disposed at the Waste to Energy Facility. The Department of Environmental Resources provides all reporting required by AB 939 for the County and each of the incorporated cities excluding the City of Modesto. In addition, AB 939 commits Stanislaus County and the participating cities to a list of programs designed to meet the legislation’s goals for source reduction, recycling, and education.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive balance of \$827 compared to the July 1, 2013 fund balance of \$1,776. Funds are traditionally transferred from this budget to the Environmental Resources main operating budget at the end of the fiscal year in order to cover the cost of administrative services associated with this budget. As of July 1, 2014, this fund had a positive cash balance of \$136,214 compared to the July 1, 2013 positive balance of \$131,608. The difference between the cash and fund balance is due to outstanding payables.

<b>Environmental Resources - AB 939</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,850	\$3,317	\$5,000	\$0	\$5,000
Intergovernmental Revenue	\$0	\$29,700	\$0	\$0	\$0
Charges for Service	\$787,156	\$764,402	\$795,000	\$0	\$795,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$789,006</b>	<b>\$797,419</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$800,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$490,983	\$505,298	\$567,500	\$0	\$567,500
Other Charges	\$206	\$0	\$1,260	\$0	\$1,260
Fixed Assets					
Equipment	\$0	\$52,612	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$344,625	\$240,458	\$231,240	\$0	\$231,240
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$835,814</b>	<b>\$798,368</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$800,000</b>
Fund Balance	\$46,808	\$949	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can adequately provide services and perform activities in support of education and outreach to promote source reduction, reuse and recycling. These efforts include recycling and anti-litter programs presented to over 1,200 children through the pre-school, elementary, and junior high schools and the County libraries. In addition, the Department annually participates in the Regional Recycling Groups Holiday Recycling Campaign, promoting telephone book recycling, conducting a Second Chance Week event which promotes reuse, and holding America Recycles Day events throughout the county. The Department also participates in several local annual events such as City of Modesto's Earth Day.

On October 6, 2011, the State adopted Mandatory Commercial Recycling (AB 341) which requires businesses generating 4 cubic yards or more of waste per week and multi-family communities with five or more units, to arrange for recycling services. AB 341, an unfunded mandate, was implemented July 1, 2012. As per the regulation, the Department is required to provide outreach, education and monitoring of qualifying businesses. In Fiscal Year 2014-2015, the Department will continue these efforts required by the State which will result in additional staff costs.

The Department will also develop and distribute the 2015 Recycling Calendar which showcases the winners of its Tenth Annual Recycling Poster contest open to kindergarten to eighth grade students in 35 Stanislaus County schools.

Confidential paper, non-confidential paper and/or corrugated cardboard is collected on a weekly, bi-monthly, monthly, or as-needed basis by Department staff from 35 Stanislaus County agency locations. In Fiscal Year 2013-2014, approximately 83.56 tons of confidential paper, 59.9 tons of non-confidential paper, and 9.18 tons of corrugated cardboard were collected. Non-confidential paper and corrugated cardboard are provided as recyclable material for new paper products. Confidential paper destruction occurs at the Stanislaus Resource Recovery Facility to produce usable energy.

The Citizen's Guide to Recycling in Stanislaus County is a comprehensive directory of recycling options, opportunities, guidelines, and programs provided to the residents of Stanislaus County. The Recycling Guide will be updated in Fiscal Year 2014-2015 and will be published in English and Spanish. Recycling Guides will be distributed to the nine cities within the County, all County libraries, several classrooms including ESL, at numerous public events, and the three transfer stations operating in the County.

Recycling information and resources are constantly updated at the Department's Recycling Web Site. The site includes the Recycling Guide, Recycling Events, Partners in Recycling, Recycling Programs, Frequently Asked Questions and Fun and Informative Links for the general public, children and educators. Contact information for the County's refuse haulers and current transfer station rates are also available. Over the coming year, the Department will also evaluate the implementation of a residential green waste recycling program.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$800,000 be approved for Environmental Resources – AB 939. This budget is funded by \$800,000 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—ABANDONED VEHICLE ABATEMENT**

Budget Unit 1014 0034234  
 Special Revenue Fund

**SERVICES PROVIDED**

The Abandoned Vehicle Abatement (AVA) Program responds to abandoned vehicle complaints on both public and private property resulting in the removal of many abandoned vehicles in the unincorporated areas of the County each year.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$109,491 compared to the July 1, 2013 balance of \$118,329. The Department anticipates using \$14,743 of fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance as of July 1, 2014.

<b>Environmental Resources - Abandoned Vehicles</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$54,935	\$51,101	\$50,000	\$0	\$50,000
Charges for Service	\$175	\$209	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$55,110</b>	<b>\$51,310</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$668	\$4,955	\$1,500	\$0	\$1,500
Other Charges	\$3,199	\$1,685	\$3,243	\$0	\$3,243
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$53,599	\$53,508	\$60,000	\$0	\$60,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$57,466</b>	<b>\$60,148</b>	<b>\$64,743</b>	<b>\$0</b>	<b>\$64,743</b>
<b>Fund Balance</b>	<b>\$2,356</b>	<b>\$8,838</b>	<b>\$14,743</b>	<b>\$0</b>	<b>\$14,743</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain abatement services within the unincorporated areas of Stanislaus County, Department of Motor Vehicles (DMV) communication services from the California Department of Technology Services, preparation and submission of quarterly reports to StanCOG, participation in quarterly StanCOG Abandoned Vehicle Abatement Committee meetings, funding of independent biennial AVA audits as mandated by the State Controller's Office, and compliance with all mandates set forth in the Department of California Highway Patrol's

Abandoned Vehicle Abatement Program Handbook. To identify core services, the Department evaluated its agreement with StanCOG and reviewed the California Highway Patrol (CHP) Handbook. The Department is not aware of any proposed State/Federal imposed actions that will affect this budget. AVA services are provided by two full-time Zoning Enforcement Officers.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$64,743 be approved for Environmental Resources – Abandoned Vehicle Abatement. This budget is funded by \$50,000 in estimated department revenue, and \$14,743 in departmental fund balance.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**ENVIRONMENTAL RESOURCES—BEVERAGE CONTAINER RECYCLING**

Budget Unit 1010 0034211  
Special Revenue Fund

**SERVICES PROVIDED**

This program promotes source reduction, reuse and recycling of beverage containers, and provides public education specific to beverage container recycling. In the 1980's, Assembly Bill 2020 (AB 2020), more commonly known as the "Bottle Bill," was enacted. It was this legislation that created the point-of-purchase surcharge on most bottled beverages, such as soda pop, bottled water, wine coolers, beer, etc. Amendments to AB 2020 were made in 1999 prior to the "sunset" of the legislation. The most significant change for local government was the return of some of the surcharge monies to the local level for the enhancement of beverage container recycling efforts. More specifically, Section 14581 (a) (4) (A) of the Beverage Container Recycling and Litter Reduction Act was revised to require that \$10.5 million be returned annually to cities and counties on a per capita basis. Jurisdictions can apply for funds either individually or jointly. The goal of the Department's beverage container recycling programs is to reach and maintain an 80 percent recycling rate for all California Refund Value (CRV) beverage containers. Programs implemented by the Department will assist in reaching and maintaining this goal.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a zero balance compared to the July 1, 2013 balance of \$1,700. Funds are traditionally transferred from this budget unit to the Environmental Resources main operating budget to cover the cost of administrative services associated with this budget as part of the fiscal year-end process.

As of July 1, 2014, this fund has a positive cash balance of \$1,356 compared to the July 1, 2013 positive balance of \$4,771. The decrease is due to payables and the transfer of cash to cover administrative service costs to the Department's main operating budget.

<b>Environmental Resources - Beverage Container Recycling</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$30,302	\$29,048	\$0	\$29,048
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$30,302</b>	<b>\$29,048</b>	<b>\$0</b>	<b>\$29,048</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$8,871	\$15,129	\$15,976	\$0	\$15,976
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$20,628	\$16,873	\$13,072	\$0	\$13,072
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$29,499</b>	<b>\$32,002</b>	<b>\$29,048</b>	<b>\$0</b>	<b>\$29,048</b>
Fund Balance	\$29,499	\$1,700	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### PROGRAM DISCUSSION

At the requested level of funding, the Department can adequately provide services and perform activities associated with this program.

In Fiscal Year 2014-2015, these funds will pay for a portion of the costs associated with the activities and processes necessary to meet the State's requirements of outreach, education and monitoring of AB 341, Mandatory Commercial Recycling. Costs include the printing, mailing and other distribution of an informational flyer/brochure and questionnaire notifying qualifying businesses of the State law. The questionnaire will provide the Department with recycling information to be used to monitor the program.

The Department will utilize program funds to assist in developing a recycling infrastructure at its county parks. Funds will also be used to maintain the level of outreach and education it provides to the residents of Stanislaus County. These efforts include recycling presentations to various civic groups, businesses, classrooms, and maintaining and staffing a booth at public events. A percentage of the Beverage Container funds will be used by the Department for staff costs accrued while implementing these programs.

### STAFFING IMPACTS

Total current authorized positions— 0

### RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$29,048 be approved for Environmental Resources – Beverage Container Recycling. This budget is funded by \$29,048 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**ENVIRONMENTAL RESOURCES—CODE ENFORCEMENT ABATEMENT**

Budget Unit 1016 0034237  
 Special Revenue Fund

**SERVICES PROVIDED**

This Stanislaus County Environmental Resources- Code Enforcement Abatement fund provides critical funding for the abatement of zoning violations within the County of Stanislaus.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$125,000 compared to the July 1, 2013 zero balance. This fund was established as part of the Fiscal Year 2013-2014 Third Quarter Financial Report. The Department has budgeted the use of \$20,000 of fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

<b>Environmental Resources - Code Enforcement Abatement</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$125,000	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$20,000	\$0	\$20,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>(\$125,000)</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

The Department receives approximately 850 complaints per year that it must investigate. The majority of these cases are resolved at the staff level. Those that cannot be resolved at the staff level are presented to the Nuisance Abatement Hearing Board (NAHB) and ultimately the Board of Supervisors. When nuisances remain unabated, the Department must take action to do such things as refuse/debris clean-up and the boarding of vacant and unsecured structures. Because funds have not been specifically allocated for nuisance abatement in the past, the Department must be selective in abating

only those nuisances that have a serious and immediate public health and safety implication. The Department must also be sensitive to taking on cases that may result in the need for costly legal action. The Code Enforcement Abatement Fund was established to create a specific, revolving fund for the more difficult cases and was made possible by using \$125,000 received in revenue from an October 2013 enforcement settlement action. Any funds that are recouped from these cases would be deposited back into the fund.

The intent of this fund is to allow cost protection for legal processes above and beyond what the Department has budgeted to do their work. A Committee comprised of the Director of Environmental Resources, Director of Planning and Community Development, County Counsel, and the Chief Executive Office designee reviews and approves recommended uses.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$20,000 be approved for Environmental Resources – Code Enforcement Abatement. This budget is funded by \$20,000 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—DISCLOSURE PROGRAM**

Budget Unit 1005 0034205  
 Special Revenue Fund

**SERVICES PROVIDED**

The Disclosure Program provides for the State mandated inspection, enforcement and reporting required for businesses that store hazardous materials. Each applicable business must complete and submit a Business Plan to the Department and certify an annual inventory of chemicals they store onsite. Emergency response personnel are provided access to this information and it is continuously updated. These plans are an important tool for the protection of public health and the environment.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive balance of \$366,602 compared to the July 1, 2013 fund balance of \$339,362. This program is funded through fees to businesses and the fund balance is available to continue the program if resources decline. Cash is tracking similar to fund balance.

<b>Environmental Resources - Disclosure Program</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,793	\$4,820	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$327,584	\$353,504	\$359,000	\$0	\$359,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$329,377</b>	<b>\$358,324</b>	<b>\$359,000</b>	<b>\$0</b>	<b>\$359,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$40,655	\$29,000	\$0	\$29,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$222,367	\$290,429	\$330,000	\$0	\$330,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$222,367</b>	<b>\$331,084</b>	<b>\$359,000</b>	<b>\$0</b>	<b>\$359,000</b>
<b>Fund Balance</b>	<b>(\$107,010)</b>	<b>(\$27,240)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain a level of service that provides oversight to the disclosure program. This level of service incorporates completing all inspections within mandatory timelines, as well as ensuring all regulated businesses are in compliance with applicable laws.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$359,000 be approved for Environmental Resources – Disclosure Program. This budget is funded by \$359,000 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2014-2015**

**PUBLIC RESOURCES**

**Other Protection**



**ENVIRONMENTAL RESOURCES—E-WASTE COLLECTION FACILITY**

Budget Unit 1015 0034236

Special Revenue Fund

**SERVICES PROVIDED**

This Electronic (E-Waste) Collection Facility Program is operated by the Department of Environmental Resources and is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County. This program provides for the diversion of electronic and universal waste from landfills and roadside dumping through the operation of a permanent E-Waste Collection Facility. Eligible items include most electronics with cords, computer monitors, televisions, microwaves, stereo equipment and household batteries. The E-Waste Collection Facility also accepts fluorescent tubes for disposal. The E-Waste Collection Facility is open throughout the year on Friday and Saturday for homeowners and Wednesday for small businesses to safely dispose of unwanted electronic waste.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a negative fund balance of \$5,764 compared to the July 1, 2013 zero balance. This negative fund balance is due to the timing of the transfer of cash to cover expenses funded by the Household Hazardous Waste fund. The E-Waste facility is funded through a special recyclables fund and the remaining expenses are funded through the Household Hazardous Waste fund, which typically leaves little to no fund balance at year-end close. Cash is tracking similar to fund balance.

<b>Environmental Resources - E-Waste Collection Facility</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$7,408	\$41,683	\$47,000	\$0	\$47,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$7,408</b>	<b>\$41,683</b>	<b>\$47,000</b>	<b>\$0</b>	<b>\$47,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$21,786	\$12,392	\$21,300	\$0	\$21,300
Other Charges	\$223	\$0	\$700	\$0	\$700
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$6,457)	\$35,055	\$25,000	\$0	\$25,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$15,552</b>	<b>\$47,447</b>	<b>\$47,000</b>	<b>\$0</b>	<b>\$47,000</b>
<b>Fund Balance</b>	<b>\$8,144</b>	<b>\$5,764</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain electronic and universal waste disposal options for small businesses and residents of Stanislaus County.

Due to ongoing technological advancements, many electronic products become obsolete within a very short period of time, creating a large surplus of unwanted electronic products, or “E-Waste.” Disposing of E-Waste in landfills has the potential to cause severe human and environmental health impacts. To avoid these risks, the Electronic Waste Recycling Act (Senate Bill 50) was signed into law in 2004. Senate Bill 50 established and funded a program for consumers to return, recycle, and ensure safe and environmentally sound disposal of Covered Electronic Devices (CEDs). The Department of Toxic Substance Control (DTSC) has also adopted regulations (Chapter 23 of Title 22 of California Code of Regulations) designating E-Wastes as universal wastes.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$47,000 be approved for Environmental Resources – E-Waste Collection Facility. This budget is funded by \$47,000 in estimated department revenue.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Public Ways**

**ENVIRONMENTAL RESOURCES—FINK ROAD LANDFILL**

Budget Unit 4021 0041100  
 Enterprise Fund

**SERVICES PROVIDED**

The Fink Road Landfill provides landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive retained earnings of \$23,683,800 compared to the July 1, 2013 retained earnings of \$22,899,589. The increase is due an unanticipated increase of waste deliveries from the City of Modesto, timing of receipt of accounts receivables, and a slight increase in interest earnings. Retained earnings accumulated over several years is needed to fund new cell development, such as the new Ash Cell 4 anticipated during Fiscal Year 2014-2015.

As of July 1, 2014, this fund has a positive cash balance of \$11,438,975 compared to the July 1, 2013 positive balance of \$9,366,938. The increase is due to an increase to the closure/post-closure liability due to the opening of Cell 5. The difference between the cash and retained earnings is due to the non-cash items on the balance sheet, such as compensated absences, depreciation and fixed assets.

<b>Environmental Resources - Fink Road Landfill</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$445,100	\$489,715	\$440,000	\$0	\$440,000
Intergovernmental Revenue	(\$2,290)	\$0	\$0	\$0	\$0
Charges for Service	\$5,075,482	\$5,195,873	\$5,946,829	\$0	\$5,946,829
Miscellaneous Revenue	\$4,601	\$62,126	\$50,000	\$0	\$50,000
Other Financing Sources	\$0	\$56,568	\$60,000	\$0	\$60,000
<b>Total Revenue</b>	<b>\$5,522,893</b>	<b>\$5,804,282</b>	<b>\$6,496,829</b>	<b>\$0</b>	<b>\$6,496,829</b>
Salaries and Benefits	\$1,081,575	\$1,223,154	\$1,330,299	\$0	\$1,330,299
Services and Supplies	\$1,407,294	\$1,261,765	\$4,309,900	\$0	\$4,309,900
Other Charges	\$994,305	\$1,602,479	\$1,435,877	\$0	\$1,435,877
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$250,000	\$0	\$250,000
Equipment	\$3,038	\$185,817	\$557,000	\$0	\$557,000
Other Financing Uses	\$1,191,633	\$1,209,829	\$1,190,410	\$0	\$1,190,410
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,677,845</b>	<b>\$5,483,044</b>	<b>\$9,073,486</b>	<b>\$0</b>	<b>\$9,073,486</b>
Retained Earnings	(\$845,048)	(\$321,238)	\$2,576,657	\$0	\$2,576,657
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department of Environmental Resources will continue to provide adequate disposal capacity and landfill operations for all of Stanislaus County in compliance with State, Federal, regional, and local landfill requirements. Specific programs provided within this budget submittal are the following: Class III municipal solid waste disposal, Class II combustion ash disposal, a roadside clean-up program, and a waste management unit closure program. The budget includes resources to meet the State's annual closure/post-closure requirements for both Fink and Geer Road Landfills.

The Department has budgeted \$807,000 in fixed assets for on-site improvements such as litter fencing, landfill and heavy equipment purchases, and a possible on-site water well system. In addition, the Department anticipates, and has estimated, that a required upgrade to the landfill gas collection system will cost an estimated \$500,000. In Fiscal Year 2014-2015, the Department anticipates constructing the new Ash Cell 4 for the disposition of ash from the Waste-to-Energy facility.

## **STAFFING IMPACTS**

Total current authorized positions— 14

There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$9,073,486 be approved for Environmental Resources – Fink Road Landfill. This budget is funded by \$6,496,829 in estimated department revenue, and \$2,576,657 in departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Public Ways**

**ENVIRONMENTAL RESOURCES—GEER ROAD LANDFILL**

Budget Unit 4031 0041200  
 Enterprise Fund

**SERVICES PROVIDED**

The Geer Road Landfill is no longer an active landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive retained earnings of \$236,274 compared to the July 1, 2013 retained earnings of \$237,838. As of July 1, 2014, this fund has a positive cash balance of \$376,955 compared to the July 1, 2013 positive balance of \$768,708. The decrease is due to costs incurred to develop the Phase 3 landfill gas system expansion plans and specifications, and unanticipated prevailing wage costs for the County's environmental consultant.

At the beginning of the fiscal year, funds are transferred from the Post-Closure account to the Geer Road Landfill Operating Fund to cover the estimated expenses for the upcoming year and any deficit from the prior fiscal year. At year-end, additional funds are transferred, if necessary, to end the year with no cash balance. The balance in the Post-Closure (6016) account on July 1, 2014 was \$1,537,193. These funds are available to transfer to the Operating Fund to fund the on-going post closure work required at this landfill.

<b>Environmental Resources - Geer Road Landfill</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,742	\$1,204	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	(\$982,305)	\$0	\$0	\$0
Other Financing Sources	\$2,669,734	\$979,537	\$1,712,575	\$0	\$1,712,575
<b>Total Revenue</b>	<b>\$2,676,476</b>	<b>(\$1,564)</b>	<b>\$1,712,575</b>	<b>\$0</b>	<b>\$1,712,575</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	(\$106,854)	\$1,632,200	\$0	\$1,632,200
Other Charges	\$0	\$106,854	\$112,732	\$0	\$112,732
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,744,932</b>	<b>\$0</b>	<b>\$1,744,932</b>
Retained Earnings	(\$2,676,476)	\$1,564	\$32,357	\$0	\$32,357
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department of Environmental Resources will continue to provide the required post-closure maintenance and monitoring. Included in the post-closure program is a groundwater protection program, a surface water protection program, underground gas control systems, and a groundwater extraction and treatment system.

Beginning with Fiscal Year 2011-2012, the Department's costs for ongoing post-closure programs at this site increased significantly as the result of being issued a Cease and Desist Order by the Regional Water Quality Control Board (RWQCB). As such, post-closure funds have significantly declined and may be insufficient to cover operating expenses beyond Fiscal Year 2014-2015. In addition, these funds will be insufficient to cover the cost of \$2.015M in capital improvements recommended in the Report of Waste Discharge submitted to the RWQCB in December 2012. As of the writing of this document, however, the County is awaiting reimbursement for recent expenses from multiple insurance companies for policies which the County holds that do not have pollution exclusion coverage. Modest payments were received in 2013, but have only totaled about \$400,000 to date. Additional payments are anticipated which may exceed \$1M. Payments are being negotiated by Brown & Winters on behalf of the County and may also cover some of recommended capital improvements. If this does not occur or if these funds are insufficient to cover anticipated costs, the County and the sites co-owner, the City of Modesto, will need to identify additional funding.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,744,932 be approved for Environmental Resources – Geer Road Landfill. This budget is funded by \$1,712,575 in estimated department revenue, and \$32,357 in departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**ENVIRONMENTAL RESOURCES—HOUSEHOLD HAZARDOUS WASTE**

Budget Unit 1002 0034202  
 Special Revenue Fund

**SERVICES PROVIDED**

The Household Hazardous Waste Program is operated by the Department of Environmental Resources and is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County. This program provides for the diversion of household hazardous waste from sewer systems, landfills, and roadside dumping through the operation of a permanent household hazardous waste facility and mobile collection events. The permanent household hazardous collection facility is open throughout the year on Wednesday, Friday and Saturday for homeowners and approved Conditionally Exempt Small Quantity Generators (CESQG) to safely dispose of unwanted hazardous waste.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$618,503 compared to the July 1, 2013 balance of \$454,664. The increase is the result of savings on operation and disposal costs. Cash is tracking similar to fund balance.

<b>Environmental Resources - Household Hazardous Waste</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,944	\$7,401	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$799,315	\$774,694	\$793,500	\$0	\$793,500
Miscellaneous Revenue	\$2,149	\$5,918	\$1,270	\$0	\$1,270
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$806,408</b>	<b>\$788,013</b>	<b>\$794,770</b>	<b>\$0</b>	<b>\$794,770</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$264,886	\$209,540	\$319,036	\$0	\$319,036
Other Charges	\$6,534	\$2,999	\$7,954	\$0	\$7,954
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$414,891	\$411,635	\$467,780	\$0	\$467,780
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$686,311</b>	<b>\$624,174</b>	<b>\$794,770</b>	<b>\$0</b>	<b>\$794,770</b>
Fund Balance	(\$120,097)	(\$163,839)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain its current level of hazardous waste disposal options for County residents and conditionally exempt small quantity generators. Many common household products are hazardous. If these products are handled or disposed of incorrectly, they can pose a threat to human health, animals and the environment. When these products are discarded, they become "household hazardous waste". In California, it is illegal to dispose of household hazardous waste in the trash, down the drain, or by abandonment. Household hazardous waste needs to be disposed of through a Household Hazardous Waste Program.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$794,770 be approved for Environmental Resources – Household Hazardous Waste. This budget is funded by \$794,770 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**ENVIRONMENTAL RESOURCES—TRUST FUND**

Budget Unit 1009 0034209  
 Special Revenue Fund

**SERVICES PROVIDED**

The Stanislaus County Environmental Resources Trust Fund provides critical grant funding for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus. All public agencies and non-profit organizations are eligible for the grants.

**FUND/CASH BALANCE**

As of July 1, 2014, this has a positive fund balance of \$55,118 compared to the July 1, 2013 balance of \$54,461. The slight increase is due to interest revenue. The Department has budgeted the use of \$54,409 of fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

<b>Environmental Resources - Trust Fund</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$342	\$658	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$342</b>	<b>\$658</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$54,409	\$0	\$54,409
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$54,409</b>	<b>\$0</b>	<b>\$54,409</b>
<b>Fund Balance</b>	<b>(\$342)</b>	<b>(\$658)</b>	<b>\$54,409</b>	<b>\$0</b>	<b>\$54,409</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department of Environmental Resources will continue to support efforts that will benefit the natural environment and resources in Stanislaus County. The Stanislaus County Environmental Trust was created through a final judgment court order for the distribution of collected funds for local environmental law enforcement and to support efforts that will benefit the natural environment and resources in Stanislaus County. Due to the low fund balance, in Fiscal Year 2013-2014 the trust fund did not award any grants. This restricted the nature of the proposals that could

be accepted. If additional revenue is received, the Department will work with the Environment Trust Committee to determine if additional appropriations are needed to award grants.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$54,409 be approved for Environmental Resources – Trust Fund. This budget is funded by \$54,409 in departmental fund balance.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**ENVIRONMENTAL RESOURCES—UNDERGROUND STORAGE TANK PROGRAM**  
 Budget Unit 1006 0034206  
 Special Revenue Fund

**SERVICES PROVIDED**

The Underground Storage Tank Program is responsible for providing agency direction to ensure that sites with environmental contamination by petroleum fuel released from leaking underground storage tanks (Leaking USTs) are properly cleaned up and do not pose a risk to public health and groundwater resources. Currently, this program provides regulatory oversight services for the investigation, remediation, and closure for approximately 31 contaminated Leaking UST sites within Stanislaus County.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$121,973 compared to the July 1, 2013 fund balance of \$130,161. The decrease is due to the transfer of funds to the Environmental Resources main operating budget to cover administrative costs associated with this budget.

As of July 1, 2014, this fund has a negative cash balance of \$16,061 compared to the July 1, 2013 positive balance of \$50,212. The negative balance is due to the lag time in receiving State reimbursement claims, which will bring this fund back into a positive cash position.

<b>Environmental Resources - Underground Storage Tank</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,805	\$1,263	\$0	\$0	\$0
Intergovernmental Revenue	\$224,048	\$195,884	\$258,970	\$0	\$258,970
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$225,853</b>	<b>\$197,147</b>	<b>\$258,970</b>	<b>\$0</b>	<b>\$258,970</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$396	\$2,494	\$6,448	\$0	\$6,448
Other Charges	\$3	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$258,571	\$202,841	\$252,522	\$0	\$252,522
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$258,970</b>	<b>\$205,335</b>	<b>\$258,970</b>	<b>\$0</b>	<b>\$258,970</b>
<b>Fund Balance</b>	<b>\$33,117</b>	<b>\$8,188</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can provide a level of service for staff to perform review of contaminated sites within the local oversight program a minimum of twice a year. Sites with conditions that pose a more serious threat to public health and groundwater resources will receive highest priority and a minimum quarterly review. Case reviews by staff include data analysis of submitted reports and preparation of regulatory guidance letters for additional work as necessary. This level of service allows the Department to continue to operate the program in a manner that protects public health and groundwater resources.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$258,970 be approved for Environmental Resources – Underground Storage Tank Program. This budget is funded by \$258,970 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**ENVIRONMENTAL RESOURCES—USED OIL RECYCLING**

Budget Unit 1008 0034207  
 Special Revenue Fund

**SERVICES PROVIDED**

Oil Payment Program Funds are designated for public education and financial support of used oil and used oil filter recycling-related activities. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a zero fund balance compared to the July 1, 2013 balance of \$96,072. Traditionally, funds are transferred to Environmental Resources main operating budget at fiscal year-end to cover the cost of administrative services associated with this budget unit. Cash is tracking similar to fund balance.

<b>Environmental Resources - Used Oil Recycling</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$90,330	\$85,544	\$85,544	\$0	\$85,544
Charges for Service	\$2,055	\$2,195	\$3,000	\$0	\$3,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$92,385</b>	<b>\$87,739</b>	<b>\$88,544</b>	<b>\$0</b>	<b>\$88,544</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$54,083	\$46,467	\$56,037	\$0	\$56,037
Other Charges	\$3	\$7,022	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$35,392	\$130,323	\$32,507	\$0	\$32,507
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$89,478</b>	<b>\$183,812</b>	<b>\$88,544</b>	<b>\$0</b>	<b>\$88,544</b>
<b>Fund Balance</b>	<b>(\$2,907)</b>	<b>\$96,073</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can adequately provide services and perform activities associated with this program.

For Fiscal Year 2014-2015, the 24 used oil collection sites will continue to receive a level of support they have come to expect from the Department. This site support consists of several in person visits

and supplying appropriate signage and current educational and outreach materials. Of the 24 used oil collection sites, 22 sites also collect used oil filters.

Also during Fiscal Year 2014-2015, the Department partnered for a fifth year with the cities of Modesto and Ceres in a used oil filter exchange event July 11<sup>th</sup>, 12<sup>th</sup> and 13<sup>th</sup>. This super weekend event involved all of the O'Reilly Auto Part stores and AutoZone locations in the County.

The English as a Second Language (ESL) Used Oil outreach and education program will continue into its seventh year with a minimum of 10 classes.

Oil payment program funds will continue to support the County's Household Hazardous Waste facility. Program funds will be used to pay expenses incurred for the disposal and hauling of used oil and used oil filters, purchase supplies associated with the handling of used oil and used filters and for any equipment required to manage the collection of used oil and used filters. Program funds are also used to assist in the cost associated with the printing and distribution of the HHW Disposal Guide which includes a listing of the County's Certified Collection Centers for used oil and used oil filters.

For the sixth year, the Department will partner with the cities of Modesto and Ceres in sponsoring and participating in "Go Green Night" with the Modesto Nuts baseball team at John Thurman field. The participating jurisdictions will have booths providing materials to inform residents on the recycling opportunities in the county for used oil and used oil filters and educate residents on the consequences of improper disposal. Surveys will be conducted at this event to assist the Department in better assessing where additional outreach and education is necessary.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$88,544 be approved for Environmental Resources – Used Oil Recycling. This budget is funded by \$88,544 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**ENVIRONMENTAL RESOURCES—VEHICLE REGISTRATION FEE SURCHARGE**

Budget Unit 1003 0034203  
 Special Revenue Fund

**SERVICES PROVIDED**

The Vehicle Registration Fee Surcharge provides assistance in achieving a reduction in air emissions to improve air quality and protect the health and safety of County residents. In the early 1990's the Regional Air Pollution Control District was formed, leaving a fund balance of those fees previously collected with the Department of Environmental Resources. Interest earned on the fund balance is the only source of revenue to the Vehicle Registration Fee Surcharge fund.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$366,720 compared to the July 1, 2013 positive balance of \$418,466. The decrease is due to expenditures for emissions work performed on Landfill Equipment in Fiscal Year 2013-2014. Interest earned on the fund balance is the only source of revenue to the Vehicle Registration Fee Surcharge fund. The funds can be used to achieve a reduction in air emissions to improve air quality. The Department of Environmental Resources uses these funds to fund the difference between the cost of alternative fuel vehicles and gas vehicles, and to fund emission upgrades for the Department's on- and off- road vehicles. The Department anticipates using \$63,233 of fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

<b>Environmental Resources - Vehicle Registration Fee Surcharge</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,476	\$4,821	\$4,500	\$0	\$4,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,476</b>	<b>\$4,821</b>	<b>\$4,500</b>	<b>\$0</b>	<b>\$4,500</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$67,733	\$0	\$67,733
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$56,568	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$56,568</b>	<b>\$67,733</b>	<b>\$0</b>	<b>\$67,733</b>
Fund Balance	(\$2,476)	\$51,747	\$63,233	\$0	\$63,233
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department will continue to provide services in support of achieving a reduction in air emissions, funding mandated emissions upgrades for Parks and Recreation, Fink Road Landfill, and to assist with the purchase of alternative fuel vehicles.

The Department has traditionally applied for grant funding to repower and retrofit certain equipment in Parks and Recreation and at the Fink Road Landfill when funding becomes available from the California Air Resources Board. Since the timing of receiving the grant funds is unknown, the Department is continuing to request funds at the same level as Fiscal Year 2013-2014.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$67,733 be approved for Environmental Resources – Vehicle Registration Fee Surcharge. This budget is funded by \$4,500 in estimated department revenue, and \$63,233 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2014-2015**

**PUBLIC RESOURCES**

**Other Protection**



**ENVIRONMENTAL RESOURCES—WASTE TIRE ENFORCEMENT GRANT**

Budget Unit 1012 0034200

Special Revenue Fund

**SERVICES PROVIDED**

The Waste Tire Enforcement Grant is used to conduct inspections, re-inspections, follow-ups, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers, and other points of waste tire generation to ensure compliance with all applicable laws and regulations of these facilities. Waste Tire Enforcement funds are designated for performing initial and follow-up inspections for all waste tire generators, haulers, and waste tire storage facilities for all jurisdictions in Stanislaus County with the exception of the City of Modesto.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a zero fund balance compared to the July 1, 2013 positive balance of \$40,289. The variance is attributed to the timing of the fiscal year-end close, receipt of State reimbursements for grant claims, and the transfer of administrative service costs associated with this budget unit to the Environmental Resources main operating budget at fiscal year-end.

As of July 1, 2014, this fund has a negative cash balance of \$74,934 compared to the July 1, 2013 negative balance of \$31,374. The variance is attributed to the lag time associated with the State's reimbursement of the final grant claim. As reimbursement is received, this cash balance will become positive.

<b>Environmental Resources - Waste Tire Enforcement Grant</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$102,244	\$116,065	\$130,000	\$0	\$130,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$102,244</b>	<b>\$116,065</b>	<b>\$130,000</b>	<b>\$0</b>	<b>\$130,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$652	\$1,160	\$6,000	\$0	\$6,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$107,318	\$155,194	\$124,000	\$0	\$124,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$107,970</b>	<b>\$156,354</b>	<b>\$130,000</b>	<b>\$0</b>	<b>\$130,000</b>
<b>Fund Balance</b>	<b>\$5,726</b>	<b>\$40,289</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can adequately provide services associated with this program. Through this program, the Department provides inspections, re-inspections, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers and other points of waste tire generation to ensure compliance with all applicable laws and regulations at its facilities.

On December 2013, the Department applied for the Waste Tire Enforcement Grant from the California Department of Resources Recycling for Fiscal Year 2014-2015. The Department received notification of this award in April 2014.

## **STAFFING IMPACTS**

Total current authorized positions— 0

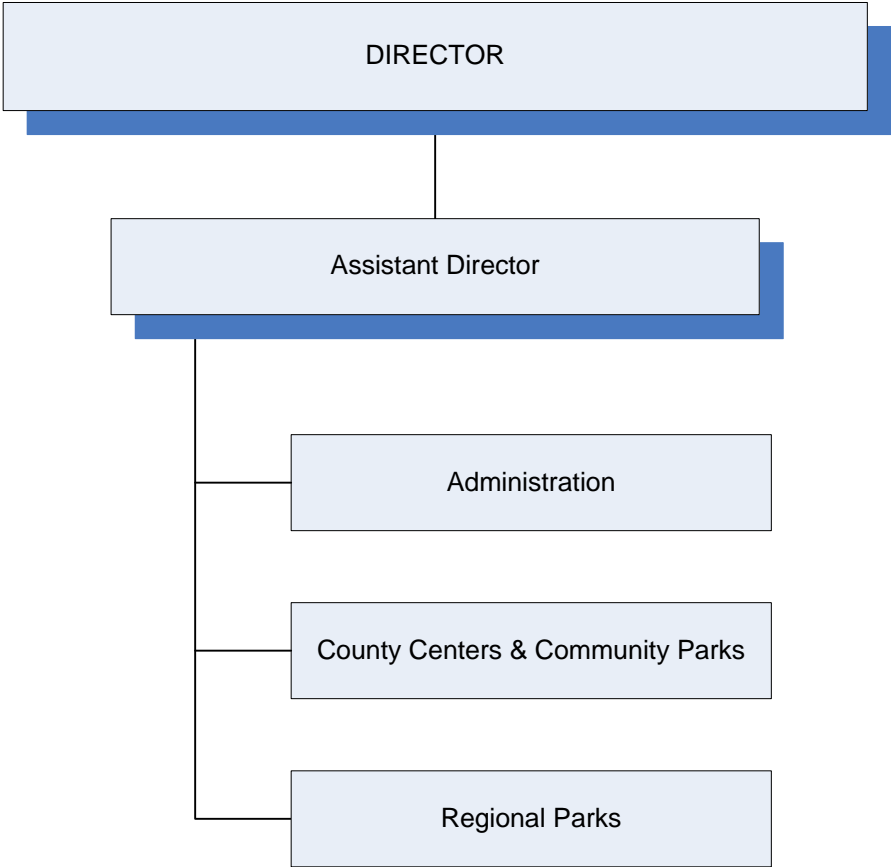
## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$130,000 be approved for Environmental Resources – Waste Tire Enforcement Grant. This budget is funded by \$130,000 in estimated department revenue.



**STANISLAUS COUNTY  
PARKS AND RECREATION**

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Revised April 2013

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Recreation Facilities**



**PARKS AND RECREATION**  
**Jami Aggers, Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$5,835,302
Total Revenue	\$3,514,040
Fund Balance/Retained Earnings	\$150,512
<b>Net County Cost</b>	<b>\$2,170,750</b>
Total Recommended Staffing	20
% Funded by Local Discretionary Funds	37.2%

**MISSION STATEMENT**

The mission of the Department of Parks and Recreation is to implement the policies established by the Board of Supervisors pertaining to parks, which includes acquiring, developing, and maintaining recreation areas serving every segment of society, including the disabled and economically disadvantaged. It is also to provide the leadership necessary to develop and manage parks and recreation facilities in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable costs.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Department of Parks and Recreation include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Installation of picnic/shade shelter at Laird Park.</li> <li>◆ Completion of the Frank Raines Water System Project.</li> <li>◆ Completion of Woodward and Modesto Regional Park Improvements including vaulted restrooms and picnic tables.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Development and implementation schedule of the Regional Parks Marketing Plan.</li> <li>◆ Continued development of T-Island and Muir Point Campground improvements at Woodward.</li> <li>◆ Installation of fuel pumps at Modesto Reservoir.</li> </ul>

**BUDGETS WITHIN THE PARKS AND RECREATION DEPARTMENT INCLUDE:**

- ◆ Parks and Recreation
- ◆ Fish and Wildlife
- ◆ Modesto Reservoir Patrol
- ◆ Off-Highway Vehicle Fund
- ◆ Regional Water Safety Training Center
- ◆ Tuolumne River Regional Park

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Recreation Facilities**



**PARKS AND RECREATION**

Budget Unit 0100 0035110  
General Fund

**SERVICES PROVIDED**

The Stanislaus County Department of Parks and Recreation maintains five regional parks, twelve neighborhood parks, ten community parks, two Off-Highway Vehicle parks, four cemeteries, two bridges, La Grange historical areas, five fishing access points along rivers and lakes, one swimming pool, one organized youth camp, and numerous acres of open space and river bottom. These facilities provide a vast array of recreational opportunities including but not limited to: picnicking, sailing and power boating, water skiing, jet skiing, fishing, swimming, camping, hiking, hunting, and horseback and biking trails. In addition, the Department of Parks and Recreation provides landscape/grounds maintenance services and streetscape maintenance for nine county service areas, eight county centers, ten libraries, one landscape maintenance district, and other governmental buildings in the unincorporated areas of the County.

The Department consists of four divisions including Administration, Community Parks/County Centers, Woodward Reservoir and Modesto Reservoir.

Administration implements the functions of finance, human resources, information technology, contract coordination, grant coordination, project management, process improvements, planning, employee support, risk and safety management, partner development and opportunities, and aligning maintenance, operational, and customer needs.

The Community Parks/County Centers Division is responsible for the maintenance and operations of the parks, flood control landscape, and streetscapes within:

- ◆ County Service Areas 1, 10, 16, 18, 19, 21, 22, 24, 25, 26, and Del Rio Heights Landscape Assessment District;
- ◆ Fox Grove, Riverdale and Las Palmas Fishing Accesses;
- ◆ Pauper's Cemetery;
- ◆ The Regional Water Safety Training Center in Empire, Atlas, Bonita, Bonita Ranch, Burbank-Paradise, Countrystone, Empire Community, Empire Tot Lot, Fairview, Hatch, Hunter's Pointe, Leroy F. Fitzsimmons, Mono, Murphy, Oregon Drive, Parklawn, Riverdale, Salida, Segesta, Sterling Ranch, United and Wincanton Community and Neighborhood Parks;
- ◆ Laird Regional Park; and
- ◆ Frank Raines Regional Park including Deer Creek Campgrounds, Deer Creek Day Use & Undeveloped Camping Area, Minnear Day Use Area, and the Off-Highway Vehicle Area.

Additionally, the Community/County Centers Parks Division is responsible for landscape/grounds maintenance services at the following facilities: County Clerk-Recorder/Elections Building, 801 11<sup>th</sup> Street Building, Health Services Agency (County Center 2), Learning Institute (County Center 3), Probation and Juvenile Hall (County Center 5), ten Libraries, Medical Arts Building, Behavioral Health and Recovery Services facilities including Stanislaus Recovery Center (Ceres) and a portion of County Center 1, 12<sup>th</sup> Street Garage and offices, Old City Hall, 1010 Tenth Street, Mancini Hall, and the Coroner's Office.

The Woodward Reservoir Division is responsible for the maintenance and operations of Woodward Reservoir. The Department of Parks and Recreation has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for more than 50 years. This

facility encompasses 6,667 acres, including 2,900 acres covered by the reservoir. Additionally, this division is responsible for a small lot within the Knights Ferry area.

The Modesto Reservoir Division is responsible for the maintenance and operations of Modesto Reservoir. The Department of Parks and Recreation has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. This facility covers 5,080 acres, including 2,800 acres covered by the reservoir. Additionally, this division is responsible for the maintenance and operations of the La Grange Regional Park including the Off-Highway Vehicle area; Gold Dredge area; Livery Stables, Jail, School House, and Museum; Joe Domecq Wildlife area; Kiwanis Camp; Basso and Old La Grange Bridge; La Grange Cemetery; Robert's Ferry Cemetery; French Bar Cemetery; Basso Fishing Access area; Turlock State Lake Fishing Access area; and 225 acres of river bottom along the Tuolumne River.

<b>Parks and Recreation</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$32,000	\$0	\$32,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$35,154	\$25,080	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$511,194	\$0	\$0	\$0
Charges for Service	\$2,943,888	\$2,537,421	\$2,852,952	\$0	\$2,852,952
Miscellaneous Revenue	\$29,863	\$115,315	\$20,175	\$0	\$20,175
Other Financing Sources	\$6,661	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,015,566</b>	<b>\$3,189,010</b>	<b>\$2,905,127</b>	<b>\$0</b>	<b>\$2,905,127</b>
Salaries and Benefits	\$2,161,261	\$2,293,925	\$2,259,673	\$546,470	\$2,806,143
Services and Supplies	\$728,658	\$1,256,415	\$899,626	\$0	\$899,626
Other Charges	\$873,611	\$969,385	\$991,422	\$0	\$991,422
Fixed Assets					
Buildings & Improvements	\$4,793	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$20,000	\$0	\$20,000
Other Financing Uses	\$44,595	\$48,570	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$550,310	\$215,390	\$237,260	\$0	\$237,260
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,363,228</b>	<b>\$4,783,685</b>	<b>\$4,407,981</b>	<b>\$546,470</b>	<b>\$4,954,451</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,347,662</b>	<b>\$1,594,675</b>	<b>\$1,502,854</b>	<b>\$546,470</b>	<b>\$2,049,324</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department will continue to maintain the identified parks and facilities. Re-evaluating priorities and adjusting the workforce to the priorities identified will result in the continued ability to efficiently carry out the Department's and provide basic levels of services at all general funded neighborhood parks, cemeteries, bridges, County Centers and office buildings, and Woodward and Modesto Reservoir Regional Parks.

In cooperation with General Services Agency Fleet Services, the Department is requesting to replace five vehicles. These vehicles are used by Parks staff for transporting tools and equipment, field collections, various landscape and maintenance activities, and supplies between job sites. These 13 to 16 year old vehicles have from 93,429 to 159,142 miles that have become costly to maintain due to their age and condition, and/or Compressed Natural Gas (CNG) tanks are expiring in December 2014. These vehicles will be replaced with similar vehicles. The lease program will allow Parks to replace these vehicles by making a lease payment of approximately \$37,512 annually over a five year period with a \$1 purchase at the end of the five year lease. Additionally, the Department is purchasing equipment to use at community parks to assist in the eradication of rodents.

The Department received a request from the Police Activities League (PAL) requesting financial support in the amount of \$55,000 to continue the juvenile crime prevention programs in the communities of Keyes & Grayson. The County General Fund funded PAL from 2004 through 2011, however the ability to fund these programs was significantly impacted with the economic decline and when the general county funding ended in June 2011. Parks continues to partner with PAL to use parks and facilities for youth activities and to provide swim activities at the Regional Water Safety Training Center (RWSTC).

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Department of Parks and Recreation is requesting an increase in appropriations of \$546,470 to reflect the carry forward of net county cost savings earned in prior fiscal years. The Department is planning to use approximately \$210,000 for retirement cash-outs, the Parks' Marketing Plan and projects associated with plan recommendations, community correspondence of sound testing at Woodward Reservoir, new screens at the South San Joaquin Irrigation District upper water intake, and a one-time donation to the Police Activities League (PAL) of \$10,000.

The Department plans to use the remaining net county cost savings over the next three years to fund one-time costs of recommendations from the marketing plan, flow meters on wells, as the California Code of Regulations for Public Water Systems requires that all public water systems have flow meters installed to measure usage; and one-time costs associated with relocating the Parks Morgan Road Shop, in order to accommodate the Public Works Master Plan.

### **STAFFING IMPACTS**

Total current authorized positions— 20

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,954,451 be approved for Parks and Recreation. This budget is funded from \$2,905,127 in estimated revenue and a \$2,049,324 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—FISH AND WILDLIFE**

Budget Unit 1727 0035452  
 Special Revenue Fund

**SERVICES PROVIDED**

Fish and Wildlife assists in achieving the goals of the Fish and Wildlife Committee to provide for educational and recreational opportunities supporting the protection, conservation, propagation, and preservation of fish and wildlife.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$30,281 compared to the July 1, 2013 positive balance of \$25,185. The Fish and Wildlife Commission makes recommendations on how these funds are spent annually. The Department anticipates using \$25,081 of fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

Parks and Recreation - Fish and Wildlife					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$4,084	\$7,613	\$5,000	\$0	\$5,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,084</b>	<b>\$7,613</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$5,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$11,185	\$2,516	\$30,081	\$0	\$30,081
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$11,185</b>	<b>\$2,516</b>	<b>\$30,081</b>	<b>\$0</b>	<b>\$30,081</b>
<b>Fund Balance</b>	<b>\$7,101</b>	<b>(\$5,097)</b>	<b>\$25,081</b>	<b>\$0</b>	<b>\$25,081</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can continue to support the Fish and Wildlife Commission to help achieve its goals of providing educational and recreational opportunities that support the protection, conservation, propagation, and preservation of fish and wildlife in Stanislaus County.

The Fish and Wildlife Commission funds fish plantings at both Modesto and Woodward Reservoirs. They have also funded special projects such as the Wood Duck Box Program, River Clean-up Event on the Stanislaus River, Kids Fishing Day, Stanislaus Wildlife Care Center, and the Great Valley Museum Wild Planet Day event.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$30,081 be approved for Parks and Recreation – Fish and Wildlife. This budget is funded by \$5,000 in estimated department revenue, and \$25,081 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—MODESTO RESERVOIR PATROL**

Budget Unit 1728 0035453  
 Special Revenue Fund

**SERVICES PROVIDED**

Modesto Reservoir Patrol provides for enhanced services to protect the water quality at Modesto Reservoir Regional Park. Modesto Reservoir is operated in partnership with the Modesto Irrigation District's water treatment plant. This program provides for the continuation of enhanced water quality services.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$249,257 compared to the July 1, 2013 positive balance of \$232,404. The increase is attributed to the revenue received. The fund balance will be used as needed to provide enhanced services to protect the water quality at Modesto Reservoir. The Department anticipates using \$47,000 of fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

<b>Parks and Recreation - Modesto Reservoir Patrol</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$23,000	\$23,000	\$23,000	\$0	\$23,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$23,000</b>	<b>\$23,000</b>	<b>\$23,000</b>	<b>\$0</b>	<b>\$23,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$6,147	\$48,000	\$0	\$48,000
Other Charges	\$0	\$0	\$22,000	\$0	\$22,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$6,147</b>	<b>\$70,000</b>	<b>\$0</b>	<b>\$70,000</b>
<b>Fund Balance</b>	<b>(\$23,000)</b>	<b>(\$16,853)</b>	<b>\$47,000</b>	<b>\$0</b>	<b>\$47,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department will continue to maintain enhanced services to protect the water quality at Modesto Reservoir Regional Park. Enhanced services include additional park staff as needed, maintenance and repair of pumps at the Modesto Reservoir lift stations, contracting with a provider to educate and prevent the invasive quagga mussel from entering Modesto Reservoir,



maintenance and repair of buoys as needed, and any other issues that arise during the year to assist in the protection of the water quality.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$70,000 be approved for Parks and Recreation – Modesto Reservoir Patrol. This budget is funded by \$23,000 in estimated department revenue, and \$47,000 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**

**Recreation Facilities**

**PARKS AND RECREATION—OFF-HIGHWAY VEHICLE FUND**

Budget Unit 1702 0035450

Special Revenue Fund

**SERVICES PROVIDED**

The Off-Highway Vehicle (OHV) Fund provides for the development and activities of off-highway vehicle parks at designated sites in Stanislaus County, including Frank Raines and La Grange Off-Highway Vehicle Parks. The Off-Highway Vehicle Program is funded through reimbursable OHV grants from the State, fees collected through the Department of Motor Vehicles for off-highway park use, and fees for services.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$380,925 compared to the July 1, 2013 positive balance of \$343,335. The increase is due to the timing of payables at the end of the Fiscal Year. Fund balance and revenue earned at Frank Raines and La Grange Off-Highway Vehicle Parks is used as the match required for the State Off-Highway Vehicle grant funds. The Department anticipates using \$69,431 of fund balance in Fiscal Year 2014-2015.

As of July 1, 2014, this fund has a positive cash balance of \$216,600 compared to the July 1, 2013 positive balance of \$18,319. The increase is due to State reimbursements for submitted grant claims. The difference between the cash and fund balance is reflective of the receivables set up to receive payments from the State grant.

<b>Parks and Recreation - Off-Highway Vehicle Fund</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,045	\$3,476	\$0	\$0	\$0
Intergovernmental Revenue	\$435,069	\$311,430	\$426,513	\$0	\$426,513
Charges for Service	\$91,544	\$85,795	\$124,400	\$0	\$124,400
Miscellaneous Revenue	\$7,859	\$6,129	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$535,517</b>	<b>\$406,830</b>	<b>\$550,913</b>	<b>\$0</b>	<b>\$550,913</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$84,910	\$66,399	\$136,864	\$0	\$136,864
Other Charges	\$294,444	\$7,636	\$30,500	\$0	\$30,500
Fixed Assets					
Equipment	\$84,997	\$0	\$90,000	\$0	\$90,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$295,205	\$362,980	\$0	\$362,980
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$464,351</b>	<b>\$369,240</b>	<b>\$620,344</b>	<b>\$0</b>	<b>\$620,344</b>
Fund Balance	(\$71,166)	(\$37,590)	\$69,431	\$0	\$69,431
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department will continue to staff and maintain two Off-Highway Vehicle parks at La Grange and Frank Raines. The State of California Department of Parks and Recreation, Off-Highway Motor Vehicle Recreation Division, administers Operations and Maintenance grants to cities, counties, and other governmental or non-profit organizations that provide facilities relating to off-highway vehicle (OHV) activities. An OHV is defined as a motorcycle, snowmobile, all-terrain vehicle, jeep, sand buggy or dune buggy, and any street licensed motor vehicle being used off-highway. The Off-Highway Motor Vehicle Recreation Act of 2003 authorizes the allocation of grant funds for the purpose of establishing, maintaining, managing, and rehabilitating OHV areas, trails and facilities in California.

The grant funds requested and approved for both park facilities include funds to maintain and operate the facilities including activities such as fee collection, cleaning and maintaining campgrounds and restroom facilities, repairing fencing, mowing and edging lawn areas, maintaining proper signage, water system maintenance and testing, enforcement of rules, maintaining trails, and installing or repairing erosion control features. Amenities such as barbeques and serving tables will be upgraded.

In cooperation with General Services Agency Fleet Services, the Department is requesting to purchase a dump truck that will provide the ability to adequately perform trail maintenance by transporting soil from sediment ponds and other areas to use for trail tread repair. In addition, the dump truck would be used to transport supplies such as bark and compost. This purchase is included in the approved grant funds.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$620,344 be approved for Parks and Recreation – Off-Highway Vehicle Fund. This budget is funded by \$550,913 in estimated department revenue, and \$69,431 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—REGIONAL WATER SAFETY TRAINING CENTER**

Budget Unit 1694 0035701  
 Special Revenue Fund

**SERVICES PROVIDED**

The Regional Water Safety Training Center budget provides necessary funding for basic operations and programs at the regional aquatic facility located at Empire Community Park. The Department of Parks and Recreation is responsible for the general maintenance and operation of the facility. Recreational and instructional swim programs are provided through an agreement with the Stanislaus County Police Activities League since the facility opened.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$125,931 compared to the July 1, 2013 positive balance of \$125,423. The Department anticipates using \$9,000 of fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

<b>Parks and Recreation - Regional Water Safety Training Center</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$619	\$1,416	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$13,650	\$30,000	\$0	\$30,000
Other Financing Sources	\$100,000	\$10,000	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$100,619</b>	<b>\$25,066</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$30,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$25,000	\$0	\$25,000
Other Charges	\$0	\$0	\$14,000	\$0	\$14,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$24,650	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$24,650</b>	<b>\$39,000</b>	<b>\$0</b>	<b>\$39,000</b>
<b>Fund Balance</b>	<b>(\$100,619)</b>	<b>(\$416)</b>	<b>\$9,000</b>	<b>\$0</b>	<b>\$9,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can continue to provide maintenance for the pool and landscape. On June 18, 2013, the Board approved a multi-year funding strategy for the ongoing operations and maintenance of the Regional Water Safety Training Center, Empire Community Pool. Between June 1, 2013 and September 1, 2013, the Police Activities League provided swim recreational opportunities for 12,879 children.

For Fiscal Year 2014-2015 donations in the amount of \$39,000 will fund the total cost of the operations and maintenance. The Stanislaus County Police Activities League will continue to provide recreational and instructional activities at the facility through revenue from entry fees and snack sales and through generous donations and grants from the following: Stanislaus County Sheriff's Department, Stanislaus County Police Activities League, Duarte Nursery, Beard Family, and Modesto Irrigation District.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$39,000 be approved for Parks and Recreation – Regional Water Safety Training Center. This budget is funded by \$30,000 in estimated department revenue, and \$9,000 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—TUOLUMNE RIVER REGIONAL PARK**

Budget Unit 0100 0035420  
 General Fund

**SERVICES PROVIDED**

Tuolumne River Regional Park (TRRP) provides for the maintenance and preservation of seven miles of river corridor, while allowing continued development in a manner that creates positive recreational ventures.

The Board of Supervisors, through a Joint Powers Agreement (JPA), partners in the regional park effort with the City of Modesto and the City of Ceres.

<b>Parks and Recreation - TRRP</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$121,426	\$121,426	\$121,426	\$0	\$121,426
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$121,426</b>	<b>\$121,426</b>	<b>\$121,426</b>	<b>\$0</b>	<b>\$121,426</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$121,426</b>	<b>\$121,426</b>	<b>\$121,426</b>	<b>\$0</b>	<b>\$121,426</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the budget provides for the continuation of services as expected and agreed upon by the participating cities and County of the Joint Powers Agreement. The Tuolumne River Regional Park budget provides funding for a contract for park maintenance.

The TRRP Commission has not yet presented a proposed budget therefore the Department recommends leaving the County contribution at the same level as Fiscal Year 2013-2014, which is \$121,426.

**STAFFING IMPACTS**

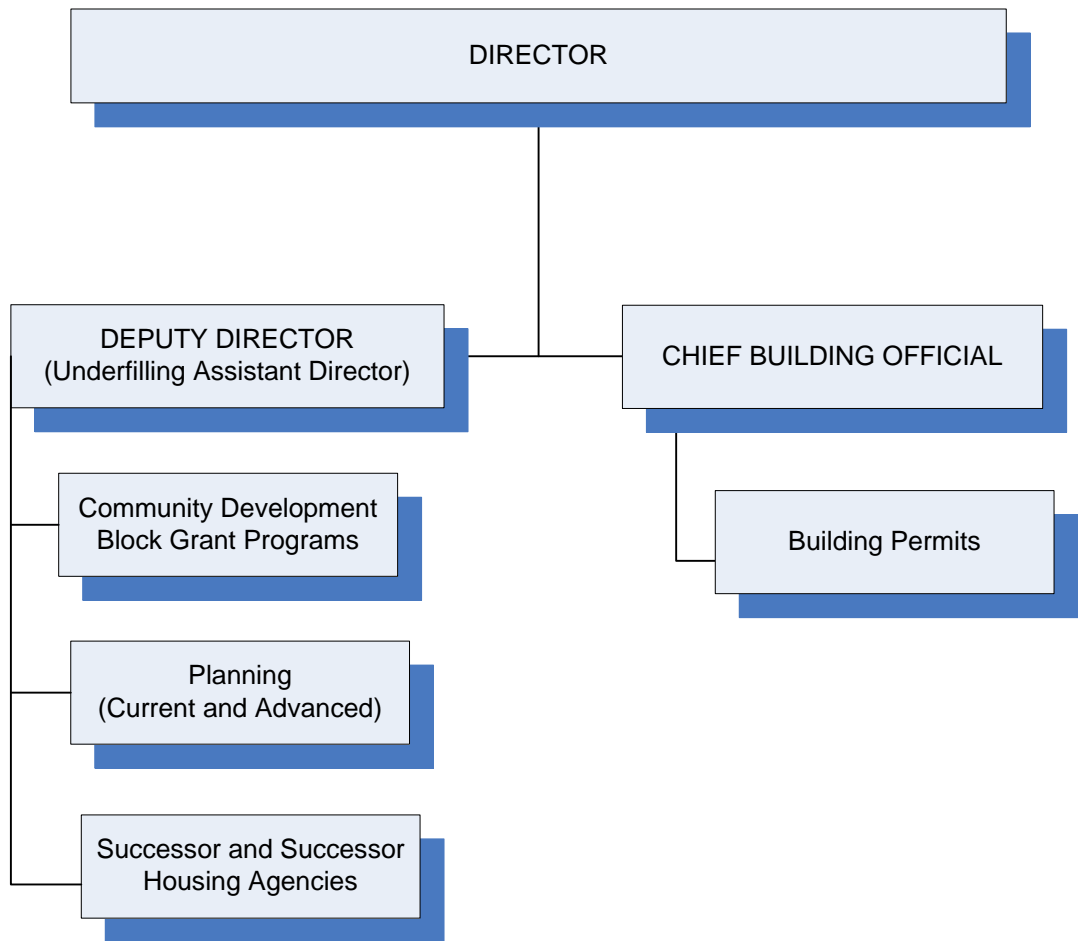
Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$121,426 be approved for Parks and Recreation – Tuolumne River Regional Park. This budget is funded by a \$121,426 contribution from the General Fund.

**STANISLAUS COUNTY  
PLANNING AND COMMUNITY DEVELOPMENT**

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Revised April 2012



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**PLANNING AND COMMUNITY DEVELOPMENT**  
**Angela Freitas, Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$10,514,058
Total Revenue	\$9,462,668
Fund Balance/Retained Earnings	<u>(\$290,019)</u>
<b>Net County Cost</b>	<b>\$1,341,409</b>
Total Recommended Staffing	31
% Funded by Local Discretionary Funds	12.8%

**MISSION STATEMENT**

To promote economic development, diversify the County’s agricultural base and provide high quality, streamlined permit processing services for the benefit of all our customers.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Department of Planning and Community Development include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Continued to maintain core functions and a high level of customer service within budget.</li> <li>◆ Effectively implemented State and Federal Grants.</li> <li>◆ Assisted in the successful securing of a State Water Board grant for the Parklawn Neighborhood Sewer Project.</li> <li>◆ Successfully implemented Citizen Access online permitting (on a limited test bases) to local contractors.</li> <li>◆ Successfully recruited for two critical management positions within the Department.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Maintain core functions and a high level of customer service within budget.</li> <li>◆ Continue the effective implementation of existing State and Federal Grants.</li> <li>◆ Pursue new grants to cover needed infrastructure construction costs.</li> <li>◆ Obtain full implementation of the citizen access online permitting and Interactive voice response components of the Accela permit software package.</li> <li>◆ Evaluate best practices for permitting processes.</li> <li>◆ Continue to realign staffing levels to reflect current workload activities.</li> </ul>

**BUDGETS WITHIN THE PLANNING AND COMMUNITY DEVELOPMENT DEPARTMENT INCLUDE:**

- ◆ Planning and Community Development
- ◆ Building Permits
- ◆ Dangerous Building Abatement
- ◆ General Plan Maintenance
- ◆ Salida Planning Efforts
- ◆ Special Revenue Grants
- ◆ Successor Housing Agency

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2014-2015**

**PUBLIC RESOURCES**

**Other Protection**



**PLANNING AND COMMUNITY DEVELOPMENT**

Budget Unit 0100 0025101

General Fund

**SERVICES PROVIDED**

The Department of Planning and Community Development provides information and assistance to customers on a multitude of land use topics. Planning Department staff responds to an estimated 35,000 phone calls and personal contact visits per year ranging from calls inquiring on the zoning of a particular parcel, to processing building permit and land-use application requests, to providing flood zone information, and to providing housing rehabilitation assistance. The Department is comprised of three divisions: Building Permits, Community Development, and Planning. Knowledge and expertise is provided to the Board of Supervisors, Chief Executive Office, and other County departments (i.e. Public Works, Parks and Recreation, and Environmental Resources) on specific projects for the benefit of the entire County.

The Planning Division is the only division funded by the General Fund within the Department and provides staffing to both the Community Development Division and the Stanislaus County Successor and Successor Housing Agencies (of the former Stanislaus County Redevelopment Agency). An overview of services provided by the Community Development Division, Building Permits Division, and Successor Housing Agency are provided in their respective budget sections.

<b>Planning &amp; Community Development</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$94,454	\$159,849	\$105,000	\$0	\$105,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$666,362	\$673,834	\$499,534	\$0	\$499,534
Miscellaneous Revenue	\$366	\$159	\$0	\$0	\$0
Other Financing Sources	\$1,260	\$260	\$1,000	\$0	\$1,000
<b>Total Revenue</b>	<b>\$762,442</b>	<b>\$834,102</b>	<b>\$605,534</b>	<b>\$0</b>	<b>\$605,534</b>
Salaries and Benefits	\$1,395,118	\$1,431,620	\$1,282,376	\$473,914	\$1,756,290
Services and Supplies	\$39,976	\$32,320	\$68,780	\$0	\$68,780
Other Charges	\$93,079	\$96,102	\$120,873	\$0	\$120,873
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$43,285	\$46,008	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$487	\$711	\$1,000	\$0	\$1,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,571,945</b>	<b>\$1,606,761</b>	<b>\$1,473,029</b>	<b>\$473,914</b>	<b>\$1,946,943</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$809,503</b>	<b>\$772,659</b>	<b>\$867,495</b>	<b>\$473,914</b>	<b>\$1,341,409</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain core services while fulfilling all State and Federal mandated requirements relating to land use activities, building codes, special revenue grants and the administration of the Stanislaus County Successor Agency (the former Stanislaus County Redevelopment Agency); however, a sustained increase in permit activity and customer inquiries over the last fiscal year is stretching staff resources and causing delay in permit processing. The Department is undertaking a strategic review of its service levels and processes to determine staffing needs moving forward at a sustained or increased level of activity.

It will be the Planning Division's main priority to focus on land-use and subdivision application processing, local oversight of permitted surface mining operations, implementation of the Williamson Act, and maintenance of the County General Plan in compliance with State mandates and local needs. The Planning Division will continue to diversify staff assignments in order to provide needed administrative services to Department programs with identified non-General Fund resources. In addition, the Neighborhood Stabilization Program (NSP) original grant funding has come to an end and as such the NSP housing activity has greatly reduced. The program staff position utilized to administer the NSP will now be redirected to the Building Permits Division, where the need for additional staff resources exists.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Department of Planning and Community Development is requesting an increase in appropriations of \$473,914 to reflect the carry forward of net county cost savings earned in prior fiscal years. The Department is planning to use all the savings in Fiscal Year 2014-2015 for increased General Liability Insurance costs and extra-help staff. Extra-help staff is needed to temporarily backfill for existing Department Planning staff resources which are being redirected to the development of the County General Plan as well as the Community Development Block Grant (CDBG) 5 year Consolidated plan creation and special projects (specifically the Crows Landing Industrial Business Park Specific Plan entitlement process); all of which are on time lines for completion in Fiscal Year 2014-2015.

## **STAFFING IMPACTS**

The Department is requesting to transfer out one Plan Check Engineer position from Planning and Community Development to Building Services to support the increased demand for Plan Check services.

Total current authorized positions— 15

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,946,943 be approved for Planning and Community Development. This budget is funded by \$605,534 in estimated department revenue and a \$1,341,409 contribution from the General Fund.

It is recommended to transfer out one Plan Check Engineer position from Planning and Community Development to Building Services.

Total recommended authorized positions— 14

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Public Ways**

**PLANNING—BUILDING PERMITS**

Budget Unit 1206 0040400  
 Special Revenue Fund

**SERVICES PROVIDED**

The Building Permits Division of the Planning and Community Development Department provides building safety services through plans examination, building permit issuance and construction inspections. The Building Code Enforcement Unit inspects residential, commercial, agricultural and industrial projects for the unincorporated area of Stanislaus County. The Division responds to customer inquiries and provides technical assistance for code related issues, and provides administration for the Public Facilities Fees Program and County's Flood Plain. All fees related to these functions are calculated and collected by the Building Permits Division. The Division also devotes a significant amount of time responding to customer related inquiries received through the request and complaint program Customer Relationship Management (CRM) system.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$2,139,077 compared to the July 1, 2013 positive balance of \$1,694,845. The increase is primarily due to increases in building permit fees collected combined with reductions to Department expenses for last fiscal year. The Department anticipates using \$235,086 of fund balance for increased salary and benefits costs, vehicle purchase, and to fund a new position in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

<b>Planning - Building Permits</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$1,377,676	\$1,704,039	\$1,525,000	\$0	\$1,525,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$326,728	\$381,597	\$380,357	\$0	\$380,357
Miscellaneous Revenue	\$1,603	\$1,226	\$1,400	\$0	\$1,400
Other Financing Sources	\$68,425	\$66,008	\$60,000	\$0	\$60,000
<b>Total Revenue</b>	<b>\$1,774,432</b>	<b>\$2,152,870</b>	<b>\$1,966,757</b>	<b>\$0</b>	<b>\$1,966,757</b>
Salaries and Benefits	\$1,210,291	\$1,334,299	\$1,826,806	\$0	\$1,826,806
Services and Supplies	\$168,321	\$146,608	\$194,450	\$0	\$194,450
Other Charges	\$140,256	\$177,947	\$155,587	\$0	\$155,587
Fixed Assets					
Equipment	\$0	\$7,742	\$25,000	\$0	\$25,000
Other Financing Uses	\$38,253	\$42,043	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,557,121</b>	<b>\$1,708,638</b>	<b>\$2,201,843</b>	<b>\$0</b>	<b>\$2,201,843</b>
<b>Fund Balance</b>	<b>(\$217,311)</b>	<b>(\$444,232)</b>	<b>\$235,086</b>	<b>\$0</b>	<b>\$235,086</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain all core functions of the Division: issuance of building permits, construction inspection, plans examination, and also maintain building code enforcement pertaining to customer complaints. The Division will continue its partnership with the City of Ceres and the City of Oakdale by providing plans examination, construction inspection services, and building official administration. The Division also provides support to the County's Capital Projects Division in the form of project oversight, construction management, and administration. Additionally, the Division is responsible for calculation and collection support for the Public Facility Fees (PFF) Program.

The Department continues to experience revenue growth due to increased construction permit activities. In Fiscal Year 2008-2009, the Division processed approximately 1,900 permits, and approximately 2,811 permit were processed in Fiscal Year 2013-2014. The steady increase in building permit and land use activity has begun to strain existing current staff and has created delays with the application process. In addition, the dangerous building abatement program was approved for expansion by the Board of Supervisors in June 2014 and will be funded with Neighborhood Stabilization Program (NSP) Income for the performance of building abatement activities in targeted areas. This program will be very valuable for the community and represents another activity that requires additional staff resources. The Department also needs to restructure the way service is provided at the counter. Currently, this task is performed by department line staff which is often a challenge due to increased department workload and the need to use existing staff for projects and inspections. In order to meet the increased demand for building inspections and expanded dangerous building abatement program activities and provide excellent, efficient, and effective customer service in the current One-Stop-Shop model of service, the Division is in need of additional resources.

In cooperation with General Services Agency Fleet Services, the Department is requesting to replace a 2007 Ford Ranger truck. This vehicle is used by field inspectors when going out to conduct field inspection services. This 7 year old vehicle has 115,000 miles and has experienced an increase in maintenance costs. The cost of the replacement is being funded by departmental fund balance.

## **STAFFING IMPACTS**

The Department is requesting to add one new Building Inspector II position. This position is critical in order to meet authorized services levels on the increasing demand for building inspections as well as to assist with the expansion of the dangerous building abatement program that will serve the targeted Neighborhood Stabilization Program (NSP) areas. The position is also needed in order to continue succession planning efforts as several field inspectors are currently eligible to retire from County employment and retirements are likely to take place in the next 2-3 years. This position would bring the number of field inspectors from 4 to 5. With this level of field inspectors the Department will be able to meet demand for inspections, provide timely and excellent customer service and reduce the current significant reliance on contracted services.

The Department is also requesting to transfer in one Plan Check Engineer position from Planning and Community Development to support the increased demand for Plan Check services.

The Department is requesting to double-fill the Manager IV-Chief Building Official position up to three months. The current incumbent is scheduled to retire in January 2015. The request to double-fill is to minimize the impacts on the Department operations and continue to provide responsive and timely support to employees and customers during this critical transition.

The Department is also requesting to add a new classification series for a Permit Technician. This is part of a strategy for rebuilding a more efficient and effective department by providing a classification focused on the front line staff serving the public at the counter and by phone, as part of the County's One-Stop-Shop. As the economy begins to improve and permit and general inquiry levels increase, the need to have a classification focused on this area increases.

Total current authorized positions— 15

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,201,843 be approved for Planning – Building Permits. This budget is funded by \$1,966,757 in estimated department revenue, and \$235,086 in departmental fund balance.

It is recommended to add one new Building Inspector II position and to transfer in one Plan Check Engineer from Planning and Community Development. It is also recommended to double-fill the Manager IV-Chief Building Official position for up to three months. It is further recommended to study the request for a new classification series of Permit Technicians.

Total recommended authorized positions— 17

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC PROTECTION**  
**Protection Inspection**

**PLANNING—DANGEROUS BUILDING ABATEMENT**

Budget Unit 1746 0043290  
 Special Revenue Fund

**SERVICES PROVIDED**

The Dangerous Building Abatement fund is used as a last resort for the demolition and removal of dangerous and/or abandoned buildings that pose a distinct health and safety threat to the residents of Stanislaus County. The first step in this process is to locate the owner and successfully work with the owner to bring resolution to the dangerous building. When the owner is unwilling to take corrective action or cannot be located, a cost evaluation is completed and a lien is placed on the property to ensure compliance. Expenses are recovered through property taxes or the sale of the property, whichever comes first.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$29,362 compared to the July 1, 2013 positive balance of \$44,904. This decrease is due to the use of fund balance in Fiscal Year 2013-2014 for the abatement of five properties.

As of July 1, 2014, this fund has a positive cash balance of \$129,362 compared to the July 1, 2013 positive balance of \$144,979. The decrease is due to increased abatement expenditures, that revenue from liens was not sufficient to cover at this time. The difference between the cash and fund balance is an outstanding liability on the balance sheet.

<b>Planning - Dangerous Bldg Abatement</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$500,000	\$0	\$500,000
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$5,116	\$5,100	\$0	\$5,100
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$5,116</b>	<b>\$505,100</b>	<b>\$0</b>	<b>\$505,100</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$8,505	\$9,638	\$160,000	\$0	\$160,000
Other Charges	\$2,446	\$11,020	\$100,000	\$0	\$100,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,951</b>	<b>\$20,658</b>	<b>\$260,000</b>	<b>\$0</b>	<b>\$260,000</b>
<b>Fund Balance</b>	<b>\$10,951</b>	<b>\$15,542</b>	<b>(\$245,100)</b>	<b>\$0</b>	<b>(\$245,100)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the dangerous building abatement program. Department staff will research and work with available resources to fund the safest and most efficient resolution possible for the demolition and removal of dangerous and/or abandoned buildings that pose a health and safety risk. While activity varies annually, the Dangerous Building Abatement Program's case load has increased significantly, attributed to the excessive number of foreclosed and abandoned homes in the region. Due to reduced staffing levels during the 2013-2014 Fiscal Year, the Supervising Building Inspector that normally operates the Dangerous Building Program was required to focus his priorities on providing core services throughout the Department, such as field inspections, plan checking and permit counter coverage. The Department is undergoing a review of staff resources and expects that this program will pick up significant activity in Fiscal Year 2014-2015.

The Dangerous Building fund normally revolves around reimbursement costs generated from forced cleanup activities. Revenue is provided exclusively by the repayment of abatement liens placed on the parcel at the conclusion of the abatement process through tax assessment, tax sale of the property or by owner of the property. In June 2014, the Board of Supervisors approved an item to expand the Dangerous Building Abatement program using Neighborhood Stabilization Program (NSP) income. NSP provides funding for payment of demolition activities in targeted NSP areas. For properties outside of NSP targeted areas, the Department will continue to utilize the funding that has been generated from reimbursement costs. Due to the decrease in activity and revenue collection from reimbursement costs, the Department will maintain a conservative approach when performing activities in non-NSP areas to ensure funding availability to address the most serious health and safety risks.

The Department budget of \$260,000 will continue to support the initial activity of the expanded Dangerous Building Abatement program. This will be funded with estimated revenues from anticipated reimbursed costs of \$5,100 and \$500,000 of NSP income. These revenues are projected to result in additional fund balance of \$245,100 primarily from NSP revenue, which will be restricted for use in future years in order to continue needed demolition activities in NSP targeted areas.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$260,000 be approved for Planning – Dangerous Building Abatement. This budget is funded by \$505,100 in estimated department revenue, which will result in a \$245,100 increase in departmental fund balance.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**PLANNING—GENERAL PLAN MAINTENANCE**

Budget Unit 179A 0025521  
 Special Revenue Fund

**SERVICES PROVIDED**

The General Plan Maintenance budget was established for the purpose of collecting fees from land use and building permit applications to provide for the comprehensive update to Stanislaus County's General Plan. The General Plan is composed of several different elements: Land Use, Circulation, Conservation/Open Space, Noise, Safety, Housing and Agricultural, all of which are very unique and have specific statutory requirements.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$1,523,631 compared to the July 1, 2013 positive balance of \$1,444,441. The increase is the result of increased costs associated with the comprehensive update to the County's General Plan that have not yet been spent. The Department anticipates using \$60,500 of fund balance in Fiscal Year 2014-2015. Cash is tracking similar to fund balance.

A significant portion of the available balance, approximately \$641,940, is encumbered in a contract with ICF international (formally ICF Jones and Stokes) for technical planning services necessary to complete the General Plan Update. Future funding will be reserved to update different elements as required by the State of California or in association with the Sustainable Communities effort.

<b>Planning - General Plan Maintenance</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,983	\$17,668	\$11,000	\$0	\$11,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$114,069	\$112,880	\$109,000	\$0	\$109,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$123,052</b>	<b>\$130,548</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$120,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$9,856	\$51,358	\$55,500	\$0	\$55,500
Other Charges	\$122,204	\$0	\$125,000	\$0	\$125,000
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$132,060</b>	<b>\$51,358</b>	<b>\$180,500</b>	<b>\$0</b>	<b>\$180,500</b>
<b>Fund Balance</b>	<b>\$9,008</b>	<b>(\$79,190)</b>	<b>\$60,500</b>	<b>\$0</b>	<b>\$60,500</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department can complete the ongoing 2014 update to the Stanislaus County General Plan and begin work on the 2014-2023 (5<sup>th</sup> Cycle) Housing Element Update.

The contract with the firm ICF International for work on the 2014 General Plan Update has sufficient funding remaining. The update is being handled in two primary phases: policy development and environmental assessment. The policy development portion of the update is being handled by Planning staff, with support from ICF International, and a public draft of the update was released in April 2014. It is anticipated that the update will be completed in Fiscal Year 2014-2015.

A contract with the firm PMC for work on the 2014-2023 Housing Element is underway as part of a joint contract with the City of Turlock for a Regional Consolidated Plan (CP) required for Federal Housing and Urban Development entitlement funding. The Housing Element and CP are being completed by the same firm, at the same time, as a means of maximizing efficiencies. The County is responsible for the full cost of the Housing Element portion of the contact and costs are eligible for funding by General Plan Maintenance fees.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$180,500 be approved for Planning – General Plan Maintenance. This budget is funded by \$120,000 in estimated department revenue, and \$60,500 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**PLANNING—SALIDA PLANNING EFFORTS**

Budget Unit 178D 0025601  
 Special Revenue Fund

**SERVICES PROVIDED**

The Salida Planning Efforts budget provides funding and guidance for the Salida Community Plan Update and conceptual land use, infrastructure, and funding strategy.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$441,220, unchanged from the fund balance amount as of July 1, 2013. This is consistent with the strategy used by the Salida Planning Efforts fund in recent fiscal years and is a direct result of current economic conditions and the halt to development activity in the plan area. Cash is tracking the same as fund balance.

<b>Planning - Salida Planning Efforts</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

Due to current economic conditions and the halt of development in the Salida Community Plan area, it is unknown what level of activity may be required in Fiscal Year 2014-2015. The activity will be monitored through the upcoming budget year and the Department will return to the Board of Supervisors to make necessary adjustment either through a separate agenda item or through one of the quarterly financial reports if necessary.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

There is no recommended budget for the Planning – Salida Planning Efforts. This budget, currently on hold due to economic conditions and the lack of development in the area, is traditionally funded from prior developer contributions.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**



**PLANNING—SPECIAL REVENUE GRANTS**

Budget Unit 1717–1722 0025450  
Special Revenue Fund

**SERVICES PROVIDED**

Within the Special Revenue Grants budget are several grant programs, including: Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Neighborhood Stabilization Program (NSP), Home Investment Partnership Program (HOME), California Housing and Community Development (CalHome), Community Development Block Grant-Recovery (CDBG-R), and related Program Income (PI) funds. These funds are used to provide housing rehabilitation, construction of community infrastructure, down payment assistance to income-eligible persons, public service activities; and to assist with programs partnering in the goal to end long-term homelessness. They also assist to implement other programs and activities as listed in the Stanislaus County CDBG Consolidated Plan and Annual Action Plans. Stanislaus County is the lead agency for the Stanislaus County CDBG Urban County and a participating member in the Turlock/Stanislaus County HOME Consortium. In addition to Stanislaus County, the Urban County participants include the cities of Ceres, Hughson, Newman, Oakdale, Patterson, and Waterford.

In December 2010, Stanislaus County and the nine incorporated cities were awarded a total of \$1,000,000 from the Strategic Growth Council through Proposition 84 funding to facilitate development of a Stanislaus County Regional Sustainability Toolbox. The Toolbox includes a variety of locally driven, community scale projects designed to assist jurisdictions in maintaining compliance with State mandated sustainability goals, blueprint plans, and greenhouse gas emission reduction thresholds. The Department is the lead jurisdiction in administering the grant which is expected close-out this fiscal year.

During Fiscal Year 2012-2013, Stanislaus County was awarded an additional State grant for the Airport Neighborhood Urban Greening project. The County has partnered with the City of Modesto and Tuolumne River Trust to process the \$350,000 grant.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$52,004 compared to the July 1, 2013 positive balance of \$5,500. The increase is due to the receipt of property sale proceeds tied to liens for which loans were made for down payment assistance and property restorations. The Department anticipates an increase to fund balance in the amount of \$340,505 in Fiscal Year 2014-2015. Fund balance will be used for future large infrastructure projects. Cash is tracking similar to fund balance.

<b>Planning - Special Revenue Grants</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,644,633	\$4,199,797	\$5,872,393	\$0	\$5,872,393
Charges for Service	\$250,664	\$142,026	\$245,462	\$0	\$245,462
Miscellaneous Revenue	\$41,450	\$210,298	\$147,422	\$0	\$147,422
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$5,936,747</b>	<b>\$4,552,121</b>	<b>\$6,265,277</b>	<b>\$0</b>	<b>\$6,265,277</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,486,538	\$3,609,172	\$4,954,135	\$0	\$4,954,135
Other Charges	\$538,882	\$576,089	\$970,637	\$0	\$970,637
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,025,420</b>	<b>\$4,185,261</b>	<b>\$5,924,772</b>	<b>\$0</b>	<b>\$5,924,772</b>
Fund Balance	\$88,673	(\$366,860)	(\$340,505)	\$0	(\$340,505)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can continue to provide necessary assistance to income eligible persons and organizations serving those persons. New funding has been allocated for the Community Development Block Grant (CDBG) and the Emergency Solutions Grant (ESG) in Fiscal Year 2014-2015. The original allocation for the Neighborhood Stabilization Program 3 (NSP3) has been exhausted but program activity will continue through the re-use of Program Income (PI) funds. Neighborhood Stabilization Program 1 (NSP1) program activity will also continue this year through the re-use of program income funds and program expansion to include Dangerous Building Abatement activities. Two separate grants awarded from the State CalHOME Program will continue to assist owner-occupied housing rehabilitation assistance and down payment assistance for first time home buyers.

The Planning Department will continue to function as the lead jurisdiction for the Proposition 84 Regional Sustainability Toolbox with the nine cities within the County and the Airport Neighborhood Urban Greening Grant.

Staffing for the general administration of the Special Revenue programs is provided by existing Planning Department staff. While much of the program delivery administration is conducted under contract by outside staff, the Department's staff is still responsible for program monitoring and delivery of administrative activities. Over the last few years, the Department has allocated more staff to Special Revenue programs; however, there is no additional capacity to allocate further staff and, due to staffing constraints, some of the staff continue to be re-allocated to perform Planning Division services.

The Department is requesting estimated revenues of \$6,265,277 and budget expenditures of \$5,924,772 primarily for CDBG infrastructure projects, including phase one construction of the Airport Neighborhood sewer project, on-going development of a storm water solution for the Empire Community as well as multi-year contracts with the nine cities for completion of the Prop 84 Regional Sustainable toolbox and the Airport Neighborhood Urban Greening projects.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,924,772 be approved for Planning – Special Revenue Grants. This budget is funded by \$6,265,277 in estimated department revenue, which will result in an increase of \$340,505 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Other Protection**

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**PLANNING—SUCCESSOR HOUSING AGENCY**

Budget Unit 1250 00134001  
Special Revenue Fund

**SERVICES PROVIDED**

As of February 1, 2012, following California Supreme Court's December 29, 2011 order finding the Redevelopment Agency Dissolution Act (ABx1 26) constitutional, the Stanislaus County Redevelopment Agency was dissolved and is no longer in existence. All Redevelopment Agency responsibilities have been transferred to Stanislaus County to act as the Successor Agency (SA) and Successor Housing Agency (SHA).

The Stanislaus County SHA assumes the function of the former Stanislaus County Redevelopment Agency and; provides fiscal resources to implement programs or construct projects that primarily assist low- and moderate-income households with rehabilitation, construction and acquisition of affordable housing. Resources for these programs/projects historically were established in Planning – Redevelopment Housing Set Aside which is no longer an active budget.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a negative fund balance of \$38,495 compared to the July 1, 2013 negative balance of \$46,060. This is primarily a result of the State of California's Department of Finance Notice of Final Determination which indicated the Low to Moderate Income Housing Fund balance was not an enforceable obligation. As such, the Successor Housing Agency transferred the remaining funds to the Auditor-Controller to distribute back to the original taxing entities. The negative balance is due to a transfer to Low and Moderate Income Housing Fund to taxing entities per the Department of Finance Due Diligence Review. The total transfer amount included non-cash assets such as Invest-Fair Market Value and interest receivable, resulting in excess cash being distributed. The Auditor-Controller's Office is reviewing this fund and expects that once assets are liquidated the balance will be zero. Cash is tracking similar to fund balance.



<b>Planning - Successor Housing Agency</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$38,437)	(\$38,495)	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$541	\$0	\$0	\$0	\$0
Other Financing Sources	\$46,060	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$8,164</b>	<b>(\$38,495)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$10,052,753	\$0	\$0	\$0	\$0
Other Charges	(\$1)	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,052,752</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Balance</b>	<b>\$10,044,588</b>	<b>\$38,495</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

There is no funding requested for this budget. The Dissolution Act does not provide for funding of the Successor Housing Agency (SHA) activities and the California State Department of Finance has determined that the administration costs allowable for the Successor Agency cannot be used to cover administrative expenses of the SHA. Due to the limited cash balance of the SHA, the primary function of the SHA is to monitor the outstanding deferred loans, and associated covenants, provided by the former Stanislaus County Redevelopment Agency for down payment assistance and rehabilitation. Payments made on these deferred loans will be received by the SHA as program income. Program Income will be combined with Special Revenue funds to cover SHA monitoring costs and, as funding permits, provide housing programs to income qualified individuals.

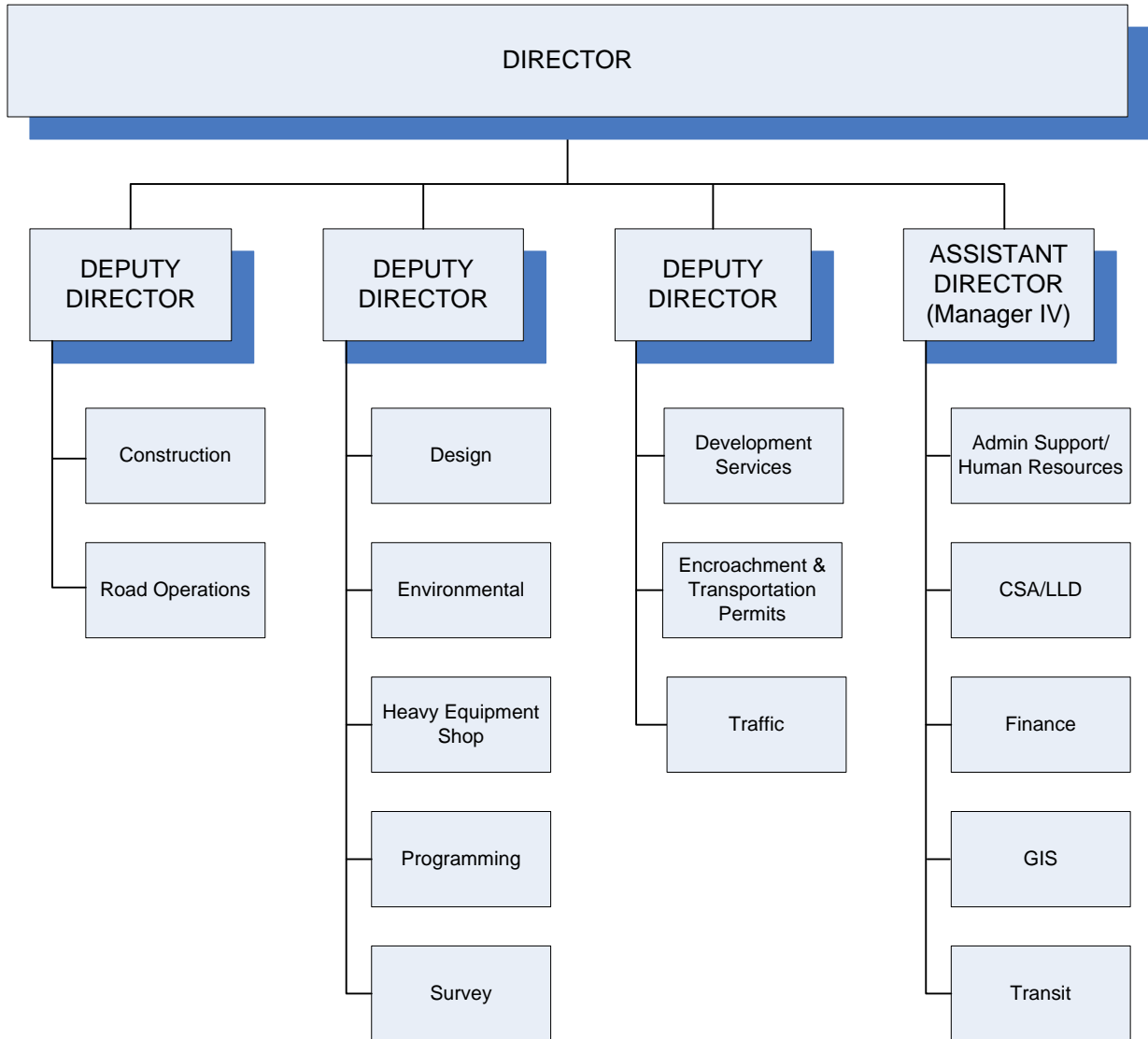
## STAFFING IMPACTS

Total current authorized positions— 0

## RECOMMENDED FINAL BUDGET

There is no recommended budget for the Planning – Successor Housing Agency as this budget is now inactive. This budget will remain in the County budget for three years to comply with the State Controller reporting requirements.

# STANISLAUS COUNTY PUBLIC WORKS



Revised July 2014



**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS**  
**Matt Machado, Director**

**BUDGET AT A GLANCE**

Gross Costs	\$104,008,158
Total Revenue	\$94,031,106
Fund Balance/Retained Earnings	<u>\$9,809,566</u>
<b>Net County Cost</b>	<b>\$167,486</b>
Total Recommended Staffing	107
% Funded by Local Discretionary Funds	0.2%

**MISSION STATEMENT**

The mission of the Public Works Department is to manage and improve infrastructure through safe and efficient use of resources and assets, for the benefit of our citizens.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for Public Works include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Conducted a Transit Planning Study of all StaRT services identifying possible service and efficiency enhancements.</li> <li>◆ Resurfaced 100 miles of roadway with conventional chip seal.</li> <li>◆ Awarded contract and began construction of the Claribel Road Widening Project (McHenry Ave. to Oakdale Rd.).</li> <li>◆ Awarded design contract for the Public Works Maintenance/Repair Shop and Office Space.</li> <li>◆ Secured \$4.9 million in funding from the Clean Water State Revolving Fund for construction of the Parklawn Sewer Project.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Resurface 80 miles of roadway with conventional chip seal.</li> <li>◆ Begin construction on the bridge seismic retrofit project on Pete Miller Road over Delta Mendota Canal.</li> <li>◆ Adopt the locally preferred alternative route for the North County Corridor.</li> <li>◆ Research and implement transit technology for Stanislaus Regional Transit (StaRT).</li> <li>◆ Board adoption and implementation of a Local Traffic Mitigation Fund Program.</li> <li>◆ Construct sidewalks in Parklawn and Empire neighborhoods.</li> </ul>

**BUDGETS WITHIN THE PUBLIC WORKS DEPARTMENT INCLUDE:**

- ◆ Administration
- ◆ Engineering
- ◆ Local Transit System
- ◆ Morgan Shop
- ◆ Road and Bridge

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—ADMINISTRATION**

Budget Unit 1201 0040001  
 Special Revenue Fund

**SERVICES PROVIDED**

The Public Works Administration Division provides leadership, operational coordination, and policy development for all Public Works' divisions. The finance section provides budgeting, financial, and cost accounting services. The technical staff develops and maintains the Department's geographical information and maps (GIS services) to all divisions of the Public Works Department, other County departments, and other government agencies.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$125,424 compared to the July 1, 2013 positive balance of \$128,085. The cash balance as of July 1, 2014 is \$163,775, compared to the July 1, 2013 positive cash balance of \$215,194. This decrease is due to outstanding variances in payables and receivables. The difference between cash and fund balance is due to outstanding payables.

<b>Public Works - Administration</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$188	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$69,806	\$50,000	\$0	\$50,000
Charges for Service	\$1,520,722	\$977,915	\$1,076,044	\$0	\$1,076,044
Miscellaneous Revenue	\$419	\$2,135	\$0	\$0	\$0
Other Financing Sources	\$2,598	\$3,028	\$1,000	\$0	\$1,000
<b>Total Revenue</b>	<b>\$1,523,739</b>	<b>\$1,053,072</b>	<b>\$1,127,044</b>	<b>\$0</b>	<b>\$1,127,044</b>
Salaries and Benefits	\$1,204,483	\$1,121,418	\$1,157,401	\$122,486	\$1,279,887
Services and Supplies	\$181,322	\$125,375	\$257,450	\$0	\$257,450
Other Charges	\$99,387	\$110,429	\$144,304	\$0	\$144,304
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$39,171	\$35,457	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	(\$336,946)	(\$432,111)	\$0	(\$432,111)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,524,363</b>	<b>\$1,055,733</b>	<b>\$1,127,044</b>	<b>\$122,486</b>	<b>\$1,249,530</b>
<b>Fund Balance</b>	<b>\$624</b>	<b>\$2,661</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$122,486</b>	<b>\$122,486</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the resources necessary to provide the leadership coordination, and management direction of the four major operating divisions of the Public Works Department which include: Engineering; Transit; Road and Bridge (Operations and Construction

Projects); and Morgan Shop. Funding is also provided for the continued support of Geographic Information Systems (GIS) Central.

Public Works will continue to update and maintain the County's geographical information system. However, this level of funding does not provide adequate resources to aggressively develop additional GIS capabilities. An essential component of the GIS system is the base system map which utilizes a close range aerial photograph, and should be updated at least bi-annually. Public Works maintains this system and provides user support to more than 23 Stanislaus County Departments, which account for approximately 56% of the user access within the County system.

The GIS budget for this fiscal year totals \$309,685 which includes staffing costs of two positions, computers, servers, software license, and staff training. For Fiscal Year 2014-2015, the Department is requesting a General Fund contribution of \$122,486 which covers the costs for General Fund Department users such as (not limited too) the Agricultural Commissioner, Assessor, Chief Executive Office, Planning and Community Development, and the Sheriff's Department. The Department will meet with users that are not funded by the General Fund to seek their contribution for this fiscal year.

To determine a fair and equitable distribution of GIS costs, the Department obtained a history of activity from Strategic Business Technology (SBT) on the number of hits by County department to the GIS intranet site. This usage data is then broken down to percentages to determine an appropriate cost spread. For Fiscal Year 2014-2015 the 12-month period was May 30, 2013 to June 1, 2014. In Budget Year 2015-2016 this same methodology will be used to calculate charges for each user department. Public Works will work with each department and communicate the charges to each County department and prepare monthly/quarterly billings.

#### **STAFFING IMPACTS**

Total current authorized positions— 10

There are no recommended changes to the current level of staffing.

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,249,530 be approved for Public Works - Administration. This budget is funded by \$1,127,044 in estimated department revenue and a \$122,486 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Public Ways**



**PUBLIC WORKS—ENGINEERING**

Budget Unit 1202 0040249  
Special Revenue Fund

**SERVICES PROVIDED**

The Public Works Engineering Division provides design and construction management for various road and bridge construction and reconstruction projects. It also provides for the establishment and maintenance management of various services districts, such as landscape, lighting, and storm drains. The Survey section, which includes the office of the County Surveyor, provides services for survey mapping, abandonment, certificates, monumentation, and indexing of County survey maps. The Engineering Division also provides for review of off-site development plans, writes conditions-of-approval, supports the Stanislaus County Planning Commission, and issues encroachment and transportation permits. Additionally, staff collects and provides analysis of traffic and vehicle accident data, ensures proper programming of Federal and State funds, and develops the Capital Improvement Program for Public Works.

The office of County Surveyor functions within the Department of Public Works. The primary function of the County Surveyor's office is to protect, maintain, and perpetuate land survey monuments. The County Surveyor represents the County in boundary disputes originating in the Public Land Survey System. This work and other activities of the County Surveyor are guided by local ordinance of Stanislaus County and mandated by State laws. Some of the mandated State laws include indexing of all recorded maps, establishing and maintaining County jurisdictional boundaries, county surveys as required by court action or as part of private land disputes, and preservation of original survey monumentation.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a negative fund balance of \$24,493 compared to the July 1, 2013 positive balance of \$129,474. A post-closing adjustment occurred which brought this fund to a positive fund balance of \$84,621. The decrease in fund balance is due to the use of fund balance in Fiscal Year 2014-2015 for non-reimbursable survey work. The Department anticipates using \$61,557 of fund balance in Fiscal Year 2014-2015.

As of July 1, 2014, the cash balance is \$38,124 compared to the July 1, 2013 balance of \$231,588. A post-closing adjustment occurred which brought this fund to a cash balance of \$147,238. This decrease is also due to non-reimbursable survey work. The difference between the cash and fund balance is due to outstanding payables.

<b>Public Works - Engineering</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$165,893	\$144,000	\$0	\$144,000
Charges for Service	\$3,308,978	\$3,464,882	\$3,821,157	\$0	\$3,821,157
Miscellaneous Revenue	\$465	\$1,181	\$150	\$0	\$150
Other Financing Sources	\$276,811	\$204,416	\$350,000	\$0	\$350,000
<b>Total Revenue</b>	<b>\$3,586,254</b>	<b>\$3,836,372</b>	<b>\$4,315,307</b>	<b>\$0</b>	<b>\$4,315,307</b>
Salaries and Benefits	\$2,779,915	\$2,974,486	\$3,278,425	\$45,000	\$3,323,425
Services and Supplies	\$173,524	\$256,471	\$257,695	\$0	\$257,695
Other Charges	\$643,282	\$354,649	\$408,633	\$0	\$408,633
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$84,577	\$93,028	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$336,946	\$432,111	\$0	\$432,111
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,681,298</b>	<b>\$4,015,580</b>	<b>\$4,376,864</b>	<b>\$45,000</b>	<b>\$4,421,864</b>
Fund Balance	\$95,044	\$179,208	\$61,557	\$0	\$61,557
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,000</b>	<b>\$45,000</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain the resources required for road and bridge project design, traffic studies, project construction management, survey, subdivision map processing, right of way, encroachment permit inspection and land development. Also, resources will be used to continue making limited improvements in the Survey Monument Preservation Program to address loss and destruction of older survey monuments. The Engineering Division is primarily funded by charges for services.

The office of County Surveyor functions within the Department of Public Works. Services provided include review of final maps, parcel maps, records of survey, corner records, certifications of correction, and legal descriptions. The office also provides public assistance such as record information research, Assessor information, deeds, road deeds, property line disputes, and access issues. The work and other activities of the County Surveyor are guided by local ordinance of Stanislaus County and mandated by State laws. Some of the mandated state laws include indexing of all recorded maps, establishing and maintaining County jurisdictional boundaries, county surveys as required by court action or as part of private land disputes, and preservation of original survey monumentation. While this work is mandated and unquestionably important and necessary, no funding source has been identified.

The majority of funding for engineering services is provided through charges to the Road Fund, which is funded by Highway Users Tax (HUTA). The use of these funds is restricted to road related purposes pursuant to California's Streets and Highways Code (sections 2101, 2150). To ensure compliance with this mandate, the Department has refined the process for identifying road related work as opposed to non-road related work using the Department's cost accounting system. This results in some survey costs being non-recoverable. For Fiscal Year 2013-2014, approximately \$48,000 of survey staff time was on non-road related/non fee items and therefore not reimbursable through the Road fund. There was sufficient fund balance in the PW Engineering budget to cover this shortfall, however ongoing deficits are not supportable. Therefore, the Department is requesting an on-going County Match of \$45,000 for funding of mandated, non-road related survey services for Fiscal Year 2014-2015 and future years.

The requested budget of \$4,421,864 is an increase of approximately 6.21% over the previous year's budget. The increase is primarily the result of increased salary and benefit costs, and higher health insurance and employer retirement contribution premiums.

**STAFFING IMPACTS**

Total current authorized positions— 28

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,421,864 be approved for Public Works - Engineering. This budget is funded by \$4,315,307 in estimated department revenue, \$61,557 in departmental fund balance, and a \$45,000 contribution from the General Fund.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Public Ways**

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**PUBLIC WORKS—LOCAL TRANSIT SYSTEM**

Budget Unit 4001 0041510  
Enterprise Fund

**SERVICES PROVIDED**

The Public Works Transit Division operates the County's public transportation system, Stanislaus Regional Transit ("StaRT"). StaRT provides intercity service within the County and links with city transportation systems to provide coordinated transit service for County residents. StaRT operates fixed and deviated-fixed route and demand response transit services to 16 communities in the County, intercounty service to Merced and Gustine and provides non-emergency medical transportation to Bay area medical facilities.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive retained earnings balance of \$15 million compared to the July 1, 2013 balance of \$10 million. The increase is primarily the result of the \$2.9 million received from PTMISEA (Public Transportation Modernization, Improvement and Service Enhancement Account) funding during Fiscal Year 2013-2014 to purchase three Compressed Natural Gas (CNG) buses and five light-duty paratransit buses to replace vehicles in the fleet that are approaching the end of their useful lives. The requested budget anticipates the use of \$3.8 million in retained earnings in Fiscal Year 2014-2015.

As of July 1, 2014, this fund has a positive cash balance of \$9.3 compared to the \$7 million cash balance on July 1, 2013. The increase in cash is primarily due to the PTMISEA grant funding. The difference between the cash and fund balance is due to grant funding and capital assets (equipment) net of depreciation of approximately \$2.5 million.

<b>Public Works - Local Transit System</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$5,863,653	\$6,537,283	\$4,895,581	\$0	\$4,895,581
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$55,996	\$104,823	\$0	\$0	\$0
Intergovernmental Revenue	\$688,223	\$3,900,297	\$1,834,617	\$0	\$1,834,617
Charges for Service	\$496,528	\$505,821	\$562,810	\$0	\$562,810
Miscellaneous Revenue	\$190,560	\$363	\$0	\$0	\$0
Other Financing Sources	\$160,408	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$7,455,368</b>	<b>\$11,048,587</b>	<b>\$7,293,008</b>	<b>\$0</b>	<b>\$7,293,008</b>
Salaries and Benefits	\$363,017	\$287,831	\$417,731	\$0	\$417,731
Services and Supplies	\$3,561,232	\$4,689,574	\$5,516,737	\$0	\$5,516,737
Other Charges	\$728,498	\$1,187,841	\$1,261,931	\$0	\$1,261,931
Fixed Assets					
Buildings & Improvements	\$0	\$0	\$147,261	\$0	\$147,261
Equipment	\$2,881	\$0	\$3,753,569	\$0	\$3,753,569
Other Financing Uses	\$11,248	\$9,508	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,666,876</b>	<b>\$6,174,754</b>	<b>\$11,097,229</b>	<b>\$0</b>	<b>\$11,097,229</b>
Retained Earnings	(\$2,788,492)	(\$4,873,833)	\$3,804,221	\$0	\$3,804,221
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain the intercity and intra-city transit services to the cities and communities of Stanislaus County, the non-emergency medical transportation service to Bay Area medical facilities, and the interregional transit service to Merced County. The Transit Division will continue to operate, under Memorandum of Understanding, the public transit services for the Cities of Newman, Oakdale, Patterson, Riverbank, and Waterford.

The requested budget for the Public Works Transit Division shows an increase of 3.4% over last fiscal year's budget, due primarily to the replacement of buses and planned service improvements in Fiscal Year 2014-2015. The increased cost will pay for additional service hours added to enhance existing transit service. Proposed schedule changes in September 2014 will address customer comments received throughout the year as well as input received at the Unmet Transit Needs public meetings and hearings held by the Stanislaus Council of Government as required by the Transportation Development Act. Planned service improvements to be implemented in September 2014 are aimed at improving on-time performance on most routes to ensure passengers can get to their destinations in a timely manner. The additional funding request will help the Public Works Transit Division to continue addressing schedule adherence and make current bus schedules more consistent so passengers using the Routes 15 and 60 do not have to wait more than two hours for the next available bus on these routes. Additionally, planned service improvements will include adding trips on Routes 10 (Modesto/Turlock), 15 (Modesto/Ceres/Keyes/Turlock), 60 (Modesto/Riverbank/Oakdale).

The requested budget will also be used to enhance current transit service provided on the Waterford/Modesto Runabout and the Eastside shuttle, as well as dial-a-ride (DAR) services to be provided in the Cities of Newman, Patterson, Oakdale and Riverbank. The Transit Division will implement changes on Routes 15 and 60 to improve on-time performance and additional service hours may be added on the Eastside shuttle, the Newman and Patterson dial-a-ride services to accommodate increased demand for DAR service in those areas in addition to expanding the provision of dial-a-ride service to the unincorporated communities of Westley and Grayson. Additionally, the Public Works Transit Division will need to implement Americans with Disabilities Act (ADA) Complementary

Paratransit service in the Cities of Riverbank, Oakdale, Turlock and Modesto due to classification of the County transit system by the federal government from a rural transit operator to a Small Urban System in the Modesto Urbanized Area. The Department anticipates meeting the required farebox ratio based on the proposed service improvements.

The budget contains \$3,900,830 in fixed asset funding. The funding includes \$1,031,209 for Intelligent Transportation Systems which will consist of purchasing Automatic Passenger Counters, Automatic Vehicle Locators, and Scheduling and Reporting software programs to enhance transit services in the County. In addition, the budget includes \$2,692,360 for the procurement of three Compressed Natural Gas (CNG) heavy-duty 40' buses and five para-transit buses. The CNG buses will be used to replace existing buses in the fleet that are approaching the end of useful lives based on Federal Transit Administration regulations and in meeting increased demand on select routes. Additional activities in the Transit Division include improvements to bus stops in the service area which are estimated at \$147,261 and the purchase of a staff support vehicle (\$30,000) to transport equipment and outreach materials to more than twenty-five annual community events.

Based on information received from the Stanislaus Council of Governments, funding for the Transit Division through the State Transportation Development Act (TDA) consisting of Local Transportation Fund (LTF) and State Transit Assistance (STA) Funds, will be adequate to fund the Division at the requested budget level.

### **STAFFING IMPACTS**

Total current authorized positions— 4

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$11,097,229 be approved for Public Works – Local Transit System. This budget is funded by \$7,293,008 in estimated department revenue, and \$3,804,221 in departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Public Ways**



**PUBLIC WORKS—MORGAN SHOP**

Budget Unit 5121 0042100  
Internal Service Fund

**SERVICES PROVIDED**

Public Works – Morgan Shop is an Internal Service Fund (ISF) operation that provides equipment and vehicles to other Public Works divisions, primarily the Road & Bridge Division. The user divisions pay a rental rate to Morgan Shop when using equipment and vehicles. In addition, Morgan Shop provides vehicle and equipment maintenance as requested to other County departments. Morgan Shop also provides Compressed Natural Gas (CNG), unleaded, and diesel fueling to County departments and CNG fueling to other local jurisdictions.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive retained earnings balance of \$9,558,459 compared to the July 1, 2013 positive balance of \$9,457,863. Retained earnings include the non-cash items of equipment/vehicles in the amount of approximately \$6.1 million of equipment (net of depreciation) and parts inventory of approximately \$85,000. The Department anticipates using \$1.4 million in Fiscal Year 2014-2015.

As of July 1, 2014, this fund has a positive cash balance of \$3,521,928 compared to the July 1, 2013 positive balance of \$2,895,861. This positive cash balance is a result of equipment rental revenue. Equipment replacement is funded from an element of Morgan Shop's equipment rental rate. The equipment replacement component is used to replace or update old and depleted vehicles which will enable the Department to meet the needs of the Road & Bridges Division as they maintain and repair County roads, bridges, and storm water systems.

The increase in the cash balance is contributed to increased usage of heavy equipment by Road Operations resulting in higher than anticipated rental revenues. The Board of Supervisors approved the Public Works' Facility Master Plan/Needs Assessment on July 13, 2010. On February 22, 2014 the Board approved the design contract for the heavy equipment maintenance shop. A large portion of Morgan Shop's fund balance will be used towards the design and future construction of the heavy equipment maintenance shop.

<b>Public Works - Morgan Shop</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$102,928	\$104,430	\$160,000	\$0	\$160,000
Charges for Service	\$2,849,464	\$3,628,758	\$3,762,380	\$0	\$3,762,380
Miscellaneous Revenue	\$51,932	\$6,347	\$5,000	\$0	\$5,000
Other Financing Sources	\$75,200	\$29,490	\$10,000	\$0	\$10,000
<b>Total Revenue</b>	<b>\$3,079,524</b>	<b>\$3,769,025</b>	<b>\$3,937,380</b>	<b>\$0</b>	<b>\$3,937,380</b>
Salaries and Benefits	\$713,353	\$731,567	\$835,191	\$0	\$835,191
Services and Supplies	\$1,425,969	\$1,580,786	\$1,579,035	\$0	\$1,579,035
Other Charges	\$1,133,085	\$1,167,446	\$1,792,874	\$0	\$1,792,874
Fixed Assets					
Buildings & Improvements	\$0	\$91,835	\$567,500	\$0	\$567,500
Equipment	\$7,705	\$77,472	\$574,000	\$0	\$574,000
Other Financing Uses	\$22,840	\$22,990	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,302,952</b>	<b>\$3,672,096</b>	<b>\$5,348,600</b>	<b>\$0</b>	<b>\$5,348,600</b>
Retained Earnings	\$223,428	(\$96,929)	\$1,411,220	\$0	\$1,411,220
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain the resources necessary to support safe and reliable equipment and vehicles, fueled and ready for use by County departments and other local jurisdictions. This is completed through acquisition and disposal of heavy equipment and other vehicles, performing preventive maintenance and equipment/vehicle repair, and provision of fueling services. Morgan Shop's core function is to provide heavy equipment needed for road maintenance.

Included in Public Works Morgan Shop's budget is a request to purchase a grader, a pavement roller, and replacement of crew pickups. Due to the age and engine emission system of the grader, the replacement grader qualifies for 50% funding from a Congestion Mitigation and Air Quality program grant. Two of the vehicles are approaching odometer readings of 200,000 miles and will require a \$4,000 CNG tank replacement, which exceeds each vehicle's estimated value of \$1,500. Replacing the existing aged and depleted equipment with new vehicles will assist the Roads and Bridges Division with their regular projects and with efficiently completing 80 miles of chip seal in Fiscal Year 2014-2015. Providing Public Works Road Operations with suitable transportation and equipment necessary to perform job functions supports the Department's goal of safely maintaining Stanislaus County's roadways, bridges, and storm water systems for the benefit of the community. A component of Public Works Morgan Shop's equipment rental rates provides for the replacement of aged and depleted equipment and accrues in retained earnings. An estimated \$574,000 of Morgan Shop's retained earnings will be used for the purchase of the new vehicles and equipment. The replaced vehicles will be declared surplus and auctioned, with the proceeds returned to Morgan Shop's retained earnings.

To meet Stormwater best management practices at the Morgan Road Shop, the current budget request includes funding for site modifications to install a waste water treatment system (\$67,500). This system will be built in Fiscal Year 2014-2015 to improve current operations, as well as prepare for the future needs outlined in the Public Works Facility Master Plan. In addition, the Department has included \$500,000 in this budget for engineering and design planning for the Morgan Road Shop project, which will be financed by use of available retained earnings.

The requested Final Budget of \$5,348,600 is funded by \$3,937,380 in estimated department and grant revenue and \$1,411,220 of department retained earnings. This compares to the Fiscal Year 2013-2014 adjusted budget of \$4,063,228 and \$3,362,752 respectively (with requested mid-year adjustments). The increases in expenditures and revenues are due to reduced fixed asset expenditures and associated reimbursements. The Fiscal Year 2013-2014 budget included \$385,000 for the purchase of heavy equipment vehicles. It is projected that the division's cash balance at June 30, 2014 will be sufficient to balance this budget in Fiscal Year 2014-2015. Included in Morgan Shop's budget are two items that are "non-cash" expenditures. These are an estimated \$1,100,000 in depreciation expense and \$15,000 in compensated absences. Depreciation expense decreases the value of the asset (equipment) and will not impact the Department's cash balance.

### **STAFFING IMPACTS**

Total current authorized positions— 8

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$5,348,600 be approved for Public Works – Morgan Shop. This budget is funded by \$3,937,380 in estimated department revenue, and \$1,411,220 in departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**PUBLIC RESOURCES**  
**Public Ways**



**PUBLIC WORKS—ROAD AND BRIDGE**

Budget Unit 1101 0040399  
Special Revenue Fund

**SERVICES PROVIDED**

The Road and Bridge Division of the Public Works Department maintains Stanislaus County's 1,512.78 mile road system and 232 bridges. This includes preventive maintenance, resurfacing roadways, and maintenance of bridges and storm water systems. Other core duties include signing and striping of the roadways, vegetation control, and emergency response.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$18.4 million compared to the July 1, 2013 positive balance of \$14.9 million. The increase in fund balance is due to lower than anticipated project expenditures from local match, and higher than expected revenues from Highway Users Tax (HUTA) and Local Transportation Fund (LTF). During Fiscal Year 2013-2014, the Fund received an additional \$2 million Highway Users Tax due to higher than projected gas tax revenues. The Department anticipates using \$4.5 million of fund balance in Fiscal Year 2014-2015.

As of July 1, 2014, this fund has a positive cash balance of \$17.8 million compared to the July 1, 2013 positive balance of \$14.6 million. The variance between cash and fund balance is primarily due to the non-cash asset of road materials inventory.

While this fund balance appears large, approximately \$6.5 million of the cash balance has been obligated for existing, approved projects. In addition, the department has set aside \$4.5 million of the existing fund balance for the future construction of the Public Works Maintenance/Repair Shop and office space, and \$1.2 million for the future local match for the Seventh Street Bridge. The balances are a compilation of Road & Bridge Operations, Road Capital Projects, and Kaiser Voluntary Funds.

<b>Public Works - Road and Bridge</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$1,603,125	\$1,888,971	\$2,022,959	\$0	\$2,022,959
Licenses, Permits, Franchises	\$20,704	\$577,463	\$20,000	\$0	\$20,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$121,805	\$238,175	\$202,700	\$0	\$202,700
Intergovernmental Revenue	\$19,916,274	\$31,453,804	\$63,409,666	\$0	\$63,409,666
Charges for Service	\$291,377	\$190,405	\$517,000	\$0	\$517,000
Miscellaneous Revenue	\$392	\$8,571	\$0	\$0	\$0
Other Financing Sources	\$15,104,162	\$802,333	\$11,186,042	\$0	\$11,186,042
<b>Total Revenue</b>	<b>\$37,057,839</b>	<b>\$35,159,722</b>	<b>\$77,358,367</b>	<b>\$0</b>	<b>\$77,358,367</b>
Salaries and Benefits	\$4,373,367	\$4,528,102	\$5,061,410	\$0	\$5,061,410
Services and Supplies	\$13,221,822	\$19,093,325	\$68,797,357	\$0	\$68,797,357
Other Charges	\$6,521,622	\$8,153,527	\$7,407,953	\$0	\$7,407,953
Fixed Assets					
Buildings & Improvements	\$0	\$172,367	\$624,215	\$0	\$624,215
Other Financing Uses	\$15,124,550	\$126,734	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$39,241,361</b>	<b>\$32,074,055</b>	<b>\$81,890,935</b>	<b>\$0</b>	<b>\$81,890,935</b>
Fund Balance	\$2,183,522	(\$3,085,667)	\$4,532,568	\$0	\$4,532,568
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain the County's roadway system in a reasonably safe and cost effective manner. This includes repairs, improvements, and preventive maintenance performed on an annual basis. The budget also provides for 24-hour emergency response to road hazards and weather related emergencies. Public Works Road Operations also provides maintenance of County Service Area (CSA) storm drain systems and lighting districts. These maintenance costs are reimbursed by the respective districts.

This budget rolls up the individual budgets for Road & Bridge Operations (\$16,457,178) and Road Construction Projects (\$65,433,757) for a total of \$81,890,935. The budget contains approximately \$46.3 million for the construction phase of the following Road Capital Projects. These include:

### Construction Engineering

- ◆ 2014 Slurry Seal (various roads)
- ◆ Central Ave at E. Taylor
- ◆ Claribel Rd at Coffee Rd (signal)
- ◆ Claribel Rd at Terminal Ave (signal)
- ◆ Claribel Rd widening (McHenry Ave to Oakdale Rd)
- ◆ Crows Landing Rd at West Main Ave (intersection improvements)
- ◆ Hatch Rd at Santa Fe Ave (intersection improvements)
- ◆ Pete Miller Bridge over Delta Mendota Canal
- ◆ Regional Surface Transportation Program (RSTP) Phase F (various roads)
- ◆ RSTP Phase G (various roads)
- ◆ RSTP Phase H (various roads)
- ◆ RSTP Phase I (various roads)
- ◆ State Route 99 at Kiernan (Interchange improvements)

The requested budget also provides funding for approximately \$18 million for the design engineering phase of the following Road Capital Projects. These include:



## Design Engineering

- ◆ 7th Street Bridge over Tuolumne River
- ◆ Carpenter Rd at Whitmore Ave (intersection improvements)
- ◆ Central Ave at E. Taylor Rd (northern intersection improvements)
- ◆ Claribel Rd at Roselle Ave (intersection improvements)
- ◆ Claribel Rd at Terminal Ave (signal)
- ◆ Claribel Rd at Roselle Ave (intersection improvements)
- ◆ Cooperstown Rd Bridge over Rydberg Creek
- ◆ Cooperstown Rd Bridge over Gallup Creek
- ◆ Crows Landing Rd Bridge over San Joaquin River
- ◆ Crows Landing Rd at Grayson Rd (intersection improvements)
- ◆ Del Puerto Creek Bridge
- ◆ Geer Rd at Santa Fe Ave (intersection improvements)
- ◆ Geer Rd Bridge at Tuolumne River (seismic)
- ◆ Geer Rd at Whitmore Ave (intersection improvements)
- ◆ Gilbert Rd Bridge at TID Ceres Main Canal
- ◆ Hatch Channelization-Ph 2 (Clinton to Baldwin)
- ◆ Hatch Rd at Santa Fe Ave (intersection improvements)
- ◆ Hickman Rd Bridge at Tuolumne River
- ◆ Kilburn Rd Bridge over Orestimba Creek
- ◆ Lake Rd (between Lampley & Denton-widen shoulders/rumble strips)
- ◆ Las Palmas Ave Bridge over San Joaquin River
- ◆ McHenry Ave Bridge over Stanislaus River
- ◆ McHenry Ave Widening (Ladd to Bridge)
- ◆ Milton Rd Bridge over Rock Creek
- ◆ Pete Miller Rd Bridge over Delta Mendota Canal
- ◆ River Rd Bridge (aka Hills Ferry Br.)
- ◆ River Rd (between Sawyer & Cleveland-improve curve)
- ◆ Santa Fe Bridge over Tuolumne River
- ◆ Shiells Rd Bridge over CCID Main Canal
- ◆ Sonora Rd Bridge over Martells Creek
- ◆ South County Corridor (Planning study-StanCOG)
- ◆ St. Francis Ave Bridge over MID Main Canal
- ◆ Tegner Rd Bridge over TID Lateral 5
- ◆ Tim Bell Rd Bridge over Dry Creek
- ◆ Traffic Operations Simulation Model
- ◆ Victory Rd Bridge over Lone Tree Cr
- ◆ West Main (San Joaquin River to .8m west of Carpenter)

Proposed projects are outlined in Stanislaus County's Capital Improvement Plan.

This budget also provides funding for the County's Storm Water Pollution Prevention Plan/National Pollutant Discharge Elimination System permit. This is an unfunded mandate with an annual cost to Public Works of approximately \$100,000.

### **STAFFING IMPACTS**

Total current authorized positions— 57

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$81,890,935 be approved for Public Works – Road and Bridge. This budget is funded by \$77,358,367 in estimated department revenue, and \$4,532,568 in departmental fund balance.



## Efficient Delivery of Public Services

Assessor  
Auditor-Controller  
Board of Supervisors  
Chief Executive Office  
Clerk-Recorder  
County Counsel  
General Services Agency  
Strategic Business Technology  
Treasurer-Tax Collector

## Efficient Delivery of Public Services

The public expects government to be responsive to their needs and to conduct business efficiently. County departments provide services to a diverse customer base. To serve customers effectively, departments must understand what is important to them and how to improve services. Customer feedback encourages County departments to remain focused on continuously improving how services are provided. Conducting business using the internet is a convenient method for many residents.



Providing services electronically recognizes this increasing trend and enhances the methods used to serve the public. The County can be reached online at [www.stancounty.com](http://www.stancounty.com). Improving the efficiency of core services allows staff to increase their focus on streamlining services and enhancing quality. Electronic services and more efficient processes mean customers spend less time when conducting business with us.

- ◆ The Assessor is responsible for preparing an annual assessment roll for property tax revenues using fair, accurate and timely property valuations;
- ◆ The Auditor-Controller safeguards the County's resources and ensures its financial integrity through fiscal monitoring and reporting;
- ◆ The Board of Supervisors provides governing, administrative and legislative direction to County departments and determines the overall policies for Stanislaus County government;
- ◆ The Clerk of the Board maintains accurate County legislative records and provides customer access to those records;
- ◆ The Chief Executive Office provides overall leadership and management of County government, including the management of County resources, long-range financial planning, capital projects, and organizational planning;
- ◆ The Human Resources Division of the Chief Executive Office provides services to County departments, employees, and applicants. These services include: labor relations, policy development and implementation, recruitment and selection, classification, compensation, wellness and learning and development programs;
- ◆ The Risk Management Division of the Chief Executive Office manages the health, safety and well being of Stanislaus County employees through administration of employee benefits, liability claims/insurance, disabilities management (workers' compensation), and safety;
- ◆ The Clerk-Recorder processes all documents and records related to marriage licenses, certified copies of vital statistics, document filings and recording of real property; processes passports; and conducts civil wedding ceremonies. The Clerk-

Recorder is also responsible for conducting elections and ensuring citizens have the opportunity to exercise their right to vote;

- ◆ County Counsel serves as the principal legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments and commissions;
- ◆ The General Services Agency supports County departments through purchasing services for goods, contracts, leased property and equipment; bulk store, delivery, mailroom and messenger services; through maintenance and operation of all building systems and equipment; and through maintenance services for County vehicles;
- ◆ Strategic Business Technology supports the technology and web-based needs of County departments by providing help desk and desktop support services, email services, technology security, and County website services; and
- ◆ The Treasurer-Tax Collector collects secured and unsecured property taxes, as well as other revenue, and issues various licenses including business licenses.

### **FISCAL YEAR 2014-2015 ISSUES**

The 2014-2015 Recommended Final Budget recommends \$202,041,295 in appropriations for this priority area. These expenditures are funded by a combination of \$118,810,560 in department revenue, \$81,995,593 in contributions from the General Fund and \$1,235,142 in fund balance.

Over the past six years the County used a combination of reductions-in-force coupled with adjustments to the compensation and benefits structure as a cost cutting and cost containment strategy in order to maintain financial viability during a period of financial difficulty. Starting in Fiscal Year 2009-2010, all County Labor Associations, Unrepresented Confidential and Management Employees and Elected Officials partook in a 5% salary deduction. In 2012, the County reached agreement for a 6% permanent salary deduction with all Labor Associations, Unrepresented Confidential and Management Employees and Elected Officials. In July 2013, with signs of economic recovery the Board of Supervisors approved the restoration of 1% of the 6% permanent salary deduction. With all County Labor Association agreements set to expire on June 30, 2014, and the long-term growth in discretionary revenue over the next five years, the Board of Supervisors approved the restoration of an additional 3% for all Unrepresented Confidential and Management Employees and Elected Officials in June 2014. To absorb this increase, the Assessor, Clerk-Recorder, Clerk-Recorder – Elections and County Counsel were provided with an additional General Fund contribution in an amount of \$76,597 in their base budgets. The County is in negotiations with the labor associations that represent the remaining employees in this Board priority and will review budgets quarterly to determine if any additional adjustments are needed.

Included in this budget is the plan to reestablish the Internal Audit Division within the Auditor-Controller Office. This plan includes the restoration of one unfunded Manager IV position to lead the Division as well as two new Accounting III positions. The prorated cost for Fiscal Year 2014-2015 for these positions is \$169,000 offset by \$114,000 in

estimated revenue. The difference will be funded by net county cost savings the Department has accumulated.

The Chief Executive Office – Appropriations for Contingencies budget includes an increase in appropriations by \$6.6 million. This increase is in preparation for anticipated increases associated with Public Safety restoration, prevention programs, termination cashouts, countywide security functions and labor increases.

The Chief Executive Office – County Facilities budget provides funding for costs associated with maintaining certain County property. This budget's base budget was increased by \$151,905 funded by additional General Fund support in response to the increased costs associated with maintaining County facilities.

In Fiscal Year 2013-2014 the County refinanced its debt obligations. This resulted in an increase in the annual debt service costs and therefore the Chief Executive Office – Debt Service base appropriations budget was increased by \$1,659,760 to fund all debt service obligations.

The Chief Executive Office – General Fund Contributions to Other Programs budget includes increased contributions of \$139,406 in its base budget to the Department of Environmental Resources for the Water Resources Manager position. An additional contribution of \$122,486 is recommended to Public Works – Administration to help fund Geographical Information Systems, \$45,000 to Public Works – Engineering support non-road related survey services and an additional \$20,000 to the Department of Environmental Resources to fund a Water Consultant contract. Furthermore, an additional \$15,000,000 contribution to Health Services Agency – Clinics and Ancillary Services is recommended to accelerate the Clinics and Ancillary Services' deficit repayment.

The Chief Executive Office – Plant Acquisition budget includes increased appropriations of \$1,900,000 for deferred maintenance projects, the disposition and remediation/cleanup at the former Honor Farm, to complete the booster pump system upgrades at the Public Safety Center, professional legal services, professional grant writing services for the Veterans' Services Facility Project and to fund the County's portion of the costs to repair the card reader access system at Tenth Street Place.

The Clerk-Recorder Office has recently been coming in contact with disruptive members of the public. In response to this, it is recommended to increase the Clerk-Recorder budget by \$17,715 to fund the cost of a private security guard for five months.

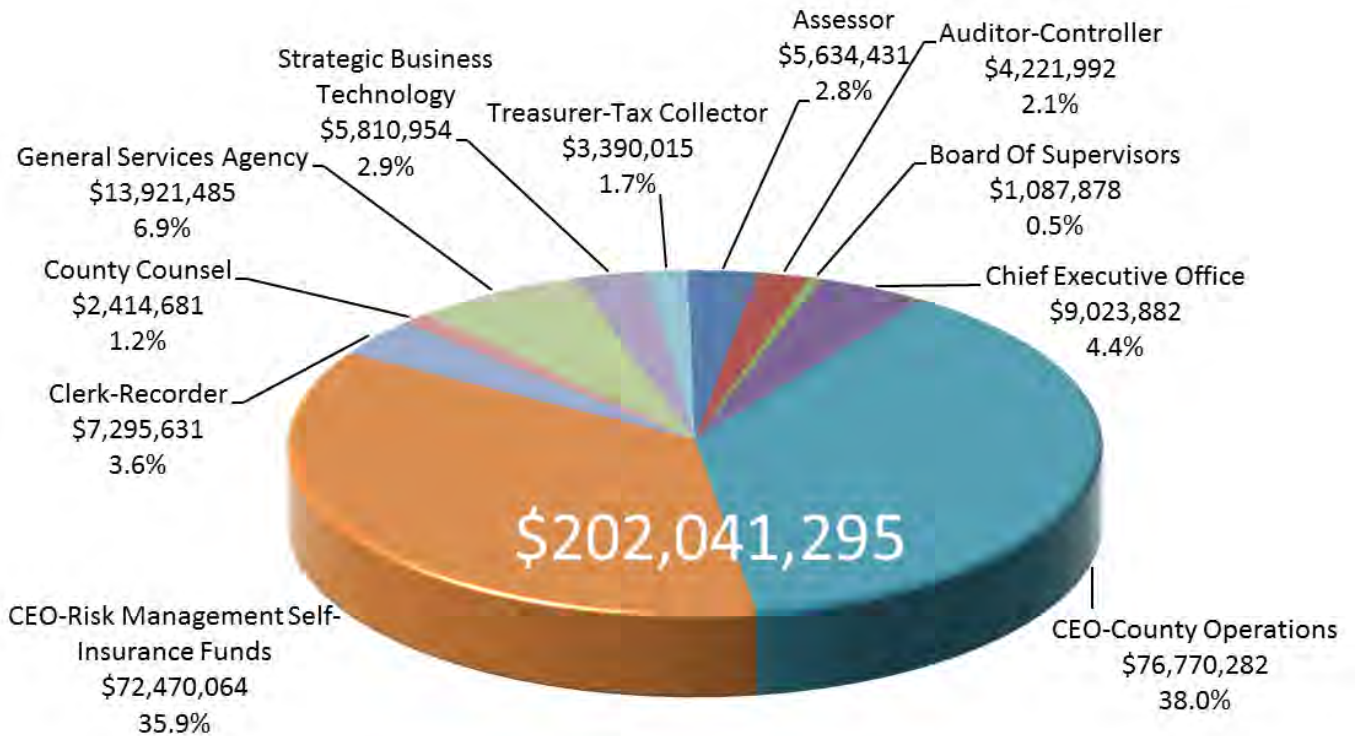
The Auditor-Controller, Board of Supervisors, Chief Executive Office – Operations and Services, Chief Executive Office – Risk Management, Chief Executive Office – Crows Landing Air Facility, and Treasurer-Tax Collector were able to carry forward 100% of net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. These increases are reflected in the 2014-2015 Recommended Final Budget.



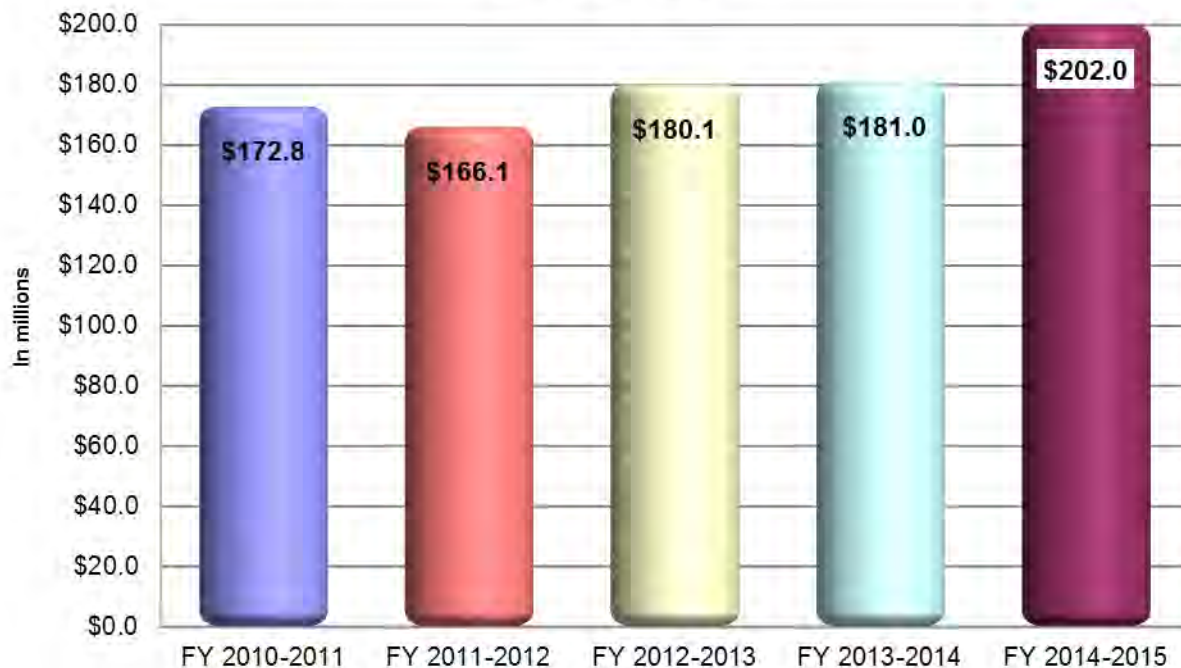


## Efficient Delivery of Public Services

### Recommended Appropriations Fiscal Year 2014-2015



### Five Year Comparison of Appropriations Final Budget





# Efficient Delivery of Public Services

**Recommended  
2014-2015**

<b>PAGE</b>				<b>Recommended 2014-2015</b>
<b>ASSESSOR</b>				<b>\$5,634,431</b>
	<b>Fund</b>	<b>Org</b>		
447	0100	0012000	Assessor	\$5,634,431
<b>AUDITOR-CONTROLLER</b>				<b>\$4,221,992</b>
	<b>Fund</b>	<b>Org</b>		
452	0100	0013000	Auditor-Controller	\$4,221,992
<b>BOARD OF SUPERVISORS</b>				<b>\$1,087,878</b>
	<b>Fund</b>	<b>Org</b>		
456	0100	0014100	Board of Supervisors	\$1,087,878
<b>CHIEF EXECUTIVE OFFICE</b>				<b>\$9,023,882</b>
	<b>Fund</b>	<b>Org</b>		
463	0100	0015000	Operations and Services	\$7,355,055
467	0100	0015600	Risk Management Division	\$1,668,827
<b>CEO-COUNTY OPERATIONS</b>				<b>\$76,770,282</b>
	<b>Fund</b>	<b>Org</b>		
469	0100	0016041	Airport	\$241,000
471	0100	0016071	Appropriations for Contingencies	\$11,020,864
474	0100	0016021	Capital Improvement Financing Authority	\$140,633
476	0100	0016091	County Facilities	\$647,949
478	0100	0016046	Crows Landing Air Facility	\$220,006
480	0100	0016081	Debt Service	\$12,666,797
485	0100	0016401	General Fund Contribution to Other Programs	\$22,544,922
489	0100	0016051	General Fund Match--Vehicle License Fee	\$6,236,805
491	0100	0016061	Mandated County Match	\$19,633,771
493	0100	0016031	Plant Acquisition	\$3,417,535
<b>CEO-RISK MANAGEMENT SELF-INSURANCE FUNDS</b>				<b>\$72,470,064</b>
	<b>Fund</b>	<b>Org</b>		
495	5101	0018101	Dental Self-Insurance	\$3,825,600
497	5051	0018051	General Liability Self-Insurance	\$4,161,027
499	5091	0018091	Medical Self-Insurance	\$57,000,000
502	5093	0018093	Other Employee Benefits	\$550,500
504	5061	0018061	Professional Liability Self-Insurance	\$674,300
506	5071	0018071	Unemployment Self-Insurance	\$605,600
508	5111	0018111	Vision Care Self-Insurance	\$763,037
510	5081	0018081	Workers' Compensation Self-Insurance	\$4,890,000



# Efficient Delivery of Public Services

**Recommended  
2014-2015**

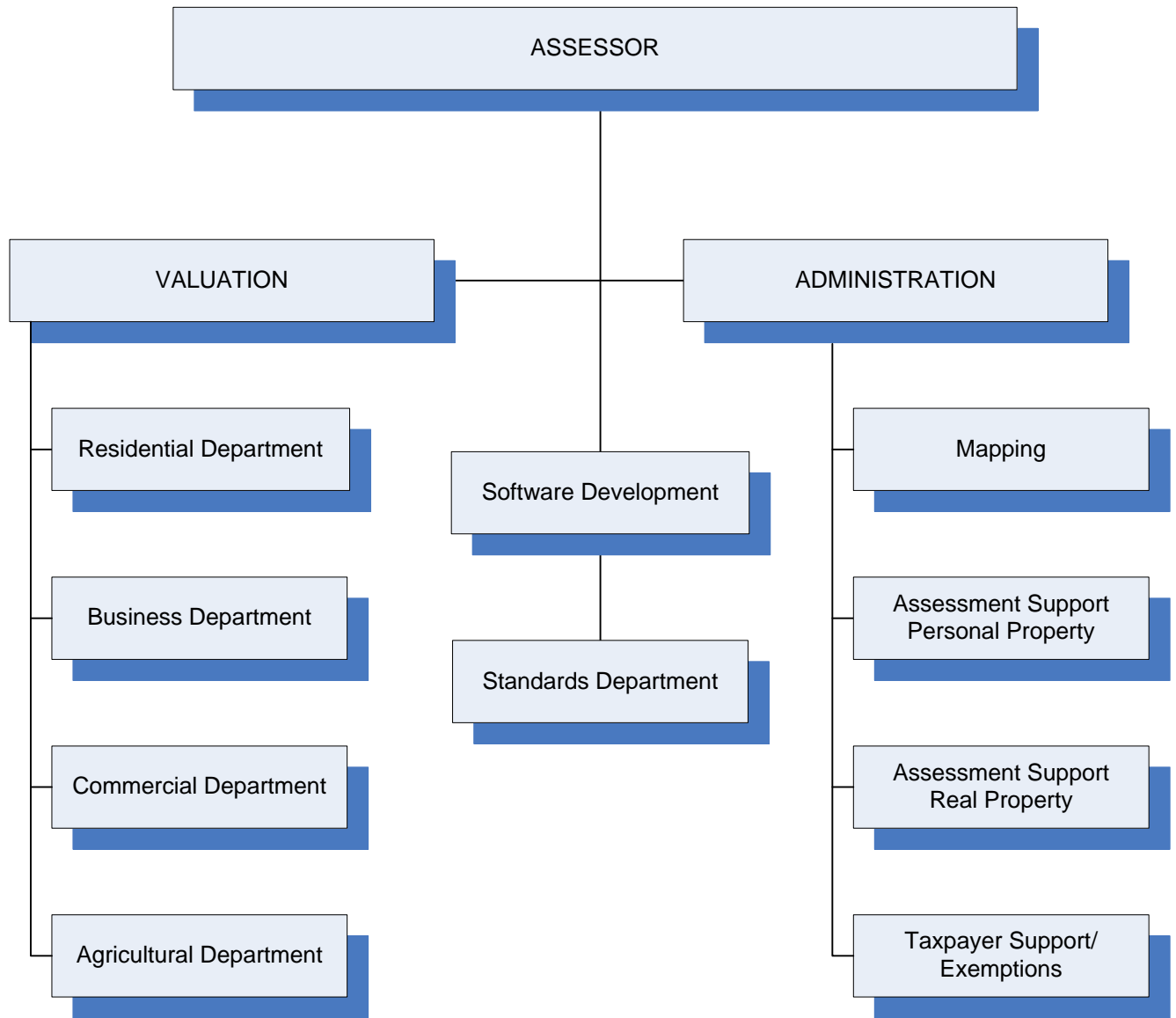
**PAGE**

<b>CLERK-RECORDER</b>				<b>\$7,295,631</b>
<b>Fund</b>	<b>Org</b>			
515	0100	0020001	Recorder Division	\$1,932,924
517	0100	0020299	Elections Division	\$3,039,164
520	1723	0020500	Modernization Trust Fund	\$2,273,543
522	1786	0020601	Vital and Health Statistics	\$50,000
<b>COUNTY COUNSEL</b>				<b>\$2,414,681</b>
<b>Fund</b>	<b>Org</b>			
526	0100	0022000	County Counsel	\$2,414,681
<b>GENERAL SERVICES AGENCY</b>				<b>\$13,921,485</b>
<b>Fund</b>	<b>Org</b>			
531	0100	0019010	Administration	\$627,403
533	5001	0018210	Central Services Division	\$1,254,471
536	5170	0018700	Facilities Maintenance Division	\$4,895,136
539	5021	0018500	Fleet Services Division	\$2,770,574
542	171A	0016200	12th Street Office Building	\$48,721
544	5170	0018720	Utilities	\$4,325,180
<b>STRATEGIC BUSINESS TECHNOLOGY</b>				<b>\$5,810,954</b>
<b>Fund</b>	<b>Org</b>			
548	5031	0048100	Strategic Business Technology	\$4,658,312
552	5011	0048200	Strategic Business Technology-Telecommunications	\$1,152,642
<b>TREASURER-TAX COLLECTOR</b>				<b>\$3,390,015</b>
<b>Fund</b>	<b>Org</b>			
557	0100	0030001	Treasurer-Admin/Taxes	\$1,845,374
559	0100	0030002	Revenue Recovery	\$965,472
561	0100	0030004	Treasury Division	\$579,169
<b>TOTAL</b>				<b>\$202,041,295</b>



STANISLAUS COUNTY  
ASSESSOR

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Revised March 2013

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Finance**



**ASSESSOR**  
**Don Gaekle**

**BUDGET AT A GLANCE**

Gross Costs	\$5,634,431
Total Revenue	\$884,000
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$4,750,431</b>
Total Recommended Staffing	54
% Funded by Local Discretionary Funds	84.3%

**MISSION STATEMENT**

The mission of the Stanislaus County Assessor's office is to produce a fair, accurate and timely assessment roll while providing excellent customer service.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Assessor include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Successfully completed a timely assessment roll.</li> <li>◆ Implemented the electronic/paperless time sheets within the Oracle PeopleSoft system.</li> <li>◆ Began project to increase efficiency and accessibility by converting paper-based records to electronic format through document imaging.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Complete a timely assessment roll.</li> <li>◆ Continue the project to digitize existing appraisal records.</li> <li>◆ Create all new appraisal records in an electronic format.</li> <li>◆ Maintain current service and staffing levels.</li> </ul>



**ASSESSOR**

Budget Unit 0100 0012000  
General Fund

**SERVICES PROVIDED**

The Assessor is primarily responsible for preparing an annual assessment roll upon which property tax revenues are generated. The County, Public Schools, Cities, Redevelopment Agencies and Special Districts all rely on this revenue for funding operations.

The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws. Tangible property includes land, land improvements, growing improvements (this refers to trees and vines), buildings, structures, aircraft, boats, and business property with some exceptions.

All property, excluding supplies, movable equipment, boats, and aircraft are assessed based upon their market value when purchased or newly constructed. The Assessor determines the market value for the ownership changes and new construction. The supplies, movable equipment, boats, and aircraft are assessed based upon their annual market value on January 1 of each year.

The Assessor also maintains property parcel maps. These maps are available to the public in the Assessor's Office or at the County's web site ([www.stancounty.com/assessor/map-books](http://www.stancounty.com/assessor/map-books)). The property tax assessment roll, property ownership information, and some property characteristics are also available to the public at the Assessor's Office.

<b>Assessor</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$52,452	\$49,355	\$14,000	\$0	\$14,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$923,187	\$874,439	\$860,000	\$0	\$860,000
Miscellaneous Revenue	\$11,036	\$14,539	\$10,000	\$0	\$10,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$986,675</b>	<b>\$938,333</b>	<b>\$884,000</b>	<b>\$0</b>	<b>\$884,000</b>
Salaries and Benefits	\$4,503,782	\$4,570,718	\$4,911,394	\$0	\$4,911,394
Services and Supplies	\$437,106	\$421,950	\$427,325	\$0	\$427,325
Other Charges	\$279,815	\$261,434	\$294,612	\$0	\$294,612
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$140,733	\$144,559	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$15	\$419	\$1,100	\$0	\$1,100
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,361,451</b>	<b>\$5,399,080</b>	<b>\$5,634,431</b>	<b>\$0</b>	<b>\$5,634,431</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,374,776</b>	<b>\$4,460,747</b>	<b>\$4,750,431</b>	<b>\$0</b>	<b>\$4,750,431</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department will be able to maintain existing service levels. Over the past three years the non-Prop 8 (decline in value) real property workload has remained essentially constant at 16,169, 16,047 and 15,623 when residential, commercial-industrial and farm properties are combined.

Mass appraisal programs have allowed the Department to process a tremendous residential property workload of transfers and annual market reviews for properties on reduced values. However, with the very significant increases in market value this year the Department anticipates a large number of appeal filings. Also, due the sharp increase in market values, there was a 25% increase in the number of sales requiring individual review and manual valuation by an appraiser.

The commercial-industrial department has 2,850 properties on reduced value. The Department has been fortunate that market analysis has not supported any change in these market values since 2011. However, state law requires that these properties be reviewed annually for market value changes. Market indicators are up for these properties through the early part of this year. In addition to processing time, increases in valuations of commercial industrial properties will result in significant increases in appeals filings. It is anticipated that appraiser time equal to two full time appraisers will be required to complete the commercial-industrial annual market review project.

## STAFFING IMPACTS

Total current authorized positions— 54

There are no recommended changes to the current level of staffing.

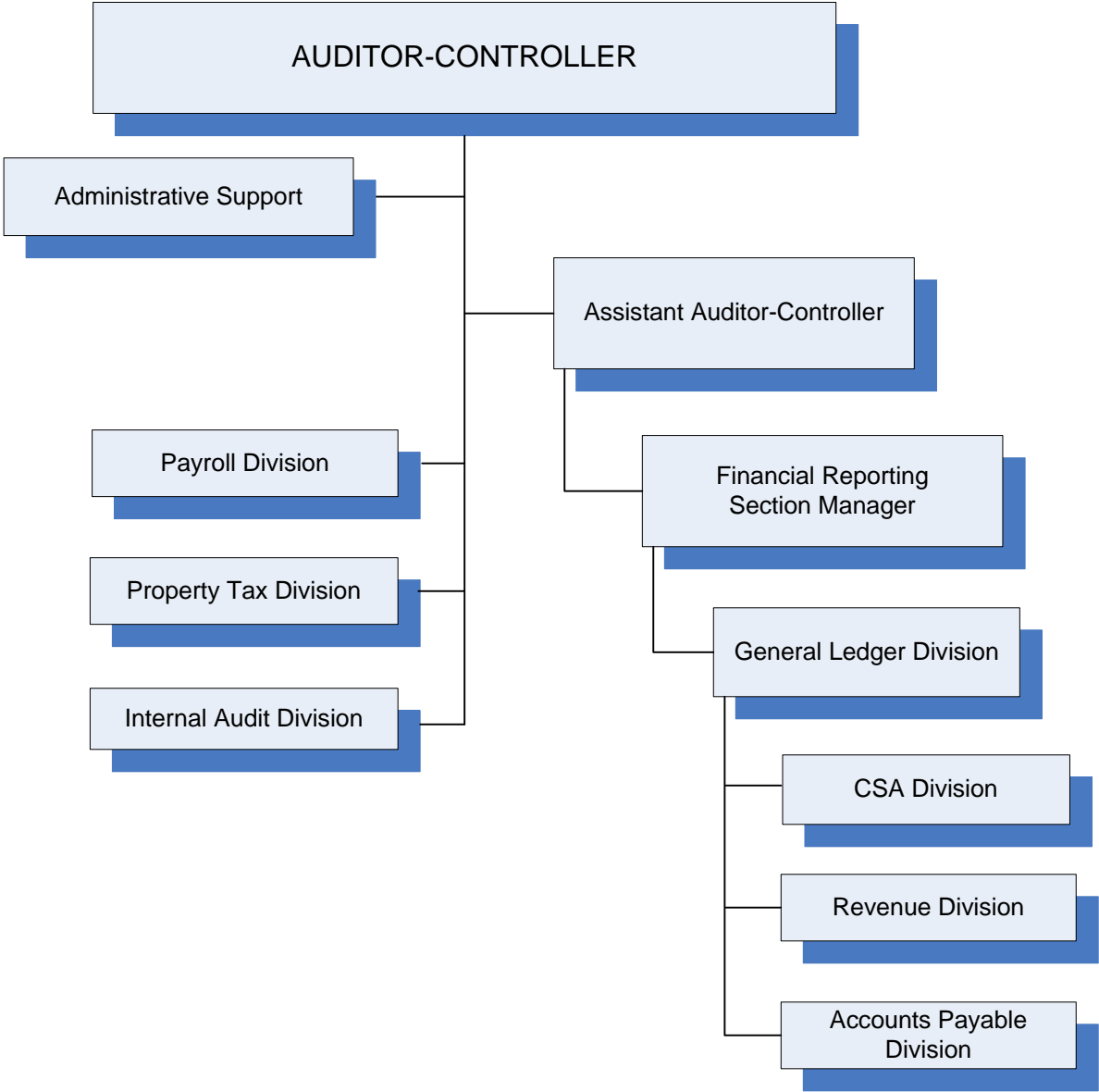
## RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$5,634,431 be approved for the Assessor's Department. This budget is funded from \$884,000 in estimated department revenue and a \$4,750,431 contribution from the General Fund.

General Fund Departments received a Fiscal Year 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board of Supervisors have also been included in this General Fund allocation level which is reflected as net county cost on the summary budget schedule.

**STANISLAUS COUNTY  
AUDITOR-CONTROLLER**

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**AUDITOR-CONTROLLER**  
**Lauren Klein, CPA**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$4,221,992
Total Revenue	\$2,778,359
Fund Balance/Retained Earnings	<u>\$0</u>
<b>Net County Cost</b>	<b>\$1,443,633</b>
Total Recommended Staffing	40
% Funded by Local Discretionary Funds	34.2%

**MISSION STATEMENT**

Safeguard the County's resources and ensure its financial integrity through responsible fiscal monitoring and reporting.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Auditor-Controller include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Successfully implemented secure internet access to PeopleSoft Self Service as a crucial member of the PeopleSoft Team Lead.</li> <li>◆ Successfully implemented electronic W-2 option for employees.</li> <li>◆ Successfully implemented electronic time entry to several departments.</li> <li>◆ Successfully implemented electronic department approval process regarding vendor payments.</li> <li>◆ Successfully implemented an automatic electronic solution for distribution of financial reports to those independent Special Districts who hold monies in the County Treasury.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Complete PeopleSoft Tools Upgrade.</li> <li>◆ Continue to provide implementation of electronic time entry to County departments.</li> <li>◆ Work towards utilizing the Financial Management Solutions Sub Ledger functions to perform the reconciliation between the Government Wide and Fund Financial Statements.</li> <li>◆ Train Independent Special Districts to complete the annual State Controller's Office reporting requirements.</li> <li>◆ Implement an automatic electronic solution for distribution of financial reports to School Districts who hold monies in the County Treasury.</li> </ul>



**AUDITOR-CONTROLLER**

Budget Unit 0100 0013000  
General Fund

**SERVICES PROVIDED**

The Auditor-Controller's Office is the chief financial department for the County with core services that include the following:

- ◆ Prepare the County's Annual Comprehensive Financial Report, County Cost Plan, State Controller's Financial Report and budget schedules;
- ◆ Review monthly financial entries for propriety and close the financial records each month, including Cost Plan allocations;
- ◆ Conduct audits for compliance with County policies and State mandates;
- ◆ Review and disburse all check and electronic payments for County vendors and service providers;
- ◆ Administer the County purchasing card transactions;
- ◆ Record all school district, special district, and County fund revenue and expenditures;
- ◆ Administer payments and reporting for the County's outstanding debt, revenue sharing agreements, Public Facility Fees, Capital Projects, and Court Collection Reporting;
- ◆ Process biweekly paychecks and deductions consistent with memorandums of understanding (MOU), State, and Federal laws;
- ◆ Provide technical & security support for Payroll, Time & Labor, Benefits Administration, Personnel and the Training & Tracking modules;
- ◆ Apportion taxes, set tax rates, enroll direct assessments, establish bond rates, and administer the Teeter Plan, and property tax agreements;
- ◆ Continue implementation and maintenance of The Dissolution Act (dissolution of California Redevelopment Agencies); and
- ◆ Prepare monthly assistance claim, disburse grants to Community Services Agency (CSA) clients and disburse vendor payments.



<b>Auditor-Controller</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$238	\$100,000	\$0	\$100,000
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,355	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$101,406	\$117,863	\$121,905	\$0	\$121,905
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,061,166	\$2,276,294	\$2,332,154	\$114,000	\$2,446,154
Miscellaneous Revenue	\$133,069	\$106,611	\$110,300	\$0	\$110,300
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,297,996</b>	<b>\$2,501,006</b>	<b>\$2,664,359</b>	<b>\$114,000</b>	<b>\$2,778,359</b>
Salaries and Benefits	\$2,904,357	\$3,259,834	\$3,395,980	\$456,837	\$3,852,817
Services and Supplies	\$74,771	\$84,440	\$135,800	\$0	\$135,800
Other Charges	\$176,132	\$216,029	\$233,175	\$0	\$233,175
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$89,395	\$103,147	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$23,030)	\$120	\$200	\$0	\$200
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,221,625</b>	<b>\$3,663,570</b>	<b>\$3,765,155</b>	<b>\$456,837</b>	<b>\$4,221,992</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$923,629</b>	<b>\$1,162,564</b>	<b>\$1,100,796</b>	<b>\$342,837</b>	<b>\$1,443,633</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain core services that are legally mandated and are the responsibility of the office. These services consist of the accounting function; recording deposit data, vendor payments, welfare payments, processing payroll and providing and recording financial information into our financial system. Additionally the Department calculates property tax amounts to be paid by taxpayers and apportions this revenue to local government agencies; the County, cities, school districts and special districts.

The Auditor-Controller's Office continues to implement and provide services regarding The Dissolution Act. The Dissolution Act is the elimination of the Redevelopment Agencies throughout California pursuant to mandated legislation. The implementation of this legislation has been challenging and continues to be so two and half years after the legislation passed.

The total recommended increase in appropriations is \$456,837. Included in this increase is the cost to reestablish the Auditor-Controller's Internal Audit Division. This reestablishment includes the restoration of one Manager IV position and the addition of two new Accountant III positions. The value of these positions for Fiscal Year 2014-2015 is \$169,000 and is equivalent to nine months of a Manager IV position and six months of two Accountant III positions. These costs will be offset by additional estimated revenue of \$114,000 and net county cost savings of \$55,000. Once net county cost savings has been exhausted, additional General Fund support will be needed.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Auditor-Controller is requesting an increase in appropriations of \$342,837 to reflect the carry forward of net county cost savings earned in prior fiscal years. Due to a State Supreme Court decision related to a dispute regarding a portion of the Property Tax Administration Fee (PTAF) calculation the Department will receive less revenue related to these services. Therefore, \$50,000 of the savings will be used to cover the loss of PTAF revenue. As previously mentioned, \$55,000 of the savings will be used to cover the General Fund need associated with the reestablishment of the Internal Audit Division. Additionally, the savings will be used to fund any other salary and benefit related increases occurring in Fiscal Year 2014-2015.

The Department has been successful in providing continued mandated services along with additional improvements to processes and efficiencies with reduced resources. The Department will continue to work towards providing needed process improvements and efficiencies for its customers such as the use of electronic documents and filing systems and improved functionality in our accounting and payroll applications.

### **STAFFING IMPACTS**

As part of an on-going restructuring effort of the Auditor-Controller's office, the Department continues to evaluate the organization to ensure the needs of our clients are met in an appropriate and efficient manner.

The Department is requesting to restore one unfunded Manager IV position and add two new Accountant III positions to re-establish the Internal Audit division. During Fiscal Year 2010-2011 the Internal Audit division was disbanded due to budget constraints. In previous years, the Internal Audit Division was staffed with six employees, including a Manager IV overseeing the function. The Internal Audit function is a critical responsibility that helps mitigate possible exposure or weaknesses related to County assets. The division will provide additional assurance to County operations by performing risk assessments of potential weaknesses and strengthening internal controls and processes. There is a critical need to re-establish the Internal Audit Division and will be restored gradually over the next several years.

The Department is also requesting to restore one unfunded Manager II position assigned to the General Ledger Division. The position will be responsible for the annual Cost Allocation Plan. The position was unfunded during Fiscal Year 2011-2012 due to budget constraints. The Cost Allocation Plan provides millions of dollars in allowable claiming costs for the County. The demand on the Department to meet the mandated requirements concerning the annual Cost Allocation Plan in the previous three fiscal years has been significant. Previously, when the Cost Accounting Manager position was filled it was filled at the Manager II level. It is the intent of the Department to conduct an internal promotional recruitment to fill this position and unfund the vacant position resulting from the promotion in an upcoming budget cycle.

The Department is further requesting one new Manager II position that will be assigned to the General Ledger Division. This position will provide additional managerial support to the General Ledger Manager IV and provide additional oversight over the General Ledger Division, Accounts Payable Division, Accounts Receivable Division, and the Welfare Claims and Reporting process. Due to the large breadth of responsibility, and the technical and critical nature of the work performed, an intermediate manager is needed for additional support. This position will also provide a succession path in the Department that does not currently exist. It is the intent of the Department to conduct an internal promotional recruitment to fill this position and unfund the vacant position resulting from the promotion in an upcoming Budget cycle.

The Department is further requesting to delete two unfunded Accounting Supervisor positions. As the Department continues to evaluate their organizational structure, it is determined these positions are no longer needed at this time. The deletion of these two unfunded positions do not affect the Department's position allocation because they have been previously unfunded.

Total current authorized positions— 35

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,221,992 be approved for the Auditor-Controller's Department. This budget is funded from \$2,778,359 in estimated revenue and a \$1,443,633 contribution from the General Fund.

It is recommended to restore one Manager IV position and add two new Accountant III positions to re-establish the Internal Audit Division. It is also recommended to restore one unfunded Manager II position for the Cost Allocation Plan and add one new Manager II position for the General Ledger Division. It is further recommended to delete two unfunded Accounting Supervisor positions.

Total recommended authorized positions—40

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**BOARD OF SUPERVISORS**  
**Jim De Martini, Chairman**  
**Terry Withrow**  
**Vito Chiesa**  
**Dick Monteith**  
**William O'Brien**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$1,087,878
Total Revenue	\$83,604
Fund Balance/Retained Earnings	<u>\$0</u>
<b>Net County Cost</b>	<b>\$1,004,274</b>
Total Recommended Staffing	9
% Funded by Local Discretionary Funds	92.3%

**MISSION STATEMENT**

Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost effective manner.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Board of Supervisors will continue to guide the County and set the expectation levels for departments.

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ The Board has continued to set policies, adopted the Fiscal Year 2013-2014 balanced budget, adopted ordinances and directed the administration of the County.</li> </ul>	<ul style="list-style-type: none"> <li>◆ The Board will continue to guide the priorities for the County and set expectation levels for departments.</li> </ul>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**BOARD OF SUPERVISORS**

Budget Unit 0100 0014100  
 General Fund

**SERVICES PROVIDED**

The Board of Supervisors provides a variety of governing, administrative and legislative functions and determines the overall policy direction for Stanislaus County government. The County is divided into five supervisorial districts and each supervisor is elected within the district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., except the third Tuesday of the month when the meetings are held at 6:30 p.m. The Board of Supervisors has both legislative and administrative duties and responsibilities that include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. The administrative functions include the fiscal responsibilities for effective management of County government. The Board is assisted in its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including recommending an annual budget to the Board, control of budget expenditures, and overseeing the general day-to-day business functions of the County.

<b>Board of Supervisors</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$78,940	\$79,730	\$83,604	\$0	\$83,604
Miscellaneous Revenue	\$45	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$78,985</b>	<b>\$79,730</b>	<b>\$83,604</b>	<b>\$0</b>	<b>\$83,604</b>
Salaries and Benefits	\$677,755	\$700,117	\$757,045	\$0	\$757,045
Services and Supplies	\$115,518	\$115,664	\$118,595	\$155,341	\$273,936
Other Charges	\$51,330	\$53,924	\$56,897	\$0	\$56,897
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$15,302	\$16,596	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$790)	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$859,115</b>	<b>\$886,301</b>	<b>\$932,537</b>	<b>\$155,341</b>	<b>\$1,087,878</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$780,130</b>	<b>\$806,571</b>	<b>\$848,933</b>	<b>\$155,341</b>	<b>\$1,004,274</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department is able to maintain its current level of service and staffing with the use of net county cost savings from previous fiscal years.

The staffing for the Board of Supervisors Division includes five Board members and three Confidential Assistant III's. The Board office was reorganized in Fiscal Year 2011-2012, reducing the amount of support staff to the Board from five part-time Confidential Assistant III positions to two full-time Confidential Assistant III's and one extra-help Confidential Assistant III at 16 hours. During this past fiscal year it was determined that additional staffing was needed to maintain the current level of service. The one extra-help Confidential Assistant III position was changed to a full time Confidential Assistant III position. This allows for the Field Representatives services while still providing adequate staffing for the office.

As recommended, the Board of Supervisors budget includes funding for all core services. Additional funds are included for the Swearing In Event for elected County officials that will occur in January of 2015. Due to the program changes in previous fiscal years the Field Representatives have taken on a more active role associated with the Municipal Advisory Councils (MAC). The MAC members are in regular contact with the Field Representatives seeking information related to their communities and the operations of the MACs. Each fiscal year the eight MACs are provided with \$150 each to offset the cost of various expenses. These funds were in the CEO budget but are now in the Board's budget in the amount of \$1,200 for the eight MACs. Placing the funds in the BOS budget allows for the MACs to work directly with the Field Representatives and the Clerk of the Board for their expenses.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Board of Supervisors is requesting an increase in appropriations of \$155,341 to reflect the carry forward of net county cost savings earned in prior fiscal years. The Department is planning to use approximately \$15,733 for authorized salary and benefit costs occurring in Fiscal Year 2014-2015.

## **STAFFING IMPACTS**

Total current authorized positions— 9

There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,087,878 be approved for the Board of Supervisors. This budget is funded from \$83,604 in estimated department revenue, a \$1,004,274 contribution from the General Fund.

## **Board Compensation**

Stanislaus County Code, Section 2.04.030 provides a procedure for evaluating Board of Supervisors' compensation, and requires the Chief Executive Officer to report the salary survey results for supervisor compensation each year. This ordinance identifies the seven comparison counties used in the compensation review. This review was prepared as part of the 2014-2015 Proposed Budget process. The Ordinance provides for increases of 3.75% to be granted on July 1<sup>st</sup> and January 1<sup>st</sup> of the fiscal year when the Board of Supervisors compensation falls more than 20% below the survey average. Based on the salary survey results the Board was eligible for a salary increase of 3.75% effective July 1, 2014 and the Proposed Budget included a recommendation for the Board to consider their compensation in accordance with Stanislaus County Ordinance Code. During the Proposed Budget hearing the Board requested this recommendation be removed and brought back as part of the Final Budget process.

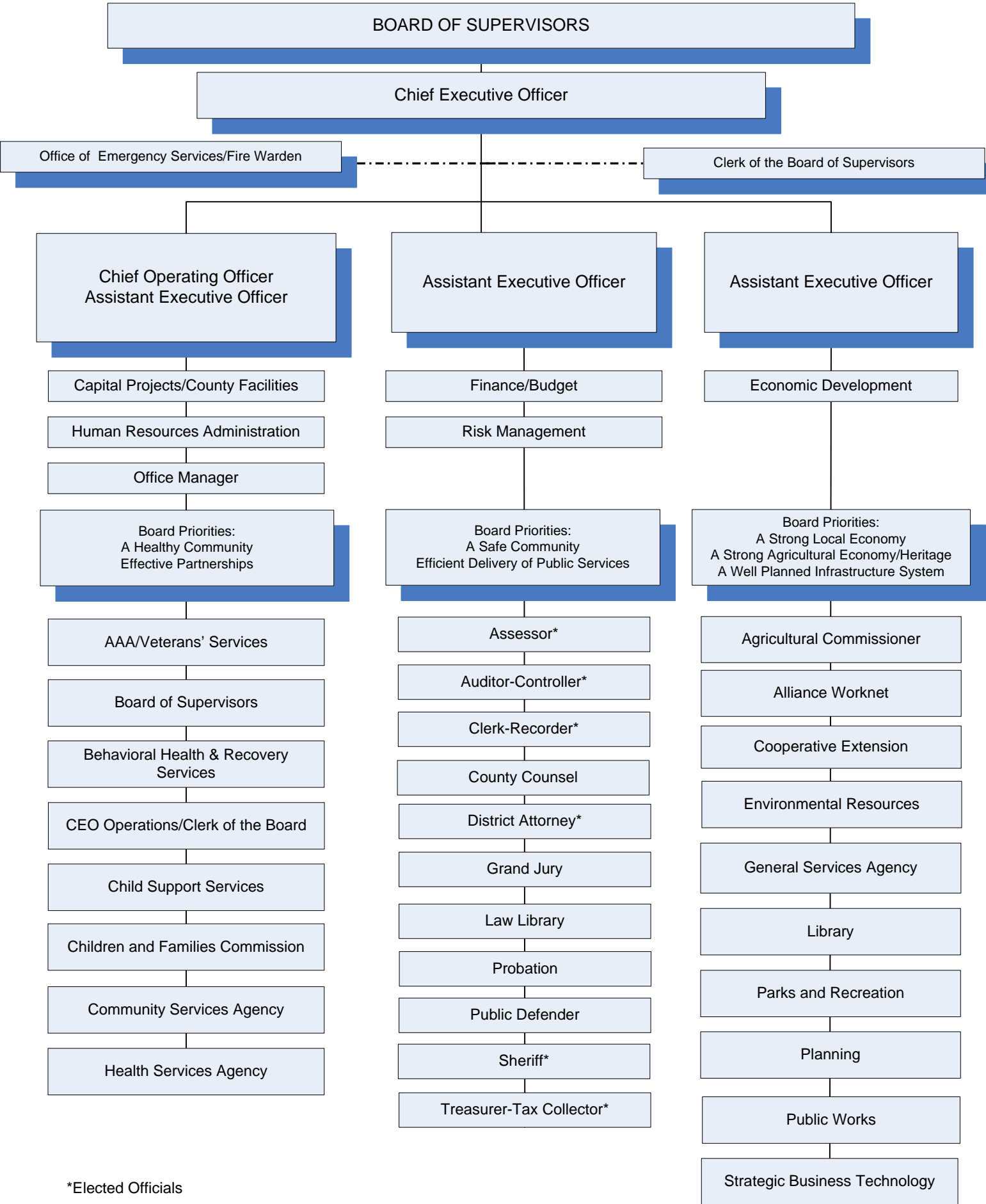
Since the time of the Proposed Budget, the Board of Supervisors' compensation has been adjusted to reflect the restoration of the 3% in salary provided to all Unrepresented Confidential and Management

Employees, and Elected Officials. The Board of Supervisors' current monthly salary is now \$6,044. Per County Ordinance, the Board of Supervisors is not eligible for a salary increase at this time.

COUNTY	2014 MONTHLY SALARY
Fresno	\$9,065
Kern	\$8,934
Kings	\$4,661
Madera	\$5,960
Merced	\$8,075
San Joaquin	\$7,874
Tulare	\$7,532
7-County Average	\$7,443
20% Below Average	\$5,954
Stanislaus	\$6,231
Stanislaus BOS with *3% Deduction (after 3% salary restoration effective July 12, 2014)	\$6,044

\*Note-BOS previously took 6% salary deduction.

**STANISLAUS COUNTY  
CHIEF EXECUTIVE OFFICE**



\*Elected Officials



**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**CHIEF EXECUTIVE OFFICE—  
 OPERATIONS AND SERVICES**  
**Stan Risen, Chief Executive  
 Officer**

**BUDGET AT A GLANCE**

Gross Costs	\$9,023,882
Total Revenue	\$3,480,282
Fund Balance/Retained Earnings	\$0
<b>Net County Cost</b>	<b>\$5,543,600</b>
Total Recommended Staffing	52
% Funded by Local Discretionary Funds	61.4%

**MISSION STATEMENT**

The mission of the Chief Executive Office is to lead, to guide, to implement the County vision “to be the best.”

**ACCOMPLISHMENTS AND OBJECTIVES**

During the upcoming year, the Chief Executive Office will continue to focus on providing overall leadership and effective management of County government. The Office oversees the management of County resources; provides for the long-range financial, facilities and organizational planning; facilitates the development and implementation of the Board’s goals and outcomes; and ensures the most effective use of County personnel, money, facilities and equipment. The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Chief Executive Office–Operations and Services include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ For the eleventh consecutive year the County’s Budget Document received the Government Finance Officers Association “Distinguished Budget Presentation Award.”</li> <li>◆ Chief Executive Office Senior Staff worked closely with County departments on the continued development of long-term budget strategies that encourage and reward efficient operations, restore critical public safety services, and maintain fiscal stability and the highest level of fiscal integrity as the economy continues to stabilize.</li> <li>◆ Significant improvements were made to the County’s recruitment process during the fiscal year. Working with departments, Chief Executive Office staff developed a detailed flow chart of the recruitment process. This flow chart which identified all the steps in the recruitment process and whether it was a Chief Executive Office or Department responsibility. The process has also been changed to provide all testing dates in the recruitment flyer. These Improved efficiencies should result in quicker turnaround times in filling positions.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Development and promotion of a Prevention Based Services focus in the organization and broader community including a convening of non-profit, faith-based, education, business, government and media community partners to prepare a Strengths, Weaknesses, Opportunities and Threats (SWOT) analysis of the current service delivery system as it relates to homelessness, youth early intervention, reducing recidivism and strengthening families.</li> <li>◆ Successful completion of new labor and health contracts with all twelve labor organizations.</li> <li>◆ Continue to focus on improvements to the County’s recruitment process to ensure outreach and communications with each candidate results in the strongest possible pool of qualified applicants. Initiatives will include quantifying recruitment results by advertising location, attending job fairs and conducting outreach at local educational institutions.</li> <li>◆ Succession planning remains a critical initiative for the County. Focus for the next</li> </ul>



FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ A succession planning workgroup composed of Department Heads was convened in 2014. This workgroup has focused on developing succession planning tools, as well as planning for crucial gaps, Department Head training, recruitment strategies, employee development and employee engagement. This group has developed a Critical Position Recruitment Planning timeline and has started the process of identifying additional tools for succession planning.</li> <li>◆ Chief Executive Office staff continued to successfully promote economic development through active partnerships with all cities: Regional Transportation Impact Fee (RTIF) development; Stanislaus Council of Governments (StanCOG) Management and Finance Committee; and Transit Cost Share Committee. In addition, staff participated in the Stanislaus Economic Development and Workforce Alliance workforce development efforts including marketing and community outreach.</li> <li>◆ Staff worked directly with the selected vendor AECOM Technical Services, Inc., on the development of land use scenarios and phasing strategies for the development of the Crows Landing Air Facility project as well as facilitating improvements to the one-stop shop permitting process and updating the Comprehensive Economic Development Strategy (CEDS) on behalf of the regional Economic Development Action Committee (EDAC).</li> <li>◆ The Capital Projects Division delivered important capital improvements including on-time and under budget completion of the 192 bed Unit Two, Honor Farm Replacement Facility, the Backflow Preventer Project and Arc Blast Wall Project at the Public Safety Center Site, the Psychiatric Health Facility and the Crisis Intervention Program and Crisis Emergency Response Team Modular Facility (CIP/Cert) at the Stanislaus Recovery Center site.</li> </ul>	<p>year will be on developing tools to support Departments Heads and staff in planning for critical vacancies and providing additional training to Department Heads on Employee Development and planning for crucial gaps.</p> <ul style="list-style-type: none"> <li>◆ Initiate long term planning for the County's safety net programs. Evaluate real impacts of the Affordable Care Act, significant reductions in the Medically Indigent Adult population and future options for community partnerships. Evaluate options for a Psychiatry Residency program.</li> <li>◆ Chief Executive Office staff will continue to promote Stanislaus County as an attractive place to develop and grow business. Several of the primary objectives for the 2014-2015 Fiscal Year include: continue to facilitate the California Environmental Quality Act (CEQA) process for the Crows Landing Air Facility development effort with a primary objective to have an Administrative Draft Environmental Impact Report (ADEIR) ready for review and next steps; continue to assist the Parks Department with developing a strong promotional agenda for our Regional Parks; assist and coordinate the development efforts born out of the Water Advisory Committee Groundwater Management model; adjust the Public Facilities Fee Program for inflationary update.</li> <li>◆ With significant capital projects work underway, 2014-2015 will be primarily focused on repurposing a vacant County facility for the Sheriff's Coroner Project; the design-build construction at the public safety center site of the AB 900 Phase II Jail Expansion Project One (Maximum-Security Housing Units/Medical, Mental Health Units), Project Two (Day Reporting Center), and Project Three (Intake, Release, and Transportation); and the design of Project Four, the Re-Entry and Enhanced Alternatives to Custody Training (REACT) Center Project which will include 288 beds and program space.</li> <li>◆ A Collaborative effort will continue with the Stanislaus County Veterans Advisory Commission to implement the Four Part Strategy approved by the Board of Supervisors in July, 2014 to pursue a one-stop Veterans Service Center.</li> </ul>

**BUDGETS WITHIN THE CHIEF EXECUTIVE OFFICE INCLUDE:**

- ◆ Operations and Services
- ◆ Risk Management

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**CHIEF EXECUTIVE OFFICE—OPERATIONS AND SERVICES**

Budget Unit 0100 0015000  
 General Fund

**SERVICES PROVIDED**

The Chief Executive Office provides for the overall leadership and effective management of County government, pursuant to Board policy and the adopted budget. Specifically, the Office oversees the management of County resources; provides for the long-range financial, facility, and organizational planning; and ensures that County departments are producing services and results in accordance with the Board's goals, priorities, policies, budgets, and legal mandates; and improves management and business procedures to guarantee the most effective use of County personnel, money, facilities and equipment. This budget funds the staffing and most of the operational costs for the Human Resources, Capital Projects, Operations and Services, and Economic Development Divisions and the Clerk of the Board.

<b>Chief Executive Office - Operations and Services</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,907,728	\$2,126,096	\$2,248,400	\$0	\$2,248,400
Miscellaneous Revenue	\$682	\$222	\$300	\$0	\$300
Other Financing Sources	\$800	\$14,187	\$10,000	\$0	\$10,000
<b>Total Revenue</b>	<b>\$1,909,210</b>	<b>\$2,140,505</b>	<b>\$2,258,700</b>	<b>\$0</b>	<b>\$2,258,700</b>
Salaries and Benefits	\$4,191,057	\$3,897,039	\$4,226,781	\$0	\$4,226,781
Services and Supplies	\$804,314	\$724,329	\$1,070,789	\$1,704,587	\$2,775,376
Other Charges	\$321,001	\$344,732	\$352,848	\$0	\$352,848
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$147,925	\$141,477	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$33,558)	(\$269)	\$50	\$0	\$50
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,430,739</b>	<b>\$5,107,308</b>	<b>\$5,650,468</b>	<b>\$1,704,587</b>	<b>\$7,355,055</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,521,529</b>	<b>\$2,966,803</b>	<b>\$3,391,768</b>	<b>\$1,704,587</b>	<b>\$5,096,355</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain responsibility for finance, budget, debt management, human resources, departmental relations, public information, legislative and departmental training functions, Clerk of the Board, as well as capital projects, countywide leadership development, business improvement, economic development and organizational performance.

The Chief Executive Office is continuing its focus on the County's Vision, Mission, Priorities and Values. One central point for Fiscal Year 2014-2015 will be the development and promotion of a Prevention Based Services focus in the organization and broader community. This focus is expected to include a convening of non-profit, faith-based, education, business, government and media community partners to prepare a SWOT analysis of the current service delivery system as it relates to homelessness, youth early intervention, reducing recidivism and strengthening families. Funding for start-up activities of \$100,000 is included in the requested budget, funded from net county cost savings.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Chief Executive Office – Operations and Services is requesting an increase in appropriations of \$1,704,587 to reflect the carry forward of net county cost savings earned in prior fiscal years. The Department is planning to use approximately \$845,000 to balance its 2014-2015 budget.

### **STAFFING IMPACTS**

Total current authorized positions— 40

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$7,355,055 be approved for the Chief Executive Office – Operations and Services. This budget is funded from \$2,258,700 in estimated department revenue, a \$5,096,355 contribution from the General Fund.



**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**

Budget Unit 0100 0015600  
 General Fund

**MISSION STATEMENT**

The mission of the Risk Management Division of the Chief Executive Office is to serve as a resource for the health, safety, and well-being of Stanislaus County employees by managing risks and associated cost of claims, through continuous education, participation and communication.

**ACCOMPLISHMENTS AND OBJECTIVES**

The CEO-Risk Management Division continues to implement the ongoing restructuring of division staff and associated resources. The restructuring requires the division to focus resources on critical services and mandated compliance programs. The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Chief Executive Office - Risk Management Division include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Disability Management: 1) Worked with Chief Executive Office and departmental Human Resources staff on ensuring that departments were effectively conducting interactive process meetings with injured and ill employees; 2) Explored the use of Absence Management module in PeopleSoft.</li> <li>◆ Employee Benefits: 1) Established new employee orientation for employee benefits that improves the communication and efficiency of the benefits enrollment process by allowing new employees to take the class within two weeks of hire; 2) Offered spouse, child, and employee guaranteed issue life insurance during 2014 open enrollment; and 3) Began administering health insurance for StanCERA retirees who are under 65 years of age.</li> <li>◆ Liability Program: 1) Maintained loss insurance programs to minimize risk exposure and control liability; 2) Increased awareness on the importance of risk transference through vendors providing adequate insurance when doing business with the County; and 3) Continued to administer claims in a fair and unbiased manner.</li> <li>◆ Safety: 1) Maintained low OSHA incident rate as compared to other counties; 2) Trained all staff on new Global Harmonization Standard</li> </ul>	<ul style="list-style-type: none"> <li>◆ Disability Management: 1) Continue to work with Chief Executive Office and departmental Human Resources staff to ensure that departments continue to effectively work with injured or ill employees to identify reasonable accommodations through interactive process meetings; 2) Work with the Auditor-Controller's office to begin development of the Absence Management module in PeopleSoft; 3) Develop an online training module for new employee orientation allowing new employees to receive training during their first week of employment.</li> <li>◆ Employee Benefits: 1) Continue to work with consultants to evaluate the County's Self-Insured Medical Program and make any approved recommended changes; 2) Continue to work on the implementation of health care reform to ensure compliance with the Affordable Care Act; 3) Work closely with consultants and vendors to develop a new employee wellness program; 4) Implement any necessary Requests for Proposals for the County's Healthcare Program to ensure members have access to high quality providers and administrators at the lowest cost possible; 5) Evaluate, and implement if possible, a standard process for retirees, COBRA enrollees, and employees on unpaid</li> </ul>

<p>through revised Hazardous Communications Training; 3) Assured departments' compliance with new Material Safety Data Sheets (MSDS) Online requirements.</p>	<p>leaves of absences to make automated payments for healthcare premium costs.</p> <ul style="list-style-type: none"> <li>◆ Liability and Insurance Program: 1) Continue to maintain loss insurance programs to minimize risk exposure and control liability; 2) Continue to work with County Counsel on the County's existing insurance requirements and contract language updates; 3) Continue to partner with the General Services Agency Purchasing Division to ensure departments are obtaining the appropriate insurance certificates and endorsements from vendors and contractors performing work on behalf of the County; 4) Continue to administer claims in a fair and unbiased manner.</li> <li>◆ Safety: 1) Explore existing and develop additional online training opportunities to expand safety training options to County employees; 2) Continue to promote safety throughout the organization to maintain the County's lower-than-average OSHA incident rate.</li> </ul>
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**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**

Budget Unit 0100 0015600  
 General Fund

**SERVICES PROVIDED**

This budget funds personnel and administrative operations of the CEO-Risk Management Division. The Division administers nine budgets in five functional areas including Administration, Employee Benefits (medical, dental, vision, life, and unemployment insurance), Liability Claims/Insurance (general and professional liability), Disability Management (workers' compensation), and Safety.

<b>Chief Executive Office - Risk Management Division</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,202,069	\$1,332,556	\$1,221,582	\$0	\$1,221,582
Miscellaneous Revenue	\$23	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,202,092</b>	<b>\$1,332,556</b>	<b>\$1,221,582</b>	<b>\$0</b>	<b>\$1,221,582</b>
Salaries and Benefits	\$1,064,911	\$1,192,756	\$1,264,921	\$182,298	\$1,447,219
Services and Supplies	\$253,934	\$248,793	\$149,350	\$0	\$149,350
Other Charges	\$54,250	\$68,746	\$72,258	\$0	\$72,258
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$31,575	\$36,816	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$5,547)	\$15	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,399,123</b>	<b>\$1,547,126</b>	<b>\$1,486,529</b>	<b>\$182,298</b>	<b>\$1,668,827</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$197,031</b>	<b>\$214,570</b>	<b>\$264,947</b>	<b>\$182,298</b>	<b>\$447,245</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain its core program services in workers' compensation, administration, safety training, Occupational Safety and Health Administration (OSHA) compliance, employee benefit administration, property and casualty insurance, general and auto liability insurance, medical malpractice insurance, and employee leave administration. The budget has decreased overall due to the transfer of the cost of the Benefits Consultant to the Medical Self-Insurance Fund.

In addition, as staff in the Division contemplated its role in providing and administering benefits to its customers, the County's role in administering medical insurance to StanCERA (Stanislaus County Employee Retiree Association) members changed. Effective January 1, 2014, the County is now

administering medical insurance for all StanCERA retirees who are under 65 and are not yet eligible for Medicare. That shift brings additional administrative responsibility to the County that was previously managed by an outside vendor, and an opportunity to collect a 2% administrative fee on premiums charged to those members to fund the administrative costs. Employee Benefits staff now consists of one Manager III (Benefits Manager), one Confidential Assistant IV (Benefits Coordinator), and one Confidential Assistant III (Benefits Assistant) to administer benefits to approximately 3,500 members including County employees, COBRA participants, Special District employees, and pre-Medicare retirees.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. The Risk Management Division is requesting an increase in appropriations of \$182,298 to reflect the carry forward of net county cost savings earned in prior fiscal years. It is anticipated that no net county cost savings from prior fiscal years will be needed to support the programs in the Risk Management Division in the 2014-2015 Fiscal Year. If additional temporary contract or staffing support is needed during the year, however, it will be funded from this carryover.

### **STAFFING IMPACTS**

Total current authorized positions— 12

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,668,827 be approved for Chief Executive Office – Risk Management Division. This budget is funded from \$1,221,582 in estimated revenue, and a \$447,245 contribution from the General Fund.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Transportation Terminals**

**CHIEF EXECUTIVE OFFICE—AIRPORT**

Budget Unit 0100 0016041  
 General Fund

**SERVICES PROVIDED**

This Chief Executive Office – Airport budget provides funding for improvements at the Modesto City/County Airport. The revenue received from Aircraft Taxes is used to fund this budget and is transferred to the City of Modesto for improvements to the facility. Such improvements included maintenance of airplane hangars, installation of fire suppression systems and security improvements.

<b>Chief Executive Office - Airport</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$241,000	\$241,000	\$0	\$241,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$241,000</b>	<b>\$241,000</b>	<b>\$0</b>	<b>\$241,000</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$241,000</b>	<b>\$241,000</b>	<b>\$0</b>	<b>\$241,000</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the City of Modesto will continue planned facility and equipment improvement projects. Revenue from Aircraft Taxes is posted twice a year. The first installment is typically posted in December, with a second posting in June and is budgeted in Discretionary Revenue. It is estimated that the County will receive \$241,000 in revenue for Fiscal Year 2014-2015. This is consistent with revenue receipts in the prior year. Specifically, this funding will be available to use as local match in securing airline service or to fund capital improvements as approved by the Airport Advisory Board during Fiscal Year 2014-2015. A status report on the capital improvements completed will be provided to the Chief Executive Office within 60 days after the end of the fiscal year.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$241,000 be approved for Chief Executive Office – Airport. This budget is funded by a \$241,000 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—APPROPRIATIONS FOR CONTINGENCIES**

Budget Unit 0100 0016071  
General Fund

**SERVICES PROVIDED**

The Appropriations for Contingencies budget serves as the contingency fund for Stanislaus County. Funds from Contingencies can only be transferred by a 4/5 vote of the Board of Supervisors to operating budgets for emergencies and other unanticipated expenses.

The chart below lists the transfers from Appropriations for Contingencies for the last five years:

<b>FISCAL YEAR</b>	<b>AMOUNT TRANSFERRED</b>
2009-2010	\$1,218,400
2010-2011	\$389,346
2011-2012	\$10,000
2012-2013	\$1,966,747
2013-2014	\$1,556,700

In Fiscal Year 2013-2014, approximately \$1.6 million in funding from Appropriations for Contingencies was used for critical unmet needs that occurred during the operating year. These included: \$822,000 to fully fund the North McHenry Revenue Sharing Agreement with the City of Modesto, \$613,000 for the Public Defender – Indigent Defense budget, \$77,700 to fund the Water Resources Manager position in the Department of Environmental Resources and \$44,000 for County Counsel to offset lower than anticipated revenue due to long-term absence.

<b>Chief Executive Office - Appropriations for Contingencies</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$410,631	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$4,420,864	\$6,600,000	\$11,020,864
<b>Gross Costs</b>	<b>\$410,631</b>	<b>\$0</b>	<b>\$4,420,864</b>	<b>\$6,600,000</b>	<b>\$11,020,864</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$410,631</b>	<b>\$0</b>	<b>\$4,420,864</b>	<b>\$6,600,000</b>	<b>\$11,020,864</b>

## PROGRAM DISCUSSION

At the requested base level of funding of \$4,420,864, the Appropriations for Contingencies budget can maintain a moderate level of funding for unexpected fiscal and program exposures or emergencies which may occur as a result of changes in the economy, reductions in Federal and State revenues, or other program and community needs.

In addition to the existing level of Appropriations for Contingencies, an increase of \$6.6 million for Appropriations for Contingencies is recommended for 2014-2015 to provide funding for additional program exposures and opportunities to be considered during the Fiscal Year. These exposures and opportunities include, but are not limited to:

- ◆ Negotiated labor costs for 2014-2015. New Contracts have been negotiated with five of the County's 15 bargaining units. These contracts provide for restoration of compensation and address salary issues related to recruitment and retention of employees.
- ◆ Opportunity to consider public safety restoration. During the downturn of the economy in the community, and the series of fiscal reductions and constraints experienced over the past years, significant reductions in funding for certain public safety programs, such as community law enforcement have been severely reduced. Funds are recommended in this budget to begin the restoration of high priority public safety programs during the coming fiscal year. The Chief Executive Office will work with the public safety departments to develop recommendations to be considered at the Mid-Year Financial Report for 2014-2015.
- ◆ Improved security at County facilities. Funding is included in the recommended budget to provide for a focus beginning in the current fiscal year on improved security at County facilities to protect County employees and the public, as well as support for the organization's security needs on a day by day process. CEO staff is working with the Sheriff and Assistant Director of Emergency Services to develop a plan to be considered by the Board of Supervisors this coming Fall to implement this critical tactical need.
- ◆ One-time termination cash-out expenses. As the County's workforce changes through retirements and resignations, one-time expenses to cash out employee accrued benefits result often in an expense that cannot be absorbed within a department's operating budget without a reduction in the

current level of service. Funds are recommended to allow for funding of these expenses when there is no alternative other than a reduction in program levels.

- ◆ Organizational focus on investments in Prevention Programs: Year One. For decades through the various fiscal downturns, few resources have been available to focus on Prevention as opposed to the day to day demands of direct program provision by many County Departments. The Chief Executive Officer is recommending that funds be included in the 2014-2015 Final Budget to initiate a community focus on programs and partnerships focused on investments in prevention services and activities. With over 2/3 of the County budget focused on reactionary treatment for social ills, an investment in preventing causes that lead to the high expense of treatment and enforcement is timely and would represent an investment in the quality of life in Stanislaus County.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$11,020,864 be approved for the Chief Executive Office – Appropriations for Contingencies. This budget is funded from a \$11,020,864 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Finance**

**CHIEF EXECUTIVE OFFICE—CAPITAL IMPROVEMENT FINANCING AUTHORITY**

Budget Unit 0100 0016021  
 General Fund

**SERVICES PROVIDED**

The Capital Improvement Financing Authority (CIFA) budget provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives.

<b>Chief Executive Office - C.I.F.A.</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$32,656	\$33,782	\$140,633	\$0	\$140,633
Other Charges	\$36	\$20	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$32,692</b>	<b>\$33,802</b>	<b>\$140,633</b>	<b>\$0</b>	<b>\$140,633</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$32,692</b>	<b>\$33,802</b>	<b>\$140,633</b>	<b>\$0</b>	<b>\$140,633</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the following anticipated expenses:

- ◆ \$85,513 for arbitrage and disclosure services;
- ◆ \$35,120 for financial advisor charges related to financing initiatives and analysis; and
- ◆ \$20,000 for commercial insurance.

**STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$140,633 be approved for the Chief Executive Office – Capital Improvement Financing Authority budget, funded from the General Fund. At the current level of funding, this budget achieves its net county cost by prioritizing funding for certain financial borrowing expenses and other professional staff services costs related to County financing initiatives.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Property Management**

**CHIEF EXECUTIVE OFFICE—COUNTY FACILITIES**

Budget Unit 0100 0016091  
 General Fund

**SERVICES PROVIDED**

The County Facilities budget provides funding for minor facility improvements and costs associated with maintaining certain County property.

<b>Chief Executive Office - County Facilities</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,033	\$3,283	\$5,750	\$0	\$5,750
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$56,424	\$79,940	\$0	\$0	\$0
Other Financing Sources	\$0	\$800,000	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$61,457</b>	<b>\$883,223</b>	<b>\$5,750</b>	<b>\$0</b>	<b>\$5,750</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$102,591	\$154,241	\$20,000	\$0	\$20,000
Other Charges	\$478,614	\$583,308	\$599,449	\$0	\$599,449
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$4,100,000	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$5,345	\$20,458	\$28,500	\$0	\$28,500
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,686,550</b>	<b>\$758,007</b>	<b>\$647,949</b>	<b>\$0</b>	<b>\$647,949</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,625,093</b>	<b>(\$125,216)</b>	<b>\$642,199</b>	<b>\$0</b>	<b>\$642,199</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the majority of the minor facility improvements and costs associated with maintaining certain County property, telecommunications and internet service for the United Community Center in Grayson, utilities, building and preventative maintenance, and janitorial costs for the Ray Simon Regional Training Center, the Keyes Community Center, Paradise-Burbank Hall, the Law Library, Mancini Hall, Postal Encoding Center at County Center III, 12th Street Parking Garage, and for other County facility related expenses.

**STAFFING IMPACTS**

Total current authorized positions— 0



## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$647,949 be approved for the Chief Executive Office – County Facilities budget, funded from the General Fund. At the current level of funding, this budget achieves its net county cost by prioritizing funding for certain facility expenses and other related to minor county facilities improvements and costs associated with maintaining certain County property. This budget is funded from \$5,750 in estimated department revenue and a \$642,199 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Transportation Terminals**

**CHIEF EXECUTIVE OFFICE—CROWS LANDING AIR FACILITY**

Budget Unit 0100 0016046  
 General Fund

**SERVICES PROVIDED**

The Crows Landing Air Facility budget provides funding for security, general liability, and master planning of the air facility acquired from the Federal government in late 2004. The Chief Executive Office currently manages an agricultural lease agreement of approximately 1,112 acres. Lease revenue is a significant component to the progressive and on-going planning of this development project. A security contract with local law enforcement is also in place for patrol services.

<b>Chief Executive Office - Crows Landing Air Facility</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$108,067	\$152,695	\$170,331	\$0	\$170,331
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	(\$1,685)	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$5,250	\$24,675	\$25,000	\$0	\$25,000
Other Financing Sources	\$685,000	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$796,632</b>	<b>\$177,370</b>	<b>\$195,331</b>	<b>\$0</b>	<b>\$195,331</b>
Salaries and Benefits	\$6,321	\$0	\$0	\$0	\$0
Services and Supplies	\$143,036	\$315,570	\$193,031	\$24,675	\$217,706
Other Charges	\$3,154	\$2,326	\$2,300	\$0	\$2,300
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$152,511</b>	<b>\$317,896</b>	<b>\$195,331</b>	<b>\$24,675</b>	<b>\$220,006</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$644,121)</b>	<b>\$140,526</b>	<b>\$0</b>	<b>\$24,675</b>	<b>\$24,675</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Chief Executive Office will continue to move forward with the Crows Landing Air Facility project. The primary emphasis of this economic development project continues to be future job creation opportunities as appropriate, based on economic conditions. The Chief Executive Office will continue to provide on-going support to the property management oversight of the farm lease and security contract. A three year farm lease between Stanislaus County and Melvin T. Wheeler and Sons was entered into in November 2010 and the initial year was dedicated to restoring the agricultural viability of the property. On May 7, 2013 the Board approved an amended and restated farm lease for a term of two years; the current agreement terminates November 9, 2015. The existing security contract with the Sheriff's Department will expire in November 2014.

On October 15, 2013 the Board of Supervisors approved an agreement for professional services with AECOM Technical Services, Inc. for land use, engineering, and environmental consultant services for the Crows Landing development project. The agreement will culminate in the certification of an Environmental Impact Report; Board approval of a General Plan Amendment and Rezone; approval of an Airport Layout Plan; and approval of an Airport Land Use Compatibility Plan. Under the proposed agreement, AECOM will identify potential industrial use, business use, and other aviation-compatible land uses to optimize on-site job creation opportunities. AECOM will partner closely with County staff to identify the most appropriate land use concept based on information from master plans describing transportation and infrastructure needs. The most appropriate land use configuration/concept will serve as the basis for project description under the California Environmental Quality Act (CEQA).

#### **STAFFING IMPACTS**

Total current authorized positions— 0

#### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$220,006 be approved for Chief Executive Office – Crows Landing Air Facility. This budget is funded by \$195,331 in estimated department revenue and a \$24,675 contribution from the General Fund. This General Fund contribution is the result of temporary use revenue received in Fiscal Year 2013-2014.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**CHIEF EXECUTIVE OFFICE—DEBT SERVICE**

Budget Unit 0100 0016081  
 General Fund

**SERVICES PROVIDED**

This budget provides funding for County debt obligations. Gross debt obligations for Fiscal Year 2014-2015 total \$12,666,797. The chart below reflects the debt service obligations for Fiscal Year 2014-2015, including offsetting revenue.

<b>Chief Executive Office - Debt Service</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$463,917	\$456,358	\$562,969	\$0	\$562,969
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,544,641	\$1,435,875	\$1,293,240	\$0	\$1,293,240
Miscellaneous Revenue	\$0	\$45,596	\$0	\$0	\$0
Other Financing Sources	\$2,760,483	\$3,265,138	\$3,278,677	\$0	\$3,278,677
<b>Total Revenue</b>	<b>\$4,769,041</b>	<b>\$5,202,967</b>	<b>\$5,134,886</b>	<b>\$0</b>	<b>\$5,134,886</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$271,575	\$229,020	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$9,451,493	\$15,679,536	\$12,745,297	\$0	\$12,745,297
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$98,577)	(\$88,075)	(\$78,500)	\$0	(\$78,500)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,624,491</b>	<b>\$15,820,481</b>	<b>\$12,666,797</b>	<b>\$0</b>	<b>\$12,666,797</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,855,450</b>	<b>\$10,617,514</b>	<b>\$7,531,911</b>	<b>\$0</b>	<b>\$7,531,911</b>

## PROGRAM DISCUSSION

The following chart reflects the debt service obligations for Fiscal Year 2014-2015 including offsetting revenue.

2014-2015 Debt Service					
Certificate of Participation	Description	Pay off Date	Legal Budget Appropriations/ Net Debt Obligation	Budget Offsetting Revenue	Total Net Debt Obligation
2013 Lease Refunding	Gallo Center for the Arts	Aug 2017	\$ 1,811,624	\$ -	\$ 1,811,624
2013 Lease Refunding	12th Street Office & Parking Garage	Aug 2017	\$ 2,242,549	\$ 930,293	\$ 1,312,256
2013 Lease Refunding	Salida Library	Aug 2017	\$ 978,116	\$ 978,116	\$ -
2007 A	Community Services Facility	May 2018	\$ 2,190,523	\$ 1,279,320	\$ 911,203
2007 A	Public Safety Center	May 2018	\$ 1,014,131	\$ 828,173	\$ 185,958
2007 A	Minimum Security Facility	May 2018	\$ 405,652	\$ -	\$ 405,652
2007 A	Sheriff Operations Center	May 2018	\$ 446,218	\$ -	\$ 446,218
2007 A	Ag Center & Training Center	May 2018	\$ 903,764	\$ 309,367	\$ 594,397
<b>Total</b>			<b>\$ 9,992,577</b>	<b>\$ 4,325,269</b>	<b>\$ 5,667,308</b>
2006 Tobacco Endowment Fund	AB 900 Jail Construction	June 2032	\$ 487,145	\$ -	\$ 487,145
2006 Tobacco Endowment Fund	Coroner Re-Use of County Center III	June 2032	\$ 499,248	\$ -	\$ 499,248
2006 Tobacco Endowment Fund	Animal Services Facility County	June 2035	\$ 101,357	\$ -	\$ 101,357
2006 Tobacco Endowment Fund	Animal Services Facility City of Modesto	June 2035	\$ 85,109	\$ -	\$ 85,109
2012 Lease Refunding	Public Administration Center (10th Street Place)	June-18	\$ 1,579,861	\$ 809,617	\$ 770,244
<b>Total</b>			<b>\$ 12,745,297</b>	<b>\$ 5,134,886</b>	<b>\$ 7,610,411</b>

### Certificates of Participation

Historically, the County of Stanislaus debt has primarily been in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds. In a COP transaction, the County enters into an agreement with a third party, the Stanislaus County Capital Improvements Financing Authority, to lease an asset (normally a building) over a specific period of time at a predetermined total cost. The asset, owned by the County and leased to the Finance Authority, is

then subleased back to the County. In this transaction the Finance Authority sells certificates in order to make its total lease payment to the County at the beginning of the lease period. With that lump sum (advance) lease payment the County then builds or buys the property. The following chart reflects each COP, the interest rate as a percent, the original date of issuance, the date of maturity, the original amount borrowed, the balance as of June 30, 2014, the current debt obligations for Fiscal Year 2014-2015, and the remaining balance once the debt obligation payments are posted during the budget year.

Governmental Activities	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2014	2014-2015 Debt Obligation Principal	2014-2015 Debt Obligation Interest	Remaining Principal Balance to Maturity
2007 Series A Refunding Community Services Facility, Public Safety Center, Minimum Security Facility, Sheriff Operations Center, Agricultural Center, Ray Simon Training Center	3.65-5.75	2/1/2007	5/1/2018	\$40,540,000	\$15,930,000	\$4,205,000	\$755,288	\$11,725,000
<b>TOTAL GOVERNMENTAL ACTIVITIES:</b>				<b>\$40,540,000</b>	<b>\$15,930,000</b>	<b>\$4,205,000</b>	<b>\$755,288</b>	<b>\$10,969,712</b>

### **1998A Certificate of Participation (COP) Refinancing**

As of Fiscal Year 2012-2013, the total debt remaining on the 1998A COP was \$10,365,000 which included principal and interest to maturity on September 1, 2018. The 2012-2013 gross debt totaled \$1,761,300, which was comprised of a scheduled principal payment of \$1,280,000 and an interest payment of \$481,300. The annual gross debt service payment was offset by \$101,444 in excess interest earnings from the reserve fund invested in a Guaranteed Investment Certificates (GIC) earning 5.66% annually at that time. Accordingly, the annual net debt obligation for Fiscal Year 2012-2013 prior to the refinancing action was \$1,659,856. The annual debt service for the 1998A COP as included in the Adopted Proposed Budget for 2012-2013 was paid with revenue from Public Facilities Fees of \$748,040, Miscellaneous Rents of \$91,604, and a General Fund contribution of \$820,212.

On July 24, 2012, the Board of Supervisors approved a resolution to refinance the 1998A COP through a private placement financing with the Bank of the West, to reduce the County's annual General Fund debt service obligation. The refinancing plan was developed through a collaborative effort by the County Chief Executive Officer, the Debt Advisory Committee, the County's Financial Advisor and outside special Bond/Tax counsel. The refinancing included the following:

- ◆ An Amended and Restated Facilities Lease/Purchase Agreement between City-County Capital Improvements Financing Authority and the Stanislaus County Capital Improvements Financing Authority;
- ◆ The Facilities Sublease with the Bank of the West;
- ◆ The Assignment Agreement by and between Stanislaus County Capital Improvements Financing Authority and the Bank of the West; and
- ◆ Supplemental Agreement between the County of Stanislaus and Bank of the West.

The refinancing action resulted in the prepayment of the 1998A COP and a new 2012 Lease Refunding Action in the form of a private placement with the Bank of the West.

### **2012 Lease Refunding**

Subsequent to the 1998A COP refinancing, the 2012-2013 annual gross debt service for the 2012 Lease Refunding was \$1,589,698 which included a principal payment of \$1,314,698 and an interest payment of \$275,000. This reduced debt service obligation resulted in a savings of \$70,158 in Fiscal Year 2012-2013.

The following chart reflects the Fiscal Year 2014-2015 activity for the private placement 2012 Lease Refunding.

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2014	2014-2015 Debt Obligation Principal	2014-2015 Debt Obligation Interest	Remaining Principal Balance to Maturity
2012 Lease Refunding Public Administration Center 10th Street Place	1.99	8/1/2012	6/1/2018	\$8,687,050	\$7,507,342	\$1,441,641	\$138,219	\$6,065,701

### Tobacco Endowment Fund Debt Service

In November 1998, the Attorney's General of 46 states, including California, and the four largest United States tobacco manufactures (OPM's) entered into a master settlement agreement in resolution of cigarette-smoking related litigation. The master settlement agreement released the OPM's from past, present, and future smoking-related claims in exchange for, among other things, certain payments to be made to settling states.

The State of California and various counties, in an effort to manage/mitigate the risks associated with the receipt of the Tobacco Settlement Revenues (TSR's) opted to securitize this revenue stream. On June 6, 2000, the Board of Supervisors authorized the Chief Executive and the Debt Advisory Committee to proceed with the securitization of the County's share of the TSR's by issuing Tobacco Settlement Asset-Backed Bonds.

In March 2002 and March 2006, the County sold their interest in the TSRs and those funds were placed in the Stanislaus Tobacco Endowment Funds – Series 2002 and Series 2006. The original policy recommended that interest earnings from the endowment should be able to be spent by the County annually for purposes so long as they are commingled with the County's General Fund. However, the corpus of the investments held in the endowment funds can only be spent on capital purposes and may not be used for working capital.

In the past, the Board of Supervisors approved the use of funding from the Series 2006 Tobacco Endowment Fund for the design-build construction of the Thomas W. Mayfield Regional Animal Services Facility, and more recently for the Coroner's Project and a 10% cash match requirement for Assembly Bill 900 Phase II (AB 900) Phase II Jail Construction funding as match to the \$80 million in State lease revenue financing that will be used to construct 552 new jail beds, day reporting center, and intake, release and transportation functions at the Public Safety Center site.

The County has a discipline of repaying the Tobacco Endowment funds both principal and lost earnings as Committed Funds balance in the General Fund to ensure these funds can be preserved and are available for future major capital purposes.

Each of the 2006 Tobacco Endowment financing are outlined in detail below.

### Animal Services Debt Service

On October 27, 2009, Stanislaus County entered into a Joint Powers Agency Agreement with the Cities of Modesto, Ceres, Hughson, Patterson and Waterford. The agreement outlines the process that will be followed regarding the debt service payments to repay the County over 25 years for the cost of the construction for the new animal services facility. The payment share for the County and partnering cities is based on the average intake percentage over three fiscal years. The detail of the partner's share and the payment time line is stated in the Joint Powers Agency Agreement. Intake percentages as received from the Joint Powers Agency Director for fiscal year 2007-2008, 2008-2009 and 2009-2010 are as follows:

<b>JPA Partner</b>	<b>2007-2008 Intake</b>	<b>2008-2009 Intake</b>	<b>2009-2010 Intake</b>	<b>Average Percentage</b>
Stanislaus County	43.2%	37.5%	40.9%	40.5%
City of Modesto	41%	45.7%	41.9%	42.9%
City of Ceres	11%	11%	11.2%	11.1%
City of Patterson	2.3%	2.8%	2.7%	2.6%
City of Waterford	1.3%	1.7%	2.1%	1.7%
City of Hughson	1.2%	1.3%	1.2%	1.2%

The County financed the project using funds from the County's 2006 Tobacco Endowment Fund. This financing represented the lowest cost option. Each partner's proportion of capitalized costs is fixed and will include the respective share for interest expense. Both amounts are based upon the average animal intake into the shelter for three fiscal years.

In a separate Memorandum of Understanding (MOU) between the County and City of Modesto related to the disposition of the Animal Services Facility at Finch Road in Modesto, California, the County and the City of Modesto established a 25 year debt service repayment schedule for the repayment to the County for the cost of construction of the new Thomas W. Mayfield Regional Animal Services Facility at Cornucopia Way. The terms include the following provisions:

The County pays 100% of the City's year one debt service costs in years one and two; 75% in year three; 50% in year four; and in Fiscal Year 2014-2015, the County pays 25% in year five. Beginning in year six, the City of Modesto will pay 100% of the City's debt service payment obligation.

2006 Tobacco Endowment Fund Financing Plan for AB 900 Jail Construction and Coroner Re-Use of Medical Arts Building

On December 13, 2011, the Board of Supervisors approved the financing plan through an internal borrowing from the 2006 Tobacco Endowment Fund totaling \$13.2 million to fund the \$7.0 million cash match requirement for AB 900 Phase II Jail Construction funding, and \$6.2 million for the Coroner's Re-Use of the Medical Arts Building in downtown Modesto

The Debt Advisory Committee reviewed and approved the financing plan and recommended the terms of repayment of lost interest earnings to the 2006 Tobacco Endowment Fund include the provision that the aggregate interest rate shall not exceed 4.5% during the term of repayment. This will ensure the total interest paid will not exceed the interest cost if the debt had been issued through a private bank placement at a fixed rate of 4.5%.

The total estimated annual debt service payment over 20 years for the \$13.2 million internal borrowing was anticipated to be a maximum of \$1,037,000, including principal and lost interest earnings. The actual debt service payment will be calculated on the amount borrowed each period with that period's actual interest rate, not to exceed 4.5%.

The total debt payment in Fiscal Year 2014-2015 for the AB 900 and Coroner borrowings is estimated to be \$986,393, as a result of increased draws from the 2006 Tobacco Endowment Fund through this period as each of the project progress to the construction phase. Recently the project was redesigned to be at County Center II at Scenic and Oakdale Road. Bids are due in October 2014.

**2013 Lease Refunding**

In order to create capacity in the General Fund for future exposures such as the AB900 Phase II Jail Expansion staffing costs, the Chief Executive Office met with the Debt Advisory Committee to review a debt acceleration strategy for the 2004A & 2004B Certificates of Participation (Gallo Center, 12th St. Office & Garage and Salida Library renovation). This strategy included an internal borrowing from the County Treasury and the one-time buy-down of \$4,650,000 of the debt as part of the refinancing plan. On July 16, 2013, the Board of Supervisors approved the refinancing of the 2004A & B COPs. With the implementation of the debt acceleration strategy, the General Fund contribution will increase by approximately \$1.31 million over the prior fiscal year.

Private Placement	Interest Rate %	Date of Issue	Maturity	Original Borrowing	Remaining Principal Balance to Maturity as of June 30, 2014	2014-2015 Debt Obligation Principal	2014-2015 Debt Obligation Interest	Remaining Principal Balance to Maturity
2013 Lease Refunding Gallo Center for the Arts (Formerly 2004 A COP)	1.50	8/1/2013	8/1/2017	\$7,034,400	\$7,034,400	\$1,719,000	\$92,624	\$5,315,400
2013 Lease Refunding Nick Blom Salida Regional Library (Formerly 2004 B COP)	1.50	8/1/2013	8/1/2017	\$12,505,600	\$12,505,600	\$3,056,000	\$164,664	\$9,449,600

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$12,666,797 be approved for the Chief Executive Office-Debt Service budget, funded by \$5,134,886 in revenue from building rent, the Criminal Justice Facilities fund, and Public Facilities Fees revenue, and a \$7,531,911 contribution from the General Fund.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—GENERAL FUND CONTRIBUTION TO OTHER PROGRAMS**

Budget Unit 0100 0016401  
 General Fund

**SERVICES PROVIDED**

The Chief Executive Office – General Fund Contribution to Other Programs budget has been established to fund those programs for which no State or Federal mandate exists. These programs have a General Fund contribution as a result of a Board of Supervisors’ policy decision or contractual obligation. This budget also includes payments to outside agencies. These programs were previously funded through the General Fund Match and Support budget but were extracted into a separate budget for ease of accounting and reporting.

<b>Chief Executive Office - General Fund Contribution to Other Programs</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,538,680	(\$2,538,680)	\$0	\$0	\$0
Other Charges	\$2,726,740	\$3,319,089	\$3,701,662	\$0	\$3,701,662
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$4,276,646	\$6,652,100	\$3,655,774	\$15,187,486	\$18,843,260
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,542,066</b>	<b>\$7,432,509</b>	<b>\$7,357,436</b>	<b>\$15,187,486</b>	<b>\$22,544,922</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$9,542,066</b>	<b>\$7,432,509</b>	<b>\$7,357,436</b>	<b>\$15,187,486</b>	<b>\$22,544,922</b>

**PROGRAM DISCUSSION**

Funding for County Match is separated into two budgets, General Fund Contributions to Other Programs budget and Mandated County Match budget. Programs that receive General Fund funding based on contractual obligations and Board of Supervisors policy decisions, and contributions to outside agencies are included in the Chief Executive Office – General Fund Contributions to Other Programs. As part of the Budget Strategy, only mandated programs or programs that carry a contractual obligation based on policy decisions by the Board of Supervisors will be funded. Funding

for those programs that have a State or Federal requirement for local dollars as match or maintenance of effort are in the Mandated County Match budget in order to receive State and Federal funding.

During the Fiscal Year 2003-2004 Final Budget process, it was recommended that a repayment plan be established for the Health Services Agency's Clinics and Ancillary budget, to cover the Clinic's prior accumulated operating deficits through June 30, 2003 and totaled \$20,489,032. The formal agreement was to be with the Investment Trust Fund and would include provisions stating that 80% of the interest generated from the tobacco endowment funds would be secured and dedicated for repayment of said loan. On September 13, 2005 the original note was amended to include \$3,236,112 due to the Clinic's cash deficit as of June 30, 2004 and the new note - Series 2005 "A" - in the amount of \$23,725,144 was executed. The note is expected to be repaid with interest by 2018.

A second long-term loan from the Investment Trust Fund was established in fiscal year 2008-2009 (Series 2009 "A") in an amount not to exceed \$11,140,050. (Payments on the Series 2009 "A" are estimated to begin around 2018 after the payment in full of the Series 2005 "A" Stanislaus County Note.) The Series 2009 "A" Stanislaus County Note was established to cover the County's portion of the Graduate Medical Education (GME) Federal funding recoupment (\$9,637,050) related to the Stanislaus County Family Medicine Residency Program as well as to cover an increase in costs associated with the loss of the GME funding for fiscal years 2008-2009 and 2009-2010.

The 2014-2015 deficit repayment amount funded from interest earnings on the 2002 Tobacco Endowment Fund is \$1,816,447. In an effort to buy down accumulated County debt with a long-term objective of increased operating capital at the time Public Safety Center expansion projects are completed and come online as functioning County jail facilities, an increase in appropriations of \$15 million is requested. These funds will be used as an accelerated payment on the HSA long-term deficit.

The Chief Executive Office – General Fund Contribution to Other Programs includes appropriations for the County's obligation under the North McHenry Revenue Sharing Agreement with the City of Modesto. This agreement established a method of sharing the tax revenues of selected McHenry Avenue properties with the City of Modesto as those properties have incorporated into the City. As sales tax and property tax revenue increase, the County's payment to the City will increase under the terms of the sharing agreement. This increase is funded through sales tax and property tax growth in General Fund Discretionary Revenue. On March 11, 2014 as part of the Midyear Financial Report and resulting from increased tax growth, the Board of Supervisors approved an increase in appropriations of \$822,000 for a total of \$1,985,815. The 2014-2015 Recommended Final Budget of \$2,085,105 will allow the Auditor-Controller to make quarterly payments to the City of Modesto based on estimated tax revenues for properties included in the Agreement. The Auditor-Controller will conduct an annual review to determine any additional payments or credits based on actual revenue received. If adjustments are necessary as a result of the annual review, recommendations will be included for consideration in future budget reports to the Board.

On June 20, 2014, the Animal Services Joint Powers Agency Board approved its 2014-2015 Final Budget of \$3,396,196. Stanislaus County's projected share of costs will be \$1,800,201 offset by \$425,424 in estimated revenue. The estimated 2014-2015 net contribution for Stanislaus County is \$1,374,777 and is funded from the Chief Executive Office - General Fund Contributions to Other Programs. This is an increase of \$211,034 from the 2013-2014 Adopted Final Budget amount.

On June 10, 2014, the Board of Supervisors approved the Chief Executive Office – Office of Emergency Services/Fire Warden to transition out of the Modesto Regional Fire Authority and back to the County. The actions taken on that date included approval of an interim 2014-2015 budget for both the Office of Emergency Services and the County Fire Service Fund. For the County Fire Service Fund, appropriations of \$179,838 are recommended, a decrease of \$442,466 from the 2013-2014 Adopted Final Budget.

On June 25, 2014, the Stanislaus Local Agency Formation Commission (LAFCO) adopted its Final Budget for Fiscal Year 2014-2015. In total, the operating budget approved was \$414,676 offset by \$12,000 in estimated revenue and \$20,900 in fund balance. The net operating budget of \$381,776 was the basis for determining the contribution among the Stanislaus County and each of the nine incorporated cities. The County's contribution is 50% of the net operating budget or \$190,888 for the

current fiscal year, resulting in a decrease in appropriations of \$11,565 from the Fiscal Year 2013-2014 Adopted Final Budget level of \$202,453.

On October 29, 2013, the Board of Supervisors approved the addition of a Manager IV position to the Department of Environmental Resources in the capacity as Water Resources Manager, funded from the General Fund. It is recommended to increase appropriations by \$139,406 to fully fund this position. It is also recommended to increase appropriations by \$20,000 in the Department of Environmental Resources to fund a Water Consultant through California State University, Fresno Foundation, California Water Institute.

The County's Geographic Information System (GIS) is maintained and operated by the Public Works Department and used by at least 23 County Departments, as well as citizens. The cost of this system has been funded primarily by Public Works for several years. It is recommended to increase appropriations by \$122,486 to fund the General Fund portion of cost associated with GIS. It is also recommended to fund \$45,000 for mandated non-road related survey services provided by Public Works Engineering. The Department has refined its process to identify road-related work as opposed to non-road related work. Non-road related survey services are provided in the community and the costs may not be recoverable, nor are they eligible for funding by Highway Users Tax, which funds the road-related survey costs.

Also included in the General Fund Contributions to Other Programs is an allocation to the Sheriff's Department Court Security Division of \$82,238. This funding will allow the Sheriff's Department to continue to provide the Stanislaus County Superior Court with security services as mandated by SB 1021. Other recommended adjustments include an increase of \$1,710 for the Law Library and a slight increase of \$4,063 for the General Service Agency 12<sup>th</sup> Street Office Building budget for rising maintenance expenses.

General Fund contributions for the various departments and programs supported by this budget are listed on the following chart.

Fund/Department	2013-2014		2014-2015
	Adopted Final Budget	Recommended Adjustments	Recommended Final Budget
Area Agency on Aging	\$ 292,922	\$ -	\$ 292,922
CEO Countywide Fire Services	622,304	(442,466)	179,838
CEO DOJ Alcohol & Drug	55,543	-	55,543
DA Real Estate Fraud	153,115	-	153,115
DA Victim Witness	3,328	-	3,328
Environmental Resources	416,258	159,406	575,664
GSA 12th St Office Building	20,806	4,063	24,869
HSA Deficit Repayment	1,848,054	14,968,393	16,816,447
Library	491,810	-	491,810
Public Works	-	167,486	167,486
Sheriff Court Security	213,160	(130,922)	82,238
Stanislaus Animal Services Agency	1,163,743	211,034	1,374,777
Law Library	44,900	1,710	46,610
Local Area Formation Commission	202,453	(11,565)	190,888
North McHenry Tax Sharing	1,163,815	921,290	2,085,105
Stanislaus Council of Governments	4,282	-	4,282
<b>Other General Fund Contributions Total</b>	<b>\$ 6,696,493</b>	<b>\$ 15,848,429</b>	<b>\$ 22,544,922</b>

## STAFFING IMPACTS

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$22,544,922 be approved for the Chief Executive Office – General Fund Contribution to Other Programs. This budget is funded from a \$22,544,922 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—GENERAL FUND MATCH VEHICLE LICENSE FEE**

Budget Unit 0100 0016051  
 General Fund

**SERVICES PROVIDED**

This budget receives and distributes Vehicle License Fee realignment revenue and is used to fund Stanislaus County Public Health, Mental Health and Social Service programs. This revenue constitutes forty percent (40%) of the Realignment Trust and is a major funding source for County health programs. Vehicle License Fee General Fund monies received by the County are transferred to the programs within the Realignment Health Trust Funds.

<b>Chief Executive Office - General Fund Match - VLF</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$11,497,794	\$13,292,621	\$6,236,805	\$0	\$6,236,805
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$11,497,794</b>	<b>\$13,292,621</b>	<b>\$6,236,805</b>	<b>\$0</b>	<b>\$6,236,805</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$11,497,794	\$13,292,621	\$6,236,805	\$0	\$6,236,805
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$11,497,794</b>	<b>\$13,292,621</b>	<b>\$6,236,805</b>	<b>\$0</b>	<b>\$6,236,805</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department will continue to distribute Vehicle License Fee realignment revenue in support of the health, mental health and social services programs.

The original 1991 Health Realignment funding from the State was an allocation to cities and counties of Vehicle License Fees and Sales Tax revenue in accordance with Welfare and Institutions Code 17603. The services which were to be supported by the 1991 Health Realignment funding were primarily for the following: (1) the care of medically indigent population as well as (2) various public health programs. Based on Board of Supervisors' policy decision, the Health Realignment funding was then allocated to county programs based on the following percentages: Indigent Health Care Program – 64%, Public Health – 26%, Environmental Resources – 6%, and Clinic and Ancillary Services – 4%.

However, with the January 1, 2014 implementation of the Medi-Cal Expansion component of The Patient Protection and Affordable Care Act (Federal Health Care Reform), a significant portion of the Medically Indigent Adult program population gained eligibility in the Medi-Cal Program. As a result of Health Care Reform, the State began redirecting a portion of the 1991 Health Realignment funding away from counties and instead into an account to support a State obligation. The redirection was based on an assumption that counties would have a lower level of spending in the Medically Indigent Adult (MIA) programs beginning January 1, 2014.

In September 2013, as required by Assembly Bill 85 (AB 85), the Health Services Agency received approval from the Board of Supervisors to select the sixty percent formula option for the redirection of Health realignment funding, as described in Assembly Bill 85.

As a result of Health Care Reform and Assembly Bill (AB) 85, it is recommended that the Board establish a new allocation schedule for the Health Realignment Funds as follows: Public Health – 72%, Environmental Resources – 17%, Clinic and Ancillary Services – 11%, and no apportionment for Indigent Health Care Programs. The mandated maintenance of effort (MOE) of County Match funding is projected to be sufficient funding for the remaining Medically Indigent Adult program needs.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$6,236,805 be approved for the Chief Executive Office – General Fund Match Vehicle License Fee. It is further recommended the Health Realignment allocation schedule reflected above be adopted effective Fiscal Year 2014-2015. This budget is funded entirely through Vehicle License Fees collected by the State.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—MANDATED COUNTY MATCH**

Budget Unit 0100 0016061  
 General Fund

**SERVICES PROVIDED**

The Chief Executive Office – Mandated County Match Budget contains local funds used to leverage Federal and State funding for a variety of programs and functions that have a mandated match or maintenance of effort requirement.

<b>Chief Executive Office - Mandated County Match</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$2,066,758	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,066,758</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$14,038,577	\$15,931,720	\$19,633,771	\$0	\$19,633,771
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$14,038,577</b>	<b>\$15,931,720</b>	<b>\$19,633,771</b>	<b>\$0</b>	<b>\$19,633,771</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$14,038,577</b>	<b>\$13,864,962</b>	<b>\$19,633,771</b>	<b>\$0</b>	<b>\$19,633,771</b>

**PROGRAM DISCUSSION**

The General Fund revenue allocation for County Match is separated into two budgets. The Mandated County Match budget includes funding for those programs that have a State or Federal requirement for local dollars as match or maintenance of effort, in order to receive State and Federal funding. For the past (2-3) fiscal years, a contingency amount was included in this budget for potential exposures in the Behavioral Health and Recovery Services (BHRS) – Managed Care and the Health Services Agency (HSA) – Indigent Health Care Program (IHCP) Programs. As a result of the implementation of the Affordable Care Act and the start of operations of the County Psychiatric Health Facility, the contingency funding for this budget has been eliminated.

Funding for programs that receive General Fund revenue based on contractual obligations and Board of Supervisor policy decisions, and contributions to outside agencies, are in the General Fund Contributions to Other Programs budget.

The Mandated County Match amounts for the various departments and programs supported by the General Fund are listed on the following chart:

Fund/Department	2013-2014		2014-2015
	Adopted Final Budget	Recommended Adjustments	Recommended Final Budget
BHRS Mental Health	\$ 825,359	\$ -	\$ 825,359
BHRS Public Guardian	1,124,013	-	1,124,013
CSA General Assistance	540,703	-	540,703
CSA IHSS Provider Wages	1,954,262	-	1,954,262
CSA PA Benefits	90,237	-	90,237
CSA Public Economic Asst	5,324,949	-	5,324,949
CSA Services & Support	3,404,289	-	3,404,289
HSA Clinics and Ancillary Services	3,113,397	-	3,113,397
HSA Indigent Health Care	2,452,087	-	2,452,087
HSA Public Health	804,475	-	804,475
County Match Contingency	4,758,708	(4,758,708)	-
<b>Mandated County Match Total</b>	<b>\$ 24,392,479</b>	<b>\$ (4,758,708)</b>	<b>\$ 19,633,771</b>

### STAFFING IMPACTS

Total current authorized positions— 0

### RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$19,633,771 be approved for the Chief Executive Office – Mandated County Match. This budget is funded from a \$19,633,771 contribution from the General Fund.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Plant Acquisition**

**CHIEF EXECUTIVE OFFICE—PLANT ACQUISITION**

Budget Unit 0100 0016031  
 General Fund

**SERVICES PROVIDED**

The Plant Acquisition Budget provides funding for the acquisition, repair, and remodel of existing and new County facilities.

<b>Chief Executive Office - Plant Acquisition</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$431,121	\$125,000	\$125,000	\$0	\$125,000
<b>Total Revenue</b>	<b>\$431,121</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$125,000</b>
Salaries and Benefits	\$2,123	\$72,841	\$100,000	\$0	\$100,000
Services and Supplies	\$894,157	\$1,103,280	\$1,409,345	\$1,900,000	\$3,309,345
Other Charges	\$25,950	\$5,797	\$8,190	\$0	\$8,190
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$16,880	\$4,017,407	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$24	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$939,134</b>	<b>\$5,199,325</b>	<b>\$1,517,535</b>	<b>\$1,900,000</b>	<b>\$3,417,535</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$508,013</b>	<b>\$5,074,325</b>	<b>\$1,392,535</b>	<b>\$1,900,000</b>	<b>\$3,292,535</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Chief Executive office – Plant Acquisition budget provides funding for deferred maintenance of several of the County facilities, including 12<sup>th</sup> Street camera upgrades, Americans with Disabilities Act (ADA) storefront door modernization upgrades, roof hatch safety upgrades, as well as \$200,000 for safety-related improvements. Funds are also available for code required testing, asbestos and lead testing, security at the Honor Farm through disposition and sale of the facility, and other miscellaneous costs as required for the acquisition, repair and remodeling of existing and new County facilities. The Department is requesting to augment this budget with one-time additional funding of \$1,900,000. Of the total amount, \$1,000,000, is requested to address several critical deferred maintenance projects including the 801 11<sup>th</sup> Street electrical panel upgrades, elevator modernization project at the Health Services Agency, boiler burner assembly retrofit to meet NOx requirements at the Health Services Agency. In Fiscal Year 2014-2015, management of deferred maintenance projects totaling \$2 million is recommended to be transferred from the Chief Executive Office to the General Services Agency. This will allow budget management to be concurrent with

project management. In Budget Year 2015-2016, GSA will request a new org in the 5170 fund from which to manage the funds, and will review the need for full-time project management. Additionally, \$400,000 is requested for booster pump upgrades necessary at the public safety center site to replace the existing high pressure fire triplex water booster pump system. Upgrades to the existing system will ensure at full build out of the AB 900 Phase II Jail Expansion projects, the site has sufficient water pressure to operate efficiently. The upgrades are not reimbursable under the State AB 900 Phase II Jail Construction Funding guidelines. The Department also requests \$200,000 to assist with the Former Honor Farm site disposition and clean up activities to ensure following the sale of the property, the County performs several maintenance projects and conducts the site clean-up which will allow for the transfer of the property to the new owner. Additionally, the Department requests \$175,000 to fund the County's share of costs for Card Reader Access System Upgrades at the 10<sup>th</sup> Street Office Building. The card readers have outlived their useful service life and are failing. Finally, the Department requests \$75,000 for professional services including programming and legal services, and \$50,000 to retain a grant writer who will provide professional assistance in seeking funding opportunities to support in the creation of a sustainable Veterans Services Facility.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,417,535 be approved for the Chief Executive Office – Plant Acquisition budget. This budget is funded from \$125,000 in estimated department revenue from insurance proceeds, and a \$3,292,535 contribution from the General Fund. At this level of funding, the Department prioritizes funding for the acquisition, repair and remodel of existing and new County facilities.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**DENTAL SELF-INSURANCE**

Budget Unit 5101 0018101  
 Internal Service Fund

**SERVICES PROVIDED**

The Dental Self-Insurance budget provides for dental benefits and services for approximately 3,500 full-time County employees and their families, including special districts. The claims administration for the County's self-insured dental program will continue to be provided by Delta Dental.

**FUND/CASH BALANCE**

As of July 1, 2014 the fund has a positive retained earnings balance of \$981,733 compared to the July 1, 2013 positive balance of \$1,032,671. Cash is a positive \$1,237,842 as of July 1, 2014 compared to the \$1,368,440 positive balance on July 1, 2013. The decrease in the fund's cash and retained earnings balance is the result of the planned use of retained earnings in Fiscal Year 2013-2014 when dental rates were reduced 10% effective January 1, 2013 and continued through calendar year 2014. This should result in a further decrease in both cash and retained earnings in Fiscal Year 2014-2015 as \$375,000 in retained earnings is planned to be used in Fiscal Year 2014-2015. The difference between the cash and retained earnings is due to the non-cash items listed on the balance sheet, such as Accounts Payable and dental claims that have been incurred, but not reported and paid.

<b>Chief Executive Office - Dental Self-Insurance</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$9,348	\$15,939	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,579,324	\$3,434,712	\$3,440,600	\$0	\$3,440,600
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,588,672</b>	<b>\$3,450,651</b>	<b>\$3,450,600</b>	<b>\$0</b>	<b>\$3,450,600</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,493,212	\$3,487,773	\$3,780,468	\$0	\$3,780,468
Other Charges	\$28,556	\$36,627	\$45,132	\$0	\$45,132
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,521,768</b>	<b>\$3,524,400</b>	<b>\$3,825,600</b>	<b>\$0</b>	<b>\$3,825,600</b>
Retained Earnings	(\$66,904)	\$73,749	\$375,000	\$0	\$375,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Dental Self-Insurance budget will finance the payment of dental claims and claims administration through Delta Dental's Preferred Provider Organization (PPO) network. This budget is funded through revenue from County departments, employee premium cost share, COBRA participants, and local special districts who also participate in the plan. The County reached an agreement with County labor organizations for the period of January 1, 2012 – December 31, 2014, wherein employees agreed to pay 20% of the premium cost for the dental plan. In addition, on January 1, 2013 premium rates were decreased by 10% to allow retained earnings to partially offset those rates. Those rate decreases have been continued through December 31, 2014.

The Dental Self-Insurance budget is supported by positions funded in the Chief Executive Office – Risk Management Division, a General Fund budget.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,825,600 be approved for the Chief Executive Office – Dental Self-Insurance budget. This budget is funded from \$3,450,600 in estimated department revenue and \$375,000 in departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**GENERAL LIABILITY SELF-INSURANCE**

Budget Unit 5051 0018051  
 Internal Service Fund

**SERVICES PROVIDED**

The General Liability Self-Insurance budget provides for the funding of property, casualty, surety, fiduciary and excess insurance; claim losses; self-insured retention; legal defense; actuarial services and operations/general County overhead.

**FUND/CASH BALANCE**

As of July 1, 2014 the fund has a negative retained earnings balance of \$1,328,554 compared to the July 1, 2013 negative retained earnings of \$2,058,599. Cash is a positive \$3,272,344 as of July 1, 2014 compared to the July 1, 2013 positive balance of \$2,536,942. The increase in the fund's cash and retained earnings balance reflects the second year of a five-year repayment plan of the retained earnings deficit in the 2013-2014 Fiscal Year and a decrease in the value of the fund's claims that have been incurred but not reported and paid. The difference between the cash and retained earnings is due to the non-cash items listed on the balance sheet, such as Accounts Payable and claims that have been incurred, but not reported and paid. In Fiscal Year 2014-2015, the planned deficit repayment will remain at \$450,000.

<b>Chief Executive Office - General Liability</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,286	\$30,406	\$15,000	\$0	\$15,000
Intergovernmental Revenue	\$36,580	\$0	\$0	\$0	\$0
Charges for Service	\$4,055,754	\$4,411,448	\$4,596,027	\$0	\$4,596,027
Miscellaneous Revenue	\$420	\$3,881	\$0	\$0	\$0
Other Financing Sources	\$410,631	\$4,138,680	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,509,671</b>	<b>\$8,584,415</b>	<b>\$4,611,027</b>	<b>\$0</b>	<b>\$4,611,027</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,154,219	\$7,740,662	\$3,964,140	\$0	\$3,964,140
Other Charges	\$157,919	\$209,458	\$196,887	\$0	\$196,887
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,312,138</b>	<b>\$7,950,120</b>	<b>\$4,161,027</b>	<b>\$0</b>	<b>\$4,161,027</b>
<b>Retained Earnings</b>	<b>(\$197,533)</b>	<b>(\$634,295)</b>	<b>(\$450,000)</b>	<b>\$0</b>	<b>(\$450,000)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the General Liability Self-Insurance budget provides for the payment of property, aircraft, watercraft, fiduciary, and excess insurance coverage. In addition, funds are provided to pay liability and auto losses, attorney fees and costs, and settlements as well as some operational expenses. This budget is funded primarily by \$4.6 million in departmental charges and \$15,000 in interest earnings.

The basis of the auto and general liability charges includes an experience and exposure component. The experience component for both auto and general liability represents 70% of the charges and reflects seven years of loss history allocated by department. The loss history includes costs related to the defense and possible settlement of cases filed against specific departments. The exposure component of auto liability represents 30% of the charges, and is based upon the number of full-time and part-time employees allocated to each department as well as the number of miles driven in the past calendar year.

The General Liability Fund began the 2011-2012 Fiscal Year with a \$1.7 million retained earnings deficit. This was the result of actuarial reviews reporting that the liability for current and future losses was greater than the cash in the program. A deficit repayment plan was adopted in the 2012-2013 Proposed Budget that included paying back the deficit over five years in the amount of \$350,000 per year. Since that time, an additional \$520,000 has been recorded as a liability, further increasing the fund's retained earnings deficit. As a result, the deficit repayment was increased to \$450,000 for Fiscal Year 2013-2014 and the remaining three years of the repayment plan. All revenue that is received that is in excess of expenditures each year will contribute toward the repayment of the deficit as well as possible decreases in the liability for current and future losses.

This budget includes appropriations that are expected to fund insurance premiums and essential operational expenses. Costs for several significant litigated cases are also included in this budget; however, it is uncertain whether the amount of this funding will be sufficient for those cases during the fiscal year. This budget will be monitored closely throughout the year and returned to the Board should additional appropriations be required. This budget reflects funding at the 70% confidence level as recommended in the August 2013 Actuarial Review of the Self-Insured Liability Program prepared by Bickmore Risk Services.

In order to mitigate risk in this program, the Risk Management Division purchases excess insurance for claims and defense costs that exceed the County's self-insured retention (similar to an insurance deductible) of \$250,000. The County pays all costs as they are incurred, and then the amounts that exceed the self-insured retention are reimbursed by the insurance carrier. This funding is recorded as an offset to expenditures in the General Liability Fund.

The General Liability Self-Insurance budget is supported by positions funded in the Chief Executive Office – Risk Management Division, a General Fund budget. Litigated cases are being handled by outside defense counsel and staff in the Chief Executive Office – Risk Management Division in conjunction with County Counsel.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,161,027 be approved for the Chief Executive Office – General Liability Self-Insurance budget. This budget is funded from \$4,611,027 in estimated department revenue and contributes \$450,000 to departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**

**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**MEDICAL SELF-INSURANCE**

Budget Unit 5091 0018091  
Internal Service Fund

**SERVICES PROVIDED**

The Medical Self-Insurance budget provides funding for medical insurance for approximately 3,500 participants including full-time County employees and their families, as well as COBRA participants, special district employees, and pre-Medicare (under age 65) retirees. Participants may currently choose from three Exclusive Provider Organization (EPO) options and three High Deductible Health Plan (HDHP) options for Anthem Blue Cross, Kaiser, and Stanislaus County Partners in Health. The HDHP options are accompanied by a Health Savings Account (HSA) that is funded by both Stanislaus County and employee contributions. There are approximately 260 retiree and 50 special district plan participants who pay 100% of their individual premium costs for participation in the County-sponsored medical insurance program.

**FUND/CASH BALANCE**

As of July 1, 2014 this fund has a negative retained earnings balance of \$7,764,214 compared to the July 1, 2013 negative balance of \$6,035,966. As of July 1, 2014 this fund has a negative cash balance of \$330,333 compared to the July 1, 2013 positive balance of \$257,486. The decrease in both retained earnings and cash is a reflection of 2013 claims materializing at a higher-than-anticipated rate. The difference between the cash and retained earnings is due to the non-cash items listed on the balance sheet, such as Accounts Payable and medical claims that have been incurred, but not reported and paid. It is anticipated that the retained earnings deficit will be partially mitigated through the surplus anticipated to be generated from the 2014 rates. In Fiscal Year 2014-2015, the planned deficit repayment is \$2,000,000.

<b>Chief Executive Office - Medical Self-Insurance</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015</b>	<b>2014-2015</b>	<b>2014-2015</b>
			<b>Requested Final Budget</b>	<b>Recommended Adjustments</b>	<b>Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$29,935)	(\$8,325)	\$1,000	\$0	\$1,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$46,753,894	\$52,338,739	\$58,999,000	\$0	\$58,999,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$46,723,959</b>	<b>\$52,330,414</b>	<b>\$59,000,000</b>	<b>\$0</b>	<b>\$59,000,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$53,139,196	\$54,057,298	\$57,000,000	\$0	\$57,000,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$53,139,196</b>	<b>\$54,057,298</b>	<b>\$57,000,000</b>	<b>\$0</b>	<b>\$57,000,000</b>
Retained Earnings	\$6,415,237	\$1,726,884	(\$2,000,000)	\$0	(\$2,000,000)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

The requested level of funding for the Medical Self-Insurance budget is based upon an initial projection of all medical, pharmaceutical and administrative costs in the new self-funded medical plan from July 1, 2014 through June 30, 2015. The requested appropriations are modeled using paid claim data from Fiscal Year 2013-2014, which was increased by the appropriate medical trend per carrier. Estimated revenue has been modeled using the most recent enrollment data and includes an 8% rate increase on January 1, 2015. This analysis resulted in a projected \$2 million surplus that will be used to offset a portion of the fund's retained earnings deficit.

This budget is supported by charges to County departments and premium contributions from County employees, COBRA participants, special districts, and pre-Medicare retirees. In conjunction with the implementation of the self-funded medical plan, the County reached agreement with employee labor groups for a new premium cost sharing plan from January 1, 2012 through December 31, 2014. Under the agreement, the County's contribution to employees' medical insurance ranges from 80% of the lowest-cost Exclusive Provider Organization (EPO) Plan, to 95% of the lowest-cost High Deductible Health Plan (HDHP). In addition, the County is contributing \$2,000 per year to the Employee + 1 and Family coverage options for High Deductible Health Plans and \$1,200 for the Employee Only option. These amounts are deposited into employees' Health Savings Accounts (HSAs), half in January and then semi-monthly beginning July 1 of the calendar year. This budget also receives insurance premium revenue from retired County employees under age 65 (pre-Medicare) and several local special districts who participate in the County-sponsored medical insurance program. The requested budget projects total revenue of \$59 million of which approximately \$47.1 million is funded by County departments, \$7.4 million from employee premium cost sharing, and \$4.5 million from early retirees, special districts, and COBRA participants.

In order to mitigate risk in this program, the Risk Management Division purchases excess insurance for catastrophic medical and pharmaceutical claims that exceed the County's individual stop loss (ISL) deductible (currently at \$225,000). The County pays all claims as they are incurred, and then the amounts that exceed the deductible for the calendar year are reimbursed by the insurance carrier. This



funding is recorded as an offset to expenditures in the Medical Self-Insurance Fund. As of June 2014, there were 23 catastrophic claims exceeding the ISL for calendar year 2013.

The Division will continue to monitor the performance of the self-funded medical insurance program throughout the fiscal year and may require future adjustments in expenditures and corresponding premium revenue as the new medical program and claims experience develop. In addition, an outside actuarial analysis has been performed in order to determine the value of the claims that have been incurred but not reported and to set the rates for 2015.

In the spring of 2014, a Request for Information (RFI) process was conducted to determine the medical providers with which the County would be partnering for calendar years 2015–2017. During the fall of 2014, selections of consultants and vendors that support the program will be made. At the same time, the County will be working with employee groups to establish a new health agreement for calendar years 2015–2017.

The Medical Self-Insurance budget is supported by positions funded in the Chief Executive Office – Risk Management Division, a General Fund budget.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$57,000,000 be approved for the Chief Executive Office – Medical Self-Insurance budget. This budget is funded from \$59,000,000 in estimated department revenue and contributes \$2,000,000 to departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**OTHER EMPLOYEE BENEFITS**

Budget Unit 5093 0018093  
 Internal Service Fund

**SERVICES PROVIDED**

The Other Employee Benefits budget provides funding for employee life insurance, management long-term disability, deferred compensation, and staff costs for administering employee benefits.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive retained earnings balance of \$417,727 compared to the July 1, 2013 positive balance of \$405,226. Cash is tracking similar to retained earnings. In Fiscal Year 2014-2015, \$20,000 of retained earnings is planned for a special audit of the Deferred Compensation Program.

<b>Chief Executive Office - Other Employee Benefits</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,600	\$4,249	\$4,500	\$0	\$4,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$329,891	\$377,661	\$441,000	\$0	\$441,000
Miscellaneous Revenue	\$167,485	\$97,836	\$85,000	\$0	\$85,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$501,976</b>	<b>\$479,746</b>	<b>\$530,500</b>	<b>\$0</b>	<b>\$530,500</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$134,827	\$132,731	\$173,600	\$0	\$173,600
Other Charges	\$249,521	\$333,244	\$376,900	\$0	\$376,900
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$384,348</b>	<b>\$465,975</b>	<b>\$550,500</b>	<b>\$0</b>	<b>\$550,500</b>
Retained Earnings	(\$117,628)	(\$13,771)	\$20,000	\$0	\$20,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, life insurance, management long-term disability, and the deferred compensation program will be provided to Stanislaus County employees. Basic life insurance is provided to all eligible employees, and supplemental life insurance may be purchased at the

employees' expense. Management long-term disability is a County-sponsored benefit, offered only to managers. The deferred compensation program is administered by Mass Mutual, with the oversight from a Deferred Compensation Committee consisting of County employees and an outside consultant. It is anticipated that \$85,000 in revenue will be received in Fiscal Year 2014-2015 from Mass Mutual as part of its administrative agreement to fund deferred compensation-related expenses.

This budget is funded primarily from administrative fee revenue from County departments. Departments pay an administrative fee of \$2 per paycheck per employee to administer benefits, and that revenue is used to fund Employee Benefits salaries. As of January 1, 2014, the County is now administering medical insurance for its pre-Medicare (under age 65) retirees, and those participants pay a 2% administrative fee. The revenue generated from pre-Medicare retirees is anticipated to be approximately \$66,000 annually, depending upon enrollment. Retiree participation in the County's medical self-insurance program in 2015 is unknown, however, as options outside of the County develop such as California's health care exchange.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$550,500 be approved for the Chief Executive Office – Other Employee Benefits budget. This budget is funded from \$530,500 in estimated department revenue and \$20,000 in departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**PROFESSIONAL LIABILITY SELF-INSURANCE**

Budget Unit 5061 0018061  
 Internal Service Fund

**SERVICES PROVIDED**

The Professional Liability Self-Insurance budget provides for the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance.

**FUND/CASH BALANCE**

As of July 1, 2014 the fund has a positive retained earnings balance of \$713,942 compared to the July 1, 2013 positive balance of \$292,290. As of July 1, 2014, this fund has a positive cash balance of \$1,363,442 compared to the July 1, 2013 positive balance of \$1,071,362. The increase in the fund's cash and retained earnings is attributed to revenue that was received in excess of expenditures in Fiscal Year 2013-2014 and a decrease in the value of the fund's claims that have been incurred but not reported and paid. The difference between the cash and retained earnings is due to the non-cash items listed on the balance sheet, such as Accounts Payable and claims that have been incurred, but not reported and paid.

<b>Chief Executive Office - Professional Liability</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,080	\$14,993	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$300,000	\$762,000	\$664,300	\$0	\$664,300
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$304,080</b>	<b>\$776,993</b>	<b>\$674,300</b>	<b>\$0</b>	<b>\$674,300</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$723,869	\$487,884	\$673,976	\$0	\$673,976
Other Charges	\$724	\$457	\$324	\$0	\$324
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$724,593</b>	<b>\$488,341</b>	<b>\$674,300</b>	<b>\$0</b>	<b>\$674,300</b>
Retained Earnings	\$420,513	(\$288,652)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, insurance coverage is provided for the Health Services Agency (HSA), Behavioral Health and Recovery Services (BHRS), Probation, and the Sheriff. Funds are included for settlements, attorney fees, and defense costs for unknown claims during Fiscal Year 2014-2015.

The basis of the professional liability charges includes an exposure and experience component. The exposure component represents 77% of the charges and is based upon the percentage of program exposure determined by the excess insurance carrier, CSAC-Excess Insurance Authority (CSAC-EIA). CSAC-EIA uses the application data submitted for medical malpractice insurance as the basis for determination of the exposure percentages. The experience component represents 23% of the charges and reflects three years of loss history allocated by department. The loss history includes costs related to the defense and possible settlement of cases filed against specific departments.

Based on the updated experience and exposure analysis, the total budget allocation for the Professional Liability Self-Insurance fund for Fiscal Year 2014-2015 is as follows:

Health Services Agency	\$388,254	58.4%
Sheriff	\$139,928	21.1%
Behavioral Health and Recovery Services	\$131,008	19.7%
Probation	\$ 5,110	0.8%
<hr/> Total	<hr/> \$664,300	<hr/> 100.0%

In addition to departmental charges, \$10,000 in interest revenue is anticipated for Fiscal Year 2014-2015.

In order to mitigate risk in this program, the Risk Management Division purchases excess insurance for claims and defense costs that exceed the County’s self-insured retention (similar to an insurance deductible) of \$500,000. In this program, the County pays all costs up to the self-insured retention, and then the excess insurance carrier pays all costs above that amount.

The Professional Liability Self-Insurance budget is supported by positions funded in the Chief Executive Office – Risk Management Division, a General Fund budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$674,300 be approved for the Chief Executive Office – Professional Liability budget. This budget is funded from \$674,300 in estimated department revenue.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**UNEMPLOYMENT SELF-INSURANCE**

Budget Unit 5071 0018071  
 Internal Service Fund

**SERVICES PROVIDED**

The Unemployment Self-Insurance budget provides unemployment insurance for approximately 3,500 County employees including full-time, extra-help, and personal service contractors. The claims administration for this fund continues to be provided by the program's third party administrator, TALX Corporation.

**FUND/CASH BALANCE**

As of July 1, 2014 the fund has a positive retained earnings balance of \$1,012,833 compared to the July 1, 2013 positive balance of \$1,264,800. As of July 1, 2014 this fund has a positive cash balance of \$1,394,764 compared to the July 1, 2013 positive balance of \$1,699,344. The decrease in the fund's cash and retained earnings balance is attributed to the planned use of retained earnings to offset departmental charges. The difference between the cash and retained earnings is due to the non-cash items listed on the balance sheet, such as Accounts Payable and claims that have been incurred, but not reported and paid. This budget is in the second year of a three-year plan to use retained earnings to offset departmental charges by approximately \$400,000 each year.

<b>Chief Executive Office - Unemployment Insurance</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$15,115	\$16,979	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$27,280	\$0	\$0	\$0	\$0
Charges for Service	\$1,144,810	\$192,900	\$195,600	\$0	\$195,600
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,187,205</b>	<b>\$209,879</b>	<b>\$205,600</b>	<b>\$0</b>	<b>\$205,600</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$514,377	\$509,801	\$605,554	\$0	\$605,554
Other Charges	\$40	\$46	\$46	\$0	\$46
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$514,417</b>	<b>\$509,847</b>	<b>\$605,600</b>	<b>\$0</b>	<b>\$605,600</b>
<b>Retained Earnings</b>	<b>(\$672,788)</b>	<b>\$299,968</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$400,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, four quarterly unemployment payments, projected at approximately \$150,000 per quarter, can be made to the State Employment Development Department (EDD). The Unemployment Self-Insurance budget is balanced by charging \$50 per employee to departments, \$10,000 in interest earnings, and using \$400,000 in retained earnings.

The Unemployment Self-Insurance budget is supported by positions funded in the Chief Executive Office – Risk Management Division, a General Fund budget.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$605,600 be approved for the Chief Executive Office – Unemployment Insurance budget. This budget is funded from \$205,600 in estimated department revenue and \$400,000 in departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  

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**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**VISION CARE SELF-INSURANCE**

Budget Unit 5111 0018111  
Internal Service Fund

**SERVICES PROVIDED**

The Vision Care Self-Insurance Fund provides for vision benefits and services to approximately 3,500 full-time County employees and their families, including employees in special districts. Vision Service Plan (VSP) continues to administer the nationwide network of providers and processes claim payments for this fund.

**FUND/CASH BALANCE**

As of July 1, 2014 the fund has a positive retained earnings balance of \$345,637 compared to the July 1, 2013 positive balance of \$674,628. As of July 1, 2014 this fund has a positive cash balance of \$415,517 compared to the July 1, 2013 positive balance of \$756,360. The decrease is the result of the planned use of retained earnings to offset department and employee costs by reducing the rate for vision insurance by 50% for calendar years 2013 and 2014. The use of retained earnings is planned for the first half of Fiscal Year 2014-2015, but is not sustainable in calendar year 2015. It is planned \$250,000 in retained earnings will be used in Fiscal Year 2014-2015. The difference between the cash and retained earnings is due to the non-cash items listed on the balance sheet, such as Accounts Payable and vision claims that have been incurred, but not reported and paid.



<b>Chief Executive Office - Vision Care Insurance</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,125	\$7,381	\$5,000	\$0	\$5,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$491,735	\$333,552	\$508,037	\$0	\$508,037
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$495,860</b>	<b>\$340,933</b>	<b>\$513,037</b>	<b>\$0</b>	<b>\$513,037</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$630,594	\$643,150	\$718,633	\$0	\$718,633
Other Charges	\$30,741	\$34,691	\$44,404	\$0	\$44,404
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$661,335</b>	<b>\$677,841</b>	<b>\$763,037</b>	<b>\$0</b>	<b>\$763,037</b>
Retained Earnings	\$165,475	\$336,908	\$250,000	\$0	\$250,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Vision Self-Insurance budget will finance the payment of vision claims and claims administration. This budget is funded through revenue from County departments, employee premium cost share, COBRA participants, and local special districts who also participate in the plan. The County reached an agreement with County labor organizations for the period of January 1, 2012 – December 31, 2014, wherein employees agreed to pay 20% of the premium cost for the vision plan. In addition, for calendar years 2013 and 2014, premium rates have been decreased by 50% to allow retained earnings to partially offset those rates.

The Vision Care Self-Insurance budget is supported by positions funded in the Chief Executive Office – Risk Management Division, a General Fund budget.

## STAFFING IMPACTS

Total current authorized positions— 0

## RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$763,037 be approved for the Chief Executive Office – Vision Care Insurance. This budget is funded from \$513,037 in estimated department revenue and \$250,000 in departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**WORKERS' COMPENSATION SELF-INSURANCE**

Budget Unit 5081 0018081  
 Internal Service Fund

**SERVICES PROVIDED**

The Workers' Compensation Self-Insurance budget provides Workers' Compensation benefits to injured employees who have sustained an injury/illness, which arises out of employment and in the course of employment with the County. This budget includes funding costs for claims expenses, excess insurance coverage, actuarial services, claims administration, loss control and prevention, legal defense, licensing fees, support services, and general County overhead.

**FUND/CASH BALANCE**

As of July 1, 2014 the fund has a positive retained earnings balance of \$2,181,966 compared to the July 1, 2013 negative balance of \$82,048. As of July 1, 2014 this fund has a positive cash balance of \$22,635,239 compared to the July 1, 2013 positive balance of \$20,619,194. The increase in cash and retained earnings is the result of increased charges to departments in the 2013-2014 Fiscal Year and a decrease in the value of the fund's claims that have been incurred but not reported and paid. The difference between the cash and retained earnings is due to the non-cash items listed on the balance sheet, such as Accounts Payable and claims that have been incurred, but not reported and paid.

<b>Chief Executive Office - Workers' Compensation</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$130,376	\$260,565	\$200,000	\$0	\$200,000
Intergovernmental Revenue	\$118,912	\$12,549	\$0	\$0	\$0
Charges for Service	\$4,893,970	\$5,879,050	\$4,690,000	\$0	\$4,690,000
Miscellaneous Revenue	\$0	\$479	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$5,143,258</b>	<b>\$6,152,643</b>	<b>\$4,890,000</b>	<b>\$0</b>	<b>\$4,890,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,761,258	\$4,122,901	\$4,592,450	\$0	\$4,592,450
Other Charges	\$374,494	\$446,689	\$297,550	\$0	\$297,550
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,135,752</b>	<b>\$4,569,590</b>	<b>\$4,890,000</b>	<b>\$0</b>	<b>\$4,890,000</b>
Retained Earnings	(\$1,007,506)	(\$1,583,053)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

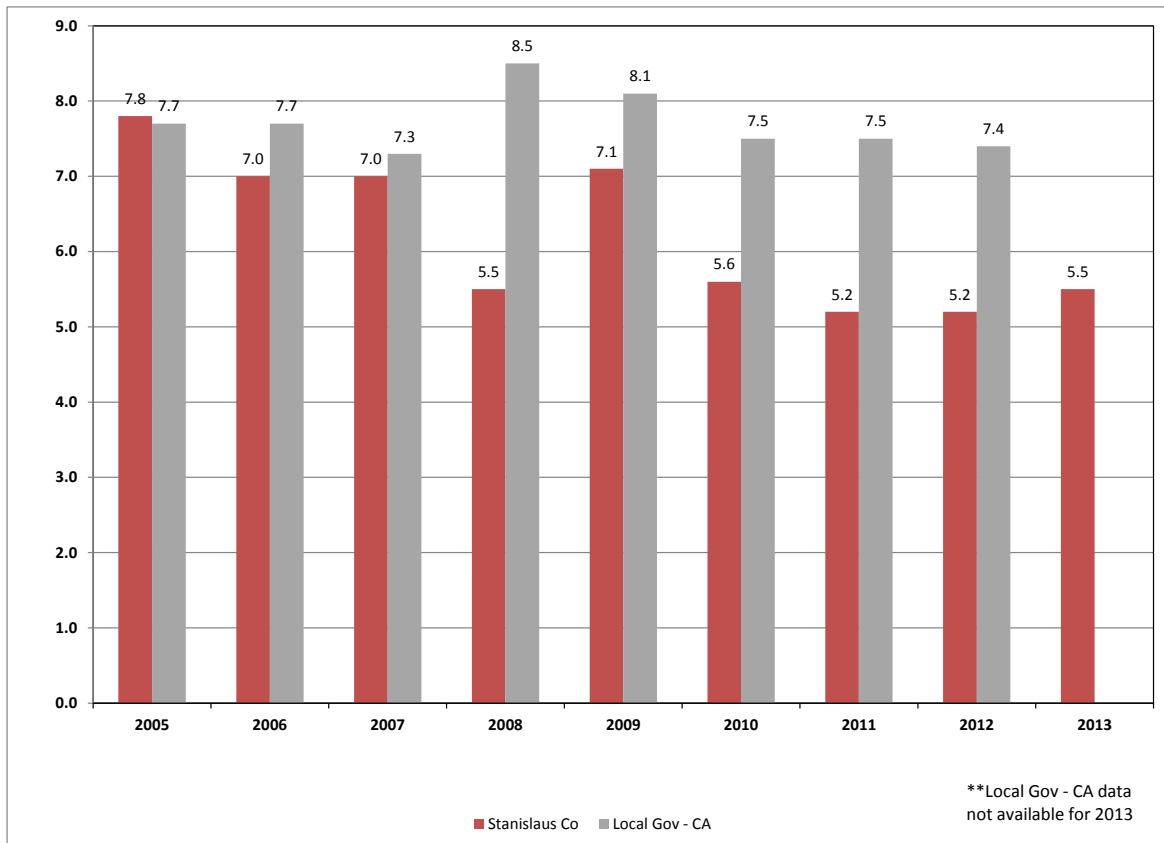
## PROGRAM DISCUSSION

At the requested level of funding, the Workers' Compensation Self-Insurance budget will fully fund the services provided through the Disability Management Program. The Disability Management Program includes returning injured/ill employees back to work; providing injured employees a Medical Provider Network (MPN); and providing supervisors with high level training and workshops. In addition, the CEO – Risk Management Division will continue to meet on a quarterly basis with the high cost/high risk departments to coordinate information required to bring claims to a close. Semi-annual conferences with the Division's Workers' Compensation defense attorneys and claims adjusters will continue for settlement coordination.

The basis of distribution of the workers' compensation charges includes an experience and exposure component. The experience component represents 70% of the charges and reflects ten years of loss history allocated by department. The loss history includes costs related to the defense and possible settlement of cases filed against specific departments. The exposure component represents 30% of the charges, and is based upon the number of full-time and part-time employees allocated to each department.

In order to mitigate risk in this program, the Risk Management Division purchases excess insurance for claims and defense costs that exceed the County's self-insured retention (similar to an insurance deductible) of \$500,000. The County pays all costs as they are incurred, and then the amounts that exceed the self-insured retention are reimbursed by the insurance carrier. This funding is recorded as an offset to expenditures in the Workers' Compensation Self-Insurance budget.

The ongoing efforts of the County's safety program have assisted in controlling the severity and frequency of work-related injuries. The County's OSHA (Occupational Safety and Health Administration) incident rate for the County workforce has on average been 20% lower than the incident rates for comparable local government in California, reflecting the ongoing effectiveness of the County safety program. While the number of claims has decreased, it is anticipated that the overall cost of claims will increase as the cost of both temporary and permanent disability benefits have increased, along with the overall cost of medical care. The chart below shows the comparison of the OSHA incident rates for Stanislaus County and comparable local governments in the State of California.



This budget reflects funding at the 80% confidence level as recommended in the August 2013 Actuarial Review of the Self-Insured Workers' Compensation Program, prepared by Bickmore Risk Services.

The Workers' Compensation Self-Insurance budget is supported by positions funded in the Chief Executive Office – Risk Management Division, a General Fund budget.

**STAFFING IMPACTS**

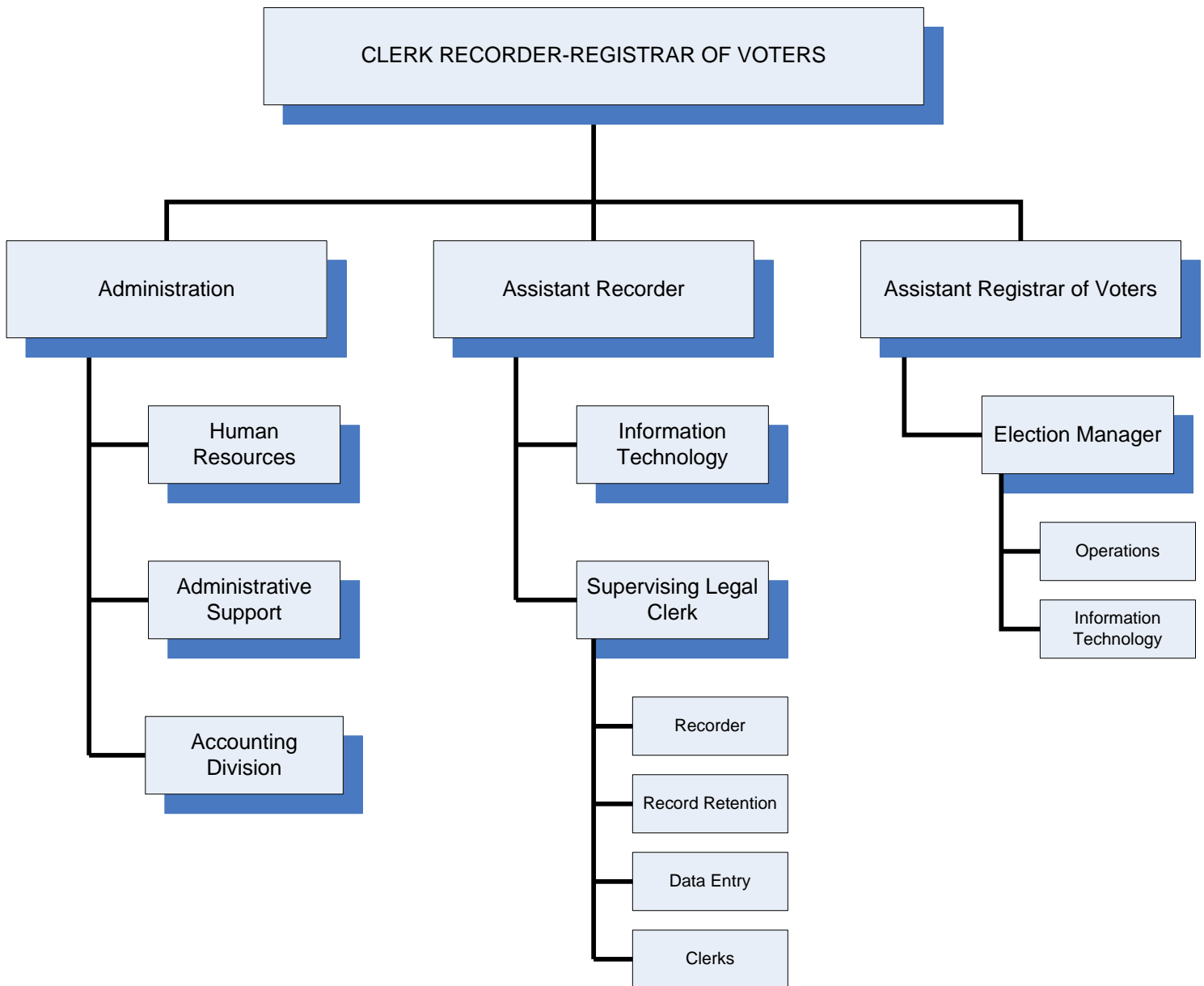
Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,890,000 be approved for the Chief Executive Office – Workers' Compensation budget. This budget is funded from \$4,890,000 in estimated department revenue.

**STANISLAUS COUNTY  
CLERK RECORDER-REGISTRAR OF VOTERS**

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Revised March 2006



**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER**  
**Lee Lundrigan, Clerk-Recorder**

**BUDGET AT A GLANCE**

Gross Costs	\$7,295,631
Total Revenue	\$4,225,958
Fund Balance/Retained Earnings	\$1,492,051
<b>Net County Cost</b>	<b>\$1,577,622</b>
Total Recommended Staffing	45
% Funded by Local Discretionary Funds	21.6%

**MISSION STATEMENT**

The mission of the Clerk-Recorder is to ensure that a vital link to the past is maintained for future generations by indexing, maintaining, archiving and preserving documents of historical, commercial and legal significance to provide public access to clear and accurate County records and to ensure that all qualified/interested citizens are given the opportunity to exercise their right to vote in lawfully conducted elections; and to conduct all manners of business related to elections.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Clerk-Recorder include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Successfully conducted the Gubernatorial Primary Election.</li> <li>◆ Completed the images and indexing for Official Records from 1960 to present.</li> <li>◆ Completed all Death and Marriage record images.</li> <li>◆ Completed truncation of all social security numbers in official record documents from 1980 to present.</li> <li>◆ Completed testing of the Business Continuity System for the Clerk Recorder/Registrar of Voters.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Conduct the Gubernatorial General Election in November 2014.</li> <li>◆ Implement government to government e-recording.</li> <li>◆ Remodel Clerk Recorder counters and cubicles.</li> <li>◆ Implement HVAC system improvements.</li> </ul>

**BUDGETS WITHIN THE CLERK-RECORDER'S OFFICE INCLUDE:**

- ◆ Recorder Division
- ◆ Elections Division
- ◆ Modernization Trust Fund
- ◆ Vital and Health Statistics

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER—RECORDER DIVISION**

Budget Unit 0100 0020001  
 General Fund

**SERVICES PROVIDED**

The Clerk-Recorder's Office processes all documents and records as required by law and reports all manner of business related to marriage licenses, certified copies of vital statistic records, document filings, and recordings of real property. The Clerk-Recorder also provides passport acceptance services and civil wedding ceremonies.

Clerk-Recorder					
Classification	2012-2013 Actual	2013-2014 Actual	2014-2015 Requested Final Budget	2014-2015 Recommended Adjustments	2014-2015 Recommended Final Budget
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$123,565	\$135,038	\$139,284	\$0	\$139,284
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,690,861	\$1,355,738	\$1,424,054	\$0	\$1,424,054
Miscellaneous Revenue	\$258,625	\$324,261	\$338,949	\$0	\$338,949
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,073,051</b>	<b>\$1,815,037</b>	<b>\$1,902,287</b>	<b>\$0</b>	<b>\$1,902,287</b>
Salaries and Benefits	\$1,380,286	\$1,639,117	\$1,587,780	\$0	\$1,587,780
Services and Supplies	\$132,987	\$108,065	\$92,700	\$17,715	\$110,415
Other Charges	\$222,506	\$220,995	\$234,309	\$0	\$234,309
Fixed Assets					
Equipment	\$38,963	\$24,162	\$0	\$0	\$0
Other Financing Uses	\$42,852	\$50,017	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$166	\$195	\$420	\$0	\$420
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,817,760</b>	<b>\$2,042,551</b>	<b>\$1,915,209</b>	<b>\$17,715</b>	<b>\$1,932,924</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$255,291)</b>	<b>\$227,514</b>	<b>\$12,922</b>	<b>\$17,715</b>	<b>\$30,637</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain all public services. The Department is requesting additional funding of \$17,715 to cover the cost of a security guard. The Clerk Recorder's office has recently been dealing with disruptive members of the public. To protect staff and customers conducting business at the Clerk Recorder office, a security guard presence is needed. At this time the Department is requesting one time funding for five months of service.

The Department anticipates the office remodel project to be completed during Fiscal Year 2014-2015. This will allow staff to serve the public more efficiently and allow easier access for the public to the services and records of the Department. This project will include counter, staff cubicles and air conditioning modifications.

## **STAFFING IMPACTS**

Total current authorized positions— 32

There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,932,924 be approved for the Clerk Recorder – Recorder Division. This budget is funded from \$1,902,287 in estimated department revenue and a \$30,637 contribution from the General Fund. In addition, it is recommended to fund the Department a one-time increase in appropriations of \$17,715 for the unmet need of a security guard.

General Fund Departments received a Fiscal Year 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board of Supervisors have also been included in this General Fund allocation level which is reflected as net county cost on the summary budget schedule.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Elections**

**CLERK-RECORDER—ELECTIONS DIVISION**

Budget Unit 0100 0020299

General Fund

**SERVICES PROVIDED**

The Clerk-Recorder Elections Division provides Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings and conducts elections. This includes administering federal, state, county and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting elections officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal Elections agencies and conducting voter outreach programs.

<b>Clerk-Recorder - Elections</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$39,311	\$80,930	\$1,214,737	\$0	\$1,214,737
Charges for Service	\$134,530	\$766,196	\$277,442	\$0	\$277,442
Miscellaneous Revenue	\$251	\$17	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$174,092</b>	<b>\$847,143</b>	<b>\$1,492,179</b>	<b>\$0</b>	<b>\$1,492,179</b>
Salaries and Benefits	\$799,366	\$976,056	\$1,026,564	\$0	\$1,026,564
Services and Supplies	\$866,480	\$1,279,015	\$1,612,677	\$0	\$1,612,677
Other Charges	\$89,648	\$82,917	\$83,869	\$0	\$83,869
Fixed Assets					
Equipment	\$0	\$58,282	\$315,254	\$0	\$315,254
Other Financing Uses	\$20,803	\$26,476	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$843	\$1,426	\$800	\$0	\$800
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,777,140</b>	<b>\$2,424,172</b>	<b>\$3,039,164</b>	<b>\$0</b>	<b>\$3,039,164</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,603,048</b>	<b>\$1,577,029</b>	<b>\$1,546,985</b>	<b>\$0</b>	<b>\$1,546,985</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Elections Division may experience shortfalls for the upcoming November 4, 2014 Gubernatorial General Election. Five school districts moved from odd year to even year elections. This will result in increased election costs to meet additional duties, including increased consolidations, multiple ballot types and other modifications to address this change. Expenditures to conduct mandated elections continue to increase as a result of the steady addition of new laws and requirements.

The State legislature has also suspended the following mandates which will result in a significant loss of revenue:

**Absentee Ballots:** With the suspension of mandated absentee ballot submission for voters who make that request, the Elections Division will no longer be eligible to submit a claim for reimbursement for this service.

**Fifteen Day Close of Voter Registration:** The Elections Division will no longer be reimbursed for processing voter registration affidavits from 28 days prior to the election through 15 days before the election.

The period of voter registration has now been extended through Election Day. The close of voter registration prior to an election has been legislatively moved from 29 days to 15 days prior to Election Day, and this new law legalizes registration through Election Day. New voters will cast a provisional ballot, counted if the conditional voter registration is deemed effective. The Elections Division is mandated to offer each conditional voter both registration and provisional voting. A last minute increase in voter registration following the prior 15-day close of registration and an increase in provisional ballots can be anticipated.

**State Budget Impacts:** On December 30, 2013 the Secretary of State issued County Clerk/Registrar of Voters (CCROV) Memorandum #13132 requiring Stanislaus County to provide the translation and posting of a facsimile ballot in the Hindi language for 33 precincts and the Khmer language for seven precincts pursuant to Election Code 14201(d). As a result of this requirement, the Elections Division will incur an increase in cost for translation and ballot design of approximately \$6,000. The Elections Division plans to absorb this additional cost by seeking and negotiating cost savings in other areas of the budget.

In Spring 2014 the Secretary of State re-launched the online registration system. As part of that transition, necessary reconfigurations and extensive work with system vendors and the Secretary of State's office were necessary to accommodate the upgrade. Ongoing system maintenance and oversight will be required in the future.

Assembly Bill 280 would impose preclearance requirements on counties for everything from the change of a polling place, language requirement stipulations and precinct areas. This mandate would impose extensive administrative and fiscal burdens on counties and would impose drastic burdens on the day to day administration of elections. Placing the state as the preclearance agent for local counties would further add to the commitment of time, cost and personnel resources. Furthermore, delaying the process of replacing polling locations would infringe on the rights of all voters. The Department anticipates an additional position would be needed if this bill were enacted.

Senate Bill 113 lowers the minimum age to submit an affidavit of registration to 16 years of age. This would impose additional onerous tasks and increase operational costs. This bill would require upgrades of existing voter registration management systems that are not currently equipped to handle pre-registration of 16 year olds. Ongoing cost for the daily management of a new and separate database of voters, who may move, obtain a driver's license, re-register, or need to be removed for a variety of legal reasons would be exorbitant. The Department anticipates a part-time extra help position would be needed if this bill were enacted.

On January 10, 2006 the Board authorized the Registrar of Voters to receive and spend a fourth of the Federal Help America Vote Act (HAVA) grant in the amount of \$2,438,813. The grant funding is to be used for the purchase of voting equipment and election support on a cost reimbursement basis. Stanislaus County has a remaining balance of \$1,076,225 from the original grant funding. This grant provides Federal funding to help counties maintain compliance with the requirements of Section 301 of HAVA, including the purchase of voting equipment and election support on a cost reimbursement basis. On January 15, 2008 the Board approved the Secretary of State extension of the original federal HAVA section 301. A second extension of grant monies was approved by the Board on November 15, 2011 extending the contract through December 31, 2015.

On May 21, 2013, the Board authorized the Registrar of Voters to receive and spend an additional HAVA grant in the amount of \$30,000 through December 31, 2014. Section 261 of the Act addressed

the need to ensure that all polling locations are accessible to persons with disabilities, thus allowing them access to the election process. Stanislaus County has a remaining balance of \$21,438 from the original grant funding.

On April 29, 2014, the Board authorized the Registrar of Voters to receive and spend another HAVA grant in the amount of \$52,764 through June 30, 2016. Section 303 of the Act addressed the statewide voter registration system. The Registrar of Voters was selected as one of the counties to participate in the discovery sessions for the VoteCal Statewide Voter Registration Database Project. Stanislaus County has a remaining balance of \$45,764 from the original grant funding.

In total, the Department has a remaining balance of \$1,143,427 in HAVA grant funding.

### **STAFFING IMPACTS**

The Department is requesting to restore one unfunded Staff Services Technician position to provide additional leadership within the Elections Division.

Total current authorized positions— 13

It is not recommended to restore one unfunded Staff Services Technician position.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$3,039,164 be approved for the Clerk Recorder – Elections Division. This budget is funded from \$1,492,179 in estimated department revenue and a \$1,546,985 contribution from the General Fund.

General Fund Departments received a Fiscal Year 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board of Supervisors have also been included in this General Fund allocation level which is reflected as net county cost on the summary budget schedule.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER—MODERNIZATION TRUST FUND**

Budget Unit 1723 0020500  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget uses funding provided by law, to fund necessary maintenance and to upgrade electronic processing equipment within the Clerk-Recorder's Office. Starting in Fiscal Year 2008-2009, this fund also included the revenue and expenses to implement the Social Security Number Truncation program.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$3,087,398 compared to the July 1, 2013 positive fund balance of \$3,478,606. This decrease is due to three major projects funded by the Modernization Trust Fund, which include the Film Conversion Project, the Book Restoration Project and the Social Security Truncation Project. The Department anticipates using \$1,490,051 of fund balance in Fiscal Year 2014-2015 toward these projects. Cash is tracking similar to fund balance. The fund and cash balance for the Modernization fund are expected to continue to decline as these and other modernization projects are implemented.

<b>Clerk-Recorder Modernization</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$982,325	\$744,276	\$783,492	\$0	\$783,492
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$982,325</b>	<b>\$744,276</b>	<b>\$783,492</b>	<b>\$0</b>	<b>\$783,492</b>
Salaries and Benefits	\$533,222	\$350,932	\$806,743	\$0	\$806,743
Services and Supplies	\$768,458	\$770,509	\$1,216,800	\$0	\$1,216,800
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets					
Equipment	\$8,960	\$3,091	\$250,000	\$0	\$250,000
Other Financing Uses	\$15,671	\$10,951	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,326,311</b>	<b>\$1,135,483</b>	<b>\$2,273,543</b>	<b>\$0</b>	<b>\$2,273,543</b>
<b>Fund Balance</b>	<b>\$343,986</b>	<b>\$391,207</b>	<b>\$1,490,051</b>	<b>\$0</b>	<b>\$1,490,051</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, the Department will continue with the projects currently in process. This level of funding will allow the Department to more efficiently deliver public services. As the projects are completed, the public will have easier access to Clerk-Recorder services.

The Division will continue with the fully funded multi-year projects that are currently underway. These projects include the Film Conversion, Historical Book Restoration and the Social Security Number (SSN) Truncation projects.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,273,543 be approved for the Clerk-Recorder - Modernization budget. This budget is funded from \$783,492 in estimated department revenue and \$1,490,051 in departmental fund balance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER—VITAL AND HEALTH STATISTICS**

Budget Unit 1786 0020601  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget provides funding that is used for the restoration and preservation of original vital statistics documents (Birth, Death, or Marriage Certificates) showing significant deterioration, as well as the printing and management of appropriate forms permitting public access to records.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive fund balance of \$200,010 compared to the July 1, 2013 positive fund balance of \$244,471. This decrease is due to work on the Film Conversion Project. Cash is tracking similar to fund balance. The fund and cash balance for this fund is expected to decline as the remaining Vitals work on the Film Conversion project is completed and invoiced. The Department anticipates using \$2,000 of fund balance in Fiscal Year 2014-2015.

<b>Clerk-Recorder - Vital &amp; Health Statistics</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$40,549	\$47,730	\$48,000	\$0	\$48,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$40,549</b>	<b>\$47,730</b>	<b>\$48,000</b>	<b>\$0</b>	<b>\$48,000</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$92,191	\$50,000	\$0	\$50,000
Other Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$92,191</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>
<b>Fund Balance</b>	<b>(\$40,549)</b>	<b>\$44,461</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$2,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department will continue with the Film Conversion Project that is currently in process. This level of funding will allow the Department to efficiently deliver all public services. As the Film Conversion Project completes, the public will have easier access to Clerk-Recorder services.

**STAFFING IMPACTS**

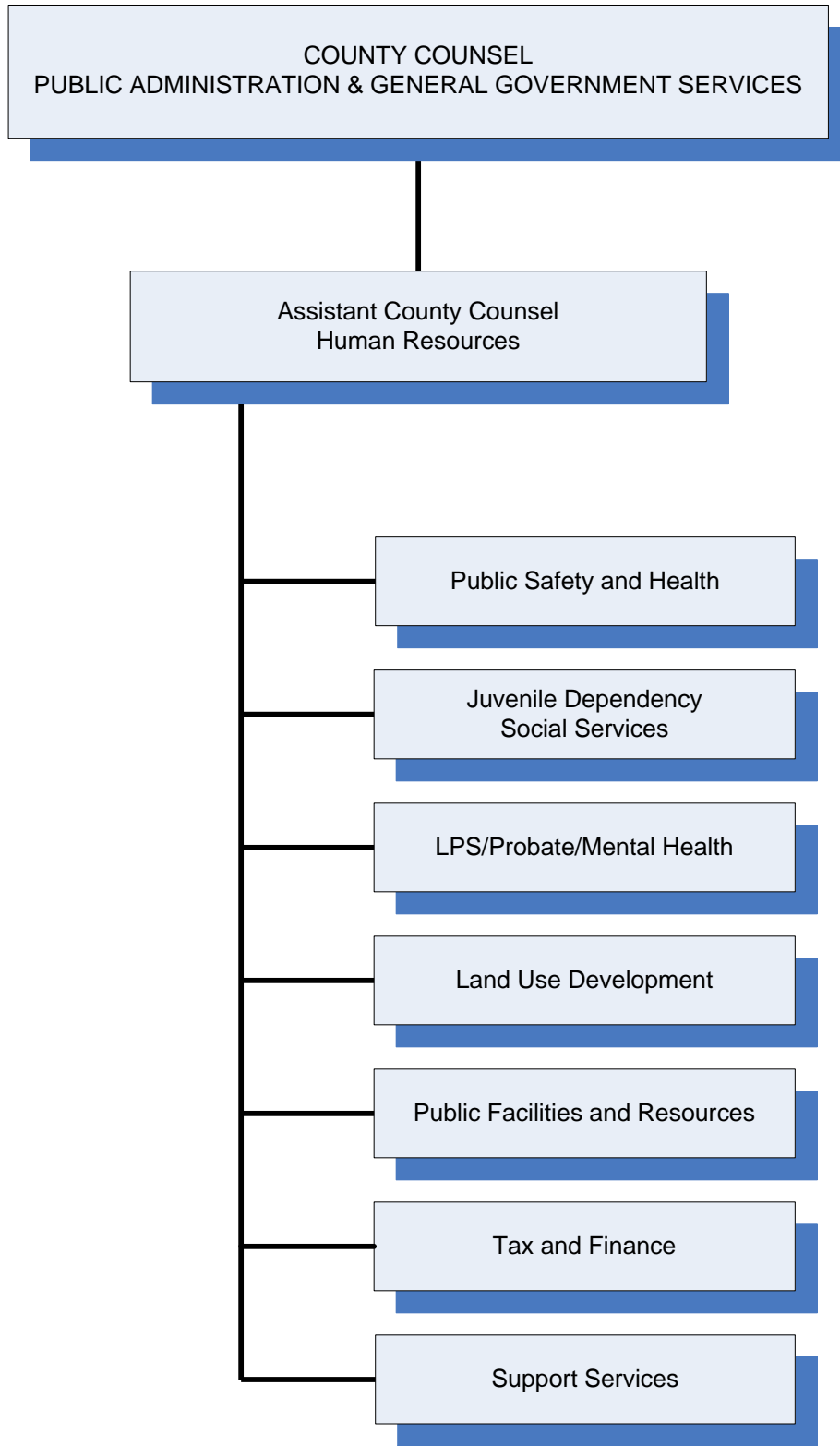
Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$50,000 be approved for the Clerk-Recorder - Vital and Health Statistics budget. This budget is funded from \$48,000 in estimated department revenue and \$2,000 in departmental fund balance.

**STANISLAUS COUNTY  
COUNTY COUNSEL**

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Revised April 2010



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Counsel**



**COUNTY COUNSEL**  
**John P. Doering, County Counsel**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$2,414,681
Total Revenue	\$1,212,721
Fund Balance/Retained Earnings	<u>\$0</u>
<b>Net County Cost</b>	<b>\$1,201,960</b>
Total Recommended Staffing	14
% Funded by Local Discretionary Funds	49.8%

**MISSION STATEMENT**

Legal Excellence: To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Office of County Counsel will continue to provide legal services and training as required. The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for County Counsel include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Provided five State mandated training sessions, open to all County managers and supervisors, on preventing workplace harassment.</li> <li>◆ Provided two State mandated training sessions on ethics to elected and appointed officials receiving reimbursement for travel expenses.</li> <li>◆ Provided legal support for development and adoption of the County Groundwater Ordinance.</li> <li>◆ Provided legal support to successfully resolve city claims regarding the Property Tax Administration Fee.</li> <li>◆ Provided legal support for AB900 Phase II Public Safety Center Expansion Project.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Provide State mandated training on ethics to elected and appointed officials receiving reimbursement for travel expenses.</li> <li>◆ Provide State mandated training to managers and supervisors on preventing workplace harassment.</li> <li>◆ Maintain 100% compliance with County safety program and policies, and ensure a safe working environment for employees.</li> </ul>

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Counsel**

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**COUNTY COUNSEL**

Budget Unit 0100 0022000  
General Fund

**SERVICES PROVIDED**

The Office of County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County offices, departments and commissions. The Office is responsible for legal advice on all matters that impact the overall operation of County government. These include the following:

**General Legal Services**

The General Legal Services Program provides general legal advice and representation to all County departments and programs including Sheriff, Zoning Enforcement, Health Services Agency, Behavioral Health and Recovery Services, Planning, Public Works, Economic Development and Personnel. Attorneys provide a variety of services in this program area, including research and preparation of legal opinions, litigation pleadings, and preparation of contracts for providing essential government services. Attorneys also provide legal advice and services to special districts.

**Administration**

This program provides a minimum level of legal services as mandated by Government Code section 27640 et seq., and is limited to primary representation of the Board of Supervisors and County departments, supervision of department employees, administration of department resources and budget preparation and monitoring for the office.

**Child Welfare**

The Child Welfare Program provides all court representation for the Community Services Agency in child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with Social Workers to assist with case management strategy and to assist with presentation of matters to the court. Training is provided to (1) Social Workers in all aspects of providing child dependency services; (2) prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, including assistance to prepare contracts necessary for providing child dependency services.

**Support Program**

The Support Program provides essential technical support of the County Counsel mission by assisting attorneys to prepare necessary contracts, correspondence, and pleadings, and by fulfilling payroll and accounting functions, and interacting with customers.

**Collections**

The Collections Program provides legal support for court filings necessary to enforce judgments and collect funds owed to the County. Required pleadings are prepared and collection matters are tracked to ensure recovery of funds.

## Solid Waste

The Solid Waste Program provides general legal advice to the Environmental Resource Department concerning the Geer Road and Fink Road landfills, and the Waste-to-Energy project, including defense of existing and potential claims, public records act requests, development, expansion and closure of landfills, revisions to the Service Agreement for operation of the Waste-to-Energy project, and representation of the Solid Waste-to-Energy Committee.

## LAFCO

The LAFCO Program provides general legal advice to the Stanislaus County Local Agency Formation Commission (LAFCO), including representation of the Commission regarding all matters concerning the Commission such as compliance with all applicable laws including the Brown Act and the Fair Political Practices Act.

## Capital Projects

The Capital Projects Program handles legal issues relating to the construction process from land acquisition and project financing to post-construction issues. This includes such matters as, building contracts, bonds and sureties, construction and builders' liens, tendering, and construction claims.

## Bail Bonds

This program provides legal support necessary to assist in collecting on bail bonds that have been forfeited due to criminal defendants failing to appear in court as scheduled. During the last eighteen months, County Counsel, in coordination with the District Attorney's Office, has increased its effort to recover forfeited bonds. This has resulted in a substantial increase in General Fund revenue; from an average of \$35,000 per year to approximately \$350,000 per year. This program is not a mandated service, and additional funding may be needed to continue this enhanced effort in the future.

<b>County Counsel</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$601	\$490	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,097,531	\$1,048,949	\$1,212,701	\$0	\$1,212,701
Miscellaneous Revenue	\$113	\$118	\$20	\$0	\$20
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,098,245</b>	<b>\$1,049,557</b>	<b>\$1,212,721</b>	<b>\$0</b>	<b>\$1,212,721</b>
Salaries and Benefits	\$1,988,343	\$1,963,606	\$2,145,031	\$0	\$2,145,031
Services and Supplies	\$90,801	\$111,457	\$177,895	\$0	\$177,895
Other Charges	\$79,652	\$90,205	\$91,755	\$0	\$91,755
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$64,730	\$65,817	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$15	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,223,526</b>	<b>\$2,231,100</b>	<b>\$2,414,681</b>	<b>\$0</b>	<b>\$2,414,681</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,125,281</b>	<b>\$1,181,543</b>	<b>\$1,201,960</b>	<b>\$0</b>	<b>\$1,201,960</b>

## **PROGRAM DISCUSSION**

The Office of County Counsel is required by law to provide legal services in all civil matters for County departments, institutions, boards, commissions and districts. These services are therefore mandated. The Department also provides “preventative” legal advice to County officials and departments in all areas of operation. The Department provides training and advice in areas such as: conflicts of interest, and personnel and labor relations issues involving the drafting and interpretation of union-county memoranda of understanding, salary and fringe benefit provisions, affirmative action, employment discrimination, personnel officer training, employee discipline, avoidance and transference of liability, contract guidance, bid procedures, workers’ compensation, Americans with Disabilities Act (ADA) matters, Equal Employment Opportunity Commission (EEOC) procedures and Fair Labor Standard Act (FLSA) issues. While some of these services are discretionary in the sense that the County has no legal obligation to provide them, providing these services saves the County far more in reduced exposure to liability and litigation expenses and in reduced employee inefficiency.

AB 1825, which became effective in 2005, requires all California employers with 50 or more employees to provide training for supervisors and managers on the prevention of sexual harassment in the workplace. AB 1234, signed into law in 2005, requires that all local agencies that provide compensation, salary, stipend to or reimburse the expenses of members of a legislative body, must provide ethics training to local agency officials every two years. Both of these laws require that the instructors possess specified qualifications in order for the training to be certified as meeting the legal mandate. The Office of County Counsel provides instructors who meet the statutorily-mandated qualifications.

At the requested level of funding, the Department can maintain all mandated programs and services. During the Fiscal Year 2013-2014 Final Budget, the General Fund Contribution to County Counsel was increased by \$254,108 to fully fund all mandated programs and services. Typically, 60% of billable hours are derived from non-General Fund departments and are the sources of revenue. Work done for General Fund departments as well as time spent providing training are not billed to departments, but rather supported by the General Fund Contribution the department receives.

The requested budget does not include anticipated cashout due to the scheduled retirement of the Assistant County Counsel in 2015. Any recommended adjustments related to this cashout will be made either during the Mid-Year or Third Quarter Report when there is a better understanding of the true need.

## **STAFFING IMPACTS**

Total current authorized positions— 14

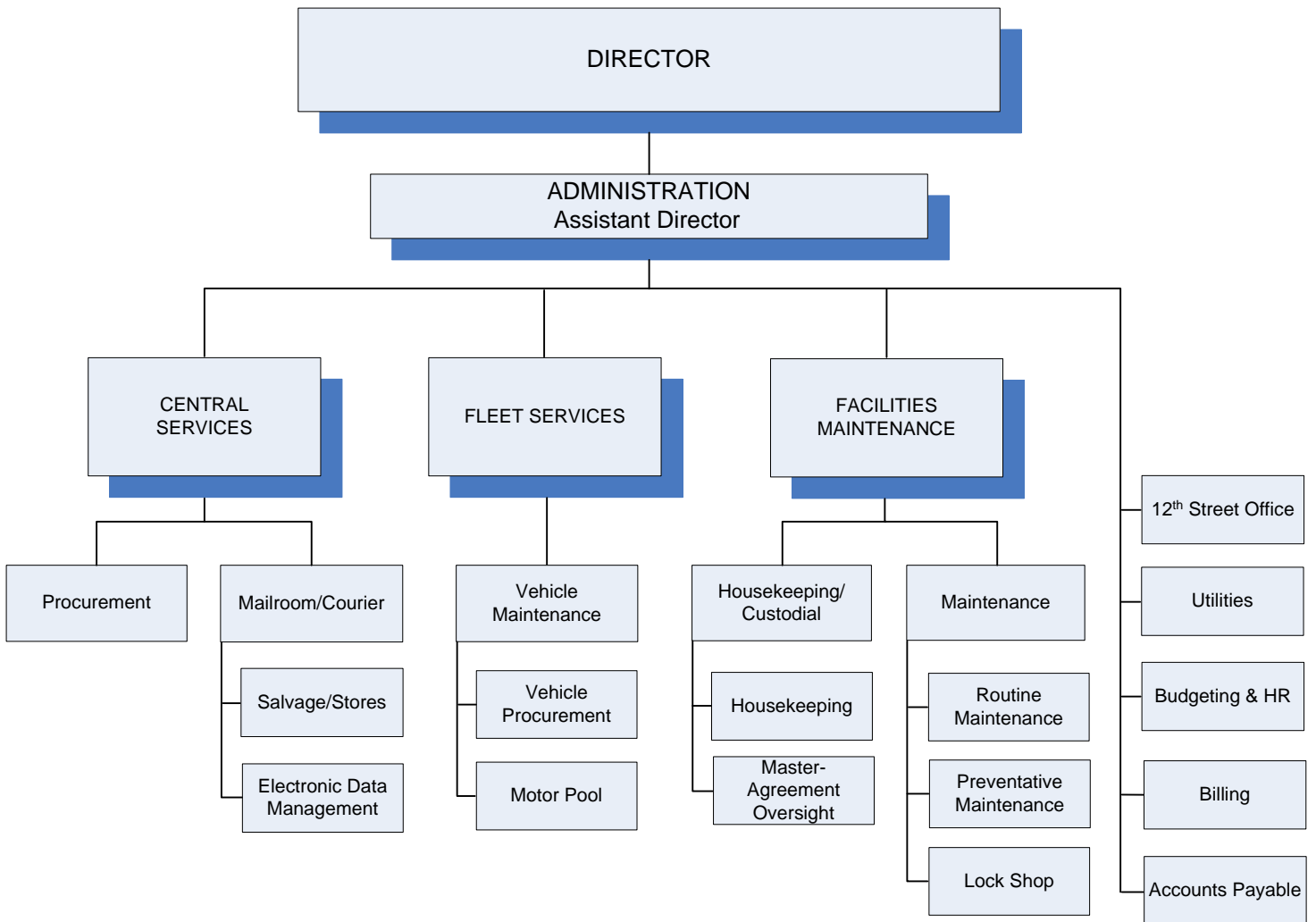
There are no recommended changes to the current level of staffing.

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$2,414,681 be approved for County Counsel. This budget is funded by \$1,212,721 in estimated departmental revenue and a \$1,201,960 contribution from the General Fund.

General Fund Departments received a Fiscal Year 2014-2015 issued base budget adjusted to the equivalent of the Funded Service Level cost of all current programs and allocated positions as approved by the Board of Supervisors. Negotiated increases approved by the Board of Supervisors have also been included in this General Fund allocation level which is reflected as net county cost on the summary budget schedule.

STANISLAUS COUNTY  
GENERAL SERVICES AGENCY



Revised August 2014

**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES  
Other General**

**GENERAL SERVICES AGENCY  
Keith D. Boggs, Director**

**BUDGET AT A GLANCE**

Gross Costs	\$13,921,485
Total Revenue	\$13,657,234
Fund Balance/Retained Earnings	<u>\$242,931</u>
<b>Net County Cost</b>	<b>\$21,320</b>
Total Recommended Staffing	59
% Funded by Local Discretionary Funds	0.2%

**MISSION STATEMENT**

The General Services Agency is committed to providing a professional level of service and support to our customer clients in an effort to make their community contributions most accessible. Service is our middle name.

**ACCOMPLISHMENTS AND OBJECTIVES**

The General Services Agency (GSA) Operational Priorities are consistent with a refocused, streamlined, and customer-centric business strategy. All divisions are equally committed to core operational objectives that directly support the Board's stated efficiency priority.

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for General Services Agency include:

FISCAL YEAR 2013-2014 ACCOMPLISHMENTS	FISCAL YEAR 2014-2015 OBJECTIVES
<ul style="list-style-type: none"> <li>◆ Completion of the first budgetary cycle of vehicle purchases and master leases under the Fleet Vehicle Policy, established in March 2013.</li> <li>◆ Development of a Deferred Maintenance Committee to better identify and manage Deferred Maintenance projects.</li> <li>◆ Initiation of EDM project with GSA–Purchasing, to move County contracts to a paperless solution.</li> <li>◆ Completion of Disruption Day strategic planning sessions with all GSA divisions.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Completion of a multi-cycle department reorganization strategy.</li> <li>◆ Develop improved method of tracking vehicle mileage, utilization, and safety.</li> <li>◆ Continue to monitor and improve upon our master agreement strategies.</li> <li>◆ Develop a green procurement strategy for GSA.</li> </ul>

**BUDGETS WITHIN THE GENERAL SERVICES AGENCY INCLUDE:**

- ◆ Administration
- ◆ Central Services Division
- ◆ Facilities Maintenance Division
- ◆ Fleet Services Division
- ◆ 12<sup>th</sup> Street Office Building
- ◆ Utilities

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—ADMINISTRATION**

Budget Unit 0100 0019010  
 General Fund

**SERVICES PROVIDED**

The General Services Agency (GSA) provides centralized services over a broad spectrum of areas, including maintenance and housekeeping of County-owned facilities, contract and purchasing assistance, and vehicle maintenance services to County departments, Animal Services, 12<sup>th</sup> Street Office Building, and Gallo Center for the Arts. These activities are funded through fees that are charged to client departments.

GSA – Administration Division provides oversight and direction for the Agency, which includes Central Services, Fleet Services, Utilities, and Facilities Maintenance divisions. GSA – Administration ensures that all GSA Divisions are achieving operational efficiency and exceptional service standards. GSA – Administration provides human resource and accounting services such as long-range planning, budgeting, payroll, accounts payable, and accounts receivable services for the Agency.

<b>General Services Agency - Administration</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$508,316	\$508,518	\$627,403	\$0	\$627,403
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$508,316</b>	<b>\$508,518</b>	<b>\$627,403</b>	<b>\$0</b>	<b>\$627,403</b>
Salaries and Benefits	\$466,999	\$463,179	\$592,351	\$0	\$592,351
Services and Supplies	\$3,616	\$6,576	\$14,149	\$0	\$14,149
Other Charges	\$22,288	\$23,971	\$20,903	\$0	\$20,903
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$15,012	\$14,782	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$15	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$507,915</b>	<b>\$508,523</b>	<b>\$627,403</b>	<b>\$0</b>	<b>\$627,403</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$401)</b>	<b>\$5</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the division can maintain the resources necessary to provide the leadership coordination, and management direction of the four major operating divisions of the General Services Agency, which includes Central Services, Fleet Services, Utilities, and Facilities Maintenance

divisions. Funding will provide for human resource management and accounting services including long-range planning, budgeting, payroll, and accounts payable services for the Agency. All of these services have been identified as core services for GSA – Administration. The support functions provided by GSA – Administration eliminate duplication of effort within the department, and allow all GSA divisions to focus their staff, and their energies, on their customers.

In Fiscal Year 2013–2014, GSA – Administration conducted Disruption Day strategic planning sessions with each GSA division, in order to develop long-range goals. Meeting with leadership and key staff from each division, GSA – Administration uses these plans to develop budgets, as well as goals and deliverables for each division.

Additionally, in Fiscal Year 2014–2015, GSA expects to complete recruitments for one Maintenance Engineer I/II position and one Manager III, if the requests to fill the currently unfunded positions in the Central Services and Facilities Maintenance Divisions are approved. Funding for retirement cash outs are paid from retained earnings, where available.

The Department budgets the full cost of the GSA Director at the mid-point. Due to the shared status of the position with the Chief Executive Office, it is unlikely that the full cost of the position will be realized in Fiscal Year 2014-2015. All GSA – Administration cost savings are passed on to GSA divisions, which in turn reduce the cost to all GSA customer departments.

The submitted budget of \$627,403 is an increase of 5.3% over Fiscal Year 2013–2014. This is primarily due to increased salary costs and an assumed 10% increase in health care costs in January 2015.

GSA – Administration processes invoices for all GSA divisions and over 1,700 utility payments, annually for County departments; and bills on behalf of GSA divisions to the appropriate departments, agencies, and/or external partners. GSA – Administration is funded through charges to GSA divisions. This method of cost distribution ensures that each division has fully recognized all costs associated with providing services.

### **STAFFING IMPACTS**

Total current authorized positions— 5

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$627,403 be approved for General Services Agency – Administration. This budget is funded by \$627,403 in estimated department revenue.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—CENTRAL SERVICES DIVISION**

Budget Unit 5001 0018210  
 Internal Service Fund

**SERVICES PROVIDED**

The GSA – Central Services Division is responsible for acquiring goods and services, negotiating contracts, leasing property and equipment, providing consultation on procurement needs and contract facilitation to County departments, in addition to the sale and/or disposal of surplus County property, Electronic Data Management (EDM), mailroom, messenger, and salvage services. As an Internal Service Fund, the costs of these services are charged to all County departments based on the level of service provided.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive retained earnings of \$99,927 compared to the July 1, 2013 retained earnings of \$78,903. This increase is due to the decline in County mailings, which resulted in a reduction in mail inventory (postage).

As of July 1, 2014, this fund has a positive cash balance of \$178,751 compared to the July 1, 2013 positive balance of \$126,240. The increase is due to a change in billing methodology. The difference between the cash and retained earnings is due to the non-cash items on the balance sheet, such as compensated absences, depreciation and fixed assets.

<b>General Services Agency - Central Services Division</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$23,330	\$0	\$0	\$0	\$0
Charges for Service	\$872,690	\$1,067,979	\$1,254,471	\$0	\$1,254,471
Miscellaneous Revenue	\$6,292	\$80	\$0	\$0	\$0
Other Financing Sources	(\$2,923)	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$899,389</b>	<b>\$1,068,059</b>	<b>\$1,254,471</b>	<b>\$0</b>	<b>\$1,254,471</b>
Salaries and Benefits	\$678,265	\$717,375	\$901,675	\$0	\$901,675
Services and Supplies	\$62,347	\$78,739	\$84,960	\$0	\$84,960
Other Charges	\$235,448	\$239,919	\$267,836	\$0	\$267,836
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$19,176	\$21,455	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$995,236</b>	<b>\$1,057,488</b>	<b>\$1,254,471</b>	<b>\$0</b>	<b>\$1,254,471</b>
Retained Earnings	\$95,847	(\$10,571)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, GSA – Central Services can maintain procurement and logistical services to all County departments. GSA – Central Services will provide support for acquiring goods and services, negotiating contracts, and leasing property and equipment for the County. In addition to these activities, staff will provide consultation on procurement needs and contract facilitation to County departments. The GSA – Central Services Division will also be responsible for the sale and/or disposal of surplus County property, and provide Electronic Data Management (EDM) document scanning, mailroom, messenger, and salvage services. As an Internal Service Fund, the costs of these services will be charged to all County departments based on the level of service provided.

In Fiscal Year 2013–2014, GSA – Central Services completed salvage, sale, and removal of a generator at Stanislaus Regional 911, coordinating work between the buyer and technical contractors necessary to remove the generator. Sale of the generator produced \$1,359 for Stanislaus Regional 911. Central Services routinely works with non-profit organizations within Stanislaus County to place salvaged items, such as stand-alone desks, and other items that are no longer needed by any County department.

Due to the increased use of electronic communication, including payroll notifications, Stanislaus County is not expected to be heavily impacted by increased postage rates, and the use of presort services has declined countywide.

In GSA – Purchasing, multiple contracts of similar or same service types are now reviewed as they expire and weighed against efficient practices to realize single source master agreements. This move toward single source master agreement has been successful in improving services and reducing costs in pest control and private security contracts. Other master agreements negotiated by Purchasing include contract janitorial; uniform services; overnight shipping; auto parts; office supplies; facilities maintenance supplies; heavy equipment rental; and computer hardware and software. In Fiscal Year 2013–2014, GSA – Purchasing completed the transition to three new software applications for managing vendors, monitoring contracts and tracking Requests for Proposal (RFP) and Bid activity.

GSA – Purchasing continues to collaborate with CEO Risk Management and County Counsel with regard to best practices in procurement and contracts. GSA – Purchasing has also collaborated with CEO Risk Management to conduct training for County departments on recent legislative changes affecting the insurance industry.

In Fiscal Year 2013–2014, GSA – Purchasing issued 56 Request for Proposals (RFP)/Bids and facilitated contracts for diverse projects, such as:

- ◆ Preliminary land use and permitting for the development of the former Crows Landing Air Facility;
- ◆ Facilitation of the lighting retrofit at the Public Safety Center with energy efficient fixtures; and
- ◆ Purchase of a laboratory information system for the County's Public Health Lab.

The submitted budget of \$1,254,471 is an increase of 13.3% over Fiscal Year 2013–2014. This increase is due to increased salary costs and an assumed 10% increase in Health Care Costs in January 2015.

Additionally, GSA – Central Services is requesting to restore an unfunded Manager III position. This position, which originally had oversight of only GSA – Purchasing, will oversee the work of both Central Services and Purchasing, including all procurement and logistical functions. The annual cost of the Manager III is estimated at \$123,737 and is included in this fiscal year's budget.

## **STAFFING IMPACTS**

The Department is requesting to restore one unfunded Manager III position to oversee the Central Services and Purchasing Divisions. This position will be responsible for maintaining appropriate procedural controls in both procurement and logistics, review all contract documents, and work with County Counsel to maintain contract templates. This position will also work with departments to ensure that County procurements are conducted in a fair and ethical manner and develop strategic plans for the long-term use of the County Center III warehouse.

Total current authorized positions— 10

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,254,471 be approved for General Services Agency - Administration. This budget is funded by \$1,254,471 in estimated department revenue.

It is recommended to restore one unfunded Manager III position.

Total recommended authorized positions— 11

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  

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**FISCAL GENERAL SERVICES**  
**Property Management**



**GENERAL SERVICES AGENCY—FACILITIES MAINTENANCE DIVISION**

Budget Unit 5170 0018700  
Internal Service Fund

**SERVICES PROVIDED**

The General Services Agency (GSA) – Facilities Maintenance Division is comprised of two main programs, Maintenance Services and Custodial Services.

The Maintenance Services unit maintains and operates building systems and equipment for County-owned facilities, while the Custodial Services unit ensures that County-owned facilities within the County core service area are maintained to a professional standard for all users to work and interact with customers. Additionally, GSA – Facilities Maintenance Division administers contract custodial services for County facilities outside the core service area. In addition to providing lock shop and preventative maintenance services, the Division provides safety remediation and Americans with Disabilities Act (ADA) access ramps for trailers and other County facilities.

GSA – Facilities Maintenance is an Internal Service Fund, charging out costs associated with providing maintenance and custodial services to County departments. Costs associated with Tenth Street Place (TSP) are directed by the Tenth Street Joint Powers Agency (JPA). TSP costs are approved by the JPA, whose members are from the City of Modesto, the County of Stanislaus, and private retail partners.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive retained earnings of \$1,350,949 compared to the July 1, 2013 retained earnings of \$1,123,821. This increase is due to the timing of accounts receivable processing, and a decrease in actual overhead cost than what was projected in Fiscal Year 2013-2014. In future years, the Department will review and distribute any overages at the 3<sup>rd</sup> Quarter Financial Report to avoid such increases. The Department anticipates using \$174,189 of fund balance in Fiscal Year 2014-2015 for vehicle replacements, retirement/vacation cash-outs, and the use of contracted staff for additional project management.

As of July 1, 2014, this fund had a positive cash balance of \$1,996,550 compared to the July 1, 2013 positive balance of \$1,887,952. The difference between the cash and retained earnings is due to the non-cash items on the balance sheet, such as compensated absences, depreciation and fixed assets.

<b>General Services Agency - Facilities Maintenance Division</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,638	\$8,616	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$95,079	\$0	\$0	\$0	\$0
Charges for Service	\$4,496,731	\$4,384,327	\$4,710,947	\$0	\$4,710,947
Miscellaneous Revenue	\$7,628	\$6,701	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,610,076</b>	<b>\$4,399,644</b>	<b>\$4,720,947</b>	<b>\$0</b>	<b>\$4,720,947</b>
Salaries and Benefits	\$2,102,590	\$2,188,628	\$2,813,271	\$0	\$2,813,271
Services and Supplies	\$1,339,076	\$1,456,833	\$1,341,135	\$0	\$1,341,135
Other Charges	\$476,224	\$488,804	\$625,730	\$0	\$625,730
Fixed Assets					
Equipment	\$0	\$0	\$115,000	\$0	\$115,000
Other Financing Uses	\$57,904	\$61,166	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,975,794</b>	<b>\$4,195,431</b>	<b>\$4,895,136</b>	<b>\$0</b>	<b>\$4,895,136</b>
Retained Earnings	(\$634,282)	(\$204,213)	\$174,189	\$0	\$174,189
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, GSA – Facilities Maintenance can provide those services identified as core to this division. GSA – Facilities Maintenance will maintain building systems and equipment for County-owned facilities, while the Custodial unit ensures that County-owned facilities within the County core are a healthy location to work and interact with County customers.

In Fiscal Year 2013–2014, GSA formed a Deferred Maintenance Committee, consisting of representatives from the Chief Executive Office, and GSA, including Facilities Maintenance, Purchasing, and Administration. The addition of a contracted project manager to write scopes of work, oversee projects and work with contractors, allowed for the completion of several projects simultaneously. This multi-discipline work group was able to identify, plan, contract, and execute Deferred Maintenance projects across a number of County buildings, including:

<b>Building/Facility</b>	<b>Project</b>
801 11th Street	Replace chiller
Ag Center - Stanislaus Building	Elevator safety/single bottom cylinder
Various Facilities	14 colloid-emulsion-roofs with 10-year warranties need re-application to re-warranty the roof
Ag Center - Stanislaus, Harvest Hall, Tuolumne and Warehouses	Exterior paint
Health Services Agency	Pediatrics building paint
Behavioral Health and Recovery Services	Modular building at Blue Gum, repair damage
Ag Center - Tuolumne Building	Interior paint
Keyes Community Center	Refurbishment - asphalt, HVAC (4), paint, ceiling tile repairs, new ADA doors, new roof/gutters/awnings

GSA – Facilities Maintenance continues to work toward sustainable practices. All equipment replacement projects are reviewed for energy efficiencies during the design phase. Maintenance and Janitorial efforts utilize green or eco-friendly materials whenever economically prudent.

The submitted budget of \$4,895,136 is an increase of 7.4% over Fiscal Year 2013–2014, due to increased salary costs and an assumed 10% increase in Health Care Costs in January. In addition, funding a restored Building Services Supervisor, which was approved in Fiscal Year 2013–2014 Mid-Year Financial Report, is included and is estimated at \$114,512 annually.

In cooperation with General Services Agency Fleet Services, the Department is requesting to replace four pick-up trucks. These trucks are used by Maintenance Engineers to transport tools, equipment, and supplies between job sites. These trucks are 23 and 24 years old, their mileage ranges from 110,071 to 157,144 and are becoming increasingly difficult to maintain due to their age and condition. The trucks will be replaced with similar trucks and are funded by departmental fund balance.

GSA – Facilities Maintenance is also requesting to add an additional Maintenance Engineer I/II position, which is estimated at \$82,227 annually. The duties associated with this position are currently spread among other Maintenance Engineer I/II positions, but the department finds it increasingly difficult to meet the demands for requests for service.

### **STAFFING IMPACTS**

The Department is requesting to add one new Maintenance Engineer II position to the Facilities Maintenance Division. Due to the increased square footage, including the Stanislaus County Juvenile Justice Center, departmental requests for maintenance have increased. In order to meet the requests for services, there is a need to add one additional Maintenance Engineer II position.

The Department is also requesting to reclassify upward one Storekeeper I position to a block-budgeted Storekeeper II position to accurately reflect the level of duties and responsibilities assigned.

Total current authorized positions— 32

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,895,136 be approved for General Services Agency – Facilities Maintenance. This budget is funded by \$4,720,947 in estimated department revenue, and \$174,189 in departmental retained earnings.

It is recommended to add one new Maintenance Engineer II position and to reclassify upward one Storekeeper I position to a block-budgeted Storekeeper II position.

Total recommended authorized positions— 33

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Other General**



**GENERAL SERVICES AGENCY—FLEET SERVICES DIVISION**

Budget Unit 5021 0018500  
Internal Service Fund

**SERVICES PROVIDED**

The General Services Agency (GSA) – Fleet Services Division provides preventative and prescriptive maintenance for over 950 County vehicles and other pieces of specialized equipment. GSA – Fleet Services provides full vehicle maintenance services, including assistance with vehicle acquisition, vehicle registration, preventative maintenance, accident management, vehicle repair, motor pool services, and salvage/auction. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, OSHA safety standards, and EPA hazardous waste standards.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive retained earnings of \$1,085,586 compared to the July 1, 2013 retained earnings of \$892,594. This increase is due to a decline in accounts receivables at year-end. The Department anticipates using \$61,790 of fund balance in Fiscal Year 2014-2015 for the net impact of increased salary costs, increased Motor Pool revenue and the purchase of a tow truck.

As of July 1, 2014, this fund had a positive cash balance of \$601,603 compared to the July 1, 2013 positive balance of \$446,329. This increase is due to changes in billing methodology that reflects actual time to make repairs more accurately. The difference between the cash and retained earnings is due to the non-cash items on the balance sheet, such as compensated absences, depreciation and fixed assets.

<b>General Services Agency - Fleet Services Division</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$40,557	\$0	\$0	\$0	\$0
Charges for Service	\$2,243,577	\$2,641,687	\$2,707,784	\$0	\$2,707,784
Miscellaneous Revenue	\$14,707	\$27,564	\$0	\$0	\$0
Other Financing Sources	\$8,243	\$21,071	\$1,000	\$0	\$1,000
<b>Total Revenue</b>	<b>\$2,307,084</b>	<b>\$2,690,322</b>	<b>\$2,708,784</b>	<b>\$0</b>	<b>\$2,708,784</b>
Salaries and Benefits	\$687,887	\$765,477	\$873,310	\$0	\$873,310
Services and Supplies	\$1,390,093	\$1,521,080	\$1,606,821	\$0	\$1,606,821
Other Charges	\$187,632	\$208,150	\$215,443	\$0	\$215,443
Fixed Assets					
Equipment	\$10,038	\$0	\$75,000	\$0	\$75,000
Other Financing Uses	\$20,943	\$23,328	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,296,593</b>	<b>\$2,518,035</b>	<b>\$2,770,574</b>	<b>\$0</b>	<b>\$2,770,574</b>
Retained Earnings	(\$10,491)	(\$172,287)	\$61,790	\$0	\$61,790
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department can maintain over 950 vehicles and specialty equipment owned by Stanislaus County. In addition to preventative maintenance and repairs, GSA – Fleet Services provides assistance with vehicle purchase; registration; emissions; surplus/salvage of vehicles; vehicle accidents; undercover plates and registration; and maintains the County fuel Cardlock program, which have been identified as core services within the division.

GSA – Fleet Services continues to work toward sustainable practices. GSA – Fleet Services ensures that Stanislaus County vehicles are properly maintained and compliant with emissions standards, removing non-compliant vehicles from service. Motor Oil and other hazardous chemicals are handled in an environmentally sensitive manner, and the division utilizes green or eco-friendly materials whenever possible and economically prudent.

In Fiscal Year 2013–2014, GSA – Fleet Services completed the first budget cycle under the new Fleet Vehicle Policy, adopted by the Board of Supervisors in March 2013. GSA – Fleet Services reviewed all requests for vehicle purchases prior to submission for approval by the Board of Supervisors in the Proposed and Final Budget cycles. Vehicles submitted for salvage were individually reviewed for inclusion in the request.

In Fiscal Year 2014–2015, GSA – Fleet Services will develop an improved method of tracking vehicle mileage and utilization. This project is anticipated to take multiple fiscal cycles to complete, with departments phasing in over a period of time.

The submitted budget of \$2,770,574 is a slight increase over Fiscal Year 2013–2014, due to increases in salary costs, an assumed 10% increase in Health Care Costs in January 2015, and increases in gasoline. Additionally, GSA – Fleet Services requests the use of retained earnings for retirement/vacation cash outs, expected to be partially offset by revenue generated from Motor Pool rentals, contributing \$3,210 to the use of retained earnings in Fiscal Year 2014-2015.

In accordance with the Fleet Vehicle Policy, the Department is requesting to replace a 1991 Ford F350, with a mid-1970s Holmes 480 wrecker body, tow truck. The current tow truck is 23 years old with



101,071 miles and is failing periodically. The Department must outsource tow work when the tow truck has broken down, causing a delay in response time. Additionally, the current tow truck is not capable of towing all-wheel drive and hybrid vehicles, which must be towed on a flatbed because the motor is always engaged.

### COUNTYWIDE VEHICLE PROCUREMENT

In accordance with the County of Stanislaus General Services Agency Fleet Services Policy as approved by the Stanislaus County Board of Supervisors on March 12, 2013, departments have submitted requests for vehicles to the GSA Fleet Manager for approval. The following 77 vehicles have been approved for submission to the Board of Supervisors.

Department	Quantity	Type	Financing
Agriculture Commissioner (2)	2	1/2 Ton Truck	Dept. Budget
Animal Services (1)	1	Animal Control Unit	Lease
Behavioral Health and Recovery Services (15)	1	Wheel Chair Van	Dept. Budget
	4	Mini Passenger Van	Dept. Budget
	10	Mid-sized Sedan	Dept. Budget
Community Services Agency (12)	1	Full Sized Passenger Van	Lease
	1	Cargo Van	Lease
	4	Mini Passenger Van	Lease
	6	Mid-sized Sedan	Lease
Cooperative Extension (1)	1	3/4 Ton Truck	Dept. Budget
Environmental Resources (6)	1	1-Ton Truck	Dept. Budget
	2	SUV Utility	Dept. Budget
	3	1/2 Ton Truck	Dept. Budget
GSA - Facilities Maintenance (4)	4	Utility Truck	Dept. Budget
GSA - Fleet Services (1)	1	Tow Truck	Dept. Budget
Parks and Recreation (6)	1	Utility Truck	Lease
	4	3/4 Ton Truck	Lease
	1	Dump Truck	Dept. Budget
Planning – Building Permits (1)	1	SUV Utility	Dept. Budget
Probation (3)	3	Patrol Type Vehicle	Dept. Budget
Sheriff (25)	1	3/4 Ton Truck	Dept. Budget
	1	Dive Team Truck	Dept. Budget
	1	Full Sized Passenger Van	Dept. Budget
	2	Full-Sized Sedan	Dept. Budget
	3	Inmate Van	Dept. Budget
	2	Mid-sized Sedan	Dept. Budget
	1	Patrol K9 Units	Dept. Budget
	13	Patrol Type Vehicle	Dept. Budget
1	SUV Utility	Dept. Budget	
<b>Total</b>	<b>77</b>		

### STAFFING IMPACTS

Total current authorized positions— 10

There are no recommended changes to the current level of staffing.

### RECOMMENDED FINAL BUDGET

It is recommended that a budget of \$2,770,574 be approved for General Services Agency – Fleet Services Division. This budget is funded by \$2,708,784 in estimated department revenue, and \$61,790 in departmental retained earnings.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—12TH STREET OFFICE BUILDING**

Budget Unit 171A 0016200  
 Special Revenue Fund

**SERVICES PROVIDED**

The 12<sup>th</sup> Street Office Building is owned jointly by Stanislaus County, Stanislaus County Employees Retirement Association (StanCERA), and a private developer, Westland Development Corporation. The facility was completed and opened in 2006.

The General Services Agency (GSA) – 12<sup>th</sup> Street Office budget is managed by the GSA – Administration Division. This budget was established to process and distribute operational costs associated with the 12<sup>th</sup> Street Office Building. Those costs include utilities, maintenance, custodial, and other ongoing costs of the building.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund has a positive fund balance of \$6,952 compared to the July 1, 2013 positive fund balance of \$7,807. The decrease is due to a timing difference in billing out the final quarter expense. The Department anticipates using \$6,952 of fund balance in Fiscal Year 2014-2015 to reduce the amount requested of the partners to cover expenses. Cash is tracking similar to fund balance.

<b>General Services Agency - 12th Street - Office Building</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$15,083	\$15,030	\$20,449	\$0	\$20,449
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$15,083</b>	<b>\$15,030</b>	<b>\$20,449</b>	<b>\$0</b>	<b>\$20,449</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$12,329	\$10,692	\$18,380	\$0	\$18,380
Other Charges	\$18,021	\$22,049	\$30,341	\$0	\$30,341
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$30,350</b>	<b>\$32,741</b>	<b>\$48,721</b>	<b>\$0</b>	<b>\$48,721</b>
Fund Balance	(\$226)	\$854	\$6,952	\$0	\$6,952
<b>Net County Cost</b>	<b>\$15,493</b>	<b>\$16,857</b>	<b>\$21,320</b>	<b>\$0</b>	<b>\$21,320</b>

## **PROGRAM DISCUSSION**

At the requested level of funding, General Services Agency will fund normal expenses associated with the 12<sup>th</sup> Street Office Building. The budget includes expenses for the 12<sup>th</sup> Street Condominium Association, which is comprised of the County, StanCERA, and Westland Development Company as approved by the Board of Supervisors on July 11, 2006.

The submitted budget of \$48,721 is an increase of 19.4% over Fiscal Year 2013 – 2014, due to an increase in budgeted maintenance costs. Included in this budget are UL Safety inspections, window washing, pigeon remediation expenses, and recognition of increased insurance costs. The 12<sup>th</sup> Street Condominium Association requests the use of \$6,952 Restricted Fund Balance to offset the anticipated increases, and reduce partner contributions.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$48,721 be approved for General Services Agency – 12<sup>th</sup> Street Office Building. This budget is funded by \$20,449 in estimated department revenue, \$6,952 in departmental fund balance, and a contribution of \$21,320 from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Property Management**

**GENERAL SERVICES AGENCY—UTILITIES**

Budget Unit 5170 0018720  
 Internal Service Fund

**SERVICES PROVIDED**

General Services Agency (GSA) – Utilities, which is managed through GSA – Administration, processes utility payments on behalf of County departments, and monitors changes in utility rates for the County.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a zero retained earnings balance compared to the July 1, 2013 zero balance. GSA – Utilities is a pass through budget, billing out only for expenses incurred, and included in the GSA – Facilities Fund.

<b>General Services Agency - Utilities</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$47,114	\$0	\$0	\$0	\$0
Charges for Service	\$3,973,760	\$4,159,818	\$4,325,180	\$0	\$4,325,180
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,020,874</b>	<b>\$4,159,818</b>	<b>\$4,325,180</b>	<b>\$0</b>	<b>\$4,325,180</b>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,015,479	\$4,137,000	\$4,318,207	\$0	\$4,318,207
Other Charges	\$5,685	\$5,474	\$6,973	\$0	\$6,973
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,021,164</b>	<b>\$4,142,474</b>	<b>\$4,325,180</b>	<b>\$0</b>	<b>\$4,325,180</b>
Retained Earnings	\$290	(\$17,344)	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding GSA – Utilities will be administered by the GSA – Administration Division and payments will be made on behalf of County departments and Joint Powers Agreements (JPA). The submitted budget of \$4,325,180 is an increase of 5.05% over Fiscal Year 2013–2014, due to projections of increased utility costs in Fiscal Year 2014–2015. An increase of 4% has been built into the budget for the majority of utility costs; however, as only actual invoices are paid, any savings will be passed on to departments.

Utility costs are highly seasonal, and continue to be volatile. Fluctuations in payments may be due to market forces, weather, changes in technology, and/or usage. GSA monitors utility payments on a monthly basis and reports any unanticipated changes.

**STAFFING IMPACTS**

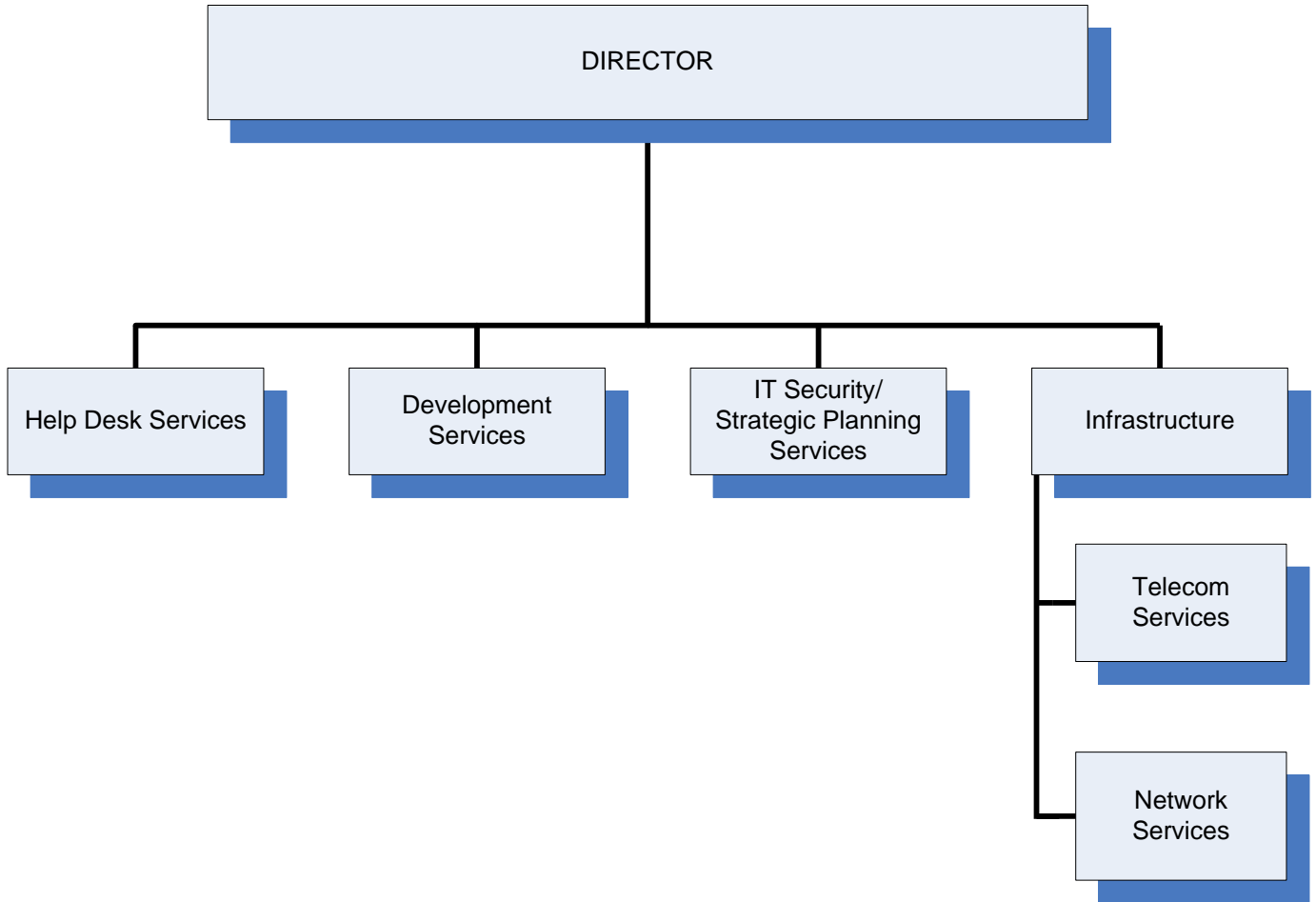
Total current authorized positions— 0

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,325,180 be approved for General Services Agency – Administration. This budget is funded by \$4,325,180 in estimated department revenue.

**STANISLAUS COUNTY  
STRATEGIC BUSINESS TECHNOLOGY**

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Revised March 2012

**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES  
Other General**

**STRATEGIC BUSINESS  
TECHNOLOGY  
Marcia Cunningham, Director**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$5,810,954
Total Revenue	\$4,905,794
Fund Balance/Retained Earnings	\$905,160
<b>Net County Cost</b>	<b>\$0</b>
Total Recommended Staffing	24
% Funded by Local Discretionary Funds	0.0%

**MISSION STATEMENT**

The mission of the Strategic Business Technology Department (SBT) is to provide a positive impact on County and community stakeholders by delivering business critical systems and infrastructure. SBT is committed to providing a high standard of technical leadership and direction while connecting the processes and communication relationships throughout Stanislaus County. SBT strives to build and enhance high performance and cost effective web-based products while maximizing customer service and technical capability and evaluating and integrating potential technologies and tools that will meet the future needs of the Stanislaus County information technology architectural vision.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for Strategic Business Technology include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Completed the Strategic Business Technology Data Center build/move project.</li> <li>◆ Implemented business continuity services for Health Services Agency, Elections, and Gallo Center for the Arts at the new data center.</li> <li>◆ Completed GroupWise Email Upgrade to version 12 with Active Directory integration.</li> <li>◆ Implemented Mobile Food Inspection application for Department of Environmental Resources, Mobile Citizen Relationship Management (CRM) and Mobile Disaster Roster application.</li> <li>◆ Completed Voice over Internet Protocol (VoIP) implementations for Public Defender, most of Behavioral Health and Recovery (BHRS) Services, and Health Services Agency, allowing for the dismantling of two additional legacy Private Branch Exchange systems.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Implement Mobile Device Management and Web Filtering Solutions.</li> <li>◆ Implement Board of Supervisors Mobile site and live streaming upgrade to support mobile viewing on any devices.</li> <li>◆ County Web Site upgrade: enhanced graphics, department focus, and department level search features, auto-fit of device being utilized including mobile devices.</li> <li>◆ Continue to work in partnership with BHRS to deploy VoIP solutions at the Stanislaus Recovery Center in Ceres and Ninth Street in Modesto.</li> <li>◆ Upgrade 50+ servers to Windows 2012 R2/2008 R2.</li> <li>◆ Begin design and implementation of core network infrastructure at Tenth Street Place. Upgrading aging switches to Power over Ethernet (POE).</li> </ul>

**BUDGETS WITHIN STRATEGIC BUSINESS TECHNOLOGY INCLUDE:**

- ◆ Strategic Business Technology
- ◆ Strategic Business Technology--Telecommunications



## **STRATEGIC BUSINESS TECHNOLOGY**

Budget Unit 5031 0048100  
Internal Service Fund

### **SERVICES PROVIDED**

#### **Help Desk & Desktop Support Services**

Strategic Business Technology (SBT) provides a variety of desktop support to County departments based on the customer's technical resources, including proactive patch management for virus protection and system integrity. A Customer Support Center is available for the benefit of customers from 7:30 AM to 5:00 PM Monday through Friday, except legal holidays and County specified closure days. Technical support can be provided for any one of the services provided to customers of Strategic Business Technology.

#### **Financial Applications**

The Financial Application Support Group maintains the Oracle applications used by County departments. Applications included are the Oracle Financial Management System (FMS) and the PeopleSoft Human Resource Management System (HRMS). In addition, the group provides database administration services for the Oracle database system, as well as supporting add-on modules and data integration between applications.

#### **E-Mail Hosting Services**

Strategic Business Technology provides a highly available, secure e-mail system for Stanislaus County departments. Strategic Business Technology's e-mail system enables County staff to communicate with one another as well as with the rest of the world via the Internet.

#### **Local Area and Wide Area Network Support**

Strategic Business Technology maintains the systems that allow customers to connect to countywide applications and intercommunicate with other Strategic Business Technology customers and external entities such as the State of California. Strategic Business Technology provides a Local Area Network (LAN) service on behalf of many County departments. This service provides management of necessary network equipment such as routers, switches, and security systems. This service also provides electronic data printing hosting services. Engineers are on-call to support networks and servers 24 hours a day, 365 days a year.

#### **Information Security**

Information security services include providing security direction and support to County departments. Strategic Business Technology provides proactive monitoring and vulnerability assessment of network equipment, file servers and desktop personal computers.

#### **County Website**

Strategic Business Technology, working with County departments and divisions, focuses on opportunities to realize the benefits of emerging Internet technologies to extend the ability of government to provide information and services to County residents, businesses, civic groups, and other interested parties. Strategic Business Technology provides content updates for departments as well as the development of new Web sites.



## Web Application Development & Support

Development services are offered by Strategic Business Technology in the areas of system integration, electronic document management (EDM), E-government (on-line) applications and development, and installed software support. Strategic Business Technology provides full database administration services for Oracle, SQL, and MySQL.

### FUND/CASH BALANCE

As of July 1, 2014, this fund had a positive retained earnings of \$2,577,425 compared to the July 1, 2013 retained earnings of \$2,544,640. The fund balance includes \$768,493 of fixed assets for the Data Center project. The Department anticipates using \$567,117 of retained earnings in Fiscal Year 2014-2015, a portion of which is being used from the Human Resources Management System (HRMS) Project fund in the amount of \$62,782.

As of July 1, 2014, this fund had a positive cash balance of \$2,225,215 compared to the July 1, 2013 positive cash balance of \$2,088,789. The increase is due to additional revenue collected for unanticipated projects and new service level agreements for data center services. The difference between the cash and fund balance is due to fixed assets for equipment that is not fully depreciated.

<b>Strategic Business Technology</b>						
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Adopted Proposed</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$77,322	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,476,924	\$3,549,164	\$0	\$4,091,195	\$0	\$4,091,195
Miscellaneous Revenue	\$14	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$711,320	(\$9,776)	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$4,265,580</b>	<b>\$3,539,388</b>	<b>\$0</b>	<b>\$4,091,195</b>	<b>\$0</b>	<b>\$4,091,195</b>
Salaries and Benefits	\$2,293,199	\$2,413,106	\$0	\$2,913,586	\$0	\$2,913,586
Services and Supplies	\$973,508	\$813,206	\$0	\$1,219,681	\$0	\$1,219,681
Other Charges	\$234,790	\$256,474	\$0	\$390,045	\$0	\$390,045
Fixed Assets						
Equipment	\$53	\$27,965	\$0	\$135,000	\$0	\$135,000
Other Financing Uses	\$72,569	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,574,119</b>	<b>\$3,510,751</b>	<b>\$0</b>	<b>\$4,658,312</b>	<b>\$0</b>	<b>\$4,658,312</b>
Retained Earnings	(\$691,461)	(\$28,637)	\$0	\$567,117	\$0	\$567,117
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### PROGRAM DISCUSSION

At the requested level of funding, the Department will continue to provide the following services: Help Desk & Desktop Support Services, Financial Applications, E-Mail Hosting Services, Local Area and Wide Area Network Support, Information Security, County Website, and Web Application Development & Support.

Fiscal Year 2014-2015 is comprised of charges to departments in the amount of \$3,733,140, project/other revenue in the amount of \$358,055, and use of departmental retained earnings in the amount of \$567,117. Fixed Assets is budgeted at \$135,000 to replace servers, computer equipment, and computer software.

In order to assist County departments in achieving their Fiscal Year 2010-2011, 2011-2012, 2012-2013, and 2013-2014 budget targets, Strategic Business Technology reduced charges to departments by more than 21.5% and reduced expenditures by approximately 12% beginning in Fiscal Year 2009-2010. Strategic Business Technology will continue to rely on the use of retained earnings In Fiscal Year 2014-2015 to keep charges to departments manageable. As County business processes have become increasingly dependent upon information technology systems, the costs of operations, data storage requirements, and new technology continue to rise. Although Strategic Business Technology had the ability to use retained earnings in the past several years to pay for major system upgrades and to keep Cost Allocation Plan (CAP) charges reasonable to departments, Strategic Business Technology will need to reduce its reliability on retained earnings to offset the cost of operations in future budget years.

County business processes have become increasingly dependent upon information technology systems. Every information technology system should have some process for data recovery from a critical failure as part of a Business Continuity Plan. Strategic Business Technology will continue to support the Business Continuity Strategy, focusing on the need to ensure minimal disruption of service delivery for critical systems. In Fiscal Year 2013-2014, Strategic Business Technology implemented a secure web filtering solution, spam filtering solution, mobile device management, network infrastructure upgrades, and additional storage to the core architecture. In Fiscal Year 2014-2015, Strategic Business Technology will continue to focus on the County's business continuity, increasing data storage, a new Google appliance for improved search capability, active directory monitoring tools to ensure proper synchronization of devices and postboxes, and purchase Windows Server 2012 Client Access licenses for the upgrade of the virtual servers at the data center.

In Fiscal Year 2013-2014, Strategic Business Technology, in partnership with the Health Services Agency, increased data connectivity services by upgrading the Customized Switched Metro Ethernet (CSME) connection from 100 Mbps to one Gigabits per second (Gbps) at the Scenic Campus. These improvements are essential to ensure reliability and availability of services for data, voice, and internet to our customers. Strategic Business Technology will continue to focus on the maintenance and connectivity of the mission critical County core network equipment and applications in Fiscal Year 2014-2015.

The County currently uses several different email systems. In Fiscal Year 2014-2015, the IT Managers Committee will review multiple platforms to identify ways to improve efficiencies and achieve cost savings by moving to a single email platform. It is important that the County continues its efforts to research emerging technologies, including cloud computing, management of mobile devices, and new program offerings. The Department will implement a mobile device management solution for managing and tracking mobile devices in Fiscal Year 2014-2015.

Strategic Business Technology continues to focus on finding ways to be more efficient. Staff will continue to research and leverage, when appropriate, the use of less expensive applications and open source tools and technologies to offset the rising cost of packaged solutions. Complete testing of less expensive products is important to ensure that additional costs in County staff time or hardware are not required to manage or house a less expensive application. The Department will continue to cross train staff to provide a tiered level of support for all applications. Strategic Business Technology will leverage remote access to cut down on travel cost and cut down the time it takes to resolve an issue and assist the customer by an on-site visit.

Both the Oracle Financial Management System (FMS) and Human Resource Management System (HRMS) were last upgraded in October 2011; since the upgrade, new features and functionality have been implemented. County employees are able to utilize self-service during open enrollment for benefits and receive their W2 electronically. Work flow functionality has been implemented in Human Resource Management System improving notification capability. Employees are electronically notified to review and acknowledge County policies. Oracle Financial Management System is leveraging electronic payments to banks, sub-ledger accounting, and features in XML Publisher allowing for report creation in Excel and PDF formats.

Oracle has major upgrade releases every three years for both applications. PeopleSoft is currently on release 9.1; the upgrade to the next release will need to be completed by September 2017. The Financial Management System is currently on release 12.1; the upgrade to the next release will need to be completed by December 2016. During Fiscal Year 2014-2015, the PeopleSoft/Financial

Management System Steering committee will focus on planning and strategies for the next major upgrade for both applications. One of the major objectives is to continue utilizing the features and functionality of the systems along with avoiding additional extended maintenance and support costs that would be applied if the system did not meet the vendors upgrades timeline.

### **STAFFING IMPACTS**

The Department requested as part of the 2014-2015 Final Budget Report a classification study for one Application Specialist III position. This position provides oversight, direction and project management of applications and systems for the public safety customers of Strategic Business Technology (SBT). The Department has a greater need for the position to act as the liaison between Department Heads at the various public safety departments providing project review, identifying end-user needs and sharing recommendations with the SBT development and Local Area Network teams. The higher classification of work is required by SBT so that the Department can provide the level of support the County's public safety departments require in the most efficient and expeditious manner.

Total current authorized positions— 22

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$4,658,312 be approved for Strategic Business Technology. This budget is funded from \$4,091,195 in estimated department revenue and \$567,117 in retained earnings.

A study has been completed and based on the job duties and responsibilities of this position it is recommended to reclassify the Application Specialist III position upward to a Senior Application Specialist.

There are no recommended changes to the current level of staffing that impacts the position allocation for this budget unit.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  

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**FISCAL GENERAL SERVICES**  
**Other General**



**STRATEGIC BUSINESS TECHNOLOGY—TELECOMMUNICATIONS**

Budget Unit 5011 0048200  
Internal Service Fund

**SERVICES PROVIDED**

Strategic Business Technology (SBT) Telecommunications serves as the primary support team for the County-wide Voice over Internet Protocol (VoIP) and NEC Private Branch Exchange (PBX's) telecommunication systems. SBT Telecommunications will continue in its capacity as the lead County agency in the implementation of Voice over Internet Protocol telephony systems. Directly and indirectly, SBT Telecommunications Division provides technical and customer assistance to all County departments for their telecommunications and data infrastructure lines.

Telecommunications trained technicians maintain the primary Voice over Internet Protocol telephony system and all of the NEC Private Branch Exchange telecommunication systems owned by the County. Technology staff works closely with each customer when moves, adds, changes, and deletions are needed for the Voice over Internet Protocol, Private Branch Exchange, and even Centrex Services. In addition, SBT Telecommunications provides assistance to the Chief Executive Office Capital Projects Division and other departments who need assistance in the planning and implementation of telecommunication and data infrastructure project plans and build outs.

**FUND/CASH BALANCE**

As of July 1, 2014, this fund had a positive retained earnings balance of \$809,200 compared to the July 1, 2013 positive balance of \$842,890. The decrease is due to the use of retained earnings in Fiscal Year 2013-2014 to fund Voice over Internet Protocol (VoIP) projects, network infrastructure upgrades, and continue to use retained earnings to offset the operational budget. The retained earnings balance includes \$150,000 designated for capital acquisition of equipment necessary to upgrade core infrastructure at Tenth Street Place, and \$233,709 reserved for critical infrastructure improvements for the County's core Voice over Internet Protocol telephony system and network infrastructure. The Department anticipates using \$338,043 of retained earnings in Fiscal Year 2014-2015 for the VoIP deployments and infrastructure improvements and to cover operating costs. Cash is tracking similar to retained earnings.

<b>S.B.T. - Telecommunications</b>						
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Adopted Proposed</b>	<b>2014-2015</b>	<b>2014-2015</b>	<b>2014-2015</b>
				<b>Requested Final Budget</b>	<b>Recommended Adjustments</b>	<b>Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$9,098	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$787,451	\$761,561	\$0	\$814,599	\$0	\$814,599
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$796,549</b>	<b>\$761,561</b>	<b>\$0</b>	<b>\$814,599</b>	<b>\$0</b>	<b>\$814,599</b>
Salaries and Benefits	\$236,604	\$239,837	\$0	\$289,014	\$0	\$289,014
Services and Supplies	\$374,760	\$384,032	\$0	\$469,512	\$0	\$469,512
Other Charges	\$174,782	\$167,848	\$0	\$206,616	\$0	\$206,616
Fixed Assets						
Equipment	\$1,944	\$38,332	\$0	\$187,500	\$0	\$187,500
Other Financing Uses	\$7,712	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$795,802</b>	<b>\$830,049</b>	<b>\$0</b>	<b>\$1,152,642</b>	<b>\$0</b>	<b>\$1,152,642</b>
Retained Earnings	(\$747)	\$68,488	\$0	\$338,043	\$0	\$338,043
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## PROGRAM DISCUSSION

At the requested level of funding, the Department will continue to provide technical and customer assistance to all County departments for their Voice over Internet Protocol (VoIP) telephony systems, Private Branch Exchange (PBX) landline telecommunications, and data infrastructure lines.

In Fiscal Year 2010-2011, SBT Telecommunications reduced monthly flat rate charges by over 35% and reduced expenditures by approximately 20%, utilizing retained earnings to cover operating costs. Until Fiscal Year 2013-2014, the monthly flat rates remained at the Fiscal Year 2010-2011 rate. Although SBT Telecommunications has the ability to utilize retained earnings to offset costs, the flat rate reductions are unsustainable. In Fiscal Year 2013-2014, SBT Telecommunications increased the monthly flat rates by 5%. In Fiscal Year 2014-2015, SBT Telecommunications will increase the monthly flat rates by 5%. As operating costs continue to rise, future budget years will also include increases to the monthly flat rates to eliminate SBT Telecommunications dependency on the use of retained earnings.

In Fiscal Year 2013-2014, SBT Telecommunications continued to partner with the Health Services Agency and Behavioral Health and Recovery Services in the departments' conversions to VoIP. Behavioral Health and Recovery Services phased VoIP deployments will continue into Fiscal Year 2014-2015. At the close of Fiscal Year 2013-2014, the total number of County customers on the new Voice over Internet Protocol telephony system is almost 2,900.

SBT Telecommunications will continue to work diligently to maintain reduced expenditures as appropriate. Stanislaus County is currently dovetailing the State of California's master agreement for California Integrated Telecommunications Network II services (CalNet2). The State of California has recently negotiated a new master agreement called CalNet3, which the County will transition to in Fiscal Year 2014-2015. These agreements provide the County significant cost savings in long distance/local call rates and other telecommunication and network services. SBT Telecommunications is working with outside providers to determine the cost to the County as a result of the new CalNet3 contract. SBT Telecommunication will communicate with participating departments and reassess budgetary impacts when costs are known.

SBT Telecommunications continues to use an open source voicemail system, which has saved a considerable amount in both one-time licensing costs and annual software renewals for the VoIP telephony system. The features of the voicemail system were also flexible enough to provide service to County Private Branch Exchange customers that had voicemail boxes on the County's old voicemail system.

SBT Telecommunications began deploying the newer VoIP telephony system in 2006. Since then, SBT Telecommunications has made significant reductions in the legacy Private Branch Exchange system infrastructure and only one legacy Private Branch Exchange system remains, which is located at Tenth Street Place. In Fiscal Year 2014-2015, SBT Telecommunications will begin implementing major system upgrades to the network infrastructure at Tenth Street Place to prepare the facility for a VoIP telephony system. SBT Telecommunications has budgeted \$187,500 in fixed assets to make these major system upgrades. The upgrades will include replacement and reconfiguration of the network switches that were installed almost ten years ago. The Department's priority will continue to focus on the conversion of County departments to the VoIP telephony system and the consolidation and elimination of the aged Private Branch Exchange system.

### **STAFFING IMPACTS**

Total current authorized positions— 2

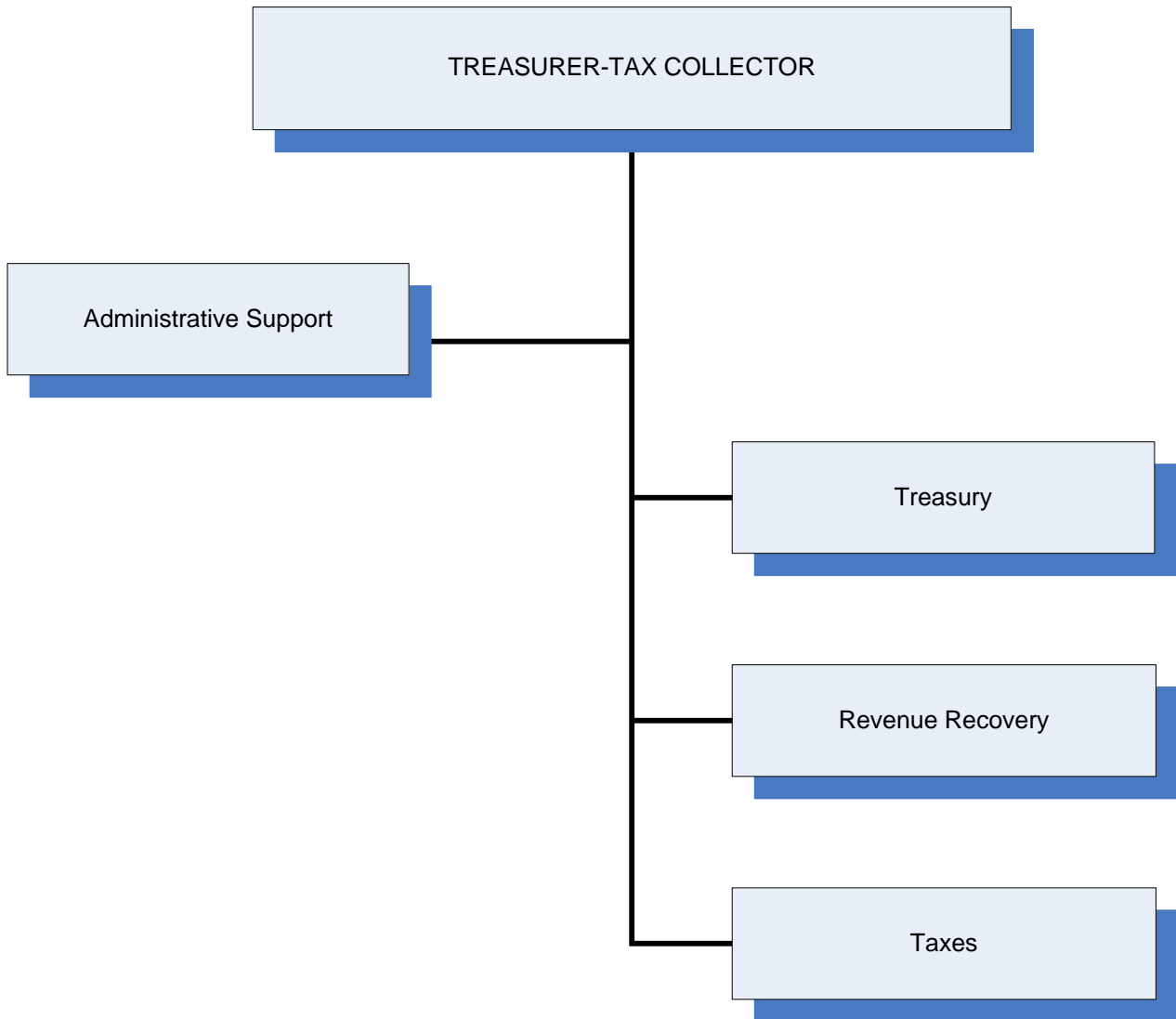
There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,152,642 be approved for Strategic Business Technology – Telecommunications. This budget is funded from \$814,599 in estimated department revenue and \$338,043 in departmental retained earnings.

STANISLAUS COUNTY  
TREASURER-TAX COLLECTOR

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Revised March 2012



**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER—TAX COLLECTOR**  
**Gordon Ford, Treasurer and**  
**Tax Collector**

<b>BUDGET AT A GLANCE</b>	
Gross Costs	\$3,390,015
Total Revenue	\$2,009,772
Fund Balance/Retained Earnings	<u>\$0</u>
<b>Net County Cost</b>	<b>\$1,380,243</b>
Total Recommended Staffing	33
% Funded by Local Discretionary Funds	40.7%

**MISSION STATEMENT**

To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals.

**ACCOMPLISHMENTS AND OBJECTIVES**

The Department is improving operations through use of advanced techniques. The Accomplishments of 2013-2014 and Objectives for the 2014-2015 Fiscal Year for the Treasurer-Tax Collector include:

<b>FISCAL YEAR 2013-2014 ACCOMPLISHMENTS</b>	<b>FISCAL YEAR 2014-2015 OBJECTIVES</b>
<ul style="list-style-type: none"> <li>◆ Established a working group with Treasury and CEO Administration to determine the cash flow analysis for capital projects, including the jail expansion.</li> <li>◆ The increase in enhanced collections helped to offset a reduction in voluntary payments, and to maintain collections of over \$7 million a year.</li> <li>◆ Improved functionality of the Revenue Recovery database by converting the majority of accounts to more defined status codes.</li> </ul>	<ul style="list-style-type: none"> <li>◆ Complete the status code conversion in the Revenue Recovery database.</li> <li>◆ Complete the cash flow projections for capital projects, including the jail expansion.</li> <li>◆ Continue enhanced collections, including possible seizure and sale of property pursuant to Revenue and Taxation Code 2951.</li> </ul>

**BUDGETS WITHIN THE TREASURER—TAX COLLECTOR INCLUDE:**

- ◆ Admin/Taxes
- ◆ Revenue Recovery
- ◆ Treasury Division



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER—ADMIN/TAXES**

Budget Unit 0100 0030001

General Fund

**SERVICES PROVIDED**

The Treasurer-Tax Collector Division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also issues business licenses, firearm dealer's licenses, dance hall permits, scrap metal dealer licenses, and various other permits.

<b>Treasurer - Admin/Taxes</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$68,850	\$51,231	\$65,000	\$0	\$65,000
Fines, Forfeitures, Penalties	\$45,920	\$49,400	\$52,000	\$0	\$52,000
Revenue from use of Assets	\$15,714	\$9,468	\$10,000	\$0	\$10,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$301,256	\$297,044	\$301,000	\$0	\$301,000
Miscellaneous Revenue	\$33,878	\$39,082	\$37,131	\$0	\$37,131
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$465,618</b>	<b>\$446,225</b>	<b>\$465,131</b>	<b>\$0</b>	<b>\$465,131</b>
Salaries and Benefits	\$945,082	\$967,151	\$904,403	\$592,049	\$1,496,452
Services and Supplies	\$194,129	\$176,327	\$228,750	\$0	\$228,750
Other Charges	\$114,290	\$116,013	\$134,627	\$0	\$134,627
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$30,764	\$30,539	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$19,669	(\$25,725)	(\$14,455)	\$0	(\$14,455)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,303,934</b>	<b>\$1,264,305</b>	<b>\$1,253,325</b>	<b>\$592,049</b>	<b>\$1,845,374</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$838,316</b>	<b>\$818,080</b>	<b>\$788,194</b>	<b>\$592,049</b>	<b>\$1,380,243</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain the Megabyte Tax System and processing of tax payments. Service will be maintained at the same level as Fiscal Year 2013-2014.

The Tax Division issues approximately 182,000 tax bills annually, with a collection rate of 97.5% or greater, generating approximately \$418 million in revenue. As the economy continues to improve, the Department anticipates an increase in supplemental tax bills as well as business license issuances.

Departments that achieved savings in appropriations are able to carry forward 100% of their unused net county cost savings from prior fiscal years and 75% of their 2013-2014 net county cost savings. Treasurer – Admin/Taxes is requesting an increase in appropriations of \$592,049 to reflect the carry forward of net county cost savings earned in prior fiscal years. The Department is planning to use

approximately \$97,000 in Fiscal Year 2014-2015 to offset increased expenditures until additional revenue is realized. The remaining balance will be set aside to address future expenses.

### **STAFFING IMPACTS**

Total current authorized positions— 11

There are no recommended changes to the current level of staffing.

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$1,845,374 be approved for the Treasurer – Admin/Taxes Division. This budget is funded from \$465,131 in estimated departmental revenue and a \$1,380,243 contribution from the General Fund.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**  
**FISCAL GENERAL SERVICES**  
**Finance**



**TREASURER—REVENUE RECOVERY**

Budget Unit 0100 0030002

General Fund

**SERVICES PROVIDED**

The Revenue Recovery Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. The Revenue Recovery clients consist of over 20 County departments, five City Agencies and the Courts.

There are four major collection programs within the Revenue Recovery Division consisting of the Courts, Health Services Agency, Unsecured Tax and Other Miscellaneous Department collections.

<b>Treasurer - Revenue Recovery</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$33,609	\$0	\$5,000	\$0	\$5,000
Revenue from use of Assets	\$887	\$18,230	\$22,000	\$0	\$22,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$792,657	\$826,684	\$920,700	\$0	\$920,700
Miscellaneous Revenue	\$8,645	\$7,339	\$17,772	\$0	\$17,772
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$835,798</b>	<b>\$852,253</b>	<b>\$965,472</b>	<b>\$0</b>	<b>\$965,472</b>
Salaries and Benefits	\$1,019,211	\$1,080,056	\$1,242,718	\$0	\$1,242,718
Services and Supplies	\$120,909	\$161,359	\$231,236	\$0	\$231,236
Other Charges	\$136,072	\$104,481	\$111,449	\$0	\$111,449
Fixed Assets					
Equipment	\$0	\$0	\$5,000	\$0	\$5,000
Other Financing Uses	\$28,943	\$30,327	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$602,808)	(\$529,731)	(\$624,931)	\$0	(\$624,931)
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$702,327</b>	<b>\$846,492</b>	<b>\$965,472</b>	<b>\$0</b>	<b>\$965,472</b>
Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$133,471)</b>	<b>(\$5,761)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department will continue to pursue collections against companies and individuals who have debts with County departments, the Courts and various cities for which Revenue Recovery collects. The Department will continue to pursue enhanced collections to offset the loss in voluntary payments under the current economic conditions.

The State of California requires the County to maintain activities as listed in Penal Code 1463.007 to continue collection for the Court system. The Treasurer-Revenue Recovery Division meets the following categories:

- ◆ Telephone contact with delinquent debtors to apprise them of their failure to meet payment obligations;
- ◆ Issuance of warning letters to advise delinquent debtors of an outstanding obligation;
- ◆ Access to Employment Development Department employment and wage information;
- ◆ The generation of monthly delinquent reports;
- ◆ Participation in the Franchise Tax Board's tax intercept program;
- ◆ The use of wage and bank account garnishments and issuance of abstracts;
- ◆ The imposition of liens on real property and proceeds from the sale of real property held by a title company, lien releases, and title searches;
- ◆ The filing of objections to the inclusion of outstanding fines and forfeitures in bankruptcy proceedings;
- ◆ The capability to accept credit cards;
- ◆ The use of Department of Motor Vehicle information to locate delinquent debtors;
- ◆ The use of skip tracing resources or services to locate delinquent debtors and; and
- ◆ Participation in the Franchise Tax Board's Court-Ordered Debt Collections Program.

### **STAFFING IMPACTS**

The Department is requesting to restore two unfunded Account Clerk III positions. The enhanced collections process has increased the volume of required legal documents which has significantly impacted the workload and responsibilities. These positions will be funded by the increase in revenue generated by the enhanced collections.

Total current authorized positions— 16

### **RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$965,472 be approved for the Treasurer – Revenue Recovery Division. This budget is funded from \$965,472 in estimated department revenue.

It is recommended to restore two unfunded Account Clerk III positions.

Total recommended authorized positions— 18

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2014-2015**



**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER—TREASURY DIVISION**

Budget Unit 0100 0030004  
 General Fund

**SERVICES PROVIDED**

The Treasury Division takes in deposits from all County departments and agencies, ensures that all checks issued by County departments and agencies have been paid correctly by the bank, works with County departments to process credit card payments, handles Modesto City Schools cafeteria deposits, ensures that there are adequate funds available to cover liquidity needs and invests temporarily idle cash, handles forged warrant claims from departments and recovers the money, maintains tobacco endowment funds, receives absent heir funds and processes claims, and provides copies of warrants and checks to departments.

<b>Treasurer - Treasury</b>					
<b>Classification</b>	<b>2012-2013 Actual</b>	<b>2013-2014 Actual</b>	<b>2014-2015 Requested Final Budget</b>	<b>2014-2015 Recommended Adjustments</b>	<b>2014-2015 Recommended Final Budget</b>
Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$492,623	\$525,271	\$568,669	\$0	\$568,669
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$27	\$243	\$0	\$0	\$0
Other Financing Sources	\$9,390	\$9,354	\$10,500	\$0	\$10,500
<b>Total Revenue</b>	<b>\$502,040</b>	<b>\$534,868</b>	<b>\$579,169</b>	<b>\$0</b>	<b>\$579,169</b>
Salaries and Benefits	\$263,558	\$283,580	\$313,213	\$0	\$313,213
Services and Supplies	\$72,644	\$83,941	\$116,650	\$0	\$116,650
Other Charges	\$32,715	\$33,218	\$34,306	\$0	\$34,306
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$8,824	\$9,532	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0
Intrafund	\$115,000	\$115,000	\$115,000	\$0	\$115,000
Contingencies	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$492,741</b>	<b>\$525,271</b>	<b>\$579,169</b>	<b>\$0</b>	<b>\$579,169</b>
<b>Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>(\$9,299)</b>	<b>(\$9,597)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**PROGRAM DISCUSSION**

At the requested level of funding, the Department can maintain receipts and disbursements pursuant to Government Code 27000. The Treasury Division can continue to assist other departments with implementing E-payments, however it will have limited ability to assist other departments in Bond Issues and E-Payment reconciliation. During Fiscal Year 2013-2014, the Department assisted in the implementation of E-Payments in the Stanislaus County Planning and Community Development Building Permits Division, and Modesto City Schools. Implementation of E-Payments in the CEO-Risk Management Division and Revenue Recovery is anticipated during Fiscal Year 2014-2015.

To ensure timely completion of its most critical tasks, the Department will adjust its response time in the preparation of reports as well as less critical requests for information.

**STAFFING IMPACTS**

Total current authorized positions— 4

There are no recommended changes to the current level of staffing.

**RECOMMENDED FINAL BUDGET**

It is recommended that a budget of \$579,169 be approved for the Treasurer – Treasury Division. This budget is funded from \$579,169 in estimated department revenue.



# Staffing Reports

Allocation List—Three Year Comparison  
Department Position Allocation Report  
Unfunded Vacant Positions

# STANISLAUS COUNTY STAFFING SUMMARY

## Allocation List - Three Year Comparison

Department	Final Budget 2012-2013	Final Budget 2013-2014	Final Budget 2014-2015
Agricultural Commissioner	35	35	35
Alliance WorkNet	82	90	90
Animal Services	30	30	31
Area Agency on Aging	13	12	14
Assessor	58	54	54
Auditor Controller	36	35	40
Behavioral Health & Recovery Services (BHRS)	223	227	246
BHRS - Alcohol & Drug Program	19	22	24
BHRS - Managed Care	8	8	8
BHRS - Mental Health Services Act	72	78	68
BHRS - Public Guardian	9	9	10
BHRS - Stanislaus Recovery Center	21	27	26
Board of Supervisors	9	9	9
Chief Executive Office - County Fire Service Fund	1	1	5
Chief Executive Office - Office of Emergency Serv/Fire Warden	5	5	6
Chief Executive Office - Operations and Services	39	40	40
Chief Executive Office - Risk Management Division	10	11	12
Child Support Services	159	162	162
Childrens & Families Commission	5	5	5
Clerk-Recorder - Elections Division	12	13	13
Clerk-Recorder - Recorder Division	32	32	32
Community Services Agency - Service & Support*	945	1,016	1,036
Cooperative Extension	3	3	4
County Counsel	14	14	14
District Attorney - Automobile Insurance Fraud Prosecution	2	2	2
District Attorney - Criminal Division	104	114	114
District Attorney - Impaired Driver Vert Pros Program	2	2	2
District Attorney - Real Estate Fraud Prosecution	2	2	2
District Attorney - Unserved/Underserved Victims Ad & Outreach	1	1	1
District Attorney - Vertical Prosecution Block Grant	3	0	0
District Attorney - Victims Compensation & Govt Claims	1	1	1
District Attorney - Victim Services Program	6	6	6
Environmental Resources	66	67	68
Environmental Resources - Fink Road Landfill	15	14	14
General Services Agency - Administration	5	5	5
General Services Agency - Central Services	10	10	11
General Services Agency - Facilities Maintenance	31	31	33
General Services Agency - Fleet Services	10	10	10
Health Services Agency - Administration	83	84	83
Health Services Agency - Clinics & Ancillary Services	199	206	199
Health Services Agency - Indigent Health Care*	34	10	5
Health Services Agency - Public Health	161	168	174
Law Library	2	2	2
Library	70	71	71



# STANISLAUS COUNTY STAFFING SUMMARY

## Allocation List - Three Year Comparison

Department	Final Budget 2012-2013	Final Budget 2013-2014	Final Budget 2014-2015
Local Agency Formation Commission	3	3	3
Parks & Recreation	20	20	20
Planning	16	16	14
Planning - Building Permits	13	14	17
Probation - Administration	18	18	18
Probation - Community Corrections Partnership	0	31	31
Probation - Field Services	137	106	101
Probation - Institutional Services	87	59	59
Probation - Juvenile Commitment Facility	0	32	38
Probation - Juvenile Justice Crime Prevention Act	11	11	11
Probation - Youthful Offender Block Grant	1	1	1
Public Defender	37	37	38
Public Works - Administration	11	10	10
Public Works - Engineering	27	28	28
Public Works - Local Transit System	3	4	4
Public Works - Morgan Shop	8	8	8
Public Works - Road & Bridge	57	57	57
Retirement	13	13	13
Sheriff Administration	30	33	36
Sheriff Cal ID Program	1	1	1
Sheriff CAL-MMET	3	3	3
Sheriff Contract Cities	65	63	64
Sheriff Court Security	39	39	39
Sheriff Detention	290	286	286
Sheriff Inmate Welfare	3	3	3
Sheriff Operations	147	163	167
Sheriff Vehicle Theft Unit	1	1	1
Stanislaus Regional 911	53	57	59
Strategic Business Technology	21	22	22
Strategic Business Tech - Telecommunications	2	2	2
Treasurer - Admin/Taxes	11	11	11
Treasurer - Revenue Recovery	16	16	18
Treasurer - Treasury	4	4	4
Veterans' Services	4	4	4
<b>Total Staffing</b>	<b>3,799</b>	<b>3,920</b>	<b>3,978</b>

\* Effective November 30, 2014, three positions will be transferred from HSA-IHCP to CSA due to the transition of the Indigent Health population.

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As September 20, 2014

	STEP 1 MIN ---	STEP 2 ---	STEP 3 MID FLAT	STEP 4 ---	STEP 5 MAX ---
<b>AGING &amp; VETERANS' SERVICES</b>					
<b>AREA AGENCY ON AGING</b>					
1 Dir Area Agency On Aging	43.94	---	54.92	---	65.90
2 Manager II	27.45	---	34.31	---	41.17
1 Manager I	24.45	---	30.56	---	36.67
1 Confidential Assistant III	17.23	---	21.54	---	25.85
1 MH Clinician II	29.27	30.73	32.27	33.88	35.57
1 Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1 Social Worker IV	26.34	27.66	29.04	30.49	32.01
1 Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1 Social Worker III	23.58	24.76	26.00	27.30	28.67
1 Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1 Account Clerk III	17.30	18.17	19.08	20.03	21.03
1 Community Health Work III	17.12	17.98	18.88	19.82	20.81
1 Dir Of Volunteer Serv	16.39	17.21	18.07	18.97	19.92
14 * BUDGET UNIT TOTAL *					
<b>VETERANS' SERVICES</b>					
1 Manager I	24.45	---	30.56	---	36.67
2 Veterans Serv Rep	19.54	20.52	21.55	22.63	23.76
1 Admin Clerk III	16.58	17.41	18.28	19.19	20.15
4 * BUDGET UNIT TOTAL *					
18 <b>** DEPARTMENT TOTAL **</b>					
<b>AGRICULTURAL COMMISSIONER</b>					
<b>AGRICULTURAL COMMISSIONER</b>					
1 County Agri Comm & Sealer	43.94	---	54.92	---	65.90
1 Asst Ag Commissioner	35.08	---	43.85	---	52.62
4 Deputy Ag Com/Sealer	27.45	---	34.31	---	41.17
1 Confidential Assistant IV	20.70	---	25.87	---	31.04
1 Confidential Assistant III	17.23	---	21.54	---	25.85
1 Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
20 Ag/Weights&Meas Insp III	24.42	25.64	26.92	28.27	29.68
1 Application Specialist II	24.37	25.59	26.87	28.21	29.62
1 Accounting Tech	18.98	19.93	20.93	21.98	23.08
3 Agricultural Assistant II	16.53	17.36	18.23	19.14	20.10
1 Account Clerk II	15.31	16.08	16.88	17.72	18.61
35 * BUDGET UNIT TOTAL *					
35 <b>** DEPARTMENT TOTAL **</b>					

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As September 20, 2014

	STEP 1 MIN ---	STEP 2 ---	STEP 3 MID FLAT	STEP 4 ---	STEP 5 MAX ---
<b>ALLIANCE WORKNET</b>					
<b>ALLIANCE WORKNET</b>					
1 Alliance Worknet Director	43.94	---	54.92	---	65.90
4 Manager III	31.03	---	38.79	---	46.55
1 Confidential Assistant III	17.23	---	21.54	---	25.85
1 Confidential Assistant II	15.29	---	19.11	---	22.93
1 Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
1 Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1 Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1 Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1 Software Developer II	28.72	30.16	31.67	33.25	34.91
1 Accountant III	28.48	29.90	31.40	32.97	34.62
6 Family Services Supervisor	26.05	27.35	28.72	30.16	31.67
1 Application Specialist II	24.37	25.59	26.87	28.21	29.62
5 Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
3 Family Services Specialist IV	22.18	23.29	24.45	25.67	26.95
1 Accountant I	20.27	21.28	22.34	23.46	24.63
49 Family Services Specialist III	20.14	21.15	22.21	23.32	24.49
3 Accounting Tech	18.98	19.93	20.93	21.98	23.08
1 Account Clerk III	17.30	18.17	19.08	20.03	21.03
1 Admin Clerk III	16.58	17.41	18.28	19.19	20.15
7 Admin Clerk II	14.67	15.40	16.17	16.98	17.83
90 * BUDGET UNIT TOTAL *					
90 ** DEPARTMENT TOTAL **					

**ANIMAL SERVICES**

<b>ANIMAL SERVICES</b>					
1 Dir of Animal Services	43.94	---	54.92	---	65.90
1 County Veterinarian	53.84	---	67.30	---	80.76
1 Manager II	27.45	---	34.31	---	41.17
1 Confidential Assistant IV	20.70	---	25.87	---	31.04
1 Supv Acct Admin Clerk II	21.88	22.97	24.12	25.33	26.60
4 Animal Svc Oper Supv	19.86	20.85	21.89	22.98	24.13
6 Animal Serv Offcr II	17.52	18.40	19.32	20.29	21.30
2 Animal Care Spec III	17.30	18.17	19.08	20.03	21.03
4 Admin Clerk III	16.58	17.41	18.28	19.19	20.15
10 Animal Care Spec II	15.94	16.74	17.58	18.46	19.38
31 * BUDGET UNIT TOTAL *					
31 ** DEPARTMENT TOTAL **					

**ASSESSOR**

<b>ASSESSOR</b>					
1 Assessor	---	---	71.33	---	---
2 Manager IV	35.08	---	43.85	---	52.62

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As September 20, 2014

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**ASSESSOR (Continued)**

**ASSESSOR (Continued)**

1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Supv Auditor Appraiser	32.25	33.86	35.55	37.33	39.20
4	Supv Appraiser	30.73	32.27	33.88	35.57	37.35
2	Sr Auditor-Appraiser	29.27	30.73	32.27	33.88	35.57
1	Application Specialist III	28.72	30.16	31.67	33.25	34.91
7	Sr Appraiser	27.90	29.30	30.77	32.31	33.93
4	Auditor-Appraiser III	26.58	27.91	29.31	30.78	32.32
14	Appraiser III	25.36	26.63	27.96	29.36	30.83
1	Cadastral Supervisor	24.94	26.19	27.50	28.88	30.32
3	Supv Acct Admin Clerk II	21.88	22.97	24.12	25.33	26.60
1	Cadastral Technician II	20.59	21.62	22.70	23.84	25.03
1	Appraiser Tech	17.40	18.27	19.18	20.14	21.15
7	Account Clerk III	17.30	18.17	19.08	20.03	21.03
2	Admin Clerk I	14.20	14.91	15.66	16.44	17.26

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54      \* BUDGET UNIT TOTAL \*

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54      \*\* DEPARTMENT TOTAL \*\*

**AUDITOR CONTROLLER**

**AUDITOR CONTROLLER**

1	Auditor-Controller	---	---	71.91	---	---
1	Asst Auditor Controller	38.98	---	48.73	---	58.48
4	Manager IV	35.08	---	43.85	---	52.62
2	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant V	24.66	---	30.82	---	36.98
2	Confidential Assistant IV	20.70	---	25.87	---	31.04
4	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Sr Application Specialist	33.23	34.89	36.63	38.46	40.38
10	Accountant III	28.48	29.90	31.40	32.97	34.62
3	Accountant II	25.91	27.21	28.57	30.00	31.50
1	Accountant I	20.27	21.28	22.34	23.46	24.63
5	Accounting Tech	18.98	19.93	20.93	21.98	23.08
3	Account Clerk III	17.30	18.17	19.08	20.03	21.03

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40      \* BUDGET UNIT TOTAL \*

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40      \*\* DEPARTMENT TOTAL \*\*

**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
As September 20, 2014

	STEP 1 MIN ---	STEP 2 ---	STEP 3 MID FLAT	STEP 4 ---	STEP 5 MAX ---
<b>BEHAVIORAL HEALTH &amp; RECOV SVS</b>					
<b>ALCOHOL &amp; DRUG PROGRAM</b>					
2 Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
19 Behavioral Health Splst. II	22.33	23.45	24.62	25.85	27.14
2 Clinical Serv Tech II	16.74	17.58	18.46	19.38	20.35
1 Admin Clerk III	16.58	17.41	18.28	19.19	20.15
24 * BUDGET UNIT TOTAL *					

<b>BEHAVIORAL HEALTH &amp; RECOV SVS</b>					
1 Behavioral Health Director	61.66	---	77.07	---	92.48
1 Behavioral Hlth Medical Dir	94.36	---	117.95	---	141.54
2 Assoc Director	43.94	---	54.92	---	65.90
4 Manager IV	35.08	---	43.85	---	52.62
6 Manager III	31.03	---	38.79	---	46.55
5 Manager II	27.45	---	34.31	---	41.17
1 Manager I	24.45	---	30.56	---	36.67
2 Confidential Assistant IV	20.70	---	25.87	---	31.04
5 Confidential Assistant III	17.23	---	21.54	---	25.85
1 Confidential Assistant II	15.29	---	19.11	---	22.93
9 Psychiatrist	86.09	90.39	94.91	99.66	104.64
1 Sr Nurse Practitioner	41.46	43.53	45.71	48.00	50.40
1 Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
1 Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
1 Systems Engineer II	33.23	34.89	36.63	38.46	40.38
2 Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1 Sr Application Specialist	33.23	34.89	36.63	38.46	40.38
2 Clinical Psychologist	32.73	34.37	36.09	37.89	39.78
15 Psychiatric Nurse II	31.67	33.25	34.91	36.66	38.49
68 MH Clinician II	29.27	30.73	32.27	33.88	35.57
1 Software Developer II	28.72	30.16	31.67	33.25	34.91
4 Accountant III	28.48	29.90	31.40	32.97	34.62
1 Med Records Coordinator	24.94	26.19	27.50	28.88	30.32
5 Application Specialist II	24.37	25.59	26.87	28.21	29.62
3 Conservator Investigator	24.20	25.41	26.68	28.01	29.41
7 Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
43 Behavioral Health Splst. II	22.33	23.45	24.62	25.85	27.14
4 Behavioral Health Advocate	22.33	23.45	24.62	25.85	27.14
1 Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
5 Accounting Tech	18.98	19.93	20.93	21.98	23.08
2 Family Services Specialist II	18.27	19.18	20.14	21.15	22.21
6 Account Clerk III	17.30	18.17	19.08	20.03	21.03
3 Med Records Clerk	16.79	17.63	18.51	19.44	20.41
5 Clinical Serv Tech II	16.74	17.58	18.46	19.38	20.35
18 Admin Clerk III	16.58	17.41	18.28	19.19	20.15
6 Admin Clerk II	14.67	15.40	16.17	16.98	17.83
3 Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
246 * BUDGET UNIT TOTAL *					

<b>MANAGED CARE</b>					
2 Psychiatric Nurse II	31.67	33.25	34.91	36.66	38.49

**STANISLAUS COUNTY**  
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**BEHAVIORAL HEALTH & RECOV SVS (Continued)**

**MANAGED CARE (Continued)**

1	MH Clinician II	29.27	30.73	32.27	33.88	35.57
1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
2	Clinical Serv Tech II	16.74	17.58	18.46	19.38	20.35
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
<hr/>						
8	* BUDGET UNIT TOTAL *					

**MENTAL HEALTH SERVICES ACT**

2	Manager IV	35.08	---	43.85	---	52.62
4	Manager II	27.45	---	34.31	---	41.17
3	Psychiatric Nurse II	31.67	33.25	34.91	36.66	38.49
10	MH Clinician II	29.27	30.73	32.27	33.88	35.57
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
21	Behavioral Health Splst. II	22.33	23.45	24.62	25.85	27.14
7	Behavioral Health Advocate	22.33	23.45	24.62	25.85	27.14
1	Recreational Therapist	20.81	21.85	22.94	24.09	25.29
9	Clinical Serv Tech II	16.74	17.58	18.46	19.38	20.35
9	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Dir Of Volunteer Serv	16.39	17.21	18.07	18.97	19.92
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68	* BUDGET UNIT TOTAL *					

**PUBLIC GUARDIAN**

1	Manager II	27.45	---	34.31	---	41.17
3	Deputy Public Guardian II	21.75	22.84	23.98	25.18	26.44
3	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
1	Stock/Delivery Clerk I	13.27	13.93	14.63	15.36	16.13
<hr/>						
10	* BUDGET UNIT TOTAL *					

**STANISLAUS RECOVERY CENTER**

1	Manager III	31.03	---	38.79	---	46.55
2	MH Clinician II	29.27	30.73	32.27	33.88	35.57
9	Behavioral Health Splst. II	22.33	23.45	24.62	25.85	27.14
11	Clinical Serv Tech II	16.74	17.58	18.46	19.38	20.35
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
1	Asst Cook II	12.68	13.31	13.98	14.68	15.41
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26	* BUDGET UNIT TOTAL *					

**382 \*\* DEPARTMENT TOTAL \*\***

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**BOARD OF SUPERVISORS**

**BOARD OF SUPERVISORS**

1	Chairman Bd of Supervisor	---	---	40.29	---	---
4	Supervisor	---	---	35.95	---	---
4	Confidential Assistant III	17.23	---	21.54	---	25.85
<hr/>						
9	* BUDGET UNIT TOTAL *					
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9	** DEPARTMENT TOTAL **					

**CHIEF EXECUTIVE OFFICE**

**COUNTY FIRE SERVICE FUND**

1	Deputy Fire Warden/Dep Dir OES	35.08	---	43.85	---	52.62
1	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
1	Fire Prevention Specialist III	25.67	26.95	28.30	29.72	31.21
2	Fire Prevention Specialist II	23.34	24.51	25.74	27.03	28.38
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5	* BUDGET UNIT TOTAL *					

**OES/FIRE WARDEN**

1	Fire Warden/Asst Dir-OES	43.94	---	54.92	---	65.90
1	Deputy Fire Warden/Dep Dir OES	35.08	---	43.85	---	52.62
2	Manager III	31.03	---	38.79	---	46.55
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
<hr/>						
6	* BUDGET UNIT TOTAL *					

**OPERATIONS AND SERVICES**

1	Chief Exec Officer	---	---	111.31	---	---
1	Asst Exec Offcr/Chief Op Off	64.74	---	80.92	---	97.10
2	Asst Executive Officer	61.66	---	77.07	---	92.48
2	Deputy Exec Officer	43.94	---	54.92	---	65.90
10	Manager IV	35.08	---	43.85	---	52.62
8	Manager III	31.03	---	38.79	---	46.55
1	Manager I	24.45	---	30.56	---	36.67
1	Confidential Assistant V	24.66	---	30.82	---	36.98
5	Confidential Assistant IV	20.70	---	25.87	---	31.04
9	Confidential Assistant III	17.23	---	21.54	---	25.85
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40	* BUDGET UNIT TOTAL *					

**RISK MANAGEMENT**

1	Deputy Exec Officer	43.94	---	54.92	---	65.90
4	Manager III	31.03	---	38.79	---	46.55
1	Confidential Assistant V	24.66	---	30.82	---	36.98
3	Confidential Assistant IV	20.70	---	25.87	---	31.04
3	Confidential Assistant III	17.23	---	21.54	---	25.85
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12	* BUDGET UNIT TOTAL *					

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**CHIEF EXECUTIVE OFFICE (Continued)**

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63      **\*\* DEPARTMENT TOTAL \*\***

**CHILD SUPPORT SERVICES**

**CHILD SUPPORT SERVICES**

1	Dir of Child Support Services	50.31	---	62.89	---	75.47
1	Chief Attorney	47.01	---	58.76	---	70.51
1	Asst Director	38.98	---	48.73	---	58.48
2	Manager III	31.03	---	38.79	---	46.55
6	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Confidential Assistant III	17.23	---	21.54	---	25.85
5	Attorney V	49.88	52.37	54.99	57.74	60.63
1	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
2	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
2	Application Specialist III	28.72	30.16	31.67	33.25	34.91
1	Accountant II	25.91	27.21	28.57	30.00	31.50
1	Application Specialist II	24.37	25.59	26.87	28.21	29.62
2	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
11	Child Support Supervisor	23.29	24.45	25.67	26.95	28.30
1	Accounting Supv	23.01	24.16	25.37	26.64	27.97
2	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
68	Child Support Offcr II	19.33	20.30	21.32	22.39	23.51
7	Accounting Tech	18.98	19.93	20.93	21.98	23.08
15	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
9	Account Clerk III	17.30	18.17	19.08	20.03	21.03
13	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
7	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
2	Admin Clerk I	14.20	14.91	15.66	16.44	17.26

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162      \* BUDGET UNIT TOTAL \*

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162      **\*\* DEPARTMENT TOTAL \*\***

**CHILDRENS & FAMILIES COMM**

**CHILDRENS & FAMILIES COMM**

1	Executive Director - CFC	43.94	---	54.92	---	65.90
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1	Accountant II	25.91	27.21	28.57	30.00	31.50
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03

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5      \* BUDGET UNIT TOTAL \*

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5      **\*\* DEPARTMENT TOTAL \*\***



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<b>CLERK/RECORDER</b>						
<b>ELECTIONS DIVISION</b>						
1	Manager III	31.03	---	38.79	---	46.55
2	Manager II	27.45	---	34.31	---	41.17
1	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Application Specialist II	24.37	25.59	26.87	28.21	29.62
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
2	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07
4	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
13	* BUDGET UNIT TOTAL *					

<b>RECORDER DIVISION</b>						
1	County Clerk-Recorder	---	---	61.50	---	---
1	Manager III	31.03	---	38.79	---	46.55
1	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Confidential Assistant II	15.29	---	19.11	---	22.93
1	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
1	Application Specialist III	28.72	30.16	31.67	33.25	34.91
2	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
1	Accountant I	20.27	21.28	22.34	23.46	24.63
4	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
17	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
32	* BUDGET UNIT TOTAL *					

45      \*\* DEPARTMENT TOTAL \*\*

**COMMUNITY SERVICES AGENCY**

<b>SERVICE &amp; SUPPORT</b>						
1	Dir of Community Servs Agency	61.66	---	77.07	---	92.48
3	Asst Director	38.98	---	48.73	---	58.48
7	Manager IV	35.08	---	43.85	---	52.62
16	Manager III	31.03	---	38.79	---	46.55
6	Manager II	27.45	---	34.31	---	41.17
2	Manager I	24.45	---	30.56	---	36.67
1	Confidential Assistant V	24.66	---	30.82	---	36.98
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
9	Confidential Assistant III	17.23	---	21.54	---	25.85
2	Confidential Assistant II	15.29	---	19.11	---	22.93
1	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
2	Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
5	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
8	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Sr Application Specialist	33.23	34.89	36.63	38.46	40.38
23	Social Worker Supv II	29.84	31.33	32.90	34.55	36.28
3	Special Investigator III	29.52	31.00	32.55	34.18	35.89

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**COMMUNITY SERVICES AGENCY (Continued)**

**SERVICE & SUPPORT (Continued)**

10 Application Specialist III	28.72	30.16	31.67	33.25	34.91
9 Accountant III	28.48	29.90	31.40	32.97	34.62
123 Social Worker IV	26.34	27.66	29.04	30.49	32.01
58 Family Services Supervisor	26.05	27.35	28.72	30.16	31.67
10 Special Investigator II	26.00	27.30	28.67	30.10	31.61
5 Accountant II	25.91	27.21	28.57	30.00	31.50
4 Application Specialist II	24.37	25.59	26.87	28.21	29.62
1 Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
19 Social Worker III	23.58	24.76	26.00	27.30	28.67
4 Accounting Supv	23.01	24.16	25.37	26.64	27.97
1 Buyer	22.29	23.40	24.57	25.80	27.09
23 Family Services Specialist IV	22.18	23.29	24.45	25.67	26.95
1 Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
10 Supv Acct Admin Clerk II	21.88	22.97	24.12	25.33	26.60
9 Social Worker II	20.93	21.98	23.08	24.23	25.44
3 Accountant I	20.27	21.28	22.34	23.46	24.63
9 Fraud Tech	20.14	21.15	22.21	23.32	24.49
115 Family Services Specialist III	20.14	21.15	22.21	23.32	24.49
2 Collector	19.33	20.30	21.32	22.39	23.51
9 Accounting Tech	18.98	19.93	20.93	21.98	23.08
339 Family Services Specialist II	18.27	19.18	20.14	21.15	22.21
1 Storekeeper II	18.16	19.07	20.02	21.02	22.07
4 Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
21 Account Clerk III	17.30	18.17	19.08	20.03	21.03
23 Admin Clerk III	16.58	17.41	18.28	19.19	20.15
2 Storekeeper I	16.50	17.33	18.20	19.11	20.07
7 Social Services Assistant	16.00	16.80	17.64	18.52	19.45
6 Account Clerk II	15.31	16.08	16.88	17.72	18.61
2 Interviewer II	15.28	16.04	16.84	17.68	18.56
101 Admin Clerk II	14.67	15.40	16.17	16.98	17.83
14 Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41

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1,036 \* BUDGET UNIT TOTAL \*

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1,036 \*\* DEPARTMENT TOTAL \*\*

**COOPERATIVE EXTENSION**

**COOPERATIVE EXTENSION**

1 Confidential Assistant IV	20.70	---	25.87	---	31.04
2 Admin Secretary	18.58	19.51	20.49	21.51	22.59
1 Agricultural Assistant II	16.53	17.36	18.23	19.14	20.10

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4 \* BUDGET UNIT TOTAL \*

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4 \*\* DEPARTMENT TOTAL \*\*

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<b>COUNTY COUNSEL</b>					
<b>COUNTY COUNSEL</b>					
1 County Counsel	75.41	---	94.26	---	113.11
1 Asst County Counsel	53.84	---	67.30	---	80.76
8 Deputy County Counsel V	43.94	---	54.92	---	65.90
1 Confidential Assistant IV	20.70	---	25.87	---	31.04
3 Confidential Assistant III	17.23	---	21.54	---	25.85
14 * BUDGET UNIT TOTAL *					

14 **\*\* DEPARTMENT TOTAL \*\***

**DISTRICT ATTORNEY**

**AUTO INSURANCE FRAUD**

1 Criminal Investigator II	32.70	34.33	36.04	37.84	39.74
1 Paralegal III	23.47	24.64	25.87	27.16	28.52
2 * BUDGET UNIT TOTAL *					

**CRIMINAL DIVISION**

1 District Attorney	---	---	86.54	---	---
1 Asst District Attorney	53.84	---	67.30	---	80.76
4 Chief Dep District Attny	47.01	---	58.76	---	70.51
1 Chief Criminal Investigator	38.98	---	48.73	---	58.48
1 Manager III	31.03	---	38.79	---	46.55
2 Manager II	27.45	---	34.31	---	41.17
1 Confidential Assistant IV	20.70	---	25.87	---	31.04
2 Confidential Assistant III	17.23	---	21.54	---	25.85
38 Attorney V	49.88	52.37	54.99	57.74	60.63
1 Lieutenant	34.22	---	42.77	---	51.33
2 Systems Engineer II	33.23	34.89	36.63	38.46	40.38
2 Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
11 Criminal Investigator II	32.70	34.33	36.04	37.84	39.74
1 Application Specialist II	24.37	25.59	26.87	28.21	29.62
7 Paralegal III	23.47	24.64	25.87	27.16	28.52
3 Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
18 Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
2 Victim Advocate II	17.31	18.18	19.09	20.04	21.04
1 Account Clerk III	17.30	18.17	19.08	20.03	21.03
15 Legal Clerk III	16.58	17.41	18.28	19.19	20.15
114 * BUDGET UNIT TOTAL *					

**IMPAIRED DRIVER VERT PROS PROG**

2 Attorney V	49.88	52.37	54.99	57.74	60.63
2 * BUDGET UNIT TOTAL *					

**REAL ESTATE FRAUD PROSECUTION**

1 Attorney V	49.88	52.37	54.99	57.74	60.63
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**DISTRICT ATTORNEY (Continued)**

<b>REAL ESTATE FRAUD PROSECUTION</b>		(Continued)				
1	Criminal Investigator II	32.70	34.33	36.04	37.84	39.74
2	* BUDGET UNIT TOTAL *					
<b>UNSERVED/UNDERSERVED VICTIM AD</b>						
1	Victim Advocate II	17.31	18.18	19.09	20.04	21.04
1	* BUDGET UNIT TOTAL *					
<b>VICTIM SERVICES PROGRAM</b>						
1	Victim Services Program Coord	25.91	27.21	28.57	30.00	31.50
5	Victim Advocate II	17.31	18.18	19.09	20.04	21.04
6	* BUDGET UNIT TOTAL *					
<b>VICTIMS COMPENSATION&amp;GOVT CLMS</b>						
1	Paralegal III	23.47	24.64	25.87	27.16	28.52
1	* BUDGET UNIT TOTAL *					
128 <b>** DEPARTMENT TOTAL **</b>						

**ENVIRONMENTAL RESOURCES**

<b>ENVIRONMENTAL RESOURCES</b>						
1	Dir Of Envir Resources	55.36	---	69.20	---	83.04
2	Asst Director	38.98	---	48.73	---	58.48
1	Supv Milk & Dairy Insp	35.08	---	43.85	---	52.62
4	Manager IV	35.08	---	43.85	---	52.62
1	Manager III	31.03	---	38.79	---	46.55
2	Confidential Assistant IV	20.70	---	25.87	---	31.04
2	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
3	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
6	Sr Env Health Spec	28.86	30.30	31.82	33.41	35.08
3	Sr Hazard Material Spec	28.86	30.30	31.82	33.41	35.08
1	Application Specialist III	28.72	30.16	31.67	33.25	34.91
10	Env Health Spec III	26.15	27.46	28.83	30.27	31.78
6	Hazard Material Spec III	26.15	27.46	28.83	30.27	31.78
1	Milk & Dairy Inspector II	26.15	27.46	28.83	30.27	31.78
2	Resource Mgt Spec III	26.15	27.46	28.83	30.27	31.78
1	Accountant II	25.91	27.21	28.57	30.00	31.50
3	Zoning Enf Offcr	24.66	25.89	27.18	28.54	29.97
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Supv Acct Admin Clerk I	19.87	20.86	21.90	23.00	24.15
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
3	Admin Secretary	18.58	19.51	20.49	21.51	22.59

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**ENVIRONMENTAL RESOURCES (Continued)**

**ENVIRONMENTAL RESOURCES (Continued)**

3	Account Clerk III	17.30	18.17	19.08	20.03	21.03
4	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
4	Env Tech	15.95	16.75	17.59	18.47	19.39
<hr/>						
68	* BUDGET UNIT TOTAL *					

**FINK ROAD LANDFILL**

1	Manager III	31.03	---	38.79	---	46.55
1	Manager I	24.45	---	30.56	---	36.67
1	Landfill Lead Worker	22.46	23.58	24.76	26.00	27.30
4	Landfill Equip Oper III	19.90	20.90	21.95	23.05	24.20
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
3	Landfill Equip Oper II	18.08	18.98	19.93	20.93	21.98
3	Account Clerk III	17.30	18.17	19.08	20.03	21.03
<hr/>						
14	* BUDGET UNIT TOTAL *					

82      \*\* DEPARTMENT TOTAL \*\*

**GENERAL SERVICES AGENCY**

**ADMINISTRATION**

1	General Serv Agency Director	43.94	---	54.92	---	65.90
1	Manager IV	35.08	---	43.85	---	52.62
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Accountant I	20.27	21.28	22.34	23.46	24.63
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
<hr/>						
5	* BUDGET UNIT TOTAL *					

**CENTRAL SERVICES DIVISION**

1	Manager III	31.03	---	38.79	---	46.55
2	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
2	Sr Buyer	23.98	25.18	26.44	27.76	29.15
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Storekeeper I	16.50	17.33	18.20	19.11	20.07
3	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
<hr/>						
11	* BUDGET UNIT TOTAL *					

**FACILITIES MAINTENANCE**

1	Manager II	27.45	---	34.31	---	41.17
2	Building Serv Supv	26.25	27.56	28.94	30.39	31.91
4	Maintenance Engineer III	22.31	23.43	24.60	25.83	27.12
14	Maintenance Engineer II	20.22	21.23	22.29	23.40	24.57
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07
1	Sr Custodian	14.50	15.23	15.99	16.79	17.63

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**GENERAL SERVICES AGENCY (Continued)**

**FACILITIES MAINTENANCE (Continued)**

10	Housekeeper/Custodian	13.19	13.85	14.54	15.27	16.03
33	* BUDGET UNIT TOTAL *					

**FLEET SERVICES DIVISION**

1	Manager III	31.03	---	38.79	---	46.55
1	Lead Equip Mechanic	22.98	24.13	25.34	26.61	27.94
6	Equipment Mechanic	20.91	21.96	23.06	24.21	25.42
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Equipment Serv Tech	17.20	18.06	18.96	19.91	20.91
10	* BUDGET UNIT TOTAL *					

**59 \*\* DEPARTMENT TOTAL \*\***

**HEALTH SERVICES AGENCY**

**ADMINISTRATION**

1	Managing Dir Of Hlth Serv Ag	61.66	---	77.07	---	92.48
1	Assoc Director	43.94	---	54.92	---	65.90
1	Asst Director	38.98	---	48.73	---	58.48
3	Manager IV	35.08	---	43.85	---	52.62
1	Manager III	31.03	---	38.79	---	46.55
3	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant V	24.66	---	30.82	---	36.98
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
6	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
3	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
2	Software Developer II	28.72	30.16	31.67	33.25	34.91
3	Application Specialist III	28.72	30.16	31.67	33.25	34.91
3	Accountant III	28.48	29.90	31.40	32.97	34.62
5	Accountant II	25.91	27.21	28.57	30.00	31.50
4	Application Specialist II	24.37	25.59	26.87	28.21	29.62
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Accounting Supv	23.01	24.16	25.37	26.64	27.97
1	Accountant I	20.27	21.28	22.34	23.46	24.63
1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
13	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Storekeeper I	16.50	17.33	18.20	19.11	20.07
5	Account Clerk II	15.31	16.08	16.88	17.72	18.61
3	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
1	Sr Custodian	14.50	15.23	15.99	16.79	17.63
2	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
2	Stock/Delivery Clerk I	13.27	13.93	14.63	15.36	16.13

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**HEALTH SERVICES AGENCY (Continued)**

**ADMINISTRATION (Continued)**

10	Housekeeper/Custodian	13.19	13.85	14.54	15.27	16.03
83	* BUDGET UNIT TOTAL *					

**CLINICS & ANCILLARY SERVICES**

1	Medical Director	75.41	---	94.26	---	113.11
1	Assoc Director	43.94	---	54.92	---	65.90
5	Manager IV	35.08	---	43.85	---	52.62
4	Manager III	31.03	---	38.79	---	46.55
1	Manager II	27.45	---	34.31	---	41.17
8	Sr Nurse Practitioner	41.46	43.53	45.71	48.00	50.40
3	Sr Physician Asst	38.47	40.39	42.41	44.53	46.76
11	Staff Nurse III	33.26	34.92	36.67	38.50	40.43
7	Staff Nurse II	31.26	32.82	34.46	36.18	37.99
5	MH Clinician II	29.27	30.73	32.27	33.88	35.57
2	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
3	Supv Acct Admin Clerk II	21.88	22.97	24.12	25.33	26.60
1	LVN II	20.83	21.87	22.96	24.11	25.32
1	Supv Acct Admin Clerk I	19.87	20.86	21.90	23.00	24.15
4	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
7	Community Health Work III	17.12	17.98	18.88	19.82	20.81
5	Med Records Clerk	16.79	17.63	18.51	19.44	20.41
6	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Orthopedic Asst	16.53	17.36	18.23	19.14	20.10
50	Nursing Asst	14.67	15.40	16.17	16.98	17.83
67	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
4	Community Health Work II	14.49	15.21	15.97	16.77	17.61
1	Therapist Aid	13.04	13.69	14.37	15.09	15.84
199	* BUDGET UNIT TOTAL *					

**INDIGENT HEALTH CARE PROGRAM**

1	Manager III	31.03	---	38.79	---	46.55
1	Staff Nurse III	33.26	34.92	36.67	38.50	40.43
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
2	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
5	* BUDGET UNIT TOTAL *					

**PUBLIC HEALTH**

1	Public Health Officer	75.41	---	94.26	---	113.11
1	Asst Public Health Officer	61.66	---	77.07	---	92.48
1	Assoc Director	43.94	---	54.92	---	65.90
1	Asst Director	38.98	---	48.73	---	58.48
1	Manager IV	35.08	---	43.85	---	52.62
1	Public Health Lab Director	35.08	---	43.85	---	52.62
4	Manager III	31.03	---	38.79	---	46.55
3	Manager II	27.45	---	34.31	---	41.17

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**HEALTH SERVICES AGENCY (Continued)**

**PUBLIC HEALTH (Continued)**

1 Confidential Assistant III	17.23	---	21.54	---	25.85
6 Public Health Nurse III	34.99	36.74	38.58	40.51	42.54
3 Clinical Lab Scientist III	34.07	35.77	37.56	39.44	41.41
32 Public Health Nurse II	33.31	34.98	36.73	38.57	40.50
1 Staff Nurse III	33.26	34.92	36.67	38.50	40.43
3 Staff Nurse II	31.26	32.82	34.46	36.18	37.99
2 Phys/Occupational Therapist III	30.78	32.32	33.94	35.64	37.42
2 Epidemiologist	30.78	32.32	33.94	35.64	37.42
6 Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
5 Phys/Occupational Therapist II	28.66	30.09	31.59	33.17	34.83
2 Social Worker IV	26.34	27.66	29.04	30.49	32.01
7 Health Educator	24.20	25.41	26.68	28.01	29.41
4 Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
8 Pub Hlth Nutritionist II	23.88	25.07	26.32	27.64	29.02
2 Med Investigator	23.79	24.98	26.23	27.54	28.92
9 Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1 Account Clerk III	17.30	18.17	19.08	20.03	21.03
10 Community Health Work III	17.12	17.98	18.88	19.82	20.81
13 Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1 Clinical Lab Asst II	15.91	16.71	17.55	18.43	19.35
1 Account Clerk II	15.31	16.08	16.88	17.72	18.61
15 Admin Clerk II	14.67	15.40	16.17	16.98	17.83
24 Community Health Work II	14.49	15.21	15.97	16.77	17.61
3 Therapist Aid	13.04	13.69	14.37	15.09	15.84
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174 * BUDGET UNIT TOTAL *					
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461 ** DEPARTMENT TOTAL **					

**LAW LIBRARY**

**LAW LIBRARY**

1 Confidential Assistant IV	20.70	---	25.87	---	31.04
1 Library Asst II	15.98	16.78	17.62	18.50	19.43
<hr/>					
2 * BUDGET UNIT TOTAL *					
<hr/>					
2 ** DEPARTMENT TOTAL **					

**LIBRARY**

**LIBRARY**

1 County Librarian	43.94	---	54.92	---	65.90
2 Manager III	31.03	---	38.79	---	46.55
3 Manager II	27.45	---	34.31	---	41.17
1 Confidential Assistant IV	20.70	---	25.87	---	31.04
1 Systems Engineer II	33.23	34.89	36.63	38.46	40.38



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**LIBRARY (Continued)**

**LIBRARY (Continued)**

3	Librarian III	27.04	28.39	29.81	31.30	32.87
1	Clerical Division Supv	26.44	27.76	29.15	30.61	32.14
1	Accountant II	25.91	27.21	28.57	30.00	31.50
2	Application Specialist II	24.37	25.59	26.87	28.21	29.62
11	Librarian II	23.85	25.04	26.29	27.60	28.98
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
24	Library Asst II	15.98	16.78	17.62	18.50	19.43
1	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
18	Admin Clerk I	14.20	14.91	15.66	16.44	17.26
<hr/>						
71	* BUDGET UNIT TOTAL *					
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71	** DEPARTMENT TOTAL **					

**LOCAL AGENCY FORMATION COMM**

**LOCAL AGENCY FORMATION COMM**

1	Manager IV	35.08	---	43.85	---	52.62
1	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
<hr/>						
3	* BUDGET UNIT TOTAL *					
<hr/>						
3	** DEPARTMENT TOTAL **					

**PARKS & RECREATION**

**PARKS & RECREATION**

3	Manager I	24.45	---	30.56	---	36.67
1	Park Supv	21.93	23.03	24.18	25.39	26.66
10	Park Mntc Worker III	19.47	20.44	21.46	22.53	23.66
6	Park Mntc Worker II	18.08	18.98	19.93	20.93	21.98
<hr/>						
20	* BUDGET UNIT TOTAL *					
<hr/>						
20	** DEPARTMENT TOTAL **					

**PLANNING & COMMUNITY DEV**

**BUILDING PERMITS**

1	Manager IV	35.08	---	43.85	---	52.62
1	Supv Building Inspector	31.03	---	38.79	---	46.55
2	Building Inspector III	31.13	32.69	34.32	36.04	37.84
3	Plan Check Engineer	31.13	32.69	34.32	36.04	37.84
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49

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**PLANNING & COMMUNITY DEV (Continued)**

**BUILDING PERMITS (Continued)**

5	Building Inspector II	28.31	29.73	31.22	32.78	34.42
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
2	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
1	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
<hr/>						
17	* BUDGET UNIT TOTAL *					

**PLANNING**

1	Dir Of Plan & Comm Devel	55.36	---	69.20	---	83.04
1	Asst Director	38.98	---	48.73	---	58.48
1	Manager IV	35.08	---	43.85	---	52.62
1	Manager III	31.03	---	38.79	---	46.55
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Application Specialist III	28.72	30.16	31.67	33.25	34.91
6	Assoc Planner	28.57	30.00	31.50	33.08	34.73
2	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
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14	* BUDGET UNIT TOTAL *					

31      **\*\* DEPARTMENT TOTAL \*\***

**PROBATION**

**ADMINISTRATION**

1	Chief Probation Offcr	55.36	---	69.20	---	83.04
1	Asst Chief Probation Officer	43.94	---	54.92	---	65.90
3	Manager III	31.03	---	38.79	---	46.55
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
2	Confidential Assistant III	17.23	---	21.54	---	25.85
2	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Accountant II	25.91	27.21	28.57	30.00	31.50
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Systems Technician II	21.29	22.35	23.47	24.64	25.87
1	Accountant I	20.27	21.28	22.34	23.46	24.63
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Account Clerk II	15.31	16.08	16.88	17.72	18.61
<hr/>						
18	* BUDGET UNIT TOTAL *					

**COMMUNITY CORRECTIONS PARTNER**

3	Supv Prob Offcr	30.98	32.53	34.16	35.86	37.65
3	Deputy Prob Offcr III	27.27	28.63	30.07	31.57	33.16
1	Crime Analyst	25.28	26.54	27.87	29.26	30.72
21	Deputy Prob Offcr II	24.43	25.66	26.94	28.29	29.70
3	Legal Clerk III	16.58	17.41	18.28	19.19	20.15

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**PROBATION (Continued)**

**COMMUNITY CORRECTIONS PARTNER (Continued)**

31 \* BUDGET UNIT TOTAL \*

**FIELD SERVICES**

1	Manager IV - Safety	35.08	---	43.85	---	52.62
8	Supv Prob Ofcfr	30.98	32.53	34.16	35.86	37.65
8	Deputy Prob Ofcfr III	27.27	28.63	30.07	31.57	33.16
55	Deputy Prob Ofcfr II	24.43	25.66	26.94	28.29	29.70
3	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
3	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
23	Legal Clerk III	16.58	17.41	18.28	19.19	20.15

101 \* BUDGET UNIT TOTAL \*

**INSTITUTIONAL SERVICES**

1	Manager IV - Safety	35.08	---	43.85	---	52.62
1	Manager II - Safety	27.45	---	34.31	---	41.17
1	Confidential Assistant III	17.23	---	21.54	---	25.85
6	Supv Probation Correction Ofcfr	26.78	28.11	29.52	31.00	32.55
10	Probation Corrections Ofcfr III	22.86	24.00	25.20	26.46	27.79
38	Probation Corrections Ofcfr II	20.08	21.09	22.14	23.25	24.41
1	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
1	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41

59 \* BUDGET UNIT TOTAL \*

**JJCPA**

1	Manager IV - Safety	35.08	---	43.85	---	52.62
2	Supv Prob Ofcfr	30.98	32.53	34.16	35.86	37.65
1	Deputy Prob Ofcfr III	27.27	28.63	30.07	31.57	33.16
5	Deputy Prob Ofcfr II	24.43	25.66	26.94	28.29	29.70
1	Probation Corrections Ofcfr III	22.86	24.00	25.20	26.46	27.79
1	Probation Corrections Ofcfr II	20.08	21.09	22.14	23.25	24.41

11 \* BUDGET UNIT TOTAL \*

**JUVENILE COMMITMENT FACILITY**

1	Manager II - Safety	27.45	---	34.31	---	41.17
4	Supv Probation Correction Ofcfr	26.78	28.11	29.52	31.00	32.55
5	Probation Corrections Ofcfr III	22.86	24.00	25.20	26.46	27.79
21	Probation Corrections Ofcfr II	20.08	21.09	22.14	23.25	24.41
1	Supv Custodial Cook	18.45	19.37	20.34	21.36	22.43
1	Custodial Cook	16.78	17.62	18.50	19.43	20.40
1	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
4	Asst Cook II	12.68	13.31	13.98	14.68	15.41

38 \* BUDGET UNIT TOTAL \*

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**PROBATION (Continued)**

**YOBG**

1	Deputy Prob Ofcr II	24.43	25.66	26.94	28.29	29.70
1	* BUDGET UNIT TOTAL *					
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259	** DEPARTMENT TOTAL **					

**PUBLIC DEFENDER**

**PUBLIC DEFENDER**

1	Public Defender	61.66	---	77.07	---	92.48
2	Chief Dep Public Defender	47.01	---	58.76	---	70.51
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
24	Attorney V	49.88	52.37	54.99	57.74	60.63
1	Special Investigator III	29.52	31.00	32.55	34.18	35.89
1	Paralegal III	23.47	24.64	25.87	27.16	28.52
5	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
3	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
38	* BUDGET UNIT TOTAL *					
<hr/>						
38	** DEPARTMENT TOTAL **					

**PUBLIC WORKS**

**ADMINISTRATION**

1	Dir Of Public Works	61.66	---	77.07	---	92.48
1	Manager IV	35.08	---	43.85	---	52.62
1	Manager III	31.03	---	38.79	---	46.55
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Accountant II	25.91	27.21	28.57	30.00	31.50
1	Accounting Tech	18.98	19.93	20.93	21.98	23.08
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
10	* BUDGET UNIT TOTAL *					

**ENGINEERING**

3	Deputy Dir Public Works	43.94	---	54.92	---	65.90
6	Assoc Civil Eng/Assoc Surveyor	37.64	39.52	41.50	43.58	45.76
7	Asst Engineer/Surveyor	32.09	33.69	35.37	37.14	39.00
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
6	Sr Engineering/Surveying Tech	28.00	29.40	30.87	32.41	34.03
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
2	Engineering Technician	23.90	25.10	26.36	27.68	29.06
1	Admin Secretary	18.58	19.51	20.49	21.51	22.59

**STANISLAUS COUNTY**  
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**PUBLIC WORKS (Continued)**

**ENGINEERING (Continued)**

1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
28	* BUDGET UNIT TOTAL *					

**LOCAL TRANSIT SYSTEM**

1	Manager III	31.03	---	38.79	---	46.55
1	Staff Serv Coordinator	29.20	30.66	32.19	33.80	35.49
1	Assoc Planner	28.57	30.00	31.50	33.08	34.73
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
4	* BUDGET UNIT TOTAL *					

**MORGAN SHOP**

1	Manager III	31.03	---	38.79	---	46.55
1	Staff Serv Analyst	24.05	25.25	26.51	27.84	29.23
1	Lead Equip Mechanic	22.98	24.13	25.34	26.61	27.94
5	Heavy Equip Mechanic	22.74	23.88	25.07	26.32	27.64
8	* BUDGET UNIT TOTAL *					

**ROAD & BRIDGE**

1	Manager IV	35.08	---	43.85	---	52.62
1	Accountant III	28.48	29.90	31.40	32.97	34.62
3	Road Supv	26.02	27.32	28.69	30.12	31.63
8	Sr Road Mntc Worker	23.36	24.53	25.76	27.05	28.40
42	Road Mntc Worker III	20.71	21.75	22.84	23.98	25.18
1	Staff Serv Tech	19.05	20.00	21.00	22.05	23.15
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
57	* BUDGET UNIT TOTAL *					

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107      **\*\* DEPARTMENT TOTAL \*\***

**RETIREMENT**

**RETIREMENT**

1	Executive Director	61.66	---	77.07	---	92.48
2	Manager III	31.03	---	38.79	---	46.55
1	Manager II	27.45	---	34.31	---	41.17
1	Confidential Assistant V	24.66	---	30.82	---	36.98
4	Confidential Assistant IV	20.70	---	25.87	---	31.04
2	Confidential Assistant III	17.23	---	21.54	---	25.85
1	Attorney V	49.88	52.37	54.99	57.74	60.63
1	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
13	* BUDGET UNIT TOTAL *					

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**RETIREMENT (Continued)**

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13	<b>** DEPARTMENT TOTAL **</b>
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**SHERIFF**

**ADMINISTRATION**

1 Sheriff	---	---	87.23	---	---
1 Undersheriff	50.31	---	62.89	---	75.47
1 Captain	43.94	---	54.92	---	65.90
1 Manager IV	35.08	---	43.85	---	52.62
1 Manager III	31.03	---	38.79	---	46.55
1 Confidential Assistant V	24.66	---	30.82	---	36.98
1 Confidential Assistant IV	20.70	---	25.87	---	31.04
5 Confidential Assistant III	17.23	---	21.54	---	25.85
1 Confidential Assistant II	15.29	---	19.11	---	22.93
1 Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
1 Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
1 Lieutenant	34.22	---	42.77	---	51.33
2 Systems Engineer II	33.23	34.89	36.63	38.46	40.38
2 Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1 Sergeant	33.03	34.67	36.40	38.22	40.14
3 Accountant III	28.48	29.90	31.40	32.97	34.62
2 Deputy Sheriff	27.90	29.29	30.75	32.29	33.91
1 Deputy Sheriff-Custodial	24.84	26.09	27.39	28.76	30.20
3 Application Specialist II	24.37	25.59	26.87	28.21	29.62
2 Accounting Tech	18.98	19.93	20.93	21.98	23.08
1 Admin Secretary	18.58	19.51	20.49	21.51	22.59
1 Storekeeper II	18.16	19.07	20.02	21.02	22.07
2 Account Clerk III	17.30	18.17	19.08	20.03	21.03
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36	* BUDGET UNIT TOTAL *				

**CAL-MMET PROGRAM**

1 Sergeant	33.03	34.67	36.40	38.22	40.14
2 Deputy Sheriff	27.90	29.29	30.75	32.29	33.91
<hr/>					
3	* BUDGET UNIT TOTAL *				

**CAL ID PROGRAM**

1 Systems Technician I	18.25	19.16	20.12	21.13	22.19
<hr/>					
1	* BUDGET UNIT TOTAL *				

**CONTRACT CITIES**

3 Lieutenant	34.22	---	42.77	---	51.33
6 Sergeant	33.03	34.67	36.40	38.22	40.14
45 Deputy Sheriff	27.90	29.29	30.75	32.29	33.91
2 Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
1 Legal Clerk IV	18.10	19.01	19.96	20.96	22.01

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**SHERIFF (Continued)**

**CONTRACT CITIES (Continued)**

2	Community Serv Offcr	17.58	18.46	19.38	20.35	21.37
5	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
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64	* BUDGET UNIT TOTAL *					

**COURT SECURITY**

1	Lieutenant	34.22	---	42.77	---	51.33
2	Sergeant	33.03	34.67	36.40	38.22	40.14
16	Deputy Sheriff	27.90	29.29	30.75	32.29	33.91
14	Deputy Sheriff-Custodial	24.84	26.09	27.39	28.76	30.20
6	Security Officer	15.94	16.74	17.58	18.46	19.38
<hr/>						
39	* BUDGET UNIT TOTAL *					

**DETENTION**

1	Captain	43.94	---	54.92	---	65.90
4	Custodial Lieutenant	31.79	---	39.74	---	47.69
24	Sergeant-Custodial	29.86	31.36	32.92	34.57	36.29
206	Deputy Sheriff-Custodial	24.84	26.09	27.39	28.76	30.20
1	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
2	Admin Secretary	18.58	19.51	20.49	21.51	22.59
1	Supv Custodial Cook	18.45	19.37	20.34	21.36	22.43
1	Storekeeper II	18.16	19.07	20.02	21.02	22.07
3	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
8	Custodial Cook	16.78	17.62	18.50	19.43	20.40
21	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
1	Dir Of Volunteer Serv	16.39	17.21	18.07	18.97	19.92
3	Account Clerk II	15.31	16.08	16.88	17.72	18.61
5	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
4	Asst Cook II	12.68	13.31	13.98	14.68	15.41
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286	* BUDGET UNIT TOTAL *					

**JAIL COMMISSARY/INMATE WELFARE**

1	Account Clerk III	17.30	18.17	19.08	20.03	21.03
2	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41
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3	* BUDGET UNIT TOTAL *					

**OPERATIONS**

1	Forensic Pathologist	120.36	---	150.45	---	180.54
1	Captain	43.94	---	54.92	---	65.90
1	Manager II	27.45	---	34.31	---	41.17
4	Lieutenant	34.22	---	42.77	---	51.33
15	Sergeant	33.03	34.67	36.40	38.22	40.14
90	Deputy Sheriff	27.90	29.29	30.75	32.29	33.91
1	Crime Analyst	25.28	26.54	27.87	29.26	30.72
1	Supv Public Administrator	24.66	25.89	27.18	28.54	29.97

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**SHERIFF (Continued)**

**OPERATIONS (Continued)**

6	Supv Legal Clerk II	21.88	22.97	24.12	25.33	26.60
5	Crime Analyst Tech	19.83	20.82	21.86	22.95	24.10
6	Legal Clerk IV	18.10	19.01	19.96	20.96	22.01
4	Community Serv Offcr	17.58	18.46	19.38	20.35	21.37
1	Equipment Serv Tech	17.20	18.06	18.96	19.91	20.91
1	Forensic Autopsy Technician	16.79	17.63	18.51	19.44	20.41
26	Legal Clerk III	16.58	17.41	18.28	19.19	20.15
1	Admin Clerk III	16.58	17.41	18.28	19.19	20.15
2	Admin Clerk II	14.67	15.40	16.17	16.98	17.83
1	Stock/Delivery Clerk II	14.32	15.04	15.79	16.58	17.41

167 \* BUDGET UNIT TOTAL \*

**VEHICLE THEFT**

1	Deputy Sheriff	27.90	29.29	30.75	32.29	33.91
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1 \* BUDGET UNIT TOTAL \*

600 \*\* DEPARTMENT TOTAL \*\*

**STANISLAUS REGIONAL 911**

**STANISLAUS REGIONAL 911**

1	Manager IV	35.08	---	43.85	---	52.62
4	Manager III	31.03	---	38.79	---	46.55
1	Manager I	24.45	---	30.56	---	36.67
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Lieutenant	34.22	---	42.77	---	51.33
5	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
2	Application Specialist II	24.37	25.59	26.87	28.21	29.62
39	Emergency Dispatcher	22.75	23.89	25.08	26.34	27.66
4	Emer Call Taker	20.65	21.68	22.76	23.90	25.09
1	Account Clerk III	17.30	18.17	19.08	20.03	21.03

59 \* BUDGET UNIT TOTAL \*

59 \*\* DEPARTMENT TOTAL \*\*

**STRATEGIC BUSINESS TECHNOLOGY**

**SBT TELECOMMUNICATIONS**

2	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
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2 \* BUDGET UNIT TOTAL \*

**STRATEGIC BUSINESS TECHNOLOGY**

1	Director of SBT	43.94	---	54.92	---	65.90
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**STANISLAUS COUNTY**  
**DEPARTMENT POSITION ALLOCATION REPORT**  
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**STRATEGIC BUSINESS TECHNOLOGY (Continued)**

<b>STRATEGIC BUSINESS TECHNOLOGY</b>		(Continued)				
2	Manager IV	35.08	---	43.85	---	52.62
3	Sr Systems Engineer	38.45	40.37	42.39	44.51	46.74
2	Sr Software Developer/Analyst	38.45	40.37	42.39	44.51	46.74
4	Systems Engineer II	33.23	34.89	36.63	38.46	40.38
2	Software Developer/Analyst III	33.23	34.89	36.63	38.46	40.38
1	Sr Application Specialist	33.23	34.89	36.63	38.46	40.38
1	Software Developer II	28.72	30.16	31.67	33.25	34.91
6	Application Specialist III	28.72	30.16	31.67	33.25	34.91

22      \* BUDGET UNIT TOTAL \*

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24      \*\* DEPARTMENT TOTAL \*\*

**TREASURER-TAX COLLECTOR**

<b>REVENUE RECOVERY</b>						
1	Manager II	27.45	---	34.31	---	41.17
1	Sr Collector	22.91	24.06	25.26	26.52	27.85
2	Accountant I	20.27	21.28	22.34	23.46	24.63
5	Collector	19.33	20.30	21.32	22.39	23.51
9	Account Clerk III	17.30	18.17	19.08	20.03	21.03

18      \* BUDGET UNIT TOTAL \*

**TREASURER - ADMIN/TAXES**

1	Treasurer-Tax Collector	---	---	67.04	---	---
1	Manager III	31.03	---	38.79	---	46.55
1	Confidential Assistant IV	20.70	---	25.87	---	31.04
1	Accountant II	25.91	27.21	28.57	30.00	31.50
1	Accountant I	20.27	21.28	22.34	23.46	24.63
2	Accounting Tech	18.98	19.93	20.93	21.98	23.08
4	Account Clerk III	17.30	18.17	19.08	20.03	21.03

11      \* BUDGET UNIT TOTAL \*

**TREASURY**

1	Manager II	27.45	---	34.31	---	41.17
1	Accountant I	20.27	21.28	22.34	23.46	24.63
2	Account Clerk III	17.30	18.17	19.08	20.03	21.03

4      \* BUDGET UNIT TOTAL \*

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33      \*\* DEPARTMENT TOTAL \*\*

3,978      \*\*\* STANISLAUS COUNTY TOTAL \*\*\*

End of Report

**Unfunded Vacant Positions  
As of September 20, 2014**

Department	Budget Unit	# of Positions	Classification
<b>Aging &amp; Veterans Services</b>	Area Agency on Aging	1	Community Health Work III
	Veterans' Services	1	Admin Clerk II
	<b>Subtotal</b>	<b>2</b>	
<b>Agricultural Commissioner</b>	Agricultural Commissioner	1	Ag/Weights&Meas Insp III
		1	Accountant I
	<b>Subtotal</b>	<b>2</b>	
<b>Alliance WorkNet</b>	Alliance WorkNet	1	Admin Clerk II
	<b>Subtotal</b>	<b>1</b>	
<b>Animal Services</b>	Animal Services	2	Animal Serv Offcr II
		2	Animal Care Spec I
		1	Admin Clerk III
	<b>Subtotal</b>	<b>5</b>	
<b>Assessor</b>	Assessor	1	Confidential Assistant III
		1	Auditor-Appraiser III
		1	Appraiser Tech
		2	Appraiser III
		2	Account Clerk III
	<b>Subtotal</b>	<b>7</b>	
<b>Auditor Controller</b>	Auditor Controller	1	Accounting Tech
		1	Account Clerk III
	<b>Subtotal</b>	<b>2</b>	
<b>Behavioral Health &amp; Recov Svs</b>	Stanislaus Recovery Center	2	Clinical Serv Tech II
	<b>Subtotal</b>	<b>2</b>	
<b>Chief Executive Office</b>	County Fire Service Fund	1	Staff Serv Tech
		1	Manager III - Safety
	Office of Emergency Services	1	Manager II
	Operations and Services	2	Manager IV
		2	Manager III
		2	Deputy Exec Offcr
		1	Confidential Assistant IV
		1	Chief Information Officer
	Risk Management	1	Confidential Assistant IV
		1	Confidential Assistant III
		2	Confidential Assistant II
	1	Confidential Assistant I	
	<b>Subtotal</b>	<b>16</b>	
<b>Clerk/Recorder</b>	Elections Division	1	Staff Serv Tech
	Recorder Division	2	Legal Clerk III
	<b>Subtotal</b>	<b>3</b>	
<b>County Counsel</b>	County Counsel	1	Deputy County Counsel V
		1	Confidential Assistant IV
		1	Confidential Assistant II
	<b>Subtotal</b>	<b>3</b>	

**Unfunded Vacant Positions  
As of September 20, 2014**

Department	Budget Unit	# of Positions	Classification	
<b>District Attorney</b>	Auto Insurance Fraud	1	Attorney V	
	Criminal Division	1	Supv Legal Clerk II	
		1	Sr Crmnl Investigator	
		1	Paralegal III	
		3	Legal Clerk III	
		2	Criminal Investigator II	
		6	Attorney V	
		1	Accountant I	
		<b>Subtotal</b>	<b>16</b>	
<b>Environmental Resources</b>	DER Landfills	1	Landfill Equip Oper III	
	Environmental Resources	2	Landfill Equip Oper II	
		1	Sr Resource Management Spec	
		1	Sr Hazard Material Spec	
		1	Sr Env Health Spec	
		1	Milk & Dairy Inspector II	
		2	Manager II	
		1	Env Health Spec III	
		1	Confidential Assistant III	
		1	Assoc Civil Engineer	
		1	Admin Secretary	
		1	Admin Clerk III	
		<b>Subtotal</b>	<b>14</b>	
		<b>General Services Agency</b>	Central Services Division	1
Facilities Maintenance	2		Housekeeper/Custodian	
Fleet Services Division	1		Storekeeper I	
<b>Subtotal</b>	<b>4</b>			
<b>Health Services Agency</b>	Administration	1	Sr Custodian	
	Clinics & Ancillary Services	1	Manager I	
		2	Staff Nurse II	
		1	Sr Physician Asst	
		3	Sr Nurse Practitioner	
		1	Phys/Occupational Therapist II	
		2	Nursing Asst	
		1	Family Practice Physician	
		1	Community Health Work II	
		1	Admin Clerk I	
		Indigent Health Care Program	1	Supv Acct Admin Clerk I
		Public Health	3	Public Health Nurse III
			6	Public Health Nurse II
			1	Health Educator
			3	Community Health Work III
			1	Asst Director
			6	Admin Clerk II
<b>Subtotal</b>	<b>35</b>			
<b>Library</b>	Library	3	Library Asst II	

**Unfunded Vacant Positions  
As of September 20, 2014**

Department	Budget Unit	# of Positions	Classification
<b>Library</b>	Library	2	Librarian III
		3	Librarian II
		1	Application Specialist II
		2	Admin Clerk I
	<b>Subtotal</b>	<b>11</b>	
<b>Parks &amp; Recreation</b>	Parks & Recreation	7	Park Mntc Worker II
		1	Manager III
		1	Deputy Director Of Parks
		1	Account Clerk III
	<b>Subtotal</b>	<b>10</b>	
<b>Planning &amp; Community Develop</b>	Building Permits	1	Admin Clerk III
	Planning	3	Manager III
		2	Admin Clerk III
	Redevelopment	1	Assoc Planner
	Special Revenue Grants	1	Assoc Planner
<b>Subtotal</b>	<b>8</b>		
<b>Probation</b>	Administration	1	Manager II
		1	Accounting Tech
	Field Services	1	Deputy Prob Offcr II
	Institutional Services	5	Probation Corrections Offc II
		1	Confidential Assistant II
	JJCPA	4	Probation Corrections Offc II
<b>Subtotal</b>	<b>13</b>		
<b>Public Defender</b>	Public Defender	1	Special Investigator II
		1	Legal Clerk III
		4	Attorney V
	<b>Subtotal</b>	<b>6</b>	
<b>Public Works</b>	Administration	1	Software Developer/Analyst III
	Engineering	1	Sr Engineering/Surveying Tech
		2	Sr Engineering Tech
	Morgan Shop	1	Heavy Equip Mechanic
	Road & Bridge	2	Road Supv
		2	Road Mntc Worker III
<b>Subtotal</b>	<b>9</b>		
<b>Sheriff</b>	Administration	1	Staff Serv Coordinator
	CAL-MMET Program	1	Legal Clerk III
	Contract Cities	2	Deputy Sheriff
	Court Security	1	Sergeant
	Detention	3	Deputy Sheriff
	<b>Subtotal</b>	<b>8</b>	
<b>Stanislaus Regional 911</b>	Stanislaus Regional 911	3	Emergency Dispatcher
		2	Emer Call Taker
	<b>Subtotal</b>	<b>5</b>	
<b>Strategic Business Technology</b>	Strategic Business Technology	1	Sr Software Developer/Analyst

**Unfunded Vacant Positions  
As of September 20, 2014**

Department	Budget Unit	# of Positions	Classification
	<b>Subtotal</b>	<b>1</b>	
<b>Treasurer</b>	Tax Collector	1	Software Developer/Analyst III
		2	Account Clerk III
	<b>Subtotal</b>	<b>3</b>	
	<b>GRAND TOTAL</b>	<b>186</b>	



# Special Districts



## SPECIAL DISTRICTS UNDER THE BOARD OF SUPERVISORS

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Special Districts are a form of government created by a local community to meet a specific need. Most only provide a single service. Special Districts are distinguished by four common characteristics:

- ◆ Are a form of government;
- ◆ Governed by a board;
- ◆ Provide services and facilities; and
- ◆ Have defined boundaries.

Only those residents who benefit from services provided by a Special District pay for them. Certain types of Special Districts require that the City Council or County Supervisors serve as their governing boards. Nevertheless, Special Districts remain separate local governments.

Included in this budget document is a schedule of Fiscal Year 2014-2015 Budgets for Special Districts governed by the Board of Supervisors, whose funds are maintained in the County Treasury. They are identified by type—County Service Area, Lighting, Lighting and Landscape, and Storm Drain.

### **County Service Area**

A County Service Area (CSA) may be established to provide any one or more of a variety of extended services within a particular area. At the time the CSA is established, the Board of Supervisors specifies the type or types of services proposed to be provided within the area. CSAs in Stanislaus County typically provide drainage control and landscaping. These Districts provide for:

- a) The control of storm water, including waters which arise outside the District and which flow or drain into or through the District;
- b) The protection from damage by storm of private and public property within the District; and
- c) The maintenance of landscaping associated with drainage basins and/or park facilities within the District.

### **Storm Drain**

The Board of Supervisors may create and govern a Storm Drain Maintenance District to do the following work: cleaning, repairing, renewal, replacement, widening or straightening of existing storm drain structures, watercourses or drainage channels, and the installation of adjoining structures when necessary for the adequate functioning of such drainage facilities. The District may also construct additional storm drain channels or structures and maintain the same whenever necessary to provide proper and adequate drainage of the surface water.

### **Lighting and Landscape**

Each Lighting and/or Landscape District funds specific improvements and/or services that include the maintenance and operation of lighting and/or landscape improvements and associated structures located within public right-of-ways and dedicated easements.

### **FINANCIAL SUMMARY**

Special District funds can only be used for the purpose for which they were collected. Districts receive revenue from property taxes and/or special assessments. A District levying a tax rate and receiving ad valorem taxes prior to the passage of Proposition 13 now receives a portion of the 1% levy.

With the passage of Proposition 13, the amount of property taxes received by Districts was restricted. To fund expenses, a direct assessment was authorized by the Board of Supervisors. In addition, in November 1996, California voters approved Proposition 218, which requires that an increase or new assessment can only become effective through a ballot procedure approved by a simple majority.

### **County Service Areas**

There are a total of 19 County Service Areas (CSA). The total budgeted amount for all the CSAs in Fiscal Year 2014-2015 is \$833,795. The budgets are funded by \$682,803 in revenue and \$150,992 in fund balance. As of June 30, 2014, fund balances in all of the CSAs are positive and remain in a positive position through June 30, 2015. Sidewalk repair/replacement in CSA 10 in will continue as funding is identified.

### **Storm Drain Districts**

There are a total of 7 Storm Drain Districts. The total budgeted amount for all Storm Drain Districts in Fiscal Year 2014-2015 is \$739,537. The budgets are funded by \$45,617 in revenue and \$693,920 in fund balance. Due to the type of service provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

### **Lighting and/or Landscape Districts**

The largest number of Districts, 37, is the Lighting and/or Landscape Districts. The total budgeted amount for all Landscape and/or Lighting Districts for Budget Year 2014-2015 is \$576,588. The budgets are funded by \$503,566 in revenue and \$73,022 in fund balance.

Lighting Districts continue to experience loss due to several hit and run collisions with streetlight poles, vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance and operations. This can result in significant fluctuation of needed assessments. In order to smooth out assessments, a contingency reserve has been, or will be, implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District has a negative cash balance of \$15,393 as of June 30, 2014. The assessment for this district is fixed and cannot be increased without property owner approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off. These will remain off until the deficit is recovered. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

### **Stormwater Quality Control**

The threat to stormwater quality comes from the urbanized areas within the County, which the CSAs encompass. The County is mandated by the State Water Resources Control Board, Water Quality Order No. 2013-0001-DWQ to regulate stormwater within these urbanized areas. The Special Districts receive additional services above the General Benefit for the following permit areas: Education and Outreach, Public Involvement and Participation Program, Illicit Discharge Detection and Elimination Program, Post-Construction Stormwater Management Program, Water Quality Monitoring, Program Effectiveness Assessment and Improvement, Total Maximum Daily Loads Compliance Requirements and the Annual Reporting Program.

The fee structure to implement the state requirements has not been determined for Fiscal Year 2014-2015. An estimated annual fee of \$5 per parcel for CSA's, Landscape and Lighting District's (LLD), Landscape Assessment Districts (LAD) and \$1 per parcel for Lighting Districts (LD) is included in this year's budget. Any surplus or shortfall will be adjusted in future calculations.



## **Budgets—Expenditures and Revenues**

### **◆ County Service Areas**

- ◆ The Public Works Department determines estimated expenditures based on projected maintenance for the District.
- ◆ The Public Works Departments determines estimated revenue based on projected direct assessments and property tax receipts.

### **◆ Landscape and/or Lighting Districts**

- ◆ The Public Works Department determines estimated expenditures based on prior year actual expenses and projected maintenance.
- ◆ The Public Works Department determines estimated revenue based on projected direct assessments and property tax receipts.

### **◆ Storm Drain Districts**

- ◆ The Public Works Department determines estimated revenues based on projected direct assessments and property tax receipts and determines estimated District expenditures based on available financing. The District's Advisory Board initiates any necessary maintenance. Payment requests are submitted to the Public Works Department for review and processing.



# State Controller Schedules

State Controller Schedules County Budget Act August 2014		Stanislaus County All Funds Summary Fiscal Year 2014-15						Schedule 1
Fund Name	Total Financing Sources				Total Financing Uses			
	Fund Balance Unreserved/ Undesignated June 30, 2013	Decreases to Reserves/ Designations/Net Assets	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations/Net Assets	Total Financing Uses	
1	2	3	4	5	6	7	8	
<b>Governmental Funds</b>								
General Fund	\$ 16,658,695	\$ 16,249,525	\$ 241,644,022	\$ 274,552,242	\$ 271,083,644	\$ 3,468,598	\$ 274,552,242	
Special Revenue Funds	8,170,378	15,066,988	627,856,540	651,093,906	643,308,609	7,785,297	651,093,906	
Capital Projects Funds	(2,576,492)	4,206,290	1,137,000	2,766,798	1,215,510	1,551,288	2,766,798	
Debt Service Funds	(2,969,693)	2,969,693	-	-	-	-	-	
<b>Total Governmental Funds</b>	<b>\$ 19,282,888</b>	<b>\$ 38,492,496</b>	<b>\$ 870,637,562</b>	<b>\$ 928,412,946</b>	<b>\$ 915,607,763</b>	<b>\$ 12,805,183</b>	<b>\$ 928,412,946</b>	
<b>Other Funds</b>								
Internal Service Funds		\$ 1,623,039	\$ 96,227,490	\$ 97,850,529	\$ 97,850,529	\$ -	\$ 97,850,529	
Enterprise Funds		6,675,835	72,523,984	79,199,819	79,199,819	-	79,199,819	
Special Districts and Other Agencies		870,373	1,286,678	2,157,051	2,149,920	7,131	2,157,051	
<b>Total Other Funds</b>	<b>\$ -</b>	<b>\$ 9,169,247</b>	<b>\$ 170,038,152</b>	<b>\$ 179,207,399</b>	<b>\$ 179,200,268</b>	<b>\$ 7,131</b>	<b>\$ 179,207,399</b>	
<b>Total All Funds</b>	<b>\$ 19,282,888</b>	<b>\$ 47,661,743</b>	<b>\$ 1,040,675,714</b>	<b>\$ 1,107,620,345</b>	<b>\$ 1,094,808,031</b>	<b>\$ 12,812,314</b>	<b>\$ 1,107,620,345</b>	
Arithmetic Results				COL 2+3+4			COL 6+7	
Governmental Fund Totals Transferred From	SCH 2, COL 2	SCH 2, COL 3	SCH 2, COL 4	SCH 2, COL 5 COL 5 = COL 8	SCH 2, COL 6	SCH 2, COL 7	SCH 2, COL 8 COL 5 = COL 8	
Internal Service Fund From			SCH 10, COL 5		SCH 10, COL 5	SCH 10, COL 5		
Enterprise Fund From		SCH 11, COL 5	SCH 11, COL 5		SCH 11, COL 5			
Special Districts From Arithmetic Results	SCH 12, COL 2	SCH 12, COL 3	SCH 12, COL 4	SCH 12, COL 5 COL 5 = COL 8	SCH 12, COL 6	SCH 12, COL 7	SCH 12, COL 8 COL 5 = COL 8	
Arithmetic Results				COL 2+3+4			COL 6+7	
Governmental Fund Totals Transferred From	SCH 2, COL 2	SCH 2, COL 3	SCH 2, COL 4	SCH 2, COL 5 COL 5 = COL 8	SCH 2, COL 6	SCH 2, COL 7	SCH 2, COL 8 COL 5 = COL 8	
Internal Service Fund From			SCH 10, COL 5		SCH 10, COL 5	SCH 10, COL 5		
Enterprise Fund From		SCH 11, COL 5	SCH 11, COL 5		SCH 11, COL 5			
Special Districts From Arithmetic Results	SCH 12, COL 2	SCH 12, COL 3	SCH 12, COL 4	SCH 12, COL 5 COL 5 = COL 8	SCH 12, COL 6	SCH 12, COL 7	SCH 12, COL 8 COL 5 = COL 8	

State Controller Schedules		Stanislaus County						Schedule 2
County Budget Act		Governmental Funds summary						
August 2014		Fiscal Year 2014-15						
Fund Name	Total Financing Sources				Total Financing Uses			
	Fund Balance Unreserved/ Undesignated June 30, 2014	Decreases to Reserves/ Designations	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations	Total Financing Uses	
1	2	3	4	5	6	7	8	
<b>General Fund</b>								
General Fund	\$ 16,658,695	\$ 16,249,525	\$ 241,644,022	\$ 274,552,242	\$ 271,083,644	\$ 3,468,598	\$ 274,552,242	
<b>Total General Fund</b>	<b>\$ 16,658,695</b>	<b>\$ 16,249,525</b>	<b>\$ 241,644,022</b>	<b>\$ 274,552,242</b>	<b>\$ 271,083,644</b>	<b>\$ 3,468,598</b>	<b>\$ 274,552,242</b>	
<b>Special Revenue Funds</b>								
Special Revenue Funds	\$ 8,170,378	\$ 15,066,988	\$ 627,856,540	\$ 651,093,906	\$ 643,308,609	\$ 7,785,297	\$ 651,093,906	
<b>Total Special Revenue Funds</b>	<b>\$ 8,170,378</b>	<b>\$ 15,066,988</b>	<b>\$ 627,856,540</b>	<b>\$ 651,093,906</b>	<b>\$ 643,308,609</b>	<b>\$ 7,785,297</b>	<b>\$ 651,093,906</b>	
<b>Capital Project Funds</b>								
Capital Project Funds	\$ (2,576,492)	\$ 4,206,290	\$ 1,137,000	\$ 2,766,798	\$ 1,215,510	\$ 1,551,288	\$ 2,766,798	
<b>Total Capital Project Funds</b>	<b>\$ (2,576,492)</b>	<b>\$ 4,206,290</b>	<b>\$ 1,137,000</b>	<b>\$ 2,766,798</b>	<b>\$ 1,215,510</b>	<b>\$ 1,551,288</b>	<b>\$ 2,766,798</b>	
<b>Debt Service Funds</b>								
Debt Service Funds	\$ (2,969,693)	\$ 2,969,693	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Debt Service Funds</b>	<b>\$ (2,969,693)</b>	<b>\$ 2,969,693</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Governmental Funds</b>	<b>\$ 19,282,888</b>	<b>\$ 38,492,496</b>	<b>\$ 870,637,562</b>	<b>\$ 928,412,946</b>	<b>\$ 915,607,763</b>	<b>\$ 12,805,183</b>	<b>\$ 928,412,946</b>	
Appropriations Limit	\$321,612,872							
Appropriations Subject to Limit	\$132,183,458							
Arithmetic Results	COL 2+3+4 COL 5 = COL 8						COL 6+7 COL 5 = COL 8	
Totals Transferred From	SCH 3, COL 6	SCH 4, COL 4	SCH 5, COL 5	SCH 7, COL 5	SCH 4, COL 6			
Totals Transferred To	SCH 1, COL 2	SCH 1, COL 3	SCH 1, COL 4	SCH 1, COL 5	SCH 1, COL 6	SCH 1, COL 7	SCH 1, COL 8	

State Controller Schedules  
 County Budget Act  
 August 2014

Stanislaus County  
 Fund Balance - Governmental Funds  
 Fiscal Year 2014-15

Schedule 3

Actual   
 Estimated

Fund Name	Total Fund Balance June 30, 2014	Less: Fund Balance-Reserved/Designated			Fund Balance Unreserved/ Undesignated June 30, 2014
		Encumbrances	General & Other Reserves	Designations	
<b>General Fund</b>					
General Fund	\$ 137,870,659	\$ 3,468,598	\$ 109,360,359	\$ 8,383,007	\$ 16,658,695
<b>Total General Fund</b>	<b>\$ 137,870,659</b>	<b>\$ 3,468,598</b>	<b>\$ 109,360,359</b>	<b>\$ 8,383,007</b>	<b>\$ 16,658,695</b>
<b>Special Revenue Funds</b>					
Special Revenue Funds	\$ 203,741,979	\$ 7,785,297	\$ 6,039,274	\$ 181,747,030	\$ 8,170,378
<b>Total Special Revenue Funds</b>	<b>\$ 203,741,979</b>	<b>\$ 7,785,297</b>	<b>\$ 6,039,274</b>	<b>\$ 181,747,030</b>	<b>\$ 8,170,378</b>
<b>Capital Project Funds</b>					
Capital Project Funds	\$ 82,035,903	\$ 1,551,288	\$ 10,643,689	\$ 72,417,418	\$ (2,576,492)
<b>Total Capital Project Funds</b>	<b>\$ 82,035,903</b>	<b>\$ 1,551,288</b>	<b>\$ 10,643,689</b>	<b>\$ 72,417,418</b>	<b>\$ (2,576,492)</b>
<b>Debt Service Funds</b>					
Debt Service Funds	\$ 9,114,340	\$ -	\$ 8,920,813	\$ 3,163,220	\$ (2,969,693)
<b>Total Debt Service Funds</b>	<b>\$ 9,114,340</b>	<b>\$ -</b>	<b>\$ 8,920,813</b>	<b>\$ 3,163,220</b>	<b>\$ (2,969,693)</b>
<b>Total Governmental Funds</b>	<b>\$ 432,762,881</b>	<b>\$ 12,805,183</b>	<b>\$ 134,964,135</b>	<b>\$ 265,710,675</b>	<b>\$ 19,282,888</b>
Arithmetic Results					COL 2 - 3 - 4 - 5
Totals Transferred From			COL 4 + 5 = SCH 4, COL 2	COL 4 + 5 = SCH 4, COL 2	
Totals Transferred To					SCH 2, COL 2

State Controller Schedules		Stanislaus County				Schedule 4	
County Budget Act August 2014		Reserves/Designations - By Governmental Funds Fiscal Year 2014-15					
Description	Reserves/ Designations June 30, 2014	Decreases or Cancellations		Increases or New		Total Reserves/Designations for the Budget year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<b>General Fund</b>							
Fund bal/Retained earnings				\$ -	\$ -	\$ -	
Fund bal-assigned-contingencies	\$ 12,320,892					\$ 12,320,892	
Fund bal-assigned-tobacco settlement	\$ -					-	
Fund bal-assigned-tobacco sec. interest	\$ -					-	
Fund bal-assigned-retirement obligation	\$ 8,800,000					8,800,000	
Fund bal-assigned-teeter plan	\$ 22,375,124					22,375,124	
Fund bal-assigned-carryover appropriations	\$ 3,131,146					3,131,146	
Fund bal-assigned-encumbrance	\$ -	\$ 3,423,574	\$ 3,423,574	\$ 3,423,574	\$ 3,423,574	-	
Fund bal-assigned-encumb-contracts-econ bank	\$ -	\$ 45,024	\$ 45,024	\$ 45,024	\$ 45,024	-	
Fund bal-assigned-debt service	\$ 12,410,000					12,410,000	
Fund bal-assigned-budget balancing	\$ 11,844,743	11,844,743	11,844,743			-	
Fund bal-assigned-75% carryover appropriations	\$ 14,762,332					14,762,332	
Fund bal-assigned-other	\$ 7,477,425	936,184	936,184			6,541,241	
Fund bal-committed-other	\$ 2,336,076					2,336,076	
Fund bal-committed-capital acquisition	\$ 2,174,813					2,174,813	
Fund bal-non-spendable-invest. fair value adj.	\$ 723,680					723,680	
Fund bal-non-spendable-impres cash	\$ 91,935					91,935	
Fund bal-non-spendable-adv to other funds	\$ 100,000					100,000	
Fund bal-non-spendable-adv to other govts	\$ 4,393,668					4,393,668	
Fund bal-non-spendable-teeter receivable	\$ 10,713,227					10,713,227	
Fund bal-non-spendable-deposits with others	\$ -					-	
Fund bal-non-spendable-prepaid items	\$ 216,186					216,186	
Fund bal-restricted-other	\$ 3,872,119					3,872,119	
<b>Total General Fund</b>	<b>\$ 117,743,366</b>	<b>\$ 16,249,525</b>	<b>\$ 16,249,525</b>	<b>\$ 3,468,598</b>	<b>\$ 3,468,598</b>	<b>\$ 104,962,439</b>	
<b>Special Revenue Funds</b>							
Fund bal/Retained earnings		\$ -	\$ -	\$ -	\$ -	\$ -	
Fund bal-assigned-encumbrance		\$ 7,785,297	\$ 7,785,297	\$ 7,785,297	\$ 7,785,297	-	
Fund bal-assigned-other	\$ 5,045,443					5,045,443	
Fund bal-committed-other	\$ 33,212					33,212	
Fund bal-committed-capital acquisition	\$ 3,160,685					3,160,685	
Fund bal-non-spendable-invest. fair value adj.	\$ 425,909					425,909	
Fund bal-non-spendable-impres cash	\$ 45,485					45,485	
Fund bal-non-spendable-prepaid items	\$ 85,675					85,675	
Fund bal-non-spendable-inventory	\$ 436,762					436,762	
Fund bal-restricted-other	\$ 178,553,133	7,281,691	7,281,691			171,271,442	
<b>Total Special Revenue Funds</b>	<b>\$ 187,786,304</b>	<b>\$ 15,066,988</b>	<b>\$ 15,066,988</b>	<b>\$ 7,785,297</b>	<b>\$ 7,785,297</b>	<b>\$ 180,504,613</b>	
<b>Capital Project Funds</b>							
Fund bal/Retained earnings		\$ -	\$ -	\$ -	\$ -	\$ -	
Fund bal-assigned-encumbrance		\$ 1,551,288	\$ 1,551,288	\$ 1,551,288	\$ 1,551,288	-	
Fund bal-assigned-debt service	\$ -					-	
Fund bal-assigned-other	\$ 10,266,944					10,266,944	
Fund bal-committed-other	\$ 338,315					338,315	
Fund bal-non-spendable-invest. fair value adj.	\$ 376,745					376,745	
Fund bal-non-spendable-adv to other govts	\$ -					-	
Fund bal-non-spendable-cash with fiscal agent	\$ -					-	
Fund bal-restricted-other	\$ 72,079,103	2,655,002	2,655,002			69,424,101	
Prior Period Adjustment	\$ -					-	
<b>Total Capital Project Funds</b>	<b>\$ 83,061,107</b>	<b>\$ 4,206,290</b>	<b>\$ 4,206,290</b>	<b>\$ 1,551,288</b>	<b>\$ 1,551,288</b>	<b>\$ 80,406,105</b>	
<b>Debt Service Funds</b>							
Fund bal/Retained earnings		\$ -	\$ -	\$ -	\$ -	\$ -	
Fund bal-committed-other	\$ 20,603					20,603	

State Controller Schedules		Stanislaus County				Schedule 4	
County Budget Act August 2014		Reserves/Designations - By Governmental Funds Fiscal Year 2014-15					
Description	Reserves/ Designations June 30, 2014	Decreases or Cancellations		Increases or New		Total Reserves/Designations for the Budget year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
Fund bal-non-spendable-invest. fair value adj.	\$ 15,174	-	-	-	-	15,174	
Fund bal-non-spendable-cash with fiscal agent	\$ 8,885,035	-	-	-	-	8,885,035	
Fund bal-restricted-other	\$ 3,163,221	2,969,693	2,969,693			193,528	
<b>Total Debt Service Funds</b>	<b>\$ 12,084,033</b>	<b>\$ 2,969,693</b>	<b>\$ 2,969,693</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,114,340</b>	
<b>Total Governmental Funds</b>	<b>\$ 400,674,810</b>	<b>\$ 38,492,496</b>	<b>\$ 38,492,496</b>	<b>\$ 12,805,183</b>	<b>\$ 12,805,183</b>	<b>\$ 374,987,497</b>	
Arithmetic Results						COL 2 - 4 + 6	
Total Transferred From					SCH 7, COL 5		
Total Transferred To	SCH 3, COL'S 4 & 5		SCH 2, COL 3		SCH 2, COL 7		

State Controller Schedules	Stanislaus County			Schedule 5	
County Budget Act August 2014	Summary of Additional Financing Sources by Source and Fund			Governmental Funds Fiscal Year 2014-15	
Description	2012-13 Actual	2013-14 Actual Estimated	<input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3		4	5
<b>Summarization by Source</b>					
Taxes	\$ 126,691,525	\$ 122,808,094	\$	\$ 129,187,459	\$ 129,187,459
Licenses, Permits and Franchises	\$ 3,427,357	\$ 4,528,028		3,750,437	3,750,437
Fines, Forfeitures and Penalties	\$ 11,731,463	\$ 11,250,390		8,076,505	8,076,505
Revenue From Use of Money and Property	\$ 4,889,419	\$ 5,433,904		4,943,033	4,943,033
Intergovernmental Revenue	\$ 476,838,772	\$ 485,352,045		556,895,609	556,895,609
Charges for Current Services	\$ 99,990,826	\$ 109,622,080		115,311,825	115,311,825
Miscellaneous Revenues	\$ 9,832,421	\$ 8,896,018		6,021,254	6,021,254
Other Financing Sources	\$ 114,480,845	\$ 133,618,302		46,451,440	46,451,440
<b>Total Summarization by Source</b>	<b>\$ 847,882,628</b>	<b>\$ 881,508,861</b>	<b>\$</b>	<b>\$ 870,637,562</b>	<b>\$ 870,637,562</b>
<b>Summarization by Fund</b>					
General Fund	\$ 243,487,186	\$ 245,818,588	\$	\$ 241,644,022	\$ 241,644,022
Special Revenue Funds	\$ 519,152,172	\$ 548,482,374		627,856,540	627,856,540
Capital Project Funds	\$ 39,201,971	\$ 13,129,390		1,137,000	1,137,000
Debt Service Funds	\$ 46,041,298	\$ 74,078,507		0	0
<b>Total Summarization by Fund</b>	<b>\$ 847,882,627</b>	<b>\$ 881,508,859</b>	<b>\$</b>	<b>\$ 870,637,562</b>	<b>\$ 870,637,562</b>
Total Transferred From	SCH 6, COL 4	SCH 6, COL 5		SCH 6, COL 6	SCH 6, COL 7
Total Transferred To					SCH 2, COL 4
Summarization Totals Must Equal					Total by Source = Total by Fund



Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>GENERAL FUND</b>						
<b>GENERAL FUND</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ 44,144,825	\$ 37,809,178	\$ 41,047,000	\$ 41,047,000
		Property Taxes - Current Unsecured	\$ 1,799,223	1,833,760	1,900,000	1,900,000
		Property Taxes - PY	\$ 3,901	2,322	-	-
		Property Taxes - Prior Unsecured	\$ 90,030	78,046	78,000	78,000
		Supplemental Property Taxes - Current Unsecured	\$ 357,928	839,538	500,000	500,000
		Supplemental Property Taxes - Prior Unsecured	\$ -	-	-	-
		Sales and Use Taxes	\$ 15,001,302	16,074,503	16,250,000	16,250,000
		Other Taxes	\$ 53,768,581	54,053,877	57,811,000	57,811,000
		<b>Total Taxes</b>	<b>\$ 115,165,790</b>	<b>\$ 110,691,224</b>	<b>\$ 117,586,000</b>	<b>\$ 117,586,000</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ 68,850	75,357	72,000	72,000
		Construction Permits	\$ -	-	-	-
		Road Privileges and Permits	\$ -	-	-	-
		Zoning Permits Administration	\$ 94,454	135,723	98,000	98,000
		Franchises	\$ 987,557	1,090,043	1,090,000	1,090,000
		Other Licenses and Permits	\$ 794,177	856,626	855,784	855,784
		<b>Total Licenses, Permits and Franchises</b>	<b>\$ 1,945,038</b>	<b>\$ 2,157,749</b>	<b>\$ 2,115,784</b>	<b>\$ 2,115,784</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ 1,018,252	943,390	\$ 952,000	\$ 952,000
		Other Court Fines	\$ 1,316,703	1,343,666	1,358,500	1,358,500
		Forfeitures and Penalties	\$ 679,130	739,590	693,500	693,500
		Penalties/Costs on Delinquent Taxes	\$ 5,942,385	5,509,539	2,712,000	2,712,000
		<b>Total Fines, Forfeitures, Penalties</b>	<b>\$ 8,956,470</b>	<b>\$ 8,536,185</b>	<b>\$ 5,716,000</b>	<b>\$ 5,716,000</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 2,295,871	2,446,329	\$ 2,415,574	\$ 2,415,574
		Rents and Concessions	\$ 1,131,141	1,219,213	1,287,277	1,287,277
		<b>Total Revenue From Use of Money and Property</b>	<b>\$ 3,427,012</b>	<b>\$ 3,665,542</b>	<b>\$ 3,702,851</b>	<b>\$ 3,702,851</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
		<b>State</b>				
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ 11,725,870	13,481,384	6,424,805	6,424,805
		Other State-in-lieu Taxes	\$ -	-	-	-
		State-Public Assistance Administration	\$ -	-	-	-
		State-Public Assistance Program	\$ 1,514,308	1,514,391	1,513,700	1,513,700
		State-Health Administration	\$ -	945	-	-
		State-Mental Health	\$ 3,438,641	726,805	800,000	800,000
		State-Tuberculosis Control	\$ -	-	-	-
		Other State Health	\$ -	-	-	-
		State-Agriculture	\$ 2,031,549	2,057,056	2,045,847	2,045,847
		State-Construction	\$ -	-	-	-
		State-Disaster Relief	\$ -	-	-	-
		State-Veterans' Affairs	\$ 83,533	131,514	146,809	146,809
		State-Homeowners' Property Tax	\$ 557,186	537,790	535,000	535,000
		State-Public Safety Funds (program)	\$ 35,490,186	37,501,125	38,250,000	38,250,000
		State-Citizen's Option For Public Safety	\$ 146,582	148,543	100,000	100,000
		State-Other	\$ 4,726,260	4,694,584	4,576,348	4,576,348
		<b>Total State</b>	<b>\$ 59,714,115</b>	<b>\$ 60,794,137</b>	<b>\$ 54,392,509</b>	<b>\$ 54,392,509</b>

State Controller Schedules		Stanislaus County				Schedule 6
County Budget Act August 2014		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2014-15				
Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ 651,900	-	-	-
		Federal-Health Administration	\$ -	-	-	-
		Federal-Construction	\$ -	-	-	-
		Federal-Other	\$ 3,506,278	1,584,133	1,811,952	1,811,952
<b>Total Federal</b>			<b>\$ 4,158,178</b>	<b>\$ 1,584,133</b>	<b>\$ 1,811,952</b>	<b>\$ 1,811,952</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ 118,059	155,810	\$ 1,327,078	\$ 1,327,078
<b>Total Other Governmental Agencies</b>			<b>\$ 118,059</b>	<b>\$ 155,810</b>	<b>\$ 1,327,078</b>	<b>\$ 1,327,078</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 63,990,352</b>	<b>\$ 62,534,080</b>	<b>\$ 57,531,539</b>	<b>\$ 57,531,539</b>
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ 1,587,737	1,578,337	\$ 1,546,500	\$ 1,546,500
		Special Assessments	\$ 1,283,065	1,435,300	1,433,500	1,433,500
		Auditing & Accounting Fees	\$ 128,854	140,140	135,500	135,500
		Adoption Fees	\$ -	-	-	-
		Election Services	\$ 122,530	766,044	277,442	277,442
		Legal Services	\$ 258,619	208,665	244,438	244,438
		Planning/Engineering Services	\$ 163,147	105,227	96,000	96,000
		Agricultural Services	\$ 693,416	741,686	720,000	720,000
		Civil Process Services	\$ 349,749	223,569	215,500	215,500
		Court Fees and Costs	\$ 733,473	820,167	865,700	865,700
		Estate Fees	\$ 50,563	17,297	11,000	11,000
		Humane Services	\$ -	-	-	-
		Law Enforcement Services	\$ 10,146,473	10,483,527	11,061,609	11,061,609
		Recording Fees	\$ 1,787,469	1,353,907	1,417,327	1,417,327
		Road and Street Services	\$ -	-	-	-
		Health Fees and Deductions	\$ -	-	-	-
		Mental Health Services	\$ -	-	-	-
		California Children's Services	\$ -	-	-	-
		Institutional Care and Service	\$ 1,301,834	1,197,887	1,193,000	1,193,000
		Educational Services	\$ 165,161	289,419	90,275	90,275
		Library Services	\$ -	-	-	-
		Parks and Recreation Services	\$ 2,335,174	2,231,574	2,527,729	2,527,729
		Sanitation Services	\$ -	-	-	-
		Other	\$ 844,400	924,844	1,047,626	1,047,626
		Governmental Interfund Revenue	\$ 17,653,374	21,114,725	20,682,142	20,682,142
		Interfund Revenue	\$ 1,977,292	2,348,552	2,499,241	2,499,241
<b>Total Charges for Services</b>			<b>\$ 41,582,330</b>	<b>\$ 45,980,867</b>	<b>\$ 46,064,529</b>	<b>\$ 46,064,529</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ 52,698	63,509	\$ 54,825	\$ 54,825
		Miscellaneous	\$ 831,574	1,368,167	777,872	777,872
<b>Total Miscellaneous Revenues</b>			<b>\$ 884,272</b>	<b>\$ 1,431,676</b>	<b>\$ 832,697</b>	<b>\$ 832,697</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 111,313	18,005	\$ -	\$ -
		Operating Transfers In	\$ 7,424,608	10,764,692	8,094,622	8,094,622
		Long Term Debt Proceeds	\$ -	38,569	-	-
<b>Total Other Financing Sources</b>			<b>\$ 7,535,921</b>	<b>\$ 10,821,266</b>	<b>\$ 8,094,622</b>	<b>\$ 8,094,622</b>
<b>TOTAL GENERAL FUND FINANCING SOURCES</b>			<b>\$ 243,487,185</b>	<b>\$ 245,818,589</b>	<b>\$ 241,644,022</b>	<b>\$ 241,644,022</b>
I			I	I	I	I
V			V	V	V	V

Fund Name	Financing Source Category	Financing Source Account <small>(Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)</small>	2012-13 Actual	2013-14 Actual <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

<b>TOTAL GENERAL FUND FINANCING SOURCES</b>	\$	243,487,185	\$	245,818,589	\$	241,644,022	\$	241,644,022
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**SPECIAL REVENUE FUNDS**

**ENVIRONMENTAL RESOURCES**

**TAXES**

Property Taxes - Current Secured	\$	-	\$	-	\$	-
Property Taxes - Current Unsecured	\$	-	\$	-	\$	-
Property Taxes - PY	\$	-	\$	-	\$	-
Property Taxes - Prior Unsecured	\$	-	\$	-	\$	-
Supplemental Property Taxes - Current Unsecured	\$	-	\$	-	\$	-
Supplemental Property Taxes - Prior Unsecured	\$	-	\$	-	\$	-
Sales and Use Taxes	\$	-	\$	-	\$	-
Other Taxes	\$	-	\$	-	\$	-

<b>Total Taxes</b>	\$	-	\$	-	\$	-
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**LICENSES, PERMITS AND FRANCHISES**

Animal Licenses	\$	-	\$	-	\$	-
Business Licenses	\$	-	\$	-	\$	-
Construction Permits	\$	-	\$	-	\$	-
Road Privileges and Permits	\$	-	\$	-	\$	-
Zoning Permits Administration	\$	-	\$	-	\$	-
Franchises	\$	-	\$	-	\$	-
Other Licenses and Permits	\$	-	\$	-	\$	-

<b>Total Licenses, Permits and Franchises</b>	\$	-	\$	-	\$	-
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**FINES, FORFEITURES, PENALTIES**

Vehicle Code Fines	\$	-	\$	-	\$	-
Other Court Fines	\$	14,128	\$	24,869	\$	23,470
Forfeitures and Penalties	\$	29,000	\$	172,750	\$	47,750
Penalties/Costs on Delinquent Taxes	\$	-	\$	-	\$	-

<b>Total Fines, Forfeitures, Penalties</b>	\$	43,128	\$	197,619	\$	71,220
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**REVENUE FROM USE OF MONEY AND PROPERTY**

Interest	\$	13,209	\$	15,962	\$	9,535
Rents and Concessions	\$	-	\$	-	\$	-

<b>Total Revenue From Use of Money and Property</b>	\$	13,209	\$	15,962	\$	9,535
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**INTERGOVERNMENTAL REVENUES**

<b>State</b>						
State-Highway Users Tax	\$	-	\$	-	\$	-
State-Motor Vehicle In-lieu Tax	\$	-	\$	-	\$	-
Other State-in-lieu Taxes	\$	-	\$	-	\$	-
State-Public Assistance Administration	\$	-	\$	-	\$	-
State-Public Assistance Program	\$	-	\$	-	\$	-
State-Health Administration	\$	-	\$	-	\$	-
State-Mental Health	\$	-	\$	24,537	\$	-
State-Tuberculosis Control	\$	-	\$	-	\$	-
Other State Health	\$	449,409	\$	314,141	\$	443,970
State-Agriculture	\$	-	\$	-	\$	-
State-Construction	\$	-	\$	-	\$	-
State-Disaster Relief	\$	-	\$	-	\$	-
State-Veterans' Affairs	\$	-	\$	-	\$	-
State-Homeowners' Property Tax	\$	-	\$	-	\$	-
State-Public Safety Funds (program)	\$	-	\$	-	\$	-

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		State- Citizen's Option For Public Safety	\$ -	\$ -	-	-
		State-Other	\$ 441,829	\$ 321,149	435,986	435,986
<b>Total State</b>			<b>\$ 891,238</b>	<b>\$ 659,827</b>	<b>\$ 879,956</b>	<b>\$ 879,956</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	-	-
		Federal-Public Assistance Program	\$ -	\$ -	-	-
		Federal-Health Administration	\$ -	\$ -	-	-
		Federal-Construction	\$ -	\$ -	-	-
		Federal-Other	\$ -	\$ -	-	-
<b>Total Federal</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ 20,000	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 891,238</b>	<b>\$ 679,827</b>	<b>\$ 879,956</b>	<b>\$ 879,956</b>
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	-	-
		Auditing & Accounting Fees	\$ -	\$ -	-	-
		Adoption Fees	\$ -	\$ -	-	-
		Election Services	\$ -	\$ -	-	-
		Legal Services	\$ -	\$ -	-	-
		Planning/Engineering Services	\$ 175	\$ 209	-	-
		Agricultural Services	\$ -	\$ -	-	-
		Civil Process Services	\$ -	\$ -	-	-
		Court Fees and Costs	\$ -	\$ -	-	-
		Estate Fees	\$ -	\$ -	-	-
		Humane Services	\$ -	\$ -	-	-
		Law Enforcement Services	\$ -	\$ -	-	-
		Recording Fees	\$ -	\$ -	-	-
		Road and Street Services	\$ -	\$ -	-	-
		Health Fees and Deductions	\$ 4,120,731	\$ 4,464,827	4,070,445	4,070,445
		Mental Health Services	\$ -	\$ -	-	-
		California Children's Services	\$ -	\$ -	-	-
		Institutional Care and Service	\$ -	\$ -	-	-
		Educational Services	\$ -	\$ -	-	-
		Library Services	\$ -	\$ -	-	-
		Parks and Recreation Services	\$ -	\$ 1,566	-	-
		Sanitation Services	\$ 1,577,184	\$ 1,546,807	1,593,808	1,593,808
		Other	\$ 72,045	\$ 127,412	453,125	453,125
		Governmental Interfund Revenue	\$ 526,965	\$ 498,878	649,595	649,595
		Interfund Revenue	\$ 249,932	\$ 414,656	160,972	160,972
<b>Total Charges for Services</b>			<b>\$ 6,547,032</b>	<b>\$ 7,054,355</b>	<b>\$ 6,927,945</b>	<b>\$ 6,927,945</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ 12,396	\$ 14,245	9,475	9,475
<b>Total Miscellaneous Revenues</b>			<b>\$ 12,396</b>	<b>\$ 14,245</b>	<b>\$ 9,475</b>	<b>\$ 9,475</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 1,137	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 1,036,234	\$ 1,310,409	1,285,002	1,285,002
		Long Term Debt Proceeds	\$ -	\$ -	-	-
<b>Total Other Financing Sources</b>			<b>\$ 1,037,371</b>	<b>\$ 1,310,409</b>	<b>\$ 1,285,002</b>	<b>\$ 1,285,002</b>

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>TOTAL ENVIRONMENTAL RESOURCES</b>			\$ 8,544,374	\$ 9,272,417	\$ 9,183,133	\$ 9,183,133
<b>CHILD SUPPORT SERVICES</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	\$ -	\$ -	\$ -	\$ -
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 22,442	\$ 22,179	\$ 25,000	\$ 25,000
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	\$ 22,442	\$ 22,179	\$ 25,000	\$ 25,000
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ 4,582,622	\$ 4,792,657	\$ 5,115,699	\$ 5,115,699
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ 3,542	\$ 40,699	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Total State</b>			\$ 4,586,164	\$ 4,833,356	\$ 5,115,699	\$ 5,115,699
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ 8,903,514	\$ 9,303,382	\$ 10,589,563	\$ 10,589,563
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ 48,776	\$ 157,171	\$ -	\$ -
<b>Total Federal</b>			\$ 8,952,290	\$ 9,460,553	\$ 10,589,563	\$ 10,589,563
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ 13,538,454	\$ 14,293,909	\$ 15,705,262	\$ 15,705,262
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ -	\$ -	\$ -	\$ -
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ -	\$ -	\$ -	\$ -
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		Interfund Revenue	\$ -	\$ -	\$ -	\$ -
<b>Total Charges for Services</b>			\$ -	\$ -	\$ -	\$ -
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ 220	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenues</b>			\$ 220	\$ -	\$ -	\$ -
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 346	\$ -	\$ -	\$ -
		Operating Transfers In	\$ -	\$ -	\$ -	\$ -
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	\$ -
<b>Total Other Financing Sources</b>			\$ 346	\$ -	\$ -	\$ -
<b>TOTAL CHILD SUPPORT SERVICES</b>			\$ 13,561,462	\$ 14,316,088	\$ 15,730,262	\$ 15,730,262

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>PW ROAD &amp; BRIDGE</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ 1,603,125	\$ 1,888,971	\$ 2,022,959	\$ 2,022,959
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	<b>\$ 1,603,125</b>	<b>\$ 1,888,971</b>	<b>\$ 2,022,959</b>	<b>\$ 2,022,959</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ 556,436	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ 20,704	\$ 21,028	\$ 20,000	\$ 20,000
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	<b>\$ 20,704</b>	<b>\$ 577,464</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 119,105	\$ 174,469	\$ 200,000	\$ 200,000
		Rents and Concessions	\$ 2,700	\$ 1,350	\$ 2,700	\$ 2,700
		<b>Total Revenue From Use of Money and Property</b>	<b>\$ 121,805</b>	<b>\$ 175,819</b>	<b>\$ 202,700</b>	<b>\$ 202,700</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
		<b>State</b>				
		State-Highway Users Tax	\$ 11,906,532	\$ 15,377,164	\$ 14,200,000	\$ 14,200,000
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ 39,093	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ 3,587,619	\$ 11,080,326	\$ 27,666,316	\$ 27,666,316
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
		<b>Total State</b>	<b>\$ 15,533,244</b>	<b>\$ 26,457,490</b>	<b>\$ 41,866,316</b>	<b>\$ 41,866,316</b>

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	-
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	-
		Federal-Health Administration	\$ -	\$ -	\$ -	-
		Federal-Construction	\$ 2,562,347	\$ 2,563,621	\$ 20,843,350	20,843,350
		Federal-Other	\$ 1,820,684	\$ 2,073,151	\$ -	-
		<b>Total Federal</b>	<b>\$ 4,383,031</b>	<b>\$ 4,636,772</b>	<b>\$ 20,843,350</b>	<b>20,843,350</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ 359,542	\$ 700,000	700,000
		<b>Total Other Governmental Agencies</b>	<b>\$ -</b>	<b>\$ 359,542</b>	<b>\$ 700,000</b>	<b>700,000</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 19,916,275</b>	<b>\$ 31,453,804</b>	<b>\$ 63,409,666</b>	<b>63,409,666</b>
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	-
		Special Assessments	\$ -	\$ -	\$ -	-
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	-
		Adoption Fees	\$ -	\$ -	\$ -	-
		Election Services	\$ -	\$ -	\$ -	-
		Legal Services	\$ -	\$ -	\$ -	-
		Planning/Engineering Services	\$ (82,394)	\$ 653	\$ -	-
		Agricultural Services	\$ -	\$ -	\$ -	-
		Civil Process Services	\$ -	\$ -	\$ -	-
		Court Fees and Costs	\$ -	\$ -	\$ -	-
		Estate Fees	\$ -	\$ -	\$ -	-
		Humane Services	\$ -	\$ -	\$ -	-
		Law Enforcement Services	\$ -	\$ -	\$ -	-
		Recording Fees	\$ -	\$ -	\$ -	-
		Road and Street Services	\$ 326,296	\$ 120,822	\$ 150,000	150,000
		Health Fees and Deductions	\$ -	\$ -	\$ -	-
		Mental Health Services	\$ -	\$ -	\$ -	-
		California Children's Services	\$ -	\$ -	\$ -	-
		Institutional Care and Service	\$ -	\$ -	\$ -	-
		Educational Services	\$ -	\$ -	\$ -	-
		Library Services	\$ -	\$ -	\$ -	-
		Parks and Recreation Services	\$ -	\$ -	\$ -	-
		Sanitation Services	\$ -	\$ -	\$ -	-
		Other	\$ 39,340	\$ 56,348	\$ 357,000	357,000
		Governmental Interfund Revenue	\$ 3,453	\$ 1,160	\$ -	-
		Interfund Revenue	\$ 4,682	\$ 11,423	\$ 10,000	10,000
		<b>Total Charges for Services</b>	<b>\$ 291,377</b>	<b>\$ 190,406</b>	<b>\$ 517,000</b>	<b>517,000</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ 204	\$ -	\$ -	-
		Miscellaneous	\$ 187	\$ 8,571	\$ -	-
		<b>Total Miscellaneous Revenues</b>	<b>\$ 391</b>	<b>\$ 8,571</b>	<b>\$ -</b>	<b>-</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ 2,000	\$ -	-
		Operating Transfers In	\$ 15,104,162	\$ 800,333	\$ 11,186,042	11,186,042
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	-
		<b>Total Other Financing Sources</b>	<b>\$ 15,104,162</b>	<b>\$ 802,333</b>	<b>\$ 11,186,042</b>	<b>11,186,042</b>
<b>TOTAL PW ROAD &amp; BRIDGE</b>			<b>\$ 37,057,839</b>	<b>\$ 35,097,368</b>	<b>\$ 77,358,367</b>	<b>77,358,367</b>



Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>PW PUBLIC WORKS</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Taxes</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ 1,271	\$ -	\$ -
		Construction Permits	\$ 1,377,676	\$ 1,702,769	\$ 1,525,000	\$ 1,525,000
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
		<b>Total Licenses, Permits and Franchises</b>	<b>\$ 1,377,676</b>	<b>\$ 1,704,040</b>	<b>\$ 1,525,000</b>	<b>\$ 1,525,000</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
		<b>Total Fines, Forfeitures, Penalties</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ -	\$ -	\$ -	\$ -
		Rents and Concessions	\$ -	\$ 188	\$ -	\$ -
		<b>Total Revenue From Use of Money and Property</b>	<b>\$ -</b>	<b>\$ 188</b>	<b>\$ -</b>	<b>\$ -</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ -	\$ -	\$ -	\$ -
		<b>Total State</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Federal</b>						

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ -	\$ -	\$ -	\$ -
		<b>Total Federal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
		<b>Other Governmental Agencies</b>				
		Other Governmental Agencies	\$ -	\$ 235,700	\$ 194,000	\$ 194,000
		<b>Total Other Governmental Agencies</b>	<b>\$ -</b>	<b>\$ 235,700</b>	<b>\$ 194,000</b>	<b>\$ 194,000</b>
		<b>Total Intergovernmental Revenues</b>	<b>\$ -</b>	<b>\$ 235,700</b>	<b>\$ 194,000</b>	<b>\$ 194,000</b>
		<b>CHARGES FOR SERVICES</b>				
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ 617,918	\$ 481,393	\$ 572,457	\$ 572,457
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ 101,764	\$ 95,961	\$ 112,500	\$ 112,500
		Road and Street Services	\$ 1,200	\$ 1,350	\$ 1,000	\$ 1,000
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ 228,613	\$ 259,380	\$ 187,500	\$ 187,500
		Governmental Interfund Revenue	\$ 4,030,208	\$ 3,883,377	\$ 4,177,211	\$ 4,177,211
		Interfund Revenue	\$ 176,724	\$ 212,046	\$ 226,890	\$ 226,890
		<b>Total Charges for Services</b>	<b>\$ 5,156,427</b>	<b>\$ 4,933,507</b>	<b>\$ 5,277,558</b>	<b>\$ 5,277,558</b>
		<b>MISCELLANEOUS REVENUES</b>				
		Other Sales	\$ 316	\$ -	\$ -	\$ -
		Miscellaneous	\$ 2,172	\$ 4,542	\$ 1,550	\$ 1,550
		<b>Total Miscellaneous Revenues</b>	<b>\$ 2,488</b>	<b>\$ 4,542</b>	<b>\$ 1,550</b>	<b>\$ 1,550</b>
		<b>OTHER FINANCING SOURCES</b>				
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 347,833	\$ 273,451	\$ 578,486	\$ 578,486
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	\$ -
		<b>Total Other Financing Sources</b>	<b>\$ 347,833</b>	<b>\$ 273,451</b>	<b>\$ 578,486</b>	<b>\$ 578,486</b>
		<b>TOTAL PW PUBLIC WORKS</b>	<b>\$ 6,884,424</b>	<b>\$ 7,151,428</b>	<b>\$ 7,576,594</b>	<b>\$ 7,576,594</b>
		<b>DET EMPLOYMENT &amp; TRAINING</b>				

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Taxes</b>			\$ -	\$ -	\$ -	\$ -
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
<b>Total Licenses, Permits and Franchises</b>			\$ -	\$ -	\$ -	\$ -
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	\$ -	\$ -
		Forfeitures and Penalties	\$ -	\$ -	\$ -	\$ -
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Fines, Forfeitures, Penalties</b>			\$ -	\$ -	\$ -	\$ -
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ -	\$ -	\$ -	\$ -
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
<b>Total Revenue From Use of Money and Property</b>			\$ -	\$ -	\$ -	\$ -
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ -	\$ -	\$ -	\$ -
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ -	\$ -	\$ -	\$ -
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State- Citizen's Option For Public Safety	\$ -	\$ -	\$ -	\$ -
		State-Other	\$ 3,067	\$ 1,250	\$ -	\$ -
<b>Total State</b>			\$ 3,067	\$ 1,250	\$ -	\$ -
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account <small>(Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)</small>	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

Federal-Health Administration	\$	-	-	-	-	-
Federal-Construction	\$	-	-	-	-	-
Federal-Other	\$	9,840,893	\$	8,836,341	7,298,645	7,298,645
<b>Total Federal</b>	<b>\$</b>	<b>9,840,893</b>	<b>\$</b>	<b>8,836,341</b>	<b>7,298,645</b>	<b>7,298,645</b>

<b>Other Governmental Agencies</b>						
Other Governmental Agencies	\$	-	-	-	-	-
<b>Total Other Governmental Agencies</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

<b>Total Intergovernmental Revenues</b>	<b>\$</b>	<b>9,843,960</b>	<b>\$</b>	<b>8,837,591</b>	<b>\$</b>	<b>7,298,645</b>	<b>\$</b>	<b>7,298,645</b>
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<b>CHARGES FOR SERVICES</b>								
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Assessment & Tax Collection Fees	\$	-	-	-	-	-		
Special Assessments	\$	-	-	-	-	-		
Auditing & Accounting Fees	\$	-	-	-	-	-		
Adoption Fees	\$	-	-	-	-	-		
Election Services	\$	-	-	-	-	-		
Legal Services	\$	-	-	-	-	-		
Planning/Engineering Services	\$	-	-	-	-	-		
Agricultural Services	\$	-	-	-	-	-		
Civil Process Services	\$	-	-	-	-	-		
Court Fees and Costs	\$	-	-	-	-	-		
Estate Fees	\$	2,169	\$	-	-	-		
Humane Services	\$	-	-	-	-	-		
Law Enforcement Services	\$	-	-	-	-	-		
Recording Fees	\$	-	-	-	-	-		
Road and Street Services	\$	-	-	-	-	-		
Health Fees and Deductions	\$	-	-	-	-	-		
Mental Health Services	\$	-	-	-	-	-		
California Children's Services	\$	-	-	-	-	-		
Institutional Care and Service	\$	-	-	-	-	-		
Educational Services	\$	-	-	-	-	-		
Library Services	\$	-	-	-	-	-		
Parks and Recreation Services	\$	-	-	-	-	-		
Sanitation Services	\$	-	-	-	-	-		
Other	\$	20,417	\$	8,418	-	-		
Governmental Interfund Revenue	\$	5,787,241	\$	7,314,990	11,624,153	11,624,153		
Interfund Revenue	\$	-	-	-	-	-		
<b>Total Charges for Services</b>	<b>\$</b>	<b>5,809,827</b>	<b>\$</b>	<b>7,323,408</b>	<b>\$</b>	<b>11,624,153</b>	<b>\$</b>	<b>11,624,153</b>

<b>MISCELLANEOUS REVENUES</b>								
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Other Sales	\$	-	-	-	-	-		
Miscellaneous	\$	36,408	\$	(14,863)	160,000	160,000		
<b>Total Miscellaneous Revenues</b>	<b>\$</b>	<b>36,408</b>	<b>\$</b>	<b>(14,863)</b>	<b>\$</b>	<b>160,000</b>	<b>\$</b>	<b>160,000</b>

<b>OTHER FINANCING SOURCES</b>								
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Sale of Fixed Assets	\$	-	-	-	-	-
Operating Transfers In	\$	19,428	\$	22,594	-	-
Long Term Debt Proceeds	\$	-	-	-	-	-
<b>Total Other Financing Sources</b>	<b>\$</b>	<b>19,428</b>	<b>\$</b>	<b>22,594</b>	<b>\$</b>	<b>-</b>

<b>TOTAL DET EMPLOYMENT &amp; TRAINING</b>	<b>\$</b>	<b>15,709,623</b>	<b>\$</b>	<b>16,168,730</b>	<b>\$</b>	<b>19,082,798</b>	<b>\$</b>	<b>19,082,798</b>
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<b>HSA HEALTH SERVICE AGENCY</b>								
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<b>TAXES</b>								
Property Taxes - Current Secured	\$	-	-	-	-	-		

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Property Taxes - Current Unsecured	\$ -	\$ -	-	-
		Property Taxes - PY	\$ -	\$ -	-	-
		Property Taxes - Prior Unsecured	\$ -	\$ -	-	-
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	-	-
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	-	-
		Sales and Use Taxes	\$ -	\$ -	-	-
		Other Taxes	\$ -	\$ -	-	-
<b>Total Taxes</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	-	-
		Construction Permits	\$ -	\$ -	-	-
		Road Privileges and Permits	\$ -	\$ -	-	-
		Zoning Permits Administration	\$ -	\$ -	-	-
		Franchises	\$ -	\$ -	-	-
		Other Licenses and Permits	\$ 10,619	\$ 11,929	11,000	11,000
<b>Total Licenses, Permits and Franchises</b>			<b>\$ 10,619</b>	<b>\$ 11,929</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ 21,341	\$ -	\$ -	\$ -
		Other Court Fines	\$ 977,793	\$ 815,542	832,285	832,285
		Forfeitures and Penalties	\$ 171,821	\$ 160,057	155,000	155,000
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	-	-
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ 1,170,955</b>	<b>\$ 975,599</b>	<b>\$ 987,285</b>	<b>\$ 987,285</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 2,163	\$ 8,186	\$ 7,575	\$ 7,575
		Rents and Concessions	\$ 8,417	\$ 8,926	8,400	8,400
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 10,580</b>	<b>\$ 17,112</b>	<b>\$ 15,975</b>	<b>\$ 15,975</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	-	-
		Other State-in-lieu Taxes	\$ -	\$ -	-	-
		State-Public Assistance Administration	\$ -	\$ -	-	-
		State-Public Assistance Program	\$ 2,251,968	\$ 2,449,243	2,904,451	2,904,451
		State-Health Administration	\$ -	\$ -	-	-
		State-Mental Health	\$ 60,298	\$ 577,086	-	-
		State-Tuberculosis Control	\$ 65,167	\$ 90,398	76,426	76,426
		Other State Health	\$ 4,383,467	\$ 2,533,384	1,285,348	1,285,348
		State-Agriculture	\$ -	\$ -	-	-
		State-Construction	\$ -	\$ -	-	-
		State-Disaster Relief	\$ -	\$ -	-	-
		State-Veterans' Affairs	\$ -	\$ -	-	-
		State-Homeowners' Property Tax	\$ -	\$ -	-	-
		State-Public Safety Funds (program)	\$ -	\$ -	-	-
		State-Citizen's Option For Public Safety	\$ -	\$ -	-	-
		State-Other	\$ 900,465	\$ 816,388	962,907	962,907
<b>Total State</b>			<b>\$ 7,661,365</b>	<b>\$ 6,466,499</b>	<b>\$ 5,229,132</b>	<b>\$ 5,229,132</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	-	-
		Federal-Health Administration	\$ -	\$ -	-	-
		Federal-Construction	\$ -	\$ -	-	-

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Federal-Other	\$ 7,814,753	\$ 7,783,627	9,882,216	9,882,216
		<b>Total Federal</b>	<b>\$ 7,814,753</b>	<b>\$ 7,783,627</b>	<b>\$ 9,882,216</b>	<b>\$ 9,882,216</b>
		<b>Other Governmental Agencies</b>				
		Other Governmental Agencies	\$ -	\$ 43,735	\$ 40,022	\$ 40,022
		<b>Total Other Governmental Agencies</b>	<b>\$ -</b>	<b>\$ 43,735</b>	<b>\$ 40,022</b>	<b>\$ 40,022</b>
		<b>Total Intergovernmental Revenues</b>	<b>\$ 15,476,118</b>	<b>\$ 14,293,861</b>	<b>\$ 15,151,370</b>	<b>\$ 15,151,370</b>
		<b>CHARGES FOR SERVICES</b>				
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ 283,676	\$ 342,245	\$ 336,560	\$ 336,560
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ 1,410,573	\$ 1,241,639	\$ 1,151,685	\$ 1,151,685
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ 2,590	\$ 1,326	\$ -	\$ -
		Institutional Care and Service	\$ 302,779	\$ 305,694	\$ 120,700	\$ 120,700
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ 62,432	\$ 58,422	\$ 50,000	\$ 50,000
		Governmental Interfund Revenue	\$ 2,761,207	\$ 2,673,157	\$ 2,982,586	\$ 2,982,586
		Interfund Revenue	\$ 5,514,350	\$ 5,737,921	\$ 6,685,243	\$ 6,685,243
		<b>Total Charges for Services</b>	<b>\$ 10,337,607</b>	<b>\$ 10,360,404</b>	<b>\$ 11,326,774</b>	<b>\$ 11,326,774</b>
		<b>MISCELLANEOUS REVENUES</b>				
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ 127,502	\$ 158,090	\$ 153,422	\$ 153,422
		<b>Total Miscellaneous Revenues</b>	<b>\$ 127,502</b>	<b>\$ 158,090</b>	<b>\$ 153,422</b>	<b>\$ 153,422</b>
		<b>OTHER FINANCING SOURCES</b>				
		Sale of Fixed Assets	\$ 495	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 18,943,854	\$ 12,812,037	\$ 8,939,332	\$ 8,939,332
		Long Term Debt Proceeds	\$ -	\$ 192,881	\$ -	\$ -
		<b>Total Other Financing Sources</b>	<b>\$ 18,944,349</b>	<b>\$ 13,004,918</b>	<b>\$ 8,939,332</b>	<b>\$ 8,939,332</b>
		<b>TOTAL HSA HEALTH SERVICE AGENCY</b>	<b>\$ 46,077,730</b>	<b>\$ 38,821,913</b>	<b>\$ 36,585,158</b>	<b>\$ 36,585,158</b>
		<b>BHRS-BEHAVORAL HEALTH</b>				
		<b>TAXES</b>				
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Property Taxes - Prior Unsecured	\$ -	\$ -	-	-
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	-	-
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	-	-
		Sales and Use Taxes	\$ -	\$ -	-	-
		Other Taxes	\$ -	\$ -	-	-
		<b>Total Taxes</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	-	-
		Construction Permits	\$ -	\$ -	-	-
		Road Privileges and Permits	\$ -	\$ -	-	-
		Zoning Permits Administration	\$ -	\$ -	-	-
		Franchises	\$ -	\$ -	-	-
		Other Licenses and Permits	\$ -	\$ -	-	-
		<b>Total Licenses, Permits and Franchises</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ 41,387	\$ 35,908	\$ 37,000	\$ 37,000
		Other Court Fines	\$ 7,940	\$ 9,119	\$ 9,000	\$ 9,000
		Forfeitures and Penalties	\$ -	\$ -	-	-
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	-	-
		<b>Total Fines, Forfeitures, Penalties</b>	<b>\$ 49,327</b>	<b>\$ 45,027</b>	<b>\$ 46,000</b>	<b>\$ 46,000</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 237,114	\$ 295,458	\$ 425,299	\$ 425,299
		Rents and Concessions	\$ 69,163	\$ 157,791	\$ 342,920	\$ 342,920
		<b>Total Revenue From Use of Money and Property</b>	<b>\$ 306,277</b>	<b>\$ 453,249</b>	<b>\$ 768,219</b>	<b>\$ 768,219</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	-	-
		Other State-in-lieu Taxes	\$ -	\$ -	-	-
		State-Public Assistance Administration	\$ -	\$ -	-	-
		State-Public Assistance Program	\$ -	\$ -	-	-
		State-Health Administration	\$ -	\$ -	-	-
		State-Mental Health	\$ 41,239,978	\$ 40,469,593	\$ 45,430,964	\$ 45,430,964
		State-Tuberculosis Control	\$ -	\$ -	-	-
		Other State Health	\$ 312,999	\$ 1,290,631	-	-
		State-Agriculture	\$ -	\$ -	-	-
		State-Construction	\$ -	\$ -	-	-
		State-Disaster Relief	\$ -	\$ -	-	-
		State-Veterans' Affairs	\$ -	\$ -	-	-
		State-Homeowners' Property Tax	\$ -	\$ -	-	-
		State-Public Safety Funds (program)	\$ -	\$ -	-	-
		State- Citizen's Option For Public Safety	\$ -	\$ -	-	-
		State-Other	\$ 2,392,706	\$ 2,264,455	\$ 14,815	\$ 14,815
		<b>Total State</b>	<b>\$ 43,945,683</b>	<b>\$ 44,024,679</b>	<b>\$ 45,445,779</b>	<b>\$ 45,445,779</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	-	-
		Federal-Health Administration	\$ -	\$ -	-	-
		Federal-Construction	\$ -	\$ -	-	-
		Federal-Other	\$ 2,908,103	\$ 3,045,154	\$ 5,716,702	\$ 5,716,702
		<b>Total Federal</b>	<b>\$ 2,908,103</b>	<b>\$ 3,045,154</b>	<b>\$ 5,716,702</b>	<b>\$ 5,716,702</b>

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**Other Governmental Agencies**

Other Governmental Agencies	\$	-	\$	-	\$	-
<b>Total Other Governmental Agencies</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

<b>Total Intergovernmental Revenues</b>	<b>\$</b>	<b>46,853,786</b>	<b>\$</b>	<b>47,069,833</b>	<b>\$</b>	<b>51,162,481</b>	<b>\$</b>	<b>51,162,481</b>
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**CHARGES FOR SERVICES**

Assessment & Tax Collection Fees	\$	-	\$	-	\$	-		
Special Assessments	\$	-	\$	-	\$	-		
Auditing & Accounting Fees	\$	-	\$	-	\$	-		
Adoption Fees	\$	-	\$	-	\$	-		
Election Services	\$	-	\$	-	\$	-		
Legal Services	\$	-	\$	-	\$	-		
Planning/Engineering Services	\$	-	\$	-	\$	-		
Agricultural Services	\$	-	\$	-	\$	-		
Civil Process Services	\$	-	\$	-	\$	-		
Court Fees and Costs	\$	39,207	\$	33,251	\$	15,000	15,000	
Estate Fees	\$	186,876	\$	65,252	\$	70,000	70,000	
Humane Services	\$	-	\$	-	\$	-		
Law Enforcement Services	\$	-	\$	-	\$	-		
Recording Fees	\$	-	\$	-	\$	-		
Road and Street Services	\$	-	\$	-	\$	-		
Health Fees and Deductions	\$	-	\$	-	\$	-		
Mental Health Services	\$	17,312,074	\$	20,040,962	\$	22,126,807	22,126,807	
California Children's Services	\$	-	\$	-	\$	-		
Institutional Care and Service	\$	-	\$	-	\$	-		
Educational Services	\$	504,035	\$	557,062	\$	551,200	551,200	
Library Services	\$	-	\$	-	\$	-		
Parks and Recreation Services	\$	-	\$	-	\$	-		
Sanitation Services	\$	-	\$	-	\$	-		
Other	\$	-	\$	24,378	\$	-		
Governmental Interfund Revenue	\$	4,871,254	\$	5,857,706	\$	6,989,976	6,989,976	
Interfund Revenue	\$	-	\$	-	\$	-		
<b>Total Charges for Services</b>	<b>\$</b>	<b>22,913,446</b>	<b>\$</b>	<b>26,578,611</b>	<b>\$</b>	<b>29,752,983</b>	<b>\$</b>	<b>29,752,983</b>

**MISCELLANEOUS REVENUES**

Other Sales	\$	-	\$	-	\$	-		
Miscellaneous	\$	550,763	\$	910,227	\$	754,123	754,123	
<b>Total Miscellaneous Revenues</b>	<b>\$</b>	<b>550,763</b>	<b>\$</b>	<b>910,227</b>	<b>\$</b>	<b>754,123</b>	<b>\$</b>	<b>754,123</b>

**OTHER FINANCING SOURCES**

Sale of Fixed Assets	\$	1,452	\$	-	\$	-		
Operating Transfers In	\$	1,834,893	\$	17,594,462	\$	2,270,710	2,270,710	
Long Term Debt Proceeds	\$	-	\$	-	\$	-		
<b>Total Other Financing Sources</b>	<b>\$</b>	<b>1,836,345</b>	<b>\$</b>	<b>17,594,462</b>	<b>\$</b>	<b>2,270,710</b>	<b>\$</b>	<b>2,270,710</b>

<b>TOTAL BHRS-BEHAVIORAL HEALTH</b>	<b>\$</b>	<b>72,509,944</b>	<b>\$</b>	<b>92,651,409</b>	<b>\$</b>	<b>84,754,516</b>	<b>\$</b>	<b>84,754,516</b>
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**COMMUNITY SERVICES AGENCY**

**TAXES**

Property Taxes - Current Secured	\$	-	\$	-	\$	-
Property Taxes - Current Unsecured	\$	-	\$	-	\$	-
Property Taxes - PY	\$	-	\$	-	\$	-
Property Taxes - Prior Unsecured	\$	-	\$	-	\$	-
Supplemental Property Taxes - Current Unsecured	\$	-	\$	-	\$	-



Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	-	-
		Sales and Use Taxes	\$ -	\$ -	-	-
		Other Taxes	\$ -	\$ -	-	-
<b>Total Taxes</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	-	-
		Business Licenses	\$ -	\$ -	-	-
		Construction Permits	\$ -	\$ -	-	-
		Road Privileges and Permits	\$ -	\$ -	-	-
		Zoning Permits Administration	\$ -	\$ -	-	-
		Franchises	\$ -	\$ -	-	-
		Other Licenses and Permits	\$ 73,320	\$ 76,848	78,653	78,653
<b>Total Licenses, Permits and Franchises</b>			<b>\$ 73,320</b>	<b>\$ 76,848</b>	<b>78,653</b>	<b>78,653</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	-	-
		Other Court Fines	\$ -	\$ -	-	-
		Forfeitures and Penalties	\$ -	\$ -	-	-
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	-	-
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 552	\$ 3,036	-	-
		Rents and Concessions	\$ -	\$ -	-	-
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 552</b>	<b>\$ 3,036</b>	<b>-</b>	<b>-</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	-	-
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	-	-
		Other State-in-lieu Taxes	\$ -	\$ -	-	-
		State-Public Assistance Administration	\$ 68,674,645	\$ 72,079,814	82,004,650	82,004,650
		State-Public Assistance Program	\$ 61,945,310	\$ 61,842,057	38,983,232	38,983,232
		State-Health Administration	\$ -	\$ -	-	-
		State-Mental Health	\$ 19,689,075	\$ 22,110,817	29,942,465	29,942,465
		State-Tuberculosis Control	\$ -	\$ -	-	-
		Other State Health	\$ -	\$ -	-	-
		State-Agriculture	\$ -	\$ -	-	-
		State-Construction	\$ -	\$ -	-	-
		State-Disaster Relief	\$ -	\$ -	-	-
		State-Veterans' Affairs	\$ -	\$ -	-	-
		State-Homeowners' Property Tax	\$ -	\$ -	-	-
		State-Public Safety Funds (program)	\$ -	\$ -	-	-
		State-Citizen's Option For Public Safety	\$ -	\$ -	-	-
		State-Other	\$ 14,169	\$ 15,212	18,268	18,268
<b>Total State</b>			<b>\$ 150,323,199</b>	<b>\$ 156,047,900</b>	<b>150,948,615</b>	<b>150,948,615</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ 75,830,058	\$ 79,785,108	96,909,358	96,909,358
		Federal-Public Assistance Program	\$ 29,060,878	\$ 28,767,758	54,762,851	54,762,851
		Federal-Health Administration	\$ -	\$ -	-	-
		Federal-Construction	\$ -	\$ -	-	-
		Federal-Other	\$ 199,613	\$ 194,898	225,221	225,221
<b>Total Federal</b>			<b>\$ 105,090,549</b>	<b>\$ 108,747,764</b>	<b>151,897,430</b>	<b>151,897,430</b>

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Other Governmental Agencies</b>						
Other Governmental Agencies			\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ 255,413,748</b>	<b>\$ 264,795,664</b>	<b>\$ 302,846,045</b>	<b>\$ 302,846,045</b>
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ 15,120	\$ 15,120	\$ 40,000	\$ 40,000
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ 138,185	\$ 138,241	\$ 147,807	\$ 147,807
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ 228,144	\$ 211,777	\$ 186,785	\$ 186,785
		Governmental Interfund Revenue	\$ 358,089	\$ 329,727	\$ 537,716	\$ 537,716
		Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		<b>Total Charges for Services</b>	<b>\$ 739,538</b>	<b>\$ 694,865</b>	<b>\$ 912,308</b>	<b>\$ 912,308</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ 588,448	\$ 1,305,293	\$ 3,797,515	\$ 3,797,515
		<b>Total Miscellaneous Revenues</b>	<b>\$ 588,448</b>	<b>\$ 1,305,293</b>	<b>\$ 3,797,515</b>	<b>\$ 3,797,515</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ 3,937	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 10,128,859	\$ 10,738,891	\$ 12,817,132	\$ 12,817,132
		Long Term Debt Proceeds	\$ 326,482	\$ 162,918	\$ -	\$ -
		<b>Total Other Financing Sources</b>	<b>\$ 10,459,278</b>	<b>\$ 10,901,809</b>	<b>\$ 12,817,132</b>	<b>\$ 12,817,132</b>
<b>TOTAL COMMUNITY SERVICES AGENCY</b>			<b>\$ 267,274,884</b>	<b>\$ 277,777,515</b>	<b>\$ 320,451,653</b>	<b>\$ 320,451,653</b>
<b>LIBRARY</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Sales and Use Taxes	\$ 8,655,294	\$ 9,140,466	8,500,000	8,500,000
		Other Taxes	\$ -	\$ -	-	-
<b>Total Taxes</b>			<b>\$ 8,655,294</b>	<b>\$ 9,140,466</b>	<b>\$ 8,500,000</b>	<b>\$ 8,500,000</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	-	-
		Construction Permits	\$ -	-	-	-
		Road Privileges and Permits	\$ -	-	-	-
		Zoning Permits Administration	\$ -	-	-	-
		Franchises	\$ -	-	-	-
		Other Licenses and Permits	\$ -	-	-	-
<b>Total Licenses, Permits and Franchises</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	-
		Other Court Fines	\$ -	-	-	-
		Forfeitures and Penalties	\$ -	-	-	-
		Penalties/Costs on Delinquent Taxes	\$ -	-	-	-
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ -	\$ 1	\$ -	-
		Rents and Concessions	\$ 4,600	\$ 3,588	3,500	3,500
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 4,600</b>	<b>\$ 3,589</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	-	-	-
		Other State-in-lieu Taxes	\$ -	-	-	-
		State-Public Assistance Administration	\$ -	-	-	-
		State-Public Assistance Program	\$ -	-	-	-
		State-Health Administration	\$ -	-	-	-
		State-Mental Health	\$ -	-	-	-
		State-Tuberculosis Control	\$ -	-	-	-
		Other State Health	\$ -	-	-	-
		State-Agriculture	\$ -	-	-	-
		State-Construction	\$ -	-	-	-
		State-Disaster Relief	\$ -	-	-	-
		State-Veterans' Affairs	\$ -	-	-	-
		State-Homeowners' Property Tax	\$ -	-	-	-
		State-Public Safety Funds (program)	\$ -	-	-	-
		State- Citizen's Option For Public Safety	\$ -	-	-	-
		State-Other	\$ 78,158	\$ 112,269	112,000	112,000
<b>Total State</b>			<b>\$ 78,158</b>	<b>\$ 112,269</b>	<b>\$ 112,000</b>	<b>\$ 112,000</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	-	-	-
		Federal-Health Administration	\$ -	-	-	-
		Federal-Construction	\$ -	-	-	-
		Federal-Other	\$ 41,544	\$ -	-	-
<b>Total Federal</b>			<b>\$ 41,544</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Governmental Agencies</b>						

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
		<b>Total Other Governmental Agencies</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
		<b>Total Intergovernmental Revenues</b>	<b>\$ 119,702</b>	<b>\$ 112,269</b>	<b>\$ 112,000</b>	<b>\$ 112,000</b>
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ -	\$ -	\$ -	\$ -
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ 274,287	\$ 274,455	\$ 273,500	\$ 273,500
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ 66,570	\$ 113,525	\$ 125,000	\$ 125,000
		Governmental Interfund Revenue	\$ -	\$ 1,000	\$ -	\$ -
		Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		<b>Total Charges for Services</b>	<b>\$ 340,857</b>	<b>\$ 388,980</b>	<b>\$ 398,500</b>	<b>\$ 398,500</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ 18,529	\$ 15,580	\$ 15,000	\$ 15,000
		Miscellaneous	\$ 58,460	\$ 92,834	\$ 65,950	\$ 65,950
		<b>Total Miscellaneous Revenues</b>	<b>\$ 76,989</b>	<b>\$ 108,414</b>	<b>\$ 80,950</b>	<b>\$ 80,950</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 611,810	\$ 491,810	\$ 491,810	\$ 491,810
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	\$ -
		<b>Total Other Financing Sources</b>	<b>\$ 611,810</b>	<b>\$ 491,810</b>	<b>\$ 491,810</b>	<b>\$ 491,810</b>
<b>TOTAL LIBRARY</b>			<b>\$ 9,809,252</b>	<b>\$ 10,245,528</b>	<b>\$ 9,586,760</b>	<b>\$ 9,586,760</b>
<b>ALL OTHER SPECIAL REVENUE</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ 1,043,343	\$ 1,000,414	\$ 1,078,500	\$ 1,078,500
		Property Taxes - Current Unsecured	\$ 47,895	\$ 50,281	\$ -	\$ -
		Property Taxes - PY	\$ 107	\$ 64	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ 2,469	\$ 2,140	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ 4,290	\$ 10,165	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Other Taxes	\$ 169,211	\$ 24,371	-	-
<b>Total Taxes</b>			<b>\$ 1,267,315</b>	<b>\$ 1,087,435</b>	<b>\$ 1,078,500</b>	<b>\$ 1,078,500</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	\$ -	\$ -
		Construction Permits	\$ -	\$ -	\$ -	\$ -
		Road Privileges and Permits	\$ -	\$ -	\$ -	\$ -
		Zoning Permits Administration	\$ -	\$ -	\$ -	\$ -
		Franchises	\$ -	\$ -	\$ -	\$ -
		Other Licenses and Permits	\$ -	\$ -	\$ -	\$ -
<b>Total Licenses, Permits and Franchises</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ 50,424	\$ 44,474	\$ 36,000	\$ 36,000
		Other Court Fines	\$ 4,084	\$ 7,613	\$ 5,000	\$ 5,000
		Forfeitures and Penalties	\$ 226,002	\$ 245,032	\$ 130,000	\$ 130,000
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	\$ -	\$ -
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ 280,510</b>	<b>\$ 297,119</b>	<b>\$ 171,000</b>	<b>\$ 171,000</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ (46,951)	\$ 172,793	\$ 163,253	\$ 163,253
		Rents and Concessions	\$ -	\$ -	\$ -	\$ -
<b>Total Revenue From Use of Money and Property</b>			<b>\$ (46,951)</b>	<b>\$ 172,793</b>	<b>\$ 163,253</b>	<b>\$ 163,253</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ 1,704	\$ 1,825	\$ -	\$ -
		Other State-in-lieu Taxes	\$ -	\$ -	\$ -	\$ -
		State-Public Assistance Administration	\$ 679,013	\$ 677,422	\$ 685,600	\$ 685,600
		State-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		State-Health Administration	\$ -	\$ -	\$ -	\$ -
		State-Mental Health	\$ 14,798,337	\$ 22,874,986	\$ 6,341,574	\$ 6,341,574
		State-Tuberculosis Control	\$ -	\$ -	\$ -	\$ -
		Other State Health	\$ -	\$ -	\$ -	\$ -
		State-Agriculture	\$ -	\$ -	\$ -	\$ -
		State-Construction	\$ -	\$ -	\$ -	\$ -
		State-Disaster Relief	\$ -	\$ -	\$ -	\$ -
		State-Veterans' Affairs	\$ -	\$ -	\$ -	\$ -
		State-Homeowners' Property Tax	\$ 15,278	\$ 14,552	\$ 15,400	\$ 15,400
		State-Public Safety Funds (program)	\$ -	\$ -	\$ -	\$ -
		State-Citizen's Option For Public Safety	\$ 1,420,128	\$ 1,442,163	\$ 1,710,300	\$ 1,710,300
		State-Other	\$ 11,955,122	\$ 10,179,635	\$ 26,739,483	\$ 26,739,483
<b>Total State</b>			<b>\$ 28,869,582</b>	<b>\$ 35,190,583</b>	<b>\$ 35,492,357</b>	<b>\$ 35,492,357</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	\$ -	\$ -
		Federal-Health Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Construction	\$ -	\$ -	\$ -	\$ -
		Federal-Other	\$ 6,995,034	\$ 6,152,481	\$ 7,112,288	\$ 7,112,288
<b>Total Federal</b>			<b>\$ 6,995,034</b>	<b>\$ 6,152,481</b>	<b>\$ 7,112,288</b>	<b>\$ 7,112,288</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Total Other Governmental Agencies</b>			\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ 35,864,616	\$ 41,343,064	\$ 42,604,645	\$ 42,604,645
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ 114,069	\$ 112,881	\$ 109,000	\$ 109,000
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ 328,936	\$ 257,582	\$ 285,000	\$ 285,000
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ 2,164	\$ -	\$ -
		Recording Fees	\$ 1,275,662	\$ 994,870	\$ 1,046,492	\$ 1,046,492
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ 43,226	\$ 160,315	\$ 175,813	\$ 175,813
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ 91,544	\$ 85,728	\$ 101,000	\$ 101,000
		Sanitation Services	\$ -	\$ 67	\$ -	\$ -
		Other	\$ 450,374	\$ 394,458	\$ 431,870	\$ 431,870
		Governmental Interfund Revenue	\$ 390,179	\$ 328,645	\$ 330,459	\$ 330,459
		Interfund Revenue	\$ 6,118	\$ 6,568	\$ 30,441	\$ 30,441
<b>Total Charges for Services</b>			\$ 2,700,108	\$ 2,343,278	\$ 2,510,075	\$ 2,510,075
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ 644	\$ -	\$ -	\$ -
		Miscellaneous	\$ 204,234	\$ 359,702	\$ 231,522	\$ 231,522
<b>Total Miscellaneous Revenues</b>			\$ 204,878	\$ 359,702	\$ 231,522	\$ 231,522
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 1,408,037	\$ 1,376,587	\$ 788,304	\$ 788,304
		Long Term Debt Proceeds	\$ 44,130	\$ -	\$ -	\$ -
<b>Total Other Financing Sources</b>			\$ 1,452,167	\$ 1,376,587	\$ 788,304	\$ 788,304
<b>TOTAL ALL OTHER SPECIAL REVENUE</b>			\$ 41,722,643	\$ 46,979,978	\$ 47,547,299	\$ 47,547,299
<b>TOTAL SPECIAL REVENUE FUNDS FINANCING SOURCES</b>			\$ 519,152,175	\$ 548,482,374	\$ 627,856,540	\$ 627,856,540
<b>CAPITAL PROJECT FUNDS</b>						
<b>CAPITAL PROJECTS</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	-	-
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	-	-
		Sales and Use Taxes	\$ -	\$ -	-	-
		Other Taxes	\$ -	\$ -	-	-
<b>Total Taxes</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	\$ -	\$ -
		Business Licenses	\$ -	\$ -	-	-
		Construction Permits	\$ -	\$ -	-	-
		Road Privileges and Permits	\$ -	\$ -	-	-
		Zoning Permits Administration	\$ -	\$ -	-	-
		Franchises	\$ -	\$ -	-	-
		Other Licenses and Permits	\$ -	\$ -	-	-
<b>Total Licenses, Permits and Franchises</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	\$ -	\$ -
		Other Court Fines	\$ -	\$ -	-	-
		Forfeitures and Penalties	\$ 1,231,074	\$ 1,198,841	\$ 1,085,000	\$ 1,085,000
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	-	-
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ 1,231,074</b>	<b>\$ 1,198,841</b>	<b>\$ 1,085,000</b>	<b>\$ 1,085,000</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 36,357	\$ 106,726	\$ 52,000	\$ 52,000
		Rents and Concessions	\$ -	\$ -	-	-
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 36,357</b>	<b>\$ 106,726</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	\$ -	\$ -
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	-	-
		Other State-in-lieu Taxes	\$ -	\$ -	-	-
		State-Public Assistance Administration	\$ -	\$ -	-	-
		State-Public Assistance Program	\$ -	\$ -	-	-
		State-Health Administration	\$ -	\$ -	-	-
		State-Mental Health	\$ -	\$ -	-	-
		State-Tuberculosis Control	\$ -	\$ -	-	-
		Other State Health	\$ -	\$ -	-	-
		State-Agriculture	\$ -	\$ -	-	-
		State-Construction	\$ -	\$ -	-	-
		State-Disaster Relief	\$ -	\$ -	-	-
		State-Veterans' Affairs	\$ -	\$ -	-	-
		State-Homeowners' Property Tax	\$ -	\$ -	-	-
		State-Public Safety Funds (program)	\$ -	\$ -	-	-
		State- Citizen's Option For Public Safety	\$ -	\$ -	-	-
		State-Other	\$ 14,013,072	\$ -	-	-
<b>Total State</b>			<b>\$ 14,013,072</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	\$ -	\$ -
		Federal-Public Assistance Program	\$ -	\$ -	-	-
		Federal-Health Administration	\$ -	\$ -	-	-
		Federal-Construction	\$ -	\$ -	-	-
		Federal-Other	\$ -	\$ -	-	-
<b>Total Federal</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
		<b>Total Other Governmental Agencies</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ 14,013,072	\$ -	\$ -	\$ -
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ -	\$ -	\$ -	\$ -
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ 326,706	\$ -	\$ -	\$ -
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		Interfund Revenue	\$ -	\$ 2,028	\$ -	\$ -
		<b>Total Charges for Services</b>	\$ 326,706	\$ 2,028	\$ -	\$ -
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ 26	\$ -	\$ -	\$ -
		<b>Total Miscellaneous Revenues</b>	\$ 26	\$ -	\$ -	\$ -
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 19,885,613	\$ 8,582,203	\$ -	\$ -
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	\$ -
		<b>Total Other Financing Sources</b>	\$ 19,885,613	\$ 8,582,203	\$ -	\$ -
<b>TOTAL CAPITAL PROJECTS</b>			\$ 35,492,848	\$ 9,889,798	\$ 1,137,000	\$ 1,137,000
<b>REDEVELOPMENT AGENCY</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -



Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Sales and Use Taxes	\$ -	\$ -	-	-
		Other Taxes	\$ -	\$ -	-	-
<b>Total Taxes</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	-	-
		Business Licenses	\$ -	\$ -	-	-
		Construction Permits	\$ -	\$ -	-	-
		Road Privileges and Permits	\$ -	\$ -	-	-
		Zoning Permits Administration	\$ -	\$ -	-	-
		Franchises	\$ -	\$ -	-	-
		Other Licenses and Permits	\$ -	\$ -	-	-
<b>Total Licenses, Permits and Franchises</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	-	-
		Other Court Fines	\$ -	\$ -	-	-
		Forfeitures and Penalties	\$ -	\$ -	-	-
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	-	-
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ -	\$ -	-	-
		Rents and Concessions	\$ -	\$ -	-	-
<b>Total Revenue From Use of Money and Property</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	-	-
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	-	-
		Other State-in-lieu Taxes	\$ -	\$ -	-	-
		State-Public Assistance Administration	\$ -	\$ -	-	-
		State-Public Assistance Program	\$ -	\$ -	-	-
		State-Health Administration	\$ -	\$ -	-	-
		State-Mental Health	\$ -	\$ -	-	-
		State-Tuberculosis Control	\$ -	\$ -	-	-
		Other State Health	\$ -	\$ -	-	-
		State-Agriculture	\$ -	\$ -	-	-
		State-Construction	\$ -	\$ -	-	-
		State-Disaster Relief	\$ -	\$ -	-	-
		State-Veterans' Affairs	\$ -	\$ -	-	-
		State-Homeowners' Property Tax	\$ -	\$ -	-	-
		State-Public Safety Funds (program)	\$ -	\$ -	-	-
		State- Citizen's Option For Public Safety	\$ -	\$ -	-	-
		State-Other	\$ -	\$ -	-	-
<b>Total State</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	-	-
		Federal-Public Assistance Program	\$ -	\$ -	-	-
		Federal-Health Administration	\$ -	\$ -	-	-
		Federal-Construction	\$ -	\$ -	-	-
		Federal-Other	\$ -	\$ -	-	-
<b>Total Federal</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>Other Governmental Agencies</b>						

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
<b>Total Other Governmental Agencies</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ -	\$ -	\$ -	\$ -
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ -	\$ -	\$ -	\$ -
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		Interfund Revenue	\$ -	\$ -	\$ -	\$ -
<b>Total Charges for Services</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ -	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenues</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ -	\$ -	\$ -	\$ -
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	\$ -
<b>Total Other Financing Sources</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL REDEVELOPMENT AGENCY</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>PUBLIC FACILITY FEES</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Other Taxes	\$	- \$	-	-
		<b>Total Taxes</b>	<b>\$</b>	<b>- \$</b>	<b>- \$</b>	<b>- \$</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$	- \$	- \$	- \$
		Business Licenses	\$	- \$	-	-
		Construction Permits	\$	- \$	-	-
		Road Privileges and Permits	\$	- \$	-	-
		Zoning Permits Administration	\$	- \$	-	-
		Franchises	\$	- \$	-	-
		Other Licenses and Permits	\$	- \$	-	-
		<b>Total Licenses, Permits and Franchises</b>	<b>\$</b>	<b>- \$</b>	<b>- \$</b>	<b>- \$</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$	- \$	- \$	- \$
		Other Court Fines	\$	- \$	-	-
		Forfeitures and Penalties	\$	- \$	-	-
		Penalties/Costs on Delinquent Taxes	\$	- \$	-	-
		<b>Total Fines, Forfeitures, Penalties</b>	<b>\$</b>	<b>- \$</b>	<b>- \$</b>	<b>- \$</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$	444,494	\$ 624,788	\$ -
		Rents and Concessions	\$	- \$	-	-
		<b>Total Revenue From Use of Money and Property</b>	<b>\$</b>	<b>444,494</b>	<b>\$ 624,788</b>	<b>\$ -</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$	- \$	- \$	- \$
		State-Motor Vehicle In-lieu Tax	\$	- \$	-	-
		Other State-in-lieu Taxes	\$	- \$	-	-
		State-Public Assistance Administration	\$	- \$	-	-
		State-Public Assistance Program	\$	- \$	-	-
		State-Health Administration	\$	- \$	-	-
		State-Mental Health	\$	- \$	-	-
		State-Tuberculosis Control	\$	- \$	-	-
		Other State Health	\$	- \$	-	-
		State-Agriculture	\$	- \$	-	-
		State-Construction	\$	- \$	-	-
		State-Disaster Relief	\$	- \$	-	-
		State-Veterans' Affairs	\$	- \$	-	-
		State-Homeowners' Property Tax	\$	- \$	-	-
		State-Public Safety Funds (program)	\$	- \$	-	-
		State- Citizen's Option For Public Safety	\$	- \$	-	-
		State-Other	\$	- \$	-	-
		<b>Total State</b>	<b>\$</b>	<b>- \$</b>	<b>- \$</b>	<b>- \$</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$	- \$	- \$	- \$
		Federal-Public Assistance Program	\$	- \$	-	-
		Federal-Health Administration	\$	- \$	-	-
		Federal-Construction	\$	- \$	-	-
		Federal-Other	\$	- \$	-	-
		<b>Total Federal</b>	<b>\$</b>	<b>- \$</b>	<b>- \$</b>	<b>- \$</b>
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$	- \$	- \$	- \$

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Total Other Governmental Agencies</b>			\$ -	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>			\$ -	\$ -	\$ -	\$ -
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ 3,245,572	\$ 2,596,881	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ -	\$ -	\$ -	\$ -
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ -	\$ -	\$ -	\$ -
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		Interfund Revenue	\$ -	\$ -	\$ -	\$ -
<b>Total Charges for Services</b>			\$ 3,245,572	\$ 2,596,881	\$ -	\$ -
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ 19,056	\$ 17,922	\$ -	\$ -
<b>Total Miscellaneous Revenues</b>			\$ 19,056	\$ 17,922	\$ -	\$ -
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ -	\$ -	\$ -	\$ -
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	\$ -
<b>Total Other Financing Sources</b>			\$ -	\$ -	\$ -	\$ -
<b>TOTAL PUBLIC FACILITY FEES</b>			\$ 3,709,122	\$ 3,239,591	\$ -	\$ -
I V			I V	I V	I V	I V
<b>TOTAL CAPITAL PROJECT FUNDS</b>			\$ 39,201,970	\$ 13,129,389	\$ 1,137,000	\$ 1,137,000
<b>DEBT SERVICE FUNDS</b>						
<b>CAPITAL IMPROVEMENTS FINANCE AUTHORITY</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	-	-
		Sales and Use Taxes	\$ -	\$ -	-	-
		Other Taxes	\$ -	\$ -	-	-
<b>Total Taxes</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	-	-
		Business Licenses	\$ -	\$ -	-	-
		Construction Permits	\$ -	\$ -	-	-
		Road Privileges and Permits	\$ -	\$ -	-	-
		Zoning Permits Administration	\$ -	\$ -	-	-
		Franchises	\$ -	\$ -	-	-
		Other Licenses and Permits	\$ -	\$ -	-	-
<b>Total Licenses, Permits and Franchises</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	-	-
		Other Court Fines	\$ -	\$ -	-	-
		Forfeitures and Penalties	\$ -	\$ -	-	-
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	-	-
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ 200,801	\$ (195,399)	\$ -	\$ -
		Rents and Concessions	\$ -	\$ -	-	-
<b>Total Revenue From Use of Money and Property</b>			<b>\$ 200,801</b>	<b>\$ (195,399)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	-	-
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	-	-
		Other State-in-lieu Taxes	\$ -	\$ -	-	-
		State-Public Assistance Administration	\$ -	\$ -	-	-
		State-Public Assistance Program	\$ -	\$ -	-	-
		State-Health Administration	\$ -	\$ -	-	-
		State-Mental Health	\$ -	\$ -	-	-
		State-Tuberculosis Control	\$ -	\$ -	-	-
		Other State Health	\$ -	\$ -	-	-
		State-Agriculture	\$ -	\$ -	-	-
		State-Construction	\$ -	\$ -	-	-
		State-Disaster Relief	\$ -	\$ -	-	-
		State-Veterans' Affairs	\$ -	\$ -	-	-
		State-Homeowners' Property Tax	\$ -	\$ -	-	-
		State-Public Safety Funds (program)	\$ -	\$ -	-	-
		State- Citizen's Option For Public Safety	\$ -	\$ -	-	-
		State-Other	\$ -	\$ -	-	-
<b>Total State</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	-	-
		Federal-Public Assistance Program	\$ -	\$ -	-	-
		Federal-Health Administration	\$ -	\$ -	-	-
		Federal-Construction	\$ -	\$ -	-	-
		Federal-Other	\$ -	\$ -	-	-
<b>Total Federal</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$ -	\$ -	\$ -	\$ -
		<b>Total Other Governmental Agencies</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Intergovernmental Revenues</b> \$ - \$ - \$ - \$ -						
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ -	\$ -	\$ -	\$ -
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ -	\$ -	\$ -	\$ -
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		<b>Total Charges for Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ 1,928	\$ -	\$ -	\$ -
		<b>Total Miscellaneous Revenues</b>	<b>\$ 1,928</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 18,036,764	\$ 38,069,347	\$ -	\$ -
		Long Term Debt Proceeds	\$ 8,687,050	\$ 19,540,000	\$ -	\$ -
		<b>Total Other Financing Sources</b>	<b>\$ 26,723,814</b>	<b>\$ 57,609,347</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL CAPITAL IMPROVEMENTS FINANCE AUTHORITY</b>			<b>\$ 26,926,543</b>	<b>\$ 57,413,948</b>	<b>\$ -</b>	<b>\$ -</b>
<b>PENSION OBLIGATION FUND</b>						
<b>TAXES</b>						
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Sales and Use Taxes	\$ -	\$ -	-	-
		Other Taxes	\$ -	\$ -	-	-
<b>Total Taxes</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$ -	\$ -	-	-
		Business Licenses	\$ -	\$ -	-	-
		Construction Permits	\$ -	\$ -	-	-
		Road Privileges and Permits	\$ -	\$ -	-	-
		Zoning Permits Administration	\$ -	\$ -	-	-
		Franchises	\$ -	\$ -	-	-
		Other Licenses and Permits	\$ -	\$ -	-	-
<b>Total Licenses, Permits and Franchises</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$ -	\$ -	-	-
		Other Court Fines	\$ -	\$ -	-	-
		Forfeitures and Penalties	\$ -	\$ -	-	-
		Penalties/Costs on Delinquent Taxes	\$ -	\$ -	-	-
<b>Total Fines, Forfeitures, Penalties</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$ (13,672)	\$ (40,106)	\$ -	\$ -
		Rents and Concessions	\$ -	\$ -	-	-
<b>Total Revenue From Use of Money and Property</b>			<b>\$ (13,672)</b>	<b>\$ (40,106)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$ -	\$ -	-	-
		State-Motor Vehicle In-lieu Tax	\$ -	\$ -	-	-
		Other State-in-lieu Taxes	\$ -	\$ -	-	-
		State-Public Assistance Administration	\$ -	\$ -	-	-
		State-Public Assistance Program	\$ -	\$ -	-	-
		State-Health Administration	\$ -	\$ -	-	-
		State-Mental Health	\$ -	\$ -	-	-
		State-Tuberculosis Control	\$ -	\$ -	-	-
		Other State Health	\$ -	\$ -	-	-
		State-Agriculture	\$ -	\$ -	-	-
		State-Construction	\$ -	\$ -	-	-
		State-Disaster Relief	\$ -	\$ -	-	-
		State-Veterans' Affairs	\$ -	\$ -	-	-
		State-Homeowners' Property Tax	\$ -	\$ -	-	-
		State-Public Safety Funds (program)	\$ -	\$ -	-	-
		State- Citizen's Option For Public Safety	\$ -	\$ -	-	-
		State-Other	\$ -	\$ -	-	-
<b>Total State</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>Federal</b>						
		Federal-Public Assistance Administration	\$ -	\$ -	-	-
		Federal-Public Assistance Program	\$ -	\$ -	-	-
		Federal-Health Administration	\$ -	\$ -	-	-
		Federal-Construction	\$ -	\$ -	-	-
		Federal-Other	\$ -	\$ -	-	-
<b>Total Federal</b>			<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>
<b>Other Governmental Agencies</b>						

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Other Governmental Agencies	\$ 917,451	\$ (297,561)	\$ -	\$ -
		<b>Total Other Governmental Agencies</b>	<b>\$ 917,451</b>	<b>\$ (297,561)</b>	<b>\$ -</b>	<b>\$ -</b>
		<b>Total Intergovernmental Revenues</b>	<b>\$ 917,451</b>	<b>\$ (297,561)</b>	<b>\$ -</b>	<b>\$ -</b>
		<b>CHARGES FOR SERVICES</b>				
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ -	\$ -	\$ -	\$ -
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ -	\$ 876,931	\$ -	\$ -
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		Interfund Revenue	\$ -	\$ 297,561	\$ -	\$ -
		<b>Total Charges for Services</b>	<b>\$ -</b>	<b>\$ 1,174,492</b>	<b>\$ -</b>	<b>\$ -</b>
		<b>MISCELLANEOUS REVENUES</b>				
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ -	\$ -	\$ -	\$ -
		<b>Total Miscellaneous Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
		<b>OTHER FINANCING SOURCES</b>				
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ 10,522,409	\$ 10,827,112	\$ -	\$ -
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	\$ -
		<b>Total Other Financing Sources</b>	<b>\$ 10,522,409</b>	<b>\$ 10,827,112</b>	<b>\$ -</b>	<b>\$ -</b>
		<b>TOTAL PENSION OBLIGATION FUND</b>	<b>\$ 11,426,188</b>	<b>\$ 11,663,937</b>	<b>\$ -</b>	<b>\$ -</b>
		<b>STANISLAUS COUNTY TOBACCO FUNDING CORP</b>				
		<b>TAXES</b>				
		Property Taxes - Current Secured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Property Taxes - PY	\$ -	\$ -	\$ -	\$ -
		Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Current Unsecured	\$ -	\$ -	\$ -	\$ -
		Supplemental Property Taxes - Prior Unsecured	\$ -	\$ -	\$ -	\$ -
		Sales and Use Taxes	\$ -	\$ -	\$ -	\$ -
		Other Taxes	\$ -	\$ -	\$ -	\$ -



Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Total Taxes</b>			\$	- \$	- \$	- \$
<b>LICENSES, PERMITS AND FRANCHISES</b>						
		Animal Licenses	\$	- \$	- \$	- \$
		Business Licenses	\$	- \$	-	-
		Construction Permits	\$	- \$	-	-
		Road Privileges and Permits	\$	- \$	-	-
		Zoning Permits Administration	\$	- \$	-	-
		Franchises	\$	- \$	-	-
		Other Licenses and Permits	\$	- \$	-	-
<b>Total Licenses, Permits and Franchises</b>			\$	- \$	- \$	- \$
<b>FINES, FORFEITURES, PENALTIES</b>						
		Vehicle Code Fines	\$	- \$	- \$	- \$
		Other Court Fines	\$	- \$	-	-
		Forfeitures and Penalties	\$	- \$	-	-
		Penalties/Costs on Delinquent Taxes	\$	- \$	-	-
<b>Total Fines, Forfeitures, Penalties</b>			\$	- \$	- \$	- \$
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
		Interest	\$	361,912 \$	408,423 \$	- \$
		Rents and Concessions	\$	- \$	-	-
<b>Total Revenue From Use of Money and Property</b>			\$	361,912 \$	408,423 \$	- \$
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State</b>						
		State-Highway Users Tax	\$	- \$	- \$	- \$
		State-Motor Vehicle In-lieu Tax	\$	- \$	-	-
		Other State-in-lieu Taxes	\$	- \$	-	-
		State-Public Assistance Administration	\$	- \$	-	-
		State-Public Assistance Program	\$	- \$	-	-
		State-Health Administration	\$	- \$	-	-
		State-Mental Health	\$	- \$	-	-
		State-Tuberculosis Control	\$	- \$	-	-
		Other State Health	\$	- \$	-	-
		State-Agriculture	\$	- \$	-	-
		State-Construction	\$	- \$	-	-
		State-Disaster Relief	\$	- \$	-	-
		State-Veterans' Affairs	\$	- \$	-	-
		State-Homeowners' Property Tax	\$	- \$	-	-
		State-Public Safety Funds (program)	\$	- \$	-	-
		State- Citizen's Option For Public Safety	\$	- \$	-	-
		State-Other	\$	- \$	-	-
<b>Total State</b>			\$	- \$	- \$	- \$
<b>Federal</b>						
		Federal-Public Assistance Administration	\$	- \$	- \$	- \$
		Federal-Public Assistance Program	\$	- \$	-	-
		Federal-Health Administration	\$	- \$	-	-
		Federal-Construction	\$	- \$	-	-
		Federal-Other	\$	- \$	-	-
<b>Total Federal</b>			\$	- \$	- \$	- \$
<b>Other Governmental Agencies</b>						
		Other Governmental Agencies	\$	- \$	- \$	- \$
<b>Total Other Governmental Agencies</b>			\$	- \$	- \$	- \$

Fund Name	Financing Source Category	Financing Source Account (Sampling of Financing Source Categories and Accounts Presented, Not All Inclusive)	2012-13 Actual	2013-14 Actual Estimated <input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Total Intergovernmental Revenues</b>			\$ -	\$ -	\$ -	\$ -
<b>CHARGES FOR SERVICES</b>						
		Assessment & Tax Collection Fees	\$ -	\$ -	\$ -	\$ -
		Special Assessments	\$ -	\$ -	\$ -	\$ -
		Auditing & Accounting Fees	\$ -	\$ -	\$ -	\$ -
		Adoption Fees	\$ -	\$ -	\$ -	\$ -
		Election Services	\$ -	\$ -	\$ -	\$ -
		Legal Services	\$ -	\$ -	\$ -	\$ -
		Planning/Engineering Services	\$ -	\$ -	\$ -	\$ -
		Agricultural Services	\$ -	\$ -	\$ -	\$ -
		Civil Process Services	\$ -	\$ -	\$ -	\$ -
		Court Fees and Costs	\$ -	\$ -	\$ -	\$ -
		Estate Fees	\$ -	\$ -	\$ -	\$ -
		Humane Services	\$ -	\$ -	\$ -	\$ -
		Law Enforcement Services	\$ -	\$ -	\$ -	\$ -
		Recording Fees	\$ -	\$ -	\$ -	\$ -
		Road and Street Services	\$ -	\$ -	\$ -	\$ -
		Health Fees and Deductions	\$ -	\$ -	\$ -	\$ -
		Mental Health Services	\$ -	\$ -	\$ -	\$ -
		California Children's Services	\$ -	\$ -	\$ -	\$ -
		Institutional Care and Service	\$ -	\$ -	\$ -	\$ -
		Educational Services	\$ -	\$ -	\$ -	\$ -
		Library Services	\$ -	\$ -	\$ -	\$ -
		Parks and Recreation Services	\$ -	\$ -	\$ -	\$ -
		Sanitation Services	\$ -	\$ -	\$ -	\$ -
		Other	\$ -	\$ -	\$ -	\$ -
		Governmental Interfund Revenue	\$ -	\$ -	\$ -	\$ -
		Interfund Revenue	\$ -	\$ -	\$ -	\$ -
<b>Total Charges for Services</b>			\$ -	\$ -	\$ -	\$ -
<b>MISCELLANEOUS REVENUES</b>						
		Other Sales	\$ -	\$ -	\$ -	\$ -
		Miscellaneous	\$ 7,326,655	\$ 4,592,199	\$ -	\$ -
<b>Total Miscellaneous Revenues</b>			\$ 7,326,655	\$ 4,592,199	\$ -	\$ -
<b>OTHER FINANCING SOURCES</b>						
		Sale of Fixed Assets	\$ -	\$ -	\$ -	\$ -
		Operating Transfers In	\$ -	\$ -	\$ -	\$ -
		Long Term Debt Proceeds	\$ -	\$ -	\$ -	\$ -
<b>Total Other Financing Sources</b>			\$ -	\$ -	\$ -	\$ -
<b>TOTAL STANISLAUS COUNTY TOBACCO FUNDING CORP</b>			\$ 7,688,567	\$ 5,000,622	\$ -	\$ -
I			I	I	I	I
V			V	V	V	V
<b>TOTAL DEBT SERVICE FUNDS FINANCING SOURCES</b>			\$ 46,041,298	\$ 74,078,507	\$ -	\$ -
<b>TOTAL ALL FUNDS</b>			\$ 847,882,628	\$ 881,508,859	\$ 870,637,562	\$ 870,637,562
Total All Funds Transferred To			SCH 5, COL 2	SCH 5, COL 3	SCH 5, COL 4	SCH 5, COL 5

State Controller Schedules		Stanislaus County			Schedule 7
County Budget Act August 2014		Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2014-15			
Description	2012-13 Actual	2013-14 Actual Estimated	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Summarization by Function</b>					
General	\$ 89,115,763	\$ 68,512,371	\$ 82,533,948	\$ 82,533,948	
Public Protection	210,355,295	214,246,887	220,113,931	220,113,931	
Public Ways & Facilities	46,998,769	42,043,822	88,023,335	88,023,335	
Health & Sanitation	135,619,277	146,971,925	140,580,070	140,580,070	
Public Assistance	286,339,803	297,755,542	344,234,811	344,234,811	
Education	8,711,721	9,174,620	10,598,705	10,598,705	
Recreation	7,121,797	6,158,453	5,835,302	5,835,302	
Debt Service	57,575,267	93,132,632	12,666,797	12,666,797	
<b>Total Financing Uses by Function</b>	<b>\$ 841,837,692</b>	<b>\$ 877,996,252</b>	<b>\$ 904,586,899</b>	<b>\$ 904,586,899</b>	
<b>Appropriations for Contingencies</b>					
General Fund	\$ -	\$ -	\$ 11,020,864	\$ 11,020,864	
Mental Health	-	-	-	-	
<b>Total Appropriations for Contingencies</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,020,864</b>	<b>\$ 11,020,864</b>	
<b>Subtotal Financing Uses</b>	<b>\$ 841,837,692</b>	<b>\$ 877,996,252</b>	<b>\$ 915,607,763</b>	<b>\$ 915,607,763</b>	
<b>Provisions for Reserves and Designations</b>					
General Fund	\$ -	\$ -	\$ -	\$ -	
Capital Project Funds	-	-	-	-	
Debt Service Funds	-	-	-	-	
<b>Total Reserves and Designations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Financing Uses</b>	<b>\$ 841,837,692</b>	<b>\$ 877,996,252</b>	<b>\$ 915,607,763</b>	<b>\$ 915,607,763</b>	
<b>Summarization by Fund</b>					
General Fund	\$ 226,125,275	\$ 241,075,754	\$ 271,083,644	\$ 271,083,644	
Special Revenue Funds	538,222,231	539,554,478	643,308,609	643,308,609	
Capital Project Funds	29,539,408	20,053,867	1,215,510	1,215,510	
Debt Service Funds	47,950,776	77,312,151	0	0	
<b>Total Financing Uses</b>	<b>\$ 841,837,690</b>	<b>\$ 877,996,250</b>	<b>\$ 915,607,763</b>	<b>\$ 915,607,763</b>	
Total Financing Uses by Function Transferred From	SCH 8, COL 2	SCH 8, COL 3	SCH 8, COL 4	SCH 8, COL 5	
Total Financing Uses Transferred To				SCH 2, COL 8	
Subtotal Financing Uses Ties To				SCH 2, COL 6	
Total Reserves and Designations Transferred To				SCH 2, COL 7 SCH 4, COL 6	
Summarization Totals Must Equal				TOTAL FIN USES = TOTAL FIN USES	

State Controller Schedules		Stanislaus County			Schedule 8	
County Budget Act August 2014		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2014-15				
Function, Activity and Budget Unit	2012-13 Actual	2013-14 Actual Estimated	<input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3		4	5	
<b>General</b>						
Legislative and Administrative	\$ 6,190,340	\$ 5,886,474	\$	\$ 8,286,943	\$ 8,286,943	
Finance	\$ 11,117,892	\$ 11,745,424	\$	\$ 13,387,071	\$ 13,387,071	
Personnel	\$ -	\$ -	\$	\$ -	\$ -	
Counsel	\$ 2,223,526	\$ 2,231,100	\$	\$ 2,414,681	\$ 2,414,681	
Elections	\$ 1,777,140	\$ 2,424,172	\$	\$ 3,039,164	\$ 3,039,164	
Property Management	\$ 4,716,901	\$ 790,748	\$	\$ 696,670	\$ 696,670	
Plant Acquisition	\$ 11,004,832	\$ 5,199,325	\$	\$ 3,417,535	\$ 3,417,535	
Promotion	\$ 933,632	\$ 218,024	\$	\$ 155,990	\$ 155,990	
Other General	\$ 51,151,500	\$ 40,017,104	\$	\$ 62,156,758	\$ 62,156,758	
<b>Total General</b>	<b>\$ 89,115,763</b>	<b>\$ 68,512,371</b>	<b>\$</b>	<b>\$ 93,554,812</b>	<b>\$ 93,554,812</b>	
<b>Public Protection</b>						
Judicial	\$ 45,017,854	\$ 46,114,345	\$	\$ 48,627,093	\$ 48,627,093	
Police Protection	\$ 45,151,970	\$ 47,094,682	\$	\$ 49,863,158	\$ 49,863,158	
Detention and Correction	\$ 88,205,785	\$ 88,262,146	\$	\$ 83,602,136	\$ 83,602,136	
Fire Protection	\$ 1,929,034	\$ 1,884,993	\$	\$ 1,423,738	\$ 1,423,738	
Protection Inspection	\$ 5,583,213	\$ 5,740,616	\$	\$ 7,768,052	\$ 7,768,052	
Other Protection	\$ 24,467,439	\$ 25,150,105	\$	\$ 28,829,754	\$ 28,829,754	
<b>Total Public Protection</b>	<b>\$ 210,355,295</b>	<b>\$ 214,246,887</b>	<b>\$</b>	<b>\$ 220,113,931</b>	<b>\$ 220,113,931</b>	
<b>Public Ways &amp; Facilities</b>						
Public Ways	\$ 46,846,258	\$ 41,484,926	\$	\$ 87,562,329	\$ 87,562,329	
Transportation Terminal	\$ 152,511	\$ 558,896	\$	\$ 461,006	\$ 461,006	
<b>Total Public Ways &amp; Facilities</b>	<b>\$ 46,998,769</b>	<b>\$ 42,043,822</b>	<b>\$</b>	<b>\$ 88,023,335</b>	<b>\$ 88,023,335</b>	
<b>Health and Sanitation</b>						
Health	\$ 135,619,277	\$ 146,971,925	\$	\$ 140,580,070	\$ 140,580,070	
Hospital Care						
California Childrens Services						
Sanitation						
<b>Total Health and Sanitation</b>	<b>\$ 135,619,277</b>	<b>\$ 146,971,925</b>	<b>\$</b>	<b>\$ 140,580,070</b>	<b>\$ 140,580,070</b>	
<b>Public Assistance</b>						

State Controller Schedules		Stanislaus County			Schedule 8	
County Budget Act August 2014		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2014-15				
Function, Activity and Budget Unit	2012-13 Actual	2013-14 Actual Estimated	<input checked="" type="checkbox"/>	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3		4	5	
Administration	\$ 172,607,581	\$ 180,850,104		\$ 211,590,024	\$ 211,590,024	
Aid Payments	\$ 94,757,284	\$ 96,407,665		\$ 108,210,056	\$ 108,210,056	
General Relief	\$ 569,566	\$ 523,094		\$ 729,176	\$ 729,176	
Veterans' Services	\$ 308,198	\$ 372,046		\$ 490,369	\$ 490,369	
Other Assistance	\$ 18,097,174	\$ 19,602,633		\$ 23,215,186	\$ 23,215,186	
<b>Total Public Assistance</b>	<b>\$ 286,339,803</b>	<b>\$ 297,755,542</b>		<b>\$ 344,234,811</b>	<b>\$ 344,234,811</b>	
<b>Education</b>						
School Administration	\$ -	\$ -		\$ -	\$ -	
Library Services	\$ 8,357,684	\$ 8,804,116		\$ 10,090,391	\$ 10,090,391	
Agricultural Education	\$ 354,037	\$ 370,504		\$ 508,314	\$ 508,314	
Other Education	\$ -	\$ -		\$ -	\$ -	
<b>Total Education</b>	<b>\$ 8,711,721</b>	<b>\$ 9,174,620</b>		<b>\$ 10,598,705</b>	<b>\$ 10,598,705</b>	
<b>Recreation and Cultural Services</b>						
Recreation Facilities	\$ 7,121,797	\$ 6,158,453		\$ 5,835,302	\$ 5,835,302	
<b>Total Recreation and Cultural Services</b>	<b>\$ 7,121,797</b>	<b>\$ 6,158,453</b>		<b>\$ 5,835,302</b>	<b>\$ 5,835,302</b>	
<b>Debt Service</b>						
Retirement of Long-Term Debt	\$ 57,575,267	\$ 93,132,632		\$ 12,666,797	\$ 12,666,797	
Interest on Notes and Warrants						
<b>Total Debt Service</b>	<b>\$ 57,575,267</b>	<b>\$ 93,132,632</b>		<b>\$ 12,666,797</b>	<b>\$ 12,666,797</b>	
<b>Grand Total Financing Uses by Function</b>	<b>\$ 841,837,692</b>	<b>\$ 877,996,252</b>		<b>\$ 915,607,763</b>	<b>\$ 915,607,763</b>	
Total Financing Uses by Function Transferred To	SCH 7, COL 2	SCH 7, COL 3		SCH 7, COL 4	SCH 7, COL 5	

State Controller Schedules County Budget Act August 2014	Stanislaus County Operation of Internal Service Fund Fiscal Year 2014-15			Schedule 10	
				Fund Title Service Activity	GSA Central Services Central Services
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ 23,330	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 872,690	\$ 1,067,979	\$ 1,254,471	\$ 1,254,471	\$ 1,254,471
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 896,020</b>	<b>\$ 1,067,979</b>	<b>\$ 1,254,471</b>	<b>\$ 1,254,471</b>	<b>\$ 1,254,471</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 678,265	\$ 717,375	\$ 901,675	\$ 901,675	\$ 901,675
SERVICES & SUPPLIES	\$ 62,347	\$ 78,739	\$ 84,960	\$ 84,960	\$ 84,960
OTHER CHARGES less Interest Exp	\$ 235,171	\$ 239,888	\$ 266,806	\$ 266,806	\$ 266,806
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFERS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 975,783</b>	<b>\$ 1,036,002</b>	<b>\$ 1,253,441</b>	<b>\$ 1,253,441</b>	<b>\$ 1,253,441</b>
<b>Operating Income (Loss)</b>	<b>\$ (79,763)</b>	<b>\$ 31,977</b>	<b>\$ 1,030</b>	<b>\$ 1,030</b>	<b>\$ 1,030</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 6,292	\$ 80	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ (276)	\$ (31)	\$ (1,030)	\$ (1,030)	\$ (1,030)
Gain or Loss on Sale of Capital Assets	\$ (2,922)	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 3,094</b>	<b>\$ 49</b>	<b>\$ (1,030)</b>	<b>\$ (1,030)</b>	<b>\$ (1,030)</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (76,669)</b>	<b>\$ 32,026</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (19,176)	\$ (21,455)	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (95,845)</b>	<b>\$ 10,571</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Assets - Beginning Balance	\$ 185,203	\$ 89,356	\$ 99,927	\$ 99,927	\$ 99,927
Net Assets - Ending Balance	\$ 89,356	\$ 99,927	\$ 99,927	\$ 99,927	\$ 99,927
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2014	Stanislaus County Operation of Internal Service Fund Fiscal Year 2014-15			Schedule 10	
				Fund Title Service Activity	Communications Communications
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ 9,098	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 787,451	\$ 825,503	\$ 814,599	\$ 814,599	\$ 814,599
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 796,549</b>	<b>\$ 825,503</b>	<b>\$ 814,599</b>	<b>\$ 814,599</b>	<b>\$ 814,599</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 236,604	\$ 255,902	\$ 289,014	\$ 289,014	\$ 289,014
SERVICES & SUPPLIES	\$ 374,759	\$ 415,323	\$ 469,512	\$ 469,512	\$ 469,512
OTHER CHARGES less Interest Exp	\$ 174,782	\$ 182,418	\$ 206,616	\$ 206,616	\$ 206,616
FIXED ASSETS	\$ 1,944	\$ 2,000	\$ 187,500	\$ 187,500	\$ 187,500
OP TRSFERS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 788,089</b>	<b>\$ 855,643</b>	<b>\$ 1,152,642</b>	<b>\$ 1,152,642</b>	<b>\$ 1,152,642</b>
<b>Operating Income (Loss)</b>	<b>\$ 8,460</b>	<b>\$ (30,140)</b>	<b>\$ (338,043)</b>	<b>\$ (338,043)</b>	<b>\$ (338,043)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ -	\$ -	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 8,460</b>	<b>\$ (30,140)</b>	<b>\$ (338,043)</b>	<b>\$ (338,043)</b>	<b>\$ (338,043)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (7,712)	\$ (8,070)	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 748</b>	<b>\$ (38,210)</b>	<b>\$ (338,043)</b>	<b>\$ (338,043)</b>	<b>\$ (338,043)</b>
Net Assets - Beginning Balance	\$ 846,663	\$ 847,410	\$ 809,200	\$ 809,200	\$ 809,200
Net Assets - Ending Balance	\$ 847,410	\$ 809,200	\$ 471,157	\$ 471,157	\$ 471,157
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2014	Stanislaus County Operation of Internal Service Fund Fiscal Year 2014-15			Schedule 10	
				Fund Title Service Activity	GSA Fleet Services Fleet Services
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ 40,557	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 2,243,577	\$ 2,641,687	\$ 2,707,784	\$ 2,707,784	\$ 2,707,784
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 2,284,134</b>	<b>\$ 2,641,687</b>	<b>\$ 2,707,784</b>	<b>\$ 2,707,784</b>	<b>\$ 2,707,784</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 687,887	\$ 765,477	\$ 873,310	\$ 873,310	\$ 873,310
SERVICES & SUPPLIES	\$ 1,390,093	\$ 1,521,080	\$ 1,606,821	\$ 1,606,821	\$ 1,606,821
OTHER CHARGES less Interest Exp	\$ 272,236	\$ 239,040	\$ 215,443	\$ 215,443	\$ 215,443
FIXED ASSETS	\$ 10,038	\$ -	\$ 75,000	\$ 75,000	\$ 75,000
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 2,360,254</b>	<b>\$ 2,525,597</b>	<b>\$ 2,770,574</b>	<b>\$ 2,770,574</b>	<b>\$ 2,770,574</b>
<b>Operating Income (Loss)</b>	<b>\$ (76,120)</b>	<b>\$ 116,090</b>	<b>\$ (62,790)</b>	<b>\$ (62,790)</b>	<b>\$ (62,790)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 14,707	\$ 27,564	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ 8,242	\$ 21,071	\$ 1,000	\$ 1,000	\$ 1,000
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 22,949</b>	<b>\$ 48,635</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (53,171)</b>	<b>\$ 164,725</b>	<b>\$ (61,790)</b>	<b>\$ (61,790)</b>	<b>\$ (61,790)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (20,943)	\$ (23,328)	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (74,114)</b>	<b>\$ 141,397</b>	<b>\$ (61,790)</b>	<b>\$ (61,790)</b>	<b>\$ (61,790)</b>
Net Assets - Beginning Balance	\$ 1,018,303	\$ 944,190	\$ 1,085,586	\$ 1,085,586	\$ 1,085,586
Net Assets - Ending Balance	\$ 944,190	\$ 1,085,586	\$ 1,023,796	\$ 1,023,796	\$ 1,023,796
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	



State Controller Schedules County Budget Act August 2014	Stanislaus County Operation of Internal Service Fund Fiscal Year 2014-15			Schedule 10	
			Fund Title Service Activity	MIS General MIS General	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ 77,322	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 3,476,924	\$ 3,887,699	\$ 4,091,195	\$ 4,091,195	\$ 4,091,195
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 3,554,246</b>	<b>\$ 3,887,699</b>	<b>\$ 4,091,195</b>	<b>\$ 4,091,195</b>	<b>\$ 4,091,195</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 2,293,199	\$ 2,512,489	\$ 2,903,586	\$ 2,903,586	\$ 2,903,586
SERVICES & SUPPLIES	\$ 973,507	\$ 925,988	\$ 1,171,067	\$ 1,171,067	\$ 1,171,067
OTHER CHARGES less Interest Exp	\$ 234,789	\$ 294,503	\$ 386,045	\$ 386,045	\$ 386,045
FIXED ASSETS	\$ 53	\$ (8,874)	\$ 135,000	\$ 135,000	\$ 135,000
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 3,501,548</b>	<b>\$ 3,724,106</b>	<b>\$ 4,595,698</b>	<b>\$ 4,595,698</b>	<b>\$ 4,595,698</b>
<b>Operating Income (Loss)</b>	<b>\$ 52,698</b>	<b>\$ 163,593</b>	<b>\$ (504,503)</b>	<b>\$ (504,503)</b>	<b>\$ (504,503)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 14	\$ 130	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ (3,448)	\$ (9,776)	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ (3,434)</b>	<b>\$ (9,646)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 49,264</b>	<b>\$ 153,947</b>	<b>\$ (504,503)</b>	<b>\$ (504,503)</b>	<b>\$ (504,503)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 642,198	\$ (81,958)	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 691,462</b>	<b>\$ 71,989</b>	<b>\$ (504,503)</b>	<b>\$ (504,503)</b>	<b>\$ (504,503)</b>
Net Assets - Beginning Balance	\$ 1,813,975	\$ 2,505,437	\$ 2,577,425	\$ 2,577,425	\$ 2,577,425
Net Assets - Ending Balance	2,505,437	2,577,425	2,072,922	2,072,922	2,072,922
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules	Stanislaus County			Schedule 10	
County Budget Act August 2014	Operation of Internal Service Fund Fiscal Year 2014-15			Fund Title Service Activity	
				HRMS Upgrade HRMS Upgrade	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	-
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	-
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	-
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	-
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	-
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	-
CHARGES FOR SERVICES	\$ -	\$ -	\$ -	\$ -	-
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	-
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	-
<b>Total Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ 10,000	\$ 10,000	10,000
SERVICES & SUPPLIES	\$ -	\$ 995	\$ 48,614	\$ 48,614	48,614
OTHER CHARGES less Interest Exp	\$ -	\$ 1,333	\$ 4,000	\$ 4,000	4,000
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	-
OP TRSFERS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	-
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	-
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	-
<b>Total Operating Expenses</b>	<b>\$ -</b>	<b>\$ 2,328</b>	<b>\$ 62,614</b>	<b>\$ 62,614</b>	<b>62,614</b>
<b>Operating Income (Loss)</b>	<b>\$ -</b>	<b>\$ (2,328)</b>	<b>\$ (62,614)</b>	<b>\$ (62,614)</b>	<b>(62,614)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ -	\$ -	\$ -	\$ -	-
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	-
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	-
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ -</b>	<b>\$ (2,328)</b>	<b>\$ (62,614)</b>	<b>\$ (62,614)</b>	<b>(62,614)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	-
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	-
<b>Change in Net Assets</b>	<b>\$ -</b>	<b>\$ (2,328)</b>	<b>\$ (62,614)</b>	<b>\$ (62,614)</b>	<b>(62,614)</b>
Net Assets - Beginning Balance	\$ 65,110	\$ 65,110	\$ 62,782	\$ 62,782	62,782
Net Assets - Ending Balance	65,110	62,782	168	168	168
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules	Stanislaus County			Schedule 10	
County Budget Act August 2014	Operation of Internal Service Fund Fiscal Year 2014-15			Fund Title Service Activity	
				General Liability General Liability	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ 36,580	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 4,055,754	\$ 4,411,448	\$ 4,596,027	\$ 4,596,027	\$ 4,596,027
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 4,092,334</b>	<b>\$ 4,411,448</b>	<b>\$ 4,596,027</b>	<b>\$ 4,596,027</b>	<b>\$ 4,596,027</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 4,154,219	\$ 7,740,663	\$ 3,964,140	\$ 3,964,140	\$ 3,964,140
OTHER CHARGES less Interest Exp	\$ 157,920	\$ 209,458	\$ 196,887	\$ 196,887	\$ 196,887
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 4,312,139</b>	<b>\$ 7,950,121</b>	<b>\$ 4,161,027</b>	<b>\$ 4,161,027</b>	<b>\$ 4,161,027</b>
<b>Operating Income (Loss)</b>	<b>\$ (219,805)</b>	<b>\$ (3,538,673)</b>	<b>\$ 435,000</b>	<b>\$ 435,000</b>	<b>\$ 435,000</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 6,706	\$ 29,819	\$ 15,000	\$ 15,000	\$ 15,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 6,706</b>	<b>\$ 29,819</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (213,099)</b>	<b>\$ (3,508,854)</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ 410,631	\$ 4,138,680	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 197,532</b>	<b>\$ 629,826</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>
Net Assets - Beginning Balance	\$ (2,160,381)	\$ (1,962,849)	\$ (1,333,022)	\$ (1,333,022)	\$ (1,333,022)
Net Assets - Ending Balance	<b>(1,962,849)</b>	<b>(1,333,022)</b>	<b>(883,022)</b>	<b>(883,022)</b>	<b>(883,022)</b>
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules	Stanislaus County			Schedule 10	
County Budget Act August 2014	Operation of Internal Service Fund Fiscal Year 2014-15			Fund Title Service Activity	
				Professional Liability Professional Liability	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 300,000	\$ 762,000	\$ 664,300	\$ 664,300	\$ 664,300
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 300,000</b>	<b>\$ 762,000</b>	<b>\$ 664,300</b>	<b>\$ 664,300</b>	<b>\$ 664,300</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 723,869	\$ 487,884	\$ 673,976	\$ 673,976	\$ 673,976
OTHER CHARGES less Interest Exp	\$ 724	\$ 457	\$ 324	\$ 324	\$ 324
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFERS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 724,593</b>	<b>\$ 488,341</b>	<b>\$ 674,300</b>	<b>\$ 674,300</b>	<b>\$ 674,300</b>
<b>Operating Income (Loss)</b>	<b>\$ (424,593)</b>	<b>\$ 273,659</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 4,080	\$ 10,874	\$ 10,000	\$ 10,000	\$ 10,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 4,080</b>	<b>\$ 10,874</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (420,513)</b>	<b>\$ 284,533</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (420,513)</b>	<b>\$ 284,533</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Assets - Beginning Balance	\$ 845,804	\$ 425,290	\$ 709,823	\$ 709,823	\$ 709,823
Net Assets - Ending Balance	425,290	709,823	709,823	709,823	709,823
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules	Stanislaus County			Schedule 10	
County Budget Act August 2014	Operation of Internal Service Fund Fiscal Year 2014-15			Fund Title Service Activity	
				Unemployment Insurance Unemployment Insurance	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ 27,280	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 1,144,810	\$ 192,900	\$ 195,600	\$ 195,600	\$ 195,600
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 1,172,090</b>	<b>\$ 192,900</b>	<b>\$ 195,600</b>	<b>\$ 195,600</b>	<b>\$ 195,600</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 514,377	\$ 509,801	\$ 605,554	\$ 605,554	\$ 605,554
OTHER CHARGES less Interest Exp	\$ 40	\$ 46	\$ 46	\$ 46	\$ 46
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFERS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 514,417</b>	<b>\$ 509,847</b>	<b>\$ 605,600</b>	<b>\$ 605,600</b>	<b>\$ 605,600</b>
<b>Operating Income (Loss)</b>	<b>\$ 657,673</b>	<b>\$ (316,947)</b>	<b>\$ (410,000)</b>	<b>\$ (410,000)</b>	<b>\$ (410,000)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 15,115	\$ 12,200	\$ 10,000	\$ 10,000	\$ 10,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 15,115</b>	<b>\$ 12,200</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 672,788</b>	<b>\$ (304,747)</b>	<b>\$ (400,000)</b>	<b>\$ (400,000)</b>	<b>\$ (400,000)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 672,788</b>	<b>\$ (304,747)</b>	<b>\$ (400,000)</b>	<b>\$ (400,000)</b>	<b>\$ (400,000)</b>
Net Assets - Beginning Balance	\$ 640,013	\$ 1,312,801	\$ 1,008,054	\$ 1,008,054	\$ 1,008,054
Net Assets - Ending Balance	1,312,801	1,008,054	608,054	608,054	608,054
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules	Stanislaus County			Schedule 10	
County Budget Act August 2014	Operation of Internal Service Fund Fiscal Year 2014-15			Fund Title Service Activity	
				Workers' Compensation Ins Workers' Compensation Ins	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ 118,912	\$ 12,549	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 4,893,970	\$ 5,879,050	\$ 4,690,000	\$ 4,690,000	\$ 4,690,000
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 5,012,882</b>	<b>\$ 5,891,599</b>	<b>\$ 4,690,000</b>	<b>\$ 4,690,000</b>	<b>\$ 4,690,000</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 3,761,258	\$ 4,122,901	\$ 4,592,450	\$ 4,592,450	\$ 4,592,450
OTHER CHARGES less Interest Exp	\$ 374,494	\$ 446,689	\$ 297,550	\$ 297,550	\$ 297,550
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 4,135,752</b>	<b>\$ 4,569,590</b>	<b>\$ 4,890,000</b>	<b>\$ 4,890,000</b>	<b>\$ 4,890,000</b>
<b>Operating Income (Loss)</b>	<b>\$ 877,130</b>	<b>\$ 1,322,009</b>	<b>\$ (200,000)</b>	<b>\$ (200,000)</b>	<b>\$ (200,000)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 130,376	\$ 206,461	\$ 200,000	\$ 200,000	\$ 200,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 130,376</b>	<b>\$ 206,461</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 1,007,506</b>	<b>\$ 1,528,470</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 1,007,506</b>	<b>\$ 1,528,470</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Net Assets - Beginning Balance	\$ (408,594)	\$ 598,913	\$ 2,127,383	\$ 2,127,383	\$ 2,127,383
Net Assets - Ending Balance	\$ 598,913	\$ 2,127,383	\$ 2,127,383	\$ 2,127,383	\$ 2,127,383
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules	Stanislaus County			Schedule 10	
County Budget Act August 2014	Operation of Internal Service Fund Fiscal Year 2014-15			Fund Title Service Activity	
				Self-Insurance (Purchased In Purchased Insurance	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 46,753,894	\$ 52,338,739	\$ 58,999,000	\$ 58,999,000	\$ 58,999,000
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 46,753,894</b>	<b>\$ 52,338,739</b>	<b>\$ 58,999,000</b>	<b>\$ 58,999,000</b>	<b>\$ 58,999,000</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 53,139,196	\$ 54,057,298	\$ 57,000,000	\$ 57,000,000	\$ 57,000,000
OTHER CHARGES less Interest Exp	\$ -	\$ -	\$ -	\$ -	\$ -
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 53,139,196</b>	<b>\$ 54,057,298</b>	<b>\$ 57,000,000</b>	<b>\$ 57,000,000</b>	<b>\$ 57,000,000</b>
<b>Operating Income (Loss)</b>	<b>\$ (6,385,302)</b>	<b>\$ (1,718,559)</b>	<b>\$ 1,999,000</b>	<b>\$ 1,999,000</b>	<b>\$ 1,999,000</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ (29,934)	\$ (12,657)	\$ 1,000	\$ 1,000	\$ 1,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ (29,934)</b>	<b>\$ (12,657)</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (6,415,236)</b>	<b>\$ (1,731,216)</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (6,415,236)</b>	<b>\$ (1,731,216)</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>
Net Assets - Beginning Balance	\$ 379,271	\$ (6,035,966)	\$ (7,767,182)	\$ (7,767,182)	\$ (7,767,182)
Net Assets - Ending Balance	<b>(6,035,966)</b>	<b>(7,767,182)</b>	<b>(5,767,182)</b>	<b>(5,767,182)</b>	<b>(5,767,182)</b>
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules		Stanislaus County			Schedule 10	
County Budget Act August 2014		Operation of Internal Service Fund Fiscal Year 2014-15			Fund Title Service Activity	
					Other Employee Benefits Other Employee Benefits	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors		
1	2	3	4	5		
<b>Operating Revenues</b>						
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -	
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -	
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -	
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -	
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -	
CHARGES FOR SERVICES	\$ 329,891	\$ 377,661	\$ 441,000	\$ 441,000	\$ 441,000	
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Revenues</b>	<b>\$ 329,891</b>	<b>\$ 377,661</b>	<b>\$ 441,000</b>	<b>\$ 441,000</b>	<b>\$ 441,000</b>	
<b>Operating Expenses</b>						
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -	
SERVICES & SUPPLIES	\$ 134,827	\$ 132,732	\$ 173,600	\$ 173,600	\$ 173,600	
OTHER CHARGES less Interest Exp	\$ 249,521	\$ 333,244	\$ 376,900	\$ 376,900	\$ 376,900	
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -	
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -	
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Expenses</b>	<b>\$ 384,348</b>	<b>\$ 465,976</b>	<b>\$ 550,500</b>	<b>\$ 550,500</b>	<b>\$ 550,500</b>	
<b>Operating Income (Loss)</b>	<b>\$ (54,457)</b>	<b>\$ (88,315)</b>	<b>\$ (109,500)</b>	<b>\$ (109,500)</b>	<b>\$ (109,500)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
Interest/Investment Income and/or Gain	\$ 172,085	\$ 101,001	\$ 89,500	\$ 89,500	\$ 89,500	
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 172,085</b>	<b>\$ 101,001</b>	<b>\$ 89,500</b>	<b>\$ 89,500</b>	<b>\$ 89,500</b>	
<b>Income Before Capital Contributions and Transfer</b>	<b>\$ 117,628</b>	<b>\$ 12,686</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Change in Net Assets</b>	<b>\$ 117,628</b>	<b>\$ 12,686</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	<b>\$ (20,000)</b>	
Net Assets - Beginning Balance	\$ 287,598	\$ 405,226	\$ 417,913	\$ 417,913	\$ 417,913	
Net Assets - Ending Balance	\$ 405,226	\$ 417,913	\$ 397,913	\$ 397,913	\$ 397,913	
Revenues Tie To				SCH 1, COL 4		
Expenses Tie To				SCH 1, COL 6		



State Controller Schedules County Budget Act August 2014	Stanislaus County Operation of Internal Service Fund Fiscal Year 2014-15			Schedule 10	
			Fund Title Service Activity	Dental Insurance Dental Insurance	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 3,579,324	\$ 3,434,712	\$ 3,440,600	\$ 3,440,600	\$ 3,440,600
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 3,579,324</b>	<b>\$ 3,434,712</b>	<b>\$ 3,440,600</b>	<b>\$ 3,440,600</b>	<b>\$ 3,440,600</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 3,493,212	\$ 3,487,773	\$ 3,780,468	\$ 3,780,468	\$ 3,780,468
OTHER CHARGES less Interest Exp	\$ 28,556	\$ 36,627	\$ 45,132	\$ 45,132	\$ 45,132
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 3,521,768</b>	<b>\$ 3,524,400</b>	<b>\$ 3,825,600</b>	<b>\$ 3,825,600</b>	<b>\$ 3,825,600</b>
<b>Operating Income (Loss)</b>	<b>\$ 57,556</b>	<b>\$ (89,688)</b>	<b>\$ (385,000)</b>	<b>\$ (385,000)</b>	<b>\$ (385,000)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 9,348	\$ 11,187	\$ 10,000	\$ 10,000	\$ 10,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 9,348</b>	<b>\$ 11,187</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 66,904</b>	<b>\$ (78,501)</b>	<b>\$ (375,000)</b>	<b>\$ (375,000)</b>	<b>\$ (375,000)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 66,904</b>	<b>\$ (78,501)</b>	<b>\$ (375,000)</b>	<b>\$ (375,000)</b>	<b>\$ (375,000)</b>
Net Assets - Beginning Balance	\$ 988,578	\$ 1,055,482	\$ 976,981	\$ 976,981	\$ 976,981
Net Assets - Ending Balance	1,055,482	976,981	601,981	601,981	601,981
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2014	Stanislaus County Operation of Internal Service Fund Fiscal Year 2014-15			Schedule 10	
				Fund Title Service Activity	Vision Insurance Vision Insurance
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 491,735	\$ 333,551	\$ 508,037	\$ 508,037	\$ 508,037
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 491,735</b>	<b>\$ 333,551</b>	<b>\$ 508,037</b>	<b>\$ 508,037</b>	<b>\$ 508,037</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SERVICES & SUPPLIES	\$ 630,594	\$ 643,150	\$ 718,633	\$ 718,633	\$ 718,633
OTHER CHARGES less Interest Exp	\$ 30,741	\$ 34,691	\$ 44,404	\$ 44,404	\$ 44,404
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFERS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 661,335</b>	<b>\$ 677,841</b>	<b>\$ 763,037</b>	<b>\$ 763,037</b>	<b>\$ 763,037</b>
<b>Operating Income (Loss)</b>	<b>\$ (169,600)</b>	<b>\$ (344,290)</b>	<b>\$ (255,000)</b>	<b>\$ (255,000)</b>	<b>\$ (255,000)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 4,125	\$ 2,600	\$ 5,000	\$ 5,000	\$ 5,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 4,125</b>	<b>\$ 2,600</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (165,475)</b>	<b>\$ (341,690)</b>	<b>\$ (250,000)</b>	<b>\$ (250,000)</b>	<b>\$ (250,000)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (165,475)</b>	<b>\$ (341,690)</b>	<b>\$ (250,000)</b>	<b>\$ (250,000)</b>	<b>\$ (250,000)</b>
Net Assets - Beginning Balance	\$ 848,019	\$ 682,545	\$ 340,856	\$ 340,856	\$ 340,856
Net Assets - Ending Balance	682,545	340,856	90,856	90,856	90,856
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2014	Stanislaus County Operation of Internal Service Fund Fiscal Year 2014-15			Schedule 10	
				Fund Title Service Activity	PW Morgan Shop Garage PW Morgan Shop Garage
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ 48,475	\$ 40,000	\$ 110,000	\$ 110,000	\$ 110,000
OTHER GOVERNMENTAL AGENCIES	\$ 54,453	\$ 44,430	\$ 50,000	\$ 50,000	\$ 50,000
CHARGES FOR SERVICES	\$ 2,849,464	\$ 3,628,759	\$ 3,762,380	\$ 3,762,380	\$ 3,762,380
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 2,952,392</b>	<b>\$ 3,713,189</b>	<b>\$ 3,922,380</b>	<b>\$ 3,922,380</b>	<b>\$ 3,922,380</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 713,353	\$ 731,566	\$ 835,191	\$ 835,191	\$ 835,191
SERVICES & SUPPLIES	\$ 1,425,969	\$ 1,580,786	\$ 1,579,035	\$ 1,579,035	\$ 1,579,035
OTHER CHARGES less Interest Exp	\$ 1,133,085	\$ 1,167,446	\$ 1,792,874	\$ 1,792,874	\$ 1,792,874
FIXED ASSETS	\$ 7,705	\$ 169,307	\$ 1,141,500	\$ 1,141,500	\$ 1,141,500
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 3,280,112</b>	<b>\$ 3,649,105</b>	<b>\$ 5,348,600</b>	<b>\$ 5,348,600</b>	<b>\$ 5,348,600</b>
<b>Operating Income (Loss)</b>	<b>\$ (327,720)</b>	<b>\$ 64,084</b>	<b>\$ (1,426,220)</b>	<b>\$ (1,426,220)</b>	<b>\$ (1,426,220)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 51,932	\$ 6,347	\$ 5,000	\$ 5,000	\$ 5,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ 75,200	\$ 29,490	\$ 10,000	\$ 10,000	\$ 10,000
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 127,132</b>	<b>\$ 35,837</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (200,588)</b>	<b>\$ 99,921</b>	<b>\$ (1,411,220)</b>	<b>\$ (1,411,220)</b>	<b>\$ (1,411,220)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (22,840)	\$ (22,990)	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (223,428)</b>	<b>\$ 76,931</b>	<b>\$ (1,411,220)</b>	<b>\$ (1,411,220)</b>	<b>\$ (1,411,220)</b>
Net Assets - Beginning Balance	\$ 9,684,958	\$ 9,461,530	\$ 9,538,459	\$ 9,538,459	\$ 9,538,459
Net Assets - Ending Balance	\$ 9,461,530	\$ 9,538,459	\$ 8,127,239	\$ 8,127,239	\$ 8,127,239
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules	Stanislaus County			Schedule 10	
County Budget Act August 2014	Operation of Internal Service Fund Fiscal Year 2014-15			Fund Title Service Activity	
				CEO I-CJIS Project CEO I-CJIS Project	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 286,478	\$ 405,861	\$ 499,870	\$ 499,870	\$ 499,870
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 286,478</b>	<b>\$ 405,861</b>	<b>\$ 499,870</b>	<b>\$ 499,870</b>	<b>\$ 499,870</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 35,192	\$ 34,326	\$ 42,000	\$ 42,000	\$ 42,000
SERVICES & SUPPLIES	\$ 57,956	\$ 291,617	\$ 319,000	\$ 319,000	\$ 319,000
OTHER CHARGES less Interest Exp	\$ 378,584	\$ 440,141	\$ 574,550	\$ 574,550	\$ 574,550
FIXED ASSETS	\$ 1,240	\$ (219,280)	\$ 40,000	\$ 40,000	\$ 40,000
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 472,972</b>	<b>\$ 546,804</b>	<b>\$ 975,550</b>	<b>\$ 975,550</b>	<b>\$ 975,550</b>
<b>Operating Income (Loss)</b>	<b>\$ (186,494)</b>	<b>\$ (140,943)</b>	<b>\$ (475,680)</b>	<b>\$ (475,680)</b>	<b>\$ (475,680)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ -	\$ -	\$ -	\$ -	\$ -
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ (186,494)</b>	<b>\$ (140,943)</b>	<b>\$ (475,680)</b>	<b>\$ (475,680)</b>	<b>\$ (475,680)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (1,282)	\$ (1,308)	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ (187,776)</b>	<b>\$ (142,251)</b>	<b>\$ (475,680)</b>	<b>\$ (475,680)</b>	<b>\$ (475,680)</b>
Net Assets - Beginning Balance	\$ 2,955,927	\$ 2,768,150	\$ 2,625,899	\$ 2,625,899	\$ 2,625,899
Net Assets - Ending Balance	2,768,150	2,625,899	2,150,219	2,150,219	2,150,219
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules	Stanislaus County			Schedule 10	
County Budget Act August 2014	Operation of Internal Service Fund Fiscal Year 2014-15			Fund Title Service Activity	
				GSA Facility Maintenance Facility Maintenance	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ 142,192	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 8,470,491	\$ 8,544,146	\$ 9,036,127	\$ 9,036,127	\$ 9,036,127
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 8,612,683</b>	<b>\$ 8,544,146</b>	<b>\$ 9,036,127</b>	<b>\$ 9,036,127</b>	<b>\$ 9,036,127</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 2,102,590	\$ 2,188,628	\$ 2,813,271	\$ 2,813,271	\$ 2,813,271
SERVICES & SUPPLIES	\$ 5,354,555	\$ 5,593,834	\$ 5,659,342	\$ 5,659,342	\$ 5,659,342
OTHER CHARGES less Interest Exp	\$ 481,909	\$ 494,278	\$ 632,703	\$ 632,703	\$ 632,703
FIXED ASSETS	\$ -	\$ -	\$ 115,000	\$ 115,000	\$ 115,000
OP TRSFERS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 7,939,054</b>	<b>\$ 8,276,740</b>	<b>\$ 9,220,316</b>	<b>\$ 9,220,316</b>	<b>\$ 9,220,316</b>
<b>Operating Income (Loss)</b>	<b>\$ 673,629</b>	<b>\$ 267,406</b>	<b>\$ (184,189)</b>	<b>\$ (184,189)</b>	<b>\$ (184,189)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 18,266	\$ 15,317	\$ 10,000	\$ 10,000	\$ 10,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 18,266</b>	<b>\$ 15,317</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 691,895</b>	<b>\$ 282,723</b>	<b>\$ (174,189)</b>	<b>\$ (174,189)</b>	<b>\$ (174,189)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (57,904)	\$ (61,166)	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 633,991</b>	<b>\$ 221,557</b>	<b>\$ (174,189)</b>	<b>\$ (174,189)</b>	<b>\$ (174,189)</b>
Net Assets - Beginning Balance	\$ 495,400	\$ 1,129,392	\$ 1,350,949	\$ 1,350,949	\$ 1,350,949
Net Assets - Ending Balance	1,129,392	1,350,949	1,176,760	1,176,760	1,176,760
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules	Stanislaus County			Schedule 11	
County Budget Act August 2014	Operation of Enterprise Fund Fiscal Year 2014-15			Fund Title Service Activity	
				PW Transit PW Transit	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ 5,863,653	\$ 6,537,283	\$ 4,895,581	\$ 4,895,581	
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	
INTERGOVERNMENTAL REVENUES - STATE	\$ 56,253	\$ 3,321,194	\$ 25,271	\$ 25,271	
INTERGOVERNMENTAL REVENUES - FED	\$ 631,970	\$ 579,103	\$ 1,809,346	\$ 1,809,346	
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	
CHARGES FOR SERVICES	\$ 496,528	\$ 505,821	\$ 562,810	\$ 562,810	
	\$ -	\$ -	\$ -	\$ -	
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Revenues</b>	<b>\$ 7,048,404</b>	<b>\$ 10,943,401</b>	<b>\$ 7,293,008</b>	<b>\$ 7,293,008</b>	
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 363,016	\$ 287,832	\$ 417,731	\$ 417,731	
SERVICES & SUPPLIES	\$ 3,561,232	\$ 4,689,574	\$ 5,516,737	\$ 5,516,737	
OTHER CHARGES less Interest Exp	\$ 728,498	\$ 1,187,841	\$ 1,261,931	\$ 1,261,931	
FIXED ASSETS	\$ 2,881	\$ -	\$ 3,900,830	\$ 3,900,830	
OP TRSFRS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Expenses</b>	<b>\$ 4,655,627</b>	<b>\$ 6,165,247</b>	<b>\$ 11,097,229</b>	<b>\$ 11,097,229</b>	
<b>Operating Income (Loss)</b>	<b>\$ 2,392,777</b>	<b>\$ 4,778,154</b>	<b>\$ (3,804,221)</b>	<b>\$ (3,804,221)</b>	
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 246,556	\$ 102,705	\$ -	\$ -	
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on Sale of Capital Assets	\$ (25,038)	\$ -	\$ -	\$ -	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 221,518</b>	<b>\$ 102,705</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 2,614,295</b>	<b>\$ 4,880,859</b>	<b>\$ (3,804,221)</b>	<b>\$ (3,804,221)</b>	
Capital Contributions - Grant, extraordinary items, etc.	\$ 185,446	\$ -	\$ -	\$ -	
Transfers-In/(Out)	\$ (11,248)	\$ (9,508)	\$ -	\$ -	
<b>Change in Net Assets</b>	<b>\$ 2,788,493</b>	<b>\$ 4,871,351</b>	<b>\$ (3,804,221)</b>	<b>\$ (3,804,221)</b>	
Net Assets - Beginning Balance	\$ 7,293,776	\$ 10,082,267	\$ 14,953,618	\$ 14,953,618	
Net Assets - Ending Balance	10,082,267	14,953,618	11,149,397	11,149,397	
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

State Controller Schedules County Budget Act August 2014	Stanislaus County Operation of Enterprise Fund Fiscal Year 2014-15			Schedule 11	
				Fund Title	Fink Raod Landfill
				Service Activity	Fink Raod Landfill
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ (2,290)	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 5,075,482	\$ 5,195,873	\$ 5,946,829	\$ 5,946,829	\$ 5,946,829
LT DEBT PROCEEDS, CAP LEASE PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 5,073,192</b>	<b>\$ 5,195,873</b>	<b>\$ 5,946,829</b>	<b>\$ 5,946,829</b>	<b>\$ 5,946,829</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 1,081,575	\$ 1,223,153	\$ 1,330,299	\$ 1,330,299	\$ 1,330,299
SERVICES & SUPPLIES	\$ 1,407,294	\$ 1,261,765	\$ 4,309,900	\$ 4,309,900	\$ 4,309,900
OTHER CHARGES less Interest Exp	\$ 994,305	\$ 1,602,479	\$ 1,435,877	\$ 1,435,877	\$ 1,435,877
FIXED ASSETS	\$ 3,038	\$ 185,817	\$ 807,000	\$ 807,000	\$ 807,000
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 3,486,212</b>	<b>\$ 4,273,214</b>	<b>\$ 7,883,076</b>	<b>\$ 7,883,076</b>	<b>\$ 7,883,076</b>
<b>Operating Income (Loss)</b>	<b>\$ 1,586,980</b>	<b>\$ 922,659</b>	<b>\$ (1,936,247)</b>	<b>\$ (1,936,247)</b>	<b>\$ (1,936,247)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 565,049	\$ 658,420	\$ 490,000	\$ 490,000	\$ 490,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 565,049</b>	<b>\$ 658,420</b>	<b>\$ 490,000</b>	<b>\$ 490,000</b>	<b>\$ 490,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 2,152,029</b>	<b>\$ 1,581,079</b>	<b>\$ (1,446,247)</b>	<b>\$ (1,446,247)</b>	<b>\$ (1,446,247)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (1,191,633)	\$ (1,153,261)	\$ (1,130,410)	\$ (1,130,410)	\$ (1,130,410)
<b>Change in Net Assets</b>	<b>\$ 960,396</b>	<b>\$ 427,818</b>	<b>\$ (2,576,657)</b>	<b>\$ (2,576,657)</b>	<b>\$ (2,576,657)</b>
Net Assets - Beginning Balance	\$ 40,791,052	\$ 41,751,448	\$ 42,179,265	\$ 42,179,265	\$ 42,179,265
Net Assets - Ending Balance	41,751,448	42,179,265	39,602,608	39,602,608	39,602,608
Revenues Tie To					SCH 1, COL 4
Expenses Tie To					SCH 1, COL 6

State Controller Schedules		Stanislaus County			Schedule 11	
County Budget Act August 2014		Operation of Enterprise Fund Fiscal Year 2014-15			Fund Title Service Activity	
					Geer Raod Landfill Geer Raod Landfill	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors		
1	2	3	4	5		
<b>Operating Revenues</b>						
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -	
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -	
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -	
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -	
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -	
CHARGES FOR SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	
LT Debt Proceeds,Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Operating Expenses</b>						
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -	
SERVICES & SUPPLIES	\$ -	(106,854)	\$ 1,632,200	\$ 1,632,200	\$ 1,632,200	
OTHER CHARGES less Interest Exp	\$ -	106,854	\$ 112,732	\$ 112,732	\$ 112,732	
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -	
OP TRSFERS excl Operating tsfrs out	\$ -	\$ -	\$ -	\$ -	\$ -	
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,744,932</b>	<b>\$ 1,744,932</b>	<b>\$ 1,744,932</b>	
<b>Operating Income (Loss)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,744,932)</b>	<b>\$ (1,744,932)</b>	<b>\$ (1,744,932)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
Interest/Investment Income and/or Gain	\$ 143,458	\$ (703,113)	\$ -	\$ -	\$ -	
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 143,458</b>	<b>\$ (703,113)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 143,458</b>	<b>\$ (703,113)</b>	<b>\$ (1,744,932)</b>	<b>\$ (1,744,932)</b>	<b>\$ (1,744,932)</b>	
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers-In/(Out)	\$ 1,163,057	\$ 1,175,893	\$ 1,712,575	\$ 1,712,575	\$ 1,712,575	
<b>Change in Net Assets</b>	<b>\$ 1,306,515</b>	<b>\$ 472,780</b>	<b>\$ (32,357)</b>	<b>\$ (32,357)</b>	<b>\$ (32,357)</b>	
Net Assets - Beginning Balance	\$ (244)	\$ 1,306,271	\$ 1,779,051	\$ 1,779,051	\$ 1,779,051	
Net Assets - Ending Balance	1,306,271	1,779,051	1,746,694	1,746,694	1,746,694	
Revenues Tie To				SCH 1, COL 4		
Expenses Tie To				SCH 1, COL 6		



State Controller Schedules		Stanislaus County			Schedule 11
County Budget Act August 2014		Operation of Enterprise Fund Fiscal Year 2014-15			
		Fund Title Service Activity			Stanislaus behavioral Health Center Stanislaus behavioral Health Center
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	-
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	-
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	-
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	-
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	-
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	-
CHARGES FOR SERVICES	\$ -	\$ -	\$ -	\$ -	-
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	-
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	-
<b>Total Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	-
SERVICES & SUPPLIES	\$ -	\$ -	\$ -	\$ -	-
OTHER CHARGES less Interest Exp	\$ -	\$ -	\$ -	\$ -	-
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	-
OP TRSFERS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	-
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	-
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	-
<b>Total Operating Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Operating Income (Loss)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ -	\$ -	\$ -	\$ -	-
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	-
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	-
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	-
Transfers-In/(Out)	\$ -	\$ -	\$ -	\$ -	-
<b>Change in Net Assets</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Net Assets - Beginning Balance	\$ -	\$ -	\$ -	\$ -	-
Net Assets - Ending Balance	0	0	0	0	0
Revenues Tie To					SCH 1, COL 4
Expenses Tie To					SCH 1, COL 6

State Controller Schedules		Stanislaus County			Schedule 11	
County Budget Act August 2014		Operation of Enterprise Fund Fiscal Year 2014-15			Fund Title Service Activity	
					Health Clinics and Ancillary Services Health Clinics and Ancillary Services	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors		
1	2	3	4	5		
<b>Operating Revenues</b>						
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -	
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -	
INTERGOVERNMENTAL REVENUES - STATE	\$ 150,240	\$ 95,196	\$ 125,000	\$ 125,000	\$ 125,000	
INTERGOVERNMENTAL REVENUES - FED	\$ 167,302	\$ 121,608	\$ 121,660	\$ 121,660	\$ 121,660	
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -	
CHARGES FOR SERVICES	\$ 33,982,217	\$ 30,065,852	\$ 32,811,218	\$ 32,811,218	\$ 32,811,218	
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Revenues</b>	<b>\$ 34,299,759</b>	<b>\$ 30,282,656</b>	<b>\$ 33,057,878</b>	<b>\$ 33,057,878</b>	<b>\$ 33,057,878</b>	
<b>Operating Expenses</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 16,465,550	\$ 16,660,357	\$ 19,052,277	\$ 19,052,277	\$ 19,052,277	
SERVICES & SUPPLIES	\$ 10,683,058	\$ 12,149,380	\$ 11,343,451	\$ 11,343,451	\$ 11,343,451	
OTHER CHARGES less Interest Exp	\$ 6,845,866	\$ 7,717,663	\$ 24,704,444	\$ 24,704,444	\$ 24,704,444	
FIXED ASSETS	\$ -	\$ -	\$ 409,582	\$ 409,582	\$ 409,582	
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -	
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Expenses</b>	<b>\$ 33,994,474</b>	<b>\$ 36,527,400</b>	<b>\$ 55,509,754</b>	<b>\$ 55,509,754</b>	<b>\$ 55,509,754</b>	
<b>Operating Income (Loss)</b>	<b>\$ 305,285</b>	<b>\$ (6,244,744)</b>	<b>\$ (22,451,876)</b>	<b>\$ (22,451,876)</b>	<b>\$ (22,451,876)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
Interest/Investment Income and/or Gain	\$ 388,315	\$ 1,789,854	\$ 2,076,145	\$ 2,076,145	\$ 2,076,145	
Interest/Investment (Expense) and/or (Loss)	\$ (10,332)	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on Sale of Capital Assets	\$ 1,581	\$ (13,588)	\$ -	\$ -	\$ -	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 379,564</b>	<b>\$ 1,776,266</b>	<b>\$ 2,076,145</b>	<b>\$ 2,076,145</b>	<b>\$ 2,076,145</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 684,849</b>	<b>\$ (4,468,478)</b>	<b>\$ (20,375,731)</b>	<b>\$ (20,375,731)</b>	<b>\$ (20,375,731)</b>	
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers-In/(Out)	\$ (468,687)	\$ 5,021,990	\$ 20,375,731	\$ 20,375,731	\$ 20,375,731	
<b>Change in Net Assets</b>	<b>\$ 216,162</b>	<b>\$ 553,512</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
Net Assets - Beginning Balance	\$ (9,651,416)	\$ (9,435,255)	\$ (8,881,744)	\$ (8,881,744)	\$ (8,881,744)	
Net Assets - Ending Balance	<b>(9,435,255)</b>	<b>(8,881,744)</b>	<b>(8,881,744)</b>	<b>(8,881,744)</b>	<b>(8,881,744)</b>	
Revenues Tie To				SCH 1, COL 4		
Expenses Tie To				SCH 1, COL 6		

State Controller Schedules	Stanislaus County			Schedule 11	
County Budget Act August 2014	Operation of Enterprise Fund Fiscal Year 2014-15			Fund Title Service Activity	
				Inmate Welfare Commissary Inmate Welfare Commissary	
Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors	
1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	\$ 6,765	\$ 155,643	\$ 168,193	\$ 168,193	\$ 168,193
LT Debt Proceeds, Cap Lse Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ITEMS	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>\$ 6,765</b>	<b>\$ 155,643</b>	<b>\$ 168,193</b>	<b>\$ 168,193</b>	<b>\$ 168,193</b>
<b>Operating Expenses</b>					
SALARIES & EMPLOYEE BENEFITS	\$ 263,035	\$ 204,379	\$ 243,210	\$ 243,210	\$ 243,210
SERVICES & SUPPLIES	\$ 1,088,880	\$ 1,133,067	\$ 1,420,430	\$ 1,420,430	\$ 1,420,430
OTHER CHARGES less Interest Exp	\$ 52,145	\$ 52,131	\$ 48,153	\$ 48,153	\$ 48,153
FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFRS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 1,404,060</b>	<b>\$ 1,389,577</b>	<b>\$ 1,711,793</b>	<b>\$ 1,711,793</b>	<b>\$ 1,711,793</b>
<b>Operating Income (Loss)</b>	<b>\$ (1,397,295)</b>	<b>\$ (1,233,934)</b>	<b>\$ (1,543,600)</b>	<b>\$ (1,543,600)</b>	<b>\$ (1,543,600)</b>
<b>Non-Operating Revenues (Expenses)</b>					
Interest/Investment Income and/or Gain	\$ 1,686,188	\$ 1,382,991	\$ 1,281,000	\$ 1,281,000	\$ 1,281,000
Interest/Investment (Expense) and/or (Loss)	\$ -	\$ -	\$ -	\$ -	\$ -
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 1,686,188</b>	<b>\$ 1,382,991</b>	<b>\$ 1,281,000</b>	<b>\$ 1,281,000</b>	<b>\$ 1,281,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 288,893</b>	<b>\$ 149,057</b>	<b>\$ (262,600)</b>	<b>\$ (262,600)</b>	<b>\$ (262,600)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (4,265)	\$ (4,990)	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 284,628</b>	<b>\$ 144,067</b>	<b>\$ (262,600)</b>	<b>\$ (262,600)</b>	<b>\$ (262,600)</b>
Net Assets - Beginning Balance	\$ 643,503	\$ 928,131	\$ 1,072,199	\$ 1,072,199	\$ 1,072,199
Net Assets - Ending Balance	\$ 928,131	\$ 1,072,199	\$ 809,599	\$ 809,599	\$ 809,599
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	

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Operating Detail	2012-13 Actual	2013-14 Actual	2014-15 Recommended	2014-15 Adopted by the Board of Supervisors		
1	2	3	4	5		
<b>Operating Revenues</b>						
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	
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<b>Total Operating Revenues</b>	<b>\$ 34,299,759</b>	<b>\$ 30,282,656</b>	<b>\$ 33,057,878</b>	<b>\$ 33,057,878</b>	<b>\$ 33,057,878</b>	
<b>Operating Expenses</b>						
SALARIES & EMPLOYEE BENEFITS	\$ 16,465,550	\$ 16,660,357	\$ 19,052,277	\$ 19,052,277	\$ 19,052,277	
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OTHER CHARGES less Interest Exp	\$ 6,845,866	\$ 7,717,663	\$ 24,704,444	\$ 24,704,444	\$ 24,704,444	
FIXED ASSETS	\$ -	\$ -	\$ 409,582	\$ 409,582	\$ 409,582	
OP TRSFERS excl Operating trsfrs out	\$ -	\$ -	\$ -	\$ -	\$ -	
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Expenses</b>	<b>\$ 33,994,474</b>	<b>\$ 36,527,400</b>	<b>\$ 55,509,754</b>	<b>\$ 55,509,754</b>	<b>\$ 55,509,754</b>	
<b>Operating Income (Loss)</b>	<b>\$ 305,285</b>	<b>\$ (6,244,744)</b>	<b>\$ (22,451,876)</b>	<b>\$ (22,451,876)</b>	<b>\$ (22,451,876)</b>	
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Interest/Investment (Expense) and/or (Loss)	\$ (10,332)	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on Sale of Capital Assets	\$ 1,581	\$ (13,588)	\$ -	\$ -	\$ -	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 379,564</b>	<b>\$ 1,776,266</b>	<b>\$ 2,076,145</b>	<b>\$ 2,076,145</b>	<b>\$ 2,076,145</b>	
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 684,849</b>	<b>\$ (4,468,478)</b>	<b>\$ (20,375,731)</b>	<b>\$ (20,375,731)</b>	<b>\$ (20,375,731)</b>	
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -	
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Net Assets - Beginning Balance	\$ (9,651,416)	\$ (9,435,255)	\$ (8,881,744)	\$ (8,881,744)	\$ (8,881,744)	
Net Assets - Ending Balance	<b>(9,435,255)</b>	<b>(8,881,744)</b>	<b>(8,881,744)</b>	<b>(8,881,744)</b>	<b>(8,881,744)</b>	
Revenues Tie To				SCH 1, COL 4		
Expenses Tie To				SCH 1, COL 6		

State Controller Schedules	Stanislaus County			Schedule 11	
County Budget Act August 2014	Operation of Enterprise Fund Fiscal Year 2014-15			Fund Title Service Activity	
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1	2	3	4	5	
<b>Operating Revenues</b>					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES, PERMITS AND FRANCHISES	\$ -	\$ -	\$ -	\$ -	\$ -
FINES, FORFEITURES, PENALTIES	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - STATE	\$ -	\$ -	\$ -	\$ -	\$ -
INTERGOVERNMENTAL REVENUES - FED	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER GOVERNMENTAL AGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -
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FIXED ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -
OP TRSFERS excl Operating trsfers out	\$ -	\$ -	\$ -	\$ -	\$ -
INTRAFUND TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -
APPROPRIATION FOR CONTINGENCIE	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Expenses</b>	<b>\$ 1,404,060</b>	<b>\$ 1,389,577</b>	<b>\$ 1,711,793</b>	<b>\$ 1,711,793</b>	<b>\$ 1,711,793</b>
<b>Operating Income (Loss)</b>	<b>\$ (1,397,295)</b>	<b>\$ (1,233,934)</b>	<b>\$ (1,543,600)</b>	<b>\$ (1,543,600)</b>	<b>\$ (1,543,600)</b>
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Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$ 1,686,188</b>	<b>\$ 1,382,991</b>	<b>\$ 1,281,000</b>	<b>\$ 1,281,000</b>	<b>\$ 1,281,000</b>
<b>Income Before Capital Contributions and Transfers</b>	<b>\$ 288,893</b>	<b>\$ 149,057</b>	<b>\$ (262,600)</b>	<b>\$ (262,600)</b>	<b>\$ (262,600)</b>
Capital Contributions - Grant, extraordinary items, etc.	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In/(Out)	\$ (4,265)	\$ (4,990)	\$ -	\$ -	\$ -
<b>Change in Net Assets</b>	<b>\$ 284,628</b>	<b>\$ 144,067</b>	<b>\$ (262,600)</b>	<b>\$ (262,600)</b>	<b>\$ (262,600)</b>
Net Assets - Beginning Balance	\$ 643,503	\$ 928,131	\$ 1,072,199	\$ 1,072,199	\$ 1,072,199
Net Assets - Ending Balance	928,131	1,072,199	809,599	809,599	809,599
Revenues Tie To				SCH 1, COL 4	
Expenses Tie To				SCH 1, COL 6	



# Glossary



## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**A-87 Charges**—The term "A-87" is used interchangeably with "indirect charges", A-87 is a set of accounting standards used to guide counties as they calculate and assign indirect costs. In Stanislaus County, departmental charges for the Chief Executive Office are developed through the A-87 cost plan rather than direct-billed in the year that they occur, like other service departments.

**AAA**—Area Agency on Area

**AB 109**—Assembly Bill 109 realigns custodial and community supervision responsibility for non-serious, non-violent and non-sex offenders, as well as supervision of lower level adult parolees returning from state prison sentences to counties. On June 30, 2011, the Governor signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The Community Corrections Partnership (CCP) committee recommends to the Board of Supervisors, the allocation of the funding.

**ACH**—Automated Clearinghouse

**Account**—A record of a type of monetary transaction maintained in the general ledger. We use the third segment of the Oracle coding structure to capture a transaction's account.

**Accrual Basis**—A method of accounting that recognizes revenue when earned, rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

**Activity**—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

**Adopted Final Budget**—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18<sup>th</sup>, and reflects revisions, reductions or additions to the Proposed Budget.

**Ad Valorem**—In proportion to value, a basis for levy of taxes on property.

**Agency Fund**—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

**Allocate**—To set apart for a particular purpose, assign or allot.

**Allocation**—The share or portion allocated.

**Amortization**—A process of cost allocation over time usually used with intangible assets or debt. Example: if a loan of \$12,000 is amortized over one year with no interest, the monthly payments would be \$1,000 a month.

**Annual Financial Report**—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

**Appropriation**—The authorization granted by the Board of Supervisors to make expenditures.

**Assessed Valuation**—An official government value placed upon real property or personal property as a basis for levying taxes.

**Assessment**—An official valuation of property, used as a basis for levying a tax.

**Assigned Fund Balance**—Comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.

**Audit**—A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

**Audit Trail**—Original documents supporting financial transactions.

**Available and Measurable**—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

**BHRS**—Behavioral Health and Recovery Services

**BOC**—Board of Corrections

**Balance Sheet**—A financial statement of all County accounts formatted in accordance with the "accounting equation" ( $\text{assets}=\text{liability}+\text{equity}$ ) at a specific date.

**Balanced Budget**—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

**Board Priorities**—A list of seven priorities established by the Board of Supervisors: "A Safe Community", "A Healthy Community", "A Strong Local Economy", "Effective Partnerships", "A Strong Agricultural Economy/Heritage," "A Well Planned Infrastructure System," and "Efficient Delivery of Public Services."

**Bond**—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

**Braided Funds**—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

**Brown Act**—The Ralph M. Brown Act is a California law that insures that the public can attend and participate in meetings of local government.

**Budget**—Proposed spending plan of expenditures and revenue over a given period of time.

**Budget Unit**—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in Oracle by a combination of a fund and an "org."

**Budgetary Control**—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

**CAIRE**—Child Abuse, Interviews, Referrals and Examinations

**CAP**—Cost Allocation Plan

**CCP**—Community Corrections Partnership Plan



**CEO**—Chief Executive Officer

**CHIP**—California Healthcare for Indigents Program

**COLA**—Cost of living adjustment

**COP**—Certificates of Participation

**CRM**—Customer Relationship Management

**CSA**—Community Services Agency

**CSAC**—California State Association of Counties

**CalWORKs**—California Work Opportunity and Responsibility to Kids

**CAL MMET**—California Multi-Jurisdictional Methamphetamine Enforcement Taskforce

**Capital Assets**—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

**Capital Lease**—An agreement that conveys the right to use property, plant or equipment, usually for a stated period of time.

**Capital Improvement Program**—A comprehensive multi-year forecast of capital needs and requests.

**Capital Project**—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

**Capital Projects Fund**—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

**Cash Basis**—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

**Committed Fund Balance**—Includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

**Contingency Fund (Also "Appropriations for Contingencies)**—Funds set-aside to address emergencies and other unanticipated expenses.

**Cost Accounting**—The method of accounting that provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

**Cost Allocation Plan**—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

**County Match**—The term "match" refers to the percentage of local discretionary County monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

**Critical Need**—A budgetary need that can't be met within a department's base budget amount resulting from State and/or Federal mandates, legal requirements or program changes to implement the Board of Supervisors' priorities or direction.

**DA**—District Attorney

**DOJ**—Department of Justice

**Debt Service Fund**—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

**Debt Services**—The payment of principal and interest on borrowed funds such as bonds.

**Deficit**—(1) The excess of liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

**Deferral**—Postponement of the recognition of an expense already paid or a revenue already received.

**Deferred Maintenance**—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings and other structural items.

**Department**—A basic organizational unit of government that may be sub-divided into divisions or programs.

**Depreciation**—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

**Direct Charges**—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function – for example, the gasoline used by a department's vehicles.

**Disbursements**—Payments

**Discretionary Revenue**—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use.

**Download**—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally from a central, often remote computer to another peripheral device such as a personal computer.

**EMS**—Emergency Medical Services

**ERAF**—Educational Revenue Augmentation Fund

**E-Government**—E-Government refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with business and industry, citizen empowerment through access to information, or more efficient government management.

**E-Recovery**—A cost containment alternative that enables the recovering of medication costs from manufacturer-based patient assistance programs.

**Earmarked**—Revenues designated by statute or Constitution for a specified purpose.

**Emergency Medical Services Appropriation (SB 2132)**—In 2000, due to diminishing Proposition 99 Tobacco Tax funds, the Legislature created, through SB 2132 (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

**Employee Benefits**—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

**Encumbrance**—Commitments related to unperformed contracts for goods or services. They represent estimated amounts of expenditures ultimately to result if unperformed contracts are completed.

**Enterprise Fund**—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

**Entitlement**—The amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes.

**Equity**—Residual interest in assets of an entity that remains after deducting liabilities.

**Expenditures**—Payment of cash or cash-equivalent for goods or services, or a charge against available funds in settlement of an obligation as evidenced by an invoice, receipt, voucher, or other such document.

**Expenses**—Outflows or other using up of assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

**FC**—Foster Care

**FFP**—Federal Financial Participation

**FMS**—Financial Management System

**FQHC—Federally Qualified Health Center** – Federally Qualified Health Centers include all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC Look-Alikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

**FRC**—Family Resource Center

**FTE**—Full Time Equivalent

**Federal Financial Participation**—Federal Financial Participation is a term used by the Federal government to denote when the Federal government will participate with the costs related to administering a program.

**Federally Qualified Health Center Look-Alike**—An FQHC Look-Alike is an organization that meets all of the eligibility requirements of an organization that receives a Public Health Service Act Section 330 grant, but does not receive grant funding.

**Fiduciary Funds**—GAAP (Generally Accepted Accounting Principles) indicates that fiduciary funds should be used "to report assets held in a trustee or agency capacity for others and therefore cannot be

used to support the government's own programs." Fiduciary funds include, but are not limited to pension trust funds as well as agency funds.

**Fiscal**—Financial

**Fiscal Year**—A twelve month period between settlement of financial accounts; Stanislaus County's fiscal year begins July 1 and ends June 30.

**Fixed Assets**—See Capital Assets.

**Full Time Equivalent**—The decimal equivalent of a part-time position converted to a full time basis; e.g., one person working half time would count as 0.50 FTE.

**Function**—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g. public safety).

**Fund**—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources and demonstrate legal compliance. We use the first segment of the Oracle coding structure to capture a transaction's fund.

**Fund Balance**—Difference between assets and liabilities reported in a governmental fund.

**GA**—General Assistance

**GFOA**—Government Finance Officers Association

**G/L**—General Ledger – A record containing the accounts needed to reflect the financial position and the results of operations of a government.

**GSA**—General Services Agency

**Governmental Accounting Standards Board (GASB)**—The authoritative accounting and financial reporting standard-setting body for government entities.

**GASB 34**—In June 1999, the Government Accounting Standards Board published Statement 34 which requires state and local governments to begin reporting the value of their infrastructure assets and liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

**GASB 51**—Financial statements with fiscal periods beginning after June 15, 2009, Governmental Accounting Standards Board has issued statement #51 Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks and computer software need to be classified as capital assets. Additionally, internally generated intangible assets i.e. computer software is subject to capitalization.

**GASB 54**—The GASB issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, to address issues related to how fund balance was reported. GASB 54 was implemented July 1, 2010 in Stanislaus County.

**General Fund**—One of five governmental fund types that typically serves as the chief operating fund of a government.

**Generally Accepted Accounting Principles (GAAP)**—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an

entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for state and local governments is GASB.

**Governmental Accounting**—The composite activity of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governments.

**Governmental Funds**—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and proprietary funds.

**Grant**—A contribution by a government or other organization to support a particular function. Grants may be classified as either “block” (annual set amount designated for an organization) or “competitive” (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

**HEDIS**—HEDIS is a tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

**HICAP**—Health Insurance Counseling and Advocacy Program

**HIDTA**—High Intensity Drug Trafficking Area

**HSA**—Health Services Agency

**Historical Cost**—An accounting technique that values an asset for balance sheet purposes at the price paid for the asset at the time of its acquisition.

**Housing-Set Aside**—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction and acquisition of residential housing.

**ICJIS**—Integrated Criminal Justice Information System

**IHCP**—Indigent Health Care Program

**IHSS**—In-Home Supportive Services

**IP**—Individual Provider

**IT**—Information Technology

**Imprest Cash**—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

**Income Statement**—A financial summary that shows an agency’s operating results over a specified period of time, usually one year. More specifically, the statement shows an agency’s revenues as well as their costs/expenses.

**Indirect Charges**—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

**Infrastructure**—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

**Interfund Activity**—An activity, transaction, or service between two or more County funds.

**Interfund Charge**—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department's individual set of financial records.

**Interfund Loans**—Amounts provided between funds with a requirement for repayment.

**Interfund Transfers**—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

**Intergovernmental Revenue**—Funds received from Federal, State and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

**Internal Service Fund**—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

**Intrafund Activity**—An activity, transaction, or service within one County fund.

**Intrafund Charge**—A transaction involving services or supplies within one fund. The reason Intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.

**Invoice**—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

**Issued Base**—This amount represents the base General Fund allocation level for providing a base level of service, and is based on the previous year's Final Budget with changes for negotiated increases and other program changes.

**JJCPA**—Juvenile Justice Crime Prevention Act

**Joint Powers Agreement**—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised.

**Journal Voucher (J.V.)**—A standard form for recording transactions to the general ledger.

**LAFCO**—Local Agency Formation Commission

**LAN**—Local Area Network

**Lease**—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

**Legal Budget Unit (LBU)**—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

**Liquidity**—(1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price. (2) The ability to convert an asset to cash quickly.

**Lockyer-Isenberg Trial Court Funding Act**—The Lockyer-Isenberg Trial Court Funding Act of 1997 (AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the state level, capped counties' financial responsibility at the Fiscal Year 1994-1995 level, and required the state to fund all future growth in court operation costs.

**Long-term Debt**—Debt with a maturity of more than one year after issuance.

**M&O**—Maintenance and operations

**MHSA**—Mental Health Services Act (Prop 63)

**MOE**—Maintenance of Effort

**MOU**—Memorandum of Understanding—agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

**Maddy Emergency Medical Services (EMS) Fund**—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a \$7 surcharge for every \$10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care.

**Maintenance of Effort**—A level of local agency contribution required as part of a grant, dedicated funding or a mandate.

**Mandate**—Ordered; mandatory

**Mandated Program**—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

**Market Value**—The price investors are willing to pay for a share of stock or an asset on the open market.

**Maturity**—The date upon which the principal or stated value of an investment becomes due and payable.

**Mid-Year Financial Report**—A financial review which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

**Mission Statement**—A succinct description of the scope and purpose of a County department.

**Modified Accrual Basis**—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

**Municipal Advisory Council (MAC)**—an elected body representing a specific area of the County that provides advise to the Board of Supervisors concerning services which are or may be provided by the

County or other local governmental agencies, including but not limited to matters of public health, safety, welfare, public works, and planning.

**NIMS**—National Incident Management System

**Net County Cost**—The difference between budgeted appropriations and departmental revenue. Local tax revenues fund the difference.

**National Incident Management System**—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides a consistent nationwide approach for federal, local and tribal governments; the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, local and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

**Non-spendable Fund Balance**—Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long term amount of notes receivable or prepaid amounts).

**OES**—Office of Emergency Services

**OHP**—Out of home placement

**Object**—An expenditure classification required by the State Controller's office that summarizes a group of accounts. The County's budget must be adopted by the object of expenditure within each budget unit. This becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

**Operating Transfers**—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County match.

**Oracle FMS**—Financial Management System software application purchased from Oracle to maintain the County's general ledger.

**Ordinance**—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Org (Short for organization)**—A cost center deemed necessary or desirable for control of financial operations. We use the second segment of the Oracle coding structure to capture a transaction's "org."

**Other Charges**—A payment to an agency, institution, or person outside the County Government or CAP charges.

**Other Financing Sources**—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by GAAP.

**Other Financing Uses**—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by GAAP.

**Overhead**—General fixed costs such as rent, lighting and heating expenses that cannot be charged to a specific product or work operation.

**PA**—Public Authority



**PH**—Public Health

**PLF**—Public Library Foundation

**POB**—Pension Obligation Bonds

**PSR**—Project Study Report

**PT**—Property Tax

**PTAF**—Property Tax Administration Fee

**PTAP**—Property Tax Administration Program

**Patient Assistance Program**—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

**Patient Protection and Affordable Care Act (PPACA)**—Also known as Health Care Reform.

**Pension Obligation Bonds**—On September 25, 1995, the County issued Taxable Pension Obligation Bonds. The proceeds were used to pay the Stanislaus County Employees' Retirement Association for the County's unfunded actuarial accrued liability.

**Performance Measure**—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

**Policy Issues**—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

**Position Description Questionnaire (PDQ)**—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

**Prescription Assistance Program**—See Patient Assistance Program.

**Prior Year**—Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

**Prior Year Appropriations**—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.

**Program**—Desired output-oriented accomplishments, which can be measured and achieved within a given time frame. Achievements of the programs advance the project and organization through a corresponding solution to a need or problem.

**Program-based Budget Approach**—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors' stated priorities.

**Property Tax**—An "ad valorem" tax on real and personal property, based on the value of the property in accordance with Proposition 13.

**Proposition 10**—In November 1998, Proposition 10 was passed by voters, which enacted the California Children's and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five year of age. Funds

are distributed to county commissions, which are overseen by a state commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services and research efforts.

**Proposition 36**—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.

**Proposition 63**—On November 2, 2004, the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention and service needs and the necessary infrastructure, technology and training elements that will effectively support this system.

**Proposition 99**—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the State and disbursed to fund statewide tobacco control health education and research efforts through local lead agencies, competitive grantees, and media campaigns.

**Proposition 172**—Proposition 172, which added Section 35 to Article XIII of the constitution, provides for a one half cent sales and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the County Auditor to the county and cities within the county.

**Proprietary Funds**—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

**Public Facilities Fees (PFF)**—The Public Facilities Fee program imposes a fee on new development per Section 66000 et seq. of the California Government Code. Commonly known as a “growth impact fee,” revenues collected under this program support the pro-rata extension of existing County services to support the new growth created by the development. This fee provides for the expansion of facilities or services to meet growth needs, but does not replace, repair or maintain the existing level-of-service provided by the County.

**Public Records Act**—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

**RDA**—Redevelopment Agency

**RFP**—Request for proposal

**ROI**—Return on investment

**Realignment Revenue**—1991 Realignment Revenue - The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs comes from a one half cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600

created the Local Revenue Fund and each County receives realignment funds from the State Local Revenue Fund. 2011 Public Safety Realignment Revenue - the State Legislature enacted Assembly Bill 118 in Fiscal Year 2011-2012 to give counties a source of funding for the shift in custodial and community supervision responsibilities for non-serious, non-violent and non-sex offenders, as well as supervision of lower level adult parolees returning from state prison sentences to counties, and to make changes in the funding streams of certain mental health, social services and substance use disorder programs.

**Recognition**—Determination of when a transaction is to be recorded.

**Recommended Proposed Budget**—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30<sup>th</sup> of each year and reflects any revisions, reductions or additions to the prior year's budget.

**Redevelopment Agency (RDA)**—Technically, an independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

**Reimbursement**—Fees received as payment for the provision of specific services.

**Resolution**—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

**Restricted Fund Balance**—Includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors) or through enabling legislation.

**Retained Earnings**—The accumulated earnings of an enterprise or internal service fund.

**Revenue**—Funds received from various sources and treated as income by the County which are used to finance expenditures.

**SACPA**—Substance Abuse and Crime Prevention Act of 2000 (Proposition 36)

**SB 90**—Senate Bill 90 - Reimbursement claims that allow the County to fund state-mandated programs while freeing up General Fund revenues.

**SBT**—Strategic Business Technology

**SDEA**—Stanislaus Drug Enforcement Agency

**SEMS**—The Standardized Emergency Management System is the system required by Government Code Section 8607(a) for managing response to multi-agency and multijurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and state. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under state disaster programs.

**SRC**—Stanislaus Recovery Center

**SSI**—Supplemental Security Income

**SSP**—State Supplementary Payments

**StanCERA**—Stanislaus County Employees' Retirement Association

**STANCOG**—Stanislaus Council of Governments

**STC**—Standards and Training for Correctional Officers

**STOAAC**—Services to Older Adults Advisory Council

**Salaries and Employee Benefits**—Accounts which establish expenditures for employee-related costs.

**Schedule 9**—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County's operating funds.

**Secured Taxes**—Taxes levied on real properties in the County which must be "secured" by lien on the properties.

**Self-Insurance**—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

**Seriously Emotionally Disturbed (SED) Children's Program**—Assembly Bill 3632/882, enacted in 1984, mandated that students with certain emotional disorders be provided mental health services, as a supplement to their education and at no cost to the family. Counties received funding to provide the services, which included occupational, and physical therapy, psychotherapy or other mental health services, and residential services for children classified as seriously emotionally disturbed. In Fiscal Year 2010-2011, the mandate was suspended and all program funding vetoed by the Governor, which shifted the financial responsibility for the program to the Department of Education.

**Services and Supplies**—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges and capital assets.

**Source Document**—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

**Special District**—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

**Special Revenue Fund**—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

**Straight-line Depreciation**—Depreciating something by the same (i.e. fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs \$10,000. If it is depreciated at a rate of \$2,000 per year, it will depreciate to zero in exactly five years.

**Subvention**—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

**Successor Agencies**—these agencies were established to make payments and perform other functions and obligations (including "Enforceable Obligations") of former redevelopment agencies, as outlined in ABX1 26 which abolished redevelopment agencies during the 2011-2012 Fiscal Year.

**Supplemental Property Tax**—Supplemental property tax is an additional tax beyond the normal annual tax for any increase or decrease in the value of property as determined by the Assessor. This will include

the purchase of property at a value higher than the former assessed value, the addition of a home to a vacant lot or any other major improvements such as a new pool or the addition of a room.

**TSP**—Tenth Street Place

**TANF**—Temporary Assistance for Needy Families

**TOT**—Transient Occupancy Tax

**TRRP**—Tuolumne River Regional Park

**Tangible Assets**—Assets that have physical substance.

**Tax Allocation Bonds**—Bonds that were issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established base. The redevelopment created this added value, now referred to as Redevelopment Property Tax funds (previously known as the tax increment).

**Tax Levy**—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

**Tax Loss Reserve Funds**—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703 there shall be created a tax losses reserve fund. The tax losses reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax losses reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating entities in the county as calculated at the end of the fiscal year. At the end of the fiscal year, amounts in the tax losses reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

**Tax Roll**—A list of all taxable property within a jurisdiction.

**Teeter Plan**—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the “Teeter Plan”). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

**Trial Court Funding Act**—Lockyer-Isenberg Trial Court Funding Act of 1997

**Triple-Flip**—A complicated financing plan developed by the State in their 2003-2004 budget.

**Transient Occupancy Tax**—A tax collected by a motel/hotel operator for a percentage of the room rent paid by each transient, which is then due the County.

**Trust Funds**—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

**UCCE**—University of California Cooperative Extension

**USDA**—United States Department of Agriculture

**Unassigned Fund Balance**—The residual classification for the General Fund, including all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

**Unencumbered**—That portion of an appropriation not yet expended or encumbered.

**Unincorporated Area**—Geographic portions of Stanislaus County, which are not within incorporated cities.

**Unsecured Property Tax**—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

**Upload**—To transfer data or programs, usually from a peripheral computer to a central, often remote computer.

**User Department**—A department that receives services, which it pays for, from another county department, with payment made through Intrafund or Interfund transfers.

**VA**—Veterans Affairs

**VLF**—Vehicle License Fee

**VOCA**—Victims of Crime Act

**Weighted Labor Rate**—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

**WIC—Women, Infants and Children**—A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age 5 who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

**Wraparound**—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services are provided to children and their caretakers in less restrictive community settings – parents' home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

**Williamson Act**—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the county or city to restrict land uses to those compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.

**Yield**—The rate of annual income return on an investment expressed as a percentage.



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**STAFFING RECOMMENDATIONS**

**FISCAL YEAR 2014-2015 FINAL BUDGET--ATTACHMENT B**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
Auditor-Controller	Auditor-Controller	1	1662	Manager IV	Restore unfunded position	Restore position
		1	1813	Manager II	Restore unfunded position	Restore position
		1	NEW	Manager II	Add new position	Manager II
		2	NEW	Accountant III	Add new positions	Accountant III
		0	2151, 2126	Accounting Supervisor	Delete unfunded positions	Delete unfunded positions
Behavioral Health & Recovery Services	Alcohol & Drug Program	0	610	Behavioral Health Specialist II	Reclassify downward	Clinical Services Technician II
	Behavioral Health & Recovery Services	3	NEW	Mental Health Clinician II	Add new positions	Mental Health Clinician II
		1	NEW	Behavioral Health Specialists II	Add new position	Behavioral Health Specialists II
		0	8248	Accountant II	Delete unfunded position	Delete unfunded position
		0	7230	Systems Engineer II	Reclassify downward	Application Specialist II
		0	8864	Software Developer/Analyst III	Reclassify laterally	Senior Application Specialist
		0	ALL	Clinical Services Technician II	Classification study	Study
		1	11160	Accountant III	Transfer in	Transfer from Mental Health Services Act
		1	7029	Accounting Technician	Transfer in	Transfer from Mental Health Services Act
		1	8751	Confidential Assistant II	Transfer in	Transfer from Mental Health Services Act
		2	1153, 9963	Family Services Specialist II	Transfer in	Transfer from Mental Health Services Act
		1	7006	Manager II	Transfer in	Transfer from Mental Health Services Act
		1	12495	Software Developer II	Transfer in	Transfer from Mental Health Services Act
		1	11643	Sr. Software Developer/Analyst	Transfer in	Transfer from Mental Health Services Act
		3	11167, 11644, 12304	Staff Services Analyst	Transfer in	Transfer from Mental Health Services Act
		1	2115	Systems Engineer II	Transfer in	Transfer from Mental Health Services Act
		-1	7011	Clinical Services Technician II	Transfer out	Transfer to Mental Health Services Act
		-1	13628	Mental Health Clinician II	Transfer out	Transfer to Mental Health Services Act
	Managed Care	0	1975	Psychiatric Nurse II	Reclassify downward	Mental Health Clinician II
	Mental Health Services Act	0	12491	Behavioral Health Advocate	Delete unfunded position	Delete unfunded position
		0	359	Clinical Psychologist	Delete unfunded position	Delete unfunded position
		-1	423	Clinical Services Technician II	Transfer out	Transfer to Stanislaus Recovery Center
		-1	11160	Accountant III	Transfer out	Transfer to Behavioral Health & Recovery Services
		-1	7029	Accounting Technician	Transfer out	Transfer to Behavioral Health & Recovery Services

**STAFFING RECOMMENDATIONS**

**FISCAL YEAR 2014-2015 FINAL BUDGET--ATTACHMENT B**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
		-1	8751	Confidential Assistant II	Transfer out	Transfer to Behavioral Health & Recovery Services
		-2	1153, 9963	Family Services Specialist II	Transfer out	Transfer to Behavioral Health & Recovery Services
		-1	7006	Manager II	Transfer out	Transfer to Behavioral Health & Recovery Services
		-1	12495	Software Developer II	Transfer out	Transfer to Behavioral Health & Recovery Services
		-1	11643	Sr. Software Developer/Analyst	Transfer out	Transfer to Behavioral Health & Recovery Services
		-3	11167, 11644, 12304	Staff Services Analyst	Transfer out	Transfer to Behavioral Health & Recovery Services
		-1	2115	Systems Engineer II	Transfer out	Transfer to Behavioral Health & Recovery Services
		1	7011	Clinical Services Technician II	Transfer in	Transfer from Behavioral Health & Recovery Services
		1	13628	Mental Health Clinician II	Transfer in	Transfer from Behavioral Health & Recovery Services
	Public Guardian	1	NEW	Deputy Public Guardian II	Add new position	Deputy Public Guardian II
		0	1258	Behavioral Health Specialist II	Reclassify downward	Deputy Public Guardian II
	Stanislaus Recovery Center	1	423	Clinical Services Technician II	Transfer in	Transfer from Mental Health Services Act
Clerk Recorder	Elections Division	0	11721	Staff Services Technician	Restore unfunded position	Not recommended
Community Services Agency	Services & Support	4	NEW	Social Worker IV	Add new positions	Social Worker IV
		1	NEW	Social Worker III	Add new position	Social Worker III
		0	NEW	Family Services Specialist II	Add new positions (11)	Study
		0	NEW	Administrative Clerk II	Add new positions (8)	Study
		2	723, 861	Family Services Specialist II	Transfer in	Transfer from Health Services Agency effective 11/30/14
		1	3387	Account Clerk II	Transfer in	Transfer from Health Services Agency effective 11/30/14
		0	9822	Accountant III	Classification study	Study
		0	1749, 3058, 9416	Accountant I	Classification study	Study
		0	13462	Stock Delivery Clerk II	Classification study	Study
		0	2955	Administrative Clerk II	Classification study	Study
District Attorney	Criminal Division	1	11038	Chief Deputy District Attorney	Restore unfunded position	Restore position
		0	7456	Attorney V	Restore unfunded position	Study
		-1	1741	Accountant I	Unfund vacant position	Unfund position
General Services Agency	Central Services Division	1	1648	Manager III	Restore unfunded position	Restore position

**STAFFING RECOMMENDATIONS**

**FISCAL YEAR 2014-2015 FINAL BUDGET--ATTACHMENT B**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
	Facilities Maintenance Division	1	NEW	Maintenance Engineer II	Add new position	Maintenance Engineer II
		0	1783	Storekeeper I	Reclassify upward	Storekeeper II-block budget
Health Services Agency	Administration	-1	1547	Assistant Director	Transfer out	Transfer to Public Health
	Clinic and Ancillary	1	NEW	Manager III	Add new position	Manager III
		2	6629, 7940	Staff Nurse III	Restore unfunded positions	Restore positions
	Indigent Health Care Program	-2	723, 861	Family Services Specialist II	Transfer out	Transfer to Community Services Agency effective 11/30/14
		-1	3387	Account Clerk II	Transfer out	Transfer to Community Services Agency effective 11/30/14
	Public Health	1	3252	Administrative Secretary	Restore unfunded position/Reclassify upward	Restore to Confidential Assistant III
		1	3276	Administrative Clerk II	Restore unfunded position/Reclassify upward	Restore to Administrative Clerk III
		-1	6449	Health Educator	Unfund vacant position	Unfund position
		1	1547	Assistant Director	Transfer in	Transfer from Administration
		0	13246	Staff Services Coordinator	Reclassify upward	Manager IV
		0	2007, 9232	Manager II	Reclassify upward	Manager III
		1	NEW	Public Health Lab Director	Add new classification and position	Public Health Lab Director Salary: \$72,966.40 - \$109,449.60 Bargaining unit: M
		0	12516	Public Health Nutritionist II	Reclassify downward	Staff Services Technician
		0	ALL	Physical Therapy Assistant	Classification name change	Physical Therapy Assistant/ Certified Occupational Therapy Assistant
Planning & Community Development	Building Permits	1	NEW	Building Inspector II	Add new position	Building Inspector II-block budget
		1	11100	Plan Check Engineer	Transfer in	Transfer from Planning Division
		0	NEW	Permit Technician series	Classification study	Study
		0	9019	Manager IV	Double-fill up to 3 months	Double-fill up to 3 months
	Planning & Community Development	-1	11100	Plan Check Engineer	Transfer out	Transfer to Building Permits
Probation	Field Services	-3	1414, 1449, 8365	Deputy Probation Officer III	Delete vacant positions	Delete positions
		-2	1410, 8762	Supervising Probation Officer	Delete vacant positions	Delete positions



**STAFFING RECOMMENDATIONS**

**FISCAL YEAR 2014-2015 FINAL BUDGET--ATTACHMENT B**

DEPARTMENT	BUDGET UNIT	POSITIONS	POSITION NUMBER	CLASSIFICATION	REQUEST	RECOMMENDATION
	Juvenile Commitment Facility	1	NEW	Assistant Cook II	Add new position	Assistant Cook II-block budget
Public Defender	Public Defender	1	1828, 1866	Attorney V	Restore unfunded positions	Restore one position; Study other position
Sheriff	Administration	1	NEW	Captain	Add new position	Captain
		1	NEW	Accountant III	Add new position	Accountant III
		0	NEW	Systems Engineer II	Add new position	Study
	Operations	1	NEW	Crime Analyst	Add new position	Crime Analyst
		1	NEW	Community Service Officer	Add new position	Community Service Officer
		1	NEW	Sergeant	Add new position	Sergeant
Strategic Business Technology	Strategic Business Technology	0	10108	Application Specialist III	Reclassify upward	Senior Application Specialist
Treasurer/Tax Collector	Revenue Recovery	2	3476, 9287	Account Clerk III	Restore unfunded postions	Restore positions
UC Cooperative Extension	Cooperative Extension	1	NEW	Agricultural Assistant II	Add new position	Agricultural Assistant II
<b>CHANGES TO POSITION ALLOCATION REPORT</b>		<b>28</b>				
<b>TOTAL CURRENT AUTHORIZED POSITIONS</b>		<b>3,950</b>				
<b>Add New Positions</b>		<b>24</b>				
<b>Restore Unfunded Positions</b>		<b>11</b>				
<b>Unfund Vacant Positions</b>		<b>-2</b>				
<b>Delete Vacant Positions</b>		<b>-5</b>				
<b>RECOMMENDED AUTHORIZED POSITIONS</b>		<b>3,978</b>				

**Contract Summary Sheet**  
**All Funds**  
**Contracts over \$100,000**

Attachment C

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous contractual amount	Proposed Contract Amount	Cumulative Contract Total
Alliance Worknet	Alliance Worknet StanWORKs	Sierra Vista Child and Family Services	Provides advocacy services and bridging activities for Welfare to Work clients	\$166,224 7/1/12-6/30/14	\$164,476 7/1/14-6/30/15	\$330,700
Alliance Worknet	Alliance Worknet StanWORKs	Central Valley Opportunity Center (CVOC)	Provides advocacy services and bridging activities for Welfare to Work clients	\$224,100 7/1/12-6/30/14	\$231,448 7/1/14-6/30/15	\$455,548
Behavioral Health and Recovery Services	Mental Health Services Act	Debra Johnson, Ph.D., A Psychology Corporation	Prevention and Early Intervention Sexual Abuse Treatment Program	\$240,000 7/1/12-6/30/14	\$120,000 7/1/14-6/30/15	\$360,000
Behavioral Health and Recovery Services	Managed Care	Debra Johnson, Ph.D., A Psychology Corporation	Sexual Abuse Treatment Program for Victims and Offenders	\$352,832 7/1/12-6/30/14	\$176,416 7/1/14-6/30/15	\$529,248
Behavioral Health and Recovery Services	Stanislaus Recovery Center	ARC of Stanislaus dba Howard Training Center	Food Services	\$141,121 7/1/12-6/30/14	\$92,000 7/1/14-6/30/15	\$233,121
Chief Executive Office	Operations & Services	Pillsbury Winthrop Shaw	Federal advocacy	\$180,000 7/1/13-7/1/14	\$90,000 7/1/14-7/1/15	\$270,000
Chief Executive Office	Plant Acquisition, Deferred Maintenance Program	Stephens Construction, Inc.	Boiler Replacement at Public Safety Center	\$103,950 4/10/14-7/10/14	\$1,875 4/10/14-7/10/14 Change Order 1	\$105,825
Chief Executive Office	Plant Acquisition, Deferred Maintenance Program	Christos Papadopoulos dba C&P Painting	Exterior Painting & Repair of Various County Buildings	\$97,000 5/23/14-8/22/14	\$7,500 5/23/14-10/22/14 Change Order 1	\$104,500
Clerk Recorder	Modernization	AtPac	Film Conversion Project Management	\$682,120 1/18/11-1/17/15	\$0 1/18/11-1/17/16 Contract Extension Only	\$682,120

\*Contract totals listed that are less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

**Contract Summary Sheet**  
**All Funds**  
**Contracts over \$100,000**

Attachment C

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous contractual amount	Proposed Contract Amount	Cumulative Contract Total
Clerk Recorder	Modernization	US Imaging	Film Conversion Project 2010-01	\$2,500,000 1/18/11-1/17/15	\$0 1/18/11-1/17/16 Contract Extension Only	\$2,500,000
Department of Child Support Services	Department of Child Support Services	Calserve Inc.	Providing Proof of Service	\$184,988 7/1/12-6/30/14	\$220,000 7/1/14-6/30/16	\$404,988
Department of Child Support Services	Department of Child Support Services	Contra Costa County Dep't of Child Support Services	Early Intervention and Delinquency Prevention services by Maximus	\$170,716 7/1/12-6/30/14	\$180,000 7/1/14-9/30/15	\$350,716
Environmental Resources	Environmental Resources - Hazmat / Landfill	Horracio Ferriz	PSC - Provide Geological Expertise	\$91,384 7/1/12 - 6/30/14	\$59,462 7/1/14-6/30/15	\$150,847
General Services Agency	Countywide usage	Jorgensen & Sons, Inc.	County-wide Agreement for Fire Extinguisher Recharging	\$100,000 9/15/10 - 6/30/14	\$65,000 7/1/14 - 6/30/15 Amendment 1	\$165,000
General Services Agency	Countywide usage	Mission Linen	County-wide Agreement for Uniform Services	\$100,000 12/1/10 - 11/30/13	\$50,000 12/1/13 - 6/30/15 Amendment 1	\$150,000
Health Services Agency	Clinic & Ancillary	Hospital Biomedical Services	Medical Supplies	\$79,363 7/1/12 - 6/30/14	\$40,000 7/1/14 - 6/30/15	\$119,363
Planning	Building Permits	CSG Consultants Inc	Building Inspection & Plan Check Services	\$180,000 6/22/10-6/30/15	\$50,000 7/1/14-6/30/15	\$230,000
Probation	Community Corrections Partnership	Sierra Education & Counseling Services	Provide Anger Management courses	\$66,000 7/1/12 - 6/30/14	\$55,200 7/1/14 - 6/30/15	\$121,200
Probation	Community Corrections Partnership	Stanislaus Literacy Center	Provide GED Readiness courses	\$47,681 7/1/12 - 6/30/14	\$53,152 7/1/14 - 6/30/15	\$100,833
Public Works	Administration	Cascade Software Systems	Road Accounting Software	\$85,270 7/1/12-6/30/14	\$29,057 7/1/14-6/30/15	\$114,327

\*Contract totals listed that are less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

**Contract Summary Sheet  
All Funds  
Contracts over \$100,000**

Attachment C

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous contractual amount	Proposed Contract Amount	Cumulative Contract Total
Strategic Business Technology	Strategic Business Technology	Alfresco	Provides electronic content and data management software and support.	\$79,950 7/1/10-6/30/14	\$21,690 7/1/14-6/30/15	\$101,640
Strategic Business Technology	Strategic Business Technology	Oracle	Provides software and maintenance for financials	\$2,110,563 7/01/03-6/30/14	\$251,878 7/1/14-6/30/15	\$2,362,441
Strategic Business Technology	Strategic Business Technology	PeopleSoft	Provides software and maintenance for payroll, HR functions, and Risk Management functions	\$1,948,354 7/1/03-6/30/14	\$262,609 7/1/14-6/30/15	\$2,210,963
Strategic Business Technology	Strategic Business Technology	CDW-G	Provides Novell (GW, Zenworks, SUSE) maintenance and support	\$139,195 7/1/09-6/30/14	\$30,395 7/1/14-6/30/15	\$169,590
Strategic Business Technology	Strategic Business Technology	AMS.NET	Provides equipment, software, and technical support for EMC VNX Storage system	\$181,368 7/1/11-6/30/12 \$41,817 7/1/12-6/30/13 \$11,111 7/1/13-6/30/14	\$51,664 7/1/14-6/30/15	\$285,960
Strategic Business Technology	Strategic Business Technology	Bear Data Systems Inc.	Provides Commvault software maintenance and support	\$73,747 7/1/10-6/30/14	\$30,700 7/1/14-6/30/15	\$104,447
Strategic Business Technology	Telecommunications	Telcion (formerly know as Netlogic)	Provides VoIP software, equipment, and technical support	\$610,714 7/01/12-6/30/14	\$347,362 7/1/14-6/30/15	\$958,076

\*Contract totals listed that are less than \$100,000 represent separate contracts where the total contracted services with vendor exceed \$100,000

# Contract Summary Sheet

Attachment D

## All Funds

### Contracts between \$50,000-\$100,000

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous contractual amount	Proposed Contract Amount	Cumulative Contract Total
Behavioral Health and Recovery Services	Mental Health Services Act	Trilogy Integrated Resources, LLC	Software/ Website Maintenance	\$43,200 7/1/12-6/30/14	\$21,600 7/1/14-6/30/15	\$64,800
Community Services Agency	Services & Support	4 U I SIGN Services, LLC	Sign Language Services	\$1,200 7/1/12-6/30/13	\$64,400 7/1/13-6/30/15	\$65,600
Department of Child Support Services	Department of Child Support Services	Laboratory Corp. of America	Genetic testing	\$32,515 7/01/12-6/30/14	\$35,000 7/1/14-6/30/15	\$67,515
Health Services Agency	Public Health	Medical Info Tech, Inc.	Public Health Lab Software & Maintenance	\$52,641 7/1/12 - 6/30/14	\$13,746 7/1/14 - 6/30/15	\$66,387
Probation	Community Corrections Partnership	Friends Outside	Provide Job Readiness training	\$52,980 7/1/12 - 6/30/14	\$12,386 7/1/14 - 6/30/15	\$65,366
Probation	Community Corrections Partnership	Youth for Christ	Provide Therapeutic services	\$51,869 7/1/12 - 6/30/14	\$27,937 7/1/13 - 6/30/14	\$79,806
Probation	Administration	Jocelyn Roland	Provide psych evals for sworn staff	\$12,500 7/1/12 - 6/30/13  \$23,075 7/1/13 - 6/30/14	\$25,000 7/1/14 - 6/30/15	\$60,575
Probation	Administration	Custom Training	Provide STC training for sworn staff		\$50,000 7/1/14 - 6/30/15	\$50,000
Strategic Business Technology	Strategic Business Technology	Government Outreach	Provides Customer Relations Management software maintenance and support.	\$76,500 7/1/09-6/30/14	\$18,000 7/1/14-6/30/15	\$94,500
Strategic Business Technology	Strategic Business Technology	GovernmentJobs.com (dba NEOGov)	Provides online job application capability.	\$78,000 7/1/10-6/30/14	\$19,500 7/1/14-6/30/15	\$97,500

\*Contract totals listed that are less than \$50,000 represent separate contracts where the total contracted services with the vendor exceed \$50,000

# Contract Summary Sheet

Attachment D

## All Funds

### Contracts between \$50,000-\$100,000

Department	Budget Unit	Contractor	Brief Description of Service Provided or Position Held	Previous contractual amount	Proposed Contract Amount	Cumulative Contract Total
Strategic Business Technology	Strategic Business Technology	Front Range Solutions	Provides HEAT software maintenance and support.	\$82,272 7/1/03-6/30/14	\$9,220 7/1/14-6/30/15	\$91,492

\*Contract totals listed that are less than \$50,000 represent separate contracts where the total contracted services with the vendor exceed \$50,000

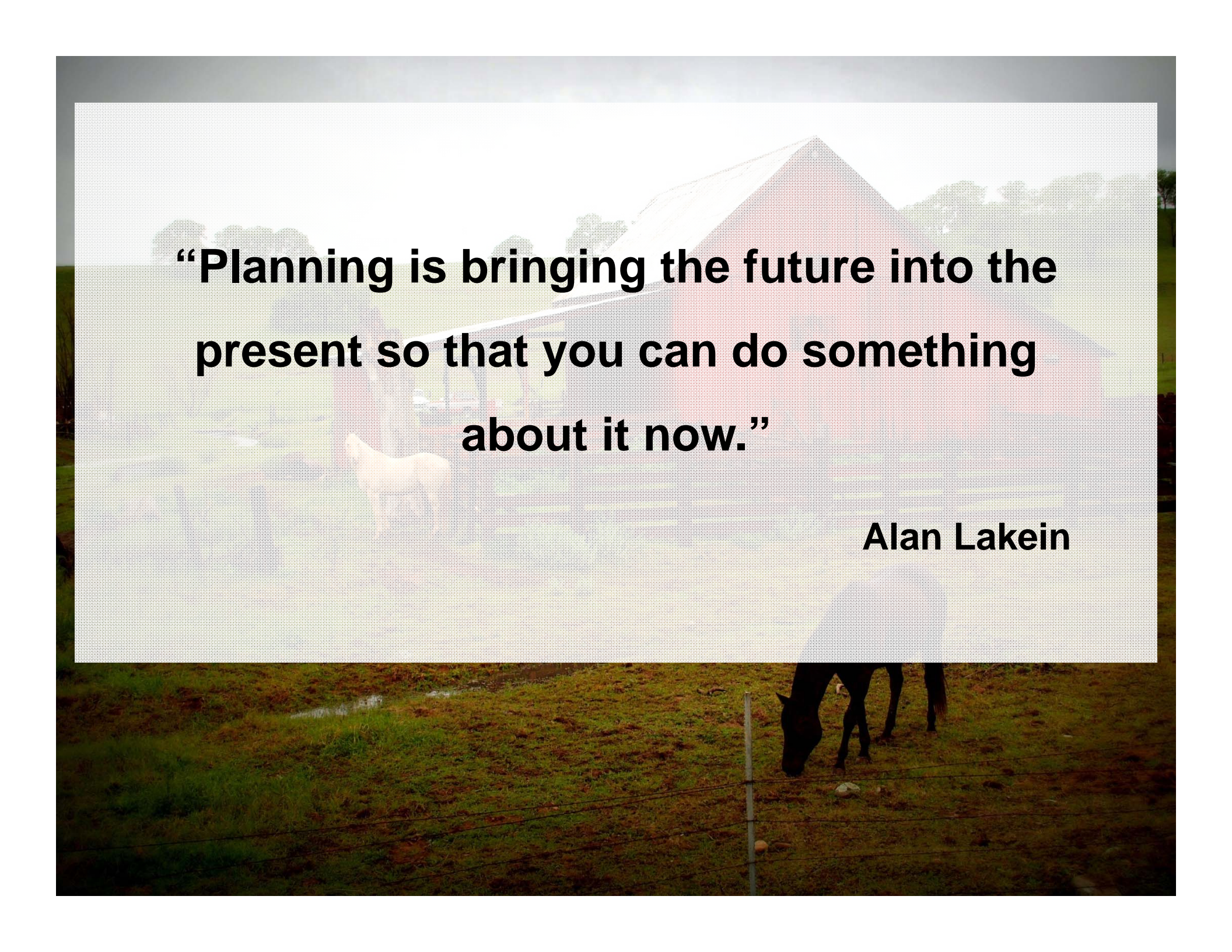




**Recommended  
Final Budget**  
*Fiscal Year 2014-2015*

**Stan Risen**  
**Chief Executive Officer**



A photograph of a red barn with a white roof. In the foreground, a white horse is visible. The image is overlaid with a semi-transparent white box containing text.

**“Planning is bringing the future into the present so that you can do something about it now.”**

**Alan Lakein**





# CEO's Message

- The 2014-2015 spending plan is the result of years of strategic planning and sound fiscal policy.
- The County has maintained a 3-5 year budget outlook.
- The multi-year strategy positions the County for budget stability several years into the future.



# CEO's Message

- Three strategies will help us move forward:
  - Ensure adequate funding for Board approved service levels.
  - Establish a sustainable financial framework that balances **restoration** of employee salaries and **rebuilding** service levels.
  - Create capacity for new public safety facilities opening in 2016-2017.



# Budget Process and Strategy

- Establishing a new budget framework to support Board approved service levels and base budget cost exposures
- Net county cost savings program continues to encourage department efficiency and savings.
- Identifying immediate and future needs for restoring County services to the public with an **immediate focus on public safety services**
- Focus on sustainable long-range financial model that supports funded service levels.



# Budget Process and Strategy

- This budget supports the Board's policy of no back-fill and one-time funds for one-time uses.
- Use of one-time funds to reduce long-term debt obligations.
- Use of one-time funds to address critical deferred maintenance obligations to safeguard County facilities
- The 2014-2015 Recommended Final Budget is a balanced spending plan for the current fiscal year.



# Focus on Long Range Planning

- Today's budget is a reflection of the policies and strategies implemented 3-5 years ago.
- Budget recommendations are focused on supporting the present, while planning for the future.



# Budget Strategy — General Fund Long Range Model

	2014-2015 Recommended Final Budget Total	2015-2016 Projected Budget Total	2016-2017 Projected Budget Total	2017-2018 Projected Budget Total
<b>Funding Assumptions:</b>				
Discretionary Revenue	\$ 169,038,478	\$ 174,800,000	\$ 181,100,000	\$ 187,800,000
Departmental Revenue	72,605,544	72,600,000	72,600,000	72,600,000
Unassigned Fund Balance	17,093,990	6,000,000	6,000,000	6,000,000
Assigned Fund Balance - NCC Savings	12,345,632	-	-	-
<b>Total Funding:</b>	<b>\$ 271,083,644</b>	<b>\$ 253,400,000</b>	<b>\$ 259,700,000</b>	<b>\$ 266,400,000</b>
<b>Expenditure Assumptions:</b>				
Base Budget	\$ 269,767,916	\$ 259,000,000	\$ 263,300,000	\$ 266,100,000
Debt Service Acceleration	1,315,728	1,300,000	1,300,000	1,300,000
Jail Staffing	-	-	3,500,000	13,300,000
<b>Total Expenditures:</b>	<b>\$ 271,083,644</b>	<b>\$ 260,300,000</b>	<b>\$ 268,100,000</b>	<b>\$ 280,700,000</b>
<b>TOTAL (deficit in brackets)</b>	<b>\$ -</b>	<b>\$ (6,900,000)</b>	<b>\$ (8,400,000)</b>	<b>\$ (14,300,000)</b>
<b>Balancing Funds Needed</b>	<b>\$ -</b>	<b>\$ 6,900,000</b>	<b>\$ 8,400,000</b>	<b>\$ 14,300,000</b>
<b>Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# Recommended Final Budget

- 2014-2015 Adopted Proposed Budget was a roll-over budget.
- The 2014-2015 Recommended Final Budget contains detailed financial and policy information.
- The 2014-2015 Recommended Final Budget is a balanced spending plan for the current fiscal year.



# Board Priorities

**The 2014-2015 Recommended Final Budget is organized by the seven Board of Supervisors priorities of:**

**A Safe Community**

**A Healthy Community**

**A Strong Local Economy**

**Effective Partnerships**

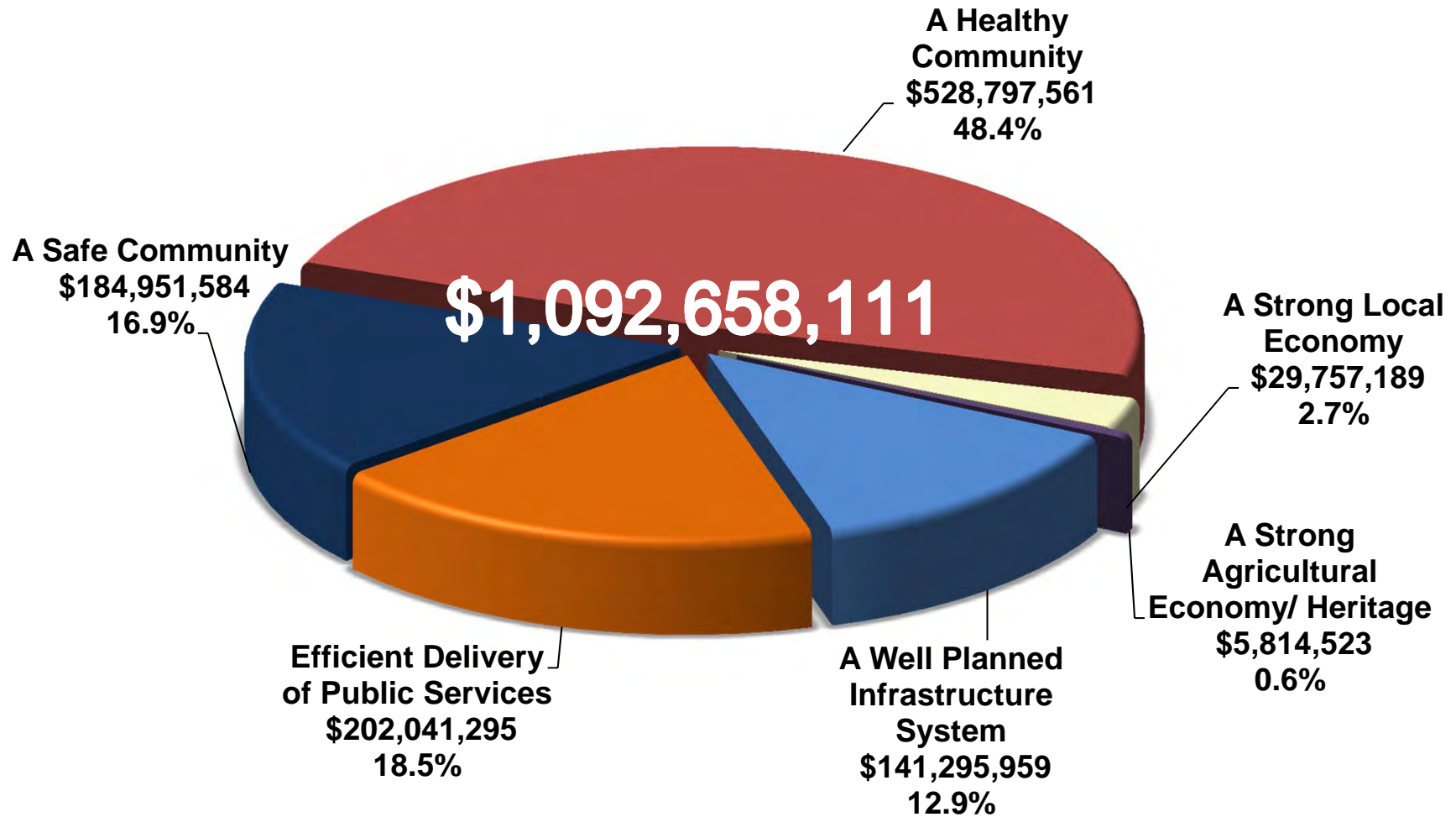
**A Strong Agricultural Economy/Heritage**

**A Well Planned Infrastructure System**

**Efficient Delivery of Public Services**



# Recommended Final Budget Appropriations

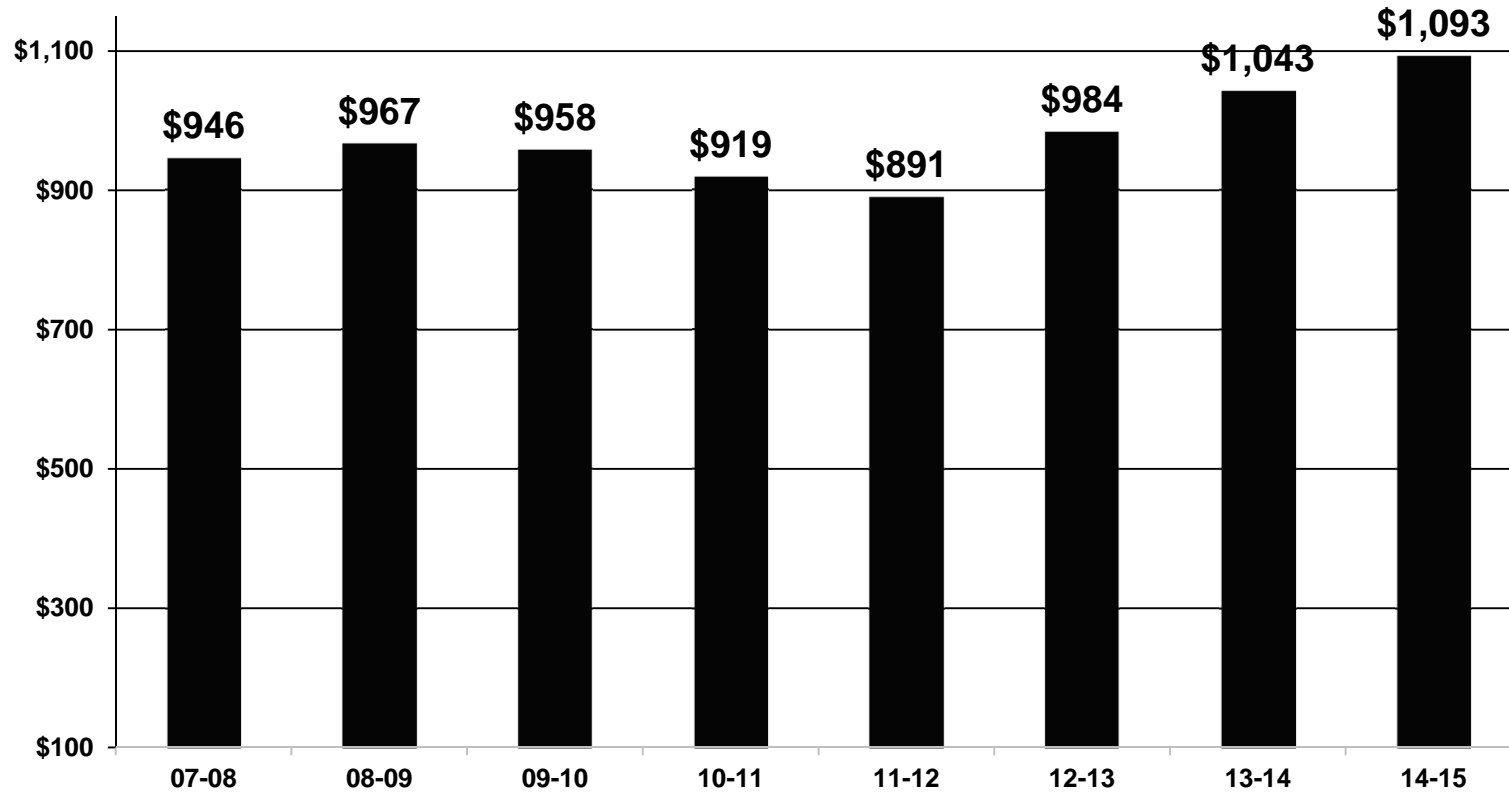


# Budget Comparison

<b>All Funds</b>	<b>2013-2014 Final Budget</b>	<b>2014-2015 Recommended Final Budget</b>	<b>In Dollars</b>	<b>Percentage</b>
<b>Total Appropriations</b>	<b>\$ 1,042,987,731</b>	<b>\$ 1,092,658,111</b>	<b>\$ 49,670,380</b>	<b>4.8%</b>
<b>Total Revenue</b>	<b>\$ 1,005,839,769</b>	<b>\$ 1,039,389,036</b>	<b>\$ 33,549,267</b>	<b>3.3%</b>
<b>Use of Balancing Funds</b>	<b>\$ 37,147,962</b>	<b>\$ 53,269,075</b>	<b>\$ 16,121,113</b>	<b>43.4%</b>

# Budgeted Appropriations All Funds

In millions



\* All numbers represent "budgeted" appropriations

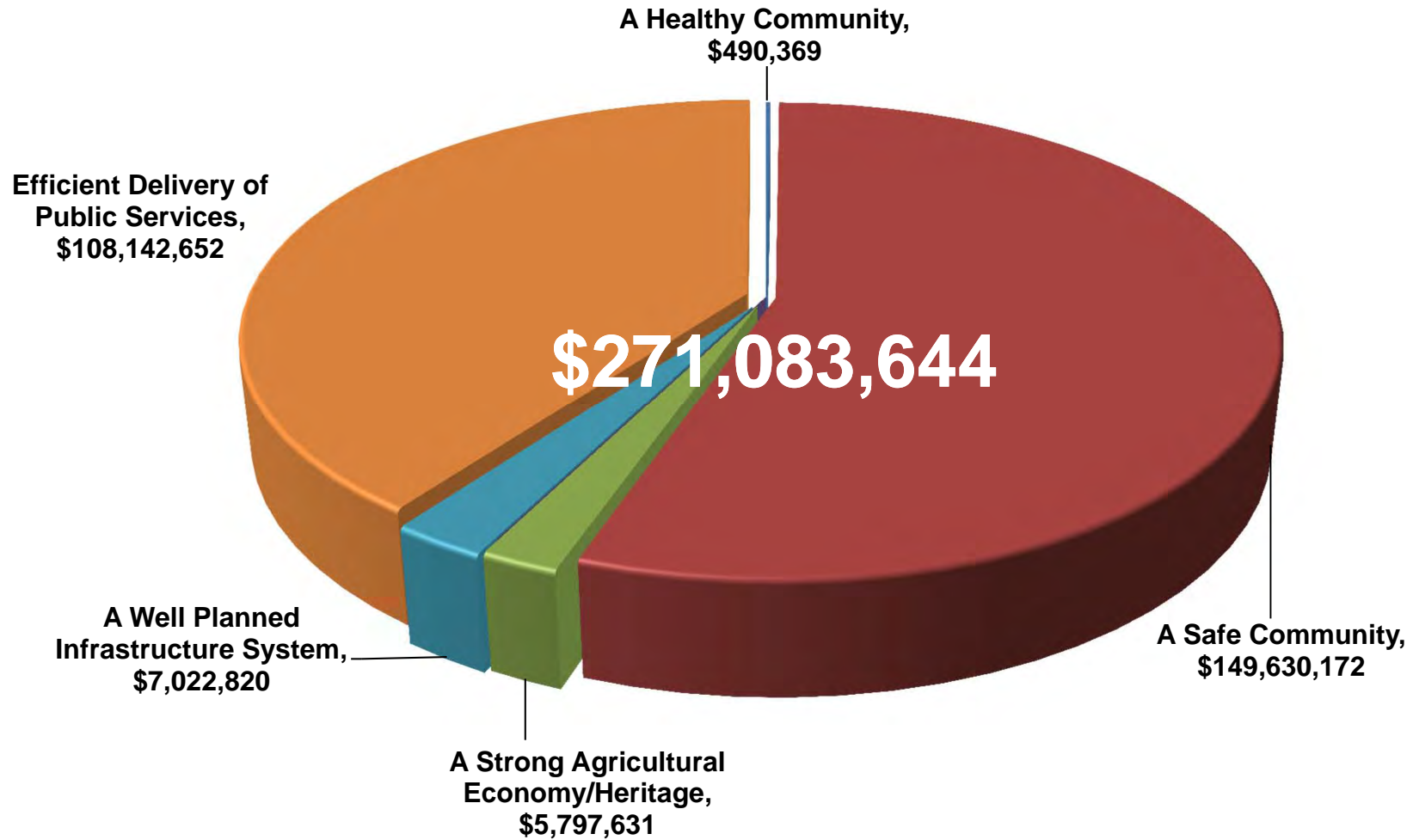


# Key Budget Factors

- Increased Discretionary Revenue.
- Increased State and Federal revenues to better support the County. Share of Cost for health and social service program.
- Pay off of the Pension Obligation bond costs.
- Increased Salaries (after negotiations) in General Fund.
- Increased Retirement due to increase in rates.
- Increased Medical Insurance.
- Use of departmental savings to support operational costs.
- Pay down of additional debt costs to free up funds at the operating level for known future cost exposures.
- Increased Department Unmet Needs.

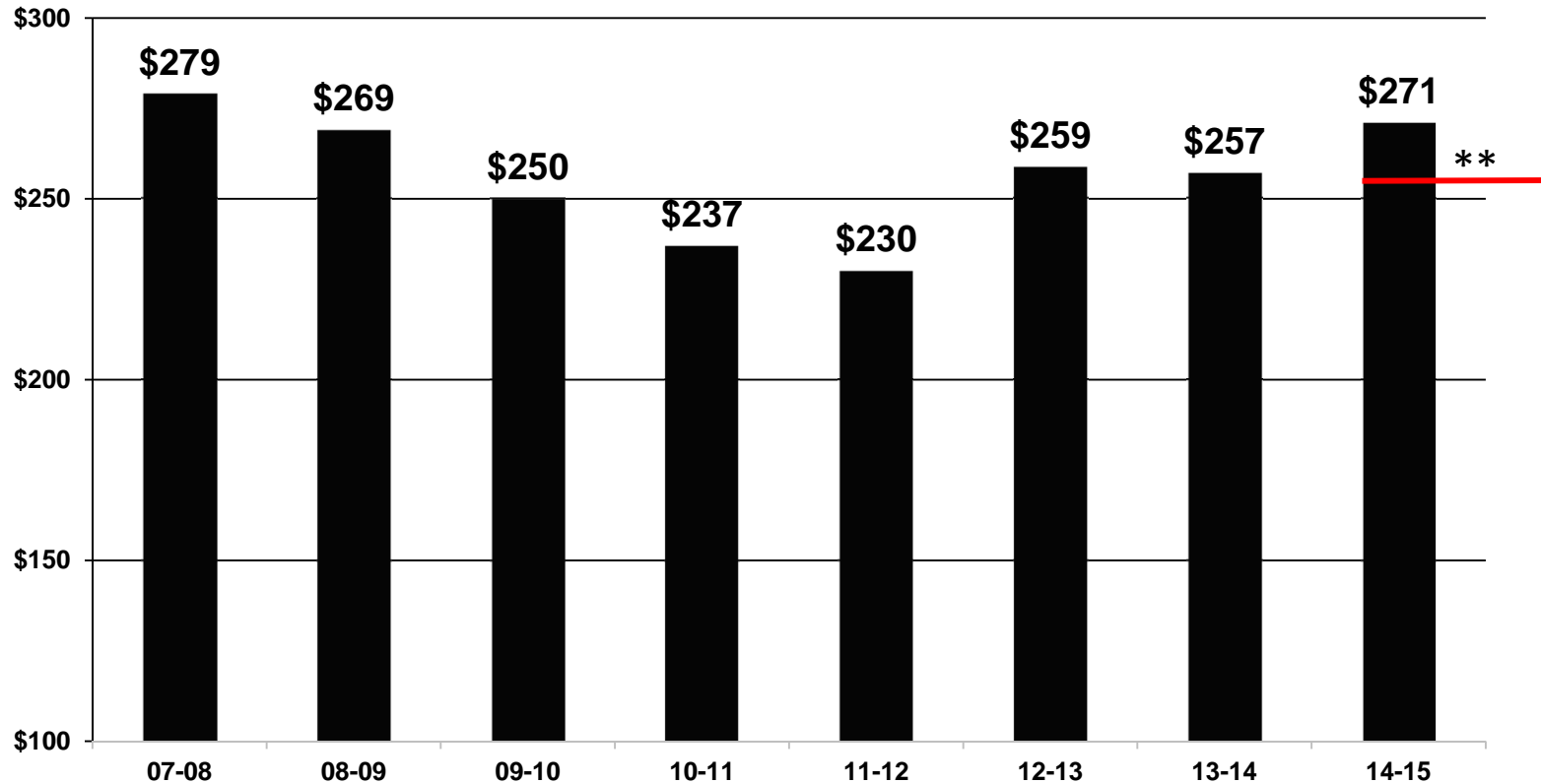


# General Fund by Priority



# Budgeted General Fund Appropriations

In millions



- All numbers represent "budgeted" appropriations
- \*\* Adjusted to remove \$15 million one-time payment

# General Fund Adjustment for 14-15

<b>2013-2014 Adopted Final General Fund Budget</b>	<b>\$ 256,601,294</b>
<b>Minus prior year NCC Savings carryforward</b>	<b>\$ (14,762,332)</b>
<b>Minus 2013-2014 Department Revenue</b>	<b>\$ (79,130,714)</b>
<b>SUBTOTAL</b>	<b>\$ 162,708,248</b>

# General Fund Adjustment for 14-15

<b>2013-2014 Adopted Final General Fund Budget</b>	<b>\$</b>	<b>256,601,294</b>
<b>Minus prior year NCC Savings carryforward</b>	<b>\$</b>	<b>(14,762,332)</b>
<b>Minus 2013-2014 Department Revenue</b>	<b>\$</b>	<b>(79,130,714)</b>
<b>SUBTOTAL</b>	<b>\$</b>	<b>162,708,248</b>
<b>Plus Funded Service Level base adjustments</b>		
● A Safe Community	\$	1,721,744
● A Healthy Community	\$	77,999
● A Strong Local Economy	\$	-
● A Strong Agricultural Economy/Heritage	\$	30,662
● A Well Planned Infrastructure System	\$	-
● Efficient Delivery of Public Services	\$	(2,873,407)
<b>Total Funded Service Level Adjustments</b>	<b>\$</b>	<b>(1,043,002)</b>



# General Fund Adjustment for 14-15

<b>2013-2014 Adopted Final General Fund Budget</b>	<b>\$ 256,601,294</b>
<b>Minus prior year NCC Savings carryforward</b>	<b>\$ (14,762,332)</b>
<b>Minus 2013-2014 Department Revenue</b>	<b>\$ (79,130,714)</b>
<b>SUBTOTAL</b>	<b>\$ 162,708,248</b>
<b>Total Funded Service Level Adjustments</b>	<b>\$ (1,043,002)</b>

<b>Plus Recommended Adjustments</b>		
● A Safe Community	\$ 704,017	
● A Healthy Community	\$ -	
● A Strong Local Economy	\$ -	
● A Strong Agricultural Economy/Heritage	\$ 58,004	
● A Well Planned Infrastructure System	\$ -	
● Efficient Delivery of Public Services	\$ 2,105,201	
● Appropriations for Contingencies	\$ 6,600,000	
● One-time HSA Deficit Repayment	\$ 15,000,000	
<b>Total Recommended Adjustments</b>		<b>\$ 24,467,222</b>

# General Fund Adjustment for 14-15

<b>2013-2014 Adopted Final General Fund Budget</b>	<b>\$ 256,601,294</b>
<b>Minus prior year NCC Savings carryforward</b>	<b>\$ (14,762,332)</b>
<b>Minus 2013-2014 Department Revenue</b>	<b>\$ (79,130,714)</b>
<b>SUBTOTAL</b>	<b>\$ 162,708,248</b>
<b>Total Funded Service Level Adjustments</b>	<b>\$ (1,043,002)</b>
<b>Total Recommended Adjustments</b>	<b>\$ 24,467,222</b>

<b>Plus 2013-2014 NCC Savings Carryforward</b>	
● A Safe Community	\$ 6,827,737
● A Healthy Community	\$ 21,826
● A Strong Local Economy	\$ -
● A Strong Agricultural Economy/Heritage	\$ 1,234,836
● A Well Planned Infrastructure System	\$ 1,020,384
● Efficient Delivery of Public Services	\$ 3,240,849
<b>Total 2013-2014 NCC Savings Carryforward</b>	<b>\$ 12,345,632</b>

# General Fund Adjustment for 14-15

<b>2013-2014 Adopted Final General Fund Budget</b>	<b>\$ 256,601,294</b>
<b>Minus prior year NCC Savings carryforward</b>	<b>\$ (14,762,332)</b>
<b>Minus 2013-2014 Department Revenue</b>	<b>\$ (79,130,714)</b>
<b>SUBTOTAL</b>	<b>\$ 162,708,248</b>
<b>Total Funded Service Level Adjustments</b>	<b>\$ (1,043,002)</b>
<b>Total Recommended Adjustments</b>	<b>\$ 24,467,222</b>
<b>Total 2013-2014 NCC Savings Carryforward</b>	<b>\$ 12,345,632</b>

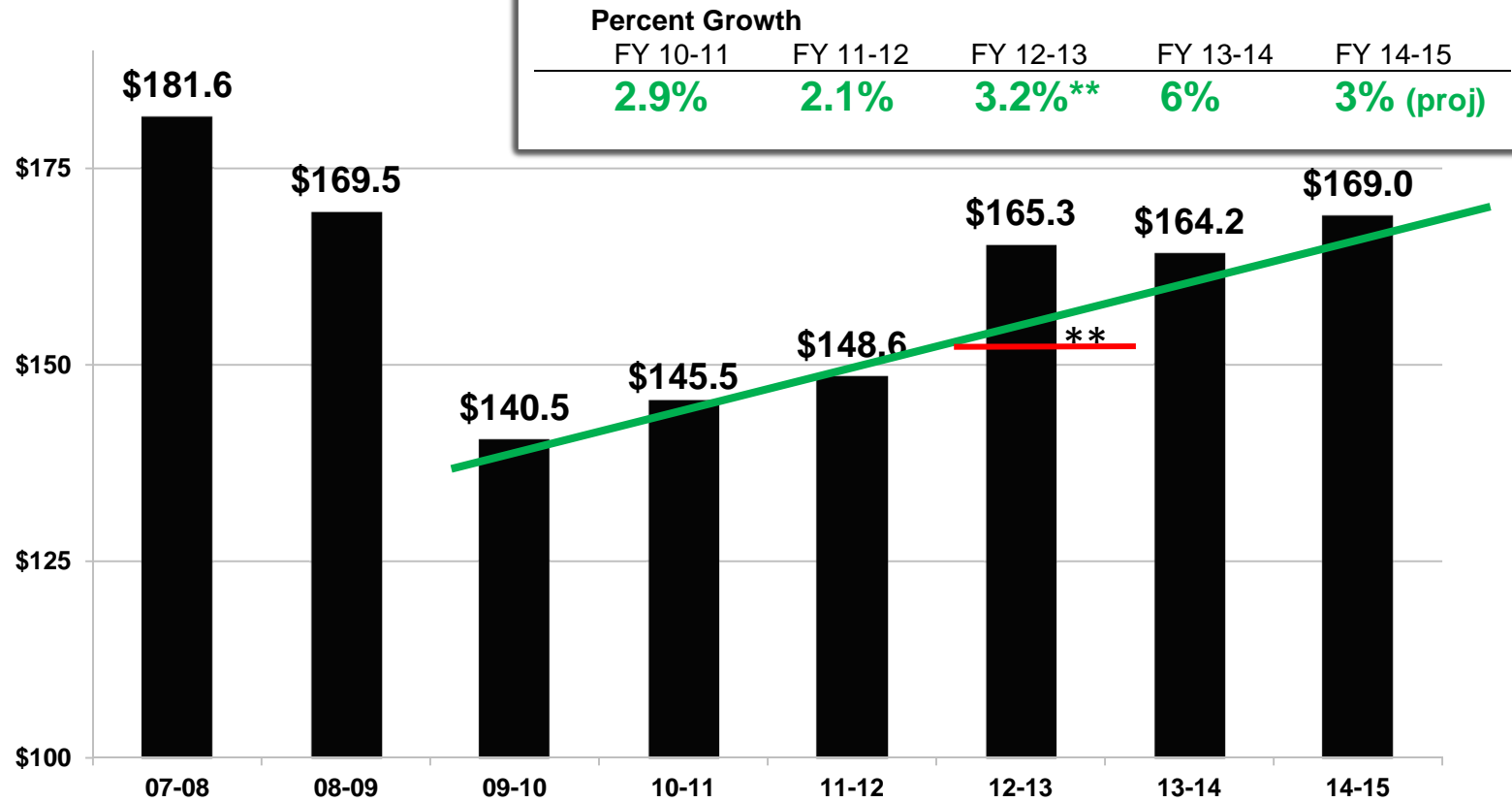
<b>Subtotal</b>	<b>\$ 198,478,100</b>
<b>Plus 2014-2015 Department Revenue</b>	<b>\$ 72,605,544</b>
<b>Total 2014-2015 Recommended General Fund Final Budget</b>	<b>\$ 271,083,644</b>

# General Fund – *how it's balanced*

<b>General Fund</b>	<b>FY 2012-2013 Adopted Final Budget</b>	<b>FY 2013-2014 Adopted Final Budget</b>	<b>FY 2014-2015 Recommended Final Budget</b>
Departmental Appropriations	\$ 254,272,508	\$ 252,180,430	\$ 260,062,780
Appropriations for Contingencies	\$ 4,420,864	\$ 4,420,864	\$ 11,020,864
<b>Total Appropriations</b>	<b>\$ 258,693,372</b>	<b>\$ 256,601,294</b>	<b>\$ 271,083,644</b>
<b>Departmental Revenue</b>	<b>\$ 79,931,220</b>	<b>\$ 79,130,714</b>	<b>\$ 72,605,544</b>
Net County Cost	\$ 178,762,152	\$ 177,470,580	\$ 198,478,100
<b>Sources of Funding</b>			
Discretionary Revenue	\$ 147,141,201	\$ 156,118,987	\$ 169,038,478
Teeter	\$ 9,200,000	-	-
Fund Balance - Assigned 75% Carryover	\$ 13,887,741	\$ 14,762,332	\$ 12,345,632
Fund Balance - Unassigned	\$ 8,533,210	\$ 6,589,261	\$ 17,093,990
<b>Total Sources of Funding</b>	<b>\$ 178,762,152</b>	<b>\$ 177,470,580</b>	<b>\$ 198,478,100</b>
<b>Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Actual Discretionary Revenue

In millions



\* Actual historical revenue compared to FY 14-15 Budget

\*\* Adjusted to remove \$11.9 million one-time funding in FY 12-13





# Fund Balance Adjustments

## Sources of Funds for General Fund

- Use \$17.1 million of Unassigned Fund Balance to support current year goals including a one-time \$15 million pay down on Health Services Agency deficit.
- Use \$12.3 million of net county cost carryover.
- Also, one-time use for one-time future needs:
  - Assign \$6.2 million for repayment of debt for the Coroner facility project which would eliminate debt for this project.
  - Assign \$3 million for deferred maintenance projects over next three years.



# Fund Balance Adjustments

## Adjustments to Committed Fund Balance:

- Release \$800,689 of Property Tax Administration Fee (PTAF).
- Debt Repayment from Animal Services Facility, Public Safety Center Jail Expansion and Coroner Facility in the amount of \$641,882.

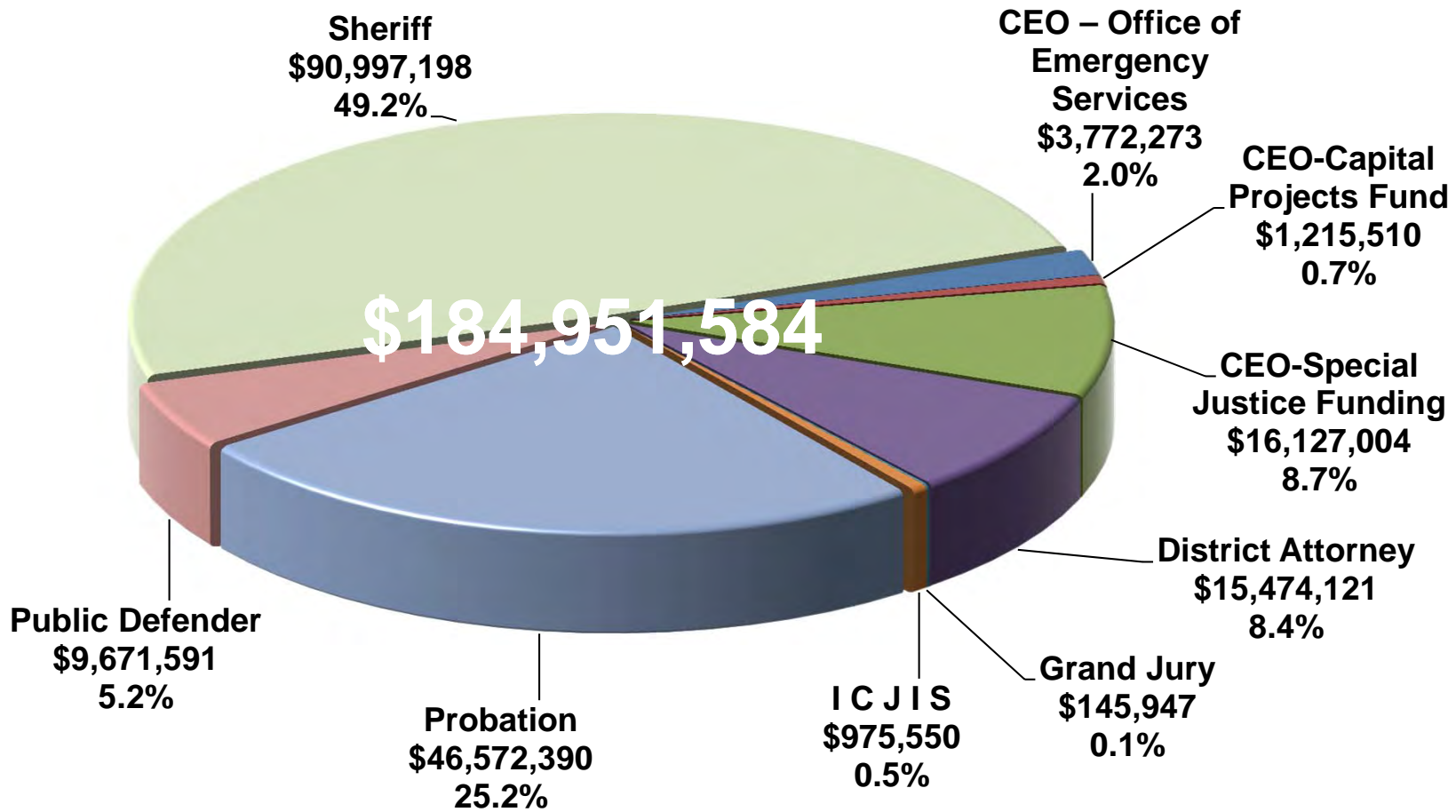


# A Safe Community

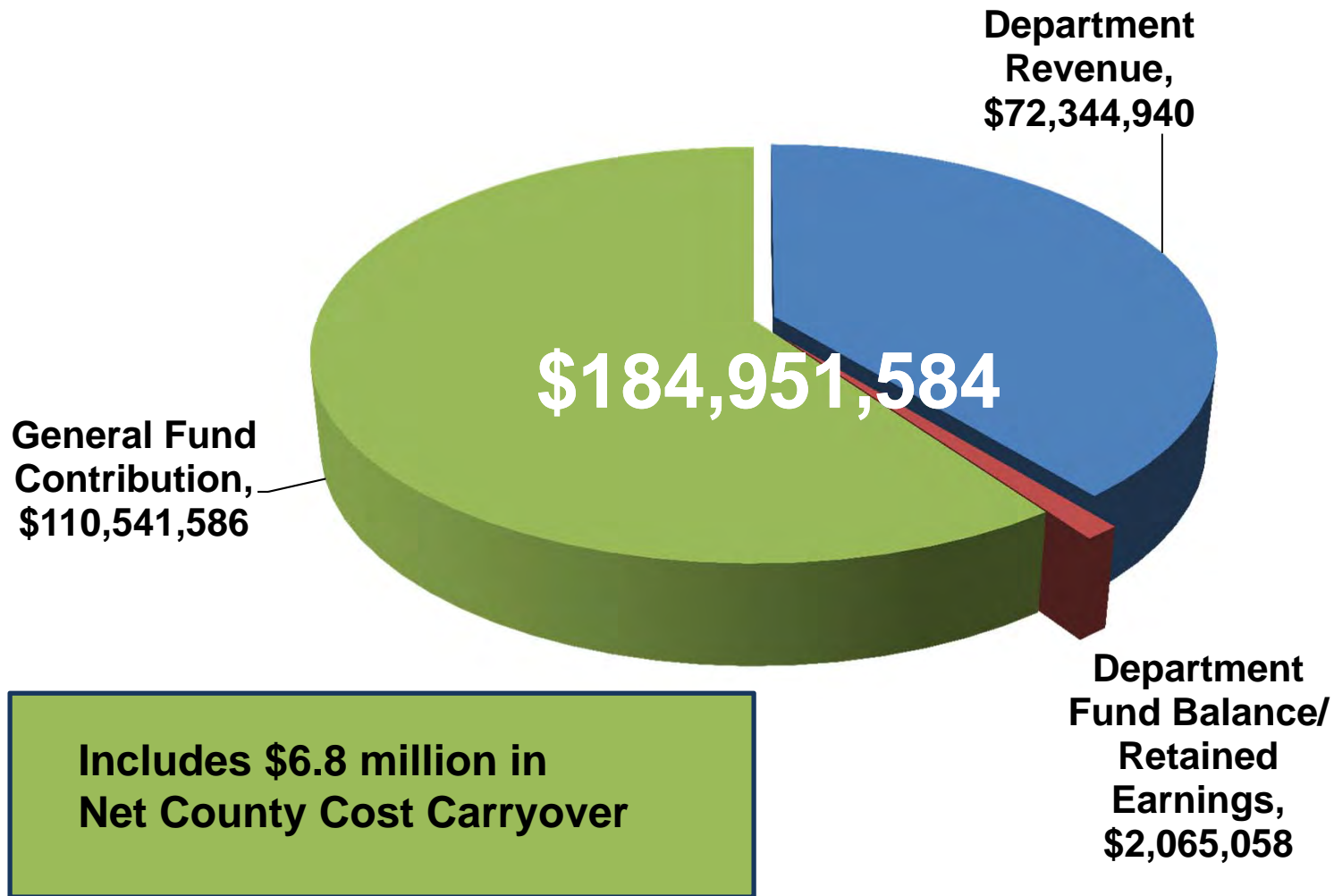
- CEO-OES/Fire Warden
- CEO-Capital Projects
- CEO-Special Justice Funds
- District Attorney
- Grand Jury
- Integrated Criminal Justice Information System (ICJIS)
- Probation
- Public Defender
- Sheriff



# Appropriations - *Safe Community*

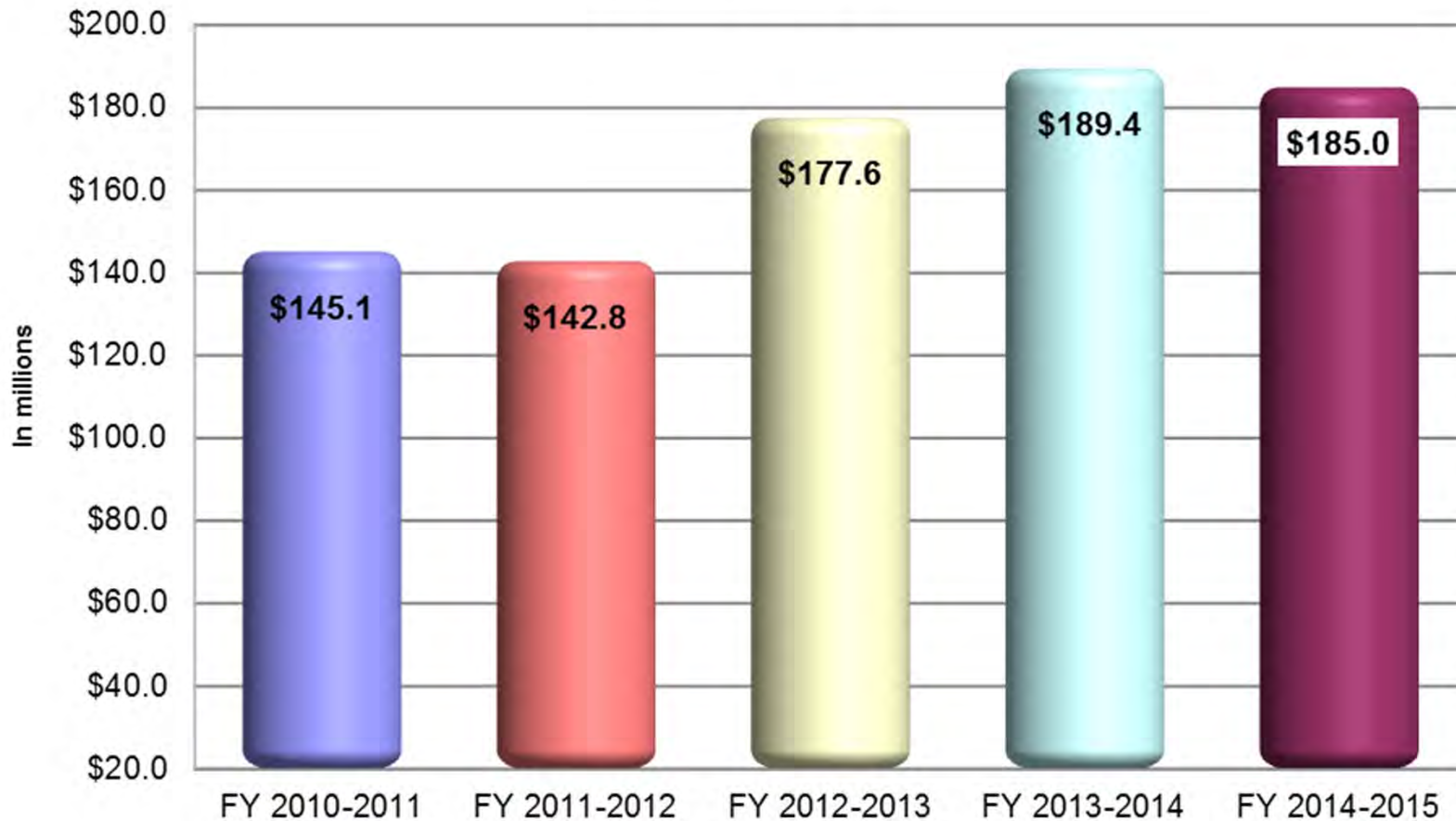


# Funding Sources - *Safe Community*



# A Safe Community

## Five Year Comparison of Appropriations Final Budget





# A Safe Community

## Service Highlights

- Improve community offender supervision strategies that include both incentives and sanctions to produce better outcomes.
- Pursue grant funding opportunities to reduce racial and ethnic disparities in the juvenile justice system.
- Funding to support operation of existing adult jail beds (including Inmate Work Quarters at the downtown Men's Jail)
- Research and plan for possible reactivation of the Sheriff's Deputy Training Academy at the Ray Simon Training Center temporarily suspended in 2010.





# A Safe Community

## District Attorney

- To support management and supervision in the District Attorney's Office, it is recommended to *restore one Chief Deputy District Attorney* position using \$129,000 in additional net county cost.



# A Safe Community

## Probation

- To maximize efficiency of operations and oversight of the juveniles involved in the culinary arts vocational training program, it is recommended to *add one new Assistant Cook II* position in the Juvenile Commitment Facility funded by department revenue.



# A Safe Community

## Public Defender

- Public Safety Realignment has significantly increased legal matters appointed to the Department. It is recommended to *restore one previously unfunded Attorney V* position funded by department savings.



# A Safe Community

## Sheriff

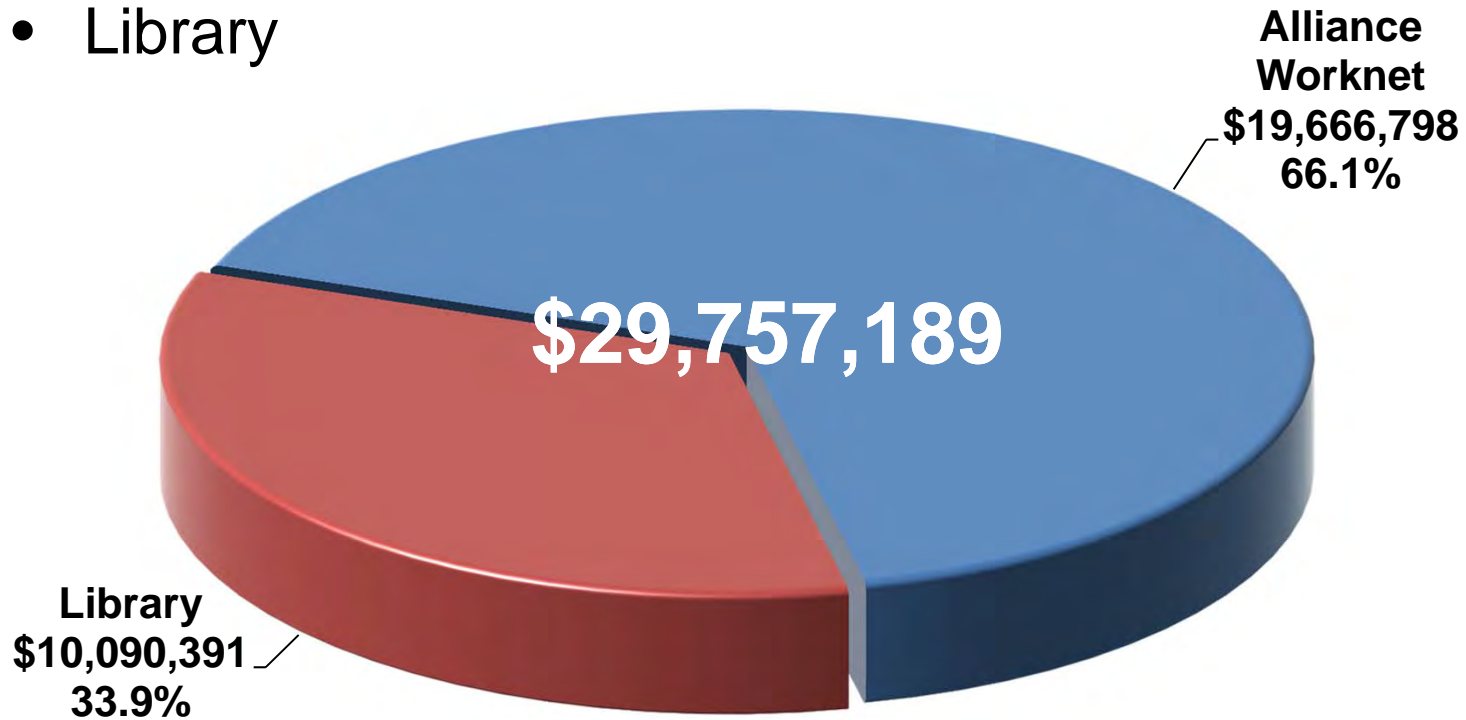
– To address immediate needs for internal services for effective operations and training functions, it is recommended to support five new positions funded with \$575,017 in additional net county cost. The positions are:

- *Administrative Captain*
- *Accountant III*
- *Crime Analyst*
- *Community Services Officer*
- *Sergeant*

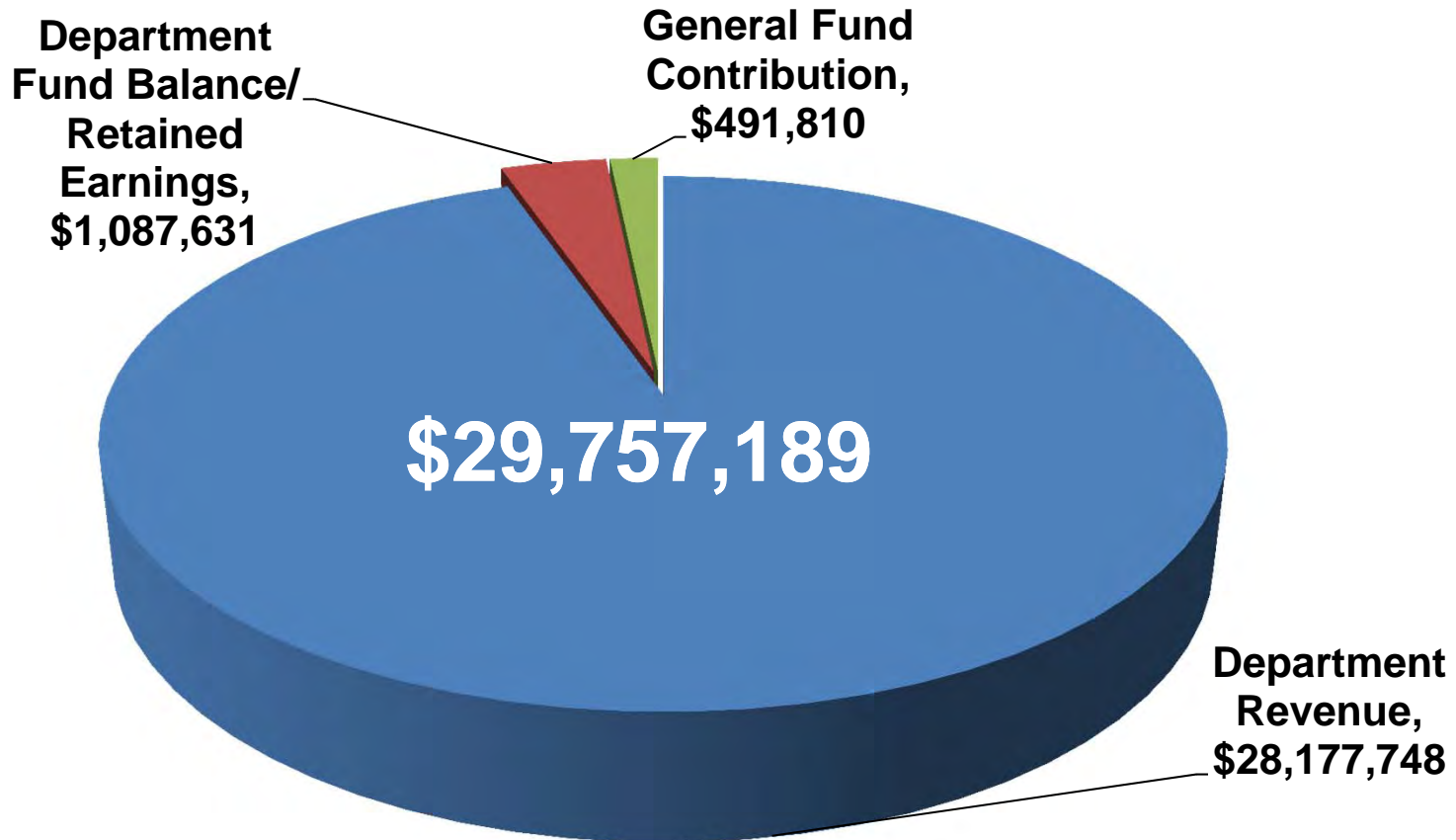


# Strong Local Economy

- Alliance Worknet
- CEO– Economic Development
- Library

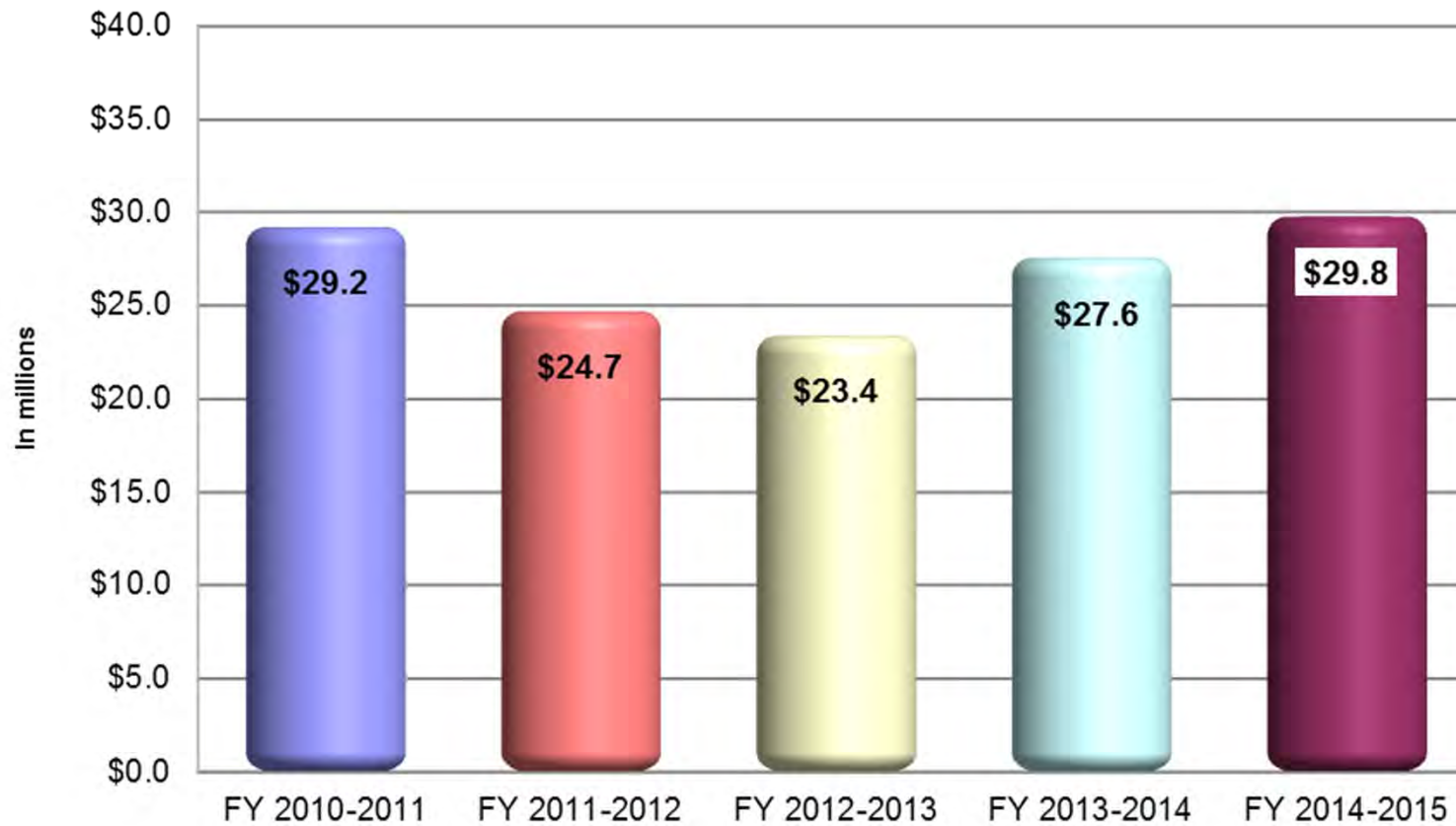


# Funding Sources - *Strong Local Economy*



# A Strong Local Economy

## Five Year Comparison of Appropriations Final Budget





# A Strong Local Economy

## Service Highlights

- Open a Career Resource Center in Turlock.
- Provide over 4,000 Stanislaus County residents with Welfare to Work related services.
- Upgrade computer training labs and expand passport application services in the Library system.
- Add additional on-line resources such as a language learning database and downloadable audio.

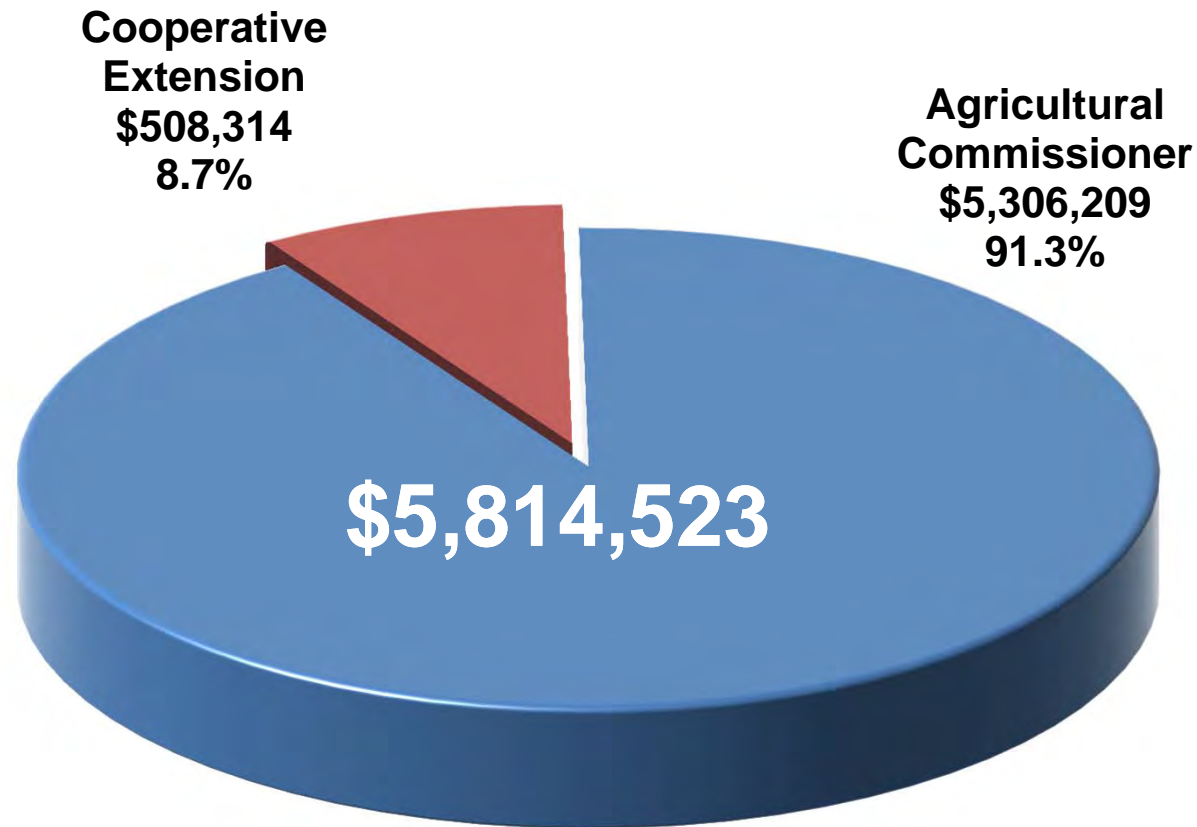




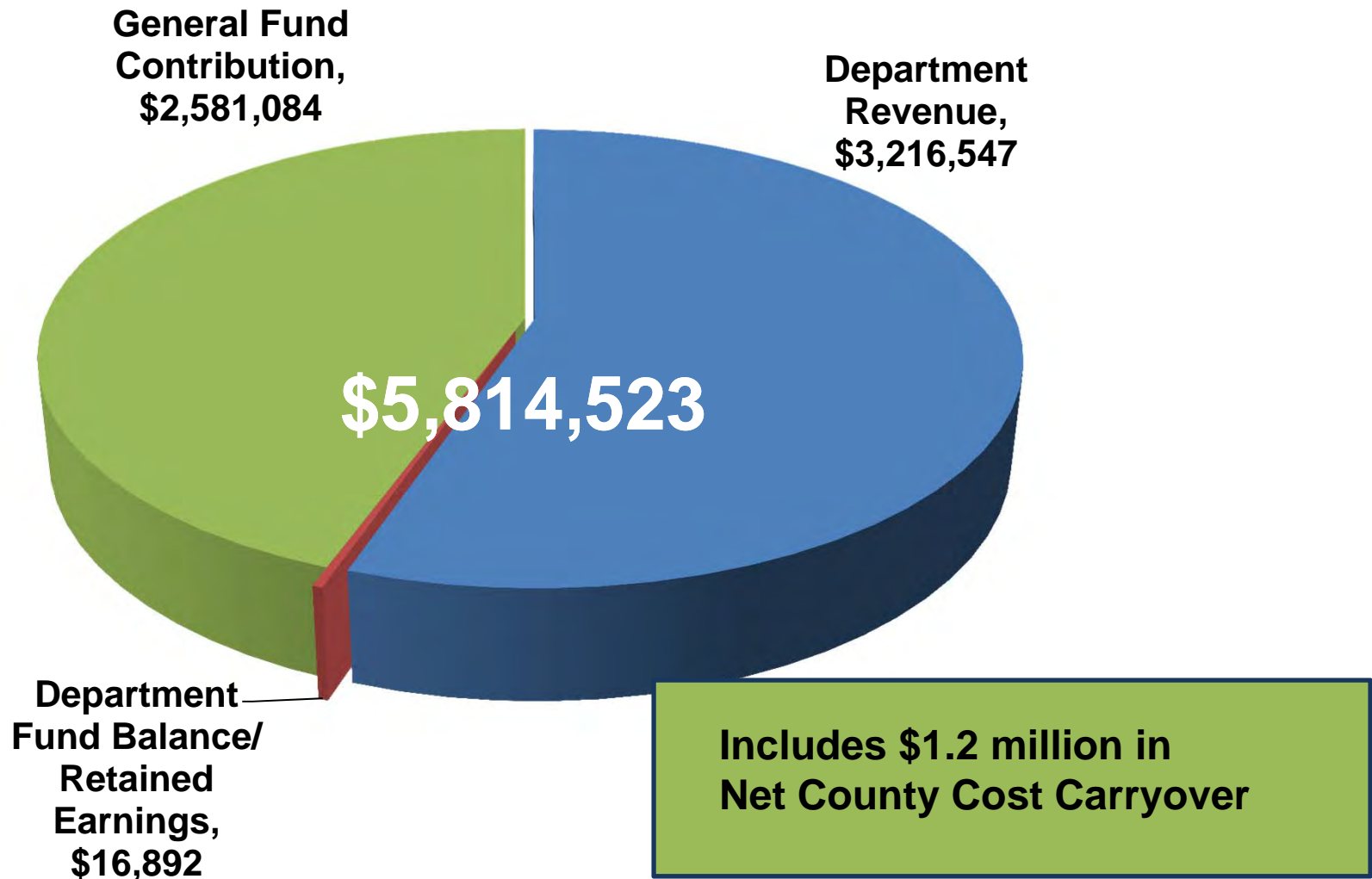
# A Strong Agricultural Economy/Heritage

- Agricultural Commissioner
- Cooperative Extension

# Appropriations - *Strong Agricultural Economy*

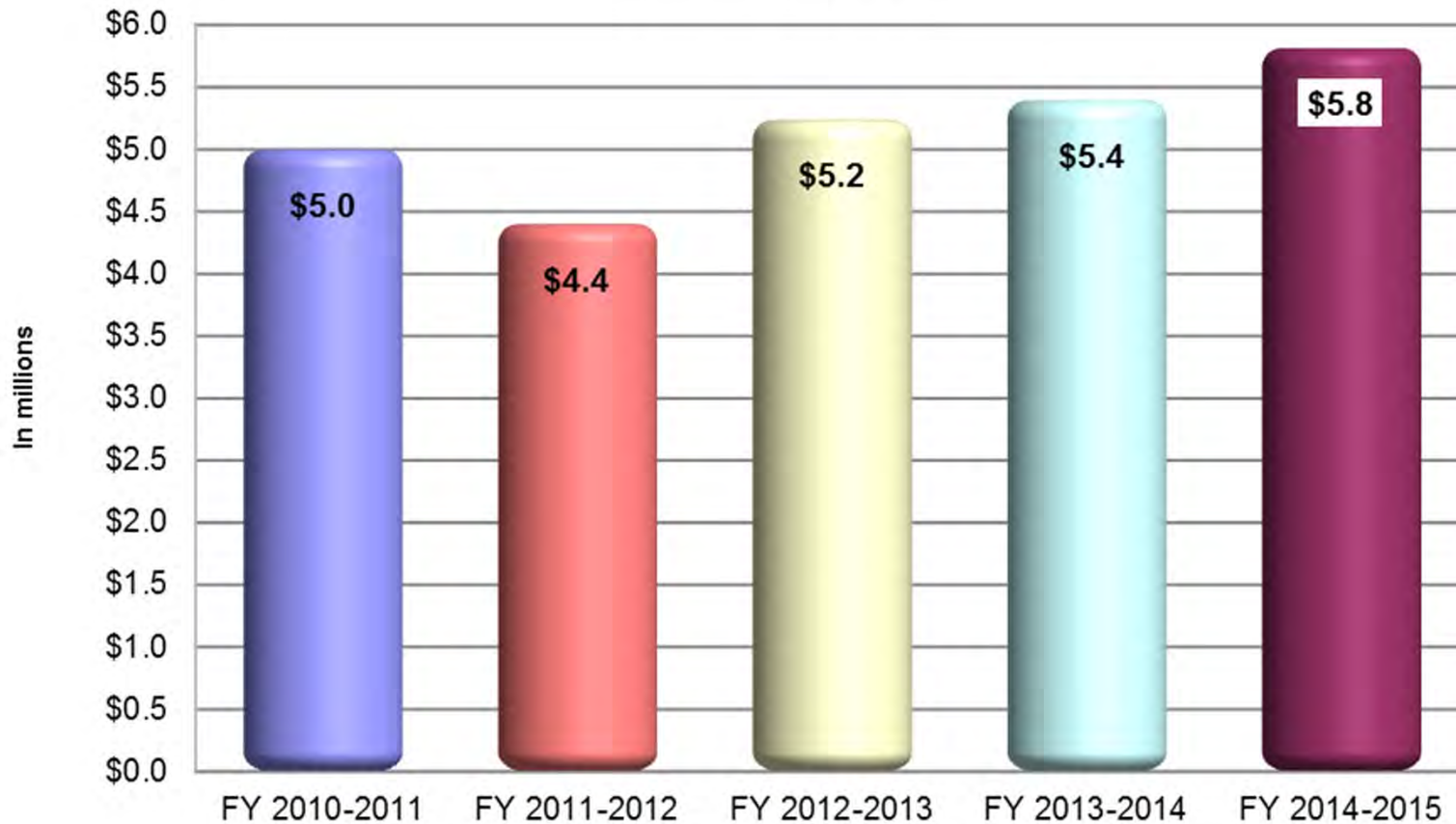


# Funding Sources - *Strong Ag Economy*



# A Strong Agricultural Economy/Heritage

## Five Year Comparison of Appropriations Final Budget







# A Strong Agricultural Economy/Heritage

## Service Highlights

- Implement the Stanislaus County Purchase and Sale of Walnuts ordinance.
- Hold a pesticide disposal event, allowing growers in Stanislaus County to dispose of unwanted pesticides.
- Provide educational programs and oversight of 4-H youth development programs.



# A Strong Agricultural Economy/Heritage

## Cooperative Extension

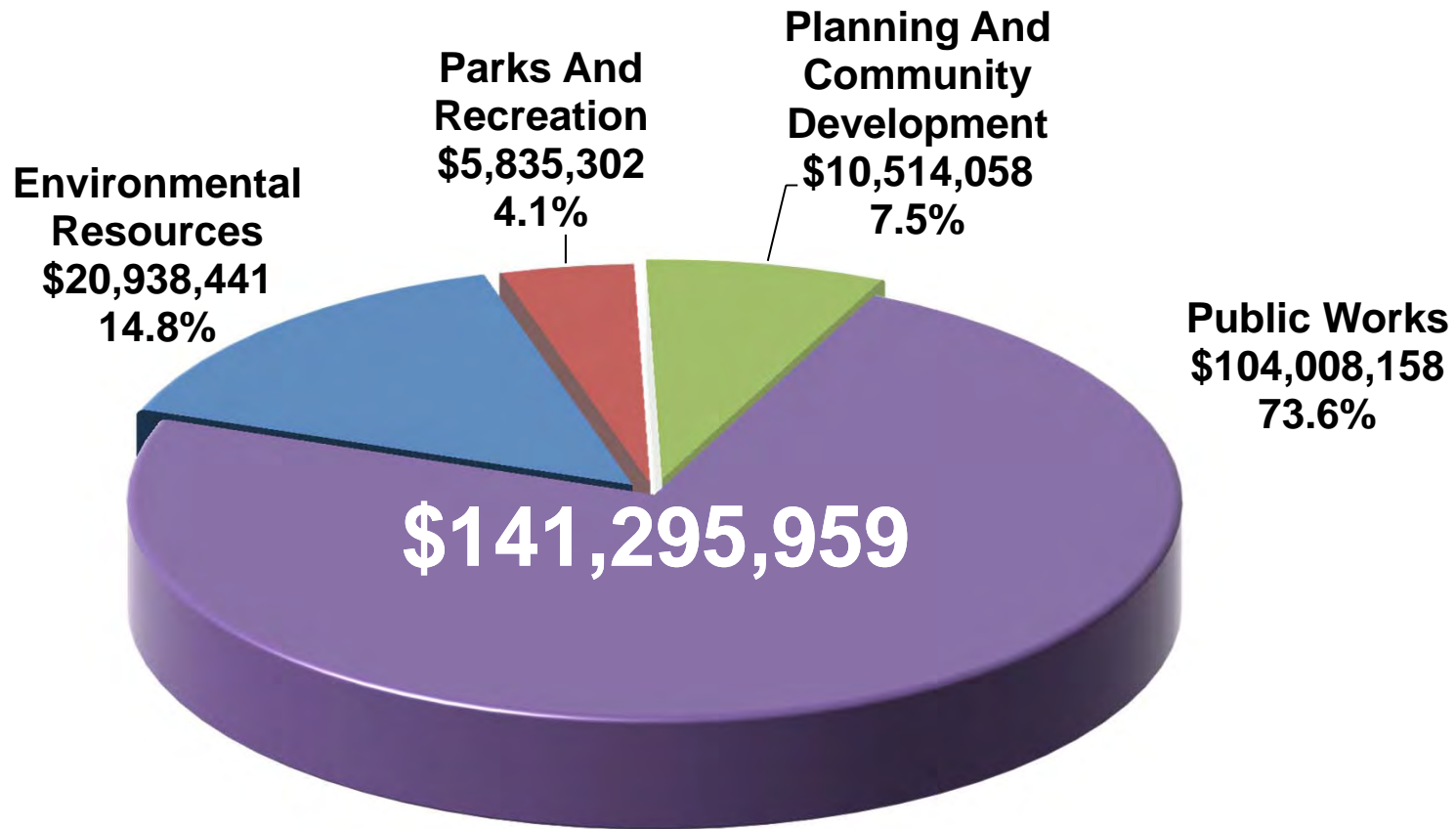
- To support additional UC advisors in field research projects and educational activities, it is recommended to add *one new Agricultural Assistant II* position using \$58,004 of additional net county cost.
- The Department is requesting to change its hours of operation from Monday through Friday 8:00 a.m. to 5:00 p.m. to Monday through Friday 8:00 a.m. to 4:30 p.m. to coincide with the Ag Commissioner's current office hours.



# A Well Planned Infrastructure System

- Environmental Resources
- Parks and Recreation
- Planning and Community Development
- Public Works

# Appropriations – *Well Planned Infrastructure*

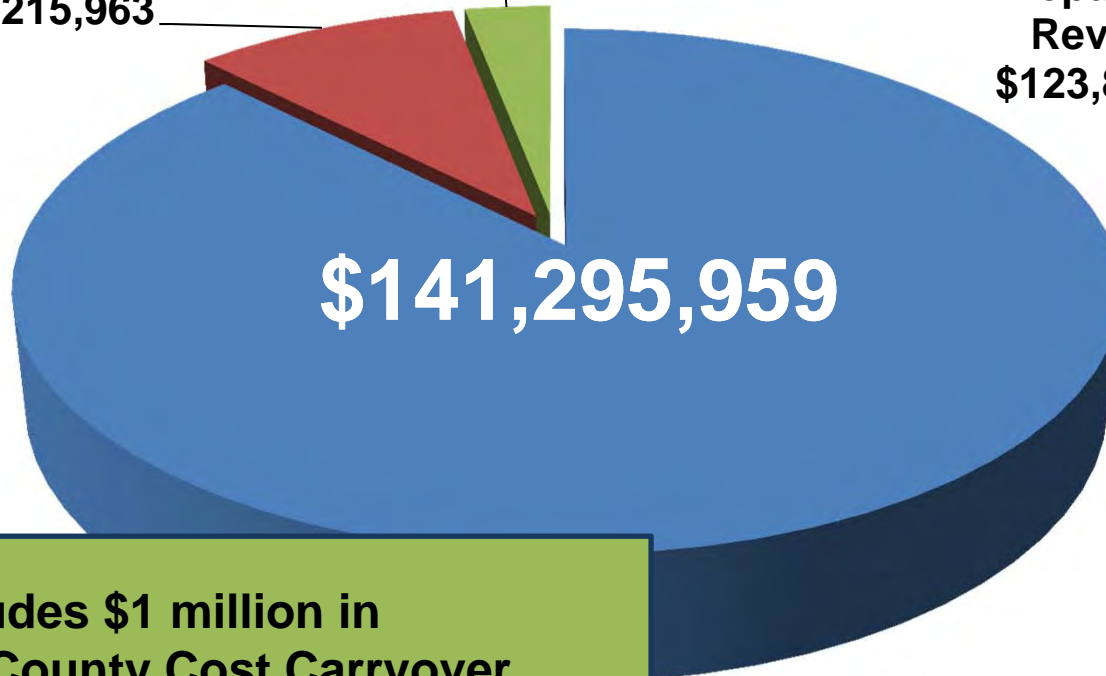


# Funding Sources - *Well Planned Infrastructure*

Department  
Fund Balance/  
Retained  
Earnings,  
\$13,215,963

General Fund  
Contribution,  
\$4,255,309

Department  
Revenue,  
\$123,824,687

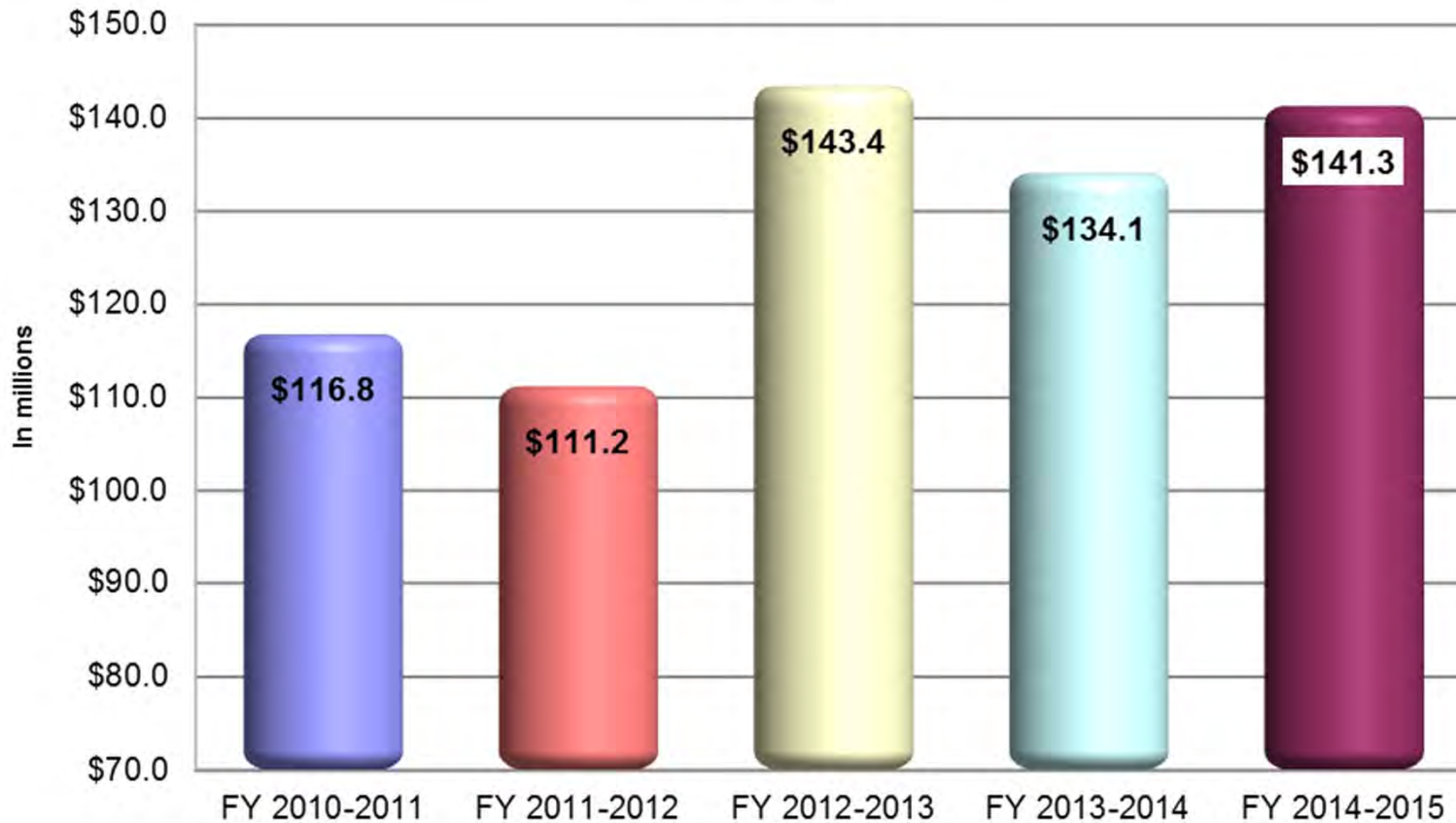


Includes \$1 million in  
Net County Cost Carryover



# A Well Planned Infrastructure System

## Five Year Comparison of Appropriations Final Budget





# A Well Planned Infrastructure System

## Service Highlights

- Implementation of the Groundwater Management Action Plan.
- Continued development of campground improvements at Woodward Reservoir.
- Resurface 80 miles of roadway with conventional chip seal.
- Construct sidewalks in Parklawn and Empire neighborhoods.
- Administer funding to improve infrastructure and deliver public services including homeless assistance and respite services



# A Well Planned Infrastructure System

## Environmental Resources

- The County continues to focus on water issues impacting the community. It is recommended to support a water consultant contract with California State University, Fresno Foundation, California Water Institute funded by \$20,000 in additional County Match.





# A Well Planned Infrastructure System

## Planning

- To improve service levels in response to increased customer demand for building inspection services, it is recommended to *add one new Building Inspector II* position using department revenue.



# A Well Planned Infrastructure System

## Public Works

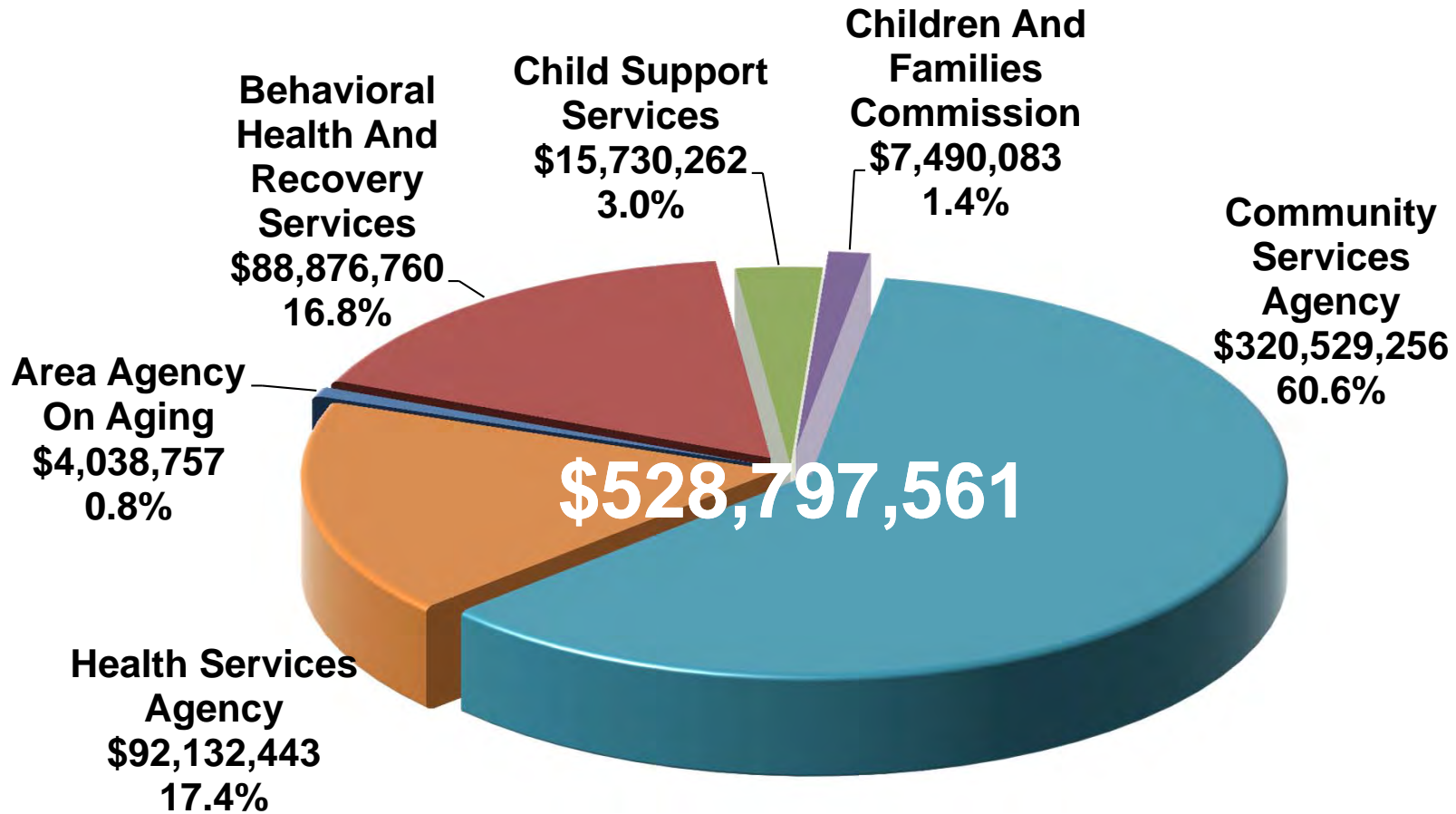
- Geographic Information Systems (GIS) is a valuable enterprise-wide information sharing tool used throughout the County. It is recommended to increase funding for Public Works to support GIS costs of \$122,486 from County Match.
- It is recommended to increase funding for non-road related mandated survey services by a \$45,000 increase in County Match.



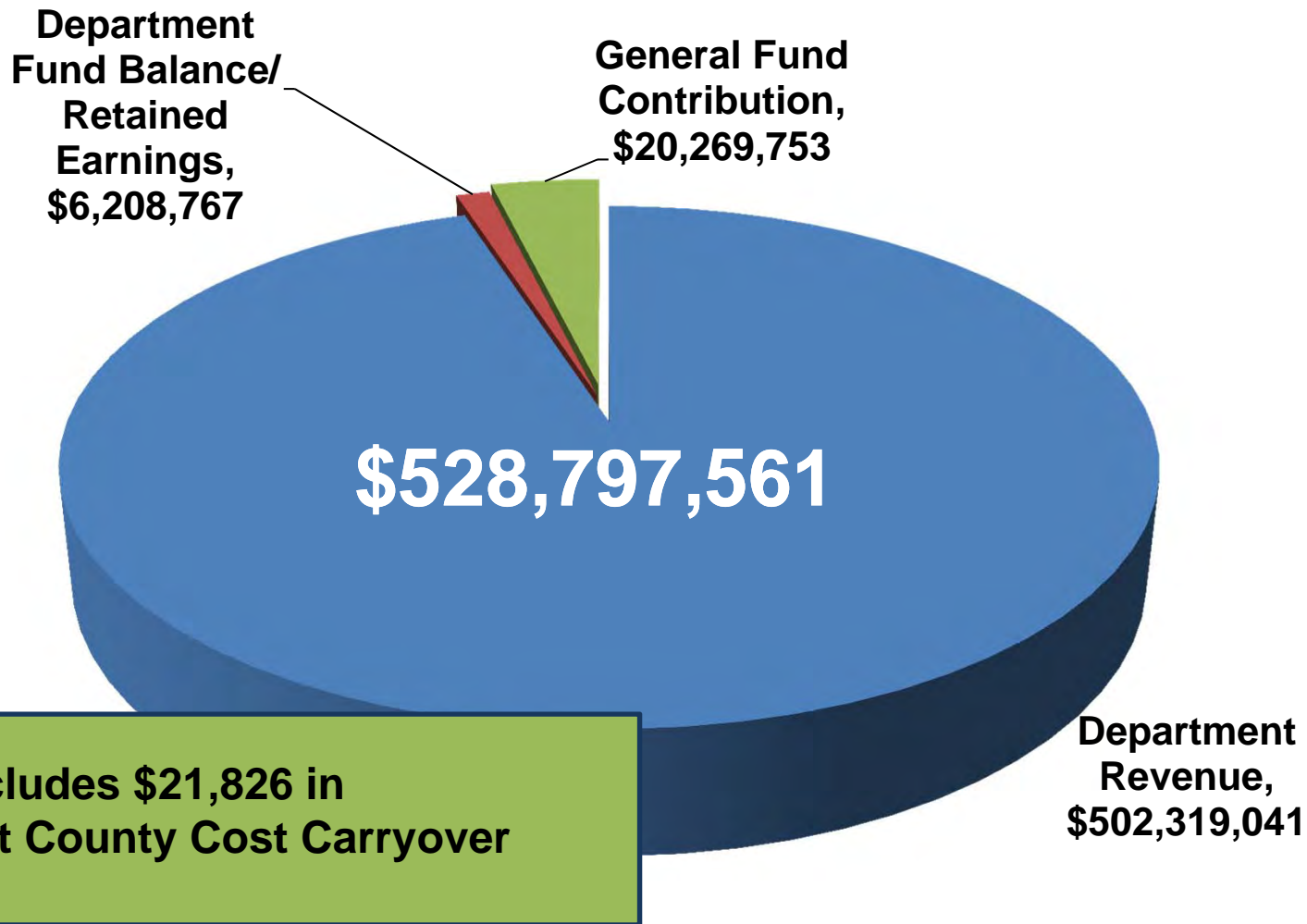
# A Healthy Community

- Area Agency on Aging/Veterans Services
- Behavioral Health and Recovery Services
- Child Support Services
- Children and Families Commission
- Community Services Agency
- Health Services Agency

# Appropriations - *Healthy Community*



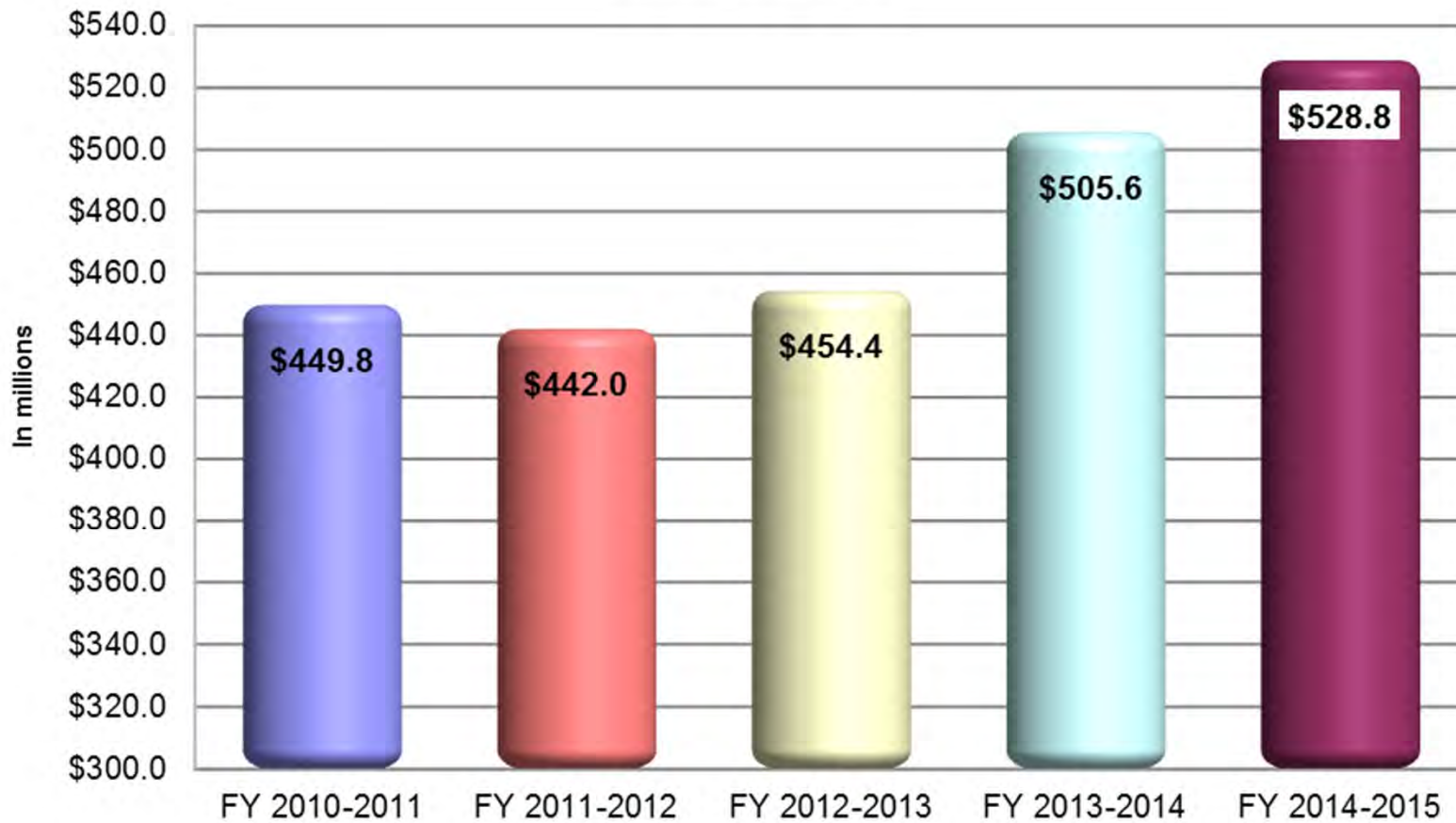
# Funding Sources - *Healthy Community*





# A Healthy Community

## Five Year Comparison of Appropriations Final Budget





# A Healthy Community

## Service Highlights

- Provide services to over 12,000 seniors through meals and other programs.
- Provide behavioral health services to County residents, including the County's new Psychiatric Health Facility and the development of a Crisis Stabilization Unit.
- Collect and distribute over \$48 million of child support to families.



# A Healthy Community

## Service Highlights

- Provide social services programs and aid to 1 in 2.5 residents of the County.
- Provide primary care services annually to over 41,600 individuals, including indigent persons.
- \$20.3 million in local discretionary match dollars leverage total funds of \$528.8 million to support this Board priority.





# A Healthy Community

## Behavioral Health and Recovery Services

- To support treatment for individuals suffering from acute mental illness or substance abuse as well as mandated services related to conservatorship, it is recommended to add five new positions funded with department revenues :
  - *Three Mental Health Clinician II*
  - *One Behavioral Health Specialist II*
  - *One Public Guardian II*



# A Healthy Community

## Community Services Agency

- To respond to new mandates in Adult, Child and Family Services programs, it is recommended to *add five Social Worker positions* supported by department revenue.



# A Healthy Community

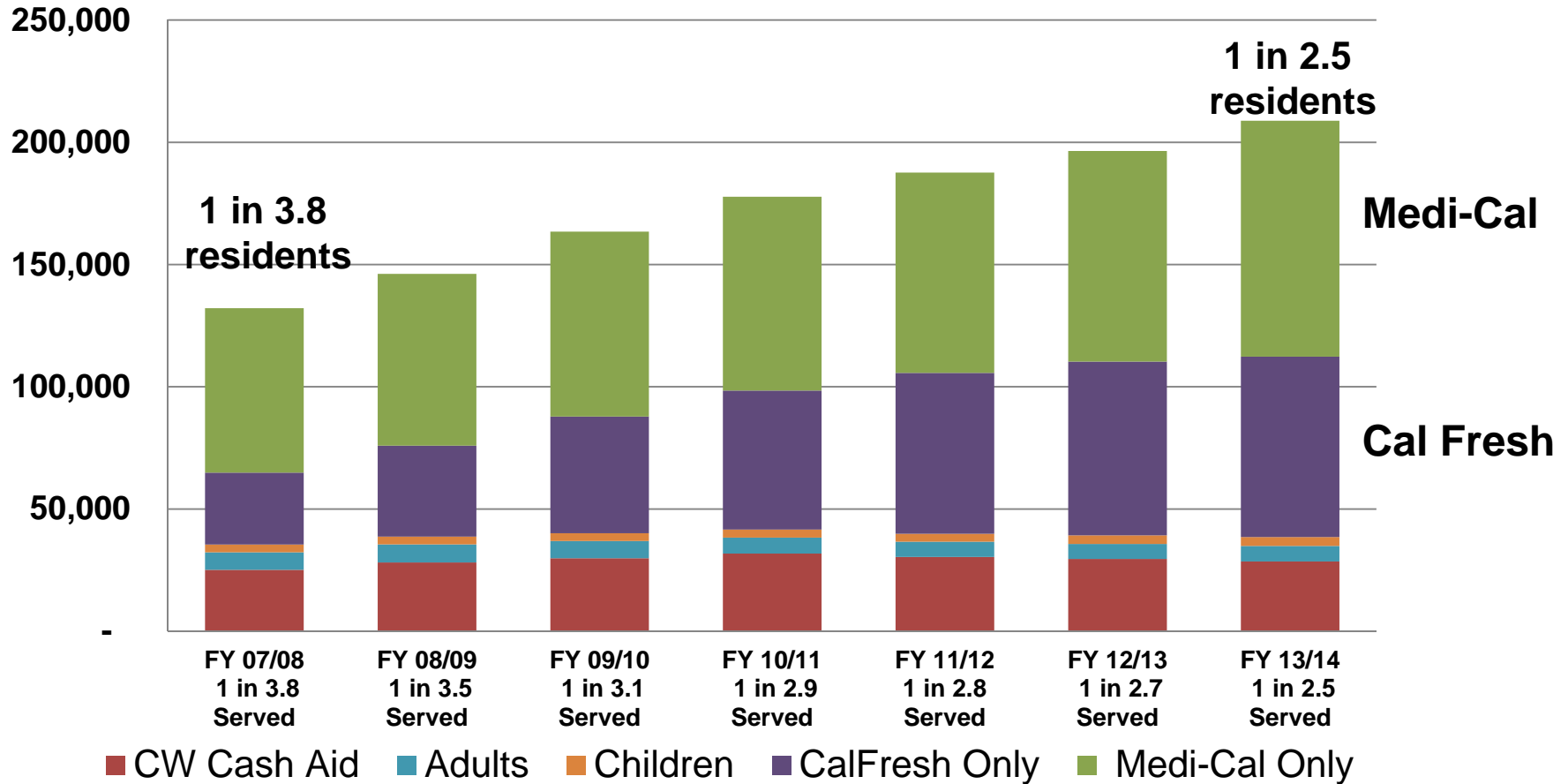
## Community Services Agency

- To provide case management support for expanded service needs in the Medi-Cal program, it is recommended to transfer in three positions from the Health Services Agency as the Medically Indigent Adult (MIA) population has dramatically declined while the Medi-Cal eligible population has dramatically increased.



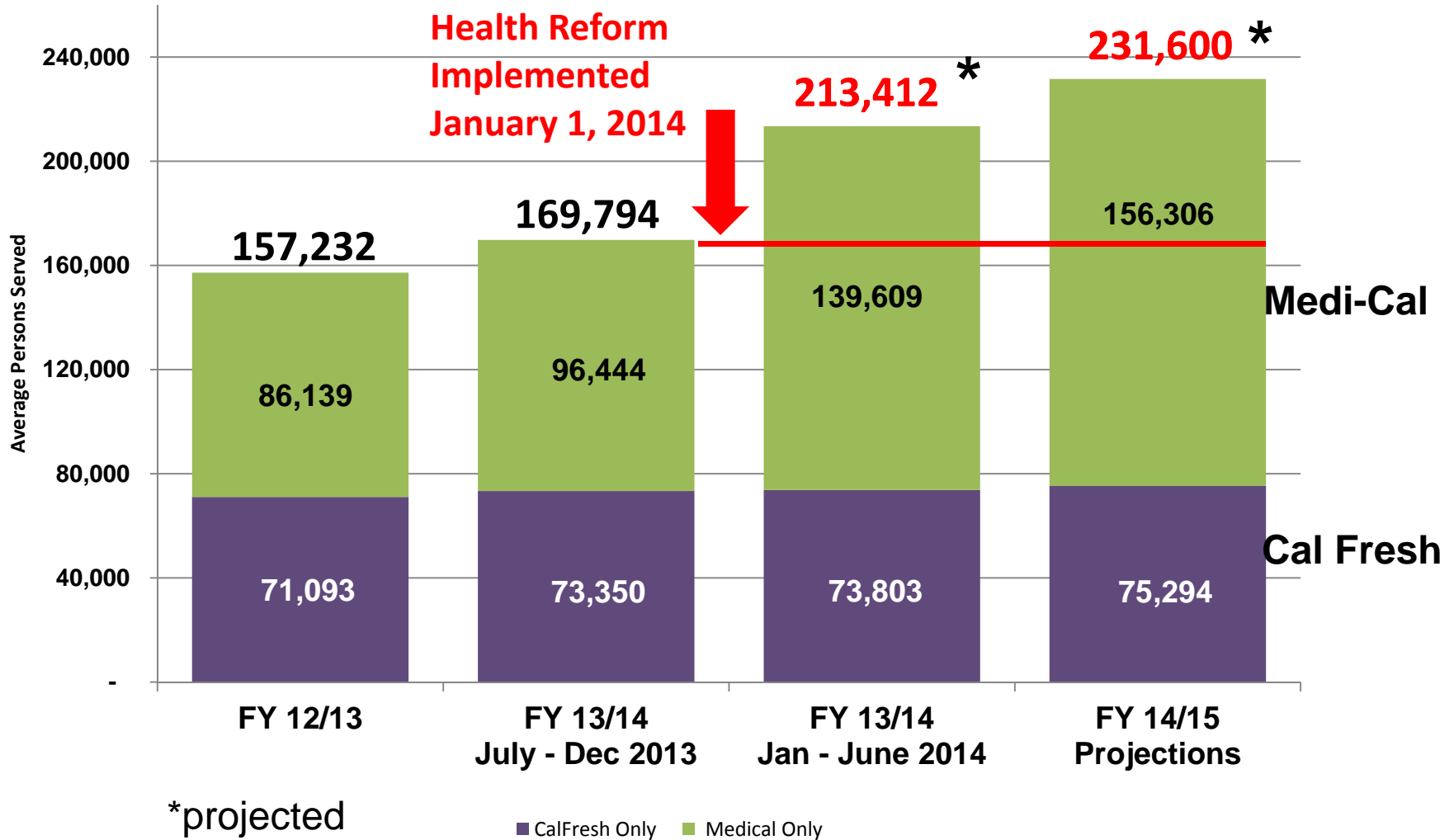
# A Healthy Community

## CSA Key Programs – Average Monthly Persons Served by Program



# A Healthy Community

## Increased Access to Health Care & Nutritional Assistance







# A Healthy Community

## Health Services Agency

- Health realignment has required restructuring of the Indigent Health Care Program. It is recommended to transfer out three positions to the Community Services Agency effective November 30, 2014:
  - *Two Family Services Specialist II* positions, and
  - *One Account Clerk II* position



# A Healthy Community

## Health Services Agency

- Clinic services to the community remain a critical need. It is recommended to *add one Manager III* position and *restore two unfunded Staff Nurse III* positions using department revenue.
- To support efficient operations, it is recommended to *add* a new classification and position for *one Public Health Lab Director* and to *restore two clerical* positions, using department revenue.



# A Healthy Community

## Health Services Agency

- \$15 million in one-time funding from Unassigned Fund Balance savings is recommended to accelerate the payoff of the deficit fund balance in Clinics & Ancillary Services.
- This one-time payment will increase County Match in the Health Services Agency – Clinics & Ancillary budget.
- Allows for the remaining deficit to be paid off over the next two fiscal years, freeing capacity in County operations in 2016-2017 at the same time as the additional detention facilities will be complete.

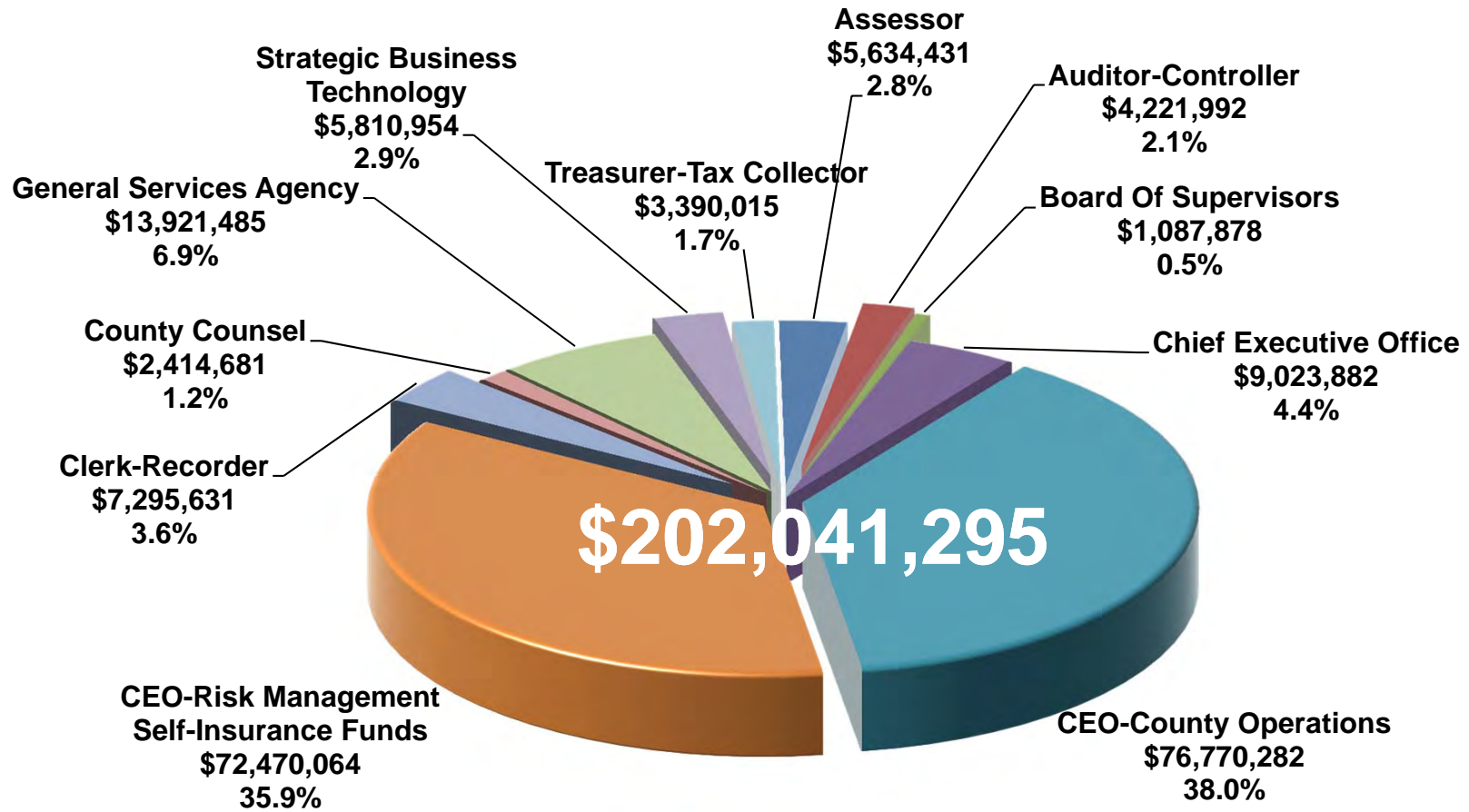




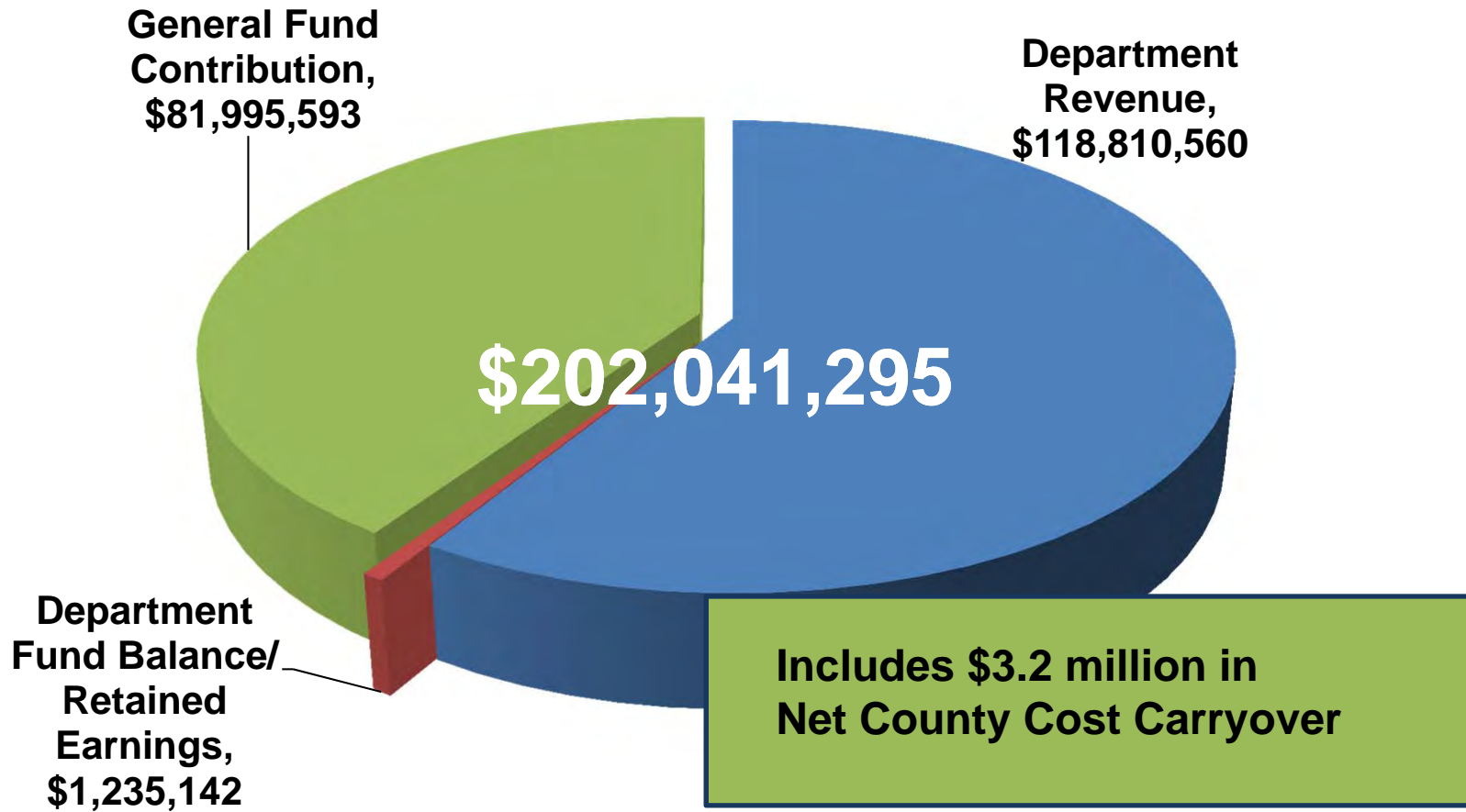
# Efficient Delivery of Public Services

- Assessor
- Auditor-Controller
- Board of Supervisors
- Chief Executive Office
- Clerk-Recorder
- County Counsel
- General Services Agency
- Strategic Business Technology
- Treasurer-Tax Collector

# Appropriations – *Efficient Delivery*

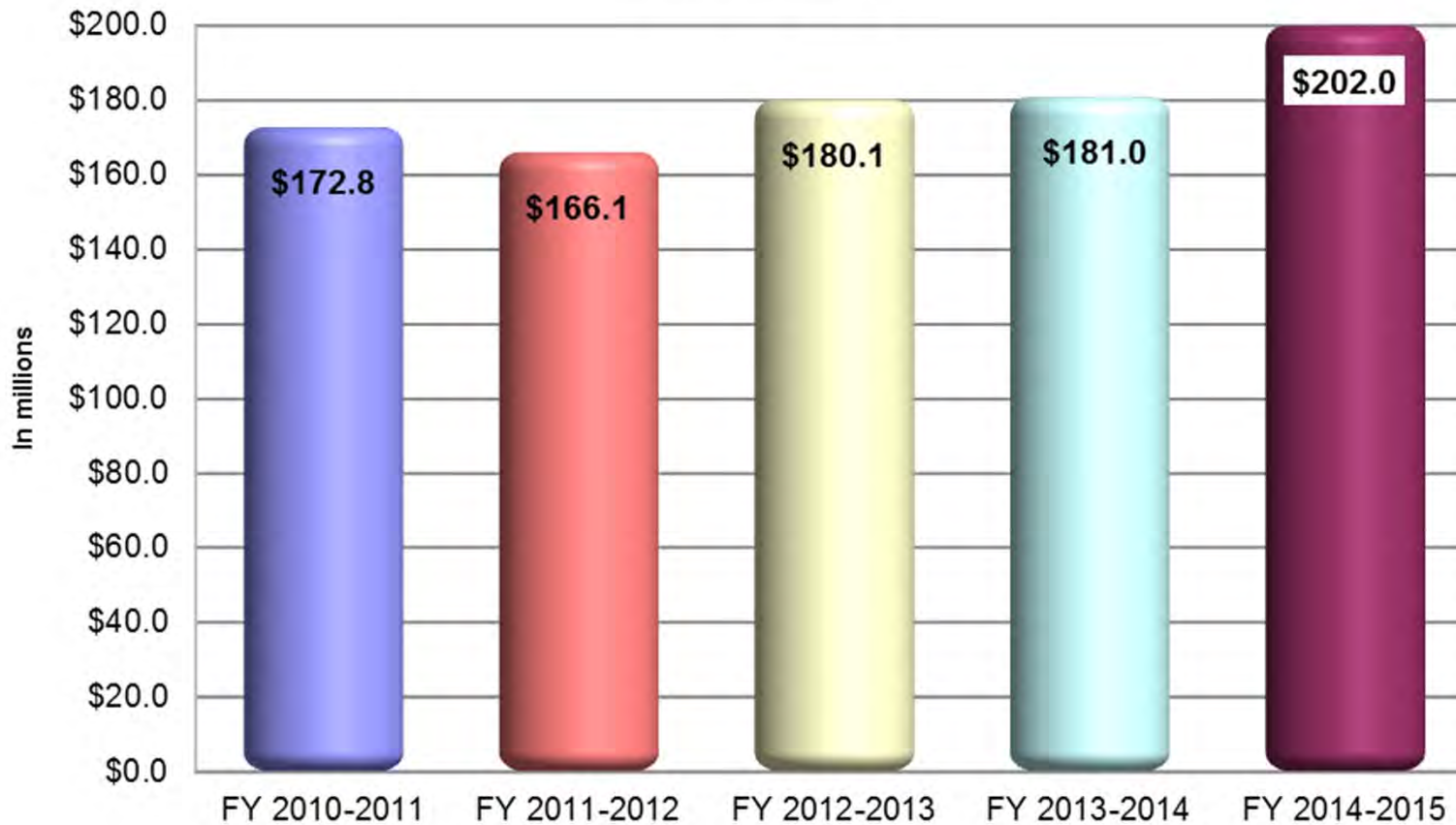


# Funding Sources - *Efficient Delivery*



# Efficient Delivery of Public Services

## Five Year Comparison of Appropriations Final Budget







# Efficient Delivery of Public Services

## Service Highlights

- Prepare a tax roll for approximately 178,000 secured and unsecured parcels.
- Conduct the November 4, 2014 Gubernatorial General Election for over 200,000 registered voters in the County.
- Issue approximately 182,000 tax bills annually.



# Efficient Delivery of Public Services

## Auditor-Controller

- To strengthen critical accounting functions and ensure the highest standard of fiscal integrity in County operations, it is recommended to *restore one Manager IV and two Accountant III positions* for the Internal Audit Division; *restore one unfunded Manager II* position for the Cost Allocation Plan and add *one new Manager II* position for the General Ledger Division.
- The positions total approximately \$169,000 and will be funded by department revenue and department savings.



# Efficient Delivery of Public Services

## CEO – Appropriations for Contingencies

- Recommended increases total \$6.6 million:
  - \$2.2 million for anticipated labor increases pending final agreements;
  - \$2 million allocation for a strategic multi-year plan for public safety restoration;
  - \$1 million for investment in prevention programs;
  - \$1 million for termination cash-outs where needed;
  - \$400,000 to support a countywide security function.



# Efficient Delivery of Public Services

## CEO – Plant Acquisition

- \$1.9 million is recommended for Plant Acquisition projects supported by increased net county cost:
  - \$1 million for deferred maintenance projects (for a total of \$2 million) to be managed by General Services Agency;
  - \$900,000 for various critical projects including the former Honor Farm; upgrades and services at the Public Safety Center water system; and, facility security upgrades.





# Efficient Delivery of Public Services

## Clerk Recorder

- To enhance security services for the safety of employees and customers, it is recommend to increase net county cost by \$17,715.



# Efficient Delivery of Public Services

## General Services Agency

- Due to increased Requests for Proposals, contracting and master agreement activities, it is recommended to *restore one unfunded Manager III* position to oversee the Central Services and Purchasing Divisions.
- Due to increased requests for maintenance services, it is recommended to *add one new Maintenance Engineer II* position to the Facilities Maintenance Division.
- The total increase of \$205,964 is funded by department revenue.

# Vehicle Acquisition

Department	Vehicles
Agricultural Commissioner	2
Animal Services ** <i>Joint Powers Authority</i>	1
Behavioral Health & Recovery Services	15
Community Services Agency	12
Cooperative Extension	1
Environment Resources	6
General Services Agency	5
Parks & Recreation	6
Planning	1
Probation	3
Sheriff	25
<b>TOTAL</b>	<b>77</b>

# Vehicle Acquisition

Department	Quantity	Type	Financing
Agriculture Commissioner (2)	2	1/2 Ton Truck	Dept. Budget
Animal Services (1)	1	Animal Control Unit	Lease
Behavioral Health and Recovery Services (15)	1	Wheel Chair Van	Dept. Budget
	4	Mini Passenger Van	Dept. Budget
	10	Mid-sized Sedan	Dept. Budget
Community Services Agency (12)	1	Full Sized Passenger Van	Lease
	1	Cargo Van	Lease
	4	Mini Passenger Van	Lease
Cooperative Extension (1)	6	Mid-sized Sedan	Lease
	1	3/4 Ton Truck	Dept. Budget
	1	1-Ton Truck	Dept. Budget
Environmental Resources (6)	2	SUV Utility	Dept. Budget
	3	1/2 Ton Truck	Dept. Budget
	4	Utility Truck	Dept. Budget
GSA - Facilities Maintenance (4)	4	Utility Truck	Dept. Budget
GSA - Fleet Services (1)	1	Tow Truck	Lease
Parks and Recreation (6)	1	Utility Truck	Lease
	4	3/4 Ton Truck	Lease
	1	Dump Truck	Dept. Budget
Planning – Building Permits (1)	1	SUV Utility	Dept. Budget
Probation (3)	3	Patrol Type Vehicle	Dept. Budget
Sheriff (25)	1	3/4 Ton Truck	Dept. Budget
	1	Dive Team Truck	Dept. Budget
	1	Full Sized Passenger Van	Dept. Budget
	2	Full-Sized Sedan	Dept. Budget
	3	Inmate Van	Dept. Budget
	2	Mid-sized Sedan	Dept. Budget
	1	Patrol K9 Units	Dept. Budget
	13	Patrol Type Vehicle	Dept. Budget
	1	SUV Utility	Dept. Budget
<b>Total</b>	<b>77</b>		



# Efficient Delivery of Public Services

## Treasurer/Tax Collector

- Enhanced collections processes have increased the volume of required legal documents, it is recommended to *restore two unfunded Account Clerk III* positions in Revenue Recovery funded by department revenue.

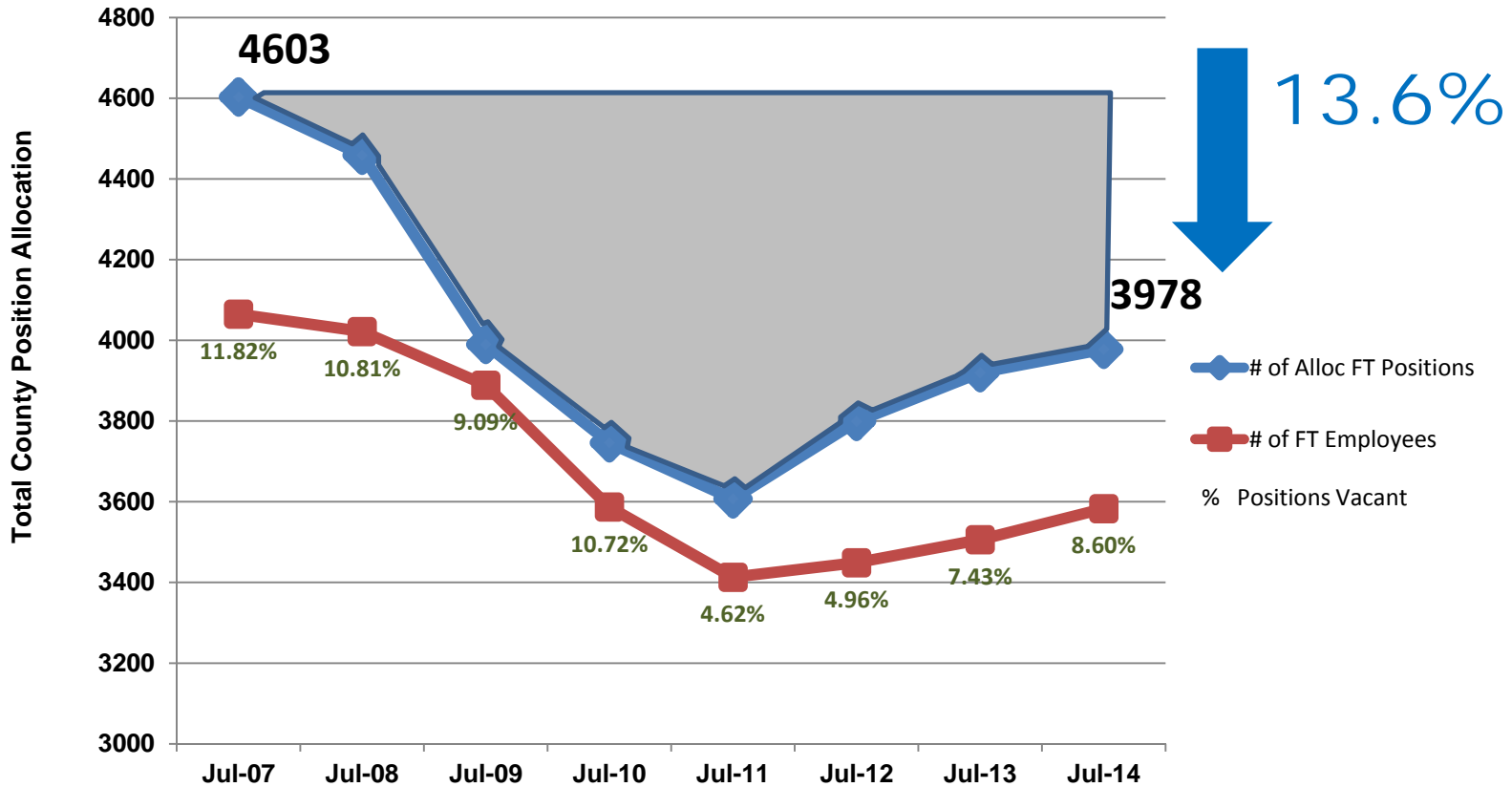


# Staffing — *Recommended Positions*

	<b>Allocated Positions</b>
2014-2015 Adopted Proposed Budget	<b>3,945</b>
Positions Added after Adopted Proposed Budget	<b>5</b>
Total Current Authorized Positions	<b>3,950</b>
2014-2015 Final Budget Recommendation	<b>28</b>
<b>TOTAL RECOMMENDED AUTHORIZED POSITIONS AS OF 09/20/14</b>	<b>3,978</b>

# Staffing – *Allocated Positions vs. Full-Time Employees*

## Total Position Allocation and Full-Time Employees





# Challenges & Opportunities

**Balancing Act** - The opportunity to carefully restore services in accordance with Board priorities is balanced within the Recommended 2014-2015 Final Budget through prudent financial strategies and a view toward long-term sustainability.





# Challenges & Opportunities

## Labor Relations

- County has 15 bargaining units represented by 12 labor organizations.
- Contracts expired with all 15 Bargaining Units on June 30, 2014.
- The County has reached agreement with five bargaining units and is currently in the process of negotiations with the remaining units.
- Completion of long-term agreements with all 12 County labor organizations will provide stability to the organization.



# Challenges & Opportunities

## Employee Benefits

- Cost drivers for the organization will continue to be employee retirement and health care benefits.
- The medical self-insurance program has stabilized with charged rates covering actual costs for the County.
- However, the program is paying down a retained earnings deficit and additional cost containment measures are being evaluated.



# Challenges & Opportunities

## Public Safety Facility Staffing

- Significant additional operating costs are anticipated when the new public safety facilities come online in Budget Year 2016-2017.
- A phased opening of the AB 900 Phase II Public Safety Center Expansion Project will be based on the County's fiscal recovery and the annual appropriations by the Board of Supervisors.
- The estimated cost ranges from \$13.3 million in the Initial Model to \$14.6 million in the Optimal Model.



# Challenges & Opportunities

## Veterans Center Facility

- The Stanislaus County Board of Supervisors continues to support the development of a Veterans Center as a one-stop for services, activities and referrals.
- The County will continue to assist in facilitating this in partnership with various veterans groups and organizations in the County.



# Challenges & Opportunities

## Prevention

- Many County departments have operated prevention programs going back decades, but there is more work that needs to be done.
- The Board of Supervisors and Chief Executive Office are increasing focus on prevention.
- This presents a significant opportunity for partnership across all sectors of our community.





# Challenges & Opportunities

## Water

- Water issues will continue to impact Stanislaus County and the central valley.
- The \$3.7 billion agricultural economy is dependent on water; however, the impact of the drought is reaching every resident of the county and difficult policy decisions are ahead for State and local officials.

# StanCounty.com/budget

The screenshot shows the Stanislaus County website interface. At the top, there are navigation tabs for HOME, VISITORS, DOING BUSINESS, COUNTY SERVICES, and ONLINE SERVICES. Below these is a search bar and a 'Shortcut Menu' dropdown. The main content area features a left-hand navigation menu with options: Departments, Services, County Sites of Interest, Job Opportunities, and Stanislaus County Home. A red arrow points from the 'Job Opportunities' menu item to the 'County Budget' link in the 'Stanislaus County Sites of Interest' list. The footer contains copyright information, a list of links (StanCounty Calendar, Board of Supervisors, MYTV, Emergency Preparedness, Newsroom, Privacy Policy, Copyright Information, Disclaimer, Contact), and the Stanislaus County logo.

HOME VISITORS DOING BUSINESS COUNTY SERVICES ONLINE SERVICES

Stanislaus County Search... Go Shortcut Menu Go

STANISLAUS COUNTY

▸ Departments

▸ Services

▸ County Sites of Interest

▸ Job Opportunities

▸ Stanislaus County Home

■ Stanislaus County Sites of Interest

- [Board Priorities](#) [PDF]
- [County Budget](#)
- [Capital Projects](#)
- [Economic Development](#)
- [Education and Training](#)
- [GIS - Geographical Information Systems](#)
- [Health & Safety](#)
- [HIPAA - Health Insurance Portability & Accountability Act](#)
- [Job Opportunities](#)
- [Living and Working](#)

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# Staff Recommendations

- 1. Accept the Fiscal Year 2014-2015 Recommended Final Budget from the Chief Executive Officer.**
- 2. Conduct the scheduled Public Hearing at 6:35 p.m. on September 16, 2014, and if necessary, continue to September 17, 2014, and September 18, 2014, at 9 a.m., to receive public comment and input on the recommended spending plan.**





# Staff Recommendations

**3. Direct and approve any changes the Board of Supervisors chooses to make to the Recommended Final Budget and then adopt the Recommended Final Budget for 2014-2015.**

**4. Authorize the Chief Executive Officer and the Auditor-Controller to make the necessary technical adjustments to implement the Adopted Final Budget.**



# Staff Recommendations

**5. Direct the Chief Executive Officer and the Auditor-Controller to prepare the Adopted Final Budget document in accordance with State law and submit it to the State Controller prior to December 1, 2014.**

**6. Authorize the Auditor-Controller to release \$800,689 of Property Tax Administration Fee (PTAF) from the Committed Fund Balance to the Unassigned Fund Balance to reflect final settlement of payments made to specified cities in Fiscal Year 2013-2014.**



## Staff Recommendations

**7. Authorize commitment of Debt Repayment from Animal Services Facility, Public Safety Center Jail Expansion and Coroner Facility in the amount of \$641,882 to a General Fund Committed-Tobacco Securitization Debt Repayment account and authorize the Auditor-Controller to automatically increase this commitment for all future debt service repayments.**



## Staff Recommendations

**8. Establish a revised apportionment schedule for 1991 Health Realignment Revenue and authorize the Auditor-Controller to distribute 1991 Health Realignment Revenue accordingly: HSA Public Health – 72%; Environmental Resources – 17%; HSA Clinic and Ancillary Services – 11%; and no apportionment for HSA Indigent Health Care Programs.**



# Staff Recommendations

**9. Approve the modification of Cooperative Extension hours of operation from Monday through Friday, 8:00 a.m. – 5:00 p.m., to 8:00 a.m. – 4:30 p.m., to better serve customer needs and align with the hours of operation of the Agricultural Commissioner.**





# Staff Recommendations

**10. Amend the Salary and Position Allocation Resolution to reflect the recommended changes in the Fiscal Year 2014-2015 Recommended Final Budget, (as outlined in the Staffing Impacts section of this report and detailed in Attachment B) to be effective with the start of the first pay period beginning on or after September 20, 2014, or as otherwise indicated in Staffing Attachment B.**



# Staff Recommendations

**11. Approve the transfer of three positions from the Health Services Agency's Indigent Health Care Program to the Community Services Agency effective November 30, 2014, and other related actions necessary to support the impacts of Health Care Reform.**

**12. Approve contracts and/or agreements listed on Attachment C in cumulative amounts of \$100,000 or greater as of July 1, 2012, and authorize the General Services Agency Director/Purchasing Agent or Department Head to sign.**



A photograph of a large, weathered red barn with a white metal roof. The barn is situated in a lush green field. In the foreground, a dark brown horse is grazing near a wire fence. To the left, a white horse stands near a wooden fence. The background shows rolling green hills under a cloudy sky. The word "Questions?" is overlaid in large white text across the center of the image.

Questions?



