THE BOARD OF SUPERVISORS OF THE ACTION AGENDA SU	
DEPT: Probation	BOARD AGENDA # AGENDA DATE
CEO Concurs with Recommendation YES NO	4/5 Vote Required YES 🔲 NO 🔳

Approval for the Chief Probation Officer to Accept a Responsive Grants Program (RGP) Allocation From Sierra Health Foundation

STAFF RECOMMENDATIONS:

Authorize the Chief Probation Officer to accept the Responsive Grants Program allocation from Sierra Health Foundation and to sign all necessary documents related to the grant including all contracts.

FISCAL IMPACT:

The Responsive Grants Program allocation will pay for contracts with the Youth Justice Institute (YJI) and the National Council on Crime and Delinquency (NCCD) to perform a community needs assessment in Stanislaus County as part of the Girls Juvenile Justice Initiative. The total grant funding allocated from Sierra Health Foundation is \$25,000. The full amount of the funding will be utilized to pay for YJI and NCCD consulting fees and related expenses to perform the assessment. The department will make the necessary budget adjustments during the Final Budget process.

BOARD	ACTION	AS F	OLLO	WS:

No	201	0-355
INO.	201	0-300

On motion of Supervisor and approved by the follo	DeMartini wing vote,	, Seconded by Supervisor <u>Monteith</u>
Ayes: Supervisors:	<u>O'Brien, Chiesa, M</u>	onteith, DeMartini, and Chairman Grover
Noes: Supervisors:	None	
Excused or Absent: Supe	rvisors: None	
Abstaining: Supervisor:	Nono	
1) X Approved as r	ecommended	
2) Denied		
3) Approved as a	mended	
4) Other:		
MOTION:		

ATTEST:

CHRISTINE FERRARO TALLMAN, Clerk

File No.

Approval for the Chief Probation Officer to Accept a Responsive Grants Program (RGP) Allocation From Sierra Health Foundation

DISCUSSION:

Sierra Health Foundation has made funding available to counties through Responsive Grants Program (RGP) to initiate the Girls Juvenile Justice Initiative in Stanislaus County.

The collaborators of the Girls Juvenile Justice Initiative in Stanislaus County are working together to better meet the needs of the juvenile female in-custody population and to develop programs to divert other young women from entering custody. The overall goal of the collaboration between the Probation Department, the Youth Justice Initiative, and the National Council on Crime and Delinquency is two-fold:

- 1. To better serve at-risk young women and those in detention and out-of-home placements in Stanislaus County by providing gender-responsive programming and services to reduce the need to remove them from their homes and to increase the likelihood of successful re-entry for those in detention and out-of-home placements, and
- 2. To develop and document the process to assist other counties in identifying the most effective ways to meet the needs of their at-risk and detained young women.

This will be accomplished by working closely with partners in Stanislaus County, and then using the lessons learned in this pilot county to create a dissemination model to facilitate other counties in identifying and meeting the particular needs of the girls in their systems.

The acceptance of this funding will enable the Stanislaus County Probation Department to contract with the Youth Justice Institute and the National Council on Crime and Delinquency to begin the four-phase process of the Girls Juvenile Justice Initiative: Strategic planning, Implementation, Evaluation, and Dissemination. The community needs assessment being funded by this allocation is part of the Strategic Planning phase.

POLICY ISSUE:

Board approval is required to accept this funding. Approval to accept this funding will support the Board's priority of A Safe Community and Effective Partnerships.

STAFFING IMPACT:

There are no staffing impacts associated with this agenda item. Existing staff will administer the grant.

CONTACT PERSON:

Jill Silva, Assistant Chief Probation Officer. Telephone: 209-525-4503.



Review Application Instructions and Criteria carefully before completing this application.

Responsive Grants Application – 2010 Application Cover Sheet

To complete this form, save this document in Microsoft Word and type into each shaded field. Use the TAB key to move from field to field, or click in each field. Limit your responses to the space provided.

Applicant Information

Organization *	Stanislaus County Probation Department					
Address	2215 Blue Gum Avenue					
City	Modesto			State	CA Zip Code	95358
Phone	(209) 525-5400 Ext E-mail			powersj@stancounty.com		
Director	Jerry Powers Title Chief Probation Officer					
Tax Exempt ID#	pt ID# N/A					
Web site	www.co.stanislaus.ca.us/probation/					
Application Contact	Jill Silva		Title	Assita	nt Chief Probatio	n Officer
Address	2215 Blue Gum Avenue					
City	Modesto			State	CA Zip Code	95358
Phone	209-525-4503 Ext E-mail silvaj@stancounty.com					

Project Summary Information

Project Name Girls Juvenile Justice Initiative

Primary and Secondary Use of Funds (Place a 1 in the field next to your <u>primary</u> use of funds; place a 2 in the field next to your <u>secondary</u> use of funds, if applicable.)

Access to Health Services	Food Security		cal Activity	
Air Quality	Health Information Techr	10logy 🗌 Housi	ng/Shelter	
Chronic Diseases	Injury Prevention	Telem	nedicine	
Domestic Violence	1 Mental Health	2 Violer	nce Prevention	
Education/Graduation Rates	Nutrition Other			
Employment Skills Oral Health				
Target Age Group (Select One) □ General/Combined Ages □ Adults (19-54) □ Seniors (55+) ⊠ Children (0-18) □ Families Brief Purpose of Project (limited to 190 characters): Grant funding will be used: To divert young women from detention, provide gender-responsive services to girls in detention, and ensure that girls can access gender-responsive re-entry programs.				
Project Start Date April 2010	Project E	End Date(Decemb		
Amount Requested \$25,000	Total Proje	ect Budget\$410,535	5.00	

*****Nonprofits: Use the organization name as it appears on the IRS 501(c)(3) determination letter.

Geography That Will Be Affected by the Project

The proposed project activities will take place in all 26 counties of Sierra Health's funding region:

🗌 Yes 🛛 🖾 No

If no, indicate in the space next to the county's name the percentage of project activity to take place there (best estimate).

Alpine	%	Glenn%	Sacramento	%	Stanislaus	<u>100</u> %
Amador	%	Lassen%	San Joaquin	%	Sutter	%
Butte	%	Modoc%	Shasta	%	Tehama	%
Calaveras	%	Mono%	Sierra	%	Trinity .	%
Colusa	%	Nevada%	Siskiyou	%	Tuolumne	%
El Dorado	%	Placer%	Solano (eastern part		Yolo	%
		Plumas%	including Fairfield)	%	Yuba	%

Indicate whether the proposed project serves an urban or rural area, or both (see page 1 of the Application Instructions and Criteria for instructions on determining this).

Serves an urban area

Serves a rural area

 \boxtimes Serves both urban and rural areas

Application Materials Checklist

Completed Responsive Grant Application form, which includes:

Application Cover Sheet form

Proposal Narrative

Project Budget and Budget Explanation

Performance Measures table

501(c)(3) determination letter (if a public agency, please note below)

Most recent annual financial statement that shows revenue and expenses for a full year

If an item on the checklist is not applicable, please briefly explain: The Stanislaus County Probation Department is a public agency.

 Name of authorized 501(c)(3) or public agency officer
 Jill Silva

 Title
 Assistant Chief Probation Officer

Proposal Narrative

Please answer each of the following questions completely and succinctly. If providing these questions and answers in a separate document, use Arial font, point size 11. Limit your Proposal Narrative responses to a total of five pages.

1. <u>Briefly</u> describe a) your organization's mission, b) whom you serve, and c) a <u>brief</u> overview of the types of programs you provide. Include examples of ways your organization has been successful in its work, e.g., outcomes, numbers served, etc.

The Stanislaus County Probation Department is committed to innovation, creativity, and collaborative partnerships. To that end, chief probation officer Jerry Powers has sought out assistance for this project from outside partners in order to better meet the needs of the Stanislaus County female in-custody population and to develop programs to divert other young women from entering custody. Furthermore, Stanislaus County is building a new juvenile commitment facility that will have a specific girls unit and the Probation Department is dedicated to providing gender-responsive programming and services to the girls that will be housed there.

2. Describe the challenge, issue and/or opportunity the proposed project will address.

Girls make up the fastest growing segment of California's juvenile justice population, now representing nearly one in every three referrals. However, county juvenile justice systems throughout the state fall short in addressing the needs of this population. Most local systems are not equipped with services and programs appropriate to meet the needs of girls at every level of system involvement.

Justice-involved girls share unique characteristics: they suffer higher rates of traumatic experiences than boys and present with higher rates of serious mental health conditions, including post-traumatic stress disorder, attempts of self-harm, and suicide. Elevated rates of trauma for the population are linked to higher rates of substance abuse. Girls also experience higher rates of parental and family issues than boys. These differences affect the ways that girls experience the juvenile justice system, particularly detention. Effective programming and services for this population need to take these unique characteristics into account. When girls are not treated based on their needs and histories, and are instead shuttled through a one-size fits all detention system that ignores and sometimes exacerbates their mental and physical health needs, they leave detention even less able to cope than before they entered.

The consequences of the programmatic gaps for these young women are significant. Girls involved in California's juvenile justice system are more likely than boys to be detained for low-level offenses and to be sent out of county because there are fewer available resources for girls. Once committed out of county, girls often remain in these placements for longer periods of time than boys committed to local camps and ranches for similar or less serious offenses. Similarly, girls have also been more likely to be committed to the Division of Juvenile Justice (DJJ) for lesser offenses than boys. All of these consequences, reflecting a lack of gender responsive programming and services, impact the wellness of justice-involved girls both during and after detention.

With the passage of Senate Bill 81 in 2007, California counties can no longer rely on the DJJ as a last resort commitment for lower-risk girls who have exhausted local resources. The new law prohibits counties from committing all but those youth who have committed the most serious offenses. While the number of girls committed annually to the DJJ has been relatively small, addressing the recent elimination of this commitment option has underscored counties' overall lack of resources to serve the female population.

3. Describe the proposed project and the results you want. (List specific activities and how they will be measured in the Performance Measures table on page 5.)

The goal of the Girls Juvenile Justice Initiative is two-fold:

1. To better serve at-risk young women and those in detention and out-of-home placements in Stanislaus County by providing gender-responsive programming and services to reduce the need to remove them from their homes and to increase the likelihood of successful re-entry for those in detention and out-ofhome placements, and 2. To develop and document the process to assist other counties in identifying the most effective ways to meet the needs of their at-risk and detained young women.

This will be accomplished by working closely with partners in Stanislaus County, and then using the lessons learned in this pilot county to create a dissemination model to facilitate other counties in identifying and meeting the particular needs of the girls in their systems.

Girls Juvenile Justice Initiative Description

There will be four main project phases in the Girls Juvenile Justice Initiative: Strategic Planning, Implementation, Evaluation, and Dissemination.

Strategic Planning - 6 months

Stanislaus County Probation and PLO, along with advocacy and research organizations like the National Council on Crime and Delinquency and Youth Justice Institute, have created and are disseminating a survey to stakeholders in the fields of criminal justice, education, child development, public and mental health in Stanislaus County. This will ensure that we have the most comprehensive picture possible of the needs of girls at-risk of being involved, currently involved, and previously involved in the juvenile justice system and will enable us to map existing resources as well as identify gaps in service provision.

After we have analyzed the results of this survey, we will meet with representatives from each of these fields and with girls currently and formerly detained in Stanislaus and their families. This will enable us to establish project goals that are meaningful and relevant to the Stanislaus community this project seeks to serve.

Implementation - 14 months

The second phase of the project will be the implementation of the strategic plan. This will include input from the core team, as well as community partners, including currently and previously detained girls, to provide ongoing informal evaluations.

It will take about a year to begin providing gender-responsive services and collect enough data on various cohorts of girls going through detention to ensure that all their various needs are being assessed properly and met appropriately.

Evaluation – 2 months

Next, the third phase of the project will be the evaluation. This evaluation will include both a process/implementation evaluation and an outcomes evaluation for the program participants.

Dissemination – 8 months

Finally, the core team will create a dissemination model based on lessons learned from the process/implementation and outcomes evaluations. We recognize that different counties will face different challenges, so the dissemination model will focus on the process of identifying what an individual county needs and programming options that can be implemented rather than dictating that certain types of programming are necessary in all counties.

4. Describe the population to be served with these funds.

See response to question 2.

5. If cooperative relationships are needed for the activities to be successful, describe those relationships. Have these been established?

The support for this project is wide and deep. The Stanislaus County community has fully embraced the Girls Juvenile Justice Initiative and is eager to support and sustain it. We have already developed relationships with representatives from many different community based organizations and government agencies in Stanislaus County. We also plan on establishing more relationships through our survey that will be sent to over 100 people in Stanislaus County that represent every community based organization and government agency that provides services or programming to girls at-risk of being involved, currently involved, and previously involved in the juvenile justice system. The survey includes space for people to

recommend other contacts, organizations, and agencies so that we will be certain that we have reached every community based organization and government agency that provides services or programming to the project's target population.

We have collected numerous letters of support from diverse stakeholders in the Stanislaus County community as well as from various non-profit organizations throughout California. The following organizations have sent letters of support:

- Court Appointed Special Advocates for Children of Stanislaus County
- Stanislaus County Behavioral Health and Recovery Services
- Stanislaus County Children's Council
- Stanislaus County Office of the District Attorney
- Stanislaus County Sheriff's Department
- Golden Valley Health Center
- Project UPLIFT
- California State University, Stanislaus
- Keyes Unified School District
- Stanislaus County Commission for Women
- Fight Crime Invest in Kids
- National Council on Crime and Delinquency
- Youth Justice Institute
- National Center for Youth Law
- Youth Law Center
- Ella Baker Center Books Not Bars

This represents only a portion of the total number of representatives from organizations and agencies who have already demonstrated their interest and commitment to the Girls Juvenile Justice Initiative. These letters of support will be provided upon request.

6. Describe the qualifications of the project leaders and key staff on the project. What skills/individuals (if any) need to be added for the project to be successful?

Jill Silva, assistant chief probation officer, will be the main contact for the Stanislaus County Probation Department. She current supervises the division directors of juvenile and adult field services and institutional services. In the past, she has been a mental health worker and has supervised the juvenile casework division in Stanislaus County. Jill has been with the Stanislaus County Probation Department since 1989 and brings decades of experience working with our target population to this project.

Jerry Powers will also remain engaged in the project. He won a model program award for his redesign of a juvenile ward short-term commitment program in San Diego County. He has been with the Stanislaus County Probation Department for nearly a decade and has been the chief probation officers since 2002. Jerry's 16 years of experience in San Diego's Probation Department contribute to the multiple perspectives that will ensure that the Girls Juvenile Justice Initiative will bring the most innovative and relevant research and programming to Stanislaus.

Lynn Wu, a staff attorney and juvenile justice policy advocate, will be the main contact at the Prison Law Office. She has graduate degrees in education, law, and public policy, has taught in Oakland public schools and Alameda Juvenile Hall, and has represented at-risk youth in a variety of settings. Lynn also has experience evaluating child welfare, education, and juvenile justice interventions and working on systems change from within government agencies.

Gena Castro-Rodriguez, the executive director of the Youth Justice Institute, will be leading the implementation phase of the Girls Juvenile Justice Initiative. She has developed and implemented numerous successful prevention and intervention programs to meet the needs of at-risk and detained youth and has worked with many counties in California to implement gender-responsive services.

Lawanda Ravoira, the director of NCCD's Center for Girls and Young Women and a national expert on designing and evaluating gender-responsive programming for at-risk and detained girls, will be conducting the process/implementation and outcomes evaluations.

7. If the project has been, or will be, submitted to other funders, list them and the status of their consideration of the project. What is the status of any other funding needed to complete this project?

We are currently seeking funding from multiple funding sources including Sierra Health Foundation, the California Endowment, California Wellness, Gerbode Foundation, MacArthur Foundation, Surdna Foundation, Tow Foundation, Chasdrew Fund, and the Ford Foundation. We will also continue to monitor and apply for federal funding from the Department of Justice.

8. If the project is to be sustained beyond the grant period, describe your plans for sustainability of the proposed project. We already have committed funding from the California Bar Foundation, Corrections Standards Authority, and the Stanislaus County Probation Department. This funding has allowed us to begin work in Stanislaus County while we continue to seek out funding from foundations and government grants. The \$25,000 from Sierra Health Foundation will ensure that we are able to complete the community needs assessment and begin creating the strategic plan. If we are awarded a Responsive Grant from Sierra Health Foundation, the balance that we will have to raise for the remaining three phases will be \$238,885. This will include completing the strategic plan, service implementation, process and outcomes evaluations, and dissemination of the model to other counties in California. We are committed to securing the funding necessary to continue our work in Stanislaus due to the great demand from the community for this project and will continue to apply for grants until we have secured sufficient funding.

Don't forget to complete the Proposed Project Budget and Budget Explanation, and the Performance Measures table. See example Performance Measures tables on Sierra Health's Web site at www.sierrahealth.org.

SIERRA HEALTH FOUNDATION PROPOSED PROJECT BUDGET AND BUDGET EXPLANATION

	Requested from Sierra Health Foundation	Other Funding Available to Project (if applicable)	Total Project Budget
I. Personnel		,	
Salaries (list position)			
1 Stanis. Prob. Dept. (staff time)	\$0.00	\$16,400.00	\$16,400.00
2 Prison Law Office (consultant)	\$0.00	\$144,250.00	\$144,250.00
3 Admin. Off. of the Crts (cons.)	\$0.00	\$6,000.00	\$6,000.00
4			
5			
6			
Payroll Taxes and Benefits			<u></u>
Consultant Fees		A E 000 00	# 400.000.00
1 Youth Justice Institute	\$11,357.50	\$5,000.00	\$136,800.00
2 NCCD Total Personnel	\$11,057.50	\$0.00	\$104,500.00
	\$22,415.00	\$171,650.00	\$407,950.00
II. Other Expenses			
Office Supplies			
Postage	<u></u>	· · · · · · · · · · · · · · · · · · ·	
Printing/Duplicating			
Information/Materials			
Equipment			
Rent/Utilities			
Travel	\$1,985.00	\$0.00	\$1,985.00
Miscellaneous (list)			
1 Meals	\$600.00	\$0.00	\$600.00
2			
3	<u>¢0</u> <u>505</u> 00	<u></u>	<u> </u>
Total Other Expenses	\$2,585.00	\$0.00	\$2,585.00
Total Grant Expenses	\$25,000.00	\$171,650.00	\$410,535.00

BUDGET EXPLANATION DESCRIBE EACH LINE ITEM, INCLUDING OTHER FUNDING AVAILABLE TO PROJECT Shaded field will expand as you type. Use additional pages if needed.

The Stanislaus County Probation Department has committed all necessary staff time for this project. The consultant from the Prison Law Office is funded by an Equal Access Fund Grant and the consultant from the Administrative Office of the Courts is funded by a California Standards Authority grant.

The consultant fees that we are seeking funding for from Sierra Health Foundation will fund their work on the Girls Juvenile Justice Initiative for the first 4 months. The majority of the funding will cover the three day community needs assessment that the consultants from the National Council on Crime and Delinquency and Youth Justice Institute, along with the consultants from the Adminstrative Office of the Courts and Prison Law Office, will conduct in Stanislaus County. This will entail meeting with various stakeholders, young women, and their families after the survey is administered to ensure that their perspectives and experiences are reflected in the strategic plan of the Girls Juvenile Justice Initiative. The expenses for meals and travel are also related to these meetings in Stanislaus and cover costs for all four of the consultants to meet with various stakeholders in Stanislaus to ensure that their concerns and ideas regarding current service adequacy and project goals are incorporated during the project's implementation phase.

The remaining consultant fees will cover the beginning of the creation of the strategic plan based on the community needs assessment described above.

The total budget listed above is for the entire project, which spans 30 months and will continue until December 2012.

Responsive Grants Application

Performance Measures



All grantees will be required to report on key performance measures for their grants. Fill in the table below with your <u>best estimate</u> of the proposed activities' impact. These will be your goals. Use the sample Performance Measures tables on Sierra Health's Web site at <u>www.sierrahealth.org</u> as a guide. This table will expand as you type.

Purpose of Project (limit to 190 characters): To divert young women from detention, provide gender-responsive services to girls in detention, and ensure that girls can access gender-responsive re-entry programs.

Proposed Project Design	Performance Measures	How will the information be collected?
	For each activity in each section, indicate how you will measure your work.	Include who, what resources, what methods, etc., as applicable, for each activity and each type of measure
What will you do? (list major activities specific to the Sierra Health Foundation-funded project)	How much will you do? (List QUANTITY measures for planned activities here.)	
1. Improve awareness of the number and needs of at risk girls and the local resources available through a community assessment.	1. Survey minimum of 100 stakeholders from a variety of agencies.	Stakeholder surveys, interviews, and focus
2. Form a core team to improve collaboration between various stakeholders in better meeting the needs of girls through a strategic plan.	2. Conduct stakeholder interviews with staff from a minimum of 5 agencies re: available/unavailable services.	groups
	Conduct focus groups with two groups of girls (10 at risk and 10 in system) and another with parents to gain a better understanding of needs	
	3. Facilitate core team meetings a minimum of X times with X participants. (numbers dependent on survey results)	
	4. Develop a strategic plan that outlines a minimum of three priority goals/interventions that will improve the well-being of girls.	
How well will you do it? (list how you will know if services are	List QUALITY measures for each of your	

Sierra Health Foundation

Proposed Project Design	Performance Measures	How will the information be collected?
	For each activity in each section, indicate how you will measure your work.	Include who, what resources, what methods, etc., as applicable, for each activity and each type of measure
delivered or activities are accomplished)	planned activities here as a percent.	
 A majority of stakeholders will participate in the community assessment and a strategic plan will be developed. 	1. Strategic plan includes project goals (access to resources, protocols for diversion from detention, etc)	Surveys, interviews, community planning notes
2. 50% improvement in local resources available as evidenced by a resource guide	2. Divert 50% of girls with low level offenses from detention and connect them with appropriate community resources.	
What change will you produce? (list the ways people or circumstances will be different; some of these changes may not occur until after the grant period ends)	List measures for the impact you expect to have through each of your planned activities.	
Improved collaboration between stakholders	75% of stakeholders will persoive	
Increased resources for girls	75% of stakeholders will perceive improved collaboration and increased	Focus groups with girls and stakeholders, community resource guide, referral
Improved protocols/planning for diverting girls	resources for girls.	numbers
	Services will be implemented so that 50% fewer girls are sent out of County/diverted	
	Improved gender responsive services and access for 200 system involved girls.	

B11 6/8/10;



SIERRA HEALTH FOUNDATION An Endowment for Northern California

June 18, 2010

Mr. Jerry Powers Chief Probation Officer Stanislaus County Probation Department 2215 Blue Gum Avenue Modesto, CA 95358

RE: Grant Number 10R0068

Dear Mr. Powers:

It is my pleasure to inform you that Sierra Health Foundation (Grantor) has awarded a \$25,000.00 grant to Stanislaus County Probation Department (Grantee) to promote the overall health and development of young women involved in the juvenile justice system through diversion, gender-responsive services and re-entry programs. Please read the following conditions carefully. This Agreement between Grantor and Grantee will be effective once the Grantee, or its Fiscal Sponsor, endorses and deposits the enclosed check.

I. Purpose and Grant Conditions

A. It is the Grantor's understanding that the Grantee will apply all grant funds for the following purpose:

To promote the overall health and development of young women involved in the juvenile justice system through diversion, gender-responsive services and re-entry programs.

- B. The funds contributed by the Grantor shall be used exclusively for the stated purpose of this Agreement. Any significant programmatic or budgetary changes impacting the use of these funds will require prior written approval by the Grantor.
- C. The Grantee shall deliver a final narrative and financial report to the Grantor at grant end.

Grant Begin Date: June 1, 2010 Grant End Date: November 30, 2010

II. Expenditure of Funds

- A. The Grantee is responsible for the proper expenditure of funds provided by the Grantor.
- B. The Grantee, or its Fiscal Sponsor, shall return to the Grantor any unexpended funds granted to it by the Grantor:
 - 1. If the Grantor, at its sole discretion, determines the Grantee has not performed in accordance with the Agreement, and the Grantee's grant program/budget approved by the Grantor; and/or

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- 2. If the Grantee loses its exemption from federal income taxes under Sections 501(c)(3) of the Internal Revenue Code, as amended.
- C. No funds provided by the Grantor may be used for any political campaign or to support attempts to influence legislation by any governmental body, other than through making available the results of nonpartisan analysis, study and research.

III. Reporting Requirements

A. Reports to the Foundation

Final Report due December 31, 2010.

B. Tax Status

This grant is based on representation that the Grantee, or its Fiscal Sponsor, is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code, as amended. The Grantee, or its Fiscal Sponsor, shall immediately report to the Grantor any change in its tax status. (Public agencies are exempt from this requirement.)

C. Grant Announcements and Promotional Activities

The Grantee is encouraged to make its own public announcement to stimulate additional support for the funded project. One copy of all press releases, news articles and other published references to this grant shall be sent to the Grantor.

At Sierra Health Foundation, Ms. Diane Littlefield is responsible for the administration of this grant. All future communications concerning this grant should be directed to her. Please refer to the aforementioned grant number in any future correspondence.

All of us at Sierra Health Foundation wish you continuing success.

Sincerel Chet P. Hewitt

President

cph/kmm Enclosures

cc: Ms. Jill Silva, Stanislaus County Probation Department 🗸