

Year 2

Recommended 2019-2020 Proposed Budget
Budget Period 2018-2019/2019-2020
Stanislaus County, California

Board of Supervisors
Terry Withrow, Chair
Kristin Olsen
Vito Chiesa
Tom Berryhill
Jim DeMartini



Submitted by
Jody Hayes, Chief Executive Officer



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Stanislaus County
California**

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County, California for its annual budget for the Fiscal Year beginning July 1, 2017.

GFOA established the Distinguished Budget Presentation Awards Program (Budget Awards Program) in 1984 to encourage and assist state and local governments to prepare budget documents of the very highest quality that reflect both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting and then to recognize individual governments that succeed in achieving that goal.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only and is the fifteenth in the history of Stanislaus County. We believe our current two-year budget document continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for our first biennial award.

Front cover picture: David Jones, Executive Director Children and Families Commission/First 5 of Stanislaus County

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Stanislaus County Board of Supervisors



From left to right:
Supervisor Olsen, Supervisor Chiesa, Supervisor Withrow, Supervisor Berryhill and Supervisor DeMartini

Supervisorial District and Cities

Kristin Olsen

[District One / 2021](#)

Oakdale, Riverbank and Waterford
Unincorporated Empire, Eugene, Knights Ferry, and Valley Home

Vito Chiesa

[District Two / 2021](#)

Hughson and Turlock
Unincorporated Denair, Hickman, Keyes, and La Grange

Terry Withrow

[District Three / 2022](#)

Modesto (portions thereof)
Unincorporated Salida

Tom Berryhill

[District Four / 2022](#)

Modesto (portions thereof)

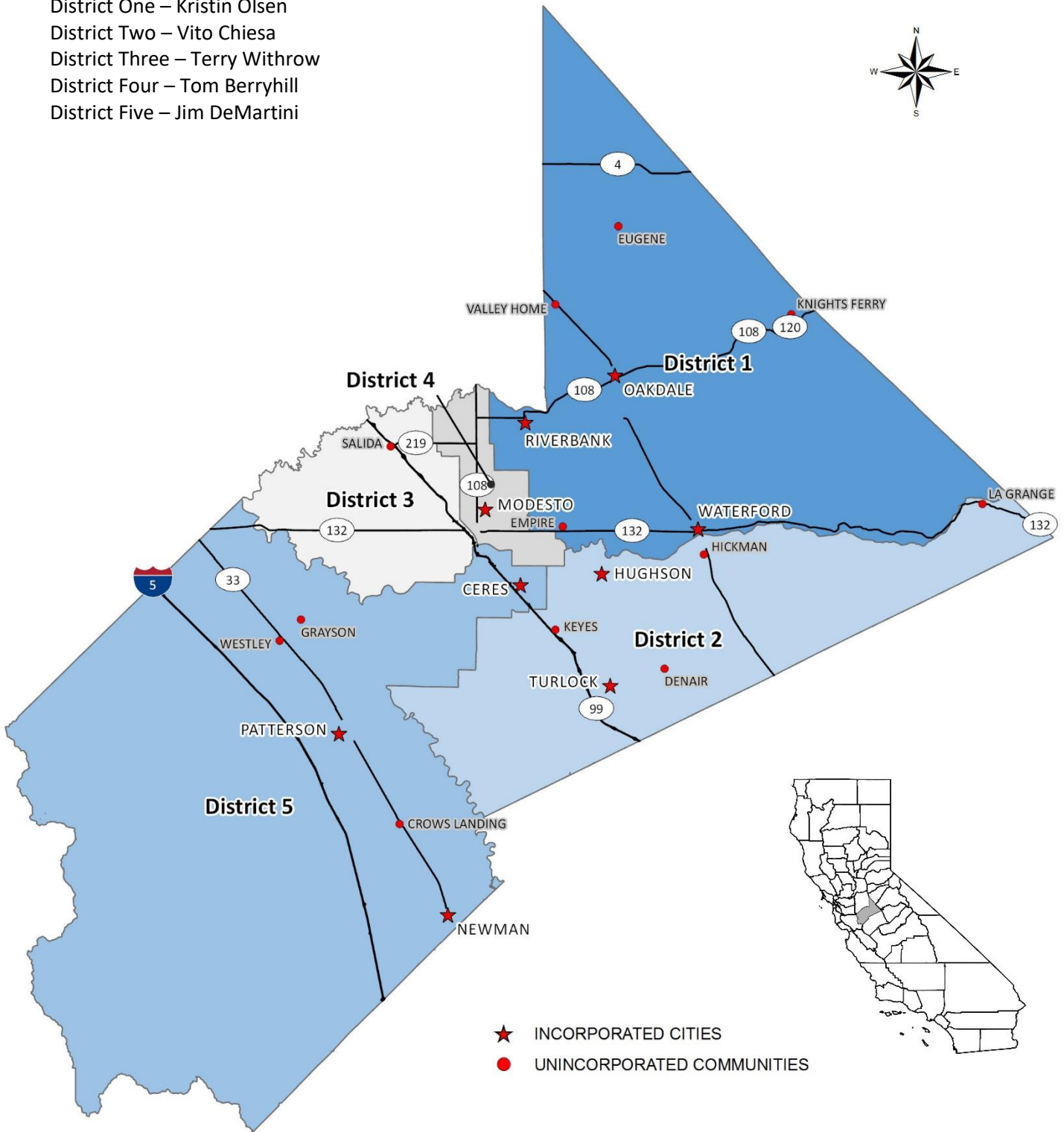
Jim DeMartini

[District Five / 2021](#)

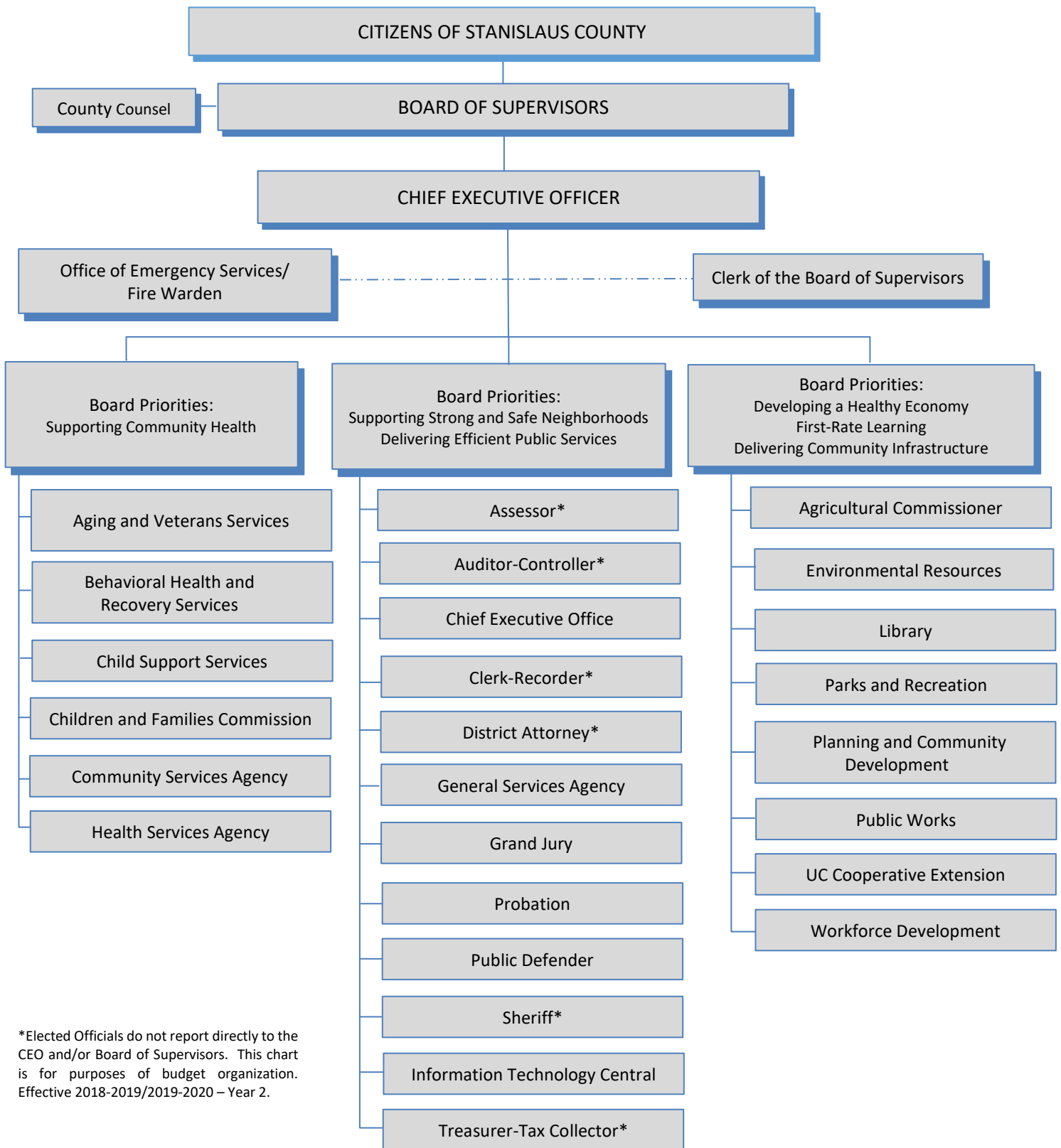
Ceres, Modesto (portions thereof), Newman, and Patterson
Unincorporated Crows Landing, Grayson, and Westley

Supervisorial District Map

- District One – Kristin Olsen
- District Two – Vito Chiesa
- District Three – Terry Withrow
- District Four – Tom Berryhill
- District Five – Jim DeMartini



County Organizational Chart



*Elected Officials do not report directly to the CEO and/or Board of Supervisors. This chart is for purposes of budget organization. Effective 2018-2019/2019-2020 – Year 2.

Mission Vision Values Priorities



The vision of Stanislaus County is to be respected for our service to the community and known as the best in America.

values

Trustworthiness | Respect | Responsibility | Fairness
Caring | Citizenship

priorities

Supporting Strong & Safe Neighborhoods
Supporting Community Health
Developing a Healthy Economy
Promoting First-Rate Learning
Delivering Efficient Public Services & Community Infrastructure

*Our mission is to serve the community through public and private partnerships that promote public health, safety, welfare and the local economy in an efficient, cost-effective manner. **Striving together to be the best!***



Summary of Board Priorities and Goals



Supporting strong and safe neighborhoods for individuals and families to thrive

- ◆ Focus on the safety of our neighborhoods and strengthening our communities
- ◆ Demonstrate responsiveness to reported trends in criminal activity
- ◆ Improve the effectiveness and efficiency of the criminal justice system
- ◆ Ensure local and regional disaster preparedness
- ◆ Reduce pet overpopulation
- ◆ Promote public awareness



Supporting community health including physical, mental, emotional, and spiritual health

- ◆ Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families
- ◆ Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence
- ◆ Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness



Developing a healthy economy, building upon our strong agricultural foundation

- ◆ Focus on engaging families to participate in and be supported by a healthy economy
- ◆ Facilitate job creation
- ◆ Promote an attractive regional environment
- ◆ Promote adequate/affordable housing
- ◆ Support and promote agricultural products, education, technology and innovation
- ◆ Protect agricultural resources
- ◆ Manage threats to agriculture



Promoting first-rate learning opportunities for all residents in support of community and individual prosperity

- ◆ Focus on access for all children and young people to a first-rate education – from cradle to career



Delivering efficient public services to benefit our residents and businesses

- ◆ Improve customer satisfaction
- ◆ Increase e-government services and transactions
- ◆ Improve the efficiency of County government processes
- ◆ Improve energy efficiency



Delivering community infrastructure to benefit our residents and businesses

- ◆ Ensure reliable water sources – quality and quantity
- ◆ Improve transportation circulation
- ◆ Promote effective solid waste disposal
- ◆ Develop a comprehensive flood control strategy

Budget Message from the Chief Executive Officer

“Our willingness to own and engage with our vulnerability determines the depth of our courage and the clarity of our purpose.”

– Brené Brown



Chairman Terry Withrow closed his 2019 State of the County address, in which he praised a variety of Countywide successes and the continuous goal to affect positive change in our community, by stressing that “change comes at the speed of trust.” While the comment was directed towards the relationships the County has built with our cities and community partners in order to affect positive change on a regional level, the message resonated with me as a means to describe the mutual trust our office has experienced in working with County departments in creating a two-year budget model that streamlines processes and promotes a reflection on performance, all while maintaining our long-standing history of transparent fiscal responsibility. This transformation has required the coordination of a lot of hard work and effort by staff from all departments and has resulted in a truly collaborative process deserving of our mission of striving together to be the best. But it hasn’t been easy.

The transition from an annual budget to a biennial one hasn’t come about without some missteps along the way, some unintended confusion requiring reassessment and adjustment, late “aha” moments that would have saved a lot of time and frustration had they been evoked earlier, and the need to thoughtfully reflect on ways to fine-tune processes along the way. In other words, the process hasn’t been perfect, and I’m okay with that.

Brené Brown, researcher, author, and professor of social work encourages leaders to develop authenticity by “cultivating the courage to be imperfect.” This is a critical concept, fundamental when taking on a challenging project like transforming the County budget process into a two-year design. Perfection is an ideal. It is not real and a determined, narrow focus towards attainment stymies creativity, risk-taking, and the ability to spark fresh ideas for substantive change. The ability to embrace imperfection allows for the trial of new concepts in a learning mode, recognizing that adjustments and course correction are just part of the journey.

Change is painful, and it brings along with it feelings of uncertainty, fear, and anxiety; it makes us feel vulnerable. These aren’t emotions we are naturally drawn to, ones we enjoy experiencing, but they are an important part of the process. Brown concedes that “vulnerability is the center of hard emotions, the stuff that we don’t want to feel especially at work. But it’s also the birthplace of trust, love, belonging, courage.” Unless we are willing to be vulnerable, to embrace our imperfection, we cannot develop the trust or courage to forge ahead towards our common vision of success; simply put, one cannot be had without the other.

So, I am working to embrace vulnerability as we enter year two of our first two-year budget process. I am proud of what we have accomplished so far and look forward to realizing some of the benefits of our hard work. The 2019-2020 Spending Plan established in year one and approved in concept in the 2018-2019 Adopted Final Budget serves as our base for Proposed Budget, negating the creation of departmental budgets from the usual starting point, eliminating zero-base budgeting for General Fund departments, and postponing the preparation and submission by internal service and cost allocation plan departments. Through the expansion of vision from one year to two years using conservative estimates and thoughtful processes, a lot of the work has been done in advance, leaving a process that more closely resembles a Final Budget than that of a Proposed Budget.

While it can be scary to rely on projections based on a two-year outlook, our approach appears sound. Departments developed their Spending Plans using a series of standard escalators for salary, retirement, and health-related costs. Nearly a year later, the variance to actual changes is negligible and the majority of budget adjustments recommended in the Proposed Budget are due to service level changes and not accommodations to cover typical cost-of-doing-business increases; these adjustments were factored into the base budget during its development over a year ago.

The 2019-2020 Proposed Budget represents year two for Budget Period 2018-2019/2019-2020. It establishes our starting point for year two while marking the continuation of year one goals. It contains department objectives identified in year one that align with their individual missions and the priorities of the Board, providing a two-year time frame in which to accomplish established goals. This focus on developing, monitoring, and achieving thoughtfully considered objectives is the cornerstone of the new two-year budget model, a deliberate shift towards an outcome-based approach to the allocation of County resources that strives to answer the question, “Is anyone better off?” While the desired answer is a resounding “yes”, success is also measured by our ability to course correct when the answer is “no”. By establishing the safety to be imperfect and encouraging the audacity to be vulnerable, we can continually respond and adjust to the needs of our community efficiently, effectively, and courageously.

As we continue to incorporate changes intended to improve processes and outcomes, it is also important to retain things we already do that bring about positive results, meaning, and hold value. In keeping with past practice, the budget document is divided by Board of Supervisors’ priority area:

Supporting strong and safe neighborhoods for individuals and families to thrive

Supporting community health including physical, mental, emotional, and spiritual health

Developing a healthy economy, building upon our strong agricultural foundation

Promoting first-rate learning opportunities for all residents in support of community and individual prosperity

Delivering efficient public services and community infrastructure to benefit our residents and businesses

Shortened names have been given to these priorities to serve as section headers in the budget document: *Supporting Strong and Safe Neighborhoods*, *Supporting Community Health*, *Developing a Healthy Economy*, *Promoting First-Rate Learning*, *Delivering Efficient Public Services*, and *Delivering Community Infrastructure*, respectively. Due to the number of departments supporting efficient public services and community infrastructure, this priority is divided into two sections in the budget document.

The budget book itself retains the cover photo from year one with slight modifications to clearly distinguish it from its predecessor, while providing continuity to the two-year design. Relevant information has been updated to include current data while continuing with the blue color scheme for all charts and graphs, again maintaining a connection between the two years. Wherever possible, budget information is provided for both fiscal years, often presented for easy comparison. Departmental sections include narrative reflecting on the development process used for the Spending Plan and continue the two-year story by identifying any adjustments recommended to that base for year two. The Proposed Budget serves as a comprehensive guide on County resources and their planned usage for Budget Year 2019-2020, identifies ongoing challenges and opportunities facing our community, and acts as an extension of the operational discussion that began in Fiscal Year 2018-2019, bridging the transition between years in this new two-year model.

As part of a greater work in progress, I proudly present to you the 2019-2020 Recommended Proposed Budget.

Budget Overview

The Recommended Proposed Budget totals \$1,381,332,837 and represents a 1.7% increase over the 2018-2019 Adopted Final Budget and 2.4% over the 2019-2020 Spending Plan, established at \$1,349,346,594. The majority of the \$32 million increase over the Spending Plan, \$20.6 million, supports departments within the Board priority *Supporting Community Health*, with \$13.5 million in net increases going towards program needs in CalWORKs, CalFresh, public assistance, and the newly established Homeless Emergency Aid Program at the Community Services Agency and increases totaling \$5.7 million for services provided under the Mental Health Services Act and the Drug Medi-Cal – Organized Delivery System at Behavioral Health and Recovery Services. An additional \$4.5 million will go towards departments *Delivering Efficient Public Services*, of which \$2.9 million will support the transfer of deferred maintenance, Americans with Disabilities Act compliance, and embedded services to the General Services Agency and \$1.3 million for increases for updated service-level costs identified for Information Technology Central (previously Strategic Business Technology, more on this later). Another \$4.4 million will assist departments *Supporting Strong and Safe Neighborhoods*, predominantly in support of additional positions and law enforcement services provided by the Sheriff's Department. The remaining \$2.5 million in increased appropriations will support departments within the priorities *Supporting Community Infrastructure* and *Developing a Healthy Economy*, with a small decrease identified in *Promoting First-Rate Learning*.

The Proposed Budget includes \$1,328,978,710 in estimated revenue, an increase of 3% over that projected in the 2018-2019 Adopted Final Budget and 2.6% over the 2019-2020 Spending Plan, estimated at \$1,295,710,949. The budget relies on the use of \$52,354,127 in fund balance and retained earnings, a decrease of 23.6% from the previous year's Final Budget and 2.4% below that identified in the Spending Plan. The resulting General Fund Contribution of \$239,918,011 represents a negligible increase of 0.04% over that provided in the 2018-2019 Final Budget and a slightly more measurable 0.4% over that established in the Spending Plan. All-in-all, most appropriations increases have been met with sufficient increases in revenue, reducing the reliance on overall fund balance and minimally impacting General Fund reserves.

Discretionary Revenue is projected at \$231,182,000, an increase of 3.6%, or \$8.1 million, over that estimated in the 2018-2019 Adopted Final Budget. The \$3.2 million, or 1.4%, increase in Discretionary Revenue over the \$227,983,824 projected in the 2019-2020 Spending Plan is largely attributed to increases anticipated in property tax revenue, tied to a preliminary estimated Assessment Roll growth rate of 4%. Revenue related to other taxes, fines and penalties, and interest are also expected to increase in Budget Year 2019-2020.

Staffing adjustments amount to an increase of 62 positions over those approved in the 2018-2019 Adopted Final Budget; no additional positions were pre-authorized in the 2019-2020 Spending Plan. Of this amount, 26 positions have been approved by the Board of Supervisors via the quarterly budget process or separate Board agenda items through March 16, 2019. The Proposed Budget includes recommendations to add 36 new positions, bringing the total authorized position count to 4,558.

Budget Period 2018-2019/2019-2020 relies on well-defined strategies and objectives: annual budget analysis and projections are completed with attention to the multi-year, long-range model, which provides guidance for Countywide financial decisions; budget priorities remain prudent with targeted spending used to support program needs for departments in the Board priority *Supporting Community Health*, additional positions for public safety needs in departments *Supporting Strong and Safe Neighborhoods*, and investments in departments *Delivering Efficient Public Services* and *Delivering Community Infrastructure* as well as one-time equipment and technology upgrades across the County; and the use of fund balance in the General Fund is targeted for assignments that were established as a result of one-time funds in prior years for one-time purposes, such as for deferred maintenance and anticipated projects in response to Americans with Disabilities Act (ADA) improvements.

Highlights of Funded Service Levels

To build a strong foundation on which to grow and to make improvements that will impact our community now and well into the future, it is imperative that we always look for and address those challenges to our well-being and opportunities for growth and progress. The Board has established Countywide priorities to focus our strategic efforts on those areas that matter most: *Supporting Strong and Safe Neighborhoods*, *Supporting Community Health*, *Developing a Healthy Economy*, *Promoting First-Rate Learning*, and *Delivering Efficient Public Services and Community Infrastructure*.

Public safety remains a high priority for the County and *Supporting Strong and Safe Neighborhoods* is critical to the comfort and well-being of our citizens. Reducing recidivism through programs that educate and train participants for successful re-entry into the community continue to be important goals for our Probation and Sheriff's departments. Recent implementation of the body-worn camera program aims to improve public safety through increased operational transparency and accountability. The legalized sale and cultivation of cannabis requires ongoing and increasing enforcement of local ordinances and executed development agreements to ensure compliance with new laws. Notable changes in the Proposed Budget include additional staffing to support cannabis enforcement activities in the Sheriff's Department, manage human resources functions in Probation, provide supervision and address workload needs in the District Attorney's Office, and address the impact of recent statutory and decisional law in the Public Defender's Office. Additionally, Proposition 172 funding, also known as Public Safety Sales Tax revenue, is being provided for the first time to the Chief Executive Office – Office of Emergency Services/Fire Warden as pass-through funding to benefit local fire districts; \$100,000 in one-time funding will be allocated to volunteer fire districts for equipment and training and an ongoing allocation representing 2% of annual Proposition 172 growth will be provided to local fire agencies, with a base year allocation of \$44,000.

The departments focused on *Supporting Community Health* address the physical, mental, emotional, and spiritual well-being of our citizens and are at the forefront in addressing homelessness issues in the community. Key contributors to the Community Assessment, Response and Engagement (CARE) program, a multi-agency collaborative team approach to providing interventions that connect individuals with the appropriate services and support they need, include Behavioral Health and Recovery Services (BHRS), Community Services Agency (CSA), Health Services Agency (HSA), and Aging and Veterans Services. The Proposed Budget includes staffing support for substance use disorder services and management needs within Behavioral Health and Recovery Services, quality improvement and oversight for Child Welfare and CalFresh programs at CSA, and administrative support in Aging and Veterans Services and the HSA. In addition to the realignment of appropriations with program needs in BHRS and CSA, the newly established Homeless Emergency Aid Program at CSA will utilize allocated funding to provide immediate emergency assistance to people experiencing homelessness along with those at risk of becoming homeless.

Developing a Healthy Economy here in Stanislaus County relies heavily on agri-business, which is being impacted by the evolving cannabis industry. Additionally, the development of the Crows Landing Industrial Business Park will serve to support the local economy by working to create local jobs for County residents. Workforce Development plans to use available funding to enhance services provided to local businesses, assist in filling the skills gap in the community as determined by business leaders, and help develop the healthcare, agriculture, manufacturing, transportation, and warehousing sectors. Adjustments included in the Proposed Budget will accommodate ongoing costs in support of the cannabis, invasive weed management, and export certification programs and purchase of two vehicles within the Agricultural Commissioner's Department.

Promoting First-Rate Learning is an ongoing effort towards ensuring a well-educated population. The Library continues to expand its reach to members of the community through pop-up libraries in Grayson and Westley.

Programs like Maker Space at the Modesto Library offer customers an opportunity to explore and develop 21st century skills and experience Science, Technology, Engineering, and Math (STEM) learning in a self-directed and informal hands-on environment. Various adjustments to right-size resources with program needs are included in the Proposed Budget, resulting in a slight net decrease in overall appropriations.

Many County departments work at *Delivering Efficient Public Services*, serving members of the community and providing valuable services to local agencies and other County departments. Cybersecurity is critical in addressing the needs of the organization and ensuring the integrity of its records and confidential information. Serving a central role in managing cybersecurity and the various technological needs of the organization is the County's information technology department, previously known as Strategic Business Technology. By changing its name to Information Technology Central, the department hopes to clarify its role in County operations and service to its internal customers. A partnership between the Chief Executive Office, Auditor-Controller, General Services Agency, and Information Technology Central is actively reviewing the County's enterprise-wide resource systems that provide financial management, human resources, and budget support to develop recommendations based on a needs assessment and overall master plan. Notable budget adjustments for this priority include the realignment of deferred maintenance and ADA compliance functions under General Services Agency, relying on the addition of an embedded facilities maintenance manager to provide services at various Behavioral Health and Recovery Services sites, and service level changes in Information Technology Central, adding embedded specialists to support Planning and Community Development, StanCERA, and Treasurer-Tax Collector, along with the transfer in of specialists from the Auditor-Controller. A new budget manager position will be allocated to the Chief Executive Office to provide embedded budget support services to several small County departments.

Departments *Delivering Community Infrastructure* meet the infrastructure needs of the community and protect natural resources to improve the quality of life for County residents. Public Works will implement 23 projects in Budget Year 2019-2020 related to road maintenance and improvements with funding from Measure L, Senate Bill 1, and Public Facilities Fees obligations. Public Works will also merge the Engineering and Road and Bridge divisions to reduce engineering costs and align with the structure used in other counties and preferred by the State. Another organizational shift will occur with the split of Parks and Recreation as a stand-alone department apart from Environmental Resources, requiring the addition of several staff and a Deputy Director of Parks position; the two departments have shared an administrative structure since 1995. In addition to accommodating these organizational changes, including the transfer of all appropriate staff, the Proposed Budget includes provisions for an accountant in Planning and Community Development to manage grants and conduct field audits and positions needed for road maintenance in Public Works. Net increases in appropriations for this priority are tied to grant-funded infrastructure and affordable housing projects in Planning and Community Development.

Financial Factors and Budget Policies

Budget Development for the Two-Year Model – The County organization spent the two years prior to implementation preparing the two-year budget model for Budget Period 2018-2019/2019-2020. The foundation for success included: establishment of the Budget Leadership Forum, a collaborative workgroup of budget managers from County departments; a solidly established zero-base budgeting process for all General Fund departments; deployment of a department-specific long-range modeling tool; enhancement of our reporting on actuals in the published budget book; and the provision of various workshops and trainings on the budget submittal system, budget narrative templates, setting budget goals and objectives, and finally, performance visioning. It is due to this holistic and detailed change process focused on the continuous improvement of our financial forecasting strategies that provides me with the confidence that our financial modeling can support two-year budget balancing.

Budget Policies – The County has several long-standing policies that serve to maintain the financial stability and sustainability of County operations, including an Appropriations for Contingencies Policy, Fund Balance Policy, No Backfill Policy, Use of One-Time Funds Policy, Debt Reserve Policy, General Fund Contribution Policy, Appropriations Transfers Policy, and Realignment Revenue Policy. These policies are all contained in the annual budget document to provide context to budget recommendations and support for Board of Supervisors’ financial decisions. Introduced last year were a number of budget policies specific to the two-year budget model, developed by Chief Executive Office Leadership, Department Heads, and the Budget Leadership Forum. These include:

- ◆ Appropriation Transfer Requests – Government Code identifies the Board of Supervisors as the authority to establish the budget and approve transfers among objects. In Stanislaus County, the Board has delegated authority to the Chief Executive Officer (CEO) to approve any requests for transfers of appropriations, except for Fixed Assets exceeding \$10,000 and Appropriations for Contingencies, which must be approved by the Board. Appropriation transfer requests are not automatically approved by the CEO and in general, salary savings in General Fund departments will be retained for carryover savings and/or be returned to the General Fund. This long-standing policy is a central component to the multi-year budget approach.
- ◆ Performance Visioning Carryover Savings – To provide departments with the most flexibility in operations to achieve their respective missions, departments will have the ability to carry over savings from year one operations to year two through the Performance Visioning Carryover Savings (PVCS) program. Any remaining savings at the end of the two-year budget cycle will be returned to the County General Fund.
- ◆ Elimination of Vacancy Rate Deduction – As part of the traditional zero-base budget process, General Fund departments received funding for all Board-approved staff positions and service levels, less a 5% vacancy deduction to ensure appropriations were not over-stated to meet department needs. This was supported by historical analysis that reflects County department vacancy rates generally average around 8%. To provide departments with maximum flexibility to manage salary-related costs in the two-year period, the vacancy rate deduction was eliminated in the year one zero-base budget process. This new approach, along with all changes in the two-year budget model, will be re-evaluated at the conclusion of the two-year budget period for potential improvements going forward.

Two-Year Budget Process – As previously described, the two-year budget process is based on a robust Proposed Budget in year one, built on zero-base budget projections and focused on a two-year strategy or plan aligned with each department’s success measures. The Final Budget in year one was adjusted for prior year-end actuals and any State Budget impacts. The Midyear and Quarterly Financial Reports provided opportunities to check on the progress of our plans. Year two Proposed Budget begins with the Spending Plan amounts established in year one, providing the opportunity to adjust for ongoing impacts from year one not captured in the Spending Plan. Year two Final Budget will adjust for prior year-end close and any State Budget impacts with a strong focus on reporting results. Finally, Midyear and Quarterly Financial Reports in year two will provide progress checks prior to closing out the two-year plan.

State Budget – The 2019-2020 May Revision to the Governor’s Budget was released on May 9, 2019, with an emphasis on the Governor’s commitment to dedicate surplus funds to reserves and one-time spending, with targeted investments allocated in priority areas, noting that an imminent recession could be costly for the State. Notably for counties, the May Revision includes: provisions to address homelessness; plans to enhance the In-Home Supportive Services (IHSS) maintenance of effort (MOE); and additional resources for disaster response, recovery, and prevention. The May Revision identifies approximately \$1 billion, with \$275 million in funding dedicated to counties, for homeless shelters, navigation centers, and supportive housing. Additional State General Fund has been identified as a means to lower the IHSS MOE for counties, updating the original proposal presented in January. The May Revision also includes proposals to help local communities recover financially from recent wildfires and assist them in becoming more resilient to future disasters.

Economic Factors and Long-Range Planning – Federal and State economic projections identify continued positive growth. This is consistent with recent local experience in which sales tax trends have averaged 7% growth over the past 10 years, with the 10-year property tax growth has averaged approximately 2%. While a recession is overdue when considering historical economic cycles, our long-range projections do not factor an economic decline, but instead factor slow, steady growth to even out the peaks and valleys that can occur in actual experience. This approach serves the organization well by planning for sustainable operations and avoiding volatility in staffing and service levels.

Regulatory and Legislative Challenges – Departments provide updates in the Proposed Budget on significant regulatory and legislative changes affecting their respective programs and services; this information can be found in the department budget narratives in the section titled “Challenges and Opportunities.” Of significant concern to County operations and finances is the possibility of Affordable Care Act changes that would increase costs to local government for indigent health care.

Significant Budgetary Factors – Salaries and benefit costs are a significant component of the County Budget. Most departments applied escalators to their 2018-2019 Adopted Final Budget costs to establish their Spending Plans: 3.5% for salaries and benefits, with 5% specifically used to estimate health insurance costs. Preliminary analysis using a salary projection tool show that these were sufficient in estimating costs for Budget Year 2019-2020 with the exception being departments containing a significant staff belonging to the Service Employees International Union (SEIU), whose labor agreement increases were not known early enough to be factored into initial projections. Some adjustments have been included in the Proposed Budget to accommodate the related cost increases and others may be addressed at a future budget cycle.

Challenges and Opportunities

Some challenges we face in our community require a collaborative approach and are beyond the scope of any one department or agency to resolve. The following challenges and opportunities affect multiple departments and/or Board priority areas; additional challenges and opportunities are provided in individual department sections under a heading of the same name.

Housing and Homelessness – Homelessness continues to pose challenges that affect the safety of our community and requires thoughtful planning for solutions using insight and resources from various departments, agencies, and organizations. The County, the City of Modesto, and the Salvation Army have executed all agreements needed to construct a new Emergency Shelter at the 9th Street Salvation Army site, install modular buildings for the Access Center and Salvation Army programs and administration, and purchase the Salvation Army’s 625 I Street facility for future transitional housing. The team is in the process of completing negotiations with Turning Point to operate the new Emergency Shelter and develop the first full year of operations funding plan.

Employee Recruitment and Retention – The District’s Attorney’s Office is experiencing critical recruitment and retention challenges that are detrimental to this highly specialized Department. The Department has been working with the Chief Executive Office and Human Resources to address these challenges, working to review data, identify trends, and collaborate on ways to improve recruitment and retention results. Several new practices have been implemented and results will be monitored for measurable success.

Human Resources/Risk Management Blending – Senior Leadership teams out of the Chief Executive Office have been in discussion for many years regarding the vision of blending the Chief Executive Office divisions of Human Resources and Risk Management to gain efficiencies, particularly where functions continue to cross over divisions, with the opportunity to provide seamless customer service. A transitional plan to implement the blended vision has been developed that will take place in three phases: phase one includes joining the work activities and

personnel that have a natural nexus to Workers' Compensation and Disability Management; phase two will be primarily made up of staffing reassignments and physical moves associated with new roles; and phase three involves a review of process improvements needed in written procedures, updated policies, and formal documentation of any changes. Phase one is set for implementation early in Budget Year 2019-2020.

Carryover Appropriations – The Board of Supervisors approved the Performance Visioning Carryover Savings (PVCS) program in the 2018-2019 Third Quarter Financial Report. Preliminary estimates have identified approximately \$8.6 million in estimated carryover savings that can be used by departments to realize operational plans through Budget Year 2019-2020. Additionally, funds available carryover will be recommended through year-end close of Fiscal Year 2018-2019 for projects in process, currently estimated at \$12.3 million. All carryover appropriations will be transferred and become part of the overall operating budget during the 2019-2020 Final Budget process.

Grants – Many County departments apply for and administer grants that are received from State and Federal sources, as well as those provided by foundations or private/non-profit entities interested in funding public policy innovation. The existing draft grant policy provides instructions regarding the administrative process and prompts departments in the completion of cost-benefit analysis, alignment with Board priorities and the department mission, and requires a statement of expected outcomes when considering various grant opportunities. Departments are currently working with the Chief Executive Office to establish a comprehensive list of existing grants administered by County departments to form a baseline of County grant funding. A Request for Interest (RFI) will be issued seeking qualified firms or partners interested in supporting the County in seeking, researching, recommending, and, upon approval, compiling grant applications.

Economic Development – In Fiscal Year 2018-2019, the Board of Supervisors identified support for building improved quality of life in our community with the establishment of two General Fund assignments: \$10 million for housing and community development and \$20 million for community impact through jobs development at the Crows Landing Industrial Business Park (CLIBP). These initiatives will be a primary focus in the upcoming year as we actively work to build relationships to establish regional housing strategies and progress on the implementation plan for CLIBP. Both initiatives will bring long-term benefits to our County with positive outcomes anticipated in economic mobility metrics. Economic mobility is the ability of an individual, family, or some other group to improve their economic status, usually measured by movement between income quintiles over generations. Such long-term planning provides for the future well-being of Stanislaus County residents.

Final Budget – The 2019-2020 Final Budget will again include historical data and discussion on five-year actuals for expenditures, revenue, and use of fund balance/retained earnings in each department section along with a report on departments success measures, identifying results midway through this two-year cycle. In an effort to continue to enhance our focus on outcomes, the annual report will be produced alongside the Final Budget document, highlighting department achievements from Fiscal Year 2018-2019 in a slick, new format.

Looking Ahead

Our budget document serves as a means to articulate our plans for the upcoming budget year. The scope in a two-year model expands on that annual plan to encompass either a future year projection or reflects back on that projected vision, making any necessary adjustments to operationalize the plan in the coming year, depending on whether we are in a year one or year two mode. As our first foray into a year two segment, I am encouraged by the preparative groundwork we have laid that appears to have set us up well for Budget Year 2019-2020.

It is my heartfelt pleasure to present year two of our first two-year budget to the Board of Supervisors. On behalf of the entire County organization and the many talented staff who have worked so hard to prepare this

operational plan, I am proud to serve as your leader. This document embodies the mutual trust developed through collaboration and highlights the perseverance that has guided our new approach to budgeting. It speaks to the patience and grace we have afforded one another as we work “live” through a process we are developing as we go. I am humbled by the power of our collective organization when we work together towards a common goal.

We have taken a leap of faith and trusted in one another to collectively move our organization in a new direction, one in which more time is devoted to long-term planning for success and contemplative reflection on measured results. We have dared to be vulnerable in the face of transitional challenges, choosing to accept both the hits and misses as a means to continually improve processes and attain our objectives. Once again Brené Brown offers encouragement to continue on this path we have set for ourselves: “Our willingness to own and engage with our vulnerability determines the depth of our courage and the clarity of our purpose.” It is truly an act of courage that has gotten us this far and gives me great confidence that we will continue to grow and learn and develop our processes so that we can better serve our community, promoting the values and priorities that make a positive difference in the lives of others.

We will continue to move forward with purpose, building upon the strong foundational plan we have laid, and make time to reflect on what works well, identifying areas that could use a little fine-tuning. We will make positive strides and grow from our successes. We will also embrace our vulnerability, seeking continuous improvement through the inevitable missteps along the way. We will work to celebrate imperfection, recognizing its ability to serve as a catalyst for learning and creative solutions. I wouldn’t have it any other way.

Respectfully,



Jody L. Hayes
Chief Executive Officer



Community Profile

The vibrant nature of Stanislaus County

County Overview

Stanislaus County was established in 1854 and has a total land area of 1,521 square miles and approximately 973,440 acres. The County is centrally located within 90 minutes of the San Francisco Bay Area, the Silicon Valley, Sacramento, the Sierra Nevada Mountains and California's Central Coast.

With an estimated 559,000 people calling Stanislaus County home, our community reflects a region rich in diversity with a strong sense of community.

The County is a global center for agribusiness, positioned by its mild Mediterranean climate, rich soils and progressive farming practices. The area is recognized internationally for agricultural innovation

with almonds, milk, poultry, cattle, nurseries, and walnuts ranking among the top producing crops.

Two of California's major north-south transportation routes (Interstate 5 and Highway 99) intersect the area and the County has become one of the dominant logistics center locations on the west coast.

The County continues to promote first-rate learning and is home to Stanislaus State University, Modesto Junior College and benefits from satellite locations of other high-quality educational institutions throughout the County.



County Population

Based on the Department of Finance (DOF) January 2019 population estimates, Stanislaus County has 558,972 residents. The Stanislaus County population is expected to reach 739,734 by 2050.

Stanislaus County has grown an estimated 8.6% between 2010 and January 2019. The DOF estimates there was a 0.9% growth in population in Stanislaus County when comparing January 1, 2018 to January 1, 2019.

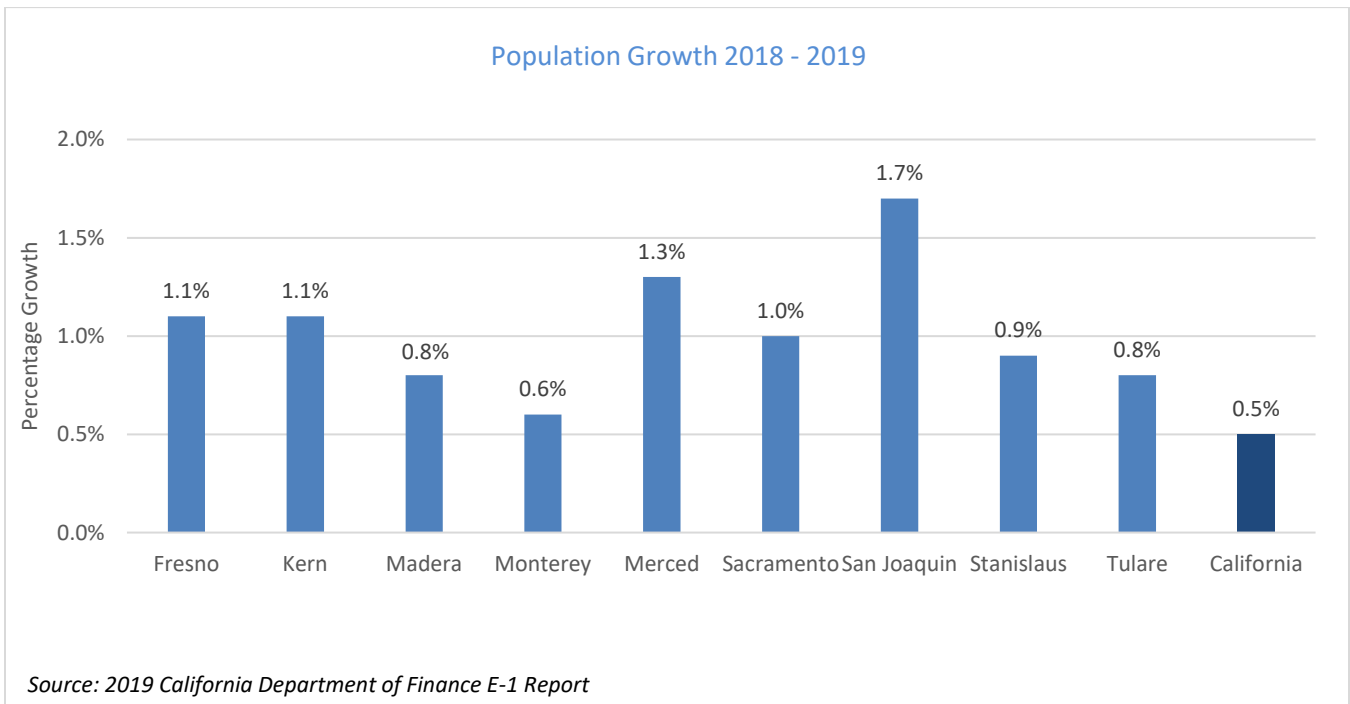
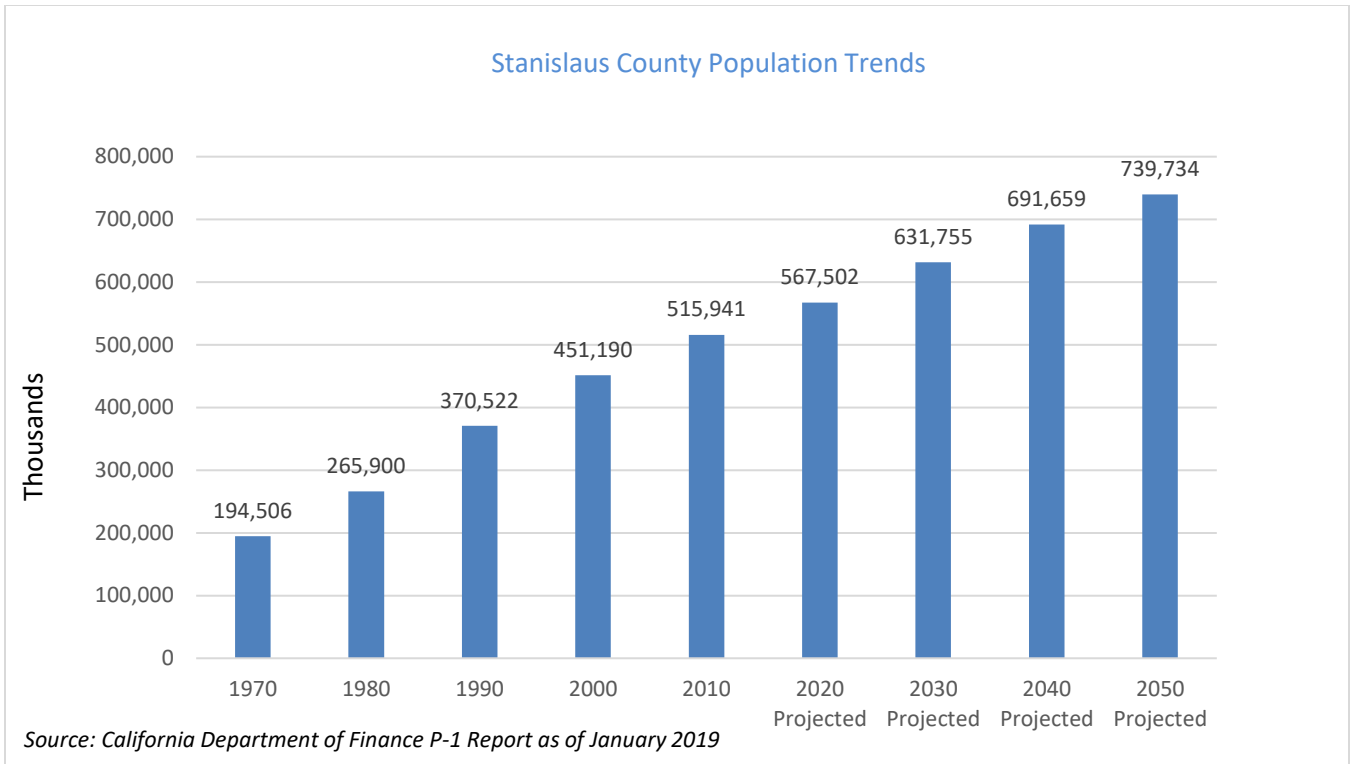
Population Demographics

Stanislaus County residents come from a variety of ethnic backgrounds; no one group is a majority. Approximately 45% of the population is Hispanic/Latino and 43% is white. Just over half, 58%, of the

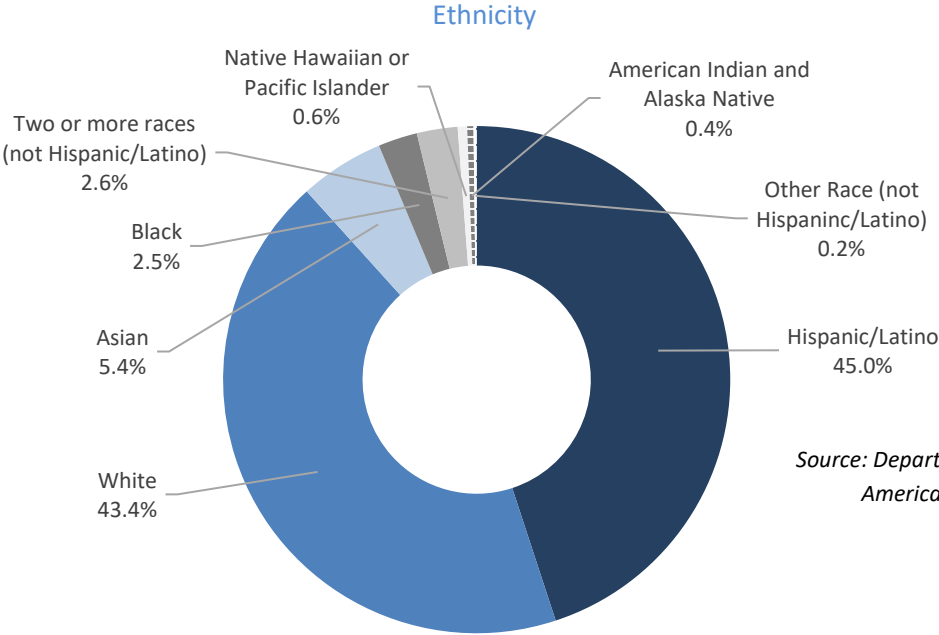
Population growth projections from the DOF continue to scale back since the Great Recession. Pre-Recession growth projections indicated a County population base of nearly 700,000 people by 2020. The current projection for 2020 is 568,000.

Dealing with the impacts of growth will be an ongoing challenge for the area. Water, farmland preservation, air quality, job availability, a trained workforce, affordable housing, transportation and school capacity are all issues tied to population growth.

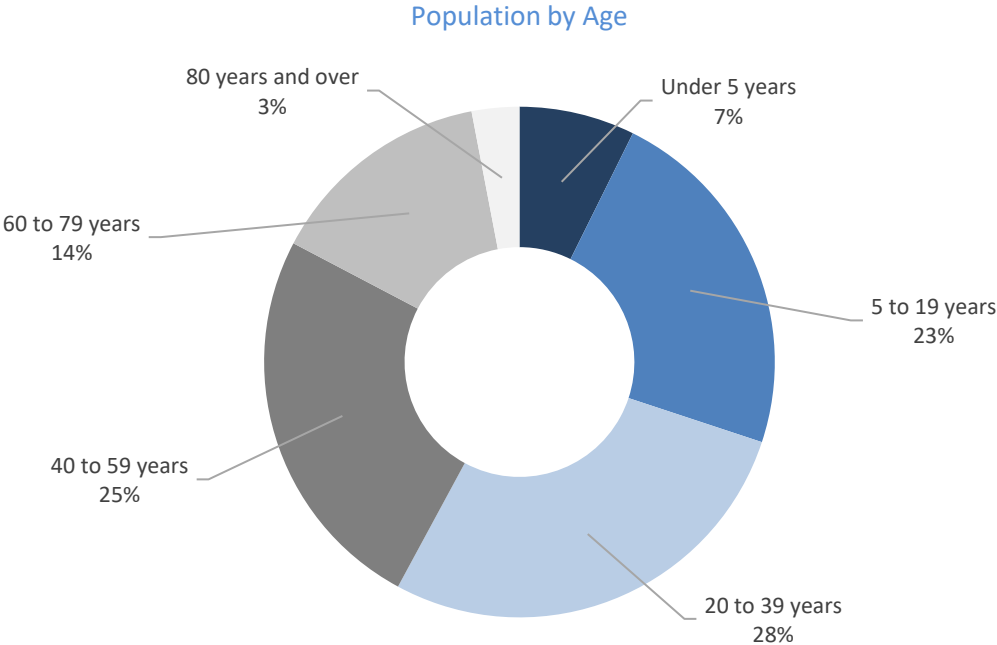
population is under 40 years of age with the largest segment, 28%, of residents between the ages of 20-39.



Population Demographics



Source: Department of Finance 2013-2017 American Community Survey



Source: US Census Estimates as of July 1, 2017

Population by City

There are nine incorporated cities within Stanislaus County: Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock, and Waterford. There are 12 unincorporated communities within the County: Crows Landing, Denair, Empire, Eugene, Grayson, Hickman, Keyes, Knights Ferry, La Grange, Salida, Valley Home, and Westley. Additionally, there are two Census Designated Places (CDP); Monterey Park Tract and Riverdale Park Tract.

When comparing population growth from January 1, 2018 to January 1, 2019, Patterson experienced the fastest city growth at 4.8%, followed by Hughson at 3.6%, Ceres at 2.5% and Oakdale at 2.1%. Modesto, the largest city in the County, experienced a -0.2% growth rate in 2018 which was down compared to 2017 with a growth rate of .3%.

Population by City

City	1/1/2015	1/1/2016	1/1/2017	1/1/2018	1/1/2019	% Change 1 Year	% Change 5 Years
Ceres	46,703	47,166	47,754	48,326	49,510	2.5%	6.0%
Hughson	7,056	7,150	7,331	7,738	8,017	3.6%	13.6%
Modesto	210,147	211,903	215,080	215,692	215,201	-0.2%	2.4%
Newman	10,663	10,840	11,165	11,801	11,738	-0.5%	10.1%
Oakdale	21,918	22,348	22,711	23,324	23,807	2.1%	8.6%
Patterson	22,185	22,590	22,730	22,679	23,764	4.8%	7.1%
Riverbank	23,576	23,913	24,610	25,244	25,318	0.3%	7.4%
Turlock	71,327	72,050	72,879	74,730	74,471	-0.3%	4.4%
Waterford	8,719	8,788	8,906	9,149	9,100	-0.5%	4.4%
Unincorporated	112,612	113,466	114,891	116,941	118,046	0.9%	4.8%
County Total	528,157	534,906	548,057	555,624	558,972	0.6%	5.8%

Source: California Department of Finance E-1 as of January 2019

Economy

Stanislaus County is an international agri-business powerhouse. The County agricultural production value ranks 5th in the State and is higher than 20 states in agricultural income. Of the approximately 973,440 acres in the County 768,046 acres (79%) of the land is in farms.

The Agricultural sector and its related industry accounts for \$13 billion in our local economy or \$35 million per day. One in four jobs is directly tied to agriculture or related food manufacturing, placing the County at significant risk due to a lack of diversity. Economic development strategies are targeted to expand business more broadly to include tourism and transportation/distribution services.

The value of agricultural commodities produced in 2017 was approximately \$3.7 billion, an increase of \$387 million (12%) from a total of \$3.3 billion in 2016. This was the first year there was an increase in agricultural production value after two consecutive years of significant decreases.

The top 10 commodities account for over 80% of the total agricultural production value. The almond industry posted the largest increase of \$125 million followed by organic products at \$99 million in the County. Farmers in Stanislaus County export more than 134 commodities to 106 countries around the world.



Westley Almond Orchard

Photo Credit: Mel Machado

Manufacturing Employers

Manufacturing continues to be an important employment sector in Stanislaus County. Some of the largest brands in the world can be found with operations in the County. The top 15 manufacturing companies employ over 19,000 workers in Stanislaus County.

COMPANY OR ORGANIZATION	EMPLOYEES	DESCRIPTION
E & J Gallo Winery	6,700	Winery
Foster Farms Poultry	2,200	Poultry Processor
Del Monte Foods	2,010	Fruit Products
Stanislaus Food Products	1,875	Canning
Con Agra	1,145	Tomato/Bean Processor
Foster Farms Dairy	850	Dairy Products
Frito Lay	637	Snack Products
Bronco Wine	550	Winery
Blue Diamond Growers	520	Nut Processor
Pacific Southwest Containers	430	Container Manufacturing
Valley Sun Products	350	Sun Dried Tomatoes
Silgan Containers	315	Container Manufacturing
Hughson Nut	300	Almond Grower/Processor
International Paper	280	Paper Product Manufacturing
Champion Industrial Contractors	280	Metal Fabrication
Flowers Baking Company	250	Food Manufacturing
Rizo-Lopez Foods	250	Food Manufacturing
Ball Corporation	200	Metal Can Manufacturing
Sensient Dehydrated Flavors	182	Food Processor
Mid-Valley Nut	150	Walnut Packer/Processor

Source: Opportunity Stanislaus; does not include seasonal labor

Non-Manufacturing Private Employers

The healthcare sector is a significant contributor to the County's economic engine. The top non-manufacturing companies, excluding Government Agencies, employ over 13,000 workers.

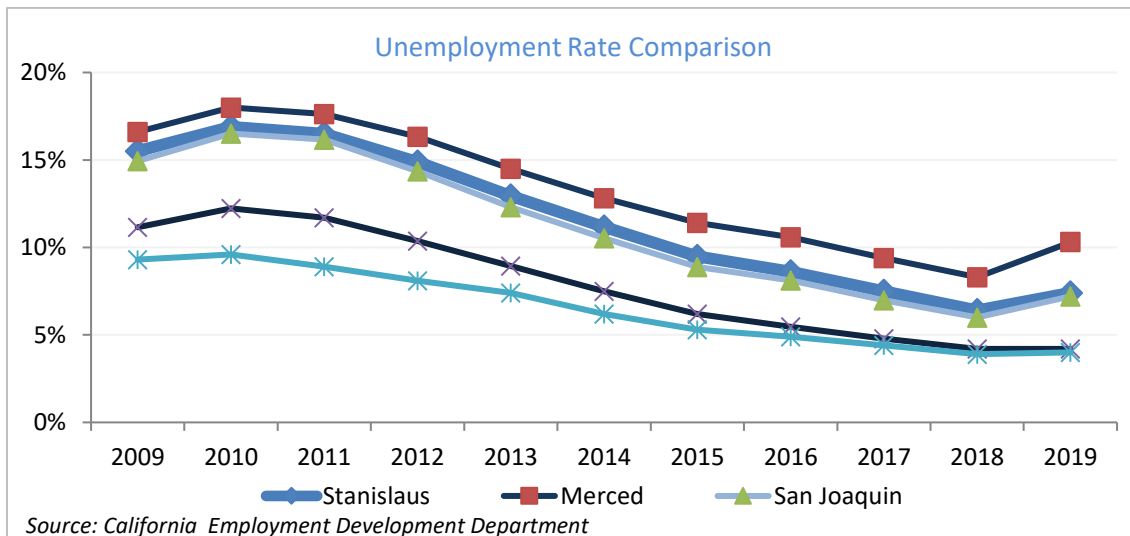
COMPANY OR ORGANIZATION	EMPLOYEES	DESCRIPTION
Doctors Medical Center	2,600	Health Care
Memorial Medical Center	2,400	Health Care
Save Mart Supermarkets	1,650	Retail Grocer
Walmart	1,440	Retailer
Emanuel Medical Center	1,100	Health Care
Kaiser Permanente	800	Health Care
Amazon	800	Distribution Center
Vituity (formerly MedAmerica Billing Services)	800	Medical Billing/Coding
Storer Coachways	500	Transportation
Oak Valley Hospital/Care	500	Health Care
CVS Caremark	484	Distribution Center
Duarte Nursery	350	Wholesale Nursery
Costco	210	General Merchandise
Crimetek Security	185	Investigation & Security

Source: Opportunity Stanislaus; does not include seasonal labor

Economic Indicators

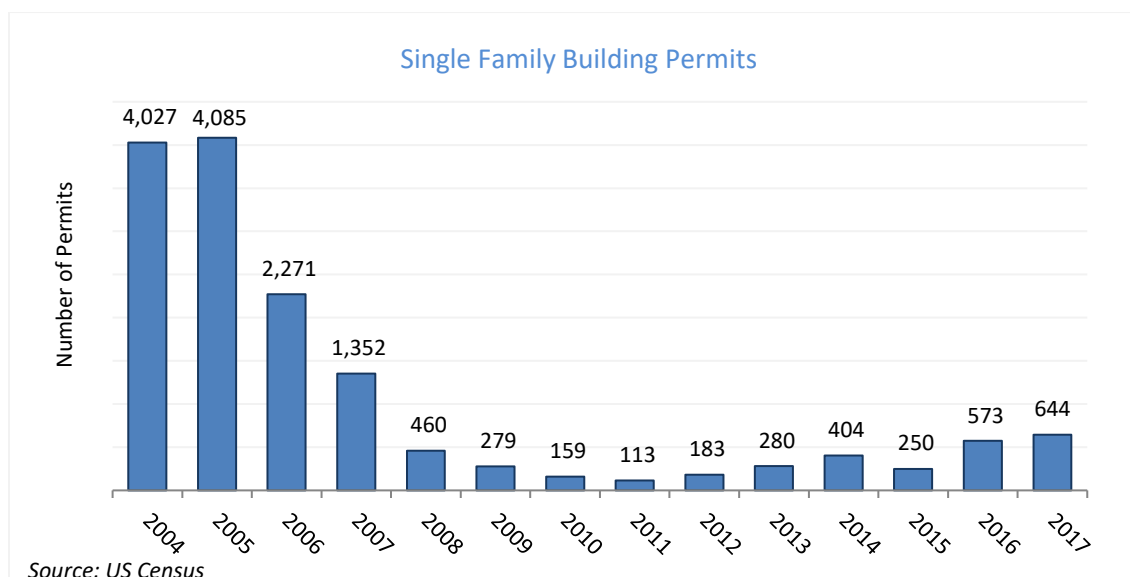
Unemployment Rate

The County’s annual unemployment rate in January 2019 was 7.4%, equivalent to January 2018, but significantly higher than the State rate of 4.2%. Unemployment rates in the Central Valley are historically twice the national average which is currently 3.9%. High unemployment rates mean more people receiving government assistance, thus placing a greater strain on local public resources.



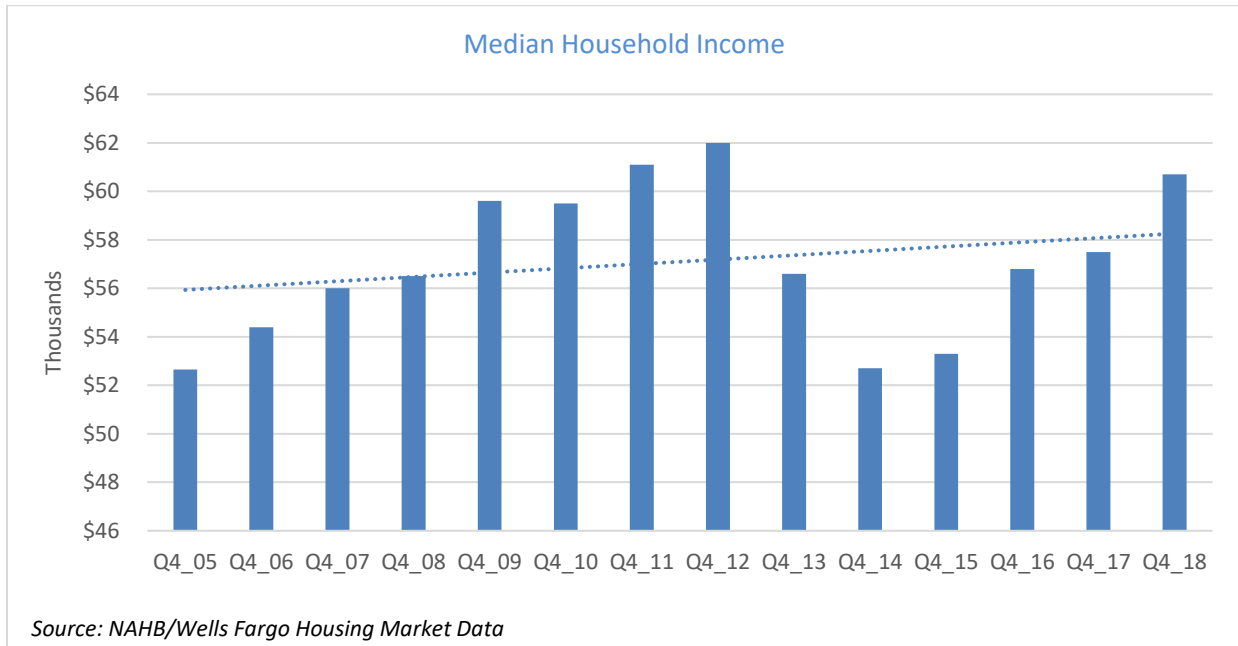
Single-Family Building Permits

Stanislaus County tracks issuance of single family residential construction permits as a way of monitoring the home construction, building materials and construction employment sector. Issued permits plummeted from a high of over 4,000 in 2005 to a low of 113 in 2011. Issued permits continue to trend upward from 250 in 2015, to 573 in 2016 and 644 in 2017.



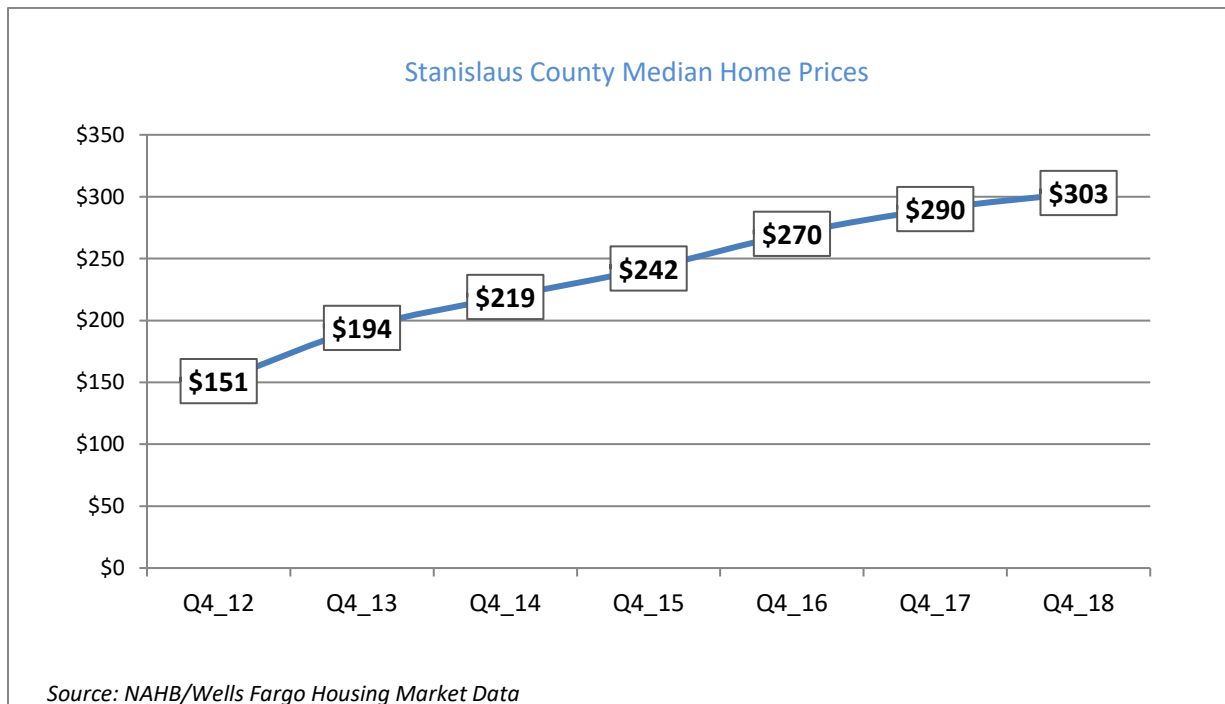
Median Household Income

Median Household Income is up 6% from the fourth quarter of 2017 and up 15% from the market low during the fourth quarter of 2014. However, Household Income is 2% lower than the market high in fourth quarter of 2012.



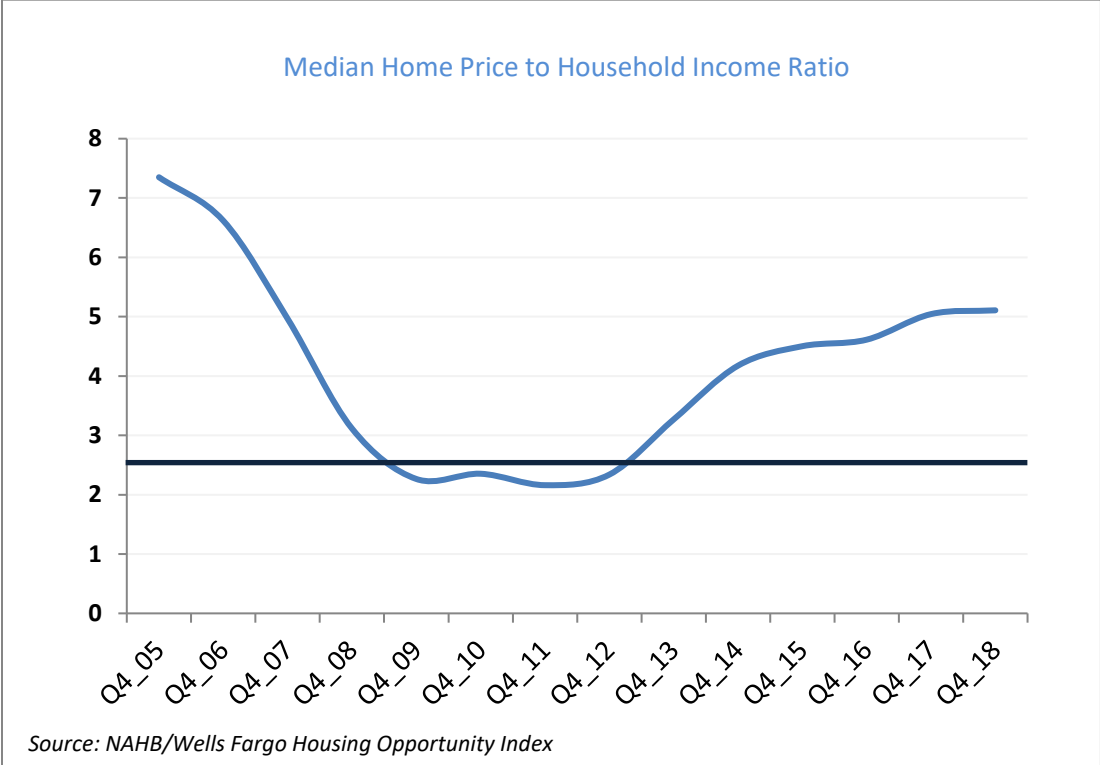
Median Home Prices

Median Home Prices are up 4% from the fourth quarter of 2017 and up 139% from the market low during the first quarter of 2012.



Home Affordability

A Ratio of Median Home Prices to Household Income in the 2.2 to 2.6 range has historically been viewed as an indicator of Home Affordability nationally. Prior to the housing bubble the affordability was in the low 2s. The current Affordability Ratio is 5.11, higher than the historical average. As home prices increase and wages remain flat, the ratio will continue to reflect less affordability for Modesto residents.



Budget Process and Financial Policies

To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of policies addressing financial and budgetary issues. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial

position for the County for the foreseeable future. Moreover, they provide guidelines to management staff in planning and directing the County's day-to-day financial affairs and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

Budget Process

Basis of Budgeting

The fiscal year budget is prepared, reviewed, and approved in accordance with the provisions of Sections 29000 and 29144, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before October 2, pursuant to the County Budget Act. Budgeted expenditures are enacted into law through the passage of an appropriation resolution. This resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Comprehensive Annual Financial Report are prepared using Generally Accepted Accounting Principles (GAAP). The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use the modified accrual basis of accounting, while Proprietary Funds use the full accrual basis.

Basis of Accounting

Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available. Measurable means the amount of the transaction is known; available means the revenue will be collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are

recognized when the related liability is incurred, except for (1) principal of and interest on general long-term debt which are recognized when due; and (2) employee annual leave and claims as well as judgments for litigation and self-insurance, which are recorded in the period due and payable.

Full accrual is similar to commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

County Budget Process

The budget for Stanislaus County serves as a comprehensive plan for operations, fiscal integrity, and staffing to ensure the provision of effective services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to meet goals, objectives, and community priorities set by departments and the Board of Supervisors. A balanced budget is one wherein the amount of budgeted expenditures is equal to or less than the sum of budgeted revenue and other available funding resources. In order for government to remain in business, the law requires that an adopted budget be approved and in place by the beginning of each fiscal year; for Stanislaus County the fiscal year runs from July 1 through June 30. While the County has adopted a biennial budget process, appropriations are approved on an annual basis.

Encumbrances

Encumbrances are obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of an appropriation is reserved. The

County budget is prepared on the modified accrual basis of accounting, with the exception that encumbrances outstanding at year-end are considered expenditures. Encumbrances that are outstanding at year-end are reported as

assignments of fund balances since the commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

Budget Amendment Process

California Government Code Sections 29125 through 29130 authorize the Board of Supervisors to amend the adopted budget through the budget revision process. Revisions enable departments to move or adjust budgeted appropriations and/or estimated revenues.

The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions requiring Board of Supervisors' approval may be approved throughout the year either during the quarterly financial reporting process or by individual Board agenda item, in accordance with the following procedures:

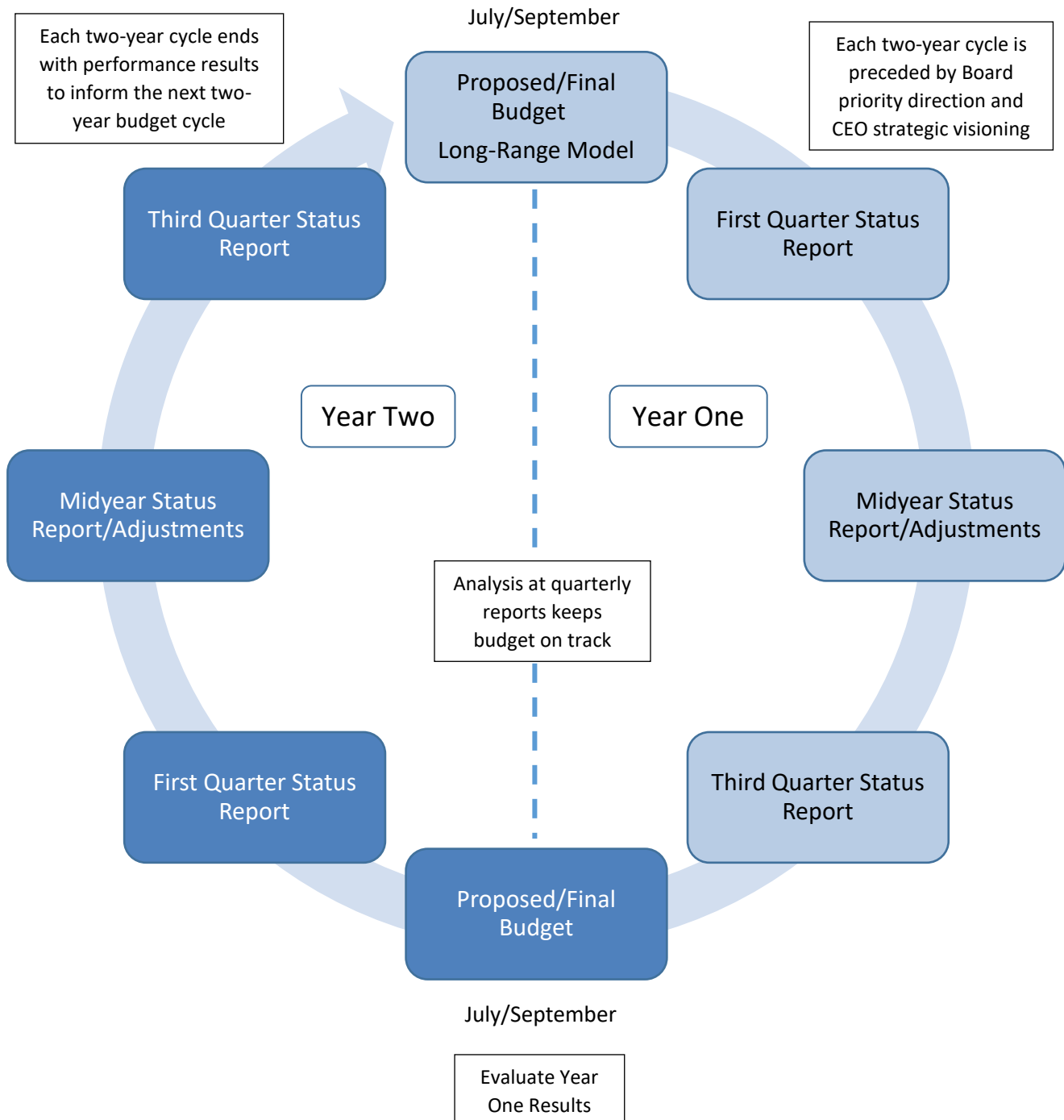
- ◆ By 4/5 vote, all transfers from the Appropriations for Contingencies budget in the General Fund;
- ◆ By 4/5 vote, all appropriation of unbudgeted revenues from any source and the use of fund balance and/or retained earnings; and

- ◆ The addition or deletion of any appropriation for Fixed Assets over \$10,000 or any transfer between Fixed Asset groups, regardless of the amount.

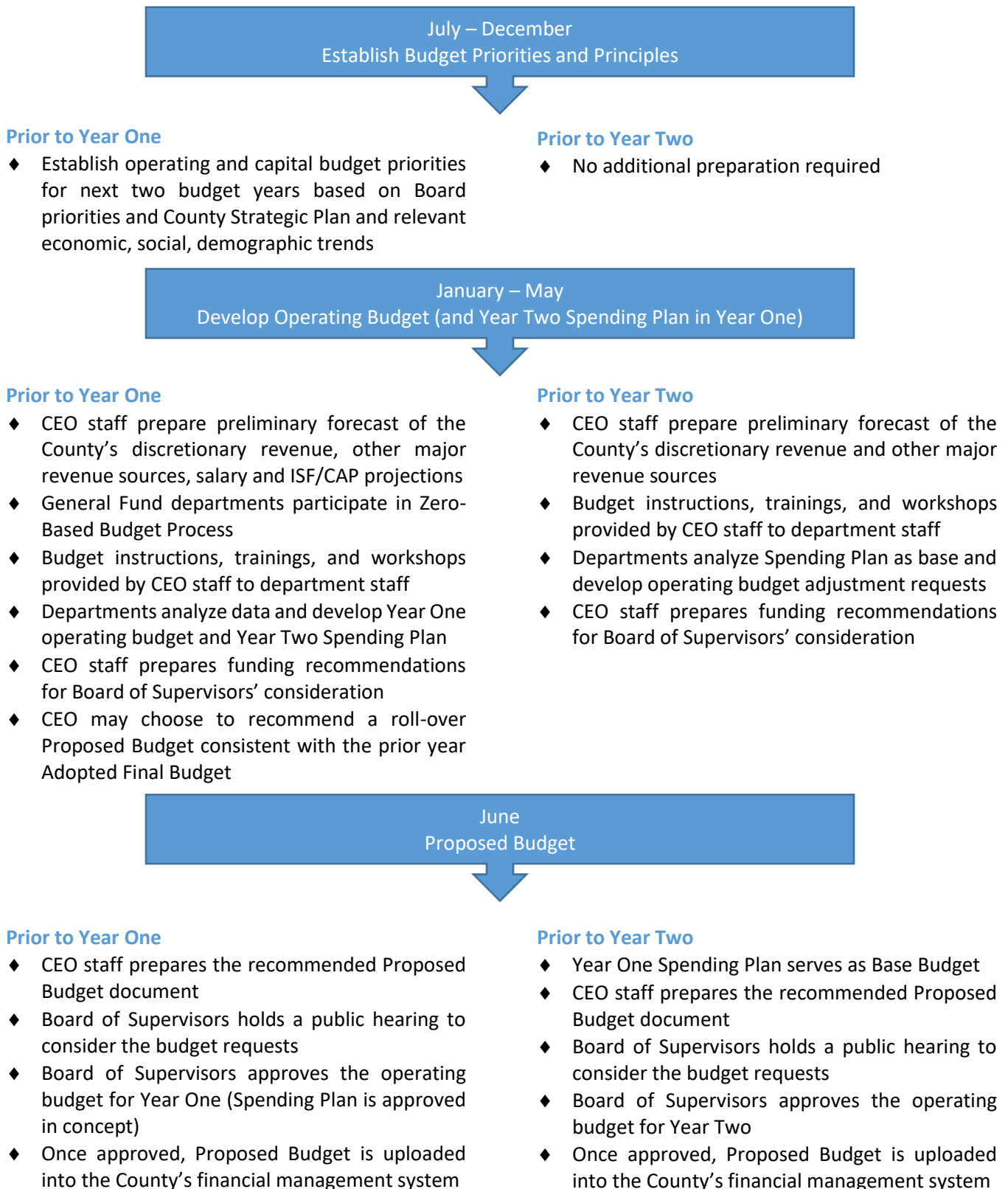
Revisions that may be approved by the Chief Executive Office (CEO) are appropriations and estimated revenue transfers within or between categories within a budget, with the exclusion of the Fixed Assets cost category, wherein the transfers do not affect the total overall budget. Transfers within a single Fixed Asset group within a budget unit can be approved by a CEO representative for transfers of \$10,000 or less. However, transfers in amounts greater than \$10,000 in and out of, or any adjustments between, Fixed Asset groups (such as land, buildings and improvements, equipment, etc.) within a budget unit require approval by the Board of Supervisors. All transfers between separate budget units require Board of Supervisors' approval.

Stanislaus County Two-Year Budget Cycle

This budget cycle is a distinct two-year period, beginning on July 1, 2018, in Fiscal Year 2018-2019 (Year One) and ending on June 30, 2020, in Fiscal Year 2019-2020 (Year Two). The following diagram outlines the process in clockwise fashion. The subsequent County Budget Process Chart provides additional detail.



County Budget Process Chart



July – September
Final Budget



Year One

- ◆ Departments may request budget adjustments
- ◆ CEO staff evaluate requests and prepare Final Budget recommendations
- ◆ Board of Supervisors holds a public hearing to consider budget requests
- ◆ Board of Supervisors approves the revised operating budget for Year One (adjusted Spending Plan is established in concept)
- ◆ Once approved, the Final Budget is uploaded into the County’s financial management system

Year Two

- ◆ Departments may request budget adjustments
- ◆ CEO staff evaluate requests and prepare Final Budget recommendations
- ◆ Board of Supervisors holds a public hearing to consider budget requests
- ◆ Board of Supervisors approves the revised operating budget for Year Two
- ◆ Once approved, the Final Budget is uploaded into the County’s financial management system

October – June
Quarterly Status Reports



Year One

- ◆ Purpose is to ensure budget remains balanced and stable
- ◆ Department and CEO staff continually monitor actual revenue and expenditures
- ◆ CEO staff prepares a public fiscal status report on a quarterly basis
- ◆ Quarterly Status Reports are approved by the Board of Supervisors
- ◆ In the event of a year-end deficit, steps are taken to reduce expenditures

Year Two

- ◆ Purpose is to ensure budget remains balanced and stable
- ◆ Department and CEO staff continually monitor actual revenue and expenditures
- ◆ CEO staff prepares a public fiscal status report on a quarterly basis
- ◆ Quarterly Status Reports are approved by the Board of Supervisors
- ◆ In the event of a year-end deficit, steps are taken to reduce expenditures

July
Fiscal Year is Closed as of June 30

Capital Assets

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements to roads, bridges, lighting systems, drainage systems, and flood control. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of more than one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the

straight-line method over the lesser of the capital lease period or their estimated useful lives.

Governmental Accounting Standards Board (GASB) has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets, including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets (e.g., computer software) are subject to capitalization. This provision should be retroactively applied to intangible assets acquired in fiscal years ending after June 30, 1980.

Investment and Cash Management

Responsibility

Investments and cash management are the responsibility of the County Treasurer.

Investment Objective

The County's primary investment objective is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

Safety of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer, and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six-month period.

To achieve appropriate liquidity needs, the Treasury Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors, as can be determined by historical disbursement patterns as well as communicated forecasts by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or yield, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher risk, longer maturity investment pools. An earnings rate goal for the fund will generally achieve a yield that is 100 basis points higher than inflation.

Authorized Investments

Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five years or less from the transaction settlement date. All investments (except in mutual funds) must be in

securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an “Investment Policy” for the

Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to the investments permitted and reduces concentration within the most permitted investment types.

Appropriations for Contingencies Policy

The purpose of the Appropriations for Contingencies policy is to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions in Federal and State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. As a result, the budget provides for adequate funds in the base funding of the Chief Executive Office – Appropriations for Contingencies

budget. As per policy, the base amount established in Appropriations for Contingencies shall be provided at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years. Using this criterion, the base amount was calculated at \$6.3 million in the 2019-2020 Proposed Budget. Potential exposures that are relevant to the budget year are considered and appropriate funding is added to the base.

Appropriations Transfer Policy

Government Code identifies the Board of Supervisors as the authority to establish the budget and approve appropriations transfers between cost categories. In Stanislaus County, the Board has delegated this authority to the Chief Executive Officer (CEO) to approve any requests for transfers of appropriations, except for Fixed Assets over \$10,000 or between fixed asset group types and

those from Appropriations for Contingencies, which must be approved by the Board of Supervisors by a 4/5 vote. Appropriation transfer requests are not automatically approved by the CEO and in general, salary savings in General Fund departments will be retained for carryover savings and/or returned to the General Fund. This long-standing practice is a central component to the multi-year budget approach.

Fund Balance Policy

The following policies are intended to address certain fund balance accounts within the County General Fund, including the Contingency Reserve and Debt Service Reserve. These policies are designed to provide the County with sufficient working capital to maintain operations and provide a comfortable margin of safety with which to address emergencies and unexpected declines in revenue without having to borrow funds.

Contingency Reserve Policy

The General Fund Assigned Contingency Reserve shall be equal to at least 8% of the average annual Discretionary Revenue receipts from the preceding three fiscal years. The purpose of the Contingency Reserve is to mitigate exposures brought on by economic downturns, unforeseen circumstances, State and/or Federal budget actions that reduce revenue provided to the County, costs associated with emergencies and natural disasters, and to maintain critical, core service levels.

Should the fund balance fall below the 8% threshold, the Board of Supervisors shall approve and adopt a plan to restore the fund balance to the target level within 24 months. If the restoration of the fund balance cannot be accomplished within 24 months' time without severe hardship to the County, the Board of Supervisors shall establish a more appropriate time period for restoration to occur.

Any transfer of funds out of the Contingency Reserve must be approved by a 4/5 vote of the Board of Supervisors and cannot exceed the amount sufficient to balance the General Fund.

Debt Service Reserve Policy

A portion of the General Fund is required to be set aside as a Debt Service Reserve Assignment in fund balance in order to maintain the County's positive credit rating. This classification of fund balance shall be equal to at least one year of debt service payments.

General Fund Contribution Policy

The County General Fund is the payor of last resort. General Fund contributions to departments will be made annually at the minimum mandate level. The Board of Supervisors may choose to provide a General Fund contribution to a department or external partner when local priorities dictate a need for such funding. Departments with fund balance or retained earnings will be required to use their internal fund balance or retained earnings prior to making a request for General Fund support.

Departments will have the opportunity to identify limitations that may exist on fund balance by mandate or other sources. Documentation will be required to support any amounts within fund balance or retained earnings that are restricted and not available to fund a department's request. There are no exceptions to the documentation review which will provide sufficient support for budget recommendations consistent with the General Fund Contribution policy.

No Backfill Policy

The Board of Supervisors has maintained a long-standing policy that the County shall operate State and Federal programs based on the level of funding

provided and shall not backfill any State or Federal cuts with General Fund resources except when local priorities dictate a need for program continuance.

Realignment Revenue Policy

The California State Legislature enacted Assembly Bill (AB) 1491 in Fiscal Year 1991-1992 to provide counties with a source of funding for public health, mental health, and certain social services programs. The revenue used to fund these programs, identified as 1991 Realignment, comes from a one-half cent sales tax and a portion of the Vehicle License Fees collected from California vehicle owners. As part of the Fiscal Year 2011-2012 State Budget Plan, AB 109 and AB 117 legislation was passed and as a result public safety programs and responsibility for housing low level inmate offenders previously housed at State prisons were realigned from the State level to counties. To fund these increased responsibilities at the local level, 2011 Realignment revenue was established to provide counties with funding for local criminal justice programs. Both 1991 and 2011 Realignment revenues are apportioned by the State with a base funding commitment to each county along with a subsequent annual apportionment of available growth funding.

(SCO) schedules and typically exceeds the prior year base (except in cases of economic downturn). For 1991 Realignment, county-specific growth funding received in the prior year is added to the base amount for the subsequent budget year, creating the adjusted base. For 2011 Realignment, statewide growth received in the prior year is added to the statewide basis and then allocated to counties. For consistency in budgeting, all departments will submit Proposed Budget for each budget year using this adjusted base.

Realignment Base Budget Policy

The beginning base Realignment revenue for each budget year is supported by State Controller's Office

Realignment Growth Budget Policy

Realignment growth funding represents sales tax receipts from the prior State fiscal year in excess of that required to cover base Realignment revenue to counties. Realignment growth funds are generally received in the fall or winter of each fiscal year. Consistent with standard County practice, all departments will recognize the one-time growth funds upon receipt through a budget adjustment in the Midyear or Third Quarter Financial Report presented to the Board of Supervisors. For 1991 Realignment, this will include the county-specific adjustment to base.

Exception to Reporting of Growth Funds

The exception to reporting growth funds in a midyear budget cycle occurs when a department is anticipating an increased need for General Fund support at the beginning of a budget year. In these situations, an estimate of the State growth revenue

will be included in Proposed and/or Final Budget revenue projections in order to minimize the General Fund impact early in the budget year. Any adjustment in General Fund impact above or below that originally projected will be addressed in a future budget cycle once known.

Retirement - Unfunded Liability

A pension plan's payment obligations, including all income, death, and termination benefits owed, are compared to the plan's present investment experience; if the total plan obligations exceed the projected plan assets at any point in time, the plan has an unfunded liability. As of June 30, 2018, the date of the last actuarial valuation, the Stanislaus County Employees' Retirement Association (StanCERA) recognized an unfunded liability of \$648.8 million. This represents a funded ratio of 76.4% when measured using the market value of plan assets. The funded ratio as of June 30, 2017 was 74.3%. The main drivers of the subsequent increase were largely due to investment gains and assumption changes.

The Government Accounting Standards Board (GASB) Statement No. 68 established new standards for pension accounting and reporting. Beginning with Fiscal Year 2014-2015, government entities are required to record the unfunded liability of their retirement plans in the government-wide financial statements. These standards are applicable to all State and local government agencies. The County Auditor-Controller made the appropriate post-closing accounting entries to record the unfunded liability for Fiscal Year 2014-2015 and each subsequent fiscal year-end thereafter to the unfunded liability. Impacts to Enterprise and Internal Service Funds will be highlighted in the fund balance discussion presented in the Final Budget document.

Use of One-Time Funds Policy

In the case of program and staffing requests with ongoing expenditures, it is the general guidance of the County that the use of one-time revenues for program or staffing requests with ongoing expenditures shall be discouraged. Unpredictable

revenue is budgeted conservatively, and any amount collected in excess of the budget is generally carried forward in the fund balance to ensure ongoing obligations remain proportionate to ongoing resources.

Financial Overview of Appropriations by Department

2018-2019 Adopted Final Budget

Department	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	2018-2019 Final Budget Total
Aging and Veterans Services	\$ 587,646	\$ 3,740,941	\$ -	\$ -	\$ -	\$ 4,328,587
Agricultural Commissioner	5,389,800	-	-	-	-	5,389,800
Assessor	7,097,621	-	-	-	-	7,097,621
Auditor-Controller	5,538,358	-	-	-	-	5,538,358
Behavioral Health and Recovery Services	-	129,746,648	-	-	-	129,746,648
Board of Supervisors	1,357,973	-	-	-	-	1,357,973
CEO-Capital Projects Fund	-	-	731,000	-	-	731,000
CEO-County Operations (Efficient)	80,585,599	-	-	-	-	80,585,599
CEO-County Operations (Safe)	6,486,613	290,000	-	-	-	6,776,613
CEO-Economic Development Bank	2,880,000	-	-	-	-	2,880,000
CEO-Office of Emergency Services/Fire Warden	2,093,188	1,916,014	-	-	-	4,009,202
CEO-Risk Management Division	1,917,202	-	-	-	82,261,778	84,178,980
CEO-Stanislaus Veterans Center	-	799,200	-	-	-	799,200
Chief Executive Office	10,891,871	-	-	-	-	10,891,871
Child Support Services	-	15,452,111	-	-	-	15,452,111
Children and Families Commission	-	6,388,193	-	-	-	6,388,193
Clerk-Recorder	5,235,205	2,622,082	-	-	-	7,857,287
Community Services Agency	-	387,535,250	-	-	-	387,535,250
Cooperative Extension	719,007	5,000	-	-	-	724,007
County Counsel	3,315,160	-	-	-	-	3,315,160
District Attorney	20,915,913	2,127,428	-	-	-	23,043,341
Environmental Resources	-	12,975,116	-	19,346,433	-	32,321,549
General Services Agency	755,200	40,300	-	-	17,425,200	18,220,700
Grand Jury	162,573	-	-	-	-	162,573
Health Services Agency	-	36,562,080	-	45,406,797	-	81,968,877
Integrated Criminal Justice Information System	-	-	-	-	1,202,529	1,202,529
Library	-	12,351,829	-	-	-	12,351,829
Parks and Recreation	8,092,266	953,379	-	-	-	9,045,645
Planning and Community Development	2,554,248	12,651,010	-	-	-	15,205,258
Probation	35,041,296	31,799,199	-	-	-	66,840,495
Public Defender	12,855,892	-	-	-	-	12,855,892
Public Works	-	118,962,899	-	16,779,850	4,675,299	140,418,048
Sheriff	138,090,838	8,306,832	-	2,508,279	-	148,905,949
Strategic Business Technology	-	-	-	-	9,052,978	9,052,978
Treasurer-Tax Collector	4,012,184	-	-	-	-	4,012,184
Workforce Development	-	17,654,796	-	-	-	17,654,796
Grand Total	\$ 356,575,653	\$ 802,880,307	\$ 731,000	\$ 84,041,359	\$ 114,617,784	\$ 1,358,846,103

Financial Overview of Appropriations by Department

2019-2020 Proposed Budget

Department	General Fund	Special Revenue Fund	Capital Projects Fund	Enterprise Fund	Internal Service Fund	2019-2020 Proposed Budget Total
Aging and Veterans Services	\$ 685,319	4,540,791				\$ 5,226,110
Agricultural Commissioner	5,981,257					5,981,257
Assessor	7,323,187	150,000				7,473,187
Auditor-Controller	5,512,024					5,512,024
Behavioral Health and Recovery Services		139,827,087		-		139,827,087
Board of Supervisors	1,403,274					1,403,274
CEO - Capital Projects Fund			731,000			731,000
CEO - County Operations (Efficient)	78,970,954					78,970,954
CEO - County Operations (Safe)	6,616,348	127,089				6,743,437
CEO - Economic Development Bank	-					-
CEO - Office of Emergency Services/Fire Warden	2,237,365	1,901,733				4,139,098
CEO - Risk Management Division	1,994,333				85,429,362	87,423,695
CEO - Stanislaus Veterans Center		834,937				834,937
Chief Executive Office	11,203,949					11,203,949
Child Support Services		16,520,657				16,520,657
Children and Families Commission		6,417,345				6,417,345
Clerk-Recorder	6,238,948	2,545,488				8,784,436
Community Services Agency		412,962,700				412,962,700
Cooperative Extension	734,286	5,175				739,461
County Counsel	3,677,487					3,677,487
District Attorney	21,218,609	1,388,504				22,607,113
Environmental Resources		13,065,973		21,028,320		34,094,293
General Services Agency	2,786,700	41,700			18,690,385	21,518,785
Grand Jury	167,068					167,068
Health Services Agency		37,958,664		47,137,250		85,095,914
Information Technology Central (formerly SBT)					10,596,813	10,596,813
Integrated Criminal Justice Information System					1,243,392	1,243,392
Library		12,691,165				12,691,165
Parks and Recreation	8,355,790	1,077,411				9,433,201
Planning and Community Development	2,799,968	12,428,214				15,228,182
Probation	35,171,587	32,770,343				67,941,930
Public Defender	13,484,260					13,484,260
Public Works		89,440,284		14,458,510	5,039,906	108,938,700
Sheriff	141,194,252	8,028,127		2,223,511		151,445,890
Treasurer-Tax Collector	4,029,069					4,029,069
Workforce Development		18,244,967				18,244,967
Grand Total	\$ 361,786,034	\$ 812,968,354	\$ 731,000	\$ 84,847,591	\$ 120,999,858	\$ 1,381,332,837

Financial Overview by Priority

2019-2020 Proposed Budget

Revenue Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2019-2020 Proposed Budget Total
Taxes	1,427,092	-	-	10,405,274	167,069,000	14,432,466	\$ 193,333,832
Licenses, Permits, Franchises	2,042,385	112,050	451,644	-	1,297,270	2,348,075	6,251,424
Fines, Forfeitures, Penalties	3,140,841	768,827	-	-	2,778,100	32,000	6,719,768
Revenue from Use of Assets	106,692	1,523,250	8,060	2,904	7,838,643	687,495	10,167,044
Intergovernmental Revenue	44,196,681	499,753,695	12,196,623	370,500	82,377,000	83,014,715	721,909,214
Charges for Service	39,762,404	95,876,240	9,605,307	558,307	139,209,105	31,063,213	316,074,576
Miscellaneous Revenue	1,908,555	9,421,130	-	50,919	1,187,129	191,871	12,759,604
Other Financing Sources	2,339,480	46,774,362	-	491,810	3,283,950	8,873,646	61,763,248
Total Revenue	\$ 94,924,130	\$ 654,229,554	\$ 22,261,634	\$ 11,879,714	\$ 405,040,197	\$ 140,643,481	\$ 1,328,978,710

Cost Categories	Supporting Strong and Safe Neighborhoods	Supporting Community Health	Developing a Healthy Economy	Promoting First-Rate Learning	Delivering Efficient Public Services	Delivering Community Infrastructure	2019-2020 Proposed Budget Total
Salaries and Benefits	168,257,837	221,565,223	15,346,262	8,352,532	45,014,689	34,099,737	\$ 492,636,280
Services and Supplies	49,350,786	140,714,761	8,070,753	2,908,148	113,494,284	104,173,605	418,712,337
Other Charges	45,794,958	302,314,019	1,277,209	1,334,985	15,200,994	17,977,200	383,899,365
Fixed Assets	3,530,550	2,052,528	181,500	95,500	758,190	8,297,739	14,916,007
Other Financing Uses	1,575,841	239,512	19,200	-	54,705,698	3,312,000	59,852,251
Intrafund	(6,784)	(1,293)	70,761	-	(588,692)	(165,905)	(691,913)
Contingencies	-	-	-	-	12,008,510	-	12,008,510
Total Costs	\$ 268,503,188	\$ 666,884,750	\$ 24,965,685	\$ 12,691,165	\$ 240,593,673	\$ 167,694,376	\$ 1,381,332,837

Net Increase (Decrease) in Fund Balance/Retained Earnings	\$ (173,579,058)	\$ (12,655,196)	\$ (2,704,051)	\$ (811,451)	\$ 164,446,524	\$ (27,050,895)	\$ (52,354,127)
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Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections, department summaries and respective narratives, and individual budget Schedule 9s where contributions from the General Fund are reflected as a General Fund Contribution, regardless of fund type. This is done to provide complete transparency in reporting the use of all local General Fund dollars.

General Fund Contribution to Other Programs provides funding to outside agencies and is reflected in the Total Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2019-2020 Proposed Budget totals \$4,666,217. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Financial Overview by Fund

2019-2020 Proposed Budget

Revenue Categories	General Fund	Special Revenue Fund	Capital Projects Fund	Enterprise Fund	Internal Service Fund	2019-2020 Proposed Budget Total
Taxes	\$ 167,069,000	18,613,679	\$ -	\$ 7,651,153	\$ -	\$ 193,333,832
Licenses, Permits, Franchises	4,052,943	2,198,481	-	-	-	6,251,424
Fines, Forfeitures, Penalties	5,133,088	856,680	730,000	-	-	6,719,768
Revenue from Use of Assets	7,436,220	1,630,925	30,000	563,345	506,554	10,167,044
Intergovernmental Revenue	93,434,326	627,226,064	-	1,248,824	-	721,909,214
Charges for Service	69,504,146	87,180,074	-	41,270,274	118,120,082	316,074,576
Miscellaneous Revenue	1,301,431	644,943	-	10,616,275	196,955	12,759,604
Other Financing Sources	5,118,869	50,244,836	-	6,381,493	18,050	61,763,248
Total Revenue	\$ 353,050,023	\$ 788,595,682	\$ 760,000	\$ 67,731,364	\$ 118,841,641	\$ 1,328,978,710

Cost Categories	General Fund	Special Revenue Fund	Capital Projects Fund	Enterprise Fund	Internal Service Fund	2019-2020 Proposed Budget Total
Salaries and Benefits	200,195,466	254,377,702	-	25,913,760	12,149,352	\$ 492,636,280
Services and Supplies	56,954,440	223,831,052	700,000	34,945,928	102,280,917	418,712,337
Other Charges	33,950,171	330,806,068	31,000	13,955,727	5,156,399	383,899,365
Fixed Assets	3,808,800	2,973,841	-	6,720,176	1,413,190	14,916,007
Other Financing Uses	54,890,698	1,649,553	-	3,312,000	-	59,852,251
Intrafund	(22,051)	(669,862)	-	-	-	(691,913)
Contingencies	12,008,510	-	-	-	-	12,008,510
Total Costs	\$ 361,786,034	\$ 812,968,354	\$ 731,000	\$ 84,847,591	\$ 120,999,858	\$ 1,381,332,837

Net Increase (Decrease) in Fund Balance/Retained Earnings	\$ (8,736,011)	\$ (24,372,672)	\$ 29,000	\$ (17,116,227)	\$ (2,158,217)	\$ (52,354,127)
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Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

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General Fund Contribution to Other Programs provides funding to outside agencies and is reflected in the Total Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2019-2020 Proposed Budget totals \$4,666,217. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Net County Cost Schedule – 2018-2019 Adopted Final Budget

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
General Fund				
AAA - Veterans Services	\$ 587,646	\$ 193,425	\$ -	\$ 394,221
Agricultural Commissioner	5,389,800	3,631,823	-	1,757,977
Assessor	7,097,621	1,039,500	-	6,058,121
Auditor-Controller	5,538,358	3,539,728	-	1,998,630
Board of Supervisors	1,357,973	64,005	-	1,293,968
Chief Executive Office - ADA Self-Evaluation and Transition Plan Project	500,000	-	-	500,000
Chief Executive Office - Airport	190,000	-	-	190,000
Chief Executive Office - Appropriations for Contingencies	7,915,499	-	-	7,915,499
Chief Executive Office - C.I.F.A.	140,633	-	-	140,633
Chief Executive Office - Cannabis Program	1,189,755	1,189,755	-	-
Chief Executive Office - County Court Funding	6,486,613	3,142,816	-	3,343,797
Chief Executive Office - County Facilities	744,441	5,750	-	738,691
Chief Executive Office - Crows Landing Air Facility	3,153,294	3,153,294	-	-
Chief Executive Office - Debt Service	516,866	2,050,489	-	(1,533,623)
Chief Executive Office - Economic Development Bank	2,880,000	-	-	2,880,000
Chief Executive Office - Focus on Prevention	1,774,663	274,663	-	1,500,000
Chief Executive Office - General Fund Contribution to Other Programs	8,559,836	-	-	8,559,836
Chief Executive Office - General Fund Match - VLF	33,500,000	33,500,000	-	-
Chief Executive Office - Jail Medical	-	-	-	-
Chief Executive Office - Mandated County Match	19,068,077	-	-	19,068,077
Chief Executive Office - OES/Fire Warden	2,093,188	251,047	-	1,842,141
Chief Executive Office - Operations and Services	10,891,871	4,764,048	-	6,127,823
Chief Executive Office - Plant Acquisition	3,332,535	-	-	3,332,535
Chief Executive Office - Risk Management Division	1,917,202	1,518,730	-	398,472
Clerk of the Board	-	-	-	-
Clerk-Recorder	2,794,186	2,161,687	-	632,499
Clerk-Recorder - Elections	2,441,019	205,000	-	2,236,019
Cooperative Extension	719,007	-	-	719,007
County Counsel	3,315,160	1,591,667	-	1,723,493
District Attorney - Criminal Division	20,915,913	1,808,904	-	19,107,009
General Services Agency - Administration	755,200	755,200	-	-
Grand Jury	162,573	-	-	162,573
Parks and Recreation	7,893,864	4,203,098	-	3,690,766
Parks and Recreation - Parks Master Plan	-	-	-	-
Parks and Recreation - Tuolumne River Regional Park	198,402	-	-	198,402
Planning and Community Development	2,554,248	1,044,735	-	1,509,513
Probation - Administration	3,484,675	325,600	-	3,159,075
Probation - Community Corrections Partnership	5,389,994	5,389,994	-	-
Probation - Field Services	14,178,176	2,325,742	-	11,852,434
Probation - Institutional Services	7,545,563	1,416,700	-	6,128,863
Probation - Juvenile Commitment Facility	4,442,888	1,378,611	-	3,064,277
Public Defender	8,371,939	1,194,266	-	7,177,673
Public Defender - Indigent Defense	4,483,953	90,000	-	4,393,953
Sheriff - Administration	13,137,993	852,165	-	12,285,828
Sheriff - Adult Detention Expansion	17,024,197	5,029,004	-	11,995,193
Sheriff - Contract Cities	12,022,632	12,022,632	-	-
Sheriff - Detention	57,272,607	10,860,818	-	46,411,789
Sheriff - Operations	38,633,409	2,896,577	-	35,736,832
Treasurer - Admin/Taxes	1,562,538	487,250	-	1,075,288
Treasurer - Revenue Recovery	1,637,378	1,592,378	-	45,000
Treasurer - Treasury	812,268	803,268	-	9,000
Total General Fund	\$ 356,575,653	\$ 116,754,369	\$ -	\$ 239,821,284

Net County Cost Schedule

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Discretionary Revenue/Fund Balance				
Chief Executive Office - Discretionary Revenue	\$ -	\$ 223,068,632	\$ -	\$ (223,068,632)
Assigned Fund Balance	-	-	14,879,322	(14,879,322)
Unassigned Fund Balance	-	-	1,873,330	(1,873,330)
Adjusted General Fund	\$ 356,575,653	\$ 339,823,001	\$ 16,752,652	\$ -

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Special Revenue Funds				
Aging and Veterans Services	\$ 3,740,941	\$ 3,124,514	\$ 323,505	\$ 292,922
BHRS - Alcohol and Drug	14,379,104	14,379,104	-	-
BHRS - Managed Care	13,603,662	9,938,378	3,665,284	-
BHRS - Mental Health Services Act	39,898,223	39,898,223	-	-
BHRS - Public Guardian	1,327,758	140,500	31,693	1,155,565
BHRS - Stanislaus Recovery Center	3,447,034	3,447,034	-	-
BHRS - Substance Abuse & Crime Prevention Act	-	-	-	-
Behavioral Health and Recovery Services	57,090,867	51,820,290	4,445,218	825,359
CSA - County Childrens Fund	169,516	169,516	-	-
CSA - General Assistance	1,139,549	175,049	-	964,500
CSA - IHSS Provider Wages	110,684,933	106,975,421	-	3,709,512
CSA - IHSS Public Authority - Administration	659,114	614,885	-	44,229
CSA - IHSS Public Authority - Benefits	1,143,097	1,048,801	-	94,296
CSA - Integrated Childrens Services	-	-	-	-
CSA - Program Services and Support	165,897,656	161,882,237	-	4,015,419
CSA - Public Economic Assistance	107,841,385	106,077,400	-	1,763,985
CSA - Seriously Emotionally Disturbed Children	-	-	-	-
Chief Executive Office - County Fire Service Fund	1,916,014	1,575,026	128,000	212,988
Chief Executive Office - DNA Identification Fund Prop 69	190,000	120,000	70,000	-
Chief Executive Office - DOJ Drug & Alcohol	100,000	30,000	70,000	-
Chief Executive Office - OES Homeland Security Grants	-	-	-	-
Chief Executive Office - Stanislaus Veterans Center	799,200	599,200	100,000	100,000
Child Support Services	15,452,111	15,452,111	-	-
Children and Families Commission	6,388,193	4,889,108	1,499,085	-
Clerk-Recorder - Vital & Health Statistics	184,284	56,745	127,539	-
Clerk-Recorder Modernization	2,437,798	740,118	1,697,680	-
Cooperative Extension - Farm & Home Advisors Res	5,000	-	5,000	-
District Attorney - Arson Task Force	82,659	82,659	-	-
District Attorney - Auto Insurance Fraud Prosecution	207,887	207,887	-	-
District Attorney - Consumer Fraud Prosecution Program	-	-	-	-
District Attorney - Criminal Division Asset Forfeiture	6,000	-	6,000	-
District Attorney - Elder Abuse Advocacy & Outreach	201,407	192,849	-	8,558
District Attorney - Family Justice Center	-	-	-	-
District Attorney - Federal Asset Forfeiture	2,731	-	2,731	-
District Attorney - Impaired Driver Vertical Prosecution	-	-	-	-
District Attorney - Real Estate Fraud	260,229	190,000	-	70,229
District Attorney - Rural Crimes Prevention	-	-	-	-
District Attorney - Spousal Abuser Prosecution	-	-	-	-
District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program	188,876	169,041	-	19,835
District Attorney - Vertical Prosecution Block Grant	-	-	-	-
District Attorney - Victim Compensation & Government Claims	86,881	66,586	-	20,295
District Attorney - Victim Services Program	1,090,758	1,090,758	-	-
Environmental Resources	10,049,414	6,858,732	2,156,171	1,034,511
Environmental Resources - AB 939 - Source Reduction and Recycle	923,600	923,600	-	-
Environmental Resources - Abandoned Vehicle Abatement	56,694	52,000	4,694	-
Environmental Resources - Beverage Container Recycling	30,000	30,000	-	-

Year One Fund Type/Budget Unit	Recommended	Recommended	Use of Fund	Recommended
	Final Budget Costs	Final Budget Revenue	Balance/ Retained Earnings	Final Budget Net County Cost
Environmental Resources - Code Enforcement Abatement	20,000	-	20,000	-
Environmental Resources - Disclosure Program	447,500	381,180	66,320	-
Environmental Resources - E-Waste Collection Facility	-	-	-	-
Environmental Resources - Household Hazardous Waste	1,163,608	802,500	361,108	-
Environmental Resources - Trust Fund	5,300	-	5,300	-
Environmental Resources - Underground Storage Tank Program	-	-	-	-
Environmental Resources - Used Oil Recycling	85,000	85,000	-	-
Environmental Resources - Vehicle Registration Fee Surcharge	68,000	4,000	64,000	-
Environmental Resources - Waste Tire Enforcement Grant	126,000	126,000	-	-
General Services Agency - 12th Street - Office Building	40,300	20,200	-	20,100
General Services Agency - 12th Street - Parking Garage	-	-	-	-
H.S.A. - I.H.C.P. (CHIP)	-	-	-	-
Health Services Agency - Administration	7,942,161	7,942,161	-	-
Health Services Agency - EMS Discretionary Fund	103,878	101,443	2,435	-
Health Services Agency - Health Coverage & Quality Svcs	-	-	-	-
Health Services Agency - IHCP EMS Hospital	380,550	213,528	167,022	-
Health Services Agency - IHCP EMS Physicians	430,710	407,699	23,011	-
Health Services Agency - Indigent Health Care	240,419	233,650	(293,231)	300,000
Health Services Agency - Local PH Preparedness Fund	-	-	-	-
Health Services Agency - PH Vital and Health Statistics	20,000	63,000	(43,000)	-
Health Services Agency - Public Health	27,444,362	25,093,710	(3,326)	2,353,978
Library	12,351,829	11,235,798	624,221	491,810
Library Literacy Program	-	-	-	-
Parks and Recreation - Fish and Wildlife	20,000	1,000	19,000	-
Parks and Recreation - Modesto Reservoir Patrol	23,000	23,000	-	-
Parks and Recreation - Off-Highway Vehicle Fund	843,926	753,465	90,461	-
Parks and Recreation - Regional Water Safety Training Center	66,453	21,000	26,221	19,232
Planning - Building Permits	2,764,814	2,486,000	278,814	-
Planning - Dangerous Building Abatement	48,000	24,000	24,000	-
Planning - General Plan Maintenance	316,000	180,500	135,500	-
Planning - Salida Planning Efforts	-	-	-	-
Planning - Special Revenue Grants	9,522,196	5,823,196	3,699,000	-
Planning - Successor Housing Agency	-	-	-	-
Probation - Corrections Performance Incentive Fund	1,588,724	875,000	713,724	-
Probation - Juvenile Accountability Block Grant	100,000	100,000	-	-
Probation - Juvenile Justice Crime Prevention Act	2,646,407	1,734,930	911,477	-
Probation - Local Community Corrections	24,382,235	22,476,508	1,905,727	-
Probation - Ward Welfare Fund	80,000	20,000	60,000	-
Probation - Youthful Offender Block Grant	3,001,833	1,745,994	1,255,839	-
Public Works - Administration	1,241,770	1,241,770	-	-
Public Works - Engineering	5,935,120	5,890,120	-	45,000
Public Works - Road and Bridge	111,786,009	106,624,417	5,155,292	6,300
Sheriff - CAL ID Program	721,205	469,290	251,915	-
Sheriff - CAL-MMET	730,125	730,125	-	-
Sheriff - Civil Process Fee	438,697	251,000	187,697	-
Sheriff - Court Security	5,548,587	5,316,624	132,557	99,406
Sheriff - Dedicated Funds	-	-	-	-
Sheriff - Driver Training Program	155,736	167,640	(11,904)	-
Sheriff - Justice Assistance Grant	155,748	155,748	-	-
Sheriff - Vehicle Theft Unit	556,734	455,815	100,919	-
Workforce Development	9,340,223	9,190,223	150,000	-
Workforce Development - StanWORKs	8,314,573	8,314,573	-	-
Total Special Revenue Funds	\$ 802,880,307	\$ 754,799,579	\$ 30,412,699	\$ 17,668,029

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Capital Projects Funds				
Chief Executive Office - Courthouse Construction Fund	\$ 700,000	\$ 400,000	\$ 300,000	\$ -
Chief Executive Office - Criminal Justice Facilities Fund	31,000	360,000	(329,000)	-
Planning - RDA Housing Set Aside	-	-	-	-
Planning - Redevelopment Agency	-	-	-	-
Total Capital Projects Funds	\$ 731,000	\$ 760,000	\$ (29,000)	\$ -

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Enterprise Funds				
BHRS - Stanislaus Behavioral Health Center	\$ -	\$ -	\$ -	\$ -
Environmental Resources - Fink Road Landfill	16,536,899	8,585,000	7,951,899	-
Environmental Resources - Geer Road Landfill	2,809,534	2,724,534	85,000	-
Health Services Agency - Clinic and Ancillary Services	45,406,797	40,760,592	1,532,808	3,113,397
Public Works - Local Transit System	16,779,850	8,672,130	8,107,720	-
Sheriff - Jail Commissary / Inmate Welfare	2,508,279	1,662,500	845,779	-
Total Enterprise Funds	\$ 84,041,359	\$ 62,404,756	\$ 18,523,206	\$ 3,113,397

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
Internal Service Funds				
Chief Executive Office - Dental Self-Insurance	\$ 4,565,604	\$ 4,362,869	\$ 202,735	\$ -
Chief Executive Office - General Liability	5,520,608	5,520,608	-	-
Chief Executive Office - Medical Self-Insurance	64,455,734	64,680,734	(225,000)	-
Chief Executive Office - Other Employee Benefits	639,328	508,876	130,452	-
Chief Executive Office - Professional Liability	477,100	227,100	250,000	-
Chief Executive Office - Unemployment Insurance	618,057	675,350	(57,293)	-
Chief Executive Office - Vision Care Insurance	761,779	731,779	30,000	-
Chief Executive Office - Workers Compensation	5,223,568	5,223,568	-	-
General Services Agency - Central Services Division	1,590,300	1,508,800	81,500	-
General Services Agency - Facilities Maintenance Division	7,019,500	6,699,400	320,100	-
General Services Agency - Fleet Services Division	3,682,900	3,577,900	105,000	-
General Services Agency - Utilities	5,132,500	5,132,500	-	-
ICJIS	1,202,529	775,500	427,029	-
Public Works - Morgan Shop	4,675,299	3,782,811	892,488	-
S.B.T. - Telecommunications	1,312,658	998,658	314,000	-
Strategic Business Technology	7,740,320	7,333,270	407,050	-
Total Internal Service Funds	\$ 114,617,784	\$ 111,739,723	\$ 2,878,061	\$ -
Total All Funds	\$ 1,358,846,103	\$ 1,269,527,059	\$ 68,537,618	\$ 20,781,426

Year One Fund Type/Budget Unit	Recommended Final Budget Costs	Recommended Final Budget Revenue	Use of Fund Balance/ Retained Earnings	Recommended Final Budget Net County Cost
General Fund Contributions to Other Programs				
Camp Taylor	\$ -	\$ -	\$ -	\$ 2,000,000
Law Library	-	-	-	54,240
Local Area Formation Commission (LAFCO)	-	-	-	225,960
North McHenry Sales Tax	-	-	-	2,610,270
Other Contributions	-	-	-	250,000
Stanislaus Animal Services Agency	-	-	-	1,701,825
Stanislaus Council of Governments (StanCOG)	-	-	-	4,192
Total General Fund Contributions to Other Programs/Contingencies	\$ -	\$ -	\$ -	\$ 6,846,487
Total County Budget Appropriations	\$ 1,358,846,103	\$ 1,269,527,059	\$ 68,537,618	\$ 27,627,913

Net County Cost Schedule – 2019-2020 Proposed Budget

Year Two Fund Type/Budget Unit	Proposed Budget Costs	Proposed Budget Revenue	Use of Fund Balance/ Retained Earnings	Proposed Budget Net County Cost
General Fund				
Aging and Veterans Services - Veterans Services	\$ 685,319	\$ 193,425	\$ -	\$ 491,894
Agricultural Commissioner	5,981,257	4,166,667	-	1,814,590
Assessor	7,323,187	1,039,500	-	6,283,687
Auditor-Controller	5,512,024	3,327,587	-	2,184,437
Board of Supervisors	1,403,274	64,005	-	1,339,269
Chief Executive Office - ADA Self-Evaluation and Transition Plan Project	500,000	-	-	500,000
Chief Executive Office - Airport	180,000	-	-	180,000
Chief Executive Office - Appropriations for Contingencies	12,008,510	-	-	12,008,510
Chief Executive Office - C.I.F.A.	140,633	-	-	140,633
Chief Executive Office - Cannabis Program	2,922,118	2,922,118	-	-
Chief Executive Office - County Court Funding	6,616,348	3,205,675	-	3,410,673
Chief Executive Office - County Facilities	966,315	482,750	-	483,565
Chief Executive Office - Crows Landing Air Facility	410,000	410,000	-	-
Chief Executive Office - Debt Service	516,450	2,050,489	-	(1,534,039)
Chief Executive Office - Economic Development Bank	-	-	-	-
Chief Executive Office - Focus on Prevention	1,289,000	289,000	-	1,000,000
Chief Executive Office - General Fund Contribution to Other Programs	7,192,510	-	-	7,192,510
Chief Executive Office - General Fund Match - VLF	33,500,000	33,500,000	-	-
Chief Executive Office - Jail Medical	-	-	-	-
Chief Executive Office - Mandated County Match	18,093,077	-	-	18,093,077
Chief Executive Office - OES/Fire Warden	2,237,365	251,487	-	1,985,878
Chief Executive Office - Operations and Services	11,203,949	5,072,023	-	6,131,926
Chief Executive Office - Plant Acquisition	1,252,341	-	-	1,252,341
Chief Executive Office - Risk Management Division	1,994,333	1,564,292	-	430,041
Clerk-Recorder	2,963,575	2,226,537	-	737,038
Clerk-Recorder - Elections	3,275,373	721,000	-	2,554,373
Cooperative Extension	734,286	-	-	734,286
County Counsel	3,677,487	1,851,982	-	1,825,505
District Attorney - Criminal Division	21,218,609	1,737,705	-	19,480,904
General Services Agency - Administration	2,786,700	786,700	-	2,000,000
Grand Jury	167,068	-	-	167,068
Parks and Recreation	8,153,419	4,639,939	-	3,513,480
Parks and Recreation - Tuolumne River Regional Park	202,371	-	-	202,371
Planning and Community Development	2,799,968	1,126,077	-	1,673,891
Probation - Administration	3,584,056	335,368	-	3,248,688
Probation - Community Corrections Partnership	5,633,870	5,633,870	-	-
Probation - Field Services	13,392,327	1,856,785	-	11,535,542
Probation - Institutional Services	8,080,763	1,451,950	-	6,628,813
Probation - Juvenile Commitment Facility	4,480,571	1,419,969	-	3,060,602
Public Defender	8,946,805	1,321,817	-	7,624,988
Public Defender - Indigent Defense	4,537,455	90,000	-	4,447,455
Sheriff - Administration	12,682,289	872,690	-	11,809,599
Sheriff - Adult Detention Expansion	17,554,025	5,179,874	-	12,374,151
Sheriff - Contract Cities	13,522,948	13,185,469	-	337,479
Sheriff - Detention	57,469,082	11,183,403	-	46,285,679
Sheriff - Operations	39,965,908	4,781,040	-	35,184,868
Treasurer - Admin/Taxes	1,642,339	540,100	-	1,102,239
Treasurer - Revenue Recovery	1,623,570	1,623,570	-	-
Treasurer - Treasury	763,160	763,160	-	-
Total General Fund	\$ 361,786,034	\$ 121,868,023	\$ -	\$ 239,918,011

Net County Cost Schedule

Year Two Fund Type/Budget Unit	Proposed Budget Costs	Proposed Budget Revenue	Use of Fund Balance/ Retained Earnings	Proposed Budget Net County Cost
Discretionary Revenue/Fund Balance				
Chief Executive Office - Discretionary Revenue	\$ -	\$ 231,182,000	\$ -	\$ (231,182,000)
Assigned Fund Balance	-	-	8,736,011	(8,736,011)
Unassigned Fund Balance	-	-	-	-
Adjusted General Fund	\$ 361,786,034	\$ 353,050,023	\$ 8,736,011	\$ -

Year Two Fund Type/Budget Unit	Proposed Budget Costs	Proposed Budget Revenue	Use of Fund Balance/ Retained Earnings	Proposed Budget Net County Cost
Special Revenue Fund				
Aging and Veterans Services - Area Agency on Aging	\$ 4,540,791	\$ 3,796,260	\$ 323,505	\$ 421,026
Assessor - ASR State Grant	150,000	100,000	-	50,000
BHRS - Alcohol and Drug	17,509,973	16,679,644	830,329	-
BHRS - Managed Care	13,241,019	10,395,470	2,845,549	-
BHRS - Mental Health Services Act	46,270,530	46,270,530	-	-
BHRS - Public Guardian	1,479,193	146,950	176,678	1,155,565
BHRS - Stanislaus Recovery Center	4,652,574	4,652,574	-	-
BHRS - Substance Abuse & Crime Prevention Act	-	-	-	-
Behavioral Health and Recovery Services	56,673,798	53,499,903	2,348,536	825,359
CSA - County Childrens Fund	176,491	176,491	-	-
CSA - General Assistance	1,556,751	175,049	-	1,381,702
CSA - Homeless Emergency Aid Program	2,136,986	-	2,136,986	-
CSA - IHSS Provider Wages	120,435,144	116,725,632	-	3,709,512
CSA - IHSS Public Authority - Administration	688,418	688,418	-	-
CSA - IHSS Public Authority - Benefits	1,136,938	1,038,615	-	98,323
CSA - Integrated Childrens Services	-	-	-	-
CSA - Program Services and Support	169,549,609	166,886,190	-	2,663,419
CSA - Public Economic Assistance	117,282,363	115,518,378	-	1,763,985
Chief Executive Office - County Fire Service Fund	1,901,733	1,622,277	66,468	212,988
Chief Executive Office - DNA Identification Fund Prop 69	27,089	27,089	-	-
Chief Executive Office - DOJ Drug & Alcohol	100,000	30,000	70,000	-
Chief Executive Office - OES Homeland Security Grants	-	-	-	-
Chief Executive Office - Stanislaus Veterans Center	834,937	439,244	100,000	295,693
Child Support Services	16,520,657	16,520,657	-	-
Children and Families Commission	6,417,345	4,890,874	1,526,471	-
Clerk-Recorder - Modernization	2,515,488	762,322	1,753,166	-
Clerk-Recorder - Vital & Health Statistics	30,000	58,447	(28,447)	-
Cooperative Extension - Farm & Home Advisors Res	5,175	-	5,175	-
District Attorney - Arson Task Force	82,659	82,659	-	-
District Attorney - Auto Insurance Fraud Prosecution	212,880	212,880	-	-
District Attorney - Consumer Fraud Prosecution Program	-	-	-	-
District Attorney - Criminal Division Asset Forfeiture	6,000	-	6,000	-
District Attorney - Elder Abuse Advocacy & Outreach	100,722	96,425	-	4,297
District Attorney - Family Justice Center	-	-	-	-
District Attorney - Federal Asset Forfeiture	-	-	-	-
District Attorney - Impaired Driver Vertical Prosecution	-	-	-	-
District Attorney - Real Estate Fraud	266,927	195,700	-	71,227
District Attorney - Rural Crimes Prevention	-	-	-	-
District Attorney - Spousal Abuser Prosecution	-	-	-	-
District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program	94,439	84,521	-	9,918
District Attorney - Vertical Prosecution Block Grant	-	-	-	-
District Attorney - Victim Compensation & Government Claims	-	-	-	-
District Attorney - Victim Services Program	354,817	354,817	-	-
District Attorney - Violence Against Women Program	270,060	202,545	-	67,515
Environmental Resources	10,008,667	7,184,323	1,563,533	1,260,811
Environmental Resources - AB 939 - Source Reduction and Recycle	913,029	911,360	1,669	-

Net County Cost Schedule

Year Two Fund Type/Budget Unit	Proposed		Use of Fund	Proposed
	Budget Costs	Budget Revenue	Balance/ Retained Earnings	Budget Net County Cost
Environmental Resources - Abandoned Vehicle Abatement	84,251	53,560	30,691	-
Environmental Resources - Beverage Container Recycling	29,171	29,171	-	-
Environmental Resources - Code Enforcement Abatement	20,000	-	20,000	-
Environmental Resources - Disclosure Program	460,050	365,400	94,650	-
Environmental Resources - E-Waste Collection Facility	-	-	-	-
Environmental Resources - Household Hazardous Waste	1,248,884	763,500	485,384	-
Environmental Resources - Trust Fund	5,300	-	5,300	-
Environmental Resources - Underground Storage Tank Program	-	-	-	-
Environmental Resources - Used Oil Recycling	92,516	86,858	5,658	-
Environmental Resources - Vehicle Registration Fee Surcharge	68,000	4,000	64,000	-
Environmental Resources - Waste Tire Enforcement Grant	136,105	135,553	552	-
General Services Agency - 12th Street - Office Building H.S.A. - I.H.C.P. (CHIP)	41,700	20,800	-	20,900
Health Services Agency - Administration	8,259,440	8,259,285	155	-
Health Services Agency - EMS Discretionary Fund	107,513	104,994	2,519	-
Health Services Agency - Health Coverage & Quality Svcs	-	-	-	-
Health Services Agency - IHCP EMS Hospital	381,269	219,933	161,336	-
Health Services Agency - IHCP EMS Physicians	430,710	419,930	10,780	-
Health Services Agency - Indigent Health Care	248,985	240,661	(291,676)	300,000
Health Services Agency - Local PH Preparedness Fund	-	-	-	-
Health Services Agency - Public Health	28,510,047	26,164,773	(8,704)	2,353,978
Health Services Agency - Public Health Vital and Health Statistics	20,700	65,205	(44,505)	-
Library	12,691,165	11,387,904	811,451	491,810
Library Literacy Program	-	-	-	-
Parks and Recreation - Fish and Wildlife	20,000	1,000	19,000	-
Parks and Recreation - Modesto Reservoir Patrol	23,000	23,000	-	-
Parks and Recreation - Off-Highway Vehicle Fund	965,631	961,659	3,972	-
Parks and Recreation - Regional Water Safety Training Center	68,780	-	18,850	49,930
Planning - Building Permits	2,802,640	2,560,580	242,060	-
Planning - Dangerous Building Abatement	48,000	24,000	24,000	-
Planning - General Plan Maintenance	327,060	185,915	141,145	-
Planning - Salida Planning Efforts	-	-	-	-
Planning - Special Revenue Grants	9,250,514	7,123,459	2,127,055	-
Planning - Successor Housing Agency	-	-	-	-
Probation - Corrections Performance Incentive Fund	1,594,065	901,250	692,815	-
Probation - Juvenile Accountability Block Grant	-	-	-	-
Probation - Juvenile Justice Crime Prevention Act	2,519,719	1,786,978	732,741	-
Probation - Local Community Corrections	25,420,683	23,517,302	1,903,381	-
Probation - Ward Welfare Fund	82,800	20,600	62,200	-
Probation - Youthful Offender Block Grant	3,153,076	1,798,374	1,354,702	-
Public Works - Administration	1,291,720	1,291,720	-	-
Public Works - Engineering	-	-	-	-
Public Works - Road and Bridge	88,148,564	86,438,924	1,658,340	51,300
Sheriff - CAL ID Program	408,190	483,369	(75,179)	-
Sheriff - CAL-MMET	752,282	752,030	252	-
Sheriff - Civil Process Fee	339,497	258,530	80,967	-
Sheriff - Court Security	5,579,010	5,476,123	(143,828)	246,715
Sheriff - Dedicated Funds	-	-	-	-
Sheriff - Driver Training Program	161,190	172,669	(11,479)	-
Sheriff - Federal Asset Forfeiture	13,000	-	13,000	-
Sheriff - Justice Assistance Grant	-	-	-	-
Sheriff - SDEA Federal Asset Forfeiture	247,652	-	247,652	-
Sheriff - Vehicle Theft Unit	527,306	469,489	57,817	-
Workforce Development	9,653,731	9,503,731	150,000	-
Workforce Development - StanWORKs	8,591,236	8,591,236	-	-
Total Special Revenue Fund	\$ 812,968,354	\$ 771,089,709	\$ 24,372,672	\$ 17,505,973

Year Two	Proposed	Proposed	Use of Fund	Proposed
Fund Type/Budget Unit	Budget Costs	Budget Revenue	Balance/ Retained Earnings	Budget Net County Cost
Capital Projects Fund				
Chief Executive Office - Courthouse Construction Fund	\$ 700,000	\$ 400,000	\$ 300,000	\$ -
Chief Executive Office - Criminal Justice Facilities Fund	31,000	360,000	(329,000)	-
Planning - RDA Housing Set Aside	-	-	-	-
Planning - Redevelopment Agency	-	-	-	-
Total Capital Projects Fund	\$ 731,000	\$ 760,000	\$ (29,000)	\$ -

Year Two	Proposed	Proposed	Use of Fund	Proposed
Fund Type/Budget Unit	Budget Costs	Budget Revenue	Balance/ Retained Earnings	Budget Net County Cost
Enterprise Fund				
BHRS - Stanislaus Behavioral Health Center	\$ -	\$ -	\$ -	\$ -
Environmental Resources - Fink Road Landfill	18,187,819	8,769,003	9,418,816	-
Environmental Resources - Geer Road Landfill	2,840,501	2,701,971	138,530	-
Health Services Agency - Clinic and Ancillary Services	47,137,250	41,978,510	2,045,343	3,113,397
Public Works - Local Transit System	14,458,510	9,465,108	4,993,402	-
Sheriff - Jail Commissary / Inmate Welfare	2,223,511	1,703,375	520,136	-
Total Enterprise Fund	\$ 84,847,591	\$ 64,617,967	\$ 17,116,227	\$ 3,113,397

Year Two	Proposed	Proposed	Use of Fund	Proposed
Fund Type/Budget Unit	Budget Costs	Budget Revenue	Balance/ Retained Earnings	Budget Net County Cost
Internal Service Fund				
Chief Executive Office - Dental Self-Insurance	\$ 4,725,400	\$ 4,493,755	\$ 231,645	\$ -
Chief Executive Office - General Liability	5,713,829	5,686,226	27,603	-
Chief Executive Office - Medical Self-Insurance	66,711,685	66,621,156	90,529	-
Chief Executive Office - Other Employee Benefits	661,704	524,142	137,562	-
Chief Executive Office - Professional Liability	782,220	782,220	-	-
Chief Executive Office - Unemployment Insurance	639,689	695,611	(55,922)	-
Chief Executive Office - Vision Care Insurance	788,442	753,732	34,710	-
Chief Executive Office - Workers Compensation	5,406,393	5,380,275	26,118	-
General Services Agency - Central Services Division	1,908,985	1,852,985	56,000	-
General Services Agency - Facilities Maintenance Division	7,525,500	7,297,500	228,000	-
General Services Agency - Fleet Services Division	3,918,000	3,888,600	29,400	-
General Services Agency - Utilities	5,337,900	5,337,900	-	-
Integrated Criminal Justice Information Systems	1,243,392	795,366	448,026	-
Information Technology Central (formerly Strategic Business Technology)	8,898,049	8,898,049	-	-
Information Technology Central - Telecommunications (formerly SBT - Telecomm)	1,698,764	1,398,764	300,000	-
Public Works - Morgan Shop	5,039,906	4,435,360	604,546	-
Total Internal Service Fund	\$ 120,999,858	\$ 118,841,641	\$ 2,158,217	\$ -
Total All Funds	\$ 1,381,332,837	\$ 1,308,359,340	\$ 52,354,127	\$ 20,619,370

Year Two	Proposed	Proposed	Use of Fund	Proposed
Fund Type/Budget Unit	Budget Costs	Budget Revenue	Balance/ Retained Earnings	Budget Net County Cost
General Fund Contribution to Other Programs				
Local Area Formation Commission (LAFCO)	\$ -	\$ -	\$ -	\$ 225,960
North McHenry Sales Tax	-	-	-	2,680,000
Stanislaus Animal Services Agency (SASA)	-	-	-	1,701,825
Stanislaus Council of Governments (StanCOG)	-	-	-	4,192
Stanislaus County Law Library	-	-	-	54,240
Total General Fund Contribution to Other Programs	\$ -	\$ -	\$ -	\$ 4,666,217
Total County Budget Appropriations	\$ 1,381,332,837	\$ 1,308,359,340	\$ 52,354,127	\$ 25,285,587

Classification of Fund Balance

Government Accounting Standards Board (GASB) Statement 54 establishes five fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. These categories are identified in order of diminishing restriction as Nonspendable, Restricted, Committed, Assigned, and Unassigned. While only the General Fund is specifically addressed in this section, Statement 54 guidelines apply to the Special Revenue and Capital Projects funds as well. The 2019-2020 Proposed Budget Classification of Fund Balance schedule shows projected beginning balances for all five categories in the General Fund as of July 1, 2019, along with adjustment strategies, the budgeted use of fund balance, and the projected ending balances of each category.

Nonspendable Fund Balance

Nonspendable fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts). The projected beginning balance for this category is \$12.9 million and includes balances for imprest cash (cash on hand), advances to other funds, Economic Development Bank advances, the Teeter receivable, and prepaid items. Encumbrances, commitments related to unperformed contracts for goods or services, are usually set after year-end close of the prior fiscal year and have been disregarded in projecting fund balance in the Proposed Budget as the assumption is that all encumbrances and prior year appropriations will be spent in the current year. These balances are, however, included in the Final Budget that is prepared after fiscal year-end close when actual balances of unspent encumbrances are known.

No changes are anticipated for the Nonspendable category in Budget Year 2019-2020 and the June 30, 2020 balance is estimated to remain at \$12.9 million.

Restricted Fund Balance

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers, or contributors), or through enabling legislation. The only Restricted account in the General Fund at this time is for the Tax Loss Reserve, used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. The balance estimated for this classification on July 1, 2019 is \$4.9 million. Restricted fund balance is expected to remain unchanged for the duration of Budget Year 2019-2020.

Committed Fund Balance

Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority (the Board of Supervisors). Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. Projected Committed fund balance as of July 1, 2019 is \$1.4 million and includes a commitment for the Frank Raines Park project. No adjustments are anticipated in the Committed category and the June 30, 2020 balance is expected to remain at \$1.4 million.

Assigned Fund Balance

Assigned fund balance is comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; the Board of Supervisors has delegated this authority to the Chief Executive Officer. Additionally, assigned fund balance can be used to assist in balancing the subsequent year's budget.

Amounts reflected in the projected Assigned fund balance on July 1, 2019 total \$141.6 million. This estimate includes \$16.7 million for the General Fund Contingency Reserve Policy, requiring the establishment of an annual reserve that is equal to at least 8% of the average annual Discretionary Revenue receipts from the preceding three fiscal years. For the purpose of establishing the reserve in the 2019-2020 Proposed Budget, the \$108.4 million average of Discretionary Revenue receipts from Fiscal Year 2015-2016 through Fiscal Year 2017-2018 was used to calculate the minimum value of \$16.7 million. No adjustments are required at this time to meet the policy; however, the fiscal years used to evaluate the requirement at Final Budget will be adjusted to use year-end totals from Fiscal Year 2018-2019 which may precipitate an adjustment at that time.

Other accounts in the Assigned category include \$8.8 million for future years' retirement obligations, \$22 million for the Teeter Plan, \$4 million for cash-out obligations, \$10 million for housing projects, \$20 million for jobs development related to the Crows Landing Industrial Business Park, \$600,000 to meet the Debt Service Reserve Policy, a negative \$936,658 in fair value adjustments related to investments, \$5.2 million for future budget balancing, \$1.1 million for housing and community development, \$2 million for library projects, \$23 million in Revenue Stabilization, and \$29.2 million in total Other Assignments. Other Assignments represent strategic savings for planned enterprise initiatives and/or exposures and include: Year Two budget balancing needs, Americans with Disabilities Act (ADA) projects, deferred maintenance, and enterprise and technology upgrades, along with reserves to cover a variety of exposures.

As a funding strategy for the 2019-2020 Proposed Budget, \$6.7 million will be classified as Assigned for

budget balancing. Budgeted use of fund balance totals \$8.7 million and includes \$1 million for deferred maintenance, \$500,000 for ADA improvements, and \$500,000 for Human Resources training and workforce development in Other Assignments, in addition to the \$6.7 million needed for budget balancing.

Assigned fund balance is projected to be \$139.6 million on June 30, 2019, after factoring in adjustment strategies and the projected use of fund balance identified in the 2019-2020 Proposed Budget. Funding strategies for the 2019-2020 Final Budget may require additional adjustments in this category.

Unassigned Fund Balance

Unassigned fund balance is the classification for the General Fund which includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. The projected July 1, 2019 total Unassigned balance is \$20.8 million. Recommended adjustment strategies include the reassignment of \$6.7 million to the Assigned category to balance the 2019-2020 Proposed Budget. The projected Unassigned Fund Balance on June 30, 2020 is estimated to be \$11 million for the General Fund (0100), \$377,274 for the Economic Development Bank (0105), and \$2.7 million for the Community Development Bank (0107) for a total of \$14 million.

In summary, total fund balance for the General Fund, after factoring in the planned adjustment strategies and budgeted use of fund balance included in the 2019-2020 Proposed Budget, is estimated to be \$173 million on June 30, 2020. This represents a net decrease of \$8.7 million from the July 1, 2019 total fund balance estimate of \$181.7 million.

General Fund	Projected Fund Balance 7/1/19	Adjustment Strategies	Budgeted Use of Fund Balance	Projected Fund Balance 6/30/20
<u>Fund Balance - Nonspendable</u>				
Fund 100 - Fair Value Adjustment	\$ -			\$ -
Fund 105 - Fair Value Adjustment	-			-
Fund 107 - Fair Value Adjustment	-			-
Imprest Cash	85,655			85,655
Advances to Other Funds	100,000			100,000
Advances to Other Governments (100)	71,000			71,000
Advances to Other Governments (107)	20,000			20,000
Fund 105 - Economic Development Advances	1,256,093			1,256,093
Teeter Receivable	11,241,313			11,241,313
Prepaid Items	175,301			175,301
Encumbrances (100)	-			-
Total Nonspendable	\$ 12,949,362	\$ -	\$ -	\$ 12,949,362
<u>Fund Balance - Restricted</u>				
Fund 106 - Tax Loss Reserve	\$ 4,934,185			\$ 4,934,185
Total Restricted	\$ 4,934,185	\$ -	\$ -	\$ 4,934,185
<u>Fund Balance - Committed</u>				
Total Committed - Other	\$ 1,435,527			\$ 1,435,527
Total Committed - Capital Acquisition	-			-
Total Committed	\$ 1,435,527	\$ -	\$ -	\$ 1,435,527
<u>Fund Balance - Assigned</u>				
Contingency (General Fund Reserve Policy)	\$ 16,675,000			\$ 16,675,000
Reitirement Obligation	8,800,000			8,800,000
Teeter Plan	21,961,559			21,961,559
Carryover Appropriations (100) - Funds Available	-			-
Carryover Appropriations (107)	-			-
Encumbrances (100)	-			-
Assigned - Budget Balancing	-	6,736,011	(6,736,011)	-
Assigned - Cash-out Obligations	4,000,000			4,000,000
Assigned - Community Impact - Housing	10,000,000			10,000,000
Assigned - Community Impact - Jobs/Crows Landing IBP	20,000,000			20,000,000
Assigned - Debt Service Reserve	600,000			600,000
Assigned - Fair Value Adjustments	(936,658)			(936,658)
Assigned - Future Budget Balancing	5,190,116			5,190,116
Assigned - Housing and Community Development (Gray)	1,106,000			1,106,000
Assigned - Library Projects	2,000,000			2,000,000
Total Assigned Other	29,221,415		(2,000,000)	27,221,415
Revenue Stabilization	23,000,000			23,000,000
Total Assigned	\$ 141,617,432	\$ 6,736,011	\$ (8,736,011)	\$ 139,617,432
<u>Fund Balance - Unassigned</u>				
General Fund (100)	\$ 17,727,571	\$ (6,736,011)		\$ 10,991,560
Economic Development Bank (105)	377,274			377,274
Community Development Bank (107)	2,663,420			2,663,420
Total Unassigned	\$ 20,768,265	\$ (6,736,011)	\$ -	\$ 14,032,254
Total Fund Balance	\$ 181,704,771	\$ -	\$ (8,736,011)	\$ 172,968,760

Discretionary Revenue

Account Description	Actuals as of 6/30/2017	Actuals as of 6/30/2018	Adopted Final Budget Fiscal Year 2018-2019	Midyear Budget Fiscal Year 2018-2019	Proposed Budget Fiscal Year 2019-2020
Taxes					
10000 Property Taxes - Current Secured	\$ 50,621,858	\$ 53,092,657	\$ 56,375,000	\$ 56,375,000	\$ 58,630,000
10005 Property Taxes - Unitary	1,309,107	1,383,353	1,320,000	1,320,000	1,461,000
10007 Property Taxes - SRAF Loan	-	-	-	-	-
10210 RDA Pass-Through Increment	3,611,289	3,982,882	3,700,000	3,700,000	4,299,000
10400 Property Taxes - Current Unsecured	2,779,505	2,823,007	2,840,000	2,840,000	3,017,000
11000 Property Taxes - Prior Unsecured	74,086	56,434	55,000	55,000	129,000
11400 Property Taxes - Supplemental	476,489	621,541	750,000	750,000	697,000
11600 Supplemental Property Taxes - Prior Year	653,239	489,248	-	-	-
11800 Sales and Use Taxes	25,811,344	26,265,000	25,675,000	25,675,000	26,168,000
12600 Other Taxes	1,325,708	1,938,417	1,000,000	1,000,000	2,238,000
12630 Other Taxes - Occupancy Tax	1,159,704	1,210,377	1,200,000	1,200,000	1,218,000
12646 Unclaimed Property Tax Refunds	119,299	186,163	-	-	-
12650 Other Taxes - Property Transfer	2,045,155	2,313,879	2,300,000	2,300,000	2,403,000
12680 Other Taxes - Aircraft Tax	190,824	174,366	190,000	190,000	190,000
12700 In-Lieu of Sales and Use Tax Revenue	-	-	-	-	-
12710 Property Tax In-Lieu of Vehicle License Fee	57,074,275	60,329,027	64,057,000	64,057,000	66,619,000
12800 Tax Deeded Land Sale Appropriations	383,484	-	-	-	-
Total Taxes	\$ 147,635,366	\$ 154,866,351	\$ 159,462,000	\$ 159,462,000	\$ 167,069,000
Licenses, Permits, and Franchises					
14000 Franchises	\$ 1,106,618	\$ 1,166,401	\$ 1,100,000	\$ 1,100,000	\$ 1,054,000
Total Licenses, Permits, and Franchises	\$ 1,106,618	\$ 1,166,401	\$ 1,100,000	\$ 1,100,000	\$ 1,054,000
Fines, Forfeitures, and Penalties					
16500 Fines, Forfeitures, and Penalties	\$ 3,288,822	\$ 3,158,261	\$ 1,500,000	\$ 2,700,000	\$ 2,700,000
Total Fines, Forfeitures, and Penalties	\$ 3,288,822	\$ 3,158,261	\$ 1,500,000	\$ 2,700,000	\$ 2,700,000
Revenue From Use of Money					
17000 Interest	\$ 3,156,231	\$ 4,167,570	\$ 4,050,000	\$ 5,800,000	\$ 5,800,000
18000 Rents and Concessions	204,623	204,624	200,000	200,000	136,000
18060 County Center III - SCOE	6,001	2	-	-	-
Total Revenue From Use of Money	\$ 3,366,855	\$ 4,372,196	\$ 4,250,000	\$ 6,000,000	\$ 5,936,000
Intergovernmental Revenues					
20390 State Motor VLF/In-Lieu Tax Realignment	\$ 202,003	\$ 240,787	\$ 175,000	\$ 175,000	\$ 223,000
21460 State-Aid Realignment	922,000	922,000	922,000	922,000	922,000
24400 State-Homeowners' Property Tax Relief	616,048	621,453	610,000	610,000	613,000
24800 State-Public Safety (Prop 172)	41,367,179	43,800,000	46,000,000	46,000,000	46,356,000
25000 State-Other	-	-	2,000,000	-	-
25850 State-Other-Mandated Costs	635,364	626,179	500,000	500,000	526,000
28600 Federal-FHA In-Lieu Tax Apportionment	24,368	24,601	-	-	-
28800 Federal-Other	12	11	-	-	-
28810 Federal-Other-Entitlement Lands	200	98,459	-	-	-
29600 Federal-Other-Refuge Revenue Sharing	1,040	1,060	-	-	-
29715 Other Governmental Agencies	-	116,118	-	-	-
Total Intergovernmental Revenues	\$ 43,768,214	\$ 46,450,668	\$ 50,207,000	\$ 48,207,000	\$ 48,640,000

Account Description	Actuals as of 6/30/2017	Actuals as of 6/30/2018	Adopted Final Budget Fiscal Year 2018-2019	Midyear Budget Fiscal Year 2018-2019	Proposed Budget Fiscal Year 2019-2020
Charges for Services					
30200 Special Assessments	\$ 1,551,646	\$ 1,680,473	\$ 1,600,000	\$ 1,600,000	\$ 1,460,000
36990 SB813 Administration Costs	602,600	633,435	440,000	440,000	711,000
37250 Outside Agencies	(15,300)	6,104	26,000	26,000	26,000
38021 Government Fund Rev A-87 Carry Forward	(88,236)	475,399	285,000	285,000	288,000
39901 Funds>13 Rev A-87 Carry Forward	(76,368)	18,756	100,000	100,000	103,000
Total Charges for Services	\$ 1,974,342	\$ 2,814,167	\$ 2,451,000	\$ 2,451,000	\$ 2,588,000
Miscellaneous Revenue					
40400 Miscellaneous Revenue	\$ 4,671	\$ 5,261	\$ -	\$ -	\$ -
40410 Unclaimed Monies	57,833	101,206	-	-	-
40560 Cancelled Warrants	1,056	41,504	-	-	-
41450 Prior Period Revenue	-	348,415	-	-	-
Total Miscellaneous Revenue	\$ 63,560	\$ 496,386	\$ -	\$ -	\$ -
Other Financing Sources					
46600 Operating Transfers In	\$ 327,124	\$ 2,700,569	\$ 330,000	\$ 225,766	\$ 226,000
46606 Transfer-2006 Tobacco Repay for AB 900 Jail	522,896	5,099,446	500,000	-	-
46607 Transfer-2006 Tobacco Repay for Coroner's Facility	-	-	-	-	-
46612 Transfer-2002 Endowment Drawdown	1,846,977	2,611,085	2,158,912	4,058,912	1,959,000
46613 Transfer-2006 Endowment Drawdown	756,850	855,546	1,109,720	2,109,720	1,010,000
46000 Sale of Fixed Assets	-	-	-	-	-
Total Other Financing Sources	\$ 3,453,847	\$ 11,266,646	\$ 4,098,632	\$ 6,394,398	\$ 3,195,000
85850 Other Operating Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ -
87981 Intrafund A-87 Carry Forward	53,940	1,357	-	-	-
Total Discretionary Revenue	\$ 204,711,564	\$ 224,592,433	\$ 223,068,632	\$ 226,314,398	\$ 231,182,000
17610 Increase (Decrease)-Fair Value Investments	(1,369,710)	(627,083)	-	-	-
Total Adjusted Discretionary Revenue	\$ 203,341,854	\$ 223,965,350	\$ 223,068,632	\$ 226,314,398	\$ 231,182,000

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. A large portion of the Discretionary Revenue included in the 2019-2020 Recommended Proposed Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney, and Public Defender's offices, as well as government-related services provided by the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector, and the General Services Agency, among others. Health and human services departments use Discretionary Revenue as matching funds to support maintenance of effort (MOE) requirements for Federal and State supported programs. Since most Board of Supervisors' discretion is directly linked to revenue received in categories such as taxes, revenue from the use of assets, intergovernmental entities, and charges for services, considerable attention is given to key Discretionary Revenue sources.

The 2019-2020 Recommended Proposed Budget includes estimated Discretionary Revenue of \$231.2 million, which is 3.6% or \$8.1 million above that estimated in the 2018-2019 Adopted Final Budget and 2.2% or \$4.9 million more than the 2018-2019 Midyear Budget estimate. The increase for Fiscal Year 2019-2020 is primarily attributed to the rise in projected property tax revenue, based on Assessment Roll estimated growth of 4% for the unincorporated areas of Stanislaus County. Additionally, Proposed Budget includes adjustments based on updated estimates and known revenue amounts. Public Safety Sales Tax (Proposition 172) revenue is projected to increase by 0.8% and Sales and Use Tax by 1.9%.

These increases are offset by the elimination of \$3.2 million in one-time revenue realized in Fiscal Year 2018-2019. This revenue is associated with the change in distribution of investment income to the

General Fund from 80% (net of expenses) to 100% (net of expenses) posted on a monthly basis instead of quarterly; in this transitional year, prior year revenue was posted in July along with the first month’s distribution for Fiscal Year 2018-2019. Other small reductions are identified in special assessments, rents and concessions, supplemental property taxes, and franchises.

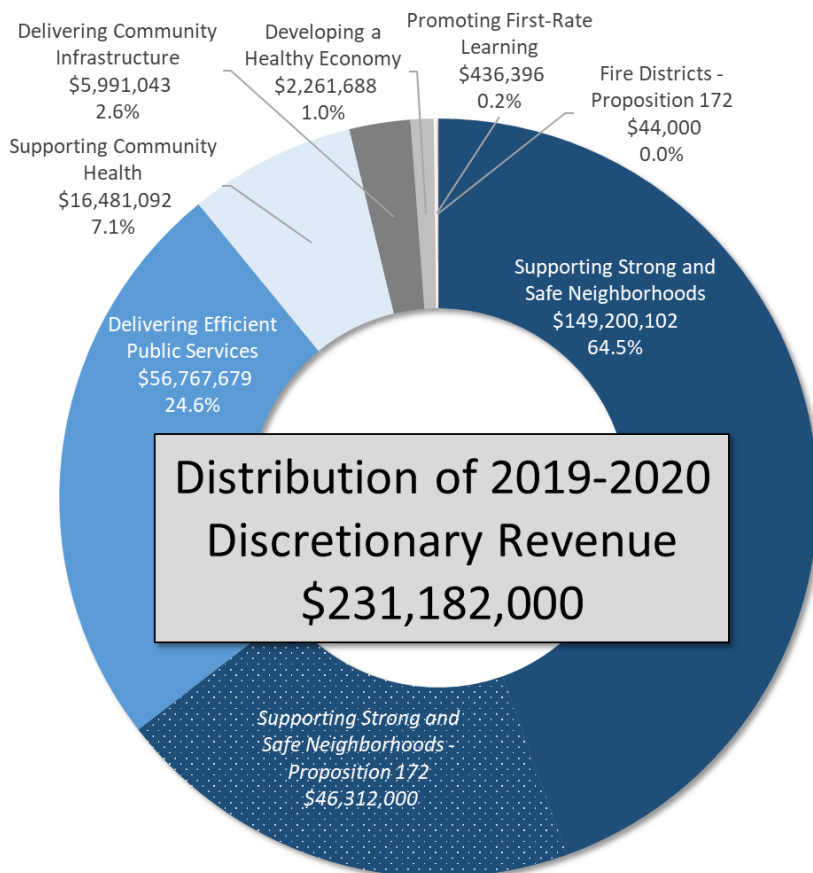
Discretionary Revenue is conservatively budgeted and closely monitored throughout the fiscal year, with ongoing analysis performed as revenue is received. Any necessary adjustments to the Discretionary Revenue budget as a result of ongoing analysis will be identified in subsequent reports to the Board of Supervisors to reflect the most up-to-date projections.

Distribution of Discretionary Revenue

As noted previously, a majority of Discretionary Revenue is allocated for public safety programs and governmental services provided by a variety of General Fund departments. The chart below summarizes the distribution of the 2019-2020 Proposed Budget Discretionary Revenue, displayed by Board of Supervisors’ priority area. Departments within the priority *Supporting Strong and Safe Neighborhoods* are the largest recipients of this revenue source, benefiting from 64.5% of the available \$231.2 million in estimated Discretionary

Revenue funds. Proposition 172 funding is expressly used to support public safety programs and activities and is estimated at \$46.3 million in the 2019-2020 Recommended Proposed Budget, accounting for nearly 31% of the discretionary revenue funding provided to support this critical priority area.

The remaining priority areas receive the following in Discretionary Revenue: *Delivering Efficient Public Services* departments are allocated \$56.8 million, or 24.6%, of available funding; the *Supporting Community Health* priority area will receive \$16.5 million, utilizing 7.1% of anticipated receipts; those *Delivering Community Infrastructure* will receive \$6 million, or 2.6% of the estimated revenue; departments *Developing a Healthy Economy* will receive \$2.3 million, or 1% of funding available; and the *Promoting First-Rate Learning* priority will receive \$436,398, of 0.2% of that estimated for Fiscal Year 2019-2020.



Beginning in Fiscal Year 2019-2020, a portion of Proposition 172 funds will be issued to the Fire Warden to support local fire districts using a rolling base methodology. The base year is Fiscal Year 2018-2019 and 2% of annual growth will be added to the prior year base. The allocation will never go negative, but some years may experience negative growth that will result in a decreased, or possibly zero, allocation. The initial allocation for Fiscal Year 2019-2020 is \$44,000.

Sources of Discretionary Revenue

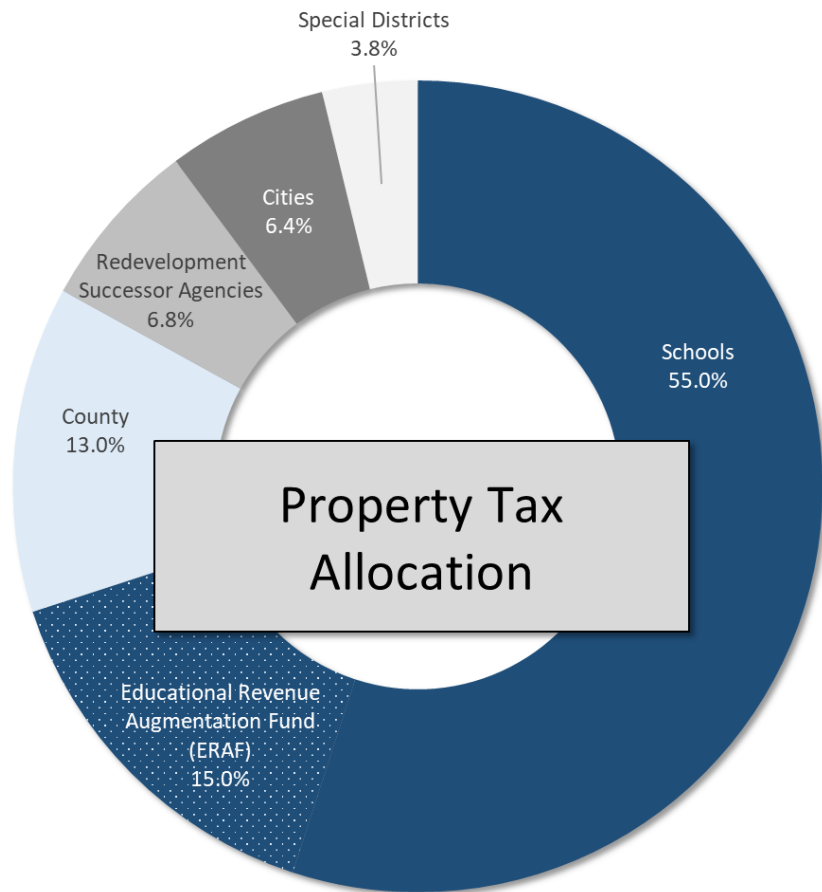
Discretionary Revenue Overview

Over 90% of all Discretionary Revenue consists of property and sales tax sources. The largest dollar volume comes from current secured property taxes, property taxes received in-lieu of vehicle license fees (VLF), Public Safety Sales Tax (Proposition 172), and the 1% local sales and use tax. These revenue categories are monitored on a regular basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. A brief summary of the major Discretionary Revenue categories is provided below.

Property Taxes

Property taxes are allocated to several local entities, as shown in the chart at right. The County receives a portion of the annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the County, cities, special districts, redevelopment agencies, and schools. Historically, the County's portion has fallen in the range of 10% to 12% of the taxes collected. After the elimination of Negative Bailout, the County's portion has increased to approximately 13%, as shown in the chart above. However, this remains among the lowest of the county allocations in the State. The chart above identifies the property tax allocations to all recipients and identifies the County's base property tax percentage share along with that of the schools, cities, and other agencies and districts.

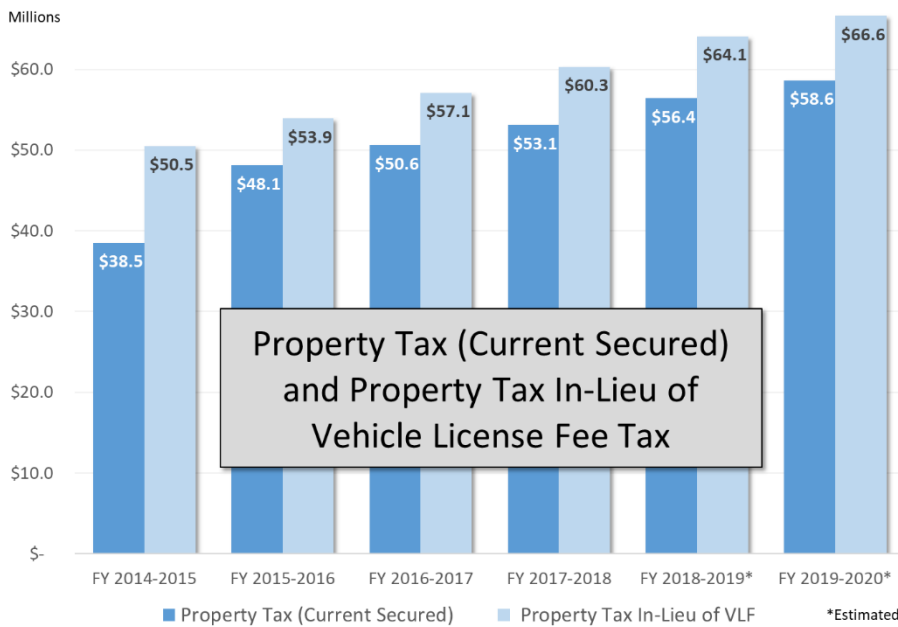
Property tax revenue is made up of current secured property taxes and property taxes provided in-lieu of vehicle license fees. Projected at \$58.6 million for Fiscal Year 2019-2020, budgeted current secured property taxes represent an increase of 4% over that identified in the 2018-2019 Adopted Final Budget



and are consistent with preliminary estimates on the valuation of the Assessment Roll. This represents the seventh consecutive year of solid growth after the five years of decline experienced during the period ranging from Fiscal Years 2007-2008 through 2012-2013, with an average 10-year growth rate of 5.5%.

During Fiscal Year 2004-2005, a major shift in local government funding occurred as the revenue received from vehicle license fees (VLF) was exchanged for an equivalent amount in property tax revenue. This shift by the State of California, known as Property Tax In-Lieu of VLF, increased the County's reliance on property tax revenue. Today, property tax revenue represents 54.2% of total overall Discretionary Revenue with \$58.6 million in current secured property tax and \$66.6 million in Property Tax In-Lieu of VLF for a total estimated revenue of \$125.2 million, as projected in the 2019-2020 Recommended Proposed Budget.

The chart below reflects actual property tax revenue received for four years along with that budgeted for Fiscal Years 2018-2019 and 2019-2020, comparing secured property tax revenue to property taxes received in-lieu of VLF. The formula used to calculate property tax in-lieu of VLF is very specific, requiring that the certified value of all properties be provided to the Auditor-Controller by the Assessor as of January 1 of each calendar year, prior to tax roll adjustments. This provides for a uniform application across the State and any roll changes made are captured in the following year.



corrections, district attorney, police, sheriff, and fire protection services. Stanislaus County does not provide fire protection services, which are provided locally by independent Fire Districts that receive their own tax funding and have independent authority to establish assessments for support of their operations. However, the Stanislaus County Board of Supervisors, in the spirit of partnership for improved public safety, and to support Stanislaus County fire agencies, will begin allocating 2% of the annual growth in Proposition 172 revenue to the CEO – Office of Emergency Services/Fire Warden for distribution to local fire districts beginning in Fiscal Year 2019-2020. Funds will be calculated annually using a rolling base methodology using Fiscal Year 2018-2019 as the base year and allocated during the Proposed Budget process. This shift will adjust slightly the existing allocation to County public safety departments. The allocation will fluctuate based on annual growth, or decline, which will result in a gain or loss from the previous year’s allocation. At no time will the amount go negative and pose a cost to fire districts.

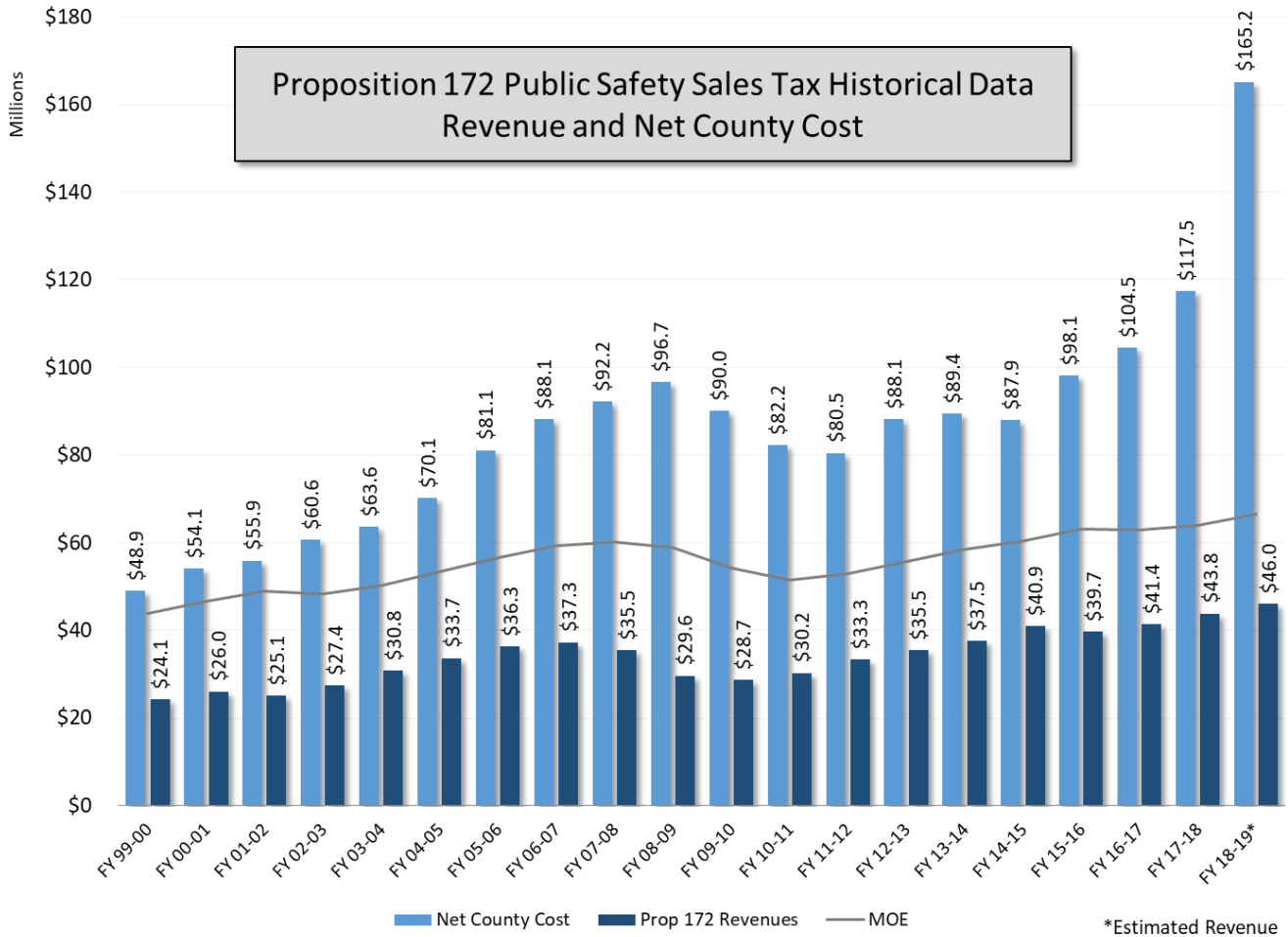
Public Safety Sales Tax

As a result of the 1993-1994 California State Budget, property tax revenues were shifted from counties and cities to schools, thereby reducing the State’s funding obligations to public schools. A one-half cent sales tax (Proposition 172) was enacted in January 1994 to help alleviate the resulting impact to local governments associated with the lost revenue stream. This sales tax, known as the Public Safety Sales Tax, provided additional revenue for local agencies exclusively to fund public safety activities. For Stanislaus County, this sales tax revenue has traditionally been used to fund services and operations within the Sheriff, District Attorney, and Probation departments.

There is a Maintenance of Effort (MOE) tied to these funds requiring that a minimum commitment of local resources be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions must equal or exceed the 1992-1993 base year funding level, adjusted by a growth factor. The minimum adjusted level calculated for Fiscal Year 2018-2019 totaled \$66.4 million, with the actual budgeted commitment to public safety Net County Cost established at \$165.2 million. This resulted in the County exceeding the MOE requirement by approximately \$98.8 million as it pertains to the use of Proposition 172 revenue.

The parameters of Proposition 172 identify public safety qualified funding recipients as those providing

The following chart shows the long-range, historical detail of Proposition 172 funding, indicating the County’s annual commitment that exceeds the MOE.



The Public Safety Sales Tax is collected by the State Board of Equalization and apportioned to each county based on the county’s proportionate share of statewide taxable sales. The combination of statewide taxable sales and the proportionate share (or pool rate) are the factors used to determine the amount of revenue from this tax source. As Stanislaus County’s portion of taxable sales adjusts in comparison to other counties in the State, the County’s pool rate adjusts as well. The table below shows the pool rate for Stanislaus County over the

past five years along with projections for Fiscal Year 2019-2020. The pool rate for Fiscal Year 2018-2019 is 0.013254, a decrease of 0.000114 from the prior year. The pool rate for Fiscal Year 2019-2020 is estimated at 0.013152, marking another, though smaller, decline of 0.000102. The statewide total of the sales tax pool has averaged approximately \$3.5 billion over the past three years, making even the slightest change in the pool rate meaningful in its impact on the revenue allocated at the local level.

Fiscal Year	Stanislaus County Pool Rate	Increase/ (Decrease)
2014-2015	0.013027	0.000166
2015-2016	0.012843	(0.000184)
2016-2017	0.012899	0.000056
2017-2018	0.013368	0.000469
2018-2019	0.013254	(0.000114)
Proposed Budget 2019-2020	0.013152	(0.000102)

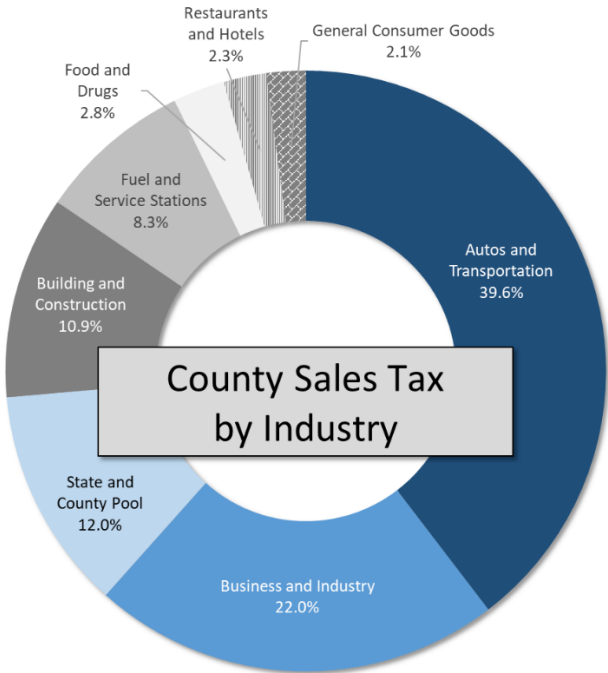
Sales and Use Tax

California has a statewide sales and use tax rate of 6% that can be increased by local taxing jurisdictions. Cities and counties share equally in 1% and County Transportation is 0.25%. The voters in Stanislaus County passed a 1/8 cent sales tax measure in 1995 and renewed it in 1999, 2004, 2012, and again in 2017 for a 12-year term as a means to support local libraries.

In addition, Stanislaus County voters approved a ½ cent sales tax to support local roads that became effective April 1, 2017, for a local County rate of 7.875%. Sales tax receipts are distributed as follows:

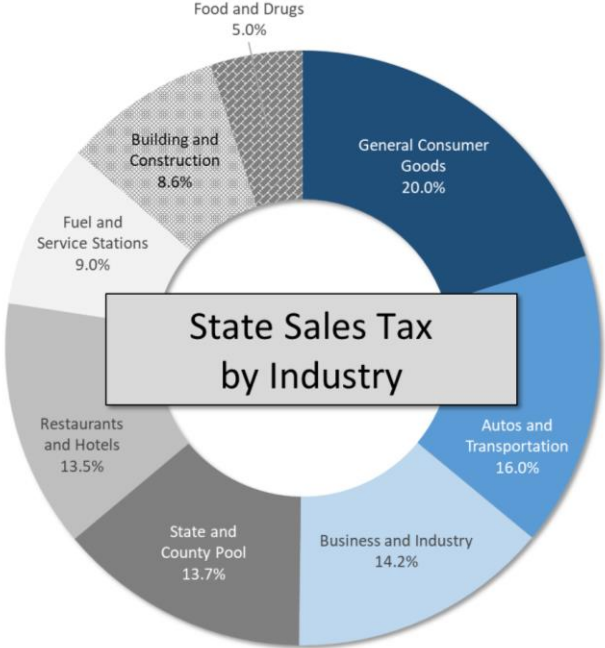


Sales tax revenue can be categorized by major industry groups to evaluate the primary sources that contribute locally. Using data from Calendar Year 2018, the chart below shows County sales tax revenue by each of these industries.



Stanislaus County has historically relied strongly on autos and transportation sales for sales tax revenue, as shown at 39.6% of total sales tax revenue. This group is followed by tax revenue generated from business and industry at 22%, State and County pool at 12%, building and construction at 10.9%, and fuel and service stations at 8.3%. Sales tax revenue from food and drugs, restaurants and hotels, and general consumer goods make up much less, combining to form only 7.2% of revenue receipts.

Statewide, the reliance on auto industry sales is much less than that identified by Stanislaus County. The primary contributor to sales tax collected by the State is that attributed to general consumer goods, making up 20%. Sales tax coming from autos and transportation comes in second, measuring 16% of California sales tax revenue. The following chart depicts the breakdown of State sales tax by industry.

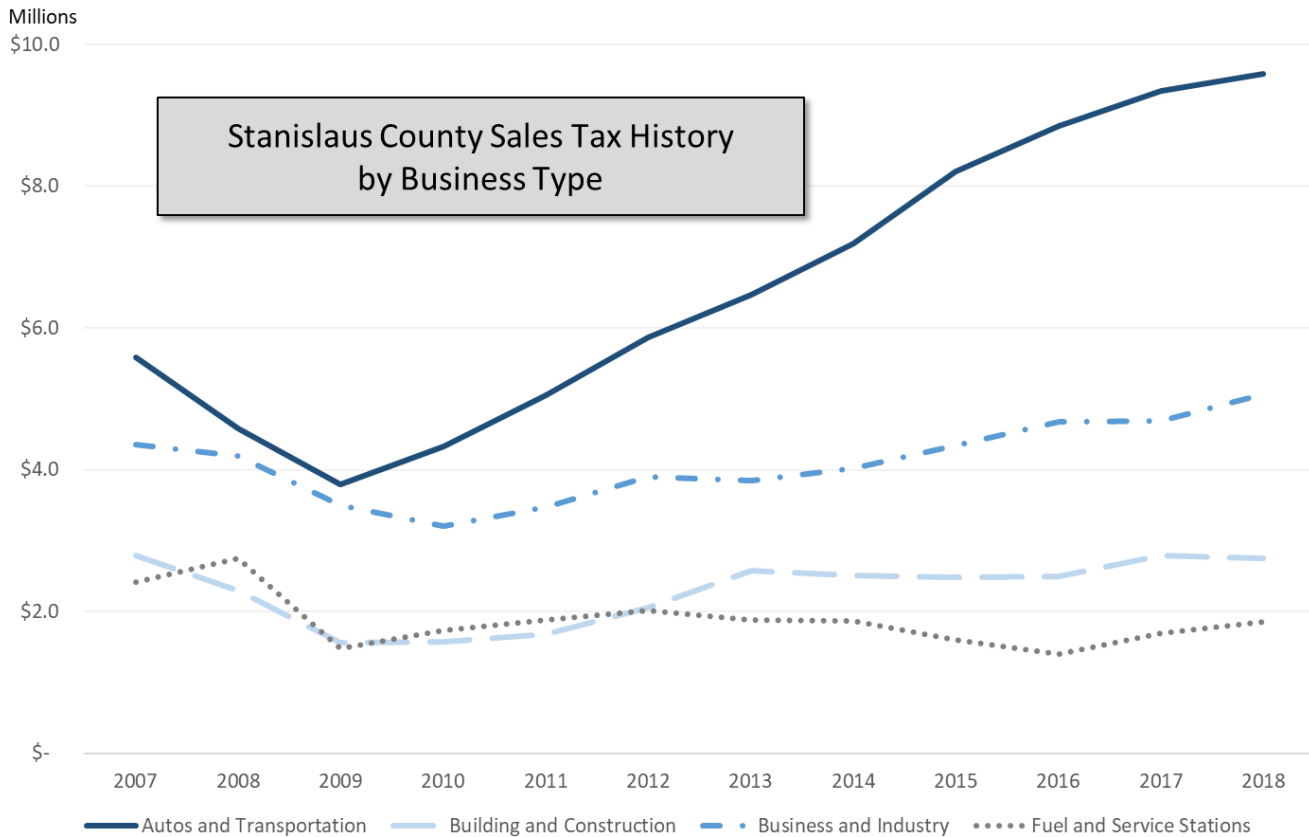


Stanislaus County Sales Tax History

Four of the major industry groups impacting the unincorporated areas of Stanislaus County include: Autos and Transportation; Business and Industry; Building and Construction; and Fuel and Service Stations. Tracking these relevant industries over time provides context in light of the last recession while showing the relative impacts on the sales and use tax revenues by industry. The Autos and Transportation segment adds to its continued and steady recovery from the recession with an increase this year of 2.5%, outpacing revenue from the other major groups over the past nine years. Business and Industry has recovered at a more gradual pace, with an uptick of 8.2% in 2018. Building and Construction has experienced a slower recovery than the other industries noted and is down by 1.4%. Revenue for the Fuel and Service Stations segment is heavily dependent on gasoline and diesel prices as well as

seasonal demands, declining steadily until recently, with the largest percentage increase in 2018 of 9.6%. The following graph shows the historical view of

these economic indicators, a 12-year history of sales and use tax for the four major industry groups affecting unincorporated areas of Stanislaus County.



Other Notable Discretionary Revenue Sources

Fines and penalties collected on delinquent property taxes provide one revenue source that benefited from the falling real estate market experienced during the last recession. At the height of the residential property crisis, the San Joaquin Valley became known for leading the nation in property foreclosures. As homes were lost to the lenders, delinquent taxes and penalties were paid to the County Tax Collector. Stanislaus County added \$10.9 million to its fines and forfeitures revenue account in Fiscal Year 2008-2009 at the height of the crisis.

As the rate of foreclosures has declined significantly and the housing market has stabilized, revenue from fines and penalties has resumed a more normal level. The 2019-2020 Recommended Proposed Budget of \$2.7 million reflects estimates based on preliminary receipts from Fiscal Year 2018-2019. Updated information from year-end close will provide

additional insight on this revenue stream that has experienced a recent average decline rate of 11.9%. An adjustment for this line item may occur at a future budget cycle using informed analysis.

Interest earnings for the General Fund fluctuate based on the amount of cash on hand and the interest rate on the County’s short-term investment pool, which has averaged approximately 2% in Fiscal Year 2018-2019. Fiscal Year 2019-2020 projections identify revenue of \$5.8 million, consistent with Fiscal Year 2018-2019 year-end estimates. The interest rate is expected to remain stable at this level in Fiscal Year 2019-2020 and the pooled cash average is projected to remain consistent with the prior year, given recent trends.

The property transfer tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is

fifty-five cents (\$0.55) for each \$500 of the value of the real property, less any loans assumed by the buyer. The 2019-2020 Recommended Proposed Budget of \$2.4 million represents a small increase from that estimated for Fiscal Year 2018-2019 based on year-to-date receipts.

An 8% transient occupancy tax (TOT) is charged to visitors staying in local hotels located within the unincorporated areas of the County. TOT revenue is directly correlated to consumer travel, making it subject to the short-term fluctuations associated

with numerous economic factors. Recent years are indicative of relative stability in the local economy, including travel and tourism. The 2019-2020 Recommended Proposed Budget of \$1.2 million is consistent with the amount estimated for Fiscal Year 2018-2019.

The following table identifies the revenue received over the past several years for these notable Discretionary Revenue sources, along with estimates projected for year end of Fiscal Year 2018-2019 and Fiscal Year 2019-2020.

Fiscal Year	Fines and Penalties	General Fund Interest Earnings	Property Transfer Tax	Transient Occupancy Tax	Total Other Notable Revenue
2013-2014	\$ 5,410,759	\$ 1,651,374	\$ 1,556,982	\$ 813,692	\$ 9,432,807
2014-2015	4,655,637	1,369,582	1,838,896	962,268	8,826,383
2015-2016	4,147,054	3,591,650	2,036,051	1,017,530	10,792,285
2016-2017	3,288,822	3,156,231	2,045,155	1,159,704	9,649,912
2017-2018	3,158,261	4,167,570	2,313,879	1,210,377	10,850,087
Projected 2018-2019	2,700,000	5,800,000	2,300,000	1,200,000	12,000,000
Projected 2019-2020	2,700,000	5,800,000	2,403,000	1,218,000	12,121,000

Discretionary Revenue Summary

In conclusion, the 2019-2020 Recommended Proposed Budget includes the recommendation that \$231,183,000 be established in Discretionary Revenue for Fiscal Year 2019-2020. This represents an increase of \$8.1 million over the 2018-2019

Adopted Final Budget estimate and \$4.9 million over 2018-2019 year-end projections. Discretionary Revenue is continuously analyzed and adjustments to estimates may be included in the Final Budget as more information on actual revenue received for Fiscal Year 2018-2019 becomes available.

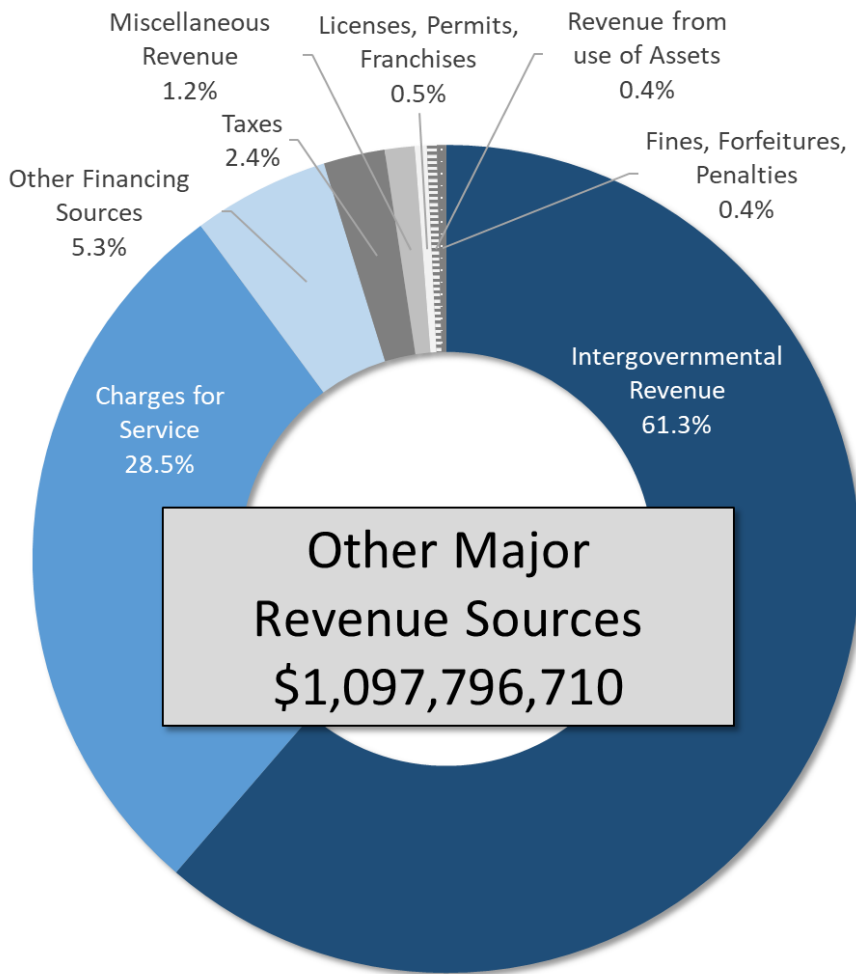
Other Major Revenue Sources (Non-Discretionary Revenue)

Estimated revenue for Budget Year 2019-2020 totals \$1,328,978,710, of which Discretionary Revenue is projected at \$231,182,000. This leaves a total of \$1,097,796,710 in other revenue sources for a variety of County funding needs. These other major sources of revenue, making up approximately 82.6% of total estimated revenue, include funding from the State and Federal government, charges for services, taxes, use of assets, fines, forfeitures, penalties, internal transfers, and charges to departments for health insurance costs. Budgeted revenues have been estimated using historical trends, known State and Federal allocations, prior year-end projections, and are consistent with changes in Federal and State program funding. The following chart represents the total major revenue sources other than discretionary revenue, identified by revenue type.

Intergovernmental Revenue (61.3%, \$673,269,214)

Intergovernmental revenue, the County’s largest revenue source, includes funding from the Federal and State government for the provision of mandated services, including the administration of various health and community services, public safety programs, and public works projects. Two of the largest contributors to this category support program administration for In-Home Supportive Services (IHSS) case management, with \$60.6 million provided by the State and \$53.9 million allocated by the Federal government. Approximately \$53.1 million is estimated in State 2011 Realignment funds, designated for Drug and Alcohol services; Early Periodic Screening, Diagnosis, and Treatment (EPSDT); Community Services Agency – Public Economic Assistance; Probation – Field Services; and Mental Health Managed Care services. State Aid Realignment, sales tax revenue designated for social services programs and allocated using legislated methodologies, totals \$51.1 million. Additional Federal and State revenue is provided for a variety of other programs and is also obtained through several competitive grant programs, including the Justice Assistance Grant, Community Development Block Grant, and Youthful Offender Block Grant.

Projections for intergovernmental revenue represent a 4% increase over that estimated in the 2018-2019 Adopted Final Budget. Adjustments increasing the budget are anticipated at midyear due to the impact of growth funds in 1991 and 2011 Realignment revenue received in the fall each year, consistent with Realignment Policy reporting requirements.



The following table identifies the top ten major sources of intergovernmental revenue, excluding Discretionary Revenue, for Budget Year 2019-2020 and the previous two years. The top ten can vary somewhat from year to year; however, this year's

top revenue sources are consistent with those presented in the 2018-2019 Adopted Final Budget. Listed in a slightly different order than last year due to some shifts in funding, the top ten represent a 1.5% increase in anticipated revenue.

Intergovernmental Revenue Description	2017-2018	2018-2019	Percent Change	2019-2020	Percent Change
	Actuals	Final Budget		Proposed Budget	
State Administration - In-Home Supportive Services	\$ 44,544,076	\$ 49,478,290	11.1%	\$ 60,599,432	22.5%
Federal Administration - In-Home Supportive Services	48,897,878	55,675,401	13.9%	53,944,342	-3.1%
State Realignment - Support Services (2011)	90,281,849	52,290,122	-42.1%	53,061,677	1.5%
State Aid Realignment (1991)	78,897,572	52,652,654	-33.3%	51,054,630	-3.0%
State Aid - Mental Health	23,146,714	33,269,668	43.7%	38,148,976	14.7%
Federal - Construction	7,408,862	42,920,889	479.3%	35,331,305	-17.7%
State Motor VLF/In-Lieu 1991 Tax Realignment (2011)	28,893,611	33,675,000	16.5%	33,500,000	-0.5%
State Realignment - Local Law Enforcement Services (2011)	66,540,994	31,444,504	-52.7%	32,757,049	4.2%
State Administration - Medi-Cal	29,252,939	31,112,866	6.4%	32,457,589	4.3%
Federal - Other	22,009,303	34,353,532	56.1%	32,254,264	-6.1%
Total Top Ten Intergovernmental Revenue Sources	\$ 439,873,798	\$ 416,872,926	-5.2%	\$ 423,109,264	1.5%

Charges for Service (28.5%, \$313,486,576)

This revenue is generated from fees charged by County departments for services rendered, the largest of which is an estimated \$66.4 million in health insurance revenue collected for participation in the County's medical plan from County departments, COBRA participants, Special Districts, and early retirees. Various charges between County departments make up a large portion of this revenue category, with \$37.7 million estimated for Budget Year 2019-2020. Additionally, Mental Health Services Medi-Cal reimbursement is estimated at \$30.9 million, with a variety of other fees making up the remainder of this category.

Other Financing Sources (5.3%, \$58,568,248)

This revenue consists of financing provided to departments and local agencies from the County General Fund, including transfers to support various programs with Federal or State-mandated local maintenance of effort (MOE) requirements and to record Public Facilities Fees used in Public Works Road and Bridge. This category includes estimated revenue of \$28.7 million from the Vehicle License Fee account, pass-through funding used to support Public Health, mental health, and social service programs, along with \$20.6 million in County Match funding for departments and local agencies.

Taxes (2.4%, \$26,264,832)

This revenue category includes current secured property taxes along with sales and use taxes that are not included in the Discretionary Revenue budget. Non-discretionary sales and use taxes are estimated at \$24.7 million. Additionally, the County expects to receive \$1.4 million in property tax revenue in Budget Year 2019-2020 and a small amount of sales and use taxes from the prior year.

Miscellaneous Revenue (1.2%, \$12,759,604)

This revenue represents money received from various sources, including legal settlements, rebates and refunds, salvage, reimbursements, donations, and contributions. Miscellaneous revenue is estimated at \$12.8 million, of which approximately \$1.4 million is anticipated related to commissary operations.

Licenses, Permits, Franchises (0.5%, \$5,197,424)

Money received from license applications, various permits, and franchise fees makes up the revenue in this category. The 2019-2020 Proposed Budget includes an estimated \$2.1 million in construction permits, \$1.8 million in other licenses and permits, \$435,144 in registration fees for weights and measures devices, \$236,270 for marriage licenses, and \$204,500 for zoning permits.

Revenue from Use of Assets (0.4%, \$4,231,044)

This revenue source is associated with interest earned on County assets and rental income. An estimated \$2.2 million in interest is estimated for Budget Year 2019-2020, with another \$1.8 million projected for rents and concessions from County-owned properties. Other interest and space rental revenue make up the remainder of this category.

Fines, Forfeitures, Penalties (0.4%, \$4,019,768)

This revenue category contains money received from various fines and penalties. For Budget Year 2019-2020, estimates include \$840,500 for traffic school fees, \$680,179 for vehicle code fines, and \$659,269 for miscellaneous court fines. Several other fees, fines, citations, and penalties account for the remainder of revenue projected.

Debt Service

Certificates of Participation and Direct Lease Financing

Historically, the County of Stanislaus debt has primarily been in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds. However, as of June 30, 2017, the County no longer has any COP debt.

Unlike COPs, where multiple investors may hold shares of the debt, direct lease financing is done with one private investor, such as a bank. The current \$4.5 million County Debt is direct lease financed.

On August 16, 2016, the Board of Supervisors approved a lease financing plan for the replacement of the aging Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility (CSF). As collateral for the project, the County agreed to lease Pod C of the CSF and the improvements thereto to the Stanislaus County Capital Improvements Financing Authority (CIFA) pursuant to a site lease, with the County in turn subleasing Pod C and its improvements back from CIFA pursuant to a Facilities Sublease. CIFA entered into an agreement with the Bank of the West where it assigns rights and lease payments to the Bank of the West in exchange for an original borrowing of \$7.8 million in project financing.

On February 13, 2018, the Board of Supervisors approved the return of \$1.5 million in project savings to the Bank of the West, resulting in a reduced borrowing amount and an estimated interest savings of \$400,000 over the remaining life of the loan.

Tobacco Endowment Fund Debt Service

In June 2002, the Board of Supervisors authorized the Chief Executive Office and the Debt Advisory Committee to securitize the County's share of the Tobacco Settlement Revenues (TSR), resulting in a master settlement agreement in resolution of cigarette smoking-related litigation in 1998. In March 2002 and March 2006, the County sold its interest in the TSRs and those funds were placed in the Stanislaus Tobacco Endowment Funds, Series 2002 and Series 2006.

The County may elect to borrow from these funds internally to finance capital needs at an interest rate equal to the fund's investment return rate.

The County led the partnership to fund a joint animal services facility through a Joint Powers Agency Agreement between Stanislaus County and the cities of Modesto, Ceres, Hughson, Patterson and Waterford. A process for debt service payments to repay the County over 25 years for the cost of construction for the Thomas W. Mayfield Animal Services Facility was created. The County financed the project using funds from the County's 2006 Tobacco Endowment Fund and each partner's proportion of capitalized costs. On May 22, 2018, the Board approved the payoff of the County's \$1.6 million share of debt for the facility. The County has no remaining internal notes from Tobacco Endowment Funds.

The following chart reflects the outstanding Direct Lease Financing for the HVAC system at the Community Services Facility, identifying the date of maturity, original borrowing amount, the principal and interest, and interest rate.

Borrowing	Interest Rate	Date of Issuance	Maturity	Original Borrowing	Remaining Balance to Maturity as of June 30, 2019	2019-2020 Debt Obligation Principal	2019-2020 Debt Obligation Interest	Remaining Principal to Maturity
2016 HVAC Financing - CSF Pod C Finances HVAC system at Community Services Facility	2.24%	8/31/2016	6/1/2031	\$ 7,775,000	\$ 4,494,999	\$ 475,000	\$ 111,328	\$ 4,019,999
Total Governmental Activities				\$ 7,775,000	\$ 4,494,999	\$ 475,000	\$ 111,328	\$ 4,019,999

Ratios

A number of ratios can be applied to the County’s debt service. For Budget Year 2019-2020, the County’s total gross debt obligation for its General Fund is \$4.5 million and total appropriations for the 2019-2020 Proposed Budget are \$1.4 billion. The ratio comparing the annual debt service amount to total budget shows that debt service represents only 0.3% of the total overall budget. This low ratio indicates that current County debt is not a burden on taxpayers and capacity exists for additional borrowing, subject to authorization and approval by the Board of Supervisors.

In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation by the total Discretionary Revenue budget of \$231.2 million. This analysis shows that debt service payments represent 1.9% of the total Discretionary Revenue budget and provides confidence that the annual debt obligation can be met within projected operating revenues.

Debt Limits

California Government Code 29909 prescribes the bonded debt limit for general law counties at 5% of “the taxable property of the county as shown in the equalized assessment roll.” The assessment roll for Fiscal Year 2018-2019 equaled \$2.5 billion; the County has never come close to approaching this limit. As of June 30, 2019, the County’s total debt is \$4.5 million, or approximately 0.2% of the assessment roll.

Debt Performance Outcomes

The County’s internal debt was paid off in Fiscal Year 2017-2018, leaving only one external lease financing obligation remaining in the current fiscal year.

On February 15, 2019, Standard & Poor’s (S&P) Global Ratings raised its issuer credit rating (ICR) to AA from AA- for Stanislaus County. “The

upgrade is based on our view of the county’s improving economy combined with sustained positive operating performance, leading to continued maintenance of very strong budgetary flexibility,” said S&P credit analyst Dan Kaplan. Other reasons for the rate increase include: very strong management, with strong financial policies and practices under the S&P Financial Management Assessment methodology; strong budgetary performance, with operating surpluses in the General Fund; very strong liquidity, with total government available cash at 52.5% of total governmental fund expenditures; and very strong debt and contingent liability profile, with debt service carrying charges at 1.6% of expenditures and net direct debt that is 7% of total governmental fund revenue.

The upgraded rating places Stanislaus County among similar peers with AA ratings, including the counties of Fresno, Merced, and Monterey. The chart below shows that when combined with the five other organizations that make up the County’s core comparison benchmark level (including Kern, Madera, Sacramento, San Joaquin, and Tulare), Stanislaus rises above the eight-county average.

County Bond Rating per Standard & Poor’s		
Grade	Rating	County
Investment Grade ↑ Best	AAA	Prime
	AA+	
	AA	
	AA-	High grade
	A+	
	A	
	A-	Upper medium grade
Non-Investment Grade	BBB+	
	BBB	
	BBB-	Lower medium grade
	BB+ and below	Non-investment grade, aka high-yield bonds, aka junk bonds

Benchmark Counties: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, and Tulare

General Fund Long-Range Summary

Item	2018-2019 Adopted Final Budget	2019-2020 Proposed Budget	2020-2021 Projected Budget	2021-2022 Spending Plan
<u>Funding Assumptions</u>				
Discretionary Revenue	\$ 223,068,632	\$ 231,182,000	\$ 236,000,000	\$ 239,800,000
Departmental Revenue	116,754,369	121,868,023	123,100,000	124,300,000
Unassigned Fund Balance	1,873,330	-	7,832,740	9,000,000
Assigned Fund Balance	14,879,322	8,736,011	1,000,000	500,000
Total Funding	\$ 356,575,653	\$ 361,786,034	\$ 367,932,740	\$ 373,600,000
<u>Expenditure Assumptions</u>				
Base Budget	\$ 308,558,118	\$ 316,579,987	\$ 324,531,290	\$ 338,748,223
Restoration of 5% Salary/Vacancy Rate Factor	7,845,328	8,100,000	8,400,000	8,700,000
Debt Service Offset by Rents	(1,533,623)	(1,534,039)	(1,534,039)	(1,164,960)
Adult Detention Expansion I and II	12,962,705	13,828,776	14,312,783	14,813,730
Jail Medical	14,117,205	14,611,310	15,122,706	15,658,176
Adult Detention Expansion Phase III (placeholder)	-	-	5,600,000	5,796,000
One-time Projects and Equipment	10,861,115	8,700,000	-	-
In-Home Supportive Services MOE Growth	2,264,805	-	-	-
Deferred Maintenance/ADA Improvements	1,500,000	1,500,000	1,500,000	1,500,000
Total Costs	\$ 356,575,653	\$ 361,786,034	\$ 367,932,740	\$ 384,051,169
Total (Deficit in Brackets)	\$ -	\$ -	\$ -	\$ (10,451,169)

Long-Range Summary

The Senior Management team of the Chief Executive Office meets regularly to discuss and evaluate current budget operational needs, future planning for the organization, and related financing strategies. This makes it possible to modify and/or develop long-term strategies aimed at addressing the County's fiscal needs for at least three years into the future.

The County's budget is accounted for in five separate financial funds, of which the General Fund is a major focus of long-range planning efforts. The General Fund typically serves as the main operating fund which is used to pay for core services and is the fund for which the Board of Supervisors has the most discretion. In addition, the General Fund

provides local match funding for many mandated programs and services, primarily in the priority area of *Supporting Community Health*. Stanislaus County has a firm "No Back-Fill" policy that eliminates funding and services for programs where State and/or Federal agencies have eliminated or reduced external funding.

The General Fund Long-Range Summary is an illustration of the County's long-range financial plans that extend beyond the current fiscal year based on known and/or anticipated funding and expenditure projections. The projections include escalation factors designed to meet the normal cost of doing business and address the organization's service needs into the future.

Long-Range Funding Assumptions

Discretionary Revenue

Over 90% of all Discretionary Revenue consists of property and sales tax sources. Discretionary Revenue is monitored on a regular basis with consideration given to historical inflow trends and local and regional economic conditions. The 2019-2020 Recommended Proposed Budget Discretionary Revenue projection of \$231.2 million is 3.6% above the 2018-2019 Final Budget level of \$223.1 million and just 1.4% above the Projected Spending Plan for 2018-2019. This is due to the projected increase in property tax revenue estimated at approximately 4% for the budget year. Property tax revenue is estimated to increase 3% in Budget Year 2020-2021 and 2% annually thereafter. Sales tax revenue is estimated to increase 1.9% in the budget year and 1% annually thereafter. The combined growth factor for Discretionary Revenue is 2.1% beginning in Budget Year 2020-2021 and decreasing to 1.6% in future years to reflect lower and modest projected gains in property and sales tax. This is slightly below the 10-year actual experience in which average annual growth is 2.5%, reflective of the slowed growth experienced in the most recent three years and the risk of future recession.

Department Revenue

Departments project revenue based on State and Federal budget allocations, and other grant awards anticipated through Fiscal Year 2019-2020. Modest growth is anticipated; departments forecast the 2019-2020 Recommended Final Budget revenue at \$121.9 million. Fiscal Year 2020-2021 Department Revenue is projected at \$123.1 million, based on anticipated annual growth of 1%. This projection

may be conservative given recent department revenue performance. The Recommended Final Budget projection will be updated to include results of actual year-end Fiscal Year 2018-2019 revenue growth, which will be consistently factored for future budget years.

Assigned Fund Balance

Assignments of prior year savings have been set aside as one-time funding sources for strategic purposes in future years. Assigned fund balance of \$8.7 million is dedicated to support budget balancing for one-time projects and equipment. This includes \$1 million for deferred maintenance, \$500,000 for Human Resources (HR) Training and Workforce Development, and \$500,000 for Americans with Disabilities Act (ADA) improvements in Budget Year 2019-2020. Effective in Budget Year 2020-2021, deferred maintenance will be budgeted in the General Services Agency base budget operations and use of assigned fund balance will be reduced to \$1 million for ADA and HR, as previously noted. The HR assignment will be depleted in Budget Year 2020-2021 while the ADA assignment will be exhausted in Budget Year 2021-2022.

Unassigned Fund Balance

The 2019-2020 Recommended Proposed Budget is balanced without use of unassigned fund balance; funds were assigned for Year Two budget balancing with the adoption of the Final Budget 2018-2019, consistent with two-year budget policy. Projected Unassigned fund balance use of \$7.8 million and \$9 million respectively, is assumed for Budget Years 2020-2021, and 2021-2022.

Long-Range Expenditure Assumptions

Base Budget

The 2019-2020 Recommended Proposed Budget includes all current labor agreements approved by the Board of Supervisors, along with existing contracts and services to support County operations in the base budget projections. This Year Two projection estimates a total \$316.6 million, at base,

representing approximately 2.6% growth above the 2018-2019 Adopted Final Budget level of \$308.6 million. The anticipated cost increases in future budget years reflect base increases that average 3.5% annually beginning in Budget Year 2020-2021 and continuing through Budget Year 2021-2022, the duration of the current model.

Restoration of 5% Salary/Vacancy Rate Factor

New policy to support departments in transitioning to the two-year budget, provides for elimination of the 5% vacancy factor that had been applied to General Fund departments in prior zero-based budgets. For Fiscal Year 2018-2019, the value of this restoration was approximately \$7.8 million for departments to confidently staff their allocated positions, and when necessary to use extra-help and/or overtime to maintain service levels. This is a significant contribution of resources to department operations that must be dedicated to staffing; these funds are not available for transfer to other department operations. The value of the 5% salary/vacancy factor has been estimated to increase approximately 3.5% in succeeding fiscal years, although this policy will be revisited at the beginning of each new two-year budget cycle.

Debt Service

The Recommended Final Budget includes the private placement HVAC Financing for the Community Services Facility, which has offsetting revenue to mitigate County General Fund exposure. Rental revenue from properties associated with prior debt surpassed debt expense beginning in 2018-2019 with \$1.5 million contributed in Net County Cost savings. This presents an opportunity for the Board of Supervisors to consider prudent use of debt strategies to meet future Capital Project needs.

Jail Staffing and Operations

The AB 900 Phase II Project (Maximum Security/Medical/Mental Health) and the County's companion project (Intake, Release, and Administration) have been completed on time and under budget. These new facilities represent a significant modernization and addition of safe public safety facilities. The County's General Fund and the Local Community Corrections Partnership (CCP) fund are responsible for the staffing and operational costs for these new facilities, including jail medical, which are estimated at \$27.1 million in Budget Year 2018-2019, \$28.4 million in Budget Year 2019-2020, \$29.4 million in Budget Year 2020-2021, and \$30.5 million in 2021-2022. These figures

represent the total cost prior to the CCP fund benefit of approximately \$4.1 million in Budget Year 2018-2019, \$4.4 million in 2019-2020, \$4.5 million in 2020-2021 and \$4.7 million in 2021-2022.

Adult Detention Expansion Phase III is the final phase of the Public Safety Center (PSC) expansion, which at full operation would include the addition of 33.6 new staff positions, an additional 240 maximum security beds and 15 sheltered hospital beds which have been constructed but have not been funded for operational use. Phase III is identified in the Long-Range Model as a placeholder estimated at \$5.6 million beginning in Fiscal Year 2020-2021 and increasing annually 3.5% thereafter. The Chief Executive Officer has not recommended Phase III in the current two-year budget cycle, and Board of Supervisors approval is required to implement any further expansion. The Chief Executive Officer plans to partner with the County Sheriff to complete a new updated Master Plan and Facility Needs Assessment targeted for 2019-2020 to inform future policy direction for the PSC.

One-Time Projects and Equipment

Significant one-time projects and equipment are recommended in Fiscal Year 2019-2020, estimated at \$8.7 million, the majority of which is targeted to address affordable housing and homelessness. This includes the Planning Department's Federal and State-funded infrastructure and affordable housing project estimated at \$4 million and the Community Services Agency Homeless Emergency Aid Program estimated at \$2.1 million. The remainder of the one-time projects benefit departments in multiple priority areas with technology improvements, security enhancements, and vehicles necessary to meet business requirements.

In-Home Supportive Services (IHSS)

Within the 2018-2019 Adopted Final Budget, it was reported that a new State formula for financing the In-Home Supportive Services (IHSS) program would require significant increases to County maintenance of effort (MOE) requirements, or local match that would impact Stanislaus County General Fund by an estimated \$2.3 million, growing to \$6.4 million by

Budget Year 2021-2022. The State Budget provided for this exposure to be partially offset by growth in 1991 Realignment funding. In partnership with the California State Association of Counties (CSAC), the Governor's January 2019 budget announced new State support for the IHSS program, mitigating County costs for the MOE. As a result, the Community Services Agency has projected future Realignment funding will be sufficient to meet the MOE level and the IHSS program exposure has been removed from the Long-Range Model beginning in Budget Year 2019-2020.

Balancing

Whenever expenditures exceed funding, the total deficit is shown in brackets in the Long-Range Summary. These deficits will need to be addressed through future budget reductions, growth in revenue, or the additional use of one-time funding to balance. The senior management consultant in the Chief Executive Office will work closely with the Board of Supervisors to continue to develop and refine the multi-year strategy to ensure a balanced budget in future budget years.

What is a Schedule 9?

Auditor-Controller						
0100 0013000 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$146,927	\$151,096	\$155,629	\$155,629	\$0	\$4,533
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,006,947	\$3,238,232	\$3,459,667	\$3,021,558	(\$438,109)	(\$216,674)
Miscellaneous Revenue	\$133,877	\$150,400	\$150,400	\$150,400	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,287,751	\$3,539,728	\$3,765,696	\$3,327,587	(\$438,109)	(\$212,141)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,287,751	\$3,539,728	\$3,765,696	\$3,327,587	(\$438,109)	(\$212,141)
Salaries and Benefits	\$4,238,135	\$4,910,887	\$5,279,099	\$4,616,099	(\$663,000)	(\$294,788)
Services and Supplies	\$168,679	\$293,373	\$630,141	\$550,141	(\$80,000)	\$256,768
Other Charges	\$268,017	\$333,898	\$345,584	\$345,584	\$0	\$11,686
Fixed Assets						
Equipment	\$20,950	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$30	\$200	\$200	\$200	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,695,811	\$5,538,358	\$6,255,024	\$5,512,024	(\$743,000)	(\$26,334)
General Fund Contribution	\$1,408,060	\$1,998,630	\$2,489,328	\$2,184,437	(\$304,891)	\$185,807
Total Allocated Positions	-	43	43	40	-3	0

Revenue Classifications

- Taxes** - Money received from tax revenue
- Licenses, Permits, Franchises** - Money received from these sources
- Fines, Forfeitures, Penalties** - Money received from fines or penalties
- Revenue from Use of Assets** - Money received from assets such as rent
- Intergovernmental Revenue** - Funds received from Federal, State, or local government sources such as grants
- Charges for Service** - Fees collected for services provided by the department
- Miscellaneous Revenue** - Money received from various sources such as donations, salvage, and legal settlements
- Other Financing Sources** - Increase in resources reported separate of revenues

Cost Classifications

- Salaries and Benefits** - Accounts that establish expenditures for employee related costs
- Services and Supplies** - Accounts that establish expenditures for operating expenses of County departments and programs
- Other Charges** - A payment to an agency, institution, or entity outside the County; includes charges per the County's Cost Allocation Plan
- Fixed Assets** - Land, buildings, vehicles, infrastructure, and assets used in operations that have value past one year
- Other Financing Uses** - Decrease in current financial resources that is separate of expenditures
- Equity** - Assets of an entity that remains after deducting liabilities
- Intrafund** - A way to record revenue/expenditures from a department with the same fund but different orgs

Funding Sources

- Fund Balance** - Revenue not spent in the previous year; only used in Schedule 9s for General Fund, Special Revenue, and Capital Projects funds
- Retained Earnings** - Accumulated earnings of an Enterprise or Internal Service Fund

Totals

- Total Revenue** - Total of all revenue
- Total Funding Sources** - Total of all funding sources, including revenue and fund balance/retained earnings used to balance
- Gross Costs** - Total expenses before factoring in any offsetting revenue
- General Fund Contribution** - Funding from the County General Fund used to balance and/or meet mandated match requirements; Gross Costs minus Total Funding Sources equals General Fund Contribution

Note:
Net County Cost equals General Fund Contribution

Total Allocated Positions - The number of positions assigned to a department or budget unit

Supporting Strong and Safe Neighborhoods

Introduction

Departments contained within this section support the Board of Supervisors' priority of *Supporting strong and safe neighborhoods for individuals and families to thrive*. These departments rely on robust partnerships within the County organization, supporting agencies, and community-based organizations throughout the region to maintain effective public safety programs. The following County public safety departments remain focused on coordinated efforts to ensure a collaborative, system-wide approach to protecting the public:

- ◆ The CEO – Office of Emergency Services/Fire Warden provides emergency management services, fire and rescue mutual aid, and County-wide security services;
- ◆ The CEO – Capital Projects Fund provides funding for the civil courtroom lease costs, a portion of the Law Library rent, and may be used to refurbish and replace justice related facilities;
- ◆ The CEO – County Operations budget provides funding for County courts, drug and alcohol testing for law enforcement, and DNA identification testing and analysis;
- ◆ The District Attorney seeks justice through the vigorous prosecution of criminals and the provision of victim advocacy programs;
- ◆ The Grand Jury provides unbiased oversight to the investigation of citizen complaints pertaining to policies and procedures of the County, cities, and school districts and makes recommendations to improve local governmental operations;
- ◆ The Integrated Criminal Justice Information System (ICJIS) project is focused on developing and maintaining a feature-rich management information system used by County public safety departments;
- ◆ Probation provides intensive supervision to adult and juvenile offenders who are placed in the community, and runs a safe, secure custodial facility for juvenile offenders, with a focus on providing programs that reduce recidivism;
- ◆ The Public Defender provides vigorous and effective legal representation for indigents who are accused of criminal offenses, appear in juvenile court proceedings, or involved in statutorily defined civil proceedings; and
- ◆ The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its contract cities, providing housing for incarcerated adults and security for the Courts.



Priority Highlights

The over-arching goals for the departments *Supporting strong and safe neighborhoods for individuals and families to thrive*, include: focusing

on the safety of neighborhoods and strengthening communities; demonstrating responsiveness to reported trends in criminal activity; improving the

effectiveness and efficiency of the criminal justice system, ensuring local and regional disaster preparedness, and promoting public awareness.

In an effort to ensure all County residents have access to a good quality of life, a new service model and program for a Community Assessment, Response and Engagement (CARE) multi-disciplinary team strategy has been implemented to assist individuals in distress due to homelessness, severe and persistent mental illness, substance use disorders, and high-risk health and safety behaviors. The goal is to assist high-risk individuals in accessing the assistance they need to find housing, connect to substance abuse treatment, address mental illness and secure an increased quality of life. Resources have been added to the District Attorney, Probation Department, and the Public Defender to ensure support of this vulnerable and sometimes troubled population.

The Public Defender has implemented a new social worker program. The social workers work with clients to help reduce recidivism by securing services that will help clients stabilize and not recidivate. Services include housing and job search, rehabilitation programs, access to sober living services, and connection to vital social services. Program funding will come from the Community Corrections Partnership (CCP).

The passage of proposition 64 in November 2016 legalized the sale and cultivation of recreational

cannabis for adults, requiring a need to regulate its sale and cultivation. By relying on revenue collected from business owner development agreements, the County will be able to fund several law enforcement positions in various departments, such as the District Attorney and Sheriff, to ensure industry adherence to local ordinances and the executed development agreements.

The County has implemented a body-worn camera program to improve public safety through increased operational transparency and accountability. Other jurisdictions report similar programs have reduced complaints, allowing resources to be redirected to improve customer service. It is anticipated the District Attorney will experience a significant increase in the amount of video footage needing to be downloaded and reviewed for cases. Three new positions, one in the Sheriff's Department and two in the District Attorney's Office were added in Fiscal Year 2018-2019 to support this program.

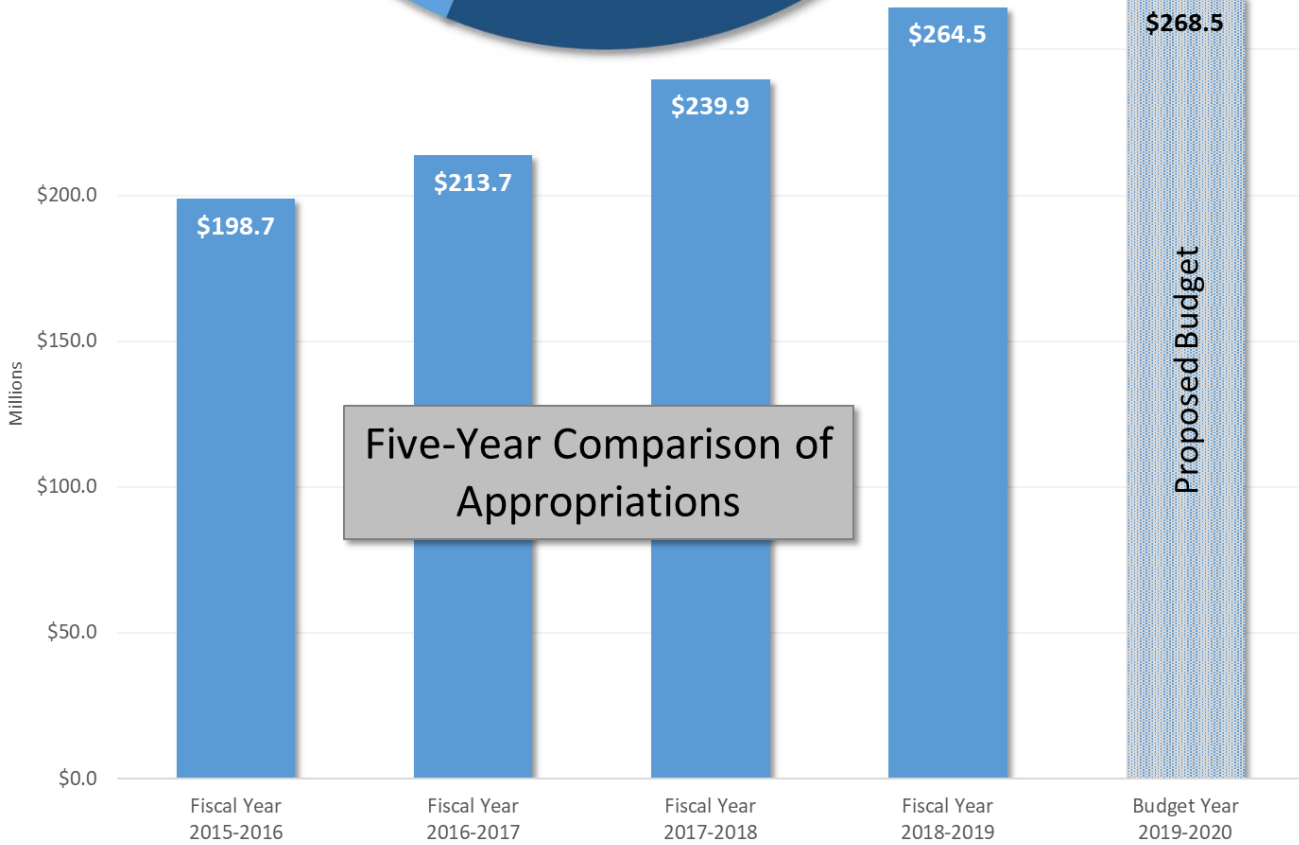
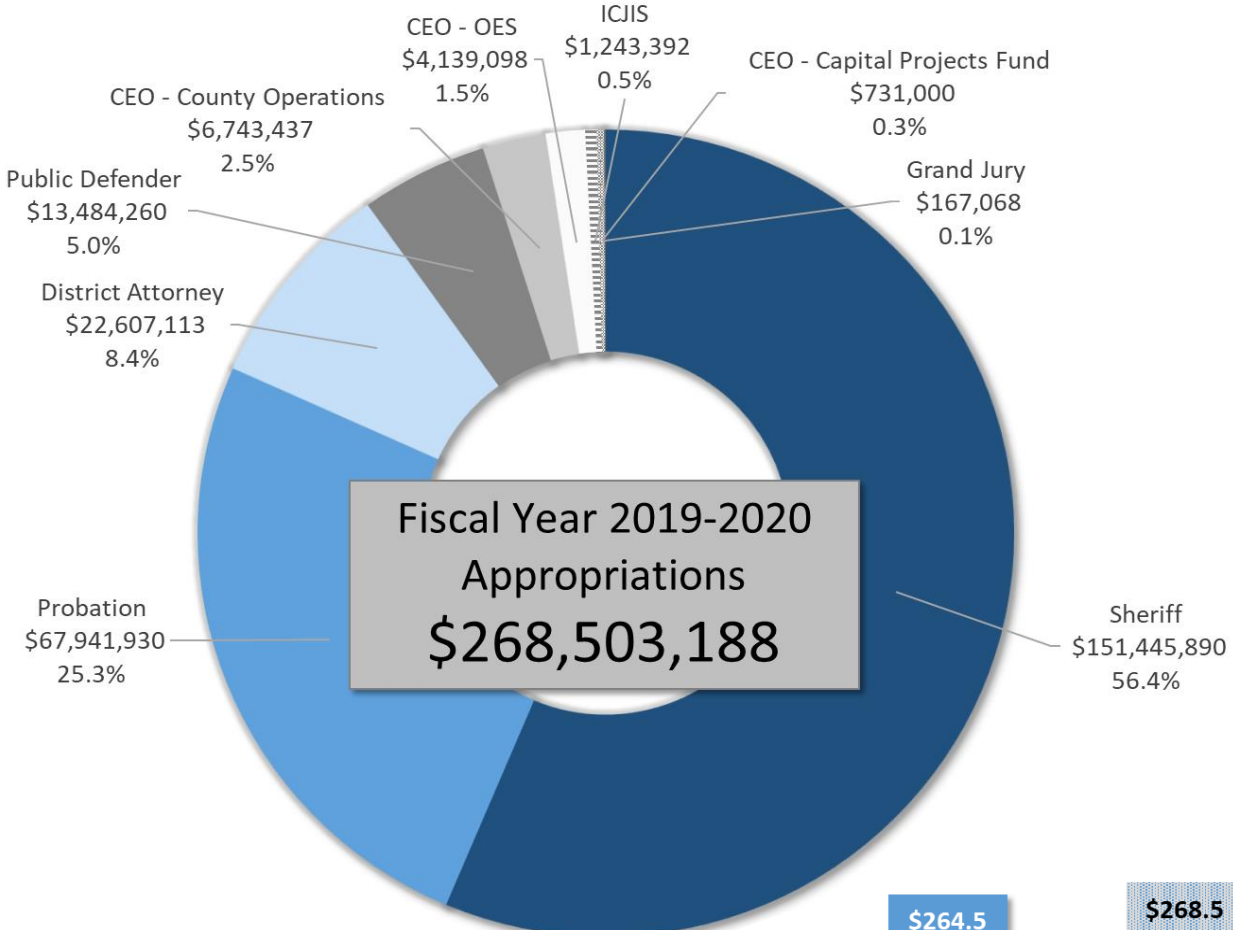


Priority Appropriations and Trends

Fiscal Year 2019-2020 appropriations total \$268.5 million for this priority. While the Sheriff, Probation and the District Attorney make up 90% of this priority budget, approximately 35% of the total priority area costs are funded with non-general fund revenue sources, including 2011 State realignment funds and various State and Federal grants.

Five-year historical trends show a 35% increase from Fiscal Year 2015-2016 to Budget Year 2019-2020 primarily due to Public Safety Restoration and

growth in Adult Detention facilities that support Public Safety Realignment per Assembly Bill 109, signed into law in 2011. This Assembly Bill realigned low-level offenders from serving time in State prisons to serving their jail sentence in county jail facilities. Significant facility expansion occurred to have adequate space for inmate detention and inmate programs. Realignment affected all Public Safety departments and adjustments continue to be necessary to ensure that inmate populations are supported through the criminal justice process and program rehabilitation services.



Supporting Strong and Safe Neighborhoods Summary of Budget Appropriations

Page	Fund	Org	Recommended 2019-2020	
86	CEO-Capital Projects Fund		\$731,000	
	2025	0061301	Courthouse Construction Fund	\$700,000
	2026	0061303	Criminal Justice Facilities Fund	\$31,000
88	CEO-County Operations		\$6,743,437	
	0100	0016120	County Court Funding	\$6,616,348
	1726	0017200	Department of Justice Drug and Alcohol	\$100,000
	1777	0017710	DNA Identification Fund Prop 69	\$27,089
	0100	0017400	Jail Medical Program	
92	Chief Executive Office		\$4,139,098	
	0100	0015500	Office of Emergency Service/Fire Warden	\$2,237,365
	1670	0017370	Office of Emergency Services Homeland Security Grants	\$0
	1725	0017100	County Fire Service Fund	\$1,901,733
96	District Attorney		\$22,607,113	
	0100	0023100	Criminal Division	\$21,218,609
	1761	0023229	Arson Task Force	\$82,659
	1712	0023212	Auto Insurance Fraud Prosecution	\$212,880
	177A	0023310	Consumer Fraud Prosecution Program	\$0
	1771	0023271	Criminal Division Asset Forfeiture	\$6,000
	1706	0023206	Elder Abuse Advocacy and Outreach	\$100,722
	1707	0023207	Federal Asset Forfeiture	\$0
	1678	0023209	Impaired Driver Vertical Prosecution Program	\$0
	1776	0023276	Real Estate Fraud Prosecution	\$266,927
	1686	0023208	Unserved/Underserved Victim Advocacy and Outreach	\$94,439
	1710	0023220	Victim Compensation and Government Claims	\$0
	1714	0023214	Victim Services Program	\$354,817
	1704	0023200	Violence Against Women	\$270,060
103	Grand Jury		\$167,068	
	0100	0052100	Grand Jury	\$167,068
106	Integrated Criminal Justice Information System		\$1,243,392	
	5141	0016161	Integrated Criminal Justice Information System	\$1,243,392

Page	Fund	Org	Recommended 2019-2020
109	Probation		\$67,941,930
0100	0026050	Administration	\$3,584,056
0100	0026060	Community Corrections Partnership	\$5,633,870
1688	0026431	Corrections Performance Incentive Fund	\$1,594,065
0100	0026100	Field Services	\$13,392,327
0100	0026200	Institutional Services	\$8,080,763
1764	0026379	Juvenile Accountability Block Grant	\$0
0100	0026070	Juvenile Commitment Facility	\$4,480,571
1798	0026395	Juvenile Justice Crime Prevention Act	\$2,519,719
1679	0026481	Local Community Corrections	\$25,420,683
1765	0026420	Ward Welfare Fund	\$82,800
1698	0026406	Youthful Offender Block Grant	\$3,153,076
116	Public Defender		\$13,484,260
0100	0027000	Public Defender	\$8,946,805
0100	0027500	Indigent Defense	\$4,537,455
123	Sheriff		\$151,445,890
0100	0028100	Administration	\$12,682,289
0100	0028400	Adult Detention Expansion	\$17,554,025
1703	0028600	CAL ID Program	\$408,190
1780	0028889	CAL-MMET Program	\$752,282
1768	0028840	Civil Process Fee	\$339,497
0100	0028239	Contract Cities	\$13,522,948
176C	0028370	Court Security	\$5,579,010
0100	0028300	Detention	\$57,469,082
1769	0028870	Driver Training Program	\$161,190
176Q	0028383	Federal Asset Forfeiture	\$13,000
4081	0028509	Jail Commissary/Inmate Welfare	\$2,223,511
1799	0028610	Justice Assistance Grant	\$0
0100	0028200	Operations	\$39,965,908
176Q	0028380	SDEA Federal Asset Forfeiture	\$247,652
1715	0028825	Vehicle Theft Unit	\$527,306
Supporting Strong and Safe Neighborhoods Total			\$268,503,188

CEO – Capital Projects Fund (Supporting Strong and Safe Neighborhoods)

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$760,000	\$760,000
Use of Fund Balance/ Retained Earnings	(\$29,000)	(\$29,000)
Gross Costs	\$731,000	\$731,000
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

CEO – County Capital Projects Fund is a division within the Chief Executive Office for the Courthouse Construction Fund and Criminal Justice Facilities Fund.

The **Courthouse Construction** Fund budget provides for the revenue used for lease costs for the civil courtrooms located on the 4th and 6th floors of the privately-owned building at 801 Tenth Street. This budget is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. Approval was granted from the State on May 19,

2009, to use these funds for the lease costs identified above.

The **Criminal Justice Facilities** Fund budget provides for the revenue used to fund a portion of the cost of Law Library rent and may be used to refurbish and replace criminal justice related facilities and develop and improve electronic information. Funding is derived from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law.

Board of Supervisors Priority Area



The CEO-Capital Projects Fund supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions

Budgets Contained within the Department

- ◆ Courthouse Construction Fund (Capital Projects Fund)
- ◆ Criminal Justice Facilities Fund (Capital Projects Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

CEO - Capital Projects Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$824,305	\$730,000	\$730,000	\$730,000	\$0	\$0
Revenue from use of Assets	\$34,323	\$30,000	\$30,000	\$30,000	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$858,628	\$760,000	\$760,000	\$760,000	\$0	\$0
Use of Fund Balance/Retained Earnings	\$561,091	(\$29,000)	(\$29,000)	(\$29,000)	\$0	\$0
Total Funding Sources	\$1,419,719	\$731,000	\$731,000	\$731,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$589,209	\$700,000	\$700,000	\$700,000	\$0	\$0
Other Charges	\$30,510	\$31,000	\$31,000	\$31,000	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$800,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,419,719	\$731,000	\$731,000	\$731,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total revenue for the 2019-2020 Proposed Budget is estimated at \$760,000, consistent with the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was determined by evaluating historical trends.
- ◆ The Department anticipates a total of \$3.5 million in available fund balance as of July 1, 2019, with a contribution of \$29,000 to fund balance in Fiscal Year 2019-2020.
 - ◆ The estimated fund balance for the Courthouse Construction budget is \$3.1 million, which \$160,000 is budgeted for use in Fiscal Year 2019-2020
 - ◆ The estimated fund balance for the Criminal Justice Facilities budget is \$700,000, with a contribution to fund balance of \$337,000 in Fiscal Year 2019-2020.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$731,000, consistent with the 2018-2019 Adopted Final Budget.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2018-2019 Adopted Final Budget allocation.

CEO – County Operations (Supporting Strong and Safe Neighborhoods)

	FY 2018-2019 Adopted	FY 2019-2020 Proposed
Budget in Brief:	Final Budget	Budget
Total Revenue	\$3,292,816	\$3,262,764
Use of Fund Balance/ Retained Earnings	\$140,000	\$70,000
Gross Costs	\$6,776,613	\$6,743,437
General Fund Contributions	\$3,343,797	\$3,410,673
% Funded by General Fund	49.3%	50.6%
Total Allocated Positions	0	0

Department Services and Programs

CEO – County Operations is a division within the Chief Executive Office that houses County Court Funding, Department of Justice Drug and Alcohol, DNA Identification Fund Prop 69, and until Fiscal Year 2018-2019, the Jail Medical Program.

The **County Court Funding** budget supports the County-Courts partnership established as part of the Lockyer-Isenberg Trial Court Funding Act (Assembly Bill 233), as amended in Section 77200 of the California Government Code, and provides funding for the annual County Maintenance of Effort (MOE) obligation to the Superior Court, as well as the annual County Facilities payment to the State for court facilities.

Stanislaus County’s MOE amount is \$4.6 million, which includes an operations portion of \$3.5 million and fines and forfeitures portion of \$1.1 million. Counties are still responsible for the collection of Court fines and fees, but must return to the State one half of the revenue received in excess of the revenue portion of the MOE obligation. Ownership and responsibility for operation and maintenance of all court facilities lies with the State of California; however, the County is required to make an annual County Facilities Payment (CFP) to the State for each of the Court facilities.

The **Department of Justice (DOJ) Drug and Alcohol** budget has provided resources for drug and alcohol testing for Stanislaus County law enforcement since 1993 to ensure the ultimate prosecution of offenders. Revenue is received from Controlled Substance fines.

The **DNA Identification Fund Prop 69** budget provides resources for DNA analysis and identification testing for Stanislaus County law enforcement. Government Code Section 76104.6, effective November 3, 2004, directs California Courts to levy a \$1 penalty for every \$10 or fraction thereof upon every fine, penalty, and forfeiture levied on criminal offenses including traffic offenses, but excluding parking offenses, to implement the DNA Identification Fund. In Stanislaus County, the revenue is distributed equally to the Probation and Sheriff departments.

The **Jail Medical Program** budget provides for the medical, dental, and mental health services to adult and juvenile detention populations. Effective with Budget Year 2018-2019, it transferred from CEO oversight to the Sheriff’s Department which will serve as the fiscal agent and account for Jail Medical services in the Sheriff Detention and Adult Detention Expansion budgets as well as Probation Institutions.

Board of Supervisors Priority Area



The CEO-County Operations supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions

Budgets Contained within the Department

- ◆ County Court Funding (General Fund)
- ◆ Department of Justice Drug and Alcohol (Special Revenue Fund)
- ◆ DNA Identification Fund Prop 69 (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

CEO - County Operations (Safe)						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,761,261	\$2,416,012	\$2,461,273	\$2,369,126	(\$92,147)	(\$46,886)
Revenue from use of Assets	\$74,538	\$68,606	\$70,040	\$69,276	(\$764)	\$670
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,831,254	\$697,924	\$711,882	\$711,882	\$0	\$13,958
Miscellaneous Revenue	\$109,107	\$110,274	\$112,480	\$112,480	\$0	\$2,206
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,776,160	\$3,292,816	\$3,355,675	\$3,262,764	(\$92,911)	(\$30,052)
Use of Fund Balance/Retained Earnings	\$95,906	\$140,000	\$70,000	\$70,000	\$0	(\$70,000)
Total Funding Sources	\$4,872,066	\$3,432,816	\$3,425,675	\$3,332,764	(\$92,911)	(\$100,052)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$13,268,154	\$269,485	\$272,875	\$272,875	\$0	\$3,390
Other Charges	\$5,554,358	\$5,917,218	\$6,035,564	\$6,035,564	\$0	\$18,346
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$208,000	\$190,000	\$120,000	\$27,089	(\$92,911)	(\$162,911)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$400,406	\$399,910	\$407,909	\$407,909	\$0	\$7,999
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$19,430,918	\$6,776,613	\$6,836,348	\$6,743,437	(\$92,911)	(\$33,176)
General Fund Contribution	\$14,558,852	\$3,343,797	\$3,410,673	\$3,410,673	\$0	\$66,876
Total Allocated Positions	-	-	-	-	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

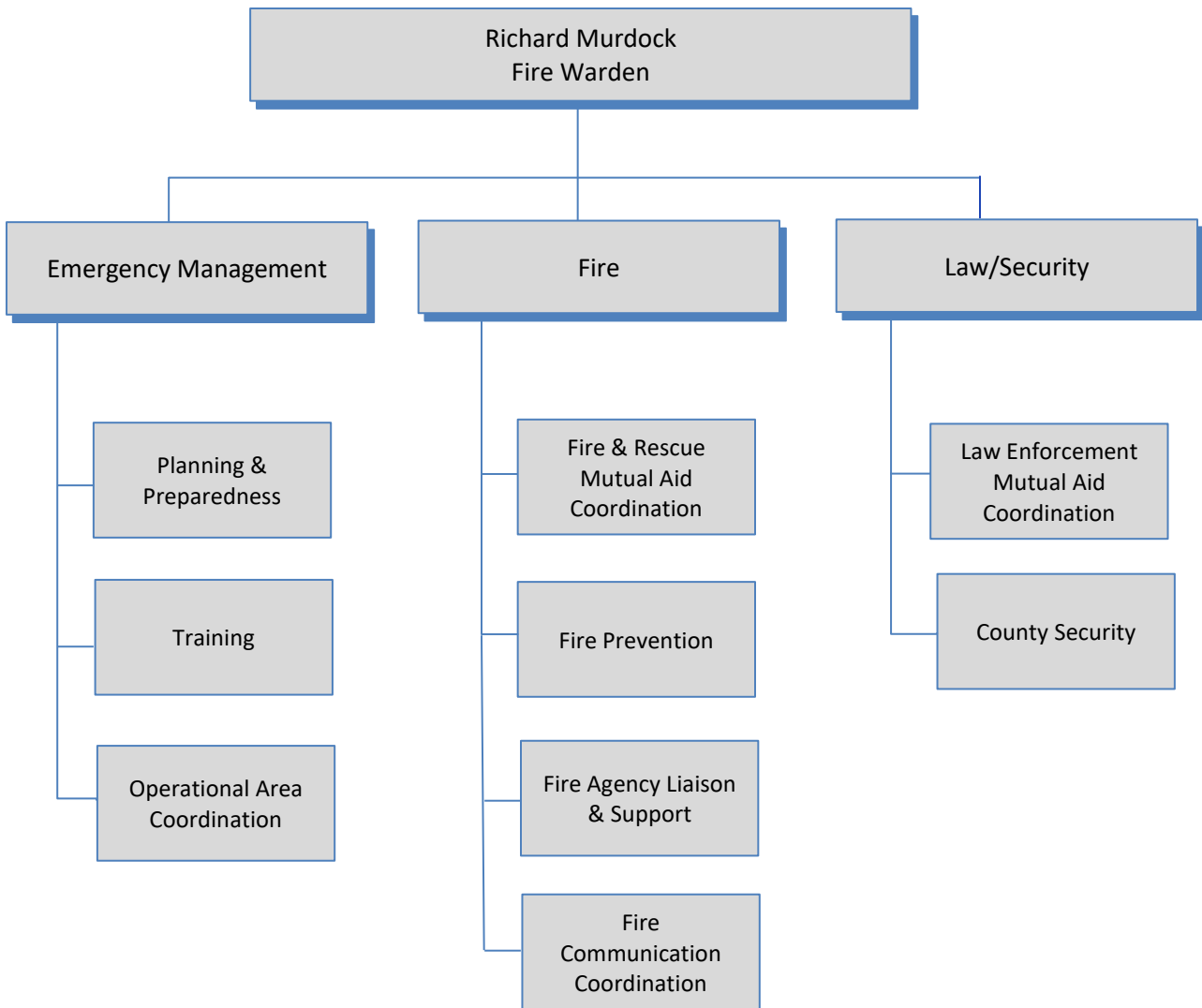
- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$3.3 million, a decrease of \$30,052 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was determined by evaluating historical trends.
- ◆ The Proposed Budget includes a decrease of \$92,911 in estimated revenue from the Spending Plan level, predominantly due to reductions to DNA collection fees in DNA Identification Fund Prop 69 budget.
 - ◆ This revenue is ongoing.
- ◆ The Department anticipates a total of \$203,079 in available fund balance as of July 1, 2019 for the Department of Justice Drug and Alcohol, which \$70,000 is budgeted for use in Fiscal Year 2019-2020.

Budget and Operations

- ◆ Gross Costs in the 2019-2020 Proposed Budget total \$6.7 million, a decrease of \$33,176 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for 2019-2020 Spending Plan were determined by evaluating historical trends.
- ◆ The Proposed Budget includes an adjustment decreasing the 2019-2020 Spending Plan by a total of \$92,911 to align with projected revenue in DNA Identification Fund Prop 69 budget, decreasing contributions to the Probation and Sheriff’s departments.
 - ◆ These costs are ongoing.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2018-2019 Adopted Final Budget allocation.



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**Chief Executive Office –
Office of Emergency Services/Fire Warden**

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$1,826,073	\$1,873,764
Use of Fund Balance/ Retained Earnings	\$128,000	\$66,468
Gross Costs	\$4,009,202	\$4,139,098
General Fund Contributions	\$2,055,129	\$2,198,866
% Funded by General Fund	51.3%	53.1%
Total Allocated Positions	14	15

Department Services and Programs

The Stanislaus County Chief Executive Officer is the Director of the Office of Emergency Services with the day-to-day direction provided by the Assistant Director of Emergency Services/Fire Warden (OES/FW). The OES/FW provide emergency management services, fire and rescue mutual aid, and County security.

As the Operational Area Coordinator (OAC) for the County, the OES/FW **Emergency Management Division** is responsible for fulfilling local government and Operational Area State mandates identified in the California Code of Regulations, establishing the Standardized Emergency Management System (SEMS). These responsibilities include maintaining a functional Emergency Operations Center (EOC) for the Operational Area (OA), the coordination of emergency activities that exceed the day-to-day level, and the coordination of mutual aid requests as well as communication between local government and the State. Local government is required to meet or exceed State mandates to be eligible for State funding of response-related costs during a disaster. OES/FW ensures County compliance with Homeland Security Presidential Directives 5 and 8, under the National Incident Management System (NIMS). These directives are linked to planning and preparedness funding, disaster management, and recovery funding after a disaster.

Within the **Fire Division**, the Fire Warden acts as the Fire and Rescue Operational Area Coordinator

(OAC) for Stanislaus County. As the OAC, the Fire Warden is responsible for the planning, coordination, and deployment of fire mutual aid resources. The OAC is also responsible for maintaining several local, State, and Federal databases that validate certifications, maintaining an inventory of personnel and apparatus, providing training, and coordinating Statewide deployment of local fire resources. The Fire Warden is the liaison between local fire agencies and the County; staff provide assistance to fire districts with financial issues including development impacts, revenue projections, budget analysis, fees and assessments, and represents County Fire agencies on various local and State committees and workgroups.

The **Law/Security Division** within OES provides emergency services mutual aid support to community partners and the OA. The County Security Program provides direct support for potential threats to County operations which could impact the safety and security of County staff and customers. This includes staff training and the assessment of County facilities, security-related incident management, and cybersecurity.

Administration provides support for all divisions including budget preparation and monitoring, accounting services such as accounts payable and accounts receivable, contract administration, purchasing and credit card administration, facilities, maintenance, and grant administration activities and responsibilities.

Board of Supervisors Priority Area



The Chief Executive Office – Office of Emergency Services/Fire Warden supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>	
Mission Statement	To provide a safe and resilient community through emergency management and coordination within the Stanislaus Operational Area to protect lives, property and the economy by preparing, planning, mitigating, responding to and recovering from disasters and emergencies	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Compliance of Emergency Management System training	Fire prevention inspection to unincorporated agencies in Stanislaus County

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Develop and Implement a Stanislaus County Operational Area Transportation Plan that identifies local transportation resources with consideration for people with disabilities and access and functional needs, providing safe and efficient routes of travel during an emergency incident ◆ Provide California Incident Command Certification Systems Training (CICCS) to fire service partners through utilization of Less-than-Countywide funding to provide mutual aid response both locally and throughout the State ◆ Promote the implementation of the on-line Fire Prevention Accela application for use in the field ensuring efficient customer service, increased productivity and timely collection of fees reducing processing time. Full implementation is anticipated by June 2019 ◆ Develop a continuous and relevant County Security Training Cycle, with Phase I, Workplace Violence training completed by June 2020 ◆ Continue to collaborate with the Chief Executive Office, the Health Services Agency and the Mountain Valley Emergency Medical Services Agency on the new ambulance provider agreements for emergency medical system enhancement and improved patient outcomes.

Budgets Contained within the Department

- ◆ Office of Emergency Services/Fire Warden (General Fund)
- ◆ Office of Emergency Services Homeland Security Grants (Special Revenue Fund)
- ◆ County Fire Service Fund (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Chief Executive Office - Office of Emergency Services						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$1,505,321	\$1,385,526	\$1,427,092	\$1,427,092	\$0	\$41,566
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$550,723	\$250,889	\$258,416	\$251,324	(\$7,092)	\$435
Charges for Service	\$214,488	\$189,658	\$195,348	\$195,348	\$0	\$5,690
Miscellaneous Revenue	\$995	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$48,569	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,320,096	\$1,826,073	\$1,880,856	\$1,873,764	(\$7,092)	\$47,691
Use of Fund Balance/Retained Earnings	(\$414,065)	\$128,000	\$179,468	\$66,468	(\$113,000)	(\$61,532)
Total Funding Sources	\$1,906,031	\$1,954,073	\$2,060,324	\$1,940,232	(\$120,092)	(\$13,841)
Salaries and Benefits	\$1,906,723	\$1,817,835	\$1,912,371	\$1,993,556	\$81,185	\$175,721
Services and Supplies	\$1,720,328	\$1,651,283	\$1,667,678	\$1,771,678	\$104,000	\$120,395
Other Charges	\$315,818	\$336,584	\$348,364	\$348,364	\$0	\$11,780
Fixed Assets						
Equipment	\$170,881	\$203,000	\$203,000	\$25,000	(\$178,000)	(\$178,000)
Other Financing Uses	\$217,008	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$21	\$500	\$500	\$500	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,330,779	\$4,009,202	\$4,131,913	\$4,139,098	\$7,185	\$129,896
General Fund Contribution	\$2,424,748	\$2,055,129	\$2,071,589	\$2,198,866	\$127,277	\$143,737
Total Allocated Positions	-	14	14	15	1	1

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$1.9 million, an increase of \$47,691 from the 2018-2019 Adopted Final Budget.
 - ◆ Estimated revenue for the 2019-2020 Proposed Budget is determined by a review of historical trends, contracts, and grant information from the State.
- ◆ The Department anticipates a total of \$2 million in available fund balance as of July 1, 2019, of which \$66,468 is budgeted for use in the Fire Service Fund Fiscal Year 2019-2020 Proposed Budget.

Budget and Operations

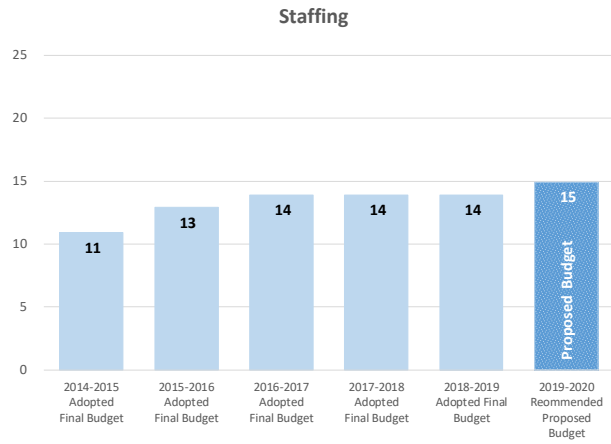
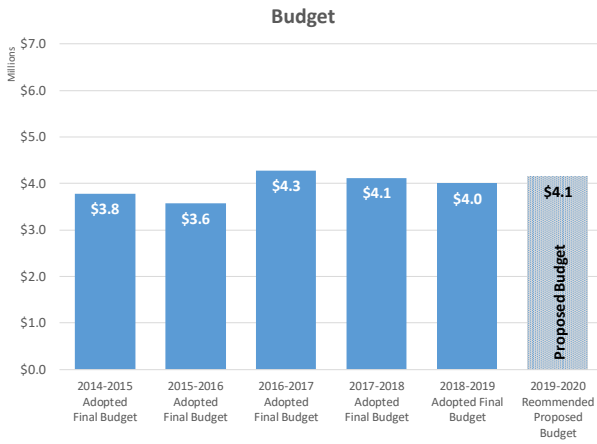
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$4.1 million, an increase of \$129,896 from the 2018-2019 Adopted Final Budget.
 - ◆ The increased costs are associated with a 3.5% increase in Salaries and Benefits, a 5% increase in Group Health Insurance and a 3% increase in Services and Supplies.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 15, an increase of one from the 2018-2019 Adopted Final Budget allocation.

- ◆ Subsequent to the 2018-2019 Adopted Final Budget, one position was added to the Department staffing allocation.

Five-Year Historical Trends

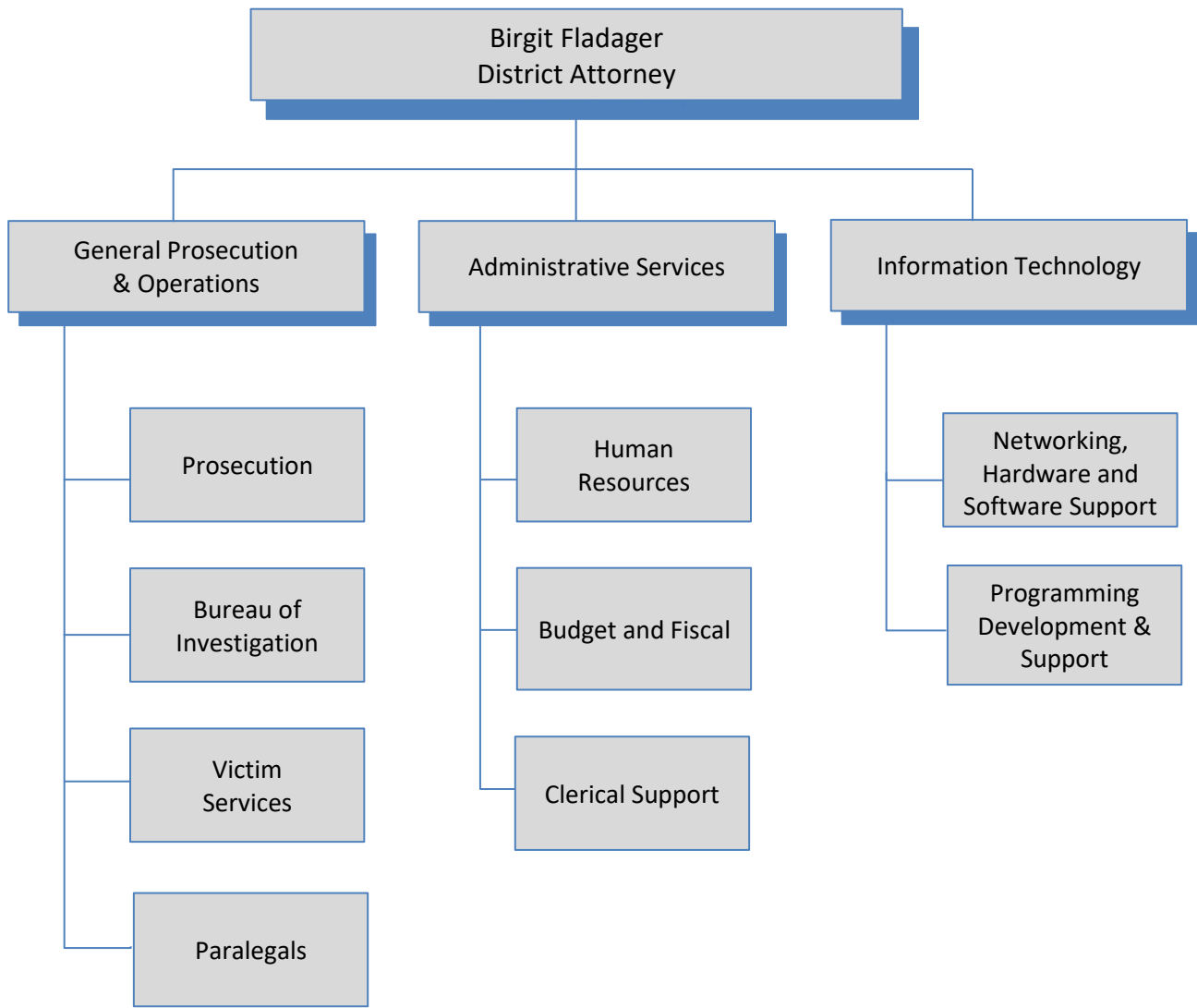


Key Challenges and Opportunities

- ◆ In April 2017, County law enforcement and fire agencies began implementation of a system-wide upgrade to the VHF radio system to expand interoperable communication throughout the Operational Area to improve radio communications and clarity. Due to the complexity of this upgrade, the system will be enhanced through a phased-in approach. The system requires that handheld and portable radios, as well as communications infrastructure throughout the County is upgraded to support and enhance interoperability and staff safety. The Department will work closely with law enforcement and fire agencies to ensure continuity of operations throughout the upgrade process.
- ◆ The Office of Emergency Services is engaged in two Capital Projects efforts, one to further secure the Primary Operations Center at 3705 Oakdale Road in Modesto, which is a shared facility with SR 911 and the Office of Emergency Services, through implementing a perimeter security plan. The second project is evaluating other alternate Emergency Operations Centers in the County.
- ◆ The Office of Emergency Services/Fire Warden continues to work closely with the Health Services Agency on the Emergency Medical Services Strategic Plan implementation for emergency medical system enhancement and improved patient outcomes. It is anticipated that a new Emergency Ambulance Response and Transport Services provider contract will be awarded and implemented in Fiscal Year 2019-2020.

Related Links

For additional information about the Chief Executive Office - Office of Emergency Services/Fire Warden, refer to the division’s website at: www.stanoes.com



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District Attorney

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$3,808,684	\$2,967,252
Use of Fund Balance/ Retained Earnings	\$8,731	\$6,000
Gross Costs	\$23,043,341	\$22,607,113
General Fund Contributions	\$19,225,926	\$19,633,861
% Funded by General Fund	83.4%	86.8%
Total Allocated Positions	149	153

Department Services and Programs

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California.

Every year, the District Attorney’s prosecutors in the **General Prosecution and Operations** unit review thousands of cases received from law enforcement agencies to determine whether there is sufficient evidence to file criminal charges. Those with sufficient evidence are filed as either felony or misdemeanor cases in the Superior Court. In calendar year 2018, 18,741 cases were reviewed and just over 12,400 cases were filed. County prosecutors appear daily in 10 adult (and one juvenile) courtrooms on these cases seeing them through pretrial hearings, law and motion, and disposition or trial.

Specialized prosecution units, some funded with grant or other resources, exist to focus on targeted crimes. These include real estate fraud, consumer fraud/environmental protection, special victims, domestic violence, gang crimes and auto insurance fraud. As in previous years, Consumer Fraud program costs are reflected in the Criminal Division budget, offset by a transfer of all available funding recorded in the Consumer Fraud budget. If the transfer out from the Consumer Fraud budget needs to exceed appropriation level, the Auditor’s Office is authorized to override this object and will assist with posting available revenue at year-end.

The Bureau of Investigation supports prosecutors by providing additional investigation and follow up work necessary to prepare criminal cases for prosecution. The District Attorney investigators also

assist local law enforcement during homicide investigations, other major operations or when their expertise is requested.

The mission of the Victim Services Unit is to reduce the trauma and insensitive treatment victims may experience in the aftermath of a crime. The Unit provides crisis intervention, emergency assistance, court escort, criminal justice orientation, Marsy’s Law notification, Victims of Crime Application assistance, on-call crime scene response and advocacy, referral information and related support services for victims of crime. Victim Advocates also act as a liaison between the victims and prosecutors to keep victims informed of court procedures and dispositions and to answer any questions and concerns as they arise.

Most of the Victim Services advocates are funded by the Victim/Witness Assistance Program. The funds are based on penalties levied against persons convicted of state crimes. The use of these funds is restricted to the operation of a Victim/Witness Assistance Center which is mandated to provide direct services to support the basic rights and needs of victims of crime. The Victim Services Unit also receives grant funding for advocacy from the California Governor’s Office of Emergency Services for the following programs: County Victim Services, Elder Abuse, Unserved/Underserved Victims Advocacy and Outreach and Victim/Witness Assistance.

Paralegals in the District Attorney’s Office assist the prosecutors by providing legal research and drafting motions and pleadings for the Department.

The **Administrative Services** unit provides oversight for Human Resources, Budget and Finance and

Clerical Support. Human Resources is responsible for the Department’s recruitment and hiring, workplace safety, employee relations, workforce training and development and maintaining personnel files. The Financial Unit manages the budget, grant accounting and reporting, payroll, accounts payable, purchasing cards, fixed assets and financial reporting. The Clerical Division provides support to prosecutors and investigators through the following units: Intake, Legal Pleadings, Communications, Discovery,

Records, Calendar, Investigations, Witness Services, Juvenile, Drug Enforcement and Child Abduction.

The **Information Technology** unit, the Department’s in-house IT team, ensures the stability and security of the department’s network infrastructure, installs and configures new hardware and software, manages data storage, plans and purchases all data and network services and provides technical support to all staff—including in the courtroom.

Board of Supervisors Priority Area



The District Attorney supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>	
Mission Statement	<i>The employees of the Stanislaus County District Attorney, in partnership with the Community we serve, are dedicated to justice, the pursuit of truth, protection of the innocent, and the prevention of crime through the vigorous, professional and ethical prosecution of those who violate the law</i>	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results.	
Success Measures	Percent of cases reviewed within 30 days of Case Intake	Percent of new victims contacted within 10 calendar days of receipt of victim information

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Continue to expand the eDiscovery process so that all misdemeanor and felony cases (excluding digital media) are provided electronically ◆ Identify the obstacles and provide solutions that will allow digital media to be provided electronically in the eDiscovery process ◆ Expand electronic submission of reports from local law enforcement agencies ◆ Continue to reduce the backlog of murder cases (79 defendants’ cases resolved during 2015-2017, 37 in 2018)

Budgets Contained within the Department

- ◆ Criminal Division (General Fund)
- ◆ Arson Task Force (Special Revenue Fund)
- ◆ Auto Insurance Fraud Prosecution (Special Revenue Fund)
- ◆ Consumer Fraud Prosecution Program (Special Revenue Fund)
- ◆ Criminal Division Asset Forfeiture (Special Revenue Fund)

- ◆ Elder Abuse Advocacy and Outreach (Special Revenue Fund)
- ◆ Federal Asset Forfeiture (Special Revenue Fund)
- ◆ Office of Traffic Safety Impaired Driver Vertical Prosecution Program (Special Revenue Fund)
- ◆ Real Estate Fraud (Special Revenue Fund)
- ◆ Unserved/Underserved Victim Advocacy and Outreach Program (Special Revenue Fund)
- ◆ Victim Compensation and Government Claims (Special Revenue Fund)
- ◆ Victim Services Program (Special Revenue Fund)
- ◆ Violence Against Women (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

District Attorney						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$101,573	\$4,000	\$4,120	\$4,120	\$0	\$120
Revenue from use of Assets	\$44	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,455,734	\$2,327,871	\$1,154,536	\$1,569,961	\$415,425	(\$757,910)
Charges for Service	\$1,063,837	\$1,475,813	\$1,392,141	\$1,392,141	\$0	(\$83,672)
Miscellaneous Revenue	\$17,073	\$1,000	\$1,030	\$1,030	\$0	\$30
Other Financing Sources	\$401,502	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,039,763	\$3,808,684	\$2,551,827	\$2,967,252	\$415,425	(\$841,432)
Use of Fund Balance/Retained Earnings	\$380,415	\$8,731	(\$19,394)	\$6,000	\$25,394	(\$2,731)
Total Funding Sources	\$4,420,178	\$3,817,415	\$2,532,433	\$2,973,252	\$440,819	(\$844,163)
Salaries and Benefits	\$16,556,027	\$19,667,120	\$19,213,840	\$19,582,026	\$368,186	(\$85,094)
Services and Supplies	\$1,567,837	\$1,860,649	\$1,501,919	\$1,549,158	\$47,239	(\$311,491)
Other Charges	\$1,040,808	\$1,335,880	\$1,382,637	\$1,382,637	\$0	\$46,757
Fixed Assets						
Equipment	\$264,799	\$188,800	\$102,400	\$102,400	\$0	(\$86,400)
Other Financing Uses	\$398,085	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$6,223)	(\$9,108)	(\$9,108)	(\$9,108)	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$19,821,333	\$23,043,341	\$22,191,688	\$22,607,113	\$415,425	(\$436,228)
General Fund Contribution	\$15,401,155	\$19,225,926	\$19,659,255	\$19,633,861	(\$25,394)	\$407,935
Total Allocated Positions	-	149	149	153	4	4

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$3.0 million, a decrease of \$841,432 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by reviewing historical trends and information provided by the State on program funding.
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$202,545 due to a Board approved adjustment in Fiscal Year 2018-2019.

- ◆ This revenue is anticipated to be ongoing.
- ◆ The Proposed Budget includes an increase of \$212,880 for funding allocated to the District Attorney's Office from the Department of Insurance Auto Insurance Fraud Program.
 - ◆ This revenue is ongoing.
- ◆ The Department anticipates a total of \$57,471 in available fund balance as of July 1, 2019, of which \$6,000 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Fund balance for Criminal Division Asset Forfeiture is estimated at \$52,335, of which \$6,000 is budgeted for use in 2019-2020.
 - ◆ Fund balance for Criminal Division Federal Asset Forfeiture is estimated at \$136, of which \$0 is budgeted for use in 2019-2020.
 - ◆ Fund balance for Criminal Division Child Abduction Unit is estimated at \$5,000, of which \$0 is budgeted for use in 2019-2020.
- ◆ Technical adjustments of \$25,394 to correct General Fund Contribution amounts were made in the following Special Revenue budgets, indicating either reduced or increased use of fund balance:
 - ◆ Elder Abuse Advocacy and Outreach - \$3,490
 - ◆ Real Estate Fraud - \$(998)
 - ◆ Unserved/Underserved Victim Advocacy and Outreach - \$2,607
 - ◆ Victim Compensation and Government Claims - \$20,295

Budget and Operations

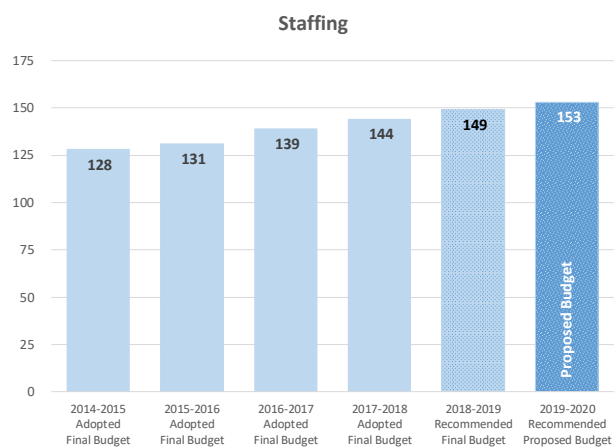
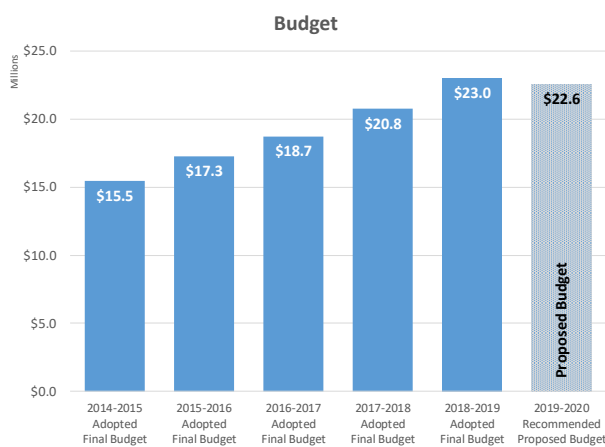
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$22.6 million, a decrease of \$436,228 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%
 - ◆ The Proposed Budget includes decreases to costs associated with the requested service level adjustments for various grants and increases for the applied escalators. This is a conservative estimate that factors current grant funds per existing agreements and time periods; future budget projections will include updated grant awards as they are received. Grants related to the Victim Services Program, the Unserved/Underserved Victim Advocacy and Outreach Program and Elder Abuse Advocacy and Outreach budgets are reflected as awarded through December 2019. These grants are anticipated to continue and, if awarded, revenue will be adjusted in future budget cycles.
- ◆ The Proposed Budget includes technical adjustments reducing General Fund Contribution and increasing use of Department fund balance of \$25,394 for various special revenue budgets in Budget Year 2019-2020.
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$202,545 due to ongoing costs associated with Board approved adjustments in Fiscal Year 2018-2019, requiring no additional General Fund Contribution in Budget Year 2019-2020.
- ◆ The Proposed Budget includes \$212,880 to accommodate the increased costs associated with a grant, requiring no additional General Fund Contribution.
 - ◆ In the Auto Insurance Fraud Program Special Revenue budget, an ongoing increase of \$212,880 for funding available from the Department of Insurance.
 - ◆ These are ongoing costs.

- ◆ The Proposed Budget includes the replacement of two vehicles used by the District Attorney’s Bureau of Investigations and assigned to criminal investigators. The total cost is estimated to be \$60,000, funded by a General Fund Contribution.
- ◆ The Proposed Budget includes the purchase of one new vehicle associated to the Criminal Investigator position being requested to conduct County business. The total cost is estimated to be \$45,000 and is funded by a General Fund Contribution.
- ◆ The District Attorney’s Office has a total fleet of 28 vehicles; of those, three meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 153, an increase of four over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, three positions have been added to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of one to total allocated positions.
 - ◆ One new Criminal Investigator II position is recommended to be added to locate and serve subpoenas on hard-to-find victims and witnesses and to address workload distribution needs;
 - ◆ One new Chief Deputy District Attorney position is recommended to be added to provide the necessary supervision for the prosecutors and to meet State Bar Rules; and
 - ◆ One Paralegal III position is recommended to be deleted as its funding will end on June 30, 2019.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ A staff and workload study was completed in Fiscal Year 2017-2018 and was updated in March 2019. The data gathered included County population, number of cases received for filing, number of cases filed, number of allocated Deputy District Attorneys, number of trials and number of pending homicide cases from seven of the eight comparable counties (one county has consistently been unable to provide data). Analysis of the survey results suggest Stanislaus County is below average for the number of allocated Deputy District Attorneys based on county population and caseload size. In the 2019-2020 Proposed Budget, one new Criminal Investigator II position and one new Chief Deputy District Attorney position were added to the Criminal Division. Additional prosecutor positions may be revisited in a future budget cycle.

- ◆ Of more immediate concern is the high vacancy rate in the number of employed Deputy District Attorneys. The Department has been running a high vacancy rate, which is unsustainable. The prosecutor positions have become increasingly difficult to recruit and retain. It takes several years for an attorney to gain the experience necessary to prosecute major cases. With the highest homicide caseload of all the comparison counties (81 open cases at the time of this report), it is important for the Department to retain experienced prosecutors. As a result of the high vacancy rate, the Department has had to cease prosecution of certain drug possession and traffic offenses to reduce the caseloads. In addition, specialized units handling crimes such as child abuse, sex crimes and domestic violence have been reduced to just one or two prosecutors. The Department has been working with the County's Chief Executive Office and Human Resources staff to address these challenges. Several new practices have been implemented and results will be monitored.
- ◆ The Victim Services Unit has more than doubled in size in the past few years because of several successful grant applications. The "Coordinator" is the designated classification that runs the unit of 14 staff and leads the operations and activities to ensure comprehensive services are provided to victims of crime. The Coordinator's duties include planning, developing, interpreting, implementing and evaluating program goals, procedures and standards in compliance with federal, state and local rules and regulations; joint agency planning and implementation; analyzing and solving problems; and supervising subordinate staff. The position is also responsible for applying for grants, reporting on grants, managing a budget, representing the office and the unit at meetings with various boards and councils and providing leadership to unit and office staff.

Ideally, the Victim Services Unit would have an assistant to aid in all facets of the program, in particular the supervision of advocates. One solution being considered is the addition of a Manager position to this unit and designation of the current "Coordinator" position as the assistant. Funding is available in the Victim Witness grant to cover these costs if a new position is authorized. The grants are up for renewal in Fiscal Year 2019-2020 and the Department will work with CEO-HR to determine support for a Manager position for the Victim Services Unit in a future budget cycle.

- ◆ Since Fiscal Year 2018-2019, the Department has been assessing the structure and supervision within the Bureau of Investigation. Work has been completed to assess how the Bureau of Investigation compares with other District Attorneys' offices and what type of organizational structure would best ensure maximum efficiency with appropriate levels of supervision. The Department expects to put forth a new structure during Fiscal Year 2019-2020.
- ◆ Both the State Legislature in passing new bills and the People in passing new Propositions continue to implement new laws which impact the criminal justice system in major and unexpected ways. These new laws create additional responsibilities and workload for the District Attorney's Office with no new resources provided. Recent major changes include the shifting of responsibility for litigating writs in death penalty cases from the State Attorney General to local District Attorney's Offices; offering the opportunity for every convicted murderer to petition for resentencing and a finding that their murder conviction should be reversed or modified; creating the right to post-conviction discovery in cases where it has never existed before; and changes to the State Bar Rules that greatly expand responsibilities not only for attorneys, but for all staff, and increases the potential for State Bar actions leading to possible disciplinary actions.

Related Links

For additional information about the District Attorney, refer to the division's website at: www.stanislaus-da.org

Grand Jury

Budget in Brief:	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Total Revenue	\$0	\$0
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$162,573	\$167,068
General Fund Contributions	\$162,573	\$167,068
% Funded by General Fund	100.0%	100.0%
Total Allocated Positions	0	0

Department Services and Programs

Grand Jury responsibilities are generally divided into civil and criminal division. California Penal Code Section 904.6 permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprised of two grand juries, one designated for civil investigations and the other for criminal indictments. In Stanislaus County, there are two separate grand juries.

Civil Grand Jury conducts mandatory, discretionary, and citizen complaint investigations. Mandatory investigations are those the California Penal Code requires the Civil Grand Jury to undertake. The discretionary investigations are those over which the Legislature has given the Civil Grand Jury jurisdiction but has stated is not required by law. The citizen

complaint investigations are those complaints within the jurisdiction of the Civil Grand Jury received from a citizen.

The statutes preclude the Civil Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies, and matters involving the fiscal and administrative operations of the Superior Court.

Criminal Grand Jury, an alternative to a preliminary hearing, reviews evidence according to a probable cause standard and determines whether there is sufficient evidence for an indictment. Members serve for a maximum of six indictment hearings or one budget year, whichever comes first.

Board of Supervisors Priority Area



The Grand Jury supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	The Grand Jury is charged with providing unbiased oversight to the investigation of citizen complaints pertaining to the operations of the County, cities, school districts, as required by law. The Grand Jury investigates policies and procedures, making recommendations to improve local governmental operations. Through this process, the Grand Jury provides assurance to the public that government is operating efficiently and in an ethical, honest manner

1021 I Street, Modesto, CA 95354 Tel: (209) 525-4252
www.stanct.org/grand-jury

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Reach out to the community for new Civil Grand Jury recruitments
- ◆ Maintain jury fees and costs within the Adopted budget
- ◆ Maintain training fees within the Adopted budget

Budgets Contained within the Department

- ◆ Grand Jury (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Grand Jury						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$59,575	\$64,486	\$68,343	\$68,343	\$0	\$3,857
Services and Supplies	\$42,612	\$82,925	\$82,975	\$82,975	\$0	\$50
Other Charges	\$14,862	\$14,862	\$15,450	\$15,450	\$0	\$588
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$300	\$300	\$300	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$117,049	\$162,573	\$167,068	\$167,068	\$0	\$4,495
General Fund Contribution	\$117,049	\$162,573	\$167,068	\$167,068	\$0	\$4,495
Total Allocated Positions	-	-	-	-	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$0. The Civil Grand Jury is entirely reliant on General Fund contribution and receives no outside revenue.

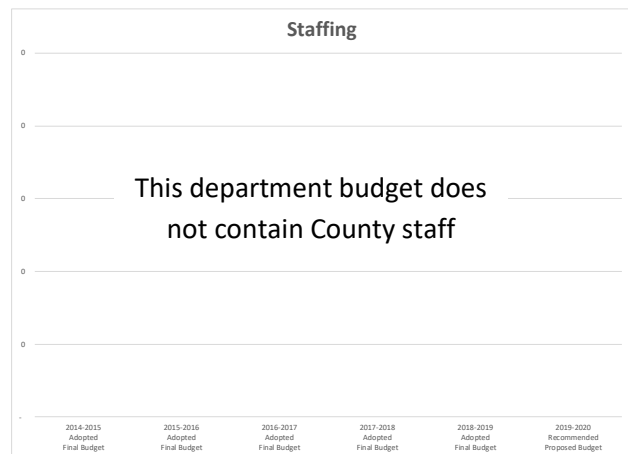
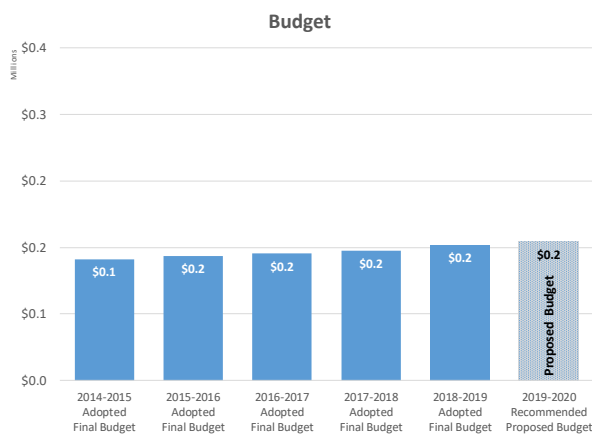
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$167,068, an increase of \$4,495 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and Benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and Supplies increase of 3.5%

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2018-2019 Adopted Final Budget allocation.

Five-Year Historical Trends



Related Links

For additional information about the Grand Jury, refer to the division’s website at: <http://stanct.org/grand-jury>

Integrated Criminal Justice Information System

Budget in Brief:	FY 2018-2019	FY 2019-2020
	Adopted Final Budget	Proposed Budget
Total Revenue	\$775,500	\$795,366
Use of Fund Balance/ Retained Earnings	\$427,029	\$448,026
Gross Costs	\$1,202,529	\$1,243,392
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

The Integrated Criminal Justice Information System (ICJIS) Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County’s justice departments promoting efficient government operations. The ICJIS project is a partnership between the following Stanislaus County departments: Sheriff, District Attorney, Probation, Public Defender, Chief

Executive Office and Information Technology Central (formerly Strategic Business Technology).

The ICJIS Project continues to improve and enhance the previously-developed, feature-rich management information systems used in the County justice departments. Additionally, systems on which the ICJIS code runs are maintained and replaced on a cycle appropriate to the significant workload placed on them by the users.

Board of Supervisors Priority Area



The Integrated Criminal Justice Information System supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	To continue the development of the Integrated Criminal Justice Information System, to enhance and modify the software to meet customers' changing needs, and to optimize business processes

Budgets Contained within the Department

- ◆ Integrated Criminal Justice Information System (Internal Service Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Integrated Criminal Justice Information System						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$622,504	\$775,500	\$775,500	\$795,366	\$19,866	\$19,866
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$622,504	\$775,500	\$775,500	\$795,366	\$19,866	\$19,866
Use of Fund Balance/Retained Earnings	\$137,308	\$427,029	\$467,892	\$448,026	(\$19,866)	\$20,997
Total Funding Sources	\$759,812	\$1,202,529	\$1,243,392	\$1,243,392	\$0	\$40,863
Salaries and Benefits	\$16,329	\$40,250	\$41,659	\$41,659	\$0	\$1,409
Services and Supplies	\$464,166	\$764,000	\$790,740	\$790,740	\$0	\$26,740
Other Charges	\$279,317	\$363,279	\$375,993	\$375,993	\$0	\$12,714
Fixed Assets						
Equipment	\$0	\$35,000	\$35,000	\$35,000	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$759,812	\$1,202,529	\$1,243,392	\$1,243,392	\$0	\$40,863
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$795,366, an increase of \$19,866 from the 2018-2019 Adopted Final Budget.
- ◆ Estimated revenue for the 2019-2020 Proposed Budget is determined by combining the contributions of the four member departments as included in their Fiscal Year 2019-2020 Proposed Budgets: District Attorney, Probation, Public Defender, and Sheriff.
- ◆ The Integrated Criminal Justice Information System (ICJIS) program anticipates a total of \$723,224 in available retained earnings as of July 1, 2019, of which \$448,026 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ ICJIS is pursuing a strategy of holding the Criminal Justice departments’ annual contribution to the ICJIS program costs flat while using retained earnings to make up for any increases in costs in order to reduce the amount of program retained earnings so as to become compliant with State Auditor-Controller guidelines (equivalent to approximately 60 days’ worth of working capital).

Budget and Operations

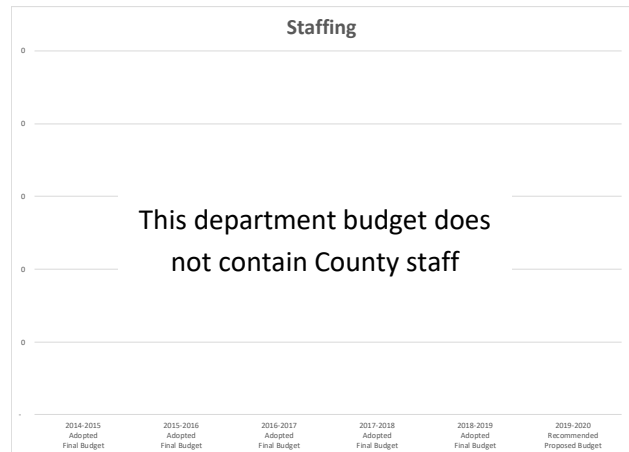
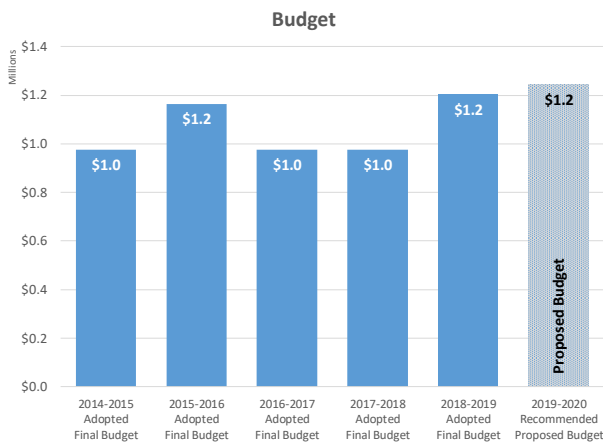
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$1.2 million, an increase of \$40,863 from the 2018-2019 Adopted Final Budget.

- ◆ The Proposed Budget at base includes a 3.5% cost of doing business increase over the 2018-2019 Adopted Final Budget.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2018-2019 Adopted Final Budget allocation.

Five-Year Historical Trends

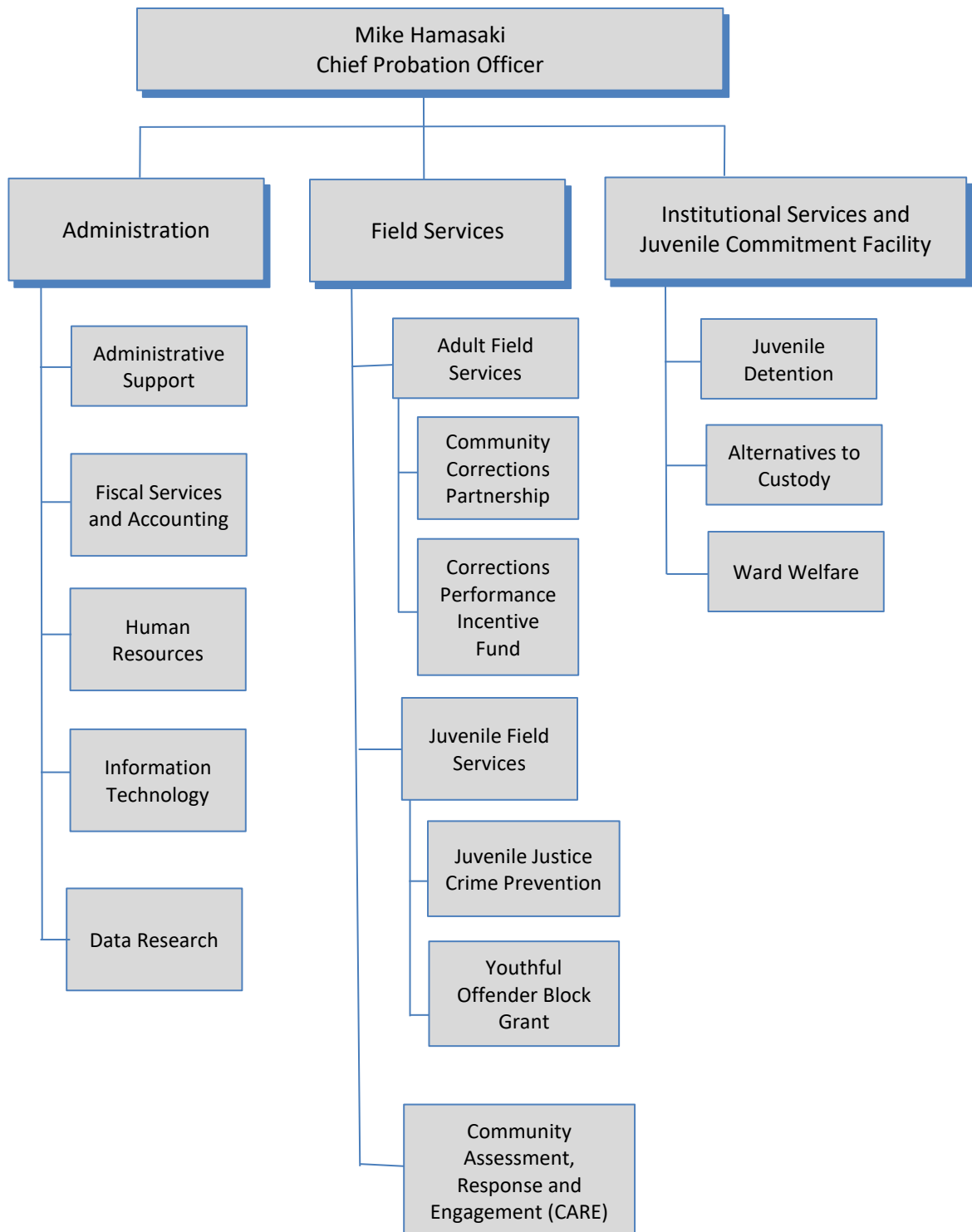


Key Challenges and Opportunities

- ◆ The ICJIS program continues to be challenged by the scarcity of qualified software developers that Stanislaus County can attract for employment and retain.
- ◆ The ICJIS program faces challenges in terms of modernization of the underlying technologies deployed and of evolving business needs and user expectations. New approaches are being explored to address these challenges in a timely and efficient manner.
- ◆ The Public Safety departments are following developments related to significant changes in legislation such as Bail Reform and Assembly Bill 1131. If these changes in legislation come to pass, this will further necessitate interfacing and sharing of data between Public Safety departments and State level agencies.

Related Links

For additional information about the Integrated Criminal Justice Information System, refer to the website at: www.stancounty.com



2215 Blue Gum Avenue, Modesto, CA 95358 Tel: (209) 525-5400
www.stancounty.com/probation

Probation

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$37,789,079	\$38,722,446
Use of Fund Balance/ Retained Earnings	\$4,846,767	\$4,745,839
Gross Costs	\$66,840,495	\$67,941,930
General Fund Contributions	\$24,204,649	\$24,473,645
% Funded by General Fund	36.2%	36.0%
Total Allocated Positions	284	284

Department Services and Programs

The **Administration** division is responsible for department-wide services for staff members in several geographical locations. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; grant management; purchasing; budget and fiscal services; staff training; and safety.

The **Field Services** division’s services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in re-integration into the community. The Department’s armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. This division includes several different funding sources, including:

The Juvenile Justice Crime Prevention Act which provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use amongst substance abuse/dependence involved wards.

Youthful Offender Block Grant was designed to enhance the capacity of the Probation Department to implement an effective continuum of services to respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 21. Corrections Performance Incentive Fund (SB678) provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.

Community Corrections Partnership (AB109) supports custodial and community supervision for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees.

Institutional Services encompasses the operational and staffing costs for the Juvenile Hall, and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs. The Juvenile Hall processes 600-700 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings. Court-committed females and youth that have special needs are also housed within the Juvenile Hall. The 60-bed **Juvenile Commitment Facility** allows for increased counseling and programs for court-committed juvenile offenders, including a culinary arts vocational program, the Planting Justice gardening program and Aggression Replacement Training (ART). The Alternative to Custody Program addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

Board of Supervisors Priority Area



The Probation Department supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>
Mission Statement	As an integral part of the criminal justice system, Probation protects our community by: Promoting responsible behavior and offender accountability; Providing objective information and recommendations to the Superior Courts; Operating safe and secure juvenile facilities and programs; and Partnering with the community to provide direct services to offenders, families and victims
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Reduce post-release recidivism of individuals exiting probation supervision

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Reduce recidivism in adult offenders who complete programming at the Day Reporting Center ◆ Assist offenders and their family members, through the Focus on Prevention Initiative, to become law abiding and experience an overall healthier lifestyle by connecting them to resources ◆ Partner with local education institutions to get those youth under department supervision into higher or continued education, prior to their dismissal

Budgets Contained within the Department

- ◆ Administration (General Fund)
- ◆ Community Corrections Partnership Plan (Special Revenue Fund)
- ◆ Corrections Performance Incentive Fund (Special Revenue Fund)
- ◆ Field Services (General Fund)
- ◆ Institutional Services (General Fund)
- ◆ Juvenile Commitment Facility (General Fund)
- ◆ Juvenile Justice Crime Prevention Act (Special Revenue Fund)
- ◆ Local Community Corrections (Special Revenue Fund)
- ◆ Ward Welfare Fund (Special Revenue Fund)
- ◆ Youthful Offender Block Grant (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Probation						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$6,204	\$4,000	\$4,120	\$4,120	\$0	\$120
Revenue from use of Assets	\$59,780	\$1,700	\$1,751	\$1,751	\$0	\$51
Intergovernmental Revenue	\$29,954,786	\$30,059,632	\$31,129,127	\$30,792,677	(\$336,450)	\$733,045
Charges for Service	\$5,618,787	\$6,282,127	\$6,552,767	\$6,440,530	(\$112,237)	\$158,403
Miscellaneous Revenue	\$27,616	\$31,600	\$32,548	\$32,548	\$0	\$948
Other Financing Sources	\$1,278,441	\$1,410,020	\$1,450,820	\$1,450,820	\$0	\$40,800
Total Revenue	\$36,945,614	\$37,789,079	\$39,171,133	\$38,722,446	(\$448,687)	\$933,367
Use of Fund Balance/Retained Earnings	(\$2,143,651)	\$4,846,767	\$4,111,759	\$4,745,839	\$634,080	(\$100,928)
Total Funding Sources	\$34,801,963	\$42,635,846	\$43,282,892	\$43,468,285	\$185,393	\$832,439
Salaries and Benefits	\$27,024,047	\$31,716,713	\$32,845,144	\$32,732,907	(\$112,237)	\$1016,194
Services and Supplies	\$4,028,281	\$6,841,867	\$6,409,102	\$6,287,102	(\$122,000)	(\$554,765)
Other Charges	\$20,510,687	\$26,093,566	\$27,027,506	\$27,224,786	\$197,280	\$1,131,220
Fixed Assets						
Buildings & Improvements	\$42,496	\$205,000	\$5,175	\$5,175	\$0	(\$199,825)
Equipment	\$766,435	\$638,500	\$306,675	\$306,675	\$0	(\$331,825)
Other Financing Uses	\$1,177,181	\$1,330,316	\$1,370,752	\$1,370,752	\$0	\$40,436
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$9,749	\$14,533	\$14,533	\$14,533	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$53,558,876	\$66,840,495	\$67,978,887	\$67,941,930	(\$36,957)	\$1,101,435
General Fund Contribution	\$18,756,913	\$24,204,649	\$24,695,995	\$24,473,645	(\$222,350)	\$268,996
Total Allocated Positions	-	284	284	284	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$38.7 million an increase of \$933,367 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Applied a 3% increase consistent with historical indicators.
- ◆ The Proposed Budget includes an adjustment decreasing the 2019-2020 Spending Plan by a total of \$448,687 in estimated revenue due to loss of contracts and updated Realignment Plans.
 - ◆ A decrease of \$112,237 in revenue resulted from the loss of a contract with the Stanislaus County Office of Education (SCOE)
 - ◆ A decrease of \$112,000 in revenue resulted from the State reducing the allocation for Commercially Sexually Exploited Children (CSEC) program funding.
 - ◆ A decrease of \$224,450 in revenue resulted from an adjustment to bring Local Community Corrections (LCC) revenue in line with the approved 5-Year Plan.
- ◆ The Department anticipates a total of \$29.9 million in available fund balance/retained earnings as of July 1, 2019, of which \$4.7 million is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Corrections Performance Incentive fund balance is estimated to be \$3.3 million as of July 1, 2019, of which \$692,815 is budgeted for use in Fiscal Year 2019-2020

- ◆ Criminalistics Lab fund balance is estimated to be \$155,446 as of July 1, 2019, of which zero is budgeted for use in Fiscal Year 2019-2020
- ◆ Juvenile Justice Crime Prevention Act fund balance is estimated to be \$3.7 million as of July 1, 2019, of which \$732,741 is budgeted for use in Fiscal Year 2019-2020.
- ◆ Local Community Corrections fund balance is estimated to be \$17.3 million as of July 1, 2019, of which \$1.9 million is budgeted for use in Fiscal Year 2019-2020.
- ◆ Ward Welfare fund balance is estimated to be \$363,660 as of July 1, 2019, of which \$62,200 is budgeted for use in Fiscal Year 2019-2020.
- ◆ Youthful Offender Block Grant fund balance is estimated to be \$5.1 million as of July 1, 2019, of which \$1.3 million is budgeted for use in Fiscal Year 2019-2020.

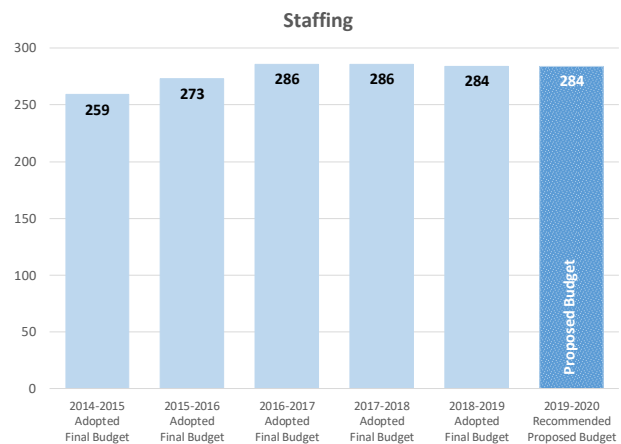
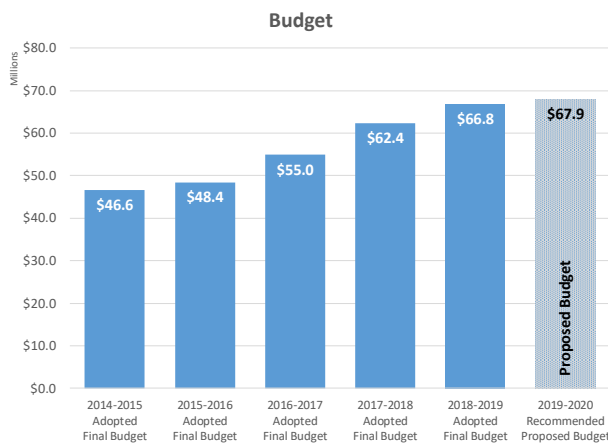
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$67.9 million, an increase of \$1.1 million from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and Benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%
 - ◆ The Local Community Corrections and Community Corrections partnership 2019-2020 Proposed Budgets are based on the approved 5-Year Plan.
- ◆ The Proposed Budget includes a decrease of \$36,957 from the Spending Plan level to accommodate the decreased costs associated with known changes and the cost of doing business resulting in a \$222,350 reduction in General Fund Contribution.
 - ◆ An increase of \$222,350 for ongoing costs associated with one new Supervising Probation Officer and one new Confidential Assistant III funded with Corrections Performance Incentive funds; there is no impact to the County General Fund.
 - ◆ A decrease of \$112,000 in Services and Supplies to offset a decrease of the same amount in revenue from reduced state funding of Commercially Sexually Exploited Children program funding. There is no impact to the County General Fund.
 - ◆ A decrease of \$112,237 in Salaries and Benefits to offset a decrease of the same amount in revenue for the loss of a contract with Stanislaus County Office of Education (SCOE). This decrease results in the un-funding of a vacant Deputy Probation Officer II position. The contract was awarded by SCOE to another County Department resulting in no overall service reduction to the community. There is no impact to the County General Fund.
 - ◆ A decrease of \$222,350 for ongoing costs associated with un-funding two vacant positions in Juvenile programs to account for juvenile workload decline resulting in a \$222,350 reduction in General Fund Contribution.
 - ◆ An increase of \$187,280 to bring Local Community Corrections (LCC) in line with the approved five-Year Plan.
- ◆ The Proposed Budget includes the replacement of two vehicles to be used by sworn staff for field operations. The total cost is estimated to be \$120,000, funded by General Fund Contribution and is included in the Department's Fiscal Year 2019-2020 Base Budget.
- ◆ The Probation Department has a total fleet of 60 vehicles; of those, two meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 284, consistent with the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, one position has been added to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for a decrease of one to total allocated positions.
 - ◆ One new Confidential Assistant III is recommended to be added to the Administration budget and funded by the Corrections Performance Incentive Fund budget to support Human Resources in complying with the new SB 1421 regulations and to assist with recruitments;
 - ◆ One new Supervising Probation Officer is recommended to be added to the Administration budget and funded by Corrections Performance Incentive Fund budget to support the Human Resources unit in complying with the Public Records Requests, internal affairs, citizen complaints, and policy updates;
 - ◆ One vacant Deputy Probation Officer II position in Field Services is recommended to be unfunded; and
 - ◆ Two vacant Probation Corrections Officer II positions in the Juvenile Commitment Facility are recommended to be unfunded.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.
 - ◆ 18 Legal Clerk III positions are recommended for study to determine if current duties and responsibilities are in alignment with the Legal Clerk III classification.

Five-Year Historical Trends



Key Challenges and Opportunities

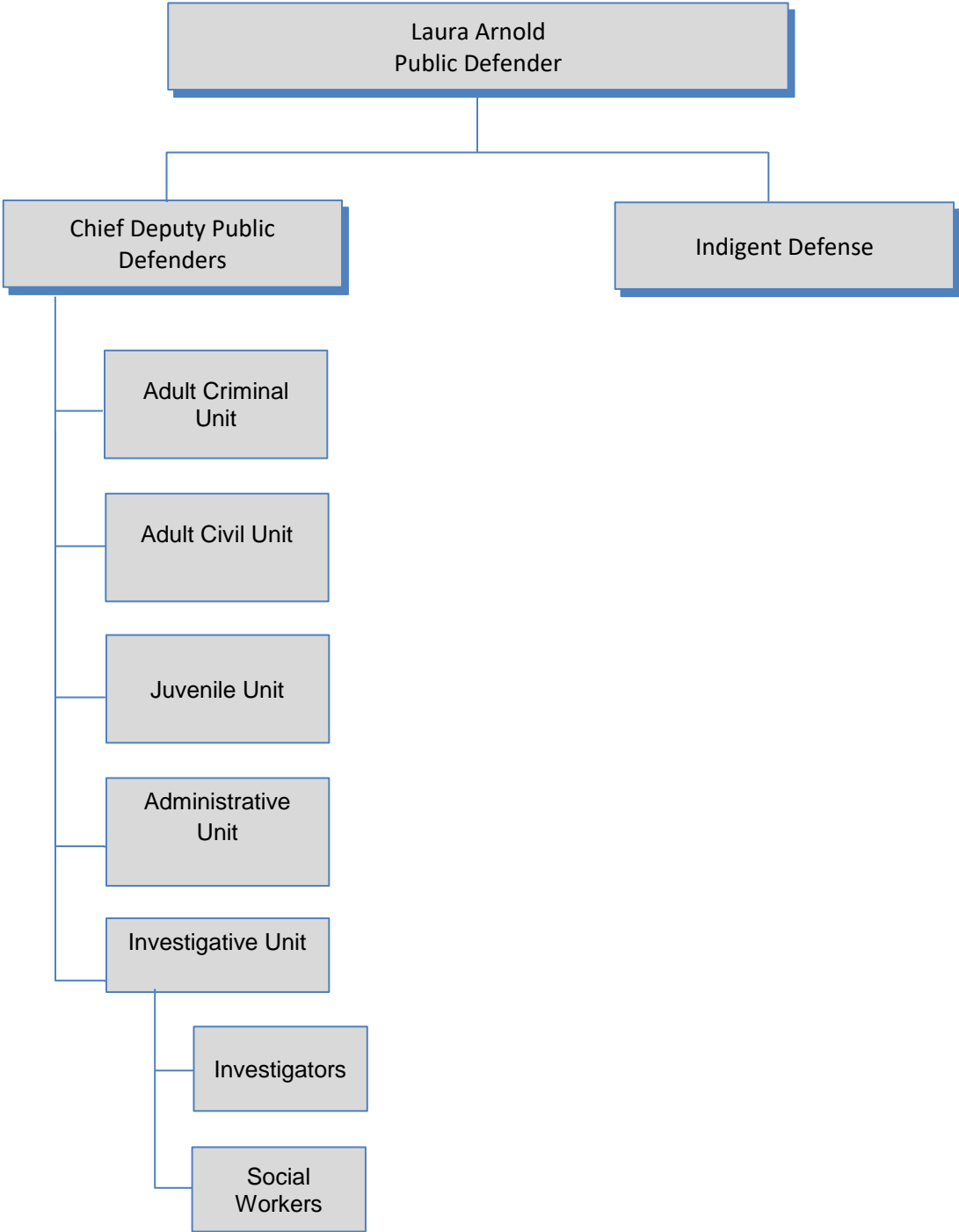
- ◆ Aging facilities and maintenance issues continue to be a challenge for the Department. Currently the Juvenile campus has two modular buildings with severely deficient roofs, one of which houses a very expensive piece of equipment, the parking lot continues to flood with any measurable rainfall, and the abandoned MID canal continues to be a safety issue for Juvenile Hall and the adjacent neighborhood.
- ◆ Hiring of qualified employees and employee retention continues to be a challenge for the Department. As of April 2019, the Department is experiencing a 14% vacancy rate with Deputy Probation Officer positions and a 30% vacancy rate with Probation Corrections Officer positions.

- ◆ Juvenile Hall bookings have seen a significant decline in the last ten years. Annual Juvenile bookings were over 2,000 in 2009 and have plunged to between 700-800 in the last two years. The trend of declining Juveniles being booked into Juvenile Hall is a statewide trend, and not unique to Stanislaus County. This trend is being observed statewide, however the reasons for the decline are unclear. As a result, the Probation Department is assessing current resources and plans to come back in a future budget cycle to request redirection of resources to other Probation programs, to include adult probation.

Related Links

For additional information about the Probation Department, refer to the website at:

www.stancounty.com/probation/



1021 I Street, Suite 201, Modesto, CA, 95356 Tel: (209) 525-4200
www.stancounty.com/publicdefender

Public Defender

Budget in Brief:	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Total Revenue	\$1,284,266	\$1,411,817
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$12,855,892	\$13,484,260
General Fund Contributions	\$11,571,626	\$12,072,443
% Funded by General Fund	90.0%	89.5%
Total Allocated Positions	50	51

Department Services and Programs

The Public Defender provides legal outreach to underserved communities and legal representation for indigent persons.

The **Adult Criminal Unit** is responsible for providing zealous legal representation to indigent persons accused of crimes, including adults charged with felonies such as murder, robbery, rape, assaults, drug offenses or harm to property. The Department also represents indigent adults who are charged with misdemeanor offenses and provides legal advice to all clients. This Unit provides representation in several specialty courts including Drug Court, Homeless Court, Mental Health Court and Veterans Treatment Court. These courts are run in a collaborative manner, which means the judge, district attorney, public defender and probation officer all work closely together to assess the needs of the client and develop a treatment plan designed to help the client.

This Unit is also responsible for filing hundreds of Prop 47 petitions a year. These petitions permit some clients who have been convicted of certain controlled substances and theft-related offenses to request their felony conviction to be recalled and designated as a misdemeanor. The Unit also is responsible for filing petitions to reclassify certain felonies to misdemeanors under Prop 64, "The Adult Use of Marijuana Act."

The **Adult Civil Unit** provides representation in some civil cases to clients who are being held on a civil commitment due to a mental illness or developmental disability. In this capacity, the Public Defender advocates for mental health patients who wish to contest their involuntary treatment under the various provisions of the Lanterman-Petris-

Short (LPS) Act and Welfare and institutions code section 6500. Individuals suffering from a mental illness or developmental disability can be particularly vulnerable to abuse and neglect. Accordingly, the Public Defender works vigorously to safeguard the due process protections and constitutional rights of our clients who are facing a civil commitment under these statutory provisions. The Department also represents indigents who face a loss of parental rights in dependency matters.

The **Juvenile Unit** is responsible for providing zealous representation of children who appear in juvenile delinquency court. The Department's role is to defend the child against all allegations that have been made against them. Advocacy extends to ensure that the needs of the child are met through education, guidance, and treatment consistent with the child's best interest.

The **Administrative Unit** is composed of clerical staff who assist attorneys in all facets of representation of clients.

The **Investigations Unit** supports the attorneys in investigating and preparing the cases for negotiation and trial. The investigators are a critical part of the work of the Public Defender. In addition, paralegal staff file hundreds of motions per year to help clients overcome barriers to employment, housing, education, public benefits and civic participation. These motions include reducing felonies to misdemeanors for qualifying offenses, early termination of felony or misdemeanor probation, dismissal of a case when probation is completed and Certificates of Rehabilitation for state prison cases. Two Social Workers are included in this unit. The Social Workers provide a holistic

approach in the defense of clients, they assess and advocate on behalf of clients, humanizing them within the context of the criminal justice system. In addition, the social workers create re-entry plans and advocate for alternatives to incarceration for many clients suffering from disorders underlying their criminal conduct, including substance abuse and mental health disorders.

conflict of interest, separate counsel must be provided. For this purpose, the County contracts with three local firms. When these firms are unable to provide representation, the services of a member of a local criminal bar defense panel are retained. The cost of the yearly contract with these three firms and the panel attorneys are paid from the Indigent Defense fund. In addition, any expert witness fees or investigation costs that arise in these cases are also paid from this fund.

Indigent Defense. When the Department is unable to represent an indigent individual because of legal

Board of Supervisors Priority Area



The Public Defender supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>	
Mission Statement	To ensure and promote justice, reduce recidivism, and provide zealous advocacy through client-centered high quality legal representation that protects the liberty and constitutional rights of indigent persons accused of crimes	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	New and opened files per year over the last five fiscal years	Number of expungement requests filed per year for the last five years

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Maximize opportunities for residents to obtain relief they are legally entitled to under Propositions 47 and 64 and assist clients in expungement requests so County residents are eligible for more employment and better housing opportunities ◆ Work with the criminal justice partners to increase Department efforts to increase participation in collaborative courts (Drug Court, Homeless Court, Mental Health Court and Veterans Treatment Court), so Department clients can better connect to services and counseling, and increase the number of service connected clients ◆ With a fully staffed investigations unit the Department will look to create a new investigative review service where attorneys will work closely with investigators in analyzing cases. This review service will provide better results for clients in a more cost-effective manner ◆ Implement a “Social Worker Program” with the hiring of two Social Workers. The social workers will assess and advocate on behalf of clients, humanizing them within the context of the criminal justice system. They will also create re-entry plans and advocate for alternatives to incarceration for many clients suffering from disorders underlying their criminal conduct, including substance abuse and mental health disorders

- ◆ Continue to promote the Department's efforts to go paperless by scanning all closed files and working with the criminal justice partners in creating an electronic case management system. This project will increase the efficiency and cost effectiveness of services by storing case-related information electronically

Budgets Contained within the Department

- ◆ Public Defender (General Fund)
- ◆ Indigent Defense (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Public Defender						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$893,258	\$554,709	\$571,350	\$606,061	\$34,711	\$51,352
Charges for Service	\$541,209	\$729,557	\$748,744	\$805,756	\$57,012	\$76,199
Miscellaneous Revenue	\$1,058	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,435,525	\$1,284,266	\$1,320,094	\$1,411,817	\$91,723	\$127,551
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,435,525	\$1,284,266	\$1,320,094	\$1,411,817	\$91,723	\$127,551
Salaries and Benefits	\$6,215,269	\$7,227,836	\$7,557,546	\$7,757,546	\$200,000	\$529,710
Services and Supplies	\$4,645,404	\$4,944,974	\$4,999,623	\$5,004,623	\$5,000	\$59,649
Other Charges	\$311,824	\$613,160	\$634,621	\$652,169	\$17,548	\$39,009
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$62,766	\$69,922	\$69,922	\$69,922	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,235,263	\$12,855,892	\$13,261,122	\$13,484,260	\$222,548	\$628,368
General Fund Contribution	\$9,799,738	\$11,571,626	\$11,941,618	\$12,072,443	\$130,825	\$500,817
Total Allocated Positions	-	50	50	51	1	1

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$1.4 million, an increase of \$127,551 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ A 3% cost of doing business increase.

- ◆ The Proposed Budget includes an increase of \$91,723 in estimated revenue above the Spending Plan level due to the projection of additional revenue based on updated analysis of revenue received in prior years, review of the approved Community Corrections Partnership (CCP) annual plan and information provided in the Governor’s January State Budget for 2011 and 1991 realignment funding.
 - ◆ This revenue is ongoing.

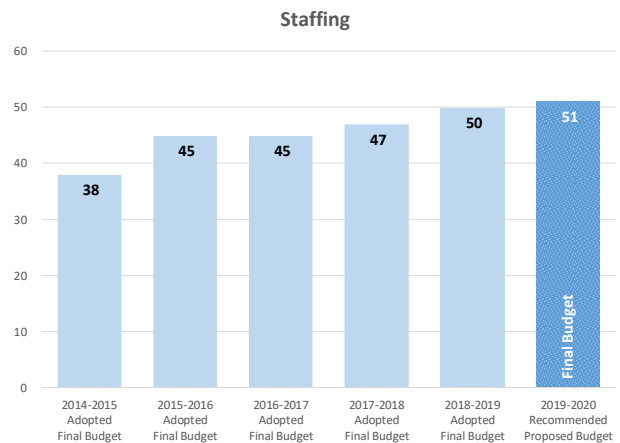
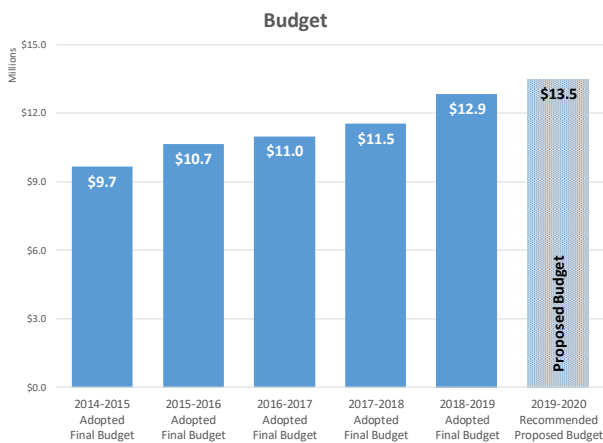
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$13.5 million, an increase of \$628,368 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and Benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%
- ◆ The Proposed Budget includes \$222,548 above the Spending Plan level to accommodate the increased costs associated with recommended service level adjustments to maintain or enhance services provided to Department clients, requiring an additional General Fund Contribution of \$130,825.
 - ◆ An increase of \$50,000 for ongoing Mitigation Specialist services to assist with Special Circumstances and Homicide cases;
 - ◆ Service costs of an embedded Budget/Business Manager to assist the Department with various administrative functions including finance and budget. The position will reside in the Chief Executive Office budget but be co-located with and charged to the Public Defender. This Budget/Business Manager will also provide services to two other General Fund departments and allocate time as needed to their support. For ease in budgeting, the full General Fund contribution is provided to the Public Defender who has the primary assignment and benefit. One-time costs of \$5,000 and ongoing costs of \$150,000 are recommended;
 - ◆ An increase of \$17,548 for a technical adjustment related to ongoing costs for the Department Social Worker Program as approved by the CCP.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 51, an increase of one over the 2018-2019 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of one to total allocated positions.
 - ◆ One new Paralegal III position is recommended to address the impact of recent statutory and decisional law. Funding for this position will be evaluated against available Performance Visioning Carryover Savings at Final Budget, which is anticipated to be sufficient to cover Fiscal Year 2019-2020 costs.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ The Department is sometimes unable to represent clients due to conflict of interest. In these instances, the County has contracts with local defense law firms, referred to as “Conflicts” firms. The Court may then assign an attorney from one of the Conflict firms to represent the client. The County has had contracts with Conflicts I and Conflicts II firms for many years and in February 2018 added a Conflicts III contract to address the high costs incurred from Indigent Defense Panel attorneys. The Conflicts firms are contracted to provide a mandated level of adequate yet cost effective and efficient representation. If a conflict of interest exists with the Conflict I, Conflicts II or Conflict III firms, the client is then assigned an Indigent Defense Panel attorney. The County is responsible for payment of Indigent Defense panel attorney costs which, in recent years, has been very costly.

In March 2019, the County issued a Request for Proposals (RFP) for Indigent Criminal Defense Assignment Oversight. The RFP was released to the public requesting proposals that will redesign the management of legal representation for clients for whom the Public Defender’s Office declares a conflict. Five proposals were received and staff from the Chief Executive Office has been in contract negotiations with the successful bidder who will act as the County’s new Indigent Criminal Defense Assignment Oversight Administrator. The Indigent Criminal Assignment Oversight Administrator will replace Conflicts I, Conflicts II and Conflicts III firms and has a goal of eliminating or substantially reducing the number of cases assigned to the Indigent Defense Panel. In the Proposed Budget, the Indigent Defense budget is \$4.5 million.

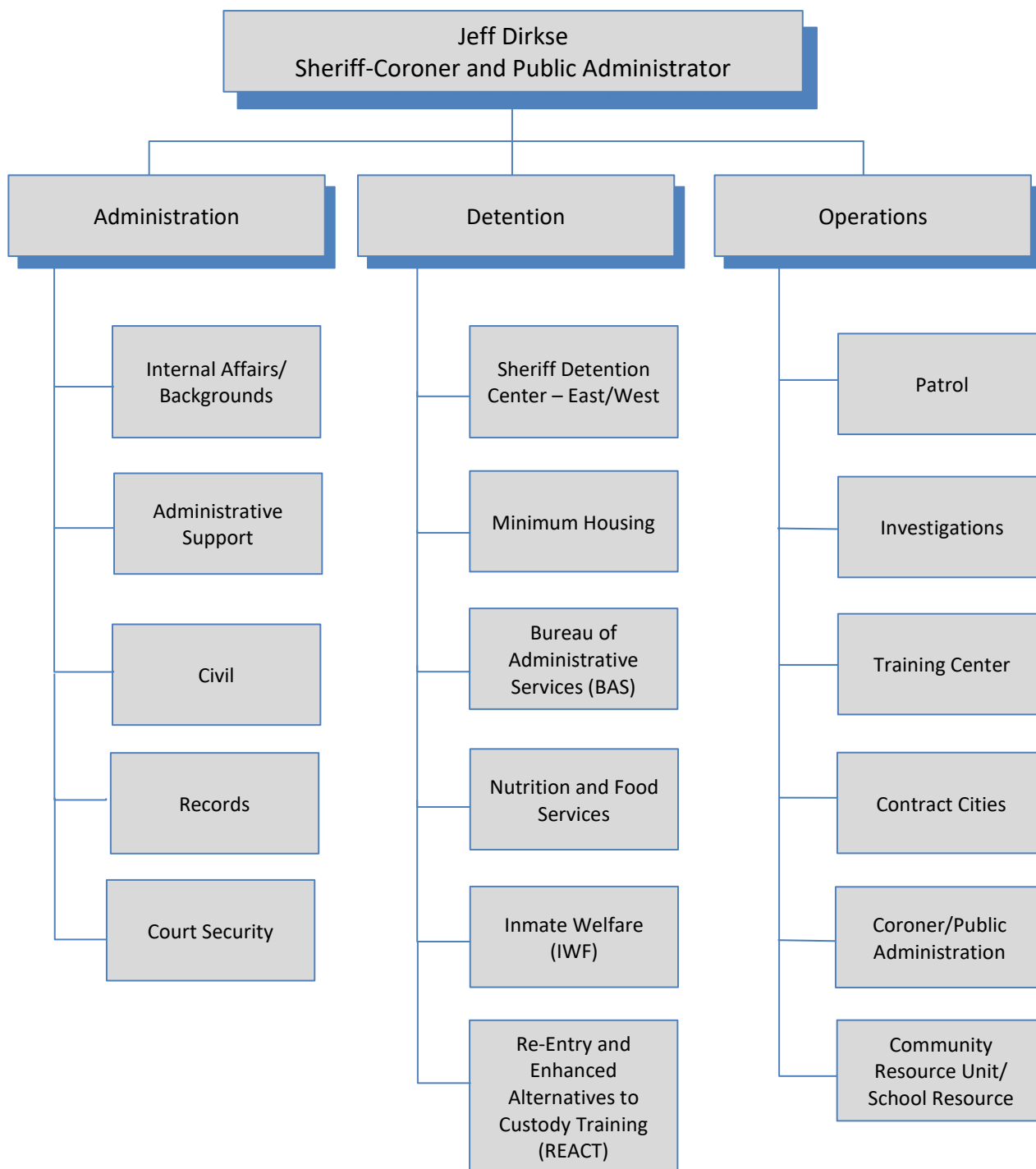
- ◆ The Department continues to face key challenges with the large number of special circumstances homicides and cases in which the State is seeking the death penalty. The Department, the Indigent Criminal Assignment Oversight Administrator, and the Indigent Defense Panel will need access to specialized resources such as psychological services and expert witness testimony to adequately represent these cases. Services associated with these types of cases are anticipated to be costly and necessary.
- ◆ New legislation and Supreme Court rulings have increased the level of services the Department needs to provide to clients but have come without providing additional resources for increased service levels. Youthful Offender Parole hearings and what have been called “Franklin” hearings will require significant work on behalf of the Department and will require hearings in which the defense will present mitigation evidence. The current California Department of Corrections and Rehabilitation list has 175 inmates from Stanislaus County that will be eligible for “Franklin” hearings.

- ◆ With the addition of two social workers the Department has a tremendous opportunity to work with clients to get them positively connected to resources and reduce the rate of client recidivism. This also presents a key opportunity to partner with other County departments to assist clients with necessary health and safety needs resources. With the increased number of collaborative courts comes a tremendous opportunity to connect clients to the services and resources they need in order to keep them from recidivating.

Related Links

For additional information about the Public Defender, refer to the division's website at:

<http://www.stancounty.com/publicdefender/>



250 East Hackett Road, Modesto, CA 95358 Tel: (209) 525-7114
www.scsdonline.com

Sheriff

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$40,869,938	\$44,518,061
Use of Fund Balance/ Retained Earnings	\$1,506,963	\$689,338
Gross Costs	\$148,905,949	\$151,445,890
General Fund Contributions	\$106,529,048	\$106,238,491
% Funded by General Fund	71.5%	70.1%
Total Allocated Positions	730	741

Department Services and Programs

The **Administration** Division of the Sheriff’s Department provides for the management, policy direction and oversight of all functions of the Sheriff’s Department. It is also responsible for the records management of the department and timely and accurate civil services to the Citizens of Stanislaus County. The Sheriff’s Department also provides security to the Superior Court of Stanislaus County. Cal ID and Civil Process Fee budgets fall under this division and support for the functions contained therein.

The **Detention** Division of the Sheriff’s Department provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities of Sheriff Detention Center – East/West, Minimum Housing Units 1 and 2, and the Re-Entry and Alternatives to Custody Training (REACT) sites. The Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. In March of 2017, the Detention Division opened a 552 bed Adult Detention Facility that was funded by the Public Safety and Offender Rehabilitation Service Act, Assembly Bill 900 (AB900). The Division recently opened the REACT Center that was funded by Senate Bill 1022 (SB 1022) Project. This facility has 288 transitional jail beds and programming services

center to prepare inmates for re-entry into the community. The opening of REACT has allowed the Sheriff’s Department to close the Men’s Jail and convert it into a Court Holding Facility. Having all the detention facilities in one location has been a goal of the County since the 1980’s and is a major accomplishment. The Detention division is also responsible for the Inmate Welfare program.

The **Operations** Division of the Sheriff’s Department provides law enforcement services in the unincorporated areas of Stanislaus County, including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. This division also provides contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. The services that the Operations division provides are: Patrol, Investigations, Community Resources, School Resource Officers, Coroner, Public Administration, Training Center and Drug Enforcement. There are also many specialty units that are included as part of the Operations budget. The Operations Division also includes the Vehicle Theft Unit (StanCatt), Drivers Training (EVOC), California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET), Special Investigations Unit (SIU) and Justice Assistance Grant (JAG) which budgets fall under this division and support the functions contained therein.

Board of Supervisors Priority Area



The Sheriff supports the following Board of Supervisors priority:

Priority	<i>Supporting strong and safe neighborhoods for individuals and families to thrive</i>	
Mission Statement	We, the members of the Stanislaus County Sheriff's Department, are dedicated to serve and protect the community through the highest standards of professionalism and ethical conduct by ENFORCEMENT, PREVENTION and EDUCATION in partnerships with the community	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	State Mandated Early Releases from Adult Detention Facilities	Response Time for Priority One Calls

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Complete Needs Assessment and Master Plan for activation of Phase III of the Adult Detention Expansion Facility and Phase II of the REACT Facility ◆ Work with partners to increase educational and vocational programming opportunities for inmates to assist with their re-entry into the community ◆ Complete Phase III of the Public Safety Radio Project that will expand the radio footprint of the Sheriff and Probation communication systems ◆ Negotiate new Court Security agreement with the Stanislaus County Superior Court to align expenditures with revenue while still ensuring public safety ◆ Increase recruitment efforts through hard-to-recruit incentives for sworn classifications to help fill Department vacancies

Budgets Contained within the Department

- ◆ Administration (General Fund)
- ◆ Adult Detention Expansion (General Fund)
- ◆ CAL ID Program (Special Revenue Fund)
- ◆ CAL-MMET (Special Revenue Fund)
- ◆ Civil Process Fee (Special Revenue Fund)
- ◆ Contract Cities (General Fund)
- ◆ Court Security (Special Revenue Fund)
- ◆ Dedicated Funds (Special Revenue Fund)
- ◆ Detention (General Fund)
- ◆ Driver Training Program (Special Revenue Fund)
- ◆ Federal Asset Forfeiture (Special Revenue Fund)

- ◆ Jail Commissary/Inmate Welfare (Enterprise Fund)
- ◆ Justice Assistance Grant (Special Revenue Fund)
- ◆ Operations (General Fund)
- ◆ SDEA Federal Asset Forfeiture (Special Revenue Fund)
- ◆ Vehicle Theft Unit (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Sheriff						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$427,975	\$599,868	\$617,864	\$2,042,385	\$1,424,521	\$1,442,517
Fines, Forfeitures, Penalties	\$43,107	\$32,500	\$33,475	\$33,475	\$0	\$975
Revenue from use of Assets	\$26,851	\$5,500	\$5,665	\$5,665	\$0	\$165
Intergovernmental Revenue	\$10,684,320	\$10,818,612	\$10,976,658	\$10,976,658	\$0	\$158,046
Charges for Service	\$24,010,616	\$27,417,558	\$28,228,577	\$29,421,381	\$1,192,804	\$2,003,823
Miscellaneous Revenue	\$1,833,810	\$1,719,900	\$1,762,497	\$1,762,497	\$0	\$42,597
Other Financing Sources	\$237,884	\$276,000	\$276,000	\$276,000	\$0	\$0
Total Revenue	\$37,264,563	\$40,869,938	\$41,900,736	\$44,518,061	\$2,617,325	\$3,648,123
Use of Fund Balance/Retained Earnings	(\$200,484)	\$1,506,963	\$448,275	\$689,338	\$241,063	(\$817,625)
Total Funding Sources	\$37,064,079	\$42,376,901	\$42,349,011	\$45,207,399	\$2,858,388	\$2,830,498
Salaries and Benefits	\$88,960,345	\$100,815,006	\$103,698,992	\$106,081,800	\$2,382,808	\$5,266,794
Services and Supplies	\$17,870,823	\$32,486,760	\$32,574,139	\$32,891,635	\$317,496	\$404,875
Other Charges	\$8,100,358	\$9,360,086	\$9,662,339	\$9,728,995	\$66,656	\$368,909
Fixed Assets						
Buildings & Improvements	\$206,893	\$200,582	\$283,500	\$283,500	\$0	\$82,918
Equipment	\$3,085,381	\$4,037,055	\$1,628,100	\$2,772,800	\$1,144,700	(\$1,264,255)
Other Financing Uses	\$1,380,000	\$178,000	\$178,000	\$178,000	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$544,622)	(\$491,540)	(\$490,840)	(\$490,840)	\$0	\$700
Contingencies	\$0	\$2,320,000	\$0	\$0	\$0	(\$2,320,000)
Gross Costs	\$119,059,178	\$148,905,949	\$147,534,230	\$151,445,890	\$3,911,660	\$2,539,941
General Fund Contribution	\$81,995,099	\$106,529,048	\$105,185,219	\$106,238,491	\$1,053,272	(\$290,557)
Total Allocated Positions	-	730	730	741	11	11

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$44.5 million, an increase of \$3.6 million from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ 3% increase consistent with historical indicators.
- ◆ The Proposed Budget includes an increase of \$2.6 million in estimated revenue above the Spending Plan level due to increases from existing and new revenue contracts and funding received from Cannabis Development Agreements for use in conducting enforcement activities.

- ◆ An increase of \$813,666 from Contract Cities contracts to pay for an additional Deputy Sheriff in Riverbank, increased service costs inclusive of support for the recently approved Deputy Sheriff II classification and funding for replacement vehicles.
- ◆ An increase of \$379,138 for a new revenue contract with Stanislaus County Office of Education (SCOE) to provide three School Resource Officers. The positions will be funded 80% by the SCOE contract and 20% with General Fund Contribution.
- ◆ An increase of \$1.4 million from Cannabis Development Agreement revenue to fund additional personnel for the Cannabis Enforcement Task Force.
- ◆ The adjustment includes \$641,500 in one-time revenue and \$2.0 million in ongoing revenue.
- ◆ The Department anticipates a total of \$5.0 million in available fund balance/retained earnings as of July 1, 2019, of which \$689,338 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Cal ID Program budget unit anticipates a total of \$208,322 in available fund balance as of July 1, 2019, of which (\$75,179) is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Cal-MMET budget unit anticipates a total of \$257,761 in available fund balance as of July 1, 2019, of which \$252 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Civil Process Fee budget unit anticipates a total of \$1,378,141 in available fund balance as of July 1, 2019, of which \$80,967 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Court Security budget unit anticipates a total of \$748,856 in available fund balance as of July 1, 2019, of which (\$143,828) is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Driver Training Program budget unit anticipates a total of \$145,312 in available fund balance July 1, 2019, of which (\$11,479) is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Federal Asset Forfeiture budget unit anticipates a total of \$270,669 in available fund balance as of July 1, 2019, of which \$13,000 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ SDEA Federal Asset Forfeiture budget unit anticipates a total of \$772,632 in available fund balance as of July 1, 2019, of which \$247,652 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Jail Commissary/Inmate Welfare budget unit anticipates a total of \$1,111,916 in available fund balance as of July 1, 2019, of which \$520,136 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Justice Assistance Grant budget unit anticipates a total of \$0 in available fund balance as of July 1, 2019, of which \$0 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Vehicle Theft Unit budget unit anticipates a total of \$153,464 in available fund balance as of July 1, 2019, of which \$57,817 is budgeted for use in Fiscal Year 2019-2020.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$151.4 million, an increase of \$2.5 million from the 2018-2019 Adopted Final Budget.
- ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ CAP increase of 3.5%
 - ◆ The increases are offset by the removal of large one-time projects that were included in the 2018-2019 Adopted Final Budget.
 - ◆ \$147,309 decrease in the use of fund balance with an equal increase in Net County Cost to fund the Sheriff Department's Allocated Service Charges assigned to the Trial Court Security Account as a result of the Third Appellate Court's Decision (CV-18-001209) ruling that overhead expenses related to

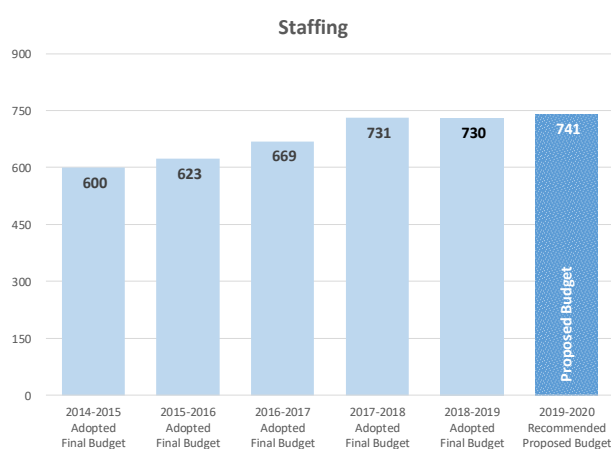
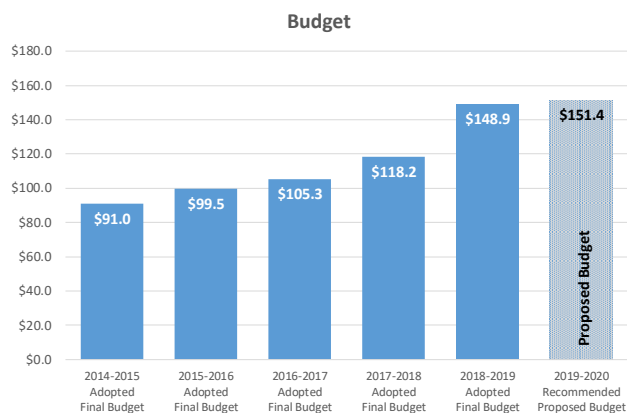
courthouse security cannot be funded with 2011 Realignment funds. The appropriations for these costs are already included in the Fiscal Year 2019-2020 spending plan.

- ◆ The Proposed Budget includes \$3.9 million to accommodate the increased costs above the Spending Plan level associated with new positions, increased services costs to Contract Cities and additional vehicle and equipment replacement costs. This increase requires an additional General Fund Contribution of \$1.1 million.
 - ◆ An ongoing \$1.0 million and one-time \$399,500 increase to add five Deputy Sheriff positions and one Community Services Officer to conduct enforcement activities of illegal cannabis operations.
 - ◆ An ongoing increase of \$473,922, funded with \$379,138 increase in estimated revenue and \$94,784 increase in General Fund Contribution to add three new Deputy Sheriff positions to act as School Resource Officers for the SCOE. The shared funding arrangement provides the Department flexibility in reallocating the Deputy Sheriff resources, if needed.
 - ◆ An ongoing \$155,846 and one-time \$51,000 increase in appropriations and estimated revenue to add one new Deputy Sheriff position and one new vehicle for the benefit of the City of Riverbank. This position is entirely funded by City of Riverbank with no General Fund Contribution.
 - ◆ An ongoing increase of \$753,299 in appropriations, \$415,820 increase in estimated revenue and \$337,479 increase in General Fund Contribution due to increased costs of Sheriff Law Enforcement services for the cities of Hughson, Waterford, Riverbank and Patterson. Service costs increased as a result of Board approval of the Deputy Sheriff II classification and related Sheriff Department salary adjustments. The \$337,479 General Fund Contribution supports the cost sharing proposal with the cities of Waterford, Riverbank and Patterson; the City of Hughson declined to participate.
 - ◆ An ongoing \$95,720 increase in appropriations, funded by Cal-ID program fund balance, to support one Application Specialist I/II position approved in the Midyear Financial Report for Fiscal Year 2018-2019.
 - ◆ An ongoing \$29,000 increase in appropriations to fund the reclassification of a vacant Sergeant position to a Lieutenant position.
 - ◆ \$568,700 increase in appropriations, \$191,000 increase in estimated revenue from Contract Cities, \$32,000 use of Cal-ID program fund balance and \$345,700 increase in General Fund Contribution for replacement of vehicles, associated equipment cost and replacement of 60 mobile data terminals that are on a 5-year replacement schedule.
 - ◆ A one-time increase of \$260,652 in appropriations in the Federal Asset Forfeiture budget units, funded with fund balance, to support operating costs, including supplies, facility costs and administrative charges, of the Special Investigations Unit.
 - ◆ A one-time increase of \$99,000 in appropriations, funded with General Fund Contribution, to replace two bomb suits and a Packbot remote for the unit's bomb robot. The new Packbot will come with a touchscreen tablet, replacing an outdated laptop, and will allow personnel to communicate with one another inside the bomb suits.
 - ◆ In total, the adjustments include \$1.4 million in one-time costs and \$2.5 million in ongoing costs.
- ◆ The Proposed Budget includes the replacement of 28 vehicle(s) used to conduct law enforcement services. The total cost is estimated to be \$1.3 million for the vehicles and outfitting equipment, funded by Departmental revenue, departmental fund balance and a General Fund Contribution.
- ◆ The Proposed Budget includes the purchase of 14 new vehicle(s) used to conduct law enforcement services in the Civil Division, Cannabis Enforcement, City of Riverbank and School Resource Officer Units. The total cost is estimated to be \$760,000 for the vehicles and outfitting equipment and is funded by \$220,000 Departmental fund balance, \$336,000 in Cannabis fees, \$51,000 in Law Enforcement Contracts and \$153,000 in General Fund Contribution.
- ◆ The Sheriff's Department has a total fleet of 491 vehicles; of those, 28 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 741, an increase of 11 over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, one position has been added to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of 10 to total allocated positions.
 - ◆ One new Deputy Sheriff II position is recommended to patrol the City of Riverbank;
 - ◆ Five new Deputy Sheriff II positions in Operations are recommended to enforce Cannabis laws and regulations in the unincorporated areas of the County;
 - ◆ One new Deputy Sheriff II position is recommended, one Deputy Sheriff II position is recommended to be restored and transferred out from the Sheriff Detention unit to the Sheriff Operations unit, and one Deputy Sheriff II position is recommended to be restored in the Sheriff Operations unit to fill staffing as School Resource Officers through a Law Enforcement Contract with the Stanislaus County Office of Education; and
 - ◆ One new Community Services Officer position in Operations is recommended to assist with property and evidence and to support the sworn officers enforcing Cannabis laws and regulations.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.
 - ◆ One Sergeant position is recommended to be transferred out from the Sheriff Operations unit to the Administration unit and to be reclassified upward to a Lieutenant to oversee the management of current Internal Affairs duties, the implementation of SB 1421, California Public Records Act and to properly align and streamline other assignments, including the oversight of policies.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ The Public Safety and Offender Rehabilitation Services Act of 2007 (AB900), along with AB 109 in 2011, realigned low-level risk offenders from state prisons to local control. This resulted in the construction of AB 900 Phase II Public Safety Center Expansion Projects: Project One, the maximum security and medical/mental health facility, and Project Three, the Intake/Release/Transportation and Jail Administration/Staff support building. In 2018, construction was completed on SB 1022 REACT facility.

The Department used a phased approach for opening and staffing the new detention expansion and replacement facilities. Phase I of the phased opening and staffing plan was completed in Fiscal Year 2016-2017 and included opening and staffing 120 new maximum security beds in Sheriff Detention Center-East (SDC-E). Phase II was completed in Fiscal Year 2017-2018 and included opening and staffing 120 new maximum security beds and 57 new Medical/Mental Health beds in SDC-E. In addition, the REACT Facility was opened in Fiscal Year 2017-2018, which brought 192 modern replacement beds, with capacity for another 96 beds which will eventually bring the total number of treatment and programs beds to 288. At the same time, the County closed 396 beds at the antiquated Downtown Men's Jail, allowing the building to be used as a Court Holding Facility, until the new State Courthouse is completed. Due to the timing of the opening of the REACT Facility and the discontinuation of use of beds at the Downtown Men's Jail, no new support staff were necessary for the REACT Facility. The combined increase in jail capacity due to the completion of Phases I and II of the phased opening and staffing plan is a total net increase of 189 beds and 78 positions added to Adult Detention programs.

Phase III is the final phase and would bring the SDC-E into full operation and, thereby, all new facilities into full operation. Phase III would include the addition of 34 new staff positions, an additional 240 maximum security beds and 15 sheltered hospital beds which have been constructed but have not been funded for operational use by the Department. The Department requested Phase III to be considered in Fiscal Years 2018-2019 and 2019-2020 with an estimated cost of \$4.6 million. It was determined that additional analysis is necessary to update the master plan with a current needs assessment to verify the appropriate level of capacity and staff necessary to support detention operations at this time. Detention expansion will continue to require funding from the Community Corrections Partnership funds, currently reflected at 25% contribution, with the balance funded by a General Fund Contribution. The Department is in the process of updating the master plan and needs assessment and is targeting for Board consideration during Budget Year 2020-2021.

- ◆ Trial Court Security funding through 2011 Public Safety Realignment is not sufficient to cover the minimum service level, which includes 43 positions, identified in the Court Security Services Agreement between the Stanislaus County Superior Court (Superior Court) and the County. While Trial Court Security Account (TCSA) funds have seen modest year over year growth, they have not kept pace with expenditure growth.

In Fiscal Year 2016-2017, the County conducted a series of costs projections and modeling for current and future fiscal years and communicated the results with the Superior Court through multiple meetings. The models showed a deficit in the TCSA and the need for the parties to negotiate a new agreement that aligns court security services and staffing with available funding. Negotiations continued with the Superior Court staff and multiple scenarios were proposed by the County to address the deficit but resulted in no change to the Court Security Agreement. In December 2017, the Board of Supervisors authorized the Chief Executive Officer and the Sheriff to send a Letter of Termination to the Superior Court to end the existing Court Security Agreement effective July 1, 2018 with the understanding the County would actively work to negotiate a new agreement while the Sheriff's Department continued to provide court security services.

In June 2018, the Superior Court filed a Petition for Writ of Mandate and/or Prohibition and Complaint for Declaratory Relief with the Stanislaus County Superior Court. In January 2019, the Third Appellate District in the State of California issued a Statement of Decision ruling the County's termination of the agreement was invalid, the Sheriff must continue providing courthouse security services as agreed upon in the agreement until the parties enter into a new agreement, the County cannot use the TCSA Funds for overhead expenses related to courthouse security and the County must reimburse the TCSA account in the amount of \$705,271. The County reimbursed the TCSA with an adjustment in the Fiscal Year 2018-2019 Third Quarter Budget and the Sheriff will continue to provide court security services as stated in the current agreement. Until a new

agreement is in place, the Department will continue to work with the Superior Court to minimize costs while still providing safe working conditions.

- ◆ The Department is currently working on an annual Strategic Development Plan to identify specific unit and division needs, categorizing them as immediate, projected or long-term. Each item will be classified into one of four categories identified by the Sheriff to align with his Department growth and development philosophies: Infrastructure, Equipment, Personnel and Programs. In conjunction with the Strategic Development Plan, the Sheriff is working with Capital Projects and General Services Agency to better organize the project description and proposal process for small tenant improvements, infrastructure projects and deferred maintenance projects. Additionally, the Sheriff requested a County led master planning exercise for the Public Safety site to update California Environmental Quality Act (CEQA) conditions as well as future Department infrastructure and expansion needs. The Department will continue to update the Chief Executive Office and the Board of Supervisors on the status of the Strategic Development Plan.

Related Links

For additional information about the Sheriff's Department, refer to the division's website at:

<https://www.scsdonline.com/>

Supporting Community Health

Introduction

Departments assigned to the Board of Supervisors' priority of *Supporting community health including physical, mental, emotional and spiritual health*, rely on effective partnerships with each other and community-based organizations to carry out their respective missions. Audits and external oversight of State and Federal mandated programs demonstrate that the following County departments are effectively administering these services.

- ◆ Aging and Veterans Services plans and coordinates senior services to promote independence and self-sufficiency, while providing assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors;
- ◆ Behavioral Health and Recovery Services (BHRS) provides integrated mental health services, outpatient and residential alcohol and drug treatment and prevention services to promote emotional health and recovery. BHRS also acts as the court appointed Public Guardian for individuals who cannot care for themselves.
- ◆ The Department of Child Support Services focuses on the health and well-being of families by enforcing child support orders and establishing and enforcing paternity orders;
- ◆ The Children and Families Commission (First 5 Stanislaus) funds education, health, and child care programs that promote early childhood development, from prenatal through age five;

- ◆ The Community Services Agency operates social welfare programs including protective services for children and adults, temporary financial assistance to those in need, emergency food assistance, foster care, adoptions, housing and homeless services.
- ◆ CEO – Stanislaus Veterans Center is a physical location for Stanislaus County Veterans to meet and is adjacent to County Veterans programs and services.
- ◆ The Health Services Agency provides required public health services including assessment, monitoring, reporting and assurance of the population's health, with a local focus on prevention and protection. The Agency also operates a safety net primary care and specialty clinic system and operates a Family Medicine and Orthopedic resident physician training program.



Priority Highlights

Departments *Supporting Community Health* are at the forefront of the Focus on Prevention Initiative in Stanislaus County, building a movement to strengthen families, neighborhoods, communities, schools, businesses, and other institutions that help them thrive. The Initial Outreach and Engagement Center, opened in August 2017, is a centralized

downtown location providing assistance for those experiencing homelessness using many resources from the community health departments. The Community Assessment, Response and Engagement (CARE) Program is also a direct result of the Focus on Prevention Initiative. CARE is a cross-sector, multi-agency collaboration with a multi-disciplinary team



approach to working with individuals who are causing the most significant distress in our community and for themselves.

Key contributors to CARE include Behavioral Health and Recovery Services (BHRS), Community Services Agency (CSA), Health Services Agency (HSA), and Aging and Veterans Services. The focus of the CARE effort is to engage the priority population and provide interventions that connect them with appropriate services and support.

A Permanent Access Center is in development as the next step for a central, one-stop program-based location for services for those at risk of or who are experiencing homelessness. Agreements between the County, the City of Modesto and the Salvation

Army have been executed that sites the Permanent Access Center at the proposed new Emergency Shelter in development at the 9th Street, Modesto Salvation Army location. BHRS, CSA and HSA staff along with Focus on Prevention resources are developing funding and staffing plans for sustained Emergency Shelter operations.

CSA remains committed to reducing homelessness and housing insecurity. In partnership with the Chief Executive Office, Focus on Prevention, and Community Corrections Partnership, the Department has assigned staff to several projects focused on reducing homelessness, including the Community System of Care, the design and development of the Stanislaus Homeless Alliance, the CARE Initiative, the Outreach and Engagement Team, and the Modesto Outdoor Emergency Shelter, CSA is currently developing an organizational structure to support Countywide efforts on homelessness.

HSA is approaching the completion of its Comprehensive Strategic Business and Facility Planning project that has considered current services, the changing healthcare environment, changing community health needs, opportunities for service integration and solutions to service gaps and other challenges.

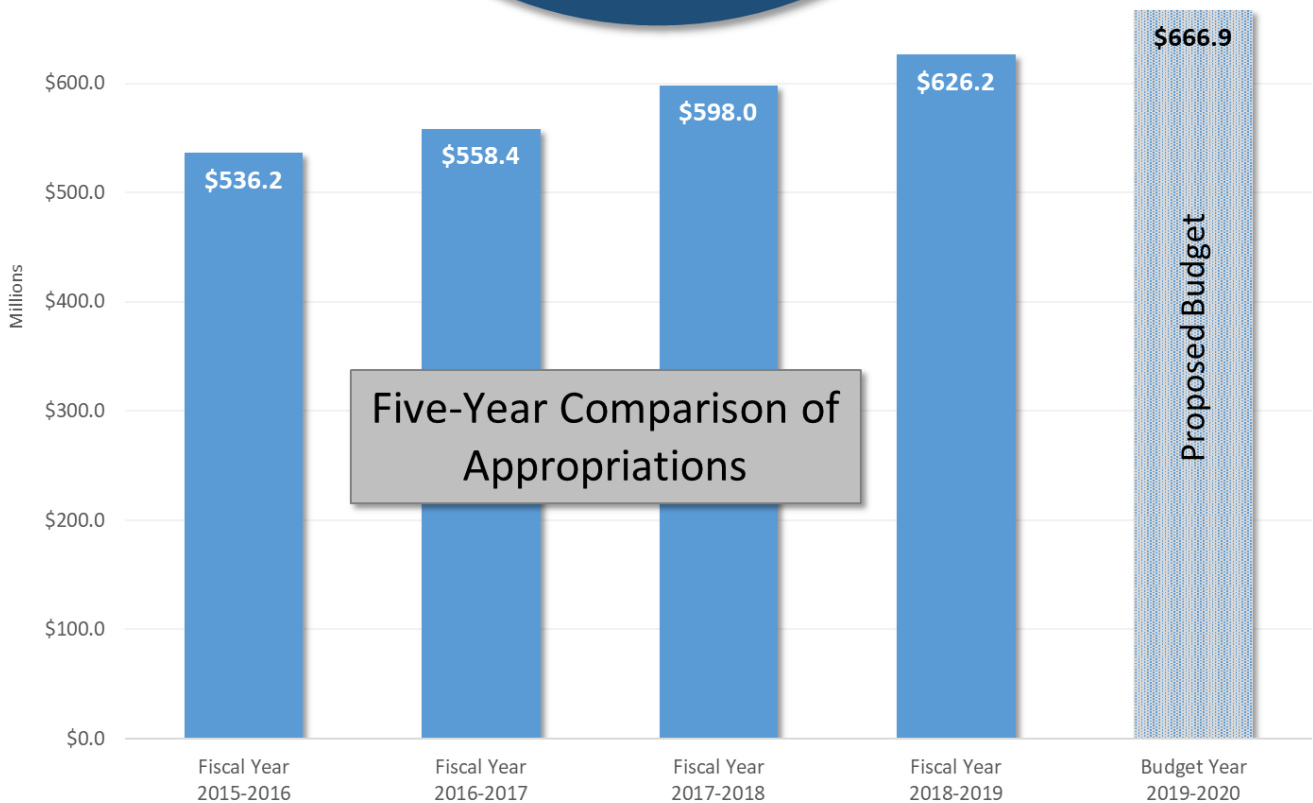
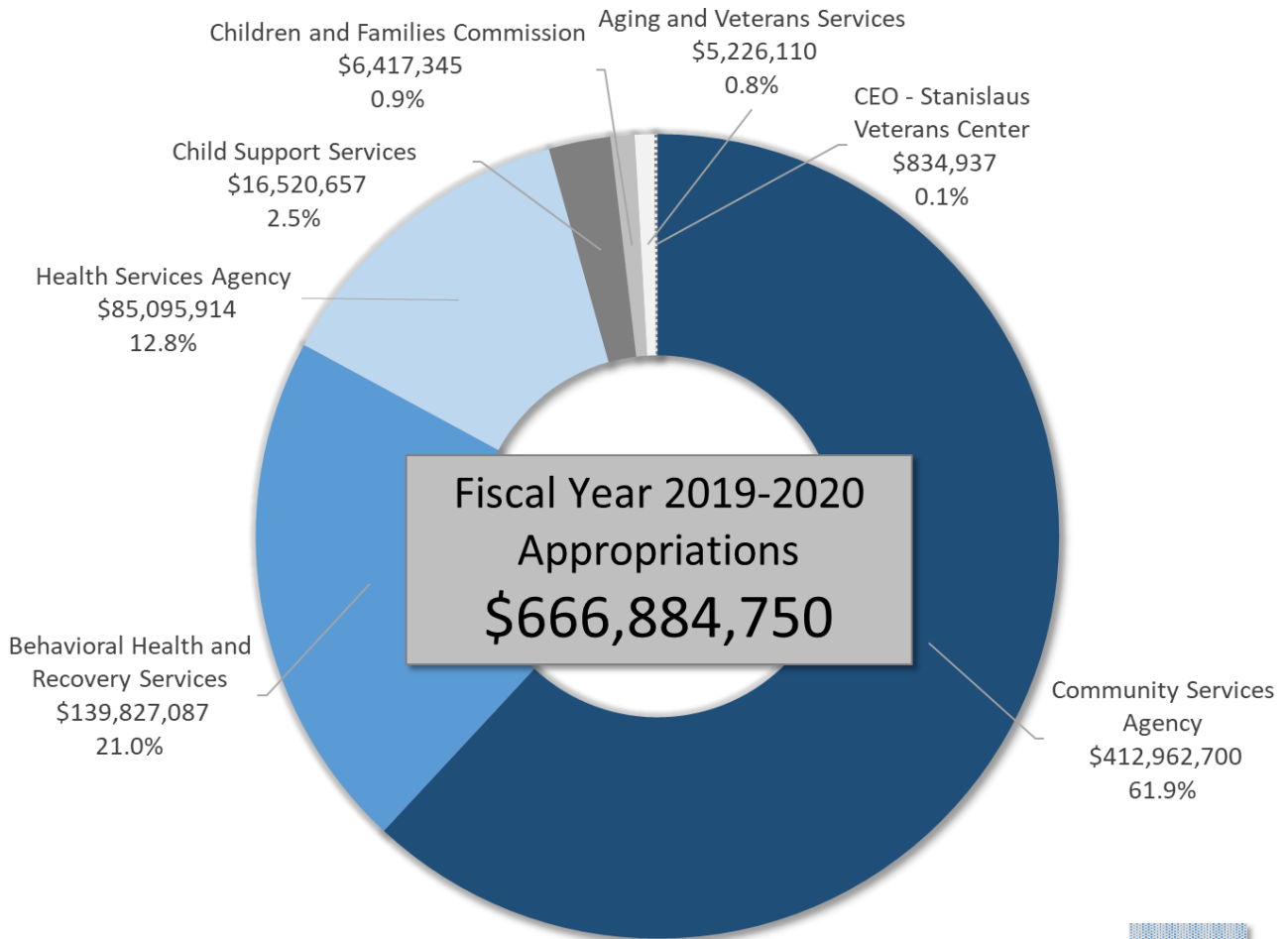
Priority Appropriations and Trends

Budget Year 2019-2020 appropriations total \$666.9 million for this priority, representing an increase of approximately \$40.7 million over the 2018-2019 Adopted Final Budget. This is primarily due to growth in mandate program funding along with increased services provided by State grants for homelessness.

The Five-Year Comparison of Appropriations chart shows a continued uptick in costs, with an increase of 6.5% in Fiscal Year 2019-2020. This is partially attributed to growth in State funding for homelessness, social service and mental health programs. The increased cost and demand for patient placements in Institutions for Mental Disease (IMDs) and a shortage of lower level housing options

is a trend that will have negative budget consequences going forward for BHRS. Development of more transitional housing units and Board and Care facilities options will help mitigate some of this exposure.

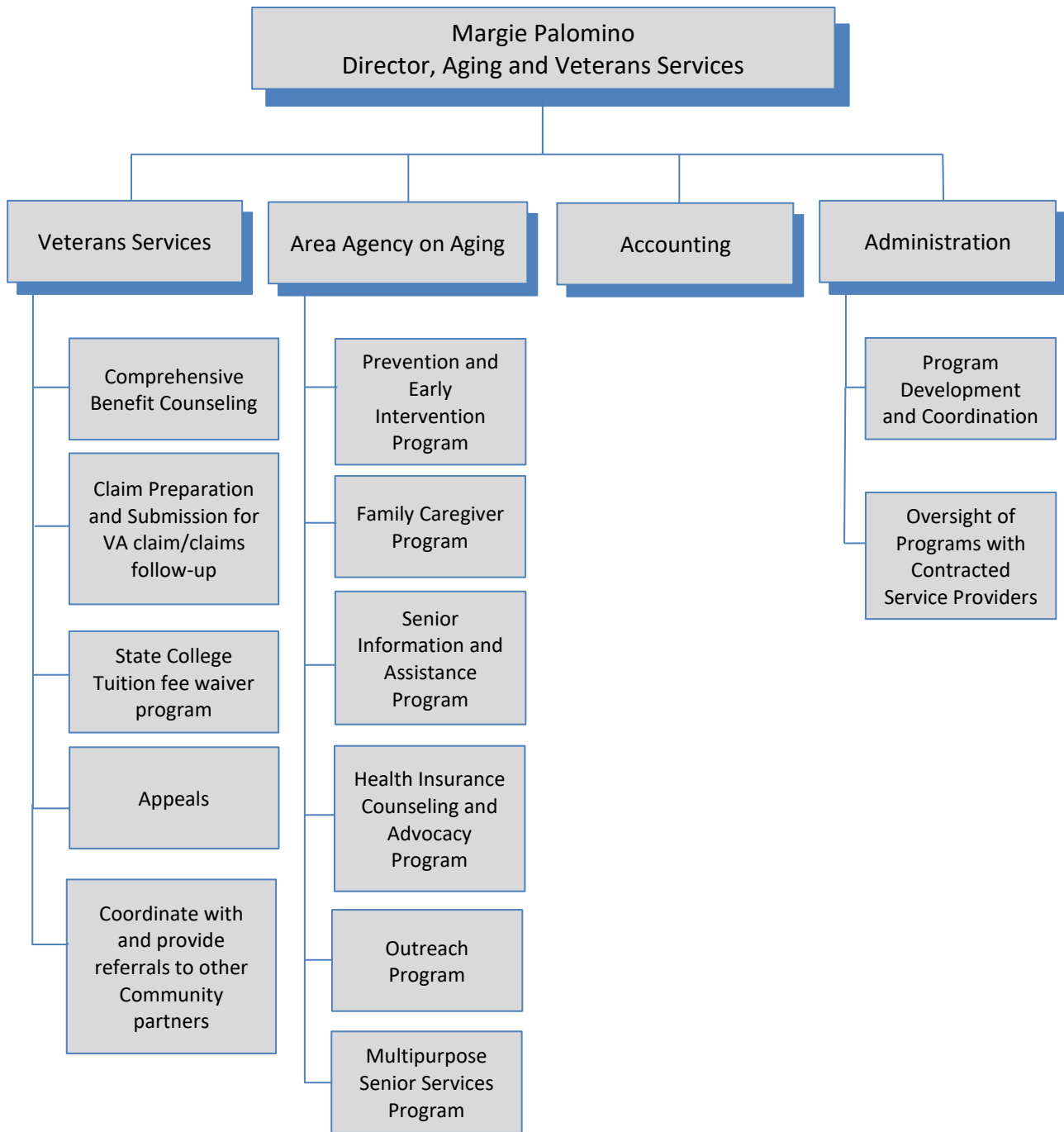
Additionally, CSA has recognized increases in program costs, including those for General Assistance, In-Home Supportive Services (IHSS), and Public Economic Assistance. CSA continues to evaluate all program and revenue options in an effort to help mitigate this exposure. Finally, HSA - Clinic and Ancillary Services division has experienced increased costs due to the regional shortage of and increased competition for primary care physicians.



Supporting Community Health Summary of Budget Appropriations

Page	Fund	Org	Recommended 2019-2020
137	Aging and Veterans Services		\$5,226,110
	1051	0031000 Area Agency on Aging	\$4,540,791
	0100	0032000 Veterans Services	\$685,319
144	Behavioral Health and Recovery Services		\$139,827,087
	1501	6000000 Behavioral Health and Recovery Services	\$56,673,798
	1502	6500001 Alcohol and Drug Program	\$17,509,973
	1504	6400001 Managed Care	\$13,241,019
	1507	6800000 Mental Health Services Act (MHSA)	\$46,270,530
	1503	6030000 Public Guardian	\$1,479,193
	1505	6700001 Stanislaus Recovery Center	\$4,652,574
155	CEO-Stanislaus Veterans Center		\$834,937
	1665	0016600 CEO-Stanislaus Veterans Center	\$834,937
158	Child Support Services		\$16,520,657
	1071	0240000 Child Support Services	\$16,520,657
163	Children and Families Commission		\$6,417,345
	1755	0016140 Children and Families Commission	\$6,417,345
168	Community Services Agency		\$412,962,700
	1637	0045961 County Children's Fund	\$176,491
	1633	0045901 General Assistance	\$1,556,751
	1638	0045860 Homeless Emergency Aid Program	\$2,136,986
	1642	0045992 IHSS Provider Wages	\$120,435,144
	1640	0045980 IHSS Public Authority--Administration	\$688,418
	1641	0045990 IHSS Public Authority--Benefits	\$1,136,938
	1631	0045050 Program Services and Support	\$169,549,609
	1632	0045801 Public Economic Assistance	\$117,282,363

Page	Fund	Org	Recommended 2019-2020
185	Health Services Agency		\$85,095,914
1401	1301000	Administration	\$8,259,440
4051	1010001	Clinics and Ancillary Services	\$47,137,250
1429	1210001	EMS Discretionary Fund	\$107,513
1404	1501000	Indigent Health Care Program (IHCP)	\$248,985
1434	1500010	IHCP-Emergency Medical Services Hospital	\$381,269
1435	1500020	IHCP-Emergency Medical Services Physicians	\$430,710
1402	1200001	Public Health	\$28,510,047
1428	1250001	Public Health - Vital and Health Statistics	\$20,700
Supporting Community Health Total			\$666,884,750



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www.agingervices.info

Aging and Veterans Services

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$3,317,939	\$3,989,685
Use of Fund Balance/ Retained Earnings	\$323,505	\$323,505
Gross Costs	\$4,328,587	\$5,226,110
General Fund Contributions	\$687,143	\$912,920
% Funded by General Fund	15.9%	17.5%
Total Allocated Positions	22	23

Department Services and Programs

The **Area Agency on Aging (AAA)**, in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts to approximately 12,000 seniors and informal caregivers. In accordance with OAA guidelines, the AAA staff must give priority to those seniors who are low income, frail, minority, and/or at risk of losing their independence. The services and programs are free, with donations accepted.

Programs and Services are provided either by the AAA staff or are contracted to local non-profit organizations. Programs funded by the OAA include:

- ◆ *Senior Information and Assistance*-Connecting seniors to various services and programs.
- ◆ *Outreach*-Public information at community events.
- ◆ *Family Caregiver Support Program*-Respite for informal caregivers.
- ◆ *Case Management*-Assists seniors on a short-term basis and who do not qualify for the Multipurpose Senior Services Program.
- ◆ *Congregate and Home-Delivered Meals*-12 Sites throughout the County and delivery to home-bound seniors.
- ◆ *Legal Assistance*-Consumer and benefit issues, advocacy and referrals.
- ◆ *Long Term Care Ombudsman*-Help for seniors in care facilities.
- ◆ *Elder Abuse Prevention*-Education to prevent elder abuse.

- ◆ *Homemaker*-Light housekeeping twice per month.
- ◆ *Health Promotion*-Fall prevention and exercise programs.

State-funded programs include:

- ◆ *Multipurpose Senior Services Program (MSSP)*-Case management for seniors on full Medi-Cal.
- ◆ *Health Insurance Counseling and Advocacy Program (HICAP)* - Counseling for Medicare recipients.

The AAA will continue to be involved and expand the numerous partnerships and collaborations with community organizations and other County departments. A key partnership with Behavioral Health and Recovery Services (BHRS) has provided seniors who are experiencing depression with several options to handle life-altering issues through Prevention and Early Intervention (PEI) programs. Seniors referred to the *PEI Project Hope Program* receive one-on-one counseling in their home. Also included in this program are peer counseling and friendly visitor programs. *Project Hope* is funded through the state Mental Health Services Act.

The AAA staff has been involved with Stanislaus Council of Governments (StanCOG) to ensure that transportation options are available for seniors and persons with disabilities. The Senior Coalition of Stanislaus County includes AAA staff and staff from multiple agencies, striving to foster greater collaboration as seniors need a variety of types of care. The volunteer Stanislaus Senior Foundation includes members of the AAA staff. The Foundation has been the means for many seniors to have emergency needs met at critical times. Additionally,

the AAA, in partnership with the Healthy Aging Association, will offer the Annual Healthy Aging and Fall Prevention Summit.

The County **Veterans Services Office** (VSO) assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on these benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualified veterans whose dependents are attending colleges/universities in the California State University system.

The California Department of Veterans Affairs certified Veterans Representatives can assist veterans, widows of veterans, children of deceased or disabled veterans and parents of deceased veterans. Benefits can include: compensation for service related injuries or illnesses; referral to VA medical care; vocational rehabilitation; financial help towards the cost of care at home or in care facilities; pension for war era veterans; death benefits; allowances for dependents; life insurance; and burial benefits. All claims services, assistance and advocacy also provided free of charge

Information and referral services to link veterans to other County and community services are also provided. These can include programs such as education benefits; VA and Cal Vet home loans; alcohol and drug dependency treatment; and Post Traumatic Stress Disorder (PTSD) counseling.

The goal of these services is to maximize Federal/State benefits and reimbursements. The County Veterans Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16 cents of every award dollar represent new local tax revenue.

The Department will continue to support the County's Focus on Prevention Initiative by participating in the Stanislaus Community System of Care and the Community Assessment Response Engagement (CARE) Workgroup. In addition, VSO staff will continue to partner with the Modesto Police Department's Homeless Engagement and Response Team (HEART) Unit to engage homeless and transient veterans in the streets and parks where they live. The efforts of this partnership, which was piloted in 2017, resulted in connection of several veterans to VA benefits for which they believed they were not entitled. While this type of outreach and community engagement has proven to be a necessary endeavor to provide services to veterans who either because of physical, physiological or cognitive disability are unable to visit the VSO, it is far more time consuming than an in-office visit. In order to be able to continue to serve these veterans and to participate in new partnerships with the Sheriff's Office and police departments of Turlock and Oakdale, the VSO staff will seek new funding opportunities/grants to hire additional staff and implement the HOPE (Homeless Outreach and Provider Engagement) Initiative.

Board of Supervisors Priority Area



Aging and Veterans Services supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>	
Mission Statement	<i>To help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives</i>	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	New Clients Served	Benefit Claim Outcomes

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Increase outreach efforts to senior citizens, caregivers and veterans informing them about the Department of Aging and Veterans Services by establishing social media accounts and increasing participation in community events by 20% each year ◆ Coordinate with community partners through the Supplemental Nutrition Assistance Program-Education (SNAP-Ed) and Green Bag programs, providing education about healthful eating and distributing fresh fruits and vegetables at four new locations by June 2020 ◆ The Veterans Services Office (VSO) in collaboration with County law enforcement agencies and service providers will increase by 20% the number of homeless or underserved veterans who are connected to the various Veterans Administration services and programs

Budgets Contained within the Department

- ◆ Area Agency on Aging (Special Revenue Fund)
- ◆ AAA – Veterans Services (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Aging and Veterans Services						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,221	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,944,435	\$3,000,939	\$3,000,939	\$3,493,285	\$492,346	\$492,346
Charges for Service	\$312,000	\$312,000	\$312,000	\$374,400	\$62,400	\$62,400
Miscellaneous Revenue	\$7,636	\$5,000	\$5,000	\$122,000	\$117,000	\$117,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,272,292	\$3,317,939	\$3,317,939	\$3,989,685	\$671,746	\$671,746
Use of Fund Balance/Retained Earnings	\$316,949	\$323,505	\$474,548	\$323,505	(\$15,043)	\$0
Total Funding Sources	\$3,589,241	\$3,641,444	\$3,792,487	\$4,313,190	\$520,703	\$671,746
Salaries and Benefits	\$2,172,949	\$2,354,413	\$2,463,698	\$2,658,133	\$194,435	\$303,720
Services and Supplies	\$216,732	\$189,468	\$195,001	\$304,166	\$109,165	\$114,698
Other Charges	\$1,841,029	\$1,784,706	\$1,847,169	\$2,263,811	\$416,642	\$479,105
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,230,710	\$4,328,587	\$4,505,868	\$5,226,110	\$720,242	\$897,523
General Fund Contribution	\$641,469	\$687,143	\$713,381	\$912,920	\$199,539	\$225,777
Total Allocated Positions	-	22	22	23	1	1

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$4 million, an increase of \$671,746 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed using base allocations from the California Department of Veterans Affairs.
- ◆ The Proposed Budget includes an increase of \$671,746 in estimated, revenue as follows:
 - ◆ Older Americans Act baseline funding increases of \$492,346.
 - ◆ BHRS and Cost-of-Living increases for PEI programs of \$ 62,400.
 - ◆ Donations and Contributions for the Senior Meals Program of \$117,000.
 - ◆ This revenue is ongoing.
- ◆ The Department anticipates a total of \$642,826 in available fund balance as of July 1, 2019, of which \$323,505 is budgeted for use in Fiscal Year 2019-2020.

Budget and Operations

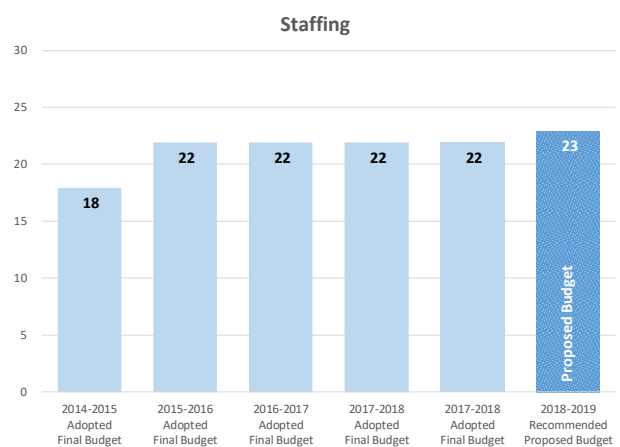
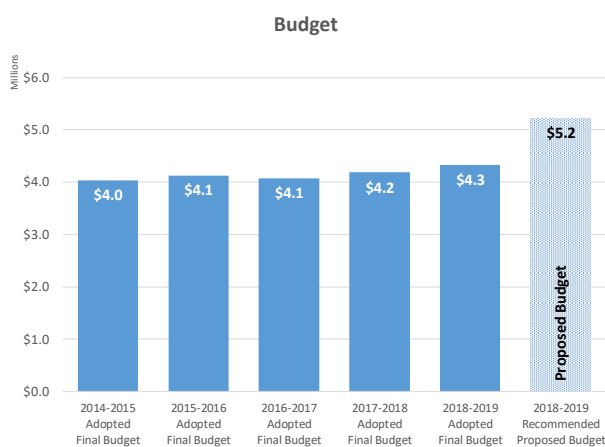
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$5.2 million, an increase of \$897,523 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying escalators ranging from 3%-5% to the 2018-2019 Adopted Final Budget.

- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$720,242 due to ongoing costs associated with Board approved adjustments in Fiscal Year 2018-2019, requiring an additional General Fund Contribution of \$199,539.
 - ◆ The updated Senior Meals Program which will be presented to the Board of Supervisors for consideration in June 2019, represents an increased on-going cost to maintain the current level of congregate and home delivered meals. The Senior Meals program provided pursuant to the Older Americans Act delivers and provides meals to over 1,100 seniors each month. Of this amount an estimated 400 meals are delivered to seniors who are homebound and 700 are delivered to congregate meal sites in Modesto (4 Sites), Hughson, Oakdale, Patterson, Newman, Turlock, Riverbank and Grayson. The increased Net County Cost general fund exposures is driven by the cost of the County managing and administering the program, rather than a local non-profit, who may already be performing similar programs and functions.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 23, an increase of one over the 2018-2019 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of one to total allocated positions.
 - ◆ One new staff Services Analyst position is recommended to be added to the Veterans Services budget, to meet the increased demand of services as there has been an increase of 168% in the number of Veterans served.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.
 - ◆ One vacant Social Worker II position in the Area Agency on Aging unit is recommended to be reclassified upward to a Social Worker III position to replace an extra help Social Worker III position and to provide on-going counseling support and perform short-term case management for seniors.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ Recommendations for the continuation of the Senior Meals Program will be presented to the Board of Supervisors in June 2019 for consideration. Recommended changes to the program based on the results of a Request for Proposal will shift the business model for the Senior Meals Program from one local non-profit, to multiple organizations providing service. This would include the management and oversight of the program by the Department, rather than by the managing non-profit, as done in the past. If approved, the Department will need to hire additional part-time staff to administer the program.
- ◆ The Senior Meals Program has two components. One component is a congregate site meal program where over 200 meals are served once a day, three to five days per week at 12 different sites throughout the County. The second component is a home-delivered meal program that delivers five meals per week for a total of over 8,000 frozen meals per month, to approximately 420 seniors throughout the county.

In February 2018, the local non-profit administering the Senior Meals Program on behalf of the County notified the Department it was choosing not to renew its contracts after 2018. The Department received approval from the State of California to implement a short-term plan to allow for the issuance of a Request for Proposal for a new provider or providers.

The Senior Meals Program, which will be brought to the Board of Supervisors in June 2019 for approval, shifts the business model for the program from one local non-profit, to multiple organizations providing service. This change transfers management and oversight of the program by the Department, rather than by the managing non-profit, as done in the past. If approved, the Department will need to hire additional part-time staff to administer the program.

- ◆ A very concerning challenge for the Area Agency on Aging (AAA) division is the continued reliance on its fund balance to cover the increasing costs for salaries/benefits and cost allocation plan charges. Two years ago, the AAA had approximately \$1 million of fund balance; however, it is projected to use more than \$300,000 for Fiscal Year 2018-2019, which will leave a balance of \$642,826. The proposed use of \$323,505 to balance the 2019-2020 Proposed Budget will leave a balance of approximately \$319,000, which will be enough to cover one more year of increased County costs. If the trend continues, the AAA will spend its entire fund balance by next fiscal year.

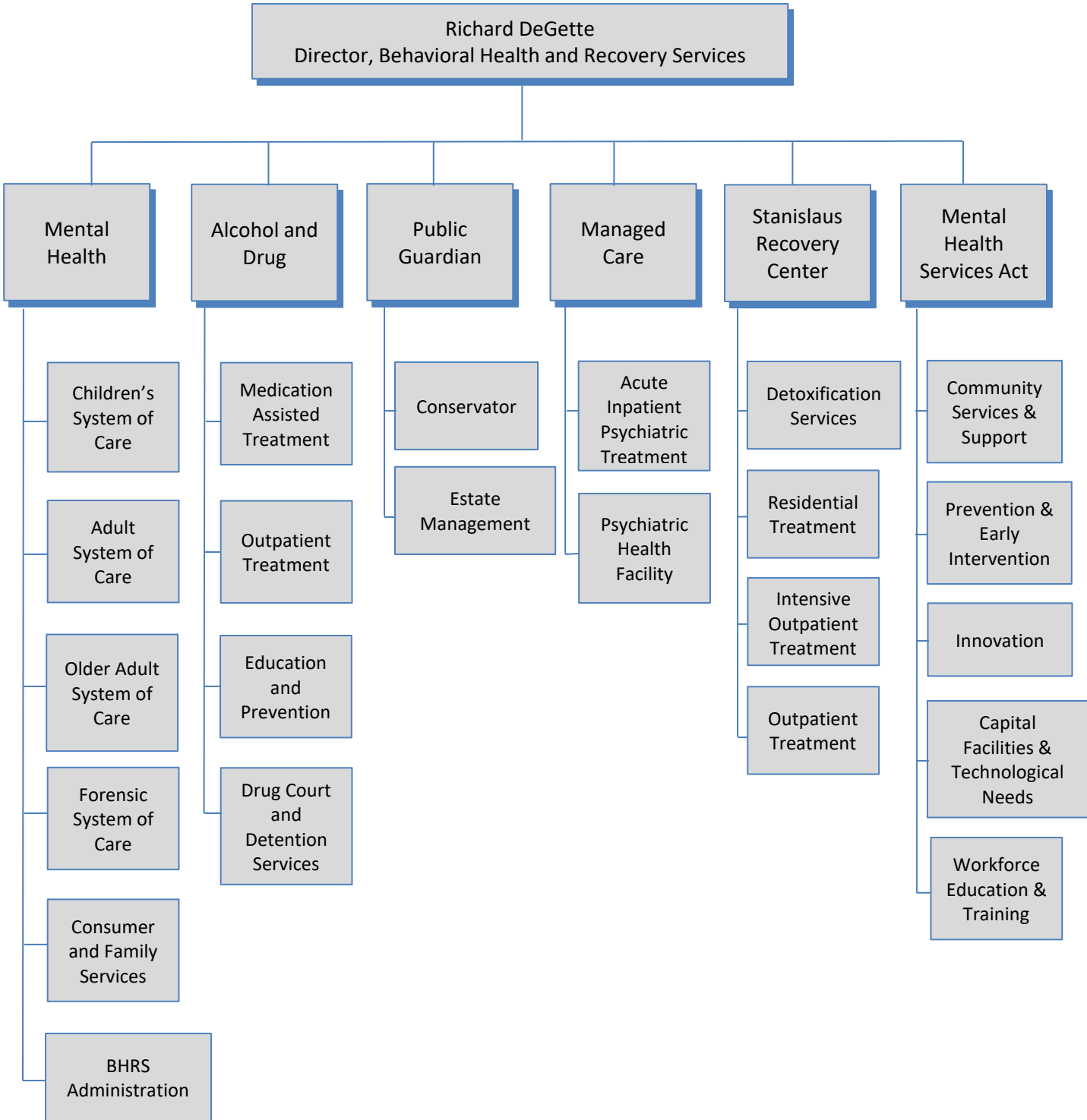
Related Links

For additional information about Aging and Veterans Services, refer to the division's website at:

www.agingservices.info

For additional information about the Veterans Services Office, refer to the division's website at:

www.veteranservices.info



800 Scenic Drive, Modesto, CA 95350 Tel: (209) 525-6225
www.stancounty.com/bhrs/ , www.stanislausmhsa.com/

Behavioral Health and Recovery Services

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$119,623,529	\$131,645,071
Use of Fund Balance/ Retained Earnings	\$8,142,195	\$6,201,092
Gross Costs	\$129,746,648	\$139,827,087
General Fund Contributions	\$1,980,924	\$1,980,924
% Funded by General Fund	1.5%	1.4%
Total Allocated Positions	485	489

Department Services and Programs

Behavioral Health and Recovery Services (BHRS) provides integrated mental health services to adults and older adults with a serious mental illness and children and youth with a serious emotional disturbance. The Department also provides outpatient and residential alcohol and drug treatment and prevention services and serves as Stanislaus County's Public Guardian.

The **Mental Health** division within BHRS provides mental health and rehabilitation services, group and family counseling, case coordination, assessment and referral to other agencies and community partners depending upon the severity of the client's condition and the level of care needed. Within the Department, mental health services are provided in one of four comprehensive systems of care; the Children's System of Care, the Adult System of Care, the Older Adult System of Care, and the Forensic System of Care. The Mental Health division performs crisis assessments and provides medication services. This division also includes the Department of Consumer and Family Affairs, which provides a variety of supportive services, including housing, employment, peer and family support, and advocacy. Mental Health division services are highly integrated with other County departments, such as the Community Services Agency, Probation, and Sheriff. The Mental Health division also provides central fiscal and administrative support for the Department and is responsible for finance, budget preparation and administration, Medi-Cal billing and revenue collection, personnel administration and management, contracts administration, facilities management, risk management services, quality improvement activities, data management, performance measurement, training, and medical records maintenance.

The **Alcohol and Drug** division provides specialized alcohol and drug treatment and prevention services. These services include medication assisted treatment, such as narcotic replacement therapy (i.e. Methadone), detoxification, and maintenance therapy. The Alcohol and Drug division provides treatment in conjunction with the adult drug court program, as well as to persons incarcerated in jail facilities. Treatment is also provided for clients diagnosed with a substance use disorder and/or a co-occurring substance use disorder and mental health condition. The division also provides alcohol and drug prevention services to the County's youth population.

The **Public Guardian** division has been designated by the County Board of Supervisors to serve as probate conservator for persons who are unable to properly manage his/her financial affairs. When there is no family member available or willing to act on the individual's behalf, the Public Guardian will take control of the individual's affairs. The Public Guardian also acts as conservator under the Lanterman-Petris-Short (LPS) Act, for persons gravely disabled as a result of a mental disorder. These individuals may require placement in a State mental institution or other facility for psychiatric treatment. The Public Guardian division manages property and/or provides for the personal care needs of the disabled individual.

The **Managed Care** division provides oversight of specialty mental health services, including service authorization, utilization management, and Medi-Cal contract compliance. The division is also responsible for Federal and State regulatory compliance and tracks quality, service, and performance data to ensure patients have access to the full spectrum of

health services. The Managed Care division tracks and approves claims for acute psychiatric hospitalizations.

The **Stanislaus Recovery Center (SRC)** division is a residential rehabilitation center that provides services to persons with alcohol and/or substance abuse issues and/or a co-occurring mental health diagnosis and substance use disorder. SRC provides residential treatment, detoxification services, outpatient services, and intensive outpatient treatment.

The **Mental Health Services Act (MHSA)** division serves programs funded through California’s Proposition 63 (2004), which levies an additional 1%

tax on incomes of \$1 million or greater. These programs provide expanded services to individuals with serious mental illness. Community Services and Support (CSS) is the largest component of MHSA and is focused on community collaboration, cultural competence, client and family driven services and systems, wellness, integrated service experiences for clients and families, employment, and housing. CSS targets un-served and under-served populations. Another component of MHSA is Prevention and Early Intervention, which provides services that promote wellness, foster health, and prevent suffering that can result from untreated mental illness. Other components of MHSA are Innovations, Capital Facilities and Technological Needs, and Workforce Education and Training.

Board of Supervisors Priority Area



The Behavioral Health and Recovery Services supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>
Mission Statement	In partnership with the community, the mission of Behavioral Health and Recovery Services is to provide and manage effective prevention and behavioral health services that promote the community’s capacity to achieve wellness, resilience, and recovery outcomes
Two-Year Strategies	Strategies are defined in the Department’s two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Adult and Children transition to Full Service Partnerships Programs

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Ensuring that clients receive timely services, Behavioral Health and Recovery Services will increase the percentage of clients who receive a mental health assessment within ten business days to 80% by June 30, 2020 ◆ Enhancing community health and promoting a connection between physical and mental health, Behavioral Health and Recovery Services will increase the percentage of clients with an identified Primary Care Physician to at least 90% by June 30, 2020 ◆ Ensuring an efficient behavioral health service delivery system to enhance community mental health, Behavioral Health and Recovery Services will maintain a Consumer Satisfaction rating above 90% over the next two fiscal years as measured by the State Consumer Perception Survey

Budgets Contained within the Department

- ◆ Behavioral Health and Recovery Services (Special Revenue Fund)
- ◆ Alcohol and Drug (Special Revenue Fund)
- ◆ Managed Care (Special Revenue Fund)
- ◆ Mental Health Services Act (Special Revenue Fund)
- ◆ Public Guardian (Special Revenue Fund)
- ◆ Stanislaus Recovery Center (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Behavioral Health and Recovery Services						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$15,471	\$71,675	\$73,825	\$29,742	(\$44,083)	(\$41,933)
Revenue from use of Assets	\$892,896	\$922,687	\$950,368	\$1,226,492	\$276,124	\$303,805
Intergovernmental Revenue	\$62,186,257	\$74,703,615	\$75,897,874	\$81,839,520	\$5,941,646	\$7,135,905
Charges for Service	\$40,781,333	\$43,604,214	\$44,912,624	\$46,821,948	\$1,909,324	\$3,217,734
Miscellaneous Revenue	\$16,594	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,752,686	\$321,338	\$321,338	\$1,727,369	\$1,406,031	\$1,406,031
Total Revenue	\$105,745,237	\$119,623,529	\$122,156,029	\$131,645,071	\$9,489,042	\$12,021,542
Use of Fund Balance/Retained Earnings	\$2,610,560	\$8,142,195	\$9,995,738	\$6,201,092	(\$3,794,646)	(\$1,941,103)
Total Funding Sources	\$108,355,797	\$127,765,724	\$132,151,767	\$137,846,163	\$5,694,396	\$10,080,439
Salaries and Benefits	\$44,248,980	\$49,908,779	\$51,512,767	\$53,661,023	\$2,148,256	\$3,752,244
Services and Supplies	\$59,842,602	\$71,633,316	\$74,140,482	\$77,599,058	\$3,458,576	\$5,965,742
Other Charges	\$6,154,284	\$7,854,016	\$8,128,905	\$8,281,006	\$152,101	\$426,990
Fixed Assets						
Buildings & Improvements	\$25,968	\$138,037	\$138,037	\$150,000	\$11,963	\$11,963
Equipment	\$64,887	\$212,500	\$212,500	\$136,000	(\$76,500)	(\$76,500)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$110,336,721	\$129,746,648	\$134,132,691	\$139,827,087	\$5,694,396	\$10,080,439
General Fund Contribution	\$1,980,924	\$1,980,924	\$1,980,924	\$1,980,924	\$0	\$0
Total Allocated Positions	-	485	485	489	4	4

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$131.6 million an increase of \$12 million from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ The standard escalators from the Long-Range Model were used, with the exception of a few revenue sources:

- ◆ 1991 and 2011 Realignment were projected to remain at the 2018-2019 Proposed Budget level.
 - ◆ Mental Health Services Act revenue is reimbursement-based and will fluctuate based on the level of expenditure.
- ◆ The Proposed Budget includes an increase of \$9.5 million in estimated revenue due to an increase in Federal and State reimbursement for behavioral health services.
 - ◆ \$875,810 increase in Behavioral Health and Recovery Services
 - ◆ \$1.1 million increase in Substance Abuse and Mental Health Services Administration (SAMHSA) grant funds, adult mental health triage grant funds, homeless mentally ill grant funds, and No Place Like Home (NPLH) technical assistance grant funds, offset by a slight decrease in 1991 Realignment and State General Fund.
 - ◆ \$1.4 million decrease due to the discontinuation of funding for Educationally Related Mental Health Services (ERMHS) and 0-5 Early Intervention Services, partially offset by an increase in Medi-Cal Federal Financial Participation (FFP) revenue.
 - ◆ \$1.1 million increase in 1991 Realignment Vehicle License Fee (VLF) revenue.
 - ◆ \$2 million increase in Alcohol and Drug
 - ◆ \$280,716 increase in 2011 Realignment revenue.
 - ◆ \$1.7 million increase in FFP and Community Corrections Partnership (CCP) revenue, partially offset by a reduction in revenue from social services.
 - ◆ \$284,420 increase in Managed Care by 1991 Realignment VLF revenue.
 - ◆ \$1.1 million increase in Stanislaus Recovery Center
 - ◆ \$693,780 increase in State General Fund partially offset by a decrease in Substance Abuse Block Grant (SABG) funds.
 - ◆ \$472,948 increase in Medi-Cal Administrative revenue partially offset by a reduction in revenue from social services.
 - ◆ \$5.2 million increase in Mental Health Services Act (MHSA)
 - ◆ \$198,193 increase in interest earned.
 - ◆ \$3.9 million increase in Mental Health Services Act revenue.
 - ◆ \$1.1 million increase in Medi-Cal FFP.
 - ◆ This revenue is ongoing.
- ◆ The Department anticipates a total of \$11.6 million in available fund balance as of July 1, 2019, of which \$6.2 million is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Behavioral Health and Recovery Services anticipates a total fund balance of \$7.3 million, of which \$2.3 million is budgeted for use.
 - ◆ The volume of adult placements in transitional board and care homes has historically exceeded existing funding resources. The Department has strategically expanded capacity with Mental Health Services Act funding, reducing the need for the use of Behavioral Health and Recovery Services fund balance.
 - ◆ The projected receipt of 1991 Realignment Vehicle License Fee (VLF) revenue and increased Medi-Cal Federal Financial Participation (FFP) is further reducing the need for the use of fund balance.
 - ◆ Alcohol and Drug anticipates a total fund balance of \$3.2 million, of which \$830,329 is budgeted for use.
 - ◆ The Department strategically set aside funding over the past two years in anticipation of expanded substance use disorder (SUD) services under the Drug Medi-Cal Organized Delivery System (DMC-ODS), which was implemented in Stanislaus County on April 1, 2019.
 - ◆ Public Guardian anticipates a total fund balance of \$471,357, of which \$176,678 is budgeted for use.

- ◆ The Department has experienced an increase in salaries and benefits due to negotiated labor agreements as well as an increase in the need for support services funds for probate clients, increasing the reliance on fund balance.
- ◆ Managed Care does not anticipate any fund balance; the \$2.9 million is budgeted for use will be covered by Behavioral Health and Recovery Services fund balance in 2019-2020.
- ◆ Stanislaus Recovery Center anticipates a total fund balance of \$628,090, of which nothing is budgeted for use.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$139.8 million, an increase of \$10.1 million from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Projections were based on the following assumptions affecting the cost of doing business using the standard escalation factors used in the Long-Range Model:
 - ◆ Salaries and Benefits 3.5%
 - ◆ Group Health Insurance 5%
 - ◆ Services and Supplies 3.5%
 - ◆ Other Charges 3.5%
- ◆ The Proposed Budget includes \$5.7 million to accommodate the increased costs associated with an increase in behavioral health services to Stanislaus County residents diagnosed with a serious mental illness, serious emotional disturbance, or substance use disorder (SUD), requiring no additional General Fund Contribution.
 - ◆ \$2.5 million decrease in Behavioral Health and Recovery Services
 - ◆ \$496,593 due to negotiated wage increases for American Federation of State County and Municipal Employees (AFSCME) and the Service Employees International Union (SEIU) employees and management staff, offset by the transfer out of positions to other funds as a result of the discontinuation of Educationally Related Mental Health Services (ERMHS) and the 0-5 Early Intervention Program.
 - ◆ \$2.2 million decrease due to the discontinuation of ERMHS and the Ages 0-5 Early Intervention Program, and a decrease in adult transitional board and care placements. The decrease is partially offset by a shift in placements from Managed Care for adults in residential mental health treatment facilities, an increase in adult mental health triage services, and an increase in homeless mentally ill outreach services.
 - ◆ \$881,367 decrease due to a decrease in internal cost allocation plan charges.
 - ◆ \$2.7 million increase in Alcohol and Drug
 - ◆ \$574,555 increase due to negotiated wage increases for AFSCME and SEIU employees and management staff, new positions, and the transfer in of positions from other funds to support an increase in substance use disorder (SUD) services under the Drug Medi-Cal Organized Delivery System (DMC-ODS).
 - ◆ \$2.3 million increase due to an increase in SUD services under DMC-ODS.
 - ◆ \$183,159 decrease due to a decrease in internal cost allocation plan charges.
 - ◆ \$112,111 increase in Public Guardian
 - ◆ \$76,950 increase due to negotiated wage increases for AFSCME and SEIU employees and management staff.
 - ◆ \$50,001 increase in the provision of support services funds for probate clients (those not able to access funds designated for clients with a serious mental illness)
 - ◆ \$824,829 decrease in Managed Care

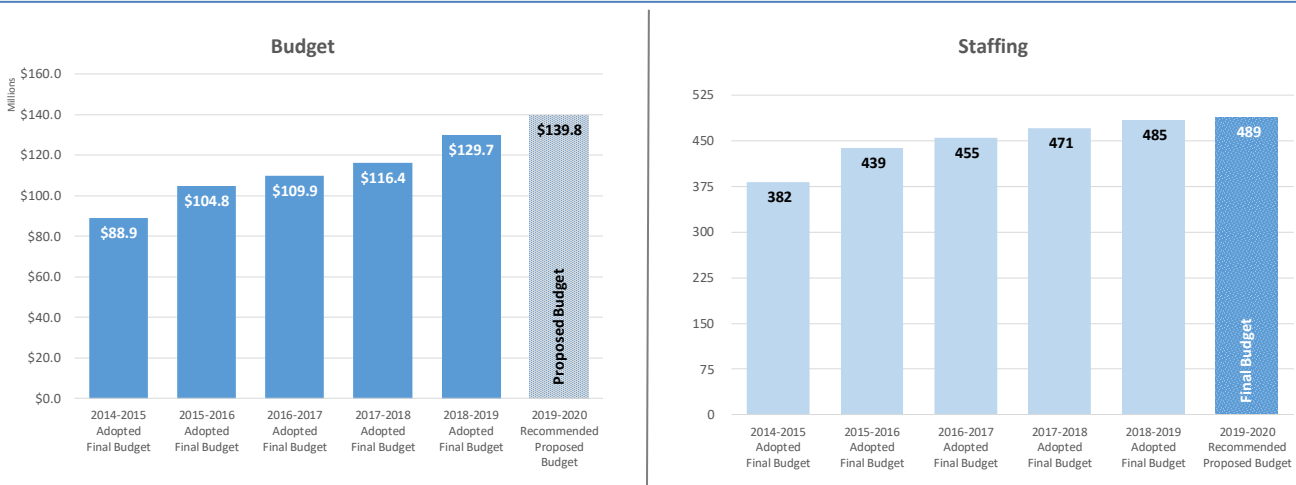
- ◆ \$911,904 decrease due to a shift in placements to Behavioral Health and Recovery Services for adults in residential mental health treatment facilities.
- ◆ \$121,421 increase due to an increase in internal cost allocation plan charges.
- ◆ \$1.1 million increase in Stanislaus Recovery Center
 - ◆ \$138,696 increase due to negotiated wage increases and the transfer in of positions from other funds, offset by a reduction in the use of extra help staff.
 - ◆ \$77,682 increase due to an increase in the cost of security services.
 - ◆ \$835,118 increase due to a decrease in the amount of funding transfers received from Mental Health Services Act for residential services to clients with co-occurring disorders.
- ◆ \$5.2 million increase in Mental Health Services Act
 - ◆ \$895,110 increase due to negotiated wage increases for AFSCME and SEIU employees and management staff.
 - ◆ \$4.2 million increase due to:
 - ◆ Expansion of adult transitional board and care placement options;
 - ◆ Expected start of several new innovations programs;
 - ◆ Increase in short term residential therapeutic programs (STRTPs) operating in the County and an increase in the number of services being provided;
 - ◆ Expansion of services offered under the Community Assessment, Response, and Engagement (CARE) program;
 - ◆ Increase in children’s mental health triage services; and
 - ◆ Expansion of prevention and early intervention services.
 - ◆ \$111,028 increase due to an increase in internal cost allocation plan charges
- ◆ These costs are ongoing.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 489, an increase of four from the 2018-2019 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of four to total allocated positions.
 - ◆ One new Behavioral Health Coordinator position is recommended to be added to oversee the substance use disorder services provided to individuals involved in the criminal justice system;
 - ◆ Two new Licensed Vocational Nurse III positions are recommended to be added to dispense medication in the Genesis Narcotic Treatment Program; and
 - ◆ One new block-budgeted Manager I/II position is recommended to administer discipline, investigations, performance management, and injury management.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.
 - ◆ One Administrative Clerk III position is recommended to be transferred from the Behavioral Health and Recovery Services to the Alcohol and Drug unit to provide administrative support for the Substance Use Disorder (SUD) coordination team;
 - ◆ Two Mental Health Clinician II positions are recommended to be transferred from the Behavioral Health and Recovery Services to the Alcohol and Drug to perform substance use disorder quality services functions required under the Drug Medi-Cal Organized Delivery System (DMC-ODS);
 - ◆ One Mental Health Clinician II position is recommended to be transferred from the Behavioral Health and Recovery Services to the Stanislaus Recovery Center unit to act as a Licensed Practitioner of the Healing Arts and to document necessity as required by DMC-ODS;

- ◆ One Behavioral Health Specialist II position is recommended to be transferred from the Behavioral Health and Recovery Services Department to the Mental Health Services Act unit to provide services for the Co-Occurring Disorders Full Services Partnership program;
- ◆ One Clinical Services Technician II position is recommended to be transferred from the Alcohol and Drug unit to the Stanislaus Recovery Center unit to perform substance use disorder residential treatment functions as required by DMC-ODS;
- ◆ One Mental Health Coordinator position is recommended to be transferred from the Stanislaus Recovery Center unit to the Alcohol and Drug unit to be allocated to the SUD team; and
- ◆ One Manager II position and one Medical Records Coordinator position in Behavioral Health and Recovery Services, and one Staff Services Technician position in Managed Care, are recommended for study to determine if current duties and level of responsibilities are in alignment with current classifications.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ The United States Department of Health and Human Services Office of Inspector General (OIG) Audit
 - ◆ An audit of California’s Medi-Cal Specialty Mental Health Services (SMHS) claims for Federal Fiscal Year 2014 was performed to determine compliance with Federal and State requirements. In January 2018, the California Department of Health Care Services (DHCS) shared a draft of the OIG audit report with counties, which found that of the 500 SMHS claims reviewed, 105 did not comply with Federal or State requirements for claiming. Through the OIG’s extrapolation methodology, it was deemed that an estimated \$230.1 million of unallowable Federal Financial Participation (FFP) was claimed during the audit period. After advocacy by the County Behavioral Health Directors Association of California (CBHDA), California State Association of Counties (CSAC) and the County’s Counsels’ Association, the OIG re-reviewed some claims, and the total unallowable FFP was reduced to \$180.7 million. Of the claims audited, Stanislaus County had no claims disallowed. A joint CSAC-CBHDA working group agreed on a methodology for county repayment and determined that Stanislaus County’s share of the repayment would be 1.4% of the total, equal to roughly \$2.6 million, payable over a period of four years. Behavioral Health and Recovery Services (BHRS) is planning to record a liability in Fiscal Year 2018-2019 and has available fund balance to support the repayment.
- ◆ Medicaid Managed Care Final Rule Network Adequacy Requirements
 - ◆ On February 13, 2018, the California Department of Health Care Services (DHCS) issued its network adequacy standards for mental health plans to ensure the provision of an appropriate range of

services and a network of providers adequate for the anticipated number of beneficiaries. DHCS developed a Network Adequacy Compliance Tool (NACT) and as of April 4, 2019, DHCS states that Stanislaus County is out of compliance with the number of staff needed to provide services, which is based on the State's prevalence rate and applied to the number of Medi-Cal beneficiaries residing in Stanislaus County. Using this methodology, DHCS States that Stanislaus County should be seeing 30,000 clients and as a result, has determined that there is a shortage of 11.5 full-time equivalent (FTE) Psychiatrists and 120.8 Clinicians. DHCS has also advised Behavioral Health and Recovery Services (BHRS) that starting June 5, 2019, 50% of the monthly average of Federal Financial Participation (FFP) payments to Stanislaus County will be withheld (approximately \$930,000 per month) until the County is compliant. Additionally, DHCS informed BHRS that if the County is still out of compliance by July 1, 2019, civil penalties in the amount of approximately \$488,000 will be assessed. There has been ongoing debate between the counties and DHCS about the methodology used, and many counties have been affected by similar findings of deficiency and subject to penalties. CBHDA, CSAC and counties are meeting to discuss a unified plan of action to dispute the findings.

- ◆ Assembly Bill (AB) 403 (Chapter 773, Statutes of 2015) Continuum of Care Reform (CCR)
 - ◆ The Continuum of Care Reform (CCR) of California's foster care system, became effective January 1, 2017. It draws together a series of existing and new reforms to child welfare services, probation and mental health programs designed out of an understanding that children who must live apart from their parents have better outcomes when cared for in committed nurturing family homes. Behavioral Health and Recovery Services has been working collaboratively with Community Services Agency, Probation and other CCR stakeholders to identify impacts from this new legislation as well as to develop an implementation plan in a phased approach. Analysis indicates that there still may be infrastructure needs associated with the new mandates; however, State funding still has not been identified.
- ◆ Assembly Bill (AB) 1299 (Ridley-Thomas, Chapter 603, Statutes of 2016) Presumptive Transfer
 - ◆ On June 22, 2018, DHCS released guidance and clarification to county mental health plans, probation agencies, and child welfare agencies regarding implementation of presumptive transfer of Specialty Mental Health Services (SMHS) for children, youth, and non-minor dependents (NMD) in foster care. AB 1299 established the prompt transfer of responsibility for providing or arranging and paying for SMHS from the county of original jurisdiction to the county in which the child or youth resides. Foster children from other counties are often placed in Stanislaus County due to the number of available placement options that include group homes and short term residential therapeutic programs (STRTPs). As a result, it is anticipated that this legislation and subsequent guidance and clarification will have a negative fiscal impact to the Department since no additional funding has been provided. Behavioral Health and Recovery Services (BHRS) is implementing a new system to continuously collect data on how many children and youth from other counties are placed in Stanislaus County and what type and level of SMHS service is being received. County Behavioral Health Directors have tentatively agreed to "do no harm" to other counties (i.e. reimburse other counties for services for children placed there), but there is nothing in statute that memorializes this agreement or addresses cost report considerations. SMHS are partially funded by 2011 Behavioral Health Subaccount Realignment, which is allocated to counties based on historical claims data and does not capture the projected increased level of service. Once the data is available, the Department will be able to estimate a fiscal impact.
- ◆ Possible Repeal/Replacement of the Affordable Care Act (ACA)
 - ◆ Federal health policy changes to repeal or replace the Affordable Care Act (ACA) may have widespread consequences for California's health insurance if implemented at the Federal level. If portions of the ACA are repealed, California budget analysts believe the State does not have the financial capacity to

backfill funding to maintain the provisions of the adopted Medicaid expansions. Representatives from the California Department of Health Care Services have Stated that operations are continuing “status quo” until more information becomes available. The December 2017 passage of the GOP tax bill that included the repeal of the ACA Individual Mandate (that became effective January 2018) has increased the number of uninsured since there is no longer a tax penalty for not maintaining continuous health insurance coverage. The repeal of the individual mandate is also believed to cause healthcare premiums to rise, forcing more Americans to drop coverage due to unaffordability. To ensure that Stanislaus County residents receive behavioral health services for a serious mental illness, serious emotional disturbance, or substance use disorder, the Department is continuing to facilitate Medicaid enrollment to eligible individuals. There are potential fiscal ramifications from the passage of this legislation. The Department receives limited revenue to support services provided to uninsured individuals (1991 Realignment for community mental health services and Substance Abuse Block Grant (SABG) for substance abuse disorder services). Under the County’s longstanding, “No Backfill Policy” which states, “The County shall operate State and Federal programs based on the level of funding provided and shall not backfill any State or Federal cuts with General Fund resources except when local priorities dictate a need for continuance”. Because of funding limitations, uninsured individuals may be unable to receive timely treatment in an outpatient setting, negatively impacting first responders (911, ambulance, police, and fire) and County services due to significant increases in emergency service requests and hospital emergency room visits.

- ◆ Impacts to 1991 Mental Health Realignment Funding
 - ◆ The State ended the Coordinated Care Initiative (CCI) and thereby terminated the In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) that was enacted in 2012. The Governor’s Budget for Fiscal Year 2017-2018 eliminated the IHSS County MOE and reinstated the 35% county share of all non-Federal IHSS program costs, effective July 1, 2017. IHSS is an entitlement program which is driven by caseload, and along with all the other mandated caseload-driven social services programs, receives “first call” on any 1991 Realignment growth funding. Increases in IHSS costs are expected to exceed growth funding projections, which will negatively impact any future Realignment growth funding that will be received by mental health programs. 1991 Realignment growth was not included in the Fiscal Year 2018-2019 Adopted Final Budget or the 2019-2020 Proposed Budget.
- ◆ California’s Drug Medi-Cal Organized Delivery System (DMC-ODS) Waiver
 - ◆ On August 13, 2015 the Department of Health Care Services (DHCS) announced the Center for Medicare and Medicaid Services (CMS) approved the DMC-ODS Waiver amendment which provides a continuum of care for substance use disorder treatment services. The DMC-ODS enables more local control and accountability, provides greater administrative oversight, creates utilization controls to improve care and efficient use of resources, implements evidence-based practices in substance abuse treatment, and coordinates with other systems of care. DHCS is implementing the DMC-ODS through a regional approach with five phases and Stanislaus County is part of phase three. Behavioral Health and Recovery Services received Board approval on July 12, 2016, to opt in to the DMC-ODS Waiver amendment. The Department developed an implementation plan that addressed the waiver requirements, which was approved by DHCS on September 26, 2017. The fiscal plan submitted on November 1, 2017 is has been approved and the Department started to provide DMC-ODS services on April 1, 2019.
- ◆ Increase in Public Guardian Caseloads
 - ◆ State and County initiatives to address the homelessness crisis have placed an additional burden on the Public Guardian division to coordinate care for gravely disabled individuals who are conserved under the Lanterman-Petris-Short (LPS) Act. The Department has experienced an increase in both the number of individuals referred for conservatorship assessment, as well as the number of individuals

conserved. It is anticipated that Behavioral Health and Recovery Services (BHRS) will return to the Board of Supervisors in the Fiscal Year 2019-2020 Midyear Financial Report with a request for additional staffing and associated overhead needs.

- ◆ Pre-Trial Mental Health Diversion Program
 - ◆ Behavioral Health and Recovery Services, criminal justice, and protective services partners are studying the feasibility of applying for funding available from the California Department of State Hospitals to develop and implement a mental health diversion program in Stanislaus County. The Department will report back to the Chief Executive Office and Board of Supervisors if there is a decision to move forward once the study is complete.
- ◆ Assisted Outpatient Treatment (AOT/Laura's Law)
 - ◆ On August 15, 2017, Stanislaus County Board of Supervisors directed Behavioral Health and Recovery Services (BHRS) to develop a three-year Assisted Outpatient Treatment (AOT/Laura's Law) pilot program for future consideration. The pilot provides court-ordered, intensive outpatient treatment to individuals with severe mental illness who refuse medication because their illness impairs their ability to make rational decisions. The Department identified MHSAs Community Services and Supports (CSS) funding to support the pilot program. The Board of Supervisors, on April 24, 2018, approved the pilot program and associated staffing and infrastructure needs. Appropriations and estimated revenue for the staffing and infrastructure were included in the 2018-2019 Adopted Final Budget and 2019-2020 Spending Plan. The pilot program is ongoing.
- ◆ Long-Range Strategic Business and Facility Master Plan
 - ◆ A Long-Range Strategic Business and Facility Master Plan is recommended to begin in Fiscal Year 2018-2019. A specific plan and schedule for a strategic approach will be initiated during the 2019-2020 Budget Year.

Related Links

For additional information about the Behavioral Health and Recovery Services, refer to the division's website at: <http://www.stancounty.com/bhrs/> or <http://www.stanislausmhsa.com/>

CEO – Stanislaus Veterans Center

Budget in Brief:	FY 2018-2019	FY 2019-2020
	Adopted Final Budget	Proposed Budget
Total Revenue	\$599,200	\$439,244
Use of Fund Balance/ Retained Earnings	\$100,000	\$100,000
Gross Costs	\$799,200	\$834,937
General Fund Contributions	\$100,000	\$295,693
% Funded by General Fund	12.5%	35.4%
Total Allocated Positions	0	0

Department Services and Programs

The **CEO - Stanislaus Veterans Center** is a shared use, one-stop center for all of the veterans of Stanislaus County and houses the County Veterans Service Office, Department of Aging and Veterans Services, Community Services Agency In-Home Supportive Services (IHSS), and Adult Protective Services (APS) programs as well as MOVE, a local non-profit organization which provides transportation for homebound veterans to their medical appointments. This unique partnership allows veterans to readily obtain information on

benefits available to them such as education, employment, Veterans Administration benefits, medical referrals, and financial services offered by the programs co-located at the Veterans Center.

The center also contains a meeting/banquet hall that accommodates 500 people sitting in chairs or up to 300 persons seated at tables, allowing veterans to conduct meetings, hold events, and host social gatherings and conferences.

Board of Supervisors Priority Area



The CEO-Stanislaus Veterans Center supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions

Budgets Contained within the Department

- ◆ CEO – Stanislaus Veterans Center (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

CEO - Stanislaus Veterans Center						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$151,804	\$210,231	\$210,231	\$44,538	(\$165,693)	(\$165,693)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$288,315	\$308,969	\$314,706	\$314,706	\$0	\$5,737
Miscellaneous Revenue	\$80,923	\$80,000	\$80,000	\$80,000	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$521,042	\$599,200	\$604,937	\$439,244	(\$165,693)	(\$159,956)
Use of Fund Balance/Retained Earnings	\$6,931	\$100,000	\$100,000	\$100,000	\$0	\$0
Total Funding Sources	\$527,973	\$699,200	\$704,937	\$539,244	(\$165,693)	(\$159,956)
Salaries and Benefits	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000
Services and Supplies	\$533,809	\$635,296	\$635,296	\$650,296	\$15,000	\$15,000
Other Charges	\$94,164	\$163,904	\$169,641	\$169,641	\$0	\$5,737
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$627,973	\$799,200	\$804,937	\$834,937	\$30,000	\$35,737
General Fund Contribution	\$100,000	\$100,000	\$100,000	\$295,693	\$195,693	\$195,693
Total Allocated Positions	-	-	-	-	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$439,244, a decrease of \$159,956 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: Budgeted Increase in rental revenue due to increased utility and janitorial costs.
- ◆ The Proposed Budget includes an adjustment decreasing the 2019-2020 Spending Plan by a total of \$165,693 due to the loss of revenue from the non-profit Veterans Foundation of Stanislaus County that ended their contractual arrangements with the County in Fiscal Year 2018-2019, transferring the management of the Center fully to the County.
- ◆ This revenue decrease is ongoing.
- ◆ The Department anticipates a total of \$966,187 in available fund balance as of July 1, 2019, of which \$100,000 is budgeted for use in Fiscal Year 2019-2020.

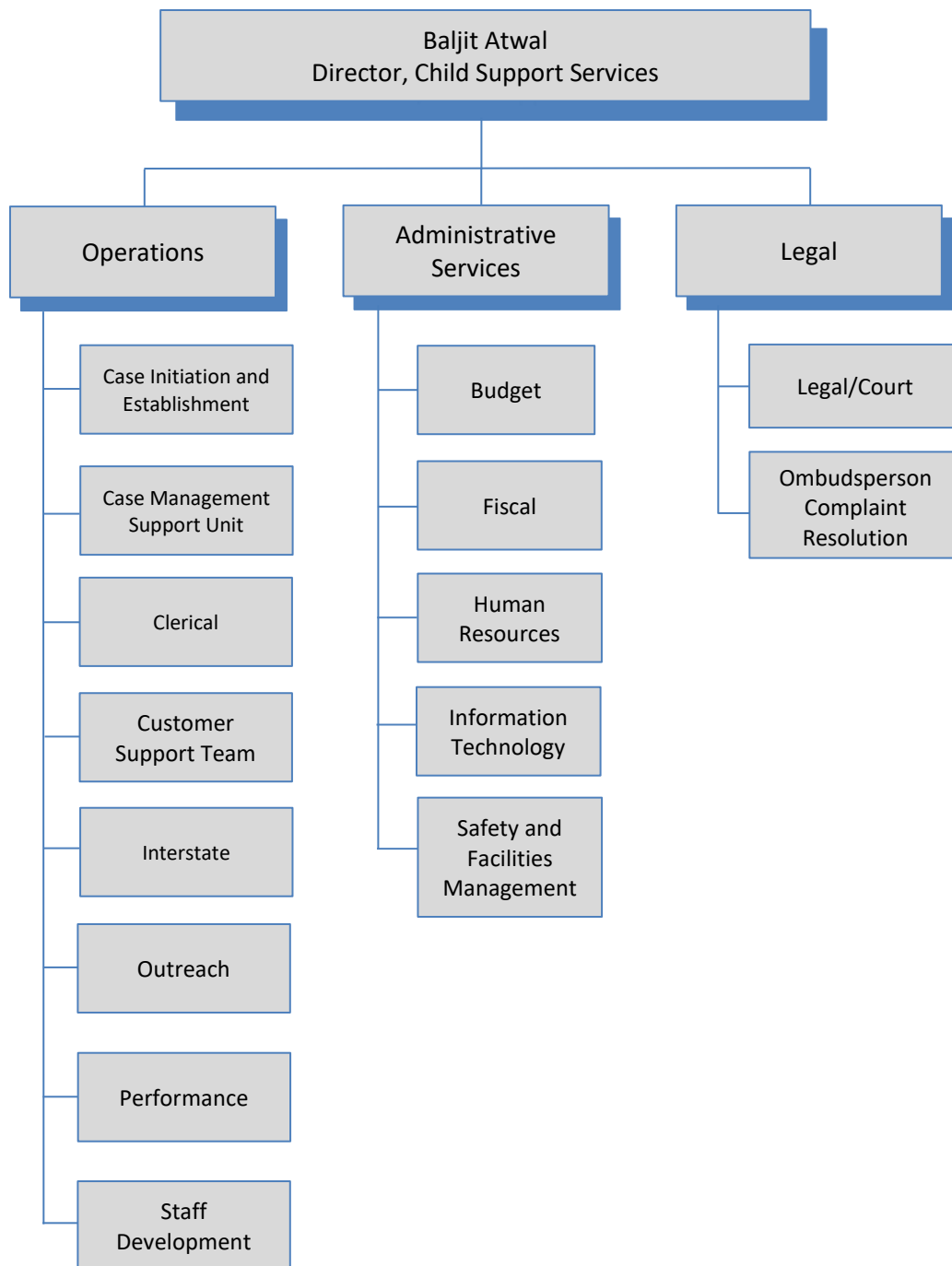
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$834,937, an increase of \$35,737 from the 2018-2019 Adopted Final Budget.
- ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget: 3.5% Increase cost for utility and janitorial services.

- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$30,000 due to ongoing costs associated with Board approved adjustments in Fiscal Year 2018-2019, requiring an additional General Fund Contribution of \$30,000.
 - ◆ These costs are ongoing.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2018-2019 Adopted Final Budget allocation.



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www.stanocdcss.org

Child Support Services

Department Services and Programs

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$15,452,111	\$16,520,657
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$15,452,111	\$16,520,657
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	161	161

The Department of Child Support Services (DCSS) collects and distributes child support; locates parents and employers; establishes paternity; establishes and enforces child support and medical support orders; provides legal representation of the County in child support matters and child support services for cases when a parent resides out of State.

The **Operations** division collects child support; locates parents and employers; establishes paternity, child support and medical orders; and enforces these orders while applying Federal and State guidelines and regulations. Operational Team staff works closely with customers to educate them about regulations and documents to achieve a common vision wherein children can rely on their parents for the financial, medical, and emotional support they need. Customers include parents, employers, attorneys, and other County and State agencies. Operations staff is responsible for determining the next applicable action on case files which may include modifying support orders, serving Income Withholding Orders, filing liens, processing incoming mail and documents, and sending legal documents to court.

The **Administrative Services** division provides central administrative support for the Department and is responsible for finance and budget preparation and administration; claim process for State and Federal funding; payroll; accounts payable and receivable; contract administration; personnel administration, training; safety and injury management; management and long-range workforce planning. This division is also responsible for facilities maintenance and equipment.

The Information Technology (IT) unit is part of the Operations division and has a major role in keeping

the Department running efficiently by providing IT services and support to all staff. IT is responsible for development, maintenance, support, and security of DCSS technology systems. IT staff monitors the overall performance of operating and communication systems to ensure the highest quality services are available to internal and external customers.

The **Legal** division oversees all legal action filed and all legal work completed by DCSS, including establishing parentage judgments and court orders for child support and medical support, enforcing these orders, and modifying the orders as needed. The Legal unit ensures that DCSS complies with State and Federal regulations and statutes governing the child support program, and ensures the rights of parents of Stanislaus County are protected and enforced with the highest degree of fairness and due process.

The Legal unit directs and provides guidance for every legal enforcement action in a variety of forums to ensure the children of Stanislaus County have the financial support they need. This includes enforcing support orders from other states and countries and enforcing support orders through legal action in family law, Workers' Compensation, personal injury and bankruptcy cases. The Legal unit also includes the Ombudsperson and Complaint Resolution staff. This staff work with customers who are not satisfied with the assistance they receive from the Department. They work to explain the rights and responsibilities of each customer and endeavor to resolve issues before they become formal complaints. If a complaint is filed, Complaint Resolution staff independently investigate and review customers' cases and provide a resolution in writing.

Board of Supervisors Priority Area



The Child Support Services Department supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>
Mission Statement	To establish and enforce paternity and support orders, in compliance with Federal and State law, while providing the excellent level of service our customers expect and require
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Collection and distribution of Child Support payments

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Maintain collection and distribution of \$52.6 million of child support to families ◆ Collect 68% of current court ordered support ◆ Continue to obtain support orders on 95.3% of cases ◆ Continue to offer enhanced services through the Sustainability Plan to non-grant customers including elements of employment and parenting services ◆ Continue to actively participate with other agencies in the countywide Focus on Prevention in the area of Strengthening Families

Budgets Contained within the Department

- ◆ Child Support Services (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Child Support Services						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$30,708	\$25,000	\$25,000	\$32,000	\$7,000	\$7,000
Intergovernmental Revenue	\$ 10,816,433	\$ 15,427,111	\$ 15,327,950	\$ 16,488,657	\$ 1,160,707	\$ 1,061,546
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$8,215	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 10,855,356	\$ 15,452,111	\$ 15,352,950	\$ 16,520,657	\$ 1,167,707	\$ 1,068,546
Use of Fund Balance/Retained Earnings	\$4,441,925	\$0	\$505,018	\$0	(\$505,018)	\$0
Total Funding Sources	\$ 15,297,281	\$ 15,452,111	\$ 15,857,968	\$ 16,520,657	\$ 662,689	\$ 1,068,546
Salaries and Benefits	\$12,243,334	\$13,338,067	\$13,848,985	\$14,484,170	\$635,185	\$1,146,103
Services and Supplies	\$887,352	\$960,832	\$972,524	\$1,000,028	\$27,504	\$39,196
Other Charges	\$1,210,786	\$1,073,212	\$1,036,459	\$1,036,459	\$0	(\$36,753)
Fixed Assets						
Buildings & Improvements	\$4,999	\$0	\$0	\$0	\$0	\$0
Equipment	\$950,810	\$80,000	\$0	\$0	\$0	(\$80,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 15,297,281	\$ 15,452,111	\$ 15,857,968	\$ 16,520,657	\$ 662,689	\$ 1,068,546
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	161	161	161	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$16.5 million, an increase of approximately \$1.1 million from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan is estimated at \$14.7 million in administrative funding, \$620,042 in Electronic Data Processing (EDP) and Maintenance and Operations (M&O) funding.
 - ◆ Estimated revenue for the 2019-2020 Spending Plan is determined by the allocation of funds from the California Department of Child Support Services (CADCSS).
 - ◆ \$25,000 increase in revenue received from use of assets is earmarked to lesson quarterly expenses.
 - ◆ \$99,161 decrease in revenue due to the completion of the Pathways to Self-Sufficiency (PASS) grant.
- ◆ The Proposed Budget includes an increase of \$1.1 million in estimated revenue due to anticipated State funding and increased revenue from use of assets.
 - ◆ This revenue represents one-third of an estimated \$3 million increase, to be received over three years.
- ◆ The Department anticipates a total of \$1.4 million in available fund balance as of July 1, 2019, of which nothing is budgeted for use in Fiscal Year 2019-2020.
- ◆ Total estimated revenue for the Proposed Budget represents a 6.9% increase over the 2018-2019 Adopted Final Budget. This anticipated increase is in association with the current child support funding request before the legislature.

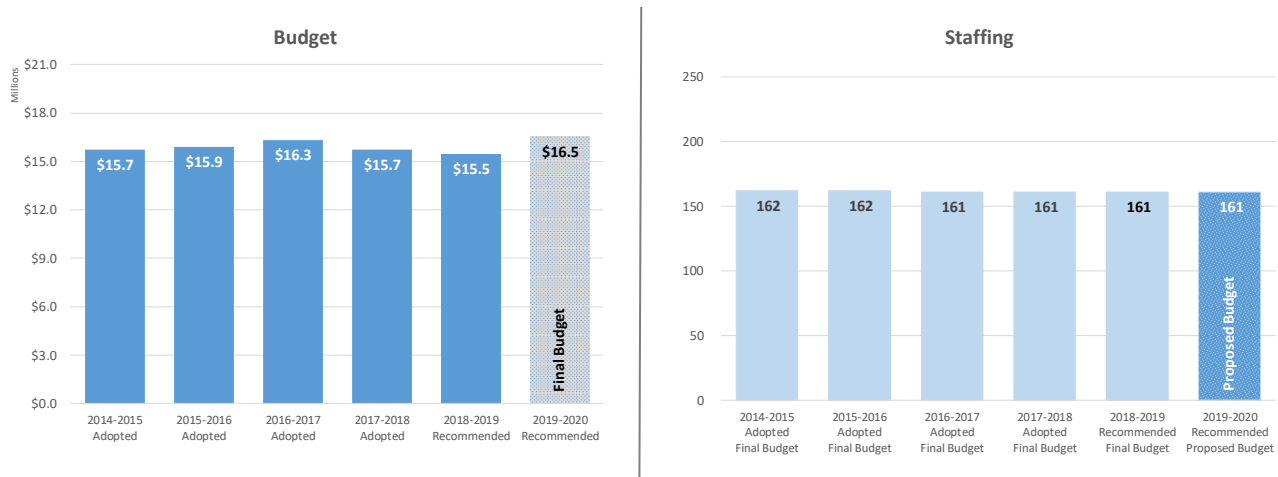
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$16.5 million, an increase of \$1.1 million from the 2018-2019 Adopted Final Budget.
- ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget: an increase of 3.5% in Salaries and Benefits, Services and Supplies, and Other Charges and an increase of 5% in Group Health Insurance costs.
- ◆ The Proposed Budget includes \$662,689 to accommodate the increased costs associated with Cost-of-living adjustments (COLAs) and equity increases, filling vacant positions, and reestablishing partnerships in the County, where possible, to assist parents in paying their support, requiring no General Fund Contribution in Budget Year 2019-2020.
 - ◆ An adjustment of \$635,185 to fund vacant positions as new funding is received.
 - ◆ An adjustment of \$27,504 to fund increased security costs due to a new vendor.
 - ◆ These costs are ongoing.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 161, consistent with the 2018-2019 Adopted Final Budget allocation.

Five-Year Historical Trends

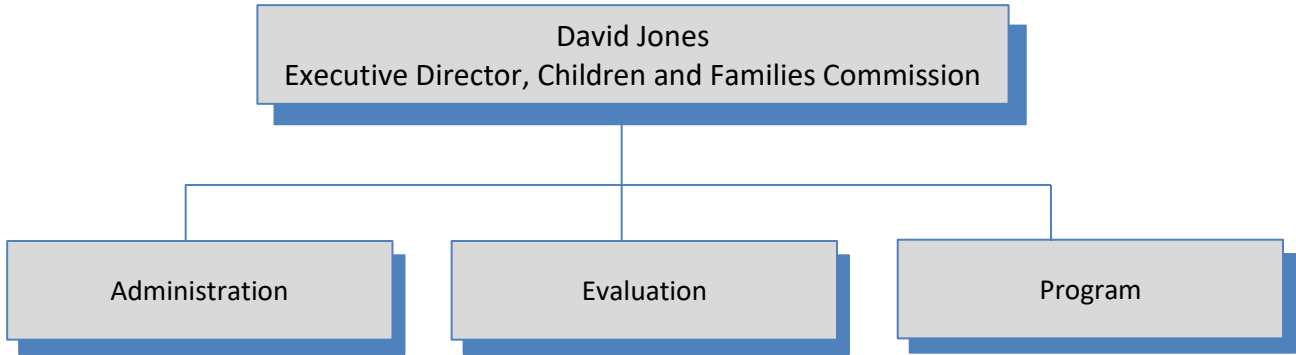


Key Challenges and Opportunities

- ◆ The Department of Child Support Services has experienced flat funding for 20 years, and is now expecting to see increased funding of \$56 million across the State in the budget year. For Stanislaus County Department of Child Support Services, an estimated \$3 million increase, spread over three years, will significantly support the Board priorities.
- ◆ The Department is exploring opportunities to reestablish partnerships with County agencies to reach out to non-custodial parents, identify barriers, and refer them to available resources. This holistic approach increases the chance for these parents, the County’s shared customers, to become more self-sufficient and enable them to support their families and children

Related Links

For additional information about Child Support Services, refer to the division’s website at: <http://www.stancodcss.org/>



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Children and Families Commission

Budget in Brief:	FY 2018-2019	FY 2019-2020
	Adopted Final Budget	Proposed Budget
Total Revenue	\$4,889,108	\$4,890,874
Use of Fund Balance/ Retained Earnings	\$1,499,085	\$1,526,471
Gross Costs	\$6,388,193	\$6,417,345
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	5	5

Department Services and Programs

In November 1998, California voters passed Proposition 10, an initiative popularly known as the California Children and Families Act. The initiative’s goal is simple: to help ensure that our youngest children, from prenatal through age five, get the best possible start in life. The ballot measure added a 50-cent tax per pack on all cigarettes purchased in the state and a comparable tax on other tobacco products. The revenues collected, which continue to decline as the number of smokers continues to decline, are used to create and supplement education, health, and childcare programs that promote early childhood development.

The purpose, intent, and duties of the Commission (which were codified as Sections 130100 through 130155 of the State of California Health and Safety Code) are as follows:

- ◆ Facilitate the creation and implementation of an integrated, comprehensive, and collaborative system of information and services to enhance optimal early childhood development and to ensure children are ready to enter school.
- ◆ Provide greater local flexibility in designing delivery systems and to eliminate duplicate administrative systems.
- ◆ Use outcome-based accountability systems to determine future expenditures.

The Stanislaus County Children and Families Commission was established by the Stanislaus County Board of Supervisors on December 8, 1998, pursuant to Ordinance 687. The ordinance provides that the Commission shall operate as an independent “County agency” and be governed by a nine-member Commission appointed by the Board of Supervisors.

The Commission has adopted a Strategic Plan to guide the expenditure of funds, focusing on providing services and producing results in the areas of family functioning, health, child development, and sustainable systems. In the four areas of focus, the Commission’s desired results for children ages 0-5 in Stanislaus County are listed below with corresponding objectives:

- ◆ Families are supported and safe in communities that are capable of supporting safe families
 - ◆ Maintain positive trends in the reduction of repeat child maltreatment reports.
 - ◆ Decrease incidents of child abuse and maltreatment.
 - ◆ Increase positive social support for families.
 - ◆ Increase family resilience capacity (knowledge, skills, and awareness) to promote healthy development and safety.
- ◆ Children are eager and ready learners
 - ◆ Increase families’ ability to get their children ready for school.
 - ◆ Increase the number of children who are cognitively and socially-behaviorally ready to enter school.
- ◆ Children are born healthy and stay healthy
 - ◆ Increase the number of healthy births resulting from high-risk pregnancies.
 - ◆ Increase community awareness and response to child health and safety issues.
 - ◆ Increase/maintain enrollments in health insurance products.
 - ◆ Maintain access and maximize children’s preventative and ongoing health care utilization.
- ◆ Sustainable and coordinated systems are in place to promote the well-being of children ages 0-5

- ◆ Improve collaboration, coordination, and utilization of limited resources.
- ◆ Increase the resources and community assets leveraged within the County.
- ◆ Increase in resources coming into Stanislaus County, as a result of leveraged dollars.

The Commission’s budget has three main components: program expenditures, administrative expenditures, and evaluation expenditures. **Program** expenditures make up approximately 93% of the Commission’s budget and 19 support contracts executed with 14 public and private non-profit agencies containing scopes of work designed to address the Commission’s four areas of focus and desired objectives. **Evaluation** expenditures, which

make up approximately 2% of the budget, compares actual results of contractors to planned results and evaluation findings are used to develop recommendations involving program changes and funding allocations. **Administrative** expenditures make up approximately 5% of the budget and are used to support program and evaluation functions.

It should be noted that because the Children and Families Commission has independent jurisdiction over planning and funding decisions separate from the Board of Supervisors, the budget adopted by the Commission is included in the County budget for informational purposes only. Further, the Children and Families Commission operates under the title: First 5 Stanislaus.

Board of Supervisors Priority Area



The Children and Families Commission supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>
Mission Statement	Promoting the development and well-being of children 0 through 5

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Creation and implementation of a Strategic Plan ◆ Creation and implementation of a pilot project for training of community partners ◆ Creation and implementation of updated outcomes metrics for funded programs

Budgets Contained within the Department

- ◆ Children and Families Commission – Proposition 10 (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Children and Families Commission						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$73,889	\$75,000	\$43,750	\$43,750	\$0	(\$31,250)
Intergovernmental Revenue	\$4,475,630	\$4,814,108	\$4,847,124	\$4,847,124	\$0	\$33,016
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$75,083	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,624,602	\$4,889,108	\$4,890,874	\$4,890,874	\$0	\$1,766
Use of Fund Balance/Retained Earnings	\$1804,436	\$1499,085	\$1526,471	\$1526,471	\$0	\$27,386
Total Funding Sources	\$6,429,038	\$6,388,193	\$6,417,345	\$6,417,345	\$0	\$29,152
Salaries and Benefits	\$456,323	\$540,588	\$560,300	\$560,300	\$0	\$19,712
Services and Supplies	\$3,140,232	\$3,492,027	\$3,499,862	\$3,499,862	\$0	\$7,835
Other Charges	\$2,832,483	\$2,355,578	\$2,357,183	\$2,357,183	\$0	\$1,605
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,429,038	\$6,388,193	\$6,417,345	\$6,417,345	\$0	\$29,152
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	5	5	5	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$4.9 million, an increase of \$1,766 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by using revenue projections provided by the State of California.
- ◆ The Department anticipates a total of \$6.1 million in available fund balance as of July 1, 2019, of which \$1.5 million is budgeted for use in Fiscal Year 2019-2020; future budget adjustments will likely reduce the reliance on fund balance.
- ◆ The Department has identified projected decreases in State tobacco tax revenue and will make any necessary adjustments in the 2019-2020 Final Budget.

Budget and Operations

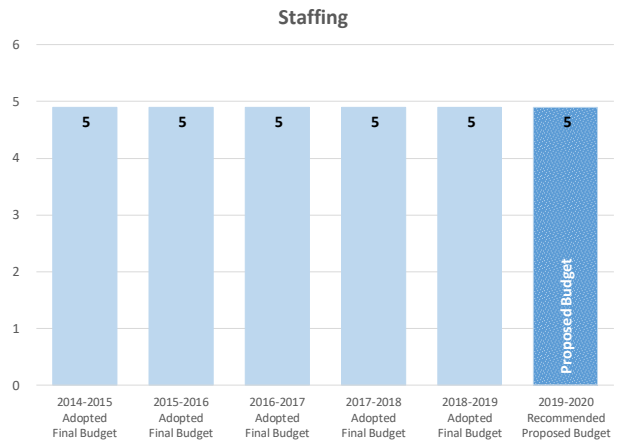
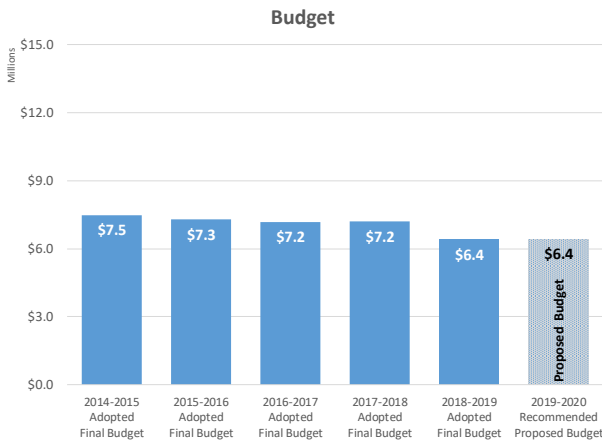
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$6.4 million, an increase of \$29,152 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget provided by the Chief Executive Office: an increase of 3.5% in Salaries and Benefits; an increase of 4% in Retirement; an increase of 5% in Group Health Insurance costs; and an increase of 3.5% in Services and Supplies and Other Charges.

- ◆ The Department has identified reductions to the Spending Plan based on the Commission’s new Strategic Plan, program priorities, and changes in contracts and intergovernmental spending; adjustments will be made in the 2019-2020 Final Budget.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of five, consistent with the 2018-2019 Adopted Final Budget allocation.

Five-Year Historical Trends

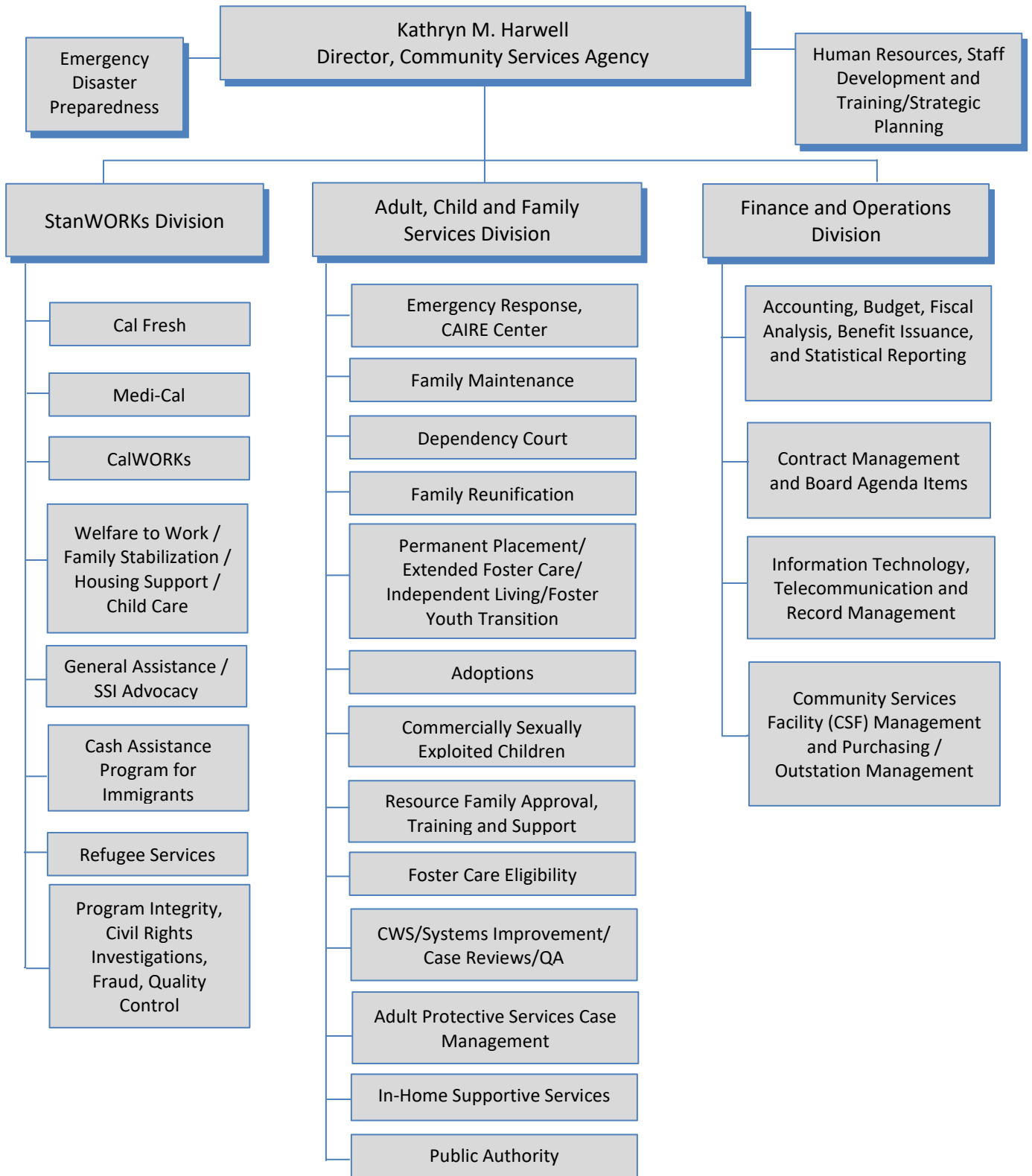


Key Challenges and Opportunities

- ◆ The Commission will continue to face a gradual decline in State tobacco tax revenue as fewer people smoke and purchase tobacco products in the State. Commission revenue is now approximately 50% less than the peak experienced in Fiscal Year 2005-2006.
- ◆ The Commission completed a Strategic Direction/Planning process in Fiscal Year 2018-2019 that has established priorities and strategies for the Commission for the next five years. Many of these new priorities will require new types of work to be accomplished and plans must be created to operationalize the work.
- ◆ The new Strategic Plan provides significant opportunities to continue with community partnerships and advance collaborative efforts seeking long-term, positive community outcomes.

Related Links

For additional information about the Children and Families Commission, refer to the division’s website at: www.stanprop10.org



251 East Hackett, Modesto, CA 95358 Tel: (209) 558-2500
www.csa-stanislaus.com

Community Services Agency

	FY 2018-2019 Adopted	FY 2019-2020 Proposed
Budget in Brief:	Final Budget	Budget
Total Revenue	\$376,943,309	\$401,208,773
Use of Fund Balance/ Retained Earnings	\$0	\$2,136,986
Gross Costs	\$387,535,250	\$412,962,700
General Fund Contributions	\$10,591,941	\$9,616,941
% Funded by General Fund	2.7%	2.3%
Total Allocated Positions	1138	1144

Department Services and Programs

The Community Services Agency operates social welfare programs that provide assistance, direct client services and support for the benefit of the community. The Social Services Programs include:

- ◆ Adult, Child and Family Services Programs;
- ◆ In-Home Supportive Services and Public Authority;
- ◆ StanWORKs Programs; and
- ◆ Administration Programs.

The **Adult, Child and Family Services** (ACFSD) Division include the Adult Services Program and Child and Family Services (CFS) Program. The Child and Family Services Program provides an array of services essential to the protection of the community's most vulnerable children, those who are victims of abuse and neglect. Programs within Child and Family Services include Child Welfare Services (CWS) Emergency Response, Family Maintenance, Dependency Court Services, Family Reunification, Permanent Placement, After 18 Youth Program, Resource Family Approval, and Adoptions. In addition, CFS oversees the financial assistance programs for resource families caring for foster youth and non-minor dependents.

One of the priorities in CFS is to ensure supports are provided to the child/youth and his or her family so they can safely live together. If that is not possible, then services are tailored toward the child/youth regarding placement. The ultimate goal is to return the child/youth home whenever possible or facilitate placement with a permanent family through adoption or guardianship.

CFS has been tasked legislatively to serve Commercially Sexually Exploited Children (CSEC) and

provide services to their families. Currently CFS and partners are working to identify youth who are at risk for becoming CSEC and provide preventative services. For youth who have been commercially sexually exploited, CFS is identifying resources and providing interventions that best meet their needs. Lastly, CFS is recruiting and training resource families specifically to support CSEC since their recovery can be challenging.

Child abuse and neglect prevention is also an important element of CFS. The Child Abuse Prevention Council (CAPC) is a multidisciplinary team that coordinates the community's efforts to prevent child abuse. Currently CAPC is supporting the Strengthening Family Initiative throughout the County for child abuse/neglect prevention agencies. They also financially support emergency shelter services for runaway youth.

The Adult Services Programs support a variety of programs to provide a safety net for elders in the community, including the Adult Protective Services (APS) Program and In-Home Supportive Services (IHSS) Program. America's population is growing older and living longer; the impact that will have on APS is being evaluated now. In addition, there are two issues of concern: the growth of Alzheimer's disease in an aging population and the lack of caregivers in general.

The APS program investigates reports of abuse, neglect and exploitation of elders and dependent adults. Social workers provide services that are focused on stopping the abuse and then helping the individual to develop a plan to remain in a safe environment. All services are voluntary and confidential. Types of abuse include: physical,

sexual, abandonment, abduction, isolation, financial and neglect, by self or others.

The IHSS and Public Authority are mandated entitlement programs that provide services to approximately 6,442 frail, disabled and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities. IHSS continues to focus on the implementation of the Fair Labor Standards Act (FLSA) and insuring the recipients understand the impact on them and their care providers.

The Public Authority is a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The Public Authority is a corporate public body exercising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS wages, dental and vision coverage.

The **StanWORKs** Division provides access, at eight County satellite offices, to essential basic needs to support families with children to move towards independence and self-sufficiency:

- ◆ CalFresh (Food Stamps) is a nutrition program that supplements a low-income family and individual food budget in order to ensure they are getting adequate nutrition.
- ◆ Medi-Cal is a health care program for needy residents of California. It is a health care program intended to protect and improve the health of all California Residents.
- ◆ Welfare-To-Work is a program developed to assist CalWORKs (cash aid) customers obtain or prepare for employment. The program provides a wide range of services including education, training and supportive services such as transportation, work attire, and child care.
- ◆ Child Care is a subsidized program to support families in CalWORKs Welfare to Work. The purpose of the program is to help a family transition smoothly from the immediate, short-term child care needed as the parent starts work

or work activities to the stable, long-term child care necessary for the family to become self-sufficient.

- ◆ Family Stabilization assists families with overcoming barriers to self-sufficiency such as substance abuse, mental health issues, and housing. Housing Support is an additional resource for families who are homeless or in jeopardy of losing their housing.
- ◆ Public Assistance is provided through several programs: The California Work Opportunity and Responsibility to Kids (CalWORKs) program is California's version of the Federal Temporary Assistance to Needy Families program (TANF). CalWORKs provides time limited cash benefits to families with children when one or both parents is absent, disabled, deceased or unemployed; Cash Assistance Program for Immigrants provides cash benefits to aged, blind, and disabled non-citizens who are ineligible for Social Security Insurance (SSI)/Social Security Program (SSP) solely due to their immigration status; Refugee Cash Assistance is provided for eight months to needy refugees without children who would otherwise be eligible to cash assistance; and General Assistance is provided to those who have no other means of support, single adults, couples, and families who meet eligibility.
- ◆ Program Integrity, Civil Rights, Investigations, Fraud, and Quality Control are administered within StanWORKs to assure compliance and consistency with all Federal, State, and local requirements.

Emergency Disaster Preparedness, Human Resources, and Finance and Operations Divisions provide administrative programs and support including day-to-day executive management and direction, human resources management, payroll, recruitment, departmental training, legislative review and implementation, disaster management, information technology and data imaging, budget and fiscal management, contract management, purchasing and facility management to ensure that departments deliver services in a professional, cost effective, efficient and cohesive manner while focusing on exceptional customer service.

Board of Supervisors Priority Area



The Community Services Agency supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>		
Mission Statement	The Community Services Agency serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, and Thriving Communities		
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results		
Success Measures	Youth in Foster Care who transition to a permanent family home	Individuals and families that transition to permanent housing through the receipt of temporary transition housing support	Individuals and families attaining self-sufficiency through job training, employment, and disability benefit management due to an increase in income

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Decrease and maintain the percent of children who are victims of abuse or neglect and who experience a reoccurrence of abuse or neglect within the following 12 months to no more than 9.1%, in accordance with the California State Child Welfare Compliance Standard. For comparison, in Federal Fiscal Year 2016, Stanislaus County had 2,026 children that were victims of abuse or neglect. Of those, 9.3% experienced a reoccurrence of abuse or neglect within the following 12 months ◆ Increase the percentage of youth who transition to permanency through reunification, adoption, or guardianship within 12 months of entering Foster Care to at least 40.5%, in accordance with the California State Child Welfare Compliance Standard. For comparison, in Federal Fiscal Year 2016, Stanislaus County had 337 children in Foster Care that were eligible to transition to permanency. Of those, only 29.5% transitioned to permanency within 12 months of entering Foster Care ◆ Increase and maintain the percentage of IHSS applications and annual reassessments that are completed within the State specified time frame to no less than 90% as directed in the Department’s corrective action compliance plan. Applications are required to be processed within 45 days from the time of submission and annual reassessments are to be completed within 12 months from the previous assessment to ensure timely and accurate authorized cases ◆ Increase the percentage of General Assistance, CalFresh and CalWORKs individuals and families attaining self-sufficiency by 10% in Fiscal Year 2018-2019 and Fiscal Year 2019-2020 through the disability benefit advocacy program, job training, housing services, and employment services ◆ Assess each Department office, in partnership with the Countywide Safety Team, to evaluate customer and employee safety and develop an action plan to address areas for improvement, including results from the Countywide Americans with Disability Act (ADA) assessment, and begin implementation in Fiscal Year 2018-2019

- ◆ Increase the number of individuals and families, that are in receipt of CalWORKs, CalFresh and General Assistance and are experiencing housing insecurity and episodes of homelessness, who gain access to stabilized housing through the implementation of the Housing Support Program, the Housing and Disability Program, and Advocacy Programs
- ◆ Open a new Child Visitation Center by Fall 2020

Budgets Contained within the Department

- ◆ Program Services and Support (Special Revenue Fund)
- ◆ County Children’s Fund (Special Revenue Fund)
- ◆ General Assistance (Special Revenue Fund)
- ◆ Homeless Emergency Aid Program (Special Revenue Fund)
- ◆ IHSS Public Authority-Administration (Special Revenue Fund)
- ◆ IHSS Public Authority-Benefits (Special Revenue Fund)
- ◆ IHSS Provider Wages (Special Revenue Fund)
- ◆ Public Economic Assistance (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Community Services Agency						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$101,785	\$96,600	\$96,600	\$96,600	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$77,441	\$133,462	\$133,462	\$126,369	(\$7,093)	(\$7,093)
Intergovernmental Revenue	\$311,179,175	\$354,664,102	\$366,391,362	\$376,060,590	\$9,669,228	\$21,396,488
Charges for Service	\$1,582,822	\$2,319,116	\$2,326,765	\$2,611,586	\$284,821	\$292,470
Miscellaneous Revenue	\$100,278	\$321,602	\$266,602	\$295,192	\$28,590	(\$26,410)
Other Financing Sources	\$22,364,881	\$19,408,427	\$19,464,838	\$22,018,436	\$2,553,598	\$2,610,009
Total Revenue	\$335,406,382	\$376,943,309	\$388,679,629	\$401,208,773	\$25,299,144	\$24,265,464
Use of Fund Balance/Retained Earnings	(\$41,169)	\$0	\$155,481	\$2,136,986	\$1,981,505	\$2,136,986
Total Funding Sources	\$335,365,213	\$376,943,309	\$388,835,110	\$403,345,759	\$14,510,649	\$26,402,450
Salaries and Benefits	\$88,778,829	\$99,279,184	\$99,279,184	\$101,210,016	\$1,930,832	\$1,930,832
Services and Supplies	\$25,462,622	\$31,135,743	\$31,108,762	\$34,652,142	\$3,543,380	\$3,516,399
Other Charges	\$230,710,068	\$255,868,666	\$267,787,448	\$275,881,730	\$8,094,282	\$20,013,064
Fixed Assets						
Equipment	\$601,782	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0
Other Financing Uses	\$0	\$251,657	\$251,657	\$218,812	(\$32,845)	(\$32,845)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$345,553,301	\$387,535,250	\$399,427,051	\$412,962,700	\$13,535,649	\$25,427,450
General Fund Contribution	\$10,188,088	\$10,591,941	\$10,591,941	\$9,616,941	(\$975,000)	(\$975,000)
Total Allocated Positions	-	1138	1138	1144	6	6

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$401.2 million, an increase of \$24.3 million from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed using the 2018-2019 Proposed Budget as a base on which escalators were applied using analysis of historical trends and projections from the Long-Range Model.
 - ◆ Revenue for the 2019-2020 Spending Plan was held consistent with that identified in the 2018-2019 Adopted Final Budget for General Assistance, In-Home Supportive Services (IHSS) – Administration, and Public Economic Assistance; was increased using an escalator of 4.1% in County Children’s Fund; was increased by 11.1% in IHSS Provider Wages based on early projections related to the IHSS Maintenance of Effort (MOE); and was decreased by 3% in IHSS Public Authority - Benefits and negligibly in Program Services and Support.
- ◆ The Proposed Budget includes an increase of \$12.5 million in estimated revenue due to updated projections.
 - ◆ IHSS Provider Wages Proposed Budget includes a decrease of \$2.2 million in estimated revenue primarily due to the State rebasing the IHSS Maintenance of Effort (MOE) per the Governor’s Proposed Budget updates.
 - ◆ The MOE would be rebased by reducing \$200 million for what was previously State General Fund offset funding and an additional \$241 million State General Fund for a combined overall, now proposed, permanent reduction of \$441 million Statewide to the MOE. The redirection of 1990-1991 Realignment Growth and Accelerated Realignment will also end with the new rebased MOE structure.
 - ◆ IHSS Public Authority – Administration Proposed Budget includes an increase of \$73,533 in estimated revenue due to State and Federal impacts, the redirected and rebase of the IHSS MOE, and historical trends.
 - ◆ IHSS Public Authority – Benefits includes an increase of \$21,196 in estimated revenue, adjusting to the updated projection for the Provider Premium balance; use of the IHSS Provider Premium Reserve funds will be the subject of future meet and confer topics.
 - ◆ Program Services and Support Proposed Budget includes an increase of \$5.2 million in estimated revenue and was determined by an analysis of historical trends and information provided by the State on program funding.
 - ◆ Public Economic Assistance includes an increase of \$9.4 million in estimated revenue from increases due to Maximum Aid Payments (MAP) and the California Necessities Index (CNI), commonly referred to as Cost of Living Adjustments (COLA). A 4% increase for the CNI amounts to \$5.5 million, with additional MAP increases of 10% identified in the All County Letter 18-124 (effective April 1, 2019) and 13.1% identified in the 2019-2020 Governor’s Proposed Budget (effective October 1, 2019) making up the remainder of the increase.
 - ◆ This revenue is ongoing.
- ◆ The Department anticipates a total of \$2.4 million in available fund balance as of July 1, 2019, of which \$2.1 million is budgeted for use in Fiscal Year 2019-2020.
 - ◆ County Children’s Fund anticipates a total of \$197,868 in restricted fund balance as of July 1, 2019. None of these funds are budgeted for use in Fiscal Year 2019-2020.
 - ◆ Homeless Emergency Aid Program anticipates a total of \$2.1 million in restricted fund balance as of July 1, 2019, of which \$2.1 million is budgeted for use in Fiscal Year 2019-2020 and can only be used for HEAP programs and services.

- ◆ On February 26, 2019, the Board of Supervisors approved Resolution #2019-0115 establishing revenue and expenditures of \$7.2 million in a new budget unit for Statewide Homeless Emergency Aid Program (HEAP) funding. This is an interest-bearing Special Revenue Fund with State dollars allocated for HEAP. The Chief Executive Office and the Board of Supervisors has designated the Community Services Agency (CSA) to be the fiscal agent for the HEAP funds, with the use of these funds to be determined by the Chief Executive Office. The State revenue was received in Fiscal Year 2018-2019 and the Proposed Budget will rely on the use of the resulting fund balance to cover costs in Fiscal Year 2019-2020.
- ◆ Program Services and Support anticipates a total of \$84,257 in available fund balance as of July 1, 2019, of which \$25,650 is non-spendable for impress cash and \$58,607 is restricted; the balance is anticipated to be used for post-closing adjustments in order to end Fiscal Year 2018-2019 in a positive position.
- ◆ Meaningful variances in revenue between the 2018-2019 Final Budget and 2019-2020 Proposed Budget are a result of State implemented changes.
 - ◆ For Public Economic Assistance, the variance in revenue is primarily attributed to the increase in the MAP and COLA changes.
 - ◆ For IHSS Public Authority – Administration, the Governor’s Proposed Budget updates include the administration portion of the IHSS MOE being redirected and rebased to the services portion of the MOE. IHSS Administration will no longer contain a MOE and will be absorbed at the State level.
 - ◆ For IHSS Provider Wages, the variance in revenue is primarily due to the State minimum wage increase from \$12 to \$13 per hour, effective January 1, 2020, and the addition of eight hours of sick leave per Provider being factored into the Proposed Budget projections.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$413 million, an increase of \$25.4 million from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying escalators based on trends, projected Federal and State impacts, and the rebased IHSS MOE to the 2018-2019 Proposed Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were held consistent with that identified in the 2018-2019 Adopted Final Budget for IHSS Public Authority – Administration, Program Services and Support, and Public Economic Assistance; were increased using an escalator of 4.1% in County Children’s Fund; were increased using an escalator of 10.8% in IHSS Provider Wages; and were decreased by 2.4% in IHSS Public Authority – Benefits and minimally in General Assistance.
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$2.5 million due to ongoing costs associated with Board approved adjustments in Fiscal Year 2018-2019.
- ◆ The Proposed Budget includes \$11 million to accommodate increased costs due to the normal cost of doing business, changes in mandated program activities, and the creation of the Homeless Emergency Aid Program budget; the Department implemented balancing strategies to mitigate any unmet needs along with the removal of overmatch funding for IHSS Administration, resulting in a reduction in the reliance on General Fund Contribution of \$975,000.
 - ◆ Program Services and Support includes \$3.7 million to accommodate increased costs associated with the normal cost of doing business including COLA and equity wage increases, services and supplies to maintain critical support of mandated program activities, the addition of the CalWORKs Home Visiting Initiative, and implementation of the reversal of the CalFresh eligibility policy known as cash-out. To maintain the existing General Fund Contribution level, the Department implemented

balancing strategies to mitigate any unmet need by redirecting \$377,000 in General Fund Contribution to the General Assistance budget. Additionally, overmatch for IHSS Administration is being eliminated, resulting in a decrease of \$975,000.

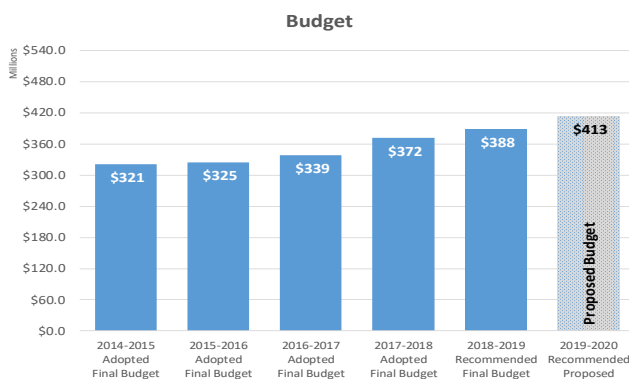
- ◆ Consistent with Fiscal Year 2018-2019 Midyear Financial Report, a \$377,000 General Fund Contribution and costs was redirected from IHSS Administration to General Assistance for increased costs for General Assistance– High Needs Youth Foster Care cases.
- ◆ A Child Welfare Services Administration increase of \$817,838 will be supported by 1990-1991 Realignment previously allocated to CalFresh Administration.
- ◆ A CalFresh Administration increase of \$1 million is primarily attributed to the elimination of the CalFresh waiver in Fiscal Year 2018-2019. The County is now responsible for the 15% County share of the nonfederal costs above the CalWORKs MOE. This exposure will be supported by County General Fund previously allocated to IHSS Administration which no longer requires County General Fund to support the MOE moving into Fiscal Year 2019-2020.
- ◆ The Governor’s Proposed Budget included the elimination of the IHSS Administration MOE with a corresponding shift to the IHSS Services MOE. The allocation methodology is under review by the State for Fiscal Year 2019-2020.
 - ◆ The Department is currently budgeting over the projected allocation by approximately \$650,000 in order to maintain the current State mandated service levels, of which the County responsibility is approximately \$325,000 with the other \$325,000 funded with Federal dollars. Proposed Budget 2019-2020 offsets the County’s responsibility with 1990-1991 Realignment.
- ◆ Public Economic Assistance Proposed Budget includes \$9.4 million to accommodate the increased costs associated with MAP and CNI increases, relying on Realignment Growth funding and requiring no additional General Fund Contribution.
- ◆ General Assistance Proposed Budget includes \$44,229 to accommodate the increased costs associated with the supervision of High Needs Youth in foster care to maintain mandated services requiring the redirection of General Fund Contribution of \$44,229 from IHSS Public Authority Administration.
- ◆ IHSS Public Authority – Administration Proposed Budget includes \$29,304 to accommodate the increased costs associated with the administration of Public Authority. This fund no longer requires a General Fund Contribution due to the IHSS MOE redirection to the services portion of the MOE and \$44,229 in General Fund Contribution is being redirected to General Assistance.
- ◆ IHSS Public Authority – Benefits Proposed Budget includes \$21,196 to accommodate the increased projected available Provider Premium balance of \$28,590 and reduction in Provider benefits of \$7,394 based on current paid hours trends.
- ◆ IHSS Provider Wages Proposed Budget includes a reduction of approximately \$2.2 million due to the decreased costs associated with the rebased IHSS MOE and the elimination of the mitigation (formerly State General Fund Offset) to permanently decrease the ongoing MOE, requiring no additional General Fund Contribution.
- ◆ The adjustment includes \$2.1 million in one-time costs and \$11.4 million in ongoing costs.
- ◆ The Proposed Budget includes the replacement of 13 vehicles which are used to provide mandated transportation services to clients, complete home visits, and conduct other agency business. Mandated client transportation includes, but is not limited to, transporting clients to doctor appointments, parental visits, and client removal. The total cost is estimated to be \$333,500, funded by Federal, State, and County funds.

- ◆ The Community Services Agency has a total of 86 fleet vehicles; of those, 13 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 1,144, an increase of six over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, three positions have been added to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of three to total allocated positions.
 - ◆ One new Administrative Clerk II position is recommended to be added to provide support to the Continuous Quality Improvement unit within Child Welfare;
 - ◆ One new Staff Services Coordinator position is recommended to be added to the Child Welfare unit to provide oversight of data collection and analyze child welfare data as prescribed by regulations; and
 - ◆ One new block-budgeted Manager I/II position is recommended to be added to support the CalFresh Quality Improvement program to improve service delivery.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.
 - ◆ One Manager I position is recommended to be reclassified upward to a block-budgeted Manager I/II position in the StanWORKS unit to better align with other comparable duties/responsibilities in other agencies throughout the state for this California Automated Consortium Eligibility System (CalACES) Regional Project Manager position; and
 - ◆ Nine Stock/Delivery Clerk II positions are recommended for study to determine if its current duties and responsibilities align with the current classification.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ Housing and Homeless Services
 - ◆ The Department remains committed to reducing homelessness and housing insecurity. In partnership with the Chief Executive Office, Focus on Prevention, and Community Corrections Partnership, the Department has assigned staff to several projects focused on reducing homelessness, including the Community System of Care, the design and development of the Stanislaus Homeless Alliance, the Community Assessment Response and Engagement (CARE)

Initiative, the Outreach and Engagement Team, and the Modesto Outdoor Emergency Shelter. In December 2018, the Department was appointed as the Administrative Entity for the Homeless Emergency Aid Program. In partnership with the Chief Executive Office, the Department is currently developing an organizational structure to support Countywide efforts on homelessness. The Department will be proposing a new Division within the Community Services Agency and will be bringing a plan forward within the next month.

- ◆ Homeless Emergency Aid Program (HEAP)
 - ◆ Homeless Emergency Aid Program (HEAP) is a \$500 million block grant program designed to provide direct assistance to cities, counties, and Continuums of Care (CoC) to address the homelessness crisis throughout California. Of the available \$500 million in funds statewide, the Stanislaus County region's CoC, the Stanislaus Community System of Care (CSOC), received \$7.2 million in HEAP funding.
 - ◆ The Department is the fiscal agent for the HEAP funds. The Department is in coordination with the County Chief Executive Office to administer funds to various programs, local agencies, and cities within the County that have opted-in to receive these funds. The program funds are intended to provide immediate emergency assistance to people experiencing homelessness or those at risk of homelessness.
 - ◆ HEAP funding not expended in Fiscal Year 2019-2020 will be requested to be utilized in Fiscal Year 2020-2021 as the State has allowed program funds to be rolled over into the subsequent year, but must be fully expended by June 30, 2021.
- ◆ Cold Weather Family Shelter - Empire Migrant Center
 - ◆ The Department embarked on a new project this year to address the need for cold weather family shelter. Several partners came together to provide housing for 23 families. The partners include the Housing Authority, County Planning Department, Behavioral Health and Recovery Services, StanCo, and the Community Services Agency.
 - ◆ The Housing Authority manages a total 90 housing units for migrant farm workers in Empire owned by the Stanislaus County Housing Authority. The units are occupied six months out of the year, from May through mid-November. As part of the Empire Housing Project, the Board of Supervisors approved the use of 22 housing units to provide transitional housing for families in receipt of Housing Support Program (HSP) services from November through the end of March. During their stay, the families were provided intensive case management by the Community Services Agency (CSA) and Behavioral Health and Recovery Services staff. The Empire Housing Project had the following outcomes:
 - ◆ Twenty-three families housed on a transitional basis.
 - ◆ Eighteen families found and moved into permanent shelter.
 - ◆ Twelve families increased their monthly income.
 - ◆ Three families found employment.
 - ◆ The Housing and Disability Advocacy Program (HDAP) strives to serve vulnerable homeless individuals through four core components: outreach, housing, case management, and disability benefits advocacy. The program began in April 2018, and through February 2019, has had the following outcomes:
 - ◆ Nineteen individuals have received transitional housing placement.
 - ◆ Thirteen individuals have received permanent housing placement.
 - ◆ Twenty-seven individuals have received assistance with their Social Security disability claims.

- ◆ Cost-of-Living Increases
 - ◆ Public Economic Assistance includes an anticipated cost-of-living adjustment (COLA) increase in CalWORKs effective April 2019 and again in October 2019. These increases will impact General Assistance Adult clients.
 - ◆ Public Economic Assistance includes an anticipated COLA in Foster Care effective July 2019. This increase will impact General Assistance Foster Care clients. As of April 2019, the COLA for Foster Care is unknown. In addition to the COLA increase, the State is in the process of implementing the Level of Care (LOC) Assessments to determine the level of placement, which determines the level of service in foster care and the placement assistance payments. Foster Care is a mandated program that carries a County Share responsibility of approximately 40%.
 - ◆ The Department will continue to monitor the impacts of the COLA and LOC, the existing appropriations, and actual costs to analyze the fiscal impacts to the County Share responsibility and any potential County General Fund exposure. The Department will report back to the Board in a future budget cycle as more details become available.
- ◆ Children's Programs
 - ◆ Continuum of Care Reform (CCR) was implemented by Assembly Bill (AB) 403 in October 2015 that provided the statutory and policy framework to ensure support is given to the child or youth and his or her family tailored toward the ultimate goal of returning the child home whenever possible or to a permanent family through adoption or guardianship. CCR was designed from an understanding that children who must live apart from their biological parents do best when they are cared for in committed, nurturing family homes. The priority is to be in a home of a family member or close family friend. One of the philosophical tenets behind CCR is to limit the reliance on group homes to short-term, therapeutic interventions that are just one part of a continuum of care available for children, youth, and young adults.
 - ◆ This fiscal year will be the final year of conversion from group home care. Beginning January 1, 2017, group homes began converting to Short Term Residential Treatment Facilities. For several reasons this process has been delayed in the State. Currently all group homes must convert by July 1, 2019 or dependent youth can no longer live there. State approval by California Department of Social Services is required for each youth still in a group home as of January 1, 2019. In addition, Child and Family Team (CFT) meetings continue to be implemented across child welfare which is a strength-based approach to coordinate care and case planning for all children and youth, ensuring the voice of the family is heard. CFT's will occur at initial placement, each change in placement, and per request, but no more than six months apart. The State plans to implement the Level of Care (LOC) Assessments to determine the level of placement, which determines the level of service in foster care and the placement assistance payment. The expectation is that the level of care is determined by the amount of care the child/youth needs.
 - ◆ The last piece of CCR to be implemented is the requirement for a comprehensive assessment completed for every youth who enters foster care and subsequently every six months prior to the Child and Family Team Meeting. The State requires that the Child and Adolescent Needs and Strengths (CANS) Tool be completed either by CFS or by County mental health where the child resides. The State has developed training programs to use the tool that will be implemented in Fiscal Year 2019-2020. Social workers will then be certified to use the tool and implementation will begin in the next year.
 - ◆ California continues to develop a statewide database to replace the outdated child welfare system that was implemented in the mid 1990's. California Automated Response and Engagement System (CARES) is currently being developed with County input and will be rolled out to staff as sections are completed and tested.

- ◆ In Fiscal Year 2019-2020, Stanislaus County CFS is required to complete a self-assessment and system improvement plan to improve child welfare outcomes over the next five years. This planning process not only includes County staff, but also community stakeholders such as parents, youth, caregivers, and community providers. This report and improvement plan will be brought to the Board of Supervisors for approval in January 2020.
- ◆ Family First Prevention Act is Federal legislation that recently passed that allows Title IVE funds to be used for prevention services for youth and their parent or kin caregiver who are a candidate for foster care as well as a child in foster care who is pregnant or parenting. There are also some other changes that would affect Child Welfare Services (CWS) guidelines/policies in regards to residential treatment guidelines, kinship navigator programs, family reunification services timeframes, etc. The earliest most of these programs would be implemented in California would be 2020, but could have further delays in implementation.
- ◆ The rate of foster care placement (children in need of placement outside the family home due to child abuse and neglect safety concerns) has increased significantly. In calendar year 2014, there were 229 children placed into foster care and in calendar year 2018 there were 298 children who entered into foster care. This represents a 30% increase. One of the biggest areas of growth, based on type of placement, are those identified as higher needs youth who are placed in group homes or Short-Term Residential Treatment programs. On January 1, 2014, there were 18 youth placed in this highest level of care. On January 1, 2019 there were 53 youth placed in the same type of placement. In addition to the higher numbers, there are more service needs requests to safely care for these youth, such as paying for one-on-one staff at all times.
 - ◆ The number of youth and young adults in foster care has continued to increase. On January 1, 2016, there were 586 youth and young adults in foster care. On January 1, 2019, there were 742 youth and young adults in foster care.
- ◆ Over the past year, common themes have been identified:
 - ◆ Youth with complex issues are entering foster care due to their parents either refusing to care for them any longer or there is no caretaker available.
 - ◆ While they qualify for regional services, foster care is responsible for the payment. These youths need to be placed in a regional services placement to receive the correct type of care and reinforcement so they can learn to be self-sufficient. The goal is for them to step down out of a regional services home. These homes do not have a foster care rate and therefore are not eligible for State or Federal funding.
 - ◆ There has been an increase in Welfare and Institutions Code (WIC) 241 assessments ordered and more youth are being ordered under WIC 300 (dependency) and not WIC 600 (delinquency or juvenile probation).
 - ◆ In reviewing the reason of removal for the 742 youth/young adults who are dependents of the court, 94% of them were removed for neglect. Neglect is defined as a parent who is unable to provide adequate food, shelter, clothing, medical care, or supervision of a child that may or may not cause injury to a child. The issues that lead to neglect are often drug use, untreated mental health issues, and domestic violence.
 - ◆ Child Welfare has also seen an increase in non-minor dependents (NMD). On January 1, 2016 there were 58 NMD and on January 1, 2019 there were 89 NMD. There are more young adults deciding to opt-in into the program, an increase in transfers from other counties, and more young adults re-entering.
 - ◆ Youth that do not have legal status in the United States are taken into care and placed with relatives as required. Due to their immigration status, Federal and State funding cannot be used to pay for their placement.

- ◆ StanWORKS Programs - Housing and Employment
 - ◆ As of March 2019, CalWORKs (CW) cases continue to decline due to an improving economy. For the first eight months of Fiscal Year 2018-2019, there were 1,122 cases that were discontinued due to employment or 13.7% of the average monthly caseload. Fiscal Year 2017-2018 in comparison shows 1,024 cases were discontinued due to employment or 18.31% of the average monthly caseload. As the economy continues to improve, employment is a contributing factor for the decrease in caseloads. CalWORKs clients experience significant barriers, hindering their ability to secure full time employment. Multiple employment and housing programs have been implemented to address barriers and help clients reach self-sufficiency.
 - ◆ The Home Visiting Initiative (HVI) program's intent is to provide qualifying CalWORKs customers voluntary home visiting services to support the positive health, development, and well-being outcomes for pregnant and parenting women, families, and infants born into poverty. The Department is contracting with Stanislaus County of Education (SCOE) as a sub-recipient to provide the case management/in-home based support portion of the project and will be a valuable partner in this new initiative.
 - ◆ The CalWORKs program has redesigned their approach to help families be engaged in setting goals that are aligned with what the program aims to achieve while taking into account families' strengths and the obstacles they face. This approach aims to balance the importance of meeting the Temporary Aid for Needy Families (TANF) Work Participation Rate (WPR) with recognition that CalWORKs serves an extremely diverse group of families. Some clients are immediately able to meet the TANF work participation requirements, while others need time to resolve significant personal and family challenges before they can successfully meet the requirements and work towards self-sufficiency. CalWORKs 2.0 emphasizes the importance of intermediate activities that explicitly acknowledge the diverse circumstances of families that turn to CalWORKs for assistance.
 - ◆ CalWORKs Outcome and Accountability Review (Cal-OAR) is a process of reviewing the CalWORKs program statewide through multiple different measurements which were developed in collaboration with client advocacy groups, California Department of Social Services, and the California Welfare Directors Association. Cal-OAR consists of three components: performance indicators, a county CalWORKs self-assessment process, and a CalWORKs System Improvement Plan. Cal-OAR will be based upon a three-year cycle beginning July 2019 and will continue through June 2022.
 - ◆ Persons receiving Social Security Income (SSI) and State Supplementary Payment (SSP) (SSI/SSP) are either over age 65 or they have disabilities which impact their ability to maintain employment and were previously not eligible for CalFresh. Assembly Bill 1811 made persons receiving SSI/SSP eligible for the CalFresh program effective June 1, 2019. This is the largest change to the CalFresh program in 40 years. As a result of the expansion, the Department anticipates seeing an increase of approximately 9,000 new CalFresh applications for these households. Existing CalFresh cases may also be impacted in a positive or negative way when the SSI/SSP recipient is added to the case. In order to offset the negative impact of this change, two new State only programs called Transitional Nutrition Benefit (TNB) and Supplemental Nutrition Benefit (SNB) will be made available and administered by the Department to help supplement their food budget.
- ◆ Adult Programs – In-Home Supportive Services and Public Authority
 - ◆ The current labor agreement between IHSS Public Authority (PA) of Stanislaus County and the United Domestic Workers of America (UDWA) representing the Stanislaus County IHSS Providers expires on June 30, 2019. Labor negotiations are currently ongoing and impacts to Fiscal Year 2019-2020 are unknown at this time. Public Authority Benefits for Fiscal Year 2019-2020 have been budgeted at the current negotiated amount of up to \$0.10 per paid Provider hour.

- ◆ The IHSS provider sick leave provisions of Senate Bill (SB) 3 (Chapter 4, Statutes of 2016) allow IHSS providers to accrue and use paid sick leave hours. Beginning July 1, 2018, an IHSS provider who provides 100 hours of authorized services to an IHSS recipient will be authorized to accrue eight hours of paid sick leave. Any unused sick leave hours will expire as there will be no rollover to the next fiscal year. Instead, the hours will be reset to the maximum number of hours each provider is allowed to accrue in a given year. When the State minimum wage reaches \$13.00 per hour, the maximum amount of paid sick leave accrued will increase to 16 hours, and when the State minimum wage reaches \$15.00 per hour, the maximum amount of paid sick leave accrued will increase to 24 hours. The State has not provided direction regarding the implementation of sick leave. The impacts will be evaluated for possible future budget adjustments.
- ◆ Per the Governor's Budget, once the State minimum wage reaches \$15 per hour the State participation in locally negotiated provider wage and benefit increases would change to 35% of the nonfederal costs (with counties responsible for the remaining 65% of the nonfederal costs). The current sharing ratio in these nonfederal costs is 65% State/35% County.
- ◆ The Governor's Proposed Budget included the elimination of the In-Home Supportive Services (IHSS) Administration Maintenance of Effort (MOE) with a corresponding shift, approximately \$1.4 million, to the IHSS Services MOE to establish an amount to start with that will be rebased for Fiscal Year 2019-2020. The MOE would be rebased by reducing \$200 million for what was previously State General Fund offset funding and an additional \$241 million State General Fund for a combined overall now proposed as a permanent reduction of \$441 million Statewide to the MOE. The allocation methodology continues to be under review by the State for Fiscal Year 2019-2020.
- ◆ The Department remains under a corrective action plan with the California Department of Social Services due the department's inability to meet State mandated service levels related to the timely process of IHSS Applications and Reassessments. The existing staffing levels were directed by the California Department of Social Services through the corrective action plan. The Department is actively working with the California Department of Social Services, California Department of Finance, and the County Welfare Director Association to increase the IHSS Administration allocation to reflect the actual costs associated with the administration of the program. California Department of Social Services is aware that the underfunding of IHSS Administration is affecting well over 50 counties, including Stanislaus County. It is important to note that the Department has not increased staffing levels beyond the Fiscal Year 2017-2018 level, prior to the elimination of CCI.
- ◆ Beginning in Fiscal Year 2017-2018 the Department's budget included a County match over the projected IHSS Administration allocation by approximately \$1.6 million due to the elimination of CCI and in order to maintain service levels. Proposed Budget 2019-2020 includes a decrease of \$2 million recommended in Program Services and Support related to IHSS Administration in order to eliminate the County overmatch beginning October 1, 2019. This is possible due to the reduction of \$975,000 in General Fund overmatch funding and an equal reduction in Federal revenue.
 - ◆ Funding the IHSS Program at the current State Allocation level beginning October 1, 2019 would result in the reduction of 18 Full Time Equivalent (FTE's) positions. It is anticipated that in lieu of a reduction in force, attrition and re-assignment of staff could occur by October 1, 2019.
 - ◆ The Department will continue to monitor the impacts of the allocation, the existing appropriations, and actual costs to analyze the fiscal impacts to the County Share responsibility. The Department will report back to the Board in future budget cycles and any General Fund overmatch policy issues will be considered for Final Budget.
- ◆ The inflation factor applied to the IHSS MOE is 7% in Fiscal Year 2019-2020 or \$1.2 million and 4% in Fiscal Year 2020-2021 and thereafter.

- ◆ On September 7, 2017, the Community Services Agency received a letter from the California Department of Social Services requiring the County to improve the IHSS reassessment rate to at least 80%. The County is required to report progress quarterly and will be assessed again in 2019 to assure compliance with State law. At the end of October 2018, the reassessment rate has increased to 78.5%. As of February 2019, the monthly reassessment compliance rate is 79.3%.
 - ◆ In addition to the reassessment backlog, there was a backlog of applications. To address the backlog of applications, staff were refocused to address pending applications. Significant progress was made and the number of individuals waiting for service has been increased from 600 to 818. As the backlog of cases is processed, the Department will determine if a future budget adjustment is necessary.
- ◆ The Public Authority (PA) provides mandated services to IHSS providers and recipients. Full funding of program costs is required to continue to perform these mandated services. This is in line with the Board's priority of *Supporting Community Health*. There are five specific functions that the PA is mandated to perform (Welfare & Institution Codes 12301.6). The functions are: assistance to recipients in finding providers, establishment of a referral system for providers, background checks of providers, training of providers and recipients, and performing any other functions related to the delivery of In-Home Supportive Services.
 - ◆ Additionally, in All County Letter (ACL) 14-102, "New Program Rules and Requirements for IHSS Provider Enrollment", SB 878 a provision was added to the WIC section 12301.24(a) which requires IHSS provider enrollment orientation to include training materials detailing the applicable Federal and State requirements regarding minimum wage and overtime pay, including paid travel time and wait time. The PA conducts the IHSS Provider orientations every other week. At each orientation, we serve in excess of 50 Providers.
 - ◆ ACL 15-97 "Implementation of Provisions of Senate Bill 855 AND 873 (Chapters 29 AND 685, Statutes of 2014) Relating to the IHSS and Waiver Personal Care Services Program (PCSP)" (Page 2), "It is imperative that counties are equipped with the necessary resources to ensure success of Fair Labor Standards Act (FLSA) implementation. Counties will be required to hire additional staff to support all operational/administrative activities to effectively implement the new statute." The PA has increased staff to be able to meet this requirement.
 - ◆ ACL 16-36 "Violations for Exceeding Workweek and/or Travel Time Limits for the IHSS and Waiver PSCP" (Pages 1-7) provides counties with specific information and instructions related to the implementation of violations of the workweek and travel time limitations as described in ACL 16-01. The PA reviews all violations and mails the required notices to providers. The PA responds to calls for IHSS providers regarding the violations and works with the providers to help them understand how not to incur future violations.
 - ◆ ACL 16-53 "Implementation of IHSS Provider Enrollment Regulations" (Pages 2-7) provides the definitions of Applicant Provider, County (only for the purposes of the provider enrollment requirements, as specified in MPP Section 30-776), Prospective Provider, and Tier-1 and Tier-2 disqualifying crimes within the regulations. The PA staff review all applicant provider background checks, monitor future violations and send either Tier 1 or Tier 2 notices, and assist IHSS recipients who lose their provider due to Tier 1 conviction to find replacement providers.
 - ◆ All of the above referenced All County Letters require additional mandated tasks that are performed by the PA in Stanislaus County.
- ◆ Electronic visit verification (EVV) is a telephone and computer-based system that electronically verifies service visits occur. Pursuant to Subsection I of Section 1903 of the Social Security Act (42 U.S.C. 1396b), all states must implement EVV for Medicaid-funded personal care services by January

2019 and home health care service by January 2023. There is no prescribed solution for the Federal government, so states can select and implement their own EVV design.

- ◆ EVV systems must verify:
 - ◆ Type of service performed;
 - ◆ Individual receiving the service;
 - ◆ Date of the service;
 - ◆ Location of service delivery;
 - ◆ Individual providing the services;
 - ◆ Time the service begins and ends.
- ◆ The State intends to comply with Federal law in the manner that respects recipients and providers, does not alter their Olmstead protections, and minimizes State costs relative to Federal penalties. More importantly, no implementation will occur without significant ongoing involvement from recipients, providers, stakeholders and the Legislature.
- ◆ Realignment Financing
 - ◆ Redirected Vehicle License Fee (VLF) realignment growth began in Fiscal Year 2017-2018 and was redirected from the Mental Health subaccount to Social Services. It was anticipated to continue through Fiscal Year 2021-2022; however, Senate Bill 90 Realignment Report and the January 2019 Governor's Proposed Budget recommends ending the VLF redirection in Fiscal Year 2019-2020. Additionally, Accelerated Caseload Growth was provided to counties starting Fiscal Year 2017-2018 and continuing in Fiscal Year 2018-2019 in order to offset additional costs of the restructured In-Home Supportive Services (IHSS) (MOE). Accelerated realignment paid sales tax revenue in the year it was earned instead of two years in arrears per the standard distribution methodology which will reduce growth amounts in Fiscal Years 2019-2020 and 2020-2021. The January 2019 Governor's Proposed Budget eliminates Accelerated Realignment in Fiscal Year 2019-2020.
 - ◆ Assembly Bill 85 changed the distribution of general growth by eliminating general growth funding for social services, and directing the resulting available general growth revenues to the Child Poverty and Family Supplemental Support Subaccount.
- ◆ Operating
 - ◆ The Community Service Facility (CSF) Service Delivery and Facility Planning Project (Master Plan) and contract award was approved by the Board on August 25, 2015. The Master Plan also includes a separate Security Assessment. The Project Team is coordinating with the Chief Executive Office and the Operational Service Delivery and Facility Planning Project is in process. The CSF partners continue to evaluate the recommendations from the security assessments which includes recommendations for upgrading the security cameras, lighting, signage, and improving access into all the owned and leased facilities for both employee and customers.
 - ◆ In partnership with the Chief Executive Office (CEO), the Department continues to work towards addressing the American Disabilities Act (ADA) compliance projects at all of the Department's Community Office sites and the Community Services Facility (CSF).
 - ◆ The Department continues to review, evaluate, and replace office and information technology equipment to ensure employees, partner agencies, and customers are working and receiving services that are ergonomic, safe, and comply with the latest standards and security measures.
 - ◆ The Department provides, via contract, supervised visitation services for Child Welfare participants. Stanislaus County is looking for services to meet the needs of the Adult, Child and Family Services Division (ACFSD) Child Welfare court ordered visitation requirements and to have a visitation center that provides a safe, family friendly, and child-focused environment to conduct these visits. Stanislaus County Superior Court mandates supervised and/or monitored visits at least two hours per week for parents with children who are in out-of-home care. Annually, Child Welfare has

approximately 270 monitored visits and 60 supervised visits. Child visitation services are currently provided by a contract provider at the Community Services Facility (CSF) located at 251 E. Hackett Rd., Ceres, CA. The Juvenile Dependency Judge has ordered the Department to provide more visitation services and the CSF does not have the capacity to provide these additional services. The Department is working with the CEO to identify a location to provide additional supervised visitations to comply with the Juvenile Dependency Judge mandates.

Related Links

For additional information about the Community Services Agency, refer to the website at:

<http://www.csa-stanislaus.com/>

For additional information about Adult Services, refer to the division's website at:

<http://www.csa-stanislaus.com/adult-services/index.html>

For additional information about IHSS, refer to the division's website at:

http://www.csa-stanislaus.com/adultservices/index.html#_ihss

For additional information about Children and Family Services, refer to the division's website at:

<http://www.csa-stanislaus.com/childrens-services/index.html>

For additional information about StanWORKs CalWORKs Services, refer to the division's website at:

http://www.csa-stanislaus.com/cash-aid/#_who_we_are

For additional information about StanWORKs CalFresh Services, refer to the division's website at:

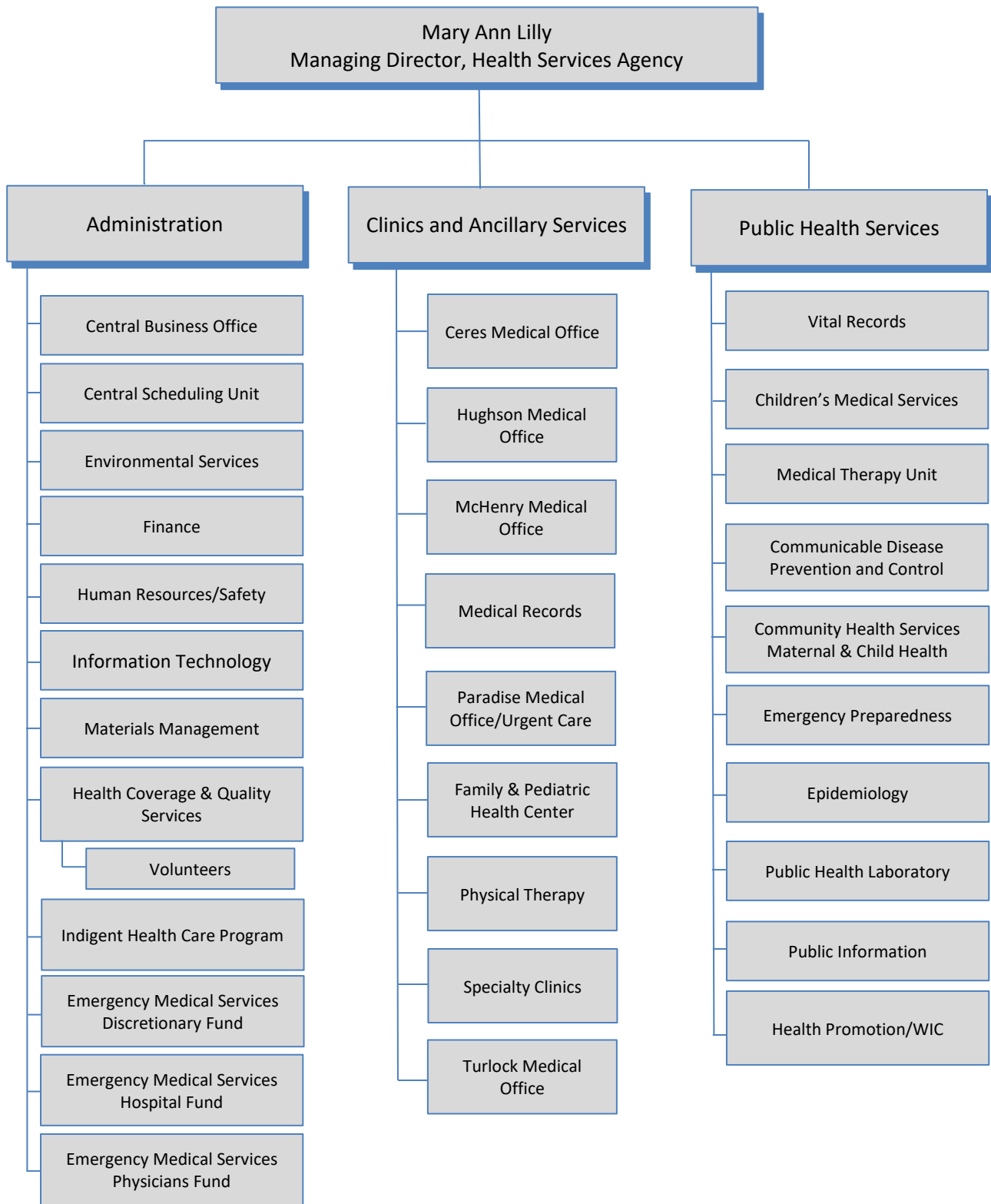
http://www.csa-stanislaus.com/cal-fresh/index.html#_about_us

For additional information about StanWORKs Medi-Cal, refer to the division's website at:

http://www.csa-stanislaus.com/medi-cal/index.html#_about_us

For additional information about the Community Services Agency Locations, refer to the division's website at:

<http://www.csa-stanislaus.com/general-info/>



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www.schsa.org

Health Services Agency

	FY 2018-2019 Adopted	FY 2019-2020 Proposed
Budget in Brief:	Final Budget	Budget
Total Revenue	\$74,815,783	\$77,453,291
Use of Fund Balance/ Retained Earnings	\$1,385,719	\$1,875,248
Gross Costs	\$81,968,877	\$85,095,914
General Fund Contributions	\$5,767,375	\$5,767,375
% Funded by General Fund	7.0%	6.8%
Total Allocated Positions	472	472

Department Services and Programs

The Health Services Agency (HSA) **Administration** Division provides oversight and support for the Agency’s Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services. The overhead functions included in this budget unit are Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services.

The Medically Indigent Health Care Program (IHCP) provides basic health care to indigent residents of Stanislaus County who are not Medi-Cal eligible and do not have health insurance. The County’s MIA program is essentially the payer of last resort for eligible indigents, as outlined in Welfare and Institutions (W&I) Code, Section 17000: “Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or Private institutions.”

The Emergency Medical Services (EMS) Discretionary Fund Health and Safety Code requires the County to establish and coordinate a system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties. HSA has established three EMS Funds known as the (EMS Maddy - Discretionary, Hospital, and Physicians) Fund pursuant to California Health and Safety Code Section 1797.98.

The HSA-IHCP Emergency Medical Services Hospital Health and Safety code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. In order to provide these services, the County contracts with hospitals within the community. The IHCP Emergency Medical Services Physicians Health and Safety code requires the County to establish an Emergency Medical Services (EMS) Fund, upon adoption of a resolution by the Board of Supervisors. To provide these services, the County contracts with Stanislaus Medical Foundation for medical care.

The **Clinics and Ancillary Services** Division provides primary care, specialty care, and certain ancillary services that support such care, primarily occupational and physical therapy services. The provision of these services is intended to reach underserved and uninsured individuals, Medi-Cal recipients, and the County Indigent Adult population. Primary Care Clinic services are currently provided at six Federally Qualified Health Center Look-Alike (FQHC-LA) medical office locations positioned throughout the County. The Valley Family Medicine Residency (VFMR) Program of Modesto, which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS), provides family medicine residency physician training.

The **Public Health Services** has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. The outcome of community assessments and input as it relates to Ten Essential Public Health Services determines

how the Division targets its focus for health improvement as outlined on HSA’s website. The majority of these Public Health services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness and are the first line of defense against health threats, natural disaster, terrorism, and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

The Public Health Services Division is responsible for delivering services and programs which help to protect and improve the lives of County residents. It is Public Health’s responsibility to prevent illnesses and injury, promote healthy lifestyles and behaviors, and to protect the community from health threats. Under California Health and Safety Code, coupled with their guidance and direction, Public Health establishes and operates an array of public health programs focused on population health. These programs include the prevention and control of communicable diseases throughout the community, rapid response to threats through the provision of emergency training and response, and conducting health promotion activities throughout

the County. The public health delivery system encompasses a range of interventions and services geared toward improving the health outcomes for Stanislaus County. Although many of the programs receive categorical funding, collectively the Department strives to ensure that all residents have the opportunity to be healthy, are safe from health threats, and are able to access the services that will help to protect, promote, and preserve their health and overall well-being.

The Public Health Vital and Health Statistics office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are available upon request. The information that is collected from these records provides valuable health and research data, allowing health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

Board of Supervisors Priority Area



The Health Services Agency supports the following Board of Supervisors priority:

Priority	<i>Supporting community health, including physical, mental, emotional and spiritual health</i>	
Mission Statement	Promote wellness and healthy lifestyles; Prevent illness and injury; Provide quality care and treatment; and Preserve access to healthcare for the underserved Through leadership, continuous improvement and teamwork	
Two-Year Strategies	Strategies are defined in the Department’s two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Monthly Clinic Visits	Public Health Immunizations

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Complete a Community Health Assessment (CHA) and a Community Health Improvement Plan (CHIP) utilizing the Mobilizing for Action through Planning and Partnerships (MAPP) process to achieve a 20% increase in community partnerships by June 30, 2020
- ◆ Develop a culture of quality improvement by training 60% of Department staff on Results Based Accountability by June 30, 2020
- ◆ Improve health outcomes performance in four of the sixteen Health Resources and Services Administration (HRSA) clinical performance measures by June 30, 2020

Budgets Contained within the Department

- ◆ Administration (Special Revenue Fund)
- ◆ Clinics and Ancillary Services (Enterprise Fund)
- ◆ Emergency Medical Services Discretionary Fund (Special Revenue Fund)
- ◆ Indigent Health Care Program (IHCP) (Special Revenue Fund)
- ◆ IHCP-Emergency Medical Services Hospital (Special Revenue Fund)
- ◆ IHCP-Emergency Medical Services Physicians (Special Revenue Fund)
- ◆ Public Health (Special Revenue Fund)
- ◆ Public Health Vital and Health Statistics (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Health Services Agency						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$15,854	\$15,000	\$15,450	\$15,450	\$0	\$450
Fines, Forfeitures, Penalties	\$794,367	\$717,066	\$739,085	\$739,085	\$0	\$22,019
Revenue from use of Assets	\$11,108	\$48,779	\$50,101	\$50,101	\$0	\$1322
Intergovernmental Revenue	\$14,281,356	\$16,693,530	\$17,024,519	\$17,024,519	\$0	\$330,989
Charges for Service	\$37,798,413	\$44,488,893	\$45,753,600	\$45,753,600	\$0	\$1264,707
Miscellaneous Revenue	\$8,415,289	\$8,016,457	\$8,923,938	\$8,923,938	\$0	\$907,481
Other Financing Sources	\$4,141,933	\$4,836,058	\$4,946,598	\$4,946,598	\$0	\$110,540
Total Revenue	\$65,458,320	\$74,815,783	\$77,453,291	\$77,453,291	\$0	\$2,637,508
Use of Fund Balance/Retained Earnings	\$477,923	\$1,385,719	\$1,875,248	\$1,875,248	\$0	\$489,529
Total Funding Sources	\$65,936,243	\$76,201,502	\$79,328,539	\$79,328,539	\$0	\$3,127,037
Salaries and Benefits	\$40,747,693	\$47,118,315	\$48,976,581	\$48,976,581	\$0	\$1,858,266
Services and Supplies	\$20,391,002	\$22,198,402	\$23,009,209	\$23,009,209	\$0	\$810,807
Other Charges	\$10,301,615	\$11,879,160	\$12,324,189	\$12,324,189	\$0	\$445,029
Fixed Assets						
Buildings & Improvements	\$124,858	\$12,950	\$12,950	\$12,950	\$0	\$0
Equipment	\$78,364	\$740,050	\$753,578	\$753,578	\$0	\$13,528
Other Financing Uses	\$58,619	\$20,000	\$20,700	\$20,700	\$0	\$700
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$1,467	\$0	(\$1,293)	(\$1,293)	\$0	(\$1,293)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$71,703,618	\$81,968,877	\$85,095,914	\$85,095,914	\$0	\$3,127,037
General Fund Contribution	\$5,767,375	\$5,767,375	\$5,767,375	\$5,767,375	\$0	\$0
Total Allocated Positions	-	472	472	472	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$77.5 million, an increase of \$2.6 million from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: anticipated increases in the patient visit volume and funding from the various Federal and State programs.
- ◆ The Department anticipates a total of \$20.2 million in available fund balance and retained earnings as of July 1, 2019, of which \$1.9 million is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Public Health is anticipated to have available fund balance of approximately \$9.7 million as of July 1, 2019.
 - ◆ Indigent Health Care Program is anticipated to have available fund balance of approximately \$1.1 million as of July 1, 2019.
 - ◆ Public Health Vital and Health Statistics is anticipated to have available fund balance of approximately \$122,700 as of July 1, 2019.
 - ◆ Emergency Medical Services-Discretionary Fund is anticipated to have available fund balance of approximately \$37,900 as of July 1, 2019.
 - ◆ IHCP-Emergency Medical Services-Hospital is anticipated to have available fund balance of approximately \$379,600 as of July 1, 2019.

- ◆ IHCP-Emergency Medical Services-Physicians is anticipated to have available fund balance of approximately \$80,500 as of July 1, 2019.
- ◆ Clinics and Ancillary Services is anticipated to have available retained earnings of approximately \$8.8 million as of July 1, 2019, of which \$1.9 million is budgeted in Fiscal Year 2019-2020 to offset the increased staffing and operational costs for clinics support.

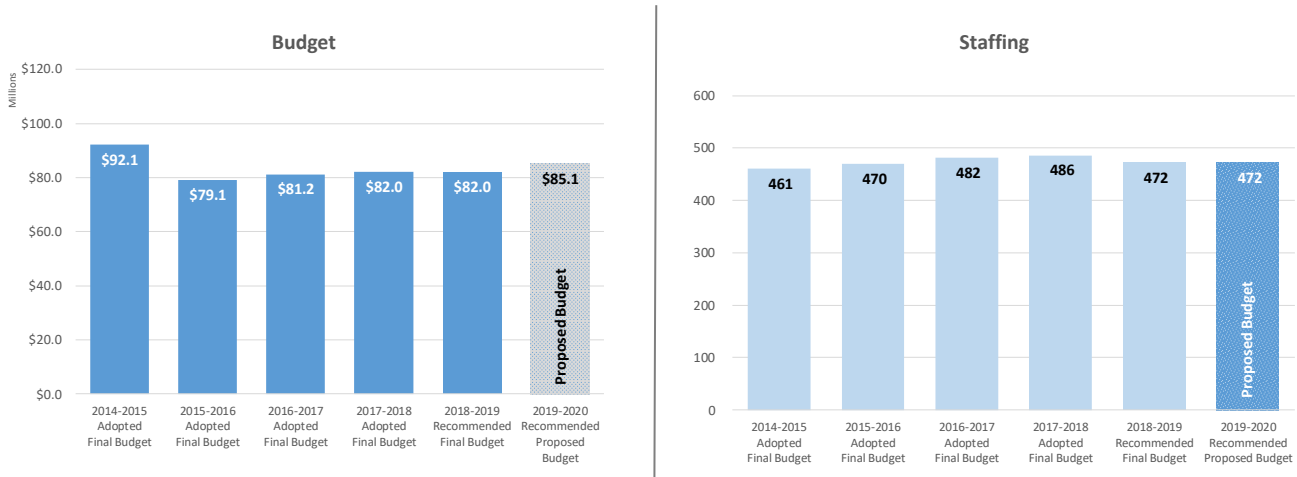
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$85.1 million, an increase of \$3.1 million from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget: anticipated increase in the cost of doing business including salaries, benefits, Cost Allocation Plan (CAP) overhead charges, and other operational costs to maintain current services levels.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 472, consistent with the 2018-2019 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.
 - ◆ One Staff Services Analyst position is recommended for study to determine if its current duties and responsibilities align with the current classification.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ The Health Services Agency’s Comprehensive Strategic Business and Facility Planning project launched following the February 28, 2017 Board of Supervisors contract award to Pacific Health Consulting Group, and is coming to the final phase of recommendation development. This project was intended to build a roadmap for the future role, scope of service and goals of County healthcare services. The project has considered the present services scope, the healthcare environment, population/community health needs, opportunities for integration, and solutions to gaps and challenges. Research by the consulting firm included local stakeholder interviews as well as best practices surveying of other counties and organizations around the State. Many

on-site “visioning” sessions occurred with key leadership of the HSA and members of the Chief Executive Office and Capital Projects staff. A consulting architect toured many Department locations and worked closely with staff to evaluate current and forecasted needs to develop a facility master plan. Staff presented the findings and recommendations of the Strategic Visioning and Facilities Master Plan to the Board of Supervisors on July 17, 2018. This Visioning Business and Facility Plan included seven topics which were the Emergency Medical Services Agency model, Public Health Laboratory model, Public Health Integration opportunities, Health Data Analytics and Culture of Quality Improvement, Clinical Services Scope and Role, Physician Residency Program commitment, and a Facility Plan. All of the topical areas have received Board of Supervisors approval with the exception of the Clinical Services Scope and Role. On June 4, 2019, the Board of Supervisors set a public hearing to occur during the meeting on July 16, 2019 to consider updated recommendations on the Clinical Services Scope and Role.

- ◆ As specific components of the approved recommendations are implemented, it is planned that additional recommendations will be presented to the Board of Supervisors for approval.
- ◆ In December 2018, the Board of Supervisors approved the financing plan and strategy to begin the design process for the new Health Services Agency and Public Health Center to be constructed on County owned property at County Center III located at Scenic and Oakdale Roads in Modesto. Ultimately an Asset Management evaluation will be conducted to determine the highest and best use of the former County Hospital site being vacated for the new facility.
- ◆ The Department continues to face challenges and uncertainties about the future of the Affordable Care Act that will have a significant impact on some of the revenue funding streams for its operations. Most healthcare organizations are struggling to keep up with an unpredictable environment and a slew of challenging new governmental requirements and mandates making it difficult for the Department to keep current and stay compliant with guidelines and standards. In addition, the shortage of and competition for primary care physicians and other healthcare professionals, coupled with other rising costs, is creating an additional burden on the Department to maintain operations at current levels.

Related Links

For additional information about the Health Services Agency, refer to the division’s website at:

<http://www.schsa.org/>

Developing a Healthy Economy

Introduction

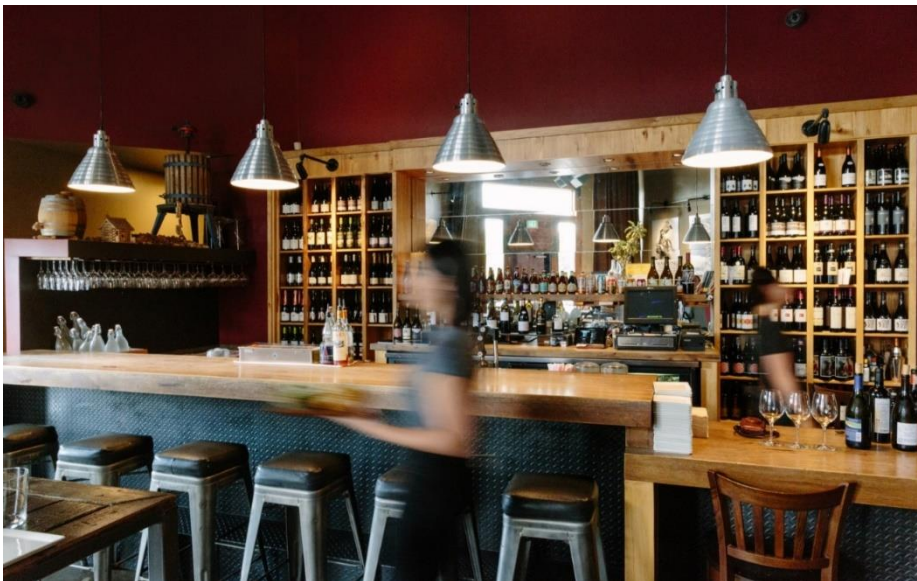
Departments within this priority area support the Board of Supervisors’ priority of *Developing a healthy economy, building upon our strong agricultural foundation* with the primary focus of identifying and developing opportunities that contribute to the long-term viability of a healthy local economy. Key goals include job creation, upskilling the local workforce, and increasing economic diversity.

One in four jobs is directly tied to agriculture or the related food manufacturing sector. Placing the economic viability of the County on a limited number of sectors puts the County at risk. Diversification strengthens the local economy and

provides for a better, more stable, quality of life for residents. The departments within this priority area facilitate the creation of jobs for the people of Stanislaus County which is imperative for the community to prosper and grow.

The following departments support the priority of developing a healthy economy:

- ◆ The Agricultural Commissioner supports and protects the well-being of agriculture, agri-business, and the community through a variety of inspections service programs;
- ◆ The Chief Executive Office Economic Development Bank funds economic development projects to implement the Board of Supervisors’ priorities and to support departments;
 - ◆ University of California (UC) Cooperative Extension is a statewide, off-campus research and education delivery program, bringing the resources of the UC to County residents;
 - ◆ Workforce Development collaborates with businesses to develop a skilled workforce for in-demand occupations that contribute to the economic success of the community.



Priority Highlights

Departments in the *Developing a Healthy Economy* priority continue to identify and develop new opportunities to spur the local economy. California voters and the State legislature created a legal framework to regulate the cannabis industry. In response, the Stanislaus County Board of Supervisors approved the development of a conservative commercial cannabis allowance

strategy in December 2017. The cannabis ordinance establishes a comprehensive program to permit and regulate cannabis cultivation, manufacturing, retail and other business activities in the unincorporated areas of Stanislaus County. The Cannabis Program establishes a brand-new industry with a variety of potential economic opportunities while preserving the environmental resources and prioritizing fiscal

responsibility for taxpayers. The Cannabis Program will impact several County departments including the Agricultural Commissioner.

A significant ongoing economic development opportunity is the Crows Landing Industrial Business Park (CLIBP) Project. CLIBP is a reuse project, transforming the site of the former Crows Landing Naval Air Facility into a 1,528-acre industrial business park with the primary goal of “Creating Jobs Where People Live”. CLIBP has the potential to support approximately 15 million square feet of built inventory over the next several decades. The County completed the California Environmental Quality Act certification in 2018 and plans for development of CLIBP are actively underway.

Approximately 43% of Stanislaus County’s employed residents commute outside of the County for work and 80% of them commute to

the San Francisco Bay Area, a journey that can easily exceed 100 miles round trip. CLIBP would provide residents an alternative to traveling out of county for work facilitating a competitive job market for the local community and providing for a healthy and sustainable economy.



Priority Appropriations and Trends

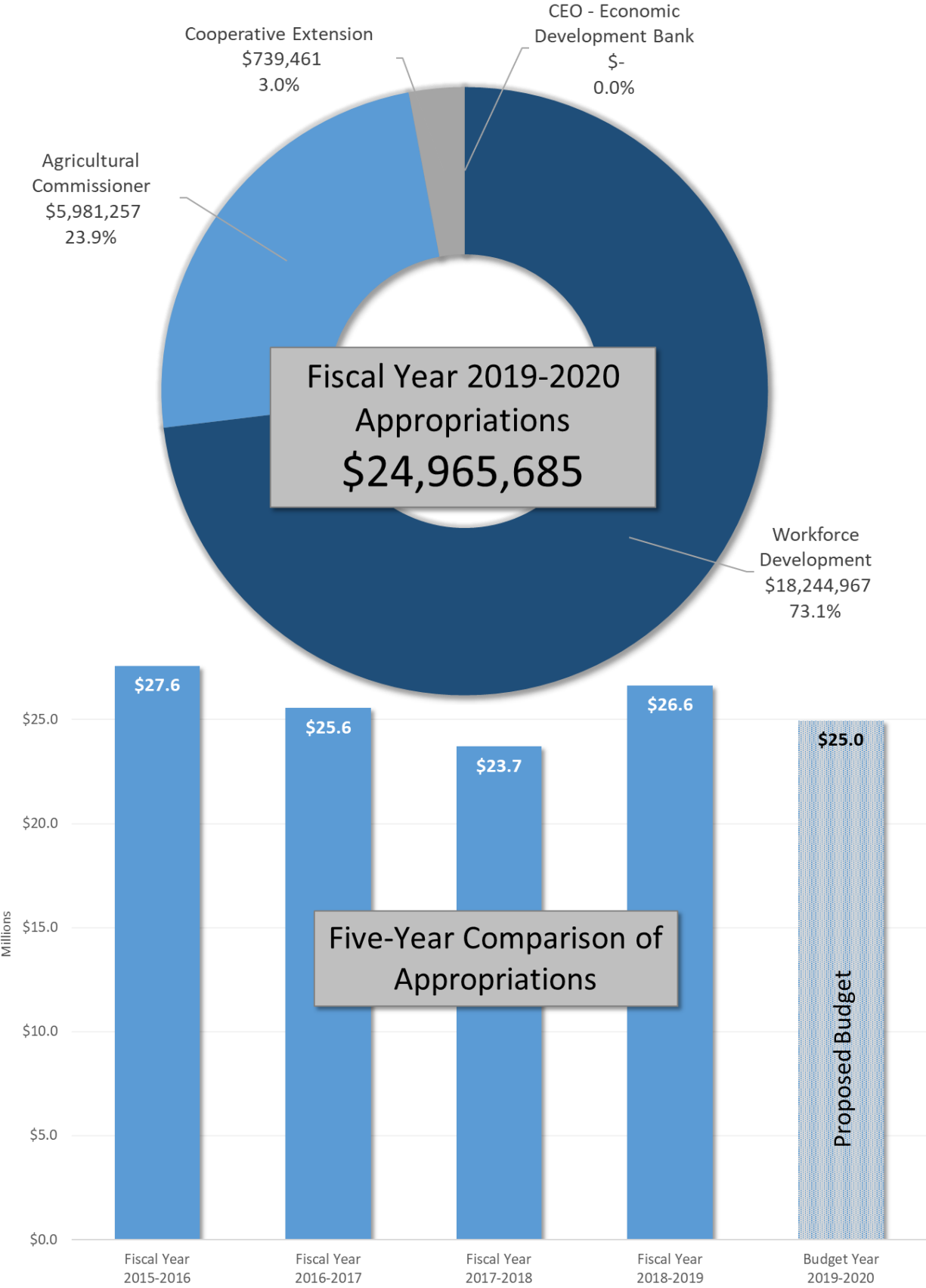
Budget Year 2019-2020 appropriations total \$25.0 million for the priority of *Developing a Healthy Economy*. Workforce Development and the Agricultural Commissioner make up 97% of this priority budget. However, Workforce Development program costs are offset by both State and Federal funding and do not impact the General Fund while the Agricultural Commissioner recoups approximately 70% of their program costs through fees for services.

The remaining 3% of the budget for *Developing a Healthy Economy* is dedicated to the University of California (UC) Cooperative Extension and CEO – Economic Development Bank. The UC Cooperative Extension budget provides administrative support for UC Employees providing services to the County.

The CEO - Economic Development (ED) Bank was suspended by the Board of Supervisors in October 2014 due to poor economic conditions. In Fiscal Year 2018-2019 the Board of Supervisors approved the ED remaining cash balance to be transferred to the Crows Landing Air Facility for costs associated

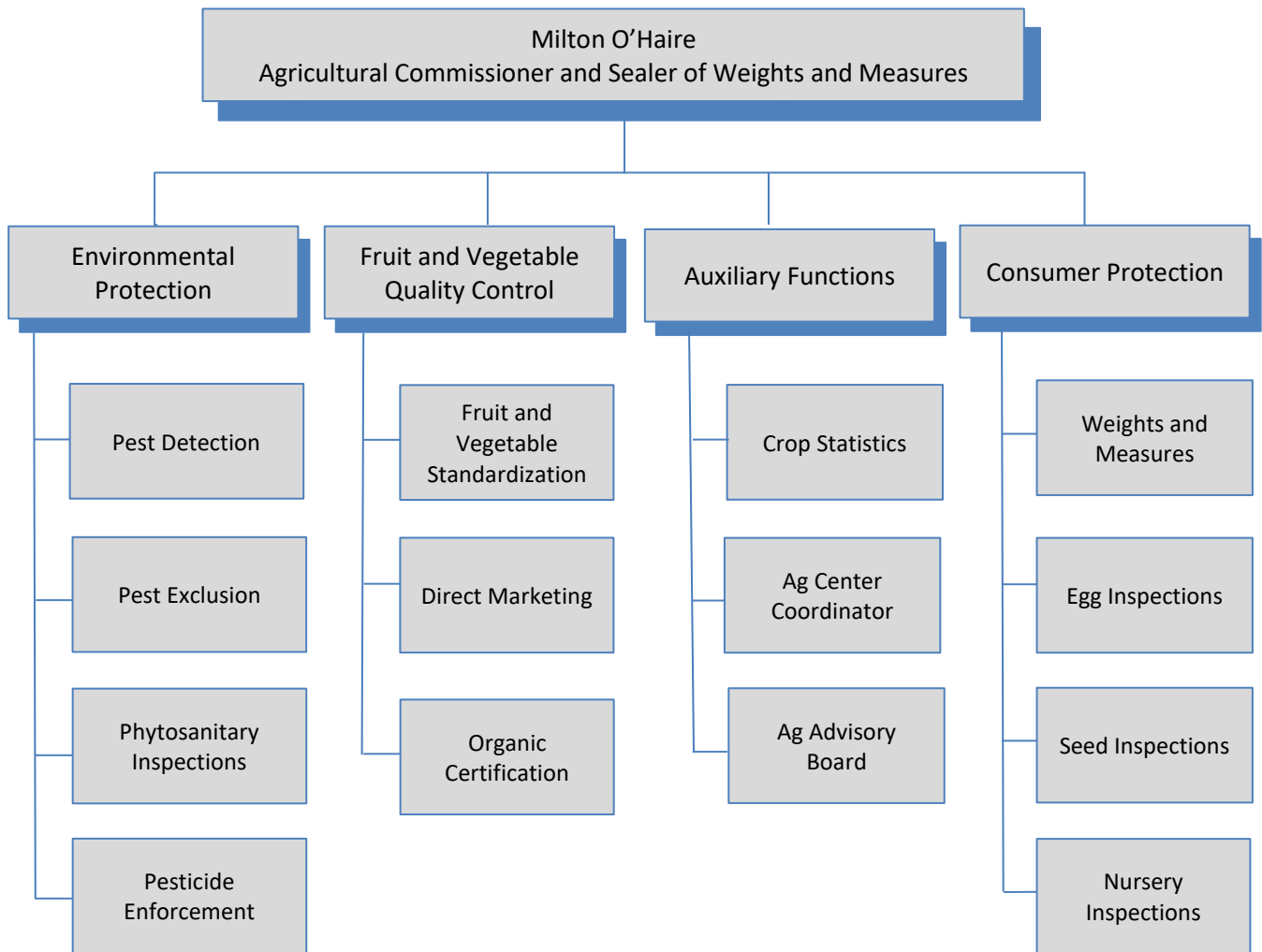
with the Crows Landing Industrial Business Park, along with all future subsequent Economic Development Bank loan repayments.

Five-year historical trends fluctuate primarily due to funding levels in Workforce Development programs, and policy direction for the ED Bank. Annual analysis reflects an 8.2% increase between Fiscal Year 2014-2015 and Fiscal Year 2015-2016 primarily due to appropriations in the CEO – Economic Development Bank of \$1.5 million for a one-time recharge of the Community Development Fund and \$200,000 allocated to the Domestic Well Recovery Loan Program. Subsequently, appropriations for this priority in Fiscal Year 2016-2017 were the same as Fiscal Year 2014-2015. In Fiscal Year 2017-2018, appropriations decreased by 7.4% due to decreased State and Federal funding for Workforce Development programs. Fiscal Year 2018-2019 appropriations increased by 39% compared to Fiscal Year 2017-2018 primarily due to full budgeting for the CEO- Economic Development Bank funds supporting the transfer to CLIBP, along with Workforce Development allocations.



Developing a Healthy Economy Summary of Budget Appropriations

Page	Fund	Org	Recommended 2019-2020
196	Agricultural Commissioner		\$5,981,257
	0100	0010100 Agricultural Commissioner	\$5,981,257
202	CEO - Economic Development		\$0
	0105	0015291 Economic Development Bank	\$0
205	University of California Cooperative Extension		\$739,461
	0100	0021100 University of California Cooperative Extension	\$734,286
	1766	0021401 UC Cooperative Extension Farm and Home Advisors	\$5,175
210	Workforce Development		\$18,244,967
	1320	0033100 Workforce Development	\$9,653,731
	1317	0033900 Workforce Development-StanWORKs	\$8,591,236
Developing a Healthy Economy Total			\$24,965,685



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Agricultural Commissioner

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$3,631,823	\$4,166,667
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$5,389,800	\$5,981,257
General Fund Contributions	\$1,757,977	\$1,814,590
% Funded by General Fund	32.6%	30.3%
Total Allocated Positions	38	40

Department Services and Programs

The Department supports and protects agriculture, business, and the community through four core responsibilities: Environmental Protection, Fruit and Vegetable Quality Control, Auxiliary Functions, and Consumer Protection.

The Agricultural Commissioner Department plays a critical role in protecting the local agricultural economy. The Department administers **Environmental Protection** programs that include pest detection and exclusion programs. Pest detection activities include the placement of insect traps throughout the county to establish a first line of defense against harmful exotic pests. Pest exclusion inspections of incoming shipments at UPS, Fed Ex, garden centers, and local nurseries are in place to protect local agriculture from harmful pests. Early detection is essential in protecting agricultural production and to ensure export paths remain open for our agricultural producers. Phytosanitary Inspections are performed on agricultural export shipments to ensure they meet all requirements of the country of destination in which case a Phytosanitary Certificate is issued. Phytosanitary Inspections are completed under the auspices of the United States Department of Food and Agriculture.

Another vital Environmental Protection program is Pesticide Enforcement. Working in conjunction with the California Department of Pesticide Regulation the Department monitors the purchase, storage and use of pesticides to ensure adherence to label requirements that protect workers and the environment.

Fruit and Vegetable Quality Control programs are in place to standardize the quality of agricultural

products being grown and sold in the County. The Fruit and Vegetable Standardization program provides inspection services at the production and retail level to assure that fruits and vegetables meet quality standards. Direct Marketing inspections and certifications for both the operators of the County’s farmers markets and the producers who supply product to the County’s farmers’ markets ensure that food available at Farmers markets meets minimum quality and safety standards. Lastly, the Department provides Organic Certification verification services for organic registration applicants and conducts retail inspections to assure organic regulation compliance.

Consumer Protection programs are in place to ensure that consumers are provided with quality products and to ensure there is equity in the marketplace. Weights and Measures inspects approximately 9,000 devices for accuracy annually; these include gas pumps, taximeters, vehicle scales, livestock scales, jewelry scales, Liquefied Petroleum Gas meters, and grocery store check-out lane scales. The Department also performs egg inspection services to ensure that the eggs being sold meet both quality and food safety requirements.

Seed and nursery inspections are in place to ensure that seed is properly labeled and is not a source of noxious weeds and that nursery stock intended for farm planting is not inferior, defective, or pest-infested thus meeting State requirements for nursery stock to be eligible for sale and planting in California

In addition to the core protection and quality control services the Department provides several

Auxiliary Functions. As required by California Food and Agricultural Code Section 2279, an annual report providing a statistical description of the county’s agricultural production is published. The

Department oversees the rental of meeting rooms in the Harvest Hall building and the Agricultural Commissioner sits as a permanent member of the Stanislaus County Ag Advisory Board.

Board of Supervisors Priority Area



The Agricultural Commissioner supports the following Board of Supervisors priority:

Priority	<i>Developing a healthy economy, building upon our strong agricultural foundation</i>	
Mission Statement	<i>To Support and Protect the Well-being of Agriculture, Business, and the Community</i>	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results.	
Success Measures	Number of Pest Detection traps serviced in a one-hour time period	Increase the number of Phytosanitary Certificates issued within a 30-minute time period

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Convert existing warehouse space into a multifunctional space capable of supporting Department functions as well as an emergency response effort ◆ Implement a mobile application designed to track all field related pest detection activities (CalTrap) ◆ Design an electronic daily system to track all Department time by program ◆ Expand customer payment options for Department Services ◆ Improve the reservation process for Harvest Hall

Budgets Contained within the Department

- ◆ Agricultural Commissioner (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Agricultural Commissioner						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$431,123	\$429,500	\$442,385	\$451,644	\$9,259	\$22,144
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$9,849	\$7,825	\$8,060	\$8,060	\$0	\$235
Intergovernmental Revenue	\$2,432,698	\$2,431,765	\$2,504,717	\$2,921,348	\$416,631	\$489,583
Charges for Service	\$765,111	\$762,733	\$785,615	\$785,615	\$0	\$22,882
Miscellaneous Revenue	\$2,757	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$11,254	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,652,792	\$3,631,823	\$3,740,777	\$4,166,667	\$425,890	\$534,844
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,652,792	\$3,631,823	\$3,740,777	\$4,166,667	\$425,890	\$534,844
Salaries and Benefits	\$3,974,656	\$4,382,966	\$4,519,721	\$4,672,118	\$152,397	\$289,152
Services and Supplies	\$282,998	\$325,520	\$336,918	\$596,411	\$259,493	\$270,891
Other Charges	\$417,453	\$497,553	\$514,967	\$514,967	\$0	\$17,444
Fixed Assets						
Buildings & Improvements	\$91,477	\$0	\$0	\$0	\$0	\$0
Equipment	\$161,656	\$113,000	\$113,000	\$127,000	\$14,000	\$14,000
Other Financing Uses	\$327,287	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$67,866	\$70,761	\$70,761	\$70,761	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,323,393	\$5,389,800	\$5,555,367	\$5,981,257	\$425,890	\$591,457
General Fund Contribution	\$1,670,601	\$1,757,977	\$1,814,590	\$1,814,590	\$0	\$56,613
Total Allocated Positions	-	38	38	40	2	2

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$4.2 million, an increase of \$534,844 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: The standard 3% escalator was used to estimate revenue.
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$425,890 of which \$76,198 is due to ongoing revenue associated with Board approved adjustments in Fiscal Year 2018-2019.
- ◆ The Proposed Budget includes an increase in ongoing estimated revenue due to a \$298,492 increase in Unclaimed Gas Tax Revenue and a \$51,200 increase in revenue related to cannabis enforcement activities.

Budget and Operations

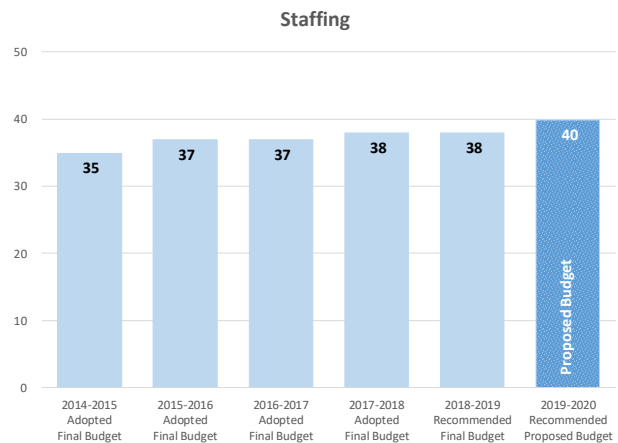
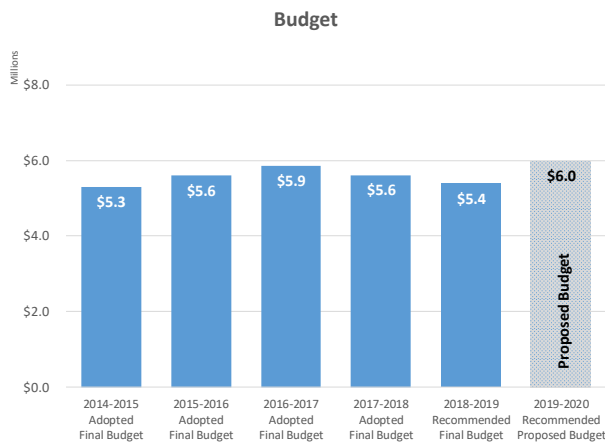
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$6.0 million, an increase of \$591,457 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and Benefits increase of 3.5%
 - ◆ Group Health Insurance increase of 5%

- ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$425,890 of which \$76,198 is due to ongoing costs associated with Board approved adjustments in Fiscal Year 2018-2019, requiring no additional General Fund Contribution in Budget Year 2019-2020.
- ◆ The Proposed Budget includes \$335,692 to accommodate the increased costs of a new Agricultural Weights and Measures Inspector III and warehouse remodel project planning costs requiring no additional General Fund Contribution.
 - ◆ \$76,199 on-going costs to accommodate a new Agricultural Weights and Measures Inspector III position to support the Cannabis program, Invasive Weed Management program, and the Export Certification program.
 - ◆ \$259,493 one-time cost to accommodate warehouse remodel project planning costs.
- ◆ The Proposed Budget includes the replacement of 2 vehicles. These are specialized Weights and Measures vehicles. One is used to inspect cattle scales and the other to test gas pumps. The total cost is estimated to be \$100,000, funded within the Spending Plan, by a General Fund Contribution.
- ◆ The Proposed Budget includes the purchase of 1 new vehicle used to support the Cannabis, Weed Management and Export Certification Programs. The total cost is estimated to be \$27,000 and is funded by \$13,000 in General Fund Contribution and \$14,000 from Department revenue.
- ◆ The Agricultural Commissioner has a total fleet of 47 vehicles; of those, 20 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 40, an increase of two over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, one position has been added to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of one to the total allocated positions.
 - ◆ One new Agricultural / Weights and Measures Inspector III position is recommended to be added to address the increased workload from cannabis related responsibilities, to map noxious and invasive weeds under the new Weed Management Area efforts, and to provide support to the Export Program.
- ◆ The Proposed Budget includes a technical adjustment recommendation that does not affect the position allocation.
 - ◆ The Agricultural Assistant II classification is recommended for study to determine if current duties and level of responsibilities are in alignment with the classification.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ Recently enacted federal and state legislation (Proposition 64, November 2016, Senate Bill 1409, September 2018 and the 2018 Farm Bill, December 2018) allows the greater agricultural community outside the purview of an Established Agricultural Research Institution (EARI), which was established in the 2014 Farm Bill, to produce industrial hemp. State laws established a County registration program and required those seeking to grow industrial hemp or breed industrial hemp seed for commercial purposes to register with the County Agricultural Commissioner prior to cultivation. The registration regulations (California Code of Regulations (CCR), Title 3, section 4900) were approved on April 25, 2019, and the California Department of Food and Agriculture (CDFA) has opened the County registration process and posted the application packet on their website. Counties across the state, including Stanislaus County, are now receiving requests to register and grow hemp. The Agricultural Commissioner is working with the Board of Supervisors and impacted County Departments to research and establish local requirements related to industrial hemp cultivation in unincorporated areas of the County.
- ◆ There is an opportunity to take an existing underutilized warehouse building on-site and rehabilitate it to a higher and better use space for the Department. The warehouse improvement project is listed in the Capital Improvement Plan (CIP). The rehabilitated space would allow the Department to consolidate three weights and measures testing laboratories (vapor meter, electric meter and quantity control) into one location providing more streamlined and efficient operations. A pesticide storage and baiting station could be added to the structure to facilitate safer insect trap baiting for the pest detection program staff. Lastly, the rehabilitated space could be more effectively utilized as an emergency management site during an incident. Stanislaus County is on alert due to Virulent Newcastle Disease (VND), a poultry disease, recently found in Northern California (Alameda County). Stanislaus County could once again be asked to support the VND eradication efforts as it did in 2002 where staff was staged out of the warehouse for more than 9 months. The Department has also been tasked with assisting the United States Department of Agriculture and the California Department of Food and Agriculture to eradicate avian influenza four times between 2014-2018.

Related Links

For additional information about the Agricultural Commissioner, refer to the division’s website at:

www.stanag.org

CEO – Economic Development Bank

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$0	\$0
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$2,880,000	\$0
General Fund Contributions	\$2,880,000	\$0
% Funded by General Fund	100.0%	0.0%
Total Allocated Positions	0	0

Department Services and Programs

This budget funds the Economic Development Bank and Community Development Fund. Established in 2001, the Economic Development Bank provides resources for economic development projects throughout Stanislaus County with the primary intent to leverage other revenue sources in the nine cities and unincorporated communities whenever possible. The Community Development Fund was

established in the 2007-2008 Adopted Final Budget to provide grant-based funding to address one-time projects and allocate resources for community development projects throughout the County, especially programs benefiting the unincorporated areas demonstrating strong local support and general public benefit.

Board of Supervisors Priority Area



The CEO – Economic Development Bank supports the following Board of Supervisors priority:

Priority	<i>Developing a healthy economy, building upon our strong agricultural foundation</i>
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions

Budgets Contained within the Department

- ◆ CEO – Economic Development Bank

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

CEO - Economic Development Bank						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$57,443	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$57,443	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$57,443	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$22,045	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$2,880,000	\$0	\$0	\$0	(\$2,880,000)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$22,045	\$2,880,000	\$0	\$0	\$0	(\$2,880,000)
General Fund Contribution	(\$35,398)	\$2,880,000	\$0	\$0	\$0	(\$2,880,000)
Total Allocated Positions	-	-	-	-	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Final Budget is estimated at zero, consistent with the 2018-2019 Adopted Final Budget.
- ◆ The Department anticipates a total of \$4.4 million in fund balance as of July 1, 2019 for the Chief Executive Office – Economic Development.
 - ◆ The CEO-Economic Development Bank (Fund 0105) has total of \$1.6 million in fund balance available. Loans to cities and other agencies make up approximately \$1.3 million of this amount and cash is approximately \$444,000.
 - ◆ The Community Development Fund (Fund 0107) has a total of \$2.8 million fund balance available. Of this amount approximately \$2.2 million is available for projects.

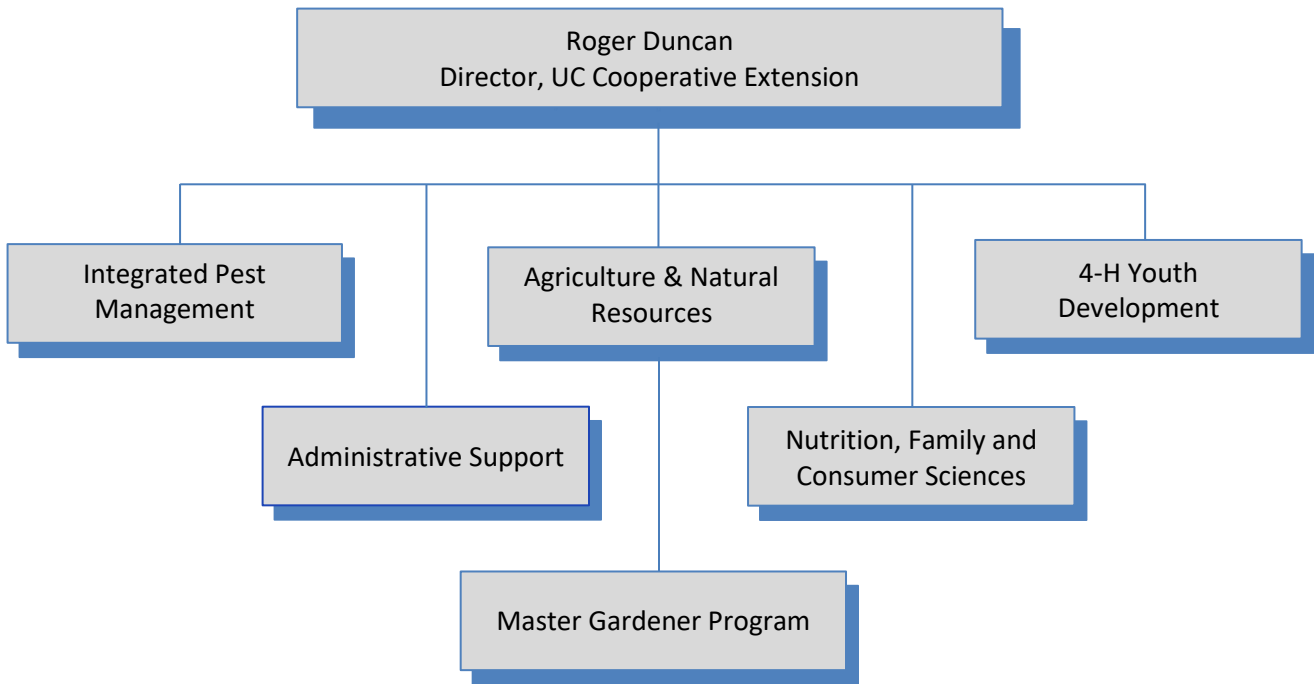
Budget and Operations

- ◆ Gross Costs in the 2019-2020 Proposed Budget total zero, a decrease of \$2.9 million from the 201-2019 Adopted Final Budget.
 - ◆ A decrease of \$2.9 million, is related to the one-time transfer of funds from the CEO-Economic Development Bank (Fund 0105) to the CEO-Crows Landing Air Facility for costs associated with the Crows Landing Industrial Business Park (CLIBP).
 - ◆ All future revolving loan payments will be directed to the CEO - Crows Landing Air Facility fund for support of CLIBP.

- ◆ Approximately \$260,000 in available funding remains in Fund 0105 for the Emergency Domestic Water Well Loan Program.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2018-2019 Adopted Final Budget allocation.



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<http://cestanislaus.ucanr.edu/>

University of California Cooperative Extension

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$0	\$0
Use of Fund Balance/ Retained Earnings	\$5,000	\$5,175
Gross Costs	\$724,007	\$739,461
General Fund Contributions	\$719,007	\$734,286
% Funded by General Fund	99.3%	99.3%
Total Allocated Positions	5	5

Department Services and Programs

The University of California (UC) Cooperative Extension in Stanislaus County is part of a statewide system of off-campus education, based on a three-way partnership between the County Board of Supervisors, the University of California, and the US Department of Agriculture. UC Cooperative Extension brings the resources of the University of California to county residents and conducts high priority, applied research, and education programs. Information is delivered in several ways, including classroom and in-field workshops, one-on-one consultations, online education and clientele-directed publications.

The University of California provides approximately 68% of the Cooperative Extension program funding, including 20 UC employees (eight advisors, two Emeriti, and ten paraprofessionals). Stanislaus County provides approximately 17% of the total program funding, including seven support staff responsible for field and clerical support, community education, and administration of County and UC funds. County funding also includes the Department’s operational expenses, including facilities and vehicles that support program delivery. External grants represent the remaining 15% of the program funding.

Within the **Agriculture** and **Integrated Pest Management** programs, seven advisors and the two Emeriti are responsible for programs in Agriculture and Natural Resources. Most of the agricultural research is conducted in local field trials in cooperation with local producers and growers. Advisors support their own applied research and educational projects with extramural funds provided by a variety of grants from public

agencies, grower associations, foundations, and private donors. Grant funds are used to hire research assistants and to purchase computers, lab and field supplies, and specialized equipment critical to conducting research. The programs are supported by two Junior Specialists and two part-time student assistants.

The **Nutrition, Family, and Consumer Sciences** program is directed by a Coordinator with six Education Specialists, all supported by federal grant funds. The program serves local schools in healthy nutrition and on-site garden programming. The UC Cal-Fresh grant is administered throughout Stanislaus and Merced counties.

The **4-H Youth Development** program is administered by an Advisor who is shared with San Joaquin County, two Program Coordinators, and a dedicated Administrative Secretary. The Stanislaus County 4-H program supports the largest club-based 4-H program in California.

The **UC Master Gardener** program was initiated in 2019. University-trained volunteers extend research-based information on home horticulture, pest management, and sustainable landscape practices to the residents of Stanislaus County to preserve and encourage healthy environments with sustainable gardening, green waste reduction, and water conservation.

The Farm and Home Advisors Trust fund is a compilation of donations by private individuals and companies in support of UC Cooperative Extension’s efforts.

Board of Supervisors Priority Area



The University of California Cooperative Extension supports the following Board of Supervisors priority:

Priority	<i>Developing a healthy economy, building upon our strong agricultural foundation</i>	
Mission Statement	To develop and deliver research-based information to the people of Stanislaus County in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences which supports the continued economic viability of the agricultural industry, a safe and reliable food supply, clean air and water, and healthy communities	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Educational events and consultations by Agricultural Advisors	4-H Youth Membership

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Implement a research and education program on managing livestock manure to fertilize agronomic crops, while being protective of surface and ground water resources ◆ Build partnerships with local community college agriculture departments to promote higher education, applied research, and potential careers in extension and public service ◆ Implement a research and extension program directed towards Stanislaus County vegetable crop growers, with an emphasis in irrigation efficiency ◆ Refine monitoring tools for invasive and emerging insect pests like spotted-winged drosophila, brown marmorated stink bug and navel orangeworm, develop integrated control measures and extend the information to growers and pest control professionals through workshops, newsletters, and electronic media ◆ Implement a 19-week training for prospective new Master Gardeners that emphasizes preservation and encouragement of healthy environments with sustainable gardening, green waste reduction, and water conservation through extension of research-based information

Budgets Contained within the Department

- ◆ University of California Cooperative Extension (General Fund)
- ◆ UC Cooperative Extension – Farm and Home Advisors Research Trust (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Cooperative Extension						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$3,652	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,958	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,610	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$5,000	\$5,175	\$5,175	\$0	\$175
Total Funding Sources	\$5,610	\$5,000	\$5,175	\$5,175	\$0	\$175
Salaries and Benefits	\$287,223	\$490,805	\$506,732	\$506,732	\$0	\$15,927
Services and Supplies	\$23,210	\$39,384	\$34,035	\$34,035	\$0	(\$5,349)
Other Charges	\$142,702	\$139,318	\$144,194	\$144,194	\$0	\$4,876
Fixed Assets						
Equipment	\$51,804	\$54,500	\$54,500	\$54,500	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$504,984	\$724,007	\$739,461	\$739,461	\$0	\$15,454
General Fund Contribution	\$499,374	\$719,007	\$734,286	\$734,286	\$0	\$15,279
Total Allocated Positions	-	5	5	5	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at zero the same as the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan assumes no revenue due to the unpredictability of the revenue streams over the past several years and that trend is expected to continue in 2019-2020.
- ◆ The Department anticipates a total of \$44,268 in the Farm and Home Advisors Research Trust fund balance as of July 1, 2019, of which \$5,175 is budgeted for use in Fiscal Year 2019-2020.

Budget and Operations

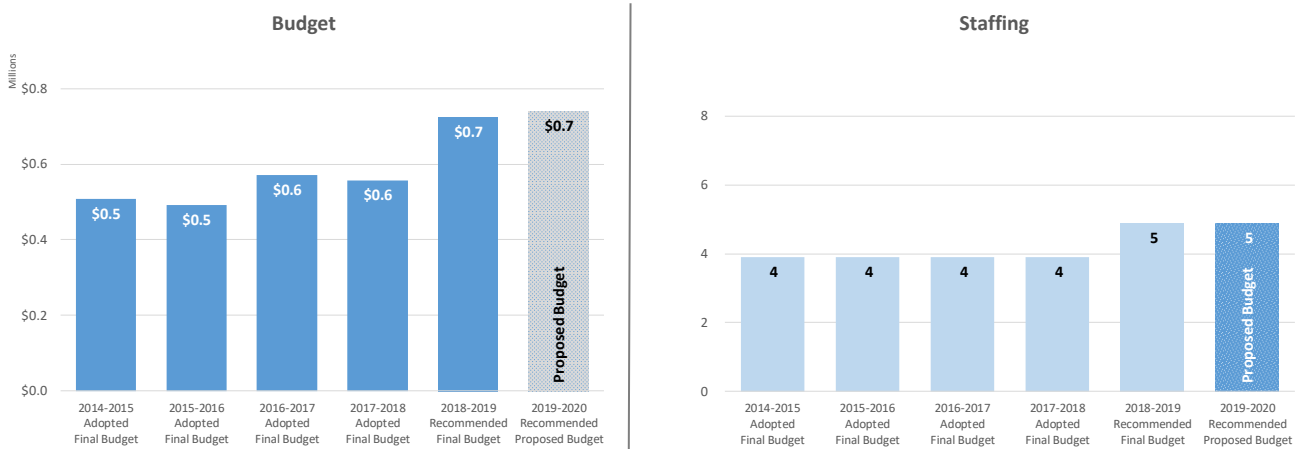
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$739,461, an increase of \$15,454 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following standard escalators to the 2018-2019 Adopted Final Budget:
 - Salaries and Benefits increase of 3.5%
 - Group Health Insurance increase of 5%
 - Services and supplies increase of 3.5%
 - Cost Allocation Plan (CAP) increase of 3.5%

- ◆ The Proposed Budget includes the replacement of two vehicles used to carry out the work of two farm advisors in their county and cross-county assignments. The total cost is estimated to be \$54,500, funded in the Spending Plan by a General Fund Contribution.
- ◆ The UC Cooperative Extension has a total fleet of ten vehicles; of those, three meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of five, consistent with 2018-2019 Adopted Final Budget allocation.

Five-Year Historical Trends

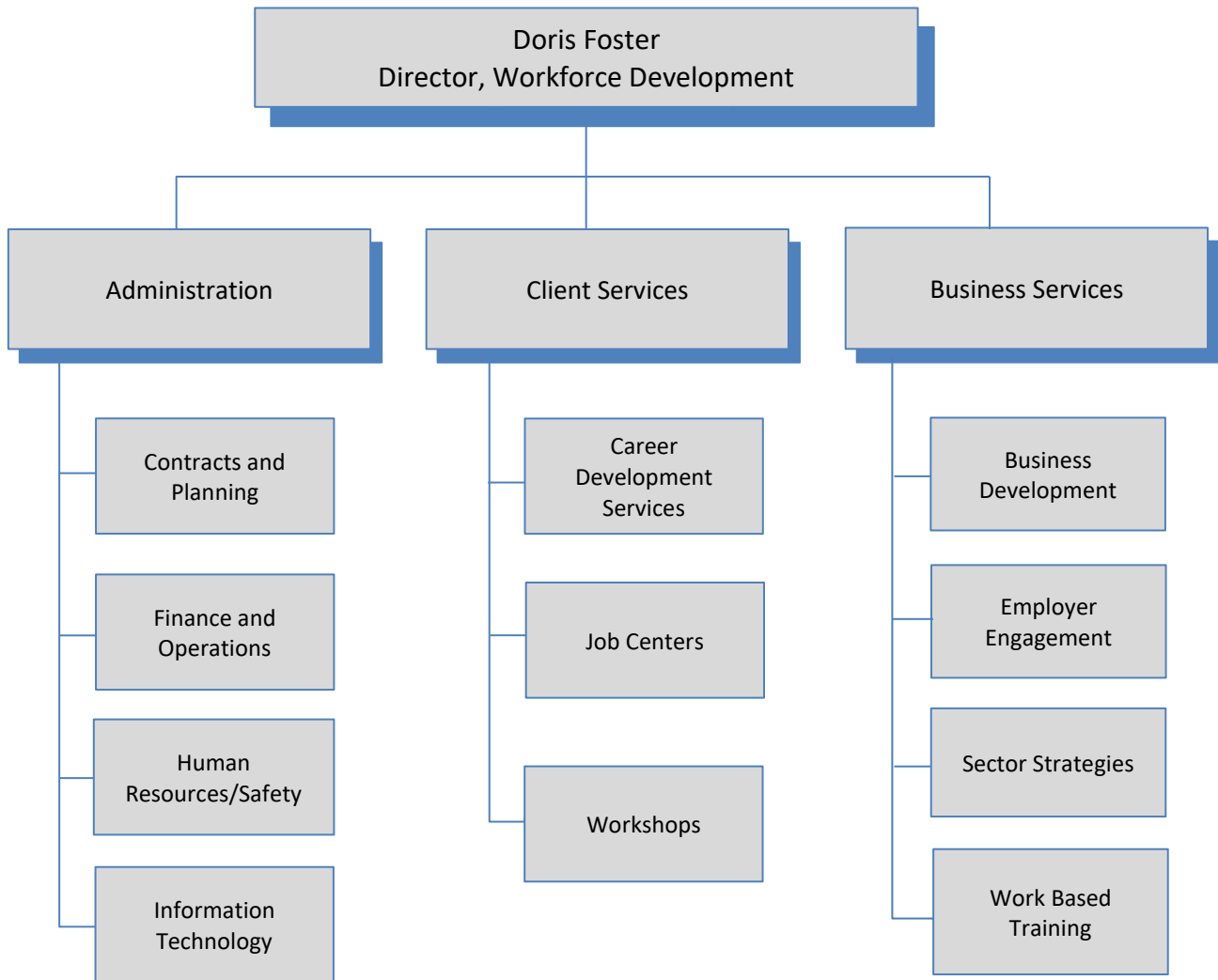


Key Challenges and Opportunities

- ◆ The UC Cooperative Extension will continue to grow the UC Master Gardener Program (MG) that was implemented in Stanislaus County in 2019. MG volunteers will provide information on a variety of areas including best gardening and landscaping practices, safe pesticide usage, water saving practices, and plants that attract pollinators to the area. The first group of Master Gardner’s will begin sharing UC-Based research information with residents in Fall 2019. The program coordinator is researching external grants and other funding to cover training and education program costs.
- ◆ Stanislaus County currently has the largest 4-H youth development club-based program in California. In an effort to increase the diversity of 4-H membership within Stanislaus County, specifically targeting Hispanic, African American, and low-income youth an additional bilingual and culturally competent 4-H Program Representative will improve youth outcomes in underserved and marginalized communities through prevention and skill building. 4-H youth develop the life skills that are associated with a reduction in negative behaviors and outcomes, such as substance abuse, risky behavior, and emotional and behavioral problems. 4-H members are 1.9 times more likely to earn better grades in school; 2.1 times more likely to report high school engagement; 1.7 times more likely to take courses to pursue a career in science; 2.8 times more likely make healthier choices; and 3.4 times more likely contribute to their communities. Source: <https://interact.regionalchange.ucdavis.edu/youth/index.html>

Related Links

For additional information about the University of California Cooperative, refer to the division’s website at: <http://cestanislaus.ucanr.edu/>



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www.allianceworknet.com/home

Workforce Development

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$17,504,796	\$18,094,967
Use of Fund Balance/ Retained Earnings	\$150,000	\$150,000
Gross Costs	\$17,654,796	\$18,244,967
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	85	91

Department Services and Programs

Administration, which includes the Human Resources/Safety, Finance/Operations, Contracts and Planning and Information Technology divisions, supports the day-to-day program activities of the Department. Support activities include accounting, audits, employee and participant payroll processing, state reporting, grant billing, budgeting, contract management/monitoring, legislative analysis and implementation, equipment management, data imaging, website management and inventory control.

The **Client Services** division provides a wide range of employment and training services to Adults, Dislocated Workers, Temporary Assistance to Needy Families (TANF) recipients and Youth in the community through various programs at four Job Centers located across the County. Client Service staff provide job search assistance to the public, workshops to assist with résumé development, interviewing skills, and job retention. For those needing more assistance in finding employment, Client Services provides intensive career counseling, work experience, as well as referral to vocational training programs. Workforce Development will continue developing innovative programs and direct

resources to serve specialized populations such as veterans, homeless individuals, and the previously incarcerated.

The **Business Services** division markets resources available to employers through Workforce Development. These include services such as identifying and hiring qualified candidates, aligning training opportunities to meet the needs of employers and jobseekers, and working with employers to identify work-based learning opportunities. These services will lead to client self-sufficiency and provide businesses with qualified job candidates. In addition, Business Services assists employers with labor market information, recruitments, referrals to resources and job fairs. Services available to employers include on-the-job training, apprenticeships, customized trainings, and incumbent worker training. New this fiscal year, the Department will develop a Sector Strategy initiative to enhance services provided to local businesses and assist in filling the skills gap in the local area with specific focus on the healthcare, agriculture, manufacturing, transportation, and warehousing sectors.

Board of Supervisors Priority Area



The Workforce Development department supports the following Board of Supervisors priority:

Priority	<i>Developing a healthy economy, building upon our strong agricultural foundation</i>
Mission Statement	Work with businesses to determine the needs of in-demand occupations and develop a skilled workforce that strengthens businesses and contributes to the economic success of our community
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Job Placement and Retention

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Track job center visits each Fiscal Year ◆ Track long term participant employment retention for all programs ◆ Strengthen the current workforce by providing skills development opportunities to priority populations such as Veterans and previously incarcerated participants ◆ Over the course of the next two years, start offering services such as trainings and orientations online ◆ Develop future talent through work-based learning and training activities, which will develop foundational and technical skills of the workforce

Budgets Contained within the Department

- ◆ Workforce Development (Special Revenue Fund)
- ◆ Workforce Development – StanWORKs (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Workforce Development						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$6,806,305	\$8,968,421	\$9,275,275	\$9,275,275	\$0	\$306,854
Charges for Service	\$8,379,432	\$8,536,375	\$8,819,692	\$8,819,692	\$0	\$283,317
Miscellaneous Revenue	\$1,720	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 5,187,457	\$ 17,504,796	\$ 18,094,967	\$ 18,094,967	\$0	\$ 590,171
Use of Fund Balance/Retained Earnings	(\$150,962)	\$150,000	\$150,000	\$150,000	\$0	\$0
Total Funding Sources	\$ 13,676,495	\$ 17,654,796	\$ 18,244,967	\$ 18,244,967	\$0	\$ 590,171
Salaries and Benefits	\$7,900,848	\$9,813,025	\$10,167,412	\$10,167,412	\$0	\$354,387
Services and Supplies	\$5,264,826	\$7,225,423	\$7,440,307	\$7,440,307	\$0	\$214,884
Other Charges	\$550,821	\$597,148	\$618,048	\$618,048	\$0	\$20,900
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$19,200	\$19,200	\$19,200	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 13,716,495	\$ 17,654,796	\$ 18,244,967	\$ 18,244,967	\$0	\$ 590,171
General Fund Contribution	\$40,000	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	85	85	91	6	6

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$18.1 million, an increase of \$590,171 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: Estimated increases of 3% as projected on the Department's Long-Range Model.
- ◆ The Department anticipates a total of \$4.1 million in available fund balance as of July 1, 2019, of which \$150,000 is budgeted for use in Fiscal Year 2019-2020.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$18.2 million, an increase of \$590,171 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - Salaries and Benefits increase of 3.5%
 - Group Health Insurance increase of 5%
 - Services and supplies increase of 3.5%
 - Cost Allocation Plan (CAP) increase of 3.5%
- ◆ The Proposed Budget includes the transfer of two surplus vehicles from General Services Agency (GSA) Fleet to Workforce Development. These vehicles will be used by Business Services staff to visit various businesses

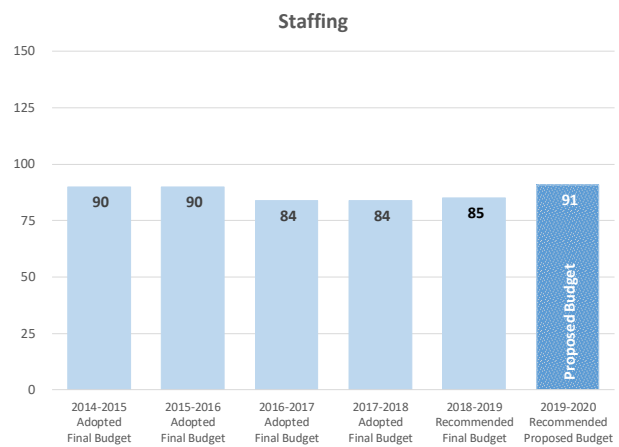
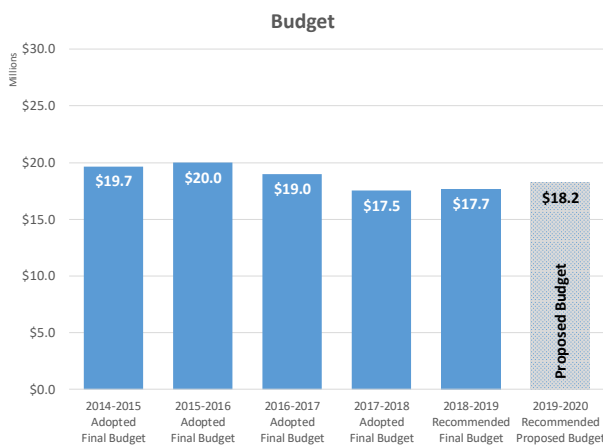
in the County for meetings and presentations. Contracts and Planning staff also travel to various contracted service providers for Fiscal and Program monitoring so they will also utilize these vehicles when available. There are no upfront costs as these are surplus vehicles from GSA.

- ◆ With the addition of the two vehicles, Workforce Development has a total fleet of three vehicles; of those, all three meet the minimum age requirement to be considered for replacement under the Fleet Services Policy, however Fleet Services determined the vehicles to be safe, reliable, and meeting required emission standards, therefore, the Department is able to continue to use them.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 91, an increase of six over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, six positions have been added to the Department staffing allocation.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.
 - ◆ One vacant Accounting Technician is recommended to be reclassified upward to a Staff Services Technician to carry out higher level administrative functions such as record keeping, coordinating State Program and Fiscal monitoring, serving as the Department contact person for Regional training coordination, and review contracts prior to finalization.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ The Department will use funding to enhance services provided to local businesses and assist in filling the skills gap in the local area as determined by business leaders. In addition, the Department will also utilize funds to develop the healthcare, agriculture, manufacturing, transportation, and warehousing sectors.
- ◆ Workforce Development, through a grant, will be working with the prison-to-employment population to improve employability. Services will include job search skills, training and internship opportunities, identifying barriers to employment and a road map on how to obtain goals.

Related Links

For additional information about the Workforce Development, refer to the division’s website at:

<http://www.stanworkforce.com/home>

Promoting First-Rate Learning

Introduction

The departments contained within this section supports the Board of Supervisors' priority of *Promoting First-Rate Learning*, with the primary focus on advancing children's and young adults' learning capability. The focus of this priority area is to serve members of the community and provide valuable services to local agencies and other County departments.

The Library is responsible for implementing the Board of Supervisors' priority of *Promoting first-rate learning opportunities for all residents to advance community and individual prosperity*. The Stanislaus County Library engages members of the community and offers access to information, knowledge, and the tools for innovation and personal development.

The Stanislaus County Library System includes 13 community libraries providing educational and recreational services that enlighten and empower

local residents. The Library offers early literacy programs for children, basic literacy services to adults, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls of the libraries including online e-resources and community outreach activities such as home delivery service for customers who are unable to come to the library due to advanced age, injury or illness. The library also offers unique services such as the Veterans Resource Center, passport application processing, and citizenship information sessions.

The Library is primarily funded by a voter approved 1/8-cent sales tax, which represents approximately 91% of the Library's total estimated revenue to support the Library operations in Budget Year 2018-2019. The voter approved 1/8-cent sales tax was extended for 12 years when Measure S passed in the November 7, 2017 election.



Priority Highlights

Early Literacy services and parent engagement programs continue to be a key program area for the Library. Investing early in school readiness helps ensure children succeed in meeting important 3rd grade reading milestones and supports a brighter future for all county residents. The Library continues to expand early literacy resources including Story Time, which includes stories, music, and movement in a predictable format and encourages skills preschoolers need for school. English, Spanish, and bilingual story times are offered. Additional children's activities include crafts, games, and reading stations.

Adult and family literacy programs are an important service the Library provides to the community. Poor literacy affects everything from a person's ability to find a job, to reading to their child, to filling out health forms.

Science, Technology, Engineering and Math (STEM) activities are in place throughout the Library system and provide customers an opportunity to explore and develop 21st century skills and experience learning in a self-directed and informal hands-on environment.



The Library is in process of developing a Maker Space area at the Modesto Library to facilitate STEM activities such as 3-D printing and much more.

There are two facility improvements currently underway at the Turlock and Empire Libraries. The Turlock Library expansion will accommodate space needed for community meetings, Story Time, teen section, computers, and quiet studying areas to better serve the needs of a growing Turlock Community. The Empire Library will be relocated to the former site of the Empire Community Hall Association, near schools and the Empire Community Park, and will provide the community with a new library that is functional and in a safe environment.

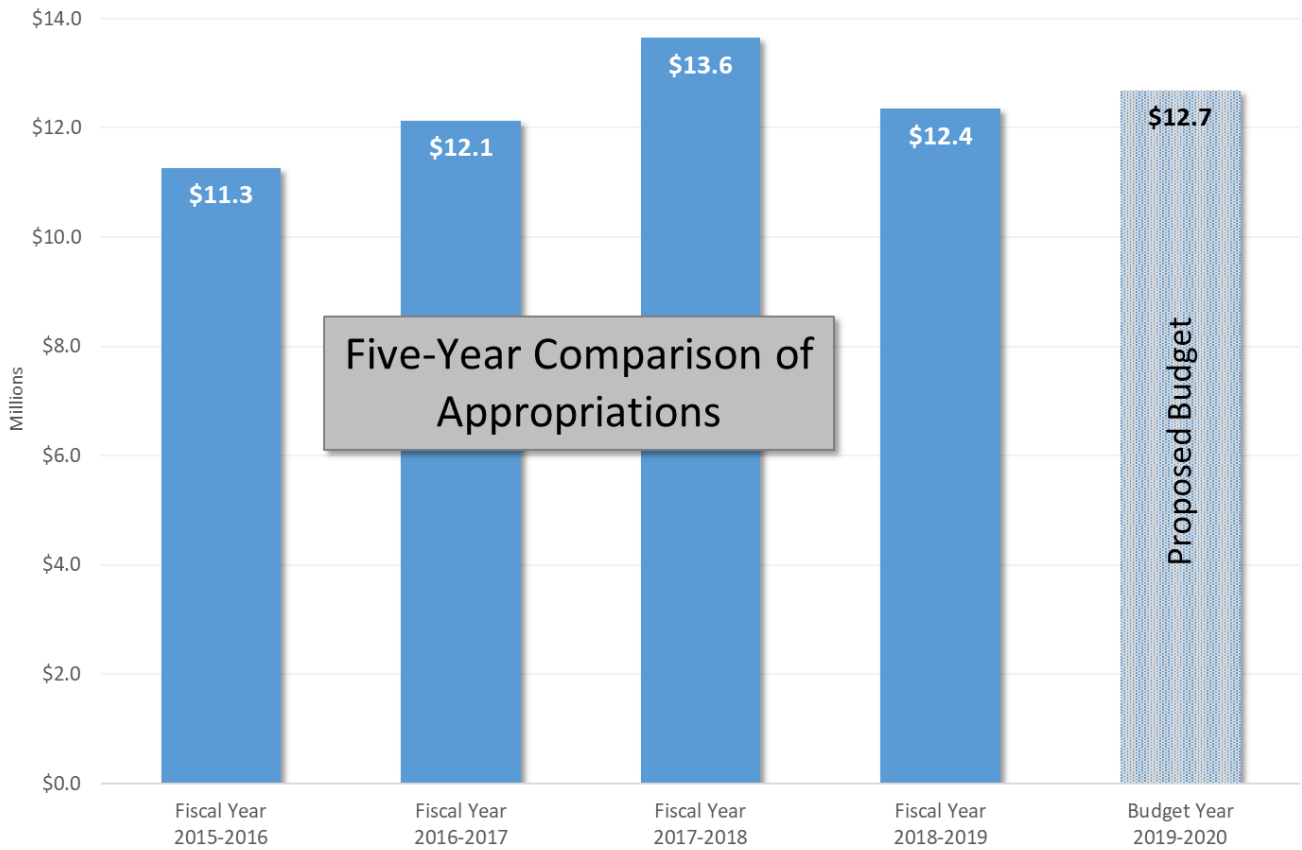
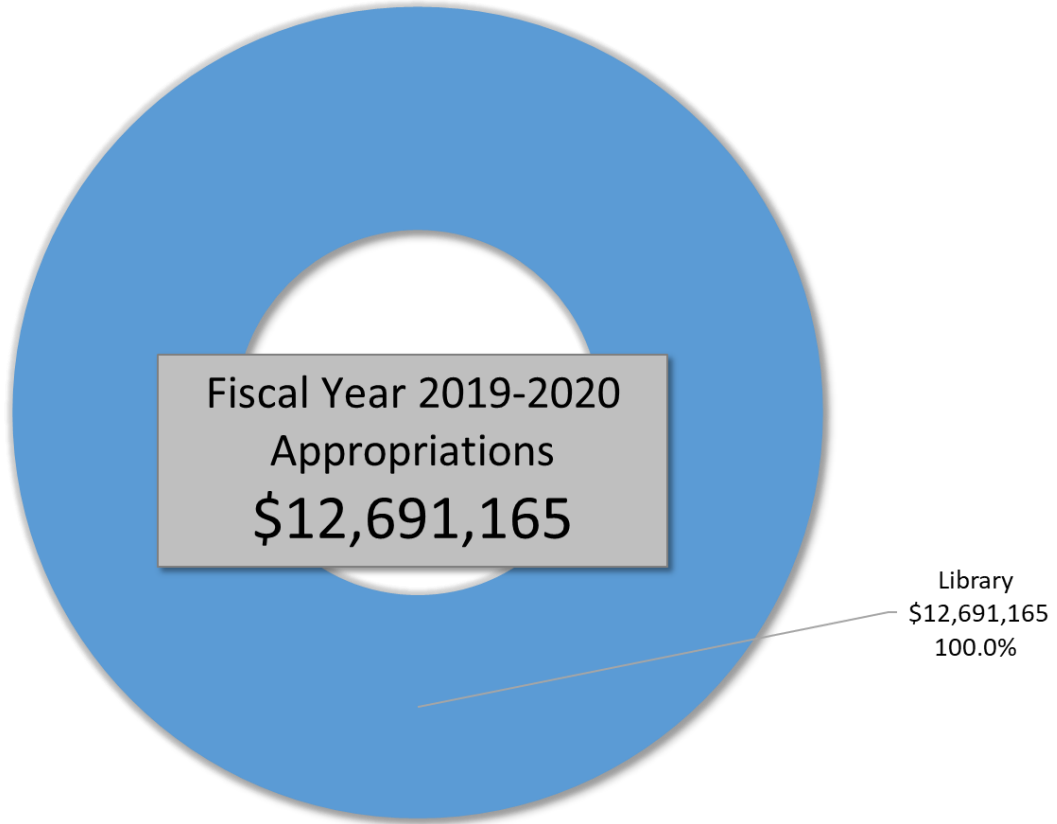
Priority Appropriations and Trends

Fiscal Year 2019-2020 appropriations total \$12.7 million for the priority *Promoting first-rate learning opportunities for all residents to advance community and individual prosperity*. 100% of the appropriations are dedicated to the Library.

The Department Budget has increased on average 10% annually due to the cost of doing business to maintain and enhance service levels along with a variety of maintenance and improvement projects throughout the 13 library facilities. There were a variety of factors impacting the cost of doing business which include the increase in minimum wage affecting extra-help staff, increases in Salaries and Benefits, additional materials and electronic

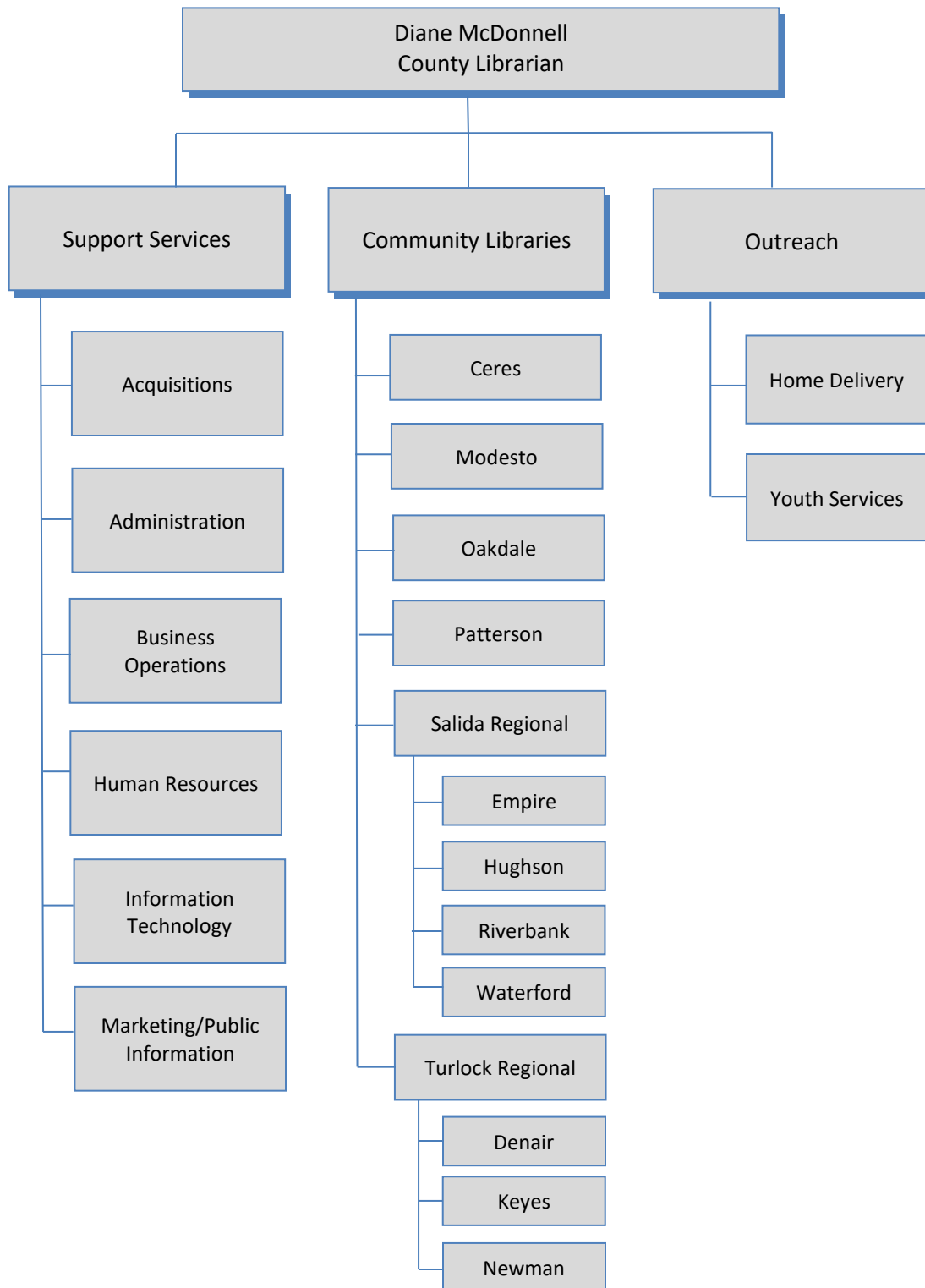
resources to better meet customer needs and preferences.

Of note, in Fiscal Year 2015-2016 the Library completed implementation of a Radio Frequency (RFID) Data Management System. The budget increased by 8% in Fiscal Year 2016-2017 due to restored Friday service at all 13 Libraries in the County Library System. In Fiscal Year 2017-2018 the budget increased by 12% due to restoring two unfunded positions and deferred maintenance projects. In Fiscal Year 2018-2019 appropriations decreased 9.5% to preserve fund balance in anticipation of the Empire and Turlock Library project costs.



Promoting First-Rate Learning Summary of Budget Appropriations

Page	Fund	Org	Recommended 2019-2020
219	LIBRARY		\$12,691,165
	1651	0037000 Library	\$12,691,165
Promoting First-Rate Learning Total			\$12,691,165



1500 I Street, Modesto, CA 95354 Tel: (209) 558-7800
www.stanislauslibrary.org

Library

Budget in Brief:	FY 2018-2019	FY 2019-2020
	Adopted Final Budget	Proposed Budget
Total Revenue	\$11,235,798	\$11,387,904
Use of Fund Balance/ Retained Earnings	\$624,221	\$811,451
Gross Costs	\$12,351,829	\$12,691,165
General Fund Contributions	\$491,810	\$491,810
% Funded by General Fund	4.0%	3.9%
Total Allocated Positions	76	76

Department Services and Programs

The Stanislaus County Library System includes thirteen community libraries providing educational and recreational services, enlightening and empowering local residents. The Library also offers basic literacy services to adults and families, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls of the libraries.

Community Libraries provide customers access to resources in 13 communities throughout the County. Services include literacy tutoring, print resources for checkout, passport services at Modesto and Salida libraries, public computers, reference and reader's advisory assistance, knowledgeable staff, weekly story times at all locations, plus enlightening and engaging adult, teen, and children's programming throughout the year. To engage local residents in Science, Technology, Engineering and Mathematic (STEM) activities, the Library offers an opportunity to try 3D Virtual Reality.

Library customers enjoy 24/7 access using any web-enabled device to online resources including car repair manuals, job readiness, and practice tests; reference services; a mobile app; language learning courses; and downloadable and streaming eBooks, audiobooks, magazines, newspapers, movies, music and television. WiFi and WiFi printing is available at all community libraries.

Literacy is an important focus of the Stanislaus County Library. A successful partnership with Learning-Quest provides adult literacy services.

Early literacy programs and resources at the library include story time, special performances, a helpful children's staff, 1,000 Books Before Kindergarten, ABC Mouse, early literacy learning (ELS) computers, and an expanded children's print collection. The Library plays an essential role in supporting early literacy development by targeting readers before they're readers, and helping children prepare for success in school and in life.

Library **Outreach** staff provides innovative early literacy services outside the walls of the library, bringing books and literacy services to children and families out in the community. Pop-up Libraries now serve families at the Women, Infants, and Children (WIC) office, youth at the Juvenile Justice Center and in Grayson. Home delivery services deliver books to residents who are unable to visit the library, delivered by volunteers and by mail, helping to keep them engaged and informed.

Support Services include the acquisition, cataloguing and collection development of library materials including e-resources; the administration of Department facilities, operations, policies, procedures and safety; finance and budget, purchasing, payroll, accounting services, and branch deliveries; and personnel and administrative office management. Support Services also provide library information data systems and technology, help desk, web page maintenance, internet, and wireless internet (WiFi) access; and communications, public relations, marketing and fund development.

Board of Supervisors Priority Area



The Library supports the following Board of Supervisors priority:

Priority	<i>Promoting first-rate learning opportunities for all residents to advance community and individual prosperity</i>	
Mission Statement	Stanislaus County Library engages all members of the community and offers access to information, knowledge, and the tools for innovation and personal development.	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Early Childhood Literacy Attendance	eResources as a % of Total Circulations

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ Expand the Turlock Library to better serve the needs of a growing Turlock Community
- ◆ Relocate and construct a new Empire Library, at the former site of the Empire Community Hall Association, near schools and Empire Community Park
- ◆ Develop a Maker Space at the Modesto Library, offering customers an opportunity to explore and develop 21st century skills and experience STEM (Science, Technology, Engineering and Math) learning in a self-directed and informal hands-on environment
- ◆ Establish Grayson Pop-up Library at the Grayson United Community Center to extend library services to the Grayson and Westley communities
- ◆ Combine the Modesto Library circulation and reference desk to improve entrance and exit traffic flow, provide expanded efficiencies in customer service, and enhance public space for reading and learning in support of 21st century library services

Budgets Contained within the Department

- ◆ Library (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Library						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$ 10,677,064	\$ 10,254,497	\$ 10,405,274	\$ 10,405,274	\$ 0	\$ 150,777
Licenses, Permits, Franchises	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fines, Forfeitures, Penalties	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Revenue from use of Assets	\$ 558	\$ 2,850	\$ 2,904	\$ 2,904	\$ 0	\$ 54
Intergovernmental Revenue	\$ 227,751	\$ 366,000	\$ 797,500	\$ 370,500	(\$ 427,000)	\$ 4,500
Charges for Service	\$ 542,020	\$ 550,001	\$ 558,307	\$ 558,307	\$ 0	\$ 8,306
Miscellaneous Revenue	\$ 200,577	\$ 62,450	\$ 50,919	\$ 50,919	\$ 0	(\$ 1,531)
Other Financing Sources	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue	\$ 11,647,970	\$ 11,235,798	\$ 11,814,904	\$ 11,387,904	(\$ 427,000)	\$ 152,106
Use of Fund Balance/Retained Earnings	\$ 926,732	\$ 624,221	\$ 558,908	\$ 811,451	\$ 252,543	\$ 167,230
Total Funding Sources	\$ 12,574,702	\$ 11,860,019	\$ 12,373,812	\$ 12,199,355	(\$ 174,457)	\$ 339,336
Salaries and Benefits	\$ 7,670,867	\$ 8,204,714	\$ 8,352,532	\$ 8,352,532	\$ 0	\$ 147,818
Services and Supplies	\$ 3,026,135	\$ 2,706,564	\$ 3,094,270	\$ 2,908,148	(\$ 186,122)	\$ 201,584
Other Charges	\$ 1,527,747	\$ 1,293,007	\$ 1,334,985	\$ 1,334,985	\$ 0	\$ 41,978
Fixed Assets						
Buildings & Improvements	\$ 5,195	\$ 45,000	\$ 10,000	\$ 10,000	\$ 0	(\$ 35,000)
Equipment	\$ 125,978	\$ 102,544	\$ 73,835	\$ 85,500	\$ 11,665	(\$ 17,044)
Other Financing Uses	\$ 710,590	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equity	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Intrafund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Contingencies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Gross Costs	\$ 13,066,512	\$ 12,351,829	\$ 12,865,622	\$ 12,691,165	(\$ 174,457)	\$ 339,336
General Fund Contribution	\$ 491,810	\$ 491,810	\$ 491,810	\$ 491,810	\$ 0	\$ 0
Total Allocated Positions	-	76	76	76	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$11.4 million, an increase of \$152,106 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by a 1.5% growth in sales tax revenue and historical trends in Charges for Services and Miscellaneous Revenue. Furthermore, Revenue for the 2019-2020 Spending Plan was developed by ongoing and one-time changes in intergovernmental revenue.
- ◆ The Proposed Budget includes an adjustment decreasing the 2019-2020 Spending Plan by a total of \$427,000 of which is a net amount after factoring \$141,000 in ongoing revenue associated with Board approved adjustments for new grant funding in Fiscal Year 2018-2019.
- ◆ The Proposed Budget includes a decrease of \$568,000 in estimated revenue changes in the E-Rate program revenue for a project postponement and due to changes in the reimbursement program for internet services.
 - ◆ \$430,000 reduction in revenue due to a network infrastructure replacement project postponement for all 13 libraries until Fiscal Year 2020-2021; this represents 80% of the costs of the project which is funded by revenue from the E-rate program.
 - ◆ \$138,000 reduction due a change in the E-Rate reimbursement program from a direct payment to billing credits.

- ◆ The adjustment includes \$430,000 in one-time revenue reduction and \$138,000 in ongoing revenue reduction.
- ◆ The Department anticipates a total of \$8.5 million in available fund balance as of July 1, 2019, of which \$811,451 is budgeted for use in Fiscal Year 2019-2020.
- ◆ Planned use of fund balance increased by 45% or \$252,543 above the Spending Plan level. This is due to the net decrease in revenue of \$427,000 and only a net decrease in gross costs of \$174,457.

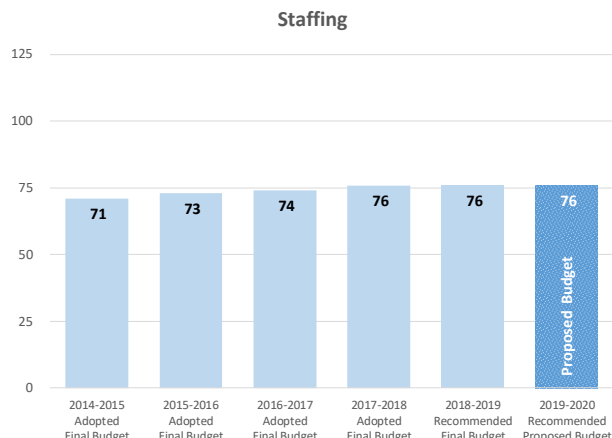
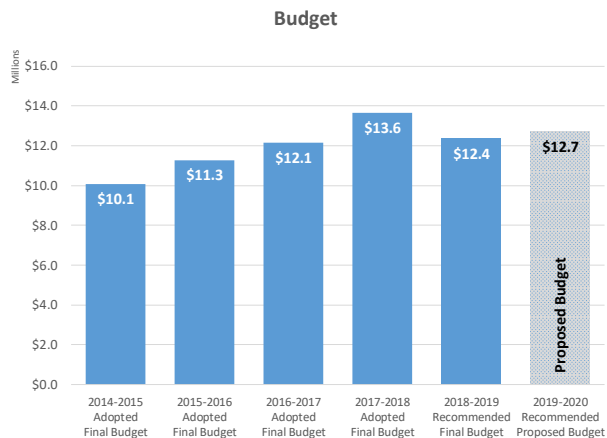
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$12.7 million, an increase of \$339,336 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and Benefits increase of 3.5%
 - ◆ Group Health Insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%
- ◆ The Proposed Budget includes an adjustment decreasing the 2019-2020 Spending Plan by a total of \$174,457 of which an increase of \$179,160 is due to ongoing costs associated with Board approved adjustments in Fiscal Year 2018-2019, requiring no additional General Fund Contribution in Budget Year 2019-2020.
- ◆ The Proposed Budget includes a decrease of \$353,617 due to decreased costs associated with the network infrastructure replacement project postponement and increased costs associated with maintenance projects and services, operational supplies, a new fence requiring no additional General Fund Contribution.
 - ◆ \$541,000 decrease in appropriations due to a network infrastructure replacement project for all 13 libraries postponed until Fiscal Year 2020-2021.
 - ◆ \$175,718 increase in appropriations due to American with Disabilities Act compliance projects, maintenance services and operational supplies.
 - ◆ \$11,665 increase in appropriations to fixed assets to build a fence around the William Meyer Park adjacent to the Oakdale Library. The total cost for the fence is \$25,000 which is offset by a reduction in fixed assets associated with the network infrastructure replacement project.
 - ◆ These costs are one-time.
- ◆ The Proposed Budget includes the purchase of two new vehicles used to support the daily distribution of collection materials and to deliver Youth Outreach Services throughout Stanislaus County. The total cost is estimated to be \$50,500, factored in the Spending Plan, and is funded by Department fund balance.
- ◆ The Library currently has a total fleet of four vehicles; of those, one meets the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. The addition of the two new vehicles will increase the Library's fleet to six vehicles.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 76, consistent with the 2018-2019 Adopted Final Budget allocation.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ The Library embarked on a much-needed growth strategy over the past three years increasing reliance on the use of fund balance. Approximately \$5.7 million in Library fund balance has been earmarked for use to expand the Turlock Library and construct a new Empire Library. Growth, in addition to annual increases in the cost of doing business, has posed a significant challenge to maintain a stable fund balance. Going forward the Library will continue to identify strategies to reduce the use of fund balance while maintaining desired levels of service.

Related Links

For additional information about the Library, refer to the division's website at:

<http://www.stanislauslibrary.org/>

Delivering Efficient Public Services

Introduction

Departments contained within this section support the Board of Supervisors' priority of *Delivering efficient public services and community infrastructure to benefit our residents and businesses*, with the primary focus on delivering efficient public services. Departments within this priority area may serve members of the community and also provide valuable services to local agencies and internal customers, other County departments.

Providing services online has vastly improved the way the County interacts with the public, with access to County-wide information and services available online at www.stancounty.com.

Some of the supportive functions provided by this priority area include County-wide property assessment, financial management and oversight, human relations, employee health and safety, public records, legal representation, facilities and vehicle maintenance, technological support, investment of local funds, and overall County operational responsibility. The following departments support the delivery of efficient public services through their daily operations:



- ◆ The Assessor produces the annual assessment roll of tangible property in Stanislaus County using fair, accurate, and timely property valuations;
- ◆ The Auditor-Controller provides effective fiscal monitoring, reporting, procedures, systems, controls, and professional standards for the benefit of the County, local cities, school districts, and special districts;
- ◆ The Board of Supervisors provides governing, administrative, and legislative direction to County departments and determines the overall policies for Stanislaus County government;
- ◆ The Chief Executive Office provides overall leadership and management of County government, including the management of County resources, long-range financial modeling, capital projects, human relations and organizational planning;
- ◆ The Chief Executive Office – Risk Management Division and Self-Insurance Funds manages the health, safety, and well-being of Stanislaus County employees through the administration of employee benefits, liability claims/insurance, disabilities management, and safety programs;
- ◆ The County Clerk-Recorder processes all records related to marriage licenses, vital statistics, document filings, and the recording of real property, processes passports, officiates civil wedding ceremonies, and conducts elections;
- ◆ County Counsel serves as the principal legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments, and commissions;
- ◆ The General Services Agency (GSA) provides County-wide facilities maintenance and management, purchasing policies and procedures, and procurement and preservation of vehicles to support County departments in their daily operations;

- ◆ Information Technology Central (formerly Strategic Business Technology), the County's information technology department, supports the technology and web-based needs of County departments by providing help desk and desktop support services, email services,

technology security, and County website services; and

- ◆ The Treasurer-Tax Collector collects property taxes and a variety of other revenues that help multiple public agencies meet their respective financial goals and issues various licenses, including business licenses.

Priority Highlights

Cybersecurity is a critical component in addressing the needs of the public as well as the organization and ensuring the integrity of its records and confidential information. Additional resources have been designated to address this growing threat including a countywide security training program led by the County's Cybersecurity Officer. Departments delivering efficient public services will continue to look for and develop systems that improve the customer experience by providing convenient access to services, especially through



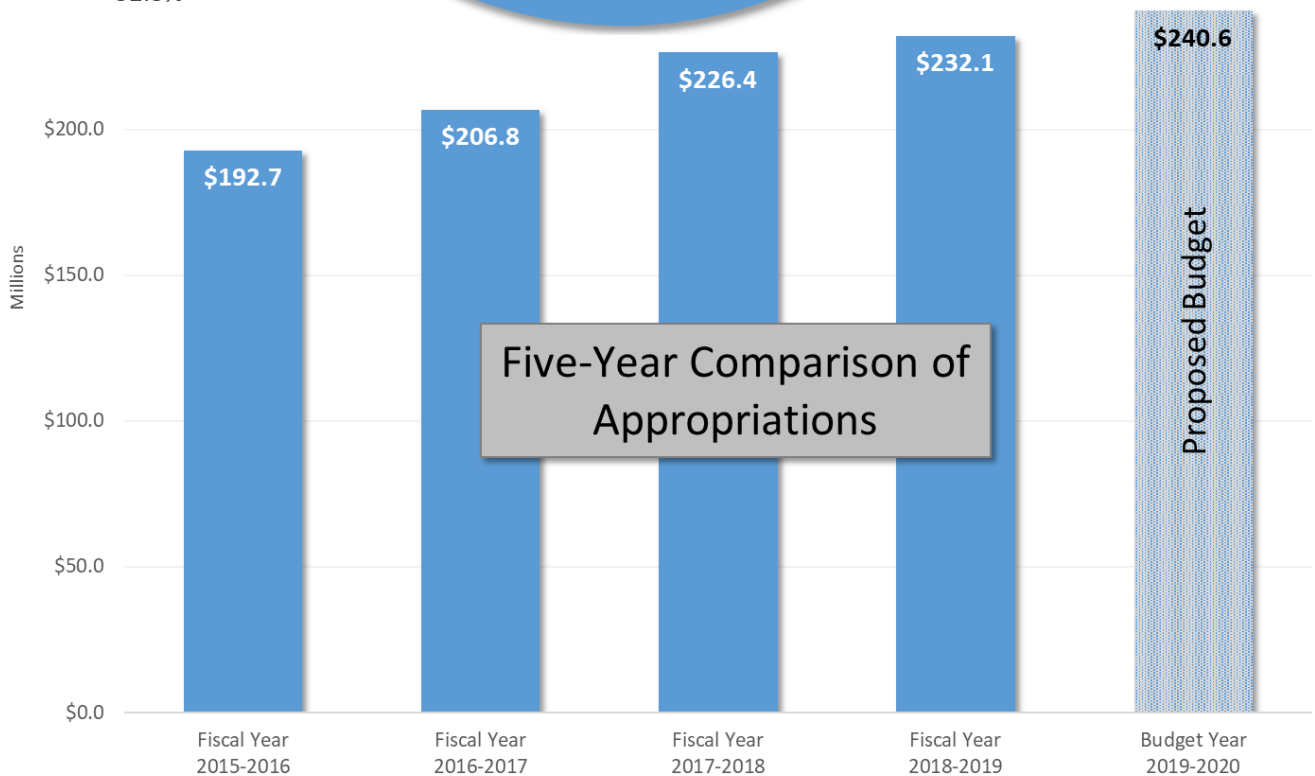
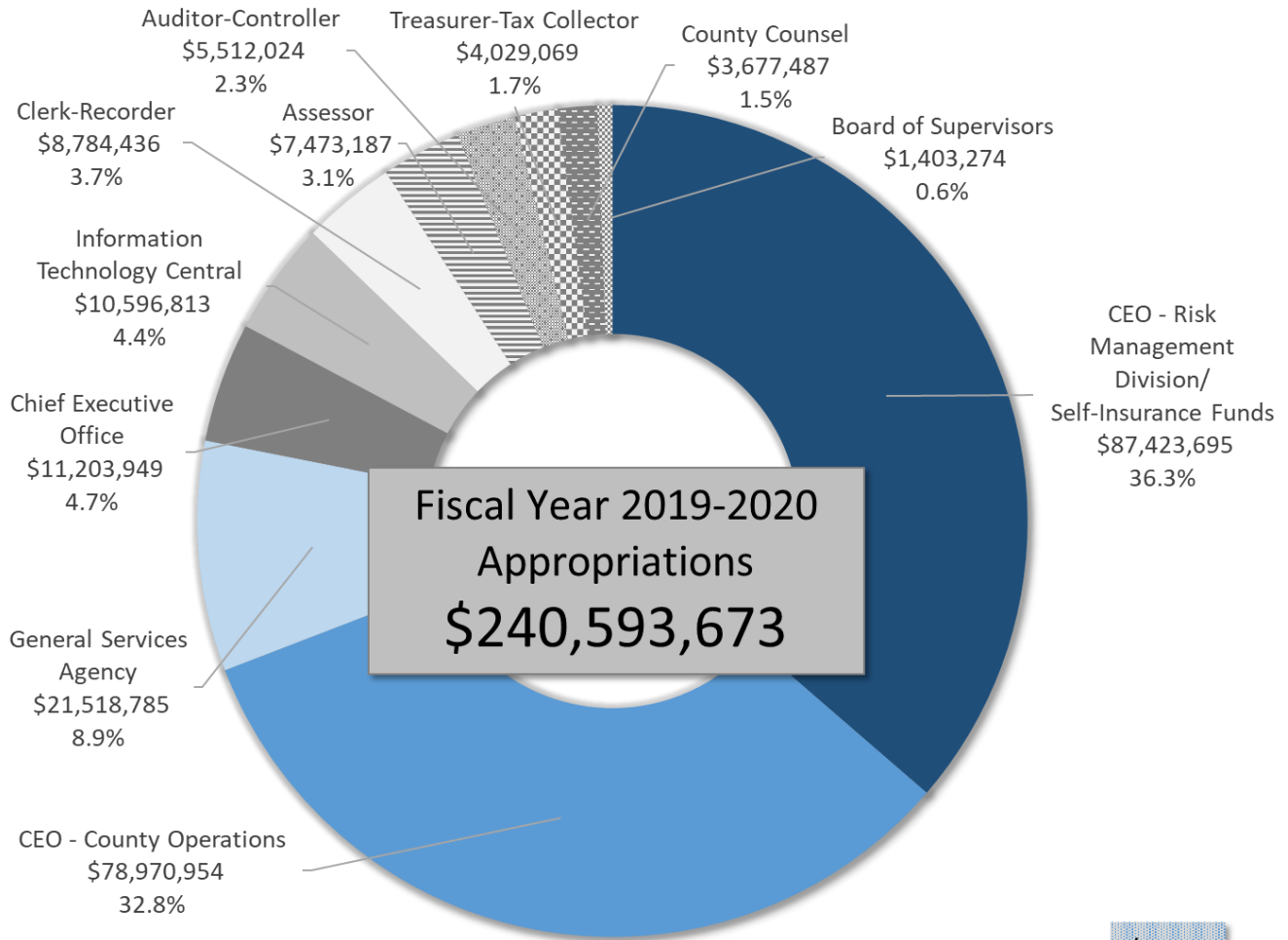
the use of technology. Paperless workflow, scanned records for electronic filing, and website tools are some of the ways these departments have and will continue to streamline services for internal and external customers. Ongoing efforts include the exploration, development, and implementation of technologically advanced means to provide quality services seamlessly through the efficient use of resources.

A partnership of the Chief Executive Office, Auditor-Controller, General Services Agency and Strategic Business Technology has begun a review of the County's Enterprise-wide Resource Systems providing financial management, human resources and budget support. The primary systems, Oracle and PeopleSoft, have been in place for approximately 20 years. A Needs Assessment and Master Plan was initiated in 2018-2019 to evaluate existing system functionality and plan for sustainable operations with a recommendation anticipated in 2019-2020.

Priority Appropriations and Trends

Budget Year 2019-2020 appropriations total \$240.6 million for the priority of *Delivering Efficient Public Services*. CEO – Risk Management Division makes up 36.3% of this priority budget, with CEO – County Operations making up 32.8%, General Services Agency utilizing 8.9%, and the remaining departments combining to make up 22% of this budget. With 69.1% dedicated to CEO Risk Management and County Operations activities, key focus is on employee benefits management and County-wide financial, budgetary, and operational support.

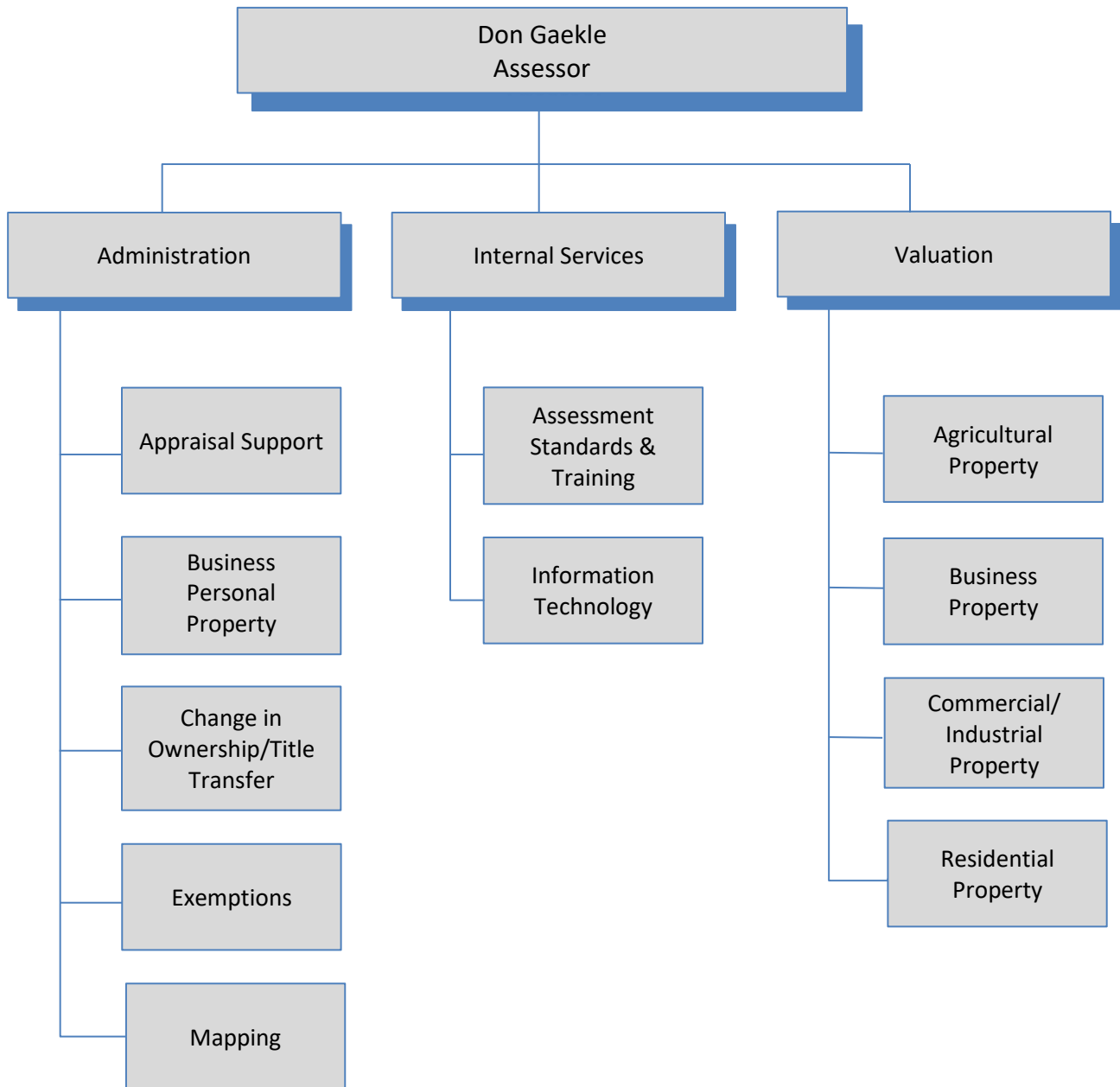
Five-year historical trends show a 4.6% dip in Fiscal Year 2015-2016 primarily due to a reduced reliance on contingency funding and discontinuance of the Health Services Agency deficit repayment. Subsequently, growth in this Priority resumed in Fiscal Year 2016-2017 with a 9.5% uptick in Fiscal Year 2017-2018 for increases to debt service, Vehicle License Fee pass-through revenue, and medical insurance increases. The 2019-2020 Proposed Budget represents a modest 3.7% increase attributable to the significant reduction in debt service offsetting overall cost increases throughout the priority.



Delivering Efficient Public Services Summary of Budget Appropriations

Page	Fund	Org		Recommended 2019-2020
230	Assessor			\$7,473,187
	0100	0012000	Assessor	\$7,323,187
	172A	0012172	ASR State Grant	\$150,000
235	Auditor-Controller			\$5,512,024
	0100	0013000	Auditor-Controller	\$5,512,024
241	Board of Supervisors			\$1,403,274
	0100	0014100	Board of Supervisors	\$1,403,274
245	Chief Executive Office			\$11,203,949
	0100	0015000	Operations and Services	\$11,203,949
253	CEO-County Operations			\$78,970,954
	0100	0016006	ADA Self-Evaluation and Transition Planning	\$500,000
	0100	0016041	Airport	\$180,000
	0100	0016071	Appropriations for Contingencies	\$12,008,510
	0100	0016105	Cannabis Program	\$2,922,118
	0100	0016021	Capital Improvement Financing Authority	\$140,633
	0100	0016091	County Facilities	\$966,315
	0100	0016046	Crows Landing Air Facility	\$410,000
	0100	0016081	Debt Service	\$516,450
	0100	0016001	Focus on Prevention	\$1,289,000
	0100	0016401	General Fund Contribution to Other Programs	\$7,192,510
	0100	0016051	General Fund Match Vehicle License Fee	\$33,500,000
	0100	0016061	Mandated County Match	\$18,093,077
	0100	0016031	Plant Acquisition	\$1,252,341
258	CEO-Risk Management			\$87,423,695
	5101	0018101	Dental Self-Insurance	\$4,725,400
	5051	0018051	General Liability Self-Insurance	\$5,713,829
	5091	0018091	Medical Self-Insurance	\$66,711,685
	5093	0018093	Other Employee Benefits	\$661,704
	5061	0018061	Professional Liability Insurance	\$782,220
	0100	0015600	Risk Management Division	\$1,994,333
	5071	0018071	Unemployment Self-Insurance	\$639,689
	5111	0018111	Vision Care Self-Insurance	\$788,442
	5081	0018081	Workers' Compensation Self-Insurance	\$5,406,393

Page	Fund	Org	Recommended 2019-2020
264	Clerk-Recorder		\$8,784,436
	0100	0020001 Recorder Division	\$2,963,575
	0100	0020299 Elections Division	\$3,275,373
	1723	0020500 Modernization Trust Fund	\$2,515,488
	1786	0020601 Vital and Health Statistics	\$30,000
270	County Counsel		\$3,677,487
	0100	0022000 County Counsel	\$3,677,487
276	General Services Agency		\$21,518,785
	0100	0019010 Administration	\$2,786,700
	5001	0018210 Central Services Division	\$1,908,985
	5170	0018700 Facilities Maintenance Division	\$7,525,500
	5021	0018500 Fleet Services Division	\$3,918,000
	171A	0016200 12th Street Office Building	\$41,700
	5170	0018720 Utilities	\$5,337,900
283	Information Technology Central (formerly Strategic Business Technology)		\$10,596,813
	5031	0048100 Information Technology Central	\$8,898,049
	5011	0048200 Information Technology Central -Telecommunications	\$1,698,764
289	Treasurer-Tax Collector		\$4,029,069
	0100	0030001 Treasurer-Admin/Taxes	\$1,642,339
	0100	0030002 Revenue Recovery	\$1,623,570
	0100	0030004 Treasury Division	\$763,160
Delivering Efficient Public Services Total			\$240,593,673



1010 10th Street, Suite 2400, Modesto, CA 95354 Tel: (209) 525-6461
www.stancounty.com/assessor

Assessor

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$1,039,500	\$1,139,500
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$7,097,621	\$7,473,187
General Fund Contributions	\$6,058,121	\$6,333,687
% Funded by General Fund	85.4%	84.8%
Total Allocated Positions	58	58

Department Services and Programs

The Assessor is responsible for preparing and completing the annual assessment roll by July 1st of each year. The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws, including: land, land improvements, structures, growing improvements (trees and vines), aircraft, boats, and business personal property and fixtures. Property taxes, generated from the assessment roll, help fund Stanislaus County government, Public Schools, Cities, and Special Districts.

The **Administration** division provides general support for the Department and is responsible for budget preparation and monitoring as well as human resource administration. The Assistant Assessor of Administration manages five divisions: Assessment Technicians in Appraisal Support; Business Support; Change in Ownership; Exemptions, and Mapping. Change in Ownership and Exemptions and the Support divisions analyze permits for new construction, analyze deeds and other transfer documents to determine if reassessments are required, apply exemptions to qualified applicants and enter data. The mapping division reviews legal descriptions and draws and maintains Assessor parcel maps and the parcel layer in the County GIS system. Parcel maps are available in the Assessor's Office or at:

<http://www.stancounty.com/assessor/map-books.shtm>

The **Internal Services** division includes Assessment Standards and Information Technology. Assessment Standards oversees the office safety and training programs, reviews assessment practices, prepares State reports and researches more complicated change in ownership issues. Information Technology provides services to all areas of the office and maintains software, databases, computer equipment and the Assessor's portion of the Megabyte property tax system.

The **Valuation** division determines assessed market values for all real property, business and agricultural personal property and fixtures as well as mobile homes, airplanes and boats. As required by Proposition 13, the Assessor reassesses real property for qualifying changes in ownership and the completion of new construction. Business property and fixtures, boats, and aircraft are assessed annually based upon their market value on January 1 of each year. The Assistant Assessor of Valuation manages four property divisions: Agricultural, Business, Commercial-Industrial and Residential. All appraisers and auditor-appraisers have State Board of Equalization certifications and annual continuing education requirements. The property tax assessment roll, property ownership information, and some property characteristics are available to the public at the Assessor's Office.

Board of Supervisors Priority Area

The Assessor supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	To produce a fair, accurate and timely assessment roll while providing excellent customer service
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Timely process a change in ownership

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Complete the transition to 100% paperless workflow for the appraisal of residential properties ◆ Reduce the required time to analyze change in ownership deeds and enter new owner information into the Megabyte Property Tax System ◆ Reduce time needed to complete appraisal of changes in ownership and enter new values into the Megabyte Property Tax System ◆ Continue scanning of residential paper appraisal records with a goal of completing scanning within the two-year budget period by using extra-help employees ◆ Process all Assessor Map changes using the GIS Parcel Fabric Layer and seek any available funding for conversion of existing maps

Budgets Contained within the Department

- ◆ Assessor (General Fund)
- ◆ ASR State Grants (Special Revenue)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Assessor						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$164,397	\$16,000	\$16,000	\$16,000	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
Charges for Service	\$1,164,019	\$1,010,500	\$1,010,500	\$1,010,500	\$0	\$0
Miscellaneous Revenue	\$16,947	\$13,000	\$13,000	\$13,000	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,345,363	\$1,039,500	\$1,039,500	\$1,139,500	\$100,000	\$100,000
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,345,363	\$1,039,500	\$1,039,500	\$1,139,500	\$100,000	\$100,000
Salaries and Benefits	\$5,669,771	\$6,165,296	\$6,358,273	\$6,358,273	\$0	\$192,977
Services and Supplies	\$490,898	\$465,534	\$481,828	\$631,828	\$150,000	\$166,294
Other Charges	\$376,842	\$465,566	\$481,861	\$481,861	\$0	\$16,295
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$105	\$1,225	\$1,225	\$1,225	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,537,616	\$7,097,621	\$7,323,187	\$7,473,187	\$150,000	\$375,566
General Fund Contribution	\$5,192,253	\$6,058,121	\$6,283,687	\$6,333,687	\$50,000	\$275,566
Total Allocated Positions	-	58	58	58	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$1.1 million, an increase of \$100,000 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by analyzing historical trends of the various revenue sources. Historically, the Department's revenue is relatively flat. Therefore, the revenue is consistent with the 2018-2019 Adopted Final Budget.
- ◆ The Proposed Budget includes an increase of \$100,000 in estimated revenue due to the acceptance of new State Grant funding from the California Department of Finance State Supplementation for County Assessors' Program to acquire a commercial/industrial valuation tool that will increase the efficiencies of commercial property appraisals.
 - ◆ This revenue is ongoing through 2020.

Budget and Operations

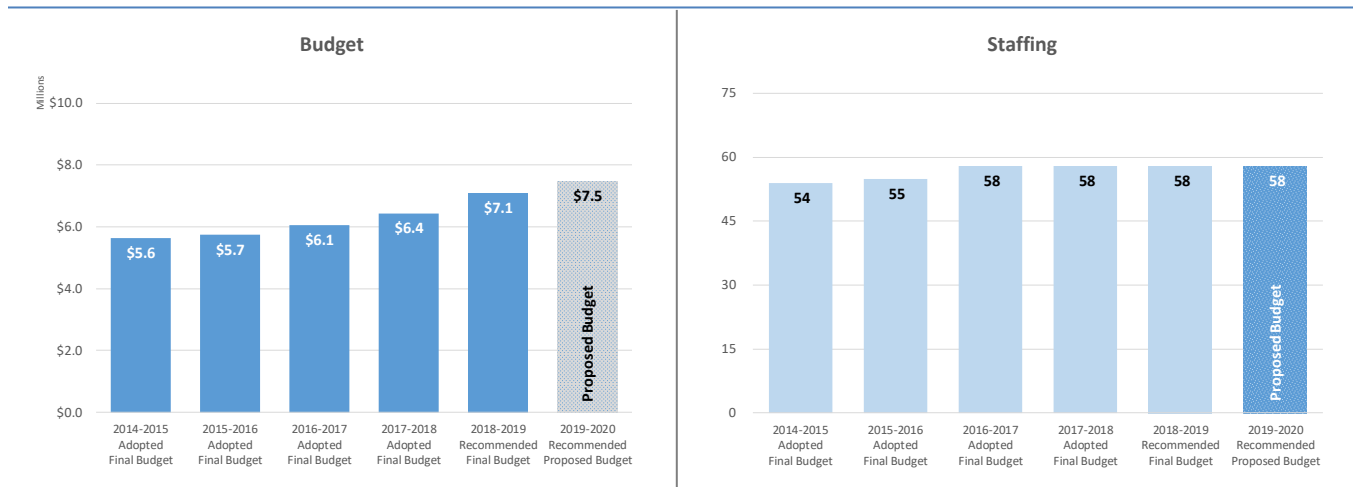
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$7.5 million, an increase of \$375,566 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and Benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%

- ◆ Services and Supplies increase of 3.5%
- ◆ The Proposed Budget includes \$150,000 to accommodate the increased costs associated with the acquisition of a new commercial/industrial valuation tool that will increase efficiencies with property appraisals for property tax purposes, requiring an additional General Fund Contribution of \$50,000.
 - ◆ These costs are ongoing.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 58, consistent with the 2018-2019 Adopted Final Budget allocation.

Five-Year Historical Trends

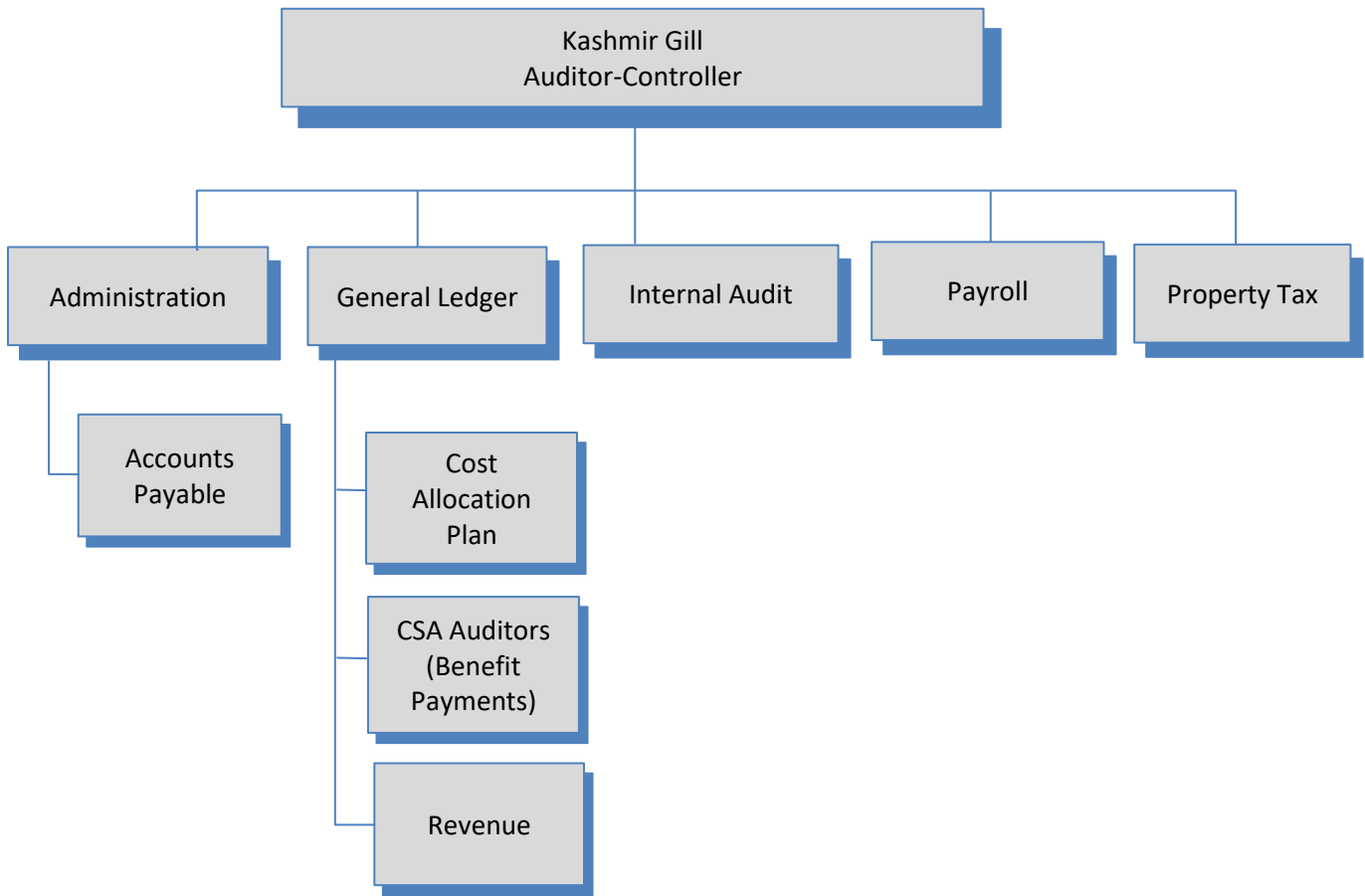


Key Challenges and Opportunities

- ◆ The Department will be experiencing several retirements over the next two years. Succession planning and maintaining trained, professional staff will continue to be a challenge.
- ◆ The Department will continue to explore and implement cost effective ways to complete scanning of all paper files.
- ◆ The Department will continue to implement GIS mapping; explore grants and direct State funding, review organization of the division, evaluate staffing levels to meet future needs, and train staff to help support this effort.
- ◆ The Department is evaluating options for staffing the reception counter, including the possible restoration of an Administrative Clerk position to serve as the receptionist. In the past, this position has been filled by part-time, extra help staff and/or by trainees placed through the Workforce Development Department.
- ◆ The Department is also anticipating additional costs and challenges to implement the Commercial/Industrial “Split Roll” constitutional amendment initiative, should the voters approve it. The initiative is currently scheduled to be on the November 2020 ballot. If passed by the voters, a significant increase in staffing for both valuation and administration is anticipated.

Related Links

For additional information about the Assessor, please refer to the division’s website at: <http://www.stancounty.com/assessor/>



1010 10th Street, Suite 5100, Modesto, CA 95354 Tel: (209) 525-6398
www.stancounty.com/auditor

Auditor-Controller

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$3,539,728	\$3,327,587
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$5,538,358	\$5,512,024
General Fund Contributions	\$1,998,630	\$2,184,437
% Funded by General Fund	36.1%	39.6%
Total Allocated Positions	43	40

Department Services and Programs

The Auditor-Controller is the chief fiscal officer of the County. The Auditor-Controller is an elected official whose principal duties are defined in various State codes and policy set by the Board of Supervisors. The Auditor-Controller is responsible for the accounting and financial reporting in accordance with the General Accepted Accounting Principles (GAAP) and the Federal guidelines as outlined by the Office of Management and Budget (OMB).

The **Administration** division provides oversight of Department operations as well as the leadership function for the Department. Responsibilities include Department finance and budget as well as central support for Department human resources, payroll functions, and purchasing. Auditor-Controller Accounts Payable division, housed under the responsibility of the Administration division, is the centralized processing division for all vendor and service provider payments. The Accounts Payable division also processes annual 1099 forms to vendors and administers County purchasing card transactions.

The **General Ledger** division manages the County Financial Management System and is responsible for the integrity of financial information generated by County operations. Providing accurate financial information is important when making sound management decisions for County departments and the County as a whole. The Comprehensive Annual Financial Report (CAFR) is produced by this division providing the necessary financial information to interested parties. The division is also responsible for the annual Cost Allocation Plan, State

Controller's Financial Report, and budget schedules. Additional division responsibilities include reporting the County's outstanding debt service, revenue sharing agreements, Public Facility Fees, sales tax and Court Collection Reporting. The Revenue division, also housed under the responsibility of the General Ledger division, records all County funds received and deposited into the County Treasury as well as records revenue and expenditures transactions for Schools and Special Districts. The Community Services Agency-Welfare Payments division, housed under the responsibility of the General Ledger division, issues social welfare payments in paper check form and is responsible for the monthly claims that provide Federal and State reimbursement.

The **Internal Audit** division performs compliance audits of County departments in accordance with Professional Standards issued by the Institute of Internal Auditors (IIA). The audits may assess internal controls over financial reporting and evaluate how well the County complies with County policies, State mandates, as well as applicable laws, rules, and regulations. The primary output is the independent analysis and recommendations necessary to assist management in improving processes and strengthening controls accomplished through written reports and other communication. The primary function of the Internal Audit division is to protect County assets.

The **Payroll** division is responsible for processing biweekly paychecks and deductions consistent with memorandums of understanding (MOU) and State and Federal laws. The division also processes

employee reimbursements for professional development and for authorized travel expenses.

The **Property Tax** division is responsible for setting property tax rates based on the current assessed value, enrolling direct assessments, establishing bond rates, and administering the Teeter Plan and property tax agreements. Property Tax personnel

allocate and distribute collected tax revenue to the various taxing entities that include the County, local cities, local school districts and local special districts. Other functions include continued implementation and maintenance of The Dissolution Act (dissolution of California Redevelopment Agencies).

Board of Supervisors Priority Area



The Auditor – Controller supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	To provide effective fiscal monitoring, reporting, safeguarding of resources through accounting policies, procedures, systems, internal controls, legal and professional standards for the benefit of the citizens of Stanislaus County
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results
Success Measures	Customer Experience

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Enhance accounting training program provided to County departments and agencies to strengthen financial reporting. Planned training topics include sub-recipient criteria and monitoring practices, fiscal year-end process, Accounts Payable and General Ledger updates ◆ Lead the Enterprise Resource Planning (ERP) effort to evaluate County-wide financial management systems (FMS) and the Human Resources Management System (HRMS). Objective is to assess the current needs of the County and explore available applications ◆ Establish and administer the Consolidated Oversight Board to oversee the Successor Agencies as directed by SB107 ◆ Complete the implementation of PeopleSoft Absence Management module and set up the Template Based Hire process related to the electronic Personnel Action Forms (PAF) ◆ Implement Government Accounting Standards Board pronouncement effective through Fiscal Year Ending June 30, 2020

Budgets Contained within the Department

- ◆ Auditor-Controller (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Auditor-Controller						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$146,927	\$151,096	\$155,629	\$155,629	\$0	\$4,533
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,006,947	\$3,238,232	\$3,459,667	\$3,021,558	(\$438,109)	(\$216,674)
Miscellaneous Revenue	\$133,877	\$150,400	\$150,400	\$150,400	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,287,751	\$3,539,728	\$3,765,696	\$3,327,587	(\$438,109)	(\$212,141)
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,287,751	\$3,539,728	\$3,765,696	\$3,327,587	(\$438,109)	(\$212,141)
Salaries and Benefits	\$4,238,135	\$4,910,887	\$5,279,099	\$4,616,099	(\$663,000)	(\$294,788)
Services and Supplies	\$168,679	\$293,373	\$630,141	\$550,141	(\$80,000)	\$256,768
Other Charges	\$268,017	\$333,898	\$345,584	\$345,584	\$0	\$11,686
Fixed Assets						
Equipment	\$20,950	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$30	\$200	\$200	\$200	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,695,811	\$5,538,358	\$6,255,024	\$5,512,024	(\$743,000)	(\$26,334)
General Fund Contribution	\$1,408,060	\$1,998,630	\$2,489,328	\$2,184,437	(\$304,891)	\$185,807
Total Allocated Positions	-	43	43	40	-3	-3

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$3.3 million, a decrease of \$212,141 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed to reflect the increase in the Department cost allocation as a result of one new Confidential Assistant III position and technical adjustments for Salaries and Benefits increases to recently approved labor agreements in the 2018-2019 Final Budget.
- ◆ The Proposed Budget includes a decrease of \$438,109 in estimated revenue due to the transfer of four PeopleSoft Information Technology positions from the Auditor-Controller budget to the Information Technology Central (formerly Strategic Business Technology) budget, resulting in a decrease in the corresponding cost allocation revenue.
 - ◆ This revenue is ongoing.

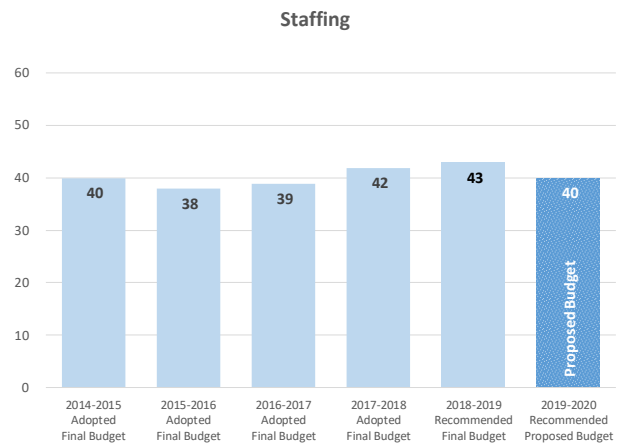
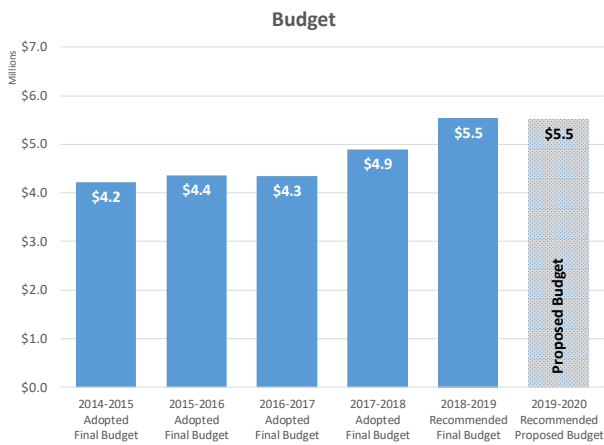
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$5.5 million, a decrease of \$26,334 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Retirement increase of 4.9%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%
- ◆ The Proposed Budget includes a decrease of \$743,000 to reflect the reduction in Salaries and Benefits and Services and Supplies, resulting in a decrease in General Fund Contribution of \$304,891.
 - ◆ Transfer four Information Technology (IT) positions assigned to support the County's PeopleSoft program from the Auditor-Controller Department to the Information Technology Central Department to better align the County's IT services under one department. The decrease in appropriations of \$488,000 is offset by a decrease in department revenue of \$322,470, and a decrease in General Fund Contribution of \$165,530.
 - ◆ Decrease appropriations by \$341,418 to unfund previously funded operational requests to align with current Department vision. A \$261,418 reduction in Salaries & Benefits and a \$80,000 reduction in Services & Supplies will be offset by a decrease in Department revenue of \$172,744, and a decrease in General Fund Contribution of \$168,674.
 - ◆ Increase appropriations and estimated revenue to add one Confidential Assistant III position to support Department-wide critical deadline functions. The increase in appropriations of \$86,418 is offset by an increase of \$57,105 in department revenue and \$29,313 in General Fund Contribution.
 - ◆ The adjustment includes \$80,000 in one-time costs and \$663,000 in ongoing costs.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 40, a decrease of three from the 2018-2019 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for a decrease of three to total allocated positions.
 - ◆ One new Confidential Assistant III position is recommended to be added to support the Accounts Payable, Administration, and Payroll Divisions; and
 - ◆ Four positions (one Senior Software Developer/Analyst, one Software Developer/Analyst III, one Senior Application Specialist, and one Application Specialist III) are recommended to be transferred from the Auditor-Controller Department to Informational Technology Central to better align with the County's informational technology services structure.

Five-Year Historical Trends



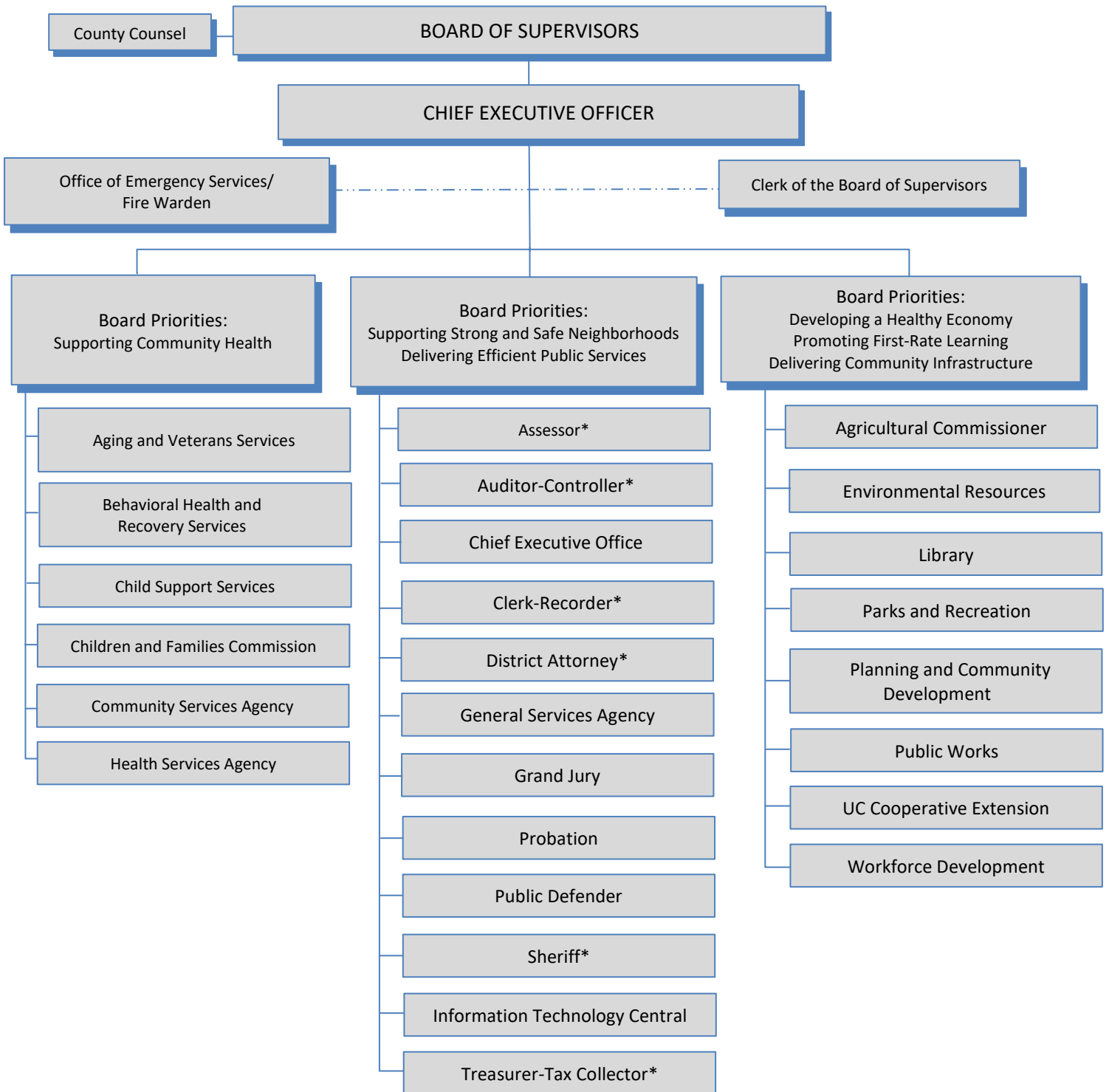
Key Challenges and Opportunities

- ◆ Continue to develop and provide training for County staff to ensure consistent financial reporting.
- ◆ Review business processes and look for ways to promote efficiencies.
- ◆ Implement SB 107 relating to the Successor Agency Oversight Board authority assigned to the Auditor-Controller and the mandated reconciliation tasks of Successor Agency Recognized Obligation Payment Schedule submissions.

Related Links

For additional information about the Auditor-Controller, please refer to the division's website at:

www.stancounty.com/auditor



1010 10th Street, Suite 6500, Modesto CA 95354 Tel: (209) 525-4494
www.stancounty.com/board/

Board of Supervisors

Budget in Brief:	FY 2018-2019	FY 2019-2020
	Adopted Final Budget	Proposed Budget
Total Revenue	\$64,005	\$64,005
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$1,357,973	\$1,403,274
General Fund Contributions	\$1,293,968	\$1,339,269
% Funded by General Fund	95.3%	95.4%
Total Allocated Positions	9	10

Department Services and Programs

The Board of Supervisors provides a variety of governing, administrative, and legislative functions and determines the overall policy direction for Stanislaus County government. The Board of Supervisors’ legislative and administrative duties and responsibilities include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. Additionally, the Board is responsible for the effective management of County government. The Board is assisted in meeting its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including the recommendation of an annual budget to the Board, the control and monitoring of budget expenditures, and oversight of the general day-to-day business functions of the County.

The Board of Supervisors is committed to providing excellent community services, charging the countywide organization to effectively manage public resources, encouraging thoughtful innovation, and continuously improving business efficiencies. The Board of Supervisors defines

success through outcomes developed for each of the following core priorities, supported by the activities, programs, and services provided by each and every County department:

- ◆ *Supporting strong and safe neighborhoods for individuals and families to thrive;*
- ◆ *Supporting community health, including physical, mental, emotional, and spiritual health;*
- ◆ *Developing a healthy economy, building upon our strong agricultural foundation;*
- ◆ *Promoting first-rate learning opportunities for all residents in support of community and individual prosperity; and*
- ◆ *Delivering efficient public services and community infrastructure to benefit our residents and businesses.*

The County is divided into five supervisorial districts and each Supervisor is elected within his or her own district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., with the exception of the third Tuesday of the month when the meetings are held at 6:30 p.m. Public meetings are broadcast live and replayed on local cable television as well as the Board of Supervisors’ website.

Board of Supervisors Priority Area



The Board of Supervisors supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost-effective manner

Budgets Contained within the Department

- ◆ Board of Supervisors (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Board of Supervisors						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$63,945	\$64,005	\$64,005	\$64,005	\$0	\$0
Miscellaneous Revenue	\$677	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$64,622	\$64,005	\$64,005	\$64,005	\$0	\$0
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$64,622	\$64,005	\$64,005	\$64,005	\$0	\$0
Salaries and Benefits	\$976,677	\$1,50,878	\$1,188,931	\$1,188,931	\$0	\$38,053
Services and Supplies	\$107,734	\$117,800	\$121,923	\$121,923	\$0	\$4,123
Other Charges	\$73,612	\$89,295	\$92,420	\$92,420	\$0	\$3,125
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,158,023	\$1,357,973	\$1,403,274	\$1,403,274	\$0	\$45,301
General Fund Contribution	\$1,093,401	\$1,293,968	\$1,339,269	\$1,339,269	\$0	\$45,301
Total Allocated Positions	-	9	9	10	1	1

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$64,005, consistent with the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by historical review of costs for the provision of the annual County Single Audit by an outside audit firm; Department revenue is provided through Cost Allocation Plan (CAP) charges issued to County departments for the provision of the annual audit.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$1.4 million, an increase of \$45,301 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget: an increase of 5% for group health insurance, an increase of

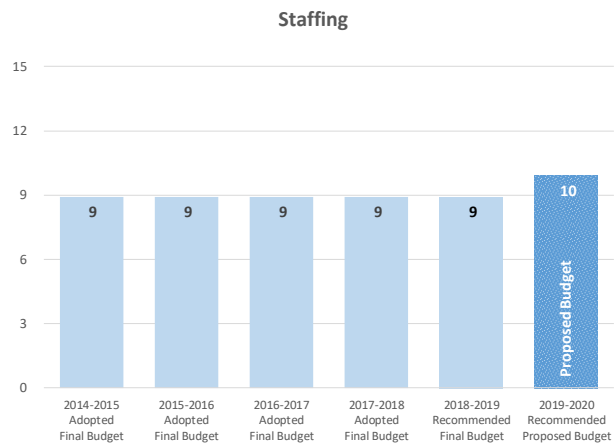
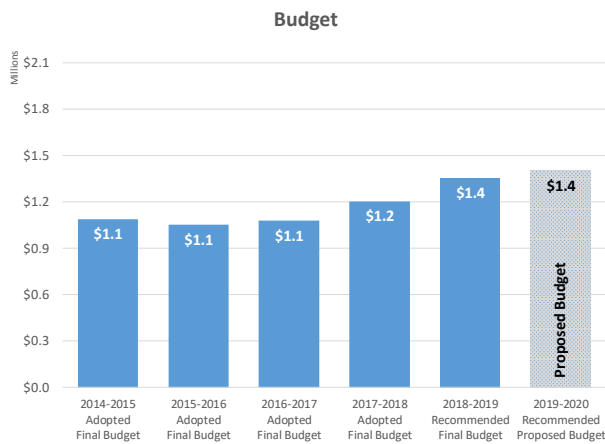
3.75% in salaries and other benefits, and an increase of 3.5% in Services and Supplies and Other Charges to accommodate normal cost-of-doing-business increases.

- ◆ County Code Section 2.04.030 provides a procedure for evaluating Board of Supervisors’ compensation. The Board is eligible for a 3.75% salary increase effective on the first full pay period in January of the fiscal year if the following two criteria are met: the base salary of the Board members is 20% or more below the average for comparable counties; and the County Assessment Roll for the fiscal year exceeds the value of the roll in the prior fiscal year. These requirements have been met over the past two fiscal years and the assumption that Board salaries would again qualify for the increase was built into Department cost assumptions.

Staffing Allocation

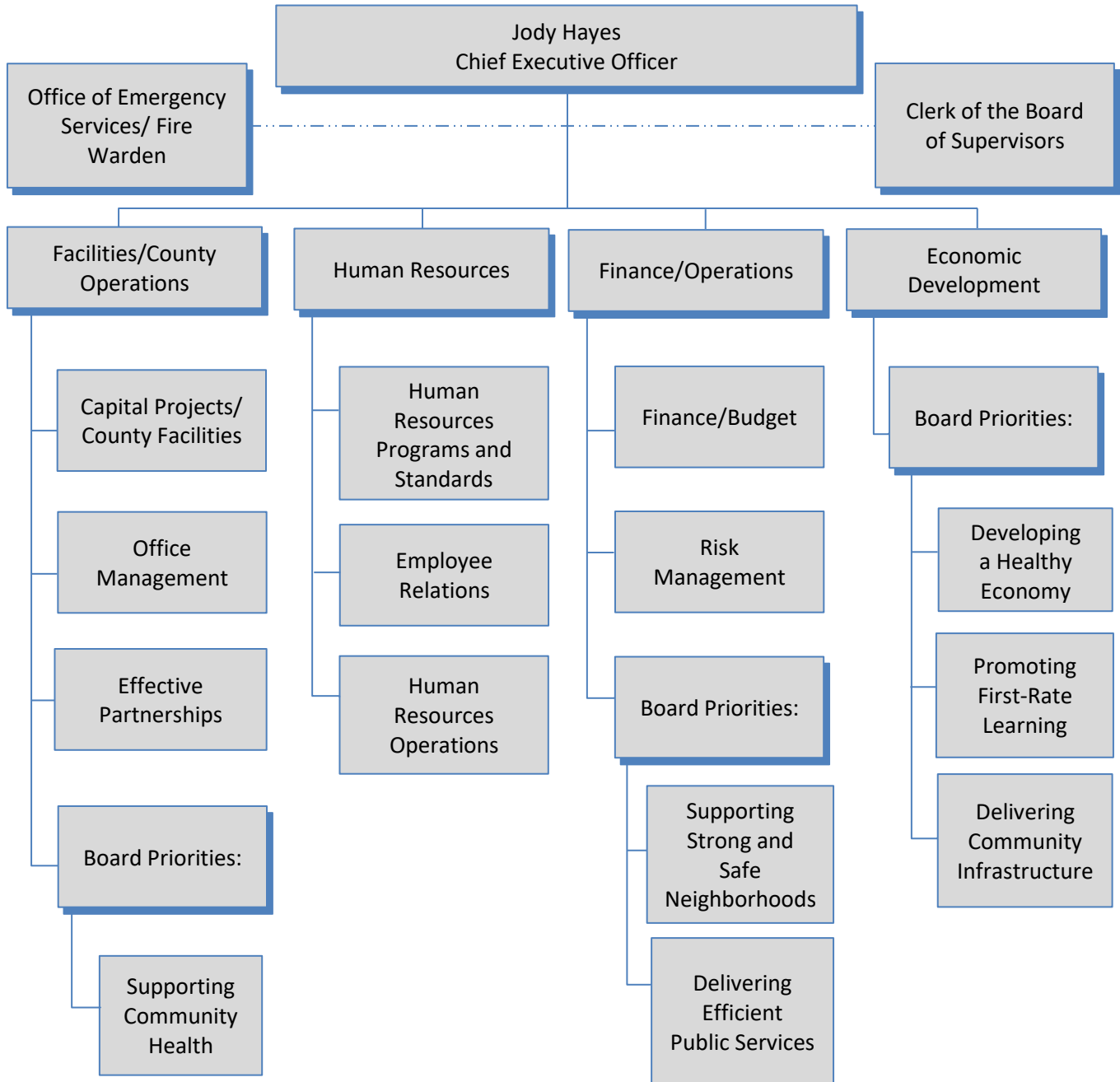
- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 10, an increase of one over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, one position has been added to the Department staffing allocation.

Five-Year Historical Trends



Related Links

For additional information about the Board of Supervisors, refer to the division’s website at: www.stancounty.com/board/



1010 10th Street, Suite 6800, Modesto, CA 95354 Tel: (209) 525-6333
<http://www.stancounty.com/ceo>

Chief Executive Office

Budget in Brief:	FY 2018-2019	FY 2019-2020
	Adopted	Proposed
	Final Budget	Budget
Total Revenue	\$4,764,048	\$5,072,023
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$10,891,871	\$11,203,949
General Fund Contributions	\$6,127,823	\$6,131,926
% Funded by General Fund	56.3%	54.7%
Total Allocated Positions	55	56

Department Services and Programs

The Chief Executive Office (CEO) provides for the overall leadership and organizational management of County government, pursuant to Board of Supervisors' policy and the adopted budget. Specifically, the office oversees the management of County resources; provides for long-range financial, facility, and organizational planning; ensures that County departments are producing services and results in accordance with the Board's goals, priorities, policies, budgets, and legal mandates; and improves management, processes, and business procedures to guarantee the most effective use of County resources, facilities, and equipment.

Several divisions exist within the Chief Executive Office to provide a variety of services to County departments and the community, including support provided through the **Office of Emergency Services/Fire Warden and Clerk of the Board of Supervisors**. The Office of Emergency Services/Fire Warden provides for a safe and resilient community through emergency management and coordination with the Stanislaus County Operational Area (more information on this office, including details on its annual budget, can be found in the *Supporting Strong and Safe Neighborhoods* section). The Clerk of the Board of Supervisors clerks all Board of Supervisors meetings; maintains records and indexes; prepares the Board meeting agendas; provides administrative support to the Board; maintains the records of the Assessment Appeals Board and over 104 boards and commissions, committees, and special districts; maintains the County Code; preserves over 80 Conflict of Interest Codes; serves as Filing Official for Statements of Economic Interest; conducts bid openings for County capital building and road projects; and

processes all claims against the County. The Division's staff is committed to accurate record keeping, courteous service, and pride in the performance of duties.

The Chief Executive Office contains multiple divisions to effectively and efficiently meet the needs of the County at large. The primary functions contained within the Department include **Capital Projects and County Operations, Human Resources, Finance and Operations, and Economic Development**.

Capital Projects and County Operations provide overall capital projects management for the County. Capital Projects staff research, analyze, and monitor County facilities to establish the most appropriate plans for the development of new facilities and renovations, the remodeling of existing properties, and long-term vision for Countywide facilities to meet the needs of the organization, including the provision of County services at accessible locations. Office management provides for the functionality of operations within the Department, ensuring the appropriate distribution of assignments and provision of services to County departments, community agencies, and the general public. Capital Projects Fund budgets for the Courthouse Construction Fund and Criminal Justice Facilities Fund along with County Operations' budgets of County Court Funding, Department of Justice Drug and Alcohol, and DNA Identification Fund Prop 69 can be found within the *Supporting Strong and Safe Neighborhoods* section.

The **Human Resources** (HR) division serves as the definitive leader on Countywide personnel management. Through HR programs and models,

the division develops standards that comply with best-practice hiring guidelines and provides policy direction to all departments. Staff also nurture employee relations and participate in labor negotiations with the various labor groups representing County employees. HR provides recruitment support, staffing recommendations, and training on a multitude of topics to all County departments to maintain sustainable staffing levels and educated personnel across the County such that services and programs are provided in the most efficient and effective way possible. The division's goal is to create an environment that attracts, cultivates, and retains a world-class workforce.

The CEO **Finance and Operations** division provides fiscal oversight for the entire County. Finance and budget staff work with departments to develop the annual budget, provide guidance on fiscal policy, track revenue and expenditures to ensure fiscal responsibility, develop budget direction for departments through instructional trainings and workshops, and brief the Board of Supervisors on all financial and budgetary issues. The Risk Management division supports the County and serves as a resource for the health, safety, and well-being of County employees by managing risks and reducing the frequency, severity, and associated cost of claims through continuous education, participation, and communication. Additional information on Risk Management can be found in a subsequent section located within *Delivering Efficient Public Services*.

Economic Development is tasked with the development of land inventory for job creation; fee and incentives program development and maintenance; various interfaces with City partners

on sphere modifications, annexations, and master agreements; and regional tourism facilitation. Economic Development activities include outreach projects aimed at improving the image and perception of local communities. The Division also manages the Stanislaus County Employee Mentor Program, developed in 1999 to address the County's high dropout rate, one of the highest in the State of California at that time, and serve as a community-driven solution to combat the potential barriers to success and learning caused by either low self-esteem, a lack of positive role models, disengagement, or a primary language other than English. The division's overriding mission is to create new jobs for a thriving community and provide critical services to the residents of Stanislaus County.

Budget and staffing information for the various Chief Executive Office budgets can be found in the following Board of Supervisors' priority sections:

- ◆ *Supporting Strong and Safe Neighborhoods*
 - ◆ CEO – Office of Emergency Services/Fire Warden
 - ◆ CEO – Capital Projects Fund
 - ◆ CEO – County Operations
- ◆ *Supporting Community Health*
 - ◆ CEO – Stanislaus Veterans Center
- ◆ *Developing a Healthy Economy*
 - ◆ CEO – Economic Development Bank
- ◆ *Delivering Efficient Public Services*
 - ◆ Chief Executive Office
 - ◆ CEO – County Operations
 - ◆ CEO – Risk Management Division and Self-Insurance Funds

Board of Supervisors Priority Area



The Chief Executive Office supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Customer Experience	Strong financial capacity to ensure sustainability of operations, balancing service delivery with healthy reserves

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Monitor and continuously improve the County's first two-year budget model, aligned with reporting financial performance outcomes and performance visioning metrics, and complete a needs assessment to plan for enterprise-wide financial systems to ensure integrity and sustainability of operations ◆ Continue Turlock and Empire Library expansion projects, establish alternate Emergency Operations Center locations in diverse geographic areas of the County, engage in several new capital projects, and update the Capital Improvement Plan for the next 20 years ◆ Implement new technologies to ensure public access to information, Board agendas and actions, provide support for the Board of Supervisors and strategies to carry-out ADA improvements in a phased approach ◆ Build community capacity through expanded support to the Municipal Advisory Councils, rebuild the County Tourism platform, enhance mentoring and training programs, develop a best practice cannabis program, and promote the development of the Crows Landing Industrial Business Park ◆ Support the Focus on Prevention Stewardship Council implementation of strategies that will improve the quality of life in the community, focused on preventing homelessness and strengthening families, report on performance, and establish a temporary Low Barrier Emergency Shelter and Day Center while planning for the Permanent Access Center ◆ Gather and grow a talented and prepared workforce capable of meeting rapidly evolving community needs through targeted branding, including a phased-in approach to a five-year strategic plan, high-impact streamlining of processes, and on-demand training

Budgets Contained within the Department

- ◆ Operations and Services (includes Clerk of the Board) (General Fund)
- ◆ Office of Emergency Services/Fire Warden (budget located in *Supporting Strong and Safe Neighborhoods*)
- ◆ Risk Management (budget located separately within *Delivering Efficient Public Services*)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Chief Executive Office						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$250,420	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,094,032	\$4,764,048	\$4,922,023	\$5,072,023	\$150,000	\$307,975
Miscellaneous Revenue	\$7,961	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$33,550	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,385,963	\$4,764,048	\$4,922,023	\$5,072,023	\$150,000	\$307,975
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,385,963	\$4,764,048	\$4,922,023	\$5,072,023	\$150,000	\$307,975
Salaries and Benefits	\$6,058,109	\$7,980,647	\$8,234,931	\$8,384,931	\$150,000	\$404,284
Services and Supplies	\$1,527,719	\$2,333,155	\$2,220,717	\$2,220,717	\$0	(\$112,438)
Other Charges	\$406,631	\$578,069	\$598,301	\$598,301	\$0	\$20,232
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$255	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,992,714	\$10,891,871	\$11,053,949	\$11,203,949	\$150,000	\$312,078
General Fund Contribution	\$4,606,751	\$6,127,823	\$6,131,926	\$6,131,926	\$0	\$4,103
Total Allocated Positions	-	55	55	56	1	1

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$5.1 million, an increase of \$307,975 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying a standard escalation factor of 3% for most revenue sources, holding revenue flat where applicable, and adjusting to cover staffing costs that are fully reimbursable by outside agencies and departments.
- ◆ The Proposed Budget includes an increase of \$150,000 in estimated revenue due to the addition of a fully reimbursed embedded budget manager.
 - ◆ This revenue is ongoing.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$11.2 million, an increase of \$312,078 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget: salaries and benefits increases of 3.5%; group health insurance

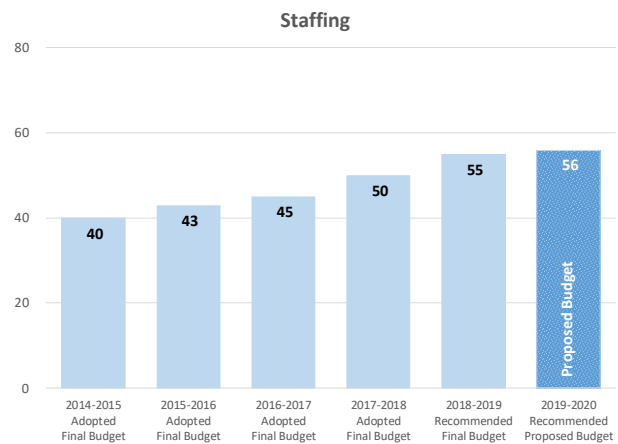
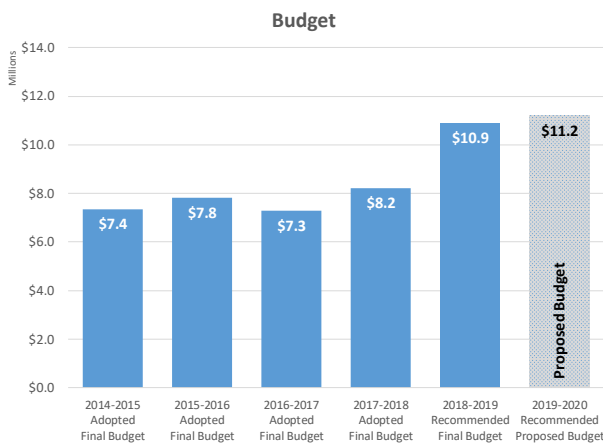
increase of 5%; services, supplies, and Cost Allocation Plan (CAP) increases of 3.5% to cover typical cost-of-doing-business increases; and the removal of any one-time costs not applicable in Year Two.

- ◆ The Proposed Budget includes \$150,000 to accommodate the increased costs associated with one additional Manager I/II/II position added to provide embedded, skilled budget manager services to two to three smaller County departments in a pilot program aimed at supporting departmental accounting processes, budget development and monitoring, and contract compliance. The primary placement for the embedded Budget/Business Manager will be Public Defender (PD); an equal adjustment is recommended for the services to be provided in the PD budget.
 - ◆ These costs are ongoing.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 56, an increase of one over the 2018-2019 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of one to total allocated positions.
 - ◆ One new block-budgeted Manager I/II/III is recommended to be added under the direction of Finance and Operations and to be shared as a budget manager and support several small County Departments.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.
 - ◆ One Maintenance Engineer I position is recommended to be reclassified upward to a block-budgeted Maintenance Engineer I/II to better align with the County structure.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ Many County departments apply for and administer various grants received from State and Federal sources as well as those provided by foundations and private, non-profit entities interested in funding public policy innovation. Existing draft grant policy provides instructions to departments on the administrative process, the necessity for using cost-benefit analysis when evaluating potential grants, the need to align funding with Board priorities and the department mission, and the requirement of a statement of expected outcomes prior to applying for grant opportunities. The recent County delegation trip to Washington D.C. revealed an

array of Federal grant offerings that may align well with current initiatives including the Community Assessment, Response and Engagement (CARE) and body-worn camera projects. CEO Senior Leadership will be following up on these grants and has initiated a Request for Interest (RFI) seeking qualified firms/partners that could support the County in identifying, researching, recommending, and, with Board approval, compiling grant applications. In addition, County departments will be asked to provide information on existing grants to create a baseline for grant funding that can be used to heighten awareness in the County about grant services and ensure duplication does not occur in the pursuit of new grant opportunities.

- ◆ The CEO Senior Leadership team has been engaged in discussions for many years regarding the vision of blending the CEO Human Resources and Risk Management divisions to better serve County employees. Staff have explored a blended division representing all CEO Human Resources and Risk Management responsibilities with the primary goals being increased efficiencies, particularly where functions continue to cross over divisions, and the provision of seamless customer service. The new model would provide more opportunities for staff development and growth, cross training, workforce and succession planning, and critical backup support for all areas of Human Resources. Senior Management Consultants evaluating this blended vision have developed a three-phase transitional plan: phase one joins the work activities and personnel that have a natural nexus to Workers' Compensation and Disability Management; phase two will be made up of staffing reassignments and physical moves associated with new roles; and phase three will involve a review of process improvements in written procedures, updated policies, and formal documentation of any changes.
- ◆ The Board of Supervisors approved implementation of the Performance Visioning Carryover Savings (PVCS) program with the 2018-2019 Third Quarter Financial Report. Departments are on track to save approximately \$8.6 million in year one General Fund appropriations which will be used to complete operational plans through Fiscal Year 2019-2020.
- ◆ The non-profit Camp Taylor organization provides medically supervised camps for children with heart disease and their families. The organization is requesting a one-time \$250,000 contribution towards the construction of the camp facilities. The State of California has granted \$2 million in funding directly to Camp Taylor and the current phases of construction seeking donor funds, State funds, and the one-time County contribution would complete the infrastructure, initial camp cabins, and other facilities to allow for overnight camp programs in the coming season. The facility will also be available for County programs and meetings.
- ◆ The County, City of Modesto, and Salvation Army have executed all agreements needed to construct a new emergency shelter at the 9th Street Salvation Army site, install modular buildings for the Access Center and Salvation Army programs and administration, and purchase of Salvation Army's 625 I Street facility for future transitional housing. The team is completing negotiations with Turning Point to operate the new emergency shelter and developing the funding plan for the first full year of operations.
- ◆ The Turlock Library project bridging design is nearing completion with draft bridging documents submitted. Statements of Qualifications were received from two design-build teams on March 26, 2019. After conducting an extensive review of the submitted documents, the Capital Projects team has found the design-build team of Roebbelen Contracting, Inc. and LDA Partners meets all qualification requirements. The project manager has initiated a review of the proposed plan and strategies to proceed.
- ◆ The Empire Library project bridging design is currently 90% complete. Library staff and the Capital Projects team continue to review the submitted draft bridging documents to ensure compliance with County requirements. Capital Projects issued a second Request for Statements of Qualifications (RFSOQ) on April 25, 2019 when the first round was unsuccessful. Statements of Qualifications from two design-build teams were received as a result of the second issued RFSOQ. The Capital Projects team will review the two submitted statements to ensure that they meet all the prequalification requirements. A community meeting will be

held to share final design concepts and meet Planning and Community Development requirements before seeking Board approval to proceed.

Related Links

For additional information about the Chief Executive Office, please refer to the division's website at: <http://www.stancounty.com/ceo/>

For additional information about the Chief Executive Office Human Resources, please refer to the division's website at: <http://www.stancounty.com/personnel/>

Chief Executive Office – County Operations
(Delivering Efficient Public Services)

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$40,173,951	\$39,654,357
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$80,585,599	\$78,970,954
General Fund Contributions	\$40,411,648	\$39,316,597
% Funded by General Fund	50.1%	49.8%
Total Allocated Positions	0	0

Department Services and Programs

CEO – County Operations is a division within the Chief Executive Office that houses a variety of budgets related to countywide operations.

The **ADA Self-Evaluation and Transition Plan Project** funds improvements to County facilities, programs, and policies as outlined in the Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan. The **Airport** budget funds improvements at the Modesto City/County Airport using revenue received from aircraft taxes, including airplane hangar maintenance, installation of fire suppression systems, and security improvements. The **Crows Landing Air Facility** budget provides funding for security and master planning of the air facility acquired from the Federal government in late 2004. The County has designated the facility as the Crows Landing Industrial Business Park for the purpose of job creation.

Appropriations for Contingencies serves as the contingency fund for Stanislaus County in order to provide funding for unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions to Federal and/or State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. County policy requires that a base amount for contingencies be set at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years; additional funds can be set aside for anticipated exposures identified for each fiscal year.

The **Cannabis Program** budget was established in Fiscal Year 2018-2019 to fund positions in the District Attorney, Environmental Resources, and Sheriff’s Departments, along with funding for Chief Executive Office and County Counsel assistance for the

enforcement of illegal cannabis activities using revenue derived from the Development Agreements for permitted cannabis business activities. The Community Benefit Contribution budget is being established in Fiscal Year 2019-2020 and will fund community programs and public projects that focus on youth.

Capital Improvement Financing Authority (CIFA) provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives. **County Facilities** provides funding for minor facility improvements and costs associated with the maintenance of certain County properties, including telecommunications and internet service for the United Community Center in Grayson, utilities, building, and preventive maintenance associated with the Keyes Community Center, Paradise-Burbank Hall, Law Library, Mancini Hall, and Twelfth Street Parking Garage. **Plant Acquisition** provides funding for the acquisition, repair, and renovation of existing and new County facilities.

Debt Service provides funding for a capital lease offset by rent revenue to reimburse the County for prior capital expenditures. The County currently maintains an extremely low level of debt.

Focus on Prevention is a multi-sector collaborative which recognizes that no one sector alone can resolve the fundamental challenges confronting families and communities in the County. The ten sectors identified for participation include government, business, non-profit, philanthropy, education, faith, health, neighborhoods, media and arts, sports, and entertainment. The initiative is driven to achieve and sustain the following results: *our families are healthy – physically, mentally,*

emotionally, and spiritually; our families are supported by *strong and safe neighborhoods and communities*; our children and young people are getting a *first-rate education – from cradle to career*; our families are participating in and supported by a *healthy economy*; those who are homeless in Stanislaus County can *permanently escape homelessness*; and people who are at risk of homelessness *do not become homeless*.

General Fund Contribution to Other Programs provides funds for programs and outside agencies for which no State or Federal mandate exists, but where Board of Supervisors’ policy or contractual obligation results in a contribution from the General

Fund. The **General Fund Match Vehicle License Fee** budget receives and distributes Vehicle License Fee (VLF) Realignment revenue used to fund Stanislaus County public health, mental health, and social service programs and is a major funding source for County health programs. This is purely a pass-through budget, with VLF monies received transferred directly to the appropriate County departments; no General Fund discretionary dollars are used. **Mandated County Match** contains local funds used to leverage Federal and State funding for a variety of programs and functions that have a required County contribution via a mandated match or maintenance of effort (MOE).

Board of Supervisors Priority Area



The CEO-County Operations supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions

Budgets Contained within the Department

- ◆ ADA Self-Evaluation and Transition Plan Project (General Fund)
- ◆ Airport (General Fund)
- ◆ Appropriations for Contingencies (General Fund)
- ◆ Cannabis Program (General Fund)
- ◆ Capital Improvement Financing Authority (General Fund)
- ◆ County Facilities (General Fund)
- ◆ Crows Landing Air Facility (General Fund)
- ◆ Debt Service (General Fund)
- ◆ Focus on Prevention (General Fund)
- ◆ General Fund Contribution to Other Programs (General Fund)
- ◆ General Fund Match Vehicle License Fee (General Fund)
- ◆ Mandated County Match (General Fund)
- ◆ Plant Acquisition (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

CEO - County Operations (Efficient)						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$1,958	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$607,922	\$199,044	\$204,842	\$482,750	\$277,908	\$283,706
Intergovernmental Revenue	\$312,15,110	\$33,630,378	\$33,637,000	\$33,637,000	\$0	\$6,622
Charges for Service	\$1,906,034	\$3,384,529	\$3,175,086	\$5,124,607	\$1,949,521	\$1,740,078
Miscellaneous Revenue	\$161,383	\$80,000	\$80,000	\$410,000	\$330,000	\$330,000
Other Financing Sources	\$3,330,477	\$2,880,000	\$0	\$0	\$0	(\$2,880,000)
Total Revenue	\$37,222,884	\$40,173,951	\$37,096,928	\$39,654,357	\$2,557,429	(\$519,594)
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$37,222,884	\$40,173,951	\$37,096,928	\$39,654,357	\$2,557,429	(\$519,594)
Salaries and Benefits	\$607,303	\$83,325	\$0	\$0	\$0	(\$83,325)
Services and Supplies	\$3,690,910	\$8,189,817	\$4,790,827	\$3,311,735	(\$1,479,092)	(\$4,878,082)
Other Charges	\$6,815,143	\$9,558,666	\$7,155,638	\$8,974,889	\$1819,251	(\$583,777)
Fixed Assets						
Buildings & Improvements	\$99,255	\$0	\$0	\$0	\$0	\$0
Equipment	\$68,134	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$65,193,328	\$54,868,170	\$54,859,673	\$54,705,698	(\$153,975)	(\$162,472)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$6,955)	(\$29,878)	(\$29,878)	(\$29,878)	\$0	\$0
Contingencies	\$0	\$7,915,499	\$12,008,510	\$12,008,510	\$0	\$4,093,011
Gross Costs	\$76,467,118	\$80,585,599	\$78,784,770	\$78,970,954	\$186,184	(\$1,614,645)
General Fund Contribution	\$39,244,234	\$40,411,648	\$41,687,842	\$39,316,597	(\$2,371,245)	(\$1,095,051)
Total Allocated Positions	-	-	-	-	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$39.7 million, a decrease of \$519,594 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by evaluating historical trends, market analysis, and contributions associated with planned activities for the year.
- ◆ The Proposed Budget includes an increase of \$2.6 million in estimated revenue due to increased cannabis program proceeds, Crows Landing special use revenue, and rental revenue from Tenth Street Place.
 - ◆ The Cannabis Program has identified nearly \$2 million in additional estimated revenue associated with Development Agreement Fees.
 - ◆ Crows Landing Air Facility anticipates \$130,908 in additional revenue due to an increase in special events revenue.
 - ◆ County Facilities estimates an additional \$477,000 in rental revenue due to the acquisition of Tenth Street Place first floor retail space in Fiscal Year 2018-2019.
 - ◆ This revenue is ongoing.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$79 million, a decrease of \$1.6 million from the 2018-2019 Adopted Final Budget.

- ◆ Costs for the 2019-2020 Spending Plan were developed by evaluating historical spending trends and identifying anticipated costs specific to County operational budgets.
- ◆ The Proposed Budget includes \$186,184 to accommodate increased costs associated with the Cannabis Program, County Facilities, and General Fund Contribution to Other Programs, offset by reductions in Airport, Mandated County Match, and Plant Acquisition.
 - ◆ Appropriations for Contingencies is not being adjusted in the 2019-2020 Proposed Budget and is being maintained at the 2019-2020 Spending Plan level. The \$12 million contingency fund accommodates a base of \$6.3 million; \$4.8 million for potential health insurance increases, General Fund cash-outs, Cost Allocation Plan (CAP) charge exposures, and potential retirement cost variances between actuals versus assumptions; and \$975,000 for Mandated County Match exposures.
 - ◆ The Cannabis Program includes a total increase in costs of \$1.9 million; \$1.4 million will cover the cost of new Sheriff positions, including new vehicles, equipment, and training costs required for additional cannabis enforcement activities, and \$525,000 will establish the Community Benefit Contribution budget that will fund community programs and public projects that focus on youth.
 - ◆ County Facilities has identified an increase of \$200,000 for the cost of managing the first-floor retail space at Tenth Street Place, including common area maintenance, security charges, and property management fees, funded by General Fund Contribution (note that rental revenue from first-floor tenants contributes to the General Fund).
 - ◆ Crows Landing Air Facility includes \$130,908 that reflects the increase in special event revenue, which will fund costs associated with the Crows Landing Industrial Business Park project.
 - ◆ Debt Service remains unchanged from the 2019-2020 Spending Plan. The Fiscal Year 2019-2020 debt obligation is identified in the table below, along with the remaining principal to maturity.

Borrowing	Interest Rate	Date of Issuance	Maturity	Original Borrowing	Remaining Balance to Maturity as of June 30, 2019	2019-2020 Debt Obligation Principal	2019-2020 Debt Obligation Interest	Remaining Principal to Maturity
2016 HVAC Financing - CSF Pod C Finances HVAC system at Community Services Facility	2.24%	8/31/2016	6/1/2031	\$ 7,775,000	\$ 4,494,999	\$ 475,000	\$ 111,328	\$ 4,019,999
Total Governmental Activities				\$ 7,775,000	\$ 4,494,999	\$ 475,000	\$ 111,328	\$ 4,019,999

- ◆ Mandated County Match will decrease by \$975,000 to reduce overmatch funding provided to the Community Services Agency (CSA) – Program Services and Support budget. The following table identifies adjustments to match contributions, including those between budget units within CSA with no net change to funding from the General Fund at the department level.

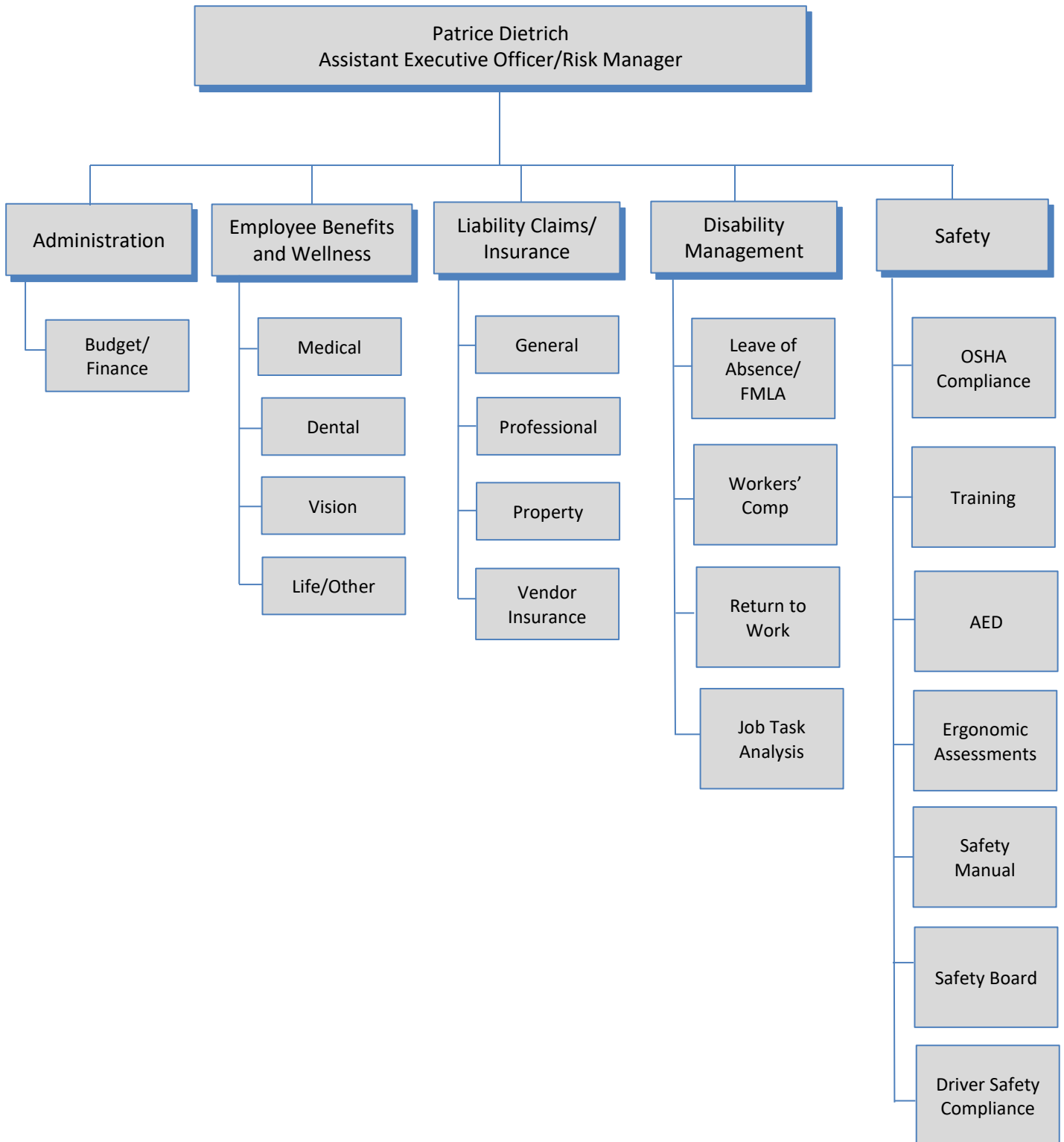
Department/Agency/Division	2019-2020 Spending Plan	Base Adjustments	2019-2020 Adjusted Spending Plan	2019-2020 Recommended Adjustments	2019-2020 Proposed Budget
Behavioral Health and Recovery Services	\$ 825,359		\$ 825,359		\$ 825,359
Behavioral Health and Recovery Services - Public Guardian	1,155,565		1,155,565		1,155,565
Community Services Agency - General Assistance	806,667	153,806	960,473	421,229	1,381,702
Community Services Agency - IHSS Provider Wages	3,709,512		3,709,512		3,709,512
Community Services Agency - PA Administration	44,229		44,229	(44,229)	-
Community Services Agency - PA Benefits	94,296	4,027	98,323		98,323
Community Services Agency - Program Services and Support	4,015,419		4,015,419	(1,352,000)	2,663,419
Community Services Agency - Public Economic Assistance	1,921,818	(157,833)	1,763,985		1,763,985
Environmental Resources	727,837		727,837		727,837
Health Services Agency - Clinics and Ancillary Services	3,113,397		3,113,397		3,113,397
Health Services Agency - Indigent Health Care Program	300,000		300,000		300,000
Health Services Agency - Public Health	2,353,978		2,353,978		2,353,978
Total General Fund Contributions to Other Programs	\$ 19,068,077	\$ -	\$ 19,068,077	\$ (975,000)	\$ 18,093,077

- ◆ Plant Acquisition is transferring the County’s deferred maintenance program to the General Services Agency, reducing costs by \$2 million.
- ◆ CEO - Airport relies on a General Fund Contribution equal to the aircraft tax revenue received through Discretionary Revenue; this revenue has declined in recent years and anticipates a reduction of \$10,000 for Fiscal Year 2019-2020, requiring an equal reduction in budgeted costs.
- ◆ General Fund Contribution to Other Programs includes an increase of \$890,755 to cover adjustments to contributions for the North McHenry tax sharing agreement, Area Agency on Aging, Assessor, CEO – Stanislaus Veterans Center, District Attorney, Environmental Resources, General Services Agency, Parks and Recreation, Public Works, and Sheriff, as identified in the following table.

General Fund Contribution to Other Programs			
Department/Agency/Division	2019-2020 Spending Plan	2019-2020 Recommended Adjustments	2019-2020 Proposed Budget
Aging and Veterans Services - Area Agency on Aging	\$ 292,922	\$ 128,104	\$ 421,026
Assessor - ASR State Grant	-	50,000	50,000
CEO - Stanislaus Veterans Center	100,000	195,693	295,693
Camp Taylor/Other Contributions	-	-	-
Chief Executive Office - County Fire Service Fund	212,988	-	212,988
District Attorney - Elder Abuse Advocacy/Outreach	7,787	(3,490)	4,297
District Attorney - Real Estate Fraud Prosecution	70,229	998	71,227
District Attorney - Unerved/Underserved Victim Advocacy/Outreach	12,525	(2,607)	9,918
District Attorney - Victim Compensation and Government Claims	20,295	(20,295)	-
District Attorney - Violence Against Women Grant	-	67,515	67,515
Environmental Resources - Environmental Resources	306,674	226,300	532,974
General Services Agency - 12th Street Office Building	20,100	800	20,900
Library	491,810	-	491,810
Local Area Formation Commission (LAFCO)	225,960	-	225,960
North McHenry Sales Tax	2,610,270	69,730	2,680,000
Other Contributions	-	-	-
Parks and Recreation - Regional Water Safety Training Center	19,232	30,698	49,930
Public Works - Engineering	45,000	(45,000)	-
Public Works - Road and Bridge	6,300	45,000	51,300
Sheriff - Court Security	99,406	147,309	246,715
Stanislaus Animal Services Agency (SASA)	1,701,825	-	1,701,825
Stanislaus Council of Governments (StanCOG)	4,192	-	4,192
Stanislaus County Law Library	54,240	-	54,240
Total General Fund Contributions to Other Programs	\$ 6,301,755	\$ 890,755	\$ 7,192,510

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of zero, consistent with the 2018-2019 Adopted Final Budget allocation.



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<http://www.stancounty.com/riskmgmt>

Chief Executive Office – Risk Management

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$83,449,614	\$86,501,409
Use of Fund Balance/ Retained Earnings	\$330,894	\$492,245
Gross Costs	\$84,178,980	\$87,423,695
General Fund Contributions	\$398,472	\$430,041
% Funded by General Fund	0.5%	0.5%
Total Allocated Positions	13	13

Department Services and Programs

The CEO – Risk Management Division administers nine budgets in five functional areas including Administration, Employee Benefits (medical, dental, vision, life, and unemployment insurance), Liability Claims/Insurance (general and professional liability), Disability Management (Workers’ Compensation), and Safety. Fiscal responsibilities for the division are contained in one General Fund budget and eight Internal Service Fund budgets.

The **Administration** unit oversees all staffing and budget-related functions, as well as Countywide safety efforts. The General Fund budget contains all allocated positions and costs related to staffing the Risk Management programs. These costs are then billed to County departments through the Cost Allocation Plan (CAP).

Employee Benefits and Wellness provides medical, dental, vision, and life insurance to approximately 4,200 participants, including full-time County employees, COBRA participants, and their families. Additionally, the medical program is offered to pre-Medicare (under age 65) retirees. Unemployment Insurance is provided to approximately 4,700 County employees, including part-time and seasonal employees. The medical, dental, vision, and unemployment insurance programs are self-funded, meaning that claims are paid on a fee-for-service basis and rates are established based on underwriting for the programs. A Wellness Program provides employees with tools and opportunities to develop healthy habits and life balance.

The **Liability Claims/Insurance** unit provides for the funding of property, casualty, surety, fiduciary, and excess insurance premiums; liability, auto and personal injury claim losses; self-insured retention;

legal defense; and actuarial services. The unit also reviews vendor insurance documents to verify they conform to contract/agreement requirements.

Disability Management provides for a self-insured Workers’ Compensation program for County employees who have sustained an injury or illness in the course of their employment. The unit also provides medical leaves of absences, including those related to the Family Medical Leave Act (FMLA), a return to work program to allow injured employees to perform modified tasks and/or work schedules, and job task analysis which identifies the environmental factors, physical, and functional demands for most County job classifications. The Occupational Safety and Health Administration (OSHA) Incident rate for Stanislaus County, which is considerably lower than the incident rates for comparable local governments in California, is an indicator of the ongoing efforts of the County’s safety program in controlling the severity and frequency of work-related injuries.

The **Safety** unit assists County departments to ensure staff tasks and business processes comply with Cal/OSHA regulations. The unit offers emergency response and safety training courses for County employees and volunteers including CPR First Aid, Ergonomics, and Driver Improvement. The unit also administers the Department of Motor Vehicles Pull Notice program to promote driver safety through the review of active County driver records; maintains and updates the County Safety Manual and Safety forms; and oversees the deployment, maintenance, and replacement of Automated External Defibrillator (AED) units stationed at all County departments, high risk field worksite locations, and designated County vehicles.

Board of Supervisors Priority Area



The Chief Executive Office – Risk Management Division supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To be an organization delivering progressive risk management services valued by County departments and customers	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Customer Experience	OSHA Incident Rate

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Employee Benefits – increase awareness and knowledge of all employee benefits and wellness initiatives to motivate employees to adopt healthier habits by providing opportunities and a supportive environment to create positive lifestyle changes ◆ Liability and Insurance – finalize the development of the Contract and Insurance Management System (CIMS) and roll out to all County departments to streamline the vendor insurance approval process and greatly reduce the time spent verifying whether a vendor is currently approved to do business with the County ◆ Safety – establish a safety audit schedule rotation plan and implement a comprehensive compliance audit tool that allows departments to identify areas that are out of compliance and identify steps for improved safety in all work areas ◆ Workers Compensation – leverage the expertise of the new local Third-Party Administrator to increase the timeliness and frequency of file review, to benefit customer support for employees and enhance communication with departments

Budgets Contained within the Department

- ◆ Risk Management Division (General Fund)
- ◆ Dental Self-Insurance (Internal Service Fund)
- ◆ General Liability (Internal Service Fund)
- ◆ Medical Self-Insurance (Internal Service Fund)
- ◆ Other Employee Benefits (Internal Service Fund)
- ◆ Professional Liability (Internal Service Fund)
- ◆ Unemployment Insurance (Internal Service Fund)
- ◆ Vision Care Insurance (Internal Service Fund)
- ◆ Workers Compensation (Internal Service Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

CEO - Risk Management Division and Self-Insurance Funds						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$444,237	\$491,800	\$506,554	\$506,554	\$0	\$14,754
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$75,283,636	\$82,859,314	\$85,345,093	\$85,893,400	\$548,307	\$3,034,086
Miscellaneous Revenue	\$104,139	\$98,500	\$101,455	\$101,455	\$0	\$2,955
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$75,832,012	\$83,449,614	\$85,953,102	\$86,501,409	\$548,307	\$3,051,795
Use of Fund Balance/Retained Earnings	\$2,375,790	\$330,894	\$752,130	\$492,245	(\$259,885)	\$161,351
Total Funding Sources	\$78,207,802	\$83,780,508	\$86,705,232	\$86,993,654	\$288,422	\$3,213,146
Salaries and Benefits	\$1,485,778	\$1,710,276	\$1,780,166	\$1,780,166	\$0	\$69,890
Services and Supplies	\$75,991,207	\$81,246,960	\$84,090,604	\$84,379,004	\$288,400	\$3,132,044
Other Charges	\$10,104,440	\$1,221,713	\$1,264,472	\$1,264,494	\$22	\$42,781
Fixed Assets						
Equipment	\$18,308	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$31	\$31	\$31	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$78,505,778	\$84,178,980	\$87,135,273	\$87,423,695	\$288,422	\$3,244,715
General Fund Contribution	\$297,976	\$398,472	\$430,041	\$430,041	\$0	\$31,569
Total Allocated Positions	-	13	13	13	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$86.5 million, an increase of \$3.1 million from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: a standard 3% Long-Range Model (LRM) escalator was used to estimate revenue for each of the nine CEO-Risk Management Division budgets.
- ◆ The Proposed Budget includes an increase of \$548,307 in estimated revenue in the Professional Liability budget due to an increase in claims, settlements, and insurance premium costs that will result in additional revenue through the County Cost Allocation Plan (CAP) charges to County departments. The one-time use of \$250,000 in retained earnings in the 2018-2019 Final Budget that was carried over into the 2019-2020 Spending Plan with a 3% escalator added; the additional revenue negates the need for the use of \$259,885 in retained earnings originally identified in the Spending Plan.
 - ◆ This revenue is ongoing.
- ◆ The Department anticipates a total of \$4 million in available retained earnings as of July 1, 2019, of which \$492,245 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Dental Self-Insurance estimated retained earnings balance is \$640,496, of which \$231,645 is used to balance the budget.

- ◆ General Liability Self-Insurance estimated retained earnings balance is \$319,535, of which \$27,603 is used to balance the budget.
- ◆ Medical Self-Insurance estimated retained earnings balance is \$2.8 million, of which \$90,529 is used to balance the budget.
- ◆ Other Employee Benefits estimated retained earnings balance is \$59,505, of which \$137,562 is used to balance the budget.
- ◆ Professional Liability Insurance estimated retained earnings balance is \$52,228; no reliance on the use of retained earnings is required for this budget.
- ◆ Unemployment Self-Insurance estimated retained earnings balance is \$29,178 and is budgeted to increase by \$55,922.
- ◆ Vision Care Self-Insurance estimated retained earnings balance is \$35,828, of which \$34,710 is used to balance the budget.
- ◆ Workers' Compensation Self-Insurance estimated retained earnings balance is \$127,074, of which \$26,118 is used to balance the budget.
- ◆ The \$3.1 million, or 3.7%, variance in revenue between the 2018-2019 Adopted Final Budget and 2019-2020 Proposed Budget is mostly attributed to the 3% LRM escalator added to the Final Budget amounts along with the Proposed Budget adjustment of \$548,307 for the Professional Liability fund. The planned use of \$492,245 in retained earnings varies by \$161,351, or 48.8%, from that used in the 2018-2019 Adopted Final Budget. This is primarily the result of changes in the use of retained earnings in the Medical Insurance fund which can vary based on assumptions identified annually.

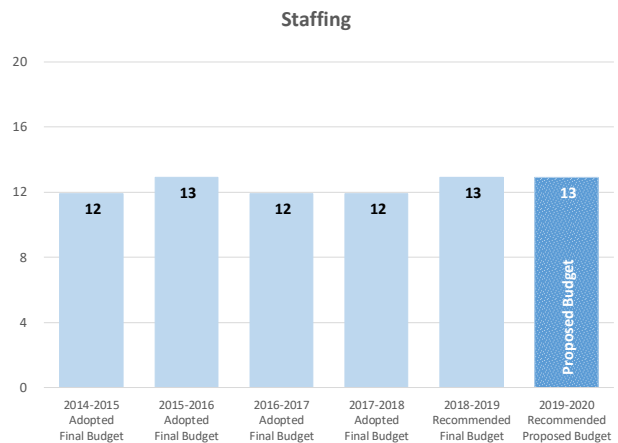
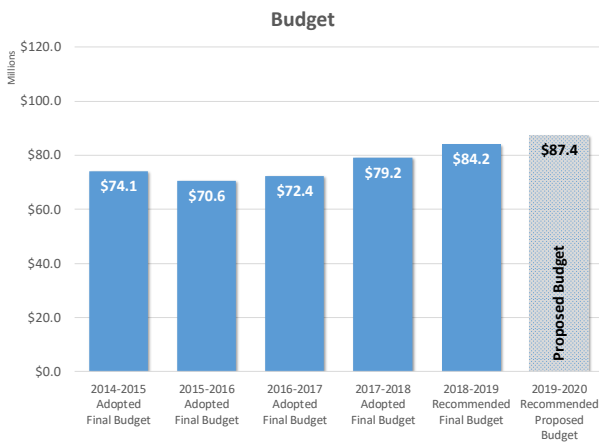
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$87.4 million, an increase of \$3.2 million from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget: salaries and benefits increase of 3.5%, group health insurance increase of 5%, and services, supplies, and CAP charge cost increases of 3.5% were applied for each of the nine CEO-Risk Management Division budgets.
- ◆ The Proposed Budget includes \$288,422 to accommodate the increased costs associated with the 2019-2020 Professional Liability insurance policy renewal, medical malpractice claims costs, and the future settlement associated with a case covered under the previous insurance policy that requires the County pay the first \$500,000 prior to becoming eligible for insurance reimbursements, requiring no additional General Fund Contribution.
 - ◆ The adjustment includes \$150,000 in one-time costs and \$138,422 in ongoing costs.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 13, consistent with the 2018-2019 Adopted Final Budget allocation.

Five-Year Historical Trends

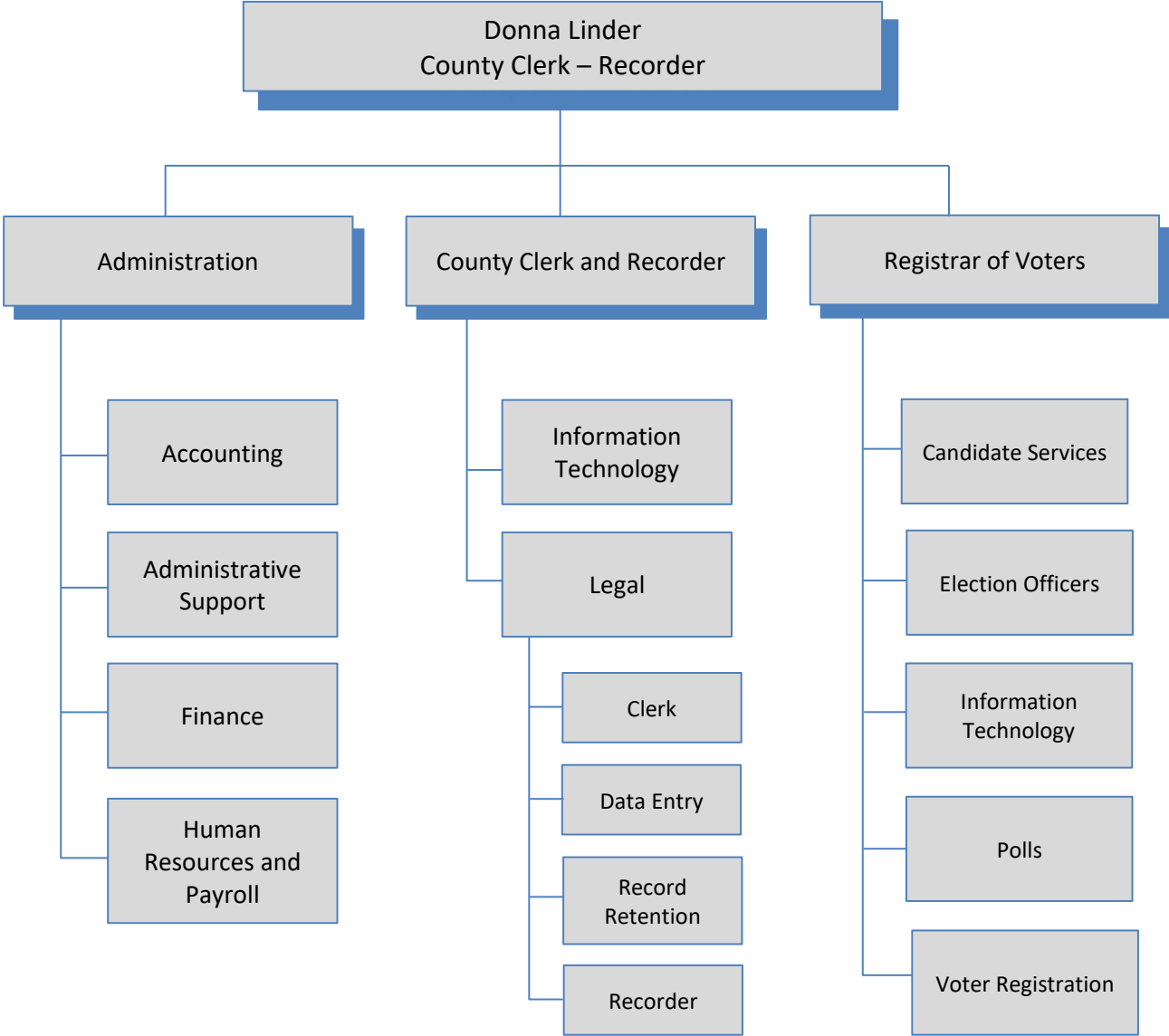


Key Challenges and Opportunities

- ◆ For many years the two-dollar bi-monthly administration fee charged to departments for each employee enrolled in the medical benefits plan has generated sufficient revenue in the Other Employees Benefit fund Non-Deferred Compensation program budget to cover the costs of the Employee Benefits unit staff and associated overhead costs. Beginning in Fiscal Year 2017-2018, expenses have exceeded revenue requiring the use of retained earnings to cover program costs. Fiscal Year 2018-2019 expenses are estimated to again exceed revenue which will result in a negative retained earnings balance of approximately \$78,000. With the addition of a new Confidential Assistant IV to the unit, analysis to determine the appropriate administration fee increase amount will be completed for implementation with the 2019-2020 Final Budget.
- ◆ The Chief Executive Office has begun moving towards a “blending” of the Human Resources and Risk Management Divisions staff into a new rebranded Human Relations Division, with fiscal and general liability staff moving to the Finance/Operations Division. Staff will be presented with many challenges including the need to provide and/or receive training, the physical move to new work areas, acclimating to new supervisors, teams and customers, along with fiscal changes to the Finance/Operations, Human Resources, and Risk Management cost plans. Expected outcomes include better customer service, streamlined workflows, and the elimination of redundancies.
- ◆ The Employee Benefits Manager continues to work with the medical insurance plan consultants on expanding strategies to educate, encourage, and engage employees and other County medical plan participants in information sharing, training opportunities, and activities that will lead to healthier lifestyles, improved wellness, and happier lives through monthly Wellness Initiatives flyers, quarterly events, Walk Across America competitions, and the annual Wellness Connect event.
- ◆ The Department continues to watch for any legislative changes to the Affordable Care Act and medical insurance delivery system, occupational safety and health, and Workers’ Compensation for potential impacts to the County.

Related Links

For additional information about the Chief Executive Office – Risk Management Division, refer to the division’s website at: <http://www.stancounty.com/riskmgmt>



1021 I Street, Modesto, CA 95354 Tel: (209) 525-5250
www.stancounty.com/clerkrecorder, www.stanvote.com
County Clerk – Recorder Suite 101, Registrar of Voters Suite 102

County Clerk – Recorder

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$3,163,550	\$3,768,306
Use of Fund Balance/ Retained Earnings	\$1,825,219	\$1,724,719
Gross Costs	\$7,857,287	\$8,784,436
General Fund Contributions	\$2,868,518	\$3,291,411
% Funded by General Fund	36.5%	37.5%
Total Allocated Positions	48	48

Department Services and Programs

The **Administration** division of the County Clerk Recorder Department provides administrative support for the Department and is responsible for personnel administration, including all human resource functions, finance and budget preparation, the collection and payment of fees to outside governmental agencies and other internal County departments, accounts payable and receivable, and contracts administration. Administration is responsible for working with management and key staff to oversee and analyze staffing, budget adherence, statutory and legal changes and how those changes affect policies and procedures. Administration also works with staff and management to implement changes to business practices, policies and procedures.

The **County Clerk and Recorder** division includes processing, filing and indexing documents including fictitious business name statements, marriage licenses, domestic partnerships, notary certificates, oaths of office, environmental impact reports, registration of professional photocopiers and process servers and various permits. As Commissioner of Civil Marriages, the County Clerk also performs marriage ceremonies. The Recorder function provides recordation, indexing and

maintenance of property ownership documents, such as deeds, deeds of trust, liens, maps and official records as well as birth, death and marriage licenses. The office maintains, preserves and safeguards public access to records by providing quality documents. The Modernization Trust fund and Vital and Health Statistics budgets also fall under the County Clerk and Recorder division.

The **Registrar of Voters** division provides Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering Federal, State, County, and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting election officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal elections agencies, and conducting voter outreach programs. For more information visit www.stanvote.com or call (209) 525-5200.

Board of Supervisors Priority Area



The County Clerk – Recorder supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To serve Stanislaus County by providing essential records management and election services in a fair, accessible and transparent manner	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Uniform District Election Law (UDEL) Election	Statewide Direct Primary Election

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Obtain and implement a new software system to access official public records ◆ Install an online application and Department kiosk system to enable the public to request official public records ◆ Conduct the November 2018 Statewide General Election as mandated by State and Federal law ◆ Conduct the November 2019 Uniform District Election Law election ◆ Conduct the March 2020 Presidential Primary Election as mandated by State and Federal law

Budgets Contained within the Department

- ◆ Recorder Division (General Fund)
- ◆ Elections Division (General Fund)
- ◆ Modernization Trust Fund (Special Revenue Fund)
- ◆ Vital Health Statistics (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Clerk-Recorder						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$137,452	\$134,947	\$139,670	\$139,670	\$0	\$4,723
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,437,664	\$2,657,425	\$3,255,277	\$3,255,277	\$0	\$597,852
Miscellaneous Revenue	\$488,837	\$371,178	\$373,359	\$373,359	\$0	\$2,181
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,063,953	\$3,163,550	\$3,768,306	\$3,768,306	\$0	\$604,756
Use of Fund Balance/Retained Earnings	\$8,586	\$1,825,219	\$1,724,719	\$1,724,719	\$0	(\$100,500)
Total Funding Sources	\$4,072,539	\$4,988,769	\$5,493,025	\$5,493,025	\$0	\$504,256
Salaries and Benefits	\$3,481,156	\$4,261,831	\$4,396,980	\$4,396,980	\$0	\$135,149
Services and Supplies	\$1,864,756	\$2,992,404	\$3,687,887	\$3,687,887	\$0	\$695,483
Other Charges	\$377,151	\$451,913	\$467,730	\$467,730	\$0	\$15,817
Fixed Assets						
Equipment	\$0	\$150,000	\$150,000	\$230,000	\$80,000	\$80,000
Other Financing Uses	\$446,709	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$520	\$1,139	\$1,839	\$1,839	\$0	\$700
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,170,292	\$7,857,287	\$8,704,436	\$8,784,436	\$80,000	\$927,149
General Fund Contribution	\$2,097,753	\$2,868,518	\$3,211,411	\$3,291,411	\$80,000	\$422,893
Total Allocated Positions	-	48	48	48	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$3.8 million, an increase of \$604,756 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by forecasting recordable documents based on local property transfers and reimbursement of election costs. The projections will need close monitoring during Fiscal Year 2019-2020 to determine housing market trends.
- ◆ The Department anticipates a total of \$2.7 million in available fund balance as of July 1, 2019, of which \$1.7 million is budgeted for use in Fiscal Year 2019-2020.
 - ◆ Fund balance for Modernization Trust Fund is \$2.3 million, of which \$1.6 million is budgeted for use in 2019-2020 for the ongoing Re-Indexing project.
 - ◆ Fund balance for Vital and Health Statistics is \$470,000, of which \$120,000 is budgeted for use in 2019-2020.

Budget and Operations

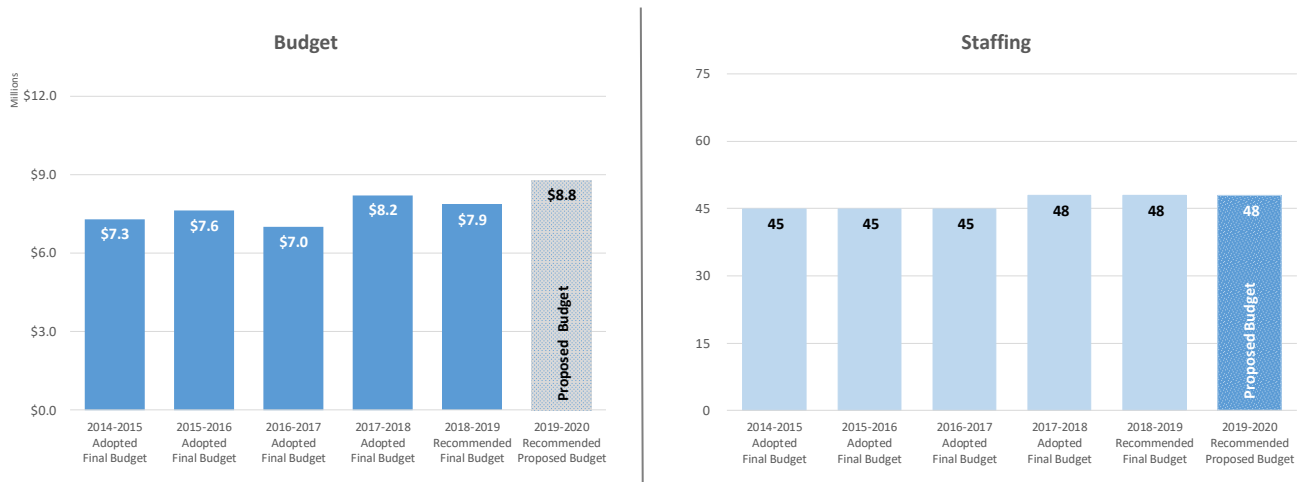
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$8.8 million, an increase of \$927,149 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:

- ◆ Salaries and benefits increase of 3.5%
- ◆ CAP increase of 3.5%
- ◆ Group Health Insurance increase of 5%
- ◆ Services and supplies increase of 3.5%
- ◆ Two elections during Fiscal Year 2019-2020, one of which is a Presidential Primary
- ◆ Implementation of Assembly Bill 1461, the California “Motor Voter Act,” automatically registers all applicants for a Driver’s License or state ID, to vote, which is anticipated to significantly increase the voter rolls and associated costs in Stanislaus County.
- ◆ The Proposed Budget includes \$80,000 to accommodate the increased costs associated with either replacement of the network/server room cooling system or moving server room operations to the SBT data center, requiring a General Fund Contribution of \$80,000. Due to the urgent nature of the request, it will be funded by General Fund Contribution with an offsetting reduction to the Department Performance Visioning Carryover Savings.
 - ◆ This cost is one-time.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 48, consistent with the 2018-2019 Adopted Final Budget allocation.

Five-Year Historical Trends



Key Challenges and Opportunities

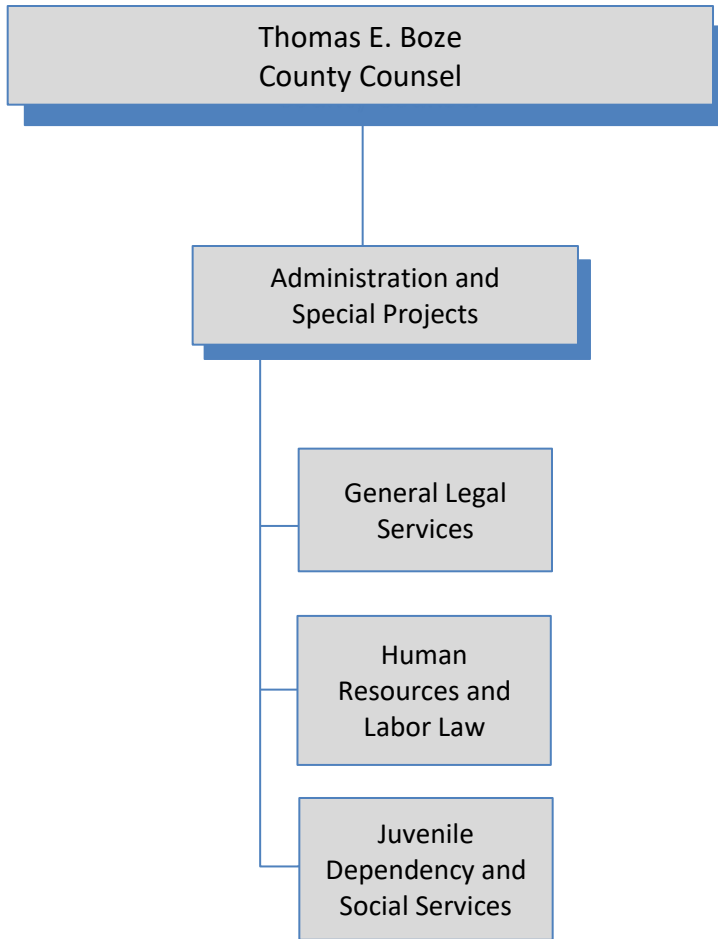
- ◆ Continue with the installation of a new system to record, store and maintain vital documents. The vendor of the existing system is no longer in operation.
- ◆ Install an online application and Department kiosk system to enable the public to request official public records.
- ◆ Oversee the complete remodel of the Clerk Recorder Division to ensure ADA compliance as well as improved customer service.
- ◆ Purchase and implement a new voter ballot tabulation system.
- ◆ Train staff and Election Officers on operation of new election equipment.
- ◆ Conduct the November 2019 Uniform District Election Law election.
- ◆ Conduct the March 2020 Presidential Primary Election.

- ◆ AB 1461, which automatically registers to vote all driver’s license or State ID applicants, will greatly increase voter rolls and associated costs, including mandated notices, county voter information guides and ballots.

Related Links

For additional information about the County Clerk – Recorder, please refer to the division’s website at: www.stancounty.com/clerkrecorder

For additional information about the Registrar of Voters, refer to the division’s website at: www.stanvote.com



1010 Tenth Street, Suite 6400, Modesto, CA 95354 Tel: (209) 525-6376
www.stancounty.com/counsel

County Counsel

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$1,591,667	\$1,851,982
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$3,315,160	\$3,677,487
General Fund Contributions	\$1,723,493	\$1,825,505
% Funded by General Fund	52.0%	49.6%
Total Allocated Positions	16	17

Department Services and Programs

The office of County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County departments, offices, agencies, and commissions.

The office provides legal advice on all matters that impact the overall operation of County government. The office renders legal advice and litigation support on issues such as health care, public safety, child welfare, social services, land development, environmental protection, public finance, taxation, and elections. The County Counsel also provides legal services on a fee basis to other public entities where it is obligated to do so such as special districts, joint powers authorities (JPAs), and the Civil Grand Jury. County Counsel also supports the Stanislaus County Local Agency Formation Commission (LAFCO).

The office provides legal services through four core program areas as identified in the organizational chart: **Administration and Special Projects, General Legal Services, Juvenile Dependency and Social Services, and Human Resources and Labor Law.**

The **Administration and Special Projects** area supports departmental administration, planning, fiscal management, and personnel services; provides supervision of all litigation and advisory efforts; and aligns services to available resources to maintain fiscal stability and to provide quality, accurate, effective, and timely legal advice to all County departments so that they may fulfill their respective missions and objectives while reducing the risk of liability.

The area of **General Legal Services** serves as the primary legal services program provided by County

Counsel. The program provides general legal advice and litigation representation to the Board of Supervisors, all County departments, and includes advice and representation regarding contracts and agreements, public safety and health, land use development, public facilities and resources, tax and finance, Lanterman - Petris - Short Act/Probate/mental health, and government claims. Attorneys provide a variety of services in this program area, including research and preparation of ordinances and legal opinions, litigation pleadings, and development of contracts to provide essential government services. Attorneys also provide legal advice and services to several special districts within this area. The County has historically contracted with outside counsel for highly specialized legal services, such as workers' compensation, most torts, and capital projects.

The **Juvenile Dependency and Social Services** area provides all legal and court representation for the Community Services Agency (CSA) in its child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with Social Workers to assist with case management strategy and the presentation of matters before the court. Training on a variety of topics ensures effective services and is provided to (1) Social Workers on all aspects of providing child dependency services; (2) prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as a Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, offering legal assistance in preparing contracts necessary for providing child dependency services.

The area of **Human Resources and Labor Law** provides all necessary legal support, advice, and representation before State and Federal courts and administrative agencies regarding labor relations and personnel matters that involve County employees. In addition, these attorneys serve as primary counsel for Human Resource issues Countywide. Services in this area include the drafting and review of personnel and salary ordinances along with the provision of legal advice regarding labor arbitrations, unfair labor practices,

various discrimination complaints, and other investigations.

The primary goal of the office of County Counsel is to provide high quality and cost-effective legal services to all clients in a timely manner consistent with the highest ethical standards. Achieving these goals requires experienced and dedicated attorneys and support staff who are able to adjust to the ever-changing regulatory, legislative, and judicial environment in which the County operates.

Board of Supervisors Priority Area



The County Counsel supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>
Mission Statement	To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results.
Success Measures	Customer Experience

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Provide highly competent legal advice to clients on matters related to their duties and responsibilities, aligning services to available resources to maintain fiscal stability ◆ Deliver legal services to client departments in as efficient and economical manner as possible ◆ Maximize revenue and interfund reimbursements by focusing on full cost recovery through accurate billable rates to chargeable client departments and by streamlining timekeeping tasks ◆ Provide modern document management and storage infrastructure to increase productivity and ensure superior service to County Counsel customers ◆ Provide State mandated training on ethics for elected and appointed officials and the prevention of workplace harassment and bullying

Budgets Contained within the Department

- ◆ County Council (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

County Council						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$95,009	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$4,747	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,532,448	\$1,591,667	\$1,639,417	\$1,851,982	\$212,565	\$260,315
Miscellaneous Revenue	\$207	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,732,411	\$1,591,667	\$1,639,417	\$1,851,982	\$212,565	\$260,315
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,732,411	\$1,591,667	\$1,639,417	\$1,851,982	\$212,565	\$260,315
Salaries and Benefits	\$2,445,687	\$2,882,723	\$2,969,345	\$3,199,523	\$230,178	\$316,800
Services and Supplies	\$94,153	\$218,415	\$226,060	\$242,452	\$16,392	\$24,037
Other Charges	\$152,813	\$213,992	\$221,482	\$235,482	\$14,000	\$21,490
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$167	\$30	\$30	\$30	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,692,820	\$3,315,160	\$3,416,917	\$3,677,487	\$260,570	\$362,327
General Fund Contribution	\$960,409	\$1,723,493	\$1,777,500	\$1,825,505	\$48,005	\$102,012
Total Allocated Positions	-	16	16	17	1	1

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$1.9 million, an increase of \$260,315 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: a 3% increase in revenue over Fiscal Year 2018-2019 along with analysis of historical revenue trends.
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$175,780 due to ongoing revenue associated with Board approved adjustments in Fiscal Year 2018-2019.
- ◆ The Proposed Budget includes an increase of \$36,785 in estimated revenue due to the anticipated reimbursement of additional staffing costs, information technology costs, and replacement of aging equipment; allowable department costs are charged to County departments through the Cost Allocation Plan (CAP) process.
 - ◆ The adjustment includes \$15,196 in one-time revenue and \$21,589 in ongoing revenue.

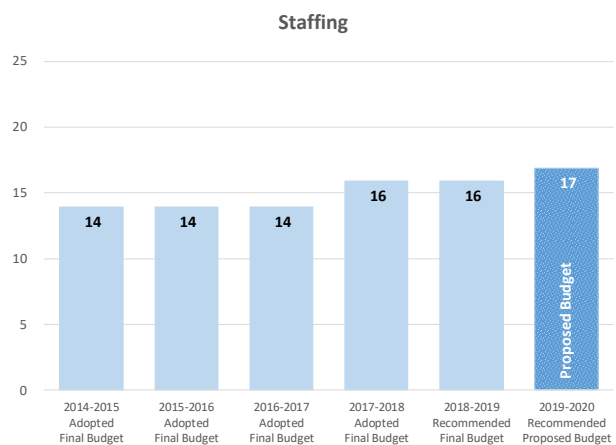
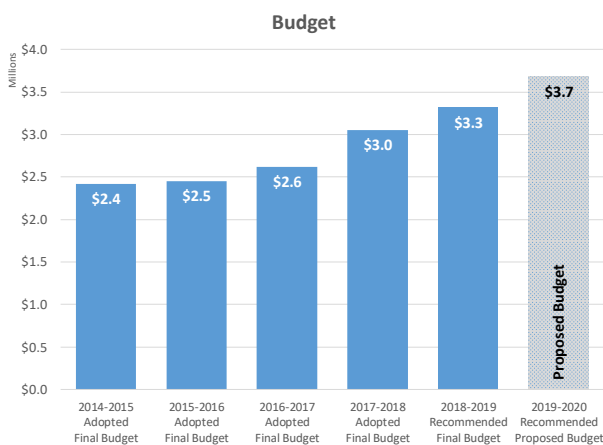
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$3.7 million, an increase of \$362,327 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget: salaries and benefits increases of 3.5%, group health insurance increase of 5%, and services, supplies, and CAP charge cost increases of 3.5% for normal cost-of-living increases.
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$187,000 due to ongoing costs associated with Board approved adjustments in Fiscal Year 2018-2019, requiring an additional General Fund Contribution of \$11,220 in Budget Year 2019-2020.
- ◆ The Proposed Budget includes \$73,570 to accommodate the increased costs associated with staffing, the anticipated replacement of aging equipment, and the expected increased information technology costs to coordinate document management and office portability needs, requiring an additional General Fund Contribution of \$36,785.
 - ◆ An extra-help attorney will provide legal services for special projects and backup to deputies at a cost of \$43,178.
 - ◆ A \$14,000 increase in information technology costs will support an embedded Information Technology Central staff member in the County Council office for a two-month project to assist in document management and office portability projects.
 - ◆ A \$16,392 increase in costs will allow for the replacement of aging office equipment and the purchase of cell phones for two attorneys operating out of the office and in court several hours each week.
 - ◆ The adjustment includes \$30,392 in one-time costs and \$43,178 in ongoing costs.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 17, an increase of one over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, one position was added to the Department staffing allocation.

Five-Year Historical Trends



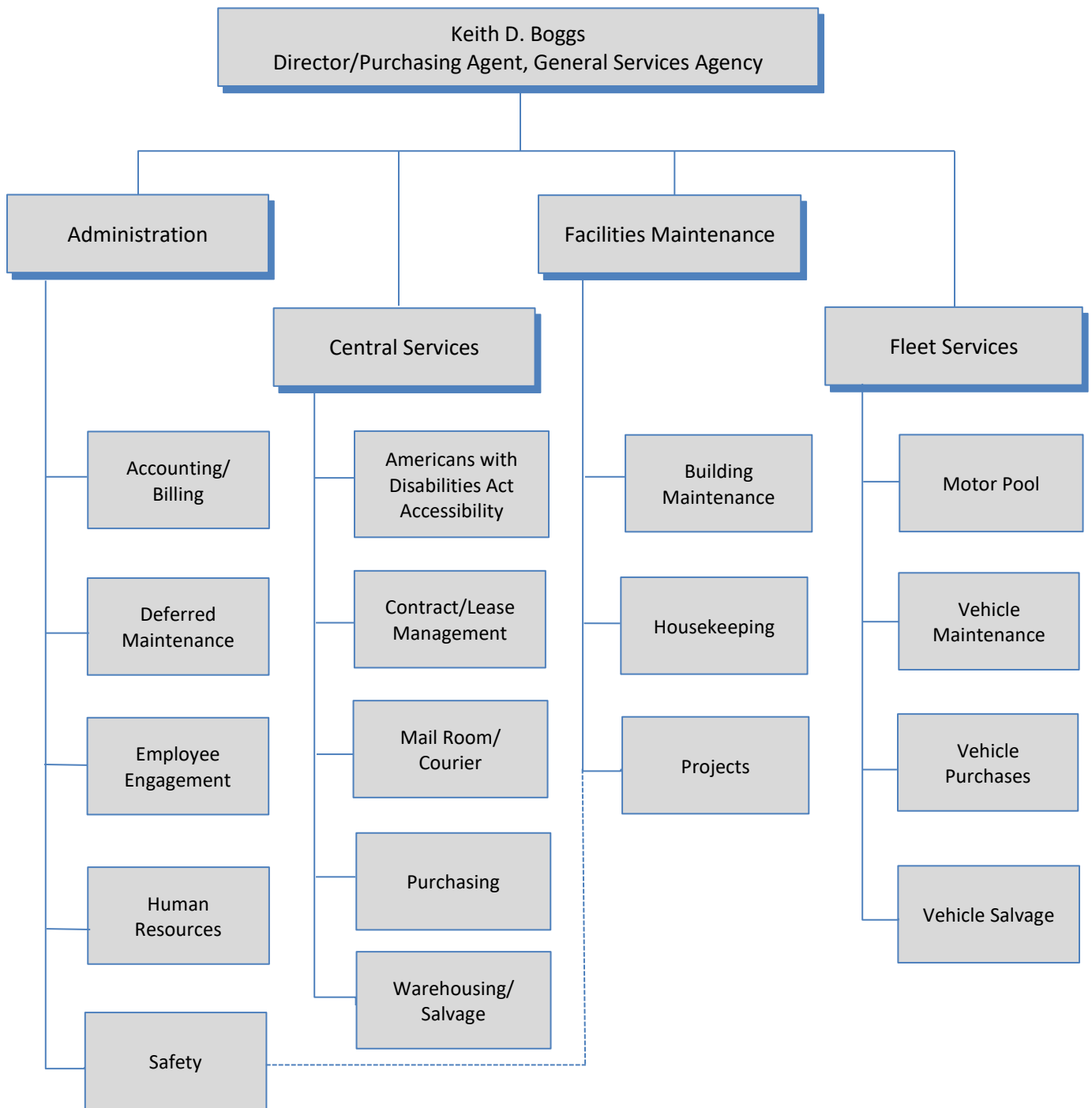
Key Challenges and Opportunities

- ◆ The Department continues to be challenged with the processing and storage of paper and needs to put into place a new document management and storage infrastructure system. This type of system will increase productivity and efficiency by reducing and/or eliminating the need for hard copy files to be stored both on and off site.
- ◆ As the economy improves, staff are seeing an increased demand for legal services, including services related to State and local licensing and enforcement of cannabis businesses, increases in the number of children in foster care, and significant increases in the number and complexity of Public Records Act Requests and subpoenas.
- ◆ Existing County Counsel office space does not provide a sufficient number of individual offices for allocated attorney positions; the Department will analyze options for office reconfiguration to meet space needs and may convert a conference room into an office to accommodate one attorney position.

Related Links

For additional information about County Counsel, refer to the division's website at:

<http://www.stancounty.com/counsel>



1010 10th Street, Suite 5400, Modesto, CA 95354 Tel: (209) 525-7640
www.stancounty.com/gsa

General Services Agency

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$17,694,000	\$19,184,485
Use of Fund Balance/ Retained Earnings	\$506,600	\$313,400
Gross Costs	\$18,220,700	\$21,518,785
General Fund Contributions	\$20,100	\$2,020,900
% Funded by General Fund	0.1%	9.4%
Total Allocated Positions	62	65

Department Services and Programs

The General Services Agency (GSA) provides centralized services over a broad spectrum of support areas, including maintenance and housekeeping of County-owned facilities, contract and purchasing assistance, and vehicle maintenance services to County departments, Animal Services, and 12th Street Office Building. These activities are funded through fees that are charged to client departments and customers.

The **Administration Division** provides oversight and direction for the Agency, which includes Central Services, Fleet Services, and Facilities Maintenance divisions. Administration ensures that all GSA Divisions are achieving operational efficiency and exceptional service standards. Additionally, Administration oversees the GSA Human Resources function and the 12th Street Office Building and Utilities budgets.

The **Central Services Division** is responsible for acquiring goods and services, negotiating contracts, leasing property and equipment, providing consultation on procurement needs and contract facilitation to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services. The Americans with Disabilities Act (ADA) budget funds activities that will ensure the County is in compliance with ADA requirements. As an Internal Service Fund, the costs of these services are charged to all County departments based on the level of service provided.

The **Facilities Maintenance Division** is comprised of two main programs, Maintenance Services and Custodial Services. The Maintenance Services unit maintains and operates building systems and equipment for 1.96 million square feet of County-owned facilities, while the Custodial Services unit ensures that County-owned facilities within the County core service area are maintained to a professional standard for all users to work and interact with customers in a safe and healthy environment. Additionally, Facilities Maintenance administers contract custodial services for County facilities outside the core service area. Facilities Maintenance is an Internal Service Fund, charging out costs associated with providing maintenance and custodial services to County departments.

The **Fleet Services Division** provides preventative and prescriptive maintenance for over 948 County vehicles and other pieces of specialized equipment. Fleet Services provides full vehicle maintenance services, including assistance with vehicle acquisition, vehicle registration, preventative maintenance, accident management, vehicle repair, motor pool services, and salvage/auction. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, OSHA vehicle safety standards, and EPA hazardous waste standards.

Board of Supervisors Priority Area



The General Services Agency supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	<p>The General Services Agency provides a wide range of internal services for our customer departments. Supporting their good works with our own – so that they may each successfully deliver for our community. Service, after all, is our middle name...</p>	
Two-Year Strategies	<p>Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results</p>	
Success Measures	Customer Experience	Negotiated Savings of Procurement Services

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Administration: Submit billing reports to Strategic Business Technology for posting on the County Billing Website within five business days of Oracle close by the end of June 2019, providing more timely information to County departments ◆ Central Services: Efficient delivery of procurement services that provide overall value to the County, including a target of increasing cost savings by 10% from the start of Fiscal Year 2018-2019 through the end of Fiscal Year 2019-2020, as measured by existing Purchasing reporting practices ◆ Facilities Maintenance: To provide maintenance services to county Departments, and handle any and all emergency calls for service and to complete routine calls for service within 15 days from receipt ◆ Fleet Services: Remove obsolete smog test equipment and relocate 4-post vehicle lift for quicker and safer access, which will reduce vehicle setup time by 5-10 minutes per service activity

Budgets Contained within the Department

- ◆ Administration (General Fund)
- ◆ Central Services Division (Internal Service Fund)
- ◆ Facilities Maintenance Division (Internal Service Fund)
- ◆ Fleet Services Division (Internal Service Fund)
- ◆ 12th Street Office Building (Special Revenue Fund)
- ◆ Utilities (Internal Service Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

General Services Agency						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,562	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$16,143,950	\$17,647,600	\$18,510,300	\$19,136,385	\$626,085	\$1,488,785
Miscellaneous Revenue	\$60,307	\$43,900	\$0	\$45,500	\$45,500	\$1,600
Other Financing Sources	\$16,913	\$2,500	\$0	\$2,600	\$2,600	\$100
Total Revenue	\$16,231,732	\$17,694,000	\$18,510,300	\$19,184,485	\$674,185	\$1,490,485
Use of Fund Balance/Retained Earnings	(\$474,777)	\$506,600	\$128,000	\$313,400	\$185,400	(\$193,200)
Total Funding Sources	\$15,756,955	\$18,200,600	\$18,638,300	\$19,497,885	\$859,585	\$1,297,285
Salaries and Benefits	\$5,309,410	\$6,383,400	\$6,590,000	\$6,875,375	\$285,375	\$491,975
Services and Supplies	\$9,100,357	\$9,845,200	\$10,215,000	\$12,818,400	\$2,603,400	\$2,973,200
Other Charges	\$1,280,904	\$1,651,500	\$1,708,400	\$1,693,010	(\$15,390)	\$41,510
Fixed Assets						
Equipment	\$84,968	\$340,600	\$145,000	\$132,000	(\$13,000)	(\$208,600)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$15,775,639	\$18,220,700	\$18,658,400	\$21,518,785	\$2,860,385	\$3,298,085
General Fund Contribution	\$18,684	\$20,100	\$20,100	\$2,020,900	\$2,000,800	\$2,000,800
Total Allocated Positions	-	62	62	65	3	3

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$19.2 million, an increase of \$1.5 million from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: A 3% escalator for service costs and historical trend analysis was used for all budget units.
- ◆ The Proposed Budget includes an increase of \$674,185 in estimated revenue, from the 2019-2020 Spending Plan, primarily due to increased revenue for charges for services through the cost allocation plan as outlined below:
 - ◆ Increase in revenue of \$7,800 in Administration to charge for services for the oversight and direction of the Agency to provide human resources, payroll, safety, and accounts payable functions to the other divisions. An additional General Fund contribution of \$2.0 million is associated with a transfer of net county cost contribution to manage and implement the deferred maintenance (DM) program and address some of the most visible and immediate critical needs of County infrastructure by completing the prioritized projects annually.
 - ◆ Increase in revenue of \$289,685 in Central Services to charge for services associated with implementation of the new American’s with Disabilities Act (ADA) Transition Plan that is allocated to the County’s 26 departments through the cost allocation plan based on headcount. Additionally,

minor increases in revenue can be attributed to increased charges for services associated with mailroom postage and presort activities that were allocated through the cost plan based on historical use.

- ◆ Increase in revenue of \$186,300 in Facilities Maintenance to charge for services associated with the addition of one embedded Maintenance Engineer for Behavioral Health and Recovery Services that will be charged directly to the department for dedicated maintenance engineer services, for contracted water treatment and security services, and 10th Street Joint Powers Agency charges for services.
- ◆ Increase in revenue of \$190,400 in Fleet Services to charges for services associated with increased fuel costs/usage.
- ◆ The Department anticipates a total of \$2.7 million in available retained earnings as of July 1, 2019, of which \$313,400 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Central Services Division anticipates a total of \$275,000 in available retained earnings of which \$56,000 is budgeted for computer upgrades, purchasing and salvage software annual licensing, minor furnishing upgrades in the mailroom and to demolish a walk-in refrigeration unit that will be converted to revenue generating storage space at County Center III;
 - ◆ Facilities Maintenance anticipates a total of \$1.5 million in available retained earnings of which \$228,000 is budgeted for replacement vehicles, storm water consultation, staff training, and vacation cash-outs, which increases services hours; and
 - ◆ Fleet Services anticipates a total of \$1.0 million in available retained earnings of which \$29,400 is budgeted for two new Motor Pool rental vehicles, which is partially offset by Motor Pool revenue from charges for service for daily rentals.
- ◆ The Department has budgeted a decrease in the use of department retained earnings of \$193,200 below Fiscal Year 2018-2019 Adopted Final Budget, in an effort to preserve retained earnings and comply with State Auditor's Office recommended levels of excess reserve.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$21.5 million, an increase of \$3.3 million from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and Supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) increase of 3.5%
 - ◆ Utility rate increase of 4.0% on average
 - ◆ Gasoline costs increase of 3.5%
- ◆ The Proposed Budget includes a net increase of \$2.9 million from the 2019-2020 Spending Plan. This can be attributed to an overall increase of \$285,375 in Salaries and Benefits, \$2.6 million in Services and Supplies, a decrease of \$15,390 in Other Chargers, and a decrease of \$13,000 in Fixed Asset expenditure.
 - ◆ Administration includes an increase slightly above \$2.0 million. Of this amount, \$7,800 is for increased Salary and Benefits costs, and \$2.0 million is for the ongoing costs in Services and Supplies to manage and implement the Deferred Maintenance (DM) program and to address some of the most visible and immediate critical needs of County infrastructure associated. This is a technical adjustment from the Chief Executive Office Plant Acquisition budget to Administration which will allow for greater efficiency in managing the day-to-day procurement and project management activities in one legal budget unit.

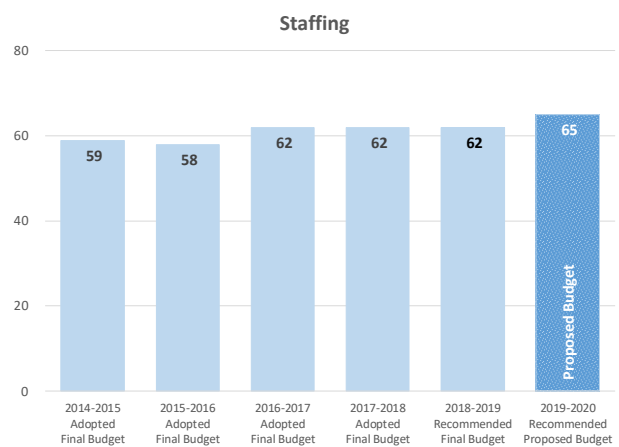
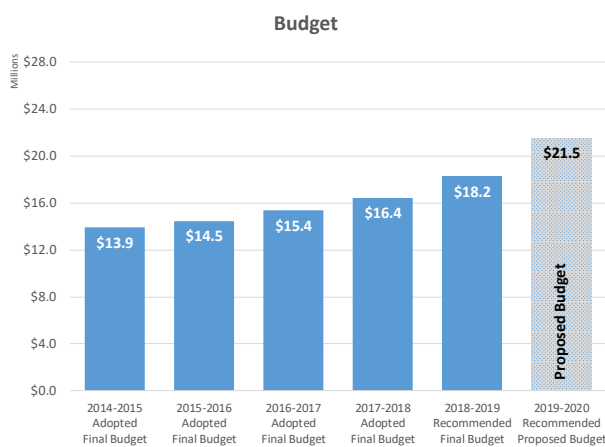
- ◆ Increase in Central Services by a total of \$345,685. Of this amount, \$282,685 is attributed to ongoing costs for Salaries and Benefits for new staff and startup costs associated with the County's ADA Transition Plan. An additional increase of \$61,700 is associated with computer refresh, mailroom furniture, fixtures and equipment, purchasing software, and a warehouse demolition project all funded by retained earnings.
- ◆ Increase in Facilities Maintenance by \$269,300. Of the total amount, \$48,100 is attributed to Salary and Benefit costs for the addition of one embedded Maintenance Engineer for Behavioral Health and Recovery Services to provide dedicated maintenance services at their various campuses. An increase of \$283,200 in Services and Supplies of which \$100,000 is to provide departments contracted water treatment services, \$20,000 to provide additional staff training, and \$163,200 for contracted services including janitorial, security, and 10th Street Joint Powers Agency costs, all of which are a pass through and charged directly back to departments based on actual costs. Finally, a decrease of \$62,000 in Fixed Asset costs is attributed to decreased vehicle purchases.
- ◆ Increase Fleet Services by a total of \$237,600. Of the total amount, \$6,100 is due to increased retirement costs that were not factored into the Department's long-range model that forecasts year over year salary and benefit costs. An increase of \$238,500 in Services and Supplies for the ongoing increase in fuel costs. These costs are pass through and will be charged to departments based on actual costs. A decrease of \$56,000 is attributed to facilities maintenance Services and Supplies cost allocation plan charges which were reduced based on the 2018-2019 Spending Plan fiscal year-end projections. Finally, \$49,000 is attributed to costs for the purchase of two new motor pool vehicles that will be rented to County departments and charged to department based on actual costs. The motor pool vehicles will be funded by retained earnings with no impact to the General Fund.
- ◆ The Proposed Budget includes an adjustment requesting to increase the 2019-2020 12th Street Office Building Spending Plan by a total of \$800 for insurance premium costs to be an increase in County Match.
- ◆ The Proposed Budget includes the replacement of four vehicles: two for Facilities Maintenance and two for Fleet Services Motor Pool. The total cost is estimated to be \$129,000, funded by departmental retained earnings and is included in the base.
- ◆ The General Services Agency has 42 vehicles in divisions supporting daily work and 16 in Motor Pool for the use by all County departments, for a total of 58 vehicles. Of the 42 GSA division vehicles, 17 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy. Of the 16 Motor Pool Vehicles, 14 vehicles meet the minimum age requirement to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 65, an increase of three over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, two positions have been added to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of one to total allocated positions.
 - ◆ One new block-budgeted Maintenance Engineer I/II position is recommended to be added to the Facilities Maintenance unit. This position will be embedded at Behavioral Health and Recovery Services (BHRS) through a Facilities Maintenance Support Services Agreement to provide just in time facilities maintenance services at the various BHRS sites.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.

- ◆ One Account Clerk III position is recommended to be reclassified upward to a block-budgeted Storekeeper I/II to better align the position with the current duties and level of responsibilities;
- ◆ One Administrative Clerk II position is recommended to be reclassified upward to an Administrative Clerk III to better align the position with the current duties and level of responsibilities; and
- ◆ One Manager III position and one Administrative Clerk III position are recommended to be transferred from the Administration unit to the Central Services legal unit residing in the Internal Service Fund. The costs associated with these positions are spread through the Cost Allocation Plan (CAP) accounts based on the level of service provided to the County Departments. This technical adjustment will ensure all costs associated with the services provided are recorded in the internal services fund to be fully charged out to customer departments.

Five-Year Historical Trends

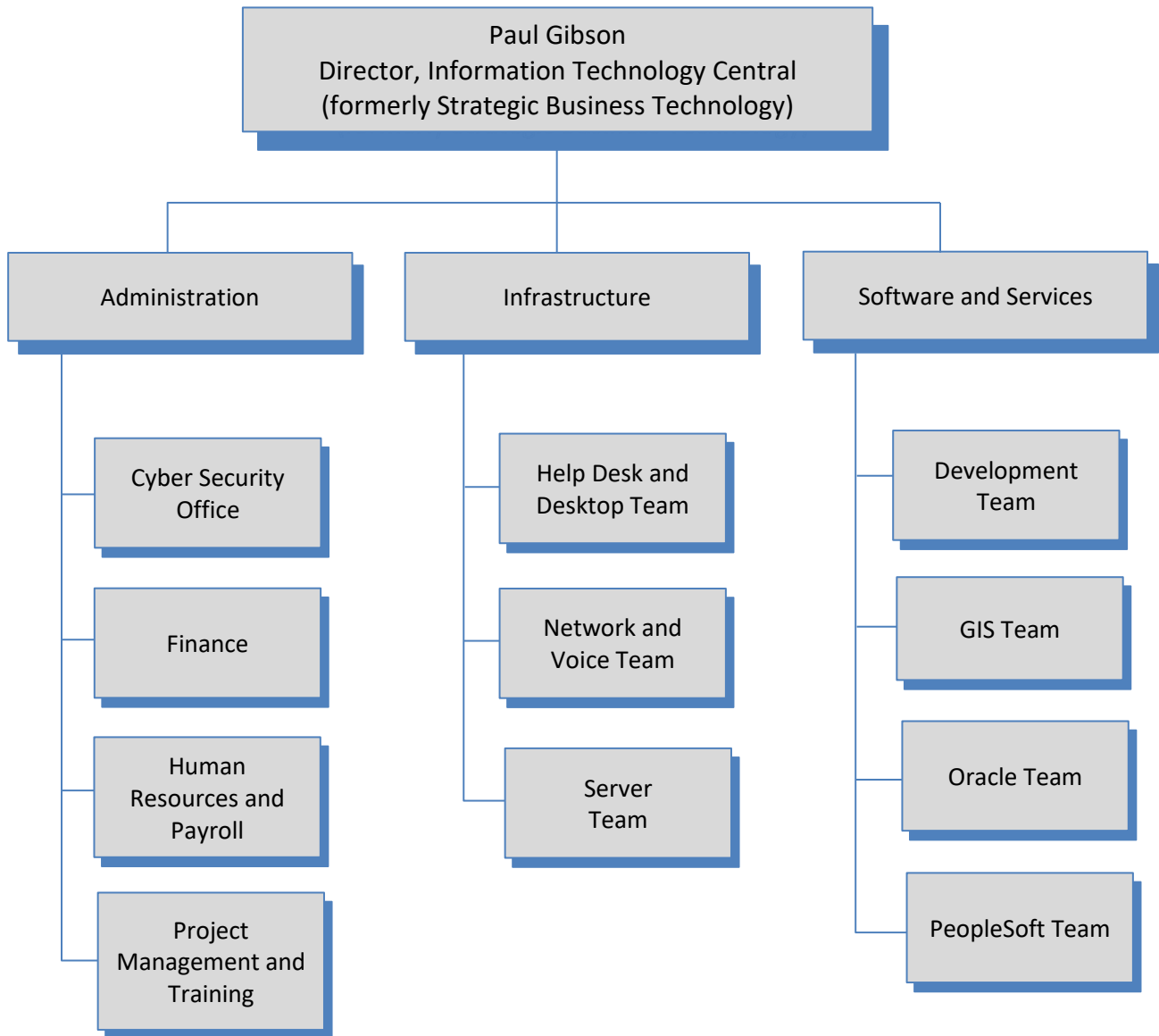


Key Challenges and Opportunities

- ◆ Maintenance of aging buildings and equipment continue to be a challenge for the Department
- ◆ The expanding footprint of County buildings challenges the staffing levels and requires new ways to approach preventative and routine maintenance.

Related Links

For additional information about the General Services Agency, refer to the division’s website at: <http://www.stancounty.com/gsa/>



801 11th Street, Modesto, CA 95354 Tel: (209) 525-4357
www.stancounty.com/sbt

Information Technology Central (formerly Strategic Business Technology)

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$8,331,928	\$10,296,813
Use of Fund Balance/ Retained Earnings	\$721,050	\$300,000
Gross Costs	\$9,052,978	\$10,596,813
General Fund Contributions	\$0	\$0
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	31	38

Department Services and Programs

The Department provides information technology services and support for County departments. Collectively, Information Technology Central, formerly called Strategic Business Technology (SBT), manages the County’s financial management system, the County’s human resource management system, the County website and the County intranet.

Stanislaus County’s information technology department was formerly called Strategic Business Technology. **Changing the Department’s name to Information Technology Central** best represents the role the Department plays in County operations and is more in line with what other County information technology departments are named.

The **Administration** division oversees the day-to-day operations of the department. This division manages human resources, payroll, accounts payable, accounts receivable, procurement and performance measurements. Also, the Project Management Office, Training and the Cyber Security Office are components of the Administration division.

The **Infrastructure** division manages the physical components of the County’s technology systems.

This includes the routers and switches that make up the wide area network, the file servers, storage and backup systems that reside in our redundant, secure data center. The infrastructure team also provides direct support for desktop and mobile computer hardware. The Help Desk staff are customer service specialists who act as the conduit between our customers and department staff. Our dedicated network and voice engineers manage the Voice over IP (VoIP) telephone system. Wireless networking and Internet access are other services supported by the Infrastructure division.

The **Software and Services** division includes developers, analysts and other specialists who focus on the digital elements of technology. This division develops and enhances custom code designed to meet specific departmental requirements. Software & Services staff has developed and continue to maintain such critical County systems as Check Reconciliation and Budget Monitoring, as well as many other systems on behalf of departments. The Geographical Information System (GIS) provided both internally and to the public is managed in this division. Other services include software development and database administration.

Board of Supervisors Priority Area



The Information Technology Central supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To help departments successfully implement and manage technologies that address their business challenges in a responsive, progressive and friendly way	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Customer Experience	Total System Down Time

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Implement a County-wide IT security training program led by the Cyber Security Officer ◆ Develop a County Intranet based on Office 365 technologies ◆ Inventory all entry-points to the County network and conduct an external IT Security Audit ◆ Work with County departments and the Information Technology (IT) Steering Committee to update the IT Strategic Plan, to be finalized no later than June 2020 ◆ Implement a comprehensive internal software catalog

Budgets Contained within the Department

- ◆ Information Technology Central (Internal Service Fund)
- ◆ Information Technology Central – Telecommunication (Internal Service Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Information Technology Central						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,973,331	\$8,281,928	\$9,279,960	\$10,246,813	\$966,853	\$1,964,885
Miscellaneous Revenue	\$296	\$50,000	\$51,500	\$50,000	(\$1,500)	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,973,627	\$8,331,928	\$9,331,460	\$10,296,813	\$965,353	\$1,964,885
Use of Fund Balance/Retained Earnings	\$2,446,026	\$721,050	\$0	\$300,000	\$300,000	(\$421,050)
Total Funding Sources	\$8,419,653	\$9,052,978	\$9,331,460	\$10,596,813	\$1,265,353	\$1,543,835
Salaries and Benefits	\$3,433,478	\$4,173,350	\$4,301,170	\$4,860,898	\$559,728	\$687,548
Services and Supplies	\$3,863,000	\$3,888,978	\$4,025,092	\$4,723,425	\$698,333	\$834,447
Other Charges	\$606,447	\$415,650	\$430,198	\$616,300	\$186,102	\$200,650
Fixed Assets						
Equipment	\$516,728	\$575,000	\$575,000	\$396,190	(\$178,810)	(\$178,810)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,419,653	\$9,052,978	\$9,331,460	\$10,596,813	\$1,265,353	\$1,543,835
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	31	31	38	7	7

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$10.3 million, an increase of \$2.0 million from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by estimating costs and allocating them according to Information Technology Central's billing methodology as described in the Cost Allocation Plan after subtracting revenue for services identified in specific agreements with individual departments.
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$965,353 of which \$203,164 due to ongoing revenue associated with Board approved adjustments in Fiscal Year 2018-2019.
- ◆ The Proposed Budget includes an increase of \$965,353 in estimated revenue of which \$762,189 is due to increased charges to County departments in order to cover increased costs as described in the Budget and Operations section below, as well as an increase in the use of Retained Earnings.
 - ◆ This revenue is ongoing.
- ◆ The Department anticipates a total of \$2.2 million in retained earnings as of July 1, 2019, of which \$300,000 is budgeted for use in Fiscal Year 2019-2020.

- ◆ Note, the retained earnings balance for 2018-2019 does *not* include the posting of a prior period adjustment for the unfunded pension liability specific to this department in accordance with the requirements of Governmental Accountability Standards Board (GASB) Statements No. 68 or 75.
- ◆ The retained earnings balance for Information Technology Central is anticipated to be \$1.6 million as of July 1, 2019. No use of retained earnings is budgeted for Fiscal Year 2019-2020.
- ◆ The retained earnings balance for Information Technology Central - Telecommunications is anticipated to be \$510,000, as of July 1, 2019 of which \$300,000 is budgeted for Fiscal Year 2019-2020

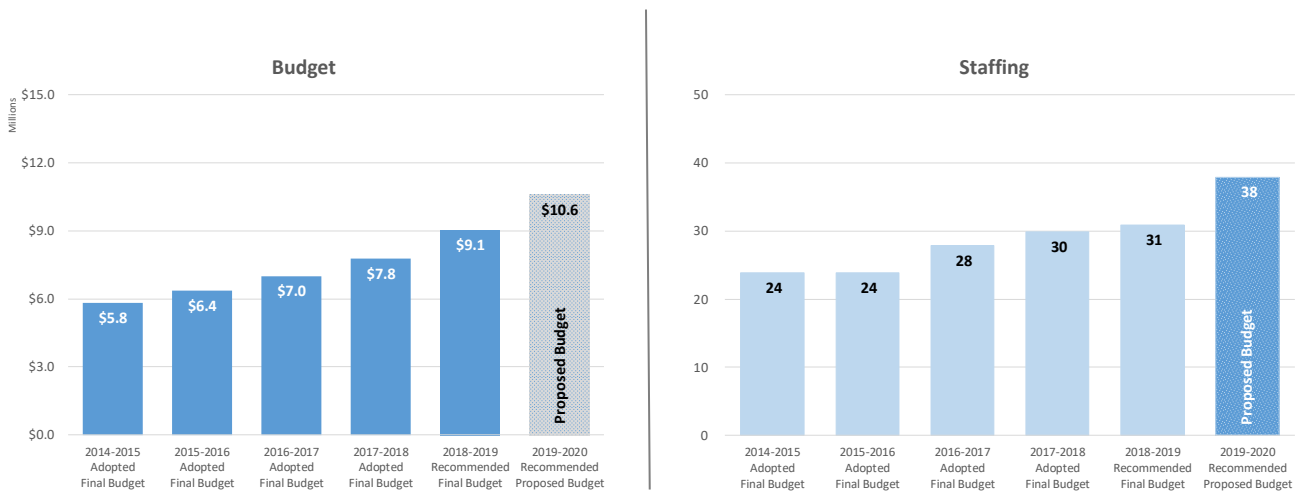
Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$10.6 million, an increase of \$ 1.5 million from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by adjusting projected salary and benefit expenses by 3%, and by gathering updated information about planned new and recurring expenditures based on historical or contracted escalators.
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$1.3 million of which \$203,164 is due to ongoing costs associated with depreciation expenses for the Storage Area Network (SAN) that was Board approved in Fiscal Year 2018-2019, requiring no additional General Fund Contribution in Budget Year 2019-2020.
- ◆ The Proposed Budget includes a \$1.1 million adjustment to accommodate the increased costs associated with six new staff requests, phone replacements, a training room expansion and contracts for new services requiring no additional General Fund Contribution.
 - ◆ \$100,644 increase for Closed Captioning Services for the Board of Supervisors meetings and County Enterprise technology contracts; these costs are ongoing.
 - ◆ \$488,000 increase for costs associated with four PeopleSoft positions being transferred into Information Technology Central from the Auditor Controller; these costs are ongoing.
 - ◆ \$129,512 increase for two Application Specialist III positions to fulfill embedded service agent positions for three Departments; Planning, Treasurer Tax Collector, and StanCERA; these costs are ongoing.
 - ◆ \$78,200 decrease in fixed assets due to fewer Fixed Assets needed; these are one-time cost reductions.
 - ◆ \$75,000 increase to remodel and expand the training room funded by Department CAP charge Revenue. This cost is one-time.
 - ◆ \$347,233 increase to replace Health Services Agency phones funded by \$47,233 in CAP charge revenue and use of \$300,000 in Retained Earnings. The adjustment includes \$300,000 in one-time costs and \$47,233 in ongoing costs.
 - ◆ The adjustment includes a reduction of \$3,200 in one-time costs and an increase of \$765,389 in ongoing costs.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 38, an increase of seven over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, one position has been added to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of six to total allocated positions.
 - ◆ Two new Application Specialist III positions are recommended to be added and to be embedded at Planning, StanCERA, and Treasurer Tax Collector through an internal agreement to support customer desktop and application support needs; and
 - ◆ Four positions (one Senior Software Developer/Analyst, one Software Developer / Analyst III, one Senior Application Specialist, and one Application Specialist III) are recommended to be transferred in from the Auditor Controller Office to better align with the County’s informational technology services structure.

Five-Year Historical Trends

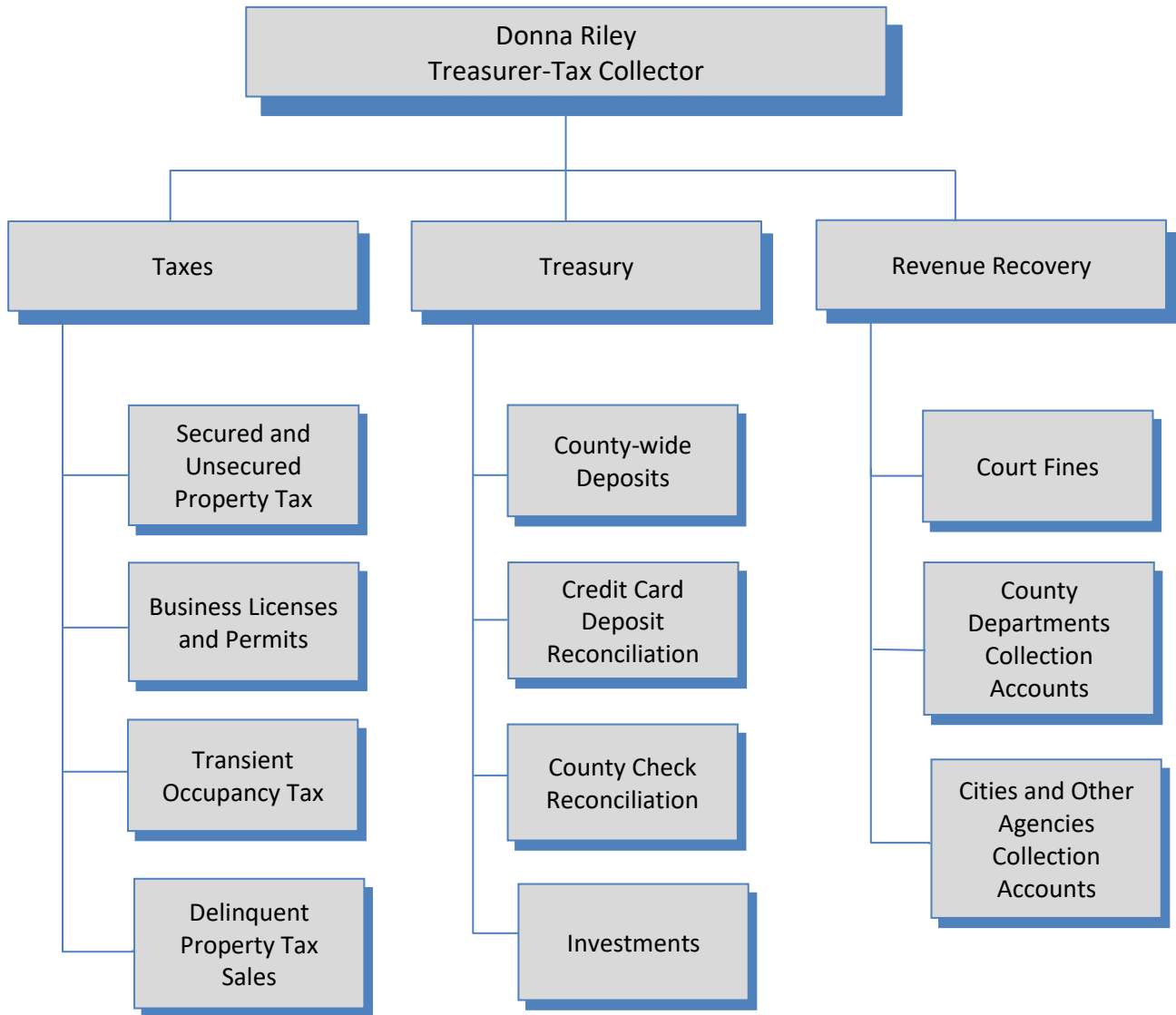


Key Challenges and Opportunities

- ◆ The department sees additional opportunities to contract with County departments to provide “embedded” Information Technology support staff in those departments as a method of helping those departments make the best decisions regarding technology.
- ◆ The department continues to work toward the target of maintaining a level of retained earnings in alignment with State Auditor-Controller guidelines, while budgeting prudently for future costs, especially of aging information technology infrastructure. As an outcome of this effort, charges for service to County departments going forward will fully encompass actual costs, not a rate discounted using retained earnings. The use of retained earnings in this and future budget years will be reserved for strategic, one-time costs only.

Related Links

For additional information about the Information Technology Central, refer to the division’s website at: <http://www.stancounty.com/sbt/>



1010 10th Street, Suite 2500 & 5700, Modesto, California 95354
Taxes (209) 525-6388, Treasury (209) 525-6524, Revenue Recovery (209) 525-4450
www.stancounty.com/tr-tax/

Treasurer-Tax Collector

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$2,882,896	\$2,926,830
Use of Fund Balance/ Retained Earnings	\$0	\$0
Gross Costs	\$4,012,184	\$4,029,069
General Fund Contributions	\$1,129,288	\$1,102,239
% Funded by General Fund	28.1%	27.4%
Total Allocated Positions	33	34

Department Services and Programs

The Treasurer – Tax Collector Department is comprised of three divisions.

The **Taxes** Division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also collects fees for various types of licenses and permits.

The **Treasury** Division accepts deposits for all County departments, school districts and special districts, processes deposits for county-wide over the counter credit card payments and receives absent heir funds to be held in trust before distribution to the State of California. Staff ensures accurate payment and reconciliation of approved check disbursements and wire transfers, processes forged check claims to recover funds and ensure that there are adequate funds available to cover liquidity needs of the Treasury and invest any

excess temporarily idle funds in the Stanislaus County Treasury Pool as well as maintaining the Tobacco Endowment funds.

The **Revenue Recovery** Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. The Revenue Recovery clients consist of over 20 County departments, several city agencies and the Superior Courts of Stanislaus County. There are four major collection programs within the Revenue Recovery Division consisting of the Courts, Health Services Agency, unsecured tax, and other miscellaneous department collections.

Board of Supervisors Priority Area



The Treasurer-Tax Collector supports the following Board of Supervisors priority:

Priority	<i>Delivering efficient public services to benefit our residents and businesses</i>	
Mission Statement	To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals.	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Revenue Recovery Outstanding Fees Balance Collection	Treasury Pool Earnings Rate

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives	
◆	Improve banking efficiencies in Treasury through Check 21 electronic remote deposit to the County bank and positive pay services
◆	Increase the interest rate of return on the Treasury pool through strategic investment purchases and the addition of a sweep investment account and increase the number of broker/dealers
◆	Reconfigure second floor office layout to provide a more efficient and conducive working environment
◆	Implement new collection software purchased in Fiscal Year 2017-2018 to enhance collection efforts
◆	Explore the e-payable process for property tax collections and provide on-line property tax bills for property owners on the County website thereby providing efficiencies and conveniences to Stanislaus County taxpayers

Budgets Contained within the Department

- ◆ Admin/Taxes (General Fund)
- ◆ Treasury Division (General Fund)
- ◆ Revenue Recovery (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Treasurer-Tax Collector						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$65,529	\$65,000	\$66,950	\$103,600	\$36,650	\$38,600
Fines, Forfeitures, Penalties	\$100,030	\$65,000	\$66,950	\$62,100	(\$4,850)	(\$2,900)
Revenue from use of Assets	\$790,771	\$793,268	\$834,541	\$757,710	(\$76,831)	(\$35,558)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,494,616	\$1,907,478	\$1,913,190	\$1,944,555	\$31,365	\$37,077
Miscellaneous Revenue	\$37,779	\$37,150	\$38,315	\$43,415	\$5,100	\$6,265
Other Financing Sources	\$10,432	\$15,000	\$15,450	\$15,450	\$0	\$450
Total Revenue	\$2,499,157	\$2,882,896	\$2,935,396	\$2,926,830	(\$8,566)	\$43,934
Use of Fund Balance/Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,499,157	\$2,882,896	\$2,935,396	\$2,926,830	(\$8,566)	\$43,934
Salaries and Benefits	\$2,703,896	\$3,067,067	\$3,250,545	\$3,353,513	\$102,968	\$286,446
Services and Supplies	\$652,048	\$1,071,360	\$896,353	\$806,772	(\$89,581)	(\$264,588)
Other Charges	\$313,858	\$378,495	\$387,723	\$430,923	\$43,200	\$52,428
Fixed Assets						
Equipment	\$163,668	\$10,000	\$0	\$0	\$0	(\$10,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$478,822)	(\$514,738)	(\$537,939)	(\$562,139)	(\$24,200)	(\$47,401)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,354,648	\$4,012,184	\$3,996,682	\$4,029,069	\$32,387	\$16,885
General Fund Contribution	\$855,491	\$1,129,288	\$1,061,286	\$1,102,239	\$40,953	(\$27,049)
Total Allocated Positions	-	33	33	34	1	1

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$2.9 million, an increase of \$43,934 from the 2018-2019 Adopted Final Budget.
- ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: a standard escalator of 3.5% and evaluating historical trend for the Revenue Recovery division.
- ◆ The Proposed Budget includes an adjustment decreasing the 2019-2020 Spending Plan by a total of \$8,566 in estimated revenue due to:
 - ◆ An increase of \$38,240 in estimated revenue for one Manager II position approved in the Fiscal Year 2018-2019 at First Quarter Financial Report in the Administration/Taxes division.
 - ◆ An increase of \$10,675 in estimated revenue for one Accountant II position approved in the Fiscal Year 2018-2019 First Quarter Financial Report in the Revenue Recovery division.
 - ◆ An increase of \$24,200 in estimated revenue in the Revenue Recovery division and \$7,900 in the Treasury division for 30% of the cost of an embedded Information Technology position.
 - ◆ A decrease of \$89,581 in estimated revenue due to a decrease in previously funded operations requests to align with the current Department vision.
 - ◆ These revenues are ongoing.

Budget and Operations

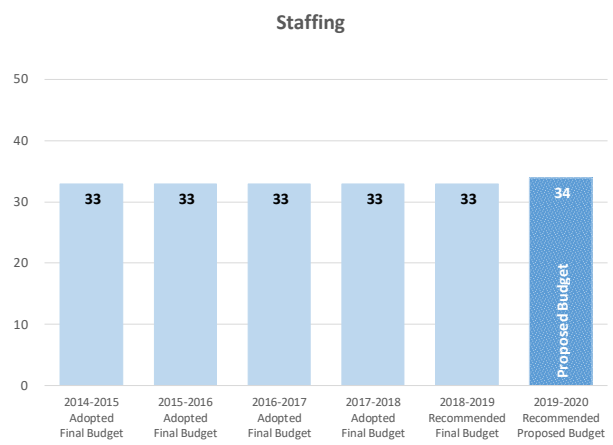
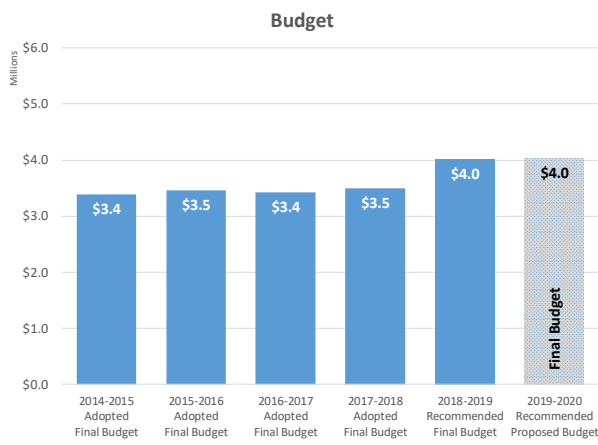
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$4.0 million, a decrease of \$16,885 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget: standard escalators of 5.0% for Health Care, 3.5% for all other costs and additions for embedded IT Staff which is spread by payroll across all divisions.
- ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Spending Plan by a total of \$32,387 due to ongoing costs associated with Board approved adjustments in Fiscal Year 2018-2019 and 30% of the cost of an embedded Information Technology, requiring an additional General Fund Contribution of \$40,953.
 - ◆ An increase of \$68,093 in Salaries and Benefits for one Manager II position approved in Fiscal Year 2018-2019 First Quarter Financial Report in the Administration/Taxes division, funded by an increase in estimated revenue of \$38,240, and an increase of \$29,853 in General Fund Contribution.
 - ◆ An increase of \$10,675 in Salaries and Benefits for one Accountant II position approved in the Fiscal Year 2018-2019 First Quarter Financial Report in the Revenue Recovery division, funded by a \$10,675 increase in estimated revenue.
 - ◆ An increase of \$43,200 in Other Charges for 30% cost of an embedded Information Technology position, funded by an increase in estimated revenue of \$32,100, and an increase of \$11,100 in General Fund Contributions.
 - ◆ These costs are ongoing.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 34, an increase of one over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, four positions have been added to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation for a decrease of three to total allocated positions.

- ◆ Two vacant Accountant I positions are recommended to be deleted since they have been replaced with two Accountant II positions; and
- ◆ One Account Clerk III position is recommended to be deleted since it has been replaced with an Accounting Technician position.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ The department has been impacted by the retirement of several long-term staff members. The reduction has led to a short-term reduction in efficiency while staff are trained on processes and procedure. It has also provided the department an opportunity to review processes and procedures for efficiency and appropriate use of technology.

Related Links

For additional information about the Treasurer-Tax Collector, refer to the website at: <http://www.stancounty.com/tr-tax>

Delivering Community Infrastructure

Introduction

Departments contained within this section support the Board of Supervisors' priority of *Delivering efficient public services and community infrastructure to benefit our residents and businesses*, with the primary focus on delivering community infrastructure. Departments within this priority area meet the infrastructure needs of the community and protect natural resources to improve the quality of life for County residents while enabling expansion of a robust economy.

Focused on the environment and infrastructure, some of the supportive functions provided by this priority area include protecting and promoting the health, safety, and welfare of persons and property throughout the County.

The following departments support the delivery of efficient public services through their daily operations:

- ◆ Environmental Resources promotes a safe and healthy environment and improves the quality of life in our community through a balance of science, education, partnerships and environmental regulation.
- ◆ Parks and Recreation manages a variety of parks and recreation facilities, including five regional parks and ten community parks that provide the community an opportunity to enjoy the outdoors at a reasonable cost.
- ◆ Planning and Community Development promotes economic development through diverse land use, enhancing community infrastructure, improving public services, and providing streamlined permit processing services.
 - ◆ The Public Works department facilitates the safe and efficient movement of people, goods and services throughout the County by designing, building and maintaining a regional public transportation system.



Priority Highlights

Over-arching goals for departments *Delivering community infrastructure to benefit our residents and businesses*, include: ensuring reliable water sources – quantity and quality; improving transportation circulation; promoting effective solid waste disposal; and developing a comprehensive flood control strategy. Departments delivering efficient community infrastructure continually work to improve County residents' experiences while utilizing public venues, services and the

transportation system. Public Works will implement 23 projects in Fiscal Year 2019-2020 related to road maintenance and improvements with funding from Measure L, a local transportation tax, Senate Bill 1, a State Transportation Tax, and Public Facilities Fees obligations. Parks and Recreation recently updated their master plan and will continue to work to enhance public facilities and community and regional parks. Planning and Community Development funding will go towards a variety of

projects including the West Modesto Sewer Infrastructure Improvement Project, Housing Projects, and continuing to improve customer service with respect to permit processing times. Environmental Resources continues to improve the

quality of life for the community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Environmental Health and Milk and Dairy.

Priority Appropriations and Trends

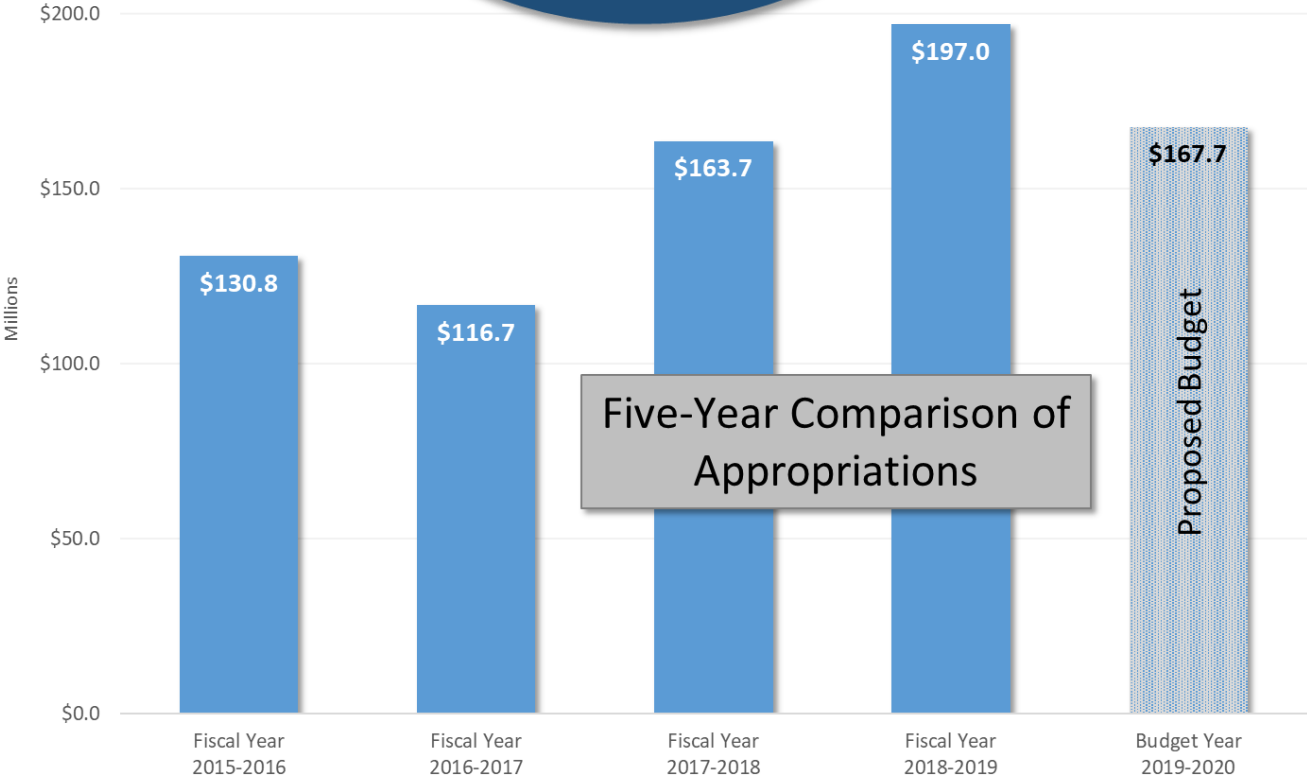
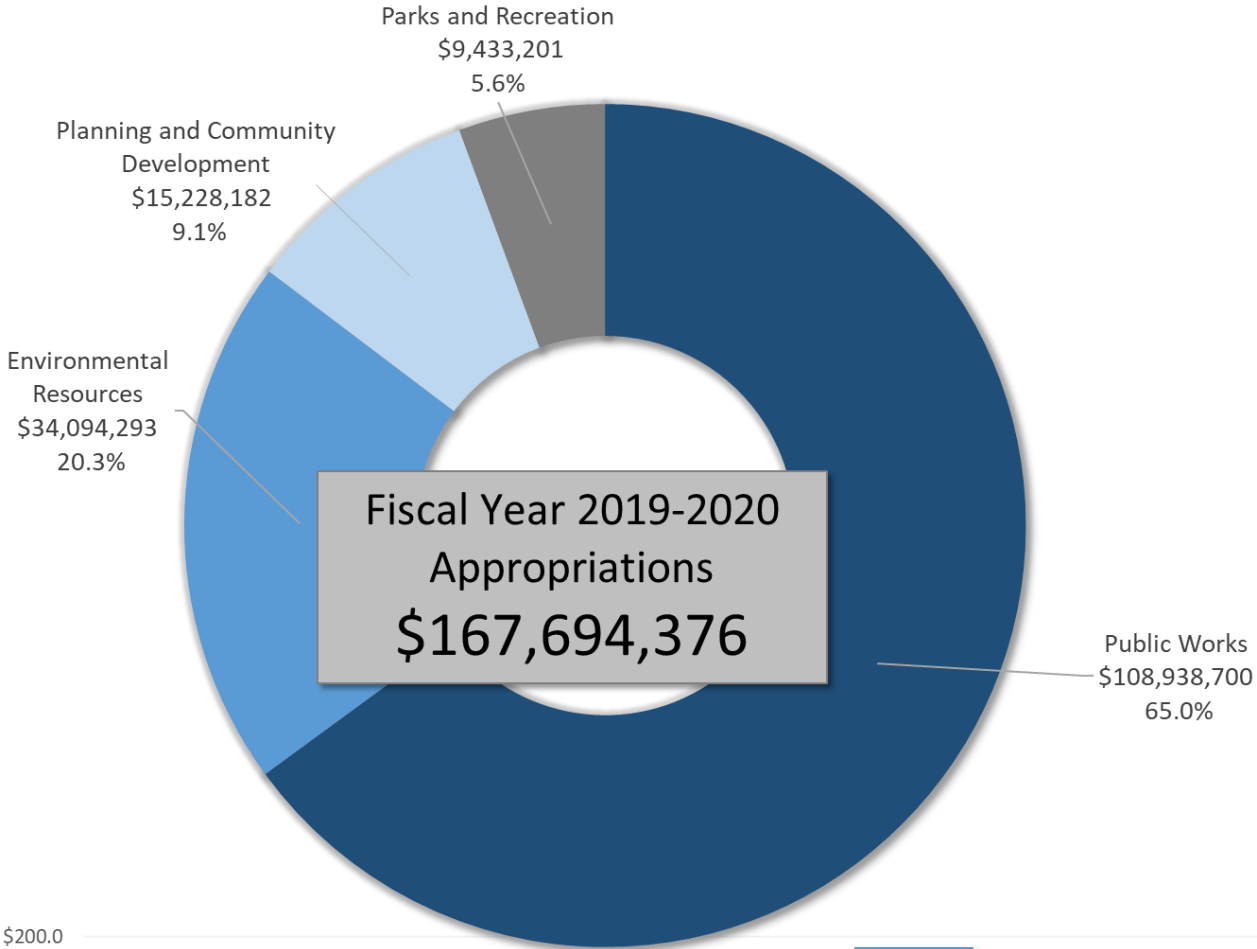
Fiscal Year 2019-2020 appropriations total \$167.7 million for the priority of *Delivering Community Infrastructure*. Public Works makes up 65% of this priority budget with a key focus on transportation system maintenance and improvement projects. Environmental Resources accounts for approximately 20% of this priority budget focused on the preparation and implementation of four separate Groundwater Sustainability Plans (GSPs) required by the Sustainable Groundwater Management Act (SGMA), which addresses the sustainable yield from the groundwater basins within its geographic footprint and political boundaries. The remaining 15% of the appropriations are dedicated to Planning and Community Development and Parks and Recreation.

Five-year historical trends show a 7.4% dip in Fiscal Year 2015-2016 and a 10.8% dip in Fiscal Year 2016-2017 primarily due to a

reduction in appropriations in the Public Works Road and Bridge budget due to the timing and completion of large projects. Subsequently, growth in this priority area surged in Fiscal Years 2017-2018 and 2018-2019 primarily due to increased revenue for Road and Bridge from State, Federal, and local sources for multiple road and bridge projects.

The 2019-2020 Proposed Budget represents a 15% decrease from the 2018-2019 Final Budget mostly attributed to Public Works operations. Public Works will be implementing 23 Road and Bridge projects in 2019-2020, a decrease of nine from Fiscal Year 2018-2019. Additionally, the merging of the Road and Bridge Fund and Engineering fund resulted in a net decrease of \$2.1 million.

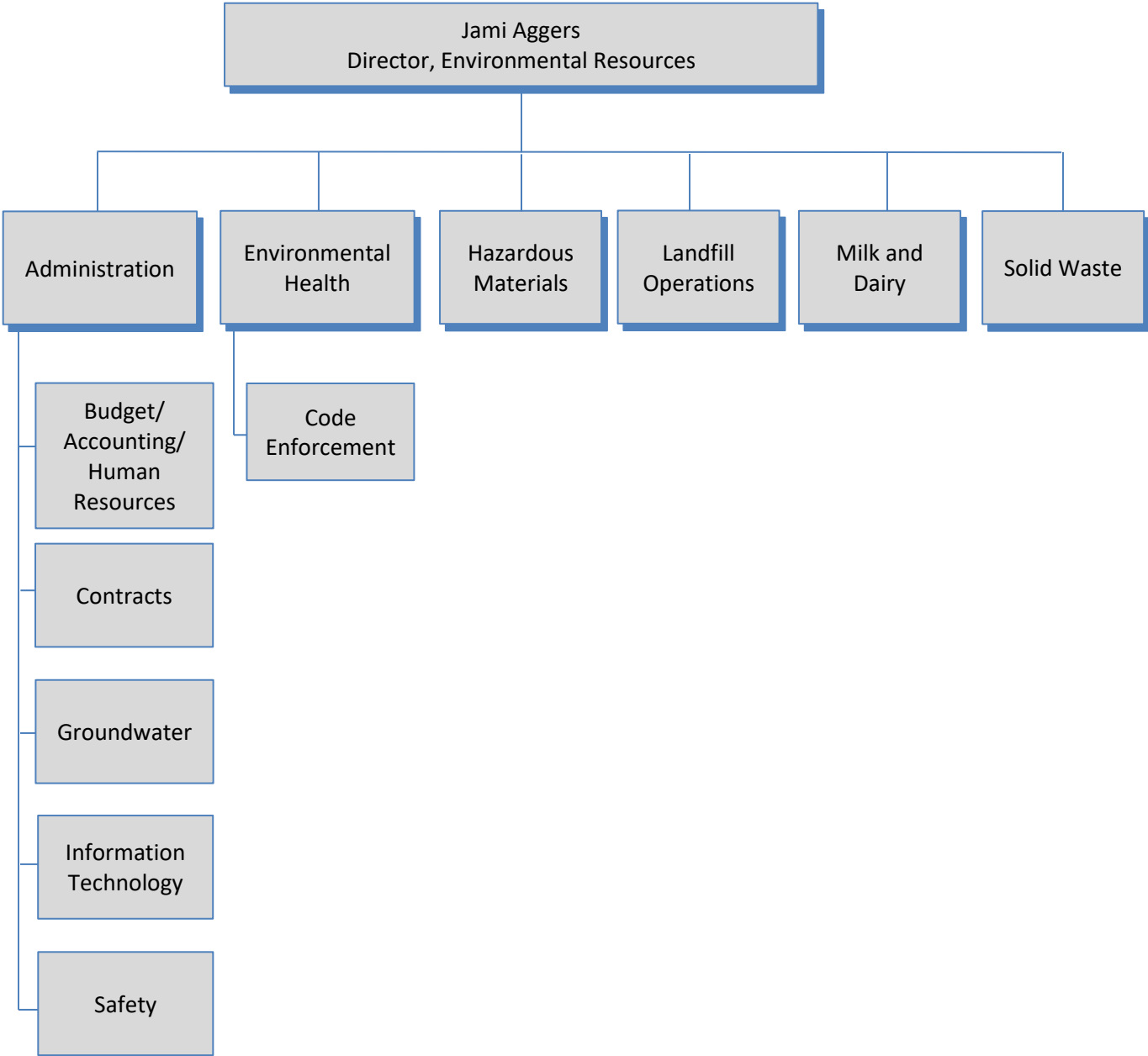




Delivering Community Infrastructure Summary of Budget Appropriations

Page	Fund	Org	Recommended 2019-2020	
299	Environmental Resources		\$34,094,293	
	1001	0034100	Environmental Resources	\$10,008,667
	1004	0034204	AB 939 - Source Reduction and Recycle	\$913,029
	1014	0034234	Abandoned Vehicle Abatement	\$84,251
	1010	0034211	Beverage Container Recycling	\$29,171
	1016	0034237	Code Enforcement Abatement	\$20,000
	1005	0034205	Disclosure Program	\$460,050
	1015	0034236	E-Waste Collection Facility	\$0
	4021	0041100	Fink Road Landfill	\$18,187,819
	4031	0041200	Geer Road Landfill	\$2,840,501
	1002	0034202	Household Hazardous Waste	\$1,248,884
	1009	0034209	Trust Fund	\$5,300
	1006	0034206	Underground Storage Tank Program	\$0
	1008	0034207	Used Oil Recycling	\$92,516
	1003	0034203	Vehicle Registration Fee Surcharge	\$68,000
	1012	0034200	Waste Tire Enforcement Grant	\$136,105
308	Parks and Recreation		\$9,433,201	
	0100	0035110	Parks and Recreation	\$8,153,419
	1727	0035452	Fish and Wildlife	\$20,000
	1728	0035453	Modesto Reservoir Patrol	\$23,000
	1702	0035450	Off-Highway Vehicle Fund	\$965,631
	1694	0035701	Regional Water Safety Training Center	\$68,780
	0100	0035420	Tuolumne River Regional Park	\$202,371
315	Planning and Community Development		\$15,228,182	
	1206	0040400	Building Permits	\$2,802,640
	1746	0043290	Dangerous Building Abatement	\$48,000
	179A	0025521	General Plan Maintenance	\$327,060
	0100	0025101	Planning and Community Development	\$2,799,968
	1717	0025450	Special Revenue Grants	\$9,250,514

			Recommended 2019-2020
322	Public Works		\$108,938,700
1201	0040001	Administration	\$1,291,720
1202	0040249	Engineering	\$0
4001	0041510	Local Transit System	\$14,458,510
5121	0042100	Morgan Shop	\$5,039,906
1101	0040399	Road and Bridge	\$88,148,564
Delivering Community Infrastructure Total			\$167,694,376



3800 Cornucopia Way, Suite C, Modesto, CA 95358 Tel: (209) 525-6700
www.stancounty.com/er

Environmental Resources

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$20,572,546	\$21,004,699
Use of Fund Balance/ Retained Earnings	\$10,714,492	\$11,828,783
Gross Costs	\$32,321,549	\$34,094,293
General Fund Contributions	\$1,034,511	\$1,260,811
% Funded by General Fund	3.2%	3.7%
Total Allocated Positions	106	105

Department Services and Programs

The Department provides for State and local mandated education, investigation, inspection services, and operations in the following programs: Environmental Health; Hazardous Materials; Solid Waste Management; Code Enforcement; Landfill Operations; Milk and Dairy; and Water Resources Management. For more information, call (209) 525-6700 or visit www.stancounty.com/er

The **Administration** division provides central administrative support for the department and is responsible for safety, finance and budget preparation, administration, human resource management, contracts administration, information technology and water resource management. Administration is responsible for working with key staff to identify, analyze, and monitor regulatory and legal changes; understand the implications of these changes to County policies and procedures; communicate business process changes to staff; and implement new processes and policies as needed.

The **Environmental Health** division performs routine inspections of retail food facilities, including mobile food facilities and Cottage Food Operations, for compliance with health and safety codes and responds to complaints of improper food handling, alleged food poisoning, unsanitary conditions and vermin infestations. This division is also responsible for the enforcement of the Safe Body Art Act which includes permitting body artists and inspecting body art facilities. As a component of the Housing Program, the division conducts investigative inspections of residential single and multiple family units on a complaint basis to determine whether housing violations exist. The division also inspects for compliance with State codes and issues permits

for the operations of detention facilities, organized camps and employee housing. Additionally, this division investigates complaints regarding environmental concerns such as rodents, flies and other insects as well as complaints concerning failed sewage disposal systems; it conducts inspections of new and rehabilitated private sewage disposal systems for compliance with health and safety codes and inspects septic tank/chemical toilet pumper trucks. As a State-delegated Local Primary Agency, the division is responsible for regulatory oversight of local public water systems with less than 200 service connections. Staff ensures compliance with the California Safe Drinking Act and provides information on contaminants found in drinking water supplies and remedial alternatives. The division is also responsible for issuing permits for the installation, construction, and destruction of private wells. The Recreational Health program ensures acceptable water quality, structural safety, and the availability of life-saving equipment at all public pools and spas to determine suitability for human contact.

The **Hazardous Materials** division oversees the Disclosure Program which provides for the State mandated inspection, enforcement and reporting required for businesses that store hazardous materials. Each applicable business must complete and submit a Business Plan and certify an annual inventory of chemicals stored onsite. Emergency response personnel are provided access to this information and it is continuously updated. This division operates the Household Hazardous Waste (HHW) Program which provides for the diversion of HHW and electronic waste (E-Waste) from sewer systems, landfills, and roadside dumping through the operation of a permanent collection facility and

temporary collection events. This division also provides public educational services and performs activities associated with the Oil Payment Program. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

The **Code Enforcement** division investigates violations of zoning and vehicle abatement laws. It works to achieve voluntary compliance through notification and education. When necessary, the division uses legal procedures such as citation issuances and forced clean-ups to abate nuisances. Examples of abatements include: boarding structures, removing junk, rubbish, abandoned vehicles, graffiti removal, and securing vacant lands used for illegal dumping. The division's goal is to eliminate blight and improve the quality of life for residents, visitors and business owners.

The **Solid Waste** division provides administration and enforcement of the County's Refuse Ordinance, administration of the four refuse collection agreements for the unincorporated areas and administration of the Stanislaus County Recycling Market Development Zone program. Additionally, this division manages the permit process of refuse collectors, recycling facilities, and food processing by-product use sites; is responsible for the administration and enforcement of the Food Processing By-product Ordinance Codes and prepares and updates the County-wide Integrated Waste Management Plan for the County and its nine cities; provides educational resources and outreach materials to the public promoting source

reduction, reuse and recycling, manages and administers two grants which provides the opportunity to develop and maintain used oil and beverage container recycling programs; and is responsible for enforcing the California Tire Recycling Act.

The **Landfill** division operates the Fink Road Landfill that provides landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility. This division also oversees the closed Geer Road Landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode. In addition to daily operations, the landfill division addresses roadside dumping requests in the unincorporated areas of the County.

The **Milk and Dairy** division inspects market milk ("Grade A") and manufacturing grade ("Grade B") dairy farms for conformance with quality and sanitation requirements, samples milk at the producer level and conducts an analysis for bacterial content and the presence of contaminants to ensure safety; routinely collects samples of finished products from retail outlets and analyzes for compliance with standards; investigates consumer complaints and follows up with appropriate actions; and condemns milk and milk products that may be unfit or unsafe for human consumption.

Board of Supervisors Priority Area



The Environmental Resources supports the following Board of Supervisors priority:

Priority	<i>Delivering community infrastructure to benefit our residents and businesses</i>	
Mission Statement	The Department of Environmental Resources strives to promote a safe and healthy environment and improve the quality of life in our community through a balance of science, education, partnerships and environmental regulation	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Timely code enforcement compliance	Maintain and exceed the 50% waste diversion

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Collaborate with County Stakeholders to finalize the Programmatic Environmental Impact Report which facilitates the implementation of its Groundwater Ordinance, streamlines the well permitting process, and supports the preparation and implementation of the Groundwater Sustainability Plans under the Sustainable Groundwater Management Act ◆ Evaluate the County's "evergreen" Franchise Refuse Agreements and determine alternatives ◆ Complete the design plans and bid for the In-fill Project at the Fink Road Landfill and obtain a revised Solid Waste Facility Permit in order to begin construction of the onsite expansion of landfill capacity for solid waste disposal ◆ Complete the construction of the new Groundwater Extraction and Treatment System at the Geer Road Landfill in order for the Cease and Desist Order to be lifted and obtain a new permit from the Regional Water Quality Control Board which will ensure the maximum protection to groundwater quality available ◆ Complete the construction of Municipal Solid Waste Cell 6 at the Fink Road Landfill to increase available capacity for solid waste disposal

Budgets Contained within the Department

- ◆ Environmental Resources (Special Revenue Fund)
- ◆ AB 939/Source Reduction and Recycle (Special Revenue Fund)
- ◆ Abandoned Vehicle Abatement (Special Revenue Fund)
- ◆ Beverage Container Recycling (Special Revenue Fund)
- ◆ Code Enforcement Abatement (Special Revenue Fund)
- ◆ Disclosure Program (Special Revenue Fund)
- ◆ E-Waste Collection Facility (Special Revenue Fund)
- ◆ Fink Road Landfill (Enterprise Fund)

- ◆ Geer Road Landfill (Enterprise Fund)
- ◆ Household Hazardous Waste (Special Revenue Fund)
- ◆ Trust Fund (Special Revenue Fund)
- ◆ Underground Storage Tank Program (Special Revenue Fund)
- ◆ Used Oil Recycling (Special Revenue Fund)
- ◆ Vehicle Registration Fee Surcharge (Special Revenue Fund)
- ◆ Waste Tire Enforcement Grant (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Environmental Resources						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$27,420	\$31,000	\$31,000	\$31,000	\$0	\$0
Revenue from use of Assets	\$764,066	\$515,000	\$530,000	\$530,000	\$0	\$15,000
Intergovernmental Revenue	\$602,562	\$917,340	\$815,851	\$951,094	\$135,243	\$33,754
Charges for Service	\$16,244,270	\$15,479,467	\$15,540,182	\$15,919,179	\$378,997	\$439,712
Miscellaneous Revenue	\$42,599	\$58,800	\$40,800	\$40,800	\$0	(\$18,000)
Other Financing Sources	\$4,923,001	\$3,570,939	\$5,548,376	\$3,532,626	(\$2,015,750)	(\$38,313)
Total Revenue	\$22,603,918	\$20,572,546	\$22,506,209	\$21,004,699	(\$1,501,510)	\$432,153
Use of Fund Balance/Retained Earnings	\$6,911,508	\$10,714,492	\$12,163,341	\$11,828,783	(\$334,558)	\$1,114,291
Total Funding Sources	\$29,515,426	\$31,287,038	\$34,669,550	\$32,833,482	(\$1,836,068)	\$1,546,444
Salaries and Benefits	\$9,851,692	\$11,162,257	\$11,668,938	\$11,456,635	(\$212,303)	\$294,378
Services and Supplies	\$12,592,144	\$13,943,209	\$16,126,973	\$14,391,584	(\$1,735,389)	\$448,375
Other Charges	\$3,308,130	\$1,729,831	\$1,791,147	\$3,957,351	\$2,166,204	\$2,227,520
Fixed Assets						
Buildings & Improvements	\$100,291	\$240,000	\$350,000	\$615,000	\$265,000	\$375,000
Equipment	\$213,594	\$2,313,572	\$863,000	\$1,101,463	\$238,463	(\$121,109)
Other Financing Uses	\$4,609,075	\$3,200,000	\$5,200,000	\$3,312,000	(\$1,888,000)	\$112,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$1)	(\$267,320)	(\$295,997)	(\$739,740)	(\$443,743)	(\$472,420)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$30,674,925	\$32,321,549	\$35,704,061	\$34,094,293	(\$1,609,768)	\$1,772,744
General Fund Contribution	\$1,159,499	\$1,034,511	\$1,034,511	\$1,260,811	\$226,300	\$226,300
Total Allocated Positions	-	106	106	105	-1	-1

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$21 million, an increase of \$432,153 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by considering the current year’s annualized year-to-date actuals and the five year history of actuals, along with any anticipated grant

award amounts or reimbursements and other known variables associated with each program. Additional escalators to particular budget units are as follows:

- ◆ The Environmental Resources budget unit used a revenue escalator of 1.5% in Charges for Services accounts.
 - ◆ The Abandoned Vehicle Abatement budget used a revenue escalator of 3%.
 - ◆ The Disclosure Program budget used a revenue escalator of 3.3% in the majority of the Charges for Services accounts.
 - ◆ The Fink Road Landfill budget used a revenue escalator of 3% in Revenue from Use of Assets.
- ◆ The Proposed Budget includes a decrease from the spending plan of \$1.5 million in estimated revenue primarily due to revenue not being transferred into the Geer Road Landfill for a Capital Improvement installation.
- ◆ The Environmental Resources budget includes an increase of \$387,375 in estimated revenue primarily due to an anticipated increase in Environmental Health fees charged for services provided, and anticipated revenue for the California Accident Release Prevention Program (CalARP).
 - ◆ The AB 939 budget includes a decrease of \$12,240 in estimated revenue due to the decrease in usage of the Rate Stabilization funds. This revenue is ongoing, assuming refuse deliveries to the Waste-to-Energy plant continue, and is variable based on tonnage.
 - ◆ The Beverage Container Recycling budget includes a decrease of \$1,729 in estimated revenue due to a decrease in awarded grant funds. This revenue is ongoing, assuming the grant is applied for and awarded annually, and variable based on the amount of the grant award.
 - ◆ The Disclosure Program budget includes a decrease of \$28,000 in estimated revenue to reflect the transfer of CalARP revenue to the proper fund.
 - ◆ The Fink Road Landfill budget includes an increase of \$169,003 in estimated revenue due to an increase in contracted franchise hauler fees and projected tipping fee increases.
 - ◆ The Geer Road Landfill budget includes a decrease of \$2M in estimated revenue that would have been transferred from the Fink Road Landfill budget unit due to a capital improvement that will not be installed in Fiscal Year 2019-2020.
 - ◆ The Household Hazardous Waste budget includes a decrease of \$21,000 in estimated revenue due to anticipating less Sanitation Services revenue, and due to the Conditionally Exempt Small Quantity Generators (CESQG) businesses no longer utilizing our facility for their hazardous waste disposal.
 - ◆ The Used Oil Recycling budget includes a decrease of \$692 in estimated revenue due to the amount of grant funds awarded. This revenue is ongoing, assuming the grant is applied for and awarded annually.
 - ◆ The Waste Tire Enforcement Grant budget includes an increase of \$5,773 in estimated revenue due to the amount of the grant award. This revenue is ongoing, assuming the grant is applied for and awarded annually.
- ◆ The Department anticipates a total of \$18.3 million in available fund balance/retained earnings as of July 1, 2019, of which \$11.8 million is budgeted for use in Fiscal Year 2019-2020.
- ◆ The Environmental Resources budget anticipates a total of \$3,814,960 in available fund balance as of July 1, 2019, of which \$1,563,533 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The AB 939 – Source Reduction and Recycle budget anticipates a total of \$1,669 in available fund balance as of July 1, 2019, of which \$1,669 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Abandoned Vehicle Abatement budget anticipates a total of \$136,912 in available fund balance as of July 1, 2019, of which \$30,691 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Beverage Container Recycling budget anticipates zero available fund balance as of July 1, 2019.

- ◆ The Code Enforcement Abatement budget anticipates a total of \$80,106 in available fund balance as of July 1, 2019, of which \$20,000 is budgeted for use in Fiscal Year 2019-2020.
- ◆ The Disclosure Program budget anticipates a total of \$263,166 in available fund balance as of July 1, 2019, of which \$94,650 is budgeted for use in Fiscal Year 2019-2020.
- ◆ The Fink Road Landfill budget anticipates a total of \$11,655,422 in available retained earnings as of July 1, 2019, of which \$9,418,816 is budgeted for use in Fiscal Year 2019-2020.
- ◆ The Geer Road Landfill budget anticipates a total of \$1,203,151 in available retained earnings as of July 1, 2019, of which \$138,530 is budgeted for use in Fiscal Year 2019-2020.
- ◆ The Household Hazardous Waste budget anticipates a total of \$642,952 in available fund balance as of July 1, 2019, of which \$485,384 is budgeted for use in Fiscal Year 2019-2020.
- ◆ The Trust Fund budget anticipates a total of \$33,485 in available fund balance as of July 1, 2019, of which \$5,300 is budgeted for use in Fiscal Year 2019-2020.
- ◆ The Used Oil Recycling budget anticipates a total of \$90,567 in available fund balance as of July 1, 2019, of which \$5,658 is budgeted for use in Fiscal Year 2019-2020.
- ◆ The Vehicle Registration Fee Surcharge budget anticipates a total of \$312,258 in available fund balance as of July 1, 2019, of which \$64,000 is budgeted for use in Fiscal Year 2019-2020.
- ◆ The Waste Tire Enforcement Grant budget anticipates a total of \$61,700 in available fund balance as of July 1, 2019, of which \$552 is budgeted for use in Fiscal Year 2019-2020.

Budget and Operations

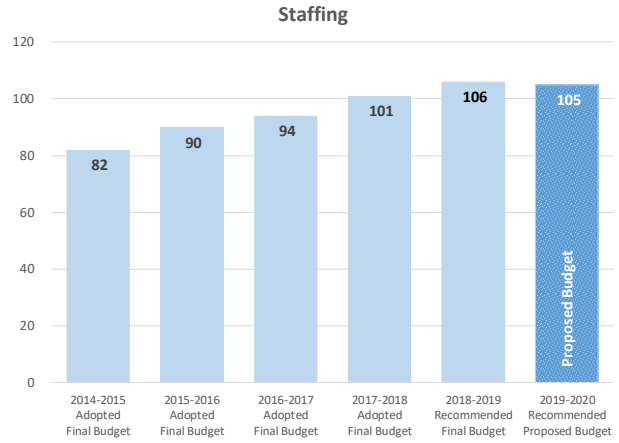
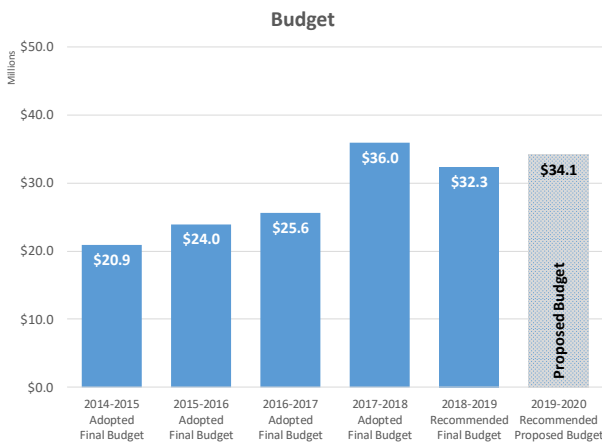
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$34.1 million, an increase of \$1.8 million from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salary and benefits escalator of 3.5%
 - ◆ Group health insurance escalator of 5%
 - ◆ Services and supplies escalator of 3.5%
 - ◆ Cost Allocation Plan (CAP) escalator of 3.5%
 - ◆ The Fixed Asset costs in the Spending Plan were developed based on known needs at that point in time, no escalators were used.
- ◆ The Proposed Budget includes a decrease of \$1.6 million from the spending plan to reflect the decreased costs primarily associated with the anticipated purchase of a flare at the Geer Road Landfill which will not be needed this fiscal year, and the transfer of positions and administrative oversight to Parks and Recreation to establish a stand alone department.
 - ◆ The Environmental Resources budget includes a decrease of \$741,301 to reflect a decrease in intrafund costs associated with the transition of administrative functions directly supporting Parks and Recreation, net of new grant funds focused on accident release prevention and stormwater implementation.
 - ◆ The Environmental Resources budget includes \$226,300 for costs associated with the Groundwater Program, increasing the General Fund Contribution. This reflects Stanislaus County's pro-rata share of Groundwater Sustainability Plans (GSP) previously approved by the Board.
 - ◆ The AB 939 budget includes a decrease of \$10,571 due to a decrease in usage of the Rate Stabilization Fund.
 - ◆ The Abandoned Vehicle Abatement Budget includes an increase of \$20,000 for overall salary increases as well as an increase in staff time spent in the program to train new staff and administer the program.

- ◆ The Beverage Container Recycling budget includes a decrease of \$1,729 due to a decrease in the grant award amount. These costs are ongoing, assuming the grant is applied for and awarded annually, and are variable based on the grant amount.
- ◆ The Disclosure Program budget includes a decrease of \$2,500 due to a contract that is no longer budgeted in this fund.
- ◆ The Fink Road Landfill budget includes \$571,500 to accommodate the increased costs associated with Depreciation and Amortization, Closure Costs being inadvertently omitted when initially developing the Spending Plan, and the following fixed assets: replacement of a server and software, replacement of a water truck and roller, and on-site improvements relating to fencing and recycling area improvements.
- ◆ The Geer Road Landfill budget includes a decrease of \$1.9 million due to the anticipated cost of a new flare which will not be needed or purchased this fiscal year.
- ◆ The Household Hazardous Waste budget includes \$266,688 to accommodate the increases costs associated with staffing and hazardous waste disposal costs, as well as the following fixed assets: replacement of a forklift and on-site improvements to install a brick wall, replacement of an exit gate, the addition of a truck dock, and complying with Americans with Disabilities Act (ADA) requirements. The adjustment includes \$234,475 in one-time costs and \$32,213 in ongoing costs.
- ◆ The Used Oil Recycling budget includes \$4,966 to accommodate the increase costs associated with an increased grant award and the usage of available fund balance to cover staff costs for administering the program. These costs are ongoing, assuming the grant is applied for and awarded annually.
- ◆ The Waste Tire Enforcement Grant budget unit includes \$6,325 to accommodate the increased staff costs associated with administering the program. These costs are ongoing, assuming the grant is applied for and awarded annually.
- ◆ The Department of Environmental Resources has a total fleet of 66 vehicles; of those, 22 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.
- ◆ The Proposed Budget includes a total of \$1.7 million in Fixed Assets for the following:
 - ◆ Replace six vehicles used to conduct health inspections, graffiti abatement, hazardous materials emergency response, milk and dairy inspections, and other related activities. The total cost is estimated to be \$147,000, funded by departmental fund balance.
 - ◆ Purchase one new vehicle used to conduct health inspections, graffiti abatement, hazardous materials emergency response, milk and dairy inspections, and other related activities. The total cost is estimated to be \$24,500, funded by departmental fund balance.
 - ◆ On-site improvement for additional secured parking for County vehicles at Environmental Resources and a budget to cover any unforeseen equipment replacement needs at the Fink Road Landfill.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 105, a decrease of one from the 2018-2019 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for a net decrease of one to total allocated positions.
 - ◆ One new block-budgeted Environmental Health Specialist I/II/III is recommended to process the increased caseload due to additional Environmental Health programs, requirements, and mandates;
 - ◆ One Confidential Assistant IV is recommended to be transferred from the Environmental Resources Department to the newly established Parks and Recreation Department to provide the new Parks Director clerical and human resources support; and
 - ◆ One Staff Services Coordinator is recommended to be transferred from the Environmental Resources Department to the newly established Parks and Recreation Department to provide grant support.

Five-Year Historical Trends



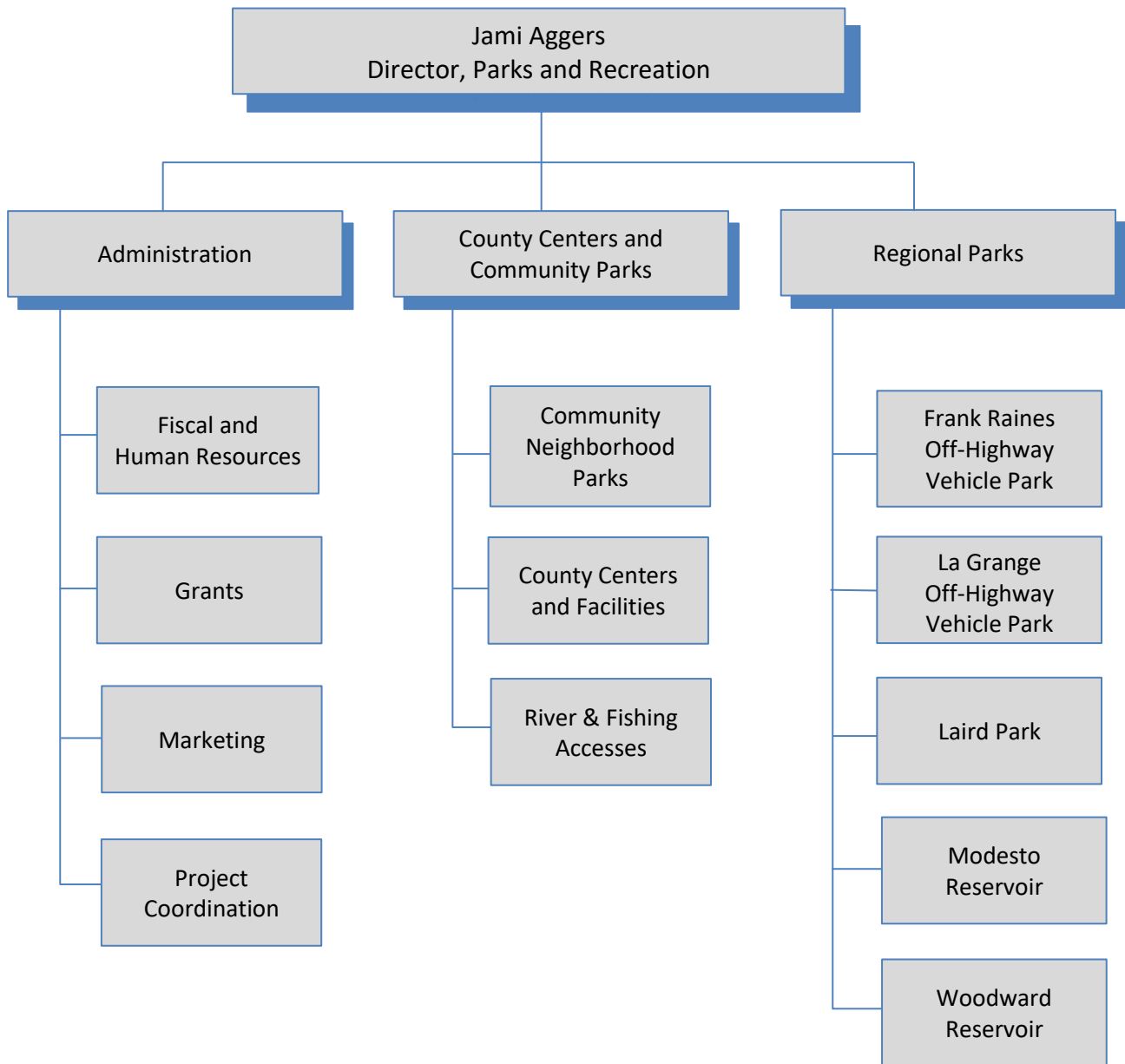
Key Challenges and Opportunities

- ◆ In September 2016 Governor Brown signed SB1383, establishing methane emissions reduction targets. During Fiscal Year 2019-2020 the Geer Road Landfill will obtain approval for start-up of the new Groundwater Extraction and Treatment System and a new permit from the Water Board which will remove the long-standing Cease and Desist Order.

Related Links

For additional information about Environmental Resources, refer to the division’s website at: <http://www.stancounty.com/er/>

Facebook page at: <https://www.facebook.com/StanislausHHW/> and <https://www.facebook.com/willy.recycle>



3800 Cornucopia Way, Modesto, CA 95358 Tel: (209) 525-6750
www.stancounty.com/parks

Parks and Recreation

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$5,001,563	\$5,625,598
Use of Fund Balance/ Retained Earnings	\$135,682	\$41,822
Gross Costs	\$9,045,645	\$9,433,201
General Fund Contributions	\$3,908,400	\$3,765,781
% Funded by General Fund	43.2%	39.9%
Total Allocated Positions	46	54

Department Services and Programs

The Department maintains five regional parks, 12 neighborhood parks, 10 community parks, two Off-Highway Vehicle parks, four cemeteries, two bridges, La Grange historical areas, five fishing access points along rivers and lakes, one swimming pool, one organized youth camp, and numerous acres of open space and river bottom. For more information, call (209) 525-6750 or visit www.stancounty.com/parks.

The **Administration** division implements the functions of budget, human resources, marketing, grant coordination, project management, partner development, and aligning maintenance, operational, and customer needs.

The **County Centers and Community Parks** division manages the maintenance and operations of the parks, flood control landscape, and streetscapes within County Service Areas 1, 10, 16, 18, 19, 21, 22, 24, 25, 26, and Del Rio Heights Landscape Assessment District; the Helen White Trail; Fox Grove, Riverdale and Las Palmas Fishing Accesses; Pauper’s, Cemetery; the Regional Water Safety Training Center located in Empire; Atlas, Bonita, Burbank-Paradise, Empire Community, Empire Tot Lot, Fairview, Leroy F. Fitzsimmons, Mono, Oregon Drive, Parklawn, Riverdale, Salida, and the United Community Parks. Additionally, the Community Parks/County Centers Division is responsible for landscape/grounds maintenance services at the following facilities: County Clerk-Recorder/Elections Building, 801 11th Street Building, Health Services Agency (County Center 2), Learning Institute (County Center 3), Probation and Juvenile Hall (County Center 5), 11 Libraries, Behavioral Health and Recovery Services facilities including Stanislaus Recovery Center (Ceres), a portion of County Center

l, 12th Street Garage and offices, Old City Hall, 1010 Tenth Street, Mancini Hall, and the Coroner’s Office.

The **Regional Parks** division is responsible for the maintenance and operations of Woodward Reservoir, Modesto Reservoir, Frank Raines Off-Highway Vehicle Park, LaGrange Off-Highway Vehicle Park, Laird Park and a small lot within the Knights Ferry area. The Department has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for over 50 years. This facility encompasses 6,667 acres, including 2,900 acres covered by the reservoir.

The Department has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. This facility covers 5,080 acres, including 2,800 acres covered by the reservoir.

The La Grange Regional Park includes the Off-Highway Vehicle area; Gold Dredge area; Livery Stables, Jail, School House, and Museum; Joe Domecq Wilderness area; Kiwanis Camp; Basso and Old La Grange Bridge; La Grange Cemetery; Robert’s Ferry Cemetery; French Bar Cemetery, Basso Fishing Access; Turlock State Lake Fishing Access; and 225 acres of river bottom along the Tuolumne River.

Frank Raines Regional Park includes the Off-Highway Vehicle area; Campground; Day Use Park, and the Minniear Area, which encompasses over 1,000 acres of undeveloped land designed for non-motorized recreation use.

Laird Regional Park consists of 97 acres of land, 30 of which open to the public for recreational purposes. This park also serves the role of a neighborhood park.

Board of Supervisors Priority Area



Parks and Recreation supports the following Board of Supervisors priority:

Priority	<i>Delivering community infrastructure to benefit our residents and businesses</i>	
Mission Statement	To implement the policies established by the Board of Supervisors pertaining to parks, which includes acquiring, developing, and maintaining recreation areas serving every segment of society, including the disabled and economically disadvantaged. To provide the leadership necessary to develop and manage parks and recreation facilities in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable costs	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Annual visitation to Regional Parks	Customer satisfaction response via social media

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ Complete a biological study and a site survey for the CEQA process in order to continue the development of an additional event venue at the north side of Woodward Reservoir Regional Park. ◆ Complete the Grayson Road Firing Range Site Cleanup Project to restore it to its natural environment. ◆ Complete the Modesto Reservoir Fuel Pump Project that will update existing fuel pumps from the 1970's to safely and conveniently provide fuel to recreational visitors. ◆ Complete the Frank Raines Potable Water Project in order to supply a new restroom with clean drinking water at the Day Use area.

Budgets Contained within the Department

- ◆ Parks and Recreation (General Fund)
- ◆ Fish and Wildlife (Special Revenue Fund)
- ◆ Modesto Reservoir Patrol (Special Revenue Fund)
- ◆ Off-Highway Vehicle Fund (Special Revenue Fund)
- ◆ Regional Water Safety Training Center (Special Revenue Fund)
- ◆ Tuolumne River Regional Park (General Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Parks and Recreation						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$49,045	\$48,480	\$44,784	\$49,009	\$4,225	\$529
Fines, Forfeitures, Penalties	\$965	\$1,000	\$1,000	\$1,000	\$0	\$0
Revenue from use of Assets	\$39,960	\$26,015	\$24,735	\$25,735	\$1,000	(\$280)
Intergovernmental Revenue	\$950,130	\$681,465	\$0	\$856,334	\$856,334	\$174,869
Charges for Service	\$4,426,607	\$4,205,103	\$4,150,203	\$4,391,296	\$241,093	\$186,193
Miscellaneous Revenue	\$51,182	\$39,500	\$20,085	\$122,170	\$102,085	\$82,670
Other Financing Sources	\$13,654	\$0	\$0	\$180,054	\$180,054	\$180,054
Total Revenue	\$5,531,543	\$5,001,563	\$4,240,807	\$5,625,598	\$1,384,791	\$624,035
Use of Fund Balance/Retained Earnings	\$384,394	\$135,682	\$68,548	\$41,822	(\$26,726)	(\$93,860)
Total Funding Sources	\$5,915,937	\$5,137,245	\$4,309,355	\$5,667,420	\$1,358,065	\$530,175
Salaries and Benefits	\$3,312,096	\$4,009,485	\$3,914,577	\$4,377,472	\$462,895	\$367,987
Services and Supplies	\$1,974,712	\$2,440,495	\$1,732,066	\$2,239,138	\$507,072	(\$201,357)
Other Charges	\$1,378,876	\$1,708,896	\$1,335,300	\$1,937,088	\$601,788	\$228,192
Fixed Assets						
Buildings & Improvements	\$548,447	\$30,000	\$0	\$180,054	\$180,054	\$150,054
Equipment	\$313,371	\$338,046	\$199,046	\$199,046	\$0	(\$199,000)
Other Financing Uses	\$458,207	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$505,477	\$518,723	\$500,403	\$500,403	\$0	(\$18,320)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$8,491,186	\$9,045,645	\$7,681,392	\$9,433,201	\$1,751,809	\$387,556
General Fund Contribution	\$2,575,249	\$3,908,400	\$3,372,037	\$3,765,781	\$393,744	(\$142,619)
Total Allocated Positions	-	46	46	54	8	8

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$5.6 million, an increase of \$624,035 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: Revenue was estimated using standard escalators in addition to considering the previous year's revenue actuals, the five year history of actuals, the current year's projected revenue through year-end, any known grant awards or reimbursements, any known scheduled events, and other known variables associated with each program/budget unit. The Department projects revenue conservatively as there are many variables that can influence visitation throughout the year such as the weather and water levels at the reservoirs.
- ◆ The Proposed Budget includes an increase of \$1.4 million in estimated revenue over the Spending Plan, due to the following:
 - ◆ The Parks and Recreation budget includes an increase of estimated revenue in the amount of \$102,085 from Cannabis Community Benefit Contributions to support Police Activities League programs at Fairview and Oregon parks. An increase of \$140,993 in estimated revenue from increased visitation at the Modesto and Woodward Reservoirs will support the addition of two new positions.

- ◆ The Parks and Recreation budget also includes one-time Public Facilities Fee (PFF) revenue in the amount of \$180,054 for costs related to the Laird Park Expansion Project.
- ◆ The Off-Highway Vehicle budget anticipates grant revenue in the amount of \$961,659 to cover staff and operational costs at the Frank Raines and LaGrange OHV Parks.
- ◆ The Department anticipates a total of \$353,658 in available fund balance as of July 1, 2019, of which \$41,822 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Fish and Wildlife budget projects a total of \$24,996 in available fund balance as of July 1, 2019, of which \$19,000 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Modesto Reservoir Patrol budget unit anticipates a total of \$65,102 in available fund balance earnings as of July 1, 2019, of which \$0 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Off-Highway Vehicle Fund budget projects a total of \$244,710 in available fund balance as of July 2, 2019, of which \$3,972 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Regional Water Safety Training Center budget projects \$18,850 in available fund balance as of July 1, 2019, of which \$18,850 is budgeted for use in Fiscal Year 2019-2020 to off-set an increase in Net County Cost.

Budget and Operations

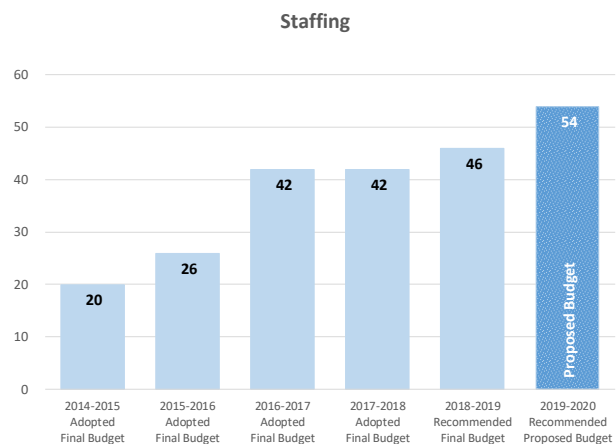
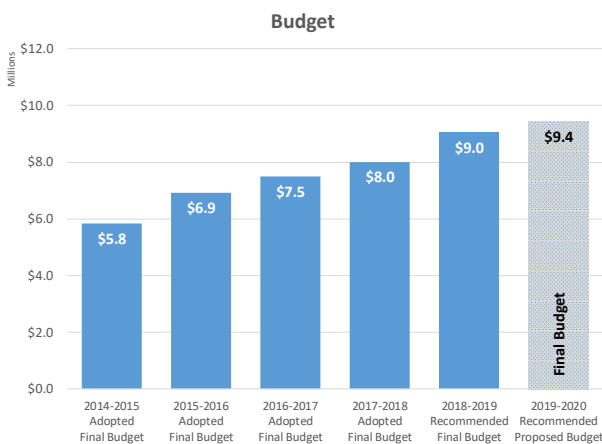
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$9.4 million an increase of \$387,556 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget: if appropriate, in addition to using standard escalators the previous year's expenditure actuals were considered along with the five year history of actuals, the current year's projected year-end expenditures, any known grant awards, and other known variables or projects associated with each program/budget unit.
- ◆ The Proposed Budget includes an increase of \$1.8 million over the approved Spending Plan for the following:
 - ◆ The Off-Highway Vehicle (OHV) budget unit includes an increase of \$965,631 to establish a budget in the Fiscal Year 2019-2020 for costs associated with the staffing and operations of Frank Raines and LaGrange OHV Parks.
 - ◆ The Tuolumne River Regional Park budget includes an ongoing increase of \$3,969 for the County share (51.9%) of the Joint Powers Agreement with the Cities of Modesto (43.4%) and Ceres (4.7%) for Tuolumne River Regional Park, funded by an increase in NCC.
 - ◆ The Parks and Recreation Budget includes an on-going increase of \$140,993 to add two Park Maintenance positions for Modesto and Woodward Reservoirs, as a result of increased visitation at each regional park; funded by park revenue. Also included is a technical adjustment of \$30,393 for increased Data Processing costs associated with Office 365 and increases in Police Activities League (PAL) contracts for parks' programs.
 - ◆ The Parks and Recreation Department has shared a department administration structure with Environmental Resources since 1995. In Fiscal Year 2019-2020 this Department will establish its own administration structure to separate from the Department of Environmental Resources. As a result an on-going increase of \$322,902 is included to restore three positions and add one new position to establish the appropriate administration structure. Also included is an on-going increase of \$107,867 for the annual lease and utilities of the Tuolumne Building where Parks' Administration will reside. These costs are funded by an increase in NCC.
 - ◆ Parks and recreation budget also includes a one-time increase for the Laird Park Expansion Project in the amount of \$180,054, which is funded by Public Facilities Fee funds.

- ◆ The Parks and Recreation Department has a total fleet of 53 vehicles; of those, 29 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. Included in the Proposed Budget are:
 - ◆ Replacement of two vehicles, ¾ ton extended cab 4x4 used to perform landscape and maintenance activities. The total cost is estimated to be \$72,000, funded by a General Fund Contribution.
 - ◆ Purchase two new vehicles used to perform landscape and maintenance activities. The total cost is estimated to be \$62,000 and is funded by a General Fund Contribution.
- ◆ Other fixed asset costs of \$96,254 is budgeted for any unforeseen equipment replacement needs.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 54, an increase of eight over the 2018-2019 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of eight to total allocated positions.
 - ◆ Two new block-budgeted Park Maintenance Worker I/II positions are recommended to be added, one for the Woodward Reservoir and one for the Modesto Reservoir, to address the increase in visitation at the reservoirs;
 - ◆ The Parks and Recreation Department is recommended to separate from the leadership and administration oversight that is currently shared with the Department of Environmental Resources and as such the following positions are recommended:
 - ◆ Restore an unfunded Deputy Director of Parks position and reclassify upward to Director of Parks and Recreation to provide leadership to the new department structure;
 - ◆ Restore an unfunded Manager III position and reclassify upward to a Manager IV to serve as a Deputy Director to the department;
 - ◆ Restore an unfunded Account Clerk III position and reclassify upward to a block-budgeted Accountant I/II position to provide fiscal support to the department;
 - ◆ Add one new Administrative Clerk III position to provide administrative support in the new structure;
 - ◆ Transfer in one Confidential Assistant IV position from the Environmental Resources Department to provide the new Parks Director clerical and human resources support; and
 - ◆ Transfer in one Staff Services Coordinator from the Environmental Resources Department to continue to provide grant and other funding related support.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ Since 2014, Parks staff have worked diligently to research, develop, and implement a marketing plan and continue to strategize ways to expand events and advertise the Regional Parks to continue the great forward momentum that has been created through this opportunity.

In February 2016, the Online Reservation System went live and customers now have the ability to reserve full hookup campsites at Woodward, Modesto, and Frank Raines Regional Parks. This also allows the Department to take advantage of nationwide marketing through the online reservation system brand. In addition, due to the hiring of a marketing coordinator in early 2017 and the significant marketing efforts that have been expended, several special events have been held at the facilities (Symbiosis late 2017, Doby's Fishing Competition 2018, Serenity Music Festival 2018 and 2019, and Dirtybird 2018).

Great success is never achieved without overcoming challenges and the Parks Department is now faced with a great challenge. Due to the massive amount of marketing, beautiful pictures of the parks which have been placed on Hwy 99 billboards; ads playing on large screens in movie theaters; marketing to our community, families, and outdoor people within 100 miles on Facebook, Instagram and Twitter; and the amazing marketing provided through Rolling Stone magazine, Cable TV, etc. from our special events, the Regional Parks have gained much attention in our community as well as in the Stockton and San Jose/San Francisco communities. This attention is well documented in Facebook comments and in the comments received in the Master Plan surveys regarding the condition of the Regional Parks. Despite all of the positive feedback, complaints about the trash, litter, condition/cleanliness of the restrooms, and noise have been common.

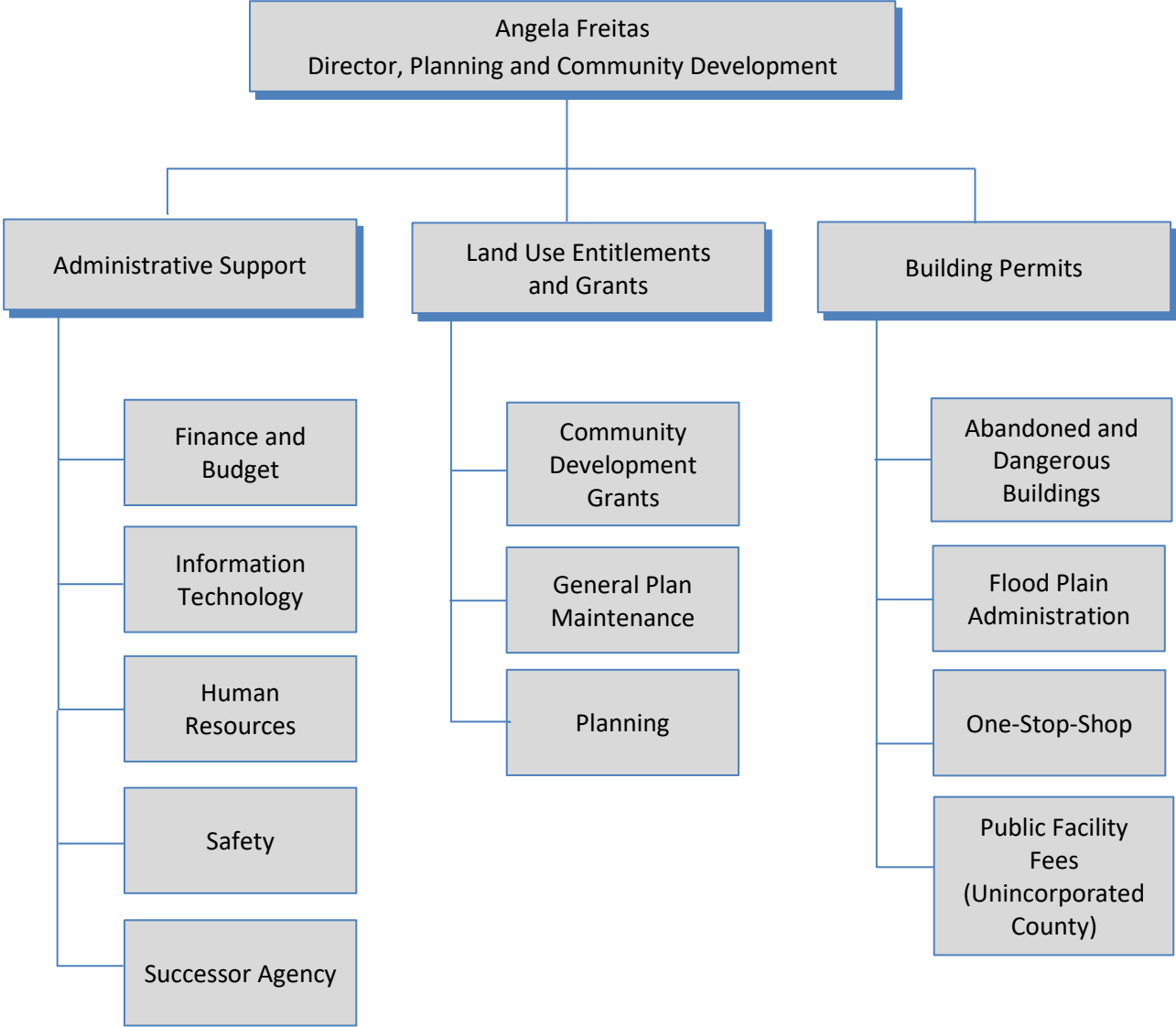
Normal seasonal visitation, excluding large special events, has increased over 20% in the last three years, resulting in over 126,400 additional visitors to Modesto and Woodward Reservoirs. In Fiscal Year 2015-2016, one Park Maintenance I/II was funded for each facility and in 2016, two park aides and one account clerk, that previously worked extra help 40 hours a week, transitioned to full time employees at each facility; however, this transition to full time did not add additional maintenance staff hours. The increase in visitation has resulted in quite a challenge for parks staff and management and complaints regarding litter at one facility has even risen to the level of the Board of Supervisors.

From Fiscal Years 2013 – 2018, revenue generated by Modesto and Woodward Reservoirs has increased 47%, which is an additional \$1,025,139 in revenue in Fiscal Year 2016-2017 and 2017-2018 over what was received in Fiscal Year 2013-2014. With the Board of Supervisors approval of the recommended fee increases that became effective in June 2018, and the anticipated revenue increase of \$500,000 annually is beginning to materialize, the Department is requesting the opportunity to add two additional Park Maintenance I/II staff (one at each reservoir for a total of 4) at Modesto and Woodward Reservoirs. Since camping reservations are made up to six months in advance and would not be subject to the new rates, it's anticipated that the full \$500,000 will be realized after a full year has elapsed.

Related Links

For additional information about Parks and Recreation, refer to the division's website at:

<http://www.stancounty.com/parks/>



1010 10th Street, Suite 3400, Modesto, CA 95354 Tel: (209) 525-6330
www.stancounty.com/planning

Planning and Community Development

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$9,558,431	\$11,020,031
Use of Fund Balance/ Retained Earnings	\$4,137,314	\$2,534,260
Gross Costs	\$15,205,258	\$15,228,182
General Fund Contributions	\$1,509,513	\$1,673,891
% Funded by General Fund	9.9%	11.0%
Total Allocated Positions	35	35

Department Services and Programs

The Department oversees a diversity of services and programs aimed at protecting the health, safety, and welfare of persons and property through appropriate permitting of land use and development. The Department also supports efforts to provide public services and improved infrastructure to low and moderate income communities and to provide homeless prevention and homeless services. The Department serves as staff to the Stanislaus County Airport Land Use Commission and Successor Agency of the former Stanislaus County Redevelopment Agency.

The Department’s centralized **Administrative Support** services are provided by a diverse staff responsible for finance and budget preparation and monitoring; information technology; human resources; safety compliance; collection and payment of fees; accounts payable and receivable; and contracts administration.

Land Use Entitlement and Grants services are administered by the Planning and Community Development divisions. The Planning division provides administration of the County’s General

Plan; Zoning and Subdivision Ordinances; Stanislaus County Planning Commission and Airport Land Use Commission; Land Use Entitlement permitting; environmental reviews/ compliance; surface mining and reclamation; and Williamson Act contracts. The Community Development division provides administration of federal entitlement, state, and local funding supporting various community development, public service, emergency solutions, and housing programs.

The **Building Permits** division provides administration of building permits in compliance with minimum standards set forth within the California Code of Regulations Title 24 for new and existing buildings being altered, repaired and/or constructed; oversees the County’s One-Stop-Shop permitting process; assigns new addresses; provides Flood Plain Administration for construction permits; provides contract plan checking and inspection services to the cities of Ceres and Oakdale; calculates and collects Public Facilities Fees for the County; and administers the Dangerous Building Abatement program.

Board of Supervisors Priority Area



The Planning and Community Development supports the following Board of Supervisors priority:

Priority	<i>Delivering community infrastructure to benefit our residents and businesses</i>	
Mission Statement	To promote community and economic development by providing a diverse land use base focused on promoting and protecting local agriculture, enhancing community infrastructure and public services, and providing high quality, streamlined permit processing services for the benefit of all our customers	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Increase online permit applications	Number of days to process applications

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives

- ◆ By June 30, 2019, complete the environmental assessment for the entire West Modesto Sewer Infrastructure Improvement Project and initiate phased design, engineering, and construction of the project based on available state and federal funding beginning in Budget Year 2019-2020
- ◆ By June 30, 2020, increase the number of online building permit applications/electronic plan submittals by 10% over the Fiscal Year 2017-2018 baseline which will result in the reduction of approximately 260 in-line over the counter visits and reduce customer plan set printing costs
- ◆ By June 30, 2020, complete and obtain recertification as an entitlement jurisdiction by the United States Department of Housing and Urban Development to ensure eligibility to continue federal funding for Budget Years 2020-2025
- ◆ By June 30, 2020, attain a four month (120 day) average timeframe, based on days when an application is active and not on-hold pending applicant action, for the processing of user permit and parcel map applications, and other similar land use applications, requiring Planning Commission approval
- ◆ By June 30, 2019, coordinate with partnering jurisdictions and agencies on the establishment of a plan for the use of SB 2 (Building Homes and Jobs Act) funding to address persons experiencing or at-risk of experiencing homelessness and for the creation of mixed income multi-family residential housing for lower to moderate income households

Budgets Contained within the Department

- ◆ Planning and Community Development (General Fund)
- ◆ Building Permits (Special Revenue Fund)
- ◆ Dangerous Building Abatement (Special Revenue Fund)
- ◆ General Plan Maintenance (Special Revenue Fund)
- ◆ Special Revenue Grants (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Planning and Community Development						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$2,234,255	\$2,162,200	\$2,227,066	\$2,277,066	\$50,000	\$14,866
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$15,297	\$15,000	\$15,450	\$15,450	\$0	\$450
Intergovernmental Revenue	\$2,059,277	\$5,550,186	\$4,864,186	\$6,860,244	\$1,996,058	\$1310,058
Charges for Service	\$1,832,197	\$1,736,770	\$1,781,765	\$1,806,955	\$25,190	\$70,185
Miscellaneous Revenue	\$1,809,161	\$62,775	\$27,756	\$27,871	\$115	(\$34,904)
Other Financing Sources	\$1,479	\$31,500	\$32,445	\$32,445	\$0	\$945
Total Revenue	\$7,951,666	\$9,558,431	\$8,948,668	\$11,020,031	\$2,071,363	\$1,461,600
Use of Fund Balance/Retained Earnings	(\$1,856,738)	\$4,137,314	\$630,205	\$2,534,260	\$1,904,055	(\$1,603,054)
Total Funding Sources	\$6,094,928	\$13,695,745	\$9,578,873	\$13,554,291	\$3,975,418	(\$1,145,4)
Salaries and Benefits	\$3,621,820	\$4,038,543	\$4,163,759	\$4,279,101	\$115,342	\$240,558
Services and Supplies	\$2,292,826	\$9,418,443	\$5,442,328	\$9,392,746	\$3,950,418	(\$25,697)
Other Charges	\$121,151	\$1,696,011	\$1,504,074	\$1,554,074	\$50,000	(\$14,937)
Fixed Assets						
Equipment	\$0	\$50,000	\$25,000	\$0	(\$25,000)	(\$50,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$9,473)	\$2,261	\$2,261	\$2,261	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,117,324	\$15,205,258	\$11,137,422	\$15,228,182	\$4,090,760	\$22,924
General Fund Contribution	\$1,022,396	\$1,509,513	\$1,558,549	\$1,673,891	\$115,342	\$164,378
Total Allocated Positions	-	35	35	35	0	0

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$11.0 million, an increase of \$1.5 million from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget: A 3% escalator was used for the Planning and Community Development, Building, Dangerous Building Abatement and General Plan Maintenance Spending Plans. The Special Revenue Grants Spending Plan was developed by looking at estimated Revenue from State and Federal Grants and historical trends.
- ◆ The Proposed Budget includes an increase of \$2.1 million in estimated revenue above the Spending Plan level due to increased Special Revenue funding from State and Federal grants and cannabis application fees.
 - ◆ Planning estimates an additional \$50,000 in cannabis application revenue over the 2019-2020 Spending Plan.
 - ◆ Special Revenue grants anticipates \$2.0 million in additional State and Federal grant revenue over the 2019-2020 Spending Plan.
 - ◆ The adjustment includes \$50,000 in one-time revenue and \$2.0 million in ongoing revenue.
- ◆ The Department anticipates a total of \$8.3 million in available fund balance/retained earnings as of July 1, 2019, of which \$2.5 million is budgeted for use in Fiscal Year 2019-2020.

- ◆ Building Permits has a total of \$3.0 million in available fund balance of which \$242,060 is budgeted for use.
- ◆ Dangerous Building Abatement has a negative \$47,641 in available fund balance and \$24,000 in fund balance is budgeted for use. This fund was provided a cash advance of \$100,000 from the General Fund pursuant to Board of Supervisors action number 97-88, approved September 29, 1998. This action funded dangerous building abatements that pose a distinct health threat to Stanislaus County residents. The remainder of the cash advanced is in the actual cash balance, and the \$100,000 liability is included in the actual fund balance. This outstanding liability contributes to the negative fund balance.
- ◆ General Plan Maintenance anticipates a total of \$1.4 million in available fund balance of which \$141,145 is budgeted for use; and
- ◆ Special Revenue Grants anticipates a total of \$4.0 million in available fund balance of which \$2.1 million is budgeted for use.
- ◆ The 2019-2020 Proposed budget reflects an increase of \$1.5 million in estimated revenue from the 2018-2019 Final Budget due to increased estimated revenue from Federal and State grants. The 2019-2020 Proposed Budget reflects a decrease in use of fund balance of \$1.6 million from the 2018-2019 Adopted Final Budget. The decrease is due to infrastructure construction project progress in Fiscal Year 2018-2019.

Budget and Operations

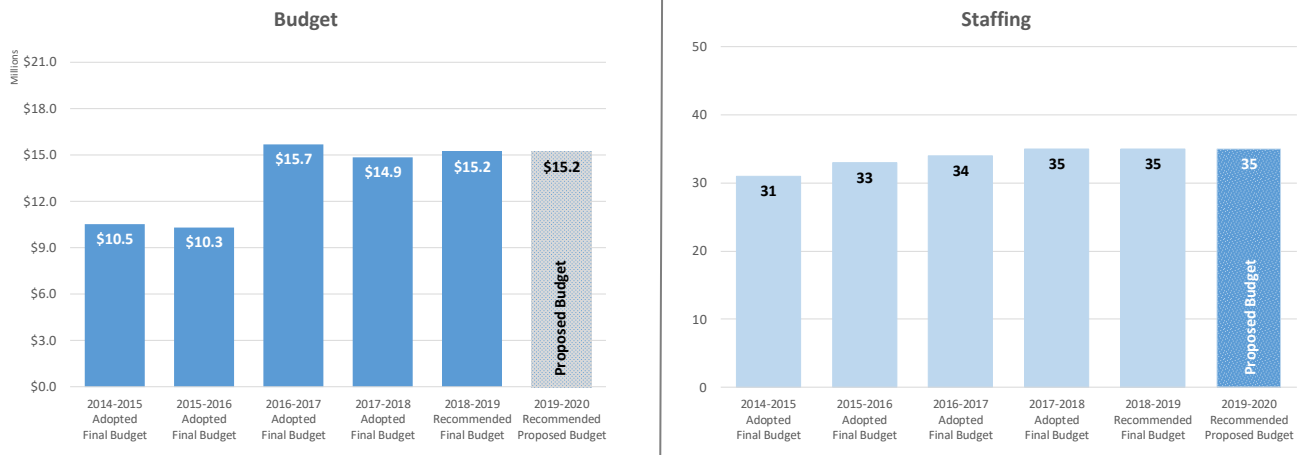
- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$15.2 million, an increase of \$22,924 from the 2018-2019 Adopted Final Budget.
 - ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and Benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and Supplies increase of 3.5% with the exception of the Special Revenue Grants and Dangerous Building Abatement legal budget units: and
 - ◆ Cost Allocation Plan of 3.5%
 - ◆ The 2019-2020 Spending Plan for Special Revenue Grants was determined by reviewing the pending construction projects, and historical trends.
- ◆ The Proposed Budget includes \$4.1 million above the Spending Plan level to accommodate the increased costs associated with infrastructure and affordable housing projects, a new full-time Accountant III position to support State and Federal grants, and contract costs associated with cannabis applications requiring an additional General Fund Contribution of \$115,342.
 - ◆ The 2019-2020 Proposed Budget includes \$4.0 million dollars in increased costs for the Special Revenue budget unit. The \$4.0 million increase reflects the increased costs for infrastructure and affordable housing projects.
 - ◆ The 2019-2020 Proposed Budget includes \$115,342 in increase costs for a new full-time Accountant III position to support State and Federal Grants, and \$50,000 for increased contract costs associated with cannabis applications in the Planning and Community Development budget unit.
 - ◆ The adjustment includes \$4.0 million in one-time costs and \$115,342 in ongoing costs.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 35, consistent with the 2018-2019 Adopted Final Budget allocation.
- ◆ The Proposed Budget includes a recommendation for an increase of one and a decrease of one to total allocated positions.

- ◆ One new Accountant III position is recommended to be added to support the Community Development division and to act as the Federal and State grant accountant and conduct field audits; and
- ◆ One vacant Application Specialist III position is recommended to be unfunded as this IT support will be provided through an embedded position through Information Technology Central (formerly Strategic Business Technology).

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ With the 2017 passage of Senate Bill (SB) 2, Building Jobs and Homes Act, California Housing and Community Development (HCD) will be allocating funding to support affordable housing to Community Development Block Grant (CDBG) entitlement jurisdictions throughout the state. HCD released the SB 2 funding guidelines in March 2019; Year 1 Notice of Funding Availability (NOFA) for the California Emergency Solutions and Housing program and the planning grant were released in March 2019. The County is eligible to receive a maximum award amount of \$310,000 for year one. SB 2 establishes a permanent source of funding intended to increase the affordable housing stock in California. Funding levels beyond year one have not yet been identified and will ultimately be based on revenues generated from the recording of specified real estate documents. The level of administration associated with SB 2 funding are unknown and Year 1 funding is only providing 5% (\$15,500) for administration. The department anticipates that there will be a need for additional staffing to both administer the new SB 2 funding and to assist in ensuring local compliance with all state mandated General Plan Housing Element requirements, which are anticipated to be a requirement for on-going receipt of SB 2 funding. The 2017 California Housing Package introduced a number of new Housing Element accountability requirements, along with changes to the annual Housing Element progress reports, that will need to be fully implemented in order to secure continued receipt of SB 2 funding, and to maintain eligibility for other State affordable housing funding; and potentially transportation funds if linked to Housing Element compliance as contemplated by some legislators. In addition to funding to increase affordable housing stock, SB 2 also provides for a permanent source of funding to address homelessness.

Increases in both State and Federal Emergency Solution Grants (ESG) in Fiscal Years 2017-2018 and 2018-2019, have strained the department’s staffing capacity for administration of the ESG and Community Development Block Grant (CDBG) entitlement program. The Department has been utilizing the assistance of two part-time extra-help staff and anticipates that a full-time grant accountant will be needed during the

next budget cycle as increases in ESG funding are anticipated to be maintained along with the addition of SB 2 homelessness funding. Funding for ESG administration is currently supplemented by CDBG administration funding which is capped at 20 percent of the Stanislaus Urban County's annual CDBG allocation. During Fiscal Year 2018-2019 the Department began the development of the 2020-2025 Consolidated Plan (CP) and Analysis of Impediments (AI) required for continued receipt of CDBG and ESG funding. The services of an outside consultant are required for development of the CP and AI and depending on the cost for these services, CDBG and ESG administrative funding may not be sufficient, thus requiring a General Fund contribution. The ability to retain ESG funding and to strategically plan for the use of SB 2 funding is critical to the local Focus on Prevention efforts to address homelessness throughout Stanislaus County and to help implement adopted Housing Element efforts in compliance with State Housing Law.

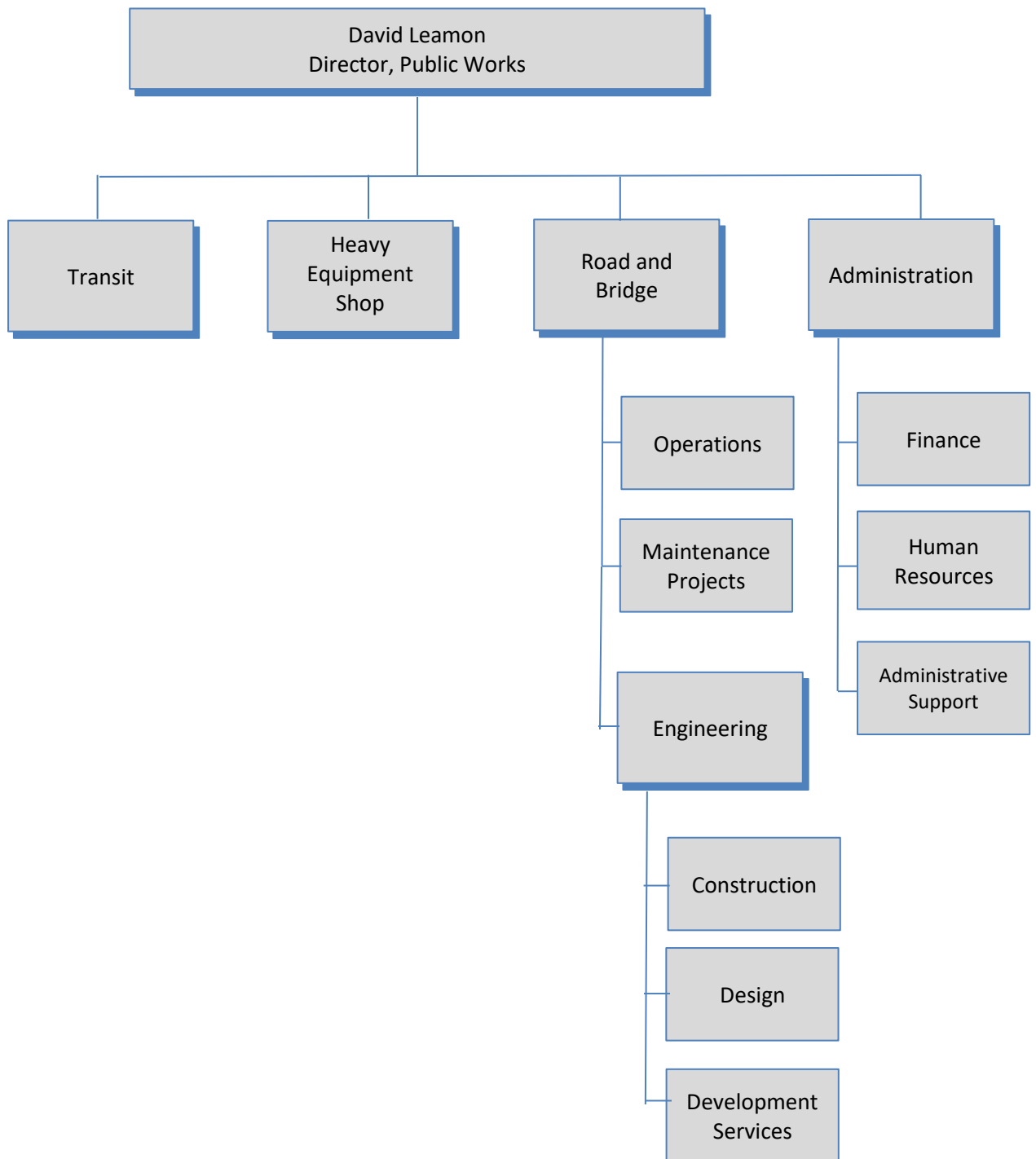
- ◆ The Third-Floor lobby and counter area that serves approximately 1,600 customers monthly is 20 years old. The current configuration of the lobby/counter area could benefit from upgrades to create a modern, operationally efficient space that addresses workforce ergonomics, improved security, and ensures compliance with American's with Disabilities Act (ADA) requirements. Being a shared space, the County and City staff are collaborating on a design solution and financing plan to complete upgrades to the counter/lobby areas of the Third Floor. A local architect has been engaged to provide "as built" drawings and cost estimates for a design solution that modernizes the space and responds to some of the current challenges. Pre-design meetings have been held and preliminary layouts are ready for review. Once the drawings and a probable cost of construction estimates have been completed, the Department will identify funding sources for the upgrades to the lobby/counter. Funding sources may include but are not limited to requesting Joint Powers Agency capital improvement funding and County Safety Board funding.

The County and City of Modesto have begun conversations regarding cost sharing of the Third-Floor lobby receptionist position. The duties are currently handled by multiple part-time employees and the need for a full-time receptionist position has been identified in conversations between the County and City of Modesto. Continued discussion between the County and City of Modesto will occur to determine which agency will add the position and how the position will be funded. Historically, the County and City of Modesto have each incurred 50% of the cost for funding of receptionist that serves customers from each agency.

- ◆ The land entitlement and development agreement process for the County's Cannabis activity permitting has progressed slower than previously planned. The process will extend through Fiscal year 2019-2020. The cost of the land use entitlement and development agreement process will be covered by existing "actual cost" application fees. The Department will continue to contract for On-Call Planning services to assist with the increased application workload associated with Cannabis permitting. The Department's planning services and building permit services staff will continue to be engaged in Countywide Cannabis enforcement strategies. The Department incurred substantial contract costs and staff time by participating in enforcement efforts in Fiscal Year 2018-2019. The total cost to the Department for participating in enforcement efforts is not fully known and the Department will continue to monitor its time in order to better understand enforcement costs and impacts to staffing capacity. Even with use of on-call planning services, the increased workload associated with the processing the Cannabis land use entitlement applications has strained existing staffing resources and slowed the overall processing of all land use entitlement applications.

Related Links

For additional information about Planning and Community Development refer to the division's website at: <http://www.stancounty.com/planning/>



1716 Morgan Road, Modesto, CA 95358 Tel: (209) 525-4130
<http://www.stancounty.com/publicworks/>

Public Works

	FY 2018-2019 Adopted Final Budget	FY 2019-2020 Proposed Budget
Budget in Brief:		
Total Revenue	\$126,211,248	\$101,631,112
Use of Fund Balance/ Retained Earnings	\$14,155,500	\$7,256,288
Gross Costs	\$140,418,048	\$108,938,700
General Fund Contributions	\$51,300	\$51,300
% Funded by General Fund	0.0%	0.0%
Total Allocated Positions	113	121

Department Services and Programs

To facilitate the safe and efficient movement of people, goods and services throughout Stanislaus County, the Public Works Department designs, builds and maintains county roadways and bridges, and operates a regional public transportation system.

The **Transit Division** operates the County's public transportation system which provides intercity service within the County, and links with city transportation systems to provide coordinated transit service for County residents. Stanislaus Regional Transit ("StaRT") operates fixed and deviated-fixed route and demand response transit services to 16 communities in the County, inter-county service to Merced and Gustine, a commuter service to the Pleasanton/Dublin BART station, and provides non-emergency medical transportation to Bay area medical facilities. For more information about the StaRT services call (800) 262-1516, or visit <http://www.srt.org>.

The **Road and Bridge Division** Road Operations maintain Stanislaus County's existing system of 1,510.72 road miles and 224 bridges by performing preventive maintenance, roadway resurfacing, maintenance of bridge and storm water systems, signing and striping of roadways, and vegetation control. In addition to the 24-hour emergency response to road hazards and weather related emergencies, the Operations unit provides maintenance for County Service Area (CSA) storm drain systems and lighting districts. The Maintenance Project unit commences construction on design plans that have been funded and awarded.

In Fiscal Year 2019-2020, the **Engineering Division** is being merged with Roads and Bridge to increase efficiencies of operations, projects and funding

sources. This unit has three areas; Design, Construction and Development Services. The Design Engineering unit provides design for road and bridge construction and reconstruction projects. This unit produces plans and specifications for the Department's Capital Improvement Plan and the Regional Transportation Plan. Those design plans become projects that are overseen by the Construction Engineering unit while being constructed by the contracting industry. More information about the Design Division and current projects can be found at <http://www.stancounty.com/publicworks/division/design/>. The office of the County Surveyor functions within the Engineering Division. The primary function of the County Surveyor's office is to protect, maintain and perpetuate land survey monuments. The responsibility of this office also includes the quality control of land mapping throughout the County by the public and private sectors.

The Development Services unit provides review of off-site development plans, writes conditions of approval, supports the Stanislaus County Planning Commission, issues encroachment and transportation permits involving county roads. The Traffic Division handles traffic signals, signs and parking management by collecting and analyzing traffic collision, traffic volume and speed data, and conducting various traffic engineering studies. Development Services also oversees the County's state mandated Storm Water Pollution Prevention Program. For additional information, visit <http://www.stancounty.com/publicworks/division/development/> or call (209) 525-4130.

The **Heavy Equipment Shop** is an Internal Service Fund operation that provides equipment and

vehicles to other Public Works divisions, primarily the Road and Bridge division, and operates a CNG and diesel fuel station available to other County departments and local governments. In addition, the Shop provides vehicle and equipment maintenance, as requested, to other County Departments.

safety programs, and policy development for all divisions in Public Works. The Administrative Division is responsible for finance and budget preparation and administration; accounts payable, receivable, payroll and cost accounting; personnel administration and management, and as a customer contact for road related service requests.

The **Administration Division** provides leadership, operational coordination, human resources support,

Board of Supervisors Priority Area



The Public Works supports the following Board of Supervisors priority:

Priority	<i>Delivering community infrastructure to benefit our residents and businesses</i>	
Mission Statement	To manage and improve infrastructure through safe and efficient use of resources and assets, for the benefit of our citizens	
Two-Year Strategies	Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results	
Success Measures	Pavement Condition Index rating	Increase StaRT Ridership

Two-Year Objectives

Fiscal Years 2018-2019/2019-2020 Objectives
<ul style="list-style-type: none"> ◆ The Public Works Department will facilitate the safe and efficient movement of people goods and services throughout Stanislaus County by resurfacing 185 miles of roads for the benefit and safety of its residents and businesses ◆ The Public Works Department will re-stripe 750 miles of road centers and edges for the benefit and safety of its residents and businesses ◆ The Public Works Transit Division will increase its marketing strategies within Stanislaus County to promote and increase its BART Commuter ridership by 3% annually

Budgets Contained within the Department

- ◆ Administration (Special Revenue Fund)
- ◆ Engineering – Merged with Road and Bridge in FY 2019-2020
- ◆ Local Transit System (Enterprise Fund)
- ◆ Morgan Shop (Internal Service Fund)
- ◆ Road and Bridge (Special Revenue Fund)

Individual schedules for each of these budgets can be found in the Schedule 9 section located by tab at the back of the budget book.

Department Summary

Public Works						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D - Column C	Change Column D - Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$ 13,882,961	\$ 13,479,153	\$ 13,685,243	\$ 14,432,466	\$ 747,223	\$ 953,313
Licenses, Permits, Franchises	\$ 23,663	\$ 22,000	\$ 22,000	\$ 22,000	\$ 0	\$ 0
Fines, Forfeitures, Penalties	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Revenue from use of Assets	\$ 195,657	\$ 173,000	\$ 116,310	\$ 116,310	\$ 0	(\$ 56,690)
Intergovernmental Revenue	\$ 28,024,833	\$ 80,483,149	\$ 74,493,244	\$ 74,347,043	(\$ 146,201)	(\$ 6,136,106)
Charges for Service	\$ 9,974,418	\$ 11,324,191	\$ 11,749,958	\$ 8,945,783	(\$ 2,804,175)	(\$ 2,378,408)
Miscellaneous Revenue	\$ 7,823	\$ 1,000	\$ 1,030	\$ 1,030	\$ 0	\$ 30
Other Financing Sources	\$ 4,283,282	\$ 20,728,755	\$ 4,342,060	\$ 3,766,480	(\$ 575,580)	(\$ 16,962,275)
Total Revenue	\$ 56,392,637	\$ 126,211,248	\$ 104,409,845	\$ 101,631,112	(\$ 2,778,733)	(\$ 24,580,136)
Use of Fund Balance/Retained Earnings	(\$ 4,423,332)	\$ 14,155,500	\$ 6,575,773	\$ 7,256,288	\$ 680,515	(\$ 6,899,212)
Total Funding Sources	\$ 51,969,305	\$ 140,366,748	\$ 110,985,618	\$ 108,887,400	(\$ 2,098,218)	(\$ 31,479,348)
Salaries and Benefits	\$ 10,870,356	\$ 12,922,894	\$ 13,941,687	\$ 13,986,529	\$ 44,842	\$ 1,063,635
Services and Supplies	\$ 26,996,260	\$ 102,831,458	\$ 77,700,439	\$ 78,150,137	\$ 449,698	(\$ 24,681,321)
Other Charges	\$ 11,686,401	\$ 12,909,428	\$ 12,897,692	\$ 10,528,687	(\$ 2,369,005)	(\$ 2,380,741)
Fixed Assets						
Buildings & Improvements	\$ 3,353,249	\$ 2,827,168	\$ 250,000	\$ 250,000	\$ 0	(\$ 2,577,168)
Equipment	(\$ 1,635,662)	\$ 8,855,930	\$ 6,175,930	\$ 5,952,176	(\$ 223,754)	(\$ 2,903,754)
Other Financing Uses	\$ 1,250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equity	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Intrafund	\$ 1	\$ 71,170	\$ 71,170	\$ 71,171	\$ 1	\$ 1
Contingencies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Gross Costs	\$ 52,520,605	\$ 140,418,048	\$ 111,036,918	\$ 108,938,700	(\$ 2,098,218)	(\$ 31,479,348)
General Fund Contribution	\$ 551,300	\$ 513,000	\$ 513,000	\$ 513,000	\$ 0	\$ 0
Total Allocated Positions	-	113	113	121	8	8

Operating Plan: 2019-2020 Proposed Budget

Revenue and Funding Sources

- ◆ Total Revenue for the 2019-2020 Proposed Budget is estimated at \$101.6 million a decrease of \$24.6 from the 2018-2019 Adopted Final Budget.
 - ◆ Revenue for the 2019-2020 Spending Plan was developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ A 3% standard escalator was used to develop the Administration and Transit Spending Plans.
 - ◆ A 3% standard escalator, a review of historical trends, and known fund stream trends associated with fuel and vehicle maintenance were used to develop the Morgan Shop Spending Plan.
 - ◆ A review of historical trends and the number of reimbursable road and bridge projects scheduled in the fiscal year were used to develop the Engineering and Road and Bridge Spending Plans.
- ◆ The Proposed Budget includes a net decrease of \$2.8 million in estimated revenue primarily due to the Department merging the Engineering Fund with the Road and Bridge Fund. The merge will reduce Engineering labor charges historically charged to Road and Bridge Fund. Engineering revenue was combined with Road and Bridge revenue.
 - ◆ A decrease of \$6.1 million in the Engineering Division will eliminate this budget in Fiscal Year 2019-2020, which now will be combined with the Road & Bridge Division.

- ◆ The increase in revenue of \$594,608 in the Local Transit System Division can be attributed to an increase in Local Transportation funding.
- ◆ The increase in revenue of \$568,717 in the Morgan Shop Division can be attributed to an increase in equipment rental by the Road and Bridge Division and to accommodate the increased costs associated with requested service levels.
- ◆ The net increase in revenue of \$2.1 million in the Road and Bridge Division can be attributed to the integration of the Engineering Division and an increase in reimbursable Engineering costs and Public Facilities Fees.
- ◆ The Department anticipates a total of \$31.9 million in available fund balance and retained earnings as of July 1, 2019, of which \$7.3 million is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Department anticipates a total of \$116,334 in available fund balance in its Administration Division as of July 1, 2019.
 - ◆ The Department anticipates a negative fund balance of \$373,165 in its Engineering Division as of July 1, 2019, which will be absorbed by the Road and Bridge Division.
 - ◆ The Department anticipates a total of \$12.8 million in retained earnings in its Transit Division as of July 1, 2019, of which \$5 million is budgeted for use in Fiscal Year 2019-2020. This is a decrease over the spending plan due to the decrease in buses purchased over Fiscal Year 2018-2019.
 - ◆ The Department anticipates a total of \$12.6 million in retained earnings in its Morgan Shop Division as of July 1, 2019, of which \$604,546 is budgeted for use in Fiscal Year 2019-2020.
 - ◆ The Department anticipates a total of \$6.7 million in available fund balance in its Road and Bridge Division as of July 1, 2019, of which \$1.7 million is budgeted for use in Fiscal Year 2019-2020. Fund balance is used for local match requirements for projects entering the construction phase and the design of new projects.

Budget and Operations

- ◆ Gross Costs identified in the 2019-2020 Proposed Budget total \$108.9 million a decrease of \$31.5 million from the 2018-2019 Adopted Final Budget.
 - ◆ Gross Costs identified in the 2019-2020 Road and Bridge Proposed Budget total \$88.1 million a decrease of \$29.5 million from the 2018-2019 Adopted Final Budget due to actual projects slated in Fiscal Year 2019-2020. This reduction is offset by \$5.9 million in costs shifted from Engineering, for a net decrease in the Road and Bridge budget of \$23.6 million. The department anticipates implementing a total of 23 projects, a decrease of nine projects from Fiscal Year 2018-2019, which include:
 - ◆ Measure L Projects:
 - ◆ Pavement Preservation
 - ◆ ADA Curb Ramp IP
 - ◆ Chip Seal
 - ◆ Measure L Sidewalk Projects
 - ◆ Intersection Improvement at Carpenter Road and Whitmore Avenue
 - ◆ Intersection Improvement at Crows Landing Road and Grayson Road
 - ◆ Crows Landing Bridge replacement over the San Joaquin River
 - ◆ Hickman Road Bridge replacement over the Tuolumne River
 - ◆ Shiells Road Bridge replacement
 - ◆ Senate Bill 1 (SB 1) Projects:
 - ◆ Schell Road Bridge over SSJIID Canal
 - ◆ Chip Seal Preparation Work
 - ◆ Crows Landing Road Two Way Left Turn

- ◆ Keyes Road Bridge over TID Canal
- ◆ Quincy Road Bridge at Taylor Road
- ◆ Tim Bell Road - Dirt Road Treatment
- ◆ Mitchell Road - Glare Screen
- ◆ Eastin Road - Low Water Crossing
- ◆ Albers Road- Pavement Rehab
- ◆ 9th Street - Pavement Rehab
- ◆ The remainder of the variance from the Adopted Final Budget 2018-2019 to the Proposed Budget level is a decrease of approximately \$2 million which is primarily due to a reduction in the transit budget of \$2.3 million, offset by slight increases in Administration and Morgan Shop due to cost of doing business. Additionally, a total decrease of \$5.9 million in the Engineering Division will eliminate the budget in Fiscal Year 2019-2020, which will merge with Road & Bridge Division.
- ◆ Costs for the 2019-2020 Spending Plan were developed by applying the following escalators to the 2018-2019 Adopted Final Budget:
 - ◆ Salaries and benefits increase of 3.5%
 - ◆ Group health insurance increase of 5%
 - ◆ Services and supplies increase of 3.5%
 - ◆ Cost Allocation Plan (CAP) charges increase of 3.5%
 - ◆ A known fund stream of 5% for fuel and material accounts for Morgan Shop
- ◆ The Proposed Budget includes a net decrease of \$2.1 million from the spending plan primarily due to the Road and Bridge Fund and Engineering Fund merger. This merger retains the General Fund contribution of \$45,000 for mandated, unfunded engineering services.
 - ◆ The Proposed Budget includes an adjustment of \$5.9 million eliminating the Engineering Division budget in Fiscal Year 2019-2020, which is merging with the Road and Bridge Division.
 - ◆ The Proposed Budget includes an adjustment decreasing the 2019-2020 Local Transit System Spending Plan by a total of \$115,410 primarily due to the decrease in Fixed Assets. The Proposed Budget includes an increase of \$343,344 to accommodate the increased costs in ADA Services and consulting and marketing services for City/County joint ventures; also included is a decrease in Fixed Assets of \$458,754. These costs are ongoing and are funded by retained earnings.
 - ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Morgan Shop Spending Plan by \$392,497 for the ongoing costs associated with fuel and vehicle maintenance services provided to the Road and Bridges Division, other County Departments, and municipalities. These costs are ongoing and are offset by correlating revenue in Charges for Service.
 - ◆ The Proposed Budget includes an adjustment increasing the 2019-2020 Road and Bridge Spending Plan by a total of \$3.7 million attributed to the integration of the Engineering Division. With the merger, Engineering costs will be reimbursed directly from Project funding sources.
- ◆ The Proposed Budget includes a total fixed assets budget of \$850,000 for Morgan Shop for the following:
 - ◆ Replace seven pickup trucks, three compressed natural gas truck replacement tanks, a chipper truck, a class 3 dual axle trailer, and a patch truck used to meet the needs of the Road and Bridge Division as they safely maintain and repair County roads, bridges, and storm water systems while keeping up with the road and bridge projects slated in Fiscal Year 2019-2020.
 - ◆ Purchase new GPS hardware to be installed in all Public Works' vehicles and a new localized fueling station software program with compatible hardware controls to regulate the bio-diesel, compressed natural gas, diesel, and unleaded fuels. Public Works, other County Departments, and municipalities are dependent of these fuels to power their equipment and vehicles. The fueling stations are currently run by two software programs, purchased in 2003 and 2005, are dependent on a 2003 Microsoft Access Database and all are obsolete. The new software program will run all fuel programs and will guarantee no interruption in our current fueling processes for several years. The fueling software

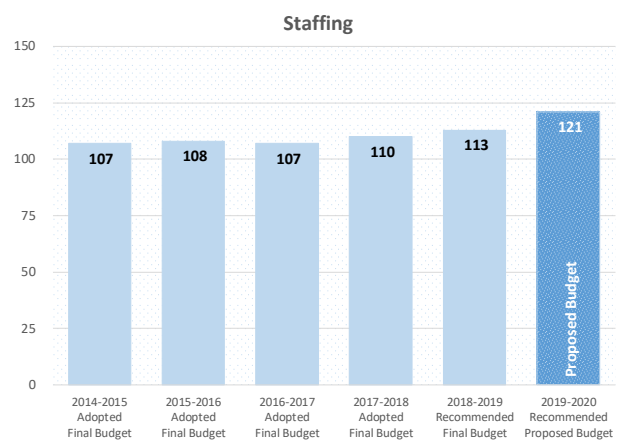
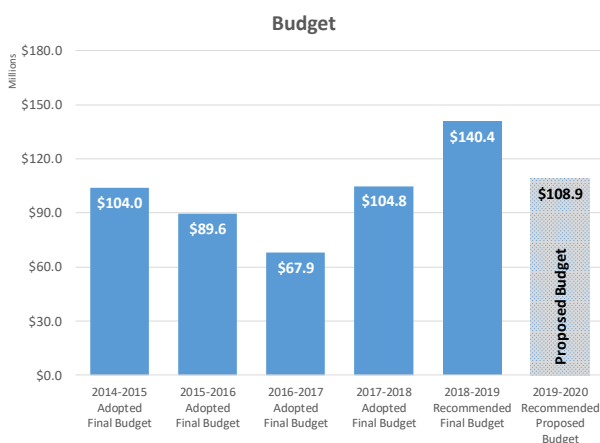
program is responsible for the tracking of billing, fuel, and station processes. The total cost for the GPS hardware and fueling software with compatible hardware is \$75,000 and is funded with Morgan Shop’s retained earnings.

- ◆ The Proposed Budget includes a total of \$5.4 million in Local Transit System budget for the purchase of six new large and mid-size buses used by Stanislaus Regional Transit to provide intercity public transportation within the County and bus stop turnouts throughout the County. These purchases are funded with Local Transit System’s retained earnings and Local Transportation funding.

Staffing Allocation

- ◆ The 2019-2020 Proposed Budget includes a Department staffing allocation of 121, an increase of eight over the 2018-2019 Adopted Final Budget allocation.
- ◆ Subsequent to the 2018-2019 Adopted Final Budget, one position has been added to the Department staffing allocation.
- ◆ The Proposed Budget includes a recommendation that increases the total allocated positions by seven.
 - ◆ One Road Maintenance Supervisor position is recommended to be restored to support the new Road and Bridge Shoulder Crew and the increased need to repair deteriorating road shoulders within the County; and
 - ◆ Four new and two restored block-budgeted Road Maintenance Worker I/II/III positions are recommended to support the new Road and Bridge Shoulder Crew and the increased need to repair deteriorating road shoulders within the County.
- ◆ The Proposed Budget includes technical adjustment recommendations that do not affect the position allocation.
 - ◆ One Associate Planner position is recommended for study to reclassify to a new classification of Transit Planner; and
 - ◆ Thirty-five allocated positions are recommended to be transferred from the Engineering unit to the Road and Bridge unit to address the Department’s decision to merge both units: one Administrative Clerk II, one Administrative Secretary, six Associate Civil Engineer/Associate Surveyor, ten Assistant Engineer/Surveyor, three Deputy Director of Public Works, one Engineering Technician, three Sr. Civil Engineer, seven Sr. Engineering/Surveying Tech, two Staff Services Analyst, and one Staff Services Coordinator.

Five-Year Historical Trends



Key Challenges and Opportunities

- ◆ The Federal Emergency Management Agency (FEMA) has started a new flood study along the San Joaquin River in Stanislaus County. This work is part of FEMA’s Risk Mapping Assessment and Planning (Risk MAP) program. The in-depth flood modeling study specifically concentrated on the ten (10) non-certified and non-accredited levy systems along the San Joaquin River within County and the circumstantial effects of a possible failure(s). The preliminary maps established by FEMA indicate new Base Flood Elevations along the river that previously did not exist, thus expanding the borders of our existing certified flood zones to include additional parcels.

The Department of Public Works is taking over the County’s Chief Building Official role as the designated floodplain administrator for the unincorporated area and thus the Public Works department has a lead role in working with FEMA. Public Works has been working on the Regional Flood Management Plan, the Storm Water Resource Plan, the Dry Creek Reconnaissance Study and other flood issues on behalf of the County for the last six years. The Public Works department will be coordinating with the County’s Chief Executive’s Office and the Planning Department on a strategy to assess FEMA’s new flood study, engage property owners in the process, and to make sure all necessary actions are taken by the County to maintain eligibility in the National Flood Insurance Program. While the department receives some limited revenue for flood plain administration associated with actual development, it is not enough to cover the costs of the service. It is anticipated additional support will be needed to complete the FEMA mapping effort.

The process for developing and updating flood maps is a lengthy process for good reason. It allows communities and property owners an opportunity to participate in the process to incorporate the best available data into each community’s flood maps. In accordance with FEMA, the process of establishing new flood zone boundaries and adopting a new “Flood Insurance Rate Map” (FIRM) is a four-phased approach stretching out over three years. Currently, the process is beginning the second phase with over a year invested into the three-year process. On March 20, 2018, FEMA representatives released to local officials the results of the latest flood zone boundary data; a response is required within 60 days. The next two phases include community notification, outreach, public meetings, and open houses to explain the study and the impacts of the change; the County is expected to coordinate with FEMA in these efforts in late 2019.

The most noticeable impact of this new flood study may be the requirement for property owners to obtain flood insurance because their parcel is now considered in the new Flood Zone identified on the new Flood Insurance Rate Map. In addition, a new or updated FIRM and Flood Insurance Study (FIS) report will need to be adopted by the Stanislaus County Board of Supervisors. Any failure to adopt and enforce regulatory requirements based on the new FIRM can result in suspension of Stanislaus County from the National Flood Insurance Program.

With the continued economic expansion and the SB1 gas tax revenues secured, the market for civil engineers is extremely competitive in California. Stanislaus County Public Works has had an open recruitment for an Associate Civil Engineer in Traffic for nearly two years. Public Works is looking at recruitment and retention options that are available to the department within the existing policies. Comparable Counties are in worse shape with significant engineering vacancies. There will likely be a continued demand for civil engineers and continued wage growth that may impact our ability to deliver projects overtime.

Related Links

For additional information about Public Works, refer to the division’s website at:

<http://www.stancounty.com/publicworks/>

Stanislaus County Staffing Summary

Allocation List – Three Year Comparison

Department	2017-2018 Final Budget	2018-2019 Final Budget	2019-2020 Proposed Budget
Agricultural Commissioner	38	38	40
Aging and Veterans Services - Area Agency on Aging	17	17	17
Aging and Veterans Services - Veterans Services	5	5	6
Animal Services	32	34	34
Assessor	58	58	58
Auditor Controller	42	43	40
Behavioral Health and Recovery Services (BHRS)	283	283	280
BHRS - Alcohol and Drug Program	31	36	42
BHRS - Managed Care	10	12	12
BHRS - Mental Health Services Act	106	110	110
BHRS - Public Guardian	10	10	10
BHRS - Stanislaus Recovery Center	31	34	35
Board of Supervisors	9	9	10
Chief Executive Office - County Fire Service Fund	7	7	7
Chief Executive Office - Focus on Prevention	5	0	0
Chief Executive Office - Office of Emergency Serv/Fire Warden	7	7	8
Chief Executive Office - Operations and Services	50	55	56
Chief Executive Office - Risk Management Division	12	13	13
Child Support Services	161	161	161
Children and Families Commission	5	5	5
Clerk-Recorder - Elections Division	14	14	14
Clerk-Recorder - Recorder Division	34	34	34
Community Services Agency - Program Services and Support	1,135	1,138	1,144
Cooperative Extension	4	5	5
County Counsel	16	16	17
District Attorney - Automobile Insurance Fraud Prosecution	2	2	2
District Attorney - Criminal Division	125	132	133
District Attorney - Elder Abuse Advocacy and Outreach	1	1	1
District Attorney - Impaired Driver Vertical Prosecution Program	2	0	0
District Attorney - Real Estate Fraud Prosecution	2	2	2
District Attorney - Unserved/Underserved Victims Advocacy and Outreach	2	2	2
District Attorney - Victims Compensation and Government Claims	1	1	0
District Attorney - Victim Services Program	9	9	11
District Attorney - Violence Against Women	0	0	2
Environmental Resources	84	88	87
Environmental Resources - Fink Road Landfill	17	18	18
General Services Agency - Administration	5	5	5
General Services Agency - Central Services	11	11	13
General Services Agency - Facilities Maintenance	36	36	37
General Services Agency - Fleet Services	10	10	10

Department	2017-2018 Final Budget	2018-2019 Final Budget	2019-2020 Proposed Budget
Health Services Agency - Administration	89	90	90
Health Services Agency - Clinics and Ancillary Services	208	208	208
Health Services Agency - Public Health	189	174	174
Law Library	2	2	2
Library	76	76	76
Local Agency Formation Commission	3	3	3
Parks and Recreation	42	46	54
Planning and Community Development	18	18	18
Planning - Building Permits	17	17	17
Probation - Administration	20	21	23
Probation - Community Corrections Partnership	32	32	32
Probation - Corrections Performance Incentive Fund	0	2	2
Probation - Field Services	106	108	108
Probation - Institutional Services	58	54	54
Probation - Juvenile Commitment Facility	39	36	34
Probation - Juvenile Justice Crime Prevention Act	15	15	15
Probation - Youthful Offender Block Grant	16	16	16
Public Defender	47	50	51
Public Works - Administration	8	8	8
Public Works - Engineering	31	34	0
Public Works - Local Transit System	5	5	5
Public Works - Morgan Shop	9	9	9
Public Works - Road and Bridge	57	57	99
Sheriff - Administration	84	84	85
Sheriff - Adult Detention Expansion	78	80	80
Sheriff - Cal ID Program	1	1	2
Sheriff - CAL-MMET	4	4	4
Sheriff - Contract Cities	69	69	70
Sheriff - Court Security	39	39	39
Sheriff - Detention	291	277	277
Sheriff - Jail Commissary/Inmate Welfare	6	6	6
Sheriff - Operations	158	169	177
Sheriff - Vehicle Theft Unit	1	1	1
StanCERA	16	16	16
Stanislaus Regional 911	59	59	59
Information Technology Central	28	29	36
Information Technology Central - Telecommunications	2	2	2
Treasurer - Admin/Taxes	11	11	11
Treasurer - Revenue Recovery	18	18	18
Treasurer - Treasury	4	4	5
Workforce Development	84	85	91
Total Staffing	4,469	4,496	4,558

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT**

as of July 6, 2019

The Position Allocation Report reflects 2019-2020 Proposed Budget positions with salaries in effect through June 2019.

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AGING & VETERANS SERVICES

AREA AGENCY ON AGING

1	Dir Area Agency On Aging	47.07	---	58.84	---	70.61
2	Manager II	29.41	---	36.76	---	44.11
1	Manager I	26.20	---	32.75	---	39.30
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	MH Clinician II	32.78	34.42	36.14	37.95	39.85
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Social Worker IV	29.36	30.83	32.37	33.99	35.69
3	Social Worker III	26.29	27.60	28.98	30.43	31.95
1	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
1	Accountant I	21.71	22.80	23.94	25.14	26.40
1	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
1	Community Health Work III	19.27	20.23	21.24	22.30	23.42
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
1	Dir Of Volunteer Serv	17.56	18.44	19.36	20.33	21.35
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17	* BUDGET UNIT TOTAL *					

VETERANS SERVICES

1	Manager II	29.41	---	36.76	---	44.11
1	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
3	Veterans Serv Rep	21.57	22.65	23.78	24.97	26.22
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
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6	* BUDGET UNIT TOTAL *					

23 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
as of July 6, 2019

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AGRICULTURAL COMMISSIONER

AGRICULTURAL COMMISSIONER

1	County Agri Comm & Sealer	47.07	---	58.84	---	70.61
1	Asst Ag Commissioner	37.59	---	46.99	---	56.39
4	Deputy Ag Com/Sealer	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Confidential Assistant III	18.46	---	23.08	---	27.70
1	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
1	Software Developer II	30.78	32.32	33.94	35.64	37.42
23	Ag/Weights&Meas Insp III	26.16	27.47	28.84	30.28	31.79
1	Application Specialist II	26.11	27.42	28.79	30.23	31.74
1	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
1	Accounting Tech	20.34	21.36	22.43	23.55	24.73
3	Agricultural Assistant II	17.72	18.61	19.54	20.52	21.55
1	Account Clerk II	16.40	17.22	18.08	18.98	19.93
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40	* BUDGET UNIT TOTAL *					
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40	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
as of July 6, 2019

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ANIMAL SERVICES

ANIMAL SERVICES

1	Dir of Animal Services	47.07	---	58.84	---	70.61
1	County Veterinarian	57.69	---	72.11	---	86.53
1	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Maintenance Engineer III	23.91	25.11	26.37	27.69	29.07
1	Supv Acct Admin Clerk II	23.44	24.61	25.84	27.13	28.49
4	Animal Svc Oper Supv	21.28	22.34	23.46	24.63	25.86
6	Animal Serv Offcr II	19.54	20.52	21.55	22.63	23.76
2	Animal Care Spec III	19.09	20.04	21.04	22.09	23.19
5	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
10	Animal Care Spec II	17.59	18.47	19.39	20.36	21.38
1	Account Clerk II	16.40	17.22	18.08	18.98	19.93
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34	* BUDGET UNIT TOTAL *					
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34	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
as of July 6, 2019

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ASSESSOR

ASSESSOR

1	Assessor	---	---	80.87	---	---
2	Manager IV	37.59	---	46.99	---	56.39
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Sr Software Developer/Analyst	41.19	43.25	45.41	47.68	50.06
1	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
1	Supv Auditor Appraiser	34.56	36.29	38.10	40.01	42.01
4	Supv Appraiser	32.93	34.58	36.31	38.13	40.04
2	Sr Auditor-Appraiser	31.36	32.93	34.58	36.31	38.13
2	Application Specialist III	30.78	32.32	33.94	35.64	37.42
7	Sr Appraiser	29.90	31.40	32.97	34.62	36.35
4	Auditor-Appraiser III	28.49	29.91	31.41	32.98	34.63
14	Appraiser III	27.17	28.53	29.96	31.46	33.03
1	Cadastral Supervisor	26.73	28.07	29.47	30.94	32.49
4	Supv Assessment Tech II	23.44	24.61	25.84	27.13	28.49
1	Cadastral Technician II	22.06	23.16	24.32	25.54	26.82
2	Appraiser Tech	18.64	19.57	20.55	21.58	22.66
9	Assessment Technician II	18.53	19.46	20.43	21.45	22.52
1	Admin Clerk II	15.72	16.51	17.34	18.21	19.12

58 * BUDGET UNIT TOTAL *

58 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
as of July 6, 2019

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AUDITOR CONTROLLER

AUDITOR CONTROLLER

1	Auditor-Controller	---	---	80.87	---	---
1	Asst Auditor Controller	41.78	---	52.22	---	62.66
4	Manager IV	37.59	---	46.99	---	56.39
3	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant V	26.42	---	33.02	---	39.62
2	Confidential Assistant IV	22.18	---	27.72	---	33.26
7	Confidential Assistant III	18.46	---	23.08	---	27.70
9	Accountant III	30.51	32.04	33.64	35.32	37.09
3	Accountant II	27.77	29.16	30.62	32.15	33.76
1	Accountant I	21.71	22.80	23.94	25.14	26.40
5	Accounting Tech	20.34	21.36	22.43	23.55	24.73
3	Account Clerk III	18.53	19.46	20.43	21.45	22.52
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40	* BUDGET UNIT TOTAL *					
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40	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
as of July 6, 2019

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BEHAVIORAL HEALTH & RECOV SVS

ALCOHOL & DRUG PROGRAM

1	Manager IV	37.59	---	46.99	---	56.39
1	Manager II	29.41	---	36.76	---	44.11
1	MH Coordinator	36.49	38.31	40.23	42.24	44.35
3	MH Clinician II	32.78	34.42	36.14	37.95	39.85
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
2	Behavioral Health Coordinator	26.73	28.07	29.47	30.94	32.49
1	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
22	Behavioral Health Splst. II	24.65	25.88	27.17	28.53	29.96
2	LVN III	23.46	24.63	25.86	27.15	28.51
4	Clinical Serv Tech II	18.48	19.40	20.37	21.39	22.46
2	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
2	Admin Clerk II	15.72	16.51	17.34	18.21	19.12

42 * BUDGET UNIT TOTAL *

BEHAVIORAL HEALTH & RECOV SVS

1	Behavioral Health Director	66.07	---	82.59	---	99.11
1	Behavioral Hlth Medical Dir	101.10	---	126.38	---	151.66
1	Assoc Director	47.07	---	58.84	---	70.61
1	Asst Director	41.78	---	52.22	---	62.66
5	Manager IV	37.59	---	46.99	---	56.39
7	Manager III	33.26	---	41.57	---	49.88
7	Manager II	29.41	---	36.76	---	44.11
1	Manager I	26.20	---	32.75	---	39.30
2	Confidential Assistant IV	22.18	---	27.72	---	33.26
6	Confidential Assistant III	18.46	---	23.08	---	27.70
9	Psychiatrist	95.02	99.77	104.76	110.00	115.50
1	Sr Psych Nurse Practitioner	57.64	60.52	63.55	66.73	70.07
1	Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
1	Sr Software Developer/Analyst	41.19	43.25	45.41	47.68	50.06
2	Clinical Psychologist	37.95	39.85	41.84	43.93	46.13
14	Psychiatric Nurse II	37.04	38.89	40.83	42.87	45.01
12	MH Coordinator	36.49	38.31	40.23	42.24	44.35
2	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
1	Sr Application Specialist	35.61	37.39	39.26	41.22	43.28
71	MH Clinician II	32.78	34.42	36.14	37.95	39.85
2	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
4	Accountant III	30.51	32.04	33.64	35.32	37.09
1	Conservator Investigator Supv	28.59	30.02	31.52	33.10	34.76
1	Accountant II	27.77	29.16	30.62	32.15	33.76
1	Med Records Coordinator	26.73	28.07	29.47	30.94	32.49
2	Behavioral Health Coordinator	26.73	28.07	29.47	30.94	32.49
3	Conservator Investigator	26.71	28.05	29.45	30.92	32.47
5	Application Specialist II	26.11	27.42	28.79	30.23	31.74
7	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
43	Behavioral Health Splst. II	24.65	25.88	27.17	28.53	29.96
6	Behavioral Health Advocate	24.65	25.88	27.17	28.53	29.96

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
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BEHAVIORAL HEALTH & RECOV SVS (Continued)

BEHAVIORAL HEALTH & RECOV SVS		(Continued)				
1	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
6	Accounting Tech	20.34	21.36	22.43	23.55	24.73
2	Family Services Specialist II	19.57	20.55	21.58	22.66	23.79
6	Account Clerk III	18.53	19.46	20.43	21.45	22.52
10	Clinical Serv Tech II	18.48	19.40	20.37	21.39	22.46
3	Med Records Clerk	17.99	18.89	19.83	20.82	21.86
17	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
8	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
6	Stock/Delivery Clerk II	15.34	16.11	16.92	17.77	18.66
280		* BUDGET UNIT TOTAL *				

MANAGED CARE

2	Psychiatric Nurse II	37.04	38.89	40.83	42.87	45.01
1	MH Coordinator	36.49	38.31	40.23	42.24	44.35
2	MH Clinician II	32.78	34.42	36.14	37.95	39.85
1	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
3	Clinical Serv Tech II	18.48	19.40	20.37	21.39	22.46
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
2	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
12		* BUDGET UNIT TOTAL *				

MENTAL HEALTH SERVICES ACT

2	Manager IV	37.59	---	46.99	---	56.39
3	Manager III	33.26	---	41.57	---	49.88
2	Manager II	29.41	---	36.76	---	44.11
4	Psychiatric Nurse II	37.04	38.89	40.83	42.87	45.01
4	MH Coordinator	36.49	38.31	40.23	42.24	44.35
2	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
1	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
15	MH Clinician II	32.78	34.42	36.14	37.95	39.85
2	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Software Developer II	30.78	32.32	33.94	35.64	37.42
3	Behavioral Health Coordinator	26.73	28.07	29.47	30.94	32.49
3	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
29	Behavioral Health Splst. II	24.65	25.88	27.17	28.53	29.96
6	Behavioral Health Advocate	24.65	25.88	27.17	28.53	29.96
20	Clinical Serv Tech II	18.48	19.40	20.37	21.39	22.46
11	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
1	Dir Of Volunteer Serv	17.56	18.44	19.36	20.33	21.35
1	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
110		* BUDGET UNIT TOTAL *				

PUBLIC GUARDIAN

1	Manager II	29.41	---	36.76	---	44.11
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STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
as of July 6, 2019

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BEHAVIORAL HEALTH & RECOV SVS (Continued)

PUBLIC GUARDIAN (Continued)

3	Deputy Public Guardian II	23.31	24.48	25.70	26.99	28.34
3	Accounting Tech	20.34	21.36	22.43	23.55	24.73
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
2	Stock/Delivery Clerk II	15.34	16.11	16.92	17.77	18.66
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10	* BUDGET UNIT TOTAL *					

STANISLAUS RECOVERY CENTER

1	Manager III	33.26	---	41.57	---	49.88
3	MH Clinician II	32.78	34.42	36.14	37.95	39.85
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Behavioral Health Coordinator	26.73	28.07	29.47	30.94	32.49
8	Behavioral Health Splst. II	24.65	25.88	27.17	28.53	29.96
17	Clinical Serv Tech II	18.48	19.40	20.37	21.39	22.46
2	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
1	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
1	Asst Cook II	13.59	14.27	14.98	15.73	16.52
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35	* BUDGET UNIT TOTAL *					

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489	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
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BOARD OF SUPERVISORS

BOARD OF SUPERVISORS

1	Chairman Bd of Supervisor	---	---	48.19	---	---
4	Supervisor	---	---	43.03	---	---
5	Confidential Assistant IV	22.18	---	27.72	---	33.26
<hr/>						
10	* BUDGET UNIT TOTAL *					
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10	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
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CHIEF EXECUTIVE OFFICE

COUNTY FIRE SERVICE FUND

1	Deputy Fire Warden/Dep Dir OES	37.59	---	46.99	---	56.39
1	Manager III - Safety	33.26	---	41.57	---	49.88
1	Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
1	Fire Prevention Specialist III	27.51	28.89	30.33	31.85	33.44
2	Fire Prevention Specialist II	25.01	26.26	27.57	28.95	30.40
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
<hr/>						
7	* BUDGET UNIT TOTAL *					

OES/FIRE WARDEN

1	Fire Warden/Asst Dir-OES	51.79	---	64.73	---	77.66
1	Deputy Fire Warden/Dep Dir OES	37.59	---	46.99	---	56.39
2	Manager III	33.26	---	41.57	---	49.88
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Accountant III	30.51	32.04	33.64	35.32	37.09
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
<hr/>						
8	* BUDGET UNIT TOTAL *					

OPERATIONS AND SERVICES

1	Chief Exec Officer	---	---	124.79	---	---
1	Asst Exec Offcr/Chief Op Off	69.37	---	86.71	---	104.05
2	Asst Executive Officer	66.07	---	82.59	---	99.11
1	Human Resources Director	59.32	---	74.15	---	88.98
3	Deputy Exec Officer	47.07	---	58.84	---	70.61
13	Manager IV	37.59	---	46.99	---	56.39
14	Manager III	33.26	---	41.57	---	49.88
2	Manager I	26.20	---	32.75	---	39.30
1	Confidential Assistant V	26.42	---	33.02	---	39.62
9	Confidential Assistant IV	22.18	---	27.72	---	33.26
7	Confidential Assistant III	18.46	---	23.08	---	27.70
2	Maintenance Engineer II	21.66	22.74	23.88	25.07	26.32
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56	* BUDGET UNIT TOTAL *					

RISK MANAGEMENT

1	Manager IV	37.59	---	46.99	---	56.39
3	Manager III	33.26	---	41.57	---	49.88
1	Confidential Assistant V	26.42	---	33.02	---	39.62
4	Confidential Assistant IV	22.18	---	27.72	---	33.26
4	Confidential Assistant III	18.46	---	23.08	---	27.70
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13	* BUDGET UNIT TOTAL *					

84 **** DEPARTMENT TOTAL ****

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CHILD SUPPORT SERVICES

CHILD SUPPORT SERVICES

1	Dir of Child Support Services	53.91	---	67.39	---	80.87
1	Chief Attorney	50.87	---	63.59	---	76.31
1	Asst Director	41.78	---	52.22	---	62.66
3	Manager III	33.26	---	41.57	---	49.88
6	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
2	Confidential Assistant III	18.46	---	23.08	---	27.70
5	Attorney V	55.60	58.38	61.30	64.37	67.59
2	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
2	Application Specialist III	30.78	32.32	33.94	35.64	37.42
1	Accountant II	27.77	29.16	30.62	32.15	33.76
1	Application Specialist II	26.11	27.42	28.79	30.23	31.74
2	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
11	Child Support Supervisor	24.96	26.21	27.52	28.90	30.35
1	Accounting Supv	24.66	25.89	27.18	28.54	29.97
2	Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
71	Child Support Offcr II	21.55	22.63	23.76	24.95	26.20
6	Accounting Tech	20.34	21.36	22.43	23.55	24.73
13	Legal Clerk IV	19.39	20.36	21.38	22.45	23.57
10	Account Clerk III	18.53	19.46	20.43	21.45	22.52
10	Legal Clerk III	17.77	18.66	19.59	20.57	21.60
8	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
1	Admin Clerk I	15.21	15.97	16.77	17.61	18.49

161 * BUDGET UNIT TOTAL *

161 ** DEPARTMENT TOTAL **

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CHILDREN & FAMILIES COMM

CHILDREN & FAMILIES COMM

1	Executive Director - CFC	47.07	---	58.84	---	70.61
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Accountant III	30.51	32.04	33.64	35.32	37.09
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
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5	* BUDGET UNIT TOTAL *					
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5	** DEPARTMENT TOTAL **					

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CLERK/RECORDER

ELECTIONS DIVISION

1	Manager III	33.26	---	41.57	---	49.88
2	Manager II	29.41	---	36.76	---	44.11
1	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
1	Application Specialist II	26.11	27.42	28.79	30.23	31.74
1	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
3	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
1	Storekeeper II	19.46	20.43	21.45	22.52	23.65
4	Legal Clerk III	17.77	18.66	19.59	20.57	21.60

14 * BUDGET UNIT TOTAL *

RECORDER DIVISION

1	County Clerk-Recorder	---	---	70.62	---	---
1	Manager III	33.26	---	41.57	---	49.88
1	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Confidential Assistant II	16.38	---	20.48	---	24.58
1	Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
1	Application Specialist III	30.78	32.32	33.94	35.64	37.42
1	Accountant II	27.77	29.16	30.62	32.15	33.76
2	Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
4	Legal Clerk IV	19.39	20.36	21.38	22.45	23.57
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
19	Legal Clerk III	17.77	18.66	19.59	20.57	21.60

34 * BUDGET UNIT TOTAL *

48 ** DEPARTMENT TOTAL **

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COMMUNITY SERVICES AGENCY

SERVICE & SUPPORT

1 Dir of Community Servs Agency	66.07	---	82.59	---	99.11
3 Asst Director	41.78	---	52.22	---	62.66
9 Manager IV	37.59	---	46.99	---	56.39
22 Manager III	33.26	---	41.57	---	49.88
7 Manager II	29.41	---	36.76	---	44.11
1 Confidential Assistant V	26.42	---	33.02	---	39.62
2 Confidential Assistant IV	22.18	---	27.72	---	33.26
9 Confidential Assistant III	18.46	---	23.08	---	27.70
2 Confidential Assistant II	16.38	---	20.48	---	24.58
1 Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
2 Sr Software Developer/Analyst	41.19	43.25	45.41	47.68	50.06
7 Systems Engineer II	35.61	37.39	39.26	41.22	43.28
8 Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
1 Sr Application Specialist	35.61	37.39	39.26	41.22	43.28
30 Social Worker Supv II	32.93	34.58	36.31	38.13	40.04
3 Special Investigator III	31.63	33.21	34.87	36.61	38.44
2 Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
143 Social Worker V	30.84	32.38	34.00	35.70	37.49
10 Application Specialist III	30.78	32.32	33.94	35.64	37.42
10 Accountant III	30.51	32.04	33.64	35.32	37.09
10 Special Investigator II	28.70	30.14	31.65	33.23	34.89
60 Family Services Supervisor	27.91	29.31	30.78	32.32	33.94
6 Accountant II	27.77	29.16	30.62	32.15	33.76
34 Social Worker III	26.29	27.60	28.98	30.43	31.95
4 Application Specialist II	26.11	27.42	28.79	30.23	31.74
6 Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
4 Accounting Supv	24.66	25.89	27.18	28.54	29.97
1 Buyer	23.89	25.08	26.33	27.65	29.03
24 Family Services Specialist IV	23.76	24.95	26.20	27.51	28.89
1 Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
10 Supv Acct Admin Clerk II	23.44	24.61	25.84	27.13	28.49
23 Social Worker II	23.09	24.24	25.45	26.72	28.06
1 Accountant I	21.71	22.80	23.94	25.14	26.40
13 Fraud Tech	21.58	22.66	23.79	24.98	26.23
115 Family Services Specialist III	21.58	22.66	23.79	24.98	26.23
2 Collector	21.33	22.40	23.52	24.70	25.94
1 Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
9 Accounting Tech	20.34	21.36	22.43	23.55	24.73
346 Family Services Specialist II	19.57	20.55	21.58	22.66	23.79
4 Storekeeper II	19.46	20.43	21.45	22.52	23.65
7 Legal Clerk IV	19.39	20.36	21.38	22.45	23.57
22 Account Clerk III	18.53	19.46	20.43	21.45	22.52
28 Admin Clerk III	17.77	18.66	19.59	20.57	21.60
10 Social Services Assistant	17.65	18.53	19.46	20.43	21.45
5 Account Clerk II	16.40	17.22	18.08	18.98	19.93
2 Interviewer II	16.37	17.19	18.05	18.95	19.90
107 Admin Clerk II	15.72	16.51	17.34	18.21	19.12

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COMMUNITY SERVICES AGENCY (Continued)

SERVICE & SUPPORT (Continued)

	16 Stock/Delivery Clerk II	15.34	16.11	16.92	17.77	18.66
1,144	* BUDGET UNIT TOTAL *					
1,144	** DEPARTMENT TOTAL **					

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COOPERATIVE EXTENSION

COOPERATIVE EXTENSION

1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
2	Admin Secretary	19.91	20.91	21.96	23.06	24.21
1	Agricultural Assistant II	17.72	18.61	19.54	20.52	21.55
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5	* BUDGET UNIT TOTAL *					
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5	** DEPARTMENT TOTAL **					

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COUNTY COUNSEL

COUNTY COUNSEL

1	County Counsel	80.80	---	101.00	---	121.20
1	Asst County Counsel	58.26	---	72.83	---	87.40
10	Deputy County Counsel V	47.54	---	59.43	---	71.32
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
3	Confidential Assistant III	18.46	---	23.08	---	27.70
1	Paralegal III	25.14	26.40	27.72	29.11	30.57
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17	* BUDGET UNIT TOTAL *					
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17	** DEPARTMENT TOTAL **					

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DISTRICT ATTORNEY

AUTO INSURANCE FRAUD

1	Criminal Investigator II	36.09	37.89	39.78	41.77	43.86
1	Paralegal III	25.14	26.40	27.72	29.11	30.57
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2	* BUDGET UNIT TOTAL *					

CRIMINAL DIVISION

1	District Attorney	---	---	99.10	---	---
1	Asst District Attorney	58.26	---	72.83	---	87.40
5	Chief Dep District Attny	50.87	---	63.59	---	76.31
1	Chief Criminal Investigator	41.78	---	52.22	---	62.66
2	Manager III	33.26	---	41.57	---	49.88
2	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
2	Confidential Assistant III	18.46	---	23.08	---	27.70
48	Attorney V	55.60	58.38	61.30	64.37	67.59
1	Research Attorney II	43.38	45.55	47.83	50.22	52.73
2	Lieutenant-District Attorney	37.78	---	47.22	---	56.66
15	Criminal Investigator II	36.09	37.89	39.78	41.77	43.86
2	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
2	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
1	Application Specialist II	26.11	27.42	28.79	30.23	31.74
8	Paralegal III	25.14	26.40	27.72	29.11	30.57
4	Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
1	Systems Technician I	19.55	20.53	21.56	22.64	23.77
18	Legal Clerk IV	19.39	20.36	21.38	22.45	23.57
2	Victim Advocate II	18.54	19.47	20.44	21.46	22.53
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
13	Legal Clerk III	17.77	18.66	19.59	20.57	21.60
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133	* BUDGET UNIT TOTAL *					

ELDER ABUSE ADVOC & OUTREACH

1	Victim Advocate II	18.54	19.47	20.44	21.46	22.53
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1	* BUDGET UNIT TOTAL *					

REAL ESTATE FRAUD PROSECUTION

1	Attorney V	55.60	58.38	61.30	64.37	67.59
1	Criminal Investigator II	36.09	37.89	39.78	41.77	43.86
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2	* BUDGET UNIT TOTAL *					

UNSERVED/UNDERSERVED VICTIM AD

2	Victim Advocate II	18.54	19.47	20.44	21.46	22.53
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2	* BUDGET UNIT TOTAL *					

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DISTRICT ATTORNEY (Continued)

VICTIM SERVICES PROGRAM

1	Victim Services Program Coord	27.77	29.16	30.62	32.15	33.76
9	Victim Advocate II	18.54	19.47	20.44	21.46	22.53
1	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
11	* BUDGET UNIT TOTAL *					

VIOLENCE AGAINST WOMEN

1	Attorney V	55.60	58.38	61.30	64.37	67.59
1	Victim Advocate II	18.54	19.47	20.44	21.46	22.53
2	* BUDGET UNIT TOTAL *					
153	** DEPARTMENT TOTAL **					

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ENVIRONMENTAL RESOURCES

ENVIRONMENTAL RESOURCES

1 Dir Of Envir Resources	59.32	---	74.15	---	88.98
2 Asst Director	41.78	---	52.22	---	62.66
1 Supv Milk & Dairy Insp	37.59	---	46.99	---	56.39
4 Manager IV	37.59	---	46.99	---	56.39
1 Manager III	33.26	---	41.57	---	49.88
2 Manager II	29.41	---	36.76	---	44.11
1 Confidential Assistant IV	22.18	---	27.72	---	33.26
3 Confidential Assistant III	18.46	---	23.08	---	27.70
1 Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
1 Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
2 Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
7 Sr Env Health Spec	30.92	32.47	34.09	35.79	37.58
4 Sr Hazard Material Spec	30.92	32.47	34.09	35.79	37.58
1 Application Specialist III	30.78	32.32	33.94	35.64	37.42
12 Env Health Spec III	28.02	29.42	30.89	32.43	34.05
8 Hazard Material Spec III	28.02	29.42	30.89	32.43	34.05
1 Milk & Dairy Inspector II	28.02	29.42	30.89	32.43	34.05
2 Resource Mgt Spec III	28.02	29.42	30.89	32.43	34.05
2 Accountant II	27.77	29.16	30.62	32.15	33.76
7 Zoning Enf Offcr	26.43	27.75	29.14	30.60	32.13
3 Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
1 Supv Acct Admin Clerk I	21.29	22.35	23.47	24.64	25.87
2 Accounting Tech	20.34	21.36	22.43	23.55	24.73
4 Admin Secretary	19.91	20.91	21.96	23.06	24.21
3 Account Clerk III	18.53	19.46	20.43	21.45	22.52
5 Admin Clerk III	17.77	18.66	19.59	20.57	21.60
4 Env Tech	17.09	17.94	18.84	19.78	20.77
2 Park Aide	12.37	12.99	13.64	14.32	15.04

87 * BUDGET UNIT TOTAL *

FINK ROAD LANDFILL

1 Manager III	33.26	---	41.57	---	49.88
1 Manager I	26.20	---	32.75	---	39.30
1 Landfill Lead Worker	24.06	25.26	26.52	27.85	29.24
5 Landfill Equip Oper III	21.32	22.39	23.51	24.69	25.92
1 Accounting Tech	20.34	21.36	22.43	23.55	24.73
5 Landfill Equip Oper II	19.37	20.34	21.36	22.43	23.55
2 Account Clerk III	18.53	19.46	20.43	21.45	22.52
2 Park Aide	12.37	12.99	13.64	14.32	15.04

18 * BUDGET UNIT TOTAL *

105 ** DEPARTMENT TOTAL **

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GENERAL SERVICES AGENCY

ADMINISTRATION

1	General Serv Agency Director	47.07	---	58.84	---	70.61
1	Manager IV	37.59	---	46.99	---	56.39
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Accountant II	27.77	29.16	30.62	32.15	33.76
1	Accounting Tech	20.34	21.36	22.43	23.55	24.73
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5	* BUDGET UNIT TOTAL *					

CENTRAL SERVICES DIVISION

2	Manager III	33.26	---	41.57	---	49.88
2	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
2	Sr Buyer	25.70	26.99	28.34	29.76	31.25
2	Storekeeper II	19.46	20.43	21.45	22.52	23.65
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
3	Stock/Delivery Clerk II	15.34	16.11	16.92	17.77	18.66
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13	* BUDGET UNIT TOTAL *					

FACILITIES MAINTENANCE

1	Manager III	33.26	---	41.57	---	49.88
2	Building Serv Supv	28.13	29.54	31.02	32.57	34.20
4	Maintenance Engineer III	23.91	25.11	26.37	27.69	29.07
18	Maintenance Engineer II	21.66	22.74	23.88	25.07	26.32
1	Storekeeper II	19.46	20.43	21.45	22.52	23.65
1	Sr Custodian	15.54	16.32	17.14	18.00	18.90
10	Housekeeper/Custodian	14.13	14.84	15.58	16.36	17.18
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37	* BUDGET UNIT TOTAL *					

FLEET SERVICES DIVISION

1	Manager III	33.26	---	41.57	---	49.88
1	Lead Equip Mechanic	24.63	25.86	27.15	28.51	29.94
6	Equipment Mechanic	22.40	23.52	24.70	25.94	27.24
1	Storekeeper II	19.46	20.43	21.45	22.52	23.65
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
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10	* BUDGET UNIT TOTAL *					

65 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
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HEALTH SERVICES AGENCY

ADMINISTRATION

1	Managing Dir Of Hlth Serv Ag	66.07	---	82.59	---	99.11
1	Chief Deputy Director	53.91	---	67.39	---	80.87
1	Assoc Director	47.07	---	58.84	---	70.61
1	Asst Director	41.78	---	52.22	---	62.66
3	Manager IV	37.59	---	46.99	---	56.39
3	Manager III	33.26	---	41.57	---	49.88
3	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant V	26.42	---	33.02	---	39.62
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
6	Confidential Assistant III	18.46	---	23.08	---	27.70
1	Confidential Assistant II	16.38	---	20.48	---	24.58
1	Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
1	Sr Software Developer/Analyst	41.19	43.25	45.41	47.68	50.06
4	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
1	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
1	Sr Application Specialist	35.61	37.39	39.26	41.22	43.28
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
2	Software Developer II	30.78	32.32	33.94	35.64	37.42
2	Application Specialist III	30.78	32.32	33.94	35.64	37.42
4	Accountant III	30.51	32.04	33.64	35.32	37.09
4	Accountant II	27.77	29.16	30.62	32.15	33.76
4	Application Specialist II	26.11	27.42	28.79	30.23	31.74
1	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
1	Accounting Supv	24.66	25.89	27.18	28.54	29.97
1	Accountant I	21.71	22.80	23.94	25.14	26.40
7	Medical Biller II	19.57	20.55	21.58	22.66	23.79
1	Storekeeper II	19.46	20.43	21.45	22.52	23.65
4	Account Clerk III	18.53	19.46	20.43	21.45	22.52
5	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
4	Account Clerk II	16.40	17.22	18.08	18.98	19.93
1	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
1	Sr Custodian	15.54	16.32	17.14	18.00	18.90
5	Stock/Delivery Clerk II	15.34	16.11	16.92	17.77	18.66
12	Housekeeper/Custodian	14.13	14.84	15.58	16.36	17.18

90 * BUDGET UNIT TOTAL *

CLINICS & ANCILLARY SERVICES

1	Medical Director	80.80	---	101.00	---	121.20
1	Assoc Director	47.07	---	58.84	---	70.61
5	Manager IV	37.59	---	46.99	---	56.39
4	Manager III	33.26	---	41.57	---	49.88
1	Manager II	29.41	---	36.76	---	44.11
8	Sr Nurse Practitioner	51.76	54.35	57.07	59.92	62.92
2	Sr Physician Asst	44.57	46.80	49.14	51.60	54.18
14	Staff Nurse III	38.90	40.85	42.89	45.03	47.28
10	Staff Nurse II	36.57	38.40	40.32	42.34	44.46

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HEALTH SERVICES AGENCY (Continued)

CLINICS & ANCILLARY SERVICES

(Continued)

5	MH Clinician II	32.78	34.42	36.14	37.95	39.85
2	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
3	Supv Acct Admin Clerk II	23.44	24.61	25.84	27.13	28.49
1	Supv Acct Admin Clerk I	21.29	22.35	23.47	24.64	25.87
6	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
7	Community Health Work III	19.27	20.23	21.24	22.30	23.42
5	Med Records Clerk	17.99	18.89	19.83	20.82	21.86
6	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
1	Orthopedic Asst	17.72	18.61	19.54	20.52	21.55
3	Community Health Work II	16.30	17.12	17.98	18.88	19.82
54	Nursing Asst	15.72	16.51	17.34	18.21	19.12
67	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
1	Therapist Aid	13.98	14.68	15.41	16.18	16.99

208 * BUDGET UNIT TOTAL *

PUBLIC HEALTH

1	Public Health Officer	80.80	---	101.00	---	121.20
1	Asst Public Health Officer	66.07	---	82.59	---	99.11
1	Assoc Director	47.07	---	58.84	---	70.61
1	Asst Director	41.78	---	52.22	---	62.66
1	Manager IV	37.59	---	46.99	---	56.39
6	Manager III	33.26	---	41.57	---	49.88
1	Manager II	29.41	---	36.76	---	44.11
2	Confidential Assistant III	18.46	---	23.08	---	27.70
8	Public Health Nurse III	41.31	43.38	45.55	47.83	50.22
31	Public Health Nurse II	39.34	41.31	43.38	45.55	47.83
2	Phys/Occupational Therapist III	39.06	41.01	43.06	45.21	47.47
2	Clinical Lab Scientist III	37.60	39.48	41.45	43.52	45.70
2	Staff Nurse II	36.57	38.40	40.32	42.34	44.46
4	Phys/Occupational Therapist II	36.38	38.20	40.11	42.12	44.23
2	Epidemiologist	33.97	35.67	37.45	39.32	41.29
8	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
4	Social Worker V	30.84	32.38	34.00	35.70	37.49
8	Health Educator	27.24	28.60	30.03	31.53	33.11
8	Pub Hlth Nutritionist II	26.36	27.68	29.06	30.51	32.04
5	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
3	Med Investigator	25.49	26.76	28.10	29.51	30.99
9	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
8	Community Health Work III	19.27	20.23	21.24	22.30	23.42
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
1	Med Records Clerk	17.99	18.89	19.83	20.82	21.86
14	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
21	Community Health Work II	16.30	17.12	17.98	18.88	19.82
16	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
3	Therapist Aid	13.98	14.68	15.41	16.18	16.99

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HEALTH SERVICES AGENCY (Continued)

PUBLIC HEALTH (Continued)

174 * BUDGET UNIT TOTAL *

472 ** DEPARTMENT TOTAL **

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INFORMATION TECHNOLOGY CENTRAL (Formerly SBT)

ITC TELECOMMUNICATIONS

2	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
2	* BUDGET UNIT TOTAL *					

INFORMATION TECHNOLOGY CENTRAL

1	Director of SBT	47.07	---	58.84	---	70.61
1	Asst Director	41.78	---	52.22	---	62.66
2	Manager IV	37.59	---	46.99	---	56.39
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
3	Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
5	Sr Software Developer/Analyst	41.19	43.25	45.41	47.68	50.06
4	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
5	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
2	Sr Application Specialist	35.61	37.39	39.26	41.22	43.28
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Software Developer II	30.78	32.32	33.94	35.64	37.42
10	Application Specialist III	30.78	32.32	33.94	35.64	37.42
36	* BUDGET UNIT TOTAL *					

38	** DEPARTMENT TOTAL **					
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LAW LIBRARY

LAW LIBRARY

1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Library Asst II	17.63	18.51	19.44	20.41	21.43
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2	* BUDGET UNIT TOTAL *					
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2	** DEPARTMENT TOTAL **					

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LIBRARY

LIBRARY

1	County Librarian	47.07	---	58.84	---	70.61
1	Manager III	33.26	---	41.57	---	49.88
4	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
1	Application Specialist III	30.78	32.32	33.94	35.64	37.42
4	Librarian III	28.97	30.42	31.94	33.54	35.22
1	Clerical Division Supv	28.33	29.75	31.24	32.80	34.44
1	Accountant II	27.77	29.16	30.62	32.15	33.76
14	Librarian II	26.32	27.64	29.02	30.47	31.99
1	Application Specialist II	26.11	27.42	28.79	30.23	31.74
1	Storekeeper II	19.46	20.43	21.45	22.52	23.65
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
43	Library Asst II	17.63	18.51	19.44	20.41	21.43
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76	* BUDGET UNIT TOTAL *					
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76	** DEPARTMENT TOTAL **					

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LOCAL AGENCY FORMATION COMM

LOCAL AGENCY FORMATION COMM

1	Manager IV	37.59	---	46.99	---	56.39
1	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
3	* BUDGET UNIT TOTAL *					
3	** DEPARTMENT TOTAL **					

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PARKS & RECREATION

PARKS & RECREATION

1	Director Of Parks and Rec.	47.07	---	58.84	---	70.61
1	Manager IV	37.59	---	46.99	---	56.39
3	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
2	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Accountant II	27.77	29.16	30.62	32.15	33.76
1	Park Supv	23.49	24.66	25.89	27.18	28.54
10	Park Mntc Worker III	20.86	21.90	23.00	24.15	25.36
16	Park Mntc Worker II	19.37	20.34	21.36	22.43	23.55
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
2	Account Clerk II	16.40	17.22	18.08	18.98	19.93
15	Park Aide	12.37	12.99	13.64	14.32	15.04

54 * BUDGET UNIT TOTAL *

54 ** DEPARTMENT TOTAL **

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PLANNING & COMMUNITY DEV

BUILDING PERMITS

1	Manager IV	37.59	---	46.99	---	56.39
1	Supv Building Inspector	33.26	---	41.57	---	49.88
2	Building Inspector III	33.35	35.02	36.77	38.61	40.54
3	Plan Check Engineer	33.35	35.02	36.77	38.61	40.54
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
5	Building Inspector II	30.33	31.85	33.44	35.11	36.87
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
2	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
1	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
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17	* BUDGET UNIT TOTAL *					

PLANNING

1	Dir Of Plan & Comm Devel	59.32	---	74.15	---	88.98
1	Asst Director	41.78	---	52.22	---	62.66
1	Manager IV	37.59	---	46.99	---	56.39
3	Manager III	33.26	---	41.57	---	49.88
2	Confidential Assistant IV	22.18	---	27.72	---	33.26
5	Assoc Planner	30.62	32.15	33.76	35.45	37.22
1	Accountant III	30.51	32.04	33.64	35.32	37.09
1	Accountant II	27.77	29.16	30.62	32.15	33.76
2	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
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18	* BUDGET UNIT TOTAL *					

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35	** DEPARTMENT TOTAL **					

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PROBATION

ADMINISTRATION

1	Chief Probation Offcr	59.32	---	74.15	---	88.98
1	Asst Chief Probation Officer	51.79	---	64.73	---	77.66
1	Manager IV	37.59	---	46.99	---	56.39
2	Manager III	33.26	---	41.57	---	49.88
1	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
4	Confidential Assistant III	18.46	---	23.08	---	27.70
2	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
1	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
1	Supv Prob Offcr	33.53	35.21	36.97	38.82	40.76
2	Application Specialist III	30.78	32.32	33.94	35.64	37.42
1	Accountant III	30.51	32.04	33.64	35.32	37.09
1	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
1	Accountant I	21.71	22.80	23.94	25.14	26.40
1	Accounting Tech	20.34	21.36	22.43	23.55	24.73
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
1	Account Clerk II	16.40	17.22	18.08	18.98	19.93
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23	* BUDGET UNIT TOTAL *					

COMMUNITY CORRECTIONS PARTNER

1	Manager IV - Safety	37.59	---	46.99	---	56.39
3	Supv Prob Offcr	33.53	35.21	36.97	38.82	40.76
3	Deputy Prob Offcr III	29.51	30.99	32.54	34.17	35.88
1	Crime Analyst	27.09	28.44	29.86	31.35	32.92
21	Deputy Prob Offcr II	26.44	27.76	29.15	30.61	32.14
3	Legal Clerk III	17.77	18.66	19.59	20.57	21.60
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32	* BUDGET UNIT TOTAL *					

CORR PERF INCENTIVE FUND

1	Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
1	Sr Software Developer/Analyst	41.19	43.25	45.41	47.68	50.06
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2	* BUDGET UNIT TOTAL *					

FIELD SERVICES

2	Manager IV - Safety	37.59	---	46.99	---	56.39
10	Supv Prob Offcr	33.53	35.21	36.97	38.82	40.76
11	Deputy Prob Offcr III	29.51	30.99	32.54	34.17	35.88
57	Deputy Prob Offcr II	26.44	27.76	29.15	30.61	32.14
3	Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
3	Legal Clerk IV	19.39	20.36	21.38	22.45	23.57
22	Legal Clerk III	17.77	18.66	19.59	20.57	21.60
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108	* BUDGET UNIT TOTAL *					

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PROBATION (Continued)

INSTITUTIONAL SERVICES

1	Manager IV - Safety	37.59	---	46.99	---	56.39
1	Manager II - Safety	29.41	---	36.76	---	44.11
1	Confidential Assistant III	18.46	---	23.08	---	27.70
6	Supv Probation Correction Ofcr	28.98	30.43	31.95	33.55	35.23
15	Probation Corrections Offc III	24.99	26.24	27.55	28.93	30.38
28	Probation Corrections Offc II	21.94	23.04	24.19	25.40	26.67
1	Storekeeper II	19.46	20.43	21.45	22.52	23.65
1	Legal Clerk III	17.77	18.66	19.59	20.57	21.60
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54	* BUDGET UNIT TOTAL *					

JJCPA

1	Manager IV - Safety	37.59	---	46.99	---	56.39
2	Supv Prob Ofcr	33.53	35.21	36.97	38.82	40.76
1	Deputy Prob Ofcr III	29.51	30.99	32.54	34.17	35.88
1	Supv Probation Correction Ofcr	28.98	30.43	31.95	33.55	35.23
7	Deputy Prob Ofcr II	26.44	27.76	29.15	30.61	32.14
1	Probation Corrections Offc III	24.99	26.24	27.55	28.93	30.38
1	Probation Corrections Offc II	21.94	23.04	24.19	25.40	26.67
1	Legal Clerk III	17.77	18.66	19.59	20.57	21.60
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15	* BUDGET UNIT TOTAL *					

JUVENILE COMMITMENT FACILITY

1	Manager II - Safety	29.41	---	36.76	---	44.11
4	Supv Probation Correction Ofcr	28.98	30.43	31.95	33.55	35.23
6	Probation Corrections Offc III	24.99	26.24	27.55	28.93	30.38
16	Probation Corrections Offc II	21.94	23.04	24.19	25.40	26.67
1	Supv Custodial Cook	19.77	20.76	21.80	22.89	24.03
1	Custodial Cook	17.98	18.88	19.82	20.81	21.85
1	Legal Clerk III	17.77	18.66	19.59	20.57	21.60
4	Asst Cook II	13.59	14.27	14.98	15.73	16.52
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34	* BUDGET UNIT TOTAL *					

YOBG

1	Supv Probation Correction Ofcr	28.98	30.43	31.95	33.55	35.23
1	Crime Analyst	27.09	28.44	29.86	31.35	32.92
1	Deputy Prob Ofcr II	26.44	27.76	29.15	30.61	32.14
2	Probation Corrections Offc III	24.99	26.24	27.55	28.93	30.38
10	Probation Corrections Offc II	21.94	23.04	24.19	25.40	26.67
1	Custodial Cook	17.98	18.88	19.82	20.81	21.85
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16	* BUDGET UNIT TOTAL *					

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PUBLIC DEFENDER

PUBLIC DEFENDER

1	Public Defender	66.07	---	82.59	---	99.11
2	Chief Dep Public Defender	50.87	---	63.59	---	76.31
1	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
29	Attorney V	55.60	58.38	61.30	64.37	67.59
1	Special Investigator III	31.63	33.21	34.87	36.61	38.44
2	Special Investigator II	28.70	30.14	31.65	33.23	34.89
2	Paralegal III	25.14	26.40	27.72	29.11	30.57
1	Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
5	Legal Clerk IV	19.39	20.36	21.38	22.45	23.57
3	Legal Clerk III	17.77	18.66	19.59	20.57	21.60
3	Admin Clerk II	15.72	16.51	17.34	18.21	19.12

51 * BUDGET UNIT TOTAL *

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PUBLIC WORKS

ADMINISTRATION

1	Dir Of Public Works	66.07	---	82.59	---	99.11
1	Manager III	33.26	---	41.57	---	49.88
1	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Confidential Assistant III	18.46	---	23.08	---	27.70
1	Accountant II	27.77	29.16	30.62	32.15	33.76
1	Accounting Tech	20.34	21.36	22.43	23.55	24.73
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
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8	* BUDGET UNIT TOTAL *					

LOCAL TRANSIT SYSTEM

1	Manager III	33.26	---	41.57	---	49.88
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Assoc Planner	30.62	32.15	33.76	35.45	37.22
2	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
<hr/>						
5	* BUDGET UNIT TOTAL *					

MORGAN SHOP

1	Manager III	33.26	---	41.57	---	49.88
1	Heavy Equipment Mechanic III	26.31	27.63	29.01	30.46	31.98
1	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
5	Heavy Equipment Mechanic II	24.37	25.59	26.87	28.21	29.62
1	Storekeeper II	19.46	20.43	21.45	22.52	23.65
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9	* BUDGET UNIT TOTAL *					

ROAD & BRIDGE

3	Deputy Dir Public Works	47.07	---	58.84	---	70.61
3	Sr Civil Engineer	41.78	---	52.22	---	62.66
1	Manager IV	37.59	---	46.99	---	56.39
6	Assoc Civil Eng/Assoc Surveyor	40.33	42.35	44.47	46.69	49.02
10	Asst Engineer/Surveyor	34.38	36.10	37.91	39.81	41.80
1	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Accountant III	30.51	32.04	33.64	35.32	37.09
7	Sr Engineering/Surveying Tech	30.00	31.50	33.08	34.73	36.47
4	Road Supv	27.88	29.27	30.73	32.27	33.88
2	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
1	Engineering Technician	25.61	26.89	28.23	29.64	31.12
8	Sr Road Mntc Worker	25.03	26.28	27.59	28.97	30.42
48	Road Mntc Worker III	22.20	23.31	24.48	25.70	26.99
1	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
1	Admin Secretary	19.91	20.91	21.96	23.06	24.21
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
1	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
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99	* BUDGET UNIT TOTAL *					

STANISLAUS COUNTY
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PUBLIC WORKS (Continued)

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**** DEPARTMENT TOTAL ****

STANISLAUS COUNTY
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RETIREMENT

RETIREMENT

1	Executive Director	66.07	---	82.59	---	99.11
1	Ret. Investment Officer III	41.78	---	52.22	---	62.66
2	Manager III	33.26	---	41.57	---	49.88
1	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant V	26.42	---	33.02	---	39.62
5	Confidential Assistant IV	22.18	---	27.72	---	33.26
3	Confidential Assistant III	18.46	---	23.08	---	27.70
1	Attorney V	55.60	58.38	61.30	64.37	67.59
1	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
<hr/>						
16	* BUDGET UNIT TOTAL *					
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16	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
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SHERIFF

ADMINISTRATION

1 Sheriff	---	---	99.10	---	---
1 Undersheriff	59.30	---	74.13	---	88.66
1 Captain	51.79	---	64.73	---	77.66
2 Manager IV	37.59	---	46.99	---	56.39
1 Manager III	33.26	---	41.57	---	49.88
1 Manager II	29.41	---	36.76	---	44.11
1 Confidential Assistant V	26.42	---	33.02	---	39.62
1 Confidential Assistant IV	22.18	---	27.72	---	33.26
6 Confidential Assistant III	18.46	---	23.08	---	27.70
1 Confidential Assistant II	16.38	---	20.48	---	24.58
2 Lieutenant-Sheriff	41.55	---	51.94	---	62.33
1 Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
1 Sr Software Developer/Analyst	41.19	43.25	45.41	47.68	50.06
2 Sergeant	40.11	42.12	44.23	46.44	48.76
2 Systems Engineer II	35.61	37.39	39.26	41.22	43.28
2 Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
5 Deputy Sheriff II	33.88	35.57	37.35	39.22	41.18
1 Sergeant-Custodial	33.62	35.30	37.07	38.92	40.87
1 Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
3 Accountant III	30.51	32.04	33.64	35.32	37.09
1 Accountant II	27.77	29.16	30.62	32.15	33.76
3 Application Specialist II	26.11	27.42	28.79	30.23	31.74
1 Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
4 Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
3 Accounting Tech	20.34	21.36	22.43	23.55	24.73
1 Admin Secretary	19.91	20.91	21.96	23.06	24.21
6 Legal Clerk IV	19.39	20.36	21.38	22.45	23.57
2 Account Clerk III	18.53	19.46	20.43	21.45	22.52
25 Legal Clerk III	17.77	18.66	19.59	20.57	21.60
2 Admin Clerk II	15.72	16.51	17.34	18.21	19.12
1 Stock/Delivery Clerk II	15.34	16.11	16.92	17.77	18.66
85	* BUDGET UNIT TOTAL *				

ADULT DETENTION EXPANSION

2 Custodial Lieutenant	36.52	---	45.65	---	54.78
10 Sergeant-Custodial	33.62	35.30	37.07	38.92	40.87
65 Deputy Sheriff-Custodial	27.97	29.37	30.84	32.38	34.00
1 Admin Secretary	19.91	20.91	21.96	23.06	24.21
2 Legal Clerk III	17.77	18.66	19.59	20.57	21.60
80	* BUDGET UNIT TOTAL *				

CAL-MMET PROGRAM

1 Sergeant	40.11	42.12	44.23	46.44	48.76
2 Deputy Sheriff II	33.88	35.57	37.35	39.22	41.18
1 Legal Clerk III	17.77	18.66	19.59	20.57	21.60

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SHERIFF (Continued)

CAL-MMET PROGRAM (Continued)

4 * BUDGET UNIT TOTAL *

CAL ID PROGRAM

2	Application Specialist II	26.11	27.42	28.79	30.23	31.74
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2 * BUDGET UNIT TOTAL *

CONTRACT CITIES

3	Lieutenant-Sheriff	41.55	---	51.94	---	62.33
7	Sergeant	40.11	42.12	44.23	46.44	48.76
49	Deputy Sheriff II	33.88	35.57	37.35	39.22	41.18
2	Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
3	Community Serv Offcer	19.41	20.38	21.40	22.47	23.59
6	Legal Clerk III	17.77	18.66	19.59	20.57	21.60

70 * BUDGET UNIT TOTAL *

COURT SECURITY

1	Lieutenant-Sheriff	41.55	---	51.94	---	62.33
2	Sergeant	40.11	42.12	44.23	46.44	48.76
16	Deputy Sheriff II	33.88	35.57	37.35	39.22	41.18
14	Deputy Sheriff-Custodial	27.97	29.37	30.84	32.38	34.00
6	Security Officer	17.59	18.47	19.39	20.36	21.38

39 * BUDGET UNIT TOTAL *

DETENTION

1	Captain	51.79	---	64.73	---	77.66
1	Manager II	29.41	---	36.76	---	44.11
4	Custodial Lieutenant	36.52	---	45.65	---	54.78
24	Sergeant-Custodial	33.62	35.30	37.07	38.92	40.87
194	Deputy Sheriff-Custodial	27.97	29.37	30.84	32.38	34.00
2	Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
2	Admin Secretary	19.91	20.91	21.96	23.06	24.21
1	Supv Custodial Cook	19.77	20.76	21.80	22.89	24.03
3	Legal Clerk IV	19.39	20.36	21.38	22.45	23.57
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
8	Custodial Cook	17.98	18.88	19.82	20.81	21.85
21	Legal Clerk III	17.77	18.66	19.59	20.57	21.60
1	Dir Of Volunteer Serv	17.56	18.44	19.36	20.33	21.35
3	Account Clerk II	16.40	17.22	18.08	18.98	19.93
5	Stock/Delivery Clerk II	15.34	16.11	16.92	17.77	18.66
6	Asst Cook II	13.59	14.27	14.98	15.73	16.52

277 * BUDGET UNIT TOTAL *

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SHERIFF (Continued)

JAIL COMMISSARY/INMATE WELFARE

1	Sheriff's Support Serv. Supv.	21.71	22.80	23.94	25.14	26.40
1	Chaplain	21.25	22.31	23.43	24.60	25.83
1	Storekeeper II	19.46	20.43	21.45	22.52	23.65
1	Community Serv Offcr	19.41	20.38	21.40	22.47	23.59
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
1	Stock/Delivery Clerk II	15.34	16.11	16.92	17.77	18.66
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6	* BUDGET UNIT TOTAL *					

OPERATIONS

2	Forensic Pathologist	128.97	---	161.21	---	193.45
1	Captain	51.79	---	64.73	---	77.66
1	Manager II	29.41	---	36.76	---	44.11
1	Manager I	26.20	---	32.75	---	39.30
6	Lieutenant-Sheriff	41.55	---	51.94	---	62.33
17	Sergeant	40.11	42.12	44.23	46.44	48.76
116	Deputy Sheriff II	33.88	35.57	37.35	39.22	41.18
2	Forensic Computer Examiner	30.78	32.32	33.94	35.64	37.42
3	Crime Analyst	27.09	28.44	29.86	31.35	32.92
1	Supv Public Administrator	26.43	27.75	29.14	30.60	32.13
2	Supv Legal Clerk II	23.44	24.61	25.84	27.13	28.49
6	Crime Analyst Tech	21.25	22.31	23.43	24.60	25.83
1	Admin Secretary	19.91	20.91	21.96	23.06	24.21
1	Storekeeper II	19.46	20.43	21.45	22.52	23.65
12	Community Serv Offcr	19.41	20.38	21.40	22.47	23.59
1	Legal Clerk IV	19.39	20.36	21.38	22.45	23.57
1	Equipment Serv Tech	18.43	19.35	20.32	21.34	22.41
1	Forensic Autopsy Technician	17.99	18.89	19.83	20.82	21.86
2	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
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177	* BUDGET UNIT TOTAL *					

VEHICLE THEFT

1	Deputy Sheriff II	33.88	35.57	37.35	39.22	41.18
1	* BUDGET UNIT TOTAL *					

741 **** DEPARTMENT TOTAL ****

STANISLAUS COUNTY
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STANISLAUS REGIONAL 911

STANISLAUS REGIONAL 911

1	Dir Of Emergency Dispatch	47.07	---	58.84	---	70.61
1	Manager IV	37.59	---	46.99	---	56.39
4	Manager III	33.26	---	41.57	---	49.88
1	Manager I	26.20	---	32.75	---	39.30
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
5	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
2	Application Specialist II	26.11	27.42	28.79	30.23	31.74
39	Emergency Dispatcher	22.75	23.89	25.08	26.34	27.66
4	Emer Call Taker	20.65	21.68	22.76	23.90	25.09
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52

59 * BUDGET UNIT TOTAL *

59 ** DEPARTMENT TOTAL **

STANISLAUS COUNTY
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TREASURER-TAX COLLECTOR

REVENUE RECOVERY

1	Manager II	29.41	---	36.76	---	44.11
1	Accountant II	27.77	29.16	30.62	32.15	33.76
1	Sr Collector	24.54	25.77	27.06	28.41	29.83
5	Collector	21.33	22.40	23.52	24.70	25.94
1	Accounting Tech	20.34	21.36	22.43	23.55	24.73
9	Account Clerk III	18.53	19.46	20.43	21.45	22.52
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18	* BUDGET UNIT TOTAL *					

TREASURER - ADMIN/TAXES

1	Treasurer-Tax Collector	---	---	80.87	---	---
1	Manager IV	37.59	---	46.99	---	56.39
1	Manager II	29.41	---	36.76	---	44.11
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Accountant II	27.77	29.16	30.62	32.15	33.76
1	Accountant I	21.71	22.80	23.94	25.14	26.40
1	Accounting Tech	20.34	21.36	22.43	23.55	24.73
4	Account Clerk III	18.53	19.46	20.43	21.45	22.52
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11	* BUDGET UNIT TOTAL *					

TREASURY

1	Manager III	33.26	---	41.57	---	49.88
1	Accountant II	27.77	29.16	30.62	32.15	33.76
1	Accountant I	21.71	22.80	23.94	25.14	26.40
1	Accounting Tech	20.34	21.36	22.43	23.55	24.73
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
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5	* BUDGET UNIT TOTAL *					

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34	** DEPARTMENT TOTAL **					

STANISLAUS COUNTY
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WORKFORCE DEVELOPMENT

WORKFORCE DEVELOPMENT

1	Workforce Development Director	47.07	---	58.84	---	70.61
4	Manager III	33.26	---	41.57	---	49.88
1	Confidential Assistant IV	22.18	---	27.72	---	33.26
1	Confidential Assistant II	16.38	---	20.48	---	24.58
1	Sr Systems Engineer	41.19	43.25	45.41	47.68	50.06
1	Systems Engineer II	35.61	37.39	39.26	41.22	43.28
1	Software Developer/Analyst III	35.61	37.39	39.26	41.22	43.28
2	Staff Serv Coordinator	31.28	32.84	34.48	36.20	38.01
1	Software Developer II	30.78	32.32	33.94	35.64	37.42
1	Accountant III	30.51	32.04	33.64	35.32	37.09
5	Family Services Supervisor	27.91	29.31	30.78	32.32	33.94
1	Application Specialist II	26.11	27.42	28.79	30.23	31.74
6	Staff Serv Analyst	25.77	27.06	28.41	29.83	31.32
3	Family Services Specialist IV	23.76	24.95	26.20	27.51	28.89
1	Accountant I	21.71	22.80	23.94	25.14	26.40
47	Family Services Specialist III	21.58	22.66	23.79	24.98	26.23
1	Staff Serv Tech	20.41	21.43	22.50	23.63	24.81
2	Accounting Tech	20.34	21.36	22.43	23.55	24.73
1	Family Services Specialist II	19.57	20.55	21.58	22.66	23.79
1	Account Clerk III	18.53	19.46	20.43	21.45	22.52
2	Admin Clerk III	17.77	18.66	19.59	20.57	21.60
6	Admin Clerk II	15.72	16.51	17.34	18.21	19.12
1	Stock/Delivery Clerk II	15.34	16.11	16.92	17.77	18.66
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91	* BUDGET UNIT TOTAL *					
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91	** DEPARTMENT TOTAL **					
4,558	*** STANISLAUS COUNTY TOTAL ***					

Unfunded Vacant Positions as of July 6, 2019

Department	Budget Unit	Number of Positions	Classification
Aging and Veterans Services	Area Agency on Aging	1	Community Health Work III
	Veterans Services	1	Admin Clerk II
Subtotal:		2	
Agricultural Commissioner	Agricultural Commissioner	1	Accountant I
Subtotal:		1	
Animal Services	Animal Services	2	Animal Care Spec I
		2	Animal Serv Offcr II
Subtotal:		4	
Assessor	Assessor	1	Account Clerk III
		2	Appraiser III
Subtotal:		3	
Chief Executive Office	OES/Fire Warden	1	Manager II
	Operations and Services	1	Confidential Assistant III
		2	Deputy Exec Offcr
	Risk Management	1	Confidential Assistant I
		2	Confidential Assistant II
Subtotal:		7	
County Counsel	County Counsel	1	Confidential Assistant II
		1	Confidential Assistant IV
Subtotal:		2	
District Attorney	Criminal Division	2	Legal Clerk III
		1	Sr Crmnl Investigator
Subtotal:		3	
Environmental Resources	Environmental Resources	1	Assoc Civil Engineer
		1	Manager II
		1	Milk & Dairy Inspector II
		1	Sr Resource Management Spec
	Fink Road Landfill	1	Account Clerk III
Subtotal:		5	
General Services Agency	Central Services Division	1	Sr Buyer
	Facilities Maintenance	2	Housekeeper/Custodian
	Fleet Services Division	1	Storekeeper I
Subtotal:		4	
Health Services Agency	Administration	1	Sr Custodian
		1	Admin Clerk I
	Clinics and Ancillary Services	1	Community Health Work II
		1	Family Practice Physician
		1	Phys/Occupational Therapist II
		1	Sr Physician Asst
		3	Sr Nurse Practitioner
		1	Account Clerk II
		1	Asst Director
		3	Community Health Work III
	Public Health	5	Public Health Nurse II
		1	Public Health Nurse III
		1	Staff Nurse III
Subtotal:		21	

Department	Budget Unit	Number of Positions	Classification
Library	Library	2	Admin Clerk I
		1	Application Specialist II
		1	Librarian III
		2	Library Asst II
Subtotal:		6	
Planning and Community Development	Building Permits	1	Admin Clerk III
	Planning	1	Application Specialist III
		1	Manager III
	Redevelopment	1	Assoc Planner
	Special Revenue Grants	1	Assoc Planner
Subtotal:		5	
Probation	Administration	1	Accounting Tech
	Field Services	1	Deputy Prob Offcr II
	Institutional Services	1	Probation Corrections Offc II
	JJCPA	4	Probation Corrections Offc II
	Juvenile Commitment Facility	2	Probation Corrections Offc II
Subtotal:		9	
Public Works	Administration	1	Account Clerk III
	Road and Bridge	1	Road Supv
Subtotal:		2	
Sheriff	Administration	1	Legal Clerk III
	Court Security	1	Sergeant
Subtotal:		2	
Stanislaus Regional 911	Stanislaus Regional 911	2	Emer Call Taker
		3	Emergency Dispatcher
Subtotal:		5	
Treasurer-Tax Collector	Treasurer - Admin/Taxes	1	Account Clerk III
Subtotal:		1	
Workforce Development	Workforce Development	1	Admin Clerk II
Subtotal:		1	
Unfunded Vacant Positions Grand Total		83	

Special Districts Under the Board of Supervisors

Special Districts are a form of government created by a local community to meet a specific need. Most only provide a single service. Special Districts are distinguished by four common characteristics:

- ◆ Are a form of government;
- ◆ Governed by a board;
- ◆ Provide services and facilities; and
- ◆ Have defined boundaries.

Only those residents who benefit from services provided by a Special District pay for them. Certain types of Special Districts require that the City Council or County Supervisors serve as their governing boards. Nevertheless, Special Districts remain separate local governments.

Included in this budget document is a schedule of the 2019-2020 Proposed Budgets for Special Districts

governed by the Board of Supervisors, whose funds are maintained in the County Treasury. They are identified by type—County Service Area, Lighting, Lighting and Landscape, and Storm Drain.

Special District funds can only be used for the purpose for which they were collected. Districts receive revenue from property taxes and/or special assessments. A District levying a tax rate and receiving ad valorem taxes prior to the passage of Proposition 13 now receives a portion of the 1% levy.

With the passage of Proposition 13, the amount of property taxes received by Districts was restricted. To fund expenses, a direct assessment was authorized by the Board of Supervisors. In addition, in November 1996, California voters approved Proposition 218, which requires that an increase or new assessment can only become effective through a ballot procedure approved by a simple majority.

County Service Areas

Overview

A County Service Area (CSA) may be established to provide any one or more of a variety of extended services within a particular area. At the time the CSA is established, the Board of Supervisors specifies the type or types of services proposed to be provided within the area. CSAs in Stanislaus County typically provide drainage control and landscaping. These Districts provide for:

- ◆ The control of storm water, including waters which arise outside the District and which flow or drain into or through the District;
- ◆ The protection from damage by storm of private and public property within the District; and
- ◆ The maintenance of landscaping associated with drainage basins and/or park facilities within the District.

The Public Works Department determines estimated expenditures based on projected maintenance for the District and determines estimated revenue based on projected direct assessments and property tax receipts.

2019-2020 Proposed Budget

The total budgeted amount for all the CSAs in Fiscal Year 2019-2020 is \$941,897, an increase of \$78,259 over the spending plan. This is primarily due to adjustments made in Fiscal Year 2018-2019 for storm water repairs and annexations in CSA 10, CSA 18, and CSA 26. This Proposed Budget is funded by \$711,894 in revenue and \$230,003 in fund balance. Fund balances in all of the CSA's are projected to be positive at June 30, 2019 and remain positive through June 30, 2020.

Lighting and/or Landscape Districts

Overview

Each Lighting and/or Landscape District funds provide specific improvements and/or services that include the maintenance and operation of lighting and/or landscape improvements and associated structures located within public right-of-ways and dedicated easements.

The Public Works Department determines estimated expenditures based on prior year actual expenses and projected maintenance and determines estimated revenue based on projected direct assessments and property tax receipts.

2019-2020 Proposed Budget

The total budgeted amount for all Landscape and/or Lighting Districts for Fiscal Year 2019-2020 is \$601,189. This Proposed Budget is funded by \$567,824 in revenue and \$33,365 in fund balance.

Lighting Districts continue to experience loss due to several hit-and-run collisions with streetlight poles,

vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance and operations. This can result in significant fluctuation of needed assessments. To smooth out assessments, a contingency reserve has been implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District is anticipated to have a negative cash balance of \$4,561 on June 30, 2019. The assessment for this district is fixed and cannot be increased without property owners' approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off. These will remain off until the deficit is recovered. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

Storm Drain Districts

Overview

The Board of Supervisors may create and govern a Storm Drain Maintenance District to do the following work: cleaning, repairing, renewal, replacement, widening or straightening of existing storm drain structures, watercourses or drainage channels, and the installation of adjoining structures when necessary for the adequate functioning of such drainage facilities. The District may also construct additional storm drain channels or structures and maintain the same whenever necessary to provide proper and adequate drainage of the surface water.

The Public Works Department determines estimated revenues based on projected direct assessments and property tax receipts and determines estimated

District expenditures based on available financing. The District's Advisory Board initiates any necessary maintenance. Payment requests are submitted to the Public Works Department for review and processing.

2019-2020 Proposed Budget

There is a total of seven Storm Drain Districts. The total budgeted amount for all Storm Drain Districts in Fiscal Year 2019-2020 is \$779,852. This spending plan is funded by \$39,644 in revenue and \$740,208 in fund balance. Due to the type of service provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

Stormwater Quality Control

The threat to stormwater quality comes from the urbanized areas within the County, which the CSA's encompass. The County is mandated by the State Water Resources Control Board, Water Quality Order No. 2013-0001-DWQ to regulate stormwater within these urbanized areas. The Special Districts receive additional services above the General Benefit for the following permit areas: Education and Outreach (E.7), Public Involvement and Participation Program (E.8), Illicit Discharge Detection and Elimination Program (E.9), Post-Construction Stormwater Management Program (E.12), Water Quality

Monitoring (E.13), Program Effectiveness Assessment and Improvement (E.14), Total Maximum Daily Loads Compliance Requirements (E.15) and the Annual Reporting Program (E.16).

The fee structure to implement the state requirements has not been determined for fiscal year 2019-2020. An estimated annual fee of \$5 per parcel for CSA's, LLD's, and LAD's is included in this year's budget. Any surplus or shortfall will be adjusted in future calculations.

Special Districts Summary

Stanislaus County Special Districts Summary Budget Year 2019-2020				
District Name	2019-2020 Proposed Budget			
	Estimated Fund Balance June 30, 2019	Revenue	Expenditures	Estimated Fund Balance June 30, 2020
Lighting & Lighting Maintenance Districts				
Airport Neighborhood Lighting	\$ 70,195	\$ 28,156	\$ 31,721	\$ 66,630
Almond Wood Estates Lighting	\$ 28,225	\$ 10,816	\$ 11,820	\$ 27,221
Beard Industrial Lighting	\$ 21,522	\$ 6,244	\$ 6,916	\$ 20,850
Country Club Lighting Zone A	\$ 21,739	\$ 4,581	\$ 4,860	\$ 21,460
Country Club Lighting Zone B	\$ 1,696	\$ 1,274	\$ 1,481	\$ 1,489
Crows Landing Lighting	\$ 21,235	\$ 3,762	\$ 4,340	\$ 20,657
Denair Lighting	\$ 219,149	\$ 55,659	\$ 49,836	\$ 224,972
Deo Gloria Estates Lighting	\$ 15,207	\$ 5,104	\$ 6,819	\$ 13,492
Empire Lighting	\$ 88,924	\$ 30,310	\$ 32,914	\$ 86,320
Fairview Tract Lighting	\$ 41,599	\$ 9,826	\$ 11,228	\$ 40,197
Fruit Yard Lighting	\$ 765	\$ 313	\$ 559	\$ 519
Gibbs Ranch Lighting	\$ 19,374	\$ 3,220	\$ 3,417	\$ 19,177
Gilbert Road Lighting	\$ 2,722	\$ 470	\$ 499	\$ 2,693
Golden State Lighting	\$ 6,732	\$ 2,502	\$ 3,352	\$ 5,882
Hillcrest Estates Lighting	\$ 64,980	\$ 16,134	\$ 17,118	\$ 63,996
Kenwood Park Lighting	\$ 7,335	\$ 3,449	\$ 3,640	\$ 7,144
Mancini Park Homes Lighting	\$ 21,626	\$ 7,490	\$ 8,634	\$ 20,482
Marshall Avenue Lighting	\$ 5,890	\$ 1,997	\$ 2,914	\$ 4,973
Monterey Park Lighting	\$ 10,950	\$ 3,075	\$ 3,507	\$ 10,518
North McHenry Lighting	\$ (4,561)	\$ 7,276	\$ 3,879	\$ (1,164)
North McHenry #2 Lighting	\$ 5,325	\$ 3,058	\$ 3,008	\$ 5,375
North Oaks Lighting	\$ 12,686	\$ 4,493	\$ 4,767	\$ 12,412
Olympic Tract Lighting	\$ 50,556	\$ 15,854	\$ 17,884	\$ 48,526
Peach Blossom Estates Lighting	\$ 4,948	\$ 1,164	\$ 1,592	\$ 4,520
Richland Tract Lighting	\$ 23,299	\$ 7,186	\$ 8,048	\$ 22,437
Salida Lighting	\$ 319,803	\$ 127,741	\$ 140,452	\$ 307,092
Schwartz-Baize Lighting	\$ 2,148	\$ 380	\$ 403	\$ 2,125
Sunset Oaks Lighting	\$ 41,030	\$ 17,230	\$ 19,417	\$ 38,843
Sylvan Village #2 Lighting	\$ 31,475	\$ 6,104	\$ 6,482	\$ 31,097
Tempo Park Lighting	\$ 32,617	\$ 11,229	\$ 11,223	\$ 32,623
Total Lighting & Lighting Mtc Districts	\$ 1,189,191	\$ 396,097	\$ 422,730	\$ 1,162,558

Stanislaus County Special Districts Summary Budget Year 2019-2020				
District Name	2019-2020 Proposed Budget			
	Estimated Fund Balance June 30, 2019	Revenue	Expenditures	Estimated Fund Balance June 30, 2020
Storm Drainage & Maintenance Districts				
Storm Drain #1	\$ 27,205	\$ 560	\$ 22,371	\$ 5,394
Storm Drain #2	\$ 4,927	\$ 23	\$ 4,727	\$ 223
Storm Drain #3	\$ 1,828	\$ 7	\$ 1,776	\$ 59
Storm Drain #6	\$ 146,377	\$ 2,236	\$ 128,422	\$ 20,191
Storm Drain #8	\$ 897,126	\$ 36,342	\$ 590,367	\$ 343,101
Storm Drain #9	\$ 4,277	\$ 17	\$ 4,111	\$ 183
Storm Drain #10	\$ 31,935	\$ 459	\$ 28,078	\$ 4,316
Total Storm Drainage & Mtc Districts	\$ 1,113,675	\$ 39,644	\$ 779,852	\$ 373,467
County Service Area Districts				
County Service Area No. 1	\$ 980	\$ 1,800	\$ 1,910	\$ 870
County Service Area No. 4	\$ 78,810	\$ 4,275	\$ 11,506	\$ 71,579
County Service Area No. 5	\$ 138,194	\$ 6,388	\$ 12,228	\$ 132,354
County Service Area No. 7	\$ 55,481	\$ 1,985	\$ 5,238	\$ 52,228
County Service Area No. 8	\$ 1,586	\$ 721	\$ 721	\$ 1,586
County Service Area No. 9	\$ 29,050	\$ 1,462	\$ 7,825	\$ 22,687
County Service Area No. 10	\$ 330,282	\$ 416,212	\$ 410,000	\$ 336,494
County Service Area No. 11	\$ 6,121	\$ -	\$ 1,530	\$ 4,591
County Service Area No. 12	\$ 13,488	\$ 1,000	\$ 5,430	\$ 9,058
County Service Area No. 16	\$ 92,186	\$ 14,583	\$ 23,281	\$ 83,488
County Service Area No. 18	\$ 40,888	\$ 10,332	\$ 26,308	\$ 24,912
County Service Area No. 19	\$ 236,441	\$ 42,627	\$ 73,395	\$ 205,673
County Service Area No. 20	\$ 23,951	\$ 12,761	\$ 13,197	\$ 23,515
County Service Area No. 21	\$ 82,800	\$ 22,688	\$ 44,649	\$ 60,839
County Service Area No. 22	\$ 33,881	\$ 6,949	\$ 14,238	\$ 26,592
County Service Area No. 23	\$ 59,092	\$ 3,325	\$ 9,983	\$ 52,434
County Service Area No. 24	\$ 41,313	\$ 7,268	\$ 13,905	\$ 34,676
County Service Area No. 25	\$ 13,752	\$ 5,941	\$ 11,249	\$ 8,444
County Service Area No. 26	\$ 384,695	\$ 140,167	\$ 243,552	\$ 281,310
County Service Area No. 27	\$ 22,370	\$ 11,410	\$ 11,752	\$ 22,028
Total County Service Area Districts	\$ 1,685,361	\$ 711,894	\$ 941,897	\$ 1,455,358

Stanislaus County Special Districts Summary Budget Year 2019-2020				
District Name	2019-2020 Proposed Budget			
	Estimated Fund Balance June 30, 2019	Revenue	Expenditures	Estimated Fund Balance June 30, 2020
Lighting & Landscape Districts				
Bret Hart Landscape & Lighting	\$ 90,418	\$ 54,454	\$ 54,530	\$ 90,342
Bystrom Landscape & Lighting	\$ 47,727	\$ 28,170	\$ 29,705	\$ 46,192
Del Rio Heights Landscape	\$ 3,623	\$ 4,512	\$ 4,756	\$ 3,379
Howard/McCracken Landscape & Lighting	\$ 57,190	\$ 22,352	\$ 23,585	\$ 55,957
Laurel Landscape & Lighting	\$ 21,989	\$ 12,790	\$ 14,853	\$ 19,926
Paradise South Landscape & Lighting	\$ 40,364	\$ 22,407	\$ 21,855	\$ 40,916
Riverdale Landscape & Lighting	\$ 31,586	\$ 12,329	\$ 12,731	\$ 31,184
Riverview Landscape & Lighting	\$ 36,430	\$ 14,713	\$ 16,444	\$ 34,699
Total Lighting & Landscape Districts	\$ 329,327	\$ 171,727	\$ 178,459	\$ 322,595
Total Special Districts	\$ 4,317,554	\$ 1,319,362	\$ 2,322,938	\$ 3,313,978

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Aging and Veterans Services - Area Agency on Aging						
1051 0031000 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,221	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,773,438	\$2,807,514	\$2,807,514	\$3,299,860	\$492,346	\$492,346
Charges for Service	\$312,000	\$312,000	\$312,000	\$374,400	\$62,400	\$62,400
Miscellaneous Revenue	\$7,636	\$5,000	\$5,000	\$122,000	\$117,000	\$117,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,101,295	\$3,124,514	\$3,124,514	\$3,796,260	\$671,746	\$671,746
Use of Fund Balance	\$316,949	\$323,505	\$474,548	\$323,505	(\$151,043)	\$0
Total Funding Sources	\$3,418,244	\$3,448,019	\$3,599,062	\$4,119,765	\$520,703	\$671,746
Salaries and Benefits	\$178,325	\$1854,028	\$1940,129	\$2,063,129	\$123,000	\$209,101
Services and Supplies	\$189,853	\$154,118	\$158,413	\$267,578	\$109,165	\$113,460
Other Charges	\$1,802,988	\$1,732,795	\$1,793,442	\$2,210,084	\$416,642	\$477,289
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,711,166	\$3,740,941	\$3,891,984	\$4,540,791	\$648,807	\$799,850
General Fund Contribution	\$292,922	\$292,922	\$292,922	\$421,026	\$128,104	\$128,104
Total Allocated Positions	-	17	17	17	0	0

Aging and Veterans Services - Veterans Services						
0100 0032000 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$170,997	\$193,425	\$193,425	\$193,425	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$170,997	\$193,425	\$193,425	\$193,425	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$170,997	\$193,425	\$193,425	\$193,425	\$0	\$0
Salaries and Benefits	\$454,624	\$500,385	\$523,569	\$595,004	\$71,435	\$94,619
Services and Supplies	\$26,879	\$35,350	\$36,588	\$36,588	\$0	\$1,238
Other Charges	\$38,041	\$51,911	\$53,727	\$53,727	\$0	\$1,816
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$519,544	\$587,646	\$613,884	\$685,319	\$71,435	\$97,673
General Fund Contribution	\$348,547	\$394,221	\$420,459	\$491,894	\$71,435	\$97,673
Total Allocated Positions	-	5	5	6	1	1

Agricultural Commissioner						
0100 0010100						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D -	Column D -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$431,123	\$429,500	\$442,385	\$451,644	\$9,259	\$22,144
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$9,849	\$7,825	\$8,060	\$8,060	\$0	\$235
Intergovernmental Revenue	\$2,432,698	\$2,431,765	\$2,504,717	\$2,921,348	\$416,631	\$489,583
Charges for Service	\$765,111	\$762,733	\$785,615	\$785,615	\$0	\$22,882
Miscellaneous Revenue	\$2,757	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,254	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,652,792	\$3,631,823	\$3,740,777	\$4,166,667	\$425,890	\$534,844
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,652,792	\$3,631,823	\$3,740,777	\$4,166,667	\$425,890	\$534,844
Salaries and Benefits	\$3,974,656	\$4,382,966	\$4,519,721	\$4,672,118	\$152,397	\$289,152
Services and Supplies	\$282,998	\$325,520	\$336,918	\$596,411	\$259,493	\$270,891
Other Charges	\$417,453	\$497,553	\$514,967	\$514,967	\$0	\$17,144
Fixed Assets						
Buildings & Improvements	\$91,477	\$0	\$0	\$0	\$0	\$0
Equipment	\$161,656	\$113,000	\$113,000	\$127,000	\$14,000	\$14,000
Other Financing Uses	\$327,287	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$67,866	\$70,761	\$70,761	\$70,761	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,323,393	\$5,389,800	\$5,555,367	\$5,981,257	\$425,890	\$591,457
General Fund Contribution	\$1,670,601	\$1,757,977	\$1,814,590	\$1,814,590	\$0	\$56,613
Total Allocated Positions	-	38	38	40	2	2

Assessor						
0100 0012000						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D -	Column D -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$164,397	\$16,000	\$16,000	\$16,000	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,164,019	\$1,010,500	\$1,010,500	\$1,010,500	\$0	\$0
Miscellaneous Revenue	\$16,947	\$13,000	\$13,000	\$13,000	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,345,363	\$1,039,500	\$1,039,500	\$1,039,500	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,345,363	\$1,039,500	\$1,039,500	\$1,039,500	\$0	\$0
Salaries and Benefits	\$5,669,771	\$6,165,296	\$6,358,273	\$6,358,273	\$0	\$192,977
Services and Supplies	\$490,898	\$465,534	\$481,828	\$481,828	\$0	\$16,294
Other Charges	\$376,842	\$465,566	\$481,861	\$481,861	\$0	\$16,295
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$105	\$1,225	\$1,225	\$1,225	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,537,616	\$7,097,621	\$7,323,187	\$7,323,187	\$0	\$225,566
General Fund Contribution	\$5,192,253	\$6,058,121	\$6,283,687	\$6,283,687	\$0	\$225,566
Total Allocated Positions	-	58	58	58	0	0

Assessor - ASR State Grant						
172A 0012172						
Special Revenue Fund	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$150,000	\$150,000	\$150,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$150,000	\$150,000	\$150,000
General Fund Contribution	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
Total Allocated Positions	-	-	-	-	0	0

Auditor-Controller						
0100 0013000						
General Fund	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$146,927	\$15,1096	\$155,629	\$155,629	\$0	\$4,533
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,006,947	\$3,238,232	\$3,459,667	\$3,021,558	(\$438,109)	(\$216,674)
Miscellaneous Revenue	\$133,877	\$150,400	\$150,400	\$150,400	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,287,751	\$3,539,728	\$3,765,696	\$3,327,587	(\$438,109)	(\$212,111)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,287,751	\$3,539,728	\$3,765,696	\$3,327,587	(\$438,109)	(\$212,111)
Salaries and Benefits	\$4,238,135	\$4,910,887	\$5,279,099	\$4,616,099	(\$663,000)	(\$294,788)
Services and Supplies	\$168,679	\$293,373	\$630,141	\$550,141	(\$80,000)	\$256,768
Other Charges	\$268,017	\$333,898	\$345,584	\$345,584	\$0	\$11686
Fixed Assets						
Equipment	\$20,950	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$30	\$200	\$200	\$200	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,695,811	\$5,538,358	\$6,255,024	\$5,512,024	(\$743,000)	(\$26,334)
General Fund Contribution	\$1,408,060	\$1,998,630	\$2,489,328	\$2,184,437	(\$304,891)	\$185,807
Total Allocated Positions	-	43	43	40	-3	-3

Behavioral Health and Recovery Services						
1501 6000000						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$195,114	\$200,000	\$206,000	\$225,000	\$19,000	\$25,000
Intergovernmental Revenue	\$25,682,454	\$28,035,416	\$28,133,481	\$29,221,408	\$1,087,927	\$1,185,992
Charges for Service	\$23,244,551	\$23,420,590	\$24,123,208	\$22,765,330	(\$1,357,878)	(\$655,260)
Miscellaneous Revenue	\$9,162	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$123,1779	\$164,284	\$161,404	\$1288,165	\$1,126,761	\$1,123,881
Total Revenue	\$50,363,060	\$51,820,290	\$52,624,093	\$53,499,903	\$875,810	\$1,679,613
Use of Fund Balance	\$1,531,361	\$4,445,218	\$5,712,672	\$2,348,536	(\$3,364,136)	(\$2,096,682)
Total Funding Sources	\$51,894,421	\$56,265,508	\$58,336,765	\$55,848,439	(\$2,488,326)	(\$417,069)
Salaries and Benefits	\$26,927,165	\$28,203,281	\$29,093,012	\$29,589,555	\$496,543	\$1,386,274
Services and Supplies	\$27,872,128	\$30,214,884	\$31,272,405	\$29,111,557	(\$2,160,848)	(\$1,103,327)
Other Charges	\$2,527,535	\$3,543,014	\$3,667,019	\$3,738,902	\$71,883	\$195,888
Fixed Assets						
Buildings & Improvements	\$0	\$88,037	\$88,037	\$100,000	\$11,963	\$11,963
Equipment	\$42,070	\$79,000	\$79,000	\$52,500	(\$26,500)	(\$26,500)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$4,649,118)	(\$5,037,349)	(\$5,037,349)	(\$5,918,716)	(\$881,367)	(\$881,367)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$52,719,780	\$57,090,867	\$59,162,124	\$56,673,798	(\$2,488,326)	(\$417,069)
General Fund Contribution	\$825,359	\$825,359	\$825,359	\$825,359	\$0	\$0
Total Allocated Positions	-	283	283	280	-3	-3

BHRS - Alcohol and Drug						
1502 6500001						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$30,585	\$9,675	\$9,965	\$4,981	(\$4,984)	(\$4,694)
Revenue from use of Assets	(\$7,105)	\$2,500	\$2,575	\$0	(\$2,575)	(\$2,500)
Intergovernmental Revenue	\$5,836,866	\$5,533,387	\$5,603,883	\$5,884,599	\$280,716	\$351,212
Charges for Service	\$6,642,328	\$8,833,542	\$9,098,548	\$10,790,064	\$1,691,516	\$1,956,522
Miscellaneous Revenue	\$501	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$12,503,175	\$14,379,104	\$14,714,971	\$16,679,644	\$1,964,673	\$2,300,540
Use of Fund Balance	(\$1,283,024)	\$0	\$129,466	\$830,329	\$700,863	\$830,329
Total Funding Sources	\$11,220,151	\$14,379,104	\$14,844,437	\$17,509,973	\$2,665,536	\$3,130,869
Salaries and Benefits	\$2,718,003	\$3,748,513	\$3,876,718	\$4,451,273	\$574,555	\$702,760
Services and Supplies	\$7,756,275	\$9,432,750	\$9,762,896	\$12,037,036	\$2,274,140	\$2,604,286
Other Charges	\$160,862	\$199,490	\$206,472	\$206,472	\$0	\$6,982
Fixed Assets						
Equipment	\$0	\$23,500	\$23,500	\$23,500	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$585,011	\$974,851	\$974,851	\$791,692	(\$183,159)	(\$183,159)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,220,151	\$14,379,104	\$14,844,437	\$17,509,973	\$2,665,536	\$3,130,869
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	36	36	42	6	6

BHRS - Managed Care						
1504 6400001						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$324,540	\$345,332	\$355,692	\$417,081	\$61,389	\$71,749
Intergovernmental Revenue	\$5,615,774	\$6,251,620	\$6,254,236	\$6,252,241	(\$1,995)	\$621
Charges for Service	\$3,140,411	\$3,189,372	\$3,285,053	\$3,286,944	\$1,891	\$97,572
Miscellaneous Revenue	\$167	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$517,860	\$152,054	\$154,784	\$439,204	\$284,420	\$287,150
Total Revenue	\$9,598,752	\$9,938,378	\$10,049,765	\$10,395,470	\$345,705	\$457,092
Use of Fund Balance	\$2,180,139	\$3,665,284	\$4,016,083	\$2,845,549	(\$1,170,534)	(\$819,735)
Total Funding Sources	\$11,778,891	\$13,603,662	\$14,065,848	\$13,241,019	(\$824,829)	(\$362,643)
Salaries and Benefits	\$980,683	\$1,376,835	\$1,422,526	\$1,388,928	(\$33,598)	\$12,093
Services and Supplies	\$8,720,064	\$9,969,297	\$10,318,222	\$9,406,318	(\$911,904)	(\$562,979)
Other Charges	\$1,657,938	\$1,930,581	\$1,998,151	\$1,997,403	(\$748)	\$66,822
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$420,206	\$326,949	\$326,949	\$448,370	\$121,421	\$121,421
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,778,891	\$13,603,662	\$14,065,848	\$13,241,019	(\$824,829)	(\$362,643)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	12	12	12	0	0

BHRS - Mental Health Services Act						
1507 6800000						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$376,296	\$369,460	\$380,544	\$578,737	\$198,193	\$209,277
Intergovernmental Revenue	\$23,403,083	\$33,612,156	\$34,617,189	\$38,498,407	\$3,881,218	\$4,886,251
Charges for Service	\$6,578,626	\$5,916,607	\$6,094,389	\$7,193,386	\$1,098,997	\$1,276,779
Miscellaneous Revenue	\$3,345	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$30,361,350	\$39,898,223	\$41,092,122	\$46,270,530	\$5,178,408	\$6,372,307
Use of Fund Balance	\$232,454	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$30,593,804	\$39,898,223	\$41,092,122	\$46,270,530	\$5,178,408	\$6,372,307
Salaries and Benefits	\$10,287,119	\$12,303,796	\$12,704,506	\$13,599,616	\$895,110	\$1,295,820
Services and Supplies	\$14,419,028	\$20,920,650	\$21,652,873	\$25,844,178	\$4,191,305	\$4,923,528
Other Charges	\$1,380,715	\$1,741,888	\$1,802,854	\$1,833,819	\$30,965	\$91,931
Fixed Assets						
Buildings & Improvements	\$0	\$50,000	\$50,000	\$50,000	\$0	\$0
Equipment	\$22,817	\$110,000	\$110,000	\$60,000	(\$50,000)	(\$50,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$4,484,125	\$4,771,889	\$4,771,889	\$4,882,917	\$111,028	\$111,028
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$30,593,804	\$39,898,223	\$41,092,122	\$46,270,530	\$5,178,408	\$6,372,307
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	110	110	110	0	0

BHRS - Public Guardian						
1503 6030000						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$589	\$500	\$515	\$900	\$385	\$400
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$139,116	\$140,000	\$144,200	\$146,050	\$1,850	\$6,050
Miscellaneous Revenue	\$191	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$139,896	\$140,500	\$144,715	\$146,950	\$2,235	\$6,450
Use of Fund Balance	(\$76,302)	\$31,693	\$66,802	\$176,678	\$109,876	\$144,985
Total Funding Sources	\$63,594	\$172,193	\$211,517	\$323,628	\$112,111	\$151,435
Salaries and Benefits	\$871,555	\$962,631	\$993,753	\$1,070,703	\$76,950	\$108,072
Services and Supplies	\$60,039	\$93,825	\$97,109	\$85,310	(\$11,799)	(\$8,515)
Other Charges	\$172,927	\$140,524	\$145,442	\$195,443	\$50,001	\$54,919
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$114,638	\$130,778	\$130,778	\$127,737	(\$3,041)	(\$3,041)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,219,159	\$1,327,758	\$1,367,082	\$1,479,193	\$112,111	\$151,435
General Fund Contribution	\$1,155,565	\$1,155,565	\$1,155,565	\$1,155,565	\$0	\$0
Total Allocated Positions	-	10	10	10	0	0

BHRS - Stanislaus Recovery Center						
1505 6700001						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$84,886	\$62,000	\$63,860	\$24,761	(\$39,099)	(\$37,239)
Revenue from use of Assets	\$3,462	\$4,895	\$5,042	\$4,774	(\$268)	(\$121)
Intergovernmental Revenue	\$1,648,080	\$1,271,036	\$1,289,085	\$1,982,865	\$693,780	\$711,829
Charges for Service	\$1,036,301	\$2,104,103	\$2,167,226	\$2,640,174	\$472,948	\$536,071
Miscellaneous Revenue	\$3,228	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$3,047	\$5,000	\$5,150	\$0	(\$5,150)	(\$5,000)
Total Revenue	\$2,779,004	\$3,447,034	\$3,530,363	\$4,652,574	\$1,122,211	\$1,205,540
Use of Fund Balance	\$25,932	\$0	\$70,715	\$0	(\$70,715)	\$0
Total Funding Sources	\$2,804,936	\$3,447,034	\$3,601,078	\$4,652,574	\$1,051,496	\$1,205,540
Salaries and Benefits	\$2,464,455	\$3,313,723	\$3,422,252	\$3,560,948	\$138,696	\$247,225
Services and Supplies	\$1,015,068	\$1,001,910	\$1,036,977	\$1,114,659	\$77,682	\$112,749
Other Charges	\$254,307	\$298,519	\$308,967	\$308,967	\$0	\$10,448
Fixed Assets						
Buildings & Improvements	\$25,968	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$954,862)	(\$1,167,118)	(\$1,167,118)	(\$332,000)	\$835,118	\$835,118
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,804,936	\$3,447,034	\$3,601,078	\$4,652,574	\$1,051,496	\$1,205,540
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	34	34	35	1	1

Board of Supervisors						
0100 0014100						
General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$63,945	\$64,005	\$64,005	\$64,005	\$0	\$0
Miscellaneous Revenue	\$677	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$64,622	\$64,005	\$64,005	\$64,005	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$64,622	\$64,005	\$64,005	\$64,005	\$0	\$0
Salaries and Benefits	\$976,677	\$1,150,878	\$1,188,931	\$1,188,931	\$0	\$38,053
Services and Supplies	\$107,734	\$117,800	\$121,923	\$121,923	\$0	\$4,123
Other Charges	\$73,612	\$89,295	\$92,420	\$92,420	\$0	\$3,125
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,158,023	\$1,357,973	\$1,403,274	\$1,403,274	\$0	\$45,301
General Fund Contribution	\$1,093,401	\$1,293,968	\$1,339,269	\$1,339,269	\$0	\$45,301
Total Allocated Positions	-	9	9	10	1	1

Chief Executive Office - Operations and Services						
0100 0015000						
General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$250,420	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,094,032	\$4,764,048	\$4,922,023	\$5,072,023	\$150,000	\$307,975
Miscellaneous Revenue	\$7,961	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$33,550	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,385,963	\$4,764,048	\$4,922,023	\$5,072,023	\$150,000	\$307,975
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,385,963	\$4,764,048	\$4,922,023	\$5,072,023	\$150,000	\$307,975
Salaries and Benefits	\$6,058,109	\$7,980,647	\$8,234,931	\$8,384,931	\$150,000	\$404,284
Services and Supplies	\$1,527,719	\$2,333,155	\$2,220,717	\$2,220,717	\$0	(\$112,438)
Other Charges	\$406,631	\$578,069	\$598,301	\$598,301	\$0	\$20,232
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$255	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,992,714	\$10,891,871	\$11,053,949	\$11,203,949	\$150,000	\$312,078
General Fund Contribution	\$4,606,751	\$6,127,823	\$6,131,926	\$6,131,926	\$0	\$4,103
Total Allocated Positions	-	55	55	56	1	1

Chief Executive Office - Courthouse Construction Fund						
2025 0061301 Capital Projects Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$390,024	\$380,000	\$380,000	\$380,000	\$0	\$0
Revenue from use of Assets	\$29,079	\$20,000	\$20,000	\$20,000	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$419,103	\$400,000	\$400,000	\$400,000	\$0	\$0
Use of Fund Balance	\$170,106	\$300,000	\$300,000	\$300,000	\$0	\$0
Total Funding Sources	\$589,209	\$700,000	\$700,000	\$700,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$589,209	\$700,000	\$700,000	\$700,000	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$589,209	\$700,000	\$700,000	\$700,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Criminal Justice Facilities Fund						
2026 0061303 Capital Projects Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$434,281	\$350,000	\$350,000	\$350,000	\$0	\$0
Revenue from use of Assets	\$5,244	\$10,000	\$10,000	\$10,000	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$439,525	\$360,000	\$360,000	\$360,000	\$0	\$0
Use of Fund Balance	\$390,985	(\$329,000)	(\$329,000)	(\$329,000)	\$0	\$0
Total Funding Sources	\$830,510	\$31,000	\$31,000	\$31,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$30,510	\$31,000	\$31,000	\$31,000	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$800,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$830,510	\$31,000	\$31,000	\$31,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - ADA Self-Evaluation and Transition Plan Project						
0100 0016006 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$37,519	\$500,000	\$500,000	\$500,000	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$37,519	\$500,000	\$500,000	\$500,000	\$0	\$0
General Fund Contribution	\$37,519	\$500,000	\$500,000	\$500,000	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Airport						
0100 0016041 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$188,599	\$190,000	\$190,000	\$180,000	(\$10,000)	(\$10,000)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$188,599	\$190,000	\$190,000	\$180,000	(\$10,000)	(\$10,000)
General Fund Contribution	\$188,599	\$190,000	\$190,000	\$180,000	(\$10,000)	(\$10,000)
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Appropriations for Contingencies						
0100 0016071 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$7,915,499	\$12,008,510	\$12,008,510	\$0	\$4,093,011
Gross Costs	\$0	\$7,915,499	\$12,008,510	\$12,008,510	\$0	\$4,093,011
General Fund Contribution	\$0	\$7,915,499	\$12,008,510	\$12,008,510	\$0	\$4,093,011
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Cannabis Program						
0100 0016105 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$1,189,755	\$972,597	\$2,922,118	\$1,949,521	\$1,732,363
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$1,189,755	\$972,597	\$2,922,118	\$1,949,521	\$1,732,363
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$1,189,755	\$972,597	\$2,922,118	\$1,949,521	\$1,732,363
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000
Other Charges	\$0	\$1,189,755	\$972,597	\$2,722,118	\$1,749,521	\$1,532,363
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$1,189,755	\$972,597	\$2,922,118	\$1,949,521	\$1,732,363
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - C.I.F.A.						
0100 0016021 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$33,784	\$140,633	\$140,633	\$140,633	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$33,784	\$140,633	\$140,633	\$140,633	\$0	\$0
General Fund Contribution	\$33,784	\$140,633	\$140,633	\$140,633	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - County Court Funding						
0100 0016120 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,573,825	\$2,267,912	\$2,313,273	\$2,313,273	\$0	\$45,361
Revenue from use of Assets	\$73,317	\$66,706	\$68,040	\$68,040	\$0	\$1,334
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$606,363	\$697,924	\$711,882	\$711,882	\$0	\$13,958
Miscellaneous Revenue	\$109,107	\$110,274	\$112,480	\$112,480	\$0	\$2,206
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,362,612	\$3,142,816	\$3,205,675	\$3,205,675	\$0	\$62,859
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,362,612	\$3,142,816	\$3,205,675	\$3,205,675	\$0	\$62,859
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$124,736	\$169,485	\$172,875	\$172,875	\$0	\$3,390
Other Charges	\$5,554,308	\$5,917,218	\$6,035,564	\$6,035,564	\$0	\$118,346
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$400,406	\$399,910	\$407,909	\$407,909	\$0	\$7,999
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,079,450	\$6,486,613	\$6,616,348	\$6,616,348	\$0	\$129,735
General Fund Contribution	\$2,716,838	\$3,343,797	\$3,410,673	\$3,410,673	\$0	\$66,876
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - County Facilities						
0100 0016091 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,026	\$5,750	\$5,750	\$482,750	\$477,000	\$477,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$7,803	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$9,829	\$5,750	\$5,750	\$482,750	\$477,000	\$477,000
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$9,829	\$5,750	\$5,750	\$482,750	\$477,000	\$477,000
Salaries and Benefits	\$1,417	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$305,203	\$79,467	\$79,467	\$279,467	\$200,000	\$200,000
Other Charges	\$606,035	\$624,974	\$646,848	\$646,848	\$0	\$21,874
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,231,727	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$50,234	\$40,000	\$40,000	\$40,000	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,194,616	\$744,441	\$766,315	\$966,315	\$200,000	\$221,874
General Fund Contribution	\$3,184,787	\$738,691	\$760,565	\$483,565	(\$277,000)	(\$255,126)
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Crows Landing Air Facility						
0100 0016046 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$139,732	\$193,294	\$199,092	\$0	(\$199,092)	(\$193,294)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$153,580	\$80,000	\$80,000	\$410,000	\$330,000	\$330,000
Other Financing Sources	\$0	\$2,880,000	\$0	\$0	\$0	(\$2,880,000)
Total Revenue	\$293,312	\$3,153,294	\$279,092	\$410,000	\$130,908	(\$2,743,294)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$293,312	\$3,153,294	\$279,092	\$410,000	\$130,908	(\$2,743,294)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$137,483	\$3,128,394	\$254,022	\$384,930	\$130,908	(\$2,743,464)
Other Charges	\$33,415	\$24,900	\$25,070	\$25,070	\$0	\$170
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$562,250	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$10,470	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$743,618	\$3,153,294	\$279,092	\$410,000	\$130,908	(\$2,743,294)
General Fund Contribution	\$450,306	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Debt Service						
0100 0016081 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$466,164	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,785,434	\$2,050,489	\$2,050,489	\$2,050,489	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$3,277,731	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,529,329	\$2,050,489	\$2,050,489	\$2,050,489	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$5,529,329	\$2,050,489	\$2,050,489	\$2,050,489	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$1,781,522	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$12,317,409	\$586,744	\$586,328	\$586,328	\$0	(\$416)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$67,659)	(\$69,878)	(\$69,878)	(\$69,878)	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$14,031,272	\$516,866	\$516,450	\$516,450	\$0	(\$416)
General Fund Contribution	\$8,501,943	(\$1,533,623)	(\$1,534,039)	(\$1,534,039)	\$0	(\$416)
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - DOJ Drug & Alcohol						
1726 0017200 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$64,734	\$30,000	\$30,000	\$30,000	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$64,734	\$30,000	\$30,000	\$30,000	\$0	\$0
Use of Fund Balance	\$11,829	\$70,000	\$70,000	\$70,000	\$0	\$0
Total Funding Sources	\$76,563	\$100,000	\$100,000	\$100,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$76,563	\$100,000	\$100,000	\$100,000	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$76,563	\$100,000	\$100,000	\$100,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - DNA Identification Fund Prop 69						
1777 0017710 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$122,702	\$118,100	\$118,000	\$25,853	(\$92,147)	(\$92,247)
Revenue from use of Assets	\$1,221	\$1,900	\$2,000	\$1,236	(\$764)	(\$664)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$123,923	\$120,000	\$120,000	\$27,089	(\$92,911)	(\$92,911)
Use of Fund Balance	\$84,077	\$70,000	\$0	\$0	\$0	(\$70,000)
Total Funding Sources	\$208,000	\$190,000	\$120,000	\$27,089	(\$92,911)	(\$162,911)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$208,000	\$190,000	\$120,000	\$27,089	(\$92,911)	(\$162,911)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$208,000	\$190,000	\$120,000	\$27,089	(\$92,911)	(\$162,911)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Economic Development Bank						
0105 0015291 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$57,443	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$57,443	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$57,443	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$22,045	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$2,880,000	\$0	\$0	\$0	(\$2,880,000)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$22,045	\$2,880,000	\$0	\$0	\$0	(\$2,880,000)
General Fund Contribution	(\$35,398)	\$2,880,000	\$0	\$0	\$0	(\$2,880,000)
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Focus on Prevention						
0100 0016001 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,562,287	\$130,378	\$137,000	\$137,000	\$0	\$6,622
Charges for Service	\$120,600	\$144,285	\$152,000	\$152,000	\$0	\$7,715
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,682,887	\$274,663	\$289,000	\$289,000	\$0	\$14,337
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,682,887	\$274,663	\$289,000	\$289,000	\$0	\$14,337
Salaries and Benefits	\$459,811	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$288,430	\$991,573	\$466,955	\$466,955	\$0	(\$524,618)
Other Charges	\$25,740	\$783,090	\$822,045	\$822,045	\$0	\$38,955
Fixed Assets						
Buildings & Improvements	\$99,255	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$873,236	\$1,774,663	\$1,289,000	\$1,289,000	\$0	(\$485,663)
General Fund Contribution	(\$1,809,651)	\$1,500,000	\$1,000,000	\$1,000,000	\$0	(\$500,000)
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - General Fund Contribution to Other Programs						
0100 0016401 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$4,364,140	\$6,846,487	\$4,596,487	\$4,666,217	\$69,730	(\$2,180,270)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,327,394	\$1,713,349	\$1,705,268	\$2,526,293	\$821,025	\$812,944
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,691,534	\$8,559,836	\$6,301,755	\$7,192,510	\$890,755	(\$1,367,326)
General Fund Contribution	\$6,691,534	\$8,559,836	\$6,301,755	\$7,192,510	\$890,755	(\$1,367,326)
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - General Fund Match - VLF						
0100 0016051 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$28,652,823	\$33,500,000	\$33,500,000	\$33,500,000	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$28,652,823	\$33,500,000	\$33,500,000	\$33,500,000	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$28,652,823	\$33,500,000	\$33,500,000	\$33,500,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$28,652,823	\$33,500,000	\$33,500,000	\$33,500,000	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$28,652,823	\$33,500,000	\$33,500,000	\$33,500,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Mandated County Match						
0100 0016061 General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$1,958	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,958	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,958	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$18,664,225	\$19,068,077	\$19,068,077	\$18,093,077	(\$975,000)	(\$975,000)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$18,664,225	\$19,068,077	\$19,068,077	\$18,093,077	(\$975,000)	(\$975,000)
General Fund Contribution	\$18,662,267	\$19,068,077	\$19,068,077	\$18,093,077	(\$975,000)	(\$975,000)
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Plant Acquisition						
0100 0016031 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$52,746	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$52,746	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$52,746	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$146,075	\$83,325	\$0	\$0	\$0	(\$83,325)
Services and Supplies	\$2,699,892	\$3,159,750	\$3,159,750	\$1,159,750	(\$2,000,000)	(\$2,000,000)
Other Charges	\$4,291	\$89,460	\$92,591	\$92,591	\$0	\$3,131
Fixed Assets						
Equipment	\$68,134	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$437,500	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,355,892	\$3,332,535	\$3,252,341	\$1,252,341	(\$2,000,000)	(\$2,080,194)
General Fund Contribution	\$3,303,146	\$3,332,535	\$3,252,341	\$1,252,341	(\$2,000,000)	(\$2,080,194)
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Stanislaus Veterans Center						
1665 0016600 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$15,1804	\$210,231	\$210,231	\$44,538	(\$165,693)	(\$165,693)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$288,315	\$308,969	\$314,706	\$314,706	\$0	\$5,737
Miscellaneous Revenue	\$80,923	\$80,000	\$80,000	\$80,000	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$521,042	\$599,200	\$604,937	\$439,244	(\$165,693)	(\$159,956)
Use of Fund Balance	\$6,931	\$100,000	\$100,000	\$100,000	\$0	\$0
Total Funding Sources	\$527,973	\$699,200	\$704,937	\$539,244	(\$165,693)	(\$159,956)
Salaries and Benefits	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000
Services and Supplies	\$533,809	\$635,296	\$635,296	\$650,296	\$15,000	\$15,000
Other Charges	\$94,164	\$163,904	\$169,641	\$169,641	\$0	\$5,737
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$627,973	\$799,200	\$804,937	\$834,937	\$30,000	\$35,737
General Fund Contribution	\$100,000	\$100,000	\$100,000	\$295,693	\$195,693	\$195,693
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - OES/Fire Warden						
0100 001500 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$236,389	\$236,389	\$243,481	\$236,389	(\$7,092)	\$0
Charges for Service	\$25,877	\$14,658	\$15,098	\$15,098	\$0	\$440
Miscellaneous Revenue	\$995	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$263,261	\$251,047	\$258,579	\$251,487	(\$7,092)	\$440
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$263,261	\$251,047	\$258,579	\$251,487	(\$7,092)	\$440
Salaries and Benefits	\$1,001,469	\$859,625	\$884,485	\$965,670	\$81,185	\$106,045
Services and Supplies	\$1,069,873	\$935,003	\$926,328	\$1,030,328	\$104,000	\$95,325
Other Charges	\$155,790	\$223,060	\$230,867	\$230,867	\$0	\$7,807
Fixed Assets						
Equipment	\$58,613	\$75,000	\$75,000	\$10,000	(\$65,000)	(\$65,000)
Other Financing Uses	\$189,255	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$21	\$500	\$500	\$500	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,475,021	\$2,093,188	\$2,117,180	\$2,237,365	\$120,185	\$144,177
General Fund Contribution	\$2,211,760	\$1,842,141	\$1,858,601	\$1,985,878	\$127,277	\$143,737
Total Allocated Positions	-	7	7	8	1	1

Chief Executive Office - OES Homeland Security Grants						
1670 0017370 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$299,314	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$48,569	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$347,883	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	(\$21,371)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$326,512	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$64,162	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$122,329	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Equipment	\$112,268	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$27,753	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$326,512	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - County Fire Service Fund						
1725 0017100 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$1,505,321	\$1,385,526	\$1,427,092	\$1,427,092	\$0	\$41,566
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$15,020	\$4,500	\$14,935	\$14,935	\$0	\$435
Charges for Service	\$188,611	\$175,000	\$180,250	\$180,250	\$0	\$5,250
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,708,952	\$1,575,026	\$1,622,277	\$1,622,277	\$0	\$47,251
Use of Fund Balance	(\$392,694)	\$128,000	\$179,468	\$66,468	(\$113,000)	(\$61,532)
Total Funding Sources	\$1,316,258	\$1,703,026	\$1,801,745	\$1,688,745	(\$113,000)	(\$14,281)
Salaries and Benefits	\$841,092	\$958,210	\$1,027,886	\$1,027,886	\$0	\$69,676
Services and Supplies	\$528,126	\$716,280	\$741,350	\$741,350	\$0	\$25,070
Other Charges	\$160,028	\$113,524	\$117,497	\$117,497	\$0	\$3,973
Fixed Assets						
Equipment	\$0	\$128,000	\$128,000	\$15,000	(\$113,000)	(\$113,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,529,246	\$1,916,014	\$2,014,733	\$1,901,733	(\$113,000)	(\$14,281)
General Fund Contribution	\$212,988	\$212,988	\$212,988	\$212,988	\$0	\$0
Total Allocated Positions	-	7	7	7	0	0

Chief Executive Office - Dental Self-Insurance						
5101 0018101 Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$12,692	\$13,200	\$13,596	\$13,596	\$0	\$396
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,337,512	\$4,349,669	\$4,480,159	\$4,480,159	\$0	\$130,490
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,350,204	\$4,362,869	\$4,493,755	\$4,493,755	\$0	\$130,886
Retained Earnings	(\$185,966)	\$202,735	\$231,645	\$231,645	\$0	\$28,910
Total Funding Sources	\$4,164,238	\$4,565,604	\$4,725,400	\$4,725,400	\$0	\$159,796
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,112,144	\$4,500,310	\$4,657,821	\$4,657,821	\$0	\$157,511
Other Charges	\$52,094	\$65,294	\$67,579	\$67,579	\$0	\$2,285
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,164,238	\$4,565,604	\$4,725,400	\$4,725,400	\$0	\$159,796
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - General Liability						
5051 0018051						
Internal Service Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$41,638	\$35,000	\$36,050	\$36,050	\$0	\$1,050
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,556,898	\$5,485,608	\$5,650,176	\$5,650,176	\$0	\$164,568
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,598,536	\$5,520,608	\$5,686,226	\$5,686,226	\$0	\$165,618
Retained Earnings	\$1,527,385	\$0	\$27,603	\$27,603	\$0	\$27,603
Total Funding Sources	\$5,125,921	\$5,520,608	\$5,713,829	\$5,713,829	\$0	\$193,221
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,880,650	\$5,237,967	\$5,421,296	\$5,421,296	\$0	\$183,329
Other Charges	\$245,271	\$282,641	\$292,533	\$292,533	\$0	\$9,892
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,125,921	\$5,520,608	\$5,713,829	\$5,713,829	\$0	\$193,221
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Medical Self-Insurance						
5091 0018091						
Internal Service Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$162,735	\$180,000	\$185,400	\$185,400	\$0	\$5,400
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$58,691,399	\$64,500,734	\$66,435,756	\$66,435,756	\$0	\$1,935,022
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$58,854,134	\$64,680,734	\$66,621,156	\$66,621,156	\$0	\$1,940,422
Retained Earnings	\$1,429,439	(\$225,000)	\$90,529	\$90,529	\$0	\$315,529
Total Funding Sources	\$60,283,573	\$64,455,734	\$66,711,685	\$66,711,685	\$0	\$2,255,951
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$60,283,573	\$64,455,734	\$66,711,685	\$66,711,685	\$0	\$2,255,951
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$60,283,573	\$64,455,734	\$66,711,685	\$66,711,685	\$0	\$2,255,951
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Other Employee Benefits						
5093 0018093						
Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,951	\$3,000	\$3,090	\$3,090	\$0	\$90
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$403,504	\$407,376	\$419,597	\$419,597	\$0	\$12,221
Miscellaneous Revenue	\$100,248	\$98,500	\$101,455	\$101,455	\$0	\$2,955
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$506,703	\$508,876	\$524,142	\$524,142	\$0	\$15,266
Retained Earnings	\$23,556	\$130,452	\$137,562	\$137,562	\$0	\$7,110
Total Funding Sources	\$530,259	\$639,328	\$661,704	\$661,704	\$0	\$22,376
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$156,132	\$165,200	\$170,982	\$170,982	\$0	\$5,782
Other Charges	\$374,127	\$474,128	\$490,722	\$490,722	\$0	\$16,594
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$530,259	\$639,328	\$661,704	\$661,704	\$0	\$22,376
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Professional Liability						
5061 0018061						
Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,481	\$5,000	\$5,150	\$5,150	\$0	\$150
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$358,258	\$222,100	\$228,763	\$777,070	\$548,307	\$554,970
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$362,739	\$227,100	\$233,913	\$782,220	\$548,307	\$555,120
Retained Earnings	\$31,264	\$250,000	\$259,885	\$0	(\$259,885)	(\$250,000)
Total Funding Sources	\$394,003	\$477,100	\$493,798	\$782,220	\$288,422	\$305,120
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$394,003	\$476,997	\$493,692	\$782,092	\$288,400	\$305,095
Other Charges	\$0	\$103	\$106	\$128	\$22	\$25
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$394,003	\$477,100	\$493,798	\$782,220	\$288,422	\$305,120
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Risk Management Division						
0100 0015600 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,400,547	\$1,518,730	\$1,564,292	\$1,564,292	\$0	\$45,562
Miscellaneous Revenue	\$3,891	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,404,438	\$1,518,730	\$1,564,292	\$1,564,292	\$0	\$45,562
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,404,438	\$1,518,730	\$1,564,292	\$1,564,292	\$0	\$45,562
Salaries and Benefits	\$1,485,778	\$1,710,276	\$1,780,166	\$1,780,166	\$0	\$69,890
Services and Supplies	\$107,772	\$102,495	\$106,082	\$106,082	\$0	\$3,587
Other Charges	\$90,511	\$104,400	\$108,054	\$108,054	\$0	\$3,654
Fixed Assets						
Equipment	\$18,308	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$31	\$31	\$31	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,702,414	\$1,917,202	\$1,994,333	\$1,994,333	\$0	\$77,131
General Fund Contribution	\$297,976	\$398,472	\$430,041	\$430,041	\$0	\$31,569
Total Allocated Positions	-	13	13	13	0	0

Chief Executive Office - Unemployment Insurance						
5071 0018071 Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,974	\$3,500	\$3,605	\$3,605	\$0	\$105
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$438,500	\$671,850	\$692,006	\$692,006	\$0	\$20,156
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$441,474	\$675,350	\$695,611	\$695,611	\$0	\$20,261
Retained Earnings	\$98,822	(\$57,293)	(\$55,922)	(\$55,922)	\$0	\$1371
Total Funding Sources	\$540,296	\$618,057	\$639,689	\$639,689	\$0	\$21,632
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$540,263	\$618,012	\$639,642	\$639,642	\$0	\$21,630
Other Charges	\$33	\$45	\$47	\$47	\$0	\$2
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$540,296	\$618,057	\$639,689	\$639,689	\$0	\$21,632
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Vision Care Insurance						
5111 0018111						
Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,782	\$2,100	\$2,163	\$2,163	\$0	\$63
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$730,834	\$729,679	\$751,569	\$751,569	\$0	\$21,890
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$732,616	\$731,779	\$753,732	\$753,732	\$0	\$21,953
Retained Earnings	(\$14,542)	\$30,000	\$34,710	\$34,710	\$0	\$4,710
Total Funding Sources	\$718,074	\$761,779	\$788,442	\$788,442	\$0	\$26,663
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$692,123	\$727,900	\$753,377	\$753,377	\$0	\$25,477
Other Charges	\$25,951	\$33,879	\$35,065	\$35,065	\$0	\$1,186
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$718,074	\$761,779	\$788,442	\$788,442	\$0	\$26,663
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Chief Executive Office - Workers Compensation						
5081 0018081						
Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$214,984	\$250,000	\$257,500	\$257,500	\$0	\$7,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,366,184	\$4,973,568	\$5,122,775	\$5,122,775	\$0	\$149,207
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,581,168	\$5,223,568	\$5,380,275	\$5,380,275	\$0	\$156,707
Retained Earnings	(\$534,168)	\$0	\$26,118	\$26,118	\$0	\$26,118
Total Funding Sources	\$5,047,000	\$5,223,568	\$5,406,393	\$5,406,393	\$0	\$182,825
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,824,547	\$4,962,345	\$5,136,027	\$5,136,027	\$0	\$173,682
Other Charges	\$222,453	\$261,223	\$270,366	\$270,366	\$0	\$9,143
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,047,000	\$5,223,568	\$5,406,393	\$5,406,393	\$0	\$182,825
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Child Support Services						
1071 0240000						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$30,708	\$25,000	\$25,000	\$32,000	\$7,000	\$7,000
Intergovernmental Revenue	\$10,816,433	\$15,427,111	\$15,327,950	\$16,488,657	\$1,160,707	\$1,061,546
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$8,215	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$10,855,356	\$15,452,111	\$15,352,950	\$16,520,657	\$1,167,707	\$1,068,546
Use of Fund Balance	\$4,441,925	\$0	\$505,018	\$0	(\$505,018)	\$0
Total Funding Sources	\$15,297,281	\$15,452,111	\$15,857,968	\$16,520,657	\$662,689	\$1,068,546
Salaries and Benefits	\$12,243,334	\$13,338,067	\$13,848,985	\$14,484,170	\$635,185	\$1,146,103
Services and Supplies	\$887,352	\$960,832	\$972,524	\$1,000,028	\$27,504	\$39,196
Other Charges	\$1,210,786	\$1,073,212	\$1,036,459	\$1,036,459	\$0	(\$36,753)
Fixed Assets						
Buildings & Improvements	\$4,999	\$0	\$0	\$0	\$0	\$0
Equipment	\$950,810	\$80,000	\$0	\$0	\$0	(\$80,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$15,297,281	\$15,452,111	\$15,857,968	\$16,520,657	\$662,689	\$1,068,546
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	161	161	161	0	0

Children and Families Commission						
1755 0016140						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$73,889	\$75,000	\$43,750	\$43,750	\$0	(\$31,250)
Intergovernmental Revenue	\$4,475,630	\$4,814,108	\$4,847,124	\$4,847,124	\$0	\$33,016
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$75,083	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,624,602	\$4,889,108	\$4,890,874	\$4,890,874	\$0	\$1,766
Use of Fund Balance	\$1,804,436	\$1,499,085	\$1,526,471	\$1,526,471	\$0	\$27,386
Total Funding Sources	\$6,429,038	\$6,388,193	\$6,417,345	\$6,417,345	\$0	\$29,152
Salaries and Benefits	\$456,323	\$540,588	\$560,300	\$560,300	\$0	\$19,712
Services and Supplies	\$3,140,232	\$3,492,027	\$3,499,862	\$3,499,862	\$0	\$7,835
Other Charges	\$2,832,483	\$2,355,578	\$2,357,183	\$2,357,183	\$0	\$1,605
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,429,038	\$6,388,193	\$6,417,345	\$6,417,345	\$0	\$29,152
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	5	5	5	0	0

Clerk-Recorder						
0100 0020001						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$137,452	\$134,947	\$139,670	\$139,670	\$0	\$4,723
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,691,409	\$1,655,562	\$1,713,508	\$1,713,508	\$0	\$57,946
Miscellaneous Revenue	\$485,833	\$371,178	\$373,359	\$373,359	\$0	\$2,181
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,314,694	\$2,161,687	\$2,226,537	\$2,226,537	\$0	\$64,850
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,314,694	\$2,161,687	\$2,226,537	\$2,226,537	\$0	\$64,850
Salaries and Benefits	\$1,672,048	\$2,271,842	\$2,342,964	\$2,342,964	\$0	\$71,122
Services and Supplies	\$94,547	\$173,648	\$179,726	\$179,726	\$0	\$6,078
Other Charges	\$273,851	\$348,257	\$360,446	\$360,446	\$0	\$12,189
Fixed Assets						
Equipment	\$0	\$0	\$0	\$80,000	\$80,000	\$80,000
Other Financing Uses	\$446,709	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$515	\$439	\$439	\$439	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,487,670	\$2,794,186	\$2,883,575	\$2,963,575	\$80,000	\$169,389
General Fund Contribution	\$172,976	\$632,499	\$657,038	\$737,038	\$80,000	\$104,539
Total Allocated Positions	-	34	34	34	0	0

Clerk-Recorder - Elections						
0100 0020299						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$873,333	\$205,000	\$721,000	\$721,000	\$0	\$516,000
Miscellaneous Revenue	\$3,004	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$876,337	\$205,000	\$721,000	\$721,000	\$0	\$516,000
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$876,337	\$205,000	\$721,000	\$721,000	\$0	\$516,000
Salaries and Benefits	\$1,074,035	\$1,049,457	\$1,082,948	\$1,082,948	\$0	\$33,491
Services and Supplies	\$1,623,774	\$1,287,206	\$2,083,741	\$2,083,741	\$0	\$796,535
Other Charges	\$103,300	\$103,656	\$107,284	\$107,284	\$0	\$3,628
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$5	\$700	\$1,400	\$1,400	\$0	\$700
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,801,114	\$2,441,019	\$3,275,373	\$3,275,373	\$0	\$834,354
General Fund Contribution	\$1924,777	\$2,236,019	\$2,554,373	\$2,554,373	\$0	\$318,354
Total Allocated Positions	-	14	14	14	0	0

Clerk-Recorder - Modernization						
1723 0020500						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$814,107	\$740,118	\$762,322	\$762,322	\$0	\$22,204
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$814,107	\$740,118	\$762,322	\$762,322	\$0	\$22,204
Use of Fund Balance	\$67,401	\$1,697,680	\$1,753,166	\$1,753,166	\$0	\$55,486
Total Funding Sources	\$881,508	\$2,437,798	\$2,515,488	\$2,515,488	\$0	\$77,690
Salaries and Benefits	\$735,073	\$940,532	\$971,068	\$971,068	\$0	\$30,536
Services and Supplies	\$146,435	\$1,347,266	\$1,394,420	\$1,394,420	\$0	\$47,154
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Equipment	\$0	\$150,000	\$150,000	\$150,000	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$881,508	\$2,437,798	\$2,515,488	\$2,515,488	\$0	\$77,690
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Clerk-Recorder - Vital & Health Statistics						
1786 0020601						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$58,815	\$56,745	\$58,447	\$58,447	\$0	\$1,702
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$58,815	\$56,745	\$58,447	\$58,447	\$0	\$1,702
Use of Fund Balance	(\$58,815)	\$127,539	(\$28,447)	(\$28,447)	\$0	(\$155,986)
Total Funding Sources	\$0	\$184,284	\$30,000	\$30,000	\$0	(\$154,284)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$184,284	\$30,000	\$30,000	\$0	(\$154,284)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$184,284	\$30,000	\$30,000	\$0	(\$154,284)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

CSA - County Childrens Fund						
1637 0045961						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$14,033	\$13,487	\$12,813	\$12,813	\$0	(\$674)
Charges for Service	\$160,008	\$156,029	\$163,678	\$163,678	\$0	\$7,649
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$174,041	\$169,516	\$176,491	\$176,491	\$0	\$6,975
Use of Fund Balance	(\$41,169)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$132,872	\$169,516	\$176,491	\$176,491	\$0	\$6,975
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$132,872	\$169,516	\$176,491	\$176,491	\$0	\$6,975
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$132,872	\$169,516	\$176,491	\$176,491	\$0	\$6,975
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

CSA - General Assistance						
1633 0045901						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$238,499	\$173,344	\$173,344	\$173,344	\$0	\$0
Miscellaneous Revenue	\$6,797	\$1,705	\$1,705	\$1,705	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$245,296	\$175,049	\$175,049	\$175,049	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$245,296	\$175,049	\$175,049	\$175,049	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$984,991	\$1,139,549	\$1,135,522	\$1,556,751	\$421,229	\$417,202
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$984,991	\$1,139,549	\$1,135,522	\$1,556,751	\$421,229	\$417,202
General Fund Contribution	\$739,695	\$964,500	\$960,473	\$1,381,702	\$421,229	\$417,202
Total Allocated Positions	-	-	-	-	0	0

CSA - Homeless Emergency Aid Program						
1638 0045860						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$2,136,986	\$2,136,986	\$2,136,986
Total Funding Sources	\$0	\$0	\$0	\$2,136,986	\$2,136,986	\$2,136,986
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$1,875,137	\$1,875,137	\$1,875,137
Other Charges	\$0	\$0	\$0	\$261,849	\$261,849	\$261,849
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$2,136,986	\$2,136,986	\$2,136,986
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

CSA - IHSS Provider Wages						
1642 0045992						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$148	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$93,880,783	\$105,149,053	\$117,010,470	\$115,402,559	(\$1,607,911)	\$10,253,506
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,384,843	\$1,826,368	\$1,881,159	\$1,323,073	(\$558,086)	(\$503,295)
Total Revenue	\$95,265,774	\$106,975,421	\$118,891,629	\$116,725,632	(\$2,165,997)	\$9,750,211
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$95,265,774	\$106,975,421	\$118,891,629	\$116,725,632	(\$2,165,997)	\$9,750,211
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$98,878,832	\$110,684,933	\$122,601,141	\$120,435,144	(\$2,165,997)	\$9,750,211
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$98,878,832	\$110,684,933	\$122,601,141	\$120,435,144	(\$2,165,997)	\$9,750,211
General Fund Contribution	\$3,613,058	\$3,709,512	\$3,709,512	\$3,709,512	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

CSA - IHSS Public Authority - Administration						
1640 0045980 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$546,313	\$604,393	\$604,078	\$688,418	\$84,340	\$84,025
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$10,492	\$10,492	\$10,807	\$0	(\$10,807)	(\$10,492)
Total Revenue	\$556,807	\$614,885	\$614,885	\$688,418	\$73,533	\$73,533
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$556,807	\$614,885	\$614,885	\$688,418	\$73,533	\$73,533
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$18,897	\$48,675	\$48,675	\$54,592	\$5,917	\$5,917
Other Charges	\$552,690	\$610,439	\$610,439	\$633,826	\$23,387	\$23,387
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$571,587	\$659,114	\$659,114	\$688,418	\$29,304	\$29,304
General Fund Contribution	\$14,780	\$44,229	\$44,229	\$0	(\$44,229)	(\$44,229)
Total Allocated Positions	-	-	-	-	0	0

CSA - IHSS Public Authority - Benefits						
1641 0045990 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$548,445	\$728,904	\$752,522	\$745,128	(\$7,394)	\$16,224
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$51,409	\$319,897	\$264,897	\$293,487	\$28,590	(\$26,410)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$599,854	\$1,048,801	\$1,017,419	\$1,038,615	\$21,196	(\$10,186)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$599,854	\$1,048,801	\$1,017,419	\$1,038,615	\$21,196	(\$10,186)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$599,854	\$1,048,801	\$1,014,845	\$1,036,041	\$21,196	(\$12,760)
Other Charges	\$89,806	\$94,296	\$100,897	\$100,897	\$0	\$6,601
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$689,660	\$1,143,097	\$1,115,742	\$1,136,938	\$21,196	(\$6,159)
General Fund Contribution	\$89,806	\$94,296	\$98,323	\$98,323	\$0	\$4,027
Total Allocated Positions	-	-	-	-	0	0

CSA - Program Services and Support						
1631 0045050 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$101,785	\$96,600	\$96,600	\$96,600	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$76,899	\$133,462	\$133,462	\$126,369	(\$7,093)	(\$7,093)
Intergovernmental Revenue	\$140,194,417	\$159,328,689	\$159,180,670	\$164,069,470	\$4,888,800	\$4,740,781
Charges for Service	\$1,184,315	\$1,989,743	\$1,989,743	\$2,274,564	\$284,821	\$284,821
Miscellaneous Revenue	\$42,072	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$309,549	\$333,743	\$326,281	\$319,187	(\$7,094)	(\$14,556)
Total Revenue	\$141,909,037	\$161,882,237	\$161,726,756	\$166,886,190	\$5,159,434	\$5,003,953
Use of Fund Balance	\$0	\$0	\$55,481	\$0	(\$55,481)	\$0
Total Funding Sources	\$141,909,037	\$161,882,237	\$161,882,237	\$166,886,190	\$5,003,953	\$5,003,953
Salaries and Benefits	\$88,778,829	\$99,279,184	\$99,279,184	\$101,210,016	\$1,930,832	\$1,930,832
Services and Supplies	\$24,710,999	\$29,868,751	\$29,868,751	\$31,509,881	\$1,641,130	\$1,641,130
Other Charges	\$31,626,358	\$35,498,064	\$35,498,064	\$35,610,900	\$112,836	\$112,836
Fixed Assets						
Equipment	\$601,782	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0
Other Financing Uses	\$0	\$251,657	\$251,657	\$218,812	(\$32,845)	(\$32,845)
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$145,717,968	\$165,897,656	\$165,897,656	\$169,549,609	\$3,651,953	\$3,651,953
General Fund Contribution	\$3,808,931	\$4,015,419	\$4,015,419	\$2,663,419	(\$1,352,000)	(\$1,352,000)
Total Allocated Positions	-	1138	1138	1144	6	6

CSA - Public Economic Assistance						
1632 0045801 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$392	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$75,995,184	\$88,839,576	\$88,830,809	\$95,142,202	\$6,311,393	\$6,302,626
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$20,659,997	\$17,237,824	\$17,246,591	\$20,376,176	\$3,129,585	\$3,138,352
Total Revenue	\$96,655,573	\$106,077,400	\$106,077,400	\$115,518,378	\$9,440,978	\$9,440,978
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$96,655,573	\$106,077,400	\$106,077,400	\$115,518,378	\$9,440,978	\$9,440,978
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$98,577,391	\$107,841,385	\$107,841,385	\$117,282,363	\$9,440,978	\$9,440,978
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$98,577,391	\$107,841,385	\$107,841,385	\$117,282,363	\$9,440,978	\$9,440,978
General Fund Contribution	\$1,921,818	\$1,763,985	\$1,763,985	\$1,763,985	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

County Counsel						
0100 0022000						
General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$195,009	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$4,747	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,532,448	\$1,591,667	\$1,639,417	\$1,851,982	\$212,565	\$260,315
Miscellaneous Revenue	\$207	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,732,411	\$1,591,667	\$1,639,417	\$1,851,982	\$212,565	\$260,315
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,732,411	\$1,591,667	\$1,639,417	\$1,851,982	\$212,565	\$260,315
Salaries and Benefits	\$2,445,687	\$2,882,723	\$2,969,345	\$3,199,523	\$230,178	\$316,800
Services and Supplies	\$94,153	\$218,415	\$226,060	\$242,452	\$16,392	\$24,037
Other Charges	\$152,813	\$213,992	\$221,482	\$235,482	\$14,000	\$21,490
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$167	\$30	\$30	\$30	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,692,820	\$3,315,160	\$3,416,917	\$3,677,487	\$260,570	\$362,327
General Fund Contribution	\$960,409	\$1,723,493	\$1,777,500	\$1,825,505	\$48,005	\$102,012
Total Allocated Positions	-	16	16	17	1	1

District Attorney - Arson Task Force						
1761 0023229						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$43,077	\$82,659	\$82,659	\$82,659	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$43,077	\$82,659	\$82,659	\$82,659	\$0	\$0
Use of Fund Balance	\$22,539	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$65,616	\$82,659	\$82,659	\$82,659	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$65,616	\$82,659	\$82,659	\$82,659	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$65,616	\$82,659	\$82,659	\$82,659	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

District Attorney - Auto Insurance Fraud Prosecution						
1712 0023212						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$172,924	\$207,887	\$0	\$212,880	\$212,880	\$4,993
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$172,924	\$207,887	\$0	\$212,880	\$212,880	\$4,993
Use of Fund Balance	(\$4,810)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$168,114	\$207,887	\$0	\$212,880	\$212,880	\$4,993
Salaries and Benefits	\$161,241	\$167,520	\$0	\$177,967	\$177,967	\$10,447
Services and Supplies	\$6,873	\$40,367	\$0	\$34,913	\$34,913	(\$5,454)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$168,114	\$207,887	\$0	\$212,880	\$212,880	\$4,993
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	2	2	2	0	0

District Attorney - Consumer Fraud Prosecution Program						
177A 0023310						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$92,982	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$92,982	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$305,103	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$398,085	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$398,085	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$398,085	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

District Attorney - Criminal Division						
0100 0023100						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$8,591	\$4,000	\$4,120	\$4,120	\$0	\$120
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$888,306	\$595,750	\$613,623	\$613,623	\$0	\$17,873
Charges for Service	\$818,211	\$1,208,154	\$1,118,932	\$1,118,932	\$0	(\$89,222)
Miscellaneous Revenue	\$4,061	\$1,000	\$1,030	\$1,030	\$0	\$30
Other Financing Sources	\$401,502	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,120,671	\$1,808,904	\$1,737,705	\$1,737,705	\$0	(\$71,199)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,120,671	\$1,808,904	\$1,737,705	\$1,737,705	\$0	(\$71,199)
Salaries and Benefits	\$15,032,796	\$18,218,545	\$18,611,876	\$18,544,361	(\$67,515)	\$325,816
Services and Supplies	\$1,165,797	\$1,181,796	\$1,198,319	\$1,198,319	\$0	\$16,523
Other Charges	\$1,040,213	\$1,335,880	\$1,382,637	\$1,382,637	\$0	\$46,757
Fixed Assets						
Equipment	\$189,722	\$188,800	\$102,400	\$102,400	\$0	(\$86,400)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$6,223)	(\$9,108)	(\$9,108)	(\$9,108)	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$17,422,305	\$20,915,913	\$21,286,124	\$21,218,609	(\$67,515)	\$302,696
General Fund Contribution	\$15,301,634	\$19,107,009	\$19,548,419	\$19,480,904	(\$67,515)	\$373,895
Total Allocated Positions	-	132	132	133	1	1

District Attorney - Criminal Division Asset Forfeiture						
1771 0023271						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$13,012	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$13,012	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	(\$7,647)	\$6,000	\$6,000	\$6,000	\$0	\$0
Total Funding Sources	\$5,365	\$6,000	\$6,000	\$6,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,365	\$6,000	\$6,000	\$6,000	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,365	\$6,000	\$6,000	\$6,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

District Attorney - Elder Abuse Advocacy & Outreach						
1706 0023206						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$90,678	\$92,849	\$96,425	\$96,425	\$0	(\$96,424)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$90,678	\$92,849	\$96,425	\$96,425	\$0	(\$96,424)
Use of Fund Balance	\$8,131	\$0	(\$3,490)	\$0	\$3,490	\$0
Total Funding Sources	\$98,809	\$92,849	\$92,935	\$96,425	\$3,490	(\$96,424)
Salaries and Benefits	\$77,544	\$80,795	\$39,620	\$39,620	\$0	(\$41,175)
Services and Supplies	\$29,052	\$120,612	\$61,102	\$61,102	\$0	(\$59,510)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$106,596	\$201,407	\$100,722	\$100,722	\$0	(\$100,685)
General Fund Contribution	\$7,787	\$8,558	\$7,787	\$4,297	(\$3,490)	(\$4,261)
Total Allocated Positions	-	1	1	1	0	0

District Attorney - Federal Asset Forfeiture						
1707 0023207						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$44	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$44	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$4,541	\$2,731	\$0	\$0	\$0	(\$2,731)
Total Funding Sources	\$4,585	\$2,731	\$0	\$0	\$0	(\$2,731)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,585	\$2,731	\$0	\$0	\$0	(\$2,731)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,585	\$2,731	\$0	\$0	\$0	(\$2,731)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

District Attorney - Impaired Driver Vertical Prosecution						
1678 0023209						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$38,410	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$38,410	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	(\$14,620)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$23,790	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$24,236	\$0	\$0	\$0	\$0	\$0
Services and Supplies	(\$446)	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$23,790	\$0	\$0	\$0	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

District Attorney - Real Estate Fraud						
1776 0023276						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$5,000	\$5,150	\$5,150	\$0	\$150
Charges for Service	\$202,549	\$185,000	\$190,550	\$190,550	\$0	\$5,550
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$202,549	\$190,000	\$195,700	\$195,700	\$0	\$5,700
Use of Fund Balance	\$120,508	\$0	\$998	\$0	(\$998)	\$0
Total Funding Sources	\$323,057	\$190,000	\$196,698	\$195,700	(\$998)	\$5,700
Salaries and Benefits	\$377,733	\$259,229	\$265,892	\$265,892	\$0	\$6,663
Services and Supplies	\$60	\$1,000	\$1,035	\$1,035	\$0	\$35
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$377,793	\$260,229	\$266,927	\$266,927	\$0	\$6,698
General Fund Contribution	\$54,736	\$70,229	\$70,229	\$71,227	\$998	\$998
Total Allocated Positions	-	2	2	2	0	0

District Attorney - Unserved/Underserved Victim Advocacy and Outreach Program						
1686 0023208						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$184,203	\$169,041	\$84,521	\$84,521	\$0	(\$84,520)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$184,203	\$169,041	\$84,521	\$84,521	\$0	(\$84,520)
Use of Fund Balance	(\$29,626)	\$0	(\$2,607)	\$0	\$2,607	\$0
Total Funding Sources	\$154,577	\$169,041	\$81,914	\$84,521	\$2,607	(\$84,520)
Salaries and Benefits	\$160,633	\$171,000	\$85,501	\$85,501	\$0	(\$85,499)
Services and Supplies	\$10,648	\$17,876	\$8,938	\$8,938	\$0	(\$8,938)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$171,281	\$188,876	\$94,439	\$94,439	\$0	(\$94,437)
General Fund Contribution	\$16,704	\$19,835	\$12,525	\$9,918	(\$2,607)	(\$9,917)
Total Allocated Positions	-	2	2	2	0	0

District Attorney - Victim Compensation & Government Claims						
1710 0023220						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$66,856	\$66,586	\$0	\$0	\$0	(\$66,586)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$66,856	\$66,586	\$0	\$0	\$0	(\$66,586)
Use of Fund Balance	\$0	\$0	(\$20,295)	\$0	\$20,295	\$0
Total Funding Sources	\$66,856	\$66,586	(\$20,295)	\$0	\$20,295	(\$66,586)
Salaries and Benefits	\$87,150	\$86,881	\$0	\$0	\$0	(\$86,881)
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$87,150	\$86,881	\$0	\$0	\$0	(\$86,881)
General Fund Contribution	\$20,294	\$20,295	\$20,295	\$0	(\$20,295)	(\$20,295)
Total Allocated Positions	-	1	1	-	-1	-1

District Attorney - Victim Services Program						
1714 0023214						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,014,357	\$1,090,758	\$354,817	\$354,817	\$0	(\$735,941)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,014,357	\$1,090,758	\$354,817	\$354,817	\$0	(\$735,941)
Use of Fund Balance	(\$23,704)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$990,653	\$1,090,758	\$354,817	\$354,817	\$0	(\$735,941)
Salaries and Benefits	\$634,694	\$683,150	\$210,951	\$210,951	\$0	(\$472,199)
Services and Supplies	\$280,287	\$407,608	\$143,866	\$143,866	\$0	(\$263,742)
Other Charges	\$595	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Equipment	\$75,077	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$990,653	\$1,090,758	\$354,817	\$354,817	\$0	(\$735,941)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	9	9	11	2	2

District Attorney - Violence Against Women Program						
1704 0023200						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$202,545	\$202,545	\$202,545
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$202,545	\$202,545	\$202,545
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$202,545	\$202,545	\$202,545
Salaries and Benefits	\$0	\$0	\$0	\$257,734	\$257,734	\$257,734
Services and Supplies	\$0	\$0	\$0	\$12,326	\$12,326	\$12,326
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$270,060	\$270,060	\$270,060
General Fund Contribution	\$0	\$0	\$0	\$67,515	\$67,515	\$67,515
Total Allocated Positions	-	-	-	2	2	2

Environmental Resources						
1001 0034100						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$25,165	\$31,000	\$31,000	\$31,000	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$329,992	\$285,940	\$175,661	\$319,792	\$144,131	\$33,852
Charges for Service	\$5,569,861	\$5,681,587	\$5,730,082	\$5,989,076	\$258,994	\$307,489
Miscellaneous Revenue	\$8,805	\$13,800	\$13,800	\$13,800	\$0	\$0
Other Financing Sources	\$762,778	\$846,405	\$846,405	\$830,655	(\$15,750)	(\$15,750)
Total Revenue	\$6,696,601	\$6,858,732	\$6,796,948	\$7,184,323	\$387,375	\$325,591
Use of Fund Balance	\$1146,718	\$2,156,171	\$2,692,209	\$1,563,533	(\$1,128,676)	(\$592,638)
Total Funding Sources	\$7,843,319	\$9,014,903	\$9,489,157	\$8,747,856	(\$741,301)	(\$267,047)
Salaries and Benefits	\$8,405,463	\$9,291,448	\$9,723,473	\$9,511,170	(\$212,303)	\$219,722
Services and Supplies	\$1,154,781	\$1,463,077	\$1,369,187	\$1,576,102	\$206,915	\$113,025
Other Charges	\$858,561	\$1,064,299	\$1,101,550	\$1,067,200	(\$34,350)	\$2,901
Fixed Assets						
Buildings & Improvements	\$100,291	\$0	\$200,000	\$200,000	\$0	\$200,000
Equipment	\$201,154	\$191,500	\$159,000	\$194,963	\$35,963	\$3,463
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$1,717,432)	(\$1,960,910)	(\$2,029,542)	(\$2,540,768)	(\$511,226)	(\$579,858)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$9,002,818	\$10,049,414	\$10,523,668	\$10,008,667	(\$515,001)	(\$40,747)
General Fund Contribution	\$1,159,499	\$1,034,511	\$1,034,511	\$1,260,811	\$226,300	\$226,300
Total Allocated Positions	-	88	88	87	-1	-1

Environmental Resources - AB 939 - Source Reduction and Recycle						
1004 0034204						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,587	\$5,000	\$5,000	\$5,000	\$0	\$0
Intergovernmental Revenue	(\$155,068)	\$338,400	\$338,400	\$326,160	(\$12,240)	(\$12,240)
Charges for Service	\$550,072	\$580,200	\$580,200	\$580,200	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$403,591	\$923,600	\$923,600	\$911,360	(\$12,240)	(\$12,240)
Use of Fund Balance	\$468,646	\$0	\$0	\$1,669	\$1,669	\$1,669
Total Funding Sources	\$872,237	\$923,600	\$923,600	\$913,029	(\$10,571)	(\$10,571)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$333,608	\$406,000	\$406,000	\$406,000	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$538,629	\$517,600	\$517,600	\$507,029	(\$10,571)	(\$10,571)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$872,237	\$923,600	\$923,600	\$913,029	(\$10,571)	(\$10,571)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Abandoned Vehicle Abatement						
1014 0034234 Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$60,648	\$52,000	\$53,560	\$53,560	\$0	\$1,560
Charges for Service	\$25	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$60,673	\$52,000	\$53,560	\$53,560	\$0	\$1,560
Use of Fund Balance	(\$1,222)	\$4,694	\$10,691	\$30,691	\$20,000	\$25,997
Total Funding Sources	\$59,451	\$56,694	\$64,251	\$84,251	\$20,000	\$27,557
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,265	\$1,980	\$7,622	\$7,622	\$0	\$5,642
Other Charges	\$1,798	\$898	\$929	\$929	\$0	\$31
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$52,388	\$53,816	\$55,700	\$75,700	\$20,000	\$21,884
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$59,451	\$56,694	\$64,251	\$84,251	\$20,000	\$27,557
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Beverage Container Recycling						
1010 0034211 Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$28,842	\$30,000	\$30,900	\$29,171	(\$1,729)	(\$829)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$28,842	\$30,000	\$30,900	\$29,171	(\$1,729)	(\$829)
Use of Fund Balance	\$5,172	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$34,014	\$30,000	\$30,900	\$29,171	(\$1,729)	(\$829)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$21,014	\$20,000	\$20,700	\$19,171	(\$1,529)	(\$829)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$13,000	\$10,000	\$10,200	\$10,000	(\$200)	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$34,014	\$30,000	\$30,900	\$29,171	(\$1,729)	(\$829)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Code Enforcement Abatement						
1016 0034237 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0
Total Funding Sources	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$9,217	\$9,217	\$9,217	\$0	\$0
Other Charges	\$0	\$10,783	\$10,783	\$10,783	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Disclosure Program						
1005 0034205 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,419	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$356,167	\$381,180	\$393,400	\$365,400	(\$28,000)	(\$15,780)
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$357,586	\$381,180	\$393,400	\$365,400	(\$28,000)	(\$15,780)
Use of Fund Balance	\$9,022	\$66,320	\$69,150	\$94,650	\$25,500	\$28,330
Total Funding Sources	\$366,608	\$447,500	\$462,550	\$460,050	(\$2,500)	\$12,550
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$6,600	\$17,500	\$17,500	\$0	(\$17,500)	(\$17,500)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$360,008	\$430,000	\$445,050	\$460,050	\$15,000	\$30,050
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$366,608	\$447,500	\$462,550	\$460,050	(\$2,500)	\$12,550
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Fink Road Landfill						
4021 0041100 Enterprise Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$726,421	\$500,000	\$515,000	\$515,000	\$0	\$15,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$9,182,258	\$8,075,000	\$8,075,000	\$8,244,003	\$169,003	\$169,003
Miscellaneous Revenue	\$223	\$10,000	\$10,000	\$10,000	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$9,908,902	\$8,585,000	\$8,600,000	\$8,769,003	\$169,003	\$184,003
Retained Earnings	\$5,350,694	\$7,951,899	\$9,016,319	\$9,418,816	\$402,497	\$1,466,917
Total Funding Sources	\$15,259,596	\$16,536,899	\$17,616,319	\$18,187,819	\$571,500	\$1,650,920
Salaries and Benefits	\$1,446,229	\$1,870,809	\$1,945,465	\$1,945,465	\$0	\$74,656
Services and Supplies	\$6,800,627	\$8,795,850	\$9,107,210	\$9,124,210	\$17,000	\$328,360
Other Charges	\$2,391,225	\$542,168	\$557,644	\$2,757,644	\$2,200,000	\$2,215,476
Fixed Assets						
Buildings & Improvements	\$0	\$100,000	\$100,000	\$100,000	\$40,000	\$90,000
Equipment	\$12,440	\$2,028,072	\$656,000	\$858,500	\$202,500	(\$1,169,572)
Other Financing Uses	\$4,609,075	\$3,200,000	\$5,200,000	\$3,312,000	(\$1,888,000)	\$112,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$15,259,596	\$16,536,899	\$17,616,319	\$18,187,819	\$571,500	\$1,650,920
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	18	18	18	0	0

Environmental Resources - Geer Road Landfill						
4031 0041200 Enterprise Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$12,987	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$4,160,223	\$2,724,534	\$4,701,971	\$2,701,971	(\$2,000,000)	(\$22,563)
Total Revenue	\$4,173,210	\$2,724,534	\$4,701,971	\$2,701,971	(\$2,000,000)	(\$22,563)
Retained Earnings	(\$146,166)	\$85,000	\$87,976	\$138,530	\$50,554	\$53,530
Total Funding Sources	\$4,027,044	\$2,809,534	\$4,789,947	\$2,840,501	(\$1,949,446)	\$30,967
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,974,923	\$2,699,900	\$4,676,475	\$2,726,475	(\$1,950,000)	\$26,575
Other Charges	\$52,121	\$109,634	\$113,472	\$114,026	\$554	\$4,392
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,027,044	\$2,809,534	\$4,789,947	\$2,840,501	(\$1,949,446)	\$30,967
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Household Hazardous Waste						
1002 0034202 Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,789	\$6,000	\$6,000	\$6,000	\$0	\$0
Intergovernmental Revenue	\$144,391	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$585,887	\$761,500	\$761,500	\$740,500	(\$21,000)	(\$21,000)
Miscellaneous Revenue	\$33,571	\$35,000	\$17,000	\$17,000	\$0	(\$18,000)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$774,638	\$802,500	\$784,500	\$763,500	(\$21,000)	(\$39,000)
Use of Fund Balance	\$87,632	\$361,108	\$197,696	\$485,384	\$287,688	\$124,276
Total Funding Sources	\$862,270	\$1,163,608	\$982,196	\$1,248,884	\$266,688	\$85,276
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$235,887	\$378,569	\$359,222	\$368,697	\$9,475	(\$9,872)
Other Charges	\$4,425	\$2,049	\$6,769	\$6,769	\$0	\$4,720
Fixed Assets						
Buildings & Improvements	\$0	\$140,000	\$0	\$225,000	\$225,000	\$85,000
Equipment	\$0	\$94,000	\$48,000	\$48,000	\$0	(\$46,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$621,958	\$548,990	\$568,205	\$600,418	\$32,213	\$51,428
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$862,270	\$1,163,608	\$982,196	\$1,248,884	\$266,688	\$85,276
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Trust Fund						
1009 0034209 Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$2,250	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$375	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,625	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$2,609	\$5,300	\$5,300	\$5,300	\$0	\$0
Total Funding Sources	\$5,234	\$5,300	\$5,300	\$5,300	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,234	\$5,300	\$5,300	\$5,300	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,234	\$5,300	\$5,300	\$5,300	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Used Oil Recycling						
1008 0034207 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$89,830	\$85,000	\$87,550	\$86,858	(\$692)	\$1,858
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$89,830	\$85,000	\$87,550	\$86,858	(\$692)	\$1,858
Use of Fund Balance	(\$5,668)	\$0	\$0	\$5,658	\$5,658	\$5,658
Total Funding Sources	\$84,262	\$85,000	\$87,550	\$92,516	\$4,966	\$7,516
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$54,179	\$60,000	\$62,100	\$62,100	\$0	\$2,100
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$30,083	\$25,000	\$25,450	\$30,416	\$4,966	\$5,416
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$84,262	\$85,000	\$87,550	\$92,516	\$4,966	\$7,516
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Vehicle Registration Fee Surcharge						
1003 0034203 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$5	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,488	\$4,000	\$4,000	\$4,000	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,493	\$4,000	\$4,000	\$4,000	\$0	\$0
Use of Fund Balance	(\$3,493)	\$64,000	\$64,000	\$64,000	\$0	\$0
Total Funding Sources	\$0	\$68,000	\$68,000	\$68,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$68,000	\$68,000	\$68,000	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$68,000	\$68,000	\$68,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Environmental Resources - Waste Tire Enforcement Grant						
1012 0034200						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$ 103,927	\$ 126,000	\$ 129,780	\$ 135,553	\$ 5,773	\$ 9,553
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 103,927	\$ 126,000	\$ 129,780	\$ 135,553	\$ 5,773	\$ 9,553
Use of Fund Balance	(\$ 2,536)	\$ 0	\$ 0	\$ 552	\$ 552	\$ 552
Total Funding Sources	\$ 101,391	\$ 126,000	\$ 129,780	\$ 136,105	\$ 6,325	\$ 10,105
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$26	\$ 17,816	\$ 18,440	\$ 18,690	\$ 250	\$ 874
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$ 101,365	\$ 108,184	\$ 111,340	\$ 117,415	\$ 6,075	\$ 9,231
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 101,391	\$ 126,000	\$ 129,780	\$ 136,105	\$ 6,325	\$ 10,105
General Fund Contribution	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Allocated Positions	-	-	-	-	0	0

General Services Agency - Administration						
0100 0019010						
General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$ 644,390	\$ 755,200	\$ 778,900	\$ 786,700	\$ 7,800	\$ 31,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 644,390	\$ 755,200	\$ 778,900	\$ 786,700	\$ 7,800	\$ 31,500
Use of Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Funding Sources	\$ 644,390	\$ 755,200	\$ 778,900	\$ 786,700	\$ 7,800	\$ 31,500
Salaries and Benefits	\$ 587,497	\$ 700,900	\$ 722,900	\$ 730,700	\$ 7,800	\$ 29,800
Services and Supplies	\$ 23,072	\$ 14,900	\$ 15,300	\$ 2,015,300	\$ 2,000,000	\$ 2,000,400
Other Charges	\$ 33,820	\$ 39,400	\$ 40,700	\$ 40,700	\$ 0	\$ 1,300
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 644,389	\$ 755,200	\$ 778,900	\$ 2,786,700	\$ 2,007,800	\$ 2,031,500
General Fund Contribution	(\$ 1)	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Total Allocated Positions	-	5	5	5	0	0

General Services Agency - Central Services Division						
5001 0018210						
Internal Service Fund	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,394,246	\$1,508,800	\$1,563,300	\$1,852,985	\$289,685	\$344,185
Miscellaneous Revenue	\$488	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$522	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,395,256	\$1,508,800	\$1,563,300	\$1,852,985	\$289,685	\$344,185
Retained Earnings	(\$36,985)	\$81,500	\$0	\$56,000	\$56,000	(\$25,500)
Total Funding Sources	\$1,358,271	\$1,590,300	\$1,563,300	\$1,908,985	\$345,685	\$318,685
Salaries and Benefits	\$961,147	\$1,102,100	\$1,137,800	\$1,361,175	\$223,375	\$259,075
Services and Supplies	\$77,607	\$86,700	\$89,500	\$171,200	\$81,700	\$84,500
Other Charges	\$276,806	\$325,000	\$336,000	\$376,610	\$40,610	\$51,610
Fixed Assets						
Equipment	\$42,711	\$76,500	\$0	\$0	\$0	(\$76,500)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,358,271	\$1,590,300	\$1,563,300	\$1,908,985	\$345,685	\$318,685
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	11	11	13	2	2

General Services Agency - Facilities Maintenance Division						
5170 0018700						
Internal Service Fund	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,562	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$6,342,745	\$6,699,400	\$7,111,200	\$7,297,500	\$186,300	\$598,100
Miscellaneous Revenue	\$3,590	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$2,286	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,359,183	\$6,699,400	\$7,111,200	\$7,297,500	\$186,300	\$598,100
Retained Earnings	(\$441,891)	\$320,100	\$145,000	\$228,000	\$83,000	(\$92,100)
Total Funding Sources	\$5,917,292	\$7,019,500	\$7,256,200	\$7,525,500	\$269,300	\$506,000
Salaries and Benefits	\$2,779,299	\$3,483,300	\$3,596,500	\$3,644,600	\$48,100	\$161,300
Services and Supplies	\$2,432,528	\$2,518,300	\$2,606,400	\$2,889,600	\$283,200	\$371,300
Other Charges	\$686,540	\$877,800	\$908,300	\$908,300	\$0	\$30,500
Fixed Assets						
Equipment	\$18,925	\$140,100	\$145,000	\$83,000	(\$62,000)	(\$57,100)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,917,292	\$7,019,500	\$7,256,200	\$7,525,500	\$269,300	\$506,000
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	36	36	37	1	1

General Services Agency - Fleet Services Division						
5021 0018500						
Internal Service Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D -	Column D -
	Column A	Column B	Column C	Column D	Column C	Column B
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,015,723	\$3,531,500	\$3,698,200	\$3,840,500	\$142,300	\$309,000
Miscellaneous Revenue	\$56,229	\$43,900	\$0	\$45,500	\$45,500	\$1,600
Other Financing Sources	\$14,105	\$2,500	\$0	\$2,600	\$2,600	\$100
Total Revenue	\$3,086,057	\$3,577,900	\$3,698,200	\$3,888,600	\$190,400	\$310,700
Retained Earnings	\$11,881	\$105,000	(\$17,800)	\$29,400	\$47,200	(\$75,600)
Total Funding Sources	\$3,097,938	\$3,682,900	\$3,680,400	\$3,918,000	\$237,600	\$235,100
Salaries and Benefits	\$981,467	\$1,097,100	\$1,132,800	\$1,138,900	\$6,100	\$41,800
Services and Supplies	\$1,838,564	\$2,092,300	\$2,165,500	\$2,404,000	\$238,500	\$311,700
Other Charges	\$254,575	\$369,500	\$382,100	\$326,100	(\$56,000)	(\$43,400)
Fixed Assets						
Equipment	\$23,332	\$124,000	\$0	\$49,000	\$49,000	(\$75,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,097,938	\$3,682,900	\$3,680,400	\$3,918,000	\$237,600	\$235,100
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	10	10	10	0	0

General Services Agency - 12th Street - Office Building						
171A 0016200						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D -	Column D -
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$20,307	\$20,200	\$20,800	\$20,800	\$0	\$600
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$20,307	\$20,200	\$20,800	\$20,800	\$0	\$600
Use of Fund Balance	(\$6,837)	\$0	\$800	\$0	(\$800)	\$0
Total Funding Sources	\$13,470	\$20,200	\$21,600	\$20,800	(\$800)	\$600
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$7,726	\$8,500	\$8,800	\$8,800	\$0	\$300
Other Charges	\$24,429	\$31,800	\$32,900	\$32,900	\$0	\$1,100
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$32,155	\$40,300	\$41,700	\$41,700	\$0	\$1,400
General Fund Contribution	\$18,685	\$20,100	\$20,100	\$20,900	\$800	\$800
Total Allocated Positions	-	-	-	-	0	0

General Services Agency - Utilities						
5170 0018720						
Internal Service Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,726,539	\$5,132,500	\$5,337,900	\$5,337,900	\$0	\$205,400
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,726,539	\$5,132,500	\$5,337,900	\$5,337,900	\$0	\$205,400
Retained Earnings	(\$945)	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,725,594	\$5,132,500	\$5,337,900	\$5,337,900	\$0	\$205,400
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,720,860	\$5,124,500	\$5,329,500	\$5,329,500	\$0	\$205,000
Other Charges	\$4,734	\$8,000	\$8,400	\$8,400	\$0	\$400
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,725,594	\$5,132,500	\$5,337,900	\$5,337,900	\$0	\$205,400
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Grand Jury						
0100 0052100						
General Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$59,575	\$64,486	\$68,343	\$68,343	\$0	\$3,857
Services and Supplies	\$42,612	\$82,925	\$82,975	\$82,975	\$0	\$50
Other Charges	\$14,862	\$14,862	\$15,450	\$15,450	\$0	\$588
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$300	\$300	\$300	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$117,049	\$162,573	\$167,068	\$167,068	\$0	\$4,495
General Fund Contribution	\$117,049	\$162,573	\$167,068	\$167,068	\$0	\$4,495
Total Allocated Positions	-	-	-	-	0	0

Health Services Agency - Administration						
1401 1301000 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,175	\$200	\$52	\$52	\$0	(\$148)
Intergovernmental Revenue	\$436,935	\$315,000	\$324,450	\$324,450	\$0	\$9,450
Charges for Service	\$6,469,385	\$7,612,486	\$7,919,874	\$7,919,874	\$0	\$307,388
Miscellaneous Revenue	\$19,027	\$14,475	\$14,909	\$14,909	\$0	\$434
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,926,522	\$7,942,161	\$8,259,285	\$8,259,285	\$0	\$317,124
Use of Fund Balance	\$0	\$0	\$155	\$155	\$0	\$155
Total Funding Sources	\$6,926,522	\$7,942,161	\$8,259,440	\$8,259,440	\$0	\$317,279
Salaries and Benefits	\$7,633,319	\$8,486,990	\$8,824,570	\$8,824,570	\$0	\$337,580
Services and Supplies	\$1,725,058	\$2,233,325	\$2,311,554	\$2,311,554	\$0	\$78,229
Other Charges	\$1,559,024	\$2,049,836	\$2,121,579	\$2,121,579	\$0	\$71,743
Fixed Assets						
Equipment	\$203,222	\$200,000	\$207,000	\$207,000	\$0	\$7,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$4,194,101)	(\$5,027,990)	(\$5,205,263)	(\$5,205,263)	\$0	(\$177,273)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,926,522	\$7,942,161	\$8,259,440	\$8,259,440	\$0	\$317,279
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	90	90	90	0	0

Health Services Agency - Clinic and Ancillary Services						
4051 1010001 Enterprise Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,847	\$42,925	\$44,225	\$44,225	\$0	\$1,300
Intergovernmental Revenue	\$259,687	\$39,400	\$40,575	\$40,575	\$0	\$1,175
Charges for Service	\$27,379,098	\$32,127,610	\$32,419,535	\$32,419,535	\$0	\$291,925
Miscellaneous Revenue	\$8,421,124	\$8,001,032	\$8,908,050	\$8,908,050	\$0	\$907,018
Other Financing Sources	\$502,742	\$549,625	\$566,125	\$566,125	\$0	\$16,500
Total Revenue	\$36,567,498	\$40,760,592	\$41,978,510	\$41,978,510	\$0	\$1217,918
Retained Earnings	\$1,093,583	\$1,532,808	\$2,045,343	\$2,045,343	\$0	\$512,535
Total Funding Sources	\$37,661,081	\$42,293,400	\$44,023,853	\$44,023,853	\$0	\$1,730,453
Salaries and Benefits	\$18,341,411	\$22,057,104	\$22,917,491	\$22,917,491	\$0	\$860,387
Services and Supplies	\$14,649,779	\$14,125,780	\$14,655,009	\$14,655,009	\$0	\$529,229
Other Charges	\$7,785,276	\$8,904,413	\$9,245,250	\$9,245,250	\$0	\$340,837
Fixed Assets						
Buildings & Improvements	\$124,858	\$12,950	\$12,950	\$12,950	\$0	\$0
Equipment	(\$124,858)	\$306,550	\$306,550	\$306,550	\$0	\$0
Other Financing Uses	(\$1,988)	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$40,774,478	\$45,406,797	\$47,137,250	\$47,137,250	\$0	\$1,730,453
General Fund Contribution	\$3,113,397	\$3,113,397	\$3,113,397	\$3,113,397	\$0	\$0
Total Allocated Positions	-	208	208	208	0	0

Health Services Agency - EMS Discretionary Fund						
1429 1210001 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$14,036	\$10,143	\$104,685	\$104,685	\$0	\$3,542
Revenue from use of Assets	\$199	\$300	\$309	\$309	\$0	\$9
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$14,235	\$10,143	\$104,994	\$104,994	\$0	\$3,551
Use of Fund Balance	(\$18,935)	\$2,435	\$2,519	\$2,519	\$0	\$84
Total Funding Sources	\$95,300	\$103,878	\$107,513	\$107,513	\$0	\$3,635
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$95,300	\$103,878	\$107,513	\$107,513	\$0	\$3,635
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$95,300	\$103,878	\$107,513	\$107,513	\$0	\$3,635
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Health Services Agency - Indigent Health Care						
1404 1501000 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$221	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$284,953	\$232,900	\$239,888	\$239,888	\$0	\$6,988
Miscellaneous Revenue	\$0	\$750	\$773	\$773	\$0	\$23
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$285,174	\$233,650	\$240,661	\$240,661	\$0	\$7,011
Use of Fund Balance	(\$416,030)	(\$293,231)	(\$291,676)	(\$291,676)	\$0	\$1,555
Total Funding Sources	(\$130,856)	(\$59,581)	(\$51,015)	(\$51,015)	\$0	\$8,566
Salaries and Benefits	\$20,939	\$28,706	\$29,861	\$29,861	\$0	\$1,155
Services and Supplies	\$29,420	\$123,750	\$128,083	\$128,083	\$0	\$4,333
Other Charges	\$118,785	\$80,692	\$83,516	\$83,516	\$0	\$2,824
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$7,271	\$7,525	\$7,525	\$0	\$254
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$169,144	\$240,419	\$248,985	\$248,985	\$0	\$8,566
General Fund Contribution	\$300,000	\$300,000	\$300,000	\$300,000	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Health Services Agency - IHCP EMS Hospital						
1434 1500010 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$229,380	\$209,617	\$215,905	\$215,905	\$0	\$6,288
Revenue from use of Assets	\$3,906	\$3,911	\$4,028	\$4,028	\$0	\$117
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$233,286	\$213,528	\$219,933	\$219,933	\$0	\$6,405
Use of Fund Balance	(\$35,424)	\$167,022	\$161,336	\$161,336	\$0	(\$5,686)
Total Funding Sources	\$197,862	\$380,550	\$381,269	\$381,269	\$0	\$719
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$197,862	\$380,550	\$381,269	\$381,269	\$0	\$719
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$197,862	\$380,550	\$381,269	\$381,269	\$0	\$719
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Health Services Agency - IHCP EMS Physicians						
1435 1500020 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$450,951	\$406,306	\$418,495	\$418,495	\$0	\$12,189
Revenue from use of Assets	\$766	\$1,393	\$1,435	\$1,435	\$0	\$42
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$451,717	\$407,699	\$419,930	\$419,930	\$0	\$12,231
Use of Fund Balance	(\$28,610)	\$23,011	\$10,780	\$10,780	\$0	(\$12,231)
Total Funding Sources	\$423,107	\$430,710	\$430,710	\$430,710	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$423,107	\$430,710	\$430,710	\$430,710	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$423,107	\$430,710	\$430,710	\$430,710	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Health Services Agency - Public Health						
1402 1200001						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$15,854	\$15,000	\$15,450	\$15,450	\$0	\$450
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$215	\$50	\$52	\$52	\$0	\$2
Intergovernmental Revenue	\$13,584,513	\$16,339,130	\$16,659,494	\$16,659,494	\$0	\$320,364
Charges for Service	\$3,599,437	\$4,452,897	\$5,109,098	\$5,109,098	\$0	\$656,201
Miscellaneous Revenue	(\$24,862)	\$200	\$206	\$206	\$0	\$6
Other Financing Sources	\$3,639,191	\$4,286,433	\$4,380,473	\$4,380,473	\$0	\$94,040
Total Revenue	\$20,814,348	\$25,093,710	\$26,164,773	\$26,164,773	\$0	\$1,071,063
Use of Fund Balance	(\$84,798)	(\$3,326)	(\$8,704)	(\$8,704)	\$0	(\$5,378)
Total Funding Sources	\$20,729,550	\$25,090,384	\$26,156,069	\$26,156,069	\$0	\$1,065,685
Salaries and Benefits	\$14,752,024	\$16,545,515	\$17,204,659	\$17,204,659	\$0	\$659,144
Services and Supplies	\$3,270,476	\$4,800,409	\$4,995,071	\$4,995,071	\$0	\$194,662
Other Charges	\$838,530	\$844,219	\$873,844	\$873,844	\$0	\$29,625
Fixed Assets						
Equipment	\$0	\$233,500	\$240,028	\$240,028	\$0	\$6,528
Other Financing Uses	\$26,930	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$4,195,568	\$5,020,719	\$5,196,445	\$5,196,445	\$0	\$175,726
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$23,083,528	\$27,444,362	\$28,510,047	\$28,510,047	\$0	\$1,065,685
General Fund Contribution	\$2,353,978	\$2,353,978	\$2,353,978	\$2,353,978	\$0	\$0
Total Allocated Positions	-	174	174	174	0	0

Health Services Agency - Public Health Vital and Health Statistics						
1428 1250001						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$65,540	\$63,000	\$65,205	\$65,205	\$0	\$2,205
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$65,540	\$63,000	\$65,205	\$65,205	\$0	\$2,205
Use of Fund Balance	(\$31,863)	(\$43,000)	(\$44,505)	(\$44,505)	\$0	(\$1,505)
Total Funding Sources	\$33,677	\$20,000	\$20,700	\$20,700	\$0	\$700
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$33,677	\$20,000	\$20,700	\$20,700	\$0	\$700
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$33,677	\$20,000	\$20,700	\$20,700	\$0	\$700
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Information Technology Central						
5031 0048100						
Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,966,593	\$7,283,270	\$7,928,429	\$8,848,049	\$919,620	\$1,564,779
Miscellaneous Revenue	\$296	\$50,000	\$51,500	\$50,000	(\$1,500)	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,966,889	\$7,333,270	\$7,979,929	\$8,898,049	\$918,120	\$1,564,779
Retained Earnings	\$2,323,571	\$407,050	\$0	\$0	\$0	(\$407,050)
Total Funding Sources	\$7,290,460	\$7,740,320	\$7,979,929	\$8,898,049	\$918,120	\$1,157,729
Salaries and Benefits	\$3,180,062	\$3,857,550	\$3,975,262	\$4,592,774	\$617,512	\$735,224
Services and Supplies	\$3,250,972	\$3,267,325	\$3,381,681	\$3,557,325	\$175,644	\$290,000
Other Charges	\$342,698	\$215,445	\$222,986	\$426,150	\$203,164	\$210,705
Fixed Assets						
Equipment	\$516,728	\$400,000	\$400,000	\$321,800	(\$78,200)	(\$78,200)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,290,460	\$7,740,320	\$7,979,929	\$8,898,049	\$918,120	\$1,157,729
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	29	29	36	7	7

Information Technology Central - Telecommunications						
5011 0048200						
Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,006,738	\$998,658	\$1,351,531	\$1,398,764	\$47,233	\$400,106
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,006,738	\$998,658	\$1,351,531	\$1,398,764	\$47,233	\$400,106
Retained Earnings	\$122,455	\$314,000	\$0	\$300,000	\$300,000	(\$14,000)
Total Funding Sources	\$1,129,193	\$1,312,658	\$1,351,531	\$1,698,764	\$347,233	\$386,106
Salaries and Benefits	\$253,416	\$315,800	\$325,908	\$268,124	(\$57,784)	(\$47,676)
Services and Supplies	\$612,028	\$621,653	\$643,411	\$1,166,100	\$522,689	\$544,447
Other Charges	\$263,749	\$200,205	\$207,212	\$190,150	(\$17,062)	(\$10,055)
Fixed Assets						
Equipment	\$0	\$175,000	\$175,000	\$74,390	(\$100,610)	(\$100,610)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,129,193	\$1,312,658	\$1,351,531	\$1,698,764	\$347,233	\$386,106
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	2	2	2	0	0

Integrated Criminal Justice Information System						
5141 0016161 Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$622,504	\$775,500	\$775,500	\$795,366	\$19,866	\$19,866
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$622,504	\$775,500	\$775,500	\$795,366	\$19,866	\$19,866
Retained Earnings	\$137,308	\$427,029	\$467,892	\$448,026	(\$19,866)	\$20,997
Total Funding Sources	\$759,812	\$1,202,529	\$1,243,392	\$1,243,392	\$0	\$40,863
Salaries and Benefits	\$16,329	\$40,250	\$41,659	\$41,659	\$0	\$1,409
Services and Supplies	\$464,166	\$764,000	\$790,740	\$790,740	\$0	\$26,740
Other Charges	\$279,317	\$363,279	\$375,993	\$375,993	\$0	\$12,714
Fixed Assets						
Equipment	\$0	\$35,000	\$35,000	\$35,000	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$759,812	\$1,202,529	\$1,243,392	\$1,243,392	\$0	\$40,863
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Library						
1651 0037100 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$10,677,064	\$10,254,497	\$10,405,274	\$10,405,274	\$0	\$150,777
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$558	\$2,850	\$2,904	\$2,904	\$0	\$54
Intergovernmental Revenue	\$227,751	\$366,000	\$797,500	\$370,500	(\$427,000)	\$4,500
Charges for Service	\$542,020	\$550,001	\$558,307	\$558,307	\$0	\$8,306
Miscellaneous Revenue	\$200,577	\$62,450	\$50,919	\$50,919	\$0	(\$11,531)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$11,647,970	\$11,235,798	\$11,814,904	\$11,387,904	(\$427,000)	\$152,106
Use of Fund Balance	\$926,732	\$624,221	\$558,908	\$811,451	\$252,543	\$187,230
Total Funding Sources	\$12,574,702	\$11,860,019	\$12,373,812	\$12,199,355	(\$174,457)	\$339,336
Salaries and Benefits	\$7,670,867	\$8,204,714	\$8,352,532	\$8,352,532	\$0	\$147,818
Services and Supplies	\$3,026,135	\$2,706,564	\$3,094,270	\$2,908,148	(\$186,122)	\$201,584
Other Charges	\$1,527,747	\$1,293,007	\$1,334,985	\$1,334,985	\$0	\$41,978
Fixed Assets						
Buildings & Improvements	\$5,195	\$45,000	\$10,000	\$10,000	\$0	(\$35,000)
Equipment	\$125,978	\$102,544	\$73,835	\$85,500	\$11,665	(\$17,044)
Other Financing Uses	\$710,590	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$13,066,512	\$12,351,829	\$12,865,622	\$12,691,165	(\$174,457)	\$339,336
General Fund Contribution	\$491,810	\$491,810	\$491,810	\$491,810	\$0	\$0
Total Allocated Positions	-	76	76	76	0	0

Parks and Recreation						
0100 0035110						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$45,320	\$43,480	\$44,784	\$44,784	\$0	\$1,304
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$37,340	\$24,015	\$24,735	\$24,735	\$0	\$720
Intergovernmental Revenue	\$656,479	\$35,000	\$0	\$0	\$0	(\$35,000)
Charges for Service	\$4,259,720	\$4,081,103	\$4,127,203	\$4,268,196	\$140,993	\$187,093
Miscellaneous Revenue	\$36,182	\$19,500	\$20,085	\$22,170	\$102,085	\$102,670
Other Financing Sources	\$3,654	\$0	\$0	\$180,054	\$180,054	\$180,054
Total Revenue	\$5,038,695	\$4,203,098	\$4,216,807	\$4,639,939	\$423,132	\$436,841
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$5,038,695	\$4,203,098	\$4,216,807	\$4,639,939	\$423,132	\$436,841
Salaries and Benefits	\$3,312,096	\$4,009,485	\$3,914,577	\$4,377,472	\$462,895	\$367,987
Services and Supplies	\$1,636,932	\$1,859,935	\$1,456,660	\$1,577,128	\$120,468	(\$282,807)
Other Charges	\$998,682	\$1,167,675	\$1,300,524	\$1,319,316	\$18,792	\$151,641
Fixed Assets						
Buildings & Improvements	\$304,847	\$0	\$0	\$180,054	\$180,054	\$180,054
Equipment	\$203,191	\$338,046	\$199,046	\$199,046	\$0	(\$199,000)
Other Financing Uses	\$458,207	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$505,477	\$518,723	\$500,403	\$500,403	\$0	(\$18,320)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,419,432	\$7,893,864	\$7,371,210	\$8,153,419	\$782,209	\$259,555
General Fund Contribution	\$2,380,737	\$3,690,766	\$3,154,403	\$3,513,480	\$359,077	(\$177,286)
Total Allocated Positions	-	46	46	54	8	8

Parks and Recreation - Fish and Wildlife						
1727 0035452						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$961	\$1,000	\$1,000	\$1,000	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$961	\$1,000	\$1,000	\$1,000	\$0	\$0
Use of Fund Balance	\$1,871	\$19,000	\$19,000	\$19,000	\$0	\$0
Total Funding Sources	\$2,832	\$20,000	\$20,000	\$20,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,832	\$20,000	\$20,000	\$20,000	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,832	\$20,000	\$20,000	\$20,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Parks and Recreation - Modesto Reservoir Patrol						
1728 0035453						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$23,000	\$23,000	\$23,000	\$23,000	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$23,000	\$23,000	\$23,000	\$23,000	\$0	\$0
Use of Fund Balance	\$220,877	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$243,877	\$23,000	\$23,000	\$23,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$277	\$23,000	\$23,000	\$23,000	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$243,600	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$243,877	\$23,000	\$23,000	\$23,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Parks and Recreation - Off-Highway Vehicle Fund						
1702 0035450						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$3,725	\$5,000	\$0	\$4,225	\$4,225	(\$775)
Fines, Forfeitures, Penalties	\$4	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,001	\$1,000	\$0	\$1,000	\$1,000	\$0
Intergovernmental Revenue	\$293,651	\$646,465	\$0	\$856,334	\$856,334	\$209,869
Charges for Service	\$142,687	\$101,000	\$0	\$100,100	\$100,100	(\$900)
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$442,068	\$753,465	\$0	\$961,659	\$961,659	\$208,194
Use of Fund Balance	\$128,252	\$90,461	\$0	\$3,972	\$3,972	(\$86,489)
Total Funding Sources	\$570,320	\$843,926	\$0	\$965,631	\$965,631	\$121,705
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$110,946	\$306,305	\$0	\$382,635	\$382,635	\$76,330
Other Charges	\$349,194	\$507,621	\$0	\$582,996	\$582,996	\$75,375
Fixed Assets						
Buildings & Improvements	\$0	\$30,000	\$0	\$0	\$0	(\$30,000)
Equipment	\$110,180	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$570,320	\$843,926	\$0	\$965,631	\$965,631	\$121,705
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Parks and Recreation - Regional Water Safety Training Center						
1694 0035701 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$619	\$1,000	\$0	\$0	\$0	(\$1,000)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,200	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$15,000	\$20,000	\$0	\$0	\$0	(\$20,000)
Other Financing Sources	\$10,000	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$26,819	\$21,000	\$0	\$0	\$0	(\$21,000)
Use of Fund Balance	\$33,394	\$26,221	\$49,548	\$18,850	(\$30,698)	(\$7,371)
Total Funding Sources	\$60,213	\$47,221	\$49,548	\$18,850	(\$30,698)	(\$28,371)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$29,213	\$32,853	\$34,004	\$34,004	\$0	\$1,151
Other Charges	\$31,000	\$33,600	\$34,776	\$34,776	\$0	\$1,176
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$60,213	\$66,453	\$68,780	\$68,780	\$0	\$2,327
General Fund Contribution	\$0	\$19,232	\$19,232	\$49,930	\$30,698	\$30,698
Total Allocated Positions	-	-	-	-	0	0

Parks and Recreation - Tuolumne River Regional Park						
0100 0035420 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$0	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$194,512	\$198,402	\$198,402	\$202,371	\$3,969	\$3,969
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$194,512	\$198,402	\$198,402	\$202,371	\$3,969	\$3,969
General Fund Contribution	\$194,512	\$198,402	\$198,402	\$202,371	\$3,969	\$3,969
Total Allocated Positions	-	-	-	-	0	0

Planning & Community Development						
0100 0025101 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$180,243	\$162,000	\$166,860	\$216,860	\$50,000	\$54,860
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$986,923	\$879,860	\$906,255	\$906,255	\$0	\$26,395
Miscellaneous Revenue	\$857	\$1,375	\$1,417	\$1,417	\$0	\$42
Other Financing Sources	\$0	\$1,500	\$1,545	\$1,545	\$0	\$45
Total Revenue	\$1,168,023	\$1,044,735	\$1,076,077	\$1,126,077	\$50,000	\$81,342
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,168,023	\$1,044,735	\$1,076,077	\$1,126,077	\$50,000	\$81,342
Salaries and Benefits	\$1,855,555	\$2,105,776	\$2,170,537	\$2,285,879	\$115,342	\$180,103
Services and Supplies	\$164,177	\$183,095	\$189,503	\$239,503	\$50,000	\$56,408
Other Charges	\$180,160	\$263,116	\$272,325	\$272,325	\$0	\$9,209
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$9,473)	\$2,261	\$2,261	\$2,261	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,190,419	\$2,554,248	\$2,634,626	\$2,799,968	\$165,342	\$245,720
General Fund Contribution	\$1,022,396	\$1,509,513	\$1,558,549	\$1,673,891	\$115,342	\$164,378
Total Allocated Positions	-	18	18	18	0	0

Planning - Building Permits						
1206 0040400 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$1,991,260	\$2,000,200	\$2,060,206	\$2,060,206	\$0	\$60,006
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$678,365	\$454,500	\$468,135	\$468,135	\$0	\$13,635
Miscellaneous Revenue	\$1,123	\$1,300	\$1,339	\$1,339	\$0	\$39
Other Financing Sources	\$1,479	\$30,000	\$30,900	\$30,900	\$0	\$900
Total Revenue	\$2,672,227	\$2,486,000	\$2,560,580	\$2,560,580	\$0	\$74,580
Use of Fund Balance	(\$186,374)	\$278,814	\$267,060	\$242,060	(\$25,000)	(\$36,754)
Total Funding Sources	\$2,485,853	\$2,764,814	\$2,827,640	\$2,802,640	(\$25,000)	\$37,826
Salaries and Benefits	\$1,766,265	\$1,932,767	\$1,993,222	\$1,993,222	\$0	\$60,455
Services and Supplies	\$335,467	\$337,070	\$348,867	\$348,867	\$0	\$11,797
Other Charges	\$384,121	\$444,977	\$460,551	\$460,551	\$0	\$15,574
Fixed Assets						
Equipment	\$0	\$50,000	\$25,000	\$0	(\$25,000)	(\$50,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,485,853	\$2,764,814	\$2,827,640	\$2,802,640	(\$25,000)	\$37,826
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	17	17	17	0	0

Planning - Dangerous Building Abatement						
1746 0043290 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$ 11,520	\$ 24,000	\$ 24,000	\$ 24,000	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 11,520	\$ 24,000	\$ 24,000	\$ 24,000	\$0	\$0
Use of Fund Balance	(\$3,980)	\$ 24,000	\$ 24,000	\$ 24,000	\$0	\$0
Total Funding Sources	\$ 7,540	\$ 48,000	\$ 48,000	\$ 48,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$ 863	\$ 30,000	\$ 30,000	\$ 30,000	\$0	\$0
Other Charges	\$ 6,677	\$ 8,000	\$ 8,000	\$ 8,000	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 7,540	\$ 48,000	\$ 48,000	\$ 48,000	\$0	\$0
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Planning - General Plan Maintenance						
179A 0025521 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$ 62,752	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$ 12,718	\$ 5,000	\$ 5,450	\$ 5,450	\$0	\$ 450
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$ 154,790	\$ 165,500	\$ 170,465	\$ 170,465	\$0	\$ 4,965
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$ 230,260	\$ 180,500	\$ 185,915	\$ 185,915	\$0	\$ 5,415
Use of Fund Balance	(\$30,247)	\$ 135,500	\$ 141,145	\$ 141,145	\$0	\$ 5,645
Total Funding Sources	\$ 200,013	\$ 316,000	\$ 327,060	\$ 327,060	\$0	\$ 11,060
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$ 10,795	\$ 108,000	\$ 111,780	\$ 111,780	\$0	\$ 3,780
Other Charges	\$ 189,218	\$ 208,000	\$ 215,280	\$ 215,280	\$0	\$ 7,280
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$ 200,013	\$ 316,000	\$ 327,060	\$ 327,060	\$0	\$ 11,060
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Planning - Special Revenue Grants						
1717 0025450 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,579	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,059,277	\$5,550,186	\$4,864,186	\$6,860,244	\$1,996,058	\$1,310,058
Charges for Service	\$599	\$212,910	\$212,910	\$238,100	\$25,190	\$25,190
Miscellaneous Revenue	\$1,807,181	\$60,100	\$25,000	\$25,115	\$115	(\$34,985)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,869,636	\$5,823,196	\$5,102,096	\$7,123,459	\$2,021,363	\$1,300,263
Use of Fund Balance	(\$1636,137)	\$3,699,000	\$198,000	\$2,127,055	\$1,929,055	(\$157,1945)
Total Funding Sources	\$2,233,499	\$9,522,196	\$5,300,096	\$9,250,514	\$3,950,418	(\$271,682)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$1,781,524	\$8,760,278	\$4,762,178	\$8,662,596	\$3,900,418	(\$97,682)
Other Charges	\$451,975	\$761,918	\$537,918	\$587,918	\$50,000	(\$174,000)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,233,499	\$9,522,196	\$5,300,096	\$9,250,514	\$3,950,418	(\$271,682)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Probation - Administration						
0100 0026050 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,249	\$1,500	\$1,545	\$1,545	\$0	\$45
Intergovernmental Revenue	\$103,630	\$119,100	\$122,673	\$122,673	\$0	\$3,573
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$175,000	\$205,000	\$211,150	\$211,150	\$0	\$6,150
Total Revenue	\$279,879	\$325,600	\$335,368	\$335,368	\$0	\$9,768
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$279,879	\$325,600	\$335,368	\$335,368	\$0	\$9,768
Salaries and Benefits	\$2,154,324	\$2,629,824	\$2,709,785	\$2,709,785	\$0	\$79,961
Services and Supplies	\$325,171	\$363,100	\$375,809	\$375,809	\$0	\$12,709
Other Charges	\$316,810	\$491,751	\$498,462	\$498,462	\$0	\$6,711
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,796,305	\$3,484,675	\$3,584,056	\$3,584,056	\$0	\$99,381
General Fund Contribution	\$2,516,426	\$3,159,075	\$3,248,688	\$3,248,688	\$0	\$89,613
Total Allocated Positions	-	21	21	23	2	2

Probation - Community Corrections Partnership						
0100 0026060 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,299,738	\$5,389,994	\$5,633,870	\$5,633,870	\$0	\$243,876
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$4,299,738	\$5,389,994	\$5,633,870	\$5,633,870	\$0	\$243,876
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,299,738	\$5,389,994	\$5,633,870	\$5,633,870	\$0	\$243,876
Salaries and Benefits	\$3,419,211	\$4,292,598	\$4,536,474	\$4,536,474	\$0	\$243,876
Services and Supplies	\$583,031	\$866,341	\$866,341	\$866,341	\$0	\$0
Other Charges	\$36,412	\$56,055	\$56,055	\$56,055	\$0	\$0
Fixed Assets						
Equipment	\$116,084	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$145,000	\$175,000	\$175,000	\$175,000	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,299,738	\$5,389,994	\$5,633,870	\$5,633,870	\$0	\$243,876
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	32	32	32	0	0

Probation - Corrections Performance Incentive Fund						
1688 0026431 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$29,960	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,024,113	\$875,000	\$901,250	\$901,250	\$0	\$26,250
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,054,073	\$875,000	\$901,250	\$901,250	\$0	\$26,250
Use of Fund Balance	(\$364,943)	\$713,724	\$470,465	\$692,815	\$222,350	(\$20,909)
Total Funding Sources	\$689,130	\$1,588,724	\$1,371,715	\$1,594,065	\$222,350	\$5,341
Salaries and Benefits	\$473,701	\$830,542	\$855,152	\$1,077,502	\$222,350	\$246,960
Services and Supplies	\$55,878	\$562,865	\$320,710	\$320,710	\$0	(\$242,155)
Other Charges	\$11,069	\$15,317	\$15,853	\$15,853	\$0	\$536
Fixed Assets						
Equipment	\$148,482	\$180,000	\$180,000	\$180,000	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$689,130	\$1,588,724	\$1,371,715	\$1,594,065	\$222,350	\$5,341
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	2	2	2	0	0

Probation - Field Services						
0100 0026100 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$6,204	\$4,000	\$4,120	\$4,120	\$0	\$120
Revenue from use of Assets	\$0	\$200	\$206	\$206	\$0	\$6
Intergovernmental Revenue	\$1,238,073	\$1,341,400	\$1,067,150	\$955,150	(\$12,000)	(\$386,250)
Charges for Service	\$126,145	\$792,133	\$815,897	\$703,660	(\$12,237)	(\$88,473)
Miscellaneous Revenue	\$7,758	\$11,600	\$11,948	\$11,948	\$0	\$348
Other Financing Sources	\$173,815	\$176,409	\$181,701	\$181,701	\$0	\$5,292
Total Revenue	\$2,641,995	\$2,325,742	\$2,081,022	\$1,856,785	(\$224,237)	(\$468,957)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$2,641,995	\$2,325,742	\$2,081,022	\$1,856,785	(\$224,237)	(\$468,957)
Salaries and Benefits	\$9,577,512	\$11,188,054	\$11,063,093	\$10,950,856	(\$12,237)	(\$237,198)
Services and Supplies	\$1,200,845	\$1,607,210	\$1,367,038	\$1,255,038	(\$12,000)	(\$352,172)
Other Charges	\$820,128	\$1,014,879	\$1,050,400	\$1,050,400	\$0	\$35,521
Fixed Assets						
Buildings & Improvements	\$38,137	\$0	\$0	\$0	\$0	\$0
Equipment	\$274,685	\$353,500	\$121,500	\$121,500	\$0	(\$232,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$9,749	\$14,533	\$14,533	\$14,533	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,921,056	\$14,178,176	\$13,616,564	\$13,392,327	(\$224,237)	(\$785,849)
General Fund Contribution	\$9,279,061	\$11,852,434	\$11,535,542	\$11,535,542	\$0	(\$316,892)
Total Allocated Positions	-	108	108	108	0	0

Probation - Institutional Services						
0100 0026200 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$104	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,434,744	\$1,266,700	\$1,298,950	\$1,298,950	\$0	\$32,250
Charges for Service	\$102,904	\$100,000	\$103,000	\$103,000	\$0	\$3,000
Miscellaneous Revenue	\$558	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0
Total Revenue	\$1,588,310	\$1,416,700	\$1,451,950	\$1,451,950	\$0	\$35,250
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,588,310	\$1,416,700	\$1,451,950	\$1,451,950	\$0	\$35,250
Salaries and Benefits	\$5,452,180	\$5,806,103	\$6,280,422	\$6,280,422	\$0	\$474,319
Services and Supplies	\$336,037	\$1,176,038	\$1,217,199	\$1,217,199	\$0	\$41,161
Other Charges	\$480,176	\$563,422	\$583,142	\$583,142	\$0	\$19,720
Fixed Assets						
Buildings & Improvements	\$4,359	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,272,752	\$7,545,563	\$8,080,763	\$8,080,763	\$0	\$535,200
General Fund Contribution	\$4,684,442	\$6,128,863	\$6,628,813	\$6,628,813	\$0	\$499,950
Total Allocated Positions	-	54	54	54	0	0

Probation - Juvenile Accountability Block Grant						
1764 0026379 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$206,062	\$100,000	\$0	\$0	\$0	(\$100,000)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$206,062	\$100,000	\$0	\$0	\$0	(\$100,000)
Use of Fund Balance	\$35,956	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$242,018	\$100,000	\$0	\$0	\$0	(\$100,000)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$242,018	\$100,000	\$0	\$0	\$0	(\$100,000)
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$242,018	\$100,000	\$0	\$0	\$0	(\$100,000)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Probation - Juvenile Commitment Facility						
0100 0026070 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$591,338	\$400,000	\$412,000	\$412,000	\$0	\$12,000
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$879,626	\$978,611	\$1,007,969	\$1,007,969	\$0	\$29,358
Total Revenue	\$1,470,964	\$1,378,611	\$1,419,969	\$1,419,969	\$0	\$41,358
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,470,964	\$1,378,611	\$1,419,969	\$1,419,969	\$0	\$41,358
Salaries and Benefits	\$3,083,127	\$3,445,381	\$3,774,001	\$3,551,651	(\$222,350)	\$106,270
Services and Supplies	\$253,080	\$435,746	\$450,997	\$450,997	\$0	\$15,251
Other Charges	\$411,741	\$461,761	\$477,923	\$477,923	\$0	\$16,162
Fixed Assets						
Equipment	\$0	\$100,000	\$0	\$0	\$0	(\$100,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,747,948	\$4,442,888	\$4,702,921	\$4,480,571	(\$222,350)	\$37,683
General Fund Contribution	\$2,276,984	\$3,064,277	\$3,282,952	\$3,060,602	(\$222,350)	(\$3,675)
Total Allocated Positions	-	36	36	34	-2	-2

Probation - Juvenile Justice Crime Prevention Act						
1798 0026395 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$28,467	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,066,045	\$1,734,930	\$1,786,978	\$1,786,978	\$0	\$52,048
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,094,512	\$1,734,930	\$1,786,978	\$1,786,978	\$0	\$52,048
Use of Fund Balance	(\$148,491)	\$911,477	\$732,741	\$732,741	\$0	(\$178,736)
Total Funding Sources	\$1,946,021	\$2,646,407	\$2,519,719	\$2,519,719	\$0	(\$126,688)
Salaries and Benefits	\$1,687,094	\$1,923,571	\$1,978,584	\$1,978,584	\$0	\$55,013
Services and Supplies	\$47,290	\$455,707	\$471,657	\$471,657	\$0	\$15,950
Other Charges	\$51,788	\$67,129	\$69,478	\$69,478	\$0	\$2,349
Fixed Assets						
Buildings & Improvements	\$0	\$200,000	\$0	\$0	\$0	(\$200,000)
Equipment	\$159,849	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,946,021	\$2,646,407	\$2,519,719	\$2,519,719	\$0	(\$126,688)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	15	15	15	0	0

Probation - Local Community Corrections						
1679 0026481 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$214,340,23	\$22,476,508	\$23,741,752	\$23,517,302	(\$224,450)	\$1,040,794
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$214,340,23	\$22,476,508	\$23,741,752	\$23,517,302	(\$224,450)	\$1,040,794
Use of Fund Balance	(\$2,130,272)	\$1,905,727	\$1,491,651	\$1,903,381	\$411,730	(\$2,346)
Total Funding Sources	\$19,303,751	\$24,382,235	\$25,233,403	\$25,420,683	\$187,280	\$1,038,448
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$954,614	\$1,010,000	\$1,010,000	\$1,000,000	(\$10,000)	(\$10,000)
Other Charges	\$18,349,137	\$23,372,235	\$24,223,403	\$24,420,683	\$197,280	\$1,048,448
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$19,303,751	\$24,382,235	\$25,233,403	\$25,420,683	\$187,280	\$1,038,448
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Probation - Ward Welfare Fund						
1765 0026420						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$19,300	\$20,000	\$20,600	\$20,600	\$0	\$600
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$19,300	\$20,000	\$20,600	\$20,600	\$0	\$600
Use of Fund Balance	(\$326)	\$60,000	\$62,200	\$62,200	\$0	\$2,200
Total Funding Sources	\$18,974	\$80,000	\$82,800	\$82,800	\$0	\$2,800
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$18,974	\$70,000	\$72,450	\$72,450	\$0	\$2,450
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$5,000	\$5,175	\$5,175	\$0	\$175
Equipment	\$0	\$5,000	\$5,175	\$5,175	\$0	\$175
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$18,974	\$80,000	\$82,800	\$82,800	\$0	\$2,800
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Probation - Youthful Offender Block Grant						
1698 0026406						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,856,758	\$1,745,994	\$1,798,374	\$1,798,374	\$0	\$52,380
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,856,758	\$1,745,994	\$1,798,374	\$1,798,374	\$0	\$52,380
Use of Fund Balance	\$464,425	\$1,255,839	\$1,354,702	\$1,354,702	\$0	\$98,863
Total Funding Sources	\$2,321,183	\$3,001,833	\$3,153,076	\$3,153,076	\$0	\$151,243
Salaries and Benefits	\$1,176,898	\$1,600,640	\$1,647,633	\$1,647,633	\$0	\$46,993
Services and Supplies	\$11,343	\$194,860	\$256,901	\$256,901	\$0	\$62,041
Other Charges	\$33,426	\$51,017	\$52,790	\$52,790	\$0	\$1,773
Fixed Assets						
Equipment	\$67,335	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,032,181	\$1,155,316	\$1,195,752	\$1,195,752	\$0	\$40,436
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$2,321,183	\$3,001,833	\$3,153,076	\$3,153,076	\$0	\$151,243
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	16	16	16	0	0

Public Defender						
0100 0027000						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$893,258	\$554,709	\$571,350	\$606,061	\$34,711	\$51,352
Charges for Service	\$451,209	\$639,557	\$658,744	\$715,756	\$57,012	\$76,199
Miscellaneous Revenue	\$1,058	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,345,525	\$1,194,266	\$1,230,094	\$1,321,817	\$91,723	\$127,551
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,345,525	\$1,194,266	\$1,230,094	\$1,321,817	\$91,723	\$127,551
Salaries and Benefits	\$6,215,269	\$7,227,836	\$7,557,546	\$7,757,546	\$200,000	\$529,710
Services and Supplies	\$508,267	\$461,021	\$462,168	\$467,168	\$5,000	\$6,147
Other Charges	\$311,824	\$613,160	\$634,621	\$652,169	\$17,548	\$39,009
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$62,766	\$69,922	\$69,922	\$69,922	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,098,126	\$8,371,939	\$8,724,257	\$8,946,805	\$222,548	\$574,866
General Fund Contribution	\$5,752,601	\$7,177,673	\$7,494,163	\$7,624,988	\$130,825	\$447,315
Total Allocated Positions	-	50	50	51	1	1

Public Defender - Indigent Defense						
0100 0027500						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$90,000	\$90,000	\$90,000	\$90,000	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$90,000	\$90,000	\$90,000	\$90,000	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$90,000	\$90,000	\$90,000	\$90,000	\$0	\$0
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,137,137	\$4,483,953	\$4,537,455	\$4,537,455	\$0	\$53,502
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,137,137	\$4,483,953	\$4,537,455	\$4,537,455	\$0	\$53,502
General Fund Contribution	\$4,047,137	\$4,393,953	\$4,447,455	\$4,447,455	\$0	\$53,502
Total Allocated Positions	-	-	-	-	0	0

Public Works - Administration						
1201 0040001						
Special Revenue Fund	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$416	\$300	\$310	\$310	\$0	\$10
Intergovernmental Revenue	\$41,844	\$46,000	\$47,380	\$47,380	\$0	\$1,380
Charges for Service	\$956,130	\$1,033,470	\$1,241,970	\$1,241,970	\$0	\$48,500
Miscellaneous Revenue	\$4,649	\$1,000	\$1,030	\$1,030	\$0	\$30
Other Financing Sources	\$8,706	\$1,000	\$1,030	\$1,030	\$0	\$30
Total Revenue	\$1011,745	\$1241,770	\$1291,720	\$1291,720	\$0	\$49,950
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1011,745	\$1241,770	\$1291,720	\$1291,720	\$0	\$49,950
Salaries and Benefits	\$982,797	\$1,068,650	\$1,102,040	\$1,102,040	\$0	\$33,390
Services and Supplies	\$128,237	\$163,950	\$169,690	\$169,690	\$0	\$5,740
Other Charges	\$281,708	\$309,170	\$319,990	\$319,990	\$0	\$10,820
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$380,997)	(\$300,000)	(\$300,000)	(\$300,000)	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1011,745	\$1241,770	\$1291,720	\$1291,720	\$0	\$49,950
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	8	8	8	0	0

Public Works - Engineering						
1202 0040249						
Special Revenue Fund	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$10,000	\$10,300	\$0	(\$10,300)	(\$10,000)
Charges for Service	\$3,906,036	\$4,980,120	\$5,129,520	\$0	(\$5,129,520)	(\$4,980,120)
Miscellaneous Revenue	\$1,886	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$297,602	\$900,000	\$925,580	\$0	(\$925,580)	(\$900,000)
Total Revenue	\$4,205,524	\$5,890,120	\$6,065,400	\$0	(\$6,065,400)	(\$5,890,120)
Use of Fund Balance	\$210,511	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$4,416,035	\$5,890,120	\$6,065,400	\$0	(\$6,065,400)	(\$5,890,120)
Salaries and Benefits	\$3,601,634	\$4,693,840	\$4,838,660	\$0	(\$4,838,660)	(\$4,693,840)
Services and Supplies	\$205,209	\$459,380	\$475,460	\$0	(\$475,460)	(\$459,380)
Other Charges	\$273,194	\$410,730	\$425,110	\$0	(\$425,110)	(\$410,730)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$380,998	\$371,170	\$371,170	\$0	(\$371,170)	(\$371,170)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$4,461,035	\$5,935,120	\$6,110,400	\$0	(\$6,110,400)	(\$5,935,120)
General Fund Contribution	\$45,000	\$45,000	\$45,000	\$0	(\$45,000)	(\$45,000)
Total Allocated Positions	-	34	34	-	-34	-34

Public Works - Local Transit System						
4001 0041510 Enterprise Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$6,022,663	\$6,702,840	\$6,903,930	\$7,651,153	\$747,223	\$948,313
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$113,531	\$60,000	\$0	\$0	\$0	(\$60,000)
Intergovernmental Revenue	\$1,681,845	\$1,315,000	\$1,354,450	\$1,208,249	(\$146,201)	(\$106,751)
Charges for Service	\$583,114	\$594,290	\$612,120	\$605,706	(\$6,414)	\$11,416
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$8,401,153	\$8,672,130	\$8,870,500	\$9,465,108	\$594,608	\$792,978
Retained Earnings	(\$776,358)	\$8,107,720	\$5,703,420	\$4,993,402	(\$710,018)	(\$3,114,318)
Total Funding Sources	\$7,624,795	\$16,779,850	\$14,573,920	\$14,458,510	(\$115,410)	(\$2,321,340)
Salaries and Benefits	\$353,102	\$593,390	\$611,810	\$611,810	\$0	\$8,420
Services and Supplies	\$5,362,946	\$6,161,650	\$6,377,310	\$6,720,654	\$343,344	\$559,004
Other Charges	\$1,659,457	\$1,713,880	\$1,773,870	\$1,773,870	\$0	\$59,990
Fixed Assets						
Buildings & Improvements	\$91,668	\$250,000	\$250,000	\$250,000	\$0	\$0
Equipment	(\$92,378)	\$8,060,930	\$5,560,930	\$5,102,176	(\$458,754)	(\$2,958,754)
Other Financing Uses	\$250,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$7,624,795	\$16,779,850	\$14,573,920	\$14,458,510	(\$115,410)	(\$2,321,340)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	5	5	5	0	0

Public Works - Morgan Shop						
5121 0042100 Internal Service Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$864,676	\$100,000	\$0	\$0	\$0	(\$100,000)
Charges for Service	\$3,530,131	\$3,667,811	\$3,851,193	\$4,419,910	\$568,717	\$752,099
Miscellaneous Revenue	\$1,288	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,294,371	\$15,000	\$15,450	\$15,450	\$0	\$450
Total Revenue	\$5,690,466	\$3,782,811	\$3,866,643	\$4,435,360	\$568,717	\$652,549
Retained Earnings	(\$2,238,761)	\$892,488	\$780,766	\$604,546	(\$176,220)	(\$287,942)
Total Funding Sources	\$3,451,705	\$4,675,299	\$4,647,409	\$5,039,906	\$392,497	\$364,607
Salaries and Benefits	\$926,891	\$1,025,287	\$1,057,278	\$1,102,120	\$44,842	\$76,833
Services and Supplies	\$1,304,857	\$1,513,705	\$1,586,875	\$1,699,530	\$112,655	\$185,825
Other Charges	\$1,356,276	\$1,341,307	\$1,388,256	\$1,388,256	\$0	\$46,949
Fixed Assets						
Buildings & Improvements	\$1,406,965	\$0	\$0	\$0	\$0	\$0
Equipment	(\$1,543,284)	\$795,000	\$615,000	\$850,000	\$235,000	\$55,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$3,451,705	\$4,675,299	\$4,647,409	\$5,039,906	\$392,497	\$364,607
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	9	9	9	0	0

Public Works - Road and Bridge						
1101 0040399						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$7,860,298	\$6,776,313	\$6,781,313	\$6,781,313	\$0	\$5,000
Licenses, Permits, Franchises	\$23,663	\$22,000	\$22,000	\$22,000	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$81,710	\$12,700	\$116,000	\$116,000	\$0	\$3,300
Intergovernmental Revenue	\$25,436,468	\$79,012,149	\$73,081,114	\$73,091,414	\$10,300	(\$5,920,735)
Charges for Service	\$999,007	\$888,500	\$915,155	\$2,678,197	\$1,763,042	\$1,789,697
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$2,682,603	\$19,812,755	\$3,400,000	\$3,750,000	\$350,000	(\$16,062,755)
Total Revenue	\$37,083,749	\$106,624,417	\$84,315,582	\$86,438,924	\$2,123,342	(\$20,185,493)
Use of Fund Balance	(\$1618,724)	\$5,155,292	\$91,587	\$1,658,340	\$1,566,753	(\$3,496,952)
Total Funding Sources	\$35,465,025	\$111,779,709	\$84,407,169	\$88,097,264	\$3,690,095	(\$23,682,445)
Salaries and Benefits	\$5,005,932	\$5,541,727	\$6,331,899	\$11,170,559	\$4,838,660	\$5,628,832
Services and Supplies	\$19,995,011	\$94,532,773	\$69,091,104	\$69,560,263	\$469,159	(\$24,972,510)
Other Charges	\$8,115,766	\$9,134,341	\$8,990,466	\$7,046,571	(\$1,943,895)	(\$2,087,770)
Fixed Assets						
Buildings & Improvements	\$1,854,616	\$2,577,168	\$0	\$0	\$0	(\$2,577,168)
Other Financing Uses	\$1,000,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$371,171	\$371,171	\$371,171
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$35,971,325	\$111,786,009	\$84,413,469	\$88,148,564	\$3,735,095	(\$23,637,445)
General Fund Contribution	\$506,300	\$6,300	\$6,300	\$51,300	\$45,000	\$45,000
Total Allocated Positions	-	57	57	99	42	42

Sheriff - Administration						
0100 0028100						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$279,525	\$275,000	\$283,250	\$283,250	\$0	\$8,250
Fines, Forfeitures, Penalties	\$2,760	\$2,500	\$2,575	\$2,575	\$0	\$75
Revenue from use of Assets	\$471	\$1,500	\$1,545	\$1,545	\$0	\$45
Intergovernmental Revenue	\$1,778	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$540,748	\$388,665	\$400,325	\$400,325	\$0	\$11,660
Miscellaneous Revenue	\$27,739	\$16,500	\$16,995	\$16,995	\$0	\$495
Other Financing Sources	\$155,735	\$168,000	\$168,000	\$168,000	\$0	\$0
Total Revenue	\$1,008,756	\$852,165	\$872,690	\$872,690	\$0	\$20,525
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,008,756	\$852,165	\$872,690	\$872,690	\$0	\$20,525
Salaries and Benefits	\$8,260,055	\$9,263,189	\$9,609,076	\$9,609,076	\$0	\$345,887
Services and Supplies	\$2,080,922	\$1,504,687	\$1,340,001	\$1,340,001	\$0	(\$164,686)
Other Charges	\$690,553	\$845,617	\$875,212	\$875,212	\$0	\$29,595
Fixed Assets						
Buildings & Improvements	\$22,769	\$0	\$283,500	\$283,500	\$0	\$283,500
Equipment	\$460,287	\$685,500	\$234,000	\$595,500	\$361,500	(\$90,000)
Other Financing Uses	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$29,401)	(\$31,000)	(\$31,000)	(\$31,000)	\$0	\$0
Contingencies	\$0	\$860,000	\$0	\$0	\$0	(\$860,000)
Gross Costs	\$11,495,185	\$13,137,993	\$12,320,789	\$12,682,289	\$361,500	(\$455,704)
General Fund Contribution	\$10,486,429	\$12,285,828	\$11,448,099	\$11,809,599	\$361,500	(\$476,229)
Total Allocated Positions	-	84	84	85	1	1

Sheriff - Adult Detention Expansion						
0100 0028400						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$611,950	\$1,179,621	\$1,215,010	\$1,215,010	\$0	\$35,389
Charges for Service	\$2,652,710	\$3,849,383	\$3,964,864	\$3,964,864	\$0	\$115,481
Miscellaneous Revenue	\$255	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,264,915	\$5,029,004	\$5,179,874	\$5,179,874	\$0	\$150,870
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,264,915	\$5,029,004	\$5,179,874	\$5,179,874	\$0	\$150,870
Salaries and Benefits	\$9,379,350	\$10,599,489	\$10,904,452	\$10,904,452	\$0	\$304,963
Services and Supplies	\$1,790,836	\$5,809,432	\$6,012,762	\$6,012,762	\$0	\$203,330
Other Charges	\$392,330	\$615,276	\$636,811	\$636,811	\$0	\$21,535
Fixed Assets						
Equipment	\$57,673	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,620,189	\$17,024,197	\$17,554,025	\$17,554,025	\$0	\$529,828
General Fund Contribution	\$8,355,274	\$11,995,193	\$12,374,151	\$12,374,151	\$0	\$378,958
Total Allocated Positions	-	80	80	80	0	0

Sheriff - CAL ID Program						
1703 0028600						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,771	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$480,733	\$469,290	\$483,369	\$483,369	\$0	\$14,079
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$486,504	\$469,290	\$483,369	\$483,369	\$0	\$14,079
Use of Fund Balance	(\$257,055)	\$251,915	(\$202,899)	(\$75,179)	\$127,720	(\$327,094)
Total Funding Sources	\$229,449	\$721,205	\$280,470	\$408,190	\$127,720	(\$313,015)
Salaries and Benefits	\$45,358	\$73,459	\$75,802	\$171,522	\$95,720	\$98,063
Services and Supplies	\$180,865	\$195,750	\$202,601	\$202,601	\$0	\$6,851
Other Charges	\$3,226	\$1,996	\$2,067	\$2,067	\$0	\$71
Fixed Assets						
Equipment	\$0	\$450,000	\$0	\$32,000	\$32,000	(\$418,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$229,449	\$721,205	\$280,470	\$408,190	\$127,720	(\$313,015)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	1	1	2	1	1

Sheriff - CAL-MMET						
1780 0028889						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$708,530	\$730,125	\$752,030	\$752,030	\$0	\$21,905
Charges for Service	\$9,576	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$718,106	\$730,125	\$752,030	\$752,030	\$0	\$21,905
Use of Fund Balance	\$40,782	\$0	\$252	\$252	\$0	\$252
Total Funding Sources	\$758,888	\$730,125	\$752,282	\$752,282	\$0	\$22,157
Salaries and Benefits	\$169,686	\$494,602	\$508,514	\$508,514	\$0	\$13,912
Services and Supplies	\$182,345	\$64,884	\$67,157	\$67,157	\$0	\$2,273
Other Charges	\$169,375	\$170,639	\$176,611	\$176,611	\$0	\$5,972
Fixed Assets						
Equipment	\$237,482	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$758,888	\$730,125	\$752,282	\$752,282	\$0	\$22,157
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	4	4	4	0	0

Sheriff - Civil Process Fee						
1768 0028840						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$201,332	\$251,000	\$258,530	\$258,530	\$0	\$7,530
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$201,332	\$251,000	\$258,530	\$258,530	\$0	\$7,530
Use of Fund Balance	\$5,330	\$187,697	\$80,967	\$80,967	\$0	(\$106,730)
Total Funding Sources	\$206,662	\$438,697	\$339,497	\$339,497	\$0	(\$99,200)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$56,205	\$165,227	\$171,010	\$171,010	\$0	\$5,783
Other Charges	\$457	\$470	\$487	\$487	\$0	\$17
Fixed Assets						
Equipment	\$0	\$105,000	\$0	\$0	\$0	(\$105,000)
Other Financing Uses	\$150,000	\$168,000	\$168,000	\$168,000	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$206,662	\$438,697	\$339,497	\$339,497	\$0	(\$99,200)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Sheriff - Contract Cities						
0100 0028239						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,014,797	\$12,022,632	\$12,371,803	\$13,185,469	\$813,666	\$1,162,837
Miscellaneous Revenue	\$505	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$11,015,302	\$12,022,632	\$12,371,803	\$13,185,469	\$813,666	\$1,162,837
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$11,015,302	\$12,022,632	\$12,371,803	\$13,185,469	\$813,666	\$1,162,837
Salaries and Benefits	\$9,009,132	\$9,763,293	\$10,046,125	\$10,955,270	\$909,145	\$1,191,977
Services and Supplies	\$1,223,989	\$1,259,274	\$1,303,370	\$1,303,370	\$0	\$44,096
Other Charges	\$528,059	\$635,565	\$657,808	\$657,808	\$0	\$22,243
Fixed Assets						
Equipment	\$65,613	\$158,000	\$158,000	\$400,000	\$242,000	\$242,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$188,509	\$206,500	\$206,500	\$206,500	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$11,015,302	\$12,022,632	\$12,371,803	\$13,522,948	\$1,151,145	\$1,500,316
General Fund Contribution	\$0	\$0	\$0	\$337,479	\$337,479	\$337,479
Total Allocated Positions	-	69	69	70	1	1

Sheriff - Court Security						
176C 0028370						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$5,206,453	\$5,316,624	\$5,476,123	\$5,476,123	\$0	\$159,499
Charges for Service	\$3,942	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,210,395	\$5,316,624	\$5,476,123	\$5,476,123	\$0	\$159,499
Use of Fund Balance	(\$109,673)	\$132,557	\$3,481	(\$143,828)	(\$147,309)	(\$276,385)
Total Funding Sources	\$5,100,722	\$5,449,181	\$5,479,604	\$5,332,295	(\$147,309)	(\$116,886)
Salaries and Benefits	\$4,966,362	\$5,290,215	\$5,311,593	\$5,311,593	\$0	\$213,78
Services and Supplies	\$19,134	\$20,000	\$20,702	\$20,702	\$0	\$702
Other Charges	\$200,731	\$238,372	\$246,715	\$246,715	\$0	\$8,343
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$5,186,227	\$5,548,587	\$5,579,010	\$5,579,010	\$0	\$30,423
General Fund Contribution	\$85,505	\$99,406	\$99,406	\$246,715	\$147,309	\$147,309
Total Allocated Positions	-	39	39	39	0	0

Sheriff - Detention						
0100 0028300						
General Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,088	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,274,911	\$1,208,500	\$1,244,755	\$1,244,755	\$0	\$36,255
Charges for Service	\$8,034,726	\$9,511,318	\$9,796,658	\$9,796,658	\$0	\$285,340
Miscellaneous Revenue	\$89,789	\$33,000	\$33,990	\$33,990	\$0	\$990
Other Financing Sources	\$11,641	\$108,000	\$108,000	\$108,000	\$0	\$0
Total Revenue	\$9,513,155	\$10,860,818	\$11,183,403	\$11,183,403	\$0	\$322,585
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$9,513,155	\$10,860,818	\$11,183,403	\$11,183,403	\$0	\$322,585
Salaries and Benefits	\$31,166,536	\$36,438,180	\$37,509,019	\$37,509,019	\$0	\$1,070,839
Services and Supplies	\$4,811,050	\$4,849,992	\$5,338,692	\$5,338,692	\$0	\$488,700
Other Charges	\$3,678,621	\$4,191,953	\$4,338,671	\$4,338,671	\$0	\$146,718
Fixed Assets						
Buildings & Improvements	\$0	\$100,582	\$0	\$0	\$0	(\$100,582)
Equipment	\$365,515	\$211,900	\$211,900	\$262,000	\$50,100	\$50,100
Other Financing Uses	\$1,220,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$21,603	\$20,000	\$20,700	\$20,700	\$0	\$700
Contingencies	\$0	\$1,460,000	\$0	\$0	\$0	(\$1,460,000)
Gross Costs	\$41,263,325	\$57,272,607	\$57,418,982	\$57,469,082	\$50,100	\$196,475
General Fund Contribution	\$31,750,170	\$46,411,789	\$46,235,579	\$46,285,679	\$50,100	(\$126,110)
Total Allocated Positions	-	277	277	277	0	0

Sheriff - Driver Training Program						
1769 0028870						
Special Revenue Fund						
	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2019-2020	Change	Change
	Actual	Final	Spending	Proposed	Column D-	Column D-
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$183,494	\$167,640	\$172,669	\$172,669	\$0	\$5,029
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$783	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$184,277	\$167,640	\$172,669	\$172,669	\$0	\$5,029
Use of Fund Balance	(\$29,355)	(\$11,904)	(\$11,479)	(\$11,479)	\$0	\$4,251
Total Funding Sources	\$154,922	\$155,736	\$161,190	\$161,190	\$0	\$5,454
Salaries and Benefits	\$96,054	\$116,281	\$120,351	\$120,351	\$0	\$4,070
Services and Supplies	\$3,388	\$4,600	\$4,762	\$4,762	\$0	\$162
Other Charges	\$55,480	\$34,855	\$36,077	\$36,077	\$0	\$1,222
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$154,922	\$155,736	\$161,190	\$161,190	\$0	\$5,454
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Sheriff - Federal Asset Forfeiture						
176Q 0028383						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$13,000	\$13,000	\$13,000
Total Funding Sources	\$0	\$0	\$0	\$13,000	\$13,000	\$13,000
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$13,000	\$13,000	\$13,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$13,000	\$13,000	\$13,000
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Sheriff - Jail Commissary / Inmate Welfare						
4081 0028509						
Enterprise Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$18,521	\$4,000	\$4,120	\$4,120	\$0	\$120
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$157,873	\$1,000	\$1,030	\$1,030	\$0	\$30
Miscellaneous Revenue	\$1,625,634	\$1,657,500	\$1,698,225	\$1,698,225	\$0	\$40,725
Other Financing Sources	(\$37,937)	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,764,091	\$1,662,500	\$1,703,375	\$1,703,375	\$0	\$40,875
Retained Earnings	\$68,428	\$845,779	\$520,136	\$520,136	\$0	(\$325,643)
Total Funding Sources	\$1,832,519	\$2,508,279	\$2,223,511	\$2,223,511	\$0	(\$284,768)
Salaries and Benefits	\$394,914	\$425,369	\$438,994	\$438,994	\$0	\$13,625
Services and Supplies	\$1,386,705	\$2,020,171	\$1,719,580	\$1,719,580	\$0	(\$300,591)
Other Charges	\$50,900	\$62,739	\$64,937	\$64,937	\$0	\$2,198
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,832,519	\$2,508,279	\$2,223,511	\$2,223,511	\$0	(\$284,768)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	6	6	6	0	0

Sheriff - Justice Assistance Grant						
1799 0028610						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$362,187	\$155,748	\$0	\$0	\$0	(\$155,748)
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$362,187	\$155,748	\$0	\$0	\$0	(\$155,748)
Use of Fund Balance	\$15	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$362,202	\$155,748	\$0	\$0	\$0	(\$155,748)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$272,690	\$131,252	\$0	\$0	\$0	(\$131,252)
Other Charges	\$89,512	\$24,496	\$0	\$0	\$0	(\$24,496)
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$362,202	\$155,748	\$0	\$0	\$0	(\$155,748)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Sheriff - Operations						
0100 0028200						
General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$148,450	\$324,868	\$334,614	\$1,759,135	\$1,424,521	\$1,434,267
Fines, Forfeitures, Penalties	\$40,347	\$30,000	\$30,900	\$30,900	\$0	\$900
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,558,102	\$1,304,889	\$1,337,942	\$1,337,942	\$0	\$33,053
Charges for Service	\$1,211,418	\$1,225,920	\$1,262,698	\$1,641,836	\$379,138	\$415,916
Miscellaneous Revenue	\$84,888	\$10,900	\$11,227	\$11,227	\$0	\$327
Other Financing Sources	\$7,662	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,050,867	\$2,896,577	\$2,977,381	\$4,781,040	\$1,803,659	\$1,884,463
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$3,050,867	\$2,896,577	\$2,977,381	\$4,781,040	\$1,803,659	\$1,884,463
Salaries and Benefits	\$25,270,862	\$28,144,058	\$28,999,345	\$30,377,288	\$1,377,943	\$2,233,230
Services and Supplies	\$5,752,396	\$6,351,642	\$6,290,333	\$6,503,833	\$213,500	\$152,191
Other Charges	\$2,010,114	\$2,298,094	\$2,378,527	\$2,378,527	\$0	\$80,433
Fixed Assets						
Buildings & Improvements	\$184,124	\$100,000	\$0	\$0	\$0	(\$100,000)
Equipment	\$1,876,425	\$2,426,655	\$1,024,200	\$1,393,300	\$369,100	(\$1,033,355)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$725,333)	(\$687,040)	(\$687,040)	(\$687,040)	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$34,368,588	\$38,633,409	\$38,005,365	\$39,965,908	\$1,960,543	\$1,332,499
General Fund Contribution	\$31,317,721	\$35,736,832	\$35,027,984	\$35,184,868	\$156,884	(\$551,964)
Total Allocated Positions	-	169	169	177	8	8

Sheriff - SDEA Federal Asset Forfeiture						
176Q 0028380						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$247,652	\$247,652	\$247,652
Total Funding Sources	\$0	\$0	\$0	\$247,652	\$247,652	\$247,652
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$90,996	\$90,996	\$90,996
Other Charges	\$0	\$0	\$0	\$66,656	\$66,656	\$66,656
Fixed Assets						
Equipment	\$0	\$0	\$0	\$90,000	\$90,000	\$90,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$0	\$247,652	\$247,652	\$247,652
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Sheriff - Vehicle Theft Unit						
1715 0028825						
Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$479,676	\$453,815	\$467,429	\$467,429	\$0	\$13,614
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$5,000	\$2,000	\$2,060	\$2,060	\$0	\$60
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$484,676	\$455,815	\$469,489	\$469,489	\$0	\$13,674
Use of Fund Balance	\$81,044	\$100,919	\$57,817	\$57,817	\$0	(\$43,102)
Total Funding Sources	\$565,720	\$556,734	\$527,306	\$527,306	\$0	(\$29,428)
Salaries and Benefits	\$202,036	\$206,871	\$175,721	\$175,721	\$0	(\$31,150)
Services and Supplies	\$10,298	\$109,849	\$103,169	\$103,169	\$0	(\$6,680)
Other Charges	\$231,000	\$240,014	\$248,416	\$248,416	\$0	\$8,402
Fixed Assets						
Equipment	\$22,386	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$565,720	\$556,734	\$527,306	\$527,306	\$0	(\$29,428)
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	1	1	1	0	0

Treasurer - Admin/Taxes						
0100 0030001 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$65,529	\$65,000	\$66,950	\$103,600	\$36,650	\$38,600
Fines, Forfeitures, Penalties	\$100,030	\$60,000	\$61,800	\$62,100	\$300	\$2,100
Revenue from use of Assets	\$13,605	\$0	\$0	\$1,600	\$1,600	\$1,600
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$302,807	\$328,500	\$338,355	\$331,300	(\$7,055)	\$2,800
Miscellaneous Revenue	\$36,206	\$33,750	\$34,755	\$41,500	\$6,745	\$7,750
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$518,177	\$487,250	\$501,860	\$540,100	\$38,240	\$52,850
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$518,177	\$487,250	\$501,860	\$540,100	\$38,240	\$52,850
Salaries and Benefits	\$1,180,481	\$1,238,345	\$1,287,923	\$1,356,016	\$68,093	\$117,671
Services and Supplies	\$193,945	\$277,379	\$226,770	\$226,770	\$0	(\$50,609)
Other Charges	\$150,705	\$177,179	\$183,381	\$194,481	\$11,100	\$17,302
Fixed Assets						
Equipment	\$21,853	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$156,561)	(\$130,365)	(\$134,928)	(\$134,928)	\$0	(\$4,563)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,390,423	\$1,562,538	\$1,563,146	\$1,642,339	\$79,193	\$79,801
General Fund Contribution	\$872,246	\$1,075,288	\$1,061,286	\$1,102,239	\$40,953	\$26,951
Total Allocated Positions	-	11	11	11	0	0

Treasurer - Revenue Recovery						
0100 0030002 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$5,000	\$5,150	\$0	(\$5,150)	(\$5,000)
Revenue from use of Assets	\$4,411	\$5,000	\$5,150	\$8,400	\$3,250	\$3,400
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,191,809	\$1,578,978	\$1,574,835	\$1,613,255	\$38,420	\$34,277
Miscellaneous Revenue	\$1,573	\$3,400	\$3,560	\$1,915	(\$1,645)	(\$1,485)
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,197,793	\$1,592,378	\$1,588,695	\$1,623,570	\$34,875	\$31,192
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$1,197,793	\$1,592,378	\$1,588,695	\$1,623,570	\$34,875	\$31,192
Salaries and Benefits	\$1,149,480	\$1,449,167	\$1,544,119	\$1,578,994	\$34,875	\$129,827
Services and Supplies	\$259,264	\$453,508	\$333,223	\$333,223	\$0	(\$120,285)
Other Charges	\$126,148	\$151,076	\$156,364	\$180,564	\$24,200	\$29,488
Fixed Assets						
Equipment	\$18,520	\$10,000	\$0	\$0	\$0	(\$10,000)
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$364,261)	(\$426,373)	(\$445,011)	(\$469,211)	(\$24,200)	(\$42,838)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$1,189,151	\$1,637,378	\$1,588,695	\$1,623,570	\$34,875	(\$13,808)
General Fund Contribution	(\$8,642)	\$45,000	\$0	\$0	\$0	(\$45,000)
Total Allocated Positions	-	18	18	18	0	0

Treasurer - Treasury						
0100 0030004 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$772,755	\$788,268	\$829,391	\$747,710	(\$81,681)	(\$40,558)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$10,432	\$15,000	\$15,450	\$15,450	\$0	\$450
Total Revenue	\$783,187	\$803,268	\$844,841	\$763,160	(\$81,681)	(\$40,108)
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$783,187	\$803,268	\$844,841	\$763,160	(\$81,681)	(\$40,108)
Salaries and Benefits	\$373,935	\$379,555	\$418,503	\$418,503	\$0	\$38,948
Services and Supplies	\$198,839	\$340,473	\$336,360	\$246,779	(\$89,581)	(\$93,694)
Other Charges	\$37,005	\$50,240	\$47,978	\$55,878	\$7,900	\$5,638
Fixed Assets						
Equipment	\$123,295	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$42,000	\$42,000	\$42,000	\$42,000	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$775,074	\$812,268	\$844,841	\$763,160	(\$81,681)	(\$49,108)
General Fund Contribution	(\$8,113)	\$9,000	\$0	\$0	\$0	(\$9,000)
Total Allocated Positions	-	4	4	5	1	1

Cooperative Extension						
0100 0021100 General Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$3,652	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,958	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,610	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$5,610	\$0	\$0	\$0	\$0	\$0
Salaries and Benefits	\$287,223	\$490,805	\$506,732	\$506,732	\$0	\$15,927
Services and Supplies	\$23,210	\$34,384	\$28,860	\$28,860	\$0	(\$5,524)
Other Charges	\$142,702	\$139,318	\$144,194	\$144,194	\$0	\$4,876
Fixed Assets						
Equipment	\$51,804	\$54,500	\$54,500	\$54,500	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$45	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$504,984	\$719,007	\$734,286	\$734,286	\$0	\$15,279
General Fund Contribution	\$499,374	\$719,007	\$734,286	\$734,286	\$0	\$15,279
Total Allocated Positions	-	5	5	5	0	0

Cooperative Extension - Farm & Home Advisors Res						
1766 0021401 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Use of Fund Balance	\$0	\$5,000	\$5,175	\$5,175	\$0	\$175
Total Funding Sources	\$0	\$5,000	\$5,175	\$5,175	\$0	\$175
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$5,000	\$5,175	\$5,175	\$0	\$175
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$5,000	\$5,175	\$5,175	\$0	\$175
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Workforce Development						
1320 0033100 Special Revenue Fund						
	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$6,806,305	\$8,968,421	\$9,275,275	\$9,275,275	\$0	\$306,854
Charges for Service	\$1,576,451	\$221,802	\$228,456	\$228,456	\$0	\$6,654
Miscellaneous Revenue	\$1,720	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$8,384,476	\$9,190,223	\$9,503,731	\$9,503,731	\$0	\$313,508
Use of Fund Balance	(\$1,510,962)	\$150,000	\$150,000	\$150,000	\$0	\$0
Total Funding Sources	\$6,873,514	\$9,340,223	\$9,653,731	\$9,653,731	\$0	\$313,508
Salaries and Benefits	\$3,702,567	\$4,154,360	\$4,324,618	\$4,324,618	\$0	\$170,258
Services and Supplies	\$2,934,068	\$4,915,836	\$5,049,884	\$5,049,884	\$0	\$134,048
Other Charges	\$276,879	\$262,927	\$272,129	\$272,129	\$0	\$9,202
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$7,100	\$7,100	\$7,100	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,913,514	\$9,340,223	\$9,653,731	\$9,653,731	\$0	\$313,508
General Fund Contribution	\$40,000	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	85	85	91	6	6

Workforce Development - StanWORKs						
1317 0033900						
Special Revenue Fund	FY 2017-2018 Actual	FY 2018-2019 Final Budget	FY 2019-2020 Spending Plan	FY 2019-2020 Proposed Budget	Change Column D- Column C	Change Column D- Column B
	Column A	Column B	Column C	Column D	Column E	Column F
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$6,802,981	\$8,314,573	\$8,591,236	\$8,591,236	\$0	\$276,663
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$6,802,981	\$8,314,573	\$8,591,236	\$8,591,236	\$0	\$276,663
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Sources	\$6,802,981	\$8,314,573	\$8,591,236	\$8,591,236	\$0	\$276,663
Salaries and Benefits	\$4,198,281	\$5,658,665	\$5,842,794	\$5,842,794	\$0	\$184,129
Services and Supplies	\$2,330,758	\$2,309,587	\$2,390,423	\$2,390,423	\$0	\$80,836
Other Charges	\$273,942	\$334,221	\$345,919	\$345,919	\$0	\$11,698
Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$12,100	\$12,100	\$12,100	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$6,802,981	\$8,314,573	\$8,591,236	\$8,591,236	\$0	\$276,663
General Fund Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Positions	-	-	-	-	0	0

Acronyms and Abbreviations

AAA – Area Agency on Aging	CRM – Customer Relationship Management
AB – Assembly Bill	CSA – (1) Community Services Agency; (2) County Service Area
ACA – Affordable Care Act	CSAC – California State Association of Counties
ACH – Automated Clearing House	DA – District Attorney
AOT – Assisted Outpatient Treatment	DMC ODS – Drug Medi-Cal Organized Delivery System
BHRS – Behavioral Health and Recovery Services	DOJ – Department of Justice
BOC – Board of Corrections (aka Board of State and Community Corrections)	EMS – Emergency Medical Services
BOS – Board of Supervisors	ERAF – Educational Revenue Augmentation Fund
CAFR – Comprehensive Annual Financial Report	FC – Foster Care
CAIRE – Child Abuse, Interviews, Referrals & Examinations	FFP – Federal Financial Participation
CAL MMET – California Multi-Jurisdictional Methamphetamine Enforcement Taskforce	FMS – Financial Management System
CalWORKs – California Work Opportunity and Responsibility to Kids	FQHC – Federally Qualified Health Center
CAP – Cost Allocation Plan	FRC – Family Resource Center
CARE – Community Assessment, Response, & Engagement	FTE – Full-Time Equivalent
CASA – Court Appointed Special Advocate	FY – Fiscal Year
CCP – (1) Community Corrections Partnership; (2) Community Corrections Plan	GA – General Assistance
CEO – (1) Chief Executive Officer; (2) Chief Executive Office	GAAP – Generally Accepted Accounting Principles
CEQA – California Environmental Quality Act	GASB – Governmental Accounting Standards Board
CHIP – California Healthcare for Indigents Program	GFOA – Government Finance Officers Association
CIP – Capital Improvement Plan	GIS – Geographic Information Systems
COLA – Cost of Living Adjustment	G/L – General Ledger
COP – Certificate of Participation	GSA – General Services Agency
	HEDIS – Healthcare Effectiveness Data & Information Set
	HICAP – Health Insurance Counseling & Advocacy Program

HIDTA – High Intensity Drug Trafficking Area	POST – Peace Officer Standards and Training
HSA – Health Services Agency	PSR – (1) Project Study Report; (2) Public Safety Restoration
ICJIS – Integrated Criminal Justice Information System	PT – Property Tax
IHCP – Indigent Health Care Program	PTAF – Property Tax Administration Fee
IHSS – In-Home Supportive Services	PTAP – Property Tax Administration Program
IMD – Institute of Mental Disease	PPACA – Patient Protection and Affordable Care Act
IP – Individual Provider	Prop – Proposition
IT – Information Technology	PFF – Public Facilities Fee
JJCPA – Juvenile Justice Crime Prevention Act	PVCS – Performance Visioning Carryover Savings
JPA – (1) Joint Powers Authority; (2) Joint Powers Agreement	RDA – Redevelopment Agency
JV – Journal Voucher	REACT – Re-Entry and Alternative to Custody Training Center
LAFCO – Local Agency Formation Commission	RFP – Request for Proposal
LAN – Local Area Network	RFQ – Request for Qualifications
LBU – Legal Budget Unit	ROI – Return on Investment
MAC – Municipal Advisory Council	SACPA – Substance Abuse and Crime Prevention Act of 2000
MHSA – Mental Health Services Act	SB – Senate Bill
M&O – Maintenance and Operations	SBT – Strategic Business Technology
MOE – Maintenance of Effort	SDEA – Stanislaus Drug Enforcement Agency
MOU – Memorandum of Understanding	SEMS – Standardized Emergency Management System
NIMS – National Incident Management System	SRC – Stanislaus Recovery Center
NCC – Net County Cost	SSI – Supplemental Security Income
OES – Office of Emergency Services	SSP – State Supplementary Payments
OHP – Out of Home Placement	StanCERA – Stanislaus County Employees’ Retirement Association
PA – Public Authority	STANCOG – Stanislaus Council of Governments
PH – Public Health	STC – Standards and Training for Correctional Officers
PLF – Public Library Foundation	
POB – Pension Obligation Bonds	

STOAC – Services to Older Adults Advisory Council

SUD – Substance Use Disorder

TSP – Tenth Street Place

TANF – Temporary Assistance for Needy Families

TOT – Transient Occupancy Tax

TRRP – Tuolumne River Regional Park

UCCE – University of California Cooperative Extension

USDA – United States Department of Agriculture

VA – Veterans Affairs

VLF – Vehicle License Fees

VOCA – Victims of Crime Act

WIC – Women, Infants, and Children

Glossary of Budget Terms

A-87 Charges—The term "A-87" is used interchangeably with "indirect charges". A-87 is a set of accounting standards, issued by the Federal Office of Management and Budget (OMB), used to guide counties as they calculate and assign indirect costs. A-87 has been superseded by the Supercircular, OMB's Final Guidance on Federal Grants, dated December 26, 2014. The State of California continues to require County submission of an annual A-87 Plan, to support the central service departments.

Area Agency on Aging (AAA) — A local aging program that provides information and services on a range of assistance for older adults and those who care for them. Area Agency on Aging is housed within the Board priority of A Healthy Community.

Assembly Bill 109 (AB 109) — Realigns custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. On June 30, 2011, the Governor signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The Community Corrections Partnership (CCP) committee recommends the allocation of the funding to the Board of Supervisors.

Accomplishment—Successful completion of a goal/objective. In connection with the budget, identifying department accomplishments serves to provide greater accountability through the reporting of performance measures and outcomes.

Account—A record of a type of monetary transaction maintained in the general ledger. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxxx-**xxxxx**-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the third segment of the Oracle coding structure (identified here in bold) captures a transaction's 5-digit account number.

Accrual Basis—A method of accounting that recognizes revenue when earned rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

Activity—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

Adopted Final Budget—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18th, and reflects revisions, reductions, or additions to the Proposed Budget.

Ad Valorem—In proportion to value, a basis for levy of taxes on property. An ad valorem tax is a tax based on the assessed value of real estate or personal property and provides a source of revenue for State and municipal governments.

Agency Fund—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

Allocate—To set apart for a particular purpose; assign or allot.

Allocation—The share or portion allocated.

Amortization—A process of cost allocation over time, usually used with intangible assets or debt. Example: if a loan of \$12,000 is amortized over one year with no interest, the monthly payments would be \$1,000 a month.

Annual Financial Report—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

Appropriation—The authorization granted by the Board of Supervisors to make expenditures.

Assessed Valuation—An official government value placed upon real property or personal property as a basis for levying taxes.

Assessment—An official valuation of property, used as a basis for levying a tax.

Asset – Items of ownership or resources held that are convertible into cash; the items detailed on a balance sheet, especially in relation to liabilities and capital.

Assigned Fund Balance—Comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.

Audit—A systematic collection of the sufficient and competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

Audit Trail—Original documents supporting financial transactions from inception to the accounting record in the system.

Automated Clearing House (ACH) – The primary system that agencies use for electronic funds transfer (EFT) such as direct deposit, payroll, and vendor payments.

Available and Measurable—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

Balanced Budget—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources.

Balance Sheet—A financial statement of all County accounts formatted in accordance with the "accounting equation" (assets = liability + equity) at a specific date.

Block-Budgeting of Positions - Merit Systems provides that entry to journey level positions may be block-budgeted. Examples include: Administrative Clerk I/II; Legal Clerk I/II/III; Manager I/II or I/II/III (depending on organizational structure); Systems Engineer I/II; Mental Health Clinician I/II; Family Services Specialist I/II; Road Maintenance Worker I/II/III. Block-budgeted positions are intended to make available career development opportunities for employees who demonstrate the ability to function at progressively higher levels in a class series, and to allow the Department flexibility in filling vacancies at any of several levels within a class series.

Board of Corrections aka Board of State and Community Corrections (BOC) – An independent statutory agency that provides leadership to the adult and juvenile criminal justice systems, expertise on Public Safety Realignment issues, a data and information clearinghouse, and technical assistance on a wide range of community corrections issues.

Board Priorities—The six priority areas established by the Board of Supervisors: Supporting strong and safe neighborhoods for individuals and families to thrive (Strong and Safe Neighborhoods); Supporting community health, including physical, mental, emotional and spiritual health (Community Health); Developing a healthy economy, building upon our strong agricultural foundation (Healthy Economy); Promoting first-rate learning opportunities for all residents in support of community and individual prosperity (First-Rate Learning); Delivering efficient public services and community infrastructure to benefit our residents and businesses (Efficient Public Services) and (Community Infrastructure). Each County department is clearly identified with and is housed within one of these priority areas.

Bond—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

Braided Funds—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

Brown Act—The Ralph M. Brown Act is a California law that ensures that the public can attend and participate in meetings of local government. The County adheres to the guidelines contained in the Brown Act keep the public informed of meetings and issues addressed by various boards and committees.

Budget—Proposed spending plan of expenditures and revenue over a given period of time.

Budgetary Control—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenue.

Budget Unit—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in the Oracle financial management system by a unique combination of “fund” and “org.”

California Healthcare for Indigents Program (CHIP)—A program that provides medical care for the indigent population.

California Multi-Jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET)—A program funded by the State Office of Emergency Management Agency to combat multi-drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California. This program is provided through the Sheriff's Department.

California State Association of Counties (CSAC)—Provides advocacy, educational, and financial services to California's 58 counties.

California Work Opportunity and Responsibility to Kids (CALWORKs)—A welfare program housed within the Community Services Agency that gives cash aid and services to eligible needy County families.

Capital Assets—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure, and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

Capital Expenditures—Funds used to acquire or upgrade physical assets such as property, industrial buildings, or equipment.

Capital Improvement Program (CIP)—A comprehensive multi-year forecast of capital needs and requests.

Capital Lease—An agreement that conveys the right to use property, plant, or equipment, usually for a stated period of time.

Capital Project—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

Capital Projects Fund—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Cash Basis—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

Certificates of Participation (COP)— A type of financing where an investor purchases a share of the lease revenues of a program rather than the bond being secured by those revenues.

Chief Executive Office (CEO)—A department within the Board priority of Efficient Delivery of Public Services, it provides overall leadership and management of County government including the day-to-day management of County resources, long-range financial planning, personnel and employee relations, capital projects, and organizational planning.

Chief Executive Officer (CEO)—The County’s top-ranking administrator responsible for the effective management of County government.

Child Abuse, Interviews, Referrals, and Examinations (CAIRE)—A program that provides therapeutic services to child victims of abuse and trauma.

Committed Fund Balance—Includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

Community Assessment, Response, and Engagement (CARE)—A multi-disciplinary approach to address homelessness which includes plans to provide a temporary, low-barrier emergency shelter as well as a permanent access center to expand outreach and engagement services to those in need.

Community Corrections Partnership—A concept introduced in Senate Bill 678 on Criminal Recidivism, the CCP is comprised of local stakeholders collectively meeting and strategically making decisions.

Community Corrections Plan—Commonly known as Realignment, provides the County’s approach in utilizing realigning State public safety functions.

Comprehensive Annual Financial Report—A thorough and detailed presentation of the County’s financial condition. It reports on the County’s activities and balances for each fiscal year.

Contingency Fund (Also “Appropriations for Contingencies”)—Funds set-aside to address emergencies and other unanticipated expenses.

Cost Accounting—The method of accounting that provides for the assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

Cost Allocation Plan (CAP)—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

Cost of living adjustment – An adjustment tied to a cost of living index, typically the consumer price index, that can be applied to employment contracts, pension benefits, and government entitlements.

County Match—The term “match” refers to the percentage of local discretionary County monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

Court Appointed Special Advocate (CASA)—An organization that provides advocacy services for all abused and neglected children in the dependency system through the use of trained volunteers.

Critical Need—A budgetary need that cannot be met within a department’s base budget amount as a result of State and/or Federal mandates, legal requirements, or program changes to implement the Board of Supervisors’ priorities or direction.

Customer Relationship Management – A term that refers to practices, strategies, and technologies that entities use to manage and analyze customer interactions and data throughout the customer lifecycle, with the goal of improving business relationships with customers and assisting in customer retention.

Department of Justice (DOJ) – The primary Federal criminal investigation and enforcement agency.

Debt Service Fund—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

Debt Services—The payment of principal and interest on borrowed funds such as bonds.

Deferral—Postponement of the recognition of an expense already paid or revenue already received.

Deferred Maintenance—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings, and other structural items.

Deficit—(1) The excess of liabilities of a fund over its assets; (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

Department—A basic organizational unit of government that may be sub-divided into divisions or programs. The County has 26 distinct departments.

Depreciation—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

Direct Charges—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function – for example, the gasoline used by a department’s vehicles.

Disbursements—Monetary Payment issued by the County to an individual, vender, or service provider.

Discretionary Revenue—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use. Revenue available to fund programs at the Board of Supervisors’ discretion. The majority of Discretionary Revenue supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related

services such as the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector and the General Services Agency. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for leveraging additional revenues for Federal and State supported programs.

Download—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally from a central, often remote computer to another peripheral device such as a personal computer.

Earmarked—Revenues designated by statute or Constitution for a specified purpose.

Educational Revenue Augmentation Fund (ERAF)—A mechanism enacted in July of 1992 by the State Legislature to shift local tax revenues from cities, counties, and special districts to a State controlled Education Revenue Augmentation Fund. The State uses this fund to reduce its obligation to the schools. ERAF funds have been used by the State to help school and community college districts meet minimum funding requirements.

E-Government— Refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with business and industry, citizen empowerment through access to information, or more efficient government management

Emergency Medical Service (EMS)—Also known as ambulance or paramedic services, is a type of emergency service dedicated to providing out-of-hospital acute medical care, transport to definitive care, and other medical transport to patients with illnesses and injuries which prevent the patient from transporting themselves.

Emergency Medical Services Appropriation (SB 2132)—In 2000, due to diminishing Proposition 99 Tobacco Tax funds, the Legislature created, through Senate Bill 2132 (SB 2132) (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

Employee Benefits—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

Encumbrance—Commitments related to unperformed contracts for goods or services. They represent an estimation of expenditures that will result when contracts are completed.

Enterprise Fund—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

Entitlement—(1) A government program guaranteeing access to some benefit by members of a specific group and based on established rights or by legislation; (2) the amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes.

E-Recovery—A cost containment alternative that enables the recovering of medication costs from manufacturer-based patient assistance programs.

Equity—Residual interest in assets of an entity that remains after deducting liabilities.

Expenditures—Payment of cash or cash-equivalent for goods or services, or a charge against available funds in settlement of an obligation as evidenced by an invoice, receipt, voucher, or other such document.

Expenses—Money spend or cost incurred in an organization’s efforts to generate revenue, representing the cost of doing business. Expenses may be in the form of actual cash payments, a computed expired portion of an asset, or an amount taken out of earnings. Expenses are summarized and charged in the income statement as deductions from the income before assessing income tax.

Family Resource Center (FRC)—Serves as a hub for families to access culturally competent services to build strong, caring communities by helping people find the assistance and support they need.

Federal Financial Participation (FFP)—Refers to a term used by the Federal government to denote when the Federal government will participate with the costs related to administering a program.

Federally Qualified Health Center (FQHC)—Includes all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC Look-Alikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

Fiduciary Funds—Generally Accepted Accounting Principles (GAAP) indicates that fiduciary funds should be used “to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government’s own programs.” Fiduciary funds include, but are not limited to, pension trust funds as well as agency funds.

Financial Management System (FMS)—The methodology and software that an organization uses to oversee and govern its income, expenses, and assets with the objectives of maximizing profits and ensuring sustainability. The County uses Oracle software as its FMS, managed by the General Ledger Division within the Auditor-Controller Department.

Fiscal—Financial; of or relating to financial matters in general.

Fiscal Year—A twelve-month period between settlement of financial accounts; Stanislaus County’s Fiscal Year begins July 1 and ends June 30, as does the State of California. The Federal Fiscal Year begins on October 1 and ends on September 30.

Fixed Assets—Assets that are purchased for long-term use and are not likely to be converted quickly into cash, such as land, buildings, and equipment; see Capital Assets.

Foster Care (FC)—A mandated program of out of home care for child safety, a system in which a minor has been placed into a ward, group home, or private home of a State-certified caregiver referred to as a foster parent. Foster Care is arranged through the Community Services Agency.

Full Time Equivalent (FTE)—A unit that indicates the workload of an employed person in a way that makes workloads or class loads comparable across various contexts. An FTE of 1.0 is equivalent to a full-time worker, while an FTE of 0.5 signals half of a full work load.

Function—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g., public safety).

Fund—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use

funds to segregate their financial resources and demonstrate legal compliance. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (**xxxx-xxxxxxx-xxxxx-xxxxxxx-xxxxxx-xxxxxx-xxxxx**); the first segment of the Oracle coding structure (identified here in bold) captures a transaction's 4-digit fund number.

Fund Balance—Difference between assets and liabilities reported in a governmental fund.

Funded Service Level Base—The level of Net County Cost, or General Fund Contribution, support provided to General Fund departments in order to maintain current Board of Supervisors' approved service levels.

General Assistance (GA)—A program that is mandated by Welfare and Institutions Code 1700 and provides cash aid payments to the indigent. The General Assistance program is housed within the Community Services Agency in the Healthy Community priority area.

Governmental Accounting Standards Board (GASB)—The authoritative accounting and financial reporting standard-setting body for government entities and the source of generally accepted accounting principles (GAAP) used by State and Local governments.

Governmental Accounting Standards Board 34 (GASB 34)—In June 1999, the Government Accounting Standards Board published Statement 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, which requires state and local governments to begin reporting the value of their infrastructure assets and liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

Governmental Accounting Standards Board 51 (GASB 51)—For financial statements with fiscal periods beginning after June 15, 2009, Governmental Accounting Standards Board has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets, e.g., computer software, is subject to capitalization.

Governmental Accounting Standards Board 54 (GASB 54)—Governmental Accounting Standards Board has issued Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions, to address issues related to how fund balance was reported. GASB 54 was implemented July 1, 2010 in Stanislaus County.

Governmental Accounting Standards Board 65 (GASB 65)—Governmental Accounting Standards Board has issued Statement 65, Items Previously Reported as Assets and Liabilities to recognize deferred outflows and deferred inflows. The new accounting equation is $\text{Assets} + \text{Deferred Outflows} = \text{Liabilities} + \text{Deferred Inflows} + \text{Net Position}$.

Governmental Accounting Standards Board 68 (GASB 68)—Governmental Accounting Standards Board has issued Statement 68, Accounting and Financial Reporting for Pensions. It established new accounting and financial reporting requirements for governments that provide their employees with pension benefits. The proportionate share of the net pension liability will appear on the accrual-based financial statements.

Government Finance Officers Association (GFOA)—A professional association of state, provincial, and local finance officers in the United States and Canada.

General Fund—One of five governmental fund types that typically serves as the chief operating fund of a government.

General Fund Contribution—Funding from the County General Fund used to balance and/or meet mandated match requirements.

General Ledger—A record containing the accounts needed to reflect the financial position and the results of operations of a government.

Generally Accepted Accounting Principles (GAAP)—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for State and local governments is GASB.

Goals—A stated objective or desired outcome for County departments.

Governmental Accounting—The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

Governmental Funds—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and proprietary funds.

Grant—A contribution by a government or other organization to support a particular function. Grants may be classified as either “block” (annual set amount designated for an organization) or “competitive” (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

Healthcare Effectiveness Data and Information Set (HEDIS)—A tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care, and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

Health Insurance Counseling and Advocacy Program (HICAP)—A direct service provided by the Area Agency on Aging, housed within the Healthy Community priority area.

High Intensity Drug Trafficking Area (HIDTA)—The mission of the Central Valley California HIDTA is to reduce the manufacture, trafficking, and distribution of methamphetamine, precursor chemicals, and other dangerous drugs by attacking and dismantling the large-scale and often violent organizations responsible through the implementation of cooperative and innovative strategies. This program is provided by the Sheriff’s Department within the Safe Community priority area.

Historical Cost—An accounting technique that values an asset and balance sheet purposes at the price paid for the asset at the time of its acquisition.

Housing Set-Aside—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction, and acquisition of residential housing.

Imprest Cash—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

Income Statement—A financial summary that shows an agency’s operating results over a specified period of time, usually one year. More specifically, the statement shows an agency’s revenues as well as their costs/expenses.

Indigent—Persons with a lack of property or means of comfortable subsistence.

Indigent Health Care Program (IHCP)—Provides basic health care to indigent residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. The program is provided through the Health Services Agency within the Healthy Community priority area.

Indirect Charges—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

Individual Provider (IP)—The provider of services to a recipient in the In-Home Supportive Services program.

Information Technology (IT)—The development, implementation, and maintenance of computer hardware and software systems to organize and communicate information electronically. The County’s IT department is Strategic Business Technology (SBT), housed within the Efficient Delivery of Public Services priority area.

Infrastructure—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

In-Home Supportive Services (IHSS)—The IHSS program is a mandated entitlement program that provides services to frail and/or elderly individuals so that they may remain safely in their homes rather than alternative and costly long-term care facilities. This program is provided through the Community Services Agency in the Healthy Community priority area.

Integrated Criminal Justice Information System (ICJIS)—An application that is integrated across Stanislaus County’s justice departments for the purpose of promoting efficient government operations within the Safe Community priority area.

Interfund Activity—An activity, transaction, or service between two or more County funds.

Interfund Charge—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department’s individual set of financial records.

Interfund Loans—Amounts provided between funds with a requirement for repayment.

Interfund Transfers—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

Intergovernmental Revenue—Funds received from Federal, State, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Fund—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

Intrafund Activity—An activity, transaction, or service within one County fund.

Intrafund Charge—A transaction involving services or supplies within one fund. The reason intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.

Invoice—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

Issued Base—This amount represents the minimum General Fund allocation level for providing a consistent level of service and is determined by the previous year's Adopted Final Budget less one-time funding and increases for Board of Supervisors approved changes in negotiated increases and other program changes.

Joint Powers Agreement or Joint Powers Authority (JPA)—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised. There are multiple JPA within Stanislaus County, including Stanislaus Animal Services Agency, Stanislaus Regional 9-1-1, and 10th Street Place.

Journal Voucher (JV)—A standard form for recording transactions to the general ledger.

Juvenile Justice Crime Prevention Act (JJCPA)—Created by the Crime Prevention Act of 2000 to provide a stable funding source for local juvenile justice programs aimed at curbing crime and delinquency among at-risk youth. JJCPA funds are utilized in the Probation Department within the Safe Community priority area.

Local Agency Formation Commission (LAFCO)—A governmental body that provides regional growth management services in overseeing the formation and development of local governmental agencies, including special districts.

Local Area Network (LAN)—A group of computers and associated devices that share a common communications line or wireless link to a server.

Lease—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

Legal Budget Unit (LBU)—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

Liquidity— (1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price; (2) The ability to convert an asset to cash quickly.

Lockyer-Isenberg Trial Court Funding Act—The Lockyer-Isenberg Trial Court Funding Act of 1997 (Assembly Bill or AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the State level, capped counties' financial responsibility at the Fiscal Year 1994-1995 level, and required the State to fund all future growth in court operation costs.

Long-Term Debt—Debt with a maturity of more than one year after issuance.

Maddy Emergency Medical Services (EMS) Fund—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a \$7 surcharge for every \$10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care. This revenue is used to provide services at the Health Services Agency, housed within the Healthy Community priority area.

Maintenance of Effort (MOE)—A level of local agency contribution required as part of a grant, dedicated funding, or a mandate.

Maintenance and Operations (M&O)—Refers to a category of costs associated with general repair and normal business activities and functions.

Mandate—An official order or commission to do something; the authority to carry out a policy or course of action.

Mandated Program—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

Market Value—The price investors are willing to pay for a share of stock or an asset on the open market.

Maturity—The date upon which the principal or stated value of an investment becomes due and payable.

Memorandum of Understanding (MOU)—Agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

Mental Health Services Act (MHSA) (Proposition 63)—Established a 1% income surtax on incomes over a million dollars with the revenues slated to create new County mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system. MHSA funding is utilized at Behavioral Health and Recovery Services, housed within the Healthy Community priority area.

Midyear Financial Report—A financial review which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

Mission—The scope, purpose, and goal of a County department.

Mission Statement—A succinct description of the scope and purpose of a County department.

Modified Accrual Basis—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways: (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Municipal Advisory Council (MAC)—An elected body representing a specific area of the County that provides advice to the Board of Supervisors concerning services which are or may be provided by the County or other local governmental agencies, including but not limited to matters of public health, safety, welfare, public works, and planning.

National Incident Management System (NIMS)—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides: a consistent, nationwide approach for Federal, local, and tribal governments; and the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, local, and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

Need—A request by a department for resources to complete a department's mission.

Net County Cost (NCC)—The difference between budgeted appropriations, departmental revenue, and the use of any departmental fund balance/retained earnings. Discretionary Revenue funds the difference.

Non-spendable Fund Balance—Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts).

Object—An expenditure classification required by the State Controller’s Office that summarizes a group of accounts. The County’s budget must be adopted by the object of expenditure within each budget unit. This becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

Objectives—Goals intended to be attained within the budget period.

Operational Plan—The County’s two-year financial plan.

Operations—Processes, activities, or manner of functioning within a County department.

Operating Budget —The budget as of a specific point in time (e.g., the Operating Budget as of December 31, 2019) that includes prior year encumbrances, carryover appropriations, and Board approved adjustments subsequent to the Adopted Final Budget; also referred to as the Legal Budget.

Operating Transfers—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County Match.

Oracle FMS—Financial Management System software application purchased from Oracle to maintain the County’s general ledger.

Ordinance—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Org—A cost center deemed necessary or desirable for control of financial operations. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-**xxxxxxx**-xxxxx-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the second segment of the Oracle coding structure (identified here in bold) captures a transaction’s 7-digit org number.

Organization—Refers to Stanislaus County and all County departments associated together for a common purpose, with a set of rules and guidelines which specify the relations of the individual departments to the whole group.

Other Charges—A payment to an agency, institution, or person outside the County Government or Cost Allocation Plan (CAP) charges.

Other Financing Sources—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by the Generally Accepted Accounting Principles (GAAP).

Other Financing Uses—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by Generally Accepted Accounting Principles (GAAP).

Overhead—General fixed costs such as rent, lighting, and heating expenses that cannot be charged to a specific product or work operation.

Patient Assistance Program—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

Peace Officer Standards and Training (POST)—Sets minimum selection and training standards for California law enforcement.

Pension Obligation Bonds (POB)—Taxable bonds issued by a state or local government to pay its obligation to the pension fund or system in which its employees are members.

Performance Measure—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

Planning Process—An act of formulating a program or a definite course of action.

Performance Visioning Carryover Savings (PVCS)—A Board-approved policy that provides departments some financial flexibility to support operations aligned with performance visioning within the two-year cycle by allowing the transfer of savings from year one to year two for General Fund departments. The carryover of savings is dependent upon the financial forecast stated in the annual Midyear Financial Report; a positive economic outlook would support a staff recommendation to initiate automatic savings into the next fiscal year, whereas indications of an economic decline would end the carryover for that two-year cycle.

Policy Issues—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

Position Description Questionnaire (PDQ)—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

Prior Year—Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

Prior Year Appropriations—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.

Problem—A state of difficulty that needs to be resolved.

Program—A planned, coordinated group of activities, procedures, etc., often for a specific purpose, or a facility offering such a series of activities. The County provides a multitude of programs through its many departments in order to meet the needs of the community and its members.

Program-based Budget Approach—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors' stated priorities.

Project—Work that is undertaken with a specific result or objective expected.

Project Study Report (PSR)—A document that contains a report of preliminary engineering effort, a detailed alternatives analysis, and cost, schedule, and scope information, including estimated schedule and costs for environmental mitigation and permit compliance.

Property Tax—California State law prescribes that all real estate owners pay property tax to support local public services such as schools, law enforcement, fire protection, and general government administration. Property tax is calculated based on the following formula: $(\text{property value} - \text{exempt amount}) \times \text{tax rate} + \text{direct assessments} = \text{property tax}$.

Proposition 10—In November 1998, Proposition 10 was passed by voters, which enacted the California Children’s and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five year of age. Funds are distributed to county commissions, which are overseen by a State commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services, and research efforts.

Proposition 36—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.

Proposition 63—On November 2, 2004, the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system.

Proposition 69—In November 2004, California voters passed Proposition 69, the DNA Fingerprint, Unsolved Crime and Innocence Protection Act, to expand and modify state law regarding the collection and use of criminal offender DNA samples and palm print impressions.

Proposition 99—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the State and disbursed to fund statewide tobacco control health education and research efforts through local lead agencies, competitive grantees, and media campaigns.

Proposition 172—Proposition 172, which added Section 35 to Article XIII of the California Constitution, provides for a one-half cent sales and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the county auditor to the county and cities within the county.

Public Authority (PA) – A public entity separate from the County exercising public and essential governmental functions in order to carry out the provider components of In-Home Supportive Services. The Public Authority resides within the Healthy Community priority area.

Proprietary Funds—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

Public Health (PH)—A division within Health Services Agency that has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. Public Health is housed in the Healthy Community priority area.

Public Library Foundation (PLF)—A non-profit organization that supplements existing library funds through fundraising, grants, and/or donors. The Stanislaus Library Foundation supports the Stanislaus County Library, housed within the Strong Local Economy priority area.

Public Facilities Fees (PFF)—The Public Facilities Fee program imposes a fee on new development per Section 66000 et seq. of the California Government Code. Commonly known as a “growth impact fee,” revenues collected under this program support the pro-rata extension of existing County services to support the new growth created by the development. This fee provides for the expansion of facilities or services to meet growth needs, but does not replace, repair, or maintain the existing level-of-service provided by the County.

Public Records Act—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

Public Safety Realignment Revenue (2011)—The State Legislature enacted Assembly Bill 118 in Fiscal Year 2011-2012 to give counties a source of funding for the shift in custodial and community supervision responsibilities for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties, and to make changes in the funding streams of certain mental health, social services, and substance use disorder programs.

Public Safety Restoration (PSR)—As part of the Fiscal Year 2014-2015 Mid-Year Financial Report, the Board of Supervisors approved recommendations to support Public Safety Restoration (PSR) to fund critical public safety services in four departments: the District Attorney, Public Defender, Probation, and Sheriff. These departments are housed within the Safe Community priority area.

Realignment Revenue (1991)—The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs comes from a one-half cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600 created the Local Revenue Fund and each County receives Realignment funds from the State Local Revenue Fund.

Recognition—Determination of when a transaction is to be recorded.

Recommended Proposed Budget—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30th of each year and reflects any revisions, reductions, or additions to the prior year’s budget.

Redevelopment Agency (RDA)—An independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

Return on investment (ROI)—The amount of return relative to the investment; expressed as a percentage of benefit/cost.

Reimbursement—Fees received as payment for the provision of specific services.

Resolution—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

Restricted Fund Balance—Includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors), or through enabling legislation.

Retained Earnings—The accumulated earnings of an enterprise or internal service fund.

Revenue—Funds received from various sources and treated as income by the County which are used to finance expenditures.

Salaries and Employee Benefits—Accounts which establish expenditures for employee-related costs.

Schedule 9—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County’s operating funds.

Secured Taxes—Taxes levied on real properties in the County which must be “secured” by lien on the properties.

Self-Insurance—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

Senate Bill 90 (SB 90)— Reimbursement claims that allow the County to fund State-mandated programs while freeing up General Fund revenues.

Service Level—The quantifiable performance of staff or provision of space and equipment available to be helpful to others.

Services—Work that is done, supported by staff, and the provision of space and equipment provided to be helpful to the public.

Services and Supplies—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges, and capital assets.

Solution—The act of solving, state of being solved, or the disentanglement of any intricate problem or difficult question.

Source Document—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

Special District—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

Special Revenue Fund—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Spending Plan – The projected plan for operations in the second year of the two-year budget cycle; in year two, becomes the base budget in the Proposed Budget process.

Standardized Emergency Management System (SEMS)—The system required by Government Code Section 8607(a) for managing response to multi-agency and multi-jurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and State. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under State disaster programs.

Straight-line Depreciation—Depreciating something by the same (i.e., fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs \$10,000. If it is depreciated at a rate of \$2,000 per year, it will depreciate to zero in exactly five years.

Subvention—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

Successor Agencies—These agencies were established to make payments and perform other functions and obligations (including “Enforceable Obligations”) of former redevelopment agencies, as outlined in ABX1 26 which abolished redevelopment agencies during the 2011-2012 Fiscal Year.

Supercircular—Issued by the Federal Office of Management and Budget, 2 CFR Chapter I, Chapter II, Part 200 defines Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards. The Supercircular will provide the basis for County cost allocation plans, and defines the standards for Federal claiming/reporting and the Single Audit.

Supplemental Property Assessments—Supplemental property assessments are created when the Assessor reassesses a property due to a change in ownership, an addition, such as a new home on a vacant lot, a new pool, or the addition of a room made to an existing property. A supplemental assessment may result in an increase or decrease from values already assessed on the regular annual tax roll.

Supplemental Property Taxes—Supplemental property taxes are the additional taxes charged or refunds due based on any supplemental assessments enrolled by the Assessor (see Supplemental Property Assessments).

Tangible Assets—Assets that have physical substance.

Tax Allocation Bonds—Bonds that were issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established base. The redevelopment created this added value, now referred to as Redevelopment Property Tax funds (previously known as the tax increment).

Tax Levy—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

Tax Loss Reserve Funds—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703, there shall be created a tax loss reserve fund. The tax loss reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax loss reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating entities in the county as calculated at the end of the fiscal year. At the end of the fiscal year, amounts in the tax loss reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

Tax Roll—A list of all taxable property within a jurisdiction.

Teeter Plan—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the “Teeter Plan”). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

Transient Occupancy Tax—A tax collected by a hotel/motel operator for a percentage of the room rent paid by each transient, which is then due the County.

Trial Court Funding Act—Lockyer-Isenberg Trial Court Funding Act of 1997.

Triple-Flip—A complicated financing plan developed by the State in their 2003-2004 budget.

Trust Funds—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

Unassigned Fund Balance—The residual classification for the General Fund, including all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

Unencumbered—The portion of an appropriation not yet expended or encumbered.

Unincorporated Area—Geographic portions of Stanislaus County which are not within incorporated cities.

Unreserved Fund Balance – Includes Fund Balance that is not reserved in accordance with state law, charter, or contractual obligation. Unreserved amounts include Assigned, Committed, and Unassigned Fund Balance available to balance the budget at the discretion of either the Board of Supervisors or Chief Executive Office.

Unsecured Property Tax—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

Upload—To transfer data or programs, usually from a peripheral computer to a central, often remote, computer.

User Department—A department that pays for services received from another County department, with payment made through an Intrafund or Interfund transfer.

Values—To build public trust and ensure equitable treatment for all, the Stanislaus County Code of Ethics provides six behavioral expectations: Trustworthiness, Respect, Responsibility, Fairness, Caring, and Citizenship. This code prescribes ideal courses of actions and behaviors accepted and practiced by the organization.

Vision—The ultimate objective/goal.

Weighted Labor Rate—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

Women, Infants and Children (WIC) – A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age five who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

Wraparound—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services is provided to children and their caretakers in less restrictive community settings – parents' home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

Williamson Act—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the County or city to restrict land uses to those

compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.

Yield—The rate of annual return on an investment expressed as a percentage.

Zero-Base Budget—The County’s approach to building budget projections requires a full analysis of each account and line-item “from the ground up”. This process is designed to ensure the minimum funding level required to maintain existing Board of Supervisors’ approved staff and service levels. This funding is identified as “base-funding”; departments may request additional funding to support expanded service levels, above the base funding; these requests are sometimes referred to as “unmet needs” pending Board of Supervisors’ approval.

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