

Adopted Final Budget  
Fiscal Year 2012-2013



# Stanislaus County

CALIFORNIA

Submitted by  
Chief Executive Officer  
Monica Nino

## BOARD OF SUPERVISORS

William O'Brien, Chair  
Vito Chiesa  
Terry Withrow  
Dick Monteith  
Jim DeMartini

## Addressing the Ongoing Challenge

An excerpt from the 2012-2013 Adopted Final Budget Message

Dear Supervisors,

After reviewing and analyzing departmental budgets, sources of funds and program changes at the State and Federal level, closing last fiscal year and taking into consideration current economic conditions, the County budget has been thoroughly revisited and adjustments are recommended to best meet the needs of the community for Fiscal Year 2012-2013.

The organization continues to move forward through unprecedented fiscal challenges and economic conditions with a determination and drive that is unparalleled to ensure that "core services" continue to be provided to County residents and communities in creative new ways that are strategic and measured.

**"Individual commitment to a group effort -- that is what makes a team work, a company work, a society work, a civilization work." -- Vince Lombardi**

County employees continue to do what is necessary to ensure that the organization remains sound and critical public services are provided. Collectively, all labor organizations have agreed to the continuation of a 5% salary deduction and the implementation of an additional 1% salary deduction. This support from our labor organizations speaks volumes as to their commitment to the organization and the value placed on being fiscally responsible and maintaining the public's trust in the use of very scarce public dollars.

This agreement with labor is also an indicator of the flexibility provided by your Board to allow management to be creative in negotiations, fostering open dialogue and discussion with labor representatives and in the process effectively working together to reach a common goal.

The County continues to anticipate severe reductions in Federal, State, and local resources historically available to fund critical programs.

The County ended the 2011-2012 Fiscal Year in a positive fiscal position and begins the 2012-2013 Fiscal Year with a balanced budget. General Fund Departments have continued to very prudently manage their budgets, only addressing those needs most critical to the community by maintaining those service levels. They are now beginning to rely on savings accumulated through the very proactive and effective budget management strategies instituted in prior years to absorb any increases in operational costs (e.g., salaries, retirement, health care) and declining revenue (e.g., Federal, State) in the fiscal year.

## Addressing the On Going Challenge—Continued

The Adopted Final Budget Addendum for Fiscal Year 2012-2013 reflects a total County budget of \$984,161,674, and is balanced through the use of discretionary revenue and the one-time use of reserves that are dwindling and placing the County at some level of risk. As the organization moves forward and begins to recover, a central goal will be to slowly begin to build back reserves to the level prior to the economy's downturn. This is of great importance to the fiscal sustainability of the organization.

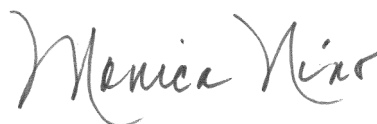
The County's Fund Balance Policy establishes the General Fund Assigned Contingency Reserve at a level equal to at least 8% of the average annual Discretionary Revenue from the preceding three fiscal years. The Contingency Reserve is intended to fund costs associated with emergencies and to maintain core service levels.

The fiscal instability in the State of California continues to place pressure on local governments' ability to operate effectively to deliver critical programs and services. The Governor's November tax increase measure, loss of highway users tax account funding, changes in Redevelopment Dissolution Act legislation (clean-up language), lack of a permanent funding model that meets the community needs as a result of public safety realignment, and Proposition 1A payback uncertainty, all have the potential to have significant fiscal impacts to the County.

Let me assure you that we will remain strong as an organization and community. As we continue to see signs of an improving economy and the results of our strategic planning, it will be important that the organization continues to remind ourselves of the recent past to shape and define our future. Restructuring is always difficult but I am very proud of the work that we have all done together.

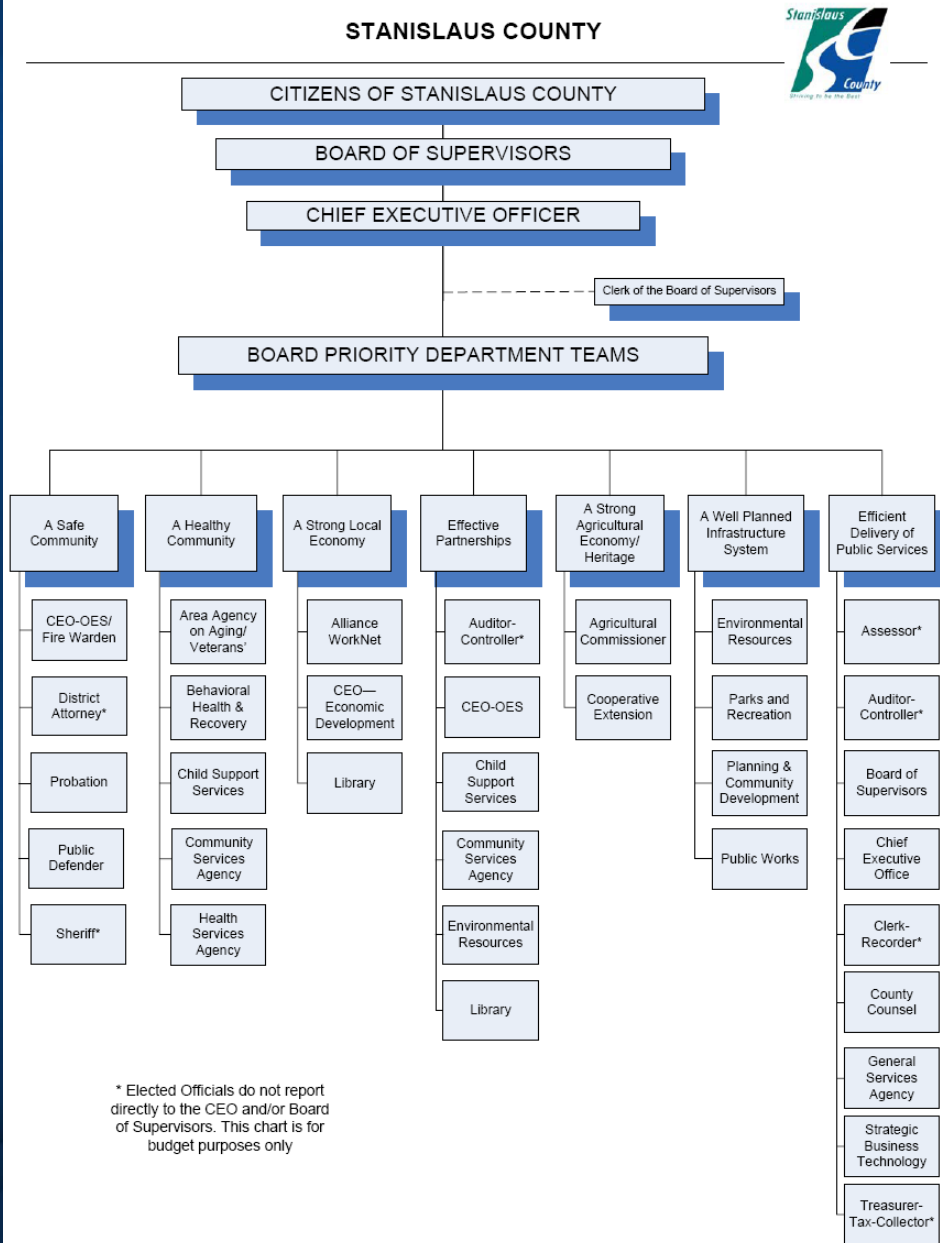
I remain confident in the County's abilities to move forward and rely on efficiencies gained and partnerships fostered, to continue to provide public services and programs to County residents, never wavering from our mission "to serve the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost effective manner."

Respectfully,

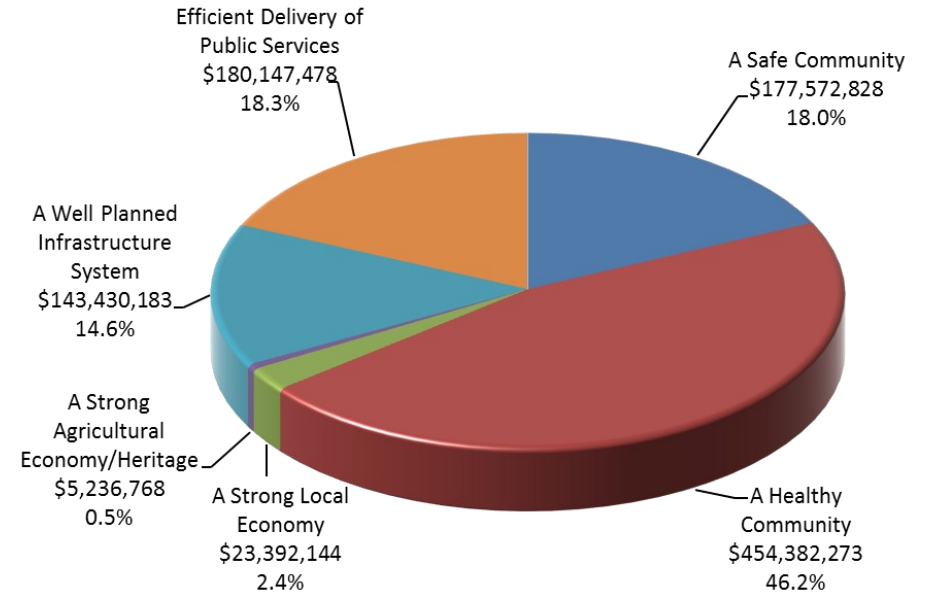


Chief Executive Officer

# County Organizational Chart



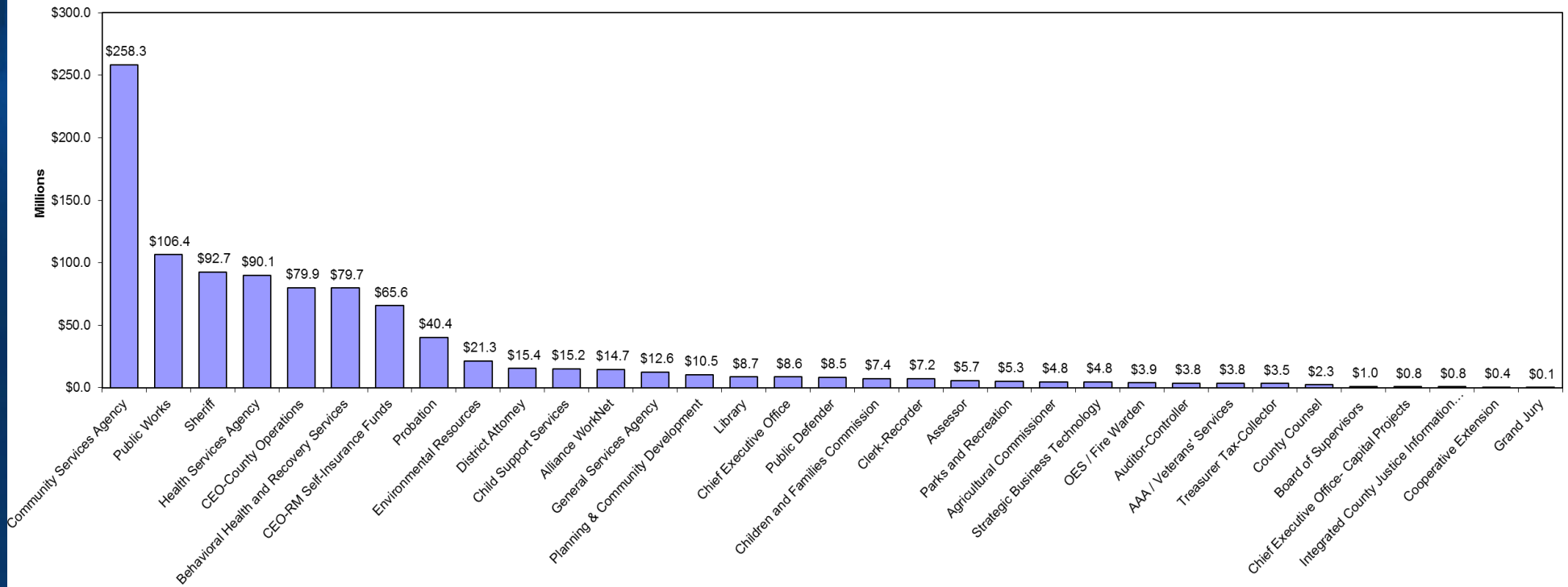
# How does the County prioritize its spending? \$984,161,674



## 2012-2013 Adopted Final Budget Summary by Fund

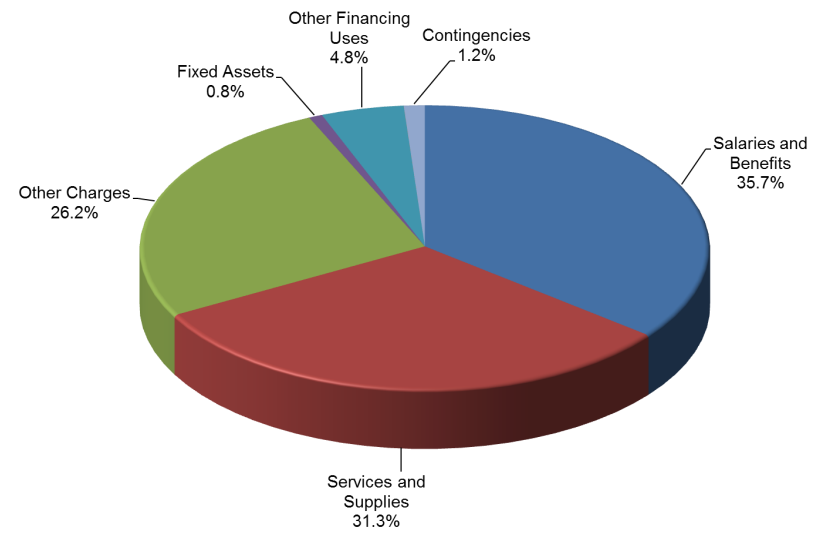
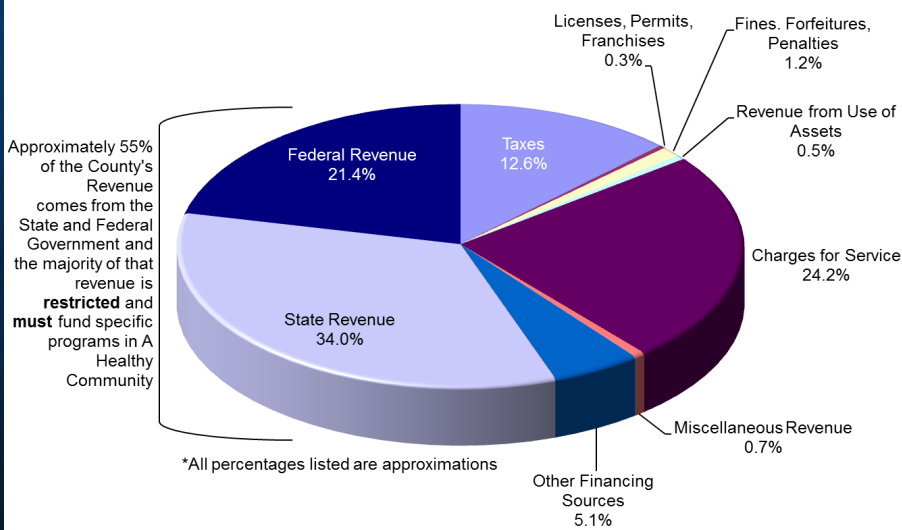
Fund Type	Total Adopted Appropriations	Total Adopted Revenue	Fund Balance & One-Time Funding Required
General	\$ 258,693,372	\$ 227,072,421	\$ 31,620,951
Special Revenue	574,171,841	557,973,975	\$ 16,197,866
Capital Projects	792,010	1,532,000	\$ (739,990)
Enterprise	63,624,357	58,366,916	\$ 5,257,441
Internal Service	86,880,094	85,783,931	\$ 1,096,163
<b>Total</b>	<b>\$ 984,161,674</b>	<b>\$ 930,729,243</b>	<b>\$ 53,432,431</b>

**2012-2013 Adopted Final Budget  
Appropriations by Department \$984,161,674**



**Where does the County's Revenue come from?\***

**How does the County spend its money?**



## General Fund

The General Fund is used to pay for core services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes such as property tax and sales tax, franchise fees, charges for services, and a variety of other discretionary sources.

Included in the General Fund is the Debt Service budget that provides funding for annual County debt obligations of approximately \$10.9 million.

The General Fund for the Adopted Final Budget for Fiscal Year 2012-2013 is \$258,693,372, an increase from the 2011-2012 Final Budget by \$28,663,597, primarily due to one-time funding for Public Works, savings carried forward by General Fund departments, critical facilities needs and Public Safety Realignment.

The General Fund appropriations for Fiscal Year 2012-2013 is \$20,122,417 below the high of \$278,815,789 in Fiscal Year 2008-2009.

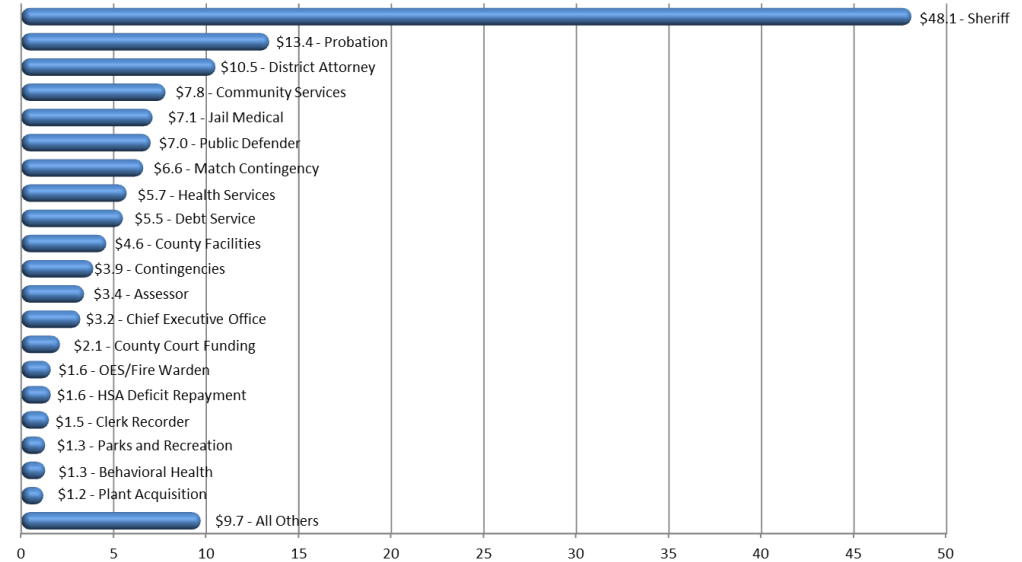
## General Fund — Balancing

General Fund	2010-2011 Adopted Final Budget	2011-2012 Adopted Final Budget	2012-2013 Adopted Final Budget
Departmental Appropriations	\$ 232,362,303	\$ 225,608,911	\$ 254,272,508
Appropriations for Contingencies	\$ 4,649,163	\$ 4,420,864	\$ 4,420,864
<b>Total Appropriations</b>	<b>\$ 237,011,466</b>	<b>\$ 230,029,775</b>	<b>\$ 258,693,372</b>
Departmental Revenue	\$ 77,459,888	\$ 75,135,765	\$ 79,931,220
Net County Cost	\$ 159,551,578	\$ 154,894,010	\$ 178,762,152
<b>Sources of Funding</b>			
Discretionary Revenue	\$ 143,908,000	\$ 140,029,000	\$ 147,141,201
Fund Balance - unassigned	\$ 7,643,578	\$ 6,865,010	\$ 8,533,210
Fund Balance Commitments	\$ 14,710,876	\$ 8,000,000	\$ 13,887,741
<b>Total Sources of Funding</b>	<b>\$ 166,262,454</b>	<b>\$ 154,894,010</b>	<b>\$ 169,562,152</b>
<b>Assignments</b>			
Teeter Assignment	\$ 6,710,876	\$ -	\$ (9,200,000)
<b>Total Assignments</b>	<b>\$ 6,710,876</b>	<b>\$ -</b>	<b>\$ (9,200,000)</b>
<b>Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

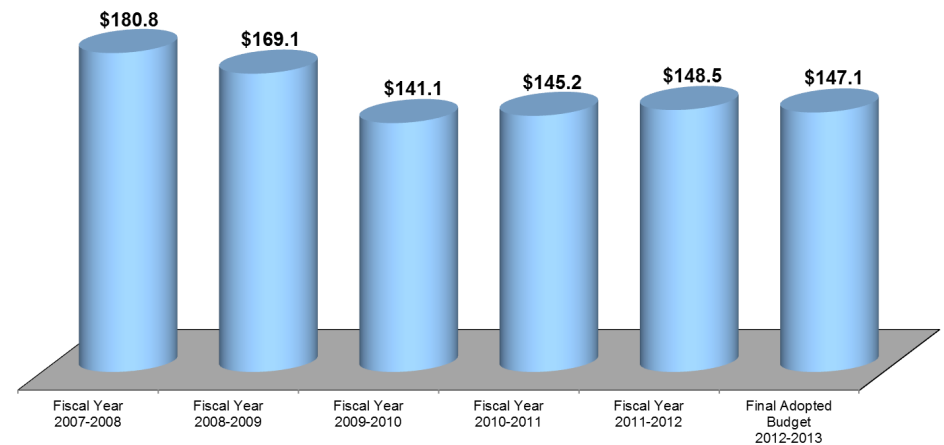
## Discretionary Revenue

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. The majority of this revenue supports funding for public safety and criminal justice services, followed by matching funds for Health and Human Services programs.

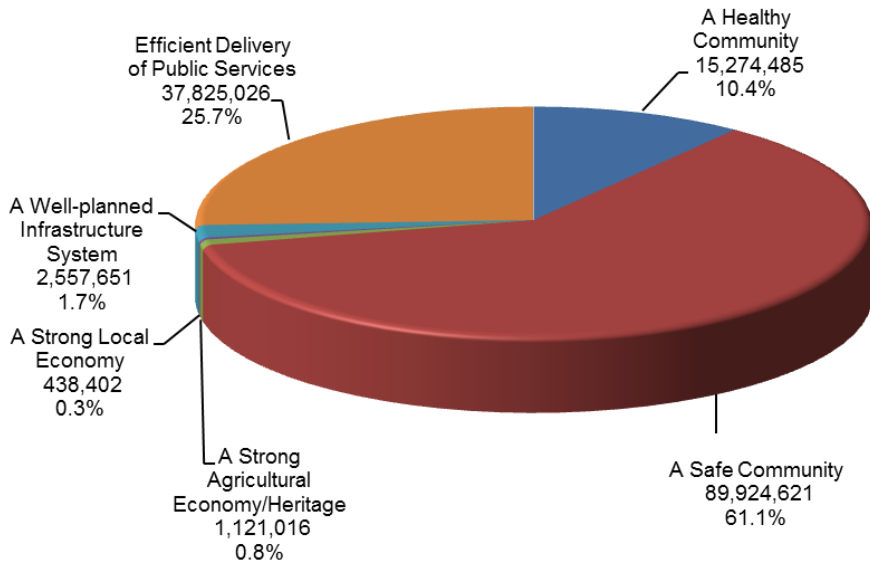
### Distribution of Discretionary Revenue by Department – 2012-2013 Adopted Final Budget \$147,141,201



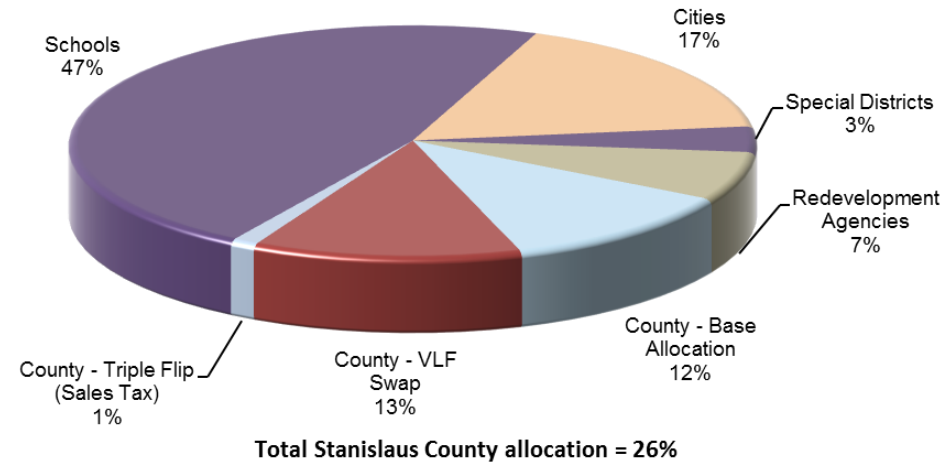
### Discretionary Revenue—5 Year Summary



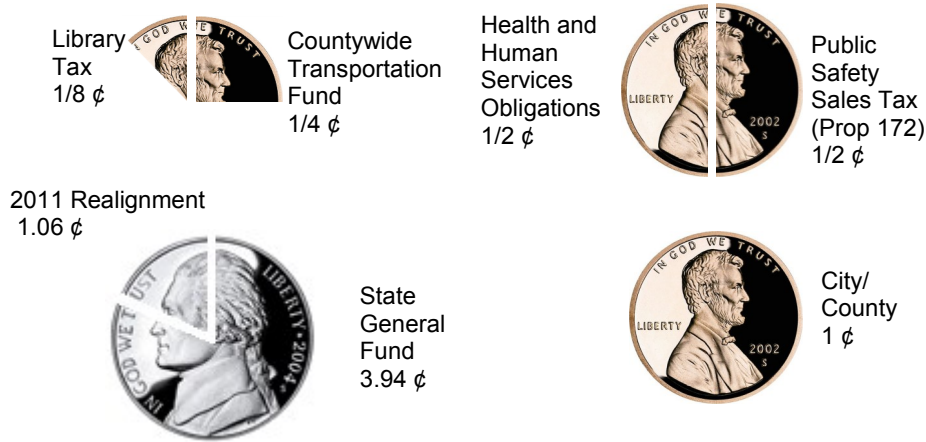
## Distribution of Discretionary Revenue by Board Priority--



## Discretionary Revenue - Where Your Property Tax Goes



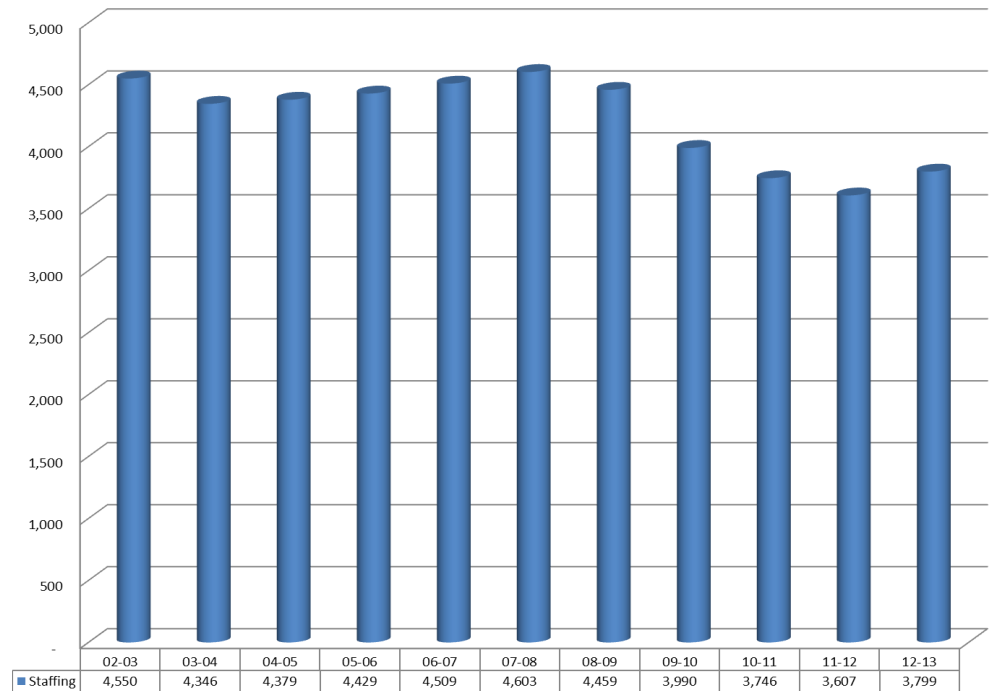
## Discretionary Revenue - Where your Sales Tax Goes



**For every Dollar you spend,  
you are taxed \$0.07375**

As of November 14, 2012

## Staffing – Multi Year History



## Staffing — Three Year Summary by Department

Department	Final Budget 2010-2011	Final Budget 2011-2012	Final Budget 2012-2013
Agricultural Commissioner	37	36	35
Alliance WorkNet (formerly DET)	83	81	82
Animal Services	32	30	30
Area Agency on Aging	10	13	13
Assessor	57	57	58
Auditor Controller	43	33	36
Behavioral Health & Recovery Services (BHRS)	339	341	352
Board of Supervisors	10	10	9
Chief Executive Office - County Fire Service Fund	5	2	1
Chief Executive Office - Office of Emergency Serv/Fire Warden	5	4	5
Chief Executive Office - Operations and Services	41	34	39
Chief Executive Office - Risk Management Division	14	10	10
Child Support Services	167	165	159
Childrens & Families Commission	7	7	5
Clerk-Recorder	44	44	44
Community Services Agency	863	883	945
Cooperative Extension	3	3	3
County Counsel	16	15	14
District Attorney	120	120	121
Environmental Resources	91	80	81
General Services Agency	72	53	56
Health Services Agency	492	471	477
Law Library	2	2	2
Library	73	69	70
Local Agency Fomation Commission	3	3	3
Parks & Recreation	22	20	20
Planning	32	29	29
Probation	230	224	254
Public Defender	40	37	37
Public Works	108	106	106
Retirement	12	12	13
Sheriff	559	503	579
Stanislaus Regional 911	55	53	53
Strategic Business Technology	24	22	23
Treasurer	31	31	31
Veteran's Services	4	4	4
<b>Total Staffing</b>	<b>3,746</b>	<b>3,607</b>	<b>3,799</b>



### Questions or Comments

Contact the Chief Executive Office: (209) 525-6333  
 The Adopted Final Budget can be found online:  
[www.stancounty.com/budget](http://www.stancounty.com/budget)