

# Stanislaus County, California



Striving to be the Best



## Proposed Budget Fiscal Year 2007-2008

### BOARD OF SUPERVISORS

William O'Brien, Chairman  
Thomas Mayfield  
Jeff Grover  
Dick Monteith  
Jim De Martini

Submitted by  
Chief Executive Officer  
Richard W. Robinson



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Stanislaus County  
California**

For the Fiscal Year Beginning

**July 1, 2006**

A handwritten signature in cursive script, likely belonging to the President of the GFOA.

President

A handwritten signature in cursive script, likely belonging to the Executive Director of the GFOA.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County for its annual budget for the Fiscal Year beginning July 1, 2006.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for one year and is the fourth in the history of Stanislaus County. We believe our current budget document continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

**STANISLAUS COUNTY 2006 AWARD**

# Board of Supervisors



Striving to be the Best

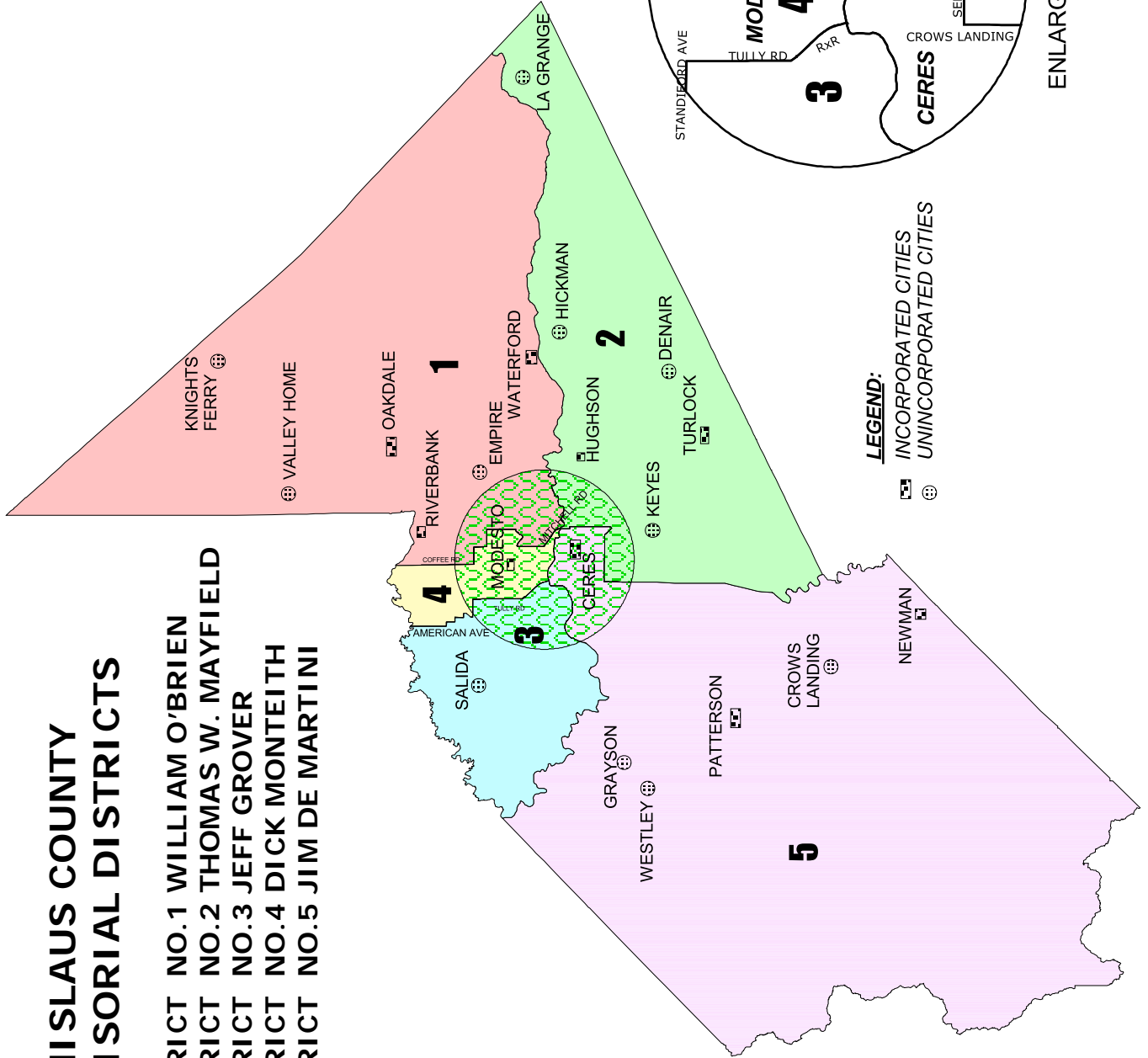
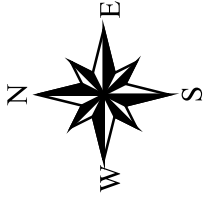


Back row from left to right: Supervisor Dick Monteith, District 4; Supervisor William O'Brien, District 1; and Supervisor Jeff Grover, District 3.

Front row from left to right: Supervisor Jim De Martini, District 5; and Supervisor Thomas W. Mayfield, District 2.

# STANISLAUS COUNTY SUPERVISORIAL DISTRICTS

- DISTRICT NO.1 WILLIAM O'BRIEN
- DISTRICT NO.2 THOMAS W. MAYFIELD
- DISTRICT NO.3 JEFF GROVER
- DISTRICT NO.4 DICK MONTEITH
- DISTRICT NO.5 JIM DE MARTINI



**LEGEND:**  
 INCORPORATED CITIES  
 UNINCORPORATED CITIES

ENLARGEMENT



**CHIEF EXECUTIVE OFFICE**

*Richard W. Robinson  
Chief Executive Officer*

*Patricia Hill Thomas  
Chief Operations Officer/  
Assistant Executive Officer*

*Monica Nino-Reid  
Assistant Executive Officer*

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June 19, 2007

Supervisor William O'Brien, Chairman  
Supervisor Thomas Mayfield  
Supervisor Jeff Grover  
Supervisor Dick Monteith  
Supervisor Jim DeMartini

Dear Supervisors O'Brien, Mayfield, Grover, Monteith and DeMartini:

I am presenting for your consideration, the **Stanislaus County Proposed Budget for Fiscal Year 2007-2008**. The Proposed Budget will serve as the interim-spending plan for Stanislaus County operations until a Final Budget for 2007-2008 is adopted in September. A Public Hearing on the 2007-2008 Proposed Budget has been scheduled for 6:40 p.m. on June 19, 2007 to be continued if necessary on June 20 and 21, 2007 at 9:00 a.m.

The Proposed Budget recommended by the Chief Executive Office totals \$946,350,862. This is an overall increase of \$46.5 million from the Final Budget for 2006-2007, representing a 5.2% increase compared to last fiscal year. The preparation of the budget spending plan includes a number of increased and decreased costs from year to year. There are several key factors that contribute to the overall increase or change from last fiscal year, including but not limited to:

- An increase in the Road and Bridge Budget of over \$34 million. This increase is in large part due to a change in budgeting methodology whereby all projects are now included in the regular budget process instead of individual budget actions approving each project when ready to proceed. Also included is \$5 million in Proposition IB funds for additional road improvement projects.
- County departments requested additional funding for crucial needs totaling nearly \$33 million. Of that total requested, the Proposed Budget includes an additional \$11.8 million of funding for the most urgent of the additional critical needs requested by county departments. These critical needs include funding for elections costs, building budget allocations for future capital needs, 25 net new positions in eight departments, additional costs for pathology services at the Sheriff's Department, and various other critical needs. Some additional funding is also recommended with offsetting revenues, particularly in caseload growth in various human service programs.

It is important to emphasize that the Proposed Budget is an interim-spending plan until the Final Budget is adopted in September of each year. The Final Budget is traditionally considered after the adoption of a State Budget, and after the final reconciliation of all

the County's expenditures and revenue collections for the previous fiscal year. The fiscal year-end close for the 2006-2007 Fiscal Year will occur on July 27, 2007. The Public Hearing for the Final Budget is scheduled to begin on September 11, 2007.

### **2007-2008 Budget Approach**

The 2007-2008 budget approach and format is very similar to last year. In Fiscal Year 2006-2007, the budget appearance and content changed dramatically. First, the document was organized by Board of Supervisors' Priorities, rather than by functional program area. In addition, both operational and strategic priorities were introduced for each department, which tied to the Board Priority to which the department was assigned.

As presented, the 2007-2008 Proposed Budget maintains the current levels of core services in the General Fund, and improves this level of service in several key priority programs. In order to maintain the current level of service, numerous adjustments were made to the departments' base budgets. These adjustments include increases for previously negotiated salary and benefit changes, the annual cost of all new programs and changes made during the 2006-2007 Fiscal Year, the cost of ongoing contractual increases previously approved by the Board of Supervisors, the cost of the January 2007 health insurance increase, decreased retirement costs for the 2007-2008 Fiscal Year, and decreases for one-time funding that were included in the 2006-2007 Final Budget.

### **Proceeding with Caution in the Proposed Budget**

The Proposed Budget is approached with an increasing level of caution. The unprecedented growth experienced in property taxes in the past two years, since property taxes were shifted back to counties in the place primarily of vehicle license fees, is slowing, and reflecting a changing housing market and economy.

The County faces continued and significant challenges and cost exposure in our health programs, primarily in the clinic and ancillary system as well as significant challenges to our behavioral health and psychiatric inpatient programs.

While we have made significant progress in establishing several key multi-year labor agreements we are still in the process of bargaining with four bargaining units, and our financial projections must include this level of funding.

A Preliminary Capital Improvement Plan and a new Debt Capacity Study is ready for Board of Supervisors' review and adoption, and will accompany the updated Public Safety Center Master Plan this summer. Both outline significant needs, primarily in expansion of the County jail system, which will present significant capital and staffing pressure on the General Fund in future years.

As we approach this coming fiscal year, we need to be mindful that the Governor's Proposed Budget for 2007-2008 presents several key areas of additional financial exposure. Several specific program related reductions are proposed in health and

human services programs. Additionally the Governor's May Revise still contains provisions for the elimination of Williamson Act funding, a program designed to protect and preserve viable agricultural lands.

With these potential significant exposures in mind, our efforts were focused on limiting overall program growth at County expense wherever possible in this Proposed Budget. While several key departmental critical needs are addressed in the Proposed Budget, several issues have been delayed until Final Budget, or beyond, when fund balance from the previous fiscal year is known, the State Budget is adopted, and these emerging issues become more certain.

As noted previously, in addition to maintaining the current level of service, departments requested nearly \$33 million of unfunded critical needs in their budget requests. The majority of the additional critical needs were requested in the Board Priorities programs of "A healthy community", "A safe community", and "Efficient delivery of public services."

Of the \$33 million requested in the Proposed Budget, a total of \$11.8 million in additional funding is recommended for all funds, of which \$9.5 million is recommended in the General Fund. With offsetting revenue of \$666,631, this represents a net increase in the Fiscal Year 2007-2008 General Fund of \$8,858,684. Of the \$8.8 million net increase recommended in the General Fund, \$2.2 million is for on-going expenses and \$6.6 million is for one-time expenses. These additional costs are recommended to be funded by additional discretionary revenue, fund balance from the General Fund, and Contract Cities fund balance.

### **Critical Needs Recommended by Board of Supervisors Priorities**

The Board's priority of "Efficient delivery of public services" includes unmet needs recommendations of nearly \$5.4 million. These unmet needs are primarily for the cost of three additional elections (\$1.8 million), funding for current and future capital projects (\$3.2 million), partial funding for the Property Tax Administration Program in the Assessor's Office and Clerk of the Board (\$377,940), and other salary-related adjustments.

In the "A healthy community" priority, \$3 million of unmet needs are recommended, primarily for various programs within the Community Services Agency, funded by \$2.5 million of other governmental revenues and \$547,100 of departmental fund balance. A net increase of seven new positions is recommended to be added within this priority area.

The Board's top priority of "A safe community" is recommended for \$2.7 million of additional funding. Recommendations include the addition of 15 positions in the following budgets: Animal Services, District Attorney, Probation, Public Defender, and Sheriff. Funding is also included for: medical costs in Animal Services, increased medical costs in the detention facilities, and equipment replacement, electronic shelving and renovation, scheduling software, computer replacement, and pathology increases for the Sheriff's Department. The majority of new positions needed for the District

Attorney and Public Defender's Offices are needed for the three additional judgeships recently allocated to the local court.

Additional recommended funding for critical needs in the other priority areas include: \$310,505 for Well planned infrastructure programs, \$353,742 for Strong agricultural economy/heritage programs and \$78,375 for Strong local economy programs.

### **Significant Challenges Remain**

Although the Proposed Budget presented to you is a balanced budget, several significant exposures remain high on our priority list, including but not limited to tough challenges facing our County health and mental health services, slower growth projected for discretionary revenue, and potential State Budget impacts.

The Health Services Agency continues to face significant challenges. A Community-Based Strategic Plan was developed and adopted by the Board of Supervisors to evaluate options for the substantially under-funded County Clinic System. In the second year of this three-year strategic plan implementation process, the clinic and ancillary system is facing significant cost exposure and funding shortfalls which exceed those expected as a result of the planning effort. The County's Clinic System serves approximately 16% of the County's population, providing nearly 240,000 annual visits to the six-clinic locations throughout the County. Nearly 1,000 patients per day rely on the County Clinic System for their health care needs. While the clinic locations have been reduced from seven locations to six in this fiscal year, increased utilization for Medically Indigent Adults (MIA's), increased costs, and other significant revenue and accounting issues are emerging. Survival of the Stanislaus County Health Services Agency Clinic System is dependent on the County receiving a Federally Qualified Health Center Look-Alike (FQHC-LA) designation from the Federal Government.

Over a three-year period starting in 2005-2006, during which time the clinic reorganization plan is being implemented, the Stanislaus County Board of Supervisors allocated over \$17 million in local discretionary revenues to subsidize the inadequate reimbursement. Despite the one-time infusion of local funds and an on-going commitment of \$3.75 million (adjusted upward to \$4.4 million to include increased cost for negotiated salary increases) annually in local discretionary revenue into the future, the clinic system faces significant continued and growing challenges. The 2006-2007 Fiscal Year Clinic and Ancillary budget is projected to end the year with an additional net loss of \$5 million. This is in addition to the \$5.6 million previously allocated for 2006-2007. One-time funds designated for other programs will need to be used to fill in behind this loss. This type of funding backfill is not sustainable on an on-going basis. The Proposed Budget for 2007-2008 identifies an unmet and unfunded need of over \$12 million if these trends continue and the FQHC-LA Designation is not received.

Clearly, the County cannot sustain this level of additional local fiscal exposure. The County and the newly established Community Health Center Board have aggressively pursued a federal designation of Federally Qualified Health Center Look-Alike Status that would increase significantly the level of reimbursement for these services. The



Clinic's FQHC-LA application is awaiting final determination by the Federal Government, Health Resources and Services Administration (HRSA) at this time.

County Behavioral Health and Recovery Services continue to be challenged fiscally and programmatically. Locally, the County is engaged in serious negotiations for the sale of the operations of the Stanislaus Behavioral Health Center (psychiatric inpatient unit). This is due to the imminent loss of provider based reimbursement, which is the major source of reimbursement for County acute psychiatric patients. A request for proposal process is nearing completion to seek a provider of this service. It is anticipated that this change will occur in the first quarter of the new fiscal year. The Behavioral Health and Recovery Services budget is recommended at a reduced level from the past two fiscal years, in response to a continued structural shortfall in funding for various mental health services. The Governor has proposed eliminating the Homeless Outreach to Mentally Ill Adults program, also known as AB 2034, which represents a potential loss to Stanislaus County programs provided by the department and a variety of community-based service providers, of over \$3.4 million. At the same time as these reductions are occurring, the budget includes funding for programs initiated as a result of Proposition 63, the Mental Health Services Act for 2007-2008.

For the past two years, discretionary revenue has grown at a significant rate. Because of the "Triple Flip" passed by the State legislature in Fiscal Year 2004-2005, our reliance on Property Tax has more than doubled, making it the largest single discretionary revenue source. At the same time, property values have grown at double-digit rates, resulting in large gains in discretionary revenue. During the 2006-2007 Fiscal Year, however, the housing market began to "cool", and property values were not rising at the same rates as in the past. This is expected to cause the overall property tax roll to increase at a much lower rate than in the recent past. Sales tax receipts are expected to decrease and supplemental property tax growth is expected to decline due to their sensitivity to the market. The result of this slight downturn in the economy will be a much lower growth rate projected for discretionary revenue in the 2007-2008 Proposed Budget.

The Governor's May Revision to the State Budget also presents some potential challenges for Stanislaus County. The May Revision proposes to eliminate Williamson Act Funding, which would amount to approximately \$1.5 million for Stanislaus County. Decreases in certain health and human services funding, including funding for Early and Periodic Screening, Diagnosis, and Treatment Program (EPSDT), decrease in payments to County Organized Health Systems, and decreases in funding for caseload growth are also in the Proposal. The May Revision also includes the Governor's original proposal to eliminate the Mentally Ill Homeless funding (described above), and does not include over \$800,000 of funding for the Property Tax Administration Program.

### **Workforce Demographics**

This budget is recommending a net increase of 25 positions for all funds. If approved, this will result in a workforce of 4,582 full-time employees. The County is currently negotiating labor agreements with four bargaining Units: Group Supervisors, Resident Physicians, Sheriff Lieutenants, and Home Health Care Workers under the In-Home

Supportive Services Program. Negotiations with the Registered Nurses bargaining unit will start in the second quarter of the fiscal year. These negotiations will result in a need to increase funding to cover any negotiated increases for labor cost obligations.

We must also focus on our ability to recruit qualified employees and continue to expand our efforts supporting succession planning. Currently, approximately 32% or 1,282 employees are over the age of 50 and many of those are eligible to retire (with ten or more years of service). We will continue to work on succession planning and other initiatives to better position ourselves to replace these valuable employees as they retire, and to maintain a strong and diverse workforce.

## **The Future**

Stanislaus County continues to focus on your priorities, and collaborating with public and private partnerships to strive for:

- ◆ A safe community
- ◆ A healthy community
- ◆ A strong local economy
- ◆ Effective partnerships
- ◆ A strong agricultural economy/heritage
- ◆ A well-planned infrastructure system
- ◆ Efficient delivery of public services

We find ourselves as an organization and a community in the midst of both change and challenge. The definition of both words is revealing, *change*: to cause to be different, and *challenge*: a test of one's abilities in a demanding undertaking. Irwin Edman once said, "Life is always at some turning point." Nothing could be truer about these times in County government. We have and will continue to face major "turning points" as we continue to strive to be the best in serving the community of Stanislaus County today and into the future.

This past year has been marked by several "turning points" or major milestones, including completion of the first year Board of Supervisors priority efforts, increasing the County's reserve funds, completion of a significant portion of labor negotiations resulting in multi-year labor agreements, the completion of the 12<sup>th</sup> Street Office Building and Parking Garage, the recent completion of the Paradise Medical Office clinic remodeling project, technology advances, reorganization of services between Public Works, Planning and Environmental Resources, completion of the Capital Improvement Plan and a new Debt Capacity Study, achievement of an upgrade in the County's bond rating status, and the current conversion of an upgrade of the County's payroll and human resources system, along with our continued focus on emergency preparedness and managing emergencies faced by our community.

We will approach more "turning points" in the coming year, notably, the transfer of the courts facilities to the State of California, the completion of a Business Technology Plan, addressing challenges facing our health programs, completion of the remaining labor negotiations, reporting outcomes of both strategic and operational priorities in line with

the Board of Supervisors priorities, work on fire service issues throughout the County, developing an affordable approach to meet the County's growing adult and juvenile detention facility needs, successful completion of the Master Plan for development of the Crows Landing Air Facility and the Grand Opening of the Gallo Center for the Arts in September 2007.

I am grateful for the hard working and excellent staff of the Chief Executive Office, and particularly proud that they achieved for the Fourth year, the Government Finance Officers Association Distinguished Presentation Award for excellence in budgeting. I am also grateful for the outstanding leadership of our department heads, and the over 4,500 employees who serve our community with compassion and dedication.

It is with pride that I continue to serve you and our community.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "Richard W. Robinson". The signature is fluid and cursive, with a long horizontal stroke at the end.

Richard W. Robinson  
Chief Executive Officer



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# Stanislaus County

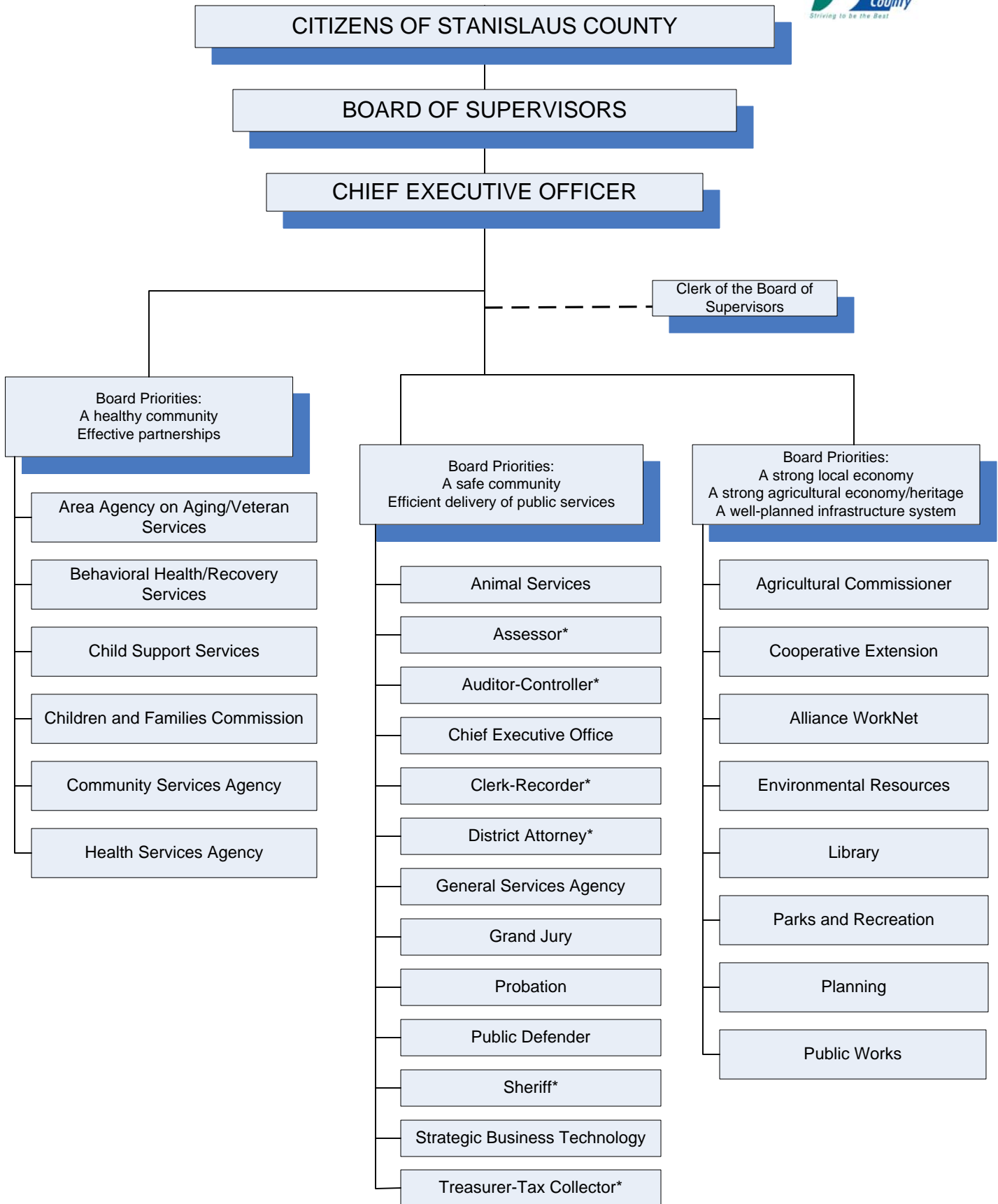


Striving to be the Best

## Background Information

County Organizational Chart  
Community Profile  
State Budget Overview

# STANISLAUS COUNTY



## COMMUNITY PROFILE

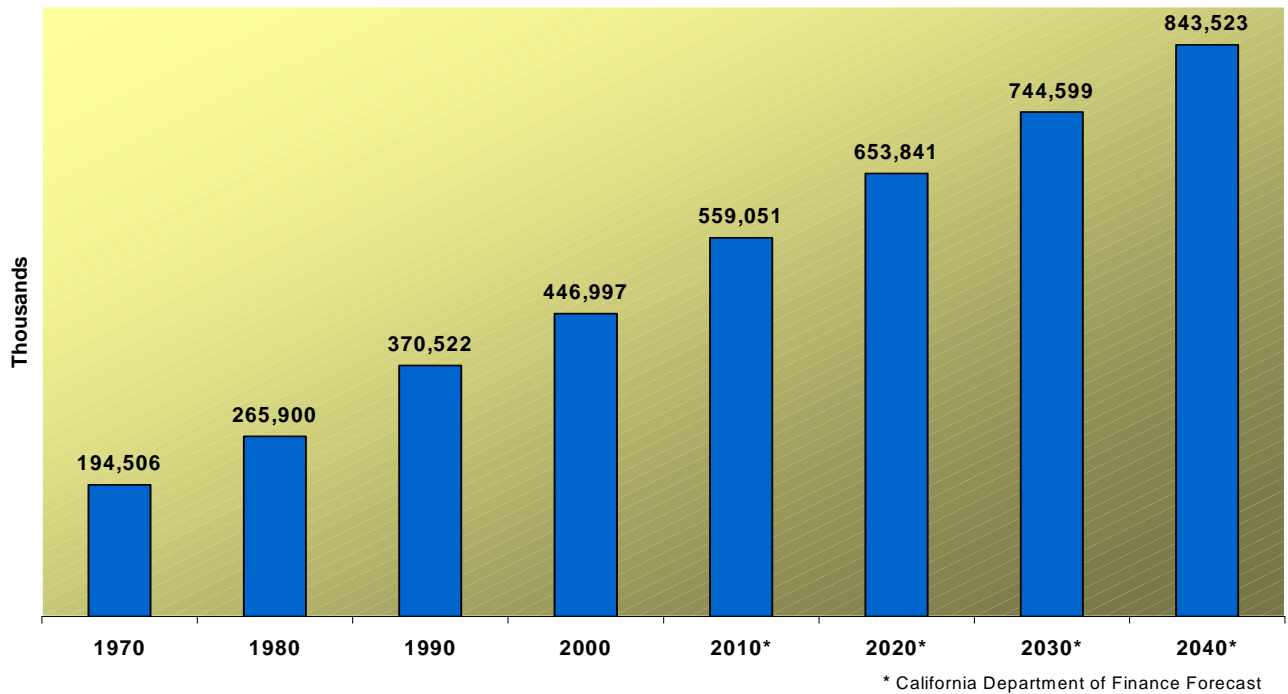


Stanislaus County is located in central California. With over 521,000 people calling this area home, its nine incorporated cities reflect a region rich in diversity and a strong sense of community. Stanislaus County is within 90 minutes of the San Francisco Bay Area, the Silicon Valley, Sacramento, the Sierra Mountains and California's Central Coast. It is also within a five-hour drive to Los Angeles. Two of California's north-south routes intersect the area: Interstate 5 and Highway 99. The mild Mediterranean climate, rich soils and ample water make this County one of the best agricultural areas in the world, positioning it as a global center for agribusiness. Established in 1854, its total land area is 1,494 square miles. The County averages just 12 inches of rainfall each year and experiences a full spectrum of the seasons. Temperatures range from an average low of 38 degrees F in the winter, to an average high of 85 degrees F during the spring and fall, and to an average high in the 90's during the summer months.

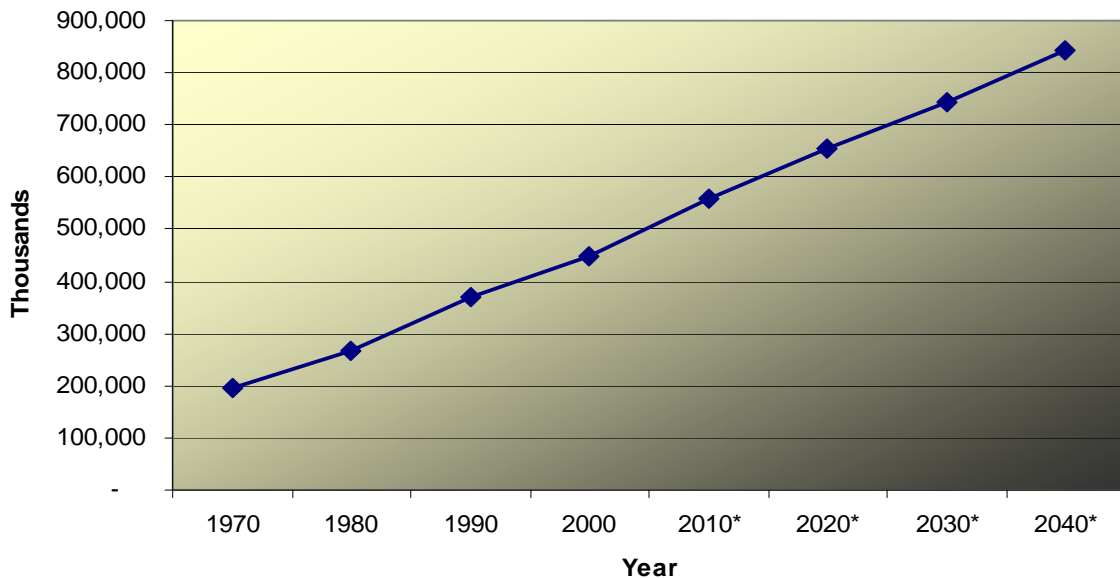
## COUNTY POPULATION

Stanislaus County has seen tremendous population growth over the last three decades. This trend is expected to continue well into the future. From fewer than 200,000 residents as recently as 1970, Stanislaus is projected to be home to over 840,000 people by the year 2040. Dealing with this growth represents an ongoing challenge for our area. Just a few of the major issues include job availability, housing affordability, farmland preservation, air quality, road and water infrastructure, and school capacity.

### Population Trends



### County Population Trends





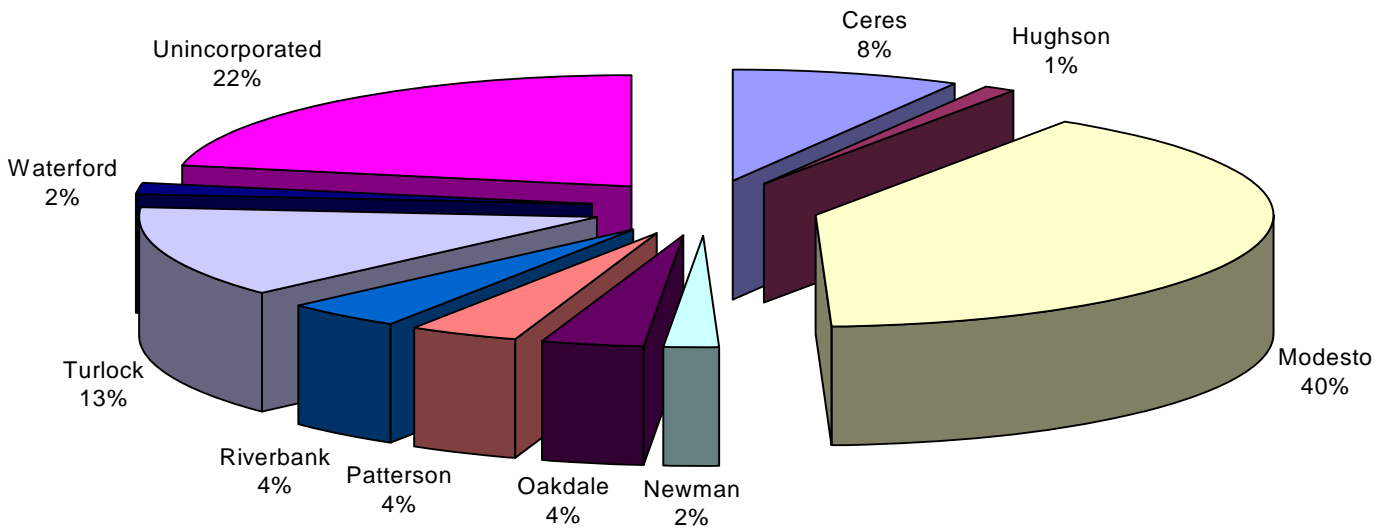
**COUNTY POPULATION BY CITY**

Within Stanislaus County, there are nine incorporated cities: Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock, and Waterford. The largest city in the County is Modesto with a population of 209,174. However, Patterson is the fastest growing city, with a population increase of 46.5% over the last three years. The second greatest increase is the neighboring City of Newman with a 23.2% growth over the same time period. Additionally, there are 13 unincorporated communities within the County and substantial areas of State and Federally controlled lands such as parks, wildlife areas and other public lands.

City	Census 2000	2004	2005	2006	2007
Ceres	34,609	37,554	38,813	40,868	41,997
Hughson	3,980	5,260	5,941	6,112	6,082
Modesto	188,856	207,376	207,634	207,738	209,174
Newman	7,092	8,359	9,133	10,120	10,302
Oakdale	15,503	17,215	17,438	17,824	18,628
Patterson	11,606	14,244	16,157	19,231	20,875
Riverbank	15,826	18,302	19,986	21,176	21,492
Turlock	55,811	64,577	67,010	67,757	69,321
Waterford	6,924	7,902	7,898	8,201	8,590
Balance of County	<u>106,790</u>	<u>113,958</u>	<u>114,468</u>	<u>114,414</u>	<u>115,036</u>
<b>County Total</b>	<b>446,997</b>	<b>494,747</b>	<b>504,478</b>	<b>513,441</b>	<b>521,497</b>

Source is California Department of Finance and U.S. Census.

**Stanislaus County Population 2007**



## **ECONOMY**

Population growth has definitely played a role in driving the area's economic expansion. New home construction, relative resilience in the manufacturing sector, rising agricultural values and new business creation have all played a role. In spite of The Hershey Co. closing its 42-year old plant and putting 575 people out of work, business leaders remain confident that food processing maintains a strong foundation in the County's economy. Frito-Lay's Modesto plant added approximately 100 workers in the past year and continues to add staff to boost production of new food products.

Stanislaus County's jobless rate was 7.5% in 2006, higher than the State but far better than when its unemployment rate was in the mid-teens during the 1990s. The County has relatively low electricity rates because of the power from the Modesto and Turlock Irrigation Districts. Industries that rely on railways for shipping and receiving are also in luck because the County sits between two main rail lines in the West, the BNSF Railway and the Union Pacific. Construction jobs have grown dramatically over the past decades, but those trades are feeling the effects of the real estate slump. However, nothing seems to slow health care employers. Kaiser Modesto Medical Center is expected to hire 2,000 people with the next five years. Doctors and Memorial Medical Center and Emanuel Medical Center are all hiring. Hospitals need more workers to meet the demand from population growth in Stanislaus County and baby boomers getting to an age where they need more health care.

### **MAJOR MANUFACTURING EMPLOYERS**

<b>Name of Employer</b>	<b>Description</b>	<b>Employees</b>
E & J Gallo Winery	Winery	3,000
Stanislaus Food Products	Tomato Products	2,300
Del Monte Foods	Fruit Products	2,000
Seneca Foods	Fruit Products	N/A
Foster Farms	Poultry Processor	1,512
ConAgra	Food Processing	1,000
Racor	Filtration Products	817
Frito-Lay	Snack Food Products	700
Patterson Vegetable Company	Frozen Food Products	700
Siligan Containers	Metal Food Containers	484

### **MAJOR PUBLIC SECTOR EMPLOYERS**

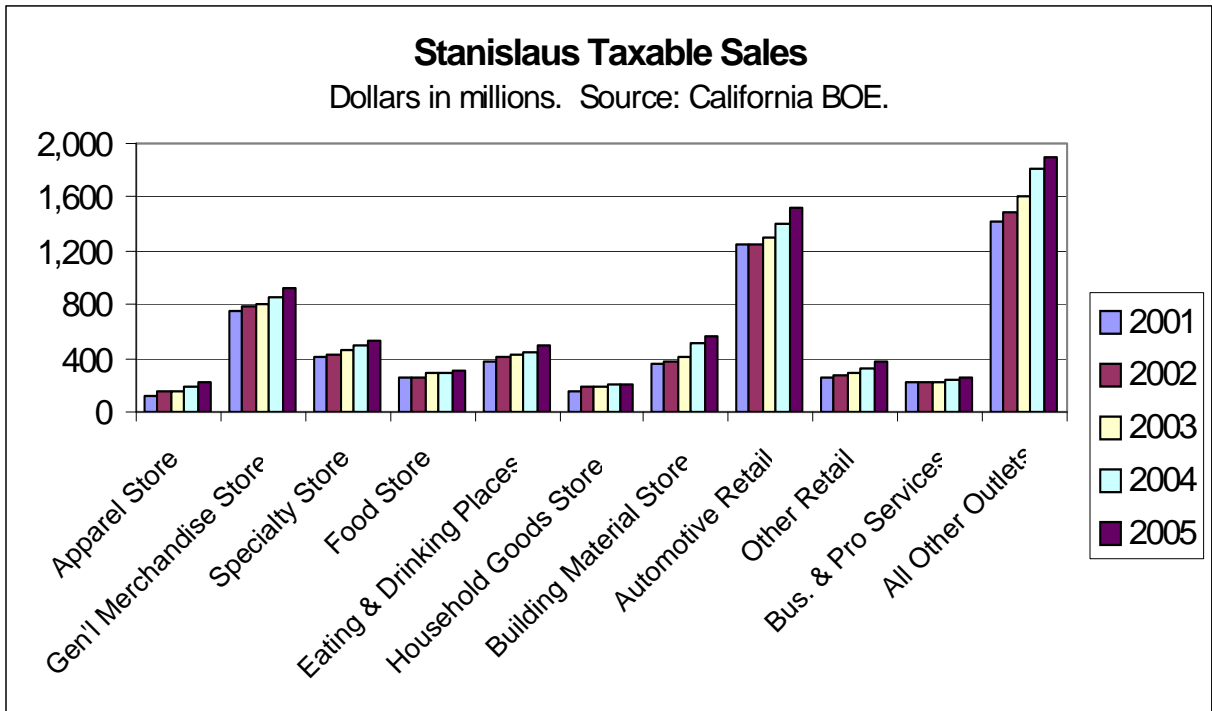
<b>Name of Employer</b>	<b>Description</b>	<b>Employees</b>
Stanislaus County	County Government	4,764
Modesto City Schools	Education District	3,345
Modesto Junior College	Education Institution	2,550
Turlock Unified School District	Education District	1,703
City of Modesto	City Government	1,700
Ceres Unified School District	Education District	1,394
California State University, Stanislaus	Education Institution	972
Sylvan Union School District	Education District	770
Oakdale Joint Union Unified School District	Education District	530
Turlock Irrigation District	Water & Electric Utility	464

## MAJOR NON-MANUFACTURING EMPLOYERS

Name of Employer	Description	Employees
Memorial Medical Center	Health Care	2,697
Doctors Medical Center	Health Care	1,967
Emanuel Medical Center	Health Care	1,470
Save Mart Supermarkets	Supermarket Retail	1,450
Wal-Mart	Retailer	1,150
Sutter Gould Medical Foundation	Health Care	950
Verizon	In-bound Call Center	681
Oak Valley Hospital/Care	Health Care	506
Longs Drug	Distribution Center	500
The Modesto Bee	Newspaper	500

Source: *The Modesto Bee* article May 6, 2007

Further signs of growth in the County are found in rising retail sales. This important indicator has risen by more than 30% over the past four years, reaching nearly \$7.3 billion in 2005. All the major reported categories showed increases during the period.

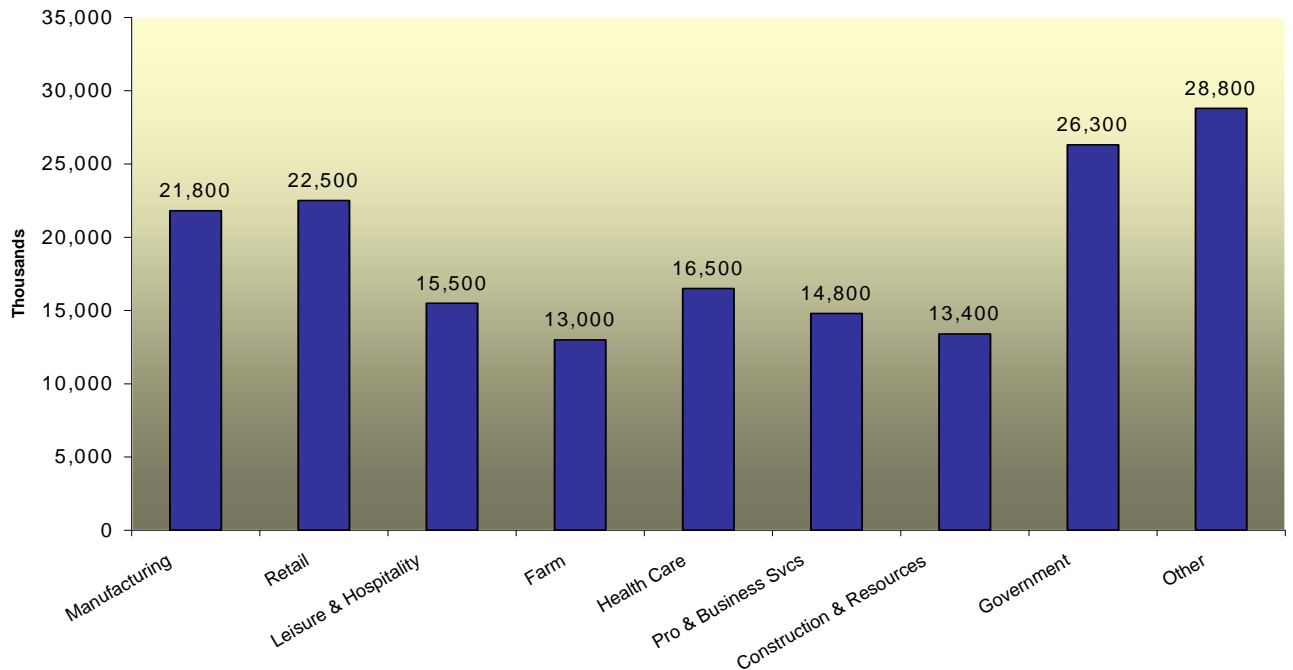


**INDUSTRY**

A rising local population is reflected in the size of consumer-driven sectors of the local economy. Retail, leisure and hospitality and health care directly serve this market. Government is clearly a large element in the Stanislaus economy. It's important to note that approximately 14,000 of these jobs are in the education field.

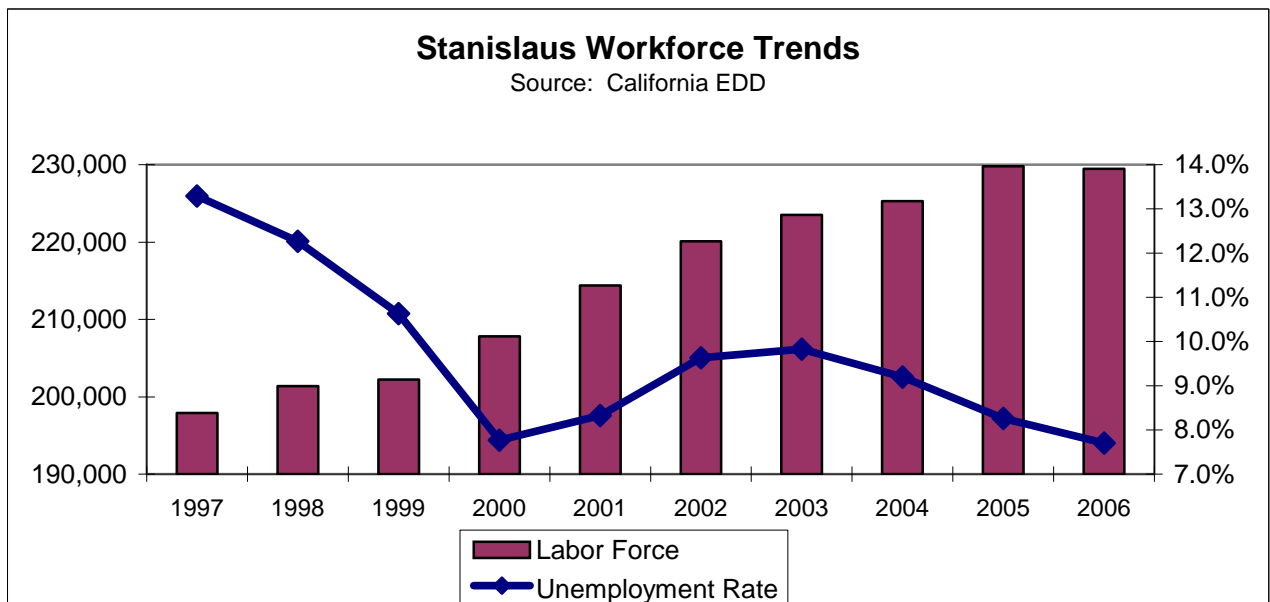
**Stanislaus 2006 Industry Employment**

Source: California Employment Development Department



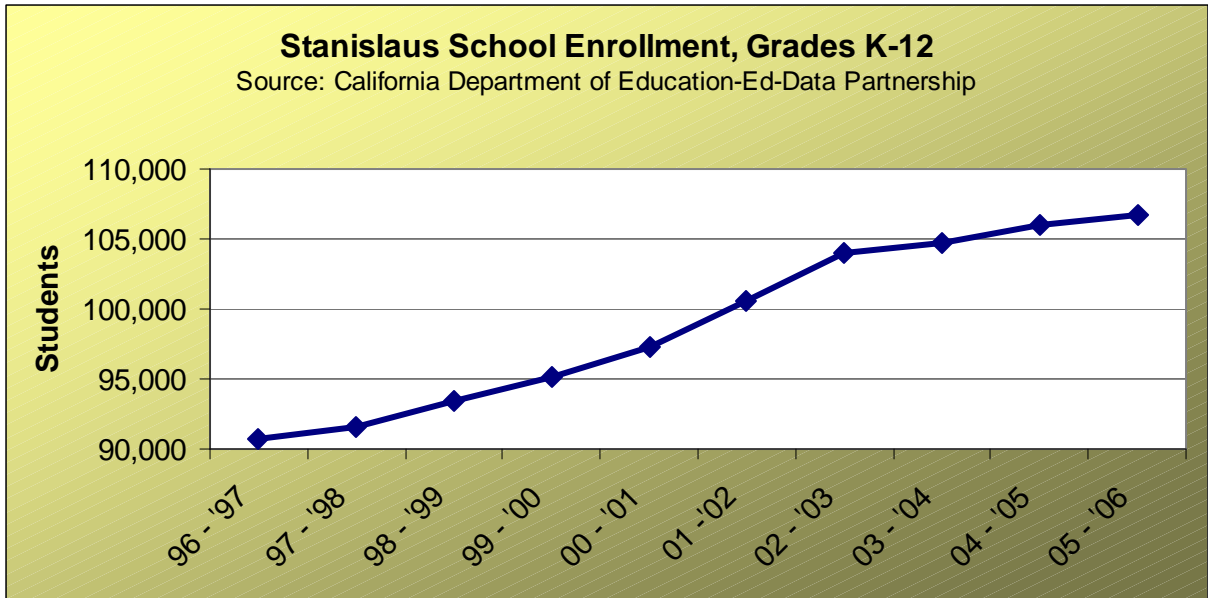
**WORKFORCE**

Overall, the workforce trends related to employment have been quite positive over the past decade. The unemployment rate has fallen precipitously, even as the Labor Force grew over 31,000 people to nearly 230,000. Although jobless rates temporarily climbed in the wake of the Bay Area's technology slowdown, recent years have seen continued progress on the employment front.



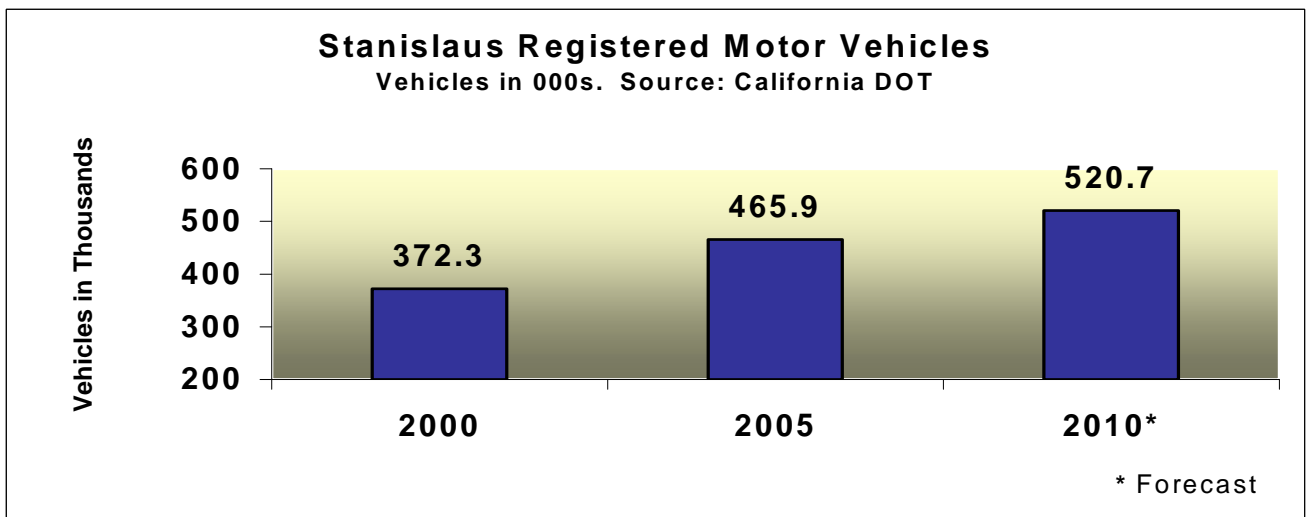
**EDUCATION**

Consistent with a rising population base, enrollment in area schools has been climbing. Student counts in grades kindergarten through high school have expanded by over 16,000 during the charted period. This growth has presented the education community with the challenge of creating classroom space and adding qualified staff. Historically there has been a gap between the level of college preparedness in the County and that of the State. However, there is some progress in this area. Degrees and certificates awarded by CSA Stanislaus and Modesto Junior College have been on the rise. These two institutions awarded 3,053 degrees and certificates in 2005, an increase of 15.3% from the previous four years.



**TRANSPORTATION**

As one would expect, as the population increases so too do the number of automobiles. In just the current decade, State forecasts show a 40% increase in the number of vehicles registered in our area. More cars are expected to be in the County by 2010 than there were residents at mid-decade. The County faces the challenge of maintaining those public roads.



## **HOUSING**

California is not known for its low cost, single-family housing. However, for residents of the Bay Area, Stanislaus County represents a relative bargain. As a result, migration from the Bay Area is a major growth component in Stanislaus. Santa Clara County has contributed approximately 18,000 net residents to Stanislaus County over the recent ten-year period.

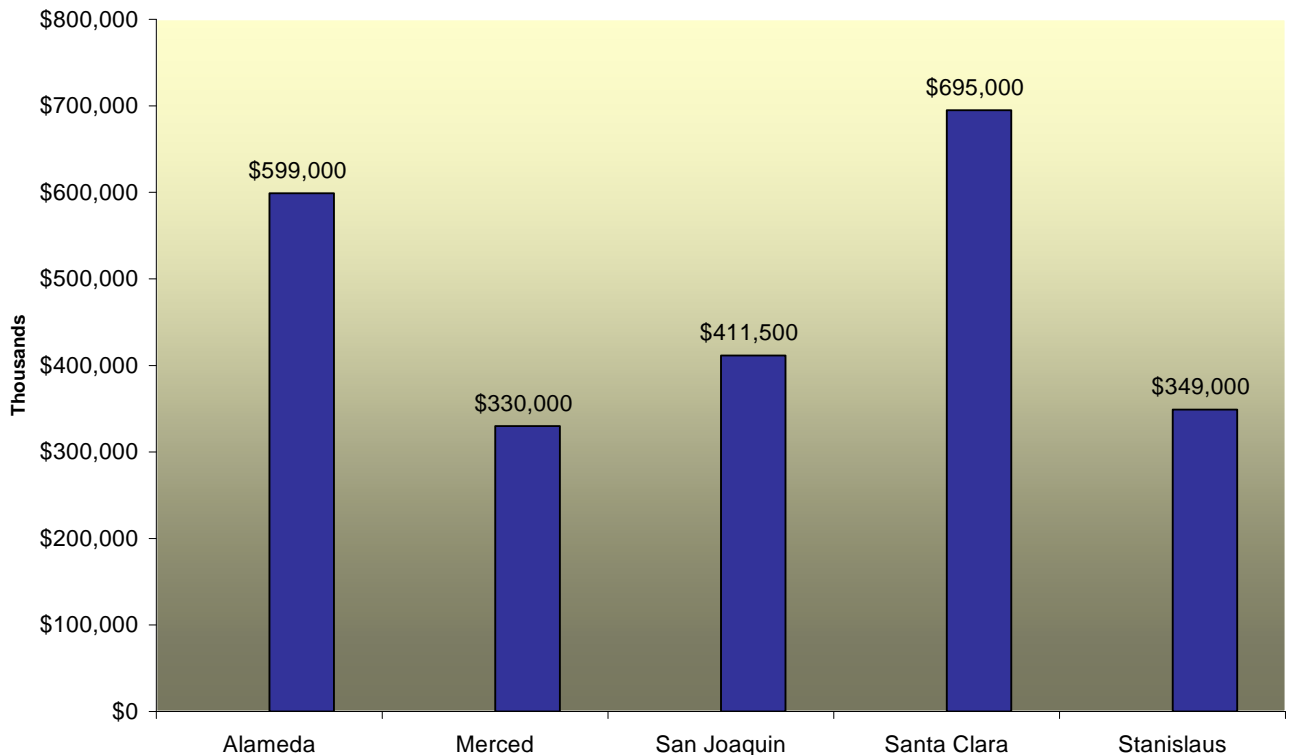
Recent data shows that the typical house in Stanislaus County sells for roughly 50.2% of the price of a home in a nearby Bay Area community. Just as in the case of median pay levels, local housing costs fall toward the middle of price ranges found in counties to the immediate north and south.

Home affordability is an enormous issue throughout California. Stanislaus is no exception. Wage levels, the availability of developable land, migration patterns, the economy, and a myriad of other factors affect home prices.

After several strong years, residential construction activity dipped significantly last year. Most forecasters do not foresee much improvement in this regard until 2008 and beyond. Part of the timing issue relates to working off the inventory of unsold existing homes on the market. This may take some time, as recent sales figures from the Central Valley Association Realtors show that home sales closures for tracked areas were off nearly 20% during January 2007.

### **Median Home Prices in March 2007**

Source: California Association of Realtors and DataQuick



Source: Alliance Business Resource Center at: [www.stanalliance.com](http://www.stanalliance.com)

Source: Modesto Bee article May 6, 2007

## **2007-2008 STATE BUDGET OVERVIEW**

The Governor's Proposed State Budget provides as general fund spending plan of \$103.765 billion with anticipated General Fund revenues of \$101.253 billion. There is a budgeted \$2.199 billion total available reserve.

**Adult Corrections Reform**—The May Revision funds some of the elements to implement AB 900 (Solorio) prison reform. These include: 1) an augmentation of \$9.6 million to transfer up to 5060 inmates out of State; 2) funding for the State to administer State and local construction programs in AB 900; 3) funding for the State for oversight of the newly established California Rehabilitation Oversight Board.

**Local Public Safety Assistance**—The May Revision maintains funding for important projects such as the Citizens' Option for Public Safety (COPS) at \$119 million and the Juvenile Justice Crime Prevention Act (JJCPA) at \$119 million.

**Williamson Act**—In the May Revision, the Governor proposes to permanently eliminate all funding, amounting to approximately \$39.1 million, for subventions to counties for property tax losses incurred by enrolling agricultural land in Williamson Act contracts. Stanislaus County has nearly 700,000 acres in the Williamson Act. The annual financial impact of losing Williamson Act funding would be \$1.5 million.

**Presidential Primary Election Reimbursement**—The Governor has indicated his intent to reimburse counties for their February Presidential Primary expenses in the 2008-2009 budget. This is consistent with the intent of SB 113. There is no funding for this in the 2007-2008 State budget.

**AB 2034, Integrated Services for Homeless Adults with Severe Mental Illness**—The Governor's budget proposes to eliminate funding for AB 2034 for a savings of \$54.9 million General Fund. The Assembly has voted to delete the funding and the Senate has voted to restore the funding. This will need to be worked out in the budget conference committee.

**Prop 36**—The January budget revealed the Governor was interested in removing all Prop 36 funding. The May Revision includes \$60 million for full funding of Prop 36.

**Court Security**—The May Revision includes an increase of \$36.6 million General Fund for Trial Court security needs based on the recommendations of the Court Security Working Group.

**AB 83/Property Tax Administration**—There is no designated funding for implementation of AB 83 should it be passed. The Department of Finance and Governor have both stated they will not fund this.



## Financial Policies and Schedules

Budget Process and Financial Policies  
Long Range Financial Planning  
Consolidated Financial Overview  
Net County Cost Schedule  
Discretionary Revenue  
General Fund--Designations and Reserves  
Other Major Revenue Sources  
Debt Service  
Schedule 9



## **BUDGET PROCESS AND FINANCIAL POLICIES**

To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of financial and budgetary policies. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial position for the foreseeable future. Moreover they provide guidelines to Management in planning and directing the County's day to day financial affairs, and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

### **BASIS OF BUDGETING**

The annual budget is prepared, reviewed and approved in accordance with the provisions of Sections 29000 and 29143, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before August 30. Budgeted expenditures are enacted into law through the passage of an Appropriation Resolution. This Resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Annual Financial Report are prepared using generally accepted accounting principles. The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use modified accrual basis, while Proprietary Funds use the full accrual basis.

Under modified accrual basis, revenues are recorded when both available and measurable. Measurable means when the amount of the transaction is known and available means the revenue will be received as cash within the current fiscal year or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the related liability is incurred, except for (1) principal of and interest on general long-term debt which are recognized when due; and (2) employee annual leave and claims and judgments for litigation and self-insurance which are recorded in the period due and payable.

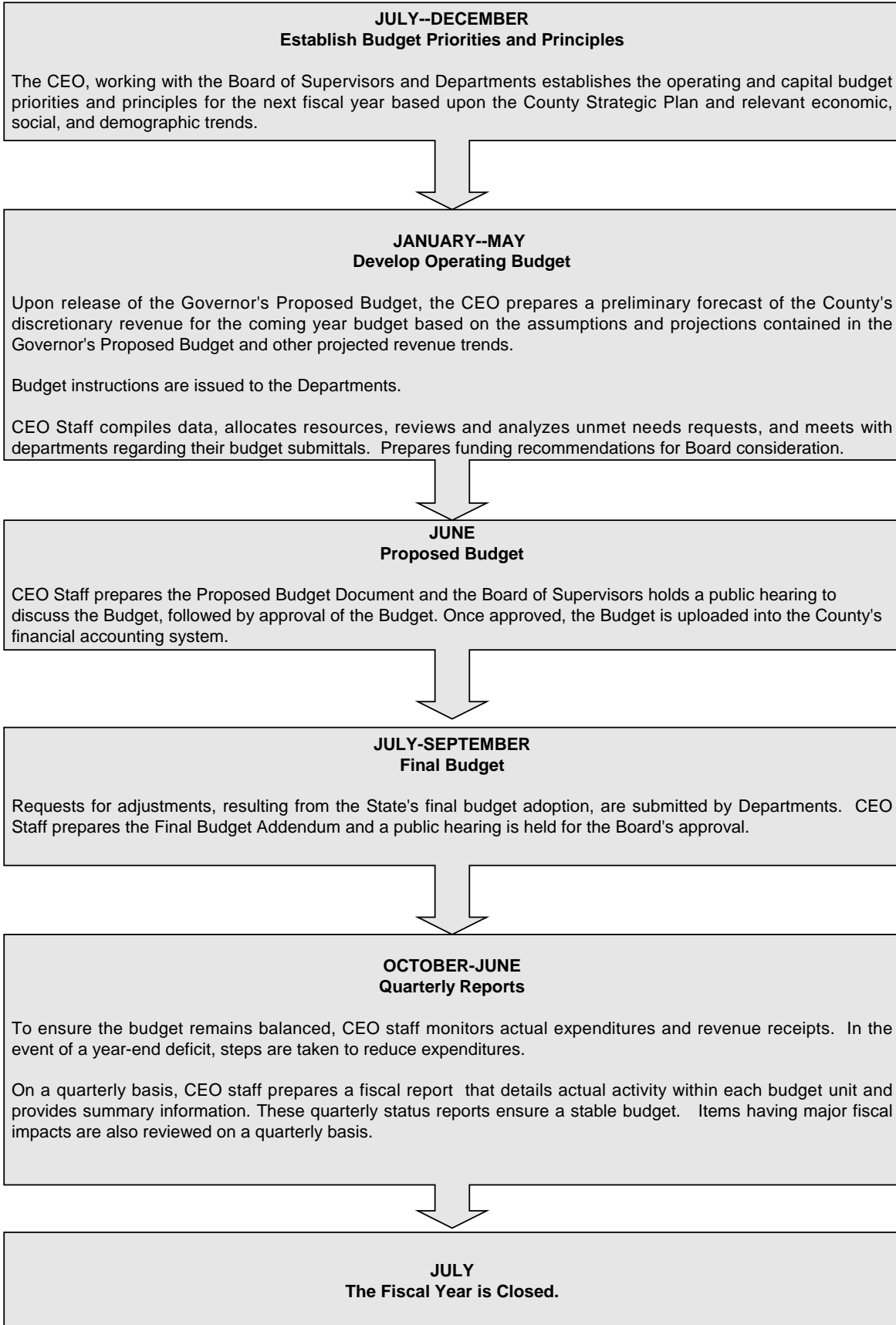
Full accrual is essentially the same manner as commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

### **COUNTY BUDGET PROCESS**

The budget for Stanislaus County is an operational plan, a fiscal plan and a staffing plan for the provision of services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to goals, objectives and community priorities set by the Board of Supervisors. In order for government to remain in business, the law requires that an adopted budget be in place by the beginning of each fiscal year – July 1<sup>st</sup> through June 30<sup>th</sup>.

The chart on the following page shows a typical budget cycle:

# COUNTY BUDGET PROCESS



## **Budget Amendment Process**

Government Code Sections 29125 through 29130 authorizes amendments to the adopted budget through the budget revision process. Revisions enable Departments to move or adjust budgeted appropriations or adjust estimated revenues.

The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions may be approved throughout the year in accordance with the following procedures:

Revisions requiring Board of Supervisors approval are:

- ◆ By 4/5 vote – all transfers from the budget unit "Appropriations for Contingencies" General Fund (0100), Org #16071.
- ◆ Transfers between Budget Units, however, some exceptions have been approved for General Fund Departments, such as the Sheriff's Department.
- ◆ By 4/5 vote – all appropriation of unbudgeted revenues from any source and use of fund balance/retained earnings.
- ◆ The Board must approve addition or deletion of any appropriation for Fixed Assets if over \$10,000.

Revisions that may be approved by the Chief Executive Office are appropriations and estimated revenue transfers within or between objects within a budget unit, excluding "Fixed Assets" over \$10,000.

## **ENCUMBRANCES**

The County budget is prepared on the modified accrual basis of accounting except encumbrances that are outstanding at year-end are considered expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balances since the commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

## **INVESTMENT & CASH MANAGEMENT**

**Responsibility**—Investments and cash management is the responsibility of the County Treasurer.

**Investment Objective**—The County's primary investment objective is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

**Safety** of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain, to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six month period.

To achieve appropriate **liquidity** needs the Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors as can be determined by historical disbursement patterns as well as communicated forecasts by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or **yield**, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher risk, longer maturity investment pools. An earnings rate goal for the fund will generally achieve a yield that is 100 basis points higher than inflation.

### **Authorized Investments**

Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five (5) years or less from the transaction settlement date. All investments (except in mutual funds) must be in securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an "Investment Policy" for the Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to investments permitted and reducing concentration within most permitted investment types.

### **CAPITAL ASSETS**

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements including roads, bridges, lighting systems, drainage systems, and flood control. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the straight-line method over the lesser of the capital lease period or their estimated useful lives.

### **REVENUE POLICIES**

The County will try to maintain a diversified and stable revenue system as protection from short-run fluctuations.

The County will attempt to maintain a diversified and stable economic base by supporting policies that promote tourism, fishing, agriculture, commercial and industrial employment.

The County will estimate annual revenues on an objective and reasonable basis and will develop a method to project revenues on a multi-year basis.

The County will use one-time or special purpose revenue for one-time expenditures or for expenditures required by the revenue, and not to subsidize recurring personnel, operation and maintenance costs.

The County will establish and regularly review all user charges and set fees at a level related to the cost of providing the service or establish new fees where necessary.

The County's Enterprise Funds and Internal Service Funds will attempt to maintain revenue which will support the full direct and indirect costs of the fund, including costs of operation and maintenance, depreciation and debt service.

### **EXPENDITURE POLICIES**

The County will maintain a level of expenditures that will provide for the health, safety and welfare of the residents of the community.

The County will set fees and user charges at a level that fully supports the total direct and indirect costs of operations, capital improvements, and debt service requirements not covered by reserves.

## **FUND BALANCE MANAGEMENT**

### **Fund Balances/Reserves**

- ◆ To maintain the County's credit rating and meet seasonal cash flow shortfalls, economic downturns or a local disaster, the budget shall provide for an anticipated fund balance for general government and enterprise fund types.
- ◆ Fund Balance will be maintained to provide the County with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue without borrowing.
- ◆ The upper goal for the unreserved/undesignated General Fund balance is 15%, but not less than 5%, of the average final budgeted general fund appropriations for the preceding three fiscal years.
- ◆ Funds in excess of upper goal may be considered to supplement "pay as you go" capital outlay expenditures or prepay existing debt.
- ◆ The Board of Supervisors has been consistent in maintaining a designation for debt services that is equal to one year of debt service payments. This has assisted in maintaining the County's credit rating.

### **General Fund—Designations and Reserves**

In Stanislaus County, reserves in the General Fund are divided into several basic types for accounting and tracking purposes: designations, reserves and unreserved/undesignated fund balance. Unreserved/undesignated fund balance is the official title for what is typically described as "fund balance" in our budget reports and discussions. Technically, designations and reserves are fund balance as well, but are either restricted (reserves) or have been set-aside by the Board for a specific purpose (designation).

## **LONG RANGE FINANCIAL PLANNING**

The County of Stanislaus integrates long-term budgeting with the annual budget process and maintains a Long Range Model to forecast annual expenditures and revenues for the General Fund over a four-year period. The model is intended to serve as a tool providing the County with the insight required to address future and/or anticipated issues that may impact the County's financial condition. The model is updated prior to preparation of the Proposed Budget and once again after the Board has adopted the Final Budget. The model is utilized throughout the annual budgeting process to project future impacts of funding for ongoing expenditures, new facilities, anticipated future issues, programs and during labor negotiations to manage future labor costs within available resources. The objective of the financial modeling process is to provide clear and concise long term financial projection to assist the Chief Executive Officer and the Board of Supervisors with identifying and responding to future financial issues and opportunities.

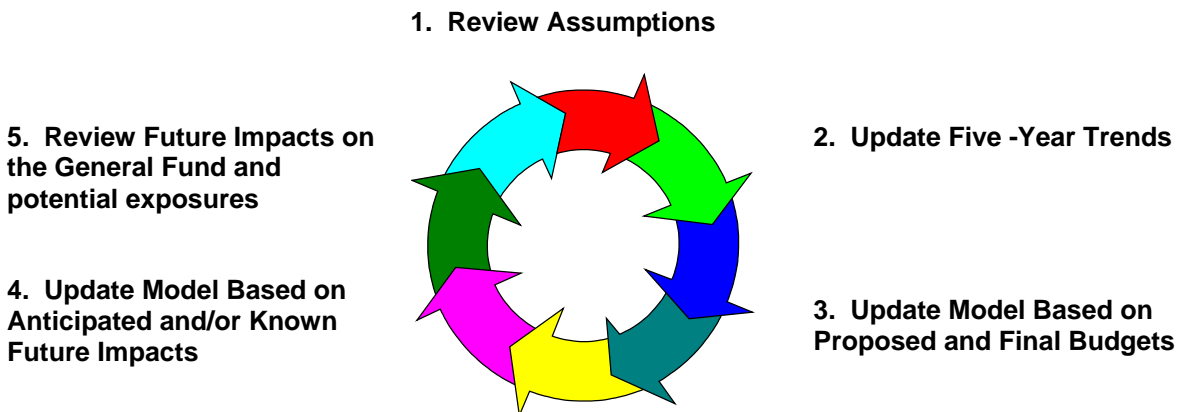
### **LONG RANGE MODEL EXPENDITURES**

Expenditures are tracked and forecasted in five categories: Base Budget, Labor Relations, Capital Projects, Debt Service and Special Needs/Issues. However, categories have been consolidated for summary presentation. Each category consists of a detailed analysis of future growth based on identified future cost exposures and a five-year trend analysis. A salary projection system is utilized to project future labor costs based on existing labor agreements and future assumptions. Each expenditure category is updated upon adoption of the Final Budget to distinguish between funding for one-time expenditures and ongoing expenditures approved by the Board of Supervisors.

### **LONG RANGE MODEL REVENUES**

Revenues are tracked and forecasted in three categories: Discretionary Revenue, Departmental Revenue and One-time Funding. The analysis of individual revenue categories includes a review of the economic variables impacting revenues and a five-year trend analysis. A separate Discretionary Revenue Model is maintained for tracking major revenue sources and provides future year projections based on historical trends and economic assumptions.

### **LONG RANGE MODEL PROCESS**



### **LONG RANGE MODEL**

Following are the County's Long Range Projections as of May 2007:

## STANISLAUS COUNTY--GENERAL FUND LONG RANGE SUMMARY

ITEM	2007-2008 Proposed Budget Total	2008-2009 Projected Budget Total	2009-2010 Projected Budget Total	2010-2011 Projected Budget Total
Base Budget	\$ 257,638,339	\$ 273,274,674	\$ 288,084,036	\$ 304,811,458
Debt Service	\$ 10,799,665	\$ 10,106,328	\$ 10,101,789	\$ 10,094,129
Health Services Agency Funding Plan	\$ 4,482,527	\$ 4,482,527	\$ 4,482,527	\$ 4,482,527
<hr/>				
<b>Total Funded Expense Exposures:</b>	<b>\$ 272,920,531</b>	<b>\$ 287,863,529</b>	<b>\$ 302,668,352</b>	<b>\$ 319,388,114</b>
 <b>Revenue Assumptions:</b>				
Discretionary Revenue	\$ 180,749,399	\$ 187,889,725	\$ 195,418,805	\$ 203,279,951
Departmental Revenue	\$ 84,628,150	\$ 88,804,660	\$ 91,963,440	\$ 95,302,203
Required Fund Balance	\$ 7,542,982	\$ 6,100,000	\$ 6,100,000	\$ 6,100,000
Prior Year Designations for Health Services Agency			\$ -	\$ -
<hr/>				
<b>TOTAL ALL FUNDING SOURCES</b>	<b>\$ 272,920,531</b>	<b>\$ 282,794,385</b>	<b>\$ 293,482,245</b>	<b>\$ 304,682,154</b>
Designations - Other	\$ -	\$ -	\$ -	\$ -
<b>Total (deficit in brackets)</b>	<b>\$ -</b>	<b>\$ (5,069,144)</b>	<b>\$ (9,186,107)</b>	<b>\$ (14,705,960)</b>

A deficit indicates that additional fund balance or one-time revenues will be needed to balance the budget.

## Consolidated Financial Overview 2007-2008 Proposed Budget

REVENUE CATEGORIES	GENERAL		SPECIAL		CAPITAL		INTERNAL		2007-2008
	FUND	FUNDS	REVENUE	FUNDS	PROJECTS	FUNDS	ENTERPRISE	SERVICE	FINAL BUDGET
									TOTAL
Charges for Service	\$ 41,347,829	\$ 49,340,765	\$ 45,000	\$ 57,785,795	\$ 70,908,500				\$ 219,427,889
Fines, Forfeitures, Penalties	5,675,534	4,728,724	1,332,265	-	-				11,736,523
Intergovernmental Revenue	71,383,480	350,772,823	164,875	1,621,312	17,500				423,959,990
Licenses, Permits, Franchises	2,445,867	3,136,853	-	-	-				5,582,720
Miscellaneous Revenue	1,544,363	2,259,367	205,000	6,264,154	325,000				10,597,884
Other Financing Sources	7,289,773	60,944,785	1,010,357	3,406,649	60,000				72,711,564
Revenue from Use of Assets	6,725,118	752,953	425,000	6,385,481	667,264				14,955,816
Taxes	128,965,585	11,915,534	4,039,427	2,512,668	-				147,433,214
<b>Total Revenue</b>	<b>\$ 265,377,549</b>	<b>\$ 483,851,804</b>	<b>\$ 7,221,924</b>	<b>\$ 77,976,059</b>	<b>\$ 71,978,264</b>				<b>\$ 906,405,600</b>
<b>EXPENDITURE CATEGORIES</b>									
Salaries and Benefits	\$ 141,456,417	\$ 178,206,913	\$ 220,180	\$ 32,690,344	\$ 5,355,821				\$ 357,929,675
Services and Supplies	41,216,639	120,088,222	8,105,582	35,126,248	65,640,379				270,177,070
Other Charges	20,471,722	197,225,164	2,848,561	12,911,729	2,915,877				236,373,053
Fixed Assets	2,927,480	2,186,887	-	2,147,032	814,193				8,075,592
Other Financing Uses	56,978,933	3,479,224	1,701,031	2,163,917	200,000				64,523,105
Intrafund	42,290	(599,680)	-	-	2,707				(554,683)
Contingencies	9,827,050	-	-	-	-				9,827,050
<b>Total Expenditures</b>	<b>\$ 272,920,531</b>	<b>\$ 500,586,730</b>	<b>\$ 12,875,354</b>	<b>\$ 85,039,270</b>	<b>\$ 74,928,977</b>				<b>\$ 946,350,862</b>
<b>Net Increase (Decrease) in Fund Balance/Retain</b>	<b>\$ (7,542,982)</b>	<b>\$ (16,734,926)</b>	<b>\$ (5,653,430)</b>	<b>\$ (7,063,211)</b>	<b>\$ (2,950,713)</b>				<b>\$ (39,945,262)</b>



## 2007-2008 STANISLAUS COUNTY PROPOSED BUDGET NET COUNTY COST SCHEDULE

FUND TYPE	Proposed Budget Expenditures	Proposed Budget Revenues	Proposed Budget Fund Balance	Proposed Budget Net County Cost
<b>GENERAL FUND</b>				
AAA - Veterans Services	\$ 355,977	\$ 85,500	\$ -	\$ 270,477
Agricultural Commissioner	4,185,154	2,740,948	-	1,444,206
Animal Services	3,105,306	1,550,974	-	1,554,332
Assessor	5,876,796	1,389,250	-	4,487,546
Auditor-Controller	4,279,567	2,858,336	-	1,421,231
Board of Supervisors	1,043,275	48,350	-	994,925
Board of Supervisors - Community Support	45,000	-	-	45,000
Chief Executive Office - Airport	228,867	228,867	-	-
Chief Executive Office - Appropriations for Cont.	9,827,050	-	-	9,827,050
Chief Executive Office - C.A.R.E. Unit	83,476	-	-	83,476
Chief Executive Office - C.I.F.A.	241,429	-	-	241,429
Chief Executive Office - County Court Funding	7,553,855	5,187,112	-	2,366,743
Chief Executive Office - County Facilities	447,691	-	-	447,691
Chief Executive Office - Crows Landing Air Facility	275,031	275,031	-	-
Chief Executive Office - Debt Service	13,074,969	5,048,454	-	8,026,515
Chief Executive Office - Economic Development	389,242	-	-	389,242
Chief Executive Office - Economic Development Bank	1,500,000	-	-	1,500,000
Chief Executive Office - General Fund Match - VLF	20,660,721	20,660,721	-	-
Chief Executive Office - General Fund Match/Support	23,998,699	-	-	23,998,699
Chief Executive Office - Jail Medical	6,627,391	200,000	-	6,427,391
Chief Executive Office - OES/Fire Warden	1,592,351	249,127	-	1,343,224
Chief Executive Office - Operations and Services	6,662,903	2,200,000	-	4,462,903
Chief Executive Office - Plant Acquisition	2,247,000	-	-	2,247,000
Chief Executive Office - Risk Management Division	1,616,669	1,274,635	-	342,034
Clerk of the Board	528,400	4,500	-	523,900
Clerk-Recorder	2,015,999	2,015,999	-	-
Clerk-Recorder - Elections	3,738,098	300,000	-	3,438,098
Cooperative Extension	433,554	5,600	-	427,954
County Counsel	2,600,704	1,200,650	-	1,400,054
District Attorney - Criminal Division	13,764,781	1,012,675	-	12,752,106
General Services Agency - Administration	508,489	-	-	508,489
General Services Agency - Facilities Maintenance Divisioi	6,794,942	3,770,994	-	3,023,948
General Services Agency - Purchasing Division	575,133	393,179	-	181,954
Grand Jury	120,214	-	-	120,214
Parks and Recreation	5,359,816	2,693,967	-	2,665,849
Parks and Recreation - 20-year Master Plan	35,000	35,000	-	-
Parks and Recreation - TRRP	1,218,081	1,000,000	-	218,081
Planning & Community Development	1,867,239	553,500	-	1,313,739
Probation - Administration	2,841,056	119,000	-	2,722,056
Probation - Casework	10,906,462	3,794,372	-	7,112,090
Probation - Institutions	8,033,416	1,321,700	-	6,711,716
Public Defender	6,088,513	632,878	-	5,455,635
Public Defender - Indigent Defense	2,688,019	-	-	2,688,019
Sheriff - Administration	5,140,222	213,200	-	4,927,022

<b>FUND TYPE</b>	<b>Proposed Budget Expenditures</b>	<b>Proposed Budget Revenues</b>	<b>Proposed Budget Fund Balance</b>	<b>Proposed Budget Net County Cost</b>
Sheriff - Contract Cities	8,262,857	7,736,857	-	526,000
Sheriff - Court Security	3,464,840	3,360,726	-	104,114
Sheriff - Detention	33,675,579	3,932,110	-	29,743,469
Sheriff - Operations	30,907,720	2,819,780	-	28,087,940
Sheriff - Ray Simon Training Center	2,279,946	1,618,183	-	661,763
Treasurer - Revenue Recovery	928,350	928,350	-	-
Treasurer - Tax Collector	1,528,157	471,100	-	1,057,057
Treasurer - Treasury	696,525	696,525	-	-
<b>Total General Fund</b>	<b>\$ 272,920,531</b>	<b>\$ 84,628,150</b>	<b>\$ -</b>	<b>\$ 188,292,381</b>

#### **Discretionary Revenue/Fund Balance**

Discretionary Revenue	\$ -	\$ 180,749,399	\$ -	\$ (180,749,399)
Use of Fund Balance/Retained Earnings	-	-	7,542,982	(\$7,542,982)
<b>Adjusted General Fund</b>	<b>\$ 272,920,531</b>	<b>\$ 265,377,549</b>	<b>\$ 7,542,982</b>	<b>\$ -</b>

#### **SPECIAL REVENUE FUNDS**

Alliance WorkNet	\$ 9,401,845	\$ 9,401,845	\$ -	\$ -
Alliance WorkNet - STANWorks	1,363,716	1,363,716	-	-
Animal Services - Trust - Donations	162,000	162,000	-	-
Area Agency on Aging	2,711,404	2,387,621	-	323,783
Behavioral Health and Recovery Services	39,564,823	39,939,847	(1,712,487)	1,337,463
BHRS - Alcohol and Drug	3,509,674	3,459,635	-	50,039
BHRS - Managed Care	11,031,188	8,758,231	2,160,903	112,054
BHRS - Prop 63	6,865,212	6,856,881	-	8,331
BHRS - Public Guardian	1,128,808	420,000	156,392	552,416
BHRS - Stanislaus Recovery Center	3,365,044	3,194,939	(356,410)	526,515
BHRS - Substance Abuse & Crime Prevention Act	1,633,154	1,633,154	-	-
Chief Executive Office - County Fire Service Fund	1,678,694	1,377,854	840	300,000
Chief Executive Office - DOJ Drug & Alcohol	130,300	16,980	-	113,320
Child Support Services	18,224,783	16,798,297	1,426,486	-
Children and Families First Commission	12,221,629	7,790,983	4,430,646	-
Clerk-Recorder - Vital & Health Statistics	76,000	40,000	36,000	-
Clerk-Recorder Automation	2,463,599	1,411,200	1,052,399	-
Cooperative Extension - Farm & Home Advisors Res	75,395	2,000	73,395	-
CSA - County Children's Fund	242,104	166,075	76,029	-
CSA - Foster Care Incentive/Out of Home Placement	56,794	-	56,794	-
CSA - General Assistance	1,250,825	654,493	-	596,332
CSA - IHSS PUBLIC AUTHORITY - ADMINISTRATION	1,256,609	1,256,609	-	-
CSA - IHSS PUBLIC AUTHORITY - BENEFITS	2,901,673	2,901,673	-	-
CSA - Integrated Children's Services	50,000	50,000	-	-
CSA - Public Economic Assistance	84,497,333	81,252,739	-	3,244,594
CSA - Seriously Emotionally Disturbed Children	520,018	273,018	-	247,000
CSA - Services and Support	155,204,122	150,650,187	1,547,100	3,006,835
District Attorney - Arson Task Force	2,000	2,000	-	-
District Attorney - Auto Fraud Prosecution	168,220	168,220	-	-
District Attorney - Criminal Division Asset Forfeiture	25,000	25,000	-	-
District Attorney - Elder Abuse Advocacy & Outreach	86,688	86,688	-	-

<b>FUND TYPE</b>	<b>Proposed Budget Expenditures</b>	<b>Proposed Budget Revenues</b>	<b>Proposed Budget Fund Balance</b>	<b>Proposed Budget Net County Cost</b>
District Attorney - Federal Asset Forfeiture	5,000	5,000	-	-
District Attorney - Real Estate Fraud	270,000	270,000	-	-
District Attorney - Rural Crimes Prevention	284,155	284,155	-	-
District Attorney - Spousal Abuser Prosecution	151,999	102,080	-	49,919
District Attorney - Vertical Prosecution Block Grant	481,559	350,213	-	131,346
District Attorney - Victim Compensation/Gov.Claims	60,122	60,122	-	-
District Attorney - Victim Witness - Year 23	340,150	336,071	-	4,079
District Attorney - Worker's Compensation Fraud	321,012	321,012	-	-
Environmental Resources	7,920,132	6,958,059	333,953	628,120
Environmental Resources - AB 939	405,000	405,000	-	-
Environmental Resources - Abandoned Vehicles	112,000	87,000	-	25,000
Environmental Resources - Disclosure Program	451,500	301,500	150,000	-
Environmental Resources - E-Waste Collection Facility	88,000	88,000	-	-
Environmental Resources - Household Hazardous Waste	451,610	451,610	-	-
Environmental Resources - Trust Fund	92,685	-	92,685	-
Environmental Resources - Underground Storage Tank	258,971	258,971	-	-
Environmental Resources - Used Oil Recycling	152,324	76,548	75,776	-
Environmental Resources - Vehicle Registration Fee	50,000	9,500	40,500	-
Environmental Resources - Waste Tire Enforcement Gar	129,200	129,200	-	-
General Services Agency - 12th Street - Office Building	466,981	123,047	-	343,934
H.S.A. - I.H.C.P. (CHIP)	286,290	286,290	-	-
Health Services Agency - Administration	7,006,111	7,006,111	-	-
Health Services Agency - EMS Discretionary Fund	130,000	130,000	-	-
Health Services Agency - Health Coverage & Quality Svc:	1,224,021	1,224,021	-	-
Health Services Agency - IHCP EMS Hospital	193,000	193,000	-	-
Health Services Agency - IHCP EMS Physicians	459,000	459,000	-	-
Health Services Agency - Indigent Health Care	15,840,903	13,490,351	-	2,350,552
Health Services Agency - Local PH Preparedness Fund	1,031,726	1,031,726	-	-
Health Services Agency - PH Vital and Health Statistics	27,000	27,000	-	-
Health Services Agency - Public Health	24,613,394	23,200,882	426,100	986,412
Library	12,444,383	9,995,330	1,585,423	863,630
Parks and Recreation - Fish and Wildlife	50,000	18,000	32,000	-
Parks and Recreation - Modesto Reservoir Patrol	117,403	23,000	94,403	-
Parks and Recreation - Off Highway Vehicle Fund	75,339	6,143	69,196	-
Planning - Building Permits	3,615,576	3,406,500	209,076	-
Planning - General Plan Maintenance	70,000	280,500	(210,500)	-
Planning - Hammett / Kiernan PSR	-	15,000	(15,000)	-
Planning - Salida Planning Efforts	100,000	-	100,000	-
Planning - Special Revenue Grants	2,790,260	2,755,600	34,660	-
Probation - Juvenile Accountability Block Grant	28,248	28,248	-	-
Probation - Juvenile Justice Crime Prevention Act	1,880,001	1,665,864	214,137	-
Probation - Ward Welfare Fund	120,000	24,000	96,000	-
Public Works - Administration	1,774,956	1,774,956	-	-
Public Works - Engineering	3,961,159	3,966,259	(5,100)	-
Public Works - Road and Bridge	45,631,155	41,735,448	3,895,707	-
Sheriff - CAL ID Program	907,407	425,000	482,407	-
Sheriff - CAL-MMET	1,068,068	1,068,068	-	-
Sheriff - Civil Process Fee	148,500	155,000	(6,500)	-

FUND TYPE	Proposed Budget Expenditures	Proposed Budget Revenues	Proposed Budget Fund Balance	Proposed Budget Net County Cost
Sheriff - Driver Training Program	139,860	109,860	30,000	-
Sheriff - Vehicle Theft Unit	491,916	430,000	61,916	-
<b>Total Special Revenue Funds</b>	<b>\$ 500,586,730</b>	<b>\$ 468,050,130</b>	<b>\$ 16,734,926</b>	<b>\$ 15,801,674</b>

#### **CAPITAL PROJECTS FUNDS**

Chief Executive Office - Courthouse Construction Fund	\$ 177,578	\$ 567,000	\$ (389,422)	\$ -
Chief Executive Office - Criminal Justice Facilities Fund	545,816	765,265	(219,449)	-
Planning - RDA Housing Set a Side	1,179,160	1,379,732	(200,572)	-
Planning - Redevelopment Agency	10,972,800	4,509,927	6,462,873	-
<b>Total Capital Projects Funds</b>	<b>\$ 12,875,354</b>	<b>\$ 7,221,924</b>	<b>\$ 5,653,430</b>	<b>\$ -</b>

#### **ENTERPRISE FUNDS**

BHRS - Stanislaus Behavioral Health Center	\$ 18,456,216	\$ 18,212,525	\$ 18,955	\$ 224,736
Environmental Resources - Fink Road Landfill	6,229,504	5,790,400	439,104	-
Environmental Resources - Geer Road Landfill	597,820	601,484	(3,664)	-
Environmental Resources - Waste-to-Energy	13,352,914	8,404,404	4,948,510	-
Health Services Agency - Clinic and Ancillary Svcs	39,078,341	34,595,814	-	4,482,527
Public Works - Local Transit System	5,642,582	3,993,190	1,649,392	-
Sheriff - Jail Commissary / Inmate Welfare	1,681,893	1,670,979	10,914	-
<b>Total Enterprise Funds</b>	<b>\$ 85,039,270</b>	<b>\$ 73,268,796</b>	<b>\$ 7,063,211</b>	<b>\$ 4,707,263</b>

#### **INTERNAL SERVICE FUNDS**

Chief Executive Office - Dental Self Insurance	\$ 4,323,402	\$ 4,203,112	\$ 120,290	\$ -
Chief Executive Office - General Liability	4,109,409	3,409,409	700,000	-
Chief Executive Office - Professional Liability	1,714,458	414,458	1,300,000	-
Chief Executive Office - Purchased Insurance	40,784,967	40,784,967	-	-
Chief Executive Office - Unemployment Insurance	746,581	644,158	102,423	-
Chief Executive Office - Vision Care Insurance	981,463	981,463	-	-
Chief Executive Office - Worker's Compensation	8,000,000	8,000,000	-	-
General Services Agency - Central Services Division	1,160,986	1,160,986	-	-
General Services Agency - Fleet Services Division	3,114,511	3,114,511	-	-
ICJIS	847,900	847,900	-	-
Public Works - Morgan Shop	3,081,320	2,776,320	305,000	-
S.B.T. - Telecommunications	1,475,738	1,300,738	175,000	-
Strategic Business Technology	4,588,242	4,340,242	248,000	-
<b>Total Internal Service Funds</b>	<b>\$ 74,928,977</b>	<b>\$ 71,978,264</b>	<b>\$ 2,950,713</b>	<b>\$ -</b>

**Total All Funds \$ 946,350,862 \$ 885,896,663 \$ 39,945,262 \$ 20,508,937**

#### **OTHER COUNTY MATCH CONTRIBUTIONS**

North McHenry Sales Tax				\$ 1,260,405
LAFCO				155,298
Stanislaus Council of Governments				4,607
HSA Deficit Repayment				2,009,610
Law Library				59,842

**Total \$ - \$ - \$ - \$ 3,489,762**  
**TOTAL COUNTY APPROPRIATIONS \$ 946,350,862 \$ 885,896,663 \$ 39,945,262 \$ 23,998,699**

**2007-2008 STANISLAUS COUNTY PROPOSED BUDGET  
GENERAL FUND  
DISCRETIONARY REVENUE**

DESCRIPTION	Year-End Actual As of 6-30-2006	Adjusted Budget Fiscal Year 2006-2007	Year-End Estimates Fiscal Year 2006-2007	Projection for Proposed Budget Fiscal Year 2007-2008
<b><u>TAXES</u></b>				
10000 PT - Current Secured	\$ 29,296,240	\$ 38,126,133	\$ 39,126,133	\$ 41,300,000.00
10210-10295 RDA Pass Thru Increment	1,162,161	1,582,685	1,700,000	1,710,000
10400 PT - Current Unsecured	1,533,647	1,658,297	1,658,297	1,708,046
11000 PT - Prior Unsecured	66,359	60,000	50,000	50,000
11400 PT - Supplemental, Current	8,487,053	6,000,000	6,800,000	4,500,000
11600 PT - Supplemental, Prior	-	-	-	-
11800 Sales Tax	17,190,716	17,300,000	16,800,000	16,800,000
12630 Other Tax - Occupancy Tax	589,409	609,000	609,000	609,000
12640 Other Tax - Race Horse	-	-	-	-
12650 Other Tax - Transfer	3,900,178	2,880,000	2,600,000	2,600,000
12680 Other taxes - Aircraft	-	-	-	-
12700 In-lieu of Sales and Use Tax	4,536,416	5,974,121	5,974,121	5,500,000
12710 Property Tax in-lieu of VLF	46,003,427	50,412,778	50,412,778	53,941,672
12750 FHA Tax Apportionment	16,869	20,400	20,400	18,000
12800 Tax deeded land sale	-	-	3,946	-
<b>Total</b>	<b>\$ 112,782,475</b>	<b>\$ 124,623,414</b>	<b>\$ 125,754,675</b>	<b>\$ 128,736,718</b>
<b><u>LICENSES, PERMITS AND FRANCHISES</u></b>				
14000 Franchises	\$ 1,012,162	\$ 975,000	\$ 1,057,905	\$ 1,050,000
<b>Total</b>	<b>\$ 1,012,162</b>	<b>\$ 975,000</b>	<b>\$ 1,057,905</b>	<b>\$ 1,050,000</b>
<b><u>PENALTIES</u></b>				
16500 -16501 Fines, Forfeitures & Penalties	\$ 3,373,977	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
<b>Total</b>	<b>\$ 3,373,977</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>
<b><u>REVENUE FROM USE OF MONEY</u></b>				
17000-17010 Interest	\$ 3,851,239	\$ 4,850,000	\$ 4,850,000	\$ 4,850,000
18000 Rents & Concessions	202,075	202,075	202,075	202,075
18060 SCOE Rent	151,900	140,400	140,400	140,400
18070 U S Postal Rent	308,750	285,000	285,000	71,250
18080 U S D A	137,108	-	-	-
<b>Total</b>	<b>\$ 4,651,072</b>	<b>\$ 5,477,475</b>	<b>\$ 5,477,475</b>	<b>\$ 5,263,725</b>
<b><u>INTERGOVERNMENTAL REVENUES</u></b>				
20400 State-motor VLF In-lieu Tax(Gap Loan)	\$ -	\$ -	\$ -	\$ -
21460 Stabilization-AB650 to Realignment	922,000	922,000	922,000	922,000
22820 St Aid Realignment	221,797	159,043	159,043	-
24400 St-Homeowners Property Tax Relief	629,678	630,000	630,000	630,000
24800 Public Safety (Prop 172)	36,340,742	38,325,000	38,325,000	38,325,000
25000 State-Other (Peterson Trial Reimbursement)	860,694	-	-	-
25090 Open Space Subvention	1,609,009	1,609,009	1,545,374	1,500,000
25310 Transportation Redevelopment Funds	-	-	-	-
28800/28810 Federal Entitlement	81,882	80,000	80,000	50,000
<b>Total</b>	<b>\$ 40,665,802</b>	<b>\$ 41,725,052</b>	<b>\$ 41,661,417</b>	<b>\$ 41,427,000</b>

DESCRIPTION	Year-End Actual As of 6-30-2006	Adjusted Budget Fiscal Year 2006-2007	Year-End Estimates Fiscal Year 2006-2007	Projection for Proposed Budget Fiscal Year 2007-2008
<b>CHARGES FOR SERVICES</b>				
36990	SB813-Admin Cost	997,513	950,000	-
38021	Gov't Fund Revenue A-87	243,823	(718,206)	(718,206)
38700	Interfund Revenue	11,461	-	-
39901	Funds >13 A-87 Carry Forward	261,116	(209,188)	(209,188)
	<b>Total \$</b>	<b>1,513,913 \$</b>	<b>22,606 \$</b>	<b>(927,394) \$</b>
<b>MISCELLANEOUS</b>				
40200	Other Sales	23,579	-	-
40560	Canceled Warrants	\$ 163,636	\$ 100,000	\$ 257,111
40400	Miscellaneous Revenues	548,697	-	6,113
	<b>Total \$</b>	<b>735,912 \$</b>	<b>100,000 \$</b>	<b>263,224 \$</b>
<b>OTHER FINANCING SOURCES</b>				
46600	Operating Transfers In	\$ 1,199,576	\$ -	\$ -
46612	Transfer-endowment drawdown (H.S.A.)	1,911,668	2,267,824	2,267,824
	<b>Total \$</b>	<b>3,111,244 \$</b>	<b>2,267,824 \$</b>	<b>2,267,824 \$</b>
<b>TOTAL DISCRETIONARY REVENUE</b>				
	<b>\$</b>	<b>167,846,557 \$</b>	<b>177,191,371 \$</b>	<b>177,555,126 \$</b>
				<b>180,749,399</b>

## **DISCRETIONARY REVENUE**

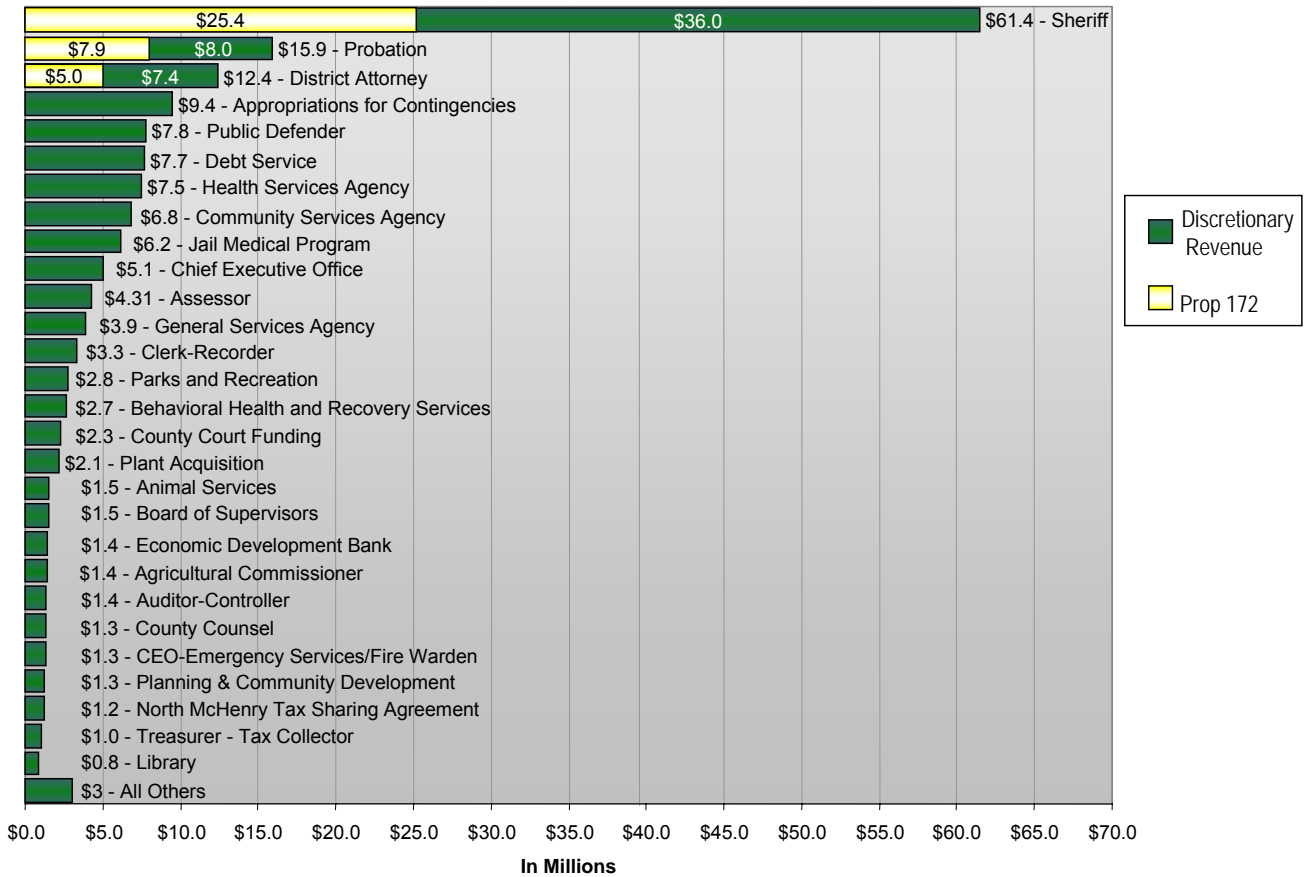
Revenue available to fund programs at the Board of Supervisor's discretion is referred to as Discretionary Revenue. The majority of discretionary revenue, recommended to be budgeted at \$180,749,399 in the 2007-2008 Proposed Budget, supports funding for public safety and criminal justice services for the Sheriff, Probation, the District Attorney, the Public Defender and government related services such as the Chief Executive Office, Assessor and the General Services Agency. Health and Human Services departments utilize discretionary revenue to support maintenance of effort requirements for leveraging additional revenues for Federal and State supported programs. Since most of the Board of Supervisors' discretion is directly linked to this revenue source, considerable attention is given to key discretionary revenue sources.

The 2007-2008 Proposed Budget projects an overall increase in discretionary revenue of \$3.6 million over the Fiscal Year 2006-2007 Adjusted Budget. This projected increase is attributed to a projected 8% growth in Current Secured Property Taxes and Property Tax In Lieu of Vehicle License Fee revenue. The projected growth is offset by projected decreases in sales tax related revenue as well as the anticipated decrease in Supplemental Property Tax growth. While the projection includes \$1.5 million in Williamson Act Open Space Subvention funding, the May revision to the State budget proposes to no longer reimburse counties for this cost. Should this State budget recommendation occur, an exposure exists in the Proposed Budget projection.

The projection also removes over \$900,000 previously budgeted for SB 814 reimbursement. The amount and reimbursement related to 5% of the total Supplemental Property Taxes received can serve as reimbursement to counties for the expense of administering and overseeing this program. This legislation dates back to 1984 when the expense to administer the program and collect Supplemental Property Taxes was far more than 5% of the actual revenue received. That changed significantly last year. The Auditor is currently reconciling last year's and this year's costs with the revenue received last year of \$997,513 to make sure that the total amount received did not exceed actual costs over the two year period. This projection will be reviewed at Final Budget to determine whether an adjustment is in order.

The following chart summarizes the distribution of discretionary revenue, including Public Safety Sales Tax (Proposition 172) funding in the 2007-2008 Proposed Budget and clearly indicates that the Board of Supervisors top priority of "A safe community" is the largest recipient of discretionary revenue.

## Distribution of Discretionary Revenue - Proposed Budget 2007-2008



### Overview

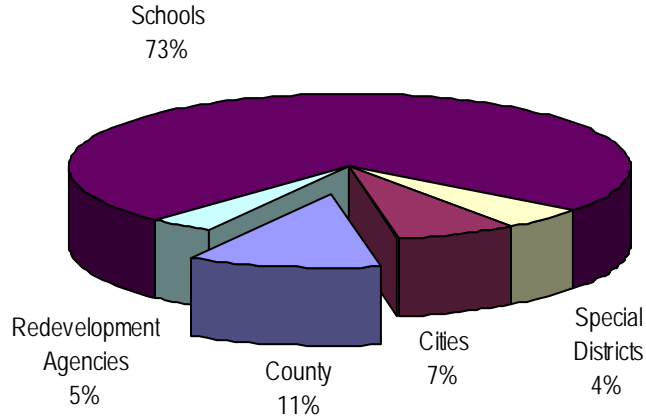
Five categories, Secured Property Taxes, Property Taxes In-lieu of Vehicle License Fees, Public Safety Sales Tax (Prop 172), Sales and Use Taxes and In-Lieu of Sales and Use Tax account for over 86% percent of all discretionary revenue. A number of these categories are monitored on a regular basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. A brief summary of each of the major discretionary revenue categories is provided below:

### Current Secured Property Tax and In-Lieu Property Taxes

The County receives a portion of the annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the County, cities, special districts, redevelopment agencies and schools. In Stanislaus County, the majority of property taxes collected go to local school districts. Prior to the State's exchange of Vehicle License Fees (VLF) for Property Taxes, Stanislaus County's share of approximately 11% was among the lowest of counties in the State in per capita revenue for property taxes. Following is a graph showing the 2004-2005 distribution of property tax collections in Stanislaus County prior to consideration of the VLF Swap:

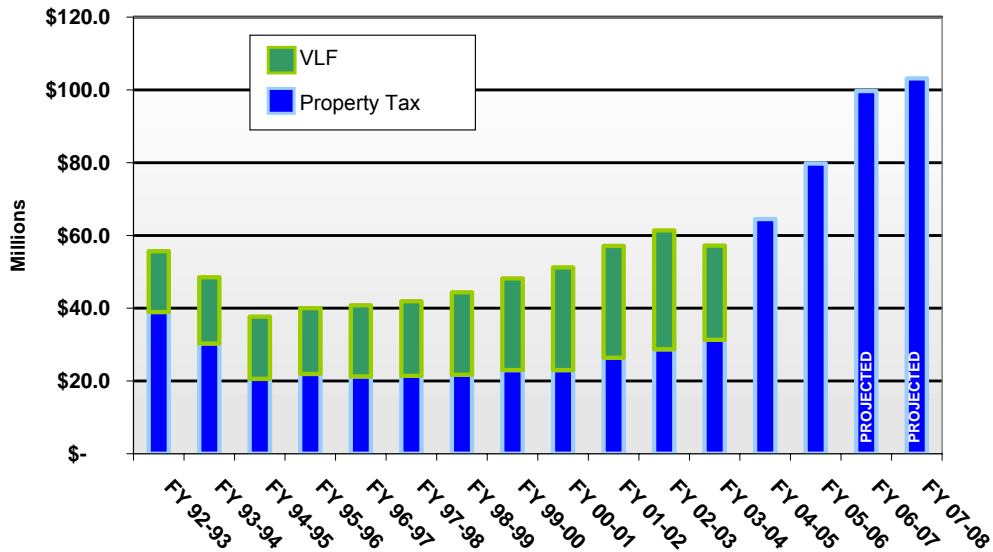


## Former Stanislaus County Property Tax Distribution Fiscal Year 2004-2005



During the 2004-2005 Fiscal Year, a major shift in local government funding occurred. Vehicle License Fees (VLF), which had become Stanislaus County's single largest and fastest growing discretionary revenue source, were taken by the State of California in exchange for an equivalent amount of property taxes. This swapped revenue is shown as "Property Tax in-lieu of VLF" on the discretionary revenue schedule. In 2004-2005 and 2005-2006, however, the State determined that they would not swap the full amount, retaining \$700 million (\$350 million from counties and \$350 million from cities). The impact to Stanislaus County from these withheld funds, often referred to as "ERAF III" because the State for the third time withheld County property tax revenue, was \$4,516,707 in Fiscal Years 2004-2005 and 2005-2006. This \$4.5 million in property tax revenue was returned to the County in Secured Property Taxes in the 2006-2007 Fiscal Year and upon adoption of the 2006-2007 Final Budget was designated in the event of potential State funding exposures associated with Proposition 1A. In Fiscal Year 2007-2008 the \$4.5 million will fund the County's contribution toward the Health Services Agency Strategic Plan. The following chart reflects the comparison between Property Taxes and previous years of funding when Vehicle License Fees were received:

### Vehicle License Fees & Property Tax Historic Revenue

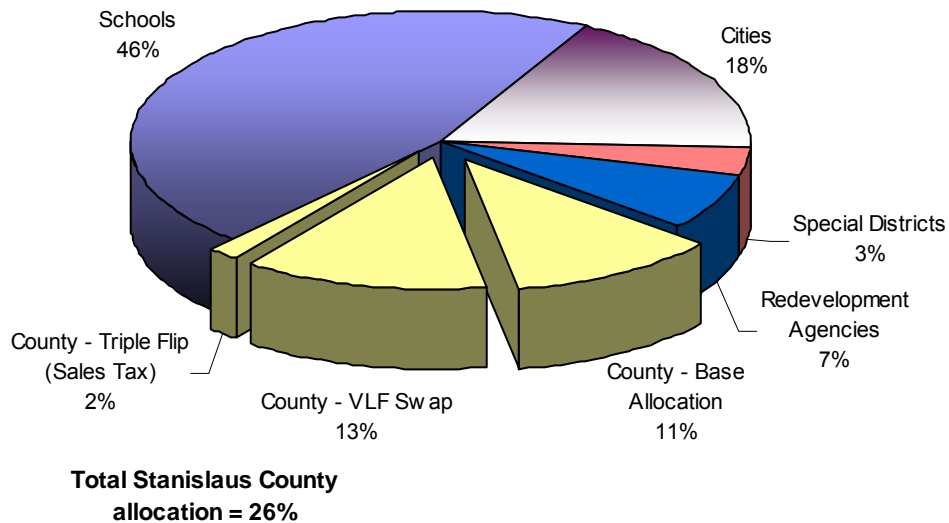


The growth that the County has experienced in assessed valuation over the past several years has been significant, however this past year new construction and housing sales began to weaken and the level of growth projected for 2007-2008 is not as strong. It is anticipated that the real impact from the real estate slowdown will begin to evidence itself in the 2008-2009 Fiscal Year.

The formula to calculate Property Tax In Lieu of VLF is very specific requiring the certified value of all properties provided to the Auditor-Controller by the Assessor as of January 1 of each year before the tax roll changes. This provides for a uniform application across the State and any roll changes made will be captured in the following year. Based upon existing trends the projections for Secured Property Tax is 8% and Property Tax In Lieu of VLF assumes a 7% growth factor for the Proposed Budget.

Property Tax In Lieu of VLF is based on activity on a countywide basis, not just in the unincorporated area. This change has increased the County's reliance on property tax revenue, and based upon the State's methodology of calculating the County's share with the growth in the tax roll, has had a favorable impact on County discretionary revenue. The revised relative share of property tax by governmental entity when the VLF Swap and Sales Tax In Lieu of Property Tax revenues are factored in is shown in the following chart and reflects the County's percentage share of 26% rather than the 11%, received prior to the 2004-2005 swap:

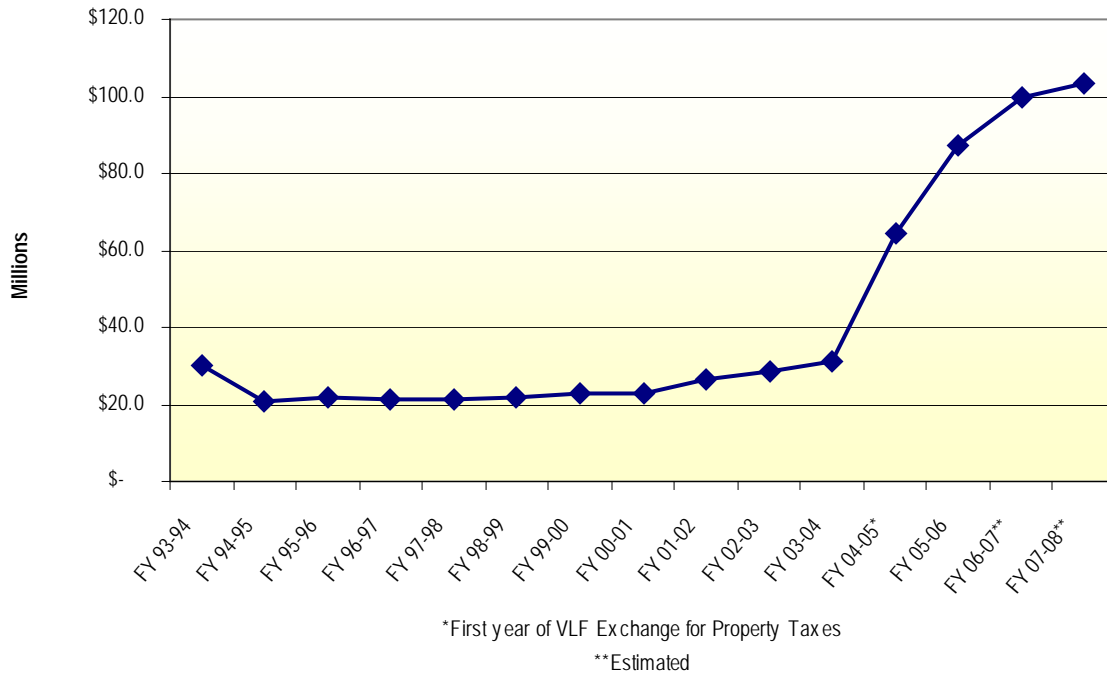
### Property Tax Allocations after VLF Swap and Triple Flip



The 2007-2008 Proposed Budget estimate for the different types of property taxes, excluding "In-Lieu of Sales Tax" discussed later in this report, is approximately \$103.2 million, and assumes various growth factors over the prior year adjusted budget depending on the particular property tax account. Supplemental Property Taxes are extremely sensitive to market swings and real estate activity and based on the current real estate market are projected to decline in the coming year.

The following chart reflects actual Property Tax revenues over the past 15 years, including property taxes received in place of Vehicle License Fees that were taken by the State starting in Fiscal Year 2004-2005. It is important to note that the County lost what was the strongest discretionary revenue resource in VLF, which was made up in increased property taxes.

# Property Tax



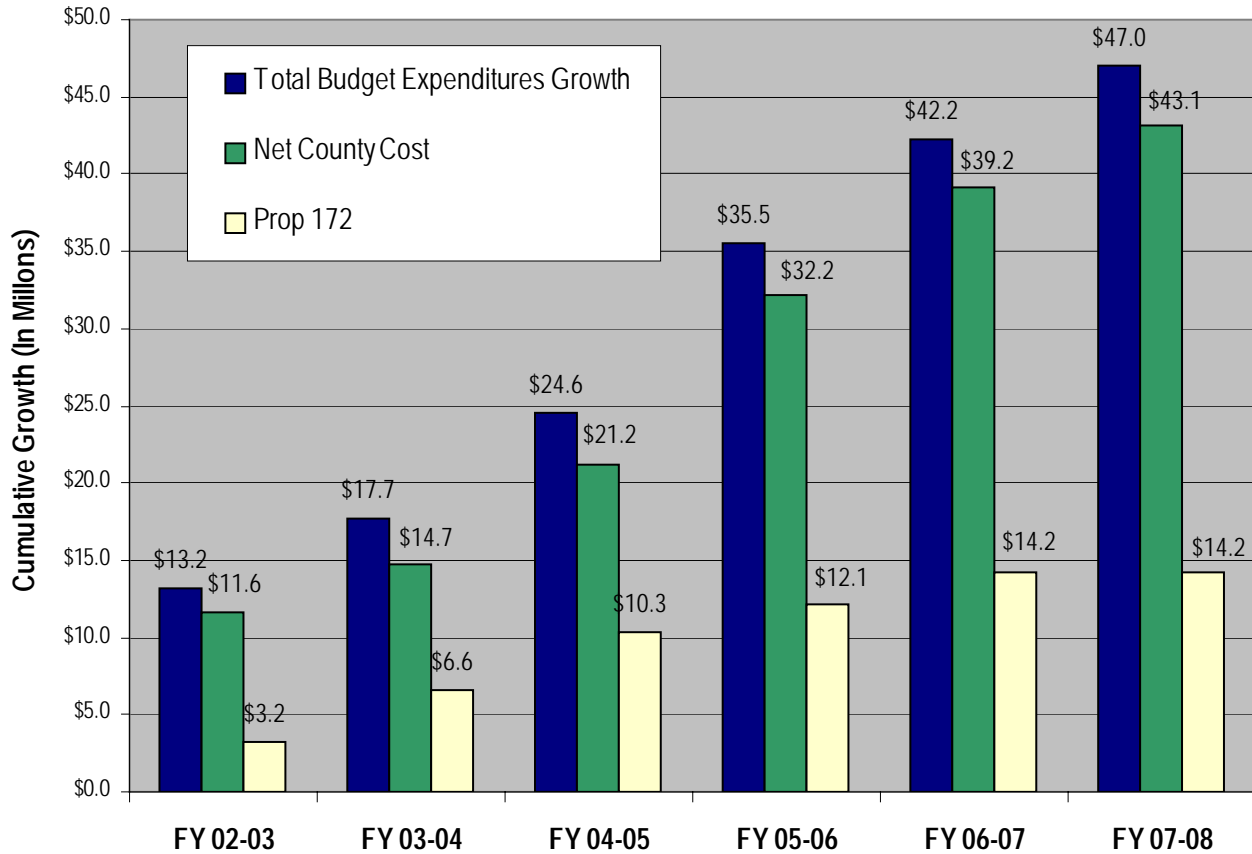
## Public Safety Sales Tax

A ½ cent sales tax was enacted in 1994 to help alleviate impact to local government as a result of the 1993-1994 State Budget. This sales tax, known as the “Public Safety Sales Tax,” allowed an additional ½ cent sales tax to be collected and allocated to local agencies to exclusively fund public safety activities. In Stanislaus County these monies are used to fund the Sheriff, District Attorney, Probation and Juvenile Institutions operations.

There is a Maintenance of Effort (MOE) for these funds that requires a minimum commitment of local resources to be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions in 1994-1995 and subsequent years must equal the 1992-1993 base year, plus a growth factor. Public Safety is currently overmatched by \$40.5 million, as of the 2006-2007 Fiscal Year.

The following chart illustrates the growth in Public Safety Sales Tax compared to the annual growth in the net county cost and total budget appropriations for budgets funded with Proposition 172 revenue for the Sheriff, District Attorney, and Probation. Between Fiscal Years 2002-2003 and 2007-2008, Proposition 172 revenue has experienced a cumulative growth of \$11 million while the cost of services supported by Proposition 172 grew a total of \$33.8 million over the same time period, with a corresponding increase in net county cost of \$31.5 million. Proposition 172 growth in the 2007-2008 Proposed Budget over the 2006-2007 Final Budget is estimated to remain flat, with no increase projected at this time, while the net county cost for these budgets is recommended to grow by \$3.9 million.

## Cumulative Prop 172 Revenue and Expenditure Growth Since FY 2002-2003

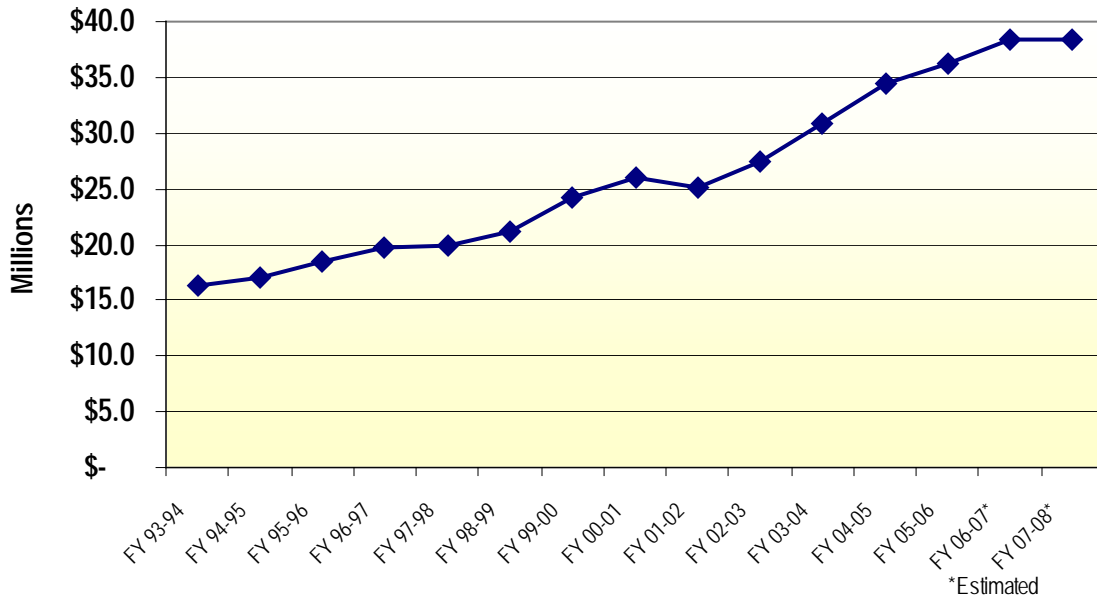


Revenue for Public Safety Sales Tax is based on a county's portion of a State sales tax pool. Stanislaus County's population growth has resulted in an increase in the overall pool rate for the past several years. Pool rates for the 2007-2008 Fiscal Year will not be available until late October 2007, at the earliest. Even the slightest change in the pool rate can have a significant impact in revenue projections. The Proposed Budget estimate of \$38,325,000 for this revenue source assumes no changes in the current pool rate although current sales tax trends indicate the pool rate may decrease this year based on the County's reduced sales tax growth when compared to the State average. The historical pool rates are reflected in the following and with the exception of two years have actually increased each year.

Fiscal Year	Stanislaus County Pool Rate
1997-1998	0.011824
1998-1999	0.011690
1999-2000	0.011850
2000-2001	0.011851
2001-2002	0.011795
2002-2003	0.012655
2003-2004	0.013249
2004-2005	0.013457
2005-2006	0.013548
2006-2007	0.013589
Proposed 2007-2008	0.013589

Slightly over 4% of the entire Prop 172 revenue received is distributed to cities, with the balance retained by the County. The following chart reflects the actual Prop 172 revenue received since Fiscal Year 1993-1994.

## Prop 172 Public Safety Sales Tax



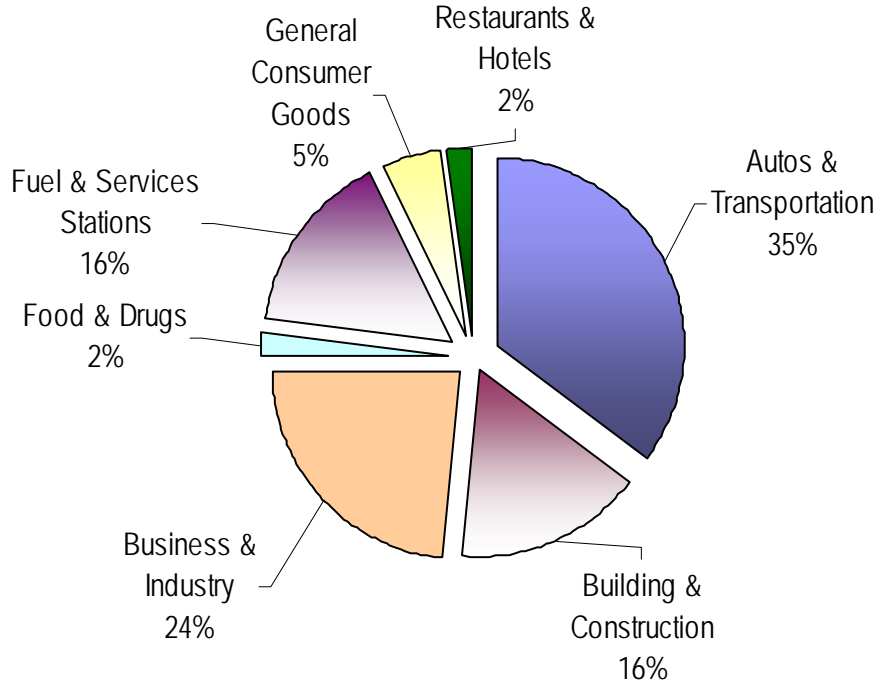
### Sales and Use Tax

California has a statewide sales and use tax rate of 7.25%. In addition, in 1995 and again in 2004, voters in Stanislaus County approved a 1/8 cent sales tax measure to support local libraries. Sales Tax receipts are distributed as follows:

State General Fund	5.00 %
Incorporated/unincorporated areas	1.00 % (discretionary revenue)
County wide transportation fund	.25 %
County mental health obligations ("realignment")	.50 %
Public Safety Sales Tax	.50 %
Library Tax	<u>.125 %</u>
<b>Total</b>	<b>7.375%</b>

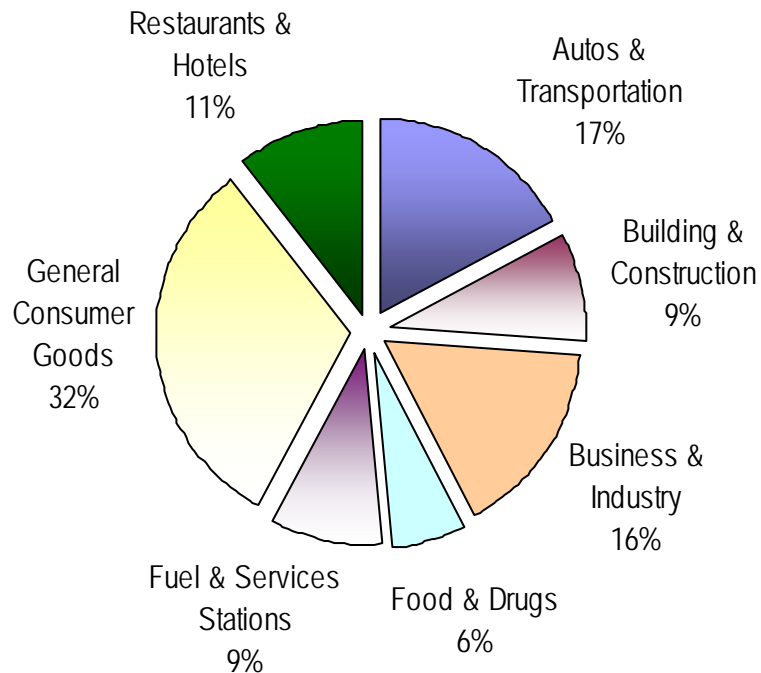
The following graph illustrates the business mix that contributes to sales and use taxes in Stanislaus County as of December 2006. It should be noted that the Autos and Transportation category represents over 35% of the sales tax dollars for Stanislaus County.

### Stanislaus County Sales Tax by Business Type



To give an idea how Stanislaus County's distribution compares to other California counties, the following pie chart illustrates a breakdown by category for all jurisdictions represented by our sales tax consultants in the State of California as of December 2006. As you can see, Stanislaus County relies on Autos and Transportation sales to a much larger degree than other counties.

### State Sales Tax by Business Type

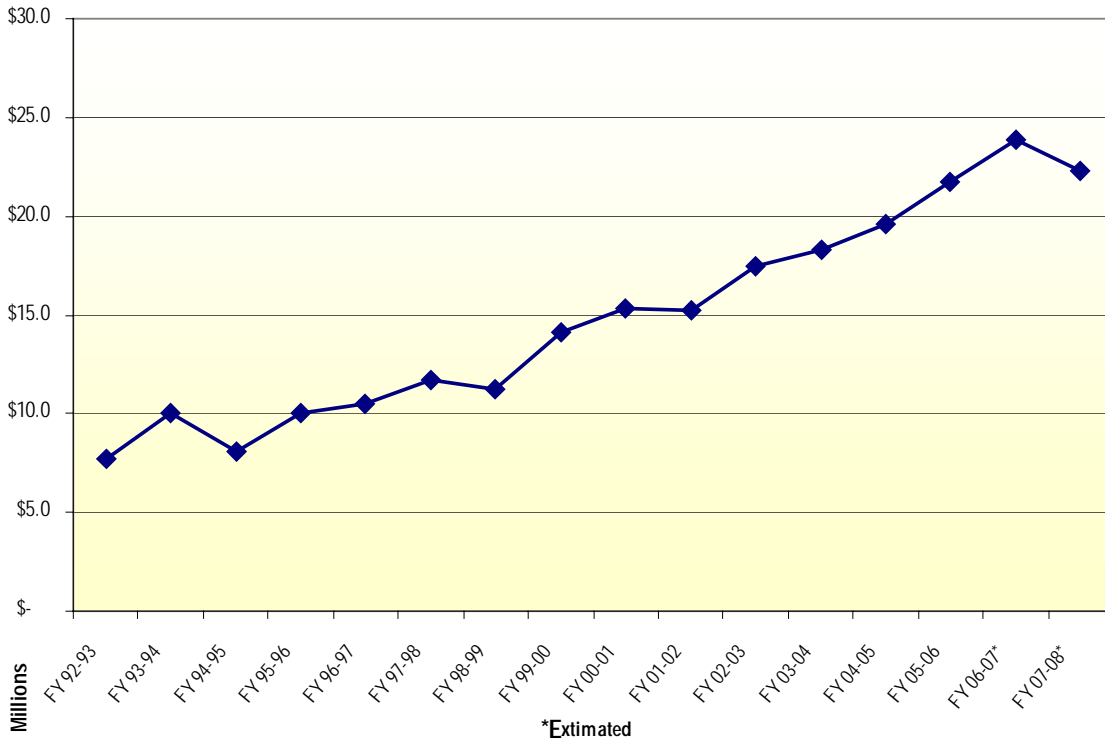


Sales and Use Tax was another discretionary revenue source greatly affected by the State budget actions in Fiscal Year 2004-2005. As part of a complicated financing structure for the State Economic Recovery Bonds, the State “flipped” ¼ of the Bradley-Burns sales and use tax from the counties and cities to the bond trustee for debt service payments. In order to compensate for the lost revenue to cities and counties, an equivalent amount of property taxes from the County Education Revenue Augmentation Fund (ERAF) are to be shifted to an “In-lieu of Sales and Use Tax” account. The third leg in this “Triple Flip” would require the State to make up lost ERAF revenue to education from the State of California’s General Fund.

Payments to the “In-lieu of Sales and Use Tax” account are to be made by each county’s Auditor-Controller in January and May of each fiscal year with an annual “true-up” occurring in the following September of each fiscal year. The State Department of Finance reconciles what was advanced in the prior year to actual revenue received. In Fiscal Year 2006-2007 the true up amount provided \$298,808 in additional revenue for the County. The County will have a true up every fiscal year until the State Bonds are paid off.

The Proposed Budget estimate for Stanislaus County is \$16,800,000 in Sales and Use Tax and \$5,500,000 in “In-lieu of Sales and Use Tax”. This anticipated level of funding is in line with recent trends in Stanislaus County and reflects the decrease in actual sales tax revenue that has been received during the past fiscal year.

### Sales and Use Tax and Sales Tax In-Lieu



### Interest

Interest earnings for the General Fund had declined significantly over the past several years although recent trends are encouraging due to the County’s strong cash position coupled with an increase in interest rates. Projected interest earnings for Fiscal Year 2006-2007 are \$4.9 million. The 2007-2008 Proposed Budget estimate of \$4.9 million is based on the amount of interest earnings projected for the 2006-2007 Fiscal Year. This estimate assumes the pooled interest

rate of 4.84% will continue and that there will be no major fluctuation in overall cash in the coming year. This projection will be reviewed as part of the Final Budget once year-end actuals have been received. The following table illustrates the impact that interest rates and available cash have had on this revenue stream over the past several years:

Fiscal Year	General Fund Interest Earnings
1998-1999	\$ 5,073,894
1999-2000	3,870,711
2000-2001	3,885,956
2001-2002	2,950,044
2002-2003	1,552,365
2003-2004	982,841
2004-2005	1,422,314
2005-2006	3,851,239
2006-2007 (Projected)	4,850,000
2007-2008 (Proposed)	\$ 4,850,000

### Property Transfer Taxes

A Documentary Transfer Tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is fifty-five cents (\$0.55) for each five hundred dollars (\$500) and is based on the unencumbered assessed value of the property, or the purchase price; whichever is greater.

Transfer Tax revenue for the 2006-2007 Fiscal Year is projected at \$2.6 million approximately \$1.3 million less than the prior year actual revenue. Given the sensitivity of this particular revenue source to real estate market activity as well as the reduced receipt of this revenue in the 2006-2007 Fiscal Year, the 2007-2008 Proposed Budget estimate of \$2.6 million reflects the projected slowdown in housing sales real estate activity and is a realistic projection of the revenue that the County is likely to receive in the coming year.

### Transient Occupancy Tax

An 8% Transient Occupancy Tax (TOT) is charged to customers staying in hotels in the unincorporated areas of the County TOT revenue is directly correlated to consumer travel and is therefore subject to short-term fluctuation based on numerous economic factors including fuel processes. The following table illustrates the collection of TOT revenues in the past, and includes projected revenues for the current and upcoming fiscal year:

Fiscal Year	Transient Occupancy Tax
1999-2000	\$ 295,855
2000-2001	461,791
2001-2002	445,261
2002-2003	535,984
2003-2004	612,066
2004-2005	577,467
2005-2006	589,409
2006-2007 (Projected)	609,000
2007-2008 (Proposed)	\$ 609,000



The 2007-2008 TOT revenue projection will be evaluated again prior to Final Budget and anticipates no overall increase over the 2006-2007 Adjusted Budget.

**DISCRETIONARY REVENUE SUMMARY**

In conclusion, it is recommended that \$180,749,399 be set as the discretionary revenue budget for Fiscal Year 2007-2008. This represents an increase of \$3.6 million, or 2%, over the 2006-2007 Adjusted Budget. Between now and the Final Budget these projections will be reviewed based upon the prior year actual revenue as of the close of the 2006-2007 Fiscal Year, as well as any State Budget impacts.

## **GENERAL FUND—DESIGNATIONS AND RESERVES**

The following is a description and breakdown of the Fund Balance of the General Fund. It explains the various types of fund balance. A more complete review will be conducted as part of the Final Budget, once the financial close of the 2006-2007 Fiscal Year has occurred.

### **FUND BALANCE FOR THE GENERAL FUND**

Fund balance is divided into several basic types for accounting and tracking purposes: designations, reserves and unreserved/undesignated. Designations of fund balance represent that portion of fund balance that has been set aside for a certain purpose. Reserves are portions of fund balance that have been restricted for a specific purpose and are not available for spending or are legally restricted until the purpose for the reserved funds has been met. Most reserves are restricted and established by the Auditor-Controller as required by generally accepted accounting principles. The Board of Supervisors has discretion to set up or liquidate a general reserve at the Final Budget adoption with a 4/5 vote of the Board. Unreserved/undesignated fund balance is the official title for what is typically described in this document as fund balance and is funding that is unrestricted and available for use as circumstances dictate. Historically, unreserved/undesignated fund balance has been used each year to help balance the Proposed Budget.

The General Fund has several "sub-funds" which include Contract Cities (Fund 102), the Economic Development Bank (Fund 105) and the Tax Loss Reserve (Fund 106).

The County's long-term goals have been considered in the preparation of the Fiscal Year 2007-2008 Proposed Budget, which are encompassed in the priorities the Board has established. One of the identified goals consistent with the County's financial policies has been to increase the County's fund balance designations and/or reserves in the General Fund. There is no recommendation to establish new designations as part of this Proposed Budget. Recommendations of additional designations may be made as part of the Final Budget as a result of the year-end close of the County's financial records. The Proposed Budget for Fiscal Year 2007-2008 is balanced using a projected \$7.5 million in fund balance, including \$159,122 of Contract Cities fund balance. It is anticipated that an additional General Fund contribution may be necessary to address the funding crisis at the Health Services Agency, with a potential source being fund balance above the \$7.5 million used to balance the 2007-2008 Proposed Budget if it materializes at year-end.

### **DESIGNATIONS**

Designations are fund balance set-aside by the Board for specific intended uses beyond the current year. Current designations include Designated Debt Service, Designated Contingency and Designated Tobacco Settlement, among others. Designations as of June 30, 2006 including the year-end financial audit adjustments were \$50,259,934. As part of the 2006-2007 budget, the Board approved two new designations totaling \$14,516,707 as well as the use of \$6,378,000 of previously designated funding for the Health Services Agency Strategic Plan.

With the adoption of the Final Budget the Board of Supervisors approved \$58,398,641 in total designations, for the 2006-2007 Fiscal Year, including the carryover appropriations previously reserved as Auditor's encumbrances. The designations for carryover appropriations were re-budgeted in Fiscal Year 2006-2007 leaving actual designations at \$53,151,568.

During the 2006-2007 Fiscal Year the Board approved the use of \$5,265,955 of designations for the General Fund portion of the Ventura Decision concerning retirement benefits. As part of the Third Quarter Financial Report the Board approved use of \$300,000 in designations to reimburse the City of Patterson for the County's share of the contribution toward their community pool and \$20,621 of funds designated for Parks Projects to purchase a chlorination system at Frank Raines Park. At the close of the 2006-2007 Fiscal Year, total designations are projected at \$47,564,992. The following designations chart includes the Fiscal Year 2006-2007 Board approved adjustments and recommended changes identified

as part of the 2007-2008 Proposed Budget, including year-end carryovers. While there is no recommendation at this time to utilize the \$1,439,000 designated for the Health Services Agency, a recommendation to use this funding may be made prior to the end of the 2006-2007 Fiscal Year to address the Health Service Agency funding deficit.

<b>Designation</b>	<b>2006-2007 Total Designations</b>	<b>2006-2007 Board Approved Adjustments</b>	<b>2006-2007 Fiscal Year-End Designations</b>	<b>2007-2008 Recommended Designations</b>
Debt Service	\$ 11,779,259		\$ 11,779,259	\$ 11,779,259
Contingency	10,169,955		10,169,955	10,169,955
Tobacco Settlement	3,720,569	\$ (300,000)	3,420,569	3,420,569
Tobacco Securitization	202,508		202,508	202,508
Restricted	1,300,000		1,300,000	1,300,000
Health Services Agency	1,439,000		1,439,000	1,439,000
Parks Projects (Other)	1,000,000	(20,621)	979,379	979,379
Litigation (Other)	8,023,570	(5,265,955)	2,757,615	2,757,615
Facility Mtce & Improve (Other)	1,000,000		1,000,000	1,000,000
State 1A Funding Exposure (Other)	4,516,707		4,516,707	4,516,707
Landfill Repayment (Other)	\$10,000,000		10,000,000	10,000,000
Carryover Appropriations (Fund 100) *	3,923,623	(3,923,623)	-	7,102,874
Carryover Appropriations (Fund 105) *	1,323,450	(1,323,450)	-	4,058,257
<b>Total Designations</b>	<b>\$ 58,398,641</b>	<b>\$ (10,833,649)</b>	<b>\$ 47,564,992</b>	<b>\$ 58,726,123</b>

\* Represents an initial estimate

## RESERVES

Fund Balance that is reserved is not available for appropriations or are legally restricted funds that are established for a specific future use and are not available for general appropriation. Reserves include encumbrances and advances to other governmental entities or funds. The Tax Loss Reserve Fund is the minimum reserved amount required to cover potential losses that may occur in tax liens resulting from the special sales of tax-defaulted property. This fund must be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating agencies in the County at the end of the fiscal year.

The County and its political subdivision operate under the Teeter Plan that credits each entity with 100 percent of their secured tax levy, regardless of the actual payment or delinquencies. As part of the Fiscal Year 2005-2006 closing entries, the Auditor-Controller increased the Teeter Receivable reserve for property taxes advanced under the Teeter Plan to other governments from the prior year \$11 million to \$18 million. This resulted in an increased impact on year-end undesignated/unreserved fund balance in the General Fund of approximately \$7 million. The majority of the reserves are unchanged until year-end occurs and the adjustments are made to the required amount necessary to fund the obligation. An example of this is reserve for encumbrances. The current County reserves have been established by the Auditor-Controller for required accounting purposes.

A general reserve is what the Board of Supervisors could establish or adjust at the Final Budget and would be in place for unknown economic impacts that can and do arise. The 2006-2007 Proposed Budget recommended that should fund balance savings at year-end materialize in an amount greater than \$11 million that additional reserves would be recommended. Rather than establishing a new general reserve, a new designation of \$10 million was approved by the Board for the possible repayment to the Landfill Enterprise fund for any land not designated for landfill expansion or endangered species mitigation, once

the planning process has been completed. The following chart reflects the General Fund Reserves for Fiscal Year 2006-2007. This information will be updated as part of the Final Budget.

<b>Reserves</b>	<b>Unavailable Balance</b>
Encumbrances (Fund 100)	\$ 3,737,249
Encumbrances (Funds 102 & 105)	2,648,824
Imprest Cash (Fund 100)	71,045
Advances to Other Funds (Fund 100)	500,000
Advances to other Governments (Fund 100)	81,324
Teeter Receivable (Fund 100)	18,005,603
Deposits with Others (Fund 100)	10,000
Advance to other Governments (Fund 105)	1,320,122
Tax Loss Reserve - required minimum reserve (Reserved Other-Fund 106)	5,394,638
<b>Total Reserves</b>	<b>\$ 31,768,805</b>

#### **UNRESERVED/UNDESIGNATED—FUND BALANCE**

Unreserved/undesignated fund balance is, as the title implies monies that are unrestricted and available for those uses the Board of Supervisors deems necessary. This fund balance is typically created through a combination of expenditure savings and revenue growth from the previous fiscal year. The 2005-2006 year-end fund balance including the Auditor's post closing adjustments, totaled \$23 million not including Contract Cities and the Economic Development Bank. These prior year savings are critical since the General Fund has relied annually on a minimum of \$5.9 million to balance the following year's budget. The chart below shows the fund balance assumed in the Final Budget for the past several years as well as the anticipated fund balance recommended in the 2007-2008 Proposed Budget. Other than in one fiscal year, the actual level of fund balance required to balance the budget at year-end was below that anticipated due to strong fiscal management by the departments and strong revenue growth in discretionary revenue.

<b>Fiscal Year</b>	<b>Fund Balance Budget Assumption</b>
1999-2000	\$5.9 million
2000-2001	8.4 million
2001-2002	8.8 million
2002-2003	6.5 million
2003-2004	13.2 million
2004-2005	10.0 million
2005-2006	14.2 million
2006-2007 Final Budget	6.1 million
2006-2007 Additional Designation	8.5 million
2007-2008 Proposed Budget	\$7.5 million

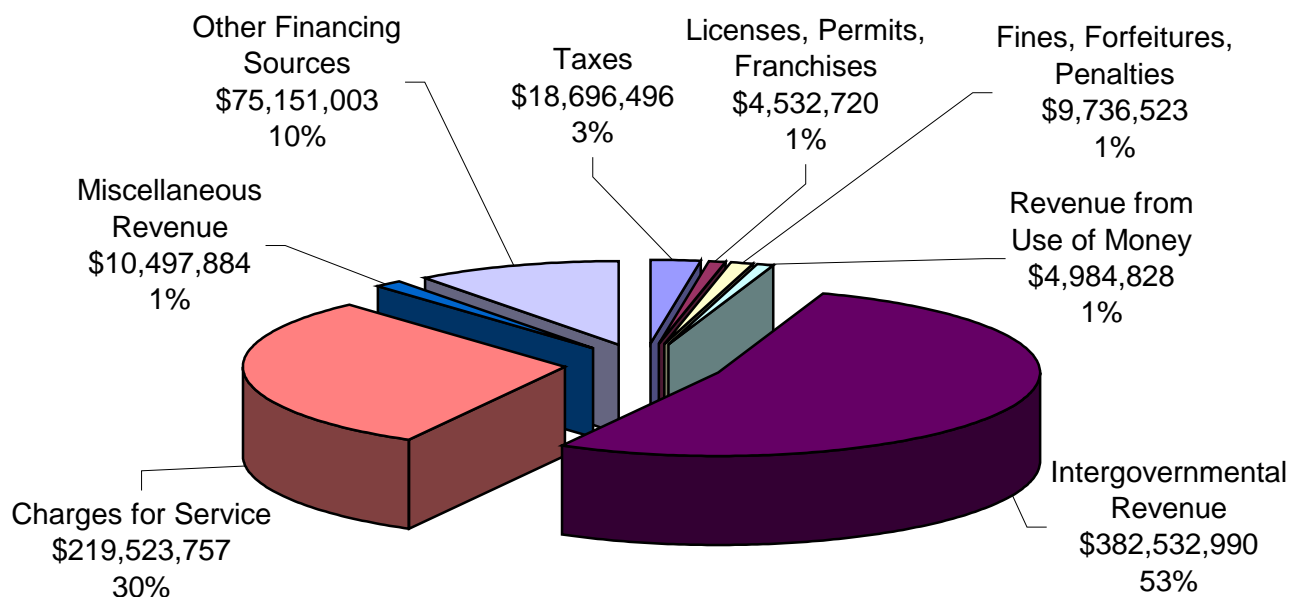
A complete review of Unreserved/Undesignated Fund Balance in the General Fund for the 2006-2007 year-end will be completed as part of the Final Budget once the close of the year-end financial records occurs. Initial projections indicate that year-end General Fund unreserved/undesignated fund balance savings from the current year will end the year in a range of \$7 to \$10 million.

## OTHER MAJOR REVENUE SOURCES

In addition to discretionary revenue, other revenue is included as part of the County budget. These revenue sources are designated for specific purposes by statute or Federal/State grant requirements. Over 80% of the revenue that Stanislaus County receives is dedicated for specific purposes and can only be used for those purposes. An example of this is "Federal Aid for Children", the single largest revenue account in the County, with a budget estimate of over \$48.8 million. These funds can only be used by the Community Services Agency to make aid payments to families with dependent children.

The County budget for Fiscal Year 2007-2008 anticipates \$725,656,201 in specific or departmental revenue that is not discretionary revenue. The following chart represents the total major revenue sources other than discretionary revenue by category of revenue type.

### 2007-2008 Proposed Budget Other Major Revenue Sources



The categories of revenue are further divided into accounts. Following is a listing and brief description of the County's other major revenue sources by the largest accounts that are included in the 2007-2008 Proposed Budget.

**INTERGOVERNMENTAL REVENUE**—Funds received from other governments in the form of operating grants, entitlements, shared revenues, or payments in lieu of taxes.

**Federal Administration Aid to Families with Dependent Children Family Group/Unemployed/Account 27060**—This revenue from the Federal government is for administration and services costs of the CalWORKs, Mental Health/Substance Abuse, Promote Safe and Stable

Families (PSSF) Programs, and the Consortium IV (CIV) Project and is budgeted at \$23,876,360. This level is higher than the 2006-2007 Final Budget level.

**Federal Administration Child Care Stage II/Account 27191**—This revenue from the Federal government is for administration and services costs of the Child Care Stage II program and is budgeted at \$5,665,313. This level is approximately 2% higher than the 2006-2007 Final Budget level.

**Federal Administration–Child Support Enforcement/Account 27080**—This account is the Federal funding contribution that supports the Department of Child Support Services. Revenue estimates for the 2007-2008 Final Budget is \$11,017,792, up from the 2006-2007 Final Budget level.

**Federal Administration Child Welfare Services Title IVE/Account 27020**—This revenue from the Federal government is for administration and services costs of the Child Welfare Services (CWS) and CWS Redesign programs allowable for Title IVE funding and is budgeted at \$9,312,995. This level is slightly lower than the 2006-2007 Final Budget.

**Federal Administration In-Home Supportive Services Case Management/Account 27184**—This revenue from the Federal government is for administration costs and provision of In Home Supportive Services and is budgeted at \$26,414,142. This level is approximately 4% higher than the 2006-2007 Final Budget.

**Federal Administration Non-Assisted Food Stamps/Food Stamp Fraud/Account 27040**—This revenue from the Federal government is for administration of the Food Stamp Program and is budgeted at \$4,894,942. This level is approximately 1% lower than the 2006-2007 Final Budget.

**Federal Adoptions Assistance Program/Account 27210**—This revenue from the Federal government is for assistance payments and administration of the Adoptions Assistance Program and is budgeted at \$5,219,013. This level is approximately 1% lower than the 2006-2007 Final Budget due to projected caseload growth for assistance payments.

**Federal Aid for Children – Family Group/Account 27240**—This revenue from the Federal government is for assistance payments for the CalWORKs All Other Families Program and is budgeted at \$48,808,532. This level is lower than the 2006-2007 Final Budget.

**Federal Grant Revenue/Account 29581**—This Workforce Investment Act revenue funds a number of Alliance WorkNet programs. The estimated revenue for the 2007-2008 Proposed Budget of \$7,372,213 is down by 5% from the 2006-2007 Final Budget.

**Federal-Other/Account 28800**—This is Federal revenue of various types used primarily to fund Public Health and Community Development Block Grant (CDBG) Programs. This includes Emergency Preparedness, California Children Services (CCS), CCS-Medical Therapy Unit, Children Health and Disability Prevention (CHDP), California Nutrition Network, Refugee Health, Childhood lead Program, Immunization Assistance Program and TB Prevention. CDBG funding provides for annual work plans in Oakdale, Patterson, Ceres, Newman, Waterford and unincorporated sections of the County. Revenue estimates of \$9,073,080 are up from the 2006-2007 Final Budget levels by \$3,776,417.

**State Administration Aid to Families with Dependent Children Family Group/Unemployed/Foster Care/ Account 21050**—This revenue from the State is for administration and services costs of the CalWORKs, Mental Health/Substance Abuse and Foster Care programs and the Consortium IV (C-IV) Project and is budgeted at \$7,699,040. This level is approximately 4% higher than the 2006-2007 Final Budget due to a projected increase in the C-IV allocation.

**State Administration Child Welfare Services/Account 21170**—This revenue from the State is for administration and services costs of the Child Welfare Services (CWS) and CWS Redesign programs and is budgeted at \$6,670,136. This level is lower than the 2006-2007 Final Budget based on a shift in the Federal/State funding.

**State Administration In Home Supportive Services/Account 21060**—This revenue from the State government is for administration costs and provision of In Home Supportive Services and is budgeted at \$17,471,907. This level is higher than the 2006-2007 Final Budget.

**State Administration Medi-Cal/Account 21070**—This revenue from the State government is for administration costs of the Medi-Cal Program and is budgeted at \$20,310,727. This level is higher than the 2006-2007 Final Budget.

**State Aid for Adoption of Children/Account 21450**—This revenue from the State is for assistance payments for the Adoption Assistance Program and is budgeted at \$3,968,495. This level is approximately 3% higher than the 2006-2007 Final Budget due to projected caseload growth.

**State Aid for Children–Unemployed Parent/Account 21420**—This revenue from the State government is for assistance payments for the CalWORKs Two-Parent Families Program and is budgeted at \$1,876,515. This level is lower than the 2006-2007 Final Budget by \$6,047,421.

**State Aid-Realignment/Account 21460**—This revenue from the State government is for Sales Tax revenue designated for Social Services programs, allocated to the County based on legislated methodologies and is budgeted at \$15,188,939. This level is approximately 12% higher than the 2006-2007 Final Budget.

**State Aid-Realignment/Account 22510**—This revenue allocated from the State's sales tax and vehicle license fee collections is for the County's required Medi-Cal Match and services to severely mentally ill residents not covered under other funding. Realignment is budgeted at \$9,839,575 and reflects a 7% decrease from the 2006-2007 Final Budget.

**State Aid-Realignment/Account 22820**—This is realignment revenue received from the State of California to fund health care programs. Revenue is estimated at \$3,415,408 and provides funding to Public Health, the Indigent Health Care Program, the Clinic and Ancillary System and Environmental Resources Programs. Revenue estimates are approximately 38% lower than the 2006-2007 Final Budget levels.

**State Highway Users Tax/Account 20200**—This revenue is from the State and is comprised of fuel tax levied per gallon of fuel (2.035 cents-Motor Vehicle Fuel License Tax, 1.80 cents-Use fuel tax, 1.80 cents Diesel fuel tax). Funds are apportioned to counties in proportion to the number of fee-paid and exempt vehicles registered within the County as compared to the total number in the State. Funds are dedicated to: 1) Providing research, planning, construction, improvement, maintenance, and operation of public streets and highways, including mitigation of their environmental effects, the property taken or damaged for such purposes and the administrative costs necessarily incurred in fulfilling these purposes 2) Research, planning, construction, and improvement of exclusive public mass transit guideways. The estimated revenue for this account for the 2007-2008 Proposed Budget is \$14,051,248, an 11% increase over the 2006-2007 Final Budget.

**State Motor Vehicle License Fees/In-lieu Tax Realignment/Account 20390**—This is a companion to Account 46610 mentioned below and is used to record the receipts of this VLF revenue into the General Fund. Revenue estimates for this account were prepared by the Chief Executive Office and reflect an estimate of \$20,660,721 in the 2007-2008 Proposed Budget.

**State-Other/Account 25000**—This is a more of an all encompassing revenue account used to capture revenue from the State of California for a host of grants and other State funded programs. Revenue estimates for the 2007-2008 Proposed Budget are at \$4,160,238, up from the 2006-2007 Final Budget by \$164,090.

**State-Other-Early Periodic Screening Diagnosis and Treatment State Match/Account 24920**—This revenue from the State is for the required Medi-Match for services to children 0-21 years of age and is budgeted at \$5,278,022. This level is approximately a 10% increase from the 2006-2007 Final Budget due to estimated caseload decreases.

**State Other—Proposition 10 Tobacco Tax/Account 25862**—This is revenue received by the Children and Families Commission from Proposition 10 tobacco taxes and is used to fund the innovation and improvement of programs for children 0-5 years of age. The 2007-2008 Proposed Budget estimate is \$7,290,983, which is a 1% decrease from the 2006-2007 Final Budget.

**CHARGES FOR SERVICE**—Charges for current services.

**Government Interfund Revenue/Account 38000**—This account reflects receipts from the internal transfer of cash between County departments when the funds are of different governmental fund types. These revenue transfers are budgeted at \$9,886,276 for the 2007-2008 Proposed Budget.

**Health Insurance—Kaiser/Account 39084**—This account is for the internal transfer of cash between funds and reflects revenue collected from charges to departments and employees for participation in the Kaiser health plans. Revenue estimates for the 2007-2008 Proposed Budget are \$22,506,249 which is up from the 2006-2007 Final Budget by \$2,394,240.

**Health Insurance—Purchased—PacifiCare/Account 39130**—This account is for the internal transfer of cash between funds and reflects revenue collected from charges to departments and employees for participation in the PacifiCare health plans. Revenue estimates for the 2007-2008 Proposed Budget are \$17,066,541.

**Interdepartmental Services Programs/Account 34174**—This revenue is from internal transfers from other Behavioral Health & Recovery Services Programs for services rendered for inpatient or outpatient care where the client is uninsured or underinsured. Revenue is budgeted at \$4,335,740 and reflects the same level of funding as the 2006-2007 Final Budget.

**Interfund Revenue – Dental Self-Insurance/Account 38710**—This account is for the internal transfer of cash between funds and reflects revenue collected from charges to departments and employees for participation in the County's dental self-insurance plan. Revenue estimates for the 2007-2008 Proposed Budget are \$3,898,828.

**Interfund Revenue – Workers' Compensation Self-Insurance/Account 38780**—This account is for the internal transfer of cash between funds and reflects revenue collected from charges to departments to fund the County's Workers' Compensation Self-Insurance Fund. Revenue estimates for the 2007-2008 Proposed Budget are \$7,500,000, down from the 2006-2007 Final Budget level of \$7,800,000.

**Law Enforcement Services/Account 32800**—This revenue primarily funds contractual law enforcement services provided by the Sheriff's Department and District Attorney to other County and governmental agencies. Of the \$12,049,753 estimated revenue budgeted in County Public Safety Departments over \$8.3 million is for the four city contracts for police services provided by the Sheriff. Also included are Sheriff's contracts to provide canal patrols for Modesto and Turlock Irrigation Districts, City of Modesto road crew supervision services and security services at 1010 10<sup>th</sup> Street. The District Attorney anticipates revenue receipts for agreements with the Department of Child Support Services and the Community Services Agency to provide investigation services and funding for a prosecutor for the Vehicle Theft Unit.

**Mental Health Services-Medi-Cal Reimbursement/Account 33950**—This revenue from the Federal government is the Federal Financial Participation share (50%) of mental health services to Medi-Cal eligible clients. A 50% match is required of the County to access these funds. Funding from Medi-Cal is budgeted at \$15,665,851 and reflects an approximate 7% decrease from the 2006-2007 Final Budget due to a decrease in program costs and Medi-Cal services.



**Outpatient Revenue/Account 34930**—This revenue is from health services provided by the Health Services Agency as part of the County's Clinic and Ancillary Services System. Estimated revenue of \$27,401,489 is approximately \$7.3 million lower than the 2006-2007 Final Budget level.

**Patient Insurance-Mental Health/Account 34120**—This revenue is from private insurance carriers for mental health services provided to their beneficiaries and is budgeted at \$2,880,449. This level is slightly lower than 2006-2007 Final Budget.

**Sanitation Services/Account 34400**—Revenue collected from tipping fees at the County's landfill and waste-to-energy plant are recorded in this account and are budgeted at \$12,985,000, which is \$390,000 higher than the 2006-2007 Final Budget. A surcharge fee is placed on tonnage that is processed through the waste-to-energy plant and is split between the Household Hazardous Waste Program (\$1.50 per ton) and AB939 - Source Reduction and Recycling Programs (\$1.50 per ton), a portion of which is directed to the nine cities.

**OTHER FINANCING**—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends.

**County Contribution—Vehicle License Fees (VLF)/Account 46610**—This is realignment revenue received from the State of California to fund health and mental health care programs that first must transfer through the County's General Fund. This account accommodates the transfer of funds from the General Fund to the Health Services Agency, Behavioral Health & Recovery Services, Community Services Agency and Environmental Resources. Revenue estimates were prepared by the separate departments and total \$18,240,648, which is 7% lower, than the 2006-2007 Final Budget level.

**County Match/Account 46620**—This account reflects receipts from the internal transfer of cash from the General Fund to support various programs and to meet State or Federal mandated maintenance of effort requirements. The 2007-2008 Proposed Budget level of \$20,472,823 is up from the 2006-2007 Final Budget level of \$18,887,141.

**Operating Transfers In/Account 46600**—This account reflects receipts from the internal transfer of cash between funds of the same governmental fund type and is budgeted at \$6,963,469 for the 2007-2008 Proposed Budget.

**Public Facility Fees/Account 46615**—This is for capital improvements for facility expansions due to population increase growth. Revenue estimates for the 2007-2008 Proposed Budget are \$26,949,315.

# FACILITIES WITH DEBT OBLIGATION



\*Pictures from left to right:

12<sup>th</sup> Street Office Building, 12<sup>th</sup> Street Garage, Agricultural Center, Gallo Center for the Arts, 1010 Tenth Street and the Nick W. Blom Salida Regional Library.

\*Not all facilities with debt obligation are pictured.

**DEBT SERVICE  
FISCAL YEAR 2007-2008**

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**Long Term Debt**

**Certificates of Participation**

The County of Stanislaus debt is primarily in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds.

In a COP transaction, the County enters into an agreement with a third party, the Stanislaus County Capital Improvements Financing Authority, to lease an asset (normally a building) over a specific period of time at a predetermined total cost. The asset, owned by the County and leased to the Finance Authority, is then subleased back to the County. In this transaction the Finance Authority sells certificates in order to make its total lease payment to the County at the beginning of the lease period. With that lump sum (advance) lease payment the County then builds or buys the property.

The following chart shows the current debt obligations for Stanislaus County as of Fiscal Year 2007-2008.

CURRENT DEBT OBLIGATION FISCAL YEAR 2007-2008						
Description	Issue Date	End Date	Principal	Interest	Rate	Use
2007 A COP	Feb. 1, 2007	May 1, 2018	3,300,000	1,666,175	4-4.5%	Agricultural Center, Ray Simon Criminal Justice Training Center, Public Safety Center, Community Services Facility
1997 B COP	Dec. 16, 1997	Jun. 1, 2012	1,245,000	335,525	3.75-5.00%	Kitchen/Laundry at Public Safety Center, Community Services Facility
1998 A COP	Mar. 1, 1998	Sep. 1, 2018	1,030,000	737,350	3.75-4.75%	Public Admin Building 1010 10 <sup>th</sup> Street
2004 A COP	April 1, 2004	Sept. 1, 2025	590,000	529,951	1.625-4.2%	Gallo Center for the Arts
2004 B COP	April 1, 2004	Sept. 1, 2025	1,055,000	948,352	1.625-4.2%	12 <sup>th</sup> Street Office Building and Parking Garage, Salida Library

**Legal Debt Limit**

Government Code Section 29909 prescribes the bonded debt limit for general law counties at 1.25% of "the taxable property of the county as shown on the last equalized assessment roll."

Stanislaus County net assessed value (gross assessed value less state subventions) for Fiscal Year 2007-2008 is estimated at \$42,546,117,182 making the debt limit \$531,826,465. Since the County's debt is in the form of Certificates of Participation, which is not "bonded indebtedness" the County is not subject to this debt limit.

## Debt Policy

In 1989 the Board of Supervisors established the Debt Advisory Committee to provide advice on the issuance and management of the County's debt. Members of the Committee include the Chief Executive Officer, Auditor-Controller, County Counsel, Public Works Director, Director of Planning and Community Development, and Treasurer-Tax Collector. In its review of proposals to issue new debt, the following policy guidelines adopted on November 21, 1989 are to be utilized:

1. Public financing may be permitted for public improvements whose useful life will be equal to or greater than the term of the bonds. Public financing shall be permissible for all purposes consistent with state and federal law.
2. The proposed development project must be in conformity with the County's General Plan and/or adopted Specific Plans and have secured appropriate land use approvals and/or entitlements from the County prior to the implementation of the ultimate development of the area.
3. A demonstration of general feasibility must be shown by the project proponents. An appraisal of the property subject to any lien required to secure financing shall be required.
4. With regard to Community Facilities Districts, the proposed rate and method of apportionment of the special tax shall comply with the applicable statutes.
5. Each bond issue shall be structured to adequately protect bond owners and to not negatively impact the bonding capacity or credit rating of the County.
6. The County should require bond issues to be structured with approximately level debt service, wherever this is generally feasible and in the best interests of the public.
7. The term of the bond should generally not exceed twenty-five (25) years, however, the special tax may be for a longer term.
8. With respect to Community Facilities Districts and other land secured financing districts, full disclosure of the special tax or assessment lien shall be in compliance with applicable statutory authority.
9. The County's Debt Advisory Committee will perform an independent review of a proposed financing and make recommendations to the Chief Executive Office regarding the financial risks, economic feasibility, and related issues.
10. In each and every case where County approval of financing is requested, the County shall independently and conclusively select the bond counsel(s) underwriter(s), financial advisor, and other professionals and consultants it deems appropriate.
11. No petition to initiate the formation of a land secured financing will be considered valid without the payment of a fee to compensate the County for all costs incurred to perform its analysis of the proposal and to pay for the costs of conducting the proceedings.
12. All appropriate County departments will cooperate with the initiating departments, the Chief Executive Office, and the Debt Advisory Committee in conducting the necessary reviews and proceedings with the Chief Executive Officer having coordinating responsibility.
13. All statements and materials related to the sale of special district tax bonds and improvement bonds or other obligations shall emphasize and state that neither the faith, credit, nor the taxing power of the County of Stanislaus is pledged to the repayment of the bonds, nor is there an obligation of the County to replenish the reserve fund from revenue sources other than special taxes, annual assessments, or proceeds from foreclosure proceedings.

14. Wherever possible, all bonds shall be described as being “non-recourse obligations” to Stanislaus County.
15. All contracts for public improvements to be owned, operated, and maintained by the County shall be solicited, let, and administered according to applicable statutes and/or ordinances.
16. The Debt Advisory Committee, at its sole discretion, may utilize the services of the County’s financial advisor to assist the Committee in its fiscal review and all costs for these services will be borne by the proponent.
17. The proponents will covenant that the bond proceeds will be used and dispersed at times and in the manner as specified in the resolutions forming the financing districts and other such agreements entered into with the County.
18. For outstanding bond issues, all County departments and agencies with administrative responsibilities, will notify the Debt Advisory Committee and file a written report of the circumstances if an event of technical default has occurred or is likely to occur.
19. All proposed refunding or refinancing of issues will be submitted to the Debt Advisory Committee for review with complete disclosure of the benefits and costs of the proposed financing.
20. For Community Facilities District and Special Assessment Bonds, the Chief Executive Office has the responsibility for administering the bond issue including authorizing and controlling all disbursements of bond proceeds.
21. The Debt Advisory Committee, with the approval of the Board of Supervisors, has the right to waive or modify any of the policies included herein if, in the Committee’s judgement, benefit inures to the ultimate property owners, the Community Facilities District or Assessment District or to the County.

## **Ratios**

A number of ratios can be applied to the County’s debt service. For Fiscal Year 2007-2008, the County’s total gross debt obligation for its General Fund is \$11,206,145 and the total County Budget is \$946,350,862. The ratio comparing the annual debt service to total budget shows that debt service represents only 1.18 percent of the total budget. In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation (\$11.2 million) by the total Discretionary Revenue Budget of \$180,749,399. This analysis shows that debt service payments represent 6.2 percent of the total Discretionary Revenue Budget.

## **Credit Rating**

Entities who borrow funds are given a credit rating based upon rating companies’ analysis of their ability to repay their debt on a timely basis. Rating agencies consider the entity’s historical and prospective financial condition, quality of management, operating performance, as well as the developments in the economic and political environment that strengthen its financial strength and credit quality, among other factors.<sup>1</sup> Fitch, Moody’s, and Standard and Poor’s are the three rating agencies that evaluate such entities, and have three slightly different rating scales. Fitch’s scale ranges from AAA (highest credit quality) to D (default). The four investment-grade categories of ratings are AAA, AA, A, and BBB. Stanislaus County’s rating is A3 for Moody’s and A+ for Standard & Pours.

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<sup>1</sup> *Fitch Ratings*, Resource Library, Introduction to Ratings, October 6, 2004.

## **SCHEDULE 9**

On April 5, 2005, the Board of Supervisors adopted new priorities to establish the future direction for Stanislaus County. The following seven tabs of the budget document are organized by Board priority. Departments are assigned to a specific Board priority and in turn each budget unit within each department will show a separate Schedule 9. This schedule is prepared to meet requirements for disclosing financing uses and sources as covered in the Budget Act. All financing uses and sources, including both specific and contingent, are included in this schedule.

A visual depiction of what the Schedule 9 means is displayed on the following page:

# WHAT IS A SCHEDULE 9?



<b>Sheriff - Operations</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$25,568,094	\$25,150,502	\$23,306,985	\$63,369	(\$159,631)	\$23,147,354
Services and Supplies	\$2,131,345	\$2,391,876	\$2,743,269	\$900,000	\$600,000	\$3,343,269
Other Charges	\$4,053,630	\$4,147,411	\$4,197,255	\$0	\$0	\$4,197,255
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$20,353	\$105,488	\$393,392	\$246,720	\$246,720	\$640,112
Other Financing Uses	\$1,217,035	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$354,090)	(\$456,910)	(\$420,270)	\$0	\$0	(\$420,270)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$32,636,367</b>	<b>\$31,338,367</b>	<b>\$30,220,631</b>	<b>\$1,210,089</b>	<b>\$687,089</b>	<b>\$30,907,720</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$13,205	\$11,500	\$11,500	\$0	\$0	\$11,500
Fines, Forfeitures, Penalties	\$2,100	\$1,900	\$2,000	\$0	\$0	\$2,000
Revenue from use of Assets	\$10,619	\$4,000	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$382,071	\$405,759	\$90,100	\$0	\$0	\$90,100
Charges for Service	\$2,931,083	\$2,472,290	\$2,555,080	\$0	\$0	\$2,555,080
Miscellaneous Revenue	\$50,375	\$47,692	\$161,100	\$0	\$0	\$161,100
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$3,389,453</b>	<b>\$2,943,141</b>	<b>\$2,819,780</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,819,780</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$29,246,914</b>	<b>\$28,395,226</b>	<b>\$27,400,851</b>	<b>\$1,210,089</b>	<b>\$687,089</b>	<b>\$28,087,940</b>

## EXPENDITURES

## REVENUE

## TOTALS

**Salaries and Benefits**—Accounts that establish expenditures for employee related costs.

**Taxes**—Money received from tax revenue.

**GROSS COSTS**—Total expenses before any revenue.

**Services and Supplies**—Accounts that establish expenditures for operating expenses of County departments and programs.

**Licenses, Permits, Franchises**—Money received from these sources.

**FUND BALANCE**—Revenue not spent in the previous year.

**Other Charges**—A payment to an agency, institution or person outside the County.

**Fines, Forfeitures, Penalties**—Money received from fines or penalties.

**NET COUNTY COST**—Gross costs minus revenue received equals Net County Cost.

**Fixed Assets**—Land, buildings, vehicles, infrastructure and assets used in operations that have value past one year.

**Revenue from use of Assets**—Money received from assets such as rent.

**Other Financing Uses**—Decrease in current financial resources that is separate of expenditures.

**Intergovernmental Revenue**—Funds received from Federal, State or local government sources such as grants.

**Equity**—Assets of an entity that remains after deducting liabilities.

**Charges for Service**—Fees collected for services provided by the department.

**Intrafund**—A way to record revenue/ expenditures from a department with the same fund but different orgs.

**Miscellaneous Revenue**—Money received from various sources.

**Contingencies**—Funds saved for emergencies.

**Other Financing Sources**—Increase in resources reported separate of revenues.

# Stanislaus County



Striving to be the Best



## A safe community

### COUNTY DEPARTMENTS

- Animal Services
- CEO-OES/Fire Warden
- CEO-Capital Projects
- CEO-County Operations
- District Attorney
- Grand Jury
- Integrated County Justice Information System
- Probation
- Public Defender
- Sheriff



## A SAFE COMMUNITY

Protecting the safety of the residents of Stanislaus County continues to be the top priority of the Board of Supervisors. The impact of gangs and drugs on our community directly contributes to the decline of the physical, economic and social health of the County. Reducing these impacts allows residents to live and participate in our local communities in a safe environment. A community that focuses resources on prevention and intervention should have less need for enforcement. The criminal justice system is comprised of a network of County departments focused on a coordinated effort to balance funding and operations between public safety agencies to foster a system-wide approach to protecting the public and streamlining operations between agencies.



Local and regional disaster preparedness is critical to the County's ability to respond to and recover from natural and man-made disasters.

Recent events have illustrated communities must have a strong emergency management team and plans to sustain the region during disasters. An incident management team provides the needed coordination and oversight for emergency response. Effective emergency communication and information sharing among agencies is a critical component in disaster preparation.

The Animal Services Department protects the community by offering animals for adoption, providing housing and medical care for stray animals rescued in the community, and teaching the public about humane treatment of animals. The Office of Emergency Services/Fire Warden is responsible for developing and maintaining plans for responding to local emergencies including natural disasters, Homeland Security, and biological events. The District Attorney's Office primary goal is to seek justice through vigorous prosecution of criminals and victim advocacy. The Probation Department provides intensive supervision to probationers and juvenile offenders who are placed in the community and provides a safe, secure custodial facility for juvenile offenders. The Public Defender's Office provides vigorous and effective legal representation of indigent persons accused of crimes, involved in dependency matters, accused of criminal contempt, or are facing involuntary mental health commitment. The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its' contract cities. The Sheriff's Department also provides housing for incarcerated adults and security for the Courts.

## **FISCAL YEAR 2007-2008 BUDGET ISSUES**

A number of issues directly affecting the operations of these departments were identified and addressed as part of the Proposed Budget. They include: funding for Animal Services' staffing and animal medical costs. Additional attorney staffing for the District Attorney to support the expanded courts and a new advocate position to address the increased needs associated with victim services. Funding is included for increased medical costs in the Sheriff and Probation Departments' detention facilities. The recommendations include funding for a new Probation position and continued funding for Juvenile Institutions staff. The recommended budget will fund increased attorney staffing for the Public Defender and increased Indigent Defense costs. Funding is included for a number of one-time costs for the Sheriff's Department to fund safety and equipment needs including a fire suppression system, a new dishwasher and dryer in the detention facilities, scheduling software for the Alternative Work Program and improvements in the Sheriff's Property and Evidence storage space. Ongoing funding is included for increased costs associated with the pathology contract. The recommendations include additional staffing for Sheriff's Information Technology support, Property and Evidence and Contract Cities law enforcement and funding for additional Cost Allocation Plan (CAP) charges in the Sheriff – Court Security budget.

## **SUMMARY OF EXPENDITURES AND FUNDING SOURCES**

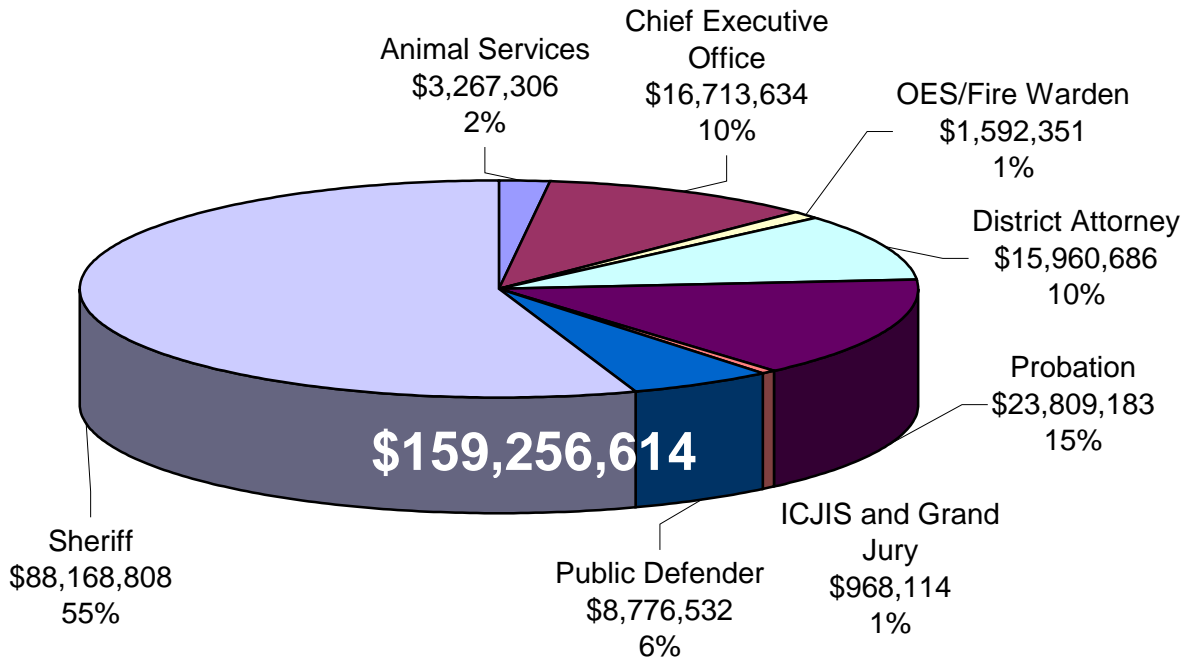
The Proposed Budget recommends expenditures of \$159,256,614 for this priority area. These expenditures are funded by a combination of department revenue, discretionary revenue and/or prior-year fund balance/retained earnings savings.

The following charts represent department appropriations for Fiscal Year 2007-2008 and a five-year summary of appropriations in the "A safe community" priority area of Stanislaus County government.

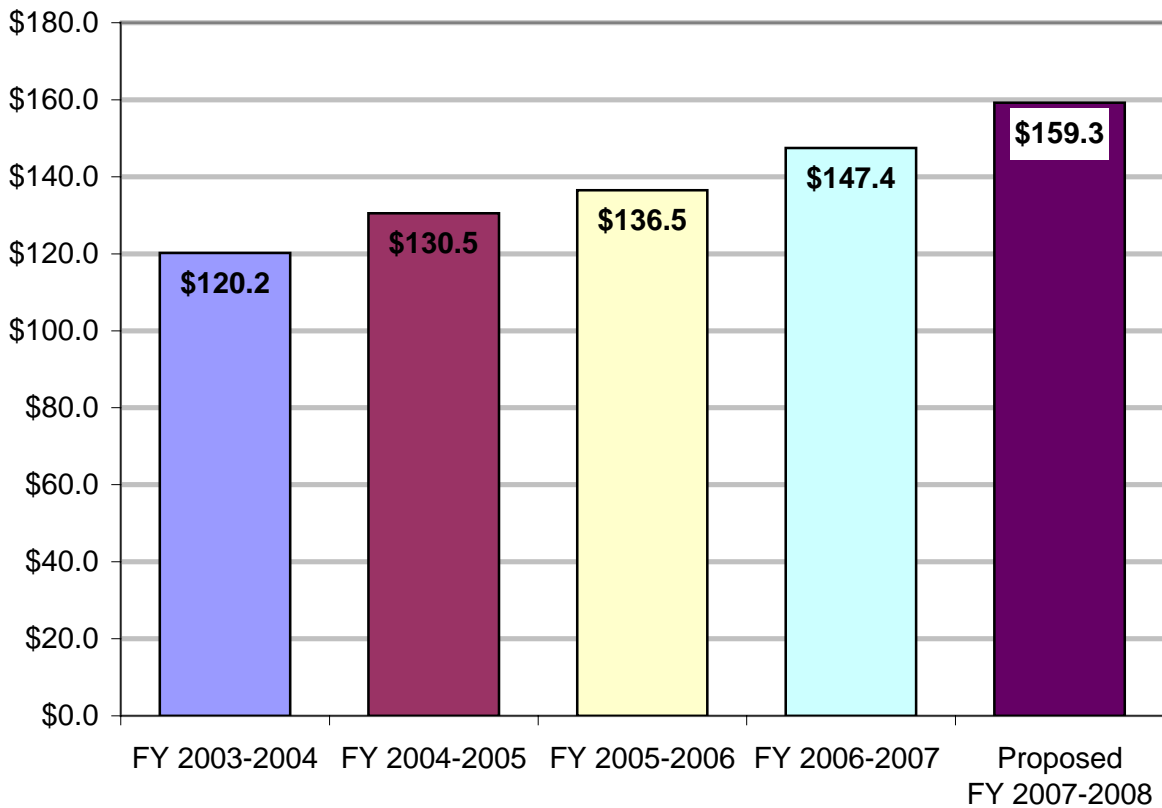


## A SAFE COMMUNITY

### Adopted Expenditures Fiscal Year 2007-2008



### Five Year Growth in Appropriations





# A SAFE COMMUNITY

**RECOMMENDED  
2007-2008**

**ANIMAL SERVICES** **\$ 3,267,306**

<b>Fund</b>	<b>Org</b>		
0100	0011100	Animal Services	\$3,105,306
1760	0011401	Trust - Donations	\$162,000

**CHIEF EXECUTIVE OFFICE** **\$ 1,592,351**

<b>Fund</b>	<b>Org</b>		
0100	0015510	Office of Emergency Service/Fire Warden	\$1,592,351

**CEO-CAPITAL PROJECTS FUND** **\$ 723,394**

<b>Fund</b>	<b>Org</b>		
2025	0061301	Courthouse Construction Fund	\$177,578
2026	0061303	Criminal Justice Facilities Fund	\$545,816

**CEO-COUNTY OPERATIONS** **\$ 15,990,240**

<b>Fund</b>	<b>Org</b>		
0100	0016121	County Court Funding	\$7,553,855
1725	0017110	County Fire Service Fund	\$1,678,694
1726	0017210	Department of Justice Drug and Alcohol	\$130,300
0100	0017410	Jail Medical Program	\$6,627,391

**DISTRICT ATTORNEY** **\$ 15,960,686**

<b>Fund</b>	<b>Org</b>		
0100	0023110	Criminal Division	\$13,764,781
1761	0023210	Arson Task Force	\$2,000
1712	0023210	Auto Insurance Fraud Prosecution	\$168,220
1711	0023210	Child Abduction Unit	\$0
1771	0023210	Criminal Division Asset Forfeiture	\$25,000
1706	0023210	Elder Abuse Advocacy and Outreach	\$86,688
1707	0023210	Federal Asset Forfeiture	\$5,000
1776	0023210	Real Estate Fraud Prosecution	\$270,000
1716	0023210	Rural Crimes Prevention Program	\$284,155

**DISTRICT ATTORNEY, continued**

<b>Fund</b>	<b>Org</b>		
1741	0023210	Spousal Abuser Prosecution Program	\$151,999
1775	0023210	Vertical Prosecution Block Grant	\$481,559
1710	0023210	Victim Compensation and Government Claims	\$60,122
1714	0023210	Victim Services Program	\$340,150
1704	0023210	Violence Against Women Program	\$0
1713	0023210	Worker's Compensation Fraud Prosecution	\$321,012

**GRAND JURY** \$ **120,214**

<b>Fund</b>	<b>Org</b>		
0100	0052100	Civil and Criminal Grand Jury	\$120,214

**INTEGRATED COUNTY JUSTICE INFORMATION SYSTEM** \$ **847,900**

<b>Fund</b>	<b>Org</b>		
5141	0016161	Integrated County Justice Information System	\$847,900

**PROBATION** \$ **23,809,183**

<b>Fund</b>	<b>Org</b>		
0100	0026051	Administration	\$2,841,056
1732	0026310	Adult Drug Court	\$0
0100	0026100	Casework Services	\$10,906,462
1764		Juvenile Accountability Block Grant	\$28,248
1798	0026384	Juvenile Justice Crime Prevention Act	\$1,880,001
0100	0026200	Institutions	\$8,033,416
1765	0026421	Ward Welfare Fund	\$120,000

**PUBLIC DEFENDER** \$ **8,776,532**

<b>Fund</b>	<b>Org</b>		
0100	0027010	Public Defender	\$6,088,513
0100	0027510	Indigent Defense	\$2,688,019

**SHERIFF** \$ **88,168,808**

<b>Fund</b>	<b>Org</b>		
0100	0028101	Administration	\$5,140,222
1703	0028601	CAL ID Program	\$907,407
1780	0028888	CAL-MMET Program	\$1,068,068
1768	0028841	Civil Process Fee	\$148,500
0102	0028239	Contract Cities	\$8,262,857
0100	0028370	Court Security	\$3,464,840
1743	0028860	Dedicated Funds	\$0
0100	0028300	Detention	\$33,675,579
1769	0028871	Driver Training Program	\$139,860

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**SHERIFF, continued**

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<b>Fund</b>	<b>Org</b>		
4081	0028509	Jail Commissary/Inmate Welfare	\$1,681,893
0100	0028200	Operations	\$30,907,720
0100	0016171	Ray Simon Training Center	\$2,279,946
1715	0028825	Vehicle Theft Unit	\$491,916

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**STANISLAUS REGIONAL 9-1-1**

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**\$0**

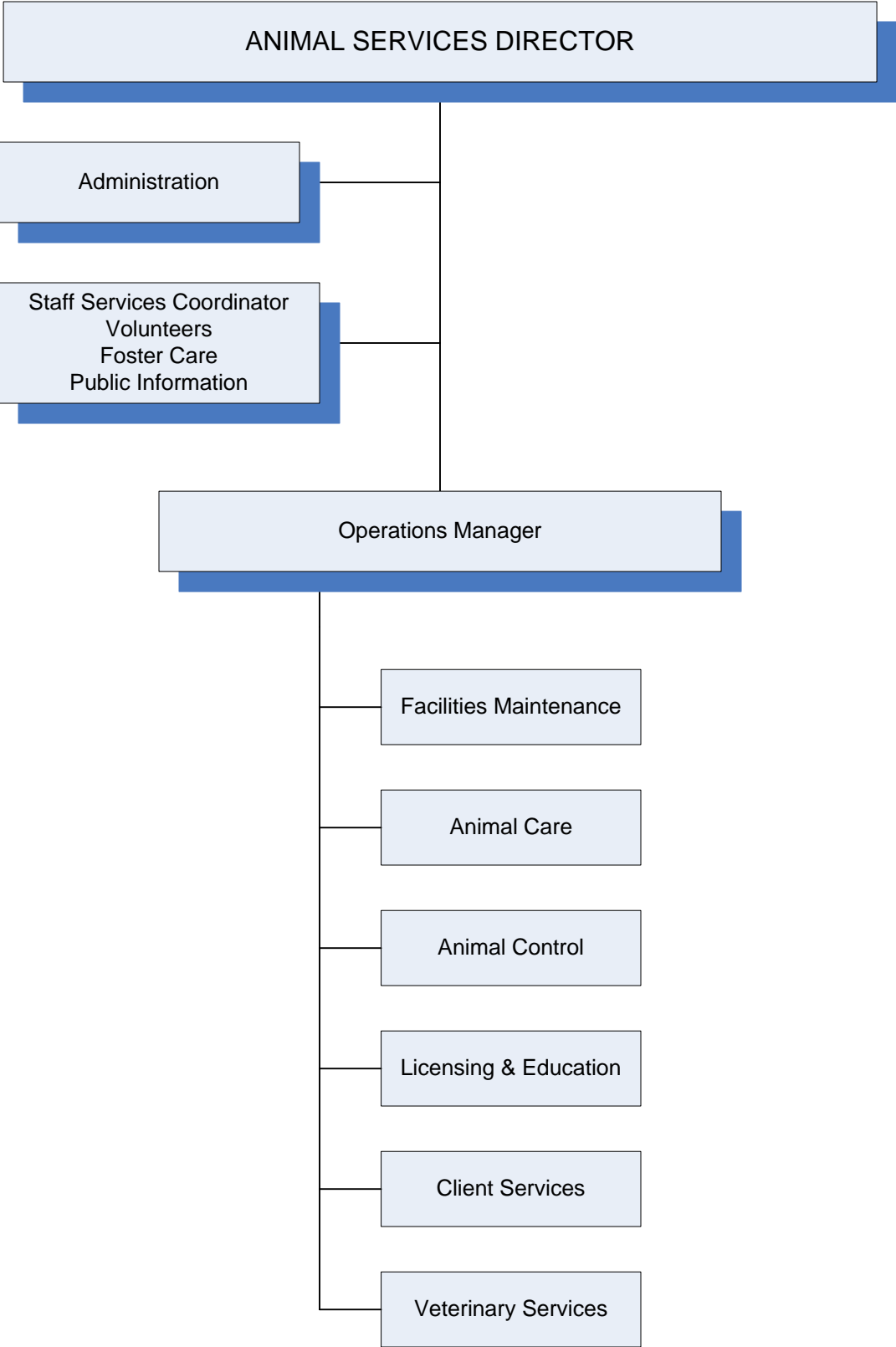
<b>Fund</b>	<b>Org</b>		
5041	0046200	Stanislaus Regional 9-1-1--Countywide Radio Maintenance	\$0

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**TOTAL \$ 159,256,614**

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# ANIMAL SERVICES



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**ANIMAL SERVICES**

Budget Unit 0011100  
 General Fund

**MISSION STATEMENT**

The mission of the Department of Animal Services is to strive for community compliance of State and local laws in a manner consistent with the humane care and treatment of all animals. The Department shall provide a professional level of service that fosters positive community relations while promoting responsible pet care and control.

**SERVICES PROVIDED**

The Department of Animal Services provides public safety and animal sheltering needs to the communities it serves. These services include the sheltering and care of abandoned, lost, and unwanted animals, enforcement of State and local animal control laws, support of local law enforcement, 24 hour emergency services, animal adoptions, low cost spay and neuter programs, and investigation of cruelty and neglect cases against animals.

The Department of Animal Services is made up of five cost centers: Administration, Animal Care, Client Services, Animal Control, and Veterinary Services.

<i>Animal Services</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
<b>Classification</b>						
Salaries and Benefits	\$1,973,166	\$2,097,142	\$2,092,024	\$211,756	\$50,008	\$2,142,032
Services and Supplies	\$647,048	\$579,663	\$626,934	\$108,000	\$108,000	\$734,934
Other Charges	\$217,957	\$235,060	\$223,150	\$5,608	\$0	\$223,150
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$1,544	\$15,000	\$0	\$0	\$0	\$0
Other Financing Uses	\$41,231	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$5,324	\$5,190	\$5,190	\$0	\$0	\$5,190
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,886,270</b>	<b>\$2,932,055</b>	<b>\$2,947,298</b>	<b>\$325,364</b>	<b>\$158,008</b>	<b>\$3,105,306</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$513,845	\$575,140	\$579,500	\$12,067	\$12,067	\$591,567
Fines, Forfeitures, Penalties	\$62,423	\$52,903	\$55,000	\$0	\$0	\$55,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$136,750	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$805,709	\$888,581	\$898,407	\$0	\$0	\$898,407
Miscellaneous Revenue	\$2,262	\$27,075	\$6,000	\$0	\$0	\$6,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$1,520,989</b>	<b>\$1,543,699</b>	<b>\$1,538,907</b>	<b>\$12,067</b>	<b>\$12,067</b>	<b>\$1,550,974</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$1,365,281</b>	<b>\$1,388,356</b>	<b>\$1,408,391</b>	<b>\$313,297</b>	<b>\$145,941</b>	<b>\$1,554,332</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$3,105,306 be approved for Department of Animal Services budget unit. This budget will be funded by \$1,550,947 in estimated department revenue and a General Fund contribution of \$1,544,332.



The recommended funding level includes \$37,941 for an estimated salary shortfall for nine months for an Animal Services Operational Supervisor position who's position is to maintain the Facility. Once a currently filled Animal Services Operational Supervisor position becomes vacant it is recommended that the position be deleted and the additional funding needed for the Animal Services Operations Supervisor that oversees the facility be completely funded.

The funding level also includes appropriations and estimated revenue of \$12,067 for an estimated salary shortfall for the four positions that were added to the Department during the time the Pet Overpopulation was taken to the Board. It is recommended that the Department return with a recommendation to the Board regarding salaries the next time the Pet Overpopulation is taken to the Board of Supervisors for updates.

Also included in this funding level is \$108,000 for veterinarian services due to the funding shortfall resulting in not have a Veterinarian on staff. There is a greater projected need based on not having a full time Veterinarian on staff. Currently the Department has two part time veterinarians working on spay and neuter. It is recommended to review the budget at mid-year to determine if additional funding is needed for veterinarian services.

### **PROGRAM DISCUSSION**

At this funding level the Department of Animal Services will maintain its' current level of animal care and control services to the County and contract cities. The Department continues to be without the services of a full time County Veterinarian, though substantial effort has been given to the recruitment of this position. The inability of being able to fill this critical position will result in higher costs for contracted veterinarian services. A part time County Veterinarian that provides spay and neuter services on a one-day per week basis is in place.

During the current year the first year results of the Pet Overpopulation Ordinance that went into effect in October 2005 were presented to the Board of Supervisors. Preliminary results were encouraging, showing an overall decline in the euthanasia rate by 5% over the previous year.

In May 2006 the Board of Supervisors authorized a facilities needs assessment. This assessment was presented to the Board of Supervisors on March 20, 2007. The assessment outlined the need for expanded Animal Shelter Facility for the County and it's 7 Contract Cities (Ceres, Riverbank, Patterson, Hughson, Newman, Waterford, and Modesto)A combination of new facility components and re-use of existing facilities is recommended.

The Development of an implementation strategy, constructability review and pursuing funding options for this project by working with the partner cities who use the County facility as their animal shelter is underway.

### **UNFUNDED REQUESTS**

The Departments' budget request included critical needs for which funding has not been identified:

1. Additional funding in the amount of \$58,764 for a new position of Humane Education Coordinator that will be responsible for the Departments' community and school educational programs.
2. The reclassification of one Animal Services Officer II and one Animal Care Specialist II, to act as lead positions within the Animal Control and Animal Care units respectively. These reclassifications would improve the span of control over each unit, and provide better staff support in the absence of the unit supervisor. The funding amount being requested is \$5,023.
3. Additional funding of \$79,509 to transfer two current extra help employees to regular full-time positions. These positions would be assigned to the Client Services Unit to provide appropriate service levels to clients adopting and reclaiming animals, answering telephone inquiries, processing dog licenses and SCATE vouchers, and other public services.
4. Additional funding in the amount of \$18,452 for the termination cashout of a thirty year employee within the Animal Care unit who is scheduled to retire in Fiscal Year 2007-2008.

5. Additional funding in the amount of \$5,608 is requested for the ongoing costs of the vehicle approved by the Board in the 2006-2007 Fiscal Year Third Quarter Financial Report. These funds would cover depreciation, fuel, maintenance and liability.

**STAFFING IMPACTS**

In the 2006-2007 Final Budget the Department requested an organizational study of the Department's front office staff, known as the Client Services Division. Based upon this study a recommendation is being made to add two new full-time positions to be assigned to the Client Services Division.

Total current authorized positions—38

It is recommended to add two Animal Care Specialist I positions. The approximate cost of these two positions is \$68,908 for the fiscal year. Funding will be offset by the elimination of the department utilizing full-time temporary staff to perform these functions.

Total recommended authorized positions— 40

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>A safe community</b>			
Balance resources between prevention/intervention & enforcement;		During the current year the Safe Community Team abandoned this goal due to being unable to quantify the prevention/intervention nexus;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		The Department took part in customer surveys in the third and fourth quarters of 2005-2006. In both quarters there were not a large enough sampling to provide valuable information. In quarter 3 there were 10 respondents and 13 respondents in quarter 4. Greater efforts to collect data in the current physical year have been made, however, no tabulated results have been made available at this time; and	
Improve the efficiency of County government processes.		The Department was prepared to begin web licensing during the year, however, we were prevented from implementing this plan due to the County being unable to find a suitable vendor for the carrier of this program.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Promote responsible pet ownership through education and enforcement;		The Department continued to promote responsible pet ownership through its' License and Education Team, and enforcement of the litter permit provisions of the Pet Overpopulation Ordinance by an assigned Animal Services Officer. The results are projected to be an increase in licensing of approximately 10% over 2005-2006, and improved compliance of the litter permit provisions of the Pet Overpopulation Ordinance;	
Employ a full time on-site veterinarian to provide necessary medical care to the shelter and adoptable animals;		The Department has been unable to achieve this outcome. There has been an expanded use of advertising and personal contact with veterinary schools within the Western U.S., but without	

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
	results. The Department has been able to fill 40% of its' on-site spay/neuter requirements by the hiring of two part time veterinarians, and utilizing the services of a visiting veterinarian for health consultations;
Address items on the needs assessment list to provide better care for the animals; and	The Department has implemented programs and acquired equipment that has improved the health conditions of impounded animals. Improvements include, inoculation of all incoming animals, testing for certain highly contagious diseases, installation of new laundry equipment, replacement of more sanitary cat kennels, installation of flooring in critical areas of the shelter, and other similar projects; and
Decrease the number of animals euthanized.	The Department is projecting a 17% decrease in euthanasia from 2005-2006.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Department of Animal Services' operational priorities are:

1. Develop an Implementation Plan of the Animal Needs Assessment that will include city contract intentions, initial design recommendations, cost analysis, schedule, financing options and operation plans;
2. Improve the delivery of client services which will enhance the adoption program that aides in meeting the priority of reducing euthanasia;
3. Improve the current shelter facilities through the expansion of our in-house maintenance and repair program; and
4. Improve the care and health conditions for impounded animals through training opportunities and innovative procedures.

The Department of Animal Services and the County Chief Executive Office will start to work with the partner cities in establishing the future needs of the shelter, determining the total facility needs and capacity considering each city's level of service. In 2007-2008 a plan should be finalized on the funding of this project, and that plan will be brought to the Board of Supervisors for approval.

Improvement of the delivery of client services is taking the form of several approaches. It includes the remodel and re-configuration of the reception area, the requested addition of two Client Service staff, the experimental kennel escorting program, and review of the current adoption contracts.

The addition of a specialized maintenance position has greatly improved the condition and presentation of the facility. Additionally this position has been responsible for improving employee safety by addressing repairs of equipment immediately, and being pro-active with other maintenance before it became a safety risk.

The improvement of the current facilities to improve the healthy housing of animals begun earlier in the current year. Projects such as the installation of adequate laundry facilities, installation of new flooring in certain animal areas, and the replacement of inadequate cat kennels all have enhanced the Departments' ability to reduce the health risks to impounded animals.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**ANIMAL SERVICES—TRUST DONATIONS**

Budget Unit 0011401  
 Special Revenue Fund

**SERVICES PROVIDED**

The Department of Animal Services has established this Donation Trust Fund as a special revenue account and is used for donations made to the Department and the collection of fines and fees established by the Pet Overpopulation Ordinance. The funds are used for the support of spay and neuter programs including the Stanislaus County Alternative to Euthanasia (SCATE) Program.

<i>Animal Services - Trust - Donations</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$102,530	\$204,781	\$162,000	\$0	\$0	\$162,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$102,530</b>	<b>\$204,781</b>	<b>\$162,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$162,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$140,640	\$183,481	\$97,000	\$0	\$0	\$97,000
Fines, Forfeitures, Penalties	\$42,269	\$11,300	\$50,000	\$0	\$0	\$50,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$3,102	\$10,000	\$15,000	\$0	\$0	\$15,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$186,011</b>	<b>\$204,781</b>	<b>\$162,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$162,000</b>
<b>Plus Fund Balance</b>	<b>(\$83,481)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$162,000 be approved for the Animal Services – Trust Fund budget unit. This budget will be funded by \$162,000 in estimated department revenue.

**PROGRAM DISCUSSION**

At this funding level the Department of Animal Services will continue the Stanislaus County Alternative to Euthanasia (SCATE) Program. The program was expanded in December 2006 by allowing for the issuance of the SCATE vouchers at the animal shelter rather than only through the monthly clinics as was past practice. The purpose of this expansion is to reach a larger segment of the population, which would increase the number of animals that may be spayed or neutered, positively effecting the Departments' goal of reducing euthanasia.

The future of the program is being discussed with representatives of the SCATE Program participating veterinarians, the Department, and the County Chief Executive Office. During the budget year revisions to the program may be forthcoming that will be designed to improve the effectiveness of the program. It

will be the objective of the Department to maintain the SCATE Program in a form that meets its' primary goals, reduction of euthanasia and limiting the number of animals brought to the animal shelter by the public.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Provide low cost vaccination to the public through the SCATE program;	The Department expanded the SCATE Program by making available SCATE Vouchers at the shelter rather than only through the monthly clinics;
Continue to educate and effectively enforce the Pet Overpopulation Ordinance; and	The assignment of the dedicated Animal Services Officer to the litter permit program has resulted in increased compliance and revenue for the Department. This coupled with increase in license sales has resulted in more animals being spayed or neutered; and
Review the overall implementation and effectiveness of the Pet Overpopulation Ordinance.	In December 2006 the Department presented to the Board of Supervisors its' first year report on the Pet Overpopulation Ordinance with generally positive results in attaining the objectives of the ordinance. Another review is being submitted in May 2007 that continues to produce positive results.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Department of Animal Services – Trust Donations' operational priorities are:

1. Provide low cost spay and neuter opportunities for all residents of the County;
2. Continue to educate and effectively enforce the Pet Overpopulation Ordinance; and
3. Monitor the effectiveness of the Pet Overpopulation Ordinance.



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**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**CEO—OFFICE OF EMERGENCY SERVICES/FIRE WARDEN**

Budget Unit 0015510  
General Fund

**SERVICES PROVIDED**

The Stanislaus County Office of Emergency Services is responsible for developing and maintaining general and specific preparedness programs for the County and its nine cities. Preparedness is broad in scope, represents an “all-risk” perspective and, as needed, focuses on specific threat and risk areas. The Office of Emergency Services (OES) is responsible for functional readiness of the primary and alternate emergency operations centers located in Modesto and Ceres. OES is responsible for effective implementation of State Homeland Security grants consistent with regional strategies adopted by the approval authority. OES also works with Public Health and the Agricultural Commissioner’s Office in preparing response plans for biological events.

The Assistant Director of the Office of Emergency Services is the Operational Area Coordinator for Stanislaus County. In this role, OES is responsible for coordination of emergency activities within the geographic area of the County. The Office also serves as a link in the system of communications and coordination between the OES Regional Emergency Operations Center (REOC) and the Emergency Operation Centers of the political subdivisions within the operational area.

The Fire Warden responsibilities include support for fire, fire/rescue mutual aid coordination at both a local and State level, and coordination and assistance to the fire departments within the County. These programs involve administrative assistance and support and, through contractual agreement, fire prevention, fire investigation, special operations, training and communication programs. The Fire Warden is the liaison between local fire agencies and County departments. The Fire Warden’s Office provides coordination efforts for local fire representatives to establish and implement operational level standards including certification and qualification. The Fire Warden coordinates and directs the Fire Resource Officer program providing a duty officer who coordinates assets and resources within Stanislaus County. The Fire Warden also serves as a link in the system of communication and coordination with the State.

<b>Chief Executive Office - OES/Fire Warden</b>						
<b>Classification</b>	<b>05-06 Actual</b>	<b>06-07 Final Budget</b>	<b>07-08 Requested Base Budget</b>	<b>07-08 Requested Unmet Needs</b>	<b>07-08 Recommended Unmet Needs</b>	<b>07-08 Recommended Proposed Budget</b>
Salaries and Benefits	\$650,936	\$753,633	\$769,871	\$9,498	\$9,498	\$779,369
Services and Supplies	\$177,849	\$175,778	\$259,339	\$0	\$0	\$259,339
Other Charges	\$316,083	\$586,322	\$553,493	\$0	\$0	\$553,493
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$36,858	\$50,000	\$0	\$101,670	\$0	\$0
Other Financing Uses	\$23,168	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$150	\$0	\$0	\$150
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,204,894</b>	<b>\$1,565,733</b>	<b>\$1,582,853</b>	<b>\$111,168</b>	<b>\$9,498</b>	<b>\$1,592,351</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$517,411	\$107,000	\$123,245	\$0	\$0	\$123,245
Charges for Service	\$141,811	\$92,666	\$95,882	\$0	\$0	\$95,882
Miscellaneous Revenue	\$30,988	\$30,000	\$30,000	\$0	\$0	\$30,000
Other Financing Sources	\$16,316	\$59,070	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$706,526</b>	<b>\$288,736</b>	<b>\$249,127</b>	<b>\$0</b>	<b>\$0</b>	<b>\$249,127</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$498,368</b>	<b>\$1,276,997</b>	<b>\$1,333,726</b>	<b>\$111,168</b>	<b>\$9,498</b>	<b>\$1,343,224</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$1,592,351 be approved for the Chief Executive Office – Office of Emergency Services/Fire Warden budget unit. This budget will be funded by \$249,127 in estimated department revenue and a General Fund contribution of \$1,343,224. The recommended funding level includes an additional \$9,498 needed to fully fund a Deputy Fire Warden position.

## PROGRAM DISCUSSION

Through the Homeland Security Grants, the functionality of the Emergency Operations Center has been significantly enhanced. Additional technologies includes Geographical Information Systems (GIS) / Global Positioning System (GPS); E Team data management; internal and external notification system (Hiplink); terminal/server system; secured network environment; hardware; and software to support emergency operation activities. OES and the Strategic Business Technology department (SBT) have begun to develop a business plan to support the operational, maintenance and replacement costs for these new technologies. Much of the maintenance and on going costs has been identified in this budget. OES is working with SBT to identify an amortization schedule for all EOC equipment. OES is beginning to incorporate upgrades necessary for the efficient operation of the EOC into this year's budget.

The Fire Warden is the Fire and Rescue Mutual Aid Coordinator for the Stanislaus Operational Area. Through the California Fire Service and Rescue Emergency Mutual Aid System, there are mandatory reporting requirements required by the State. These include the Training Needs Assessment, Incident Qualification System (IQS), California Incident Command Certification System (CICCS), Resource Ordering Status System (ROSS) and California Fire Resource Inventory System (CFRIS). Some of the programs require annual or quarterly tracking while others will require daily updates. During fire season the Fire Warden is also responsible for all Strike Team deployment and documentation. This will be Stanislaus County's first year fully implementing these programs. Due to the data reporting requirements, information maintenance, inventory of capabilities and tracking, a significant impact to staff time and workload is anticipated. By October 2007, this office will be fully immersed within these programs and should be able to quantify their impact.

## UNFUNDED REQUESTS

The Department's budget request included critical needs for which funding has not been identified:

1. The Emergency Notification System was purchased during the fall of 2006. It consists of two servers, the system software and supporting T1 lines. At the time of the initial purchase there was not sufficient funds to purchase the redundancy solution for the system. Improvements were made to the servers to reduce the likelihood of failure, but a redundant solution is still the optimal situation. This would consist of two additional servers and software that would mirror the primary system in case of loss of connectivity to the primary EOC during an emergency or catastrophic failure of the primary servers. The software and support for the back-up system are sold at a reduced cost by the vendor, but the hardware costs would be similar to those of the initial purchase. The total cost of the redundant system is estimated to be approximately \$60,000. It is recommended that this request be reviewed as part of the Final Budget Process.
2. Through the Homeland Security Grants, OES has purchased significant technical infrastructure for the EOC including laptops, hardware, GIS equipment and audiovisual equipment. To secure this equipment, OES is requesting funding to install electronic card readers on the Operations, Logistics, Planning, ARES and PIO rooms. An original proposal to upgrade the entire system at 3705 Oakdale Road totaled \$87,251. Homeland Security funding provided \$24,322 to update the existing system. Therefore, estimated cost for this security upgrade is \$41,670. It is recommended at this time that the Department pursue other options for facility hardening, to include a review of entry procedures.
3. Since the County contract for Radio Maintenance has not been awarded, it is unclear how much to budget for this service. Dependent upon the amount OES is required to pay for services, there may be a request for adjustment at first quarter or mid-year.

**STAFFING IMPACTS**

Total current authorized positions— 7

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 7

**PRIOR YEAR STRATEGIC PRIORITIES**

STRATEGIC PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
<b>A safe community</b>			
Balance resources between prevention/intervention & enforcement;	Prevention/Preparedness activities included: Local Hazard Mitigation planning, reviewing Emergency Operations Plans, developing Avian Influenza Task Force Incident Action Plan (poultry), Homeland Security equipment purchases, training (over 2,000 county /city employees) and planning;		
Ensure local and regional disaster preparedness;	Through the Avian Influenza Response Plan development, developed command and general staff with guidance of ICS experts within the fire service; Improvements to communication and information sharing include purchase of notification system, improved GIS/GPS capabilities, and delivery of Emergency Alert System (EAS) receivers; Complied with Federal Fiscal Year 2006 NIMS mandates and began working on Fiscal Year 2007 requirements; Completed the All-Hazards Food and Agriculture Response Template funded by Stanislaus and Fresno counties; The Fire Authority business plan for six critical levels of service was completed. The Fire Warden was awarded three services including Fire		



<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
		Prevention, Finance/Administration and Special Operations;	
<b>Effective partnerships</b>			
Evaluate new and existing partnerships;		OES is in the process of utilizing the inventory and classification criteria to identify all partners;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Customer Relationship Management (CRM) software has been incorporated into our office; and	
Improve the efficiency of County government processes.		With the contract to provide Fire Prevention Bureau (FPB) services, staff has worked to identify FPB processes and developed more efficient workflows.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Administration of the Homeland Security Grants - including processing and completing equipment purchases, training, exercises, planning and administration of the Homeland Security Grants. During the next fiscal year OES staff will be focused on meeting monitoring and auditing compliance requirements for the grants, as well as submission of the Fiscal Year 2006 Homeland Security Grant;		Completed submission and received approval for the Fiscal Year 2006 grant. Also completed final expenditures for the Fiscal Year 2003, Fiscal Year 2003, Part II, and Fiscal Year 2004 Homeland Security Grants. Expended over \$500,000 for Regional Interoperable Communication Equipment with Fiscal Year 2005 funding;	
Continued support and guidance for all-risk response plans - OES partners with County Departments in the development of emergency preparedness plans for all-risk hazards. Current efforts include the Avian Influenza Response Plan for Poultry along with participation in the two County pilot Ag Defense Plan in conjunction with the Ag Commissioners from Stanislaus and Fresno counties, CDFA and State OES; and		Continued development of the Avian Influenza Response Plan (Poultry) with draft Incident Action Plan. The Operations section of the plan is drafted. Completed the All-Hazards Food and Agriculture Response Template funded by Stanislaus and Fresno counties; and	
Support regional Fire Authority - OES/Fire Warden will continue to support the business and financial direction determined by the operational and business plans developed through the fire authority.		Agreed to provide fire prevention services throughout the county and assisted the Fire Authority in achieving their objectives through finance/admin support and participation on executive committee.	

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Office of Emergency Services/Fire Warden operational priorities are:

1. Administration of the Homeland Security Grants—OES is preparing the grants for a monitoring/auditing by the Governor’s Office of Homeland Security. OES continues to administer the Fiscal Year 2005, Fiscal Year 2006 and Emergency Management Performance Grant (EMPG) grants including the application process for the Fiscal Year 2007 Homeland Security Grant.
2. Development and maintenance of technology for the Emergency Operations Center (EOC) – Staff is coordinating the development of policies and protocols for the use of the internal and public notification system purchased in 2006-2007. The EOC computers will be upgraded with a terminal/server system. Staff is developing a maintenance and replacement schedule for all EOC technology. Finalize formal agreement for alternate EOC site in Ceres and enhance the alternate EOC’s technical capabilities to support an emergency activation.

3. Continued support and guidance for all-risk response plans—In conjunction with partners throughout the County, OES will continue to develop the Avian Influenza Response Plan (poultry) including the Logistics, Planning and Finance sections of the Incident Action Plan. OES is developing a template for the Continuity of Operations Plan (COOP) and Continuity of Government (COG) for county departments specific to pandemic planning.
4. Support National Incident Management System (NIMS) compliance—Consistent with federal and state guidelines, provide mandated training as outlined in Federal Fiscal Year 2007-2008 requirements for Incident Command System (ICS) 300 and 400 training with emphasis on countywide Incident Management Team receiving the training. Continued participation in the Governor's Office of Emergency Services Standardized Emergency Management System (SEMS) Advisory Committee interpreting federal directives for local government NIMS compliance.
5. Fire Warden—Enhance personnel certification and qualification database to meet statewide Fire and Rescue Mutual Aid directives including apparatus assets. Fire Frequency Sharing is an integration of two new fire command channels into the existing fire dispatch system and reallocating the existing channels into a new fire dispatch matrix. Our office is the regional representative for the participating fire agencies in Stanislaus County. Implementation of Fire Frequency Sharing is identified for November 2007.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHIEF EXECUTIVE OFFICE—COURTHOUSE CONSTRUCTION FUND**

Budget Unit 0061301  
 Capital Projects Fund

**SERVICES PROVIDED**

This budget in the Capital Projects Fund contains the revenue that is used to fund rental costs for the Traffic Court. This budget does not receive local discretionary General Fund revenue. It is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. A change in the law as of January 1, 2004 requires use of these funds be approved by the Administrative Office of the Courts. Approval has been granted in the past to fund the Traffic Court rent.

<i>Chief Executive Office - Courthouse Construction Fund</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$211,651	\$0	\$0	\$0	\$0	\$0
Other Charges	(\$172)	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$166,860	\$170,752	\$177,578	\$0	\$0	\$177,578
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$378,339</b>	<b>\$170,752</b>	<b>\$177,578</b>	<b>\$0</b>	<b>\$0</b>	<b>\$177,578</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$549,164	\$170,752	\$567,000	\$0	\$0	\$567,000
Revenue from use of Assets	\$38,838	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$130,170	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$718,172	\$170,752	\$567,000	\$0	\$0	\$567,000
Plus Fund Balance	(\$339,833)	\$0	(\$389,422)	\$0	\$0	(\$389,422)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$177,578 be approved for the Chief Executive Office – Courthouse Construction Fund budget and will be funded from \$567,000 in estimated penalty assessment revenue, resulting in a positive contribution to fund balance of \$389,422.

**PROGRAM DISCUSSION**

At this funding level the facility lease cost of \$177,578 will be funded for the Traffic Court located at 2260 Floyd Avenue. The County continues to be responsible to provide facilities for the Superior Court, until such time as the court facilities transfer is negotiated between the State Administrative Office of the Courts and the County and approved by the Board of Supervisors. The lease agreement recommended for funding was negotiated in 2004 by the Superior Court and included an approximate four percent increase for each year of the five year term of the lease agreement. The increased lease

obligation has been included in the Proposed Budget and will be funded from increased estimated revenue.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Work with Superior Court in maintaining Court Facilities;	In December 2006 the Boiler System Replacement project for the Stanislaus County Courthouse was completed.
Jointly request to the State Administrative Office of the Courts for funding of facility-related expenses as they are incurred; and	Jointly requested and received funding for carpeting and to upholster 405 Superior Court chairs in the Stanislaus County Courthouse.
Closely monitor expenditures in this budget unit and report on available funding monthly.	In Fiscal year 2006-2007 this budget was adjusted by \$2.1 million in a mutual settlement agreement between the County of Stanislaus, the Judicial Council of California and the Superior Court of Stanislaus County. Financial monitoring of revenue and expenditures continued as needed.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The operational priority for this budget is to continue to work with Superior Court in maintaining Court Facilities and jointly request to the State Administrative Office of the Courts for funding of facility-related expenses as they are incurred until such time as all County facilities transfer to the State. This will be accomplished by maintaining the legislative purpose of the funds as well as closely monitoring expenditures in this budget unit and reporting on available funding.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHIEF EXECUTIVE OFFICE—CRIMINAL JUSTICE FACILITIES FUND**

Budget Unit 0061303  
 Capital Projects Fund

**SERVICES PROVIDED**

This budget unit funds a portion of the cost of Law Library rent, Public Defender's, 12<sup>th</sup> Street Office and Parking garage debt service payments. It is funded from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. These funds can also be used to refurbish and replace criminal justice related facilities as the needs arise.

<i>Chief Executive Office - Criminal Justice Facilities Fund</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$30,563	\$32,220	\$32,220	\$0	\$0	\$32,220
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$412,236	\$513,596	\$513,596	\$0	\$0	\$513,596
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$442,799</b>	<b>\$545,816</b>	<b>\$545,816</b>	<b>\$0</b>	<b>\$0</b>	<b>\$545,816</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$799,710	\$545,816	\$765,265	\$0	\$0	\$765,265
Revenue from use of Assets	\$108,352	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$908,062	\$545,816	\$765,265	\$0	\$0	\$765,265
Plus Fund Balance	(\$465,263)	\$0	(\$219,449)	\$0	\$0	(\$219,449)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$545,816 be approved for the Chief Executive Office – Criminal Justice Facilities Fund budget and will be funded from \$765,265 in estimated penalty assessment revenue, resulting in a positive contribution to fund balance of \$219,449.

**PROGRAM DISCUSSION**

At this funding level a portion of the rent obligation for the Law Library and the debt service obligation for the Public Defender and the 12<sup>th</sup> Street Office & Parking Garage will be funded. The Law Library rent of \$32,220 that will be funded represents approximately 35% of the total rent cost and reflects the proportional amount of overall Law Library costs that are criminal related. The remaining share, \$59,844, of the Law Library rent is funded in the County Match budget. This budget unit also funds the Public Defender's share of the debt service for the building located at 1021 I Street of \$163,596, and a portion of the 12<sup>th</sup> Street Office & Parking Garage ongoing debt service of \$350,000.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
Provide sufficient funding for facility-related expenses as they are incurred; and		Sufficient funding has been available for the Law Library rent and for the Public Defender and 12 <sup>th</sup> Street Office & Parking Garage debt service obligation.	
Closely monitor expenditures in this budget unit and report on available funding monthly.		Expenditures have been monitored monthly and available funding reported.	

**CURRENT YEAR OPERATIONAL PRIORITIES**

The operational priority for this budget is to continue to provide sufficient funding for facility-related expenses as they are incurred, as well as for eligible capital projects. This will be accomplished by continuing to closely monitoring expenditures and actual revenue in this budget unit and reporting on available funding.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHIEF EXECUTIVE OFFICE—COUNTY COURT FUNDING**

Budget Unit 0016121  
 General Fund

**SERVICES PROVIDED**

The Lockyer-Isenberg Trial Court Funding Act (AB 233) as amended, in Section 77200 of the Government Code, legislated the financial separation between the Superior Court and the County. This law requires that the County provide payment to the State for its maintenance of effort obligation. During the past year this payment was reduced from the previous \$5,361,466 to \$4,586,263 due to a State approved reduction to the County maintenance of effort obligation this past year. The County must also fund the traffic court facility lease, court facility building, ground maintenance and utility costs through the date the facility transfers to the State. Upon the date of transfer of the court facilities, the County will be responsible for a Court Facilities Payment that will cover the projected cost of maintenance, utilities and the lease. The County must return half of any excess revenue over the revenue portion of the maintenance of effort obligation to the State. An obligation, established by the State approximately two years ago to assist with State funding shortfalls requires an approximate \$175,000 additional contribution to the State for undesignated fine and fee revenue. Finally costs associated with collection of fine and fee revenue are the responsibility of the County. This budget is funded by court related revenue associated with the collection of fines and fees, revenue from the Courthouse Construction Fund for the Traffic Court rent and an approximate \$2 million contribution from the General Fund.

<i>Chief Executive Office - County Court Funding</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$166,860	\$670,752	\$325,889	\$0	\$0	\$325,889
Other Charges	\$5,946,793	\$5,775,144	\$6,298,984	\$0	\$0	\$6,298,984
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$806,043	\$926,599	\$928,982	\$0	\$0	\$928,982
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,919,696</b>	<b>\$7,372,495</b>	<b>\$7,553,855</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,553,855</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$3,670,996	\$3,542,200	\$3,387,534	\$0	\$0	\$3,387,534
Revenue from use of Assets	(\$5,066)	\$0	(\$15,000)	\$0	\$0	(\$15,000)
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,038,795	\$1,148,800	\$805,000	\$0	\$0	\$805,000
Miscellaneous Revenue	\$379,667	\$144,000	\$150,000	\$0	\$0	\$150,000
Other Financing Sources	\$166,860	\$170,752	\$859,578	\$0	\$0	\$859,578
<b>Less Total Revenue</b>	<b>\$5,251,252</b>	<b>\$5,005,752</b>	<b>\$5,187,112</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,187,112</b>
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,668,444</b>	<b>\$2,366,743</b>	<b>\$2,366,743</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,366,743</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$7,553,855 be approved for the Chief Executive Office – County Court Funding budget. This budget will be funded from \$5,187,112 in estimated department revenue collected from court fines and fees, Courthouse Construction funds and a required \$2,366,743 General

Fund contribution. This budget includes the one-time use of \$682,000 in Public Facilities Fees approved by the Board in Fiscal Year 2006-2007 and budgeted once again in the current fiscal year to reimburse the Superior Court for furniture and equipment purchases needed for the two new civil courtrooms.

**PROGRAM DISCUSSION**

At this funding level the County’s legally mandated obligation to fund its court-related obligations should be met. The budget anticipates approximately \$846,071 in revenue that must be sent to the State above the \$1,079,967 revenue maintenance of effort obligation. The budget also funds the \$3,506,296 operations portion of the maintenance of effort obligation. The increased Traffic Court rent is funded as well as projected building, park maintenance, utility and collections costs. The proposed budget would fund a projected \$175,000 payment to the State for the undesignated fines and fees obligation. It is anticipated that this payment will decrease although the amount is not known at this time. The agreement reached in the 2005-2006 Fiscal Year concerning Civil Assessment Fee revenue has created a potential reduction to the net county cost for this budget. In order to ensure sufficient funds are available for unanticipated State mandated changes, approximately \$148,311 has been budgeted for this purpose. One time funding to reimburse the Superior Court in the amount of \$682,000 for equipment and furnishings for the two new civil courtrooms through the use of Justice Public Facility Fees approved by the Board on April 3, 2007 is recommended to be re-budgeted in the 2007-2008 Fiscal Year.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Development of an Enhanced Collection Memorandum of Understanding - During this fiscal year the Auditor-Controller, Superior Court, Treasurer and Tax Collector and Chief Executive Office staff will continue efforts toward the development of an enhanced collections memorandum of understanding between the County and the Superior Court. This will be accomplished through continued meetings and review of other county agreements and establishment of a scope of work covering the tasks currently performed by Court and/or County staff involved in the collections of court fine and fee revenue; and	The team has met and has a final draft of an Enhanced Collections Memorandum of Understanding. The team developed this draft through evaluation of those agreed to in other counties.
Evaluate the financial impact associated with the Court Facility Transfer - As work continues toward the transfer of the Court facilities, an evaluation will be made of the financial impact on this budget associated with the transfer. This evaluation will include the cost to the General Fund for the rent for the Traffic Court as well as the ongoing maintenance of effort obligation on facility costs, once the transfer is approved.	Work continues toward the transfer of the court facilities to the State. The funding issue concerning the Traffic Court lease and the ability to continue to use Courthouse Construction Fund for the term of the lease (December 4, 2009) has been resolved in that the State agrees the County can continue to use this revenue source to cover the Court Facilities Payment. Transfer of this court is anticipated to occur very early in the fiscal year.



## **CURRENT YEAR OPERATIONAL PRIORITIES**

The Chief Executive Office – County Court Funding operational priorities are:

1. Finalize the draft Memorandum of Understanding and continue to participate as part of the Enhanced Collections team to evaluate process improvements and efficiencies for optimum collections of court fine and fee revenue.
2. Complete the transfer of the Court facilities, ensuring that the best effort to determine the County's ongoing financial obligation is documented and agreed to by the County and the State prior to transfer of these facilities.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Fire Protection**

**CHIEF EXECUTIVE OFFICE—COUNTY FIRE SERVICE FUND**

Budget Unit 0017110  
 Special Revenue Fund

**SERVICES PROVIDED**

Revenue from the less-than-countywide property taxes (also referred to as the County Fire Service Fund) collected throughout the County is used to provide “traditional” County fire service activities in the districts and cities in Stanislaus County (except Modesto and Turlock). The funding is intended to ensure the provision of “non-suppression services” through the County Fire Service Fund.

Prior to the 2005-2006 Fiscal Year, Stanislaus Consolidated Fire Protection District received the revenues from this fund to provide Fire Prevention, Fire Investigation and support services. In 2005 the Stanislaus County Fire Authority, a joint powers agreement comprised of all agencies providing fire protection services within Stanislaus County, was formed to facilitate cooperation among the Fire Agencies and the County related to the allocation and use of the less than countywide fire tax. The Board of Supervisors recognized these efforts and is a member of the joint powers agreement. The Fire Authority prepared a business plan to define service levels and performance expectations for the use of these revenues. The business plan was reviewed and approved by the Board of Supervisors. Finance and Administrative support services have been provided to the Districts and the Fire Authority through this fund with a Manager III assigned to the Fire Warden’s Office. Fire Prevention and Fire Investigation contracts were awarded during the 2005-2006 Fiscal Year. During the 2006-2007 year, proposals were presented and contracts were awarded for Fire Communications Coordinator, Fire Training Coordinator, and Special Operations. Funding at the proposed level will allow these services to be provided on a regional basis to all the fire agencies in the County at the current level. Enhanced levels of service have been identified by the Fire Authority, but will require a higher level of funding than is currently proposed. The services provided through this program will support the Board’s priority of a safe community, the efficient delivery of public services, and effective partnerships.

<i>Chief Executive Office - County Fire Service Fund</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$386,013	\$0	\$0	\$386,013
Services and Supplies	\$16,340	\$113,076	\$157,897	\$0	\$0	\$157,897
Other Charges	\$894,815	\$1,378,630	\$1,134,784	\$0	\$0	\$1,134,784
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$25,000	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$911,155</b>	<b>\$1,516,706</b>	<b>\$1,678,694</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,678,694</b>
Taxes	\$1,041,476	\$1,113,355	\$1,220,000	\$0	\$0	\$1,220,000
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$16,124	\$16,854	\$16,854	\$0	\$0	\$16,854
Charges for Service	\$66,006	\$90,000	\$125,000	\$0	\$0	\$125,000
Miscellaneous Revenue	\$0	\$15,000	\$16,000	\$0	\$0	\$16,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$1,123,606</b>	<b>\$1,235,209</b>	<b>\$1,377,854</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,377,854</b>
<b>Plus Fund Balance</b>	<b>(\$512,451)</b>	<b>(\$18,503)</b>	<b>\$840</b>	<b>\$0</b>	<b>\$0</b>	<b>\$840</b>
<b>Net County Cost</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,678,694 be approved for the Chief Executive Office – County Fire Service Fund budget unit. This budget will be funded by \$1,377,854 in estimated department revenue, \$840 in retained earnings and \$300,000 in County Match.

**PROGRAM DISCUSSION**

At this level of funding, this budget unit provides for the following services to be provided on a county-wide basis:

- ◆ Fire Prevention
- ◆ Fire Investigations
- ◆ Administration / Finance Support
- ◆ Fire Communications
- ◆ Fire Training
- ◆ Special Operations

These services will continue to be provided at the same level as originally contracted at this funding level. Although improved services are proposed, until additional funding is identified, service enhancements will not be possible. The General Fund contribution that is dedicated to the provision of Fire Prevention Services remains an integral funding component of this budget.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 5

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 5

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Commission a fee study to implement an increase in fire prevention fees to fund the fire prevention bureau services for new development;	Fee study was completed and is expected to be implemented by July 1, 2007;
Add sufficient fire prevention personnel to address the Building Department's One Stop Permitting Plan;	Upon evaluation of the current staffing and available funding, it was determined that this objective could be partially addressed. The proposed Fire Prevention fee increase may provide the funding for additional staff to meet the needs of the Building Department;
Complete an analysis of the Fire Investigation services currently provided under the Less Than Countywide Contract; and	The Fire Investigation report was completed and adopted by the Fire Authority June 2006. The Fire investigation contract was awarded to Modesto Fire Department. The Board entered into a contract for services in August 2006; and
Contract for services to provide a countywide training platform to establish curriculum and standards.	In February 2007, the Fire Authority approved a proposal by Salida Fire District to provide the Fire Training Coordinator services. The Board entered into a contract in Feb. 2007 for this service.

## **CURRENT YEAR OPERATIONAL PRIORITIES**

The Fire Authority's operational priorities are:

1. Fully implement all programs for first complete year including Fire Communications Coordination, Training Coordination, and Special Operations;
2. Evaluate services provided with respect to performance expectations set forth by the Fire Authority;
3. Continue to seek additional ways to provide enhanced services to the fire service on a regional basis;
4. Implement the updated Fire Prevention Fee schedule and monitor the revenues generated through the program to determine if an enhanced level of Fire Prevention Services will be feasible within the fiscal year;
5. Enhance our Fire Prevention Services through training and education of fire prevention staff;
6. Seek solutions for an electronic records management system for the Fire Prevention program; and
7. Conduct a countywide risk analysis for mitigation capabilities for each type of special operation.

In order to achieve these priorities the Fire Authority will complete all contracts with service providers. A work group will be assigned to begin evaluations of current services being provided and to develop recommendations for improvements if needed. The Executive Board and the membership will continue to seek out opportunities for providing the enhanced services outlined in the 2007-2008 business plan through partnerships and cooperation.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**CHIEF EXECUTIVE OFFICE—DEPARTMENT OF JUSTICE DRUG AND ALCOHOL**

Budget Unit 0017210  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget provides the resources required for blood and alcohol analysis for use by Stanislaus County law enforcement in the determination of test results for drug and alcohol testing. This is needed to ensure the ultimate prosecution of offenders.

<i>Chief Executive Office - DOJ Drug &amp; Alcohol</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$122,036	\$124,000	\$130,000	\$0	\$0	\$130,000
Other Charges	\$409	\$300	\$300	\$0	\$0	\$300
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$122,445</b>	<b>\$124,300</b>	<b>\$130,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$130,300</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$63,999	\$10,980	\$16,980	\$0	\$0	\$16,980
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$63,999	\$10,980	\$16,980	\$0	\$0	\$16,980
Plus Fund Balance	(\$54,874)	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$113,320</b>	<b>\$113,320</b>	<b>\$113,320</b>	<b>\$0</b>	<b>\$0</b>	<b>\$113,320</b>

**RECOMMENDED BUDGET**

It is recommended a budget of \$130,300 be approved for the Chief Executive Office-Department of Justice Drug and Alcohol Budget Unit and will be funded by \$16,980 in estimated revenue and \$113,320 in County Match.

**PROGRAM DISCUSSION**

To balance this budget, all revenue generated from fines must be collected from those that are convicted. Individuals that are convicted for drug and alcohol offenses are required to pay a fine. Of this fine \$50.00 is reimbursed for the laboratory fees of the drug and alcohol testing. In the 2006-2007 fiscal year this budget unit was in a deficit of approximately \$54,070. Since then, due primarily to an increase in County Match and also to consistent revenue from fees paid by individuals convicted of testing positive, this budget unit is no longer in a deficit.

**UNFUNDED REQUESTS**

There are not critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Hospital Care**

**CHIEF EXECUTIVE OFFICE—JAIL MEDICAL PROGRAM**

Budget Unit 0017410  
 General Fund

**SERVICES PROVIDED**

The Jail Medical Budget provides for medical services to adult and juvenile detention populations, including the provision of dental and mental health services. The contract for these services is between the County and California Forensic Medical Group (CFMG). The base contract of \$6.2 million serves 1,475 inmates. Per diem funding for an additional 75 inmates is included in this budget, bringing the total inmates served to 1,550. The breakdown of inmates per facility is approximately: 385 for the Men's Jail, 695 for the Public Safety Center, 321 for the Honor Farm, and 149 for Juvenile Hall. This is the third year of a three-year contract with CFMG, which expires on June 30, 2008.

<i>Chief Executive Office - Jail Medical</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,438,487	\$5,927,213	\$6,477,494	\$149,897	\$149,897	\$6,627,391
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,438,487</b>	<b>\$5,927,213</b>	<b>\$6,477,494</b>	<b>\$149,897</b>	<b>\$149,897</b>	<b>\$6,627,391</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$190,824	\$252,558	\$200,000	\$0	\$0	\$200,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$190,824	\$252,558	\$200,000	\$0	\$0	\$200,000
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$5,247,663</b>	<b>\$5,674,655</b>	<b>\$6,277,494</b>	<b>\$149,897</b>	<b>\$149,897</b>	<b>\$6,427,391</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$6,627,391 be approved for the Chief Executive Office – Jail Medical Program budget and is funded from \$200,000 of reimbursement from CFMG and \$6,427,391 from the General Fund. The revenue represents the funding that is reimbursed to the County by the contractor, CFMG, for hospitalization charges paid to Doctor's Medical Center.

Funding of \$149,897 is included for costs related to the per diem charge for 75 additional inmates, increased psychiatric medication costs, and the annual increase related to the staff added during the 2006-2007 Fiscal Year.

**PROGRAM DISCUSSION**

At this level of funding, the base budget allocation provides funding for all medical, dental, and mental health services provided to inmates in Stanislaus County detention facilities. Included in this funding are:

- ◆ \$6,221,981 for base contract costs;
- ◆ \$ 85,410 for per diem costs, which fund an additional 75 inmates;
- ◆ \$ 120,000 for psychiatric medication costs for Juvenile Hall detainees; and
- ◆ \$ 200,000 for payments to Doctor’s Medical Center, which are fully reimbursed by CFMG.

The current contract period is from July 1, 2005 through June 30, 2008. In the first year of the new contract period, two increases were granted to coincide with the salary increases given to the nursing staff working in the detention facilities. The annual increases thereafter were scheduled on July 1 of each year and are 5% of the current monthly amount. Included in the 2006-2007 First Quarter Financial Report was an increase to the contract for staffing, which equated to a base increase of \$329,820. At the same time, the population maximum was raised from 1,350 inmates to 1,475, and the per diem (daily) charge for those additional inmates was included in the base contract for services. As of the writing of this document, the average daily population has increased to 1,550, resulting in additional funding needed for per diem costs above the maximum population.

The per diem rate represents the amount of money paid to the contractor to serve a higher average daily population than the base contract serves. Similar to the base contract, this rate also increases by 5% on July 1 of each year. This year the rate will be \$3.12 per inmate per day. A budget of \$85,410 will fund on average an additional 75 inmates per day.

There are a number of potential exposures in this budget, for which funding has not been included. As the population levels of the detention facilities increase, both the per diem costs and psychiatric medication costs increase. In addition, as the cost of medications increase throughout the nation, the psychiatric medication costs in this budget will correspondingly increase. This budget will be monitored closely throughout the year as it relates to these potential exposures.

**UNFUNDED REQUESTS**

There are no unfunded critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
To have extended dental facilities operational at the Public Safety Center; and	This is a contractual issue that will be discussed in upcoming negotiations.
To install dental equipment at the Juvenile Detention Facility.	The equipment has been purchased, and will be installed by the Probation Department.

**CURRENT YEAR OPERATIONAL PRIORITIES**

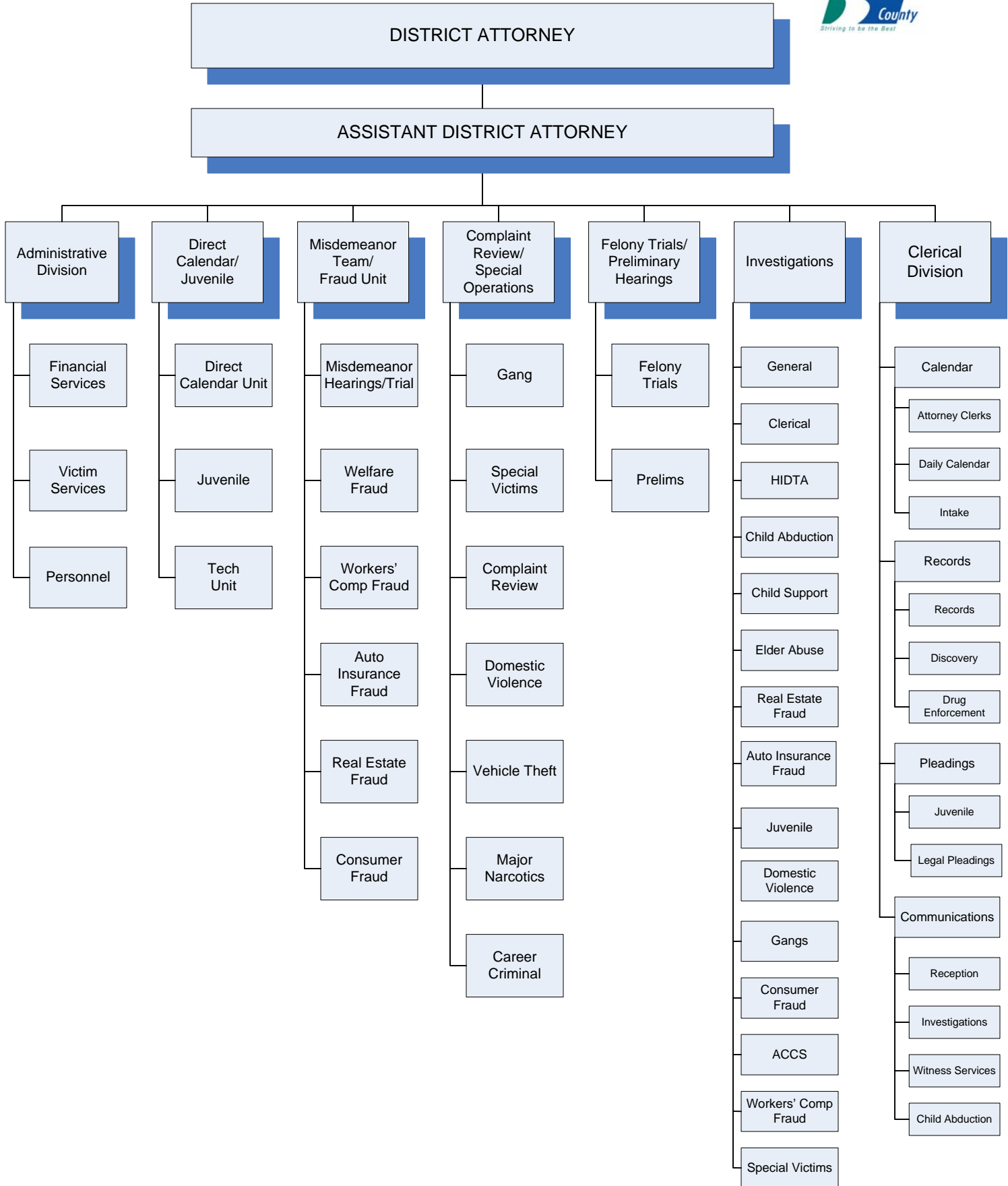
The operational priority for the Jail Medical Program is:

To successfully negotiate a new contract for medical services for two to three years beginning July 1, 2008 which will adequately accommodate growth in the facilities during the life of the contract.

In order to achieve this goal, a team consisting of members from Behavioral Health and Recovery Services, the Chief Executive Office, County Counsel, Probation, and the Sheriff’s Office will meet and confer with California Forensic Medical Group (CFMG) on specific contract issues.



# DISTRICT ATTORNEY



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—CRIMINAL DIVISION**

Budget Unit 0023110  
 General Fund

**MISSION STATEMENT**

The mission of the District Attorney's Office is to vigorously and effectively seek justice by providing exemplary legal services and by treating all people in a professional, ethical, honest, courteous and respectful manner. Above all, the District Attorney's Office is dedicated to keeping Stanislaus County a safe community.

**SERVICES PROVIDED**

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California. This office prosecutes adult and juvenile violators of California law, provides services to victims and witnesses to ensure their fair treatment within the criminal justice system, and presents training programs for law enforcement agencies and educational presentations for the community at large. The District Attorney not only works with area-wide law enforcement and government agencies, but also provides advice and counsel by its participation in educational and community-based anti-crime initiatives.

<i>District Attorney - Criminal Division</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$10,318,524	\$11,801,876	\$12,144,541	\$1,237,252	\$411,766	\$12,556,307
Services and Supplies	\$1,712,660	\$465,950	\$474,004	\$182,000	\$0	\$474,004
Other Charges	\$649,400	\$656,350	\$669,180	\$2,000	\$0	\$669,180
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$40,000	\$0	\$17,000	\$0	\$0
Other Financing Uses	\$371,787	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$81,487	\$84,530	\$65,290	\$0	\$0	\$65,290
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$13,133,858</b>	<b>\$13,048,706</b>	<b>\$13,353,015</b>	<b>\$1,438,252</b>	<b>\$411,766</b>	<b>\$13,764,781</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$17,290	\$15,000	\$0	\$0	\$15,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,459,654	\$205,000	\$205,000	\$0	\$0	\$205,000
Charges for Service	\$647,651	\$790,385	\$792,675	\$0	\$0	\$792,675
Miscellaneous Revenue	\$1,054	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$2,108,359</b>	<b>\$1,012,675</b>	<b>\$1,012,675</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,012,675</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$11,025,499</b>	<b>\$12,036,031</b>	<b>\$12,340,340</b>	<b>\$1,438,252</b>	<b>\$411,766</b>	<b>\$12,752,106</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$13,764,781 be approved for the District Attorney Criminal budget. This budget includes base budget adjustments for the 2007-2008 Proposed Budget of \$304,309 for negotiated cost of living salary increases, increased health insurance and staffing costs. This recommended budget includes funding for a critical need of \$340,239 for three additional Attorney

positions that will address the District Attorney's staffing needs associated with the new judgeships. Funding is also recommended for a new Interviewer II position that will work as a Victim Advocate at a projected annual cost of \$71,527. This request was reflected as an unmet needs as part of the District Attorney's Victim Services budget. This budget is funded from \$1,012,675 in estimated department revenue and a \$12,752,106 contribution from the General Fund.

## **PROGRAM DISCUSSION**

At this level of funding the District Attorney will provide essential and mandated services, although not at the level requested. The Department would have funding for all of the authorized positions, with the exception of the Attorney V position formerly funded through the Cal-MMET grant program. The additional staff that is recommended will focus on prosecution efforts in support of the Court's direct calendaring system. Funding is included in this budget to continue to focus efforts on consumer fraud, and as available other cases. The District Attorney believes that the Office will continue to struggle on a daily basis to provide minimum coverage for the 11 criminal courts. There will continue to be a reduction in staff in both the Gang and Sexual Assault/Child Abuse Units in order to ensure all courtrooms are covered.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. The election of a new District Attorney resulted in a re-evaluation of the mission of the District Attorney's Office, its priorities and its goals for the future, as well as a review of the current supervision structure of the Office. The District Attorney has determined that major changes are necessary to: 1) Adequately staff the eleven (includes Juvenile Court) courtrooms currently dedicated to criminal justice; 2) Maintain high levels of service to law enforcement agencies; and 3) Provide a high level of professional legal services to crime victims and the People of the State of California. As a result, additional positions and funding were requested, to include the top priority as the addition of one new Assistant District Attorney position to provide a more effective management structure and increased supervision and accountability at an adjusted annual cost of \$145,691.
2. The addition of three new Deputy District Attorney (Attorney V) positions to restore the Gang and the Special Victims Units to previous staffing levels before their reassignment to cover the criminal courts and one new attorney to fully implement a Community Prosecution program/Weed and Seed Unit at an annual cost of \$340,239 including \$18,000 in one-time start-up costs.
3. The addition of one new Chief Deputy District Attorney position to address the span of control issues associated with the supervision of assigned staff at an annual cost of \$171,076 including \$6,000 in one-time start up costs.
4. The addition of one new Confidential Assistant III to support the Chief Deputies at an annual cost of \$69,478 including \$2,500 in one-time start up costs.
5. The addition of one new Criminal Investigator II position to work with local law enforcement on "cold case" homicide investigations at an annual cost of \$130,413 including \$28,000 in one time costs.
6. The addition of two Legal Clerk III positions for document imaging, to handle new cases coming into the office and to handle supplemental paperwork at an annual cost of \$117,792 including \$5,000 in one-time startup costs.
7. The addition of one Paralegal III position to assist the general caseload to research prepare written motions relative to the Supreme Court's decision to overturn California's sentencing law (Cunningham v. the State of California) making it necessary to prove aggravating factors before the court can sentence a defendant to an aggravated term. The estimated cost of this position is \$63,322 annually including \$6,000 in one-time costs.
8. Ongoing operating cost of \$60,000 to include \$30,000 for specialized training for prosecutors and \$30,000 for increased transcription costs.

**STAFFING IMPACTS**

Total current authorized positions— 123

It is recommended to add three Attorney V positions. It is also recommended to add one Interviewer II position to support the Victim Services unit.

It is recommended that the classification of Chief Deputy District Attorney receive a 7% wage band adjustment effective the first full pay period following July 1, 2007. The Chief Deputy District Attorney classification is an unclassified management position responsible for the supervision of classified Attorney positions. Growth in wages and benefits for classified Attorney positions has created significant wage compaction with the Chief Deputy District Attorney classification. The recommended 7% wage band adjustment will be applied to employees in the Chief Deputy District Attorney classification in order to address the wage and benefit compaction between unclassified management employees and subordinate classified employees. The fiscal impact of this recommendation is \$39,921 for Fiscal Year 2007-2008. A base budget adjustment for this recommendation will be considered during the 2007-2008 Mid-Year Budget process.

Total recommended authorized positions— 127

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>A safe community</b>			
Coordinate stable funding and operational issues across all public safety agencies;		District Attorney (DA) staff actively participated in surveying public safety agencies throughout the state and even nationally in an attempt to identify benchmarks to establish a funding model to address the workload/funding needs of the entire criminal justice system. We were unable to identify benchmarks in this area or any version of a funding model. The review of countywide fee structures was completed. Employee satisfaction and communication surveys were completed and results reviewed to look for ways to improve;	
Balance resources between prevention/intervention & enforcement;		The goal of the public safety agencies was to have a combined average of 40% prevention and intervention to 60% enforcement in the first year. This goal was met. The District Attorney's Office's baseline was 5% for intervention and prevention programs and 95% for enforcement. Recent focus on Community Prosecution issues such as Habitually Transient Offenders and Mental Health Court increases the prevention and intervention percentage for the District Attorney's Office;	
Ensure local and regional disaster preparedness;		DA staff participated in planning meetings with OES throughout the year. DA staff attended county-sponsored NIMS training. The DA attended a law enforcement executives briefing at the Sacramento Regional Terrorism Threat Assessment Center where the need for local law enforcement agencies to designate Terrorism Liaison Officers (TLO) was addressed;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Customer Satisfaction Survey – was implemented Having received only fifteen responses over the course of nine months, it is not a statistically significant return. However, in the last quarter, the responses were all positive;	

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
		Customer Relations Management (CRM) – is in the process of being implemented We have compiled a list of these frequently asked questions and answers and they will be posted on the County’s website as well as the District Attorney’s website by the end of May 2007; and	
Improve the efficiency of County government processes.		In an effort to begin working toward a paperless system and to improve the efficiency of a major component of the criminal prosecution, the District Attorney’s Office implemented electronic delivery of subpoenas to all county law enforcement agencies and the CSUS Police Dept. Prior to electronic delivery, subpoenas were printed twice daily, stapled by hand, and sorted for pick-up by the law enforcement agencies’ liaison officers the following day. The liaison officers would then sort the subpoenas and distribute them for service. This process resulted in a two-day delay in the service of subpoenas. Now the subpoenas are sent out electronically twice daily. The liaison officers print them upon receipt and distribute them for service to law enforcement officers and civilians.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
Managing the caseload;		In order to meet the challenges presented by the court-imposed Direct Calendaring system, it was determined that new prosecutors needed a revised training program in order to more quickly prepare them to handle more serious criminal cases; Although additional training was provided in a number of areas including criminal sentencing law, the office remained consistently understaffed with prosecutors such that simply covering daily court appearances was a manpower struggle. It has been determined that adequate staffing levels coupled with a reallocation of resources is the only way to manage the caseload. To that end, a third reorganization/realignment of attorney staff has been implemented to coincide with the introduction of three newly hired prosecutors into the ranks. There remain three current attorney vacancies with a new recruitment currently underway. In order to staff the eleven courtrooms on a daily basis, we have had to reduce the size of our Gang Unit from 4 prosecutors to 2, and our Special Victims Unit from 3 prosecutors to 2;	
Combating fraud through prevention, intervention and enforcement; and		The Real Estate Fraud Unit has been in place for just over a year, and the Consumer Fraud Unit has been operating for about 9 months. A report was presented to the Board of Supervisors at mid-year to set forth the progress and accomplishments of both units;  The Real Estate Fraud Unit, in its first year, received 56 complaints alleging fraud. After	

	<p>investigation and review, 7 were unfounded, 16 were deemed civil in nature, 4 complaints were rejected due to a lack of evidence to support prosecution, 11 remain under active investigation, 3 were referred to other appropriate agencies for action, and 6 defendants were criminally charged in cases involving 14 separate victims. These cases included Home Foreclosure Elimination Fraud, Fraudulent Documents Filed, Property Fraud, Improper Foreclosure, Refinancing Scheme, Real Estate Property Title Fraud, Elder Financial Abuse, Rental Schemes and Foreclosure Relief Scheme. In addition, the prosecutor and investigator have made educational presentations to 7 civic and realtor groups with over 400 people in attendance;</p> <p>The Consumer Fraud Unit has been kept busy with significant investigations and both criminal and civil filings. Civil cases currently in process and under investigation include allegations of Misleading Advertising and Product Overcharging. Some cases have concerned consumers throughout the state; the unit has partnered with District Attorneys Offices in Alameda, Monterey, San Joaquin, Merced, Los Angeles, San Bernardino and Fresno. This office has also partnered with the Agricultural Commissioner's Department of Weights and Measures. In addition, the Consumer Fraud Unit filed 7 criminal cases and has achieved convictions thus far in 4 of them; and</p>
<p>Maintaining and enhancing technology.</p>	<p>The District Attorney's Office has been looking forward to the implementation of the Electronic Document Management (EDM) system and all that it implies—ultimately (ideally), a “paperless” system. The development of this program is not scheduled to actually begin until approximately June 2007. This will be a priority in the 2007-2008 Fiscal Year and will require additional staffing to begin the process of scanning all documents;</p> <p>To better train our staff to investigate and prosecute crimes involving the use of technology (ranging from identity theft to murder), the District Attorney hired an investigator formerly with the High Tech Crimes Task Force. His expertise will enhance the ability of this office to prosecute crimes involving technology; and</p> <p>This office has also utilized a separate funding source to upgrade and enhance the technology used by our prosecutors, investigators and support staff. In December 2006, the Board approved the use of Public Facilities Fees to purchase 25 new desktop computers, an imaging station and high speed scanner for archived cases, a server for storage, a fire safe for media storage, 3 new printers, and 10 laptops and technology tools for the District Attorney training room.</p>

## **CURRENT YEAR OPERATIONAL PRIORITIES**

The District Attorney's operational priorities are:

1. Effective representation in court for the People of the State of California

Despite constant efforts to implement changes within the court-imposed Direct Calendaring system, the District Attorney has been unable to effectively staff the 11 separate courtrooms. This impacts employee morale and staffing levels. This situation will likely get worse since the Courts have been allocated seven additional judge positions within the next three years. A critical operational priority is a need for more staff—both prosecutors and support staff.

2. Providing the necessary tools to make Prosecutors more effective

Prosecutors must be attorneys who are highly trained and skilled in criminal law. This requires training, supervision and qualified support staff. This can only be accomplished through funding for training programs, the addition of supervisors who can provide knowledge, experience and guidance, and adequate investigative and support staff.

3. Maintaining and Enhancing Technology

The District Attorney continues to participate in the development and implementation of ICJIS software. The ICJIS project has been vital to the efficient use of limited government resources. Additional modules for the Victim Services Unit, the Juvenile Division and Investigations still need to be built and implemented. A greater level of Security to match that already in place for the Sheriff must be applied. Furthermore, Electronic Document Management is expected to begin this summer and will require a major investment of employee resources to accomplish the necessary document imaging.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—ARSON TASK FORCE**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget unit was established to allow for the accounting and expenditure of donations received for equipment and other needed items for the multi-jurisdictional Arson Task Force. Agencies represented on the task force include law enforcement and fire representatives from the cities of Ceres, Hughson, Modesto, Newman, Oakdale, Patterson, Riverbank, Turlock and Waterford, representatives from each of the Fire Districts in the County, California Department of Forestry, and County representatives from the District Attorney's Office, Fire Warden's Office and Sheriff's Department.

<i>District Attorney - Arson Task Force</i>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$0	\$2,000	\$2,000	\$0	\$0	\$2,000	
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0	
Fixed Assets							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$2,000	\$2,000	\$0	\$0	\$2,000	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Less Total Revenue</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000</b>	
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**RECOMMENDED BUDGET**

It is recommended that a budget of \$2,000 be approved for the District Attorney's Arson Task Force budget and will be funded from \$2,000 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Arson Task Force will continue to utilize donations received for training, equipment, etc. As in the past, expenditures will not be made from this budget unit until actual revenues are realized. The requested budget is a target as it is unknown how much revenue will actually be received this fiscal year since prior year's revenues have not been consistent. The Department currently has a positive cash balance in this fund. Funds, if received, are retained from year to year until expended for items that support the mission of the Arson Task Force.



**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—AUTO INSURANCE FRAUD PROSECUTION**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This program provides for the investigation and prosecution of those who knowingly commit automobile insurance fraud. This is a serious economic crime and the State Department of Insurance funds this program via assessments against the insurance industry. This unit is staffed with a Deputy District Attorney approximately 35% of the time, 35% of a Paralegal and a full-time Criminal Investigator.

The Deputy District Attorney is also assigned to the General Felony Unit and therefore the remaining 65% of the salary is funded by the General Fund. The Paralegal is shared with the Workers' Compensation Fraud Grant which funds 65% of that position. Both the Auto the Auto Insurance Fraud t and the Workers' Compensation Fraud Units have full-time Investigators assigned to them.

<i>District Attorney - Auto Fraud Prosecution</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$118,581	\$182,144	\$165,320	\$0	\$0	\$165,320
Services and Supplies	\$42,195	\$0	\$900	\$0	\$0	\$900
Other Charges	\$12,222	\$1,500	\$2,000	\$0	\$0	\$2,000
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$8,305	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$181,303</b>	<b>\$183,644</b>	<b>\$168,220</b>	<b>\$0</b>	<b>\$0</b>	<b>\$168,220</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$270,424	\$183,644	\$168,220	\$0	\$0	\$168,220
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$9,948	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$280,372</b>	<b>\$183,644</b>	<b>\$168,220</b>	<b>\$0</b>	<b>\$0</b>	<b>\$168,220</b>
<b>Plus Fund Balance</b>	<b>(\$99,069)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$168,220 be approved for the District Attorney's Auto Insurance Fraud Prosecution and will be funded by \$168,220 in department revenue through a State grant from the Department of Insurance.

**PROGRAM DISCUSSION**

At this level of funding there is no change in staffing levels however, the relative percentage of positions paid have changed as follows; 20% of a prosecutor, 35% of a paralegal (shared with the Workers Compensation Fraud unit) and 100% of an investigator. The Department is in the process of reapplying for this grant. The funding requested in the Proposed Budget reflects the granting agency's planning

budget. Should more or less funding actually be received, a request to adjust this budget will be made in the Final Budget.

As of May 2007, this fund reflects a negative cash position of \$11,998. This program is funded through a State Department of Insurance grant award. The funding is paid at the rate of 50% of granted funds during the first two quarters of the award, approximately 40% of the award in the third quarter, and 10% of the award is usually received in the fourth quarter. These payments are usually received in time to make the fiscal year closure. Should this not be the case, necessary accounting transactions will be made to account for these funds at the end of the fiscal year to ensure this fund ends the year in a positive position.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 2

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Training of new staff to enhance the unit's efficiency; and	Some training has occurred but the current prosecutor is newly assigned and training will be ongoing; and
Continue to work very closely with the Workers Compensation Fraud Prosecution program as two staff members are shared between the unit (the Deputy District Attorney and the Paralegal). Both units are funded by the same agency (Department of Insurance) and have similar goals and reporting requirements.	Co-operation between the units continues.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Auto Insurance Fraud Prosecution's operational priorities are:

1. Continue cooperation between this unit and the Workers Compensation Fraud unit;
2. Continue to enhance the skills and ability of the assigned staff with ongoing training; and
3. Continue to work closely with STANCATT to investigate and develop appropriate cases to be prosecuted by this unit.

The priorities for this unit are ongoing and are dictated by the grant requirements. The dedicated staff will continue to provide prosecutorial and investigative support for these types of cases.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—CHILD ABDUCTION UNIT**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

The Child Abduction Unit, as a separate budget unit was eliminated in Fiscal Year 2005-2006 due to budgetary issues and the delayed payments from the State on the SB 90 mandated claims. Staffing was decreased and the remaining positions were moved into the District Attorney's General Fund budget, along with an increase in appropriations to cover operating costs, although at a reduced level of that budgeted previously.

<i>District Attorney - Child Abduction Unit</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	(\$582)	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	(\$582)	\$0	\$0	\$0	\$0	\$0
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$620,294	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$620,294	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	(\$620,876)	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0

**RECOMMENDED BUDGET**

There are no recommended funding appropriations for this former budget unit in Fiscal Year 2007-2008. Funding for this program is included in the District Attorney Criminal budget. This budget is being included as part of the Proposed Budget due to budget requirements imposed by the State Controller. The fund continues to remain in a negative cash position due to prior years' State failure to reimburse the County for these mandated expenses. While the fund remains in a negative cash position, it is important to recognize that \$2,540,731 in funding the prior year costs was received as part of the State's SB 90 payments in Fiscal Year 2006-2007 leaving a negative cash position of \$163,283 as of May 2007.

**PROGRAM DISCUSSION**

There are no recommended funding appropriations for this former budget unit in Fiscal Year 2007-2008; it is being included as part of the Proposed Budget due to budget requirements imposed by the State Controller.

The SB90 claim payments are still sporadic and are not included as part of the anticipated revenue for the District Attorney's Office Criminal budget. Claims still continue to be filed and any payments made will go to the District Attorney's Criminal budget where these services are now funded, as reimbursement for these mandated costs.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—CRIMINAL DIVISION ASSET FORFEITURE**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget exists to collect and expend revenue received as a result of the asset forfeiture process, wherein convicted criminals' property is forfeited and is distributed by formula to the various agencies (law enforcement, prosecution, etc) that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations. These funds have been used in the past to purchase computers and software, copy machines, and to provide specialized training.

<i>District Attorney - Criminal Division Asset Forfeiture</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$26,547	\$50,000	\$25,000	\$0	\$0	\$25,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$10,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$36,547</b>	<b>\$50,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$12,373	\$50,000	\$25,000	\$0	\$0	\$25,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$9,005	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$21,378</b>	<b>\$50,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>
<b>Plus Fund Balance</b>	<b>\$15,169</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$25,000 be approved for the District Attorney's Criminal Division Asset Forfeiture budget and will be funded from \$25,000 in estimated department revenue resulting from forfeited assets of convicted criminals.

**PROGRAM DISCUSSION**

At this level of funding, the projected revenue and appropriations have been decreased for Fiscal Year 2007-2008, as historical budget estimates have been consistently higher than actual revenue received. As in the past, expenditures will not be made from this budget unit until actual revenues are realized. This budget unit currently funds the lease of copy machines for the District Attorney's Office, but due to the decrease in projected revenues, some of these lease agreements may be transferred to the General Fund at mid-year. As of May 2007, this fund reflects a negative cash deficit of \$6,196 that the

District Attorney's Office will correct prior to year-end in order that this budget end the year in a positive position.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—ELDER ABUSE ADVOCACY AND OUTREACH**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This program provides advocacy and outreach for the elderly victims of crime in our community. The Advocate position funded by this program works closely with the District Attorney Elder Abuse Vertical Prosecution Unit, the Stanislaus Elder Abuse Prevention Alliance (SEAPA), and other community agencies to help guide senior citizens through the confusing legal system, refer them to social services agencies as appropriate, and generally be there to provide information and support for these most vulnerable. This unit has been funded by a grant award from the Office of Emergency Services from Federal "pass-through" Victim of Crimes Act (VOCA) monies.

<i>District Attorney - Elder Abuse Advocacy &amp; Outreach</i>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$33,165	\$36,332	\$39,845	\$0	\$0	\$39,845	
Services and Supplies	\$33,874	\$50,356	\$46,843	\$0	\$0	\$46,843	
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0	
Fixed Assets							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$809	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$67,848</b>	<b>\$86,688</b>	<b>\$86,688</b>	<b>\$0</b>	<b>\$0</b>	<b>\$86,688</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$63,110	\$86,688	\$86,688	\$0	\$0	\$86,688	
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$36,840	\$0	\$0	\$0	\$0	\$0	
<b>Less Total Revenue</b>	<b>\$99,950</b>	<b>\$86,688</b>	<b>\$86,688</b>	<b>\$0</b>	<b>\$0</b>	<b>\$86,688</b>	
<b>Plus Fund Balance</b>	<b>(\$32,102)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**RECOMMENDED BUDGET**

It is recommended that a budget of \$86,688 be approved for the District Attorney's Elder Abuse Advocacy and Outreach budget and will be funded from \$86,688 in estimated department revenue from a State grant.

**PROGRAM DISCUSSION**

At this level of funding, services would continue contingent upon receipt of full grant funding. There has been a severe decrease in funds made available to the granting agency by the Federal government and the possibility exists that this program will be eliminated entirely. The funding year runs from October 1 to September 30. The Proposed Budget assumes that continuation funding will be forthcoming. If changes are necessary, they will be included in the Final Budget and may include the elimination of this program.



As of May 2007 this fund reflects a negative cash balance of \$28,091 that is attributed to this program being funded by an Office of Emergency Services grant award that is billed in arrears. Billing is made quarterly and by year-end three quarters of payments should have been received. The final quarter billing will be done and the required accounting transactions will be completed to ensure this fund ends the year in a positive position.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 1

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Continue to educate senior citizens about elder abuse and guide them through the legal system when they are victims of such abuse. Education efforts will be accomplished through community presentations and printed information about elder abuse; and	Ongoing community presentations and outreach, printed materials distributed; and
The District Attorney’s Office will dedicate time and effort to partnering with other community organizations to create a community network to benefit the elder community and combat elder abuse.	Partnerships continue with SEAPA, CSA-APS, and other community and victim organizations.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Elder Abuse Advocacy and Outreach operational priorities are:

1. Continue to educate senior citizens about elder abuse and guide them through the legal system when they are victims of abuse. Continue education efforts through community presentations and the dissemination of printed information about elder abuse; and
2. Continue to dedicate time and effort to partnerships with community organizations to maintain the community network that benefits the elder community and combats elder abuse.

The operational priorities for this program are ongoing as they primarily involve new victims who will need the same assistance and services as those who came before. Community involvement and partnering will continue to be maintained.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—FEDERAL ASSET FORFEITURE**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget unit exists to collect and expend revenue received as a result of the Federal asset forfeiture process, wherein convicted criminals' property is forfeited and is distributed by formula to the various agencies (law enforcement, prosecution, etc) that participated in the investigation and prosecution of the criminal. These funds are earmarked by law to support the prosecution process and must be expended in accordance with these regulations. These funds have been used in the past to purchase computers and software, copy machines, and to provide specialized training.

<i>District Attorney - Federal Asset Forfeiture</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$50,000	\$5,000	\$0	\$0	\$5,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$113	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$50,000	\$5,000	\$0	\$0	\$5,000
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$113</b>	<b>\$50,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>
<b>Plus Fund Balance</b>	<b>(\$113)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$5,000 be approved for the District Attorney's Federal Asset Forfeiture Program budget and will be funded from \$5,000 in estimated department revenue from forfeited assets of convicted criminals of Federal crimes.

**PROGRAM DISCUSSION**

At this level of funding, the Federal Assist Forfeiture Program will provide funding to the District Attorney's Office for specialized training and equipment. This budget is funded from revenue received from forfeited assets of convicted criminals of Federal crimes. The requested budget of \$5,000 has been decreased for Fiscal Year 2007-2008, as historical projections have been consistently higher than actuals revenue receipts. As in the past, expenditures will not be made from this budget until actual revenues are realized.

As of May 2007 the fund reflects a positive cash balance and the District Attorney anticipates it will end the year in a positive position. Funds are retained from year to year until expended for items that support the prosecutorial mission of the Office consistent with the guidelines for asset forfeiture.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—REAL ESTATE FRAUD PROSECUTION**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget was established in Fiscal Year 2005-2006 and uses new fees approved by the Board of Supervisors on May 10, 2005 to fund staff dedicated to the investigation and prosecution of real estate fraud.

The California Legislature enacted legislation in 1995 that allows counties to impose a \$2.00 fee on certain real estate documents filed within the County. These funds must be used solely for the purpose of investigation and prosecution of real estate fraud. The District Attorney, the Clerk-Recorder and the County Counsel's Office worked together to implement the fee that funds the Real Estate Fraud Investigation and Prosecution Unit. On May 10, 2005, the Board of Supervisors authorized the District Attorney's request to begin assessing this fee. At the time the Fiscal Year 2006-2007 Final Budget was adopted the Board of Supervisors asked the District Attorney to provide a review of the outcomes associated with this program to determine whether it should continue. On March 6, 2007 the Board approved the District Attorney's request to continue this program.

Staff assigned to this unit aggressively investigate and prosecute real estate fraud involving the largest number of victims. Emphasis is placed on fraud against individuals whose residences are in danger of, or are in foreclosure. Real estate fraud is a multi-million dollar "industry" in California especially in areas where property is bought and sold at a premium. Successful investigation and prosecution requires dedicated personnel to deal with the complex nature of this type of fraud.

<i>District Attorney - Real Estate Fraud</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$182,409	\$290,138	\$265,013	\$0	\$0	\$265,013
Services and Supplies	\$0	\$5,000	\$4,987	\$0	\$0	\$4,987
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$8,647	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$191,056</b>	<b>\$295,138</b>	<b>\$270,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$270,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$295,138	\$270,000	\$0	\$0	\$270,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$244,882	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$244,882</b>	<b>\$295,138</b>	<b>\$270,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$270,000</b>
<b>Plus Fund Balance</b>	<b>(\$53,826)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$270,000 be approved for the District Attorney's Real Estate Fraud Prosecution Program budget and will be funded from \$270,000 in estimated department revenue from a \$2.00 per real estate transaction fee.

**PROGRAM DISCUSSION**

At this level of funding, the District Attorney will be able to assign dedicated staff who will pursue the investigation and prosecution of real estate fraud. The projected revenue for 2007-2008 is less than the \$300,000 projected in the 2006-2007 Fiscal Year. The slow down in the real estate market has decreased the amount of estimated revenue received for this program. A review of this project will occur at mid-year to ensure the revenue projection is met so that this fund does not end the year in a negative position. Funding for the two assigned employees' salary, benefits and training costs are included in this budget.

The fund as of May 2007 reflects negative cash balance of \$8,878. While there was additional revenue in the first year of the program over the actual expenses, the District Attorney projects that the expenditures will equal the prior year carry over and actual revenue received in the 2006-2007 Fiscal Year, leaving the program in a positive position. The District Attorney noted that if expenditures exceed total revenue in the 2007-2008 Fiscal Year, costs will be moved into different funding sources; however if this occurs it is recommended that costs be reduced in the 2007-2008 Fiscal Year to match projected revenue. A review will be necessary at mid-year.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 2

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Advanced training for staff in order to increase the effectiveness of the unit. The number of real estate fraud cases being investigated and prosecuted continues to rise as resources and expertise in these areas are being developed.	Some training has occurred but it is ongoing.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Real Estate Fraud Unit operational priorities are:

1. Continue to aggressively investigate and prosecute Real Estate Fraud cases; and
2. Continue advanced training for unit staff in order to continually increase effectiveness.

The priorities for this unit are ongoing; investigation and prosecution of these cases is time consuming and often requires significant analysis of the paper trail of transactions and transfers. Advanced training in these areas, as well as retaining the services of a forensic accountant as needed, will aid in the successful prosecution of these cases.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—RURAL CRIMES PREVENTION PROGRAM**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This program was initiated with funding granted by legislative action and is anticipated to continue at the same level for Fiscal Year 2007-2008. The application has not been completed so there will be internal adjustments to budget categories made at a later time, but the total funding expected has been budgeted in order to have appropriations in place at the beginning of the fiscal year. This program serves as a focal point to address rural and agricultural crime in Stanislaus County in conjunction with the seven other counties that were granted funds to form the Central Valley Rural Crimes Task Force. In Stanislaus County, the funds are used by the Sheriff's Department for personnel, equipment, vehicles, operating costs and travel for attendance at task force meetings and to attend training.

<i>District Attorney - Rural Crimes Prevention</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$12,039	\$0	\$0	\$12,039
Services and Supplies	\$6,255	\$17,895	\$5,856	\$0	\$0	\$5,856
Other Charges	\$273,059	\$266,260	\$266,260	\$0	\$0	\$266,260
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$279,314</b>	<b>\$284,155</b>	<b>\$284,155</b>	<b>\$0</b>	<b>\$0</b>	<b>\$284,155</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$261,737	\$284,155	\$284,155	\$0	\$0	\$284,155
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$261,737	\$284,155	\$284,155	\$0	\$0	\$284,155
Plus Fund Balance	\$17,577	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0

**RECOMMENDED BUDGET**

It is recommended that a budget of \$284,155 be approved for the District Attorney's Rural Crimes Prevention Program budget and will be funded from \$284,155 in estimated department revenue through a grant funded by the State Office of Homeland Security/Office of Emergency Services.

**PROGRAM DISCUSSION**

At this level of funding, efforts will continue to investigate agricultural related/rural crimes in the County. The requested budget of \$284,155 is based on the historical funding levels for this grant program that are received through the State Office of Emergency Services. Appropriations and estimated revenue are being submitted based upon past experience and the granting agency's preliminary planning

budget. Should the State funding amount change from that projected, a request to adjust this budget will be made in the Final Budget.

This fund reflects a negative cash balance of as of May 2007 of \$7,743. The Department claims reimbursement from the Office of Emergency Services in arrears based on actual expenditures. Billing is made quarterly and by year-end three quarters of payments should have been received. The final quarter will be billed in July. An account receivable will be established at year-end for these funds, so that the fund will end the year in a positive position.

During the 2006-2007 Fiscal year the District Attorney's Rural Crime grant was reviewed and it was discovered that claiming errors for this grant occurred over the period of the grant funding dating back to early 2000. The review indicated that funding in the range of \$53,781 to \$129,072 may be due to the State Office of Emergency Services. The District Attorney and the Auditor-Controller are working with this State agency to resolve the funding issue. As of May 2007, the District Attorney had not received notice from the Office of Emergency Services regarding how the funding errors would be corrected. A potential General Fund exposure continues due to the fact that the District Attorney's Rural Crimes Grant fund does not have sufficient funding to reimburse the State.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Conduct felony and misdemeanor agricultural/rural crime investigations/arrests;	Goal: 150 cases investigated Outcome: close to 200 Goal: 50 arrests Outcome: over 50 arrests Goal: \$400,000 in stolen property recovered Outcome: in excess of \$500,000 recovered;
Participate in the Regional Rural Crime Prevention Task Force;	Investigators attended monthly meetings with the 8 county task force, and quarterly meetings statewide;
Vertically Prosecute Offenders that have committed agricultural/rural crimes;	Assigned Deputy District Attorney has prosecuted all cases submitted;
Report Stanislaus County agricultural and rural crime related statistics; and	Statistics entered in the ACTION database, which allows for crime trend and statistical analysis; and
Conduct agricultural/rural crime prevention activities.	Attended and presented at County Farm Bureau meetings, agricultural conventions; conducted crime prevention workshops.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Rural Crimes Task Force operational priorities are:

1. Continue to conduct felony and misdemeanor agricultural/rural crime investigations/arrests, with the annual performance goals of 150 cases investigated, 50 felony arrests/referrals for prosecution, and \$400,000 in stolen property recovered;
2. Continue to participate in the Regional Rural Crime Prevention Task Force by attending monthly/quarterly meetings for networking, training, case debriefs, case trend identification and analysis, sharing of investigative techniques and technology;

3. Continue to vertically prosecute offenders who have committed agricultural/rural crimes;
4. Continue to report statistics by their entry into the Agricultural Crime Technology Information and Operations Network (ACTION); and
5. Continue to conduct agricultural/rural crime prevention activities by presentations and workshops within Stanislaus County.

The priorities for this unit are ongoing and are dictated by the grant requirements. The dedicated staff will continue to provide prosecutorial and investigative support for these types of cases.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—SPOUSAL ABUSER PROSECUTION PROGRAM**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This unit, also known as the Domestic Violence Unit, investigates numerous cases of violence by spouses and domestic partners. The grant funding and the County Match contribution fund a Criminal Investigator as well as an Advocate to help and guide victims through the system during these complex and emotionally draining cases. In the past, the funding covered the cost of a Deputy District Attorney and an Advocate. As part of the 2005-2006 Fiscal Year the Attorney position was transferred to the General Fund and a Criminal Investigator position was transferred to this grant program.

The granting agency (the California Department of Justice) requires that not only are these cases to be prosecuted vertically, but also any investigation and advocacy remain vertical. While the granting agency requires these activities to be done vertically and that the services must be provided by a specific assigned Investigator or Advocate, the District Attorney is not required to dedicate these positions solely to this program.

<i>District Attorney - Spousal Abuser Prosecution</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$120,051	\$145,511	\$151,999	\$0	\$0	\$151,999
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$6,840	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$126,891</b>	<b>\$145,511</b>	<b>\$151,999</b>	<b>\$0</b>	<b>\$0</b>	<b>\$151,999</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$55,378	\$95,033	\$102,080	\$0	\$0	\$102,080
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$55,378	\$95,033	\$102,080	\$0	\$0	\$102,080
Plus Fund Balance	\$24,241	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$47,272</b>	<b>\$50,478</b>	<b>\$49,919</b>	<b>\$0</b>	<b>\$0</b>	<b>\$49,919</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$151,999 be approved for the District Attorney's Spousal Abuser Prosecution Program budget and will be funded by \$102,080 in grant funding and \$49,919 from the General Fund as a County Match contribution. The County Match contribution decreased \$559 overall due to the combination of the retirement rate that was partially offset by increased salary and health insurance costs.

**PROGRAM DISCUSSION**

At this level of funding, advocacy and investigative services will be provided in response to the numerous cases of violence perpetrated by spouses and domestic partners. At historical funding levels, and due to increased health insurance costs, some percentage of the investigator’s time would have not have been fully funded. However, additional one time funds have been provided by the granting agency for one year only, which will serve to cover 100% of salaries and benefits for both authorized positions in this fiscal year, including the General Fund County Match contribution.

The fund reflects a negative cash balance of \$4,726 as of May 2007. This funding is claimed to the State granting agency after the actual expenses have been incurred. The District Attorney will ensure that all expenses are claimed on a timely basis and that the required accounting transactions will be established at year-end to ensure this budget ends the year in a positive position.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 2

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Enhance the prosecution of spousal abuse cases by providing investigation support services to the prosecutor; and	On an ongoing basis, crimes of domestic violence are being investigated more fully, increasing the likelihood of conviction of perpetrators; and
Focus on enhancing support and advocacy services to victims of domestic violence by partnering with the Domestic Violence Coordinating Council and other community agencies.	Partnerships continue with the Domestic Violence Coordinating Council and other community and victim organizations; a dedicated victim advocate assists victims on an ongoing basis.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Spousal Abuser Prosecution Program’s operational priorities are:

1. Continue to provide investigative services dedicated to domestic violence cases; and
2. Continue to provide advocacy and support for victims of domestic violence; continue partnerships with other community organizations and provide education and outreach on the subject of what services are available to victims of domestic violence.

The operational priorities for this program are ongoing as they primarily involve new victims who will need the same assistance and services as those who came before. Community involvement, education and partnering will continue to be maintained.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—VERTICAL PROSECUTION BLOCK GRANT**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

While this grant provides funding options in five areas: Career Criminal, Major Narcotic Vendor, Elder Abuse, Child Abuse, and Statutory Rape, the District Attorney will utilize the funding to investigate and prosecute child abuse, career criminal and major narcotic vendor cases in the 2007-2008 Fiscal Year.

During the first three years of the block grant, funding was concentrated on Major Narcotics Vendor, Career Criminal and Elder Abuse cases. In the fourth year, Fiscal Year 2006-2007, initial funding from the granting agency (Office of Emergency Services) was cut and a decision was made that the priority for use of the funds would be to concentrate on Career Criminal and Child Abuse. Elder Abuse was transferred to the General Fund where funding from Adult Protective Services was received to partially fund the position. The Major Narcotic Vendor portion of the grant was put on hold, pending an evaluation and possible restoration of some of the funding from the granting agency; the prosecutor position was left unfilled and the investigator position was deleted. The Career Criminal prosecutor and a Child Abuse investigator were funded by the grant.

After the Final Budget for 2006-2007 was prepared, the granting agency augmented the grant significantly. At that time, the Major Narcotics Vendor position was filled with a prosecutor already on staff and that component of the block grant was reestablished. However, restoration of the investigator position was not requested at that time as there was uncertainty whether the funding would continue at the augmented level.

<i>District Attorney - Vertical Prosecution Block Grant</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$404,734	\$305,607	\$470,767	\$0	\$0	\$470,767
Services and Supplies	\$618	\$0	\$10,792	\$0	\$0	\$10,792
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$23,706	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$429,058</b>	<b>\$305,607</b>	<b>\$481,559</b>	<b>\$0</b>	<b>\$0</b>	<b>\$481,559</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$221,876	\$177,491	\$350,213	\$0	\$0	\$350,213
Charges for Service	\$51,363	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$98,683	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$371,922</b>	<b>\$177,491</b>	<b>\$350,213</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,213</b>
<b>Plus Fund Balance</b>	<b>(\$66,594)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$123,730</b>	<b>\$128,116</b>	<b>\$131,346</b>	<b>\$0</b>	<b>\$0</b>	<b>\$131,346</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$481,559 be approved for the District Attorney's Vertical Prosecution Block Grant budget and will be funded from \$350,213 in estimated department revenue from grant funding and \$131,346 from a General Fund County Match contribution. The County Match increased by \$3,230 and reflects the increased salary and health insurance costs that were partially offset by reduced retirement costs.

**PROGRAM DISCUSSION**

At this level of funding, the District Attorney's Office will focus efforts on the investigation and prosecution of child abuse, major narcotic vendor and career criminal cases. The anticipated funding will cover the cost of the three currently authorized positions, plus sufficient funding is anticipated to restore the Criminal Investigator II position that was deleted in the 2006-2007 Final Budget.

The fund reflects a negative cash balance of \$392,905 as of May 2007. This funding is claimed to the State granting agency after the actual expenses have been incurred. The Department has noted that there was an issue with regard to the granting agency's acceptance of who could sign for the funds and that this has now been corrected and a revised claim has been submitted. The District Attorney will ensure that all expenses are claimed on a timely basis and that the required accounting transactions will be established at year-end to ensure this budget ends the year in a positive position.

**UNFUNDED REQUESTS**

The Department's budget request included a critical need that is not recommended at this time:

- ◆ The critical need in this budget unit is the restoration of the Criminal Investigator II position that was deleted in the 2006-2007 budget. This investigator will provide investigative support for the Career Criminal and Major Narcotic Vendor components in this grant. This is a critical need since these cases are highly complex and require significant research and investigation. The Department is waiting for confirmation from the granting agency to verify if funding will remain at the current level. No additional funds will be needed from the County for this position. Once funding is confirmed from the State, a recommendation will be made to restore this position, as part of the Final Budget submission, assuming all of the other District Attorney grants remain in a positive position.

**STAFFING IMPACTS**

Total current authorized positions— 3

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 3

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Support Career Criminal and Child Abuse prosecutions by dedicating staff to these types of cases. The assigned prosecutor is responsible for the case from arraignment to final judgement.	Investigative support and unit vertical prosecution of Child Abuse cases and vertical prosecution of Career Criminal and Major Narcotic Vendor cases have been achieved.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Vertical Prosecution Block Grant operational priorities are:

1. Continue to vertically prosecute Career Criminals and Major Narcotic Vendors;
2. Continue to provide vertical prosecution of Child Abuse cases; and

3. Continue to provide investigative support for Child Abuse cases; provide investigative support for Career Criminal and Major Narcotics Vendor cases.

The priorities for this unit are ongoing and are dictated by the grant requirements. The dedicated staff will continue to provide prosecutorial and investigative support for these types of cases.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—VICTIM COMPENSATION AND GOVERNMENT CLAIMS**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This program is substantially funded through a contract with the State Victims Compensation and Government Claims Board (formerly known as the Board of Control). The purpose of this unit is to work with the Courts, Probation and law enforcement to claim restitution from the convicted perpetrators of crimes.

<i>District Attorney - Victim Compensation &amp; Government Claims</i>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$56,746	\$69,609	\$60,122	\$0	\$0	\$60,122	
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0	
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0	
Fixed Assets							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$1,910	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$58,656</b>	<b>\$69,609</b>	<b>\$60,122</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,122</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$58,656	\$69,609	\$60,122	\$0	\$0	\$60,122	
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$23,874	\$0	\$0	\$0	\$0	\$0	
<b>Less Total Revenue</b>	<b>\$82,530</b>	<b>\$69,609</b>	<b>\$60,122</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,122</b>	
<b>Plus Fund Balance</b>	<b>(\$23,874)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**RECOMMENDED BUDGET**

It is recommended that a budget of \$60,122 be approved for the District Attorney's Victim Compensation and Government Claims Program budget and will be funded from \$60,122 in estimated department revenue from grant funds.

**PROGRAM DISCUSSION**

At this level of funding, the Victims' Compensation and Government Claims Program will continue to assist in the claiming of restitution from perpetrators of crimes. The grant funding provided by the granting agency is no longer sufficient to fully fund the position and at this time it is projected that approximately 11 months of the program costs will be funded. The Department is committed to continuing these services to victims and will transfer payroll costs during the fiscal year to be funded by existing appropriations in the General Fund Criminal budget as necessary so that this budget ends the year in a positive position.

As of May 2007 the fund reflects a negative cash balance \$25,798. This funding is claimed to the State granting agency after the actual expenses have been incurred. The District Attorney will ensure that all expenses are claimed on a timely basis and that the required accounting transactions will be established at year-end to ensure this budget ends the year in a positive position.

### **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

### **STAFFING IMPACTS**

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 1

### **CURRENT YEAR OPERATIONAL PRIORITIES**

The Victim Compensation and Government Claims operational priorities are:

1. Continue to assist prosecutors in establishing restitution orders and to assist victims in claiming restitution from perpetrators of crimes; and
2. Continue to monitor and report on the status of restitution orders to the Victim Compensation and Government Claims Board.

The operational priorities for this program are ongoing as they primarily involve new victims who will need the same assistance and services as those who came before.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—VICTIM SERVICES PROGRAM**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

The Victim Services Program, in its 27<sup>th</sup> year of operation, is funded through State penalty assessment funds levied on convicted criminals and Federal Victims of Crime Act (VOCA) funds. The funding is administered through the State Office of Homeland Security/Office of Emergency Services. Under the Victim Witness Assistance Grant, program staff provides mandated services and can include optional services to assist crime victims in the form of emotional, physical or financial support as well as guidance through the criminal justice system. Mandated services include crisis intervention and peer counseling, emergency assistance, court escort, criminal justice orientation, assistance with applications for compensation, restitution assistance, property return, case status/disposition, referral information, public educational presentations, training to service providers and others.

The Victim Witness Assistance Grant requires provision of 14 distinct services offered to victims of all types of crime. The mandate precludes the District Attorney from selecting only certain services or only offering services to victims of certain crime types based on funding constraints.

<i>District Attorney - Victim Witness - Year 23</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$315,575	\$339,107	\$325,806	\$71,527	\$0	\$325,806
Services and Supplies	\$22,752	\$4,739	\$14,344	\$3,473	\$0	\$14,344
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$7,082	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$345,409</b>	<b>\$343,846</b>	<b>\$340,150</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$340,150</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$341,420	\$339,850	\$336,071	\$0	\$0	\$336,071
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$10,532	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$351,952	\$339,850	\$336,071	\$0	\$0	\$336,071
Plus Fund Balance	(\$10,426)	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,883</b>	<b>\$3,996</b>	<b>\$4,079</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$4,079</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$340,150 be approved for the District Attorney Victim Services program budget and is funded by \$336,071 in department revenue from penalty assessments and Federal funding and \$4,079 in County Match contribution. The Department requested the addition of a new Advocate position in this budget at an annual cost of \$71,527 to relieve the demanding workload and provide better service to crime victims. This request is recommended for funding with the placement for the new position included in the District Attorney's Criminal budget.



**PROGRAM DISCUSSION**

At this level of funding, the Victim Services program will continue its efforts supporting crime victims with services such as assisting with claims for restitution, referrals for counseling and legal services and guidance through the criminal justice process. The program is mandated through California statute to provide necessary services to crime victims. Unfortunately, funding from the State for this program has remained static for several years although program costs have continued to rise. Currently, the program staff consists of a supervisor and seven full-time advocates, two of whom are funded through specialized grants for Elder Abuse Advocacy and Domestic Violence. The Spousal Abuser Prosecution Program (Domestic Violence) grant funds nothing more than salary and benefits; therefore, the domestic violence advocate can receive no training without the use of General Fund monies. This is a critical position and has the largest caseload in Victim Services.

Because the funds have remained static and the cost of salaries and benefits have increased, the grant revenue no longer completely funds the salaries and benefits for the remaining five advocates or provides necessary training for all advocates. Training is critical as laws change and procedures advance. Due to the high stress and demands on Victim Advocates, training seminars are crucial in order to maintain high levels of service and to prevent vicarious victimization and burnout.

The program also provides, in conjunction with Deputy District Attorneys and Investigators, a homicide on-call team to respond to families in crisis at the homicide scene. The Advocates provide crisis intervention, peer counseling and compensation information to families at a time when they are most vulnerable and emotional. Because the costs have increased and funding has not, the involvement of Victim Services personnel in this valuable program is threatened.

As of May 2007 this program had a negative cash balance of \$136,185. This grant is billed to the granting agency after the actual expenditures have been incurred. The District Attorney will ensure that all expenses are claimed on a timely basis and that the required accounting transactions will be established at year-end to ensure this budget ends the year in a positive position.

**UNFUNDED REQUESTS**

The Department’s budget request included critical needs for which funding has not been identified:

1. Funding for 40% or \$16,883 for one Advocate (Interviewer) position to meet current salary and benefits costs was included in the Departments write-up but not keyed into the requested unmet needs column.
2. Funding of \$3,473 in additional operating funds for training needs and community outreach materials.

**STAFFING IMPACTS**

Total current authorized positions— 6

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 6

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Enhance services to crime victims by providing transportation, waiting area for those involved in criminal proceedings and funeral arrangements for homicide victims; and	These services and more were provided to the victims of crime in Stanislaus County; and
Participate in education/outreach events with other agencies by acting as a representative for DA with collaborative groups such as Child Abuse	The unit continues this participation, coordinating such events as Victims of Crime Week, Homicide Victims Memorial, etc., as well as serving with/on

### **CURRENT YEAR OPERATIONAL PRIORITIES**

The Victim Services' Program operational priorities are:

1. Enhance services to crime victims by expanding comprehensive services to lessen the impact of the victimization including: transportation, compensation benefits, guidance and individual, personalized support through the criminal justice system, funeral arrangements for homicide victims as well as an extensive referral network; and
2. Participate in education/outreach events to enhance awareness in the community and break the cycle of violence by reaching victims of crime.

The priorities for this unit are ongoing and are dictated by the California statute that mandates this program. The Victim Services program will continue efforts toward supporting victims of crime with services such as assisting with claims for restitution, referrals for counseling and legal services and guidance through the criminal justice process.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—VIOLENCE AGAINST WOMEN PROGRAM**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This program was directed at the vertical investigation and prosecution of crimes of violence against women, funded by a grant from the Office of Criminal Justice Planning (now Office of Emergency Services). During the reapplication process for Fiscal Year 2006-2007, this grant was not selected for renewal. The authorized positions in this budget unit were deleted effective June 30, 2006.

<i>District Attorney - Violence Against Women Program</i>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$138,606	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0	
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0	
Fixed Assets							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$5,098	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$143,704</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$78,422	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	
Less Total Revenue	\$78,422	\$0	\$0	\$0	\$0	\$0	
Plus Fund Balance	(\$9,631)	\$0	\$0	\$0	\$0	\$0	
<b>Net County Cost</b>	<b>\$74,913</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**RECOMMENDED BUDGET**

While this budget has no appropriations for Fiscal Year 2007-2008, it is being included as part of the Proposed Budget due to budget requirements imposed by the State Controller.

**PROGRAM DISCUSSION**

The State Office of Emergency Services did not approve the application for continued funding for this grant program and as a result, it is not feasible to continue this grant program. Due to the serious nature of these kinds of cases prosecution and investigation efforts will continue at the level deemed appropriate by the District Attorney but without the support of the additional grant funding previously received.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**DISTRICT ATTORNEY—WORKERS’ COMPENSATION FRAUD PROSECUTION**

Budget Unit 0023210  
 Special Revenue Fund

**SERVICES PROVIDED**

This program provides for the investigation and prosecution of those who knowingly commit Workers’ Compensation insurance fraud. This is a serious economic crime and this program is funded by the State Department of Insurance via assessments against the insurance industry. This grant funds 90% of a Deputy District Attorney, 65% of a Paralegal and a full-time Criminal Investigator, with the remaining funds covering the program oversight provided by a Chief Deputy District Attorney. The Deputy District Attorney is also assigned cases to assist the Office in general and is funded through the General Fund at 10% of the salary. The Paralegal is split with the Auto Insurance Fraud Unit of which 35% is paid through the Auto Insurance Fraud Grant. Both the Auto Insurance Fraud Unit and the Workers’ Compensation Fraud Unit have full-time Criminal Investigators assigned to them.

<i>District Attorney - Worker's Compensation Fraud</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$208,408	\$260,659	\$307,011	\$0	\$0	\$307,011
Services and Supplies	\$21,336	\$50,584	\$12,001	\$0	\$0	\$12,001
Other Charges	\$15,212	\$1,500	\$2,000	\$0	\$0	\$2,000
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$10,214	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$255,170</b>	<b>\$312,743</b>	<b>\$321,012</b>	<b>\$0</b>	<b>\$0</b>	<b>\$321,012</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$249,700	\$312,743	\$321,012	\$0	\$0	\$321,012
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$67,362	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$317,062</b>	<b>\$312,743</b>	<b>\$321,012</b>	<b>\$0</b>	<b>\$0</b>	<b>\$321,012</b>
<b>Plus Fund Balance</b>	<b>(\$61,892)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$321,012 be approved for the Workers’ Compensation Insurance Fraud Prosecution Program and will be funded from \$321,012 in estimated department revenue from the State Department of Insurance grant funding.

**PROGRAM DISCUSSION**

At this level of funding, the Workers Compensation Insurance Fraud Prosecution Program will continue efforts toward deterrence, investigation and prosecution of fraudulent workers’ compensation claims. Staffing dedicated to this program includes 90% of a Deputy District Attorney, 65% of a Paralegal (shared with the Automobile Insurance Fraud unit) and 100% of an investigator. This grant is in the

process of reapplication; the funding requested in the Proposed Budget reflects the granting agency's planning budget. Should a change to the anticipated State funding occur, a request to adjust this budget will be made in the Final Budget.

As of May 2007 the fund reflects a \$2,227 negative cash balance. This program is funded by a Department of Insurance grant award and is paid at the rate of 50% of granted funds during the first two quarters of the award, approximately 40% of the award in the third quarter and 10% of the award in the fourth quarter. The District Attorney will ensure the final payment is received and will establish the necessary accounting transactions so that this fund ends the year in a positive position.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 3

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 3

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Training of new staff to enhance the unit's efficiency; and	Some training has occurred but training will be ongoing; and
Continue to work very closely with the Automobile Insurance Fraud Prosecution Program as two staff members are shared between the unit (the Deputy District Attorney and the Paralegal). Both units are funded by the same agency (Department of Insurance) and have similar goals and reporting requirements.	Co-operation between the units continues.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Workers' Compensation Fraud Prosecution Unit's operational priorities are:

1. Continue cooperation between this unit and the Automobile Insurance Fraud unit; and
2. Continue enhancing the skills and ability of the assigned staff by ongoing training.

The priorities for this unit are ongoing and are dictated by the grant requirements. The dedicated staff will continue to provide prosecutorial and investigative support for these types of cases.



## **GRAND JURY**

Budget Unit 0052100  
General Fund

### **MISSION STATEMENT**

The primary function of the Grand Jury is to provide an unbiased oversight to investigate complaints from citizens about the operations of County and City government, School Districts and Special Districts, as required by law. The Grand Jury assures citizens that government is operating efficiently and in an ethical, honest manner. The Grand Jury investigates policies and procedures and makes recommendations to improve local government operations.

### **SERVICES PROVIDED**

Grand Jury responsibilities are generally divided into civil and criminal. California Penal Code Section 904.6, (1991) permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprising two grand juries, one for civil investigations, the other for criminal indictments.

In Stanislaus County there are two separate grand juries. One is the Civil Grand Jury that conducts three types of investigations. They are the mandatory investigations, discretionary investigations and citizen complaint investigations. Mandatory investigations are those that the California Penal Code requires the Grand Jury to undertake. The discretionary investigations are those over which the legislature has given the Grand Jury jurisdiction, but has stated that it is not required. The citizen complaint investigations are those complaints within the jurisdiction of the Grand Jury received from a citizen. The statutes preclude the Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies and matters involving the fiscal and administrative operations of the Superior Court.

The other Grand Jury is the Criminal Grand Jury that is an alternative to a preliminary hearing. Members serve for a maximum of six indictment hearings or one fiscal year, whichever comes first.

<b>Grand Jury</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$44,539	\$45,969	\$39,729	\$0	\$0	\$39,729
Services and Supplies	\$35,612	\$45,373	\$51,193	\$0	\$0	\$51,193
Other Charges	\$4,752	\$6,190	\$6,019	\$0	\$0	\$6,019
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,097	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$23,079	\$23,293	\$23,273	\$0	\$0	\$23,273
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$109,079</b>	<b>\$120,825</b>	<b>\$120,214</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,214</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$109,079</b>	<b>\$120,825</b>	<b>\$120,214</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,214</b>

### RECOMMENDED BUDGET

It is recommended that a budget of \$120,214 be approved as the Civil and Criminal Grand Jury budget to be funded by the General Fund.

### PROGRAM DISCUSSION

At this level of funding approximately 87% or \$104,586 of this budget would fund Civil Grand Jury functions with the remaining 13% or \$15,628 to be used for the Criminal Grand Jury.

### UNFUNDED REQUESTS

The Department's budget request included critical needs for which funding has not been identified:

Superior Court is currently negotiating for a new labor contract that impacts one position that supports the Grand Jury. At this time it is unknown what the salary and retirement cost impacts are for Fiscal Year 2007-2008. It is requested that this budget unit be reviewed at mid-year.

### STAFFING IMPACTS

Total current authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other General**

**INTEGRATED COUNTY JUSTICE INFORMATION SYSTEM**

Budget Unit 0016161  
 Internal Service Fund

**MISSION STATEMENT**

The mission of the Integrated County Justice Information System (ICJIS) Project is to continue the development of the ICJIS software, to enhance and modify the software to meet customers' changing needs, and to optimize business processes.

**SERVICES PROVIDED**

The ICJIS Project is focused on developing a more efficient justice application for the benefit of all County justice departments. This application will be integrated across Stanislaus County's justice departments promoting efficient government operations.

<i>ICJIS</i>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$381,004	\$667,500	\$719,900	\$0	\$0	\$719,900	
Other Charges	\$69,234	(\$2,220)	\$83,000	\$0	\$0	\$83,000	
Fixed Assets							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$45,000	\$0	\$0	\$45,000	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$450,238</b>	<b>\$665,280</b>	<b>\$847,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$847,900</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$799,250	\$847,900	\$847,900	\$0	\$0	\$847,900	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Less Total Revenue</b>	<b>\$799,250</b>	<b>\$847,900</b>	<b>\$847,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$847,900</b>	
<b>Plus Fund Balance</b>	<b>(\$430,412)</b>	<b>(\$182,620)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>Net County Cost</b>	<b>\$81,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**RECOMMENDED BUDGET**

It is recommended that the budget of \$847,900 be approved for the Integrated County Justice Information System budget which will be funded from \$847,900 in estimated department revenue from the system users which include the District Attorney, Probation, Public Defender, Probation and the Sheriff.

**PROGRAM DISCUSSION**

At this level of funding, the ICJIS Project will continue efforts to develop, improve, and maintain the mission critical systems for Stanislaus County justice departments.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Sign a Service Level Agreement (SLA) with each external, partnering agency - During the next fiscal year the ICJIS Commission will approve a standard SLA and meet with partnering law enforcement agencies regarding the benefits of the ICJIS Project;	All external partnering agencies received and signed the approved standard Service Level Agreement. In addition a representative from the local partnering law enforcement agencies began attending the ICJIS Commission meetings;
Implementation of the Probation Department's Juvenile application - Testing for the Probation Department's Juvenile application will commence June of 2006, with implementation occurring after the testing period; and	Successful testing and implementation of the Probation Department's Juvenile application was completed; and
Testing and implementation of the District Attorney's Juvenile application - Since the Probation Department drives the process within the juvenile justice system, once the Probation Department's Juvenile application is implemented, the District Attorney's application will be developed and implemented.	The design phase of the District Attorney's Juvenile application has begun and will continue into Fiscal Year 2007-2008. The Department identified the Victim Services Module as a higher priority; implementation of the Victim Services Module occurred May 2007.

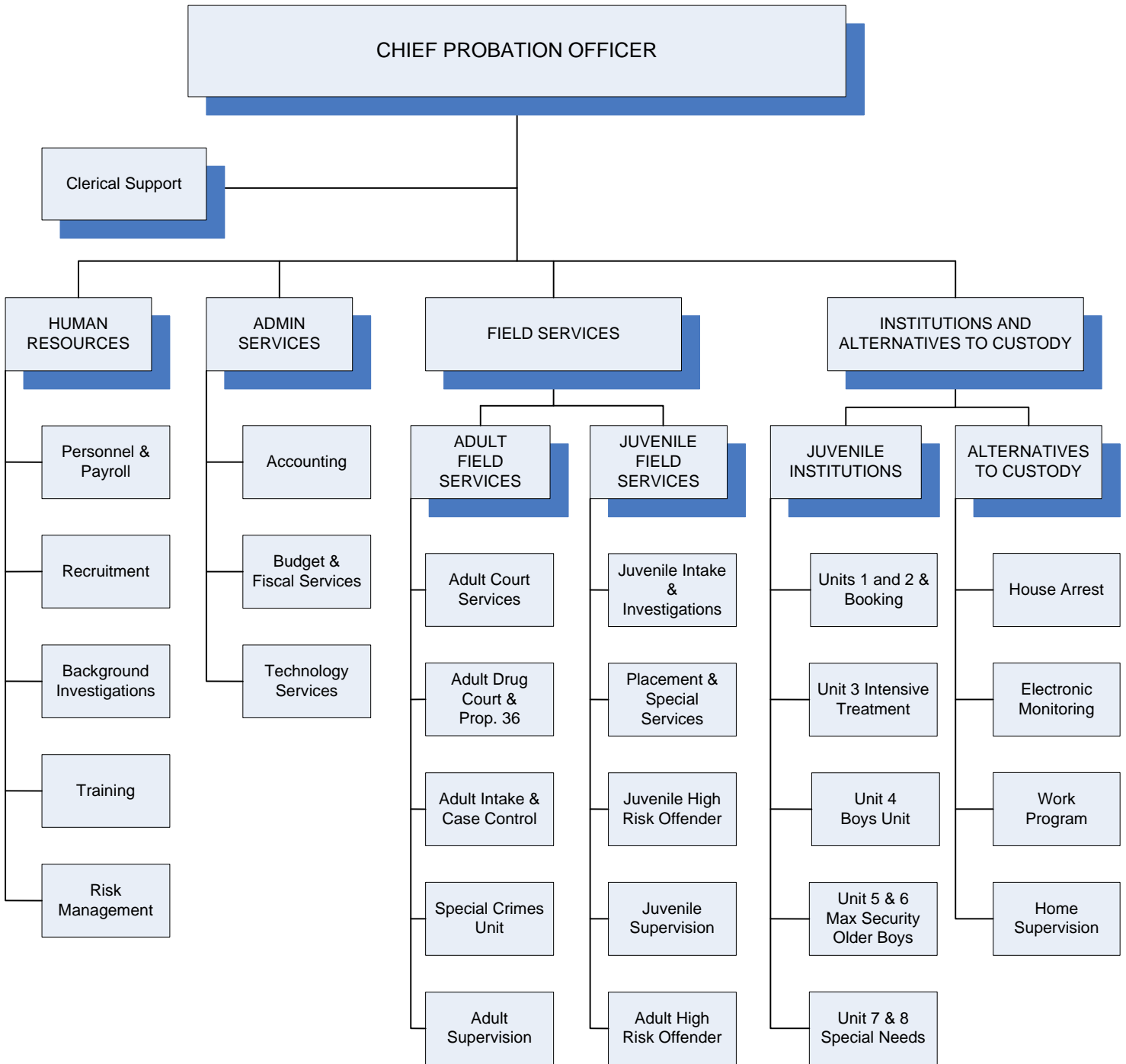
**CURRENT YEAR OPERATIONAL PRIORITIES**

The Integrated County Justice Information System's operational priorities are:

1. Development and Implementation of ICJIS interfaces to provide increased shared information between the ICJIS Departments and the Stanislaus County Superior Court;
2. Development and Implementation of the Sheriff's Department Single Sign-on and GIS modules;
3. Implementation of the Probation Department's Adult application;
4. Testing and implementation of the District Attorney's Juvenile and Investigations applications; and
5. Testing and implementation of the Public Defender's Juvenile application.

In order to accomplish these priorities the ICJIS Commission will ensure that resources are available and managed appropriately to meet project deadlines.

# PROBATION DEPARTMENT



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—ADMINISTRATION**

Budget Unit 0026051  
 General Fund

**MISSION STATEMENT**

As an integral part of the criminal justice system, Probation protects our community by:

1. Promoting responsible behavior and offender accountability;
2. Providing objective information and recommendations to the Courts;
3. Operating safe and secure juvenile facilities and programs; and
4. Partnering with the community to provide direct services to offenders, families and victims.

**SERVICES PROVIDED**

The Probation Administration Division encompasses staff with responsibility for department-wide services for staff members in several geographical locations. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; automation support; grant management; purchasing; fiscal services; and safety. This budget has eighteen allocated positions that provide support to approximately 220 Department staff, located in several geographic locations across the County.

<i>Probation - Administration</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,547,973	\$1,514,110	\$1,495,742	\$0	\$0	\$1,495,742
Services and Supplies	\$408,422	\$582,900	\$574,704	\$0	\$0	\$574,704
Other Charges	\$284,427	\$461,320	\$683,610	\$0	\$0	\$683,610
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$72,668	\$90,092	\$45,000	\$0	\$0	\$45,000
Other Financing Uses	\$50,850	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$810	\$0	\$2,000	\$0	\$0	\$2,000
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,365,150</b>	<b>\$2,668,422</b>	<b>\$2,841,056</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,841,056</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$119,000	\$0	\$0	\$119,000
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$119,000	\$0	\$0	\$119,000
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$2,365,150</b>	<b>\$2,668,422</b>	<b>\$2,722,056</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,722,056</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$2,841,056 be approved for the Probation Administration Division. This level of funding includes base budget adjustments of \$53,634 for increased salary and health insurance costs. At this recommended level of funding the Department will be able to fund the cost of a new Global Positioning Satellite (GPS) monitoring system of probationers within their base budget. The

return of State funding for training cost of \$119,000 resulted in an increase of both appropriations and revenue for the Department. The funding will provide the overall administrative support to the probation services provided as part of the Casework Division and to the Institutions Division for all the detention and out-of-custody program costs. This budget is funded by a \$2,722,056 contribution from the General Fund and \$119,000 in State revenue reimbursement for Department training costs.

**PROGRAM DISCUSSION**

At this level of funding, the Probation Department will have funding for major programs that are supported by this budget to include: Department management, policy development, budget, training, recruitment and personnel, contracts, collections, automation, grants, purchasing, and safety. All of these areas must continue to be fully supported in order for the Department to continue to operate efficiently and comply with the myriad of rules and regulations associated with administrative operations.

Some appropriations have been moved to other Probation Department budget units, to better reflect expenditures. Current funding levels are anticipated at levels to continue activities funded in Fiscal Year 2006-2007.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

In the 2006-2007 Proposed Budget the Department requested an organizational study of the Department’s Information Technology staff to reflect the need for management oversight of this area. This study has been completed with recommendations included in the following. One of the studies findings was to add a new Systems Engineer II position, that is not recommended at this time. Further discussions with the Department indicate that the staffing need could be met through the addition of an Application Specialist instead of a Systems Engineer position. Funding for the position would be identified before the additional position is recommended.

Total current authorized positions— 18

It is recommended to delete one Software Developer Analyst III position and to add one Manager III position to oversee the Department’s Information Technology Division. The increased cost associated with the new Manager III position can be absorbed with the Department’s existing base budget.

It is recommended to block-budget one Systems Engineer I position to Systems Engineer II. The increased costs associated with Systems Engineer II can be absorbed into the department’s existing base budget.

Total recommended authorized positions— 18

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>A safe community</b>			
Coordinate stable funding and operational issues across all public safety agencies;		Budget data collected and reviewed; determined there are no state or national benchmarks to determine neither the appropriate need for personnel nor a source for funding;	
Balance resources between prevention/intervention and enforcement;		Goal achieved. A survey of Public Safety departments showed each department was meeting the goals set forth;	
Reduce gang and drug activity;		Partially achieved: gang operations increased by 13; 3,849 lbs of drugs were confiscated; drug treatment capacity increased; baseline data not	

	available for drug treatment effectiveness;
Ensure local and regional disaster preparedness;	Departmental staff trained in emergency response activities;
<b>Efficient delivery of public services</b>	
Improve customer satisfaction; and	Customer satisfaction surveys were completed to establish baseline measures. Department is currently training with CRM software to track and trend customer comments; and
Improve the efficiency of County Government processes.	Critical processes were assessed and prioritized, and process workflow studied. Process improvements were made in the areas of bench warrant processing/clearances and restitution resolution.

#### PRIOR YEAR OPERATIONAL PRIORITIES

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> Fiscal Year 2006-2007
<b>Administrative Services Division</b>	
Assist Administrators and Managers in completing the Fiscal Year 2006-2007 budget year - meeting all expenditure and revenue targets. The Department will publish and analyze monthly reports and coordinate potential issues with managers, take appropriate action to ensure budget goals are met;	Monthly budget reports are published and analyzed by management staff in the department. All expenditure and revenue targets are anticipated to be met;
Maximize Department revenues – The Department will review annual Probation Budget Managers revenue survey to identify opportunities, continue to work with the “Public Safety Funding Committee,” evaluate grant opportunities, and implement procedures to maximize collections;	Ongoing;
External Training – The Department will develop training goals for each employee through the evaluation process. The evaluation process will be used to review prior training and individual performance, and to identify and schedule appropriate training. Annual evaluations will include specific recommendations regarding training suggested for each employee and each individual will receive recommended training;	Training goals for each employee are identified through the evaluation process. Employees are receiving training as required;
Internal Training - Supervisors and lead workers will ensure that staff is fully competent in duties assigned. Each employee will be required to review and be familiar with the desk manual associated with each position and staff will be cross-trained to maximize coverage for each position. Each individual will be knowledgeable in the responsibilities of their position, and will be able to cover other related positions at a basic level when necessary; and	Employees review and familiarize themselves with desk manuals. All staff are cross trained to the extent possible, ensuring the best coverage of workload; and
Ensure that security of electronic data meets or exceeds County standards – The Department will develop a departmental policy to ensure that County requirements are met and Department unique needs are addressed. Automated Probation data will remain secure and available only to those with the authority and a legal need to know.	Policy development is ongoing. The Department has installed firewall software and trained IT staff to ensure that confidential offender information is not compromised.

<b>Human Resources</b>	
100% compliance with probationary period training requirements and audit compliance with the Corrections Standards Authority ongoing training guidelines - Sworn staff will attend Core and 832 training prior to the end of their probationary period, sworn staff will meet guidelines for annual training requirements;	The Department is on track to achieve all training requirements with 100% compliance;
Ensure a safe work environment – The Safety Analyst will meet with all units quarterly to discuss safety issues. All Departmental staff will be in compliance with safety requirements and goals;	Ongoing. Department is in compliance with safety requirements and reports;
Employees will be trained in ethical behavior and County and Departmental ethics policies – The Department will coordinate and provide training for departmental staff on topics related to ethics; and	Training in ethics is scheduled and tracked, with all employees attending ethics training as scheduled; and
Improve Employee Recognition Program – The Department will evaluate the program, change committee membership, and update program elements.	Ongoing.

### **CURRENT YEAR OPERATIONAL PRIORITIES**

The Administrative Services Division operational priorities are:

1. Assist Administrators and Managers in completing the Fiscal Year 2006-2007 budget year - meeting all expenditure and revenue targets. The Department will publish and analyze monthly reports and coordinate potential issues with managers, take appropriate action to ensure budget goals are met;
2. Maximize Department revenues – The Department will review annual Probation Budget Managers revenue survey to identify opportunities, continue to work with the “Public Safety Funding Committee,” evaluate grant opportunities, and implement procedures to maximize collections;
3. External Training – The Department will develop training goals for each employee through the evaluation process. The evaluation process will be used to review prior training and individual performance, and to identify and schedule appropriate training. Annual evaluations will include specific recommendations regarding training suggested for each employee and each individual will receive recommended training;
4. Internal Training - Supervisors and lead workers will ensure that staff is fully competent in duties assigned. Each employee will be required to review and be familiar with the desk manual associated with each position and staff will be cross-trained to maximize coverage for each position. Each individual will be knowledgeable in the responsibilities of their position, and will be able to cover other related positions at a basic level when necessary; and
5. Ensure that security of electronic data meets or exceeds County standards – The Department will develop a departmental policy to ensure that County requirements are met and Department unique needs are addressed. Automated Probation data will remain secure and available only to those with the authority and a legal need to know.

The Human Resources’ operational priorities are:

1. 100% compliance with probationary period training requirements and audit compliance with the Corrections Standards Authority ongoing training guidelines - Sworn staff will attend Core and 832 training prior to the end of their probationary period, sworn staff will meet guidelines for annual training requirements;
2. Ensure a safe work environment – The Safety Analyst will meet with all units quarterly to discuss safety issues. All Departmental staff will be in compliance with safety requirements and goals;

3. Employees will be trained in ethical behavior and County and Departmental ethics policies – The Department will coordinate and provide training for departmental staff on topics related to ethics; and
4. Improve Employee Recognition Program – The Department will evaluate the program, change committee membership, and update program elements.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—ADULT DRUG COURT**

Budget Unit 0026310  
 Special Revenue Fund

**MISSION STATEMENT**

The mission of the Stanislaus County Drug Court Program is to hold accountable and treat non-violent substance abuse offenders through an intensive program that embraces the principles of personal and frequent judicial intervention, a highly structured treatment program, a system of graduated rewards and sanctions for participants with an emphasis on maintaining family structure.

**SERVICES PROVIDED**

The 2005-2006 Proposed Budget approved the recommendation to reassign the funding and staffing for the Stanislaus County Adult Drug Court Program to the Probation Casework budget and the Behavioral and Health Services (BHRS) Alcohol and Drug Program. While this program continues to flourish, the change was made for the ease of administration of the program funding and assigned staff.

<i>Probation - Adult Drug Court</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$199,489	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$199,489</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$199,489	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

There are no appropriations recommended in this budget unit for the Adult Drug Court Program. The funding contribution from the General Fund is now budgeted in the Probation Casework budget (refer to the following budget). Grant and other State funding are maintained currently in the BHRS Alcohol and Drug Program. While this budget has no appropriations for Fiscal Year 2007-2008, it is being included as part of the Proposed Budget due to budget reporting requirements imposed by the State Controller.

**PROGRAM DISCUSSION**

The Adult Drug Court Program continues to be a successful County intervention program consistent with the Board priorities of a safe, health community and effective partnerships.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—CASEWORK SERVICES**

Budget Unit 0026100  
 General Fund

**SERVICES PROVIDED**

The Probation Casework Services Division contains ten major components providing a wide spectrum of services to the courts and the community. Services include sentencing investigation, court report preparation, processing of juvenile arrests and offender supervision. This budget also provides services to the offender to assist in re-integration into the community. Deputy Probation Officers assigned to the Drug Court Program work as part of a team to provide probation supervision services to Drug Court participants. The Division's armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706. Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. There are approximately 7,300 adult probationers and 800 juvenile offenders eligible for supervision.

<i>Probation - Casework</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$7,631,490	\$9,154,212	\$9,492,180	\$198,032	\$90,286	\$9,582,466
Services and Supplies	\$296,041	\$553,047	\$574,500	\$35,000	\$0	\$574,500
Other Charges	\$231,972	\$241,130	\$241,236	\$39,424	\$0	\$241,236
Fixed Assets						
Buildings & Improvements	\$8,405	\$40,000	\$50,000	\$0	\$0	\$50,000
Equipment	\$79,534	\$270,000	\$190,000	\$0	\$0	\$190,000
Other Financing Uses	\$443,588	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$159,714	\$168,260	\$168,260	\$27,540	\$0	\$168,260
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$8,850,744</b>	<b>\$10,426,649</b>	<b>\$10,816,176</b>	<b>\$299,996</b>	<b>\$90,286</b>	<b>\$10,906,462</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$5,158	\$5,000	\$5,000	\$0	\$0	\$5,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,517,605	\$2,659,828	\$2,695,603	\$0	\$0	\$2,695,603
Charges for Service	\$1,047,208	\$920,192	\$1,043,769	\$0	\$0	\$1,043,769
Miscellaneous Revenue	\$6,387	\$30,000	\$50,000	\$0	\$0	\$50,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$3,576,358</b>	<b>\$3,615,020</b>	<b>\$3,794,372</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,794,372</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$5,274,386</b>	<b>\$6,811,629</b>	<b>\$7,021,804</b>	<b>\$299,996</b>	<b>\$90,286</b>	<b>\$7,112,090</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$10,906,462 be approved for the Probation Casework Division. This budget includes base budget adjustments of \$389,527 for increased salary, health insurance and Board approved staffing adjustments. The budget includes \$50,000 in appropriations and revenue to purchase Livescan identification equipment through the use of Proposition 69 Deoxyribonucleic acid, or DNA screening funding. Also included is use of \$15,000 in Workers Compensation savings to fund the purchase of a canine for drug searches. An additional \$90,286 is included in the recommended budget for the addition of one new Deputy Probation Officer III position. The new Deputy Probation Officer will oversee the work of assigned staff and specialize as the Department's Global Positioning System

(GPS) officer to implement and supervise a high risk offenders caseload where GPS monitoring will be utilized. The Department's request for \$35,000 in GPS equipment required to monitor these high risk offenders is funded in the Department's Administration base budget. This budget will be funded by \$3,794,372 in estimated department revenue and a \$7,112,090 contribution from the General Fund.

**PROGRAM DISCUSSION**

At this level of funding, primary programs or functional areas supported by this budget unit including intake and assessment of juvenile referrals from law enforcement, field supervision of juvenile and adult probationers, and service to the courts will be funded. Included in this budget is funding for the four staff members that support the Adult Drug Court Program. The recommended funding level will enhance services provided and continue all programs funded in Fiscal Year 2006-2007. Board approval of additional staff last fiscal year has increased the number of adults able to be actively supervised, but staffing limitations continue to limit the Department's ability to actively supervise all adult probation cases. With the three of the five new positions added last year that are filled, Probation has increased the number of adult cases being supervised by 15%, which is nearly 300 cases. The Department plans to purchase and maintain a canine for drug searches through the use of \$15,000 in Workers Compensation program savings. The addition of a drug detection canine will increase officer safety and efficiency.

**UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. In the last two fiscal years the department has added 12 sworn positions in the Casework Budget. Due to the increased positions, the ratio of staff to supervisors has increased beyond acceptable levels. The addition of a Supervising Probation Officer at an annual cost of \$107,746 would return the span of control for all units to more acceptable levels. After the budget submission the Department identified a source of existing funding within the Probation Department's existing appropriations. Based on this new information, close consideration will be made to add this position as part of the Final Budget process if this funding is available.
2. The Department requested \$39,424 in increased Self-Insured General Liability and postage costs and \$27,540 for the projected increase of utility costs.

**STAFFING IMPACTS**

Total current authorized positions— 126

It is recommended to add one new Deputy Probation Officer III position to this budget unit.

Total recommended authorized positions— 127

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Participate in four additional community events to identify and document non-compliant probationers, specifically targeting violations of gang conditions;	Ongoing. The Department has participated in additional events identifying and documenting non-compliant probationers and gang participants;
Provide an additional 500 hours of staff resources to conduct "knock & talk" operations in an effort to identify gang association and/or violations of gang conditions;	This priority will be realized and may be exceeded, with an increased effort to identify gang affiliations;
Conduct multi-officer involved searches and in-home drug testing operations during weekend and evening hours on targeted drug offenders;	Conducted searches and in-home drug testing in excess of goals;
Implement informational video programming in the lobbies of Adult and Juvenile Probation;	Both Adult and Juvenile lobbies have implemented informational video programming;

Increase generated revenue for the Casework/Field Services Division by improving collection and claiming procedures in the adult division and by increasing the number of non-general funded school-based probation officers through collaborative meetings with school districts;	Ongoing effort to be aware of opportunities for revenue collections. Currently involved in discussions with school districts to increase the number of school-based officers;
Increase and enhance field supervision skills for field staff through increased in-service training and supervisor monitoring;	Additional training in field supervision techniques and training has been developed and offered for field officers;
Ensure basic skills for entry level officers through training;	All entry level officers attend Core training within the first year of employment, as well as other County training;
Ensure a safe and secure work environment by enforcing the Building Access/Visitor Pass policy and increased awareness of visitors entering secured areas; and	Building Access/Visitor Pass policy is consistently enforced, and visitors are escorted within secured areas; and
Increase personal ethics and professionalism through training, policy enforcement, effective communication, and modeling ethical behavior.	New staff attend Ethics training within the first year of employment, and regularly thereafter.

### CURRENT YEAR OPERATIONAL PRIORITIES

The Casework/Field Services Division following operational priorities are:

1. Participate in four additional community events to identify and document non-compliance probationers, specifically targeting violations of gang conditions. Events will also present an opportunity to provide gang education and awareness information;
2. Provide an additional 500 hours of staff resources to conduct “knock & talk” operations in an effort to identify gang association and/or violations of gang conditions;
3. Provide CAL-Gang training to increase identification and documentation of gang members in the community;
4. Conduct unit/division-wide searches and in-home drug testing operations during weekend and evening hours on targeted drug offenders;
5. Seek additional video programming for lobbies at adult and juvenile locations;
6. Distribute, collect and analyze customer surveys annually and respond to feedback and suggestions obtained;
7. Complete the following process improvement cycle for the adult and juvenile Casework/Field Services Division to reduce inefficiency and process time:
  - a) Analyze previously completed inventory of all processes both internal and external;
  - b) Prioritize those most crucial to the mission;
  - c) Examine for improvements that will result in increased efficiency or higher quality result;
  - d) Identify one Level 1 process in need of improved efficiency; and
  - e) Implement changes to reduce inefficiency and process time.
8. Seek new partnerships and contract services and actively pursue grant applications to increase Casework revenue;
9. Effectively manage the Casework budget through the following actions:
  - a) Review monthly revenue/expenditures to monitor budget variances and plan for appropriate adjustments;
  - b) Make operating decisions in conformance with budget limitations;
  - c) Seek additional revenue sources through grant opportunities; and

- d) Maximize existing grants funds to conserve general fund spending.
- 10. Increase competency levels for field officers through increased training and increased supervisor field monitoring. Increases to be measured through staff survey of skill level and confidence with results compared to last year's survey results;
- 11. Ensure basic skills for entry level officers through training;
- 12. Ensure a safe and secure work environment by enforcing the Building Access/Visitor Pass policy, increased awareness of visitors entering secured areas and compliance with OSHA requirements; and

Increase personal ethics and professionalism through training, policy enforcement, effective communication, and modeling ethical behavior

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—JUVENILE ACCOUNTABILITY BLOCK GRANT (JABG)**

Budget Unit 1764  
 Special Revenue Fund

**SERVICES PROVIDED**

The Probation Juvenile Accountability Block Grant funding is provided to Stanislaus County. The primary goals of the grant are to hold juvenile offenders accountable for their criminal activities and to provide services and activities to assist youthful offenders in curbing their criminal behaviors. Programs supported by this funding include a community service project, a juvenile traffic hearing program, and a restorative justice pilot program.

The Community Service Program provides an opportunity for juvenile offenders to repair harm to the community for the damage they have caused through their criminal behavior by completing community work. Community service is geared towards helping restore the community and build competencies, as well as self-esteem, for youth participants. This program will be provided through a contract with the United Way. The Juvenile Traffic Hearing Officer holds youth accountable by imposing sanctions to juveniles responsible for minor traffic offenses and specific misdemeanor offenses. Sanctions include fines, restitution, written essays, informal probation, and community service. The Restorative Justice Pilot Program assists juvenile offenders to accept responsibility for their actions while restoring equity and repair for the damages they have caused. Through a contract with Youth for Christ, this program utilizes a victim offender reconciliation model with a mediator working with the offender, the victim and their families.

<i>Probation - Juvenile Accountability Block Grant</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$2,360	\$0	\$0	\$2,360
Services and Supplies	\$0	\$0	\$25,888	\$0	\$0	\$25,888
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$28,248</b>	<b>\$0</b>	<b>\$0</b>	<b>\$28,248</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$28,248	\$0	\$0	\$28,248
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$28,248</b>	<b>\$0</b>	<b>\$0</b>	<b>\$28,248</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$28,248 be approved for the Probation Juvenile Accountability Block Grant budget. This budget is funded from \$28,248 in estimated revenue supported by a Federal grant.

**PROGRAM DISCUSSION**

At this level of funding, the Probation Department will fund three programs during the next fiscal year: a community service project, a juvenile traffic hearing program, and a restorative justice pilot program. The Corrections Standards Authority makes funding available to counties through a Federal Juvenile Accountability Incentive Block Grant program. Funding levels for local governments are based upon a jurisdiction’s crime index and law enforcement expenditures. Allocations vary from year to year and are contingent upon funding being made available by the Legislature. JABG funding has continuously decreased since 2003 and is expected to continue to decrease in subsequent years.

This is a Special Revenue Fund totally supported by Federal allocated funding. JABG funds have continuously decreased since 2003. Programs supported by this funding are at risk should JABG funds no longer be made available by the Legislature. It is anticipated this fund will end the year in a positive cash position although the fund reflected a negative position as of May 2007.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Hold youthful offenders accountable for their criminal activities	82 youth were referred to the Traffic Hearing Officer between July 2006 and March 2007 and received sanctions for their involvement in traffic offenses. Youth were also provided linkages to services; and  Between July 2006 and March 2007, 74 youth received community service for their involvement in criminal activity.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Probation Department’s Juvenile Accountability Block Grant operational priorities are:

1. Hold youthful offenders accountable for their criminal activities.
2. Provide services and activities to assist youthful offenders in curbing their criminal behaviors.
3. Maintain a community service project, a juvenile traffic hearing program, and a restorative justice pilot program through partnerships with Community Based Organizations (CBOs).



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—JUVENILE JUSTICE CRIME PREVENTION ACT**

Budget Unit 0026384  
 Special Revenue Fund

**SERVICES PROVIDED**

The Probation Department – Juvenile Justice Crime Prevention Act provides programs designed to:

1. Reduce juvenile crime;
2. Hold minors accountable for their actions;
3. Enhance supervision of minors during the critical hours for juvenile crime and to prevent minors from entering the criminal justice system; and
4. Reduce the incidence of drug use amongst substance abuse/dependence involved wards.

<i>Probation - Juvenile Justice Crime Prevention Act</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,278,167	\$1,166,827	\$1,342,675	\$0	\$0	\$1,342,675
Services and Supplies	\$294,476	\$314,215	\$212,170	\$0	\$0	\$212,170
Other Charges	\$296,311	\$194,670	\$325,156	\$0	\$0	\$325,156
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$315,781	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,184,735</b>	<b>\$1,675,712</b>	<b>\$1,880,001</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,880,001</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$46,210	\$20,000	\$23,000	\$0	\$0	\$23,000
Intergovernmental Revenue	\$370,468	\$1,655,712	\$1,642,864	\$0	\$0	\$1,642,864
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$229,811	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$646,489</b>	<b>\$1,675,712</b>	<b>\$1,665,864</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,665,864</b>
<b>Plus Fund Balance</b>	<b>\$1,538,246</b>	<b>\$0</b>	<b>\$214,137</b>	<b>\$0</b>	<b>\$0</b>	<b>\$214,137</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that budget of \$1,880,001 be approved for the Probation Department Juvenile Justice Crime Prevention Act (JJCPA) budget, funded from a combination of \$1,665,864 in estimated department revenue and \$214,137 in program fund balance. As of May, this budget reflects a positive cash position and the Department estimates that sufficient fund balance will be carried forward for the anticipated use and the program will remain in a positive fiscal position. The Chief Probation Officer asked that \$138,313 in program funding used to support two Group Supervisor positions in Institutions be supported by a General Fund contribution. This is due to increased operating expenses across all programs, and a lack of increased State funding to match these increases. JJCPA funding has historically been used to fund five positions in Juvenile Hall that would otherwise be a General Fund obligation. Program funding makes it necessary to transfer two of the five positions to the General Fund and maintain all other program expenses to ensure this budget remains balanced for the 2007-

2008 Fiscal Year. This funding request is addressed in the Juvenile Institutions budget where the positions are authorized.

**PROGRAM DISCUSSION**

This budget funds the High Risk Offender and Juvenile Court Warrant Enforcement program, the Substance Abuse Treatment and Aftercare Program (SATAP), and the Home Supervision program.

The High Risk Offender program partners Probation Officers with the Sheriff’s Office and the Modesto Police Department to provide intensive supervision to high-risk wards as well as the enforcement and service of juvenile court warrants. SATAP provides in-patient intensive alcohol and substance abuse services within the Juvenile Hall setting. Upon release from the in-patient program, clients continue to receive aftercare treatment and intensive supervision services. Both the in-custody treatment and aftercare services are based on the Juvenile Drug Court model. Home Supervision is designed to provide protection to the community and ensure that minors appear for court hearings. By restricting appropriately selected minors to their homes rather than detaining them in Juvenile Hall, secure detention beds can be saved for those youth posing the greatest danger to the community. The minors are supervised through frequent face-to-face visits by program staff that verifies school attendance and compliance with imposed restrictions.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 15

There are no recommended changes to the current level of staffing. The five (5) positions referred to in the Recommended Budget section are allocated to the Institutions budget unit.

Total recommended authorized positions— 15

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Reduce the juvenile arrest and incarceration rate;	82% of youth did not have a new arrest during 6 months of program participation;
Serve and enforce Juvenile Court Warrants; and	61 juvenile arrest warrants were enforced or cleared; and
Reduce drug and alcohol dependency.	87% of drug tests administered to youth were negative for substances.

\*\* Listed outcomes reflect mid-year results only. Final outcomes are not yet available.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Juvenile Justice Crime Prevention Act Division’s operational priorities are:

1. Reduce the juvenile arrest and incarceration rates;
2. Serve and enforce Juvenile Court Warrants;
3. Reduce drug and alcohol dependency; and
4. Increase court hearing attendance.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—INSTITUTIONS**

Budget Unit 0026200  
 General Fund

**MISSION STATEMENT**

To protect the community by providing a safe, secure custodial facility for juvenile offenders and effective Alternative to Custody Programs.

**SERVICES PROVIDED**

The Probation Institutions Division encompasses the operational and staffing costs for 158 Juvenile Hall beds and the Alternative to Custody Unit including the electronic monitoring and house arrest programs. Forty Special Needs beds (included in the 158 bed total) were constructed at Juvenile Hall and were occupied as of July 1, 2004. A substance abuse treatment program, funded through the Juvenile Justice Crime Prevention Act grant, was established in a cooperative effort with the Behavioral Health and Recovery Services Department.

The Alternative to Custody Program addresses the needs of an average 150 juveniles per month, who might otherwise be detained in Juvenile Hall at a much higher cost.

<i>Probation - Institutions</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$5,650,496	\$6,427,752	\$6,541,853	\$251,939	\$138,313	\$6,680,166
Services and Supplies	\$676,645	\$758,270	\$780,600	\$50,000	\$0	\$780,600
Other Charges	\$178,437	\$191,851	\$196,860	\$0	\$0	\$196,860
Fixed Assets						
Buildings & Improvements	\$0	\$28,550	\$30,000	\$0	\$0	\$30,000
Equipment	\$48,413	\$85,000	\$85,000	\$0	\$0	\$85,000
Other Financing Uses	\$315,508	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$218,165	\$240,790	\$240,790	\$0	\$0	\$240,790
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$7,087,663</b>	<b>\$7,752,213</b>	<b>\$7,895,103</b>	<b>\$301,939</b>	<b>\$138,313</b>	<b>\$8,033,416</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$30	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,277,127	\$1,236,816	\$1,246,700	\$0	\$0	\$1,246,700
Charges for Service	\$65,031	\$36,654	\$75,000	\$0	\$0	\$75,000
Miscellaneous Revenue	\$2,943	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$1,345,101</b>	<b>\$1,273,500</b>	<b>\$1,321,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,321,700</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$5,742,562</b>	<b>\$6,478,713</b>	<b>\$6,573,403</b>	<b>\$301,939</b>	<b>\$138,313</b>	<b>\$6,711,716</b>

**RECOMMENDED BUDGET**

It is recommended that budget of \$8,033,416 be approved for the Probation Institutions Division. This budget includes base budget adjustments of \$94,690 for increased salary and health insurance costs. The recommended budget includes in \$138,313 in funding for two of the four Group Supervisor positions that were previously funded by the Juvenile Justice Crime Prevention Act Program (JJCPA). It has been recognized that these positions are part of the base staffing levels required for the facility

and that if this State funding was no longer available it would not violate the County's "no backfill" policy if a General Fund contribution was necessary. This budget is funded by \$1,321,700 in estimated department revenue and a \$6,711,716 General Fund contribution.

## **PROGRAM DISCUSSION**

At this level of funding, this budget will continue to support the operational and staffing costs of the County's juvenile detention facility and the Alternatives to Custody Unit including the electronic monitoring and home supervision programs. Additional staffing provided in the Fiscal Year 2005-2006 Final Budget enabled the Department to staff the 158-bed capacity of the Juvenile Hall, including the positions funded by the JJCPA Program. The Alternatives to Custody Program addresses the needs of approximately 150 juveniles per month. In 2006, approximately 57 minors per day were supervised/monitored in the community each day that would otherwise be housed in Juvenile Hall. These programs provide necessary supervision at a dramatically reduced cost to maximize the use of available funding and attempt to control the Juvenile Hall population.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. Two new Group Supervisor II positions were requested for transportation of wards at a cost of \$113,626. The transportation function is not discretionary and requires significant time for staff assigned to the alternatives to custody program, reducing contact for minors in that program which ultimately degrades accountability for the participants and safety for the community.
2. Costs for food service at Juvenile Hall is expected to increase during Fiscal Year 2007-2008. An increase in per-meal costs, the first increase in three years, will be implemented in July. Additionally, an increase in the daily population requires service of more meals. The increase in costs is expected to be \$50,000.
3. The current population at Juvenile Hall is routinely at or near the maximum of 158. On any given day 60 or more minors are confined to Juvenile Hall who are completing court ordered commitments. Juvenile Hall is not designed to accommodate these minors. In excess of 100 minors annually are released into the community early due to a lack of space. Stanislaus County is the only county in the San Joaquin Valley that does not have a Juvenile Camp/Commitment Facility, and is the largest County in California without a facility of this type. The lack of a Commitment Facility continues to create over population and early release conditions in our Juvenile Hall.
4. It is anticipated that the completion of the Juvenile Hall security needs assessment will recommend numerous improvements and additions to the outdated system currently being used. While it is unknown what the estimated costs will be at this time, preliminary indications are that most of the systems will need to be upgraded. The upgrades are necessary to better protect minors and staff at Juvenile Hall, as well as minimize County exposure to litigation. It is anticipated that the funds that were previously budgeted in the Plant Acquisition budget would be used for the security system upgrade.
5. The current medical contract with California Forensics Medical Group (CFMG) provides Juvenile Hall with nursing coverage 16 hours each day, seven days a week. There is no on-site coverage between 11 p.m. and 7 a.m. each day. The increased Juvenile Hall population and the prevalence of drugs in this population, necessitates the increased medical coverage.

## **STAFFING IMPACTS**

Total current authorized positions— 96

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 96

## PRIOR YEAR OPERATIONAL PRIORITIES

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Provide required services while remaining on budget by monitoring monthly budget reports and controlling overtime costs whenever possible;	Monthly budget reports are monitored and the overall budget has remained on target;
Maintain a fully trained workforce by reviewing training classes to ensure they are appropriate and up to date, reviewing training evaluations to ensure quality of training received meets standards, monitoring training plans to ensure mandated training classes are attended, and surveying employees to identify areas of training deficiencies. All staff will attend CORE training within CSA requirements and annual training hours will be met;	Staff is compliant with CSA guideline regarding training. Evaluations have been monitored to ensure that training is relevant to staff at the Juvenile Hall;
Reduce occupational accidents by conducting bi-weekly safety inspections by Senior Group Supervisors and monthly inspections by the Department Safety Officer, mandating vehicle safety/driving training for the Electronic Monitoring Program and transportation officers. All officers with primary driving responsibility will have additional training and work-related accidents will be reduced by 10%;	Work related accidents have been reduced slightly. Safety inspections continue to be made and improvements made when identified;
Reduce misplaced/lost keys by researching, designing, and implementing a key inventory system. The Department expects to achieve a 90% reduction in lost/misplaced keys and 100% accountability of keys within Juvenile Hall; and	Key inventory system implemented. Evaluation of system is ongoing; and
Promote ethical behavior - All staff will attend ethics training bi-annually. All new staff will attend ethics training within one (1) year and Senior Group Supervisors will include an ethics topic at least quarterly during their unit meetings. All staff will be provided ongoing training on ethical behavior and there will be a reduced number of incidents of misconduct for unethical acts or behavior.	All training in ethics is being conducted. There has been a reduction in incidents related to unethical behavior.

## CURRENT YEAR OPERATIONAL PRIORITIES

The Probation Institution's operational priorities are:

1. Reduce gang activity;
2. Improve Juvenile Hall security; and
3. Maintain a fully trained workforce.

The Juvenile Hall will work to identify gang members upon booking, and decrease the numbers eligible for early release. A Needs Assessment is currently underway to evaluate the security systems within the Institution, and recommendations are expected soon. Training compliance will continue to be monitored and training plans will be tailored to the specific needs of Institutions staff.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**PROBATION—WARD WELFARE FUND**

Budget Unit 0026421  
 Special Revenue Fund

**MISSION STATEMENT**

The Ward Welfare Fund was created to enable the Probation Department to capture a portion of the revenue resulting from the use of the phone system by Juvenile Hall detainees. These funds are used to benefit the wards in Juvenile Hall and offset costs that would otherwise impact the General Fund.

**SERVICES PROVIDED**

The purpose of this program is to provide increased services to juveniles through funds received from contracted Juvenile Hall telephones service. The funds are distributed to provide for the benefit, education and welfare of the wards and detainees in Juvenile Hall, and comply with State requirements for establishing such funds.

<i>Probation - Ward Welfare Fund</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,137	\$30,000	\$30,000	\$0	\$0	\$30,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$60,000	\$60,000	\$0	\$0	\$60,000
Equipment	\$5,500	\$30,000	\$30,000	\$0	\$0	\$30,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$8,637</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$35,335	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$3,960	\$24,000	\$24,000	\$0	\$0	\$24,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$39,295</b>	<b>\$24,000</b>	<b>\$24,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$24,000</b>
<b>Plus Fund Balance</b>	<b>(\$30,658)</b>	<b>\$96,000</b>	<b>\$96,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$96,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$120,000 be approved for the Probation Department's Ward Welfare Fund budget funded from \$24,000 in department revenue from charges for phone service and \$96,000 in department fund balance. As of May the fund is in a positive cash position and appears to have sufficient fund balance available to support the budget request.

**PROGRAM DISCUSSION**

At this level of funding, the Probation Ward Welfare Fund will continue to be used to benefit wards in Juvenile Hall and is fully funded by collections from the "Inmate Phone System." It is anticipated the

funding will be used to implement a new canteen program and purchase recreational equipment. The phone system generates approximately \$24,000 per year that is used primarily for the benefit of the wards in Juvenile Hall. As the Hall population grows, this revenue continues to grow slightly every year.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

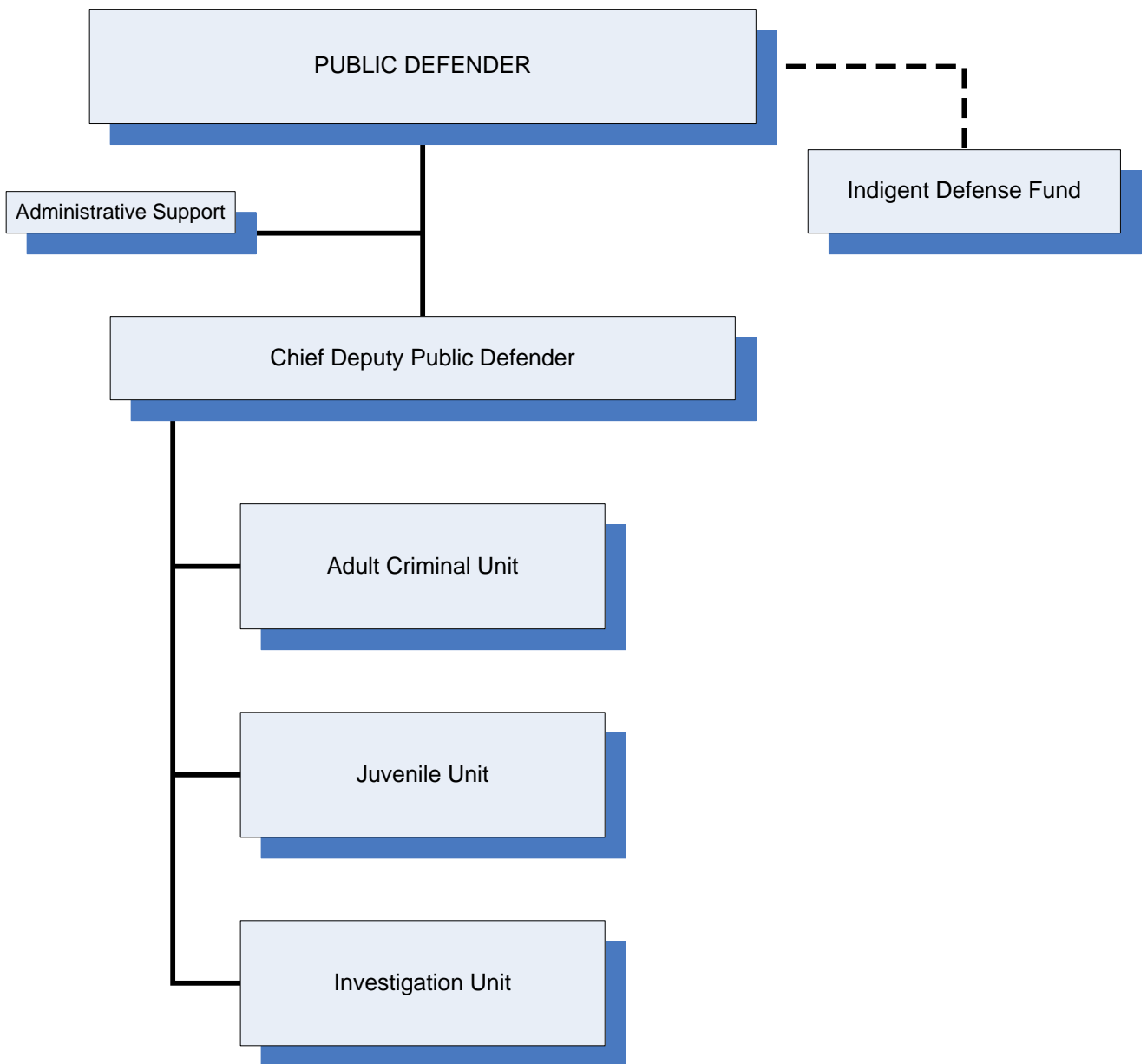
**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> Fiscal Year 2006-2007
Improve the environment, the educational experience or the exercise program in ways that will positively affect the juveniles incarcerated in the Hall.	All expenditures currently improve the experience of juveniles in the Juvenile Hall.

**CURRENT YEAR OPERATIONAL PRIORITIES**

This funding will continue to be used for improvements that benefit the environment, the educational experience or the exercise program for juveniles incarcerated in the Juvenile Hall.

# PUBLIC DEFENDER





**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**PUBLIC DEFENDER**

Budget Unit 0027010  
 General Fund

**MISSION STATEMENT**

The mission of the Public Defender's Office is to provide vigorous and effective representation of indigents. The Public Defender's Office duties are mandated by the United States and State of California Constitutions and Statutes enacted by the California Legislature. The Public Defender's Office represents clients accused of crimes, those involved in dependency matters, those accused of criminal contempt and people who are facing involuntary mental health commitment.

**SERVICES PROVIDED**

When the State or Federal law requires that an indigent person appearing in a Stanislaus County Court have legal representation, the Public Defender is appointed. The vast majority of those people who are charged with a crime in the County, except in the case of a conflict, are represented by the Public Defender's Office. These charges range from murder to driving without a license and everything in between. The Public Defender's Office is also appointed to represent those who face an involuntary conservatorship or who face a loss of parental rights in child dependency matters.

<i>Public Defender</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$4,554,702	\$4,996,949	\$5,138,316	\$229,677	\$162,000	\$5,300,316
Services and Supplies	\$351,792	\$325,120	\$307,929	\$0	\$0	\$307,929
Other Charges	\$198,309	\$213,090	\$206,842	\$0	\$0	\$206,842
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$141,875	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$225,479	\$273,426	\$273,426	\$0	\$0	\$273,426
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,472,157</b>	<b>\$5,808,585</b>	<b>\$5,926,513</b>	<b>\$229,677</b>	<b>\$162,000</b>	<b>\$6,088,513</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$77,091	\$290,343	\$257,602	\$0	\$0	\$257,602
Charges for Service	\$418,554	\$178,259	\$211,000	\$0	\$0	\$211,000
Miscellaneous Revenue	\$379	\$680	\$680	\$0	\$0	\$680
Other Financing Sources	\$163,596	\$163,596	\$163,596	\$0	\$0	\$163,596
<b>Less Total Revenue</b>	<b>\$659,620</b>	<b>\$632,878</b>	<b>\$632,878</b>	<b>\$0</b>	<b>\$0</b>	<b>\$632,878</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$4,812,537</b>	<b>\$5,175,707</b>	<b>\$5,293,635</b>	<b>\$229,677</b>	<b>\$162,000</b>	<b>\$5,455,635</b>

## **RECOMMENDED BUDGET**

It is recommended that a budget of \$6,088,513 be approved for the Public Defender budget. This budget includes base budget adjustments for cost of living salary increases and increased health insurance costs. This recommended budget also includes funding for a critical need of \$162,000 for two additional attorney positions that will address the Public Defender's staffing needs associated with the addition of new judicial positions. This budget will be funded from \$632,878 in estimated department revenue and a \$5,455,635 General Fund contribution.

This budget was adjusted in the Fiscal Year 2006-2007 Third Quarter Report, to address increased collection costs and a decrease in revenue for the collection of legal fees for services provided by the Public Defender's Office or appointed counsel. The issued base adjustment for Fiscal Year 2007-2008 has been held for further discussion regarding this revenue issue and will be addressed at Final Budget.

## **PROGRAM DISCUSSION**

At this funding level, all of the current programs that the office is now involved with will continue. The issued base budget provides sufficient funds to maintain the current level of service and maintain the current number of allocated positions. The two attorney positions that are recommended will support the office in covering the additional courts added as a result of the new judicial positions. The Public Defender believes that the staff and other resources of the Stanislaus County Public Defender will continue to be strained to capacity as the fiscal year begins.

The Department expects to see some change in the source of revenue received this coming fiscal year. The Department expects to enter into a new contract with the California Administrative Office of the Courts to provide services in Child Protective Services cases. The AOC has requested a change in the contract that had been in force for the last three years and has offered to reduce the number of cases under the contract with a proportional reduction in the contract amount. The old contract amount was approximately \$214,000 per year and the new amount will be approximately \$178,000. The difference in these contracts can be made up by an increase in the revenue generated by court ordered attorney fees. The Public Defender expects to see those fees increase by approximately \$40,000 so that the total revenues would remain roughly the same as last fiscal year.

## **UNFUNDED REQUESTS**

The Department's budget request included a critical need for which funding has not been identified:

- ◆ The Public Defender's Office will still be obligated to appear in the new family law department as well as the second juvenile court, creating the need for an additional attorney position.

## **STAFFING IMPACTS**

Total current authorized positions— 47

It is recommended to add two Attorney V positions.

It is recommended that the classification of Chief Deputy Public Defender receive a 7% wage band adjustment effective the first full pay period following July 1, 2007. The Chief Deputy Public Defender classification is an unclassified management position responsible for the supervision of classified Attorney positions. Growth in wages and benefits for classified Attorney positions has created significant wage compaction with the Chief Deputy Public Defender classification. The recommended 7% wage band adjustment will be applied to employees in the Chief Deputy Public Defender classification in order to address the wage and benefit compaction between unclassified management employees and subordinate classified employees. The fiscal impact of this recommendation is \$16,836 for Fiscal Year 2007-2008. A base budget adjustment for this recommendation will be considered during the 2007-2008 Mid-Year Budget process.

Total recommended authorized positions— 49

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>A safe community</b>			
<p>To coordinate stable funding and operational issues across all public Safety agencies;</p>	<p>The departments concluded that there was not a validated funding model that was being used in any other jurisdiction to apportion the funds needed by the different agencies in the criminal justice system. There was no agreed formula for allocating resources between the criminal justice departments. The departments did agree to meet regularly with the Board of Supervisors Public Safety subcommittee with an eye toward understanding and balancing the funding and operational needs of the various offices. All agencies agreed on the need to review, refine and probably change the Safe Community strategic priorities for the coming year;</p> <p>The Public Safety Agencies continue to develop and utilize the ICJIS computer system. The coming fiscal year should see the completion of this effort. This past year saw all of the county agencies up and running on the system. All of the agencies were pleased with the progress made;</p> <p>Baseline levels of employee satisfaction with interdepartmental communication were obtained by surveying staff in each department;</p> <p>Each department reviewed historic data concerning retention and staff vacancy. All of the departments participated in a job satisfaction survey in order to establish baseline figures;</p>		
<p>Balance resources between prevention/intervention &amp; enforcement;</p>	<p>This year, members of the department took part in a variety of community programs designed to prevent criminal activity or to educate the general public about the criminal justice system. Some of the programs included "The Drug Store" drug prevention program at Ross Middle School in Hughson, The Mock Trial Competition in Modesto, coaching a mock trial team and the delivery of presentations to area service clubs;</p>		
<b>Efficient delivery of public services</b>			
<p>Improve customer satisfaction; and</p>	<p>The Department continues to survey its customers regarding their satisfaction with the services provided. Those results are shared with the CEO's staff as well as the employees of this department. The Department expects to see the implementation of Customer Relations Management (CRM) software this coming year; and</p>		
<p>Improve the efficiency of County government processes.</p>	<p>The managers of the department have studied the workflow of the most important processes and tried to identify opportunities to improve these. In particular the department attempted to meet with other effected departments to improve the specialty court assignment but as of yet have not been able to achieve any change.</p>		

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Continue providing vigorous and effective representation to any and all clients of the office; and	The Public Defender's Office was appointed to represent more than 9,900 clients in the first 9 months of this fiscal year and will end the year with over 12,350 new appointments. These clients have and will receive effective professional advocacy during pendency of their matters; and
Strengthen the management structure of the office by recruiting a second Chief Deputy Public Defender and increasing the training and oversight the staff of the office receive.	The office did not fill the second Chief Deputy position but has increased the supervision of its newest members.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Defender's operational priorities are:

1. Continue to provide vigorous and effective representation to all of our clients.
2. Enhance the training offered to all of our staff attorneys. The recent retirement of several senior attorneys has resulted in the addition of an unusually high number of new lawyers. Their training will be the particular task of the Chief Deputy Public Defender this coming year.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**PUBLIC DEFENDER—INDIGENT DEFENSE**

Budget Unit 0027510  
 General Fund

**SERVICES PROVIDED**

This budget funds those costs for indigent defense that are not provided by the Public Defender's Office. When the Public Defender's Office is unable to represent an indigent individual because of a legal conflict of interest, separate counsel must be provided. For this purpose, the County contracts with two local law firms. When those firms are unable to provide representation, the services of a member of the local criminal bar defense panel are retained. The cost of the yearly contract with these two firms and the panel attorneys are paid from this fund. In addition, any expert witness fees or investigation costs that arise in these cases are paid from the fund.

<i>Public Defender - Indigent Defense</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,811,604	\$2,213,519	\$2,688,019	\$0	\$0	\$2,688,019
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,811,604</b>	<b>\$2,213,519</b>	<b>\$2,688,019</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,688,019</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$8,135	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$8,135	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$2,803,469</b>	<b>\$2,213,519</b>	<b>\$2,688,019</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,688,019</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$2,688,019 be approved for the Public Defender – Indigent Defense budget. This budget includes base budget adjustments of \$474,500 in increased trial costs and an increase in the hourly rate of court appointed counsel. This budget is funded by the General Fund.

**PROGRAM DISCUSSION**

This budget was depleted at the end of the third quarter in Fiscal Year 2006-2007. The request was made at that time to add \$525,000 to this fund. In the coming year there is little reason to believe that the costs to the fund will not be as great as they were last year. In the coming fiscal year the Stanislaus County Superior Court has agreed to increase the rate at which court appointed counsel, other than the Public Defender and the two contracted conflict firms, are paid. The new rate for most cases will

increase from \$75.00 per hour to \$85.00. The rate in capital cases will increase to \$125.00 from \$100.00 per hour.

The fund has not been adequate to meet the charges against it during each of the last several years, although the rate per capita that the citizens of this County pay for both Public Defender charges and indigent defense expenses is less than most, if not all, of the Central Valley counties. While expenses grow, a survey of counties shows that these charges are less than the traditional comparison counties.

### **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

### **STAFFING IMPACTS**

Total current authorized positions— 0

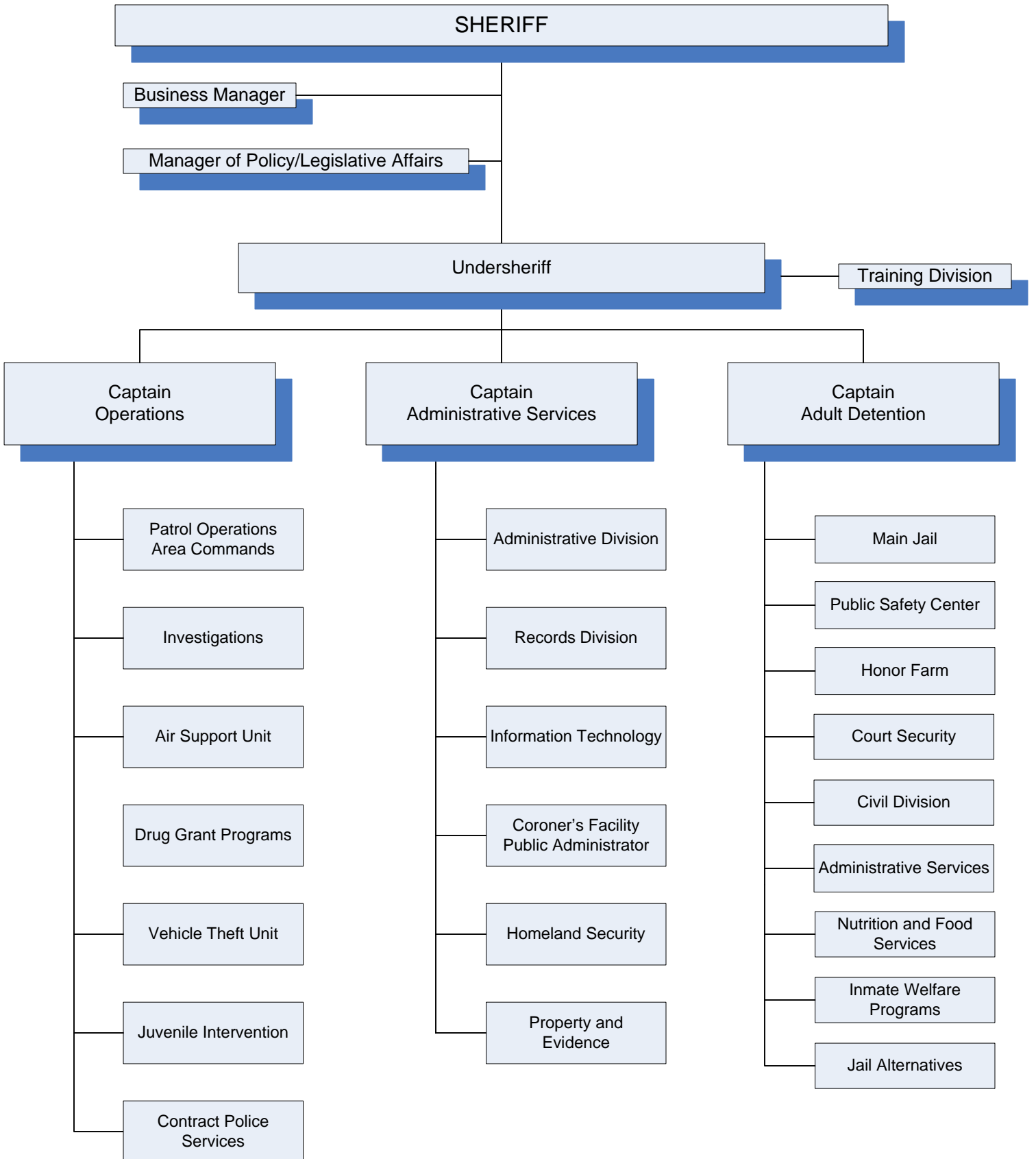
### **PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Provide sufficient funding for representation of indigent individuals when the Public Defender's Office has a conflict of interest.	The adjustment of this budget by the Board of Supervisors at the third quarter assured sufficient funding.

### **CURRENT YEAR OPERATIONAL PRIORITIES**

The operational priority for this budget unit is to provide sufficient funding for representation of indigent individuals when the Public Defender's Office has a conflict of interest. This will be accomplished by closely monitoring expenditures in this budget.

# SHERIFF'S DEPARTMENT



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**

**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**



**SHERIFF—ADMINISTRATION**

Budget Unit 0028100  
General Fund

**MISSION STATEMENT**

We, the members of the Stanislaus County Sheriff's Department, are dedicated to serve and protect the community to the highest standard of professionalism and ethical conduct by ENFORCEMENT, PREVENTION and EDUCATION in partnership throughout our community.

**SERVICES PROVIDED**

The Administrative Division of the Sheriff's Department provides for the management, policy direction and oversight of all functions of the Sheriff's Department including specific responsibility for professional standards, human resources, recruitment, labor agreements, compliance, internal affairs, personnel matters, purchasing, payroll, accounting, budgeting, grant and contract management and information technology.

Overall the Sheriff's budget includes Administration, Detention, Operations, Court Security, Contract Cities, Stanislaus Ray Simon Training Center and a number of Special Revenue Fund budgets for specific funding purposes as well as the Inmate Welfare and Jail Commissary budget in the Enterprise Fund. The Sheriff's General Fund budgets of Administration, Detention, and Operations that are not funded primarily by a contractual source or grant were adjusted for salary and benefit increases granted last year and projected for this year and other previously approved adjustments. The base adjustments to these three budgets for additional salary and benefit costs and previously approved revenue adjustments totaled \$1,264,084 in increased net county costs. Additional funding recommendations totaling \$1,146,613 are also included in this and the Sheriff's Court Security, Detention, Operations, and Ray Simon Training Center budgets and are discussed in each section. These recommendations are funded by a \$1,146,613 contribution from the General Fund.

The Sheriff's Department has consolidated all department technology employees, computer systems maintenance and major computer equipment needs under this division, to be known as "Information Technology" that is part of the Administration budget unit.



<b>Sheriff - Administration</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$2,382,912	\$2,554,193	\$3,884,301	\$177,366	\$118,244	\$4,002,545
Services and Supplies	\$521,092	\$644,914	\$592,627	\$196,907	\$100,000	\$692,627
Other Charges	\$229,185	\$227,970	\$245,050	\$0	\$0	\$245,050
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$18,616	\$0	\$200,000	\$85,000	\$0	\$200,000
Other Financing Uses	\$61,639	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$448)	\$2,000	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,212,996</b>	<b>\$3,429,077</b>	<b>\$4,921,978</b>	<b>\$459,273</b>	<b>\$218,244</b>	<b>\$5,140,222</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$79,907	\$82,038	\$0	\$0	\$0	\$0
Charges for Service	\$88,010	\$138,620	\$12,450	\$0	\$0	\$12,450
Miscellaneous Revenue	\$93	\$5,500	\$750	\$0	\$0	\$750
Other Financing Sources	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Less Total Revenue	\$168,010	\$226,158	\$213,200	\$0	\$0	\$213,200
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,044,986</b>	<b>\$3,202,919</b>	<b>\$4,708,778</b>	<b>\$459,273</b>	<b>\$218,244</b>	<b>\$4,927,022</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$5,140,222 be approved for the Sheriff's Administration Division. This level of funding includes base budget adjustments of \$1,398,194 for negotiated salary, health insurance, and retirement adjustments, and the addition of new positions and position transfers authorized by the Board during the previous fiscal year. Also included in this recommendation is \$100,000 for the replacement of the department's computers and \$118,244 for the addition of two Application Specialist II positions. The requested computer replacement program is a four-year program, intended to replace all of the department's computers over four years. One of the Application Specialist II positions will be funded from \$59,122 of Contract Cities' fund balance.

Also included in this budget is \$200,000 of Public Facilities Fees revenue and the corresponding expenditures. On January 20, 2005 the Sheriff's Office received approval from the Public Facility Committee to use Public Facility Fees (PFF) to fund the cost of a generator to provide sufficient backup power to the Sheriff's Operation Center (SOC). The PFF committee authorized the cost to be split 64% from Fund 6402 Developer Fees- Jail and 36% from Fund 2410 Developer Fees – Sheriff.

In addition, the Information Technology Division requested \$85,000 in critical needs funding to install a fire suppression system in the computer/server room to protect assets and data storage units from catastrophic events. It is recommended that this request be funded from the Safety Fund in the Chief Executive Office – Plant Acquisition Budget.

This budget will be funded from \$13,200 in department revenue, \$200,000 in Public Facility Fees, \$59,112 of Contract Cities' fund balance, and the remainder from a \$4,867,910 General Fund contribution. This revenue does not include POST (Peace Officers Standards and Training) revenue of \$100,000 and \$82,000 of revenue from HIDTA (High-Intensity Drug Trafficking Area) for a position as was previously budgeted last fiscal year.

## PROGRAM DISCUSSION

At this level of funding, the Department will continue to provide general administrative support and enhanced technology services throughout the Sheriff's Department.

## UNFUNDED REQUESTS

The Department's budget request included critical needs for which funding has not been identified:

1. The Department requested \$196,907 in funding for its 4-year computer replacement program. This budget includes \$100,000 for this purpose, leaving \$96,907 unfunded.
2. The Department also requested three new Application Specialist II positions at a cost of \$59,122 each to increase its overall desktop support for its 501 user employees. At this time, only two positions are recommended.

### STAFFING IMPACTS

The Department has requested an organizational study of the Confidential Assistant and Administrative Secretary positions. It is recommended that this study be conducted to evaluate workloads and ensure the positions are correctly classified.

Total current authorized positions— 32

It is recommended to add two Application Specialist II positions. It is also recommended to reclassify one Confidential Assistant III position to Accounting Technician. There is no additional fiscal impact associated with this recommendation as the position is currently underfilled at the Accounting Technician level.

Total recommended authorized positions— 34

### PRIOR YEAR STRATEGIC PRIORITIES

STRATEGIC PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
<b>A safe community</b>			
Coordinate stable funding and operational issues across all public safety agencies;		It was determined that establishing a funding model across agencies was not possible with the Sheriff's Department acting as the baseline agency. This is due primarily to the variety of duties that a deputy could be assigned. For instance four new deputy positions allocated to be School Resource Officers would have no impact on the District Attorney, Probation, or Public Defender. A new detective assigned to real estate fraud would impact the District Attorney but most likely would not impact the Public Defender. The Sheriff's Department did increase fees during this budget cycle;	
Balance resources between prevention/intervention & enforcement;		The expected outcome listed was to have 3% of resources dedicated to prevention and intervention. The Department is currently are meeting or exceeding this expected outcome;	
Reduce gang and drug activity;		The Department has not been able to have an impact in this area primarily due to staffing levels. We are currently allocated 14 deputy sheriff positions and 2 sergeant positions to a gang and drug enforcement team. Unfortunately the Department have only been able to allocate four deputy sheriff's and one sergeant to this unit. The Department have added a custodial K-9 has been added to custody, which is having a significant impact on drugs in custodial facilities;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Recent surveys have allowed the Department to identify deficiencies in infrastructure and have helped to determine the ongoing training and education needs of employees; and	
Improve the efficiency of County government		The Department is doing a complete evaluation	

STRATEGIC PRIORITIES	OUTCOMES Fiscal Year 2006-2007
processes.	and examination of all business practices and has already made changes to improve business efficiency and the delivery of law enforcement services.

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Information Technology – With the addition of an Information Technology Manager position the Department expects some restructuring of the workload activity in the division. Addition of new servers at mid-year and the ability to backup all Department data every 24 hours will require reevaluation of procedures; and	Servers were added for dual back up. The Information Technology Manager was hired and is currently developing and implementing a strategic plan for the replacement and upgrade of existing network systems critical to the 24 hour operation of the Sheriff’s Department.; and
Administration – The Division will continue to aggressively recruit quality new Deputy Sheriff candidates for the Department.	The Department continues to aggressively recruit quality Deputy Sheriffs despite the challenging market conditions and competition among agencies throughout California.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Sheriff Administration Division's operational priorities are:

1. Reduce vacancy rate department wide to 5%;
2. Reduce the number of preventable vehicle accidents by 10%; and
3. Complete General Orders that are in compliance with The Commission on Accreditation for California Law Enforcement Agencies (CALEA) standards.

The Information Technology Division operational priorities are:

1. Improve customer service to Sheriff's Department personnel;
2. Insure integrity of data stored on mobile devices;
3. Protect server assets and data storage units from catastrophic events;
4. Improve asset management; and
5. Upgrade and replace network infrastructure devices.

In order to accomplish these priorities the Information Technology Division will:

1. Acquire adequate staffing to satisfy Departmental business needs by:
  - a) Establishing a fully staffed Service Desk;
  - b) Provide responsive and expert technical desktop support to Sheriff’s Department users;
  - c) Improve troubleshooting and mobile computer rollout services to patrol units;
  - d) Provide enhanced technical support services to contract cities and remote substations;
  - e) Provide enhanced support services for Department telecommunications and network administration requirements;
  - f) Insure that the ICJIS RMS is adequately maintained and enhanced; and
  - g) Implement a scheduled three-year computer refresh cycle.
2. Implement a software solution for encrypting data stored and transported on laptops, thumb drives and portable hard drives.
3. Update and reconfigure the Sheriff’s Department Server Room with a new HVAC, UPS and cabinet storage system.
4. Improve Assets and Purchasing Management by:

- a) Developing an automated purchasing and asset tracking system;
  - b) Establishing standards for computer equipment configuration; and
  - c) Implementing a computer imaging and remote update software solution.
5. Purchase and install two ProCurve Switch 5412zi-96G Intelligent Edge switches with additional modules

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**SHERIFF—CAL ID PROGRAM**

Budget Unit 0028601  
 Special Revenue Fund

**SERVICES PROVIDED**

The Sheriff's California Identification Program (CAL-ID) is a statewide fingerprint identification system that is monitored by the Department of Justice. This identification system is currently being expanded to include both fingerprint and mug shot communication with officers in the field, the Sheriff's Department Records Division and the State of California. A Joint Powers Agreement between the County's nine cities and the County is in place. The governing board is the Remote Access Network (RAN). The RAN Board is made up of law enforcement officials from each agency within the County.

<i>Sheriff - CAL ID Program</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$79,630	\$75,926	\$83,566	\$0	\$0	\$83,566
Services and Supplies	\$169,614	\$219,860	\$224,108	\$0	\$0	\$224,108
Other Charges	\$6,584	\$31,295	(\$7,139)	\$0	\$0	(\$7,139)
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$42,444	\$336,000	\$606,872	\$0	\$0	\$606,872
Other Financing Uses	\$1,741	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$300,013</b>	<b>\$663,081</b>	<b>\$907,407</b>	<b>\$0</b>	<b>\$0</b>	<b>\$907,407</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$31,167	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$431,012	\$425,000	\$425,000	\$0	\$0	\$425,000
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$462,179	\$425,000	\$425,000	\$0	\$0	\$425,000
Plus Fund Balance	(\$162,166)	\$238,081	\$482,407	\$0	\$0	\$482,407
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$907,407 be approved for the CAL-ID Program budget. This budget is funded from \$425,000 in estimated department revenue and \$482,407 of department fund balance.

As of May 2007, the CAL-ID fund is in a positive cash position.

**PROGRAM DISCUSSION**

At this funding level the Sheriff's California Identification Program (CAL-ID) will continue efforts to enhance the identification system to include both fingerprint and mug shot communication with officers in the field, the Sheriff's Department Records Division, and the State of California.

This year a critical project will be completed. The RAN Board approved the project concept to place Live Scan Machines and Mug Photo Stations in all of the municipal police departments and in the

Sheriff's Department to handle misdemeanor bookings in the field without having law enforcement officers spend time transporting and booking the arrestees at the jail, just to be booked and released on a citation. This will promote more efficiency throughout the law enforcement community and save on booking costs and workload in the detention facilities.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 1

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 1

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—CAL-MMET PROGRAM**

Budget Unit 0028888  
 Special Revenue Fund

**SERVICES PROVIDED**

The California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET) is funded by the State Office of Homeland Security/Office of Emergency Services and was originally planned to cover a three-year period. (This grant was funded previously by the Office of Criminal Justice Planning.) This program combats drug trafficking and manufacturing in Stanislaus County.

<b>Sheriff - CAL-MMET</b>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$658,942	\$747,896	\$742,714	\$0	\$0	\$742,714	
Services and Supplies	\$157,502	\$163,157	\$146,819	\$0	\$0	\$146,819	
Other Charges	\$165,773	\$157,015	\$178,535	\$0	\$0	\$178,535	
Fixed Assets							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$40,015	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$1,022,232</b>	<b>\$1,068,068</b>	<b>\$1,068,068</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,068,068</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	(\$21,764)	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$1,066,157	\$1,068,068	\$1,068,068	\$0	\$0	\$1,068,068	
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$115	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Less Total Revenue</b>	<b>\$1,044,508</b>	<b>\$1,068,068</b>	<b>\$1,068,068</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,068,068</b>	
<b>Plus Fund Balance</b>	<b>(\$22,276)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,068,068 be approved for the CAL-MMET Program. This budget is funded by \$1,068,068 in estimated departmental revenue received from a State grant for the seventh straight year.

**PROGRAM DISCUSSION**

At this level of funding, the cost of one Lieutenant, four Detectives and two clerical support positions in the Sheriff's Department will be funded. One Detective position is unfunded due to a reduction in State funding five years ago. Additionally a Criminal Investigator in the District Attorney's Office and two Modesto Police Department employees will be funded. Cal-MMET works in partnership with the Stanislaus/San Joaquin initiative of the Central Valley High Intensity Drug Trafficking Area (HIDTA) and the Stanislaus Drug Enforcement Agency (SDEA). The teamwork and expertise of these task forces has enabled the Sheriff to target mid-level drug trafficking organizations in the Central Valley and continue those cases up the ladder to those that are running and financing the organizations. While the State's base funding level for this program is anticipated to remain the same, the funding level of

\$1,068,068 has not changed for five years. This has resulted in the need to reduce resources available for this valuable program due to increased salary and benefit costs of assigned staff and the increased operational costs overall.

The overall cash balance as of May 2007 is a negative \$226,712. The deficit reflects the lag in timing of reimbursements for actual expenses. Reimbursements of Cal-MMET funds are requested on a quarterly basis within 30 days at the end of the reporting period. By year-end all revenue will be claimed, and the cash deficit will be remedied.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 8

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 8

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Continue the collaboration with the Stanislaus Drug Enforcement Agency (SDEA) and the Central Valley High Intensity Drug Trafficking Area (HIDTA) to target mid-level drug trafficking organizations in the Central Valley.	Collaboration is on going. These programs have been successful in reducing clandestine labs in Stanislaus County as well as dismantling and disrupting the on-going manufacturing and distribution of illegal narcotics.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Sheriff Cal-MMET Program’s operational priority is:

Continue collaborating with the Stanislaus Drug Enforcement Agency (SDEA) and Central Valley High Intensity Drug Trafficking Area (HIDTA) to target mid-level drug trafficking organizations in the Central Valley.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—CIVIL PROCESS FEE**

Budget Unit 0028841  
 Special Revenue Fund

**SERVICES PROVIDED**

The Sheriff's Civil Bureau provides timely and accurate civil process service to the citizens of Stanislaus County. This fund is mandated by Government Code 2670-26751 and is to be used solely for technical equipment and vehicles for the Civil Division. Revenue is generated through the process and service of court documents.

<i>Sheriff - Civil Process Fee</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$4,985	\$8,000	\$20,500	\$0	\$0	\$20,500
Other Charges	\$0	\$0	\$8,000	\$0	\$0	\$8,000
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$62,326	\$123,000	\$120,000	\$0	\$0	\$120,000
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$67,311</b>	<b>\$131,000</b>	<b>\$148,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$148,500</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$197,508	\$131,000	\$155,000	\$0	\$0	\$155,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$197,508</b>	<b>\$131,000</b>	<b>\$155,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$155,000</b>
<b>Plus Fund Balance</b>	<b>(\$130,197)</b>	<b>\$0</b>	<b>(\$6,500)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$6,500)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Sheriff Civil Process Fee program's operational priority is to meet the service process needs of the courts and the community.

**RECOMMENDED BUDGET**

It is recommended that a budget of \$148,500 be approved for the Civil Process Fee budget. This budget is funded from \$155,000 in estimated department revenue received from charges set forth in the Civil Code of Procedures as they relate to charges for the service of civil process and the disbursement of fees collected. This will result in a positive contribution to the department's fund balance of \$6,500.

As of May 2007, the Civil Process Fee fund is in a positive cash position.

**PROGRAM DISCUSSION**

At this level of funding the Civil Division will fund the purchase of three (3) vehicles and the replacement of computer equipment. There is no impact on the General Fund for these services.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
To meet the service process needs of the courts and the community; and	For Fiscal Year 2006-2007 to date, the Civil Division has processed over 6100 cases and continues to meet the needs of the courts and the community in an efficient manner; and
To expand technical server capability as a backup to the main Sheriff Operations Center.	A server was added for dual back up.

**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION  
Police Protection**

**SHERIFF—CONTRACT CITIES**

Budget Unit 0028239  
General Fund

**SERVICES PROVIDED**

This budget funds the Sheriff's contracts for law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. The contracts fund police services and all general law enforcement services as specified in the respective contract with each city. Each of the city governments establishes the level of service to be provided. General law enforcement services are based upon community oriented policing that function around the clock and is the basis for ensuring and maintaining a safe community for the residents of and visitors to Stanislaus County.

**Riverbank Police Services**

In 1995, the City of Riverbank entered into an agreement for the County of Stanislaus to perform law enforcement services for the City of Riverbank. On July 1, 2005, this agreement was extended for an additional five (5) year term. This extended agreement will expire in June 2010.

**Staffing**

Both full time and extra help employees of the Stanislaus County Sheriff's Department staff and Riverbank Police Services.

1	Lieutenant (Chief of Police)	25% funded by Sheriffs Department
2	Sergeants	Funded by City of Riverbank
13	Deputy Sheriff-Coroners	Funded by City of Riverbank
2	Detectives	Funded by City of Riverbank
1	Per Diem Reserve	Funded by City of Riverbank (Supplemental Law Enforcement Service Fund Funded)
1	Community Service Officer	Funded by City of Riverbank
3	Legal Clerks (Full-time)	Funded by City of Riverbank
1	Legal Clerk (Part-time)	Funded by City of Riverbank
1	Clerical Community Aid (Extra Help)	Funded by City of Riverbank

**Current and future needs**

The City of Riverbank has expressed a desire to add additional patrol staff to meet the needs of the city. A goal of the city council includes increasing the ratio of law enforcement officers to 1.25 per 1,000 population during the next five years. The existing ratio is .85 per 1,000 population. For the 2007-2008 budget year, the City of Riverbank is requesting to add one Deputy Sheriff-Corner position. This position will be used to cover sick and vacation relief, while supplementing the patrol force. This position would be fully funded by the City of Riverbank.

Additionally, the City of Riverbank wants to enter into negotiations with the Riverbank Unified School District and the Sylvan Union School District for a partnership and cost sharing of a School Resource Officer (SRO). The City of Riverbank would fund this position and then bill the respective school districts for 33.3% each of the SRO costs. This position will be transferred from the Operations budget unit.

Growth in the City of Riverbank is expected to continue and will impact the law enforcement needs in this city.

### **Waterford Police Services**

In July of 1998 the City of Waterford entered into an agreement for the County of Stanislaus to perform law enforcement services for the City of Waterford. This agreement was extended for an additional five (5) year term. This extended agreement will expire in June 2008.

#### **Staffing**

Both full time and extra help employees of the Stanislaus County Sheriffs Department staff Waterford Police Services.

1	Lieutenant (Chief of Police)	Fully funded by Sheriffs Department
1	Sergeant	85.7% funded by City of Waterford
6	Deputy Sheriff Coroners	Fully funded by City of Waterford
1	Legal Clerk III	Fully funded by City of Waterford
1	Zoning Officer (Extra Help)	Fully funded by City of Waterford
1	Clerical Aid (Extra Help)	Fully funded by City of Waterford

#### **Current and future needs**

The City of Waterford has expressed a need to add additional staff to meet the needs of the City. In February 2007 the Waterford City Council approved the funding of an additional Deputy Sheriff Coroner to be added to the staff at Waterford Police Services. The request was not approved due to the staffing shortage with the Sheriff's Department. They are again asking that this position be approved. This position will be fully funded by the City of Waterford and will keep the officer ratio within the agreed to .85 field officers per 1,000 population.

The City of Waterford is also in the implementation process of a 20 to 25 year general plan for the City. In this plan the City of Waterford has expressed an interest in increasing the deputy ratio to reflect industry standards and may ask the ratio be increased to as high as two officers per 1,000 population.

Growth in the City of Waterford is expected to continue and will impact the need for additional law enforcement support.

### **Hughson Police Services**

In September of 2001 the City of Hughson entered into an agreement for the County of Stanislaus to perform law enforcement services for the City of Hughson. In August of 2005 this agreement was extended for an additional five year term. This extended agreement will expire in August of 2011.

#### **Staffing**

Both full time and extra help employees of the Stanislaus County Sheriff's Department staff at Hughson Police Services.

1	Lieutenant (Chief of Police)	Fully funded by Sheriffs Department
5	Deputy Sheriff Coroners	Fully funded by City of Hughson
1	School Resource Officer	Fully funded by City of Hughson and Hughson Unified School District
1	Legal Clerk III	Fully funded by City of Hughson
1	Code Enforcement Officer	Fully funded by City of Hughson (City employee)

#### **Current and future needs**

The City of Hughson is in the final stages adopting their general plan for the city. The City Council has expressed a need to add additional staff to meet the needs of the city, and by the year 2009 would like to increase its staffing ratio to 1.3 field officers per 1,000 population. The existing ratio is .85 per 1000 population.

Growth in the City of Hughson is expected to continue and will impact the need for additional law enforcement officers.

## Patterson Police Services

The City of Patterson has been contracting with Stanislaus County for its police services since 1998. During that time the City of Patterson has grown from a population of 10,300 to its current population of 20,000 residents. For several years the City of Patterson had led the County in growth, with a 19% growth rate in 2006. The existing City of Patterson General Plan specifies a build-out population of approximately 35,000 residents, which will add an additional 15,000 to the current population.

The Sheriff's Department is entering the final year of a five-year contract extension with the City, which will expire on June 30, 2008. Although the City is evaluating the cost of providing its own services, there are strong indications that the City will be requesting to enter into another five-year contract extension with the County and we are anticipating a formal notice by the City indicating so prior to June 30, 2007. Due to the language contained in the existing contract, the County is obligated to continue participating in the Agreement if the City makes that request. Upon notification by the City of Patterson of their request to enter into a new five-year extension for law enforcement services, the Sheriff will request to negotiate with the City additional terms to help off-set administrative and personnel costs that have become more prominent over the years due to the growth of the City.

### Staffing

Both full time and extra help employees of the Stanislaus County Sheriff's Department staff and Patterson Police Services.

1	Lieutenant (Chief of Police)	Fully funded by Sheriffs Department
2	Sergeants	Funded by City of Patterson
10	Deputy Sheriff-Coroners	Funded by City of Patterson
2	Detectives	Funded by City of Patterson
1	SRO	Funded by City of Patterson and Patterson Unified School District
3	Legal Clerks (Full-time)	Funded by City of Patterson

### Current and future needs

On March 28, 2007 LAFCO approved the City of Patterson's annexation request for additional land to be added to the city limits where The Villages of Patterson Development will be located. This annexation essentially paves the way for the City to reach the 35,000 General Plan build-out population over the next fifteen years or so, depending upon market conditions.

Language in the Agreement with Stanislaus County exists that requires the City to maintain a staffing ratio of a minimum of .85 sworn officers per 1,000 population. After a review of its law enforcement staffing needs the City has determined that they desire a sworn staffing ratio of 1.5 officers per 1,000 population. There is also language in the Agreement that states that the City and County will cooperate in the development of an adequate law enforcement facility. Currently the Sheriff's Department operates out of a city-owned building that is not only undersized for current operations, but will not be able to efficiently accommodate the growth in staff that will occur in the future.

The City of Patterson understands that due to the existing issues related to the recruitment and retention of deputy sheriff personnel, that the Sheriff's Department is unable to deploy any significant increases to the City of Patterson in the immediate future. The Sheriff's Department is cooperating with the City to increase the deployment of personnel incrementally, in direct proportion to its ability to fill its unincorporated deputy vacancies.

<b>Sheriff - Contract Cities</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$4,577,380	\$5,295,428	\$6,266,686	\$450,290	\$442,704	\$6,709,390
Services and Supplies	\$132,307	\$179,827	\$240,645	\$0	\$0	\$240,645
Other Charges	\$921,159	\$1,084,133	\$1,267,022	\$0	\$0	\$1,267,022
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$9,401	\$0	\$8,000	\$0	\$0	\$8,000
Other Financing Uses	\$273,840	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$37,800	\$37,800	\$0	\$0	\$37,800
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,914,087</b>	<b>\$6,597,188</b>	<b>\$7,820,153</b>	<b>\$450,290</b>	<b>\$442,704</b>	<b>\$8,262,857</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$6,104,221	\$6,597,188	\$7,294,153	\$442,704	\$442,704	\$7,736,857
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$6,104,221</b>	<b>\$6,597,188</b>	<b>\$7,294,153</b>	<b>\$442,704</b>	<b>\$442,704</b>	<b>\$7,736,857</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>(\$190,134)</b>	<b>\$0</b>	<b>\$526,000</b>	<b>\$7,586</b>	<b>\$0</b>	<b>\$526,000</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$8,262,857 be approved for the Contract Cities budget. This level of funding includes base budget adjustments of \$970,860 for negotiated salary, health insurance, and retirement adjustments, and the transfers and addition of positions during the previous fiscal year. This includes the addition of three Deputy Sheriff – Coroner positions, one for each of the following cities: Patterson, Riverbank, and Waterford. The cost of these positions is \$332,028, which is fully funded by revenue from the cities. One half of the position assigned to Riverbank will be allocated for vacation and sick relief. It is also recommended that funding for the transfer of one Deputy Sheriff position currently assigned to Operations be approved at an annual cost of \$110,676, which will be funded from revenue received from the City of Riverbank. This budget will be funded from \$7,736,857 in estimated department revenue received from the four cities under contract and the remainder from a \$526,000 General Fund contribution to cover the cost of the salary and benefits of the Lieutenants not reimbursed by the contracts.

As of May 2007, the Contract Cities fund is in a positive cash position.

## PROGRAM DISCUSSION

At this level of funding, the Sheriff's contracts with the cities of Riverbank, Patterson, Waterford, and Hughson for law enforcement services will be fully funded.

## UNFUNDED REQUESTS

The Department's budget request included critical needs for which funding has not been identified:

1. The Department is requesting an increase in the General Fund contribution of \$7,586 from \$526,000 to \$533,586. This increase is requested to cover the salary and benefit costs the Lieutenants that are not reimbursed by the contracts with the four cities.
2. The Department requested the addition of six new Deputy Sheriff positions. Although funding has been identified for these positions from the contracts with the cities, only three positions are recommended at this time. The additional Deputy Sheriff for Patterson will be reconsidered as part of the Final Budget review to ensure the minimum .85 staffing requirement is met. It is anticipated that the other Deputy Sheriff positions would be added and filled on a proportional basis relative to the Sheriff's ability to fill regular patrol positions that have been vacant for some time.

**STAFFING IMPACTS**

Total current authorized positions— 57

It is recommended to add three Deputy Sheriff positions, assigned to the Cities of Patterson, Riverbank, and Waterford. One half of the position assigned to Riverbank will be allocated for vacation and sick relief. It is further recommended to transfer in one Deputy Sheriff position assigned to Riverbank from Operations.

Total recommended authorized positions— 61

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Continue to ensure the residents of each contract city are secure in their person and property.	Regional law enforcement services are more efficient when addressing the needs of public safety. Our successful partnership with the cities of Riverbank, Waterford, Hughson and Patterson ensure the residents are secure in their person and property.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The operational priority for the Sheriff’s Contract Cities program is to continue to ensure the residents of each contract city are secure in their person and property.

In the current year the Sheriff’s Department will work with the four contract cities to:

1. Standardize records and reporting systems;
2. Move towards a decentralization model for law enforcement services;
3. Plan for long-term facility expansion to accommodate growth in the cities and the decentralized model for providing law enforcement services;
4. Standardize language and expectations when contracts are renewed; and
5. Provide vacation and sick relief when additional Deputy Sheriffs are added to the contract cities to minimize the impact on Patrol Operations.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—COURT SECURITY**

Budget Unit 0028370  
 General Fund

**SERVICES PROVIDED**

The Sheriff provides security to the Superior Court of Stanislaus County as required by State statutes and contract. These security services are provided to the Court in the Courthouse and other Court facilities including juvenile, and include the movement and security of inmates to and from and while in the courtrooms. Access to the courts is controlled by the use of metal detectors and staffed by members of this unit. The Superior Court reimburses the Sheriff under the provisions established in Rule 810 of the Administrative Office of the Court. This budget also funds security services provided to the Family Court that is funded by Child Support Services.

<i>Sheriff - Court Security</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$2,974,488	\$3,228,673	\$3,351,726	\$302,631	\$0	\$3,351,726
Services and Supplies	\$23,390	\$9,000	\$9,000	\$0	\$0	\$9,000
Other Charges	\$8,163	\$11,320	\$12,280	\$0	\$0	\$12,280
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$174,766	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$66,131	\$52,540	\$48,230	\$43,604	\$43,604	\$91,834
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,246,938</b>	<b>\$3,301,533</b>	<b>\$3,421,236</b>	<b>\$346,235</b>	<b>\$43,604</b>	<b>\$3,464,840</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,202,910	\$3,241,023	\$3,360,726	\$302,631	\$0	\$3,360,726
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$3,202,910</b>	<b>\$3,241,023</b>	<b>\$3,360,726</b>	<b>\$302,631</b>	<b>\$0</b>	<b>\$3,360,726</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$44,028</b>	<b>\$60,510</b>	<b>\$60,510</b>	<b>\$43,604</b>	<b>\$43,604</b>	<b>\$104,114</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$3,464,840 be approved for the Sheriff - Court Security budget and funded from \$3,360,726 in estimated department revenue received from charges to the Court and Child Support Services and a \$104,114 General Fund contribution for cost allocation plan charges. This level of funding includes base budget adjustments of \$197,357 for increased salary, health insurance, and retirement adjustments, and the addition of staffing approved to support additional space for the Court vacated by the District Attorney (Department 22) approved by the Board during the previous fiscal year. Also included is an additional \$43,604 for cost allocation plan charges, which represents an increase in these charges from the previous fiscal year. The cost allocation plan charges are not funded under the contract for services with the Court due to State regulations prohibiting payment of these costs by the Court.



**PROGRAM DISCUSSION**

At this level of funding, the Sheriff’s Department will continue to provide the Stanislaus Superior Court with security services as mandated by the Trial Court Funding Act. The majority of these contractual services are funded through the Superior Court. Funding is also included in this budget to cover the cost of providing security services for Family Court.

**UNFUNDED REQUESTS**

The Department’s budget request included critical needs for which funding has not been identified:

- ◆ The Department requested three new positions be added to this budget unit at a cost of \$302,631. The Superior Court is expected to appoint three new judges, necessitating the addition of court security deputies. Negotiations are currently underway with Superior Court, and once these negotiations have been concluded, the contract and additional positions will be submitted to the Board at that time.

**STAFFING IMPACTS**

Total current authorized positions— 30

There are no recommended changes to the current staffing levels.

Total recommended authorized positions— 30

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> Fiscal Year 2006-2007
Provide effective security for the courtrooms of the Stanislaus County Superior Court, including the effective transfer of inmates to and from the courtrooms.	The Sheriff’s Department is committed to providing a safe and secure environment for the public and employees at the court. Changes have already been made to meet that goal and have resulted in improvements in the movement, housing and supervision of inmates.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The operational priorities for Court Security are:

1. Develop a career path for individuals in the Adult Detention Division of the Sheriff’s Department by assigning Deputy Sheriff-Custodial personnel to work both in prisoner control and as bailiffs in courtrooms; and
2. Provide a more secure environment to conduct court business in Stanislaus County.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—DEDICATED FUNDS**

Budget Unit 0028860  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget is used to fund special programs and equipment purchases funded by a dedicated source of revenue.

<i>Sheriff - Dedicated Funds</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$863	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$167,686	\$0	\$0	\$0	\$0	\$0
Other Charges	\$28,146	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$490,272	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$686,967	\$0	\$0	\$0	\$0	\$0
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$253,303	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$155,601	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$408,904	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$278,063	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0

**RECOMMENDED BUDGET**

There are no appropriations or revenue recommendations for this Sheriff's budget unit at this time. The Sheriff's Department will carry over prior years' appropriations to complete projects previously approved by the Board action. If any adjustment is required a request will be made as part of the Final Budget.

**PROGRAM DISCUSSION**

There is no recommended funding in this budget unit in the current fiscal year at this time.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**SHERIFF—DETENTION**

Budget Unit 0028300  
 General Fund

**SERVICES PROVIDED**

The Sheriff's Adult Detention Division provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of these incarcerated adults and is provided within the custodial facilities located at the downtown Men's Jail, the Public Safety Center and the Honor Farm. The Adult Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. All of these inmates must be fed and clothed. The Sheriff provides nutritional services and by contract, provides meals to the Amador County Sheriff's Office. The Sheriff's Adult Detention Division has legal responsibility to incarcerate adults in a pre-trial status or in a sentenced status so that those individuals are safely secured and not released back into society. The Sheriff's Adult Detention Division must comply with statutory mandates as well as existing, binding case law.

<i>Sheriff - Detention</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$24,443,214	\$26,313,434	\$26,947,685	\$169,709	\$0	\$26,947,685
Services and Supplies	\$3,238,413	\$3,566,077	\$4,133,225	\$0	\$0	\$4,133,225
Other Charges	\$946,163	\$1,021,385	\$1,573,189	\$0	\$0	\$1,573,189
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$99,000	\$87,000	\$87,000
Other Financing Uses	\$1,327,099	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$939,803	\$919,980	\$934,480	\$0	\$0	\$934,480
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$30,894,692</b>	<b>\$31,820,876</b>	<b>\$33,588,579</b>	<b>\$268,709</b>	<b>\$87,000</b>	<b>\$33,675,579</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$413,364	\$392,587	\$844,160	\$0	\$0	\$844,160
Charges for Service	\$2,716,817	\$2,684,913	\$2,834,150	\$0	\$0	\$2,834,150
Miscellaneous Revenue	\$293,075	\$222,144	\$253,800	\$0	\$0	\$253,800
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$3,423,256</b>	<b>\$3,299,644</b>	<b>\$3,932,110</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,932,110</b>
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$27,471,436</b>	<b>\$28,521,232</b>	<b>\$29,656,469</b>	<b>\$268,709</b>	<b>\$87,000</b>	<b>\$29,743,469</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$33,675,579 be approved for the Sheriff's Detention Division. This budget includes base budget adjustments of \$992,220 for increased salary, health insurance and retirement adjustments, as well as transfers, additional positions, and additional grant funding approved by the Board during the previous fiscal year. Included in the recommended budget is \$20,000 for a new dishwasher, \$32,000 for software to automate the scheduling of over 900 participants in the Jail Alternative Work and Home Detention Programs, and \$35,000 for a new dryer. Funding for a fire suppression system for the kitchen and laundry support services of \$12,000 is recommended to be funded from appropriations in the Chief Executive Office – Plant Acquisition Budget Unit, which is designated for safety-related facility improvements.

This budget is funded from \$3,932,110 in estimated department revenue and a \$29,743,469 contribution from the General Fund.

**PROGRAM DISCUSSION**

At this level of funding, the Sheriff will be able to meet staffing needs and related costs associated with the three custodial facilities, support services and the alternatives to incarceration program. There are no reductions in service levels proposed in this budget.

This budget also includes for the provision to “over hire” ten extra help Adult Detention Deputies to ensure fixed posts are filled when needed and to reduce overtime costs. These deputies will receive all mandatory training required of a detention deputy so they can convert to full-time status as positions become available.

The Chief Executive Office working with the Sheriff’s Department is near the end of the first phase of the Needs Assessment process approved in Fiscal Year 2005-2006. The updated Stanislaus County Public Safety Center needs Assessment will be presented to the Board of Supervisors in June, 2008. The Assessment is nearly complete and projects the current and future needs for additional jail capacity and facilities. The evaluation process will produce the information needed to expand the jail bed capacity and serve the needs of Stanislaus County into the future.

The Sheriff’s Department is in the process of converting the status of Adult Detention deputies from Penal Code Section 831.5 to Penal Code Section 830.1(c). This conversion will allow for an expansion of the career path for a detention deputy, as well as providing expertise for safely securing inmates for the Stanislaus Superior Court. The Department will need to purchase twelve guns to arm the new custodial deputies. The cost of the additional firearms will be approximately \$12,000 and is funded in the current years’ operations.

**UNFUNDED REQUESTS**

The Department’s budget request included critical needs for which funding has not been identified:

- ◆ The Department has requested the County increase the Base Allocation by \$169,709 to continue funding the 1.26 Custodial Sergeants positions that have been funded by Supplemental Law Enforcement Services Funding (SLESF) in the past. It is the Department’s opinion that this funding should be used for one-time costs and not ongoing operational costs since California Governmental Code 30061 requires the Board of Supervisors to convene a public hearing on an annual basis to appropriate these funds for frontline law enforcement, county jail construction and operation and criminal prosecution, and it requires that this hearing be separate and apart from the County’s budget process. In Fiscal Year 2006-2007 the Detention budget unit included \$169,709 to fund 1.26 Custodial Sergeant positions. However, since this funding has been stable for many years, and the original intent of this funding was to fund positions, this request is not recommended at this time.

**STAFFING IMPACTS**

Total current authorized positions—289

There are no recommended changes to the current level of staffing.

Total recommended authorized positions—289

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Compliance with statutory mandates and existing case law related to incarceration of adults in both a pre-trial status and sentenced status. The Sheriff’s Department will continue to partner with other County departments in the build out planning of the	The Sheriff’s Department has remained in compliance with statutory mandates and existing case law related to the incarceration of adults in both a pre-trial status and sentenced status. The Department is also in the final stage of completion

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Public Safety Center to ensure adequate bed space is ultimately available to meet the needs of the community. The Department will continue to pursue the “double bunking” project that will move un-sentenced felony inmates from the Honor Farm to the Public Safety Center resulting in a reduced number of inmate escapes;	for the first phase of the Needs Assessment required to move forward with the build-out of the Public Safety Center. Adult Detention Division staff completed the “double bunking” project, which resulted in a significant decrease in the number of inmate escapes at the Men’s Honor Farm;
Provide programs for alternatives to incarceration to those sentenced inmates who pose no threat to the public. Providing these programs increases availability of jail bed space. Alternative Work Program, Home Detention Program, and Work Furlough are those alternatives, along with other inmate programs that provide education of individuals to recover from substance abuse, learn positive life skills, and anger management; and	The Jail Alternatives Unit has increased participation by 80% in the last year. The staff recently updated the selection criteria to ensure public safety. The Adult Detention Division continues to work as a team to control the jail population; and
Provide programs to break the cycle of arrest, detention, and release back into the community. The Sheriff’s Department will continue to offer Breaking Barriers (breaking the cycle of behaviors that lead to future criminal activity), Parenting Classes, Vocational Programs (basic welding certificate course and basic landscaping skills), Women of Wisdom and Men in Recovery substance abuse programs and implementation of a Mental Health Court. The objective is to reduce the number of inmates who re-offend through inmate participation in these programs.	The Sheriff’s Department has continued to provide vocational and life skills programs to break the recidivism cycle. The Sheriff was also successful in receiving a Mentally Ill Offender Crime Reduction Grant from the Corrections Standards Authority. This funding will allow for increased assistance to mentally ill inmates, as well as the implementation of a Mental Health Court, which will begin on April 5, 2007.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Adult Detention Division’s operational priorities are:

1. Complete Phase Two of the Needs Assessment required for the build-out of the Public Safety Center;
2. Pursue legislative changes that will allow for the conversion of Adult Detention Deputies status from 831.5 PC to 830.1(c) PC; and
3. Pursue additional alternatives to incarceration by expanding the existing programs offered in the Adult Detention Division.

In order to accomplish these priorities, the Adult Detention Division will continue to provide information, guidance and assistance to the consultants who have been retained to complete the final Needs Assessment Report. Currently, there are regularly scheduled meetings and updates to ensure a quality plan is in place to move forward with the build-out.

The Division will also ensure the required training mandates are met to comply with Penal Code Section 830.1(c). This conversion will allow for an expanded career track for Adult Detention Deputies and provide an expertise in the safety and security needs of the Courthouse.

Program staff will develop additional partnerships within Stanislaus County, as well as throughout the State, to ensure we are providing effective programs that provide for the current needs of the incarcerated adults.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—DRIVER TRAINING PROGRAM**

Budget Unit 0028871  
 Special Revenue Fund

**SERVICES PROVIDED**

The Stanislaus County Sheriff's Department Emergency Vehicle Operations Center (EVOC), in partnership with the Ray Simon Training Center, operates a formal driver's training program. The Department's EVOC is located on the tarmac of the old Crows Landing Naval Air Station. The EVOC occupies two buildings that are used for classroom instruction and storage for vehicles and equipment.

This training program promotes safe, efficient driving for Deputy Sheriff Coroner staff, Deputy Sheriff Custodial staff, Community Service Officers, STARS, approximately 150 recruits at the Stanislaus County Regional Training Centers POST Academy as well as other law enforcement agencies throughout the County.

<i>Sheriff - Driver Training Program</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$11,486	\$25,000	\$60,000	\$0	\$0	\$60,000
Services and Supplies	\$19,960	\$20,000	\$54,600	\$0	\$0	\$54,600
Other Charges	\$24,157	\$18,900	\$25,260	\$0	\$0	\$25,260
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$8,600	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$64,203</b>	<b>\$63,900</b>	<b>\$139,860</b>	<b>\$0</b>	<b>\$0</b>	<b>\$139,860</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$27,848	\$63,900	\$109,860	\$0	\$0	\$109,860
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$27,848</b>	<b>\$63,900</b>	<b>\$109,860</b>	<b>\$0</b>	<b>\$0</b>	<b>\$109,860</b>
<b>Plus Fund Balance</b>	<b>\$36,355</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$139,860 be approved for the Drivers Training Program. This budget is funded by \$109,860 in estimated departmental revenue received from a vehicle license fee charged to program participants and \$30,000 in program fund balance.

As of May 2007, the Driver Training Program fund is in a positive cash position.

**PROGRAM DISCUSSION**

At this level of funding, the Sheriff's Driver Training Program will be fully funded. The Sheriff's Emergency Vehicle Operations center (EVOC) is currently operated at the Crows Landing Naval

Facility. The Sheriff's Department has been notified that the EVOC track will have to be relocated by 2008. The Department has been reviewing other alternatives for this facility need to ensure a suitable location is available for this key component of law enforcement officer training.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Aggressively pursue a five-day refresher Emergency Vehicle Operation course training for all operations personnel throughout this fiscal year. In the past this training has been given to employees who have experienced an "at fault" accident or those who have not had the training in three (3) years.	Based upon the recent developments with POST and the Ray Simon Regional Training Center changes were made to the operational priorities.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Driver's Training Program (EVOC) operational priorities are:

1. The Department will evaluate the current fees charged for EVOC classes according to an approved POST reimbursement plan;
2. Continue to provide and improve an effective driver's training program for the Sheriff's Department Regional Training Division, and allied agencies;
3. Develop strategies that will enhance the program's ability to be self-sustaining; and
4. Facilitate partnerships with the various public safety entities in the region to develop a program that is based upon a regional delivery concept.

In order to accomplish these priorities, the Sheriff's Department EVOC Program will work with other public safety partners to develop a regional model that will provide services across a broader spectrum. This regional model will enable the unit to capture funding that will further enhance its ability to provide a safer community in which to live. Currently, driving is one of the highest liability areas for law enforcement agencies and the greatest source of line of duty deaths for law enforcement officers.

Additionally, new legislation requires that departments provide more in-depth training on pursuit liability, etc. Upgrading our driver's training program will reduce liability to the County and law enforcement agencies. To assist in mitigating the cost of operating this unit, the Department will review its performance and benchmark other data to make any adjustments and improve procedures. The only other EVOC programs of comparable curriculum are located in San Bernardino and Alameda County. Providing EVOC training in our County is essential to ensuring for a safe community.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Detention and Correction**

**SHERIFF—JAIL COMMISSARY/INMATE WELFARE**

Budget Unit 0028509  
 Enterprise Fund

**SERVICES PROVIDED**

The Sheriff's Department Jail Commissary generates revenue through the sale of snacks, personal hygiene products, stamps, phone cards and other items to inmates. The Inmate Welfare Fund generates revenue through commissions received from inmate telephone calls. Profits generated from Commissary sales and phone revenue is expended based on recommendations made by the Inmate Welfare Committee for the benefit, education and welfare of the inmates confined within Stanislaus County Detention Facilities. The programs provided include vocational welding, landscaping, life skills and substance abuse treatment. In addition, there are programs that provide the opportunity to improve reading skills and obtain a General Education Development (GED) certificate.

Employees from the Sheriff's Detention budget facilitate these programs. In addition, the Sheriff contracts with Behavioral Health and Recovery Services, Friends Outside, Stanislaus Literacy Center and Modesto City Schools for educational services.

<i>Sheriff - Jail Commissary / Inmate Welfare</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$535,301	\$0	\$0	\$535,301
Services and Supplies	\$1,392,766	\$1,489,742	\$1,078,958	\$0	\$0	\$1,078,958
Other Charges	\$56,164	\$61,411	\$67,634	\$0	\$0	\$67,634
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,448,930</b>	<b>\$1,551,153</b>	<b>\$1,681,893</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,681,893</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$35,664	\$20,000	\$39,218	\$0	\$0	\$39,218
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,263	\$1,800	\$1,070	\$0	\$0	\$1,070
Miscellaneous Revenue	\$1,585,508	\$1,530,406	\$1,630,691	\$0	\$0	\$1,630,691
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$1,623,435	\$1,552,206	\$1,670,979	\$0	\$0	\$1,670,979
Plus Fund Balance	(\$174,505)	(\$1,053)	\$10,914	\$0	\$0	\$10,914
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,681,893 be approved for the Sheriff's Jail Commissary/Inmate Welfare budget. This budget is funded by \$1,670,979 in dedicated revenue derived from charges for items purchased and/or phone usage by inmates and \$10,914 in program fund balance.

As of May 2007, the Jail Commissary/Inmate Welfare fund is in a positive cash position.



## **PROGRAM DISCUSSION**

At this level of funding, the revenue generated through the sale of commissary items and inmate phone use charges will be used to fund appropriate needs for the inmate population as determined by the Inmate Welfare Committee. Title 15 of the California Code of Regulations specifies that inmate welfare funds will be used primarily for the benefit, recreation, education or welfare of inmates. The Inmate Welfare Committee is charged with this responsibility and may enter into contracts for services.

## **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

## **STAFFING IMPACTS**

Total current authorized positions— 0

## **CURRENT YEAR OPERATIONAL PRIORITIES**

The Jail Commissary/Inmate Welfare Unit's operational priorities are:

1. Streamline the commissary process by automating the ordering system;
2. Improve the program opportunities for adults incarcerated in Stanislaus County Detention Facilities;
3. In order to accomplish these priorities, the Jail Commissary/Inmate Welfare Unit will work with Information Technology staff to incorporate the ordering and processing of commissary sales in to the current inmate accounting system. This will allow for a better accounting of commissary sales and reduce the amount of staff hours charged to the Inmate Welfare Fund; and
4. Program staff will explore opportunities to expand vocational and educational programs and ensure the Sheriff's Department is providing the most effective programs possible. Staff has already begun to network with other Sheriff's Departments in the State of California to gather information.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**SHERIFF—OPERATIONS**

Budget Unit 0028200  
 General Fund

**SERVICES PROVIDED**

The Sheriff's Operations Division budget provides funding for the law enforcement services in the unincorporated areas of Stanislaus County. These services include Sheriff's Patrol, Detectives, Juvenile Services, Security Services, Records and Drug Enforcement. This includes law enforcement services to the community of Salida at the substation, centrally located in Salida. This budget unit also funds the Sheriff's Coroner's Office and Public Administrator. The Sheriff's Department will continue to maintain its role in the fight against terrorism, with efforts aimed against terrorism in Stanislaus County as well as the State of California.

In previous years the Patrol Division's budget included: Air Support, Bomb Team, K-9 Unit, Special Weapons and Tactics (SWAT), Dive Team, Major Accident Investigation Team (MAIT), Mounted Unit, Reservoirs/Off Highway Vehicles (OHV), the Salida sub-station, Volunteers, Property and Evidence and the Identification Unit. In the current year these divisions have been separated from Patrol, which will enable the Sheriff's Department to tract expenditures for these divisions.

<b>Sheriff - Operations</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$25,568,094	\$25,150,502	\$23,306,985	\$63,369	(\$159,631)	\$23,147,354
Services and Supplies	\$2,131,345	\$2,391,876	\$2,743,269	\$900,000	\$600,000	\$3,343,269
Other Charges	\$4,053,630	\$4,147,411	\$4,197,255	\$0	\$0	\$4,197,255
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$20,353	\$105,488	\$393,392	\$246,720	\$246,720	\$640,112
Other Financing Uses	\$1,217,035	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$354,090)	(\$456,910)	(\$420,270)	\$0	\$0	(\$420,270)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$32,636,367</b>	<b>\$31,338,367</b>	<b>\$30,220,631</b>	<b>\$1,210,089</b>	<b>\$687,089</b>	<b>\$30,907,720</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$13,205	\$11,500	\$11,500	\$0	\$0	\$11,500
Fines, Forfeitures, Penalties	\$2,100	\$1,900	\$2,000	\$0	\$0	\$2,000
Revenue from use of Assets	\$10,619	\$4,000	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$382,071	\$405,759	\$90,100	\$0	\$0	\$90,100
Charges for Service	\$2,931,083	\$2,472,290	\$2,555,080	\$0	\$0	\$2,555,080
Miscellaneous Revenue	\$50,375	\$47,692	\$161,100	\$0	\$0	\$161,100
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$3,389,453</b>	<b>\$2,943,141</b>	<b>\$2,819,780</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,819,780</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$29,246,914</b>	<b>\$28,395,226</b>	<b>\$27,400,851</b>	<b>\$1,210,089</b>	<b>\$687,089</b>	<b>\$28,087,940</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$30,907,720 be approved for the Sheriff's Operations Division. This budget includes base budget increases of \$235,270 for negotiated salary and health insurance costs. It also includes a reduction of \$2,409,406 for retirement adjustments, as well as the transfer out of positions from Operations to other Sheriff budget units that were approved by the Board during the previous fiscal year, and one-time costs that were approved in the previous fiscal year. Included in the recommended budget is an additional \$687,089 for critical needs identified by the department. Of that

amount, \$600,000 is to fund increased pathology costs, \$61,721 for an additional Community Services Officer (CSO) in the property and evidence room, and \$246,720 for equipment and remodel expenses for the property and evidence room. The cost of the equipment will be funded with \$100,000 of Contract Cities' fund balance. These increases are offset by a decrease of \$221,352, which reflects the transfer out of two Deputy Sheriff - Coroner positions to Contract Cities and the Training Center.

This budget is funded from \$2,819,780 in estimated department revenue, \$100,000 in Contract Cities' fund balance, and a \$27,987,940 General Fund contribution.

## **PROGRAM DISCUSSION**

At this level of funding, the Sheriff's department is leaving thirteen (13) positions vacant and unfunded. The \$1,205,425 in salary savings from the thirteen (13) vacant positions is being used to fund operational costs to replace two vehicles for the Community Service Officers, two vehicles for the Identification Division and two vehicles for the Detectives Division. The Reservoirs/Off Highway Vehicle division will purchase personal watercraft, all terrain vehicles and/or motorcycles to enhance law enforcement services at Woodward and Modesto Reservoirs during the summer and at the off road parks. The Dive Team will replace deteriorating equipment; the bomb team will purchase a second protective suit and equipment to increase officer safety. The Detective Division will purchase additional equipment to assist in the crime scene analysis and undercover investigations. It is recommended that the Department manage within the existing appropriations, and if the positions are filled at a quicker rate than anticipated, these additional items should not be purchased. It is recommended that the Department not come back to the Board during the year to request additional funding for the vacant positions if the full \$1.2 million in projected salary savings has been spent.

The Patrol Division will continue to provide those emergency law enforcement services that protect the public by answering a multitude of calls for service ranging from quality of life issues, to family disputes and thefts, to in-progress crimes of violence. The response to calls for service will continue to include investigation of crimes, apprehension of criminal violators, providing assistance to the public, delivery of subpoenas, service of arrest warrants, and other tasks associated with law enforcement services. The Investigations Division will continue to provide the follow up investigations for felony crime reports generated in patrol and referred to this unit. Detectives will continue to handle property crime investigations, rural agricultural crimes, crimes against children, crimes against the elderly, crimes of fraud, forgery, and identity theft, and crimes against persons. Investigations will also continue to perform the proactive function of street crime interdictions such as dealing with street level drug dealers, prostitution stings, and gang suppression efforts.

The Records Division will continue to provide the record support services necessary to support the law enforcement efforts of patrol and investigations. Records staff will continue to transcribe crime reports, abstract arrest warrants, enter stolen vehicle information, enter criminal information into the Integrated Criminal Justice Information System (ICJIS), register sex offenders, register narcotics and arson offenders, provide live scan fingerprinting services, enter restraining orders, (including domestic violence restraining orders), purge records as required by law or order of the court, process traffic and parking citations, enter arrest warrants into the California Law Enforcement Telecommunication System (CLETS), and respond to Public Records Act requests.

There are specialized patrol functions performed by the various School Resource Officers, which are supported totally by outside revenue and included in this budget. The officers are in the schools interacting with students, providing Drug Abuse Resistance Education (DARE), gang resistance education, mentoring older children to help them deal with their problems, providing home visits to those children who should be in school, assisting in criminal investigations in the schools they are assigned, and proactively working in the schools to prevent crimes of violence, especially those dealing with weapons and gangs.

The Mounted Unit (Sheriff's Posse) was formed in 1971, under Sheriff Dan Kelsay by several deputies who recognized the well-trained horse as a valuable asset to law enforcement, particularly while working in large crowds. Since 1983 the Posse has sponsored a PRCA Rodeo in Turlock, CA that has been its sole fundraiser. This fundraiser has allowed the Posse to purchase equipment and services needed for the Mounted Unit's operation (i.e. saddles, shoeings, equine annual vaccinations, tack, etc.). Through the years, the Posse has developed from a social organization into a well-respected and

frequently utilized unit of the Stanislaus County Sheriff's Department. The unit works an average of 30 different details per year, ranging from search and rescue missions in remote locations to large crowd events in our urban areas. In 1998, the Mounted Unit was the recipient of the Stanislaus County Sheriff's Department Unit Citation Award for outstanding performance to the citizens of Stanislaus County. As Stanislaus County's population increases, so does the population attending its public events. The holiday activities at the reservoirs, Stanislaus County Fair, and numerous festivals (including Riverbank Wine and Cheese, Patterson Apricot Fiesta, X-Fest, Graffiti at the Fruit Yard, etc.) all have large crowds in attendance. The Mounted Unit's presence provides a quiet, calm and approachable but effective means to work with crowds. It also performs a vital search and rescue function.

The Dive Team was formed in the early 1970's and has evolved into a nationally recognized public safety diving team. This team is responsible for assisting in water related crime scene investigations, body and vehicle recoveries and any other missions that involve the waterways in bodies of water within Stanislaus County. This team is utilized numerous times throughout and in 2006 was called to active service 23 times. As population continues to increase in the County, it is anticipated the calls for service will also increase.

**UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. The Department is requesting the County increase the Base Allocation by \$230,000 to continue funding the 1.32 Sergeant positions that were previously funded with Supplemental Law Enforcement Services Fund (SLESF) funding. It is the department's opinion that these funds should be used for one-time costs and not ongoing operational costs since California Governmental Code 30061 requires the Board of Supervisors to convene a public hearing on an annual basis to appropriate these funds for frontline law enforcement, county jail construction and operation, and criminal prosecution. It requires that this hearing be separate and apart from the County's budget process. In fiscal year 2006-2007 the Operations budget unit included \$230,000 to fund 1.32 Sergeant positions. However, since this funding has been stable for many years, and the original intent of this funding was to fund positions, this request is not recommended at this time.
2. The Department has requested an additional \$900,000 to fund increased autopsy fees charged by Forensic Consultant's Medical Group, Inc. for pathology services. Based on the number of autopsies performed on an annual basis the department is expecting to expend \$1,200,000 in Fiscal Year 2007-2008 for pathology services. It is recommended that only \$600,000 of this cost be funded in the Proposed Budget, as other more cost-effective options for this service are being explored at this time.

**STAFFING IMPACTS**

Total current authorized positions— 240

It is recommended to add one Community Service Officer position. The fiscal impact is approximately \$61,721 for this fiscal year, funding is included in this budget submission. It is also recommended that two (2) Deputy Sheriff positions be transferred from this budget unit, one to the Contract Cities budget unit and one to the Ray Simon Training Center budget unit.

Total recommended authorized positions— 239

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
The Patrol Division provides those emergency law enforcement services that protect the public. They answer a multitude of calls for service ranging from quality of life issue, to family disputes and thefts, to in-progress crimes of violence. The response to	The Patrol Division's operational priorities were met and are on-going;

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
calls for service include investigation of crimes, apprehension of criminal violators, providing assistance to the public, delivery of subpoenas, service of arrest warrants, and other tasks associated with law enforcement services. This is the "24/7" operation that never ceases as the Department must be there for the community's needs;	
Detectives assigned to the Investigations Division provide the follow up investigations for felony crime reports generated in patrol that are referred to the unit. Detectives handle property crime investigations, rural agricultural crimes, crimes against children, crimes against the elderly, crimes of fraud, forgery, and identity theft, and crimes against persons; and	The Investigations Division's operational priorities were met and are on-going; and
Records Division clerical support staff provide the record keeping services necessary to support the patrol and investigations law enforcement services. Records staff transcribe crime reports, abstract arrest warrants, enter stolen vehicle information, enter criminal information into the Integrated Criminal Justice Information System (ICJIS), register sex offenders, register narcotics offenders, register arson offenders, provide live scan fingerprinting services, enter restraining orders, including domestic violence restraining orders, purge records as required by law or order of the court, process traffic and parking citations, enter arrest warrants into the California Law Enforcement Telecommunication System (CLETS), and respond to Public Records Act requests.	The Records Division's operational priorities were met and are on-going. We hired a Records Manager with 30 years of law enforcement records experience. The Records Manager is currently reviewing all of our business practices and implementing changes for efficiency.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Sheriff-Operations Division's operational priority is:

To provide law enforcement services that protect the public and ensure a safe community. These services include apprehension of criminal violators, gang suppression, providing assistance to the public, delivery of subpoenas and services of arrest warrants. The division also investigates property crimes, rural agricultural crimes, crimes against persons, children and the elderly, crimes of fraud and identity theft. Finally the division provides coroner, public administrator and clerical support staff to provide record-keeping services necessary to support patrol and investigations of law enforcement services.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**

**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**



**SHERIFF—RAY SIMON TRAINING CENTER**

Budget Unit 0016171  
General Fund

**MISSION STATEMENT**

Our Training Center is focused on providing the Central Valley and Mother-Lode Region with professional, ethical, and competent law enforcement individuals. We are committed to excellence in leadership, professionalism in training, and dedication to public safety.

**SERVICES PROVIDED**

The 2007-2008 Fiscal Year will be the first full fiscal year of the operational and funding changes for the Ray Simon Training Center approved by the Board during the 2006-2007 Fiscal Year. This new arrangement includes a contract with San Joaquin Delta College for reimbursement of instructional services and the consolidation of all Sheriff training costs in one budget including facility related costs and debt service. California law enforcement training is regulated by the California Commission on Peace Officer Standards and Training (POST) and the California Standards and Training for Corrections (STC). POST prescribes the training requirements for all entry level and in-service training for sworn peace officers. STC prescribes the training requirements for all personnel serving in correctional facilities. California law enforcement training is complex and is legislatively mandated under a number of different authorities. Basic law enforcement training has been provided in Stanislaus County since 1956.

Entry-level training required to begin a career in law enforcement was hosted locally at the Ray Simon Regional Criminal Justice Training Center, one of 40 law enforcement academies in the State of California through an agreement with Modesto Junior College. In December 2006, POST re-certified the Sheriff to provide all basic training. The Modesto Junior College and the County agreed amicably to no longer partner together in law enforcement training and as a result, the Board of Supervisors approved an agreement with San Joaquin Delta College for these educational services.

The Sheriff's Department consolidated all facets of required law enforcement training including staff that had been assigned to the Administration, Operations and Detention Divisions of the Department to this budget. The Ray Simon Training Center budget that previously funded the debt service and facility costs was transferred to the Sheriff's Department as part of the 2006-2007 Mid-Year Financial Report so that one budget would be established to fund all law enforcement training costs as well as the facility costs.

The Training Division is host to the POST Basic Law Enforcement Course, a 930-hour course of instruction required for every entry level sworn peace officer. Additionally, the Division hosts the required STC Basic Course, the "modular" Basic Law Enforcement Course conducted during evenings and weekends, as well as a number of advanced officer training courses required for continued delivery of professional law enforcement services.

The Training Division also provides management and oversight of both Operations and Adult Detention Divisions Field Training Programs, units comprised of nearly thirty training officers and seven sergeants. The Field Training Program is designed to provide entry-level deputies with the tools necessary to ensure efficient delivery of services to the public and is required under State law.

The Training Division is crucial to the ability of the Sheriff and other law enforcement agencies within the County and the Region in filling vacant positions. Currently, there are over 10,000 sworn officer vacancies statewide and nearly 80 in this County alone. As the regional agency certified to present

Law Enforcement Training, the Sheriff will have a direct impact on the quality of law enforcement training throughout the entire Central Valley and Mother-Lode Region.

<b>Sheriff - Ray Simon Training Center</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$1,556,844	\$110,676	\$110,676	\$1,667,520
Services and Supplies	\$11,213	\$33,000	\$329,167	\$38,775	\$0	\$329,167
Other Charges	\$5,550	\$6,950	\$22,426	\$0	\$0	\$22,426
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$10,000	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$281,191	\$284,394	\$260,833	\$0	\$0	\$260,833
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$297,954</b>	<b>\$324,344</b>	<b>\$2,169,270</b>	<b>\$159,451</b>	<b>\$110,676</b>	<b>\$2,279,946</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$150,000	\$150,000	\$1,518,183	\$0	\$0	\$1,518,183
Charges for Service	\$0	\$0	\$100,000	\$0	\$0	\$100,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$150,000	\$150,000	\$1,618,183	\$0	\$0	\$1,618,183
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$147,954</b>	<b>\$174,344</b>	<b>\$551,087</b>	<b>\$159,451</b>	<b>\$110,676</b>	<b>\$661,763</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$2,279,946 be approved for the Ray Simon Training Center budget. This budget includes base budget adjustments for the 2007-2008 Proposed Budget totaling \$514,769. These include adjustments for increased salary and health insurance costs that are partially offset by reduced retirement costs for a total of \$8,397. The base adjustments also include the reduction in debt service costs of \$39,964 and \$546,336 in funding for the positions that were transferred from the Sheriff's Administration, Operations and Detention budgets to the Training Center. The recommended budget includes funding in the amount of \$110,676 for the cost of one Deputy Sheriff that serves as the Range Master for the Department. Appropriations were increased in this budget for the training costs that will be funded by the increased revenue projected by the Sheriff of \$1,397,200 from the agreement with San Joaquin Delta College. Also included is the transfer of \$250,000 in appropriations from the Sheriff's Administration budget for staff training and \$220,983 in estimated revenue from Administration and Detention for State reimbursement of training expenses. This budget will be funded from \$1,618,183 in department revenue, primarily through the contract with San Joaquin Delta College for training costs and a \$661,763 General Fund contribution.

## PROGRAM DISCUSSION

The Sheriff's Regional Training Division is the sole provider for basic law enforcement training in both the intensive (full-time student) format and modular (evening and weekend) format locally. Major funding for this program comes from an Instructional Service Agreement (ISA) between San Joaquin Delta College and the County. The current proposal is for the Sheriff to receive \$3,493 per FTES (full time equivalency per student). FTES is a calculation used by community colleges to determine funding and is calculated by taking the number of students multiplied by the hours of instruction. At present operational levels, the Training Division is expected to produce approximately 400 FTES per year, for a total of \$1,397,200 in estimated revenue.

The operational costs of the Training Center, with the proposed staffing, is approximately \$2,207,311. The General Fund contribution of \$661,763 in this budget currently funds those positions that were transferred to the Training Center at the 2006-2007 mid-year and the transfer of the Range Master position that is recommended as part of the proposed budget to consolidate all training costs into one budget. The Sheriff has stated that he is committed to ensuring this program eventually runs on a breakeven basis.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. The Department requested additional funding of \$6,200 for two treadmills used for the mandated POST physical fitness program, \$2,300 for two "Redman" suits used for defensive tactics training and \$6,000 for an elliptical machine used for the mandated POST physical fitness program.
2. The Department requested additional funding of \$6,750 to replace three overhead Power Point projectors, \$1,575 to replace seven television, and VCR/DVD units, \$7,500 for five personal desktop computers and \$1,950 for three laser printers.
3. The Department requested additional funding of \$3,900 for 30 police training bags used for defensive tactics training and \$2,600 for an outside storage unit that would be used to store training equipment and materials.
4. The Department requested additional funding of \$10,000 to install a security system that would link to the Sheriff's Operations Center and create a central point of monitoring.
5. The Department requested the addition of seven new positions. These positions will be reviewed further, however, it is anticipated that the Deputy Sheriff positions would be added and filled on a proportional basis relative to the Sheriff's ability to fill his regular patrol positions that have been vacant for some time.

## **STAFFING IMPACTS**

Total current authorized positions— 5

It is recommended to transfer one Deputy Sheriff position from Operations to this budget unit.

Total recommended authorized positions— 6

## **CURRENT YEAR OPERATIONAL PRIORITIES**

The Regional Training Division's operational priorities are:

1. Entry Level Training—The Training Division will continue to host three (3) Basic Law Enforcement Courses over the next year, with the potential for a fourth depending upon market demand. We will host two Corrections Officer Courses for agencies within our Region. Additionally, the Training Division will host one "modular" course offering during the evenings and weekend;
2. Advanced Officer Training—The Training Division will host advanced officer-training courses to ensure the continued professional development of our law enforcement workforce and reduce the requirement for our staff to travel outside the area for required training; and
3. Integrate Basic Training with Field Training—The Training Division will integrate all basic training with the legislatively mandated field training programs to ensure the maximum efficiency of services.

In order to accomplish these priorities the Training Division will ensure that instruction is provided in a safe, efficient environment consistent with POST and STC regulation along with the Regional Training Division Mission Statement. Additionally, the Training Division will focus on providing those types of training that maximize the efficiency of our law enforcement officers.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Police Protection**

**SHERIFF—VEHICLE THEFT UNIT**

Budget Unit 0028825  
 Special Revenue Fund

**SERVICES PROVIDED**

The Vehicle Theft Unit targets all vehicle-related cases including car jackings, attempted murders, murders during an auto theft and kidnappings during car jackings. The program focuses on investigation, arrests, and obtaining felony convictions and longer prison sentences for repeat offenders. This is carried out through multi-jurisdictional cooperation with law enforcement agencies throughout the State and constant contact with the Stanislaus County Auto Theft Task Force (StanCATT). The program provides funding for personnel costs for the Sheriff, the District Attorney and several other agencies that provide staffing for this unit, including the Ceres and Modesto Police Departments.

<i>Sheriff - Vehicle Theft Unit</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$122,596	\$110,456	\$124,116	\$0	\$0	\$124,116
Services and Supplies	\$194,962	\$248,223	\$250,800	\$0	\$0	\$250,800
Other Charges	\$96,636	\$117,000	\$117,000	\$0	\$0	\$117,000
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$6,934	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$421,128</b>	<b>\$475,679</b>	<b>\$491,916</b>	<b>\$0</b>	<b>\$0</b>	<b>\$491,916</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$431,238	\$430,000	\$430,000	\$0	\$0	\$430,000
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$431,238	\$430,000	\$430,000	\$0	\$0	\$430,000
Plus Fund Balance	(\$10,110)	\$45,679	\$61,916	\$0	\$0	\$61,916
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$491,916 be approved for the Vehicle Theft Unit. This budget is funded by \$430,000 in estimated departmental revenue received from a vehicle license fee assessment and \$61,916 in program fund balance.

As of May 2007, the Vehicle Theft fund is in a positive cash position.

**PROGRAM DISCUSSION**

At this funding level the Vehicle Theft Unit will continue efforts toward deterrence and investigation of vehicle theft crimes. This program is fully funded by a dedicated revenue source resulting from a State collected vehicle license fee assessment.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Auto Theft Intern Program - In an effort to assist agencies with an increased knowledge of the auto theft issues in this region, StanCATT will provide opportunities for officers from various agencies to do an intern program with the unit one to two months in duration. This will provide specialized auto theft knowledge to more members of law enforcement and assist with the current shortage of personnel in StanCATT;	The collaborative efforts of law enforcement, the media and the District Attorney, coupled with greater community awareness, significantly reduced the number of auto thefts in Stanislaus County. This resulted in a change in ranking with the NICB reporting system;
Bait Cars - This program has been of great value to the Modesto area and serves to generate much public interest in addition to the number of arrests generated by the program. StanCATT will continue to operate bait cars on a regular basis throughout the year; and	Efforts are on-going; and
Intelligence Sharing - StanCATT personnel will meet regularly with other County task forces to share and obtain information. This will increase awareness of potential problem areas for all concerned and also serve to increase officer safety. Regular meetings with other task forces will encourage cooperation and trust and result in a more unified fight against common problems.	Efforts are on-going.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Sheriff-Vehicle Theft Unit's operational priority is:

Continue collaborating with law enforcement, the media and the District Attorney to reduce the number of auto thefts in Stanislaus County.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Other Protection**

**STANISLAUS REGIONAL 9-1-1—COUNTYWIDE RADIO MAINTENANCE**

Budget Unit 0046200  
 Internal Service Fund

**SERVICES PROVIDED**

The Countywide Radio Maintenance budget unit was eliminated in Fiscal Year 2006-2007. County departments are billed directly from the service provider rather than through the Internal Service Fund.

<i>Stanislaus Regional 9-1-1 - County-wide Radio Maintenance</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$81,366	\$0	\$0	\$0	\$0	\$0
Other Charges	\$1,295	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$82,661</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$261,388	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$261,388</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Plus Fund Balance</b>	<b>(\$178,727)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

There are no recommended funding appropriations for this former budget unit in Fiscal Year 2007-2008. While this budget has no appropriations for this fiscal year, it is being included as part of the Proposed Budget due to budget requirements imposed by the State Controller.

**PROGRAM DISCUSSION**

The departments who have historically used this service have repaid the deficit identified in Fiscal Year 2005-2006.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

# Stanislaus County



Striving to be the Best



A healthy community

## COUNTY DEPARTMENTS

Area Agency on Aging/Veterans' Services  
Behavioral Health and Recovery Services  
Child Support Services  
Children and Families Commission  
Community Services Agency  
Health Services Agency

## A HEALTHY COMMUNITY

A healthy community is vital to the quality of life for our residents. The primary focus on protecting and promoting the physical safety of our residents includes preventing disease, disability and death. Protecting emotional safety focuses on the social problems that include homelessness, incarceration, and fragmented families with financial and emotional needs. An emphasis on prevention helps to improve the quality of life for those served. Resources dedicated to prevention allow a



broader population to be served than the resources required for direct service. Audits and external oversight of State and Federal mandated programs demonstrates that County agencies are effectively administering these services.

The Area Agency on Aging plans and coordinates senior services to promote independence and self-sufficiency. Veterans' Services provides assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors. Behavioral Health and Recovery Services provides outpatient and residential behavioral health services to promote emotional health and recovery. The Department of Child Support Services enforces child support orders and establishes and enforces paternity orders. The Children and Families Commission funds education, health and child care programs that promote early childhood development, from prenatal through age five. The Community Services Agency operates social welfare programs including protective services for children and adults, temporary financial assistance to the needy, emergency food assistance, foster care and adoptions. The Health Services Agency is responsible for health care services to those eligible through a clinic system providing primary care, specialty care and ancillary services such as radiology, pharmacy and rehabilitation. The Public Health Division of the Health Services Agency is responsible for assessing, measuring, reporting and monitoring the health status of the community.

## **FISCAL YEAR 2007-2008 BUDGET ISSUES**

A number of issues directly affecting the operations of these departments were identified and addressed as part of the Proposed Budget. They include: The Area Agency on Aging is no longer receiving State funds for the Title III E Family Caregiver Program required match; increased service levels in Veterans Services; continued funding shortfalls in Behavioral Health and Recovery Services; continued reliance on departmental fund balance by Child Support Services to maintain appropriate levels of service; the addition of 9 positions and implementation of a senior management restructure in the Community Services Agency to meet program needs; and the Health Services Agency's significant funding shortfall that necessitates the receipt of the Federally Qualified Health Center Look-alike status in order to continue clinic operations.

## **SUMMARY OF EXPENDITURES AND FUNDING SOURCES**

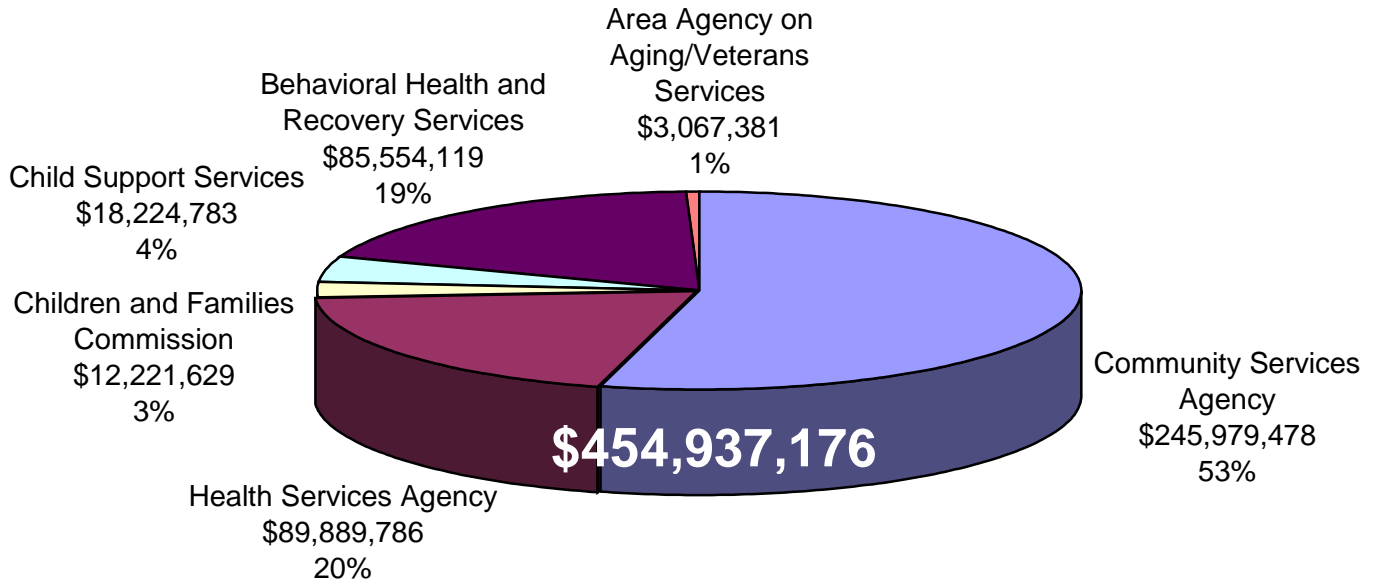
The Proposed Budget recommends expenditures of \$454,937,176 for this priority area. These expenditures are funded by a combination of department revenue, discretionary revenue and/or prior-year fund balance/retained earnings savings.

The following charts represent department appropriations for Fiscal Year 2007-2008 and a five-year summary of appropriations in the "A healthy community" priority area of Stanislaus County government.

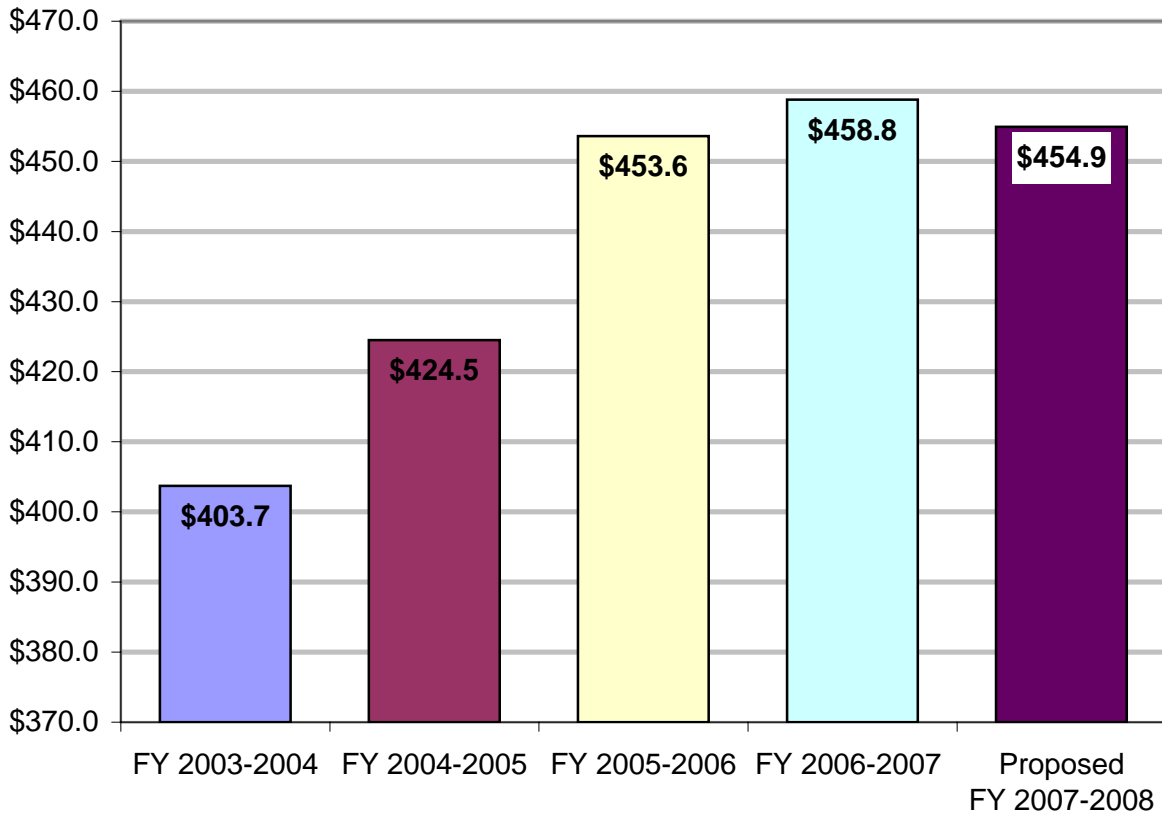


## A HEALTHY COMMUNITY

### Adopted Expenditures Fiscal Year 2007-2008



### Five Year Growth in Appropriations





# A HEALTHY COMMUNITY

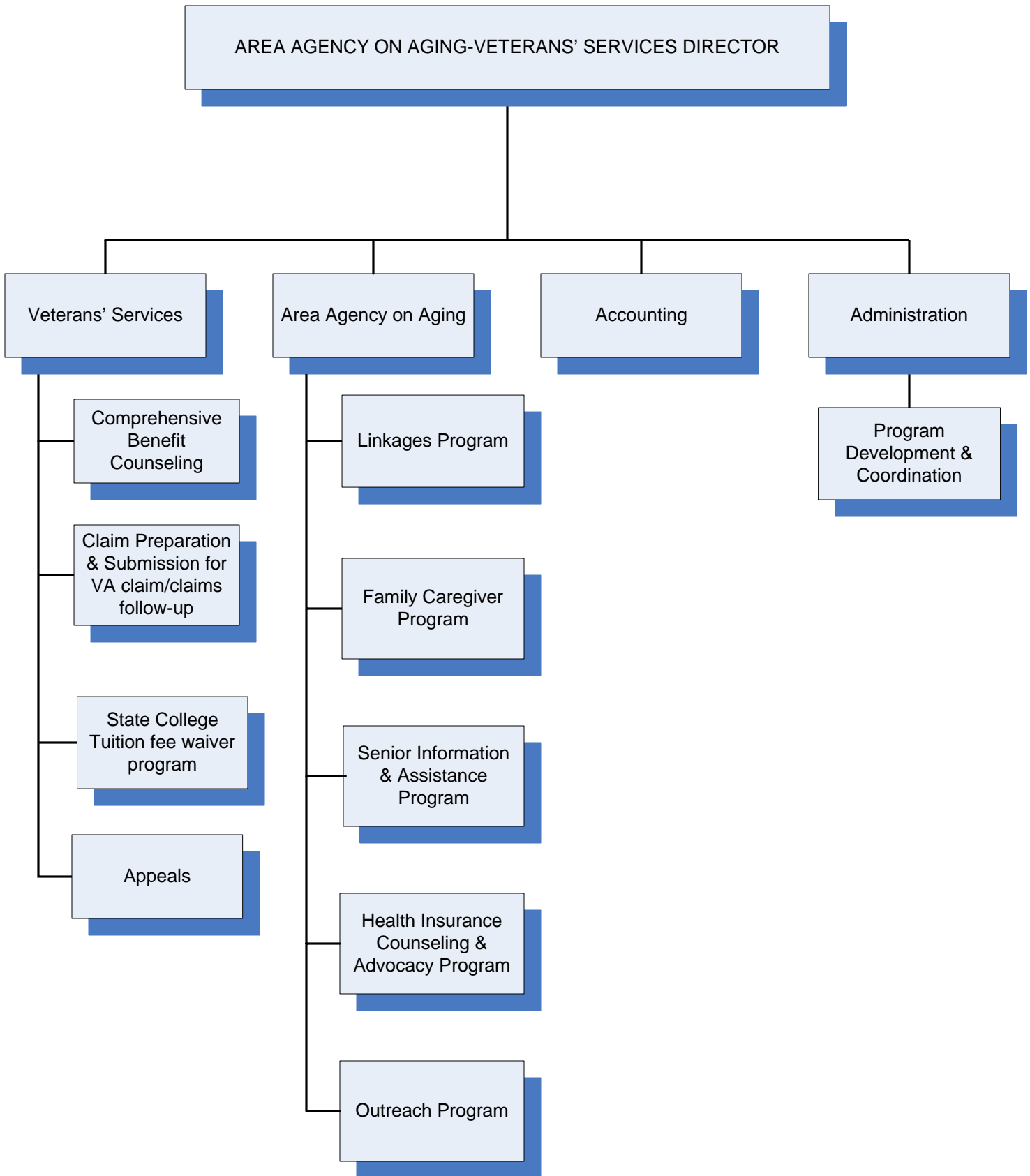
			<b>RECOMMENDED 2007-2008</b>
<b>AREA AGENCY ON AGING</b>			<b>\$ 3,067,381</b>
<b>Fund</b>	<b>Org</b>		
1051	0031100	Area Agency on Aging	\$2,711,404
0100	0032100	Veterans' Services	\$355,977
<b>BEHAVIORAL HEALTH AND RECOVERY SERVICES</b>			<b>\$ 85,554,119</b>
<b>Fund</b>	<b>Org</b>		
1501	6000000	Behavioral Health and Recovery Services	\$39,564,823
1502	6500001	Alcohol and Drug Program	\$3,509,674
1504	6400001	Managed Care	\$11,031,188
1507	6800000	Mental Health Services Act (MHSA) Prop 63	\$6,865,212
1503	6030000	Public Guardian	\$1,128,808
4041	6600001	Stanislaus Behavioral Health Center	\$18,456,216
1505	6700100	Stanislaus Recovery Center	\$3,365,044
1506	6550110	Substance Abuse and Crime Prevention Act	\$1,633,154
<b>CHILD SUPPORT SERVICES</b>			<b>\$ 18,224,783</b>
<b>Fund</b>	<b>Org</b>		
1071	0241100	Child Support Services	\$18,224,783
<b>CHILDREN AND FAMILIES COMMISSION</b>			<b>\$ 12,221,629</b>
<b>Fund</b>	<b>Org</b>		
1755	0016141	Children and Families Commission	\$12,221,629
<b>COMMUNITY SERVICES AGENCY</b>			<b>\$ 245,979,478</b>
<b>Fund</b>	<b>Org</b>		
1631	0045050	Services and Support	\$155,204,122
6344	0045961	County Children's Fund	\$242,104
1635	0045710	Foster Care Incentive	\$56,794
1633	0045901	General Assistance	\$1,250,825
1640	0045981	IHSS Public Authority--Administration	\$1,256,609
1641	0045991	IHSS Public Authority--Benefits	\$2,901,673
1636	0045951	Integrated Children's Services	\$50,000
1632	0045801	Public Economic Assistance	\$84,497,333
1634	0045851	Seriously Emotionally Disturbed Children	\$520,018



**RECOMMENDED****2007-2008**

<b>HEALTH SERVICES AGENCY</b>			<b>\$ 89,889,786</b>
<b>Fund</b>	<b>Org</b>		
1401	1300001	Administration	\$7,006,111
4051	1010001	Clinics and Ancillary Services	\$39,078,341
1429	1210001	Emergency Medical Services Discretionary Fund	\$130,000
1403	1400001	Health Coverage and Quality Services	\$1,224,021
1404	1500001	Indigent Health Care Program	\$15,840,903
1424/1425	1500002	IHCP-California Healthcare for Indigents-CHIP	\$286,290
1434	1500010	IHCP-Emergency Medical Services Hospital	\$193,000
1435	1500020	IHCP-Emergency Medical Services Physicians	\$459,000
1402	1200001	Public Health	\$24,613,394
1433	1200001	Public Health - Local Preparedness	\$1,031,726
1428	1250001	Public Health - Vital and Health Statistics	\$27,000
<b>TOTAL</b>			<b>\$ 454,937,176</b>

# AREA AGENCY ON AGING





**AREA AGENCY ON AGING**

Budget Unit 0031 100  
Special Revenue Fund

**MISSION STATEMENT**

The mission of the Department of Aging and Veterans Services, Area Agency on Aging Division, is to maintain, enhance and improve the quality of life for seniors in Stanislaus County by developing systems of home and community based services which promote independence and self-sufficiency.

**SERVICES PROVIDED**

The Area Agency on Aging (AAA) plans and coordinates senior services in Stanislaus County, and provides the Information and Assistance, Outreach, Family Caregiver, Linkages, and the Health Insurance Counseling and Advocacy Program (HICAP) as direct services. All other services are contracted to local service providers. Services are provided to approximately 12,000 seniors in this County, giving priority to those who are low income, frail, minority, and/or at risk of losing their independence. In addition to those services stated above, other services include: Congregate and Home-Delivered Meals, Legal Assistance, Ombudsman, Elder Abuse Prevention, Homemaker, Respite Care, Brown Bag, Employment, Alzheimer's Day Care, Disease Prevention and Health Promotion (Young at Heart Exercise Program), and Transportation.

The AAA and the Healthy Aging will be offering the Fifth Annual Healthy Aging Summit, which will expand services to Veterans. The AAA also offers staff support to its advisory board, the Commission on Aging, and to the Services to Older Adults Advisory Council (STO AAC). The AAA draws down approximately \$2.7 million dollars in Federal and State funding for senior services and programs. The County must match by 25% or \$170,541 the funding that AAA receives for administration and some of the direct services, which will be \$511,623 for Fiscal Year 2007-2008.

<b>Area Agency on Aging</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$659,291	\$838,368	\$918,996	\$0	\$0	\$918,996
Services and Supplies	\$264,068	\$336,639	\$273,395	\$64,667	\$43,616	\$317,011
Other Charges	\$1,598,664	\$1,430,854	\$1,475,397	\$0	\$0	\$1,475,397
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$16,314	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,538,337</b>	<b>\$2,605,861</b>	<b>\$2,667,788</b>	<b>\$64,667</b>	<b>\$43,616</b>	<b>\$2,711,404</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$8,154)	\$5,000	\$5,000	\$0	\$0	\$5,000
Intergovernmental Revenue	\$2,385,125	\$2,319,648	\$2,380,621	\$0	\$0	\$2,380,621
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$3,160	\$2,000	\$2,000	\$0	\$0	\$2,000
Other Financing Sources	\$15,219	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$2,395,350	\$2,326,648	\$2,387,621	\$0	\$0	\$2,387,621
Plus Fund Balance	(\$80,375)	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$223,362</b>	<b>\$279,213</b>	<b>\$280,167</b>	<b>\$64,667</b>	<b>\$43,616</b>	<b>\$323,783</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$2,711,404 be approved for the Area Agency on Aging budget unit. This budget will be funded by \$2,387,621 in estimated department revenue and a General Fund contribution of \$323,783. The recommended funding level includes \$43,616 for the increase in rent cost, recommended for funding from the General Fund.

## PROGRAM DISCUSSION

The AAA will continue to draw down approximately \$2.7 million dollars of Federal and State funding to provide services and programs to approximately 12,000 seniors and their caregivers in this County. However, due to the fact that the California Department of Aging (CDA) has recently informed AAA's that it will no longer provide a match for the Title III-E Family Caregiver Program, the AAA needs an additional General Fund contribution in order to meet its legal mandate and provide the required match for administration and direct service programs.

The Family Caregiver Program was created and funded in 2000. Due to the fact that CDA had received an overmatch from the State's General Fund, it had been providing the 25% required match for this program for all the State's AAAs. However, beginning in Fiscal Year 2007-2008, CDA will no longer receive this overmatch and County AAAs must now provide the required match at the local level.

## UNFUNDED REQUESTS

The Department's budget request included a critical need for which funding has not been identified:

- ◆ \$21,051 in additional match for the Area Agency Title III-E Family Caregiver Program. This will be reviewed during the 2007-2008 Final Budget process.

## STAFFING IMPACTS

Total current authorized positions— 12

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 12

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>A healthy community</b>			
Focus resources on prevention;		The Healthy Aging Summit provided 800 health screenings and 400 flu shots to approximately 1,200 seniors and caregivers;	
		The AAA partnered with the Health Services Agency through the "Leading the Way to a Healthier Coalition" to provide information about affordable healthy foods and how to live active lifestyles to the 1,000 seniors who participate in the AAA's Senior Nutrition Program;	
		The AAA partnered with BHRS' Drug and Alcohol Program workgroup to identify and assist seniors who have problems with substance abuse issues;	
Meet funded State and Federal mandated service or program requirements;		Completed and updated a listing of all audits required and conducted of these programs. The compiled list of audits was reported to the Board of Supervisors in April 2006;	
		Responded to all audit findings and developed internal processes to avoid same audit findings;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		All customer surveys were implemented. Overall, the Department had fair participation and a high score during this reporting period;	
		Survey results were shared with staff and areas that need improvement were also discussed;	
		The Department implemented the Customer Relationship Management (CRM) program; and	
Improve the efficiency of County government processes.		The Veterans' Services Office has identified the Appointment Scheduling System and reduced turnaround time utilizing QUIC process.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Promote Health and Well-being by partnering with others to promote seminars addressing grief, loss, depression and loneliness; conduct depression screenings at the 14 nutrition sites in the County; distribute USDA Farmer's Market Coupons at area certified farmer's markets; promote the availability and distribution of the free coupons to senior citizens; offer the 3 <sup>rd</sup> annual Healthy Aging Summit including free health screenings for seniors and caregivers; and assist seniors in understanding medication interactions;		The Fourth Annual Healthy Aging Summit had approximately 1,200 seniors in attendance and provided over 800 health screenings, including depression screenings, and 400 flu shots to senior citizens and their caregivers. The AAA distributed approximately 800 USDA Farmer's Market coupons throughout the County;	
Provide Information and Assistance by partnering with others to provide guidance in completing applications for discounts on utilities; produce 5,000 copies of a semi-annual newsletter "Golden		The AAA produced and distributed 10,000 copies of the "Golden Times and Lifestyles" newsletter. Through the use of the InfoVan, the AAA distributed information and assistance packets to	

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
<p>Times and Lifestyles” containing information about health issues and medication management; assemble and provide information and assistance packets to health care clinics in outlying areas of the County; and make presentations to community groups throughout the County to publicize the services available for seniors in this County. The AAA will provide networking opportunities for professionals working with aged and disabled persons, participate in establishing the 211 Information System, and fight elder abuse in this County. A Financial Abuse Specialist Team (FAST) will be formed to focus on providing expedited solutions to financial elder abuse cases. The AAA will also provide staff support and information to the seniors at the new United Community Center in Grayson. The “Young at Heart” exercise class will continue to be provided in Spanish and seniors will begin receiving meals three times a week; and</p>	<p>health clinics, pharmacies, and grocery stores in the outlying areas of the County. The Commission on Aging’s Public Relations committee participated in approximately 25 community events. The AAA has been an active member of the United Way’s 211 planning committee, which will be opening a 211 Information Center this summer. The AAA has been working with Adult Protective Services to form a FAST team, and has been providing assistance and services to the seniors at the United Community Center in Grayson; and</p>
<p>Promote and maintain independence by partnering with others to sponsor training sessions on the use of the public transit system, seek grants for homemakers to assist seniors who reside in the isolated areas of the County, and pursue additional funding to provide heavy chore work to frail seniors. The AAA Linkages Program will use Targeted Case Management funding to expand the level of case management services to current and new clients.</p>	<p>The AAA partnered with Stanislaus County Transit to provide training sessions to seniors on the use of public transportation. The Linkages clients as well as other seniors receiving other case management services received additional services from TCM funding.</p>

**CURRENT YEAR OPERATIONAL PRIORITIES**

The AAA’s operational priorities are:

1. The AAA intends to promote better health and well-being for the senior citizens of Stanislaus County through attention to life transitions, physical and emotional needs;
2. The AAA will make available to seniors and caregivers information regarding services and agencies that will assist them to achieve or maintain a high-quality lifestyle; and
3. The AAA will assist seniors and caregivers in promoting and maintaining optimum conditions to remain independent in their own homes and communities.

The AAA will continue to offer the annual Healthy Aging Summit to seniors, caregivers and Veterans of Stanislaus County. The AAA will partner with various organizations to address issues such as depression, loneliness, grief, loss, nutrition, medication management, optimal health and prevention of injury and abuse. The “Golden Times and Lifestyles” will again be produced and distributed throughout the County to inform seniors of the various programs available to them; the InfoVan will be use in the distribution of the newsletter. Lastly, the AAA and the Commission on Aging will work together to identify ways to expand services to seniors and caregivers in the County.



**AAA—VETERANS' SERVICES**

Budget Unit 0032100  
General Fund

**MISSION STATEMENT**

The mission of the Veterans' Services Division is to provide assistance and advocacy to the men and women who served in the Armed Forces of America, their dependents and survivors, and the general public in obtaining benefits and entitlements from the United States Department of Veterans' Affairs (VA), Department of Defense, and State and local agencies.

**SERVICES PROVIDED**

The Veterans' Services Division assists veterans and their qualified dependents to obtain Federal, State, and local benefits and provides counseling on Federal, State and local veterans benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Information and referral services to link veterans to other County and community services are also provided. The goal of these services is to maximize Federal/State benefits and reimbursements. Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualifying veterans whose dependents are attending colleges/universities in the California State University system. State subvention funds and discretionary General Fund revenue fund this program.

The compensation that veterans obtain from the Veterans Administration (VA) is 100% federally funded. In addition, the activities of the Veterans' Services Division bring in the following additional revenue to this County:

1. Approximately \$30 million per year in compensation, pensions medical services, and vocational rehabilitation;
2. \$80,000 in State subvention funding; and
3. Approximately \$250,000 in savings to the County's General Fund programs such as General Assistance (GA) and Medical Indigent Assistance (MIA).

The Veterans' Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16 cents of every award dollar represents new local tax revenue.

<b>AAA - Veterans Services</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$276,337	\$314,555	\$308,910	\$0	\$0	\$308,910
Services and Supplies	\$15,541	\$25,133	\$29,607	\$0	\$0	\$29,607
Other Charges	\$10,367	\$10,520	\$12,240	\$0	\$0	\$12,240
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$5,610	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$3,975	\$4,600	\$5,220	\$0	\$0	\$5,220
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$311,830</b>	<b>\$354,808</b>	<b>\$355,977</b>	<b>\$0</b>	<b>\$0</b>	<b>\$355,977</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$65,301	\$90,000	\$85,000	\$0	\$0	\$85,000
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$300	\$500	\$500	\$0	\$0	\$500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$65,601</b>	<b>\$90,500</b>	<b>\$85,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$85,500</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$246,229</b>	<b>\$264,308</b>	<b>\$270,477</b>	<b>\$0</b>	<b>\$0</b>	<b>\$270,477</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$355,977 be approved for the Area Agency on Aging Veterans' Services budget unit. This budget will be funded by \$85,500 in estimated department revenue and a General Fund contribution of \$270,477.

**PROGRAM DISCUSSION**

The Veterans' Services Division will be able to operate at a slightly higher service level due to the addition of one Veteran Services Representative. This division anticipates a 20% increase in service level within the allocated Base Budget funding.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions—6

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 6

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Improve access and outreach by serving as the lead agency in the advocacy, planning, and coordination of services to veterans and their qualified dependents and increase the number of veterans served by 5%. Veterans' Services will conduct the third annual Veterans InfoFair and is anticipating a 10% increase in participation. Veterans' Services will continue to send a	The Veterans' Services Division increased the number of Veterans served by 10%, which included approximately 150 Veterans that came back from Iraq;



OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
"Welcome Home" letter and a Veterans' Services Office brochure to all the veterans coming back from Iraq and also take an active role in the coordination of this year's Veterans Day Parade;	
Increase employment and educational opportunities for veterans and their dependents by promoting the value and benefits of hiring veterans to ten local businesses and pursue a 10% increase in participation in the College Fee Waiver Program. Veterans' Services will partner with the Alliance WorkNet to offer medical training opportunities to 30 veterans coming back from Iraq; and	The Veterans' Services Division reached its 10% increase in participation in the College Fee Waiver Program. It also referred Veterans to the Alliance WorkNet to seek medical training opportunities; and
Coordinate and collaborate with other County departments and community organizations that serve veterans to find permanent housing for 10 homeless veterans and to establish a Veterans Memorial District. Veterans' Services will continue to hold monthly meetings to inform representatives of Veteran organizations about new programs and/or changes in the VA system. Office space will be available for Concord Veterans Center to provide Post-Traumatic Stress Disorder (PTSD) counseling, Employment Development Department for employment opportunities and Cal Vet for home loan assistance.	The Veterans' Services Division was able to find housing for approximately 10 homeless Veterans by partnering with the Central Valley Homeless Veterans. It also continued to work with various Veterans organizations to establish the Veterans Memorial District, including holding monthly meetings with these organizations and other potential partners. Various other programs were able to use our conference rooms to offer these services to our Veterans.

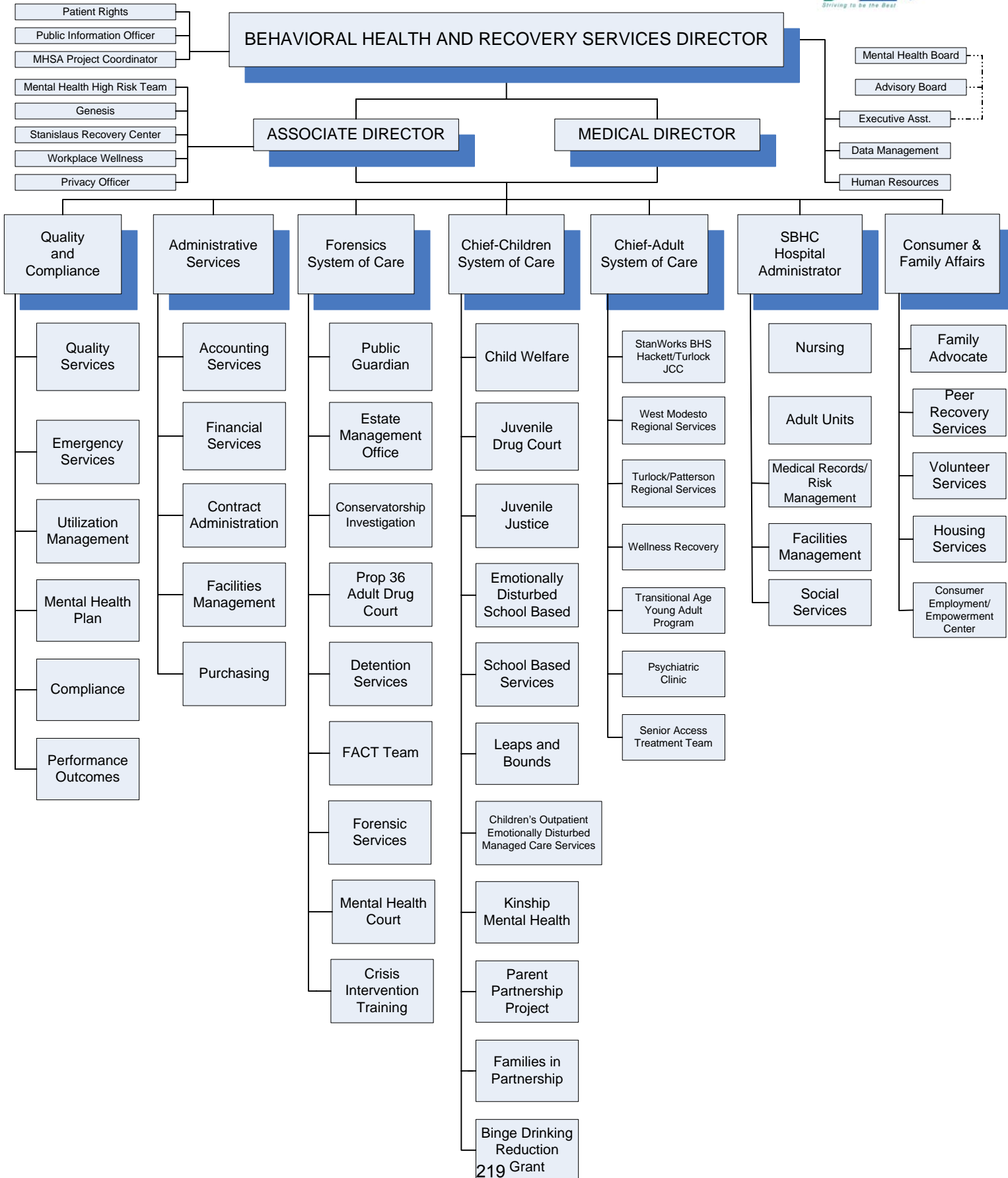
**CURRENT YEAR OPERATIONAL PRIORITIES**

The Veterans' Services Division's operational priorities are:

1. The Veterans' Services Division will combine its Veterans InfoFair with the Healthy Aging Summit;
2. This Division will increase its outreach to all the Long-Term Care (LTC) facilities in this County to enroll Veterans who served during the WWII and Korean wars;
3. Continue mailing the "Welcome Home" letter to all Veterans who are coming back from Iraq; and
4. Partner with the new Vet Center, which is scheduled to open in September 2007, to offer readjustment counseling services to all combat Veterans.

The Veterans' Services Division will be joining the Healthy Aging Summit and offer, through the Veterans Clinic, flu shots and other health screenings to all Veterans in Stanislaus County. This division will also inform and/or visit all the LTC facilities in this County so that qualified Veterans can take advantage of the services they are entitled to. It will also continue mailing the "Welcome Home" letter to all Veterans coming back from Iraq, which has resulted in 150 Veterans receiving services from this office. Lastly, the Veterans Services Office will work very closely with the new Vet Center so that all combat Veterans are informed of the counseling services available to them and their families.

# BEHAVIORAL HEALTH AND RECOVERY SERVICES





## **BEHAVIORAL HEALTH AND RECOVERY SERVICES**

Budget Unit 6000000  
Special Revenue Fund

### **MISSION STATEMENT**

The Behavioral Health and Recovery Services (BHRS) Mission and Vision have been revised to include the essential elements of the Mental Health Services Act (MHSA), as well as the core continuum of services.

In partnership with our community, our mission is to provide and manage effective prevention and behavioral health services that promote wellness, resilience, and recovery.

### **SERVICES PROVIDED**

Behavioral Health and Recovery Services provides community based integrated outpatient and residential mental health services to Seriously Mentally Ill Adults and Older Adults and Seriously Emotionally Disturbed Children and Youth. Services are highly integrated with other County Departments (Probation, Community Services Agency, Sheriff's Office, Health Services Agency and others). These services include individual, group and family counseling, case coordination and medication.

Additional services provided by BHRS include:

1. Outreach services to homeless persons with serious mental illness;
2. Housing and employment services to persons with serious mental illness;
3. Assessment and treatment services to handicapped and disabled students with serious emotional disturbance—funded at the level that is anticipated to be received in Fiscal Year 2006-2007;
4. Mental Health and Alcohol and Drug assessment and treatment service to Temporary Assistance to Needy Families (TANF) recipients with welfare to work plans;
5. Fiscal and administrative support for the entire BHRS Department;
6. Quality Management (Quality Improvement, Risk Management, Performance Measurement and Training) for the entire BHRS Department;
7. Stanislaus County BHRS-Children's System of Care (CSOC) CAIRE Clinical and Support Services: this Child Abuse Treatment Program (CHAT) grant provides clinical and support services to the existing CAIRE collaboration between Community Services Agency (CSA), the District Attorney's (DA) Office, Juvenile Court and law enforcement. Funding is \$150,000 annually. The CAIRE Center is where families that have had incidents of child abuse, neglect or domestic violence can be interviewed once by a trained forensic interviewer, while necessary staff from the DA's office, law enforcement, Child Welfare and other agencies, using a two way mirror window and audio equipment, are able to ask the interviewer pertinent questions;
8. Expanded Juvenile Drug Court and the Intensive Treatment Unit in Juvenile Hall. This program uses rollover grant dollars and collaborative funding from both BHRS and the Juvenile Probation Department, as well as, the Juvenile Court Judge to provide intensive expanded Juvenile Drug Court slots to youth and their families on formal probation. The Intensive Treatment Unit allows this

treatment to be continued while a ward is in custody, thereby not interrupting the treatment episode; and

9. Services pursuant to the Mentally Ill Offender Crime Reduction grant were added January 30, 2007. Commonly known as the Mental Health Court, this collaborative program provides three levels of treatment for individuals who meet the criteria and are referred by Superior Court. Partners in this program include Superior Court, Adult Probation and the Sheriff's Office, which is the lead agency for the Department of Corrections grant.

<b>Behavioral Health and Recovery Services</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$19,640,821	\$19,216,640	\$20,673,254	\$328,503	\$0	\$20,673,254
Services and Supplies	\$18,441,169	\$18,578,269	\$19,196,631	\$0	\$0	\$19,196,631
Other Charges	\$2,420,360	\$2,560,205	\$2,376,839	\$611,177	\$0	\$2,376,839
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$64,247	\$90,492	\$90,492	\$0	\$0	\$90,492
Other Financing Uses	\$656,228	\$192,317	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$1,715,729)	(\$2,208,598)	(\$2,772,393)	\$0	\$0	(\$2,772,393)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$39,507,096</b>	<b>\$38,429,325</b>	<b>\$39,564,823</b>	<b>\$939,680</b>	<b>\$0</b>	<b>\$39,564,823</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$85,665	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$20,335,163	\$21,061,495	\$20,847,979	\$0	\$0	\$20,847,979
Charges for Service	\$15,710,968	\$14,657,363	\$14,364,496	\$0	\$0	\$14,364,496
Miscellaneous Revenue	\$16,801	\$2,720	\$2,802	\$0	\$0	\$2,802
Other Financing Sources	\$5,092,940	\$5,319,144	\$4,724,570	\$0	\$0	\$4,724,570
<b>Less Total Revenue</b>	<b>\$41,241,537</b>	<b>\$41,040,722</b>	<b>\$39,939,847</b>	<b>\$0</b>	<b>\$0</b>	<b>\$39,939,847</b>
<b>Plus Fund Balance</b>	<b>(\$3,037,814)</b>	<b>(\$3,888,826)</b>	<b>(\$1,712,487)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$1,712,487)</b>
<b>Net County Cost</b>	<b>\$1,303,373</b>	<b>\$1,277,429</b>	<b>\$1,337,463</b>	<b>\$939,680</b>	<b>\$0</b>	<b>\$1,337,463</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$39,564,823 be approved for the Behavioral Health and Recovery Services. This budget will be funded from \$39,939,847 in estimated department revenue and \$1,337,463 in County Match for total funding of \$41,277,310. This will result in a positive contribution of \$1,712,487 in departmental fund balance, which is expected to fund the Department's Managed Care and Public Guardian budgets. As of May 2007, the fund reflects a positive cash balance. It is also recommended that the Department's unmet needs be reviewed as part of the Final Budget for possible adjustments at that time.

## PROGRAM DISCUSSION

At this level of funding, the Department continues to face reduced service levels brought about by a continued structural shortfall in funding, first identified in May 2006. Over the last three budget cycles, BHRS has made significant changes in how services are delivered across the Department, including closure of several community programs and redirection of staff. At this time, the Department is not anticipating any changes in Federal/State allocations that provide revenue for this fund. However, there is a proposal in the Governor's January Budget to eliminate the Outreach Services for Homeless Mentally Ill Adults program.

This budget is funded primarily from Realignment (sales taxes and vehicle license fees), Mental Health managed care funding from the State, and local County general funds. These funding streams are used as match to provide the majority of funding that comes from service charges (Medi-Cal, Medicare, and private insurance), and grants that are not discretionary. This fund also receives a significant amount of categorical and grant funds for specialized programs (e.g. Children's System of Care, Integrated Services Agency serving adults and Outreach Services for Homeless Mentally Ill Adults). The proposed budget contains funding to meet the County's financial match requirements for all

programs, including \$1,337,463 from the County General Fund to comply with State Maintenance of Effort requirements.

The Department continues to struggle with maintaining a sufficient fund balance to cover potential risks. All reserves have been depleted and a small fund balance will be carried over to the new fiscal year. Structural changes made in Fiscal Year 2006-2007 continue to impact programs and services in Fiscal Year 2007-2008. These include:

- ◆ Services for uninsured adults remain only to the degree that the clients present an imminent risk for hospitalization, incarceration or homelessness.
- ◆ Services to most children and youth without insurance or which are not mandated have been severely curtailed.
- ◆ Remaining services require longer waits and less frequency of service.
- ◆ Some clients may have to travel to Modesto or Turlock to access services.
- ◆ Case management, psychotherapy and other rehabilitative (supported housing and employment) services have been reduced.

Fiscal Year 2007-2008 Proposed State Budget Impacts:

The Governor has proposed eliminating the Homeless Outreach to Mentally Ill Adults program, also known as AB 2034. Stanislaus County was one of the original three pilot counties for this program. Consequently, the potential loss to Stanislaus of \$3.4 million is proportionately greater than most other counties. These funds are dispersed throughout the Department and to community-based service providers. The elimination of this program is far greater than the monetary loss. It has been very successful in achieving outcomes for reduction of homelessness, incarceration and hospitalization, and has contributed to increased employment for mentally ill adults. Additionally, it was the basis for the State's design of the Mental Health Services Act. Should this program be eliminated:

- ◆ Six (6) programs will be terminated – three (3) contract and three (3) County-operated.
- ◆ 280 adults and young adults with serious mental illness and a history or a high risk of chronic homelessness will lose their intensive mental health services and potentially their housing.

Service cuts will include intensive case management, psychiatric services, medication, employment, housing subsidies, independent living skills, outreach and engagement, and those targeted to young adults with severe mental illness.

Although the Governor's proposed Universal Health Plan does not directly impact mental health services, there is concern that the Governor may restructure the Realignment fund to assist with financing the program. Currently, the Department receives funds from sales tax and vehicle licensing to support Mental Health Plan services. A reduction in Realignment funds will severely curtail services to Seriously Mentally Ill adults in Stanislaus County.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. The Proposed Budget for the Behavioral Health and Recovery Services reflects an unmet need of \$328,503 for negotiated cost of living increases; and
2. The Proposed Budget for the Behavioral Health and Recovery Services reflects an unmet need deficit situation of \$611,177 for increased Cost Allocation Plan (CAP) charges for services provided by other County departments.
3. The Department has requested one new Application Specialist I position including the additional funding. At this time, the position is not recommended.

**STAFFING IMPACTS**

In this budget submission, the Department has requested a classification study of one Storekeeper I position. It is recommended to study this request.

Total current authorized positions— 263

It is recommended to transfer the following nine positions from the Stanislaus Behavioral Health Center (SBHC) budget unit to this budget unit: one Administrative Clerk III position, four Medical Records Clerk positions, one Medical Records Coordinator position, one Manager III position, one Manager II position and one Mental Health Clinician III position. These positions perform administrative functions, the transfer of these positions will better reflect the work performed.

Total recommended authorized positions— 272

**PRIOR YEAR STRATEGIC PRIORITIES**

STRATEGIC PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
<b>A healthy community</b>			
Focus resources on prevention;		The Department shifted several staff positions from direct mental health service provision to Prevention funded positions. In this role, staff provide alcohol and drug prevention services to clients who are not currently open to the alcohol and drug system, but at risk of substance abuse, including those open at mental health service sites;	
		The State Department of Alcohol and Drug Programs has mandated that counties develop a County-wide Prevention Plan by July 1, 2007. The plan, developed through a broad-based community stakeholder process, is near completion. Implementation of the plan will occur during Fiscal Year 2007-2008;	
Meet funded State and Federal mandated service or program requirements;		This goal is currently in the process of being redefined;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Customer Satisfaction data from 7/06 – 12/06 (combined for inpatient and outpatient) is as follows:  “Overall, I am satisfied with the services I received from the department” = 76.3%  “Overall, I am satisfied with my experience in this department.” = 76.4%; and	
Improve the efficiency of County government processes.		Improvement goals have been established for 5 processes: access to services after psychiatric hospitalization, Medi-Cal inpatient claiming process, services deletion/disallowance process, Medi-Cal client grievance resolution, and formal complaint tracking. Appropriate measurements are being developed. Goals will be carried over into 2007-2008.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
<p><b>Easy Access to Services</b>—Service access by clients will reach targets set by the State for all new MHSA programs and “core” service programs, including targets related to reducing cultural, racial and ethnic disparities in service delivery;</p>	<p>On January 24, 2006 Stanislaus County was the first County in California to receive approval of a three year Plan for MHSA Community Services and Supports. Implementation of the proposed 11 new or expanded services began immediately; Implementation challenges encompass several areas that include: lack of infrastructure for direct service systems; data collection and management, a budget crisis related to state Realignment funding, human resources; and training challenges. Implementation of some programs was delayed for 3-4 months due to these challenges;</p> <p>Despite delays, all new or expanded MHSA-CSS services were providing services by August 2006;</p> <p>2006-2007 is the first full Fiscal Year of MHSA services and every indication is that targets for numbers of persons served will be met. Data for calendar year 2006 indicates that 92% of the overall target was met. This percentage is derived from program data reported to State Department of Mental Health for services delivered between 1/25/06 – 12/31/06;</p>
<p><b>Behavioral Health Promotion, Prevention, Treatment and Recovery</b>—More than 75% of clients will indicate what they think they are doing better as a result of services provided—as measured by the perceived client outcomes subscale of Mental Health Statistics Improvement Project (MHSIP) bi-annual customer satisfaction tool. Baseline data will be gathered in 2006-2007 for State-required MHSA program outcomes. BHRS will ensure local access to psychiatric hospital services;</p>	<p>Customer Satisfaction – Actuals for November 2006 are slightly lower than anticipated with 67% of overall clients telling us that they are doing better as a result of our services. Hospitalization – the Department continues to ensure access to psychiatric hospital services;</p>
<p><b>Human Resource Development</b>—BHRS will demonstrate an improved rate of overall staff satisfaction. In line with the 2005-2006 BHRS Staff Satisfaction Survey, senior management staff will implement strategies to ensure that employees have equipment and other resources with which to do their jobs. BHRS will have a safe work and service delivery site – there will be 100 days or less lost per quarter due to workplace injury;</p>	<p>The Staff Satisfaction Committee presented six (6) recommendations to Senior Leadership, which should improve staff satisfaction. The recommendations were accepted and the committee will be monitoring progress on these on a quarterly basis;</p> <p>Safe work and service delivery site - to date during Fiscal Year 2006-2007, BHRS has met this goal, with the exception of the September –December 2006 quarter, which had 139 lost days;</p>
<p><b>Ethical Behavior and Regulatory Compliance</b>—Overall documentation compliance rate in monthly Peer Review audits will be 90% or better. Index of percentage of complaints successfully resolved and complaints successfully resolved within State Department of Mental Health timeframes will be 81% or better; and</p>	<p>Peer Review audits have been averaging 88% compliance. We anticipate this trend to continue through June 30, 2007; and</p>
<p><b>Well-Planned Infrastructure System</b>—In the areas of fiscal and accounting expertise, business office services, facilities support, data management, outcomes measurement and analysis, risk</p>	<p>Cycle times have been identified for Accounting, Business Office and Contracts. This section is in the process of re-organization and will utilize the information collected in planning. Cycle times are</p>

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
management, and contract development and monitoring, key processes and cycle time will be identified and adequacy of resources will be evaluated based on timely ability to complete key processes. In addition, long-range infrastructure goals will be identified during 2006-2007. This information will be used in future budget planning cycles.	still being identified for Facilities and Purchasing.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Behavioral Health and Recovery Services' operational priorities are:

During the early part of calendar year 2007, the Department established the Community Integration and Change Team. The purpose of this team is to guide the Department through a change in focus from providing and managing services to working with the community to develop the capacity to support individuals and families in meeting their own needs. This is reflective of the Department's Mission with a focus on further integrating behavioral health services into the community of Stanislaus County. To this end, the team focused on the question:

"What would BHRS look like if it were an organization oriented toward health and recovery in our community?"

The team brainstormed concepts related to Consumers and Family Members, the Community, and the BHRS organization. These concepts will be incorporated into all departmental planning processes, which are in process.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**ALCOHOL AND DRUG PROGRAM**

Budget Unit 6500001  
 Special Revenue Fund

**SERVICES PROVIDED**

Specialized alcohol and drug treatment to Stanislaus County Residents including:

1. Narcotic replacement (Methadone) detoxification and maintenance therapy;
2. Alcohol and drug treatment to persons incarcerated in jail facilities;
3. Adult Drug Court alcohol and drug treatment;
4. Adult outpatient treatment services; and
5. Alcohol and drug prevention and early intervention services for youths.

This budget is funded by State and Federal alcohol and drug allocations. This Department also uses its resources to purchase alcohol and drug treatment services from the Stanislaus Recovery Center.

Several staff have been transferred from direct Mental Health service provision to prevention funded positions. This move will enable the Department to fully use Federal Block Grant funding to expand alcohol and other drug services to adults and older adults who are at risk of substance abuse.

<i>BHRS - Alcohol and Drug</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,218,263	\$1,545,876	\$1,522,777	\$34,572	\$0	\$1,522,777
Services and Supplies	\$671,190	\$895,174	\$696,585	\$0	\$0	\$696,585
Other Charges	\$275,654	\$215,776	\$221,050	\$21,875	\$0	\$221,050
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$53,958	\$326,721	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$600,268	\$1,049,674	\$1,069,262	\$0	\$0	\$1,069,262
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,819,333</b>	<b>\$4,033,221</b>	<b>\$3,509,674</b>	<b>\$56,447</b>	<b>\$0</b>	<b>\$3,509,674</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$9,613	\$2,000	\$10,000	\$0	\$0	\$10,000
Revenue from use of Assets	\$21,813	\$14,000	\$18,000	\$0	\$0	\$18,000
Intergovernmental Revenue	\$1,861,336	\$2,847,257	\$2,569,699	\$0	\$0	\$2,569,699
Charges for Service	\$881,687	\$847,383	\$861,936	\$0	\$0	\$861,936
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$2,774,449	\$3,710,640	\$3,459,635	\$0	\$0	\$3,459,635
Plus Fund Balance	(\$3,754)	\$273,475	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$48,638</b>	<b>\$49,106</b>	<b>\$50,039</b>	<b>\$56,447</b>	<b>\$0</b>	<b>\$50,039</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$3,509,674 be approved for the Behavioral Health and Recovery Services Alcohol and Drug Program budget unit. The budget is funded from \$3,459,635 in estimated

department revenue and \$50,039 in County Match. It is also recommended that the Department's unmet needs be reviewed as part of the Final Budget for possible adjustments at that time.

## **PROGRAM DISCUSSION**

At this level of funding, the Department provides specialized alcohol and drug treatment to Stanislaus County residents for:

1. Adult Drug Court alcohol and drug treatment;
2. Adult residential, day and outpatient treatment services;
3. Alcohol and drug prevention and early intervention services for youth, adults and older adults;
4. Adult perinatal services;
5. Alcohol and drug treatment to persons incarcerated in jail facilities; and
6. Narcotic replacement (Methadone) detoxification and maintenance therapy.

Customer demands for Alcohol and Other Drug (AOD) services continues to be high and traditionally include easy and timely access to service, locations geographically spread throughout the County, and provision of service in the client's preferred language. A recent community health needs assessment indicated the number one health issue in the County is alcohol and drug problems. Access to alcohol and drug treatment is one of the most critical needs. Restructuring in previous fiscal years has limited access to full time services to the two population centers of Stanislaus County, Modesto and Turlock, with part-time services in Oakdale and Patterson. Efforts are underway to partner with a community provider in Riverbank on a limited basis.

There are no anticipated impacts to the budget unit related to the Governor's Proposed Fiscal Year 2007-2008 Budget. Allocations for Alcohol and Drug services reflect minor changes in Fiscal Year 2007-2008. However, once again, no cost of living increases have been added to most Alcohol and Drug allocations. This may have an impact on service levels as programs attempt to adjust to the higher cost of doing business while maintaining static revenue sources. The only increase in this budget is for the Adult Drug Court program, where \$107,365 has been added to expand participation in this fiscal year. The new funding will be used to support one Behavioral Health Specialist II (see Staffing Impacts) to provide increased services to clients referred by the Courts. This revenue will be derived from an increase in the Drug Court grant.

One grant-funded program is ending September 30, 2007. The State Incentive Grant to Reduce Binge Drinking in Adolescents and Young Adults was funded for three (3) years. During that time, a comprehensive stakeholder process involving youth ages 14-25 took place to develop strategies for reducing binge drinking. Strategies included a website, billboards, bus stop benches, training, and passage of a Social Host Ordinance by the Modesto City Council. As this program sunsets, the Department anticipates reducing one staff person in the Prevention program through attrition.

On a positive note, the Department will continue its efforts to strengthen prevention services in Fiscal Year 2007-2008. A State-mandated Prevention Plan will be submitted by July 1, 2007 with plan implementation scheduled for Fiscal Year 2007-2008. To assist with this effort a full-time Behavioral Health Specialist II was reassigned from direct Alcohol and Drug services to alcohol and drug prevention activities. This move enables the Department to increase prevention and intervention services to individuals who are at risk of substance abuse.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. Consistent with Fiscal Year 2006-2007, no cost of living (COLA) increases have been budgeted for 2007-2008. The amount requested to meet this need for this budget is \$34,572.
2. County Cost Allocation Plan charges for the Department, excluding SBHC has increased approximately \$674,000. These costs were unanticipated by BHRS. No additional revenue is available to cover these expenses. The increases have not been included in the Department's Fiscal Year 2007-2008 Proposed Budget. The amount requested to meet this need for this budget is \$21,875.

**STAFFING IMPACTS**

Total current authorized positions— 17

It is recommended to add one Behavioral Health Specialist II position to this budget unit.

Total recommended authorized positions— 18

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—MANAGED CARE**

Budget Unit 6400001  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget continues to provide for oversight of Managed Care functions for Behavioral Health and Recovery Services (BHRS) including service authorization, utilization management and Medi-Cal contract compliance; access to services including emergency assessment; Employee Assistance services to county employees; and Federal and State regulatory compliance monitoring. Managed Care also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services.

Two changes occurred in Fiscal Year 2006-2007:

1. The adult assessment services provided by the Medi-Cal Mobile Access Team services are no longer available. This service was eliminated during the budget restructuring process. Instead, Medi-Cal recipients will be assessed by BHRS regional services staff in either one of the two consolidated service sites, or at a reduced service satellite office. The toll-free access number (888-376-6246) will still be operational.
2. During Fiscal Year 2006-2007, the Emergency Services function began restructuring as part of the Mental Health Services Act (MHSA) Crisis Emergency Response Team. Most of 2006-2007 was spent planning and developing a relationship with the Modesto Police Department for joint responses to emergency situations. This program is anticipated to be fully implemented by July 1, 2007.

<b>BHRS - Managed Care</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$2,771,234	\$2,314,149	\$2,520,621	\$33,222	\$0	\$2,520,621
Services and Supplies	\$9,401,423	\$9,580,888	\$7,661,611	\$0	\$0	\$7,661,611
Other Charges	\$301,722	\$222,567	\$240,993	\$0	\$0	\$240,993
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$149,986	\$76,274	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$333,012	\$452,796	\$607,963	\$0	\$0	\$607,963
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$12,957,377</b>	<b>\$12,646,674</b>	<b>\$11,031,188</b>	<b>\$33,222</b>	<b>\$0</b>	<b>\$11,031,188</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$95,492)	(\$30,000)	(\$116,700)	\$0	\$0	(\$116,700)
Intergovernmental Revenue	\$5,925,716	\$5,611,081	\$5,410,248	\$0	\$0	\$5,410,248
Charges for Service	\$1,804,962	\$1,716,620	\$1,595,645	\$0	\$0	\$1,595,645
Miscellaneous Revenue	\$3,288	\$39,006	\$40,176	\$0	\$0	\$40,176
Other Financing Sources	\$1,941,014	\$2,083,545	\$1,828,862	\$0	\$0	\$1,828,862
<b>Less Total Revenue</b>	<b>\$9,579,488</b>	<b>\$9,420,252</b>	<b>\$8,758,231</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,758,231</b>
<b>Plus Fund Balance</b>	<b>\$3,296,342</b>	<b>\$3,141,589</b>	<b>\$2,160,903</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,160,903</b>
<b>Net County Cost</b>	<b>\$81,547</b>	<b>\$84,833</b>	<b>\$112,054</b>	<b>\$33,222</b>	<b>\$0</b>	<b>\$112,054</b>

## **RECOMMENDED BUDGET**

It is recommended that a budget of \$11,031,188 be approved for the Behavioral Health and Recovery Services Managed Care budget unit. The budget is funded from \$8,758,231 in estimated department revenue, \$112,054 in County Match, and departmental fund balance of \$2,160,903 from Behavioral Health and Recovery Services. It is also recommended that the Department's unmet needs be reviewed as part of the Final Budget for possible adjustments at that time.

## **PROGRAM DISCUSSION**

At this level of funding, the Department will provide critical services. This budget supports the Stanislaus County Mental Health Plan, which provides on-going care management of all County Medi-Cal beneficiaries in need of specialty mental health services, including seriously mentally ill adults and severely emotionally disturbed children and youth. In addition, this budget unit also manages inpatient psychiatric services for uninsured county residents. The Managed Care budget unit has responsibility for ensuring that broad new federal regulations related to the Medi-Cal services are implemented. Funding for the Managed Care programs is provided by State Realignment (sales tax and vehicle license fees) and a State General Fund allocation for Managed Care services to Medi-Cal beneficiaries. The largest expenditure from the Managed Care fund is payment to Stanislaus Behavioral Health Center (SBHC) for inpatient services to both Medi-Cal and County indigent patients. Costs for inpatient care, due to patient to nurse staffing ratios implemented in 2004, continue to rise at a rate greater than allocations can support. Additionally, SBHC experienced a significant drop in average daily census during Fiscal Year 2006-2007. Lower patient levels, combined with fixed costs that can not be adjusted have resulted in higher average daily costs and revenue shortfalls, impacting the Managed Care fund. As SBHC struggles with higher costs, the flexibility with which the Department can use discretionary realignment funds erodes. This results in services in other areas being cut to meet inpatient needs. In addition, the Managed Care Risk reserve, established as a safety net for increased and unanticipated costs, has been depleted.

Other programs administered within the Managed Care budget include the Department's Emergency Services providing 24/7-availability for individuals in a mental health crisis, the Medi-Cal toll-free access number, the Utilization Management Unit, and the County's Employee Assistance Program (through Workplace Wellness).

The requested budget for this fund is \$11,031,188. Initial State allocation estimates for Fiscal Year 2007-2008 are consistent with Fiscal Year 2006-2007. However, they do not provide for cost of living increases, which once again may create a need to reduce services.

The Governor's Proposed Budget for Fiscal Year 2007-2008 does not contain any specific impacts to the Managed Care fund. However, there have been discussions related to the use of the Realignment fund for the Governor's Universal Healthcare proposal. The validity of these discussions, and their subsequent impacts are currently unknown. The Department and its State Association are keeping a close watch on this issue and will address it further during the Final Budget process.

The Managed Care fund is directly impacted by the negotiations in process with Doctors Medical Center for Stanislaus Behavioral Health Center operations. To mitigate a possible budget shortfall in this fund, the budget has been developed assuming partial year payments to SBHC for Medi-Cal match and uninsured patients, with the balance of the year in a contract with Doctors Medical Center for purchase of these services.

## **UNFUNDED REQUESTS**

The Department's budget request included a critical need for which funding has not been identified:

- ◆ Consistent with Fiscal Year 2006-2007, the Department has not budgeted cost of living increases for Fiscal Year 2007-2008. The amount requested to meet this need is \$33,222.

**STAFFING IMPACTS**

Total current authorized positions— 25

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 25



**BEHAVIORAL HEALTH AND RECOVERY SERVICES—MENTAL HEALTH SERVICES ACT (MHSA)**

Budget Unit 6800000  
Special Revenue Fund

**SERVICES PROVIDED**

This fund was established to capture costs associated with the Mental Health Services Act (MHSA) programs. In January 2006, Stanislaus County became the first California County to have its MHSA Community Services and Supports Plan approved and funded. Since that time, the Department has been in the process of implementing eleven new services funded through MHSA funds. Services to individuals with serious mental illnesses include:

1. Outreach services to homeless individuals in the Westside and South Modesto;
2. Crisis response services and on-site intensive mental health services to children, youth, and transition age youth on probation, and their families;
3. Geropsychiatric assessment and comprehensive services to older adults;
4. Intensive, integrated services to individuals who have both a serious mental illness and significant co-occurring health conditions;
5. Court-accountable case management, crisis response, peer support, housing and employment services to law enforcement involved individuals who have both a serious mental illness and substance abuse disorders;
6. Peer support, information and referral, housing and educational assistance for transitional young adults ages 15-25;
7. Crisis intervention services through the use of mental health professionals and consumer and family volunteer support;
8. Advocacy, case management, family and individual respite and wraparound services for youth and their families;
9. Employment and empowerment services to adults, older adults and transitional age youth;
10. Contracted community-based outreach and engagement services with a focus on eliminating racial and ethnic disparities in the access to services; and
11. Crisis housing and intermediate stay services for individuals who are homeless or at risk of homelessness.

<b>BHRS - Prop 63</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$378,367	\$2,850,988	\$3,418,174	\$54,667	\$0	\$3,418,174
Services and Supplies	\$990,467	\$3,867,017	\$2,663,977	\$0	\$0	\$2,663,977
Other Charges	\$30,172	\$340,908	\$178,416	\$0	\$0	\$178,416
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$14,463	\$50,000	\$0	\$0	\$0	\$0
Other Financing Uses	\$8,768	\$82,882	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$197,343	\$504,763	\$604,645	\$0	\$0	\$604,645
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,619,580</b>	<b>\$7,696,558</b>	<b>\$6,865,212</b>	<b>\$54,667</b>	<b>\$0</b>	<b>\$6,865,212</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$30,699	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,565,264	\$6,992,259	\$6,411,325	\$0	\$0	\$6,411,325
Charges for Service	\$25,987	\$704,299	\$445,556	\$0	\$0	\$445,556
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$1,621,950</b>	<b>\$7,696,558</b>	<b>\$6,856,881</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,856,881</b>
<b>Plus Fund Balance</b>	<b>(\$2,370)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,331</b>	<b>\$54,667</b>	<b>\$0</b>	<b>\$8,331</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$6,865,212 be approved for the Behavioral Health and Recovery Services Mental Health Services Act (Prop 63) budget. This budget is funded from \$6,856,881 in estimated department revenue and \$8,331 in County Match. It is also recommended that the Department's unmet needs be reviewed as part of the Final Budget for possible adjustments at that time.

## PROGRAM DISCUSSION

At this level of funding, the Department will continue providing the eleven programs approved by the State for implementation in 2005-2006. Funding for the Mental Health Services Act (MHSA) is derived from a 1% tax on incomes over \$1,000,000. As such, the total amount collected could rise and fall depending on tax returns. The State Department of Mental Health has set aside a "prudent reserve" to enable a guaranteed allocation for the first three fiscal years of the program. Stanislaus County's plan was approved in January 2006. Fiscal Year 2007-2008 represents the third fiscal year of the plan. Due to late start up by several counties, the State is proposing continuing the initial funding cycle through Fiscal Year 2008-2009. Should this occur, it is anticipated that Stanislaus County will receive an additional allocation.

The Mental Health Services Act is focused on transforming the public mental health system in California. Individuals eligible for services under MHSA are children and adolescents under age 18 who are severely emotionally disturbed, transition age youth, adults, and seniors with serious mental illnesses. These target populations require the presence of specific psychiatric diagnoses combined with serious functional impairments. In order to access initial funding, counties were required to submit a plan that would be evaluated for effecting significant change through the following strategies:

1. Increases in the level of participation and involvement of clients and families in all aspects of the public mental health system;
2. Increases in client and family operated services;
3. Outreach to and expansion of services to client populations in order to eliminate ethnic disparities in accessibility, availability and appropriateness of mental health services and to more adequately reflect mental health needs; and



4. Increases in the array of service choices for individuals diagnosed with serious mental illness and children/youth diagnosed with serious emotional disorders, and their families.

The Community Services and Supports component of MHSA was the first funding to become available. Over the next few years, including Fiscal Year 2007-2008, additional funding is expected to flow for:

1. Prevention and early intervention;
2. Innovative programs;
3. Capital facilities and technology; and
4. Education and training.

Eleven new programs are up and running, including a redesign process that will form the Crisis Emergency Response Team. Performance outcomes for MHSA programs have been defined by the State Department of Mental Health and reported quarterly.

The Department has been notified that an additional \$1.5 million in growth funds will be available upon plan approval in Fiscal Year 2007-2008. Stakeholder meetings were held during February and March. Stakeholders were asked to determine gaps in the areas of strengthening the community's capacity to provide services, peer and family support, and services to individuals without insurance.

The Department is in the process of developing program plans in line with the input received. It is anticipated that the plan will go to the State by June 30, 2007.

There has been discussion by the Governor of using the MHSA growth monies to fund his proposed reductions to the AB2034, Homeless Outreach Services to Mentally Ill Adults program. Unfortunately, the MHSA augmentation is not sufficient to fully fund the homeless programs. There would still be a shortfall that would need to be addressed. Additionally, this plan would eliminate the ability to augment and fill gaps in the MHSA program for several years. The Department will continue to watch this issue closely.

#### **UNFUNDED REQUESTS**

The Department's budget request included a critical need for which funding has not been identified:

- ◆ Consistent with Fiscal Year 2006-2007, no cost of living increases have been budgeted by the Department for Fiscal Year 2007-2008. The amount requested to meet this need is \$54,667.

#### **STAFFING IMPACTS**

Total current authorized positions— 45

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 45

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Other Protection**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—PUBLIC GUARDIAN**

Budget Unit 6030000  
 Special Revenue Fund

**SERVICES PROVIDED**

As the court appointed substitute decision/maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include:

1. Conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing and shelter;
2. Case management for individuals placed on conservatorship by the courts;
3. Management of conservatees assets; and
4. Coordination of investigation and casework services with elder and dependent adult protection agencies.

<i>BHRS - Public Guardian</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$651,947	\$590,481	\$748,966	\$2,552	\$0	\$748,966
Services and Supplies	\$78,397	\$84,422	\$88,296	\$0	\$0	\$88,296
Other Charges	\$130,060	\$109,557	\$144,863	\$10,237	\$0	\$144,863
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$15,717	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$166,422	\$117,148	\$146,683	\$0	\$0	\$146,683
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,042,543</b>	<b>\$901,608</b>	<b>\$1,128,808</b>	<b>\$12,789</b>	<b>\$0</b>	<b>\$1,128,808</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,000	\$10,000	\$60,000	\$0	\$0	\$60,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$435,129	\$357,206	\$360,000	\$0	\$0	\$360,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$441,129</b>	<b>\$367,206</b>	<b>\$420,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$420,000</b>
<b>Plus Fund Balance</b>	<b>\$79,872</b>	<b>\$0</b>	<b>\$156,392</b>	<b>\$0</b>	<b>\$0</b>	<b>\$156,392</b>
<b>Net County Cost</b>	<b>\$521,542</b>	<b>\$534,402</b>	<b>\$552,416</b>	<b>\$12,789</b>	<b>\$0</b>	<b>\$552,416</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,128,808 be approved for the Behavioral Health and Recovery Services Public Guardian budget. This budget is funded by \$420,000 of estimated department revenue, \$552,416 in County Match and departmental retained earnings of \$156,392 from Behavioral

Health and Recovery Services. It is also recommended that the Department's unmet needs be reviewed as part of the Final Budget for possible adjustments at that time.

## **PROGRAM DISCUSSION**

At this level of funding, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves, or individuals who are substantially unable to manage their own financial resources. During the last three budget cycles, severe cuts were made to Public Guardian services in an effort to balance the this budget as well as due to reduced discretionary funding availability in the primary Behavioral Health and Recovery Services budget. These cuts have already resulted in the following:

1. Reduced and slower processing times for: court accountings, representative payee services for clients, client property inventory and storage, and direct access to Estate Management staff by telephone (increased use of answering machine and voice mail);
2. Slowed court accountings, which decrease fee collection (Public Guardian revenue);
3. Decreased ability to collaborate with other agencies; and
4. Decreased ability to petition for probate conservatorships other than extremely high risk cases.

No additional cuts are proposed for Fiscal Year 2007-2008. The Department has included additional and one-time funding of \$91,786 to allow reinstatement of two positions that were reduced last fiscal year. The elimination of an Account Clerk III and an Administrative Clerk III have severely impacted the Office's ability to produce and process court accountings in a timely way. This, combined with changes in the California Probate Code requiring more frequent court filings, have made it impossible to keep pace with the statutory requirements of accounting to the Courts for all estate-related activities on behalf of Conservatees. In addition, the anticipated transition of Stanislaus Behavioral Health Center operations to another hospital provider may have the result of an increase in the referral rate for Lanterman-Petris-Short Conservatorships. If this occurs, without increased staffing the Office of Public Guardian will become even more impacted in its ability to manage its statutory duties in a timely manner.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. Consistent with Fiscal Year 2006-2007, no cost of living increases have been budgeted for Fiscal Year 2007-2008. The amount required to meet this need in this budget unit is \$2,552.
2. County Cost Allocation Plan charges for the Department, excluding SBHC, has increased approximately \$674,000. These costs were unanticipated by BHRS. No additional revenue is available to cover these expenses. The increases have not been included in the Department's Fiscal Year 2007-2008 proposed budget. The amount requested to meet this need is \$10,237.

## **STAFFING IMPACTS**

Total current authorized positions— 12

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 12

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**STANISLAUS BEHAVIORAL HEALTH CENTER**

Budget Unit 6600001  
 Enterprise Fund

**SERVICES PROVIDED**

The Stanislaus Behavioral Health Center (SBHC) is a 67-bed psychiatric inpatient facility that provides treatment in a safe and structured environment for those individuals who, as a result of mental illness, are experiencing behavior that could result in danger to themselves or others. This is the only acute inpatient psychiatric facility for adults in the Central Valley that accepts Medi-Cal beneficiaries between Sacramento and Fresno.

Treatment components provided at Stanislaus Behavioral Health Center (SBHC) include medication management, individualized therapy, activity therapy, education programs, group therapy, family therapy, and chemical dependency counseling.

Due to concerns regarding the Department's "Provider-Based" status and the significant potential loss of \$6 million annually in Medi-Care and Medi-Cal reimbursements, discussions are underway with Doctor's Medical Center, and other modifications to the current hospital structure are also being considered to help mitigate the impacts on hospital operations to modify the hospital structure such that these concerns are resolved.

The 15-bed child/adolescent unit was closed in September 2006 due to low census.

<i>BHRS - Stanislaus Behavioral Health Center</i>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$11,150,081	\$11,282,430	\$11,507,166	\$0	\$0	\$11,507,166	
Services and Supplies	\$4,422,619	\$5,062,368	\$5,079,159	\$0	\$0	\$5,079,159	
Other Charges	\$894,942	\$778,810	\$780,974	\$0	\$0	\$780,974	
Fixed Assets							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$1,424,586	\$1,088,917	\$1,088,917	\$0	\$0	\$1,088,917	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$17,892,228</b>	<b>\$18,212,525</b>	<b>\$18,456,216</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,456,216</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	(\$106,384)	\$26,996	\$26,996	\$0	\$0	\$26,996	
Intergovernmental Revenue	\$271	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$17,020,091	\$17,792,141	\$17,792,141	\$0	\$0	\$17,792,141	
Miscellaneous Revenue	\$23,168	\$12,550	\$12,550	\$0	\$0	\$12,550	
Other Financing Sources	\$342,698	\$380,838	\$380,838	\$0	\$0	\$380,838	
<b>Less Total Revenue</b>	<b>\$17,279,844</b>	<b>\$18,212,525</b>	<b>\$18,212,525</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,212,525</b>	
<b>Plus Fund Balance</b>	<b>\$612,384</b>	<b>\$0</b>	<b>\$18,955</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,955</b>	
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$224,736</b>	<b>\$0</b>	<b>\$0</b>	<b>\$224,736</b>	

## RECOMMENDED BUDGET

It is recommended that a budget of \$18,456,216 be approved for the Behavioral Health and Recovery Services Stanislaus Behavioral Health Center budget. This budget is funded by \$18,212,525 of estimated department revenue, \$224,736 of County Match, and \$18,955 of departmental retained earnings. As of May 2007, the fund reflects a \$4,308,628 negative cash balance. It is estimated that the proceeds from the sale of the Stanislaus Behavioral Health Center will be used to offset the negative cash position of this budget unit.

## PROGRAM DISCUSSION

At this level of funding, the Department will continue to operate the in-patient psychiatric hospital until the anticipated time of sale of the facility and operations. BHRS and the Chief Executive Office have been negotiating with Doctors Medical Center (DMC) to assume operations of Stanislaus Behavioral Health Center. During August 2006, the Board of Supervisors authorized the County to 1) negotiate with DMC for purchase of acute psychiatric in-patient operations or 2) transition the facility to a Psychiatric Health Facility. Negotiations with DMC to purchase both the operations and the land/property from the County have been in process for several months, progressing toward a Public Hearing related to issuance of a Request for Proposal (RFP) for sale. Activities related to this RFP are still in progress.

It is anticipated that SBHC operations will transition to another provider during the summer of 2007. The requested Stanislaus Behavioral Health Center (SBHC) budget of \$18,456,216 reflects status quo from Fiscal Year 2006-2007. The Department, in conjunction with the Chief Executive Office, will submit a more detailed operational plan upon completion of the sale transaction of the psychiatric inpatient facility.

SBHC will continue to operate and provide services at the same level as last fiscal year until the transition is complete. However, the cost of doing business has increased. Issues that contribute to the increased cost include:

1. High staff turnover. As a result of the negotiations, trained staff have left for more secure employment. This has resulted in increased reliance on nursing agency and traveling nurse staffing;
2. Coupled with high staff turnover, California patient to nurse staffing ratios continue to seriously impact Stanislaus Behavioral Health Center (SBHC). Despite strong efforts to contain staffing costs, the hospital continues to require overtime, extra help, and staffing agency supplementation to meet the required 1:6 nurse to patient ratio 24 hours per day, 7 days a week. At times the high turnover rate has caused the hospital to be out of compliance with the ratios. This has resulted in capped admissions and diversion to other, more costly hospitals;
3. Reduced daily census. The average daily census for SBHC has been 56-58 for the past several years. During Fiscal Year 2006-2007, the average daily census dropped to 47. Non-adjustable fixed costs coupled with lower revenue have resulted in a higher daily cost and revenue shortfalls;
4. Cost of living increases and retroactive payments, specifically for nursing classifications covered under California Nurses Association (CNA); and
5. Increased salary and benefit costs, especially health insurance and professional liability insurance.

Another significant area of concern for Fiscal Year 2007-2008 is the Managed Care Risk Reserve. The Managed Care fund provides both the State-required match for Medi-Cal and reimbursement for uninsured bed days at Stanislaus Behavioral Health Center. As noted in the Behavioral Health and Recovery Services – Managed Care budget narrative, the Managed Care Risk Reserve, part of the BHRS fund balance, has been depleted. This Risk Reserve was the Department's safety net in case of unanticipated increases to uninsured and Medi-Cal patients at SBHC. As a result of service changes made three years ago, the Department has experienced an increase in hospitalizations of patients who are uninsured or are Medi-Cal beneficiaries.

## **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

## **STAFFING IMPACTS**

The Department has requested to transfer the following positions from this budget unit: one Administrative Clerk III, four Medical Records Clerk positions, one Medical Records Coordinator position, one Manager III position, one Manager II position, and one Mental Health Clinician III position. While these positions are assigned to SBHC, the work performed by these positions is not related to SBCH functions, but to departmental administration functions. The recommended transfer will better reflect the work performed by these positions.

Total current authorized positions— 131

It is recommended to transfer the following positions from this budget unit to the BHRS budget unit: one Administrative Clerk III position, four Medical Records Clerk positions, one Medical Records Coordinator position, one Manager III position, one Manager II position, and one Mental Health Clinician III position.

Total recommended authorized positions—122

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**STANISLAUS RECOVERY CENTER**

Budget Unit 6700100  
 Special Revenue Fund

**SERVICES PROVIDED**

The Stanislaus Recovery Center (SRC) provides residential, outpatient and day alcohol and drug treatment, perinatal residential alcohol and drug treatment for women with children and perinatal outpatient alcohol and drug treatment for women, including childcare.

The Stanislaus Recovery Center (SRC) added Dual Disorder programming in Fiscal Year 2006-2007, funded by Mental Health Services Act programming. SRC has designated eight beds in the Residential program to serve adults and older adults with co-occurring mental health and substance abuse disorders. One additional change is the State legislated requirement for Substance Abuse Counselors to receive certification from an approved Alcohol and Drug Counselor Certifying Organization, thus increasing the knowledge and skill level of staff providing services at SRC.

In November 2006, the State implemented the Offender Treatment Program (OTP) as an augmentation to the Substance Abuse and Crime Prevention Act (Prop 36). As referred by the Courts, Prop 36/OTP clients receive substance abuse treatment as an alternative to incarceration. Although linked to Prop 36, the funds are required to be maintained separately. As the largest provider of services to this program, the allocation (\$407,027) was added as a separate funding unit to the Stanislaus Recovery Center fund. Funding requirements also mandate a \$1 for every \$9 spent County Match. In Fiscal Year 2006-2007, the match was met via additional Vehicle License Fees appropriations provided by the County.

<i>BHRS - Stanislaus Recovery Center</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$2,325,886	\$2,690,556	\$2,556,816	\$128,503	\$73,535	\$2,630,351
Services and Supplies	\$726,138	\$889,446	\$919,422	\$0	\$0	\$919,422
Other Charges	\$281,827	\$295,687	\$407,564	\$85,397	\$0	\$407,564
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$84,814	\$43,894	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$352,256)	(\$756,972)	(\$592,293)	\$0	\$0	(\$592,293)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,066,409</b>	<b>\$3,162,611</b>	<b>\$3,291,509</b>	<b>\$213,900</b>	<b>\$73,535</b>	<b>\$3,365,044</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$56,939	\$42,000	\$42,000	\$0	\$0	\$42,000
Revenue from use of Assets	\$95,135	\$65,500	\$65,500	\$0	\$0	\$65,500
Intergovernmental Revenue	\$1,656,036	\$1,675,212	\$2,196,277	\$0	\$0	\$2,196,277
Charges for Service	\$492,971	\$534,752	\$534,752	\$0	\$0	\$534,752
Miscellaneous Revenue	\$24,474	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,015,540	\$700,000	\$356,410	\$0	\$0	\$356,410
<b>Less Total Revenue</b>	<b>\$3,341,095</b>	<b>\$3,017,464</b>	<b>\$3,194,939</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,194,939</b>
<b>Plus Fund Balance</b>	<b>(\$969,359)</b>	<b>(\$273,475)</b>	<b>(\$356,410)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$356,410)</b>
<b>Net County Cost</b>	<b>\$694,673</b>	<b>\$418,622</b>	<b>\$452,980</b>	<b>\$213,900</b>	<b>\$73,535</b>	<b>\$526,515</b>

## **RECOMMENDED BUDGET**

It is recommended that a budget of \$3,365,044 be approved for the Behavioral Health and Recovery Services Stanislaus Recovery Center budget unit. This budget is funded by \$3,194,939 of estimated department revenues, \$526,515 in County Match, and results in a positive contribution of \$356,410 to departmental fund balance, for repayment of the Interfund loan that funded the start-up costs associated with the purchase of the Stanislaus Recovery Center. This budget includes \$73,535 in County Match for the Offender Treatment Program (OTP).

## **PROGRAM DISCUSSION**

At this level of funding, the Department will continue to provide critical services. SRC opened its doors in 2001 to respond to an urgent need for inpatient/residential alcohol and drug treatment programs in our community. This budget unit is funded by a number of sources including Temporary Assistance to Needy Families (TANF) Welfare to Work, Child Welfare Services, Federal and State alcohol and drug funding, the Substance Abuse Crime Prevention Act (SACPA) of 2000 (also known as Proposition 36 allocation), Offender Treatment Program funds, Perinatal Drug Medi-Cal, Mental Health Services Act, a contribution from the General Fund, charges for services, and some private insurance revenues. These funds are used to provide adult residential, outpatient and day alcohol and drug treatment; co-occurring treatment services for clients with dual substance abuse and mental health issues; perinatal residential alcohol and drug treatment for women with children; and perinatal outpatient alcohol and drug treatment for women with children, including child care.

Ongoing funding for Stanislaus Recovery Center has been a critical concern since it opened in 2001. Over the past four years, SRC has relied heavily on funding opportunities provided by the Community Services Agency through their StanWORKs and Child Welfare Services allocations. These sources have been fully maximized. Federal and State funding has been used to offset costs, however, no growth or allowance for cost of living increases in these allocations coupled with the depletion of fund balance "rollover", places SRC in a critical funding position.

Upon purchase of the former Memorial Hospital South site in Ceres, California, a loan was made to the newly established Stanislaus Recovery Center Budget Unit for start up costs. The loan was an internal transfer of \$2,700,000 from the Mental Health fund and \$300,000 from the Alcohol and Drug Programs fund. A 20-year payback schedule was established. During the Fiscal Year 2004-2005 Mid-Year Budget process, a request was made, and approved by the Board of Supervisors to accelerate the repayment of this loan through the use of Public Facility Fees. Approval of this plan has enabled the Department to improve its cash flow and release reserved funds associated with the loan. BHRS will utilize this funding in the amount of \$356,410 in Fiscal Year 2007-2008 to decrease the deficit that the above mentioned allocation shortages and those in other budget units have caused. As such, there are no service reductions projected at this time.

In both of the last two fiscal years, SRC identified an approximate \$300,000 short fall in estimated department revenue. In Fiscal Year 2005-2006, SRC received an additional General Fund contribution of \$300,000. In Fiscal Year 2006-2007, unspent State and Federal alcohol and drug funds were used to cover the deficit. Without these contributions the Center would have been forced to reduce services or close a wing of the Adult Residential facility. Though residential services are often critical to successful treatment, these services are usually less likely to be eligible for funding. Thus, the Recovery Center has already changed the focus of their services from residential to the less costly day treatment and outpatient services. Unfortunately, the Center is at maximum capacity for these services. The continued high census in the day treatment and outpatient programs has demonstrated the critical need the community has for drug and alcohol treatment. Lack of adequate funding for these services will result in treatment delays for people in need of rehabilitation services and who are not court-ordered or do not have other funding sources. Treatment delays can be very costly in human terms as there is usually a very narrow window of opportunity when someone is ready for treatment. If much time passes, they quickly lose the motivation to change and further deterioration occurs. Studies have repeatedly documented that investments in drug and alcohol treatment services reap future savings many times over in criminal justice and social service costs. Studies show that every \$1 spent yields a long term savings or cost avoidance of \$7.



The Governor's Proposed Budget Fiscal Year 2007-2008 includes a cut to the Substance Abuse and Crime Prevention Act of 2000 (Prop 36). Stanislaus Recovery Center is the largest provider of Prop 36 services in Stanislaus County. The Governor is proposing to cut \$60 million, approximately half the current allocation, statewide. \$35 million is to be transferred to OTP, with the balance returning to the State General Fund. The impact of this proposal is an approximate reduction of \$504,146 in substance abuse treatment funds. The funds transferred to OTP will require a \$1 for every \$9 County Match. This is in addition to the current OTP match requirement.

The State is also involved in legal action related to proposed changes to the Substance Abuse and Crime Prevention Act (SACPA) program. Since SACPA was a Proposition, approved by the voters in November 2000, it is believed that any changes would also require a vote by California residents. An injunction against any State changes has been in place for almost a year. The Governor has stated that if the court action is not resolved by the May budget revision, he would pull the remaining SACPA funding and transfer to OTP, thus mandating an additional match requirement in order to access approximately \$1,437,421 in treatment and supervision services.

### **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. Consistent with Fiscal Year 2006-2007, no cost of living increases have been budgeted for Fiscal Year 2007-2008. The amount required to meet this need for this budget is \$54,968.
2. County Cost Allocation Plan changes for the Department, excluding SBHC has increased approximately \$674,000. These costs were unanticipated by BHRS. No additional revenue is available to cover these expenses. The increases have not been included in the Department's Fiscal Year 2007-2008 Proposed Budget. The amount required to meet this need for SRC is \$85,397.
3. SRC has an annual revenue shortfall of approximately \$300,000. In Fiscal Year 2006-2007 this deficit was covered by State and Federal drug and alcohol funds. The Department does not anticipate these funds being available in Fiscal Year 2007-2008. Without additional assistance the Center will need to take action to reduce services, thus creating a capacity impact that would be felt most significantly by law enforcement. Another impacted department would be the Community Services Agency, who relies on SRC to provide services that enable family reunification and self-sufficiency.

### **STAFFING IMPACTS**

Total current authorized positions—38

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 38

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**BEHAVIORAL HEALTH AND RECOVERY SERVICES—**  
**SUBSTANCE ABUSE AND CRIME PREVENTION ACT**

Budget Unit 6550110  
 Special Revenue Fund

**SERVICES PROVIDED**

All treatment services provided are for persons referred by the Courts or State parole who are eligible under the Substance Abuse and Crime Prevention Act of 2000 (SACPA) including clinical assessment and determination of the level of alcohol and drug treatment needed; linkage to treatment and case monitoring of persons sentenced pursuant to the SACPA; coordination and collaboration with Courts, Probation and treatment provider and drug testing.

The primary intent of Proposition 36 is to fund Court ordered and supervised drug treatment. Services include clinical assessment and determination of the level of alcohol and drug treatment needed and linkage to treatment and case monitoring of persons sentenced pursuant to the act. Funds may also be used for ancillary services such as family counseling, literacy, training and vocational counseling. Funds for these services will be allocated according to the decision of the Alcohol and Drug Coordinating Council.

Behavioral Health and Recovery Services will be responsible for providing or arranging for substance abuse treatment services for adult probationers and parolees who meet the provisions of Proposition 36. All activities related to Proposition 36 will occur under the direction of the Superior Court, with the Probation Department responsible for providing the necessary court-ordered supervision, investigations, sentencing recommendations and referrals to treatment. It is anticipated that these activities will be performed and integrated in a manner that promotes successful drug treatment services for non-violent drug offenders.

<b>BHRS - Substance Abuse &amp; Crime Prevention Act</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$288,289	\$254,745	\$233,304	\$4,813	\$0	\$233,304
Services and Supplies	\$11,268	\$57,280	\$56,058	\$0	\$0	\$56,058
Other Charges	\$446,098	\$398,004	\$412,260	\$14,335	\$0	\$412,260
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$31,328	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$770,940	\$841,189	\$931,532	\$0	\$0	\$931,532
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,547,923</b>	<b>\$1,551,218</b>	<b>\$1,633,154</b>	<b>\$19,148</b>	<b>\$0</b>	<b>\$1,633,154</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$13,488	\$0	\$14,353	\$0	\$0	\$14,353
Intergovernmental Revenue	\$1,553,536	\$1,551,218	\$1,598,301	\$0	\$0	\$1,598,301
Charges for Service	\$780	\$0	\$20,500	\$0	\$0	\$20,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$1,567,804</b>	<b>\$1,551,218</b>	<b>\$1,633,154</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,633,154</b>
<b>Plus Fund Balance</b>	<b>(\$19,881)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,148</b>	<b>\$0</b>	<b>\$0</b>

## **RECOMMENDED BUDGET**

It is recommended that a budget of \$1,633,154 be approved for the Behavioral Health and Recovery Services Substance Abuse and Crime Prevention Act budget unit. This budget is funded by \$1,633,154 of estimated department revenue. It is also recommended that the Department's unmet needs be reviewed as part of the Final Budget for possible adjustments at that time.

## **PROGRAM DISCUSSION**

At this level of funding, the Department will continue to provide Court ordered and supervised drug treatment. Services include clinical assessment and determination of the level of alcohol and drug treatment needed, linkage to treatment, and case monitoring of persons sentenced pursuant to the act. Funds may also be used for ancillary services such as family counseling, literacy, training and vocational counseling. SACPA funding is shared between BHRS, Probation and the Courts based upon an allocation distribution approved by the local Alcohol and Drug Coordinating Council, established during SACPA implementation. There is no County General Fund contribution to this fund.

The requested budget supports Court ordered and direct drug treatment services as required under the provisions of the Act. It provides funding for staff resources for Probation, extra help staff assigned to the Courts, and treatment costs at Stanislaus Recovery Center and other BHRS treatment programs.

Fiscal Year 2005-2006 represented the fifth year of a five-year funding cycle for SACPA. Although continuation of treatment services is mandated in legislation, the level of funding is not. The Governor's Fiscal Year 2006-2007 budget continued funding at the Fiscal Year 2005-2006 level. The Governor's Proposed Fiscal Year 2007-2008 budget includes a cut to the SACPA program. The Governor is proposing to cut \$60 million, approximately half the statewide current allocation. \$35 million is to be transferred to the recently established Offender Treatment Program (OTP), with the balance returning to the State General Fund. The funds transferred to OTP will require a 10% County Match. This is in addition to the current OTP match requirement.

The State is also involved in legal action related to proposed changes to the SACPA program. Since SACPA was a Proposition, approved by the voters in November 2000, it is believed that any changes would also require a vote by California residents. An injunction against any State changes has been in place for almost a year. The Governor has stated that if the court action is not resolved by the May budget revision, he would pull the remaining SACPA funding and transfer to OTP, thus mandating an additional match requirement in order to access approximately \$1,437,421 in treatment and supervision services.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. Consistent with Fiscal Year 2006-2007, no cost of living increases have been budgeted for Fiscal Year 2007-2008. The amount required to meet this need for this budget is \$4,813.
2. County Cost Allocation Plan charges for the Department, excluding SBHC has increased approximately \$674,000. These costs were unanticipated by BHRS. No additional revenue is available to cover these expenses. The amount requested to meet this need is \$14,335.
3. Should the Governor transfer the balance of SACPA funds to OTP, it is requested that additional County funds be allocated to Stanislaus Recovery Center cover this match requirement.

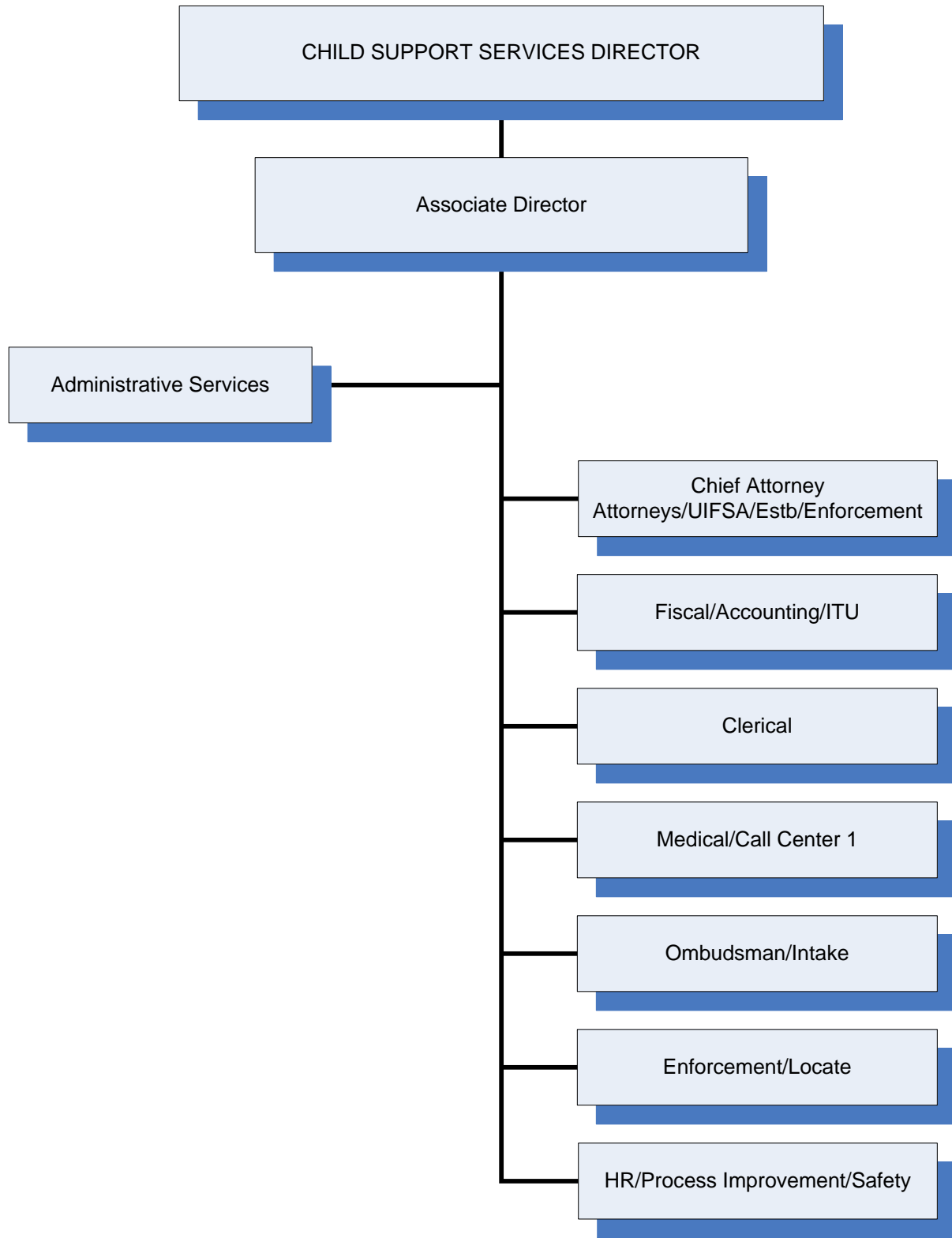
## **STAFFING IMPACTS**

Total current authorized positions—4

There are no current recommended changes to the current level of staffing.

Total recommended authorized positions—4

# CHILD SUPPORT SERVICES



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**CRIMINAL JUSTICE/PUBLIC PROTECTION**  
**Judicial**

**CHILD SUPPORT SERVICES**

Budget Unit 0241100  
 Special Revenue Fund

**MISSION STATEMENT**

To establish and enforce paternity and support orders, in compliance with Federal and State law, while providing the excellent level of service our customers expect and require.

**SERVICES PROVIDED**

The major services provided by the Department of Child Support Services are collection and distribution of child support; location of non-custodial parents and employers; establishment of paternity and child support orders; enforcement of child support orders; legal representation in child support matters; establishment and enforcement of medical support; and child support services for cases where a parent resides out of State.

<i>Child Support Services</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$12,541,349	\$14,171,572	\$14,615,969	\$0	\$0	\$14,615,969
Services and Supplies	\$1,519,663	\$1,599,810	\$1,754,925	\$0	\$0	\$1,754,925
Other Charges	\$1,462,833	\$1,395,549	\$1,472,961	\$0	\$0	\$1,472,961
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$111,664	\$170,208	\$380,928	\$0	\$0	\$380,928
Other Financing Uses	\$327,023	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$15,962,532</b>	<b>\$17,337,139</b>	<b>\$18,224,783</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,224,783</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$146,926	\$40,000	\$80,000	\$0	\$0	\$80,000
Intergovernmental Revenue	\$16,246,760	\$16,316,619	\$16,717,897	\$0	\$0	\$16,717,897
Charges for Service	\$885	\$700	\$400	\$0	\$0	\$400
Miscellaneous Revenue	\$52	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$16,394,623	\$16,357,319	\$16,798,297	\$0	\$0	\$16,798,297
Plus Fund Balance	(\$432,091)	\$979,820	\$1,426,486	\$0	\$0	\$1,426,486
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$18,224,783 be approved for the Child Support Services budget unit. This budget will be funded by \$16,798,297 in estimated department revenue and a Fund Balance contribution of \$1,426,486.

**PROGRAM DISCUSSION**

The budget for the Department of Child Support Services includes funding for major programs at a level of service comparable to fiscal year 2006-2007. In order for the Department to provide the proper level of service, use of fund balance will be necessary. There are no changes to the total number of

positions allocated. Two positions are requested to be deleted and one new position added. The Department will continue to focus on making child support a more reliable source of income for families and preventing buildup of unpaid support through early intervention while, at the same time, working towards a successful computer system conversion and a file imaging project.

The major impact of State imposed actions that will effect the budget began with the Personal Responsibility and Work Opportunity Reconciliation Act of 1996 (PRWORA). Every state is required to have a federally certified integrated statewide Child Support System. For the past several years, Stanislaus County has taken steps at the direction of the State DCSS to bring the state in compliance. In November of 2003, Stanislaus converted to CASES, one of two state-approved systems. In November of 2005, Stanislaus next embarked on its mandated conversion to the State Wide System (SWS), closely followed by the Statewide Disbursement Unit (SDU). In Stanislaus County, funds collected and disbursed locally were routed through Sacramento beginning January 2006, and ultimately a phased-in operation included all Local Child Support Agencies (LCSA) redirecting funds to Sacramento. Employers and non-custodial parents have since been given instruction to send all payments directly to the SDU, by passing counties all together.

The conversion to CASES, SWS and the SDU, completes Version 1 (V1) of the California Child Support Automation System (CCSAS), and enabled the state to petition the federal government for relief from the penalties. Certification has not yet been completed and the state continues to go through rigorous reviews from the federal government. The penalties continue to remain in abeyance until certification is completed, which is expected to occur in 2008.

Because the State's move to an integrated system has been designed as a two-phase project, Stanislaus will again undergo an extensive state-mandated conversion from CASES to CCSAS Version 2 (V2) in June of 2008. Planning and staff assignment to this conversion has begun and includes many process management changes. It also includes implementing an imaging system prior to conversion and a change to a new statewide call center. The cost of this conversion is expected to cost tens of thousands of staff hours locally which will be spent in mapping existing processes, training, and data cleanup. Some budget expenditures for this conversion are expected to be reimbursed by the state in the amount of \$240,367 for Fiscal Year 2007-2008 and \$27,236 for Fiscal Year 2008-2009.

Compounding the technical challenges in moving to V2, additional challenges have surfaced from the Statewide Department of Social Services conversions to multiple new welfare systems. Since the two departments have entwined electronic systems with their local agencies. Our local counterpart, the Community Services Agency uses C-IV as their welfare system. C-IV is currently expected to be interfaced with the CCSAS system in October of 2007.

Like all major system conversions, this ongoing automation project has experienced its share of start up problems at each stage of implementation. This is primarily due to the sheer volume of payments being centrally processed and the new issues that are shared by looking at all funds received as having a statewide perspective instead of just a county allocation associated with the collection. The Department expects these start up problems will be facing Stanislaus at each junction of conversion activities, and will remain the number one priority throughout the year.

The Governor's 2007-2008 Proposed Budget included backfill for the losses in revenue from changes included in the Federal Deficit Reduction Act (DRA) of 2005 which effectively cut funding for Child Support Programs to the State. The change would have meant a revenue reduction of \$1.9M to this department: approximately 11% of the current budget. The State backfill is approved only for Fiscal Year 2007-2008 so this potential funding loss will be an ongoing concern. There has been discussion by federal legislators about reversing the change in the financing in the DRA, but it has not been enacted.

There is no significant increases or decreases of the cash position of this budget unit anticipated comparing July 1, 2006 actuals to July 1, 2007 projection.

#### **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

The Department has requested one new Application Specialist III position, it is recommended to review the classification and add the position in a separate Agenda Item to the Board of Supervisors. In the Proposed Budget 2006-2007, the Department requested a reclassification study be conducted for the Child Support Officer III classification to reflect the supervisory duties performed by this classification.

Total current authorized positions— 242

It is recommended to delete the following positions from this budget unit: one Account Clerk II position and one Attorney V position.

It is further recommended to re-title the classification of Child Support Officer III to Child Support Supervisor and to reclassify fourteen Child Support Officer III positions to Child Support Supervisor effective the first full pay period following August 1, 2007 (August 4, 2007). This recommendation is based on a recent study of the Child Support Officer III classification to determine the appropriate classification level necessary to support the required supervisory duties of this classification. Additionally, it is recommended that a five percent (5.0%) salary increase be applied to the new classification title of Child Support Supervisor effective the same pay period. This recommendation includes a bargaining unit change for this classification from the Service Employees International Union (SEIU), Local 535 to the Stanislaus County Employees Association (SCEA), American Federation of State, County and Municipal Employees (AFSME Local 10).

It is also recommended that the classification of Chief Attorney receive a 7% wage band adjustment effective the first full pay period following July 1, 2007. The Chief Attorney classification is an unclassified management position responsible for the supervision of classified Attorney positions. Growth in wages and benefits for classified Attorney positions has created significant wage compaction with the Chief Attorney classification. The recommended 7% wage band adjustment will be applied to employees in the Chief Attorney classification in order to address the wage and benefit compaction between unclassified management employees and subordinate classified employees. The fiscal impact of this recommendation is \$7,072 for Fiscal Year 2007-2008, which will be absorbed in the Department’s budget.

Total recommended authorized positions— 240

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>A healthy community</b>			
Focus resources on prevention;		DCSS focused efforts on helping non-custodial parents prevent or reduce accumulation of child support obligations by actively reviewing cases for modification or potential qualification for the State compromise of arrears program (COAP);	
		Modifications increased by 9.25% and COAP submissions more than tripled;	
Meet funded State and Federal mandated service or program requirements;		DCSS complied with all mandated requirements and exceeded benchmark performance levels earning the designation of ‘Most Improved Large County’ in the area of collection of child support;	
<b>Effective partnerships</b>			
Evaluate new and existing partnerships;		DCSS has reviewed existing partnerships. As a consequence several of them have been strengthened which resulted in increased effectiveness;	
		Some examples are: In coordination with the Superior Court beginning a	

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
		<p>process of implementing a common form for all attorneys, civil and private, to use for child support which will make completion and review more efficient;</p> <p>Increased cooperation with CSA to co-locate DCSS intake staff at CSA facilities;</p> <p>Partnering with other counties to facilitate transfer of cases when the participants have relocated and transfer is necessary;</p>	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Implementation was delayed due to security issues. These issues have recently been resolved;	
Improve the efficiency of County government processes.		All management staff are being required to review for possible study at least one process workflow in each of their units. Nine reviews are planned but not begun, three have been started, and one is completed but the paperwork has not been finalized. Any of those planned and begun that are determined to be of merit are expected to be completed by the end of Fiscal Year 2007-2008.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
Make child support a more reliable source of income for families by continuing to improve collection and enforcement efforts;		<p>An outbound dialer application was purchased and is being used to contact parents as a reminder to pay when payments have become delinquent;</p> <p>The amount collected on current child support and child support arrears continue to increase;</p>	
Prevent buildup of unpaid support through early intervention, outreach and partnerships, and expand intervention efforts; and		<p>Increased emphasis was placed on staff reviewing orders for modification to facilitate appropriate child support orders;</p> <p>A co-locate plan was implemented with the Community Services Agency to provide easy child support program availability for customers;</p> <p>Eligible cases were targeted for a state compromise arrears program; and</p>	
Evaluate the Department's performance measurements and benchmark this data against at least two other counties child support departments and implement several improvements.		<p>Site visits to Merced and Sacramento counties to benchmark a imaging process which will be implemented beginning late this fiscal year for completion in Fiscal Year 2007-2008;</p> <p>A site visit to Fresno led to a casework tracking database that will assist in gathering statistics efficiently; and</p> <p>Stanislaus DCSS was awarded the "Most Improved Large County" in the collection of child support.</p>	

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Child Support Services operational priorities are:



1. Achieve successful conversion to the California Child Support Automation System (CCSAS); and
2. Complete the imaging project prior to conversion to the statewide System CCSAS.

In order to facilitate accomplishment of the first priority, the Department of Child Support Services will establish subcommittees responsible for each area of the conversion project which includes Change Management, User Training, Data Conversion, Hardware/Software, Site Setup/On-site support, Local Interfaces, and ECSS (the upcoming Statewide Call Center system). Heads of these subcommittees have already been assigned and will soon involve additional staff. These subcommittees will be working with the State and the Business Partner to insure a successful conversion.

The processes necessary to image all child support case files and the changes to work processes are being undertaken now with current staff. To accomplish the imaging of all active open hard copy case files and any cases closed as of 11/2003, the Department of Child Support Services will utilize up to fifteen (15) extra help Administrative Clerk I positions and one (1) extra help Supervisor Account Admin Clerk II. The imaging of all active files will provide staff with immediate access to case information, thereby improving their overall efficiency. Additionally, the digital images will be stored in the CCSAS system, enabling other state child support agencies immediate access to information they would have previously had to request from the Department and further supporting the statewide system concept.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**

**FISCAL GENERAL SERVICES**  
**Other General**



**CHILDREN AND FAMILIES COMMISSION—PROPOSITION 10**

Budget Unit 0016141  
Special Revenue Fund

**NOTE**

This budget is in the County's budget for information purposes only, as well as to meet the Governmental Accounting Standard Board requirements. The Stanislaus County Children and Families Commission has independent jurisdiction over planning and funding decisions separate from the Stanislaus County Board of Supervisors.

**MISSION STATEMENT**

Promoting the development and well being of children zero to five.

**SERVICES PROVIDED**

The Stanislaus County Children and Families Commission promotes the development of countywide integrated and comprehensive services that enhance the intellectual, social, emotional, and physical development of children. Integrated services include health care, quality childcare, parental education and effective prevention services. Services are provided on a community-by-community basis and directed to families and their children (prenatal through five years of age). The Commission ensures that services are organized and represented to maximize the community's resources and designed to produce measurable results.

In Fiscal Year 2005-2006, the Children and Families Commission began a program to support and/or develop multiple Family Resource Centers (FRC) in the County to equip and enhance family stability and functioning by providing or connecting families with needed services: health, mental health, parent education, school readiness, and prenatal/perinatal support. Additionally, the FRC's (working closely with Community Services Agency) establishes a flexible, customized approach when responding to child welfare reports involving families determined to be of low to moderate risk to inflict abuse or neglect.

To support these FRC/differential response activities, the Commission is making available up to \$1,000,000 per year in each of the 3 years of the program. Community Services Agency will support these services with at least \$500,000 per year for the duration of the program. Fiscal year 2007-2007 will be the third and final year of the initial program.

<i>Children and Families First Commission</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$489,842	\$631,843	\$624,487	\$0	\$0	\$624,487
Services and Supplies	\$5,825,218	\$6,090,550	\$7,042,595	\$0	\$0	\$7,042,595
Other Charges	\$3,763,070	\$4,608,258	\$4,554,547	\$0	\$0	\$4,554,547
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$4,518	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$12,936	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,095,584</b>	<b>\$11,330,651</b>	<b>\$12,221,629</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,221,629</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$842,872	\$475,000	\$500,000	\$0	\$0	\$500,000
Intergovernmental Revenue	\$7,499,759	\$7,392,558	\$7,290,983	\$0	\$0	\$7,290,983
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$212,417	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$8,555,048</b>	<b>\$7,867,558</b>	<b>\$7,790,983</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,790,983</b>
<b>Plus Fund Balance</b>	<b>\$1,540,536</b>	<b>\$3,463,093</b>	<b>\$4,430,646</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,430,646</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$12,221,629 be approved for the Children and Families Commission budget unit. This budget will be funded by \$7,790,983 in estimated department revenue and \$4,430,646 in program fund balance.

## PROGRAM DISCUSSION

The Commission is continuing its efforts to spend down its reserves in a strategic, measured, and disciplined manner. Based on a long term spending plan, the Commission expects to continue current service levels for approximately four years. The budget for 2007-2008 continues the Commission's priorities from the 2006-2007 Fiscal Year:

1. Improving family functioning;
2. Improving child development and child development services;
3. Improving health and health education services; and
4. Improving systems of care.

In 2006-2007, the Commission executed agreements with 29 contractors to provide health, safety, school readiness, mental health, and childcare services to Stanislaus County children 0 through age 5. Following its review of the annual report of the effectiveness of each of these programs, the Commission may adjust the number of contracts for services to respond to changing conditions.

Senator Dave Cox has introduced SB 983 into the California State Legislature. If enacted into law, SB 893 would redirect funding currently received by the Stanislaus County Children and Families Commission to State agencies to fund health insurance programs for young children. Passage of the measure would eliminate the Children and Families Commission and eliminate all funding for the local programs supported by this budget unit.

## UNFUNDED REQUESTS

There are no critical needs associated with this budget unit.

## STAFFING IMPACTS

Total current authorized positions— 7

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 7

**PRIOR YEAR STRATEGIC PRIORITIES**

STRATEGIC PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
<b>A healthy community</b>			
Promote the safety of children;		The Commission funded 5 contracts totaling \$1,053,804 for programs promoting child safety;	
Develop healthy children and families;		The Commission funded 7 contracts totaling \$3,555,969 for programs promoting the health of children and families;	
Expand quality childcare;		The Commission funded 1 contract totaling \$1,201,613 for programs promoting quality child-care;	
Develop emotionally supportive family and home environments for children;		The Commission funded 9 contracts totaling \$2,640,414 for programs promoting the mental health of children;	
Prepare children for school;		The Commission funded 9 contracts for a total of \$1,149,440 to promote the school readiness of children;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		The Commission implemented the Stanislaus County customer satisfaction survey process; and	
Improve the efficiency of County government processes.		The Commission updated its Policies and Procedures manual to implement State requirements to increase accounting consistency and financial accountability.	

**CURRENT YEAR STRATEGIC PRIORITIES**

The Children and Families Commission strategic priorities are:

1. **Improved Family Functioning:** The Stanislaus County Children and Families Commission will support organizations throughout Stanislaus County addressing improved family functioning. Expected outcomes include: reduced child abuse and neglect of at-risk children 0-5, families with children 0-5 will be linked with accessible, culturally competent and family centered services, and parents with children 0-5 will be supported in their recovery from alcohol and other drug addictions.
2. **Improved Child Development:** The Stanislaus County Children and Families Commission will support organizations throughout Stanislaus County addressing improved child development. Expected outcomes include: increased number of children 0-5 receiving health and developmental screenings, increased number of fathers/males involved in school preparation activities, increased number of childcare providers trained in asthma awareness.
3. **Improved Health:** The Stanislaus County Children and Families Commission will support organizations throughout Stanislaus County addressing improved health. Expected outcomes include: high risk pregnancies will result in a healthy birth, increased enrollment in health insurance, and reduced injury to children 0-5 by expanding car seat education throughout the County.
4. **Improved Systems of Care:** The Stanislaus County Children and Families Commission will support organizations throughout Stanislaus County addressing improved systems of care. Expected outcomes include: increased provider participation to maintain the immunization registry, increased patient records in immunization registry database, and an increased number of child development professionals completing at least 3 units of college level Early Childhood Education coursework.

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Implement the new State evaluation framework;		A new State evaluation framework was implemented;	
Continue local evaluation of funded programs;		An annual evaluation of funded programs was conducted;	
Refine the Commission’s strategic plan; and		The Commission revised and adopted a new strategic plan; and	
Implement the strategic plan through contracts for services.		The Commission implemented its strategic plan by funding program contracts that address strategic plan objectives.	

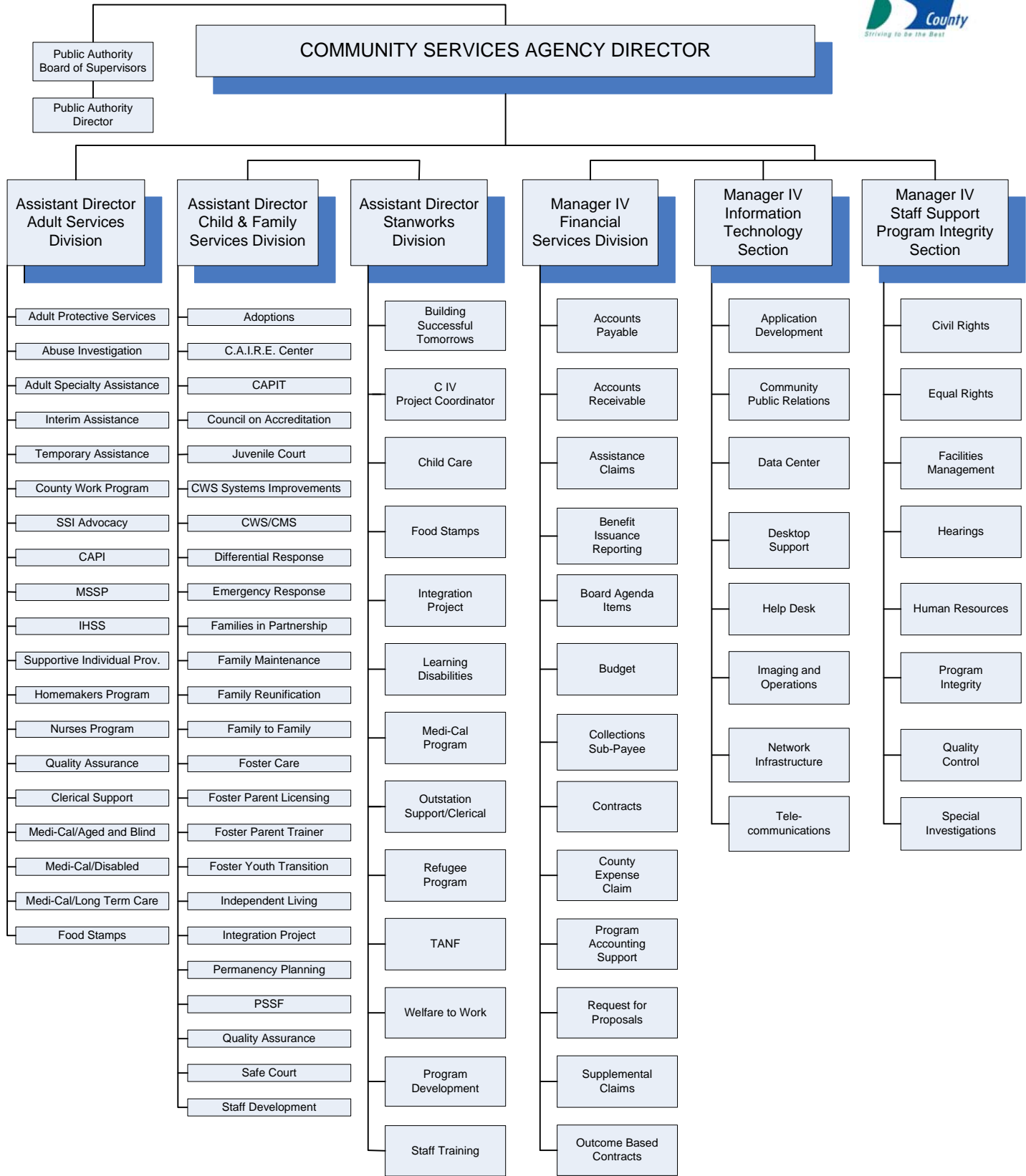
**CURRENT YEAR OPERATIONAL PRIORITIES**

The Children and Families Commission’s operational priorities are:

1. Continue local evaluation of funded programs;
2. Refine the Commission’s strategic plan;
3. Implement the strategic plan through contracts for services; and
4. Provide contractors with sustainability training.

In order to accomplish these priorities, the Stanislaus County Children and Families Commission will ensure that contractors understand its goals of planning, implementing, and evaluating program operations. Additionally, contractors will be trained in the need for program sustainability as the Commission looks towards the reduction of financial program support in future years. The purpose of this cycle of planning, implementing, evaluating, and training is to ensure that programs and system changes funded by the Commission continue after Prop 10 funds can no longer support current service levels. This will be accomplished through quarterly contractor meetings; regular visits to contractors’ work sites, and training targeted to address contractors’ needs. Finally, outcome data will be examined and compared to past performance to evaluate the effectiveness of programs and how adjustments can be made to improve outcomes.

# COMMUNITY SERVICES AGENCY



**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2007-2008**

**HUMAN SERVICES**

**Administration**



**COMMUNITY SERVICES AGENCY—SERVICES AND SUPPORT**

Budget Unit 0045050

Special Revenue Fund

**MISSION STATEMENT**

To build a stronger community, CSA works with the people of Stanislaus County to help with a safe place to live, access to food, health care, and opportunities to work.

**SERVICES PROVIDED**

The Community Services Agency (CSA) operates approximately 76 social welfare programs providing assistance, direct client services and support for the benefit of our community, and to meet the Board's priority of a safe community and a healthy community:

1. Social Services (Child Welfare/Child Protective Services, Adult Protective Services/In Home Supportive Services);
2. CalWORKs (Temporary Assistance to Needy Families, Employment Services, Welfare Fraud Prevention and Investigation);
3. Other Public Welfare Assistance (Food Stamps, Medi-Cal, Foster Care, Adoptions and General Assistance);
4. Child Care (Subsidized Child Care Stages 1,2,3); and
5. Non-Welfare (Multipurpose Senior Services Program and Miscellaneous Grants for Services).

<b>CSA - Services and Support</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$53,269,054	\$62,867,271	\$64,313,995	\$2,007,316	\$1,327,632	\$65,641,627
Services and Supplies	\$15,279,202	\$18,751,968	\$18,122,945	\$1,209,201	\$1,199,201	\$19,322,146
Other Charges	\$61,145,057	\$67,092,424	\$68,912,599	\$744,447	\$369,477	\$69,282,076
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$258,589	\$204,500	\$167,000	\$0	\$0	\$167,000
Other Financing Uses	\$1,988,070	\$747,259	\$791,273	\$0	\$0	\$791,273
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$131,939,972</b>	<b>\$149,663,422</b>	<b>\$152,307,812</b>	<b>\$3,960,964</b>	<b>\$2,896,310</b>	<b>\$155,204,122</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$62,986	\$74,833	\$76,853	\$0	\$0	\$76,853
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$2,210	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$126,203,745	\$142,338,250	\$144,307,748	\$2,869,697	\$2,349,210	\$146,656,958
Charges for Service	\$1,518,222	\$1,490,765	\$1,209,811	\$0	\$0	\$1,209,811
Miscellaneous Revenue	\$149,159	\$202,089	\$179,490	\$0	\$0	\$179,490
Other Financing Sources	\$953,693	\$1,439,063	\$2,527,075	\$0	\$0	\$2,527,075
<b>Less Total Revenue</b>	<b>\$128,890,015</b>	<b>\$145,545,000</b>	<b>\$148,300,977</b>	<b>\$2,869,697</b>	<b>\$2,349,210</b>	<b>\$150,650,187</b>
<b>Plus Fund Balance</b>	<b>(\$1,310,668)</b>	<b>\$1,130,000</b>	<b>\$1,000,000</b>	<b>\$547,100</b>	<b>\$547,100</b>	<b>\$1,547,100</b>
<b>Net County Cost</b>	<b>\$4,360,625</b>	<b>\$2,988,422</b>	<b>\$3,006,835</b>	<b>\$544,167</b>	<b>\$0</b>	<b>\$3,006,835</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$155,204,122 be approved for the Community Services Agency Services and Support budget. This budget is funded by \$150,650,187 in estimated department revenue, \$3,006,835 in County Match, \$1,000,000 in existing departmental retained earnings and an additional \$547,100 in departmental retained earnings rolled forward from 2006-2007. As of May 2007, the fund reflects a positive cash balance.

## PROGRAM DISCUSSION

At this level of funding, critical services will be funded. The programs contained in this budget are either mandated programs with legislated Federal, State, and County sharing ratios, legislated Maintenance of Effort (MOE) contributions or 100% funded programs. All programs receive annual allocations, however, the Department has not yet received allocations for its programs; these are typically provided late in the month of August. CSA has estimated allocation and funding levels using information from the Governor's January 2007 budget as well as California Welfare Directors Association (CWDA) advice for Social Services program funding.

**Child Welfare Services (CWS)** - Critical services to ensure the safety and protection of at-risk children will be funded in Fiscal Year 2007-2008. The Department has projected the State allocation for CWS to include: the extension of the Emergency Workload Relief funds granted in the eight prior fiscal years, approximately \$1.1 million; approximately \$1.2 million Outcome Improvement Project augmentation funds added in Fiscal Year 2006-2007. In recognition of the increased complexity of the CWS program and the intensive needs of the children and families served, plus the additional administrative responsibilities related to the planning and coordination of the annual County self-assessment and Systems Improvement Plan (SIP), the state provides these two augmentations to support additional casework staff. Base child welfare funding continues to be linked to obsolete workload standards that would justify only 74.6 staff; the augmentations are provided to bring the County closer to the approved level of 100.8. As a result of the augmentation funding, CSA is able to staff the Child Welfare program at 91.3 full-time positions in Fiscal Year 2007-2008.

In order to remain within the projected Fiscal Year 2007-2008 allocation this Proposed Budget assumes: two unfunded position; six planned vacancies; overtime; outreach; transportation; contracted services continuing at Fiscal Year 2006-2007 mid-year service levels. CSA remains committed to continue to support best practice programs such as Connected by 25 Initiative, Family to Family Team



Decision Meetings, Child Welfare Outcomes Improvement Project/Family Resource Centers, and support for Family Maintenance efforts, including Family Preservation and Families in Partnership program, in response to the OHP caseload trend.

**CWS Outcome Improvement Project** - Stanislaus County is designated as a pilot County for CWS Outcome Improvement Project, formerly known as CWS Redesign. CSA will receive approximately \$1 million in the budget year to support continued planning, development and implementation of new/expanded CWS services to benefit children and families in our community. It is important to note that Fiscal Year 2007-2008 is the last year of the three year pilot funding and CWDA and CDSS are committed to identifying new funding to continue these best practice programs.

**Families in Partnership (FIP)** – The FIP program is extremely cost-effective; approximately 209 children receive services through FIP each month and avoid out-of-home placement. As a return on investment, FIP provides significant savings to the County. For every \$1 spent to support FIP, the County saves \$2.62 in local Foster Care costs. The FIP program provides casework staff in a multi-disciplinary team approach, operating support and direct customer wrap-around services. The Proposed Budget projection for FIP is \$2.9 million. FIP revenues are the result of multiple “braided” Federal/State funding streams that utilize allocations to maximize the county contribution. In previous years a significant portion of the county contribution (\$369,001) was supported by the Prop 10, Children and Families Commission grant that will expire at the end of Fiscal Year 2006-2007. The composite county share of FIP is estimated at approximately 20.6%, or \$597,100 in Fiscal Year 2007-2008. SAFE Court grant revenues provide \$50,000 of the county share and the remaining amount is funded by departmental retained earnings rolled forward from 2006-2007.

Current benchmarks for children in Foster Care placements indicate that FIP along with the Outcome Improvement prevention strategies continues to make a positive difference in the lives of children in this County. Specifically children are two times more likely to end up in foster care in the rest of the State than occurs in Stanislaus County. Actual placement rate per 1,000 children follows: Stanislaus 1.3; State average 3; Valley Counties 3.8.

**Adult Protective Services (APS)** – The State requires that the County provide a 24-hour Emergency Response capability for the safety of adults who are at risk of abuse, neglect or exploitation in our community. While statewide funding for APS has remained status quo, program services continue to successfully shift to focus on Title XIX health-related activities. Increased utilization of Title XIX health funding has maximized Federal participation and provided greater external support for the Adult Services programs. Clients requiring immediate response due to life threatening emergencies involving physical abuse will be seen in a timely manner. In order to meet the caseload demands in APS the Department will continue to dedicate the entire CSBG (County Services Block Grant) allocation to support APS Social Worker positions.

The average cases per FTE in APS have grown from Fiscal Year 2005-2006 level of 38 to 52 in Fiscal Year 2006-2007 which represents a 16% caseload increase. Although CSA continues to successfully maximize Federal participation for the Adult Services Program the APS and CSBG allocations are not sufficient to support the projected program costs in Fiscal Year 2007-2008. The resulting overmatch of approximately \$247,866 is identified in this Proposed Budget submission as a critical need for General Fund support. The total cost impact to the program if this local share need is not met is a loss of approximately \$550,813.

In addition, the CSBG allocation can no longer support the SSI Advocacy component of the APS program and this activity is also identified as a critical need, estimated at \$198,565 in our Proposed Budget submission.

**Multipurpose Senior Service Program (MSSP)** – The Department continues to operate MSSP through a contract with the California Department of Aging (CDA). This program provides support to frail, elderly people in our community to allow them to avoid costly Board and Care placements and to remain safely in their own home. CSA has projected the MSSP allocation to remain status quo in Fiscal Year 2007-2008. In order to operate within the current contract amount CSA has eliminated one vacant Public Health Nurse and requested a 15% reduction to the contracted caseload. Final negotiations of the CDA contract budget will be resolved by the Final Budget submission. This program also supports an internship as part of the continuing education of Adult Services staff. In order to maintain these

service levels in MSSP a County match of \$34,720 is required which is met within our Fiscal Year 2007-2008 Proposed Budget utilization of General Funds.

**In-Home Supportive Services (IHSS)** – This program is operated through the Individual Provider (IP) mode and the County Homemaker mode (field work only). The IHSS program provides in-home services to approximately 5,720 frail and/or elderly individuals per month. These services allow the customers to remain in their own home rather than alternative long-term care facilities.

Total expenditures for Fiscal Year 2007-2008 will be approximately \$44.3 million; this is based on a Fiscal Year 2006-2007 Third Quarter Budget Review of the program. This is a \$2.6 million increase last year's level of \$41.7 million due to the projected caseload growth of 5.4% expected in 2007-2008. The Individual Provider hourly rate included in the IHSS Individual provider mode projection for Fiscal Year 2007-2008 is \$8.25 per paid hour for twelve months. Labor negotiations with the United Domestic Workers' union are continuing and any wage settlement will be sent to the Board of Supervisors for approval and development of a financing strategy at that time. Provider health benefits are budgeted in the Public Authority Budget Unit.

The estimated County cost of the IHSS Program for Fiscal Year 2007-2008 is a composite rate of 17.97% for a total of \$7,967,986. The Federal Waiver has been factored into these projections for the full year. Waiver receipts received by the County from the State have been approximately 4 to 6 months in arrears. It is important to note that the County cost requirement for IHSS is \$697,104 greater than the Fiscal Year 2006-2007 projected level (Third Quarter Budget) of \$7,270,882; this growth is driven entirely by caseload.

The IHSS Administration Allocation is projected to increase approximately \$169,262 in Fiscal Year 2007-2008. The Proposed Budget submission includes 31.0 full-time positions for IHSS which is consistent with the actual caseload justified staffing level for Fiscal Year 2006-2007 of 31.7. The casework staffing level in IHSS is essential to meet current program mandates, provide essential client services and ensure program integrity in accordance with the quality assurance (QA) standards. The average monthly cases per FTE in IHSS have grown by 2.7% from the Fiscal Year 2005-2006 level of 154 to the current level of 159 in Fiscal Year 2006-2007. Although the IHSS Administrative allocation is increasing slightly it is not sufficient to support the projected IHSS case management costs in Fiscal Year 2007-2008 resulting in an overmatch of approximately \$97,736 as identified in this Proposed Budget submission as a critical need of General Fund support. The total cost impact to the program if this local share need is not met is a loss of approximately \$315,275.

**StanWORKs** – An increase from Fiscal Year 2006-2007 is projected of approximately \$3,690,722; or 5.6% in the StanWORKs Federal/State allocations for Fiscal Year 2007-2008.

**CalWORKs, Food Stamps and Medi-Cal** – These programs are administered within the StanWORKs Division of CSA which has defined their primary role as “helping families with food, a place to live, health care, and jobs”. The Proposed Budget submission supports staffing at Fiscal Year 2006-2007 levels in all programs and continues to focus on the shift from Eligibility to work support programs: Welfare to Work, Food Stamps, and Medi-Cal during Fiscal Year 2007-2008. The increase of \$3.7 million in estimated allocations allows CSA to support the following objectives: expanded services and staff in the community; the increased focus on diversion activities to provide the necessary assistance to customers in order for them to obtain and maintain full-time employment; to meet the more stringent performance standards for Welfare to Work as defined in the Federal Deficit Reduction Act; adjust caseload sizes for caseworkers in order for them to provide more intensive case management to assist customers in overcoming barriers and becoming more self sufficient; the increased outreach efforts to reach the uninsured in Stanislaus County; meet the new Medi-Cal to Healthy Families Bridging Program performance standards.

StanWORKs initiatives in the budget year will continue to focus on services that remove barriers to employment such as learning disability assessments and case management follow-up. Domestic Violence prevention services remain funded in this Proposed Budget. In addition, the Department is planning a Request for Proposal for the Fall of 2007 to solicit new employment/training services, provide for customer choice and new points of access, as well as new strategies from vendors to increase work participation rates in order to meet the performance standards for Welfare to Work (WtW) as defined in the Federal Deficit Reduction Act. CSA has designated approximately \$1.8 million to this

effort in their Fiscal Year 2007-2008 projections. As a result of this WtW initiative, CSA has projected the current Alliance Work Net (AWN) Employment Services contract for the first seven months of 2007-2008. The Department will work closely with its partner agency and the Chief Executive Office throughout this competitive RFP process to determine the appropriate support for AWN through the balance of the budget year.

**Mental Health/Substance Abuse Treatment** - CSA will maintain the contracted Mental Health/Substance Abuse Treatment contracts with Behavioral Health & Recovery Services (BHRS) at the allocation level of \$2.1 million. However, this represents a reduction of approximately \$720,000 from actual Fiscal Year 2006-2007 services.

Mental Health and Substance Abuse Treatment services are currently provided in a continuum of care based on the intensity of the service need required to first meet customer safety and then support recovery. This continuum of care assists families in both Child Welfare and StanWORKs to achieve the goals of family safety and self sufficiency. The First Step program, BHRS Treatment Centers and multiple sober living environments are all critical components of this system. As a result, the Department will be working with its partners at Behavioral Health and Recovery Services and related community based organizations to evaluate the best service model approach to meet customer needs within this limited funding resource.

**Child Care** - Approximately \$11 million of the Department's Budget appropriations are reserved for child care programs, 76%, or \$8.4 million represents payments to child care providers in the community. The Child Care programs are almost entirely Federal and State funded; the required County contribution, or maintenance of effort, is \$5,051. This budget includes an aggressive plan to draw down all potential child care funding and resources to provide community based services to TANF recipients and to families transitioning from public economic assistance to self sufficiency. Some variance exists within this projection due to the recent implementation of new Regional Market Rates; the Child Care Reserve request process will be utilized as needed to fund these services.

**Automation Projects** - CSA will work in conjunction with the California Department of Social Services (CDSS) and the Office of Systems Integration in support of a variety of statewide automation projects. CSA has projected costs associated with ongoing maintenance and operations of the Child Welfare Services Case Management System (CWS/CMS) at \$683,735, funded through the CWS allocation.

**Consortium IV (C-IV)** – The Statewide Automated Welfare System (SAWS) C-IV Counties of Merced, Stanislaus, San Bernadino, and Riverside jointly developed a fully automated system for case management of public assistance and employment services programs. Stanislaus County implemented the C-IV system in April of 2004. In recognition of this successful project, 35 additional counties have selected C-IV to replace their existing SAWS system. Each of the C-IV counties will complete their annual County Budget with sufficient appropriations to cover their full share of the C-IV Project Budget. Stanislaus County's full share of the C-IV Project Budget equates to approximately \$6.0 million and will be fully funded through a special allocation from the California Department of Social Services.

The C-IV Project County share of cost is estimated at \$395,152 for both M&O and application development pay back costs, which will be absorbed within the CalWORKs and Food Stamp maintenance of effort (MOE) funds and Foster Care County cost as supported in this budget.

**Satellite Offices** – Included in this Proposed Budget submission are costs necessary to support the opening of two new satellite offices during 2007-2008. It is anticipated that a space planner will be used to assist the Department with it's plan for growth.

- ◆ A full service site in the city of Riverbank to serve the eastern portion of Stanislaus County, with a goal of improving access to services for an estimated 16,467 plus customers. The County Departments focused on achieving a Healthy Community have determined customer access to service as critical to the success of this Board goal. Assuming occupancy in April 2008, the Department has estimated the total cost to establish this office at \$262,949, of which \$157,000 is a one time investment. The estimated cost includes a facility lease, infrastructure needs and site support
- ◆ A StanWORKs training facility to accommodate critical needs for training space that can no longer be accommodated at the Community Services Facility. An agency priority is to select, develop and

retain skilled employees. CSA plans to focus efforts on developing new methods for expedited recruitment processes to maintain staffing levels in critical positions and to dedicate new staff development resources to coordinate training functions and needs throughout the Agency. This expanded training project requires dedicated space tailored to achieving successful training outcomes.

## **UNFUNDED REQUESTS**

The Department's budget request included several critical needs, which will be described below. In order to minimize increased county costs, the Department has developed a funding strategy, using savings from 2006-2007 to meet several of these critical needs. Some adjustments will be required as part of the Final Budget to accommodate this funding strategy.

### **1. Adult Protective Services (APS) \$247,866**

- ◆ Statewide funding for Adult Protective Services has remained virtually status quo since Fiscal Year 2000-2001 and is expected to receive no increase in Fiscal Year 2007-2008 based on the Governor's January 2007 budget. Increased utilization of health funding has maximized Federal participation and provided greater external support for the Adult Services programs. In order to meet the caseload demands in APS the Department will continue to dedicate the entire CSBG (County Services Block Grant) allocation to support APS Social Worker positions. The APS and CSBG allocations are not sufficient to support the projected program costs in Fiscal Year 2007-2008 resulting in an overmatch of approximately \$247,866 as identified in this Proposed Budget submission as a critical need of General Fund support.
- ◆ The current unmet need for APS funding could possibly be mitigated or eliminated in the Governor's May revise budget, as noted above in the section of Other Potential Impacts.
- ◆ CSA has developed a funding strategy to support this critical net county cost need at \$247,866 with a total cost impact to the APS program of \$550,813. The Final Budget will include the necessary account adjustments that will prevent the following impacts to APS:
  - ◆ Reduced support for contracted services that provide critical intervention for seniors who are at risk including:
    - ◆ Stanislaus Elder Abuse Prevention Alliance (SEAPA) contract of \$68,000
    - ◆ District Attorney Investigation contract of \$60,000
    - ◆ California Rural Legal Assistance contract of \$61,000
  - ◆ Reduced case management for at risk seniors through redirection of staff to other programs - \$361,813

### **2. In-Home Supportive Services (IHSS) Case Management \$97,736**

- ◆ CDSS anticipates the IHSS caseload to grow by 5.4% in Fiscal Year 2007-2008 however, the projected allocation for IHSS Administration is only expected to increase by approximately 3.6%. The IHSS Admin allocation is not sufficient to support the case management staffing level necessary to meet current program mandates, provide essential customer services and ensure program integrity in accordance with the quality assurance (QA) standards. Therefore, this Proposed Budget submission identifies a critical need of \$97,736 of county General Fund support for IHSS case management.
- ◆ CSA has developed a funding strategy to support this critical net county cost need. The total cost impact to the IHSS program if this local share need is not met is \$315,275.
- ◆ The Final Budget will include the necessary account adjustments that will identify new revenues and prevent a reduction to case management for at risk seniors and dependent adults through redirection of 2 staff to other programs.

### **3. SSI Advocacy \$198,565**

- ◆ As noted above, the CSBG (County Services Block Grant) allocation is used entirely in support of the APS activities and can no longer support the SSI Advocacy component of the APS program. SSI Advocacy, while not mandated, is a best practice program. Currently all GA customers are screened for the SSI program and SSI recoupments represent approximately 71.7% of the revenue in Fund 1633. In addition, SSI approval generates considerable revenue benefits to both Health Services Agency and Behavioral Health & Recovery Services by securing Medi-Cal support for this indigent population who were previously uninsured.
- ◆ The SSI Advocacy program projection of \$198,565 is identified in this Proposed Budget submission as a critical need at this time. In order to mitigate this critical need CSA plans to develop a fee for service structure to offset their case management costs. CSA is working with County Counsel and the Social Security Administration to develop this new revenue stream; the plan will be presented to the Board for approval by Final Budget.
- ◆ The SSI Advocacy program is linked to the Unmet Need contained in Budget Unit 1633, General Assistance. If SSI Advocacy cannot be supported with additional funding, the County will experience increased GA costs with a local impact estimate of approximately \$327,550. This impact is described in more detail in Budget Unit 1633.

### **4. Staffing**

- ◆ The Department has requested three additional positions to support the future Riverbank Outstation expansion: one Account Clerk III position, one Administrative Clerk III position, and one Stock Delivery Clerk II position. While the Department has identified funding for these positions, the overall plan for the Riverbank Outstation is not complete, at this time it is not recommended to add these positions. Once the Department's plan for the Riverbank Outstation is completed and approved, the positions may be considered for addition at that time.

### **STAFFING IMPACTS**

The Department has requested the following eight (8) new positions in addition to the positions listed in the Unfunded Requests section: one (1) Account Clerk III position, three (3) Administrative Clerk II positions, three (3) Family Service Specialist III positions, and one (1) Manager II position assigned to Adult Services. Additionally, the Department has been working with Chief Executive Office staff to implement a re-organization at the leadership level. This reorganization has resulted in the Department's request to reclassify upward two management positions, downgrade one management position, and restructure the reporting relationship of the Department's human resources functions, Special Investigations functions and facilities management functions to reflect the work that is done by these teams. Additionally, this reorganization will allow the Department to have a greater emphasis on financial planning and coordination of agency support functions.

In the Final Budget 2006-2007 the Department requested one (1) Senior Application Specialist and one (1) Supervising Account/Administrative Clerk II position. Also, in the Final Budget 2006-2007, the Department requested a classification study be conducted on one Confidential Assistant II position assigned to Human Resources. In this budget submission, the Department has also requested reclassification studies be conducted for two (2) Manager III positions, one (1) Administrative Secretary, and two (2) Social Worker Supervisor I positions. It is recommended the two (2) Manager III positions be studied for possible reclassification.

Total current authorized positions— 930

It is recommended to add the following new positions: one (1) Account Clerk III, three (3) Administrative Clerk II positions, one (1) Manager II position, and three (3) Family Services Specialist III positions. The Department will conduct a department promotional recruitment to fill the Manager II position and will return to delete the resulting Supervising Social Worker position vacancy during a later budget cycle. The approximate cost of these new positions is \$90,312 for the fiscal year. Funding for these new positions can be absorbed in the Department's existing appropriations.

Additionally, it is recommended to add one (1) Senior Application Specialist position and one block-budgeted Supervising Account/Administrative Clerk II position. The approximate cost for these two positions is \$141,122 for the fiscal year. Funding for these two new positions can be absorbed in the Department's existing appropriations.

It is recommended to reclassify downward one Administrative Secretary position to an Account Clerk III. There is no cost associated with this recommendation as the position is currently underfilled with at the Account Clerk III level.

It is recommended to reclassify upward and block-budget two (2) Social Worker Supervisor I positions to Social Worker Supervisor II positions. At this time there is no cost associated with this recommendation, any future costs can be absorbed in the Department's existing appropriations.

It is recommended to reclassify upward one (1) Confidential Assistant II assigned to Human Resources to Confidential Assistant III. The approximate cost of this reclassification recommendation is \$1,500 for the fiscal year. Funding for this recommendation can be absorbed into the Department's existing appropriations.

The reorganization recommendations include: reclassifying upward one (1) Manager IV to Assistant Director, reclassifying upward one (1) Manager II to Manager III, and downgrading one (1) Manager IV to Manager III. As a result of the re-organization the downgraded Manager III's salary will be y-rated per County policy at the incumbent's current salary rate. Funding for these recommendations can be absorbed into the Department's existing appropriations. It is also recommended to delete one (1) Staff Services Analyst position as part of this restructure, the functions assigned to this vacant position will be reassigned to the downgraded Manager III position.

Total recommended authorized positions—939

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
<b>A healthy community</b>	
Focus resources on prevention;	<p>An average of 209 children each month receive services through the Families in Partnership program and avoid placement in Foster Care, this saves County general funds and leads to improved family outcomes;</p> <p>Approximately 320 elderly individuals receive services through the Multipurpose Senior Services Program, allowing them to remain safely at home and avoid placement in Board &amp; Care facilities or nursing homes;</p>
Meet funded State and Federal mandated service or program requirements;	<p>Administration of the Food Stamp program is closely tracked by the Federal Food &amp; Nutrition Service; our accuracy rate is 97.2% through September 2006 and 98.2% within the current federal fiscal year versus the national standard of approximately 94%;</p> <p>Medi-Cal case management and administration performance standards call for 90% of applications to be processed within 45 days; at the first two quarters of Fiscal Year 2006-2007 our rate is 94.05%;</p> <p>Medi-Cal case management and administration performance standards call for 90% of annual recertifications to be completed timely, our rate is</p>

STRATEGIC PRIORITIES	OUTCOMES Fiscal Year 2006-2007
	<p>93%;</p> <p>Child and Family Services reduced the number of children with a subsequent incident of abuse or neglect from 11.6% to 8% (Federal Measure, AB636 outcomes);</p> <p>95.5% of Child Welfare abuse/neglect allegations requiring an immediate response and 92.9% of allegations requiring a 10-day response, were responded to by a CPS social worker within the statutory timelines;</p> <p>78% of Stanislaus County children adopted from foster care were completed within 24 months of placement versus the Federal requirement of 32%; Child and Family Services exceeded the Federal requirement that 80% of children have no more than two placements in twelve months, with 83% of Stanislaus County children in foster care having no more than two placements;</p>
<b>Effective partnerships</b>	
Evaluate new and existing partnerships;	<p>Family Resource Centers have been established throughout the County at ten different sites;</p> <p>Since September 2005, 3,025 children were referred to a Family Resource Center (FRC) for Differential Response (Path 1) that would previously have been screened out as not meeting child abuse and neglect criteria;</p> <p>49% of children's caregivers that were referred to FRCs for Differential Response participated in parenting education or support groups;</p> <p>80% of the 1,181 children who were not enrolled in a health insurance program at the time they were assessed by the FRC were enrolled within 60 days; 91% of the 1,197 children without an identified health care provider at the time of FRC assessment had a provider within 60 days;</p> <p>A second Turlock outstation has opened to serve customers in need of temporary assistance, food stamp benefits, Medi-Cal and child care in a local setting;</p> <p>A study has been completed in partnership with the City of Riverbank and California State University Stanislaus to evaluate the need for a Community Services Agency outstation in the Eastern portion of Stanislaus County;</p> <p>The Stanislaus Elder Abuse Prevention Alliance (SEAPA) completed its tenth year as a partnership of community organizations and several County departments including CSA Adult Protective Services, District Attorney, Behavioral Health &amp;</p>

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
		Recovery Services and Public Health with a current year focus on fiduciary abuse;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		CSA Customer Satisfaction Surveys are completed twice annually, results indicate that 91.1% of respondents believe the agency has been helpful to them; and	
Improve the efficiency of County government processes.		A web based tool, "C4 Yourself", has been developed to provide customers with the ability to apply for Food Stamp benefits on line.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
Protect at-risk populations—CSA will work with individuals and families to prevent and/or address matters of abuse or neglect. Specifically, CSA will support Family Resource Centers (FRCs) to strengthen prevention programs throughout the County and provide services in neighborhood communities. CSA will work to improve outcomes for children and families through participation in Systems Improvement Plan activities, and will utilize Federal funding to fully staff Adult Protective Services and Multipurpose Senior Services Program to ensure services to elders at risk;		Supported Family Resource Centers (FRCs) and added three (3) sites for a total of ten (10) sites serving the entire County;	
		Participated in Systems Improvement Plan activities and reduced the incidents of child maltreatment from 11.7% to 6.7%;	
		Utilized Federal funding to fully staff Adult Protective Services and provided Multipurpose Senior Services Program support to 200 frail/elderly individuals allowing them to live safely at home;	
		Implemented California Connected by 25 Initiative for youth transitioning out of foster care;	
Provide access to basic needs for living—CSA will help people access safe places to live, food and health care. Specifically, CSA will provide CalWORKs Temporary Economic Assistance, Food Stamp Benefits and Medi-Cal Benefits to all eligible customers in the County;		Provided CalWORKs Temporary Economic Assistance to 22,460 individuals through December 2006;	
		Provided Food Stamp Benefits to 39,703 individuals through December 2006;	
		Provided Medi-Cal Benefits to 111,952 individuals through December 2006;	
		Expanded Food Stamp and Medi-Cal outreach activities to 5 Family Resource Center sites;	
Promote personal responsibility and self-sufficiency—CSA will assist customers in developing the ability to meet their own needs through enhanced Welfare to Work case management with a focus on diversion. CSA will maintain funding in work support programs including transportation, and other work related reimbursements with a primary focus on child care as customer's transition to independence;		Maintained funding in work support programs; provided employment services for an average of 4,024 individuals and job placements for 187 individuals through December of 2006;	
Practice program and agency integrity—CSA will ensure program and agency integrity through personal accountability, ethical behavior, and legal guidelines. In order to accomplish this priority, CSA will implement Assembly Bill 1234 to meet 100% compliance for Ethics training of all local		Implemented Assembly Bill 1234 to meet 100% compliance for Ethics training of all local boards and CSA managers;	
		Maximized State/Federal funding through enhanced forecasting techniques, staff attrition	



OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
boards and CSA managers, maximize State/Federal funding in 2006-2007 through enhanced forecasting techniques, and aggressive hiring and contracting strategies. CSA will also maintain County General Fund need at 3% of total budget and safeguard Federal and State funding for services through compliance with mandates;	factors and contracting strategies that expedite Accounts Payable;  Maintained County General Fund need at under 3% of total budget expenditures;  Safeguarded Federal and State funding for services through compliance with mandates as evidenced by program audits;
Be recognized as an asset to the community—CSA will use data and positive communication to build trust and educate citizens and decision-makers regarding the values and impacts of CSA services to the community; and	Provided data and partnership highlights in the CSA Annual Report to the Community to inform and educate all citizens about CSA services and positive outcomes; and
Select, develop and retain skilled employees—CSA will ensure staff has the tools and training to serve customers, have purpose and satisfaction in their work, and opportunities to grow within the organization by dedicating resources to personnel services and providing relevant training for support staff.	Offered dedicated resources to County personnel services;  Provided relevant training for support staff through a dedicated Clerical Training and ongoing skill building opportunities; and  Implemented an improved background clearance process for all new hires.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Community Services Agency Services and Support Division operational priorities are:

1. Protect at-risk populations
  - a) Support Family Resource Centers (FRCs);
  - b) Participate in Systems Improvement Plan activities;
  - c) Utilize Federal funding to staff Adult Protective Services and Child Protective Services at justified FTE levels;
  - d) Identify ongoing financial support for Families in Partnership (FIP); and
  - e) Support the California Connected by 25 Initiative for youth transitioning out of foster care by expanding services to include employment and training.
  
2. Provide access to basic needs for living
  - a) Provide CalWORKs Temporary Economic Assistance, Food Stamp Benefits and Medi-Cal Benefits;
  - b) Explore the feasibility of establishing a site in the Eastern portion of the County to improve customer access to services;
  - c) Expand outreach for Food Stamp and Medi-Cal and improve penetration rates for eligible individuals/families;
  - d) Promote personal responsibility and self-sufficiency;
  - e) Maintain funding in work support programs; and
  - f) Issue a new Request for Proposal (RFP) for employment services to meet work participation requirements; services should include new employment/training strategies, multiple locations and customer choice.
  
3. Practice program and agency integrity
  - a) Maintain County General Fund need at approximately 3% of total budget;
  - b) Safeguard Federal and State funding for services through compliance with mandates;
  - c) Research return on investment models to maximize funding investments in CSA services;
  - d) Be recognized as an asset to the community;

- e) Increase volunteerism by staff, community members, and organizations in support of the Board priority, Healthy Community; and
  - f) Issue an annual report to the community.
4. Promote innovative effective business strategies
- a) Seek Board of Supervisor support to establish a fee based SSI Advocacy program to benefit indigent adults and improve access/funding of their health care needs.
5. Select, develop and retain skilled employees
- a) Develop new methods for expedited recruitment processes to maintain staffing levels in critical positions;
  - b) Dedicate new staff development resources to coordinated training functions and needs throughout the Agency; and
  - c) Support the Adult Services Training Certificate Program.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—COUNTY CHILDREN’S FUND**

Budget Unit 0045961  
 Special Revenue Fund

**SERVICES PROVIDED**

Funds in this budget are used to provide education and support services for the prevention and intervention of child abuse and neglect. All services are provided by local non-profit agencies.

Current services include emergency shelter services for runaway youth and services to victims of domestic violence.

<i>CSA - County Children's Fund</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$172,364	\$146,874	\$242,104	\$0	\$0	\$242,104
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$172,364</b>	<b>\$146,874</b>	<b>\$242,104</b>	<b>\$0</b>	<b>\$0</b>	<b>\$242,104</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$6,396	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$168,043	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$160,000	\$166,075	\$0	\$0	\$166,075
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$174,439	\$160,000	\$166,075	\$0	\$0	\$166,075
Plus Fund Balance	(\$2,075)	(\$13,126)	\$76,029	\$0	\$0	\$76,029
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$242,104 be approved for the Community Services Agency’s County Children’s Fund budget. This budget is funded by \$166,075 of estimated department revenue and \$76,029 of departmental fund balance. As of May 2007, the fund reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Department will support services which benefit children and families in the community in this and future fiscal years. The 2007-2008 service levels are estimated at \$242,104 which is a 61% increase over the 2006-2007 Final Budget level of \$146,874. This projection anticipates the need for additional new support services as a result of increased awareness of child abuse prevention brought about by two planned Child Abuse Prevention Council media campaigns related to “shaken babies” and “safely surrendered babies”. Funding and services for Fiscal Year 2007-2008 are as follows:

- ◆ Haven Women’s Center \$29,600 – provides assistance to victims (both women and children) of domestic violence such as: crisis intervention, referral to specialized assistance, advocate for victims, and accompany victims to legal appointments.
- ◆ Center for Human Services-Hutton House \$115,164 – provides temporary shelter care, crisis intervention, support group services, and individual, family and group counseling to youths and families.
- ◆ Children’s Crisis Center \$22,329 – provides licensed respite child care for at-risk families.
- ◆ Future service contracts \$65,011 – will provide support services for the prevention and intervention of child abuse and neglect.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Protect at-risk populations; and	Contracted with Community Based Organizations (CBOs) to provide: crisis shelter services at Haven for victims of domestic violence, emergency shelter services at Hutton House for adolescent youth and emergency child care/respite services at Children’s Crisis Center; and
Promote personal responsibility and self-sufficiency.	Contracted Community Based Organizations (CBOs) assisted customers in developing the ability to meet their own needs and improve overall family safety.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The County Children’s Fund operational priority is to protect at-risk populations by:

1. Contracting with Community Based Organizations (CBOs) to work directly with individuals and families; and
2. Helping customers develop the ability to meet their own needs and improve overall family safety.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Aid Programs**

**COMMUNITY SERVICES AGENCY—FOSTER CARE INCENTIVE**  
**OUT OF HOME PLACEMENT INCENTIVE**

Budget Unit 0045710  
 Special Revenue Fund

**SERVICES PROVIDED**

Foster Care (FC) Incentive Funds are used to provide a fund for miscellaneous expenses for children transitioning from Foster Care and approaching emancipation; for Foster “After Care” services for youth up to the age of 21; to support the scholarship program established in Fiscal Year 2000-2001 for foster youth; and to facilitate team building activities between Foster Parents and the participating Placement Agencies.

Out of Home Placement (OHP) Incentive Funds are used to provide flexible wrap-around services for children in or at risk of OHP as defined by any of the OHP Team of County Agencies (Community Services Agency, Behavioral Health and Recovery Services, Probation, and Health Services Agency). Funds are to be accessed as a last resource and not intended to supplant other funds set aside for services to this client population.

<i>CSA - Foster Care Incentive/Out of Home Placement</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$11,497	\$32,850	\$54,527	\$0	\$0	\$54,527
Other Charges	\$0	\$32,500	\$2,267	\$0	\$0	\$2,267
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$11,497</b>	<b>\$65,350</b>	<b>\$56,794</b>	<b>\$0</b>	<b>\$0</b>	<b>\$56,794</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$191,720	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$191,720	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	(\$180,223)	\$65,350	\$56,794	\$0	\$0	\$56,794
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$56,794 be approved for the Community Services Agency’s Foster Care Incentive Out of Home Placement Incentive budget. This budget will be funded by \$56,794 of departmental fund balance. As of May 2007, the fund reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, service levels are estimated to be slightly reduced from those approved in the Final Budget of Fiscal Year 2006-2007, which totaled \$65,350. This reduction is due to actual service levels provided in the current year.

This budget is supported by a combination of revenues and General Funds that have been reinvested from prior year savings in the Foster Care program. This budget unit was established with a transfer of reinvestment funds and there is no on-going budget revenue source for this fund.

CSA has estimated the Fiscal Year 2007-2008 customer need for out of home placement prevention services to be \$3,518. The estimated Fiscal Year 2007-2008 customer need for foster care supportive services including scholarships and Family to Family activities is approximately \$53,276. Total program services are estimated at \$56,794.

Fund balance will fully support the proposed budget request of \$56,794 and a surplus of \$134,047 will remain in this budget unit to support Foster Care/Out of Home Placement Incentive projects in future fiscal years beyond 2007-2008.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Protect at-risk populations;	Provided foster youth with unique opportunities for personal growth and covered medical needs of foster youth not covered by Medi-Cal;
Provide excellent customer service; and	Supported the Child & Family Services Activities Committee in providing forums for relationship-building with foster children and foster families including a Spring Fling, Halloween Bash, and Holiday Party celebration for children in Foster Care; and
Practice program and agency integrity.	Maximized subvented funds for services to at-risk children and their families and endeavored to make services easily accessible and provided them in an accurate and timely manner.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Foster Care Incentive/Out of Home Placement Incentive Program operational priorities are:

1. Protect at-risk populations—Provide foster children with unique opportunities for personal growth and cover medical needs for foster children not covered by Medi-Cal;
2. Promote personal responsibility and self-sufficiency—Provide scholarship opportunities to assist current and former foster youth in achieving their education and training goals; and
3. Practice program and agency integrity—Support the Child & Family Services Activities Committee in providing forums for relationship-building with foster children and foster families.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Aid Programs**

**COMMUNITY SERVICES AGENCY—GENERAL ASSISTANCE**

Budget Unit 0045901  
 Special Revenue Fund

**SERVICES PROVIDED**

The General Assistance (GA) Program is mandated by Welfare and Institutions Code 17000 and provides cash aid payments to the indigent. In addition, this budget also includes funding for GA Foster Care and Special Needs, as appropriate. Program operations directly support the Board of Supervisor's priority to ensure a healthy community.

<i>CSA - General Assistance</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$1,094,047	\$1,263,482	\$1,250,825	\$327,550	\$0	\$1,250,825
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,094,047</b>	<b>\$1,263,482</b>	<b>\$1,250,825</b>	<b>\$327,550</b>	<b>\$0</b>	<b>\$1,250,825</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$360,237	\$329,834	\$295,087	\$0	\$0	\$295,087
Miscellaneous Revenue	\$67,656	\$81,466	\$85,736	\$0	\$0	\$85,736
Other Financing Sources	\$69,822	\$255,850	\$273,670	\$0	\$0	\$273,670
Less Total Revenue	\$497,715	\$667,150	\$654,493	\$0	\$0	\$654,493
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$596,332</b>	<b>\$596,332</b>	<b>\$596,332</b>	<b>\$327,550</b>	<b>\$0</b>	<b>\$596,332</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,250,825 be approved for the Community Services Agency General Assistance budget. This budget is funded by \$654,493 of estimated department revenue and \$596,332 of County Match.

**PROGRAM DISCUSSION**

At this level of funding, the Department budget of \$1,250,825 includes a County Match of \$596,332, which is the same level as the General Fund contribution from Final Budget 2006-2007. The General Assistance Program serves individuals not eligible for other aid programs. The Proposed Budget is based on actual caseload and grant experience through February 2007 and includes a growth factor for Fiscal Year 2007-2008 consistent with the three most recent years' actual average growth.

**Major Programs/Level of Service Funded:**

The total GA appropriations are requested at \$1,250,825. The GA Basic Program, constitutes the

majority of the projected expenditures in Fiscal Year 2007-2008, or \$1,204,825, and is comprised of an average estimated caseload of 327 cases per month, at an approximate average grant of \$307.04. The remaining appropriations constitute GA Foster Care and special needs, estimated to cost a combined \$46,000.

The GA caseload forecast is in line with actual caseload growth experienced in the past three years, spanning Fiscal Year's 2003-2004 through 2005-2006. The projected caseload of 327 cases per month represents an increase of 6.9% over Fiscal Year 2005-2006 actual caseloads of 306. The average grant estimate of \$307.04 represents a 3.8% growth over our current experience of \$295.83 and is consistent with the growth experienced over Fiscal Year 2005-2006 actual of 3.5%.

Budget projections for GA do not include a cost-of-living adjustment (COLA). It is Stanislaus County practice and historical policy to provide GA recipients with an equal COLA (as provided in TANF) one year in arrears. As there was no COLA approved by the legislature for the Temporary Assistance to Needy Families (TANF) program in Fiscal Year 2006-2007, there is no COLA requested for GA in Fiscal Year 2007-2008.

The GA Program has historically been legislated as a 100% County supported program. Total Other Financing Sources in the General Assistance budget are estimated at \$870,002; this includes the requested \$273,670 operating transfer in from the Public Economic Assistance budget unit and a County Match of \$596,332. The operating transfer supports the CSA overall balanced budget submission and alleviates any unmet needs that result from projected mandated services exceeding the County match target.

The remaining \$380,823 of other revenue sources that help offset County costs include revenues from Supplemental Security Income (SSI) repayment on Interim Assistance, estimated at \$272,873, property lien collections estimated at \$85,736, and general relief repayments estimated at \$22,214.

It should be noted that the GA lien collections figure includes a one-time benefit of \$65,572 which represents prior year lien revenues that had been deposited in Trust and are now accounted for appropriately within the GA special revenue fund.

## **UNFUNDED REQUESTS**

The Department's budget request included a critical need, which will be described below. In order to minimize increased county costs, the Department has developed a funding strategy, using savings from 2006-2007 to meet this critical need. Some adjustments may be required as part of the Final Budget to accommodate this funding strategy.

- ◆ The Proposed Fiscal Year 2007-2008 Budget includes an Unmet Need for GA which could result in the absence of the Supplemental Security Income (SSI) Advocacy Program an impact estimated at \$327,550 as reflected in the attached analysis. The SSI Advocate program provides support to indigent individuals in obtaining SSI benefits for which they are eligible. Once SSI is approved, the County is repaid for the GA support previously provided to the customer. In addition, hospitals, clinics and the County departments of Health Services Agency and Behavioral Health & Recovery Services also benefit for the SSI Advocate program as health benefits are available to the SSI recipient through Medi-Cal. This exposure is estimated at the actual revenue benefit experienced in Fiscal Year 2005-2006 and is therefore a conservative estimate. This entire Unmet Need is eliminated if SSI Advocacy efforts continue as requested in the Services and Support Budget Unit 1631.

## **STAFFING IMPACTS**

Total current authorized positions— 0



## PRIOR YEAR OPERATIONAL PRIORITIES

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Provide access to basic needs for living—CSA will help individuals who are not eligible for other public assistance programs to access safe places to live, food and health care by providing General Assistance mandated aid payments to eligible customers;	Helped individuals who were not eligible for other public assistance programs to access safe places to live, food and necessities by providing General Assistance mandated aid payments to approximately 325 customers monthly through December 2006;
Provide excellent customer service—CSA will deliver General Assistance services to the community with integrity and compassion that are easily accessible and provided in an accurate and timely manner; and	Delivered General Assistance services to the community with integrity and compassion that are easily accessible and provided in an accurate and timely manner;
Promote innovative effective business strategies—CSA will continue support for the SSI Advocacy Best Practice Program. Specifically, all GA customers will continue to be screened for the SSI Program, and assistance will be provided to secure this Federal support for eligible individuals. SSI recoupment represents 87% of the revenue in this budget unit. Further, SSI approval generates considerable revenue benefits to both the Health Services Agency and Behavioral Health and Recovery Services by securing Medi-Cal support for patients who were previously uninsured.	All GA customers continued to be screened for the SSI Program, and assistance provided to secure this Federal support for eligible individuals; SSI recoupment represents 87% of the revenue in this budget unit; and  SSI approval generated considerable revenue benefits to both the Health Services Agency and Behavioral Health and Recovery Services by securing Medi-Cal support for patients who were previously uninsured.

## CURRENT YEAR OPERATIONAL PRIORITIES

The General Assistance Unit's operational priorities are:

1. Provide access to basic needs for living—Help individuals who are not eligible for other public assistance programs to access safe places to live, food and life necessities by providing General Assistance mandated aid payments to eligible customers;
2. Provide excellent customer services— Deliver General Assistance services to the community with integrity and compassion that are easily accessible and provided in an accurate and timely manner; and
3. Promote innovative effective business strategies— Implement a fee based SSI Advocacy program and all GA customers will continue to be screened for the SSI Program, and assistance will be provided to secure this Federal support for eligible individuals.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY/  
ADMINISTRATION**

Budget Unit 0045981  
Special Revenue Fund

**MISSION STATEMENT**

We link In-Home Supportive Services Consumers and Providers together, enhancing both their quality of life in a manner that benefits the local community.

**SERVICES PROVIDED**

The In Home Supportive Services Public Authority:

1. Acts as the “employer of record” for individual providers (IP) serving In Home Supportive Services (IHSS) recipients for collective bargaining purposes;
2. Manages an IHSS provider registry and referral system for referral of providers to assist recipients in finding IHSS service providers;
3. Investigates qualifications and background of potential IHSS providers;
4. Provides recipient input into the Public Authority (PA) program and policy development through the IHSS Advisory Committee; and
5. Manages an IP Medical Benefits Plan.

<b>CSA - IHSS PUBLIC AUTHORITY - ADMINISTRATION</b>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$123,688	\$259,141	\$201,734	\$0	\$0	\$201,734	
Other Charges	\$591,689	\$957,772	\$1,054,875	\$0	\$0	\$1,054,875	
Fixed Assets							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$715,377</b>	<b>\$1,216,913</b>	<b>\$1,256,609</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,256,609</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$577,704	\$986,551	\$1,014,623	\$0	\$0	\$1,014,623	
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$137,673	\$230,362	\$241,986	\$0	\$0	\$241,986	
<b>Less Total Revenue</b>	<b>\$715,377</b>	<b>\$1,216,913</b>	<b>\$1,256,609</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,256,609</b>	
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,256,609 be approved for the Community Services Agency’s In-Home Supportive Services Public Authority Administration budget. This budget is funded by \$1,256,609 of estimated department revenue.

**PROGRAM DISCUSSION**

This budget was established by the Board of Supervisors on December 7, 2004, in order to support the creation of an In-Home Supportive Services (IHSS) Public Authority (PA) in Stanislaus County.

The PA is a public entity separate from the County, pursuant to Welfare and Institutions Code Section 12301.6 and Stanislaus County Ordinance Number (C.S. 905). The PA is a corporate public body excising public and essential governmental functions and has all powers necessary and convenient to carry out the provider components of IHSS.

At this level of funding, the PA administration rate is approximately \$.27 per paid IHSS Individual Provider (IP) hour. This rate was approved by the California Department of Social Services (CDSS) for Fiscal Year 2006-2007 and remains as the established PA rate for Fiscal Year 2007-2008. This status quo rate is reflective of the stabilization of full operations of the PA.

Revenues in this budget estimated at \$1,014,623 combined with the County Match will cover all of the expenditures for PA Admin. Under the balanced budget proposal, Fiscal Year 2007-2008 service levels for the PA will be able to be maintained at projected levels.

The PA budget of \$1,256,609 includes a County Match requirement of 19.26% or \$241,986, which is accounted for within budget unit 1631, Program Services and Support. This percentage of County Match requirement is a slight increase from Fiscal Year 2006-2007 due to the PA funding the provider fingerprint/background checks. There is no State participation in the reimbursement of fingerprinting/background checks for providers at this time. An Operating Transfer Out from budget unit 1631 to budget unit 1640 allows all appropriations and estimated revenues of the Public Authority to be accounted for within PA budget units.

Fiscal Year 2007-2008 will include continuing Public Authority labor negotiations with United Domestic Workers of America (UDWA) for IHSS individual provider wage and/or provider health insurance benefit increases. The actual costs of IHSS program and the IHSS individual provider wages are reflected in Budget Unit 1631, Program Services and Support.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
To be recognized as an asset to the community by using data and positive communication to build trust and educate citizens and decision-makers; use the interest based bargaining approach to labor negotiations; negotiate a multi-year labor contract; and post the agreement on the Public Authority’s website;	Labor Negotiations started September 2006; Existing Memorandum of Understanding (MOU) extended until new MOU completed;  Results will be posted on Link2Care website at <a href="http://www.StanLink2Care.org">www.StanLink2Care.org</a> .
To promote innovative effective business strategies by improving business processes to address customers needs through technology, innovation	Effective January 1, 2007 all background check fees removed for Registry Providers;

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
and best practices. Specifically, the Public Authority will seek to eliminate fingerprint/background check fees that are currently charged to Registry Providers. The Public Authority will establish incentives for registry providers such as the possibility to work for an increased wage for non-IHSS consumers. The Public Authority will also monitor the outcomes to ensure that IHSS consumers continue to be well served; and	Registry tracking database developed; Registry request form developed; Criminal history matrix developed and posted on Link2Care website; Complaint procedure developed; and
Establish a partnership with the Area Agency on Aging to provide a group of pre-screened, qualified providers to assist their clients. This arrangement would benefit the Public Authority and IHSS clients by attracting and retaining more qualified providers.	Meetings conducted regarding partnership with AAA for sharing IHSS providers, issues under review.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Authority's Administration's operational priorities are:

1. To be recognized as an asset to the community— Successful conclusion of labor negotiations with the United Domestic Workers would benefit both the Public Authority and the Providers. The Public Authority would benefit from a multi-year agreement as it would allow for more precise budgeting and tend to increase the number of IHSS Providers. The Providers would benefit should the Board of Supervisors approve higher wages with predictable wage increases;
2. To promote innovative effective business strategies—The Public Authority now has three years of Recipient and Provider surveys. The data has been and will be used to improve the business processes. For example, one of the findings of the survey was that the majority of Recipients and Providers receive the Link2Care newsletter, while only a small fraction visit the Link2Care website. Therefore, to get information out to the Recipients and Providers the best method would be to put information in the newsletter. The Public Authority will use survey data to promote effective business strategies; and
3. Select, develop and retain skilled employees (in our case, the Providers) by expanding the number of skilled, trained Registry Providers would improve the care and safety of IHSS Recipients. With a larger pool of trained, skilled IHSS Providers it is more likely that the Public Authority would be able to match the individual needs of IHSS Recipient with a skilled trained IHSS Providers. In order to develop and retain skilled IHSS Providers, the Public Authority will seek to contract for additional training components, such as, Alzheimer training and Nutrition training.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—IHSS PUBLIC AUTHORITY/BENEFITS**

Budget Unit 0045991  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget includes the direct costs of the Individual Provider (IP) Medical Benefits Plan only. There are no administrative costs associated with IHSS medical benefits accounted for within this budget unit.

Under the current agreement with United Domestic Workers of America (UDW), the County will contribute up to \$0.60 per hour for health benefits. Health benefits are available to individual providers who work 75 hours or more per month for 3 consecutive months. The number of providers that can receive health and dental benefits are dependent on the total annual individual provider paid hours and the determined monthly health premium. The current agreement with UDW is set to expire on September 30, 2006.

<b>CSA - IHSS PUBLIC AUTHORITY - BENEFITS</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,383,117	\$2,730,570	\$2,901,673	\$0	\$0	\$2,901,673
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,383,117</b>	<b>\$2,730,570</b>	<b>\$2,901,673</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,901,673</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,931,482	\$2,213,673	\$2,352,386	\$0	\$0	\$2,352,386
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$451,635	\$516,897	\$549,287	\$0	\$0	\$549,287
Less Total Revenue	\$2,383,117	\$2,730,570	\$2,901,673	\$0	\$0	\$2,901,673
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$2,901,673 be approved for the Community Services Agency's In-Home Supportive Services Public Authority Benefits budget. This budget is funded by \$2,901,673 of estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the projection for Fiscal Year 2007-2008 includes a plan for a 5.4% caseload growth in the IHSS Program, which generates a benefit cost of approximately \$2,901,673. The PA benefits budget includes a County Match requirement of approximately 18.93% or \$549,287, which is accounted for within the CSA – Services and Support budget unit 1631. An Operating Transfer Out

equal to this County match from budget unit 1631 to budget unit 1641 allows all appropriations and estimated revenues of the Public Authority to be accounted for within PA budget units.

Revenues in this budget unit estimated at \$2,352,386 for Fiscal Year 2007-2008, combined with the County match will cover all expenditures for PA benefits.

Health Benefits for IHSS individual providers are currently limited to \$.60 per paid hour. Fiscal Year 2007-2008 projected IHSS individual provider paid hours is 4,836,122. Health benefit monthly premiums will determine the maximum amount of insurance enrollees that can be supported by the annual total IHSS individual provider paid hours multiplied by the \$.60 per paid hour.

Governor Schwarzenegger unveiled a plan to provide health insurance coverage for all uninsured Californians. The Governor's plan calls for all employers with ten or more uninsured employees to contribute to the health care plan or pay 4% of payroll. The estimate for Fiscal Year 2007- 2008 for the IHSS wages for all Individual Providers including payroll taxes (excludes SCIF and CMIPS M&O costs) is \$43,525,098; four percent of payroll would equate to \$1,741,004. The Department will monitor this legislation and report back to the Board should any budget changes be required.

Labor negotiations are underway with United Domestic Workers of America (UDWA) for IHSS individual provider wage and/or provider health insurance benefit increases. The IHSS individual provider wage is currently \$8.25 an hour with \$.60 per paid hour applied to health insurance benefits for individual providers under the current contract. This contract expired on September 30, 2006; however, the agreement was extended until labor negotiations are concluded. State participation in wages and benefits cannot exceed \$11.10 an hour. If Individual provider wages are \$7.50 or above per hour the County and the union could negotiate benefits up to \$3.60 per paid individual provider hour.

This last year (2006-2007) there was sufficient growth in Sales Tax revenue to trigger growth in the Maximum Allowable Contract Rate (MACR). In 2007-2008 MACR will grow from \$11.10 to \$12.10 per hour effective July 1, 2007. State participation in wages and benefits cannot exceed \$12.10.

It is important to note that IHSS wages would be accounted for within the CSA Services and Support Budget Unit as a program cost whereas provider benefits are accounted for as a Public Authority function, in Budget Unit 1641.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Provide access to basic needs for living by helping people access health care. Specifically, the Public Authority will minimize the cost paid for health insurance and maintain or expand the quality of the health insurance currently offered to providers. In order to accomplish cost containment and benefit quality, the public authority will work with its insurance broker to develop a long-term strategy to minimize the fluctuations that were seen over the first year of coverage.	Vision coverage added for insured IHSS Providers; Prescription co-pay for generic drugs reduced \$5; Exploring options to reduce cost further; and Health insurance provided to a population that has historically not had health insurance supports the Board of Supervisor's Priority of a healthy community.

## **CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Authority's Benefit's operational priorities are:

Provide access to basic needs for living - the cost of health care has been on a steady rapid increase for years. In an effort to mitigate the impact of health care increases, the Public Authority will explore options to minimize any health insurance increases. The Public Authority will explore options with its insurance broker and the Union to control costs and increase the number of covered IHSS Providers. Some potential options include changing insurance companies, exploring coverage options and plan design.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Administration**

**COMMUNITY SERVICES AGENCY—INTEGRATED CHILDREN’S SERVICES**

Budget Unit 0045951  
 Special Revenue Fund

**SERVICES PROVIDED**

The Integrated Children’s Services Fund (ICS) provides the County share of cost to support the Families in Partnership (FIP) Program, funded in part as Child Welfare Family Maintenance Services.

The mission of Families in Partnership (FIP) is to protect at risk children and families by providing comprehensive prevention and intensive interventions through a creative, integrated approach. The services are strength-based and culturally sensitive with the primary goal of keeping families together.

Service goals are to: reverse the trend of increasing out of home placements, focus on family and community strengths; and provide the future direction of children’s services.

<i>CSA - Integrated Children's Services</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$444,472	\$419,001	\$50,000	\$0	\$0	\$50,000
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$444,472</b>	<b>\$419,001</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$384,657	\$419,001	\$50,000	\$0	\$0	\$50,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$59,815	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$444,472</b>	<b>\$419,001</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$50,000 be approved for the Community Services Agency’s Integrated Children’s Services budget. This budget is funded by \$50,000 of estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, this budget reflects reduced financial support for FIP/SAFECourt from the Final Budget Fiscal Year 2006-2007 level that totaled \$419,001. This reduction is due to the loss of \$369,001 in grant funding provided by the Children and Families First Commission for three years ending June 30, 2007.



The estimated Substance Abuse Family Education (SAFECourt) Program cost is \$283,289 with an estimated County share of cost of \$50,000. The SAFECourt Program service level is capped at 10 families due to the intensive case management involved. These families will be supported through drug and alcohol recovery. As SAFECourt is a component of the Families In Partnership (FIP) Program, all program services are accounted for within Budget Unit 1631, Program Services and Support.

The estimated appropriations for ICS in Fiscal Year 2007-2008 are \$50,000 to be transferred out to support a portion of the County share of cost of FIP/SAFECourt.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Protect at-risk populations;	Worked with individuals and families to prevent and/or address matters of abuse or neglect through FIP and SAFECourt programs;
Provide excellent customer service;	Delivered services with integrity and compassion;
Promote innovative effective business strategies; and	Maximized grants to support local share requirements of approximately \$369,001 in FIP and \$50,000 in SAFECourt; and
Be recognized as an asset to the community.	FIP provides an exceptional Return on Investment, for every \$1 spent on FIP/ SAFECourt in the current year, we are saving \$2.62 in local foster care costs

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Integrated Children’s Services Fund’s operational priorities are:

1. Promote innovative effective business strategies by—Developing an ongoing funding source for Families in Partnership (FIP); working with individuals and families to prevent and/or address matters of abuse or neglect; delivering services with integrity and compassion and endeavoring to make services easily accessible and provide them in an accurate and timely manner; and
2. Be recognized as an asset to the community by reporting the FIP Return on Investment (ROI) to the Community.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Aid Programs**

**COMMUNITY SERVICES AGENCY—PUBLIC ECONOMIC ASSISTANCE**

Budget Unit 0045801  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget unit provides cash aid to Stanislaus County families eligible for temporary economic assistance and to children requiring out-of-home placement on a temporary or permanent basis. All assistance payments to customers/clients are budgeted in this budget unit. Please note that welfare payments are referred to as Temporary Assistance to Needy Families (TANF) and/or California Work Opportunity and Responsibility to Kids (CalWORKs). Mandated by Federal and State laws, these caseload driven programs include CalWORKs All Other Families and Two Parent Families, Aid to Families with Dependent Children-Foster Care (AFDC/FC), Adoption Assistance Program, Kinship Guardianship Assistance Payment Program (Kin-GAP), and the Refugee Resettlement Program. In addition, there is one new program in this budget unit, Transitional Housing Program Plus, which the Board Approved in Action number B-29 on June 27, 2006. The THP-Plus program is intended to provide Transitional Housing services to youth 16-24 who are anticipated to or have emancipated from foster care.

<b>CSA - Public Economic Assistance</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$77,419,987	\$87,195,401	\$83,364,261	\$0	\$0	\$83,364,261
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$261,542	\$993,899	\$1,133,072	\$0	\$0	\$1,133,072
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$77,681,529</b>	<b>\$88,189,300</b>	<b>\$84,497,333</b>	<b>\$0</b>	<b>\$0</b>	<b>\$84,497,333</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$947	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$75,230,835	\$84,104,855	\$80,378,844	\$0	\$0	\$80,378,844
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$618,173	\$585,960	\$522,449	\$0	\$0	\$522,449
Other Financing Sources	\$321,043	\$253,891	\$351,446	\$0	\$0	\$351,446
<b>Less Total Revenue</b>	<b>\$76,170,998</b>	<b>\$84,944,706</b>	<b>\$81,252,739</b>	<b>\$0</b>	<b>\$0</b>	<b>\$81,252,739</b>
<b>Plus Fund Balance</b>	<b>\$51,138</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$1,459,393</b>	<b>\$3,244,594</b>	<b>\$3,244,594</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,244,594</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$84,497,333 be approved for the Community Services Agency Public Economic Assistance budget. This budget is funded by \$81,252,739 of estimated department revenue and \$3,244,594 of County Match.

## PROGRAM DISCUSSION

At this level of funding, Fiscal Year 2007-2008 service levels for the mandated entitlement programs will be maintained at projected mandated levels.

The Public Economic Assistance Programs are entitlement programs that provide a prescribed level of aid payments to recipients once an eligibility determination is made. Total appropriations for these entitlement programs are forecast at \$83.4 million, along with an operating transfer out amount of \$1.1 million needed to balance two other CSA budget units: \$859,402 to Services and Support and \$273,670 to General Assistance. Program expenditure projections include a \$3.8 million decrease, or 4.4% decrease over Fiscal Year 2006-2007 Final Budget.

The Fiscal Year 2007-2008 budget projection used the most current caseload and grant actual information through February 2007 as a base, and factored the potential for expected growth into Fiscal Year 2007-2008 consistent with the growth experience already being absorbed in the Fiscal Year 2006-2007 budget. As such, this base budget reflects the most current local trends in public assistance programs. Revenues in this budget are forecast to cover all but the \$3,244,594 County Match required to support this base budget at \$84.5 million.

Other revenue sources that help offset the required County share include realignment funds of \$4.6 million and the County's share of child support collections of \$522,449.

### Major Programs/Level of Service Funded:

**CalWORKs** – All Other Families and State Two Parent Families - Appropriations are requested at \$54.0 million for All Other Families and \$7.7 million for Two Parent Families. CalWORKs All Other Families caseload is expected to average 8,555 cases per month, a 2.9% decrease from the Fiscal Year 2006-2007 Final Budget forecast level of 8,812 cases per month, but a 3.93% increase over the Fiscal Year 2006-2007 Third Quarter projection of 8,232 cases. The CalWORKs Two Parent Families program projects a 4.3% caseload reduction from the Fiscal Year 2006-2007 Final Budget level of 1,003 to an average of 960 cases per month which is reflective of the February 2007 actual caseload. The CalWORKs All Other Families average grant is expected to decrease by 4.5% from the Final Budget level of \$551 to \$526 while the Two Parent Families average grant is projected to decrease 1.2% from the Final Budget level of \$675 to \$667. The decrease in average grant amounts is reflective of lower actual grants in Fiscal Year 2006-2007 and attributed to increases in customer earned income. In accordance with the State budget, these grants do not contain a basic grant cost-of-living adjustment (COLA).

**Foster Care** - The Foster Care base budget totals \$9.9 million, a combination of projected average monthly cases at 516, a 7.7% decrease from the Fiscal Year 2006-2007 Final Budget of 559, and an average grant amount of \$1,600, which represents a 4.7% increase from the Final Budget level of \$1,528. The caseload estimate represents the first eight months of actual placement plus four months estimated at the highest caseload from the prior eight months, an average of 514 in foster care. The number of cases was increased by the January 2007 Governor's Budget projected Foster Care caseload growth factor of .3%. The projected grant amount represents a composite of the various placement types based on current trends.

**Adoptions Assistance Program (AAP)** - The Adoptions Assistance base budget, forecast at \$10.1 million, consists of an average monthly caseload of 1,083, .31% greater than the Fiscal Year 2006-2007 Final Budget level of 1,080, with an average grant amount of \$777, a .6% increase from the Final Budget level of \$772. The projected grant amount represents a 1.8% increase over the projected AAP grant costs at Third Quarter Fiscal Year 2006-2007 of \$763. The grant increase is due to the residual effect of rising Foster Care grants as children in temporary Foster Care placement transition to adoptive/permanent placements. The projected Fiscal Year 2007-2008 caseload of 1,083 is an increase of 6.6% over the projected Third Quarter AAP caseload for Fiscal Year 2006-2007 of 1,016 and is consistent with the January 2007 Governor's Budget Statewide Adoption Assistance caseload growth. This increasing caseload is attributed to caseworker efforts to increase finalized adoptions, as provided for in the State of California Adoptions Performance Initiative.

**Kinship Guardianship Assistance Payment Program (Kin-GAP)** - The KinGAP base budget of \$349,293 consists of an average monthly caseload of 44, a 16.4% decline from the Fiscal Year 2006-2007 Final Budget level of 53, and an average grant of \$661, a 20.8% increase over the Fiscal Year 2006-2007 Final Budget grant of \$547. The caseload decrease is attributed to a leveling off of eligible cases. The average grant increase is attributed to the additional cost based on new regulations allowing KinGAP recipients to retain all benefits when moving from Foster Care to KinGAP. KinGAP is intended to enhance family preservation and stability by recognizing that many foster children are in long-term, stable placements with relatives and that these placements are the permanent plan for the child.

**Refugee Assistance** - The Refugee Assistance budget of \$1,021,968 is based on 300 cases per month, a 613% increase over the Fiscal Year 2006-2007 Final Budget forecast of 42 cases. The projected average grant of \$283 represents a decrease of 8.6% from the Fiscal Year 2006-2007 Final Budget estimate of \$310. The caseload increase is representative of current years' growth experience of refugees from Assyria and Iran. The grant amount is 3.4% greater than our actual grant levels in Fiscal Year 2006-2007 of \$274. Program aid payments have a 100% Federal share of cost; there is no impact to the County general fund as a result of growth in the Refugee Assistance Program.

**Transitional Housing Program Plus (THP-Plus)** - The THP-Plus budget of \$276,000 is based on 20 cases per month, a 25% increase over the Fiscal Year 2006-2007 Mid-Year Budget of 16 cases. The average grant of \$1,150 represents an increase of 130% from the Fiscal Year 2006-2007 Mid-Year Budget of level of \$500. The current program, as approved by the California Department of Social Services (CDSS) includes funding for transitional housing only. We have requested a program expansion effective Fiscal Year 2007-2008 which will increase the grant amount by \$650 to include employment services and allow for participation of up to 20 youth. CDSS approval is anticipated prior to July 1, 2007, and will include state funding participation at 100% of the total THP+ program costs.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Protect at-risk populations—CSA will ensure that children who are at-risk of abuse or neglect will be supported through the Foster Care Program until such time as they can be safely returned to their own homes or provided with a permanent safety plan supported through adoptions assistance;	<p>Ensured that children who were at-risk of abuse or neglect would be supported through the Foster Care Program until such time as they could be safely returned to their own homes or provided with a permanent safety plan supported through adoptions assistance;</p> <p>Foster Cares support was provided to an average of 510 children each month through December 2006;</p> <p>Adoptions Assistance support was provided to an average of 1,013 children each month through December 2006;</p>
Provide access to basic needs for living—CSA will help family's access safe places to live, food and health care by providing mandated aid payments to eligible customers; and	<p>Helped family's access safe places to live, food and health care by providing mandated aid payments to eligible customers;</p> <p>Third Quarter Fiscal Year 2006-2007 projections for CalWORKs payments to families will be approximately \$58.2 million;</p>
Provide excellent customer service—CSA will	Delivered public economic assistance services to

deliver public economic assistance services to the community with integrity and compassion that are easily accessible and provided in an accurate and timely manner.

the community with integrity and compassion that were easily accessible and provided in an accurate and timely manner; and

External customer satisfaction surveys indicate 90.9% favorable response that customers were treated well.

### **CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Economic Assistance operational priorities are:

1. Protect at-risk populations by ensuring the safety of at children who are at-risk of abuse or neglect;
2. Provide access to basic needs for living by helping family's access safe places to live, food and health care by providing mandated aid payments to eligible customers; and
3. Provide excellent customer service by delivering public economic assistance services to the community with integrity and compassion that are easily accessible and provided in an accurate and timely manner. Satisfaction will be measured by a survey conducted two times during the year and ongoing utilization of customer drop boxes.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Aid Programs**

**COMMUNITY SERVICES AGENCY—SERIOUSLY EMOTIONALLY DISTURBED CHILDREN**

Budget Unit 0045851  
 Special Revenue Fund

**SERVICES PROVIDED**

Assembly Bill (AB) 3632 (Chapter 1747, Statutes of 1984) and AB 882 (Chapter 1274, Statutes of 1985) mandate the Seriously Emotionally Disturbed (SED) Children’s Program and authorize the SED Program as a separate out-of-home care component. Its purpose is to ensure that students with special education needs, identified as being the result of an emotional condition, receive mental health services at no cost to the child or family. Behavioral Health Recovery Services (BHRS) and the Stanislaus County Office of Education must provide residential placement, which includes counseling, case management and psychiatric services. If problems are less severe, day treatment services shall be provided. The primary focus is to work with children and families to treat mental health conditions that keep these children from taking full advantage of their education.

<i>CSA - Seriously Emotionally Disturbed Children</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$303,138	\$614,646	\$380,865	\$0	\$0	\$380,865
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$139,153	\$0	\$0	\$139,153
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$303,138</b>	<b>\$614,646</b>	<b>\$520,018</b>	<b>\$0</b>	<b>\$0</b>	<b>\$520,018</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$241,927	\$367,646	\$273,018	\$0	\$0	\$273,018
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$241,927	\$367,646	\$273,018	\$0	\$0	\$273,018
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$61,211</b>	<b>\$247,000</b>	<b>\$247,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$247,000</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$520,018 be approved for the Community Services Agency’s Seriously Emotionally Disturbed Children budget unit. This budget is funded by \$273,018 of estimated department revenue and \$247,000 in County Match.

**PROGRAM DISCUSSION**

At this level of funding, program operations will provide services to an average of five children per month. This projected caseload represents a 25% increase over the current level of children actually

being served, which has averaged at four in the first eight months of Fiscal Year 2006-2007. The average monthly placement cost is estimated to increase 5.0% over the Final Budget 2006-2007 grant level of \$6,431 to \$6,752. This growth is consistent with the actual grant increases experienced from Fiscal Year 2005-2006 to Fiscal Year 2006-2007.

The County's share of cost for this entitlement program is legislated at 60%. State revenues cover the remaining 40% estimated at approximately \$152,346. Realignment revenues of \$120,672 satisfy a portion of the required County share of costs, and the balance of the County share need, \$107,847 is supported within the General Fund target for SED.

Surplus County match funds of \$139,153 will be utilized via Operating Transfers Out to Fund 1631, Program Services and Support to meet local match requirements in mandated casework and prevention programs.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

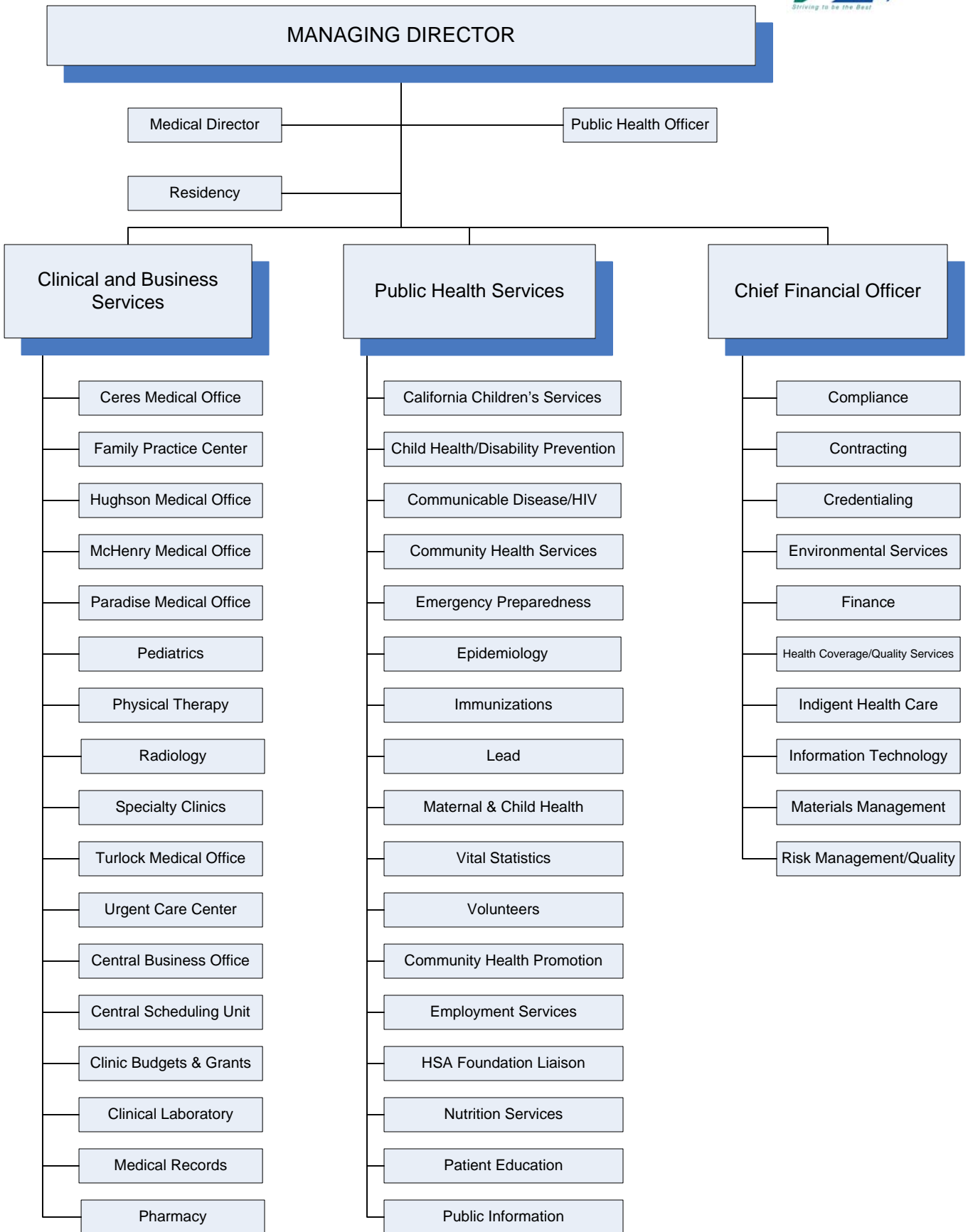
OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Protect at-risk populations.	Completed the financial reporting for the SED Program that allowed BHRS as the case management agency to ensure that children who were at-risk due to mental health conditions could be safely supported in therapeutic out-of-home placement. An average of four (4) children received intensive services each month through December 2006.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Seriously Emotionally Disturbed Children's Division operational priorities are:

Protect at-risk populations by completing the financial reporting for the SED Program that allows BHRS as the case management agency to ensure that children who are at-risk due to mental health conditions can be safely supported in therapeutic out-of-home placement.

# HEALTH SERVICES AGENCY





**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—ADMINISTRATION**

Budget Unit 1300001  
 Special Revenue Fund

**MISSION STATEMENT**

The mission of the Stanislaus County Health Services Agency (HSA) is to lead the development, implementation and promotion of public policy and health care services to achieve excellent physical, psychological and social well-being.

**SERVICES PROVIDED**

The Health Services Agency – Administration budget unit provides oversight for the Agency's Ambulatory Clinics and Ancillary Services, Public Health Division Services, the Indigent Health Care Program, and the Health Coverage and Quality Services Division. Specific overhead departments included in this budget unit are Administration, Marketing, Payroll/Human Resources, Patient Accounting, Information Services, Materials Management, HSA Volunteers, Plant Operations, Security, Training, Safety and Ergonomics, General Accounting, Accounts Payable, Environmental Services & Communications. Costs for this budget unit are allocated out to the other HSA divisions, much like the County Cost Allocation Plan (CAP) costs are allocated to departments, through a variety of allocation methodologies.

<i>Health Services Agency - Administration</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$5,457,458	\$5,738,725	\$6,066,066	\$0	\$0	\$6,066,066
Services and Supplies	\$1,494,639	\$1,802,408	\$2,044,693	\$0	\$0	\$2,044,693
Other Charges	\$1,916,495	\$1,814,161	\$2,494,634	\$0	\$0	\$2,494,634
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$135,413	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	(\$3,599,282)	\$0	\$0	(\$3,599,282)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,004,005</b>	<b>\$9,355,294</b>	<b>\$7,006,111</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,006,111</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,000	\$0	\$6,000	\$0	\$0	\$6,000
Intergovernmental Revenue	\$173,485	\$0	\$360,000	\$0	\$0	\$360,000
Charges for Service	\$6,106,234	\$35,000	\$6,638,111	\$0	\$0	\$6,638,111
Miscellaneous Revenue	\$13,899	\$200,800	\$2,000	\$0	\$0	\$2,000
Other Financing Sources	\$2,704,388	\$9,119,494	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$9,004,006</b>	<b>\$9,355,294</b>	<b>\$7,006,111</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,006,111</b>
Plus Fund Balance	(\$1)	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$7,006,111 be approved for the Health Services Agency's Administration budget and is funded by estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, service levels are projected to remain comparable to Fiscal Year 2006-2007, within available funding. In response to a Civil Grand Jury recommendation, the Health Services Agency - Administration budget has changed the classification of the costs that are allocated to the Department's various budget units, from operating transfers to intrafund charges. This new classification will be in accordance with generally accepted accounting standards.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

The Department has requested a classification study of one Manager II position assigned to Facilities/Support, it is recommended to study this request. Further as part of the Department's strategic plan, the Department has requested to delete one Manager III (former Controller position) and to downgrade one Assistant Director position to assume the Department's Controller oversight.

Total current authorized positions—89

It is recommended to delete one Manager III position from this budget unit.

It is recommended to reclassify downward one Assistant Director position to Manager IV.

Total recommended authorized positions— 88

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>A healthy community</b>			
Focus resources on prevention;		The Administrative departments' work supported the direct patient /client departments who perform the prevention activities. For example, the Materials Management department purchased and distributed vaccines to the clinics. Developed inventory of prevention related activities. Raised awareness of the prevention priority through the implementation of the new development plan with all managers	
Meet funded State and Federal mandated service or program requirements;		Created an inventory of mandated programs. All programs remain are compliant	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		The County-wide customer satisfaction survey was implemented and nine months of survey response data has been received and reviewed; The semi-annual internal agency satisfaction survey was conducted and the results have been reviewed and shared within the agency and with the Community Health Center Board. The Customer Relationship Management (CRM) software system has been implemented.	
Improve the efficiency of County government processes.		Arranged for two employees to be trained on the QUIC process which was on projects in the Central Business Office and in other agency budget units. Exploring an Electronic Medical Record solution that would eliminate one partially duplicative	

STRATEGIC PRIORITIES	OUTCOMES Fiscal Year 2006-2007
	software system. – in progress. Supported/assisted the Public Health department in the implementation of a new database software program to track and analyze PH activities. Implemented an automated telephone reminder system for clinic appointments in both English and Spanish to reduce no-show rates.

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Agency wide operational priorities include the submittal of a Federally Qualified Health Center (FQHC) Look-Alike status for designated clinic services within HSA for substantially improved Federal and State reimbursement, the reduction of Clinic locations from seven to six and the future planning for replacement facilities for Public Health.	The application for the Federally Qualified Health Center Look-alike designation was submitted and the requisite Community Health Center Board established. Decision by federal reviewers remains outstanding. The clinic system vacated the Medical Arts Building in December of 2006.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Health Services Agency – Administration operational priorities are;

1. Effective operational and financial implementation of the FQHC-LA designation;
2. Readiness planning for Electronic Medical Record;
3. Efforts to build more consistency across clinic system;
4. Efforts to build more collaboration between physicians and Clinic Operations on best practices procedures;
5. Filling of key management vacancies; and
6. Addressing needs in Public Health Facilities & Operations.



**HUMAN SERVICES**  
**Hospital Care**

**HEALTH SERVICES AGENCY—CLINIC AND ANCILLARY SERVICES**

Budget Unit 1010001  
Enterprise Fund

**SERVICES PROVIDED**

The Health Services Agency (HSA) Clinic and Ancillary Services provides primary care, specialty care, and the ancillary services that support this care (lab, radiology, retail pharmacy, and rehabilitation services) to approximately 20% of the County population, primarily representing the uninsured, Medi-Cal and County indigent population. Clinic services are currently provided at six medical office locations throughout the County, including: family practice; pediatrics; prenatal care; obstetrical care; women's health care and family planning; immunizations; treatment of sexually transmitted diseases (STD's); well child check-ups; urgent care; and adult and pediatric specialty care including orthopedics, otolaryngology, neurology, ophthalmology, general surgery, gastroenterology, spinal cord, HIV, oncology, urology, podiatry and neurosurgery. Full service rehabilitation services including, physical therapy, occupational therapy, audiology, and wound care services are also provided.

In conjunction with the provision of patient care, the Agency maintains a family medicine residency program, which is affiliated with the University of California, Davis. Through this three-year program, 27 family practice residents are trained and are an integral part of the County's primary care clinic system. Outpatient training is performed in the Agency medical offices and inpatient training occurs at Doctors Medical Center in Modesto.

The academic medical training for the residency teaching program is supported through Scenic Faculty Medical Group, a "core" medical staff representing primarily Family Practice, Pediatrics and Obstetrics/Gynecology. In addition, approximately 80 community physicians provide teaching and specialty services to HSA clients in the Agency's specialty clinics.

This budget unit is funded through charges for services to clients and/or their third party coverage (Stanislaus County Indigent Health Care Program, Medi-Cal, Medi-Cal Blue Cross, Medi-Cal Health Net, Medicare and commercial insurances), residency program funds and a planned County General Fund contribution of \$3.75 million.

On May 16, 2006, the Board of Supervisors approved the initiative to prepare and seek the designation of Federally Qualified Health Center Look-Alike ("FQHC-LA") for the primary care and urgent care clinics of the Health Services Agency. That approval included the establishment, by ordinance (Ordinance No. C.S. 960) of the requisite Community Health Center Board and prescribed the authorities retained by the Board of Supervisors and those delegated to the Community Health Center Board.

The FQHC-LA initiative was a crucial element in the three-year strategic plan adopted by the Board of Supervisors on September 13, 2005, in an effort to reduce the operating losses suffered by the Health Services Agency clinic system and a means to preserve health care for the underserved of our county. While the entire clinic system provides approximately 240,000 patient visits annually, the primary care and urgent care clinics included in the FQHC-LA application provide approximately 225,000 patient visits annually to approximately 60,000-70,000 residents of Stanislaus County. Failure to receive this federal designation jeopardizes the County's ability to continue to provide access to health care for approximately 60,000-70,000 residents.

Within the Clinics and Ancillary Services division, the Community Health Center Board is charged with oversight and guidance of the clinic operations, including approval of the budget within available appropriations. On May 29, 2007 the Community Health Center Board approved the portion of the

Proposed Budget over which it has authority, subject to revision as new information becomes available. The Community Health Center Board budget assumes receipt of the FQHC-LA designation and corresponding funding, as well as a clinic deficit of \$3.8 million in 2007-2008.

<b>Health Services Agency - Clinic and Ancillary Svcs</b>						
<b>Classification</b>	<b>05-06 Actual</b>	<b>06-07 Final Budget</b>	<b>07-08 Requested Base Budget</b>	<b>07-08 Requested Unmet Needs</b>	<b>07-08 Recommended Unmet Needs</b>	<b>07-08 Recommended Proposed Budget</b>
Salaries and Benefits	\$20,058,967	\$20,135,782	\$19,068,189	\$2,582,007	\$0	\$19,068,189
Services and Supplies	\$17,028,483	\$15,884,884	\$11,634,707	\$8,303,544	\$0	\$11,634,707
Other Charges	\$9,739,279	\$4,148,093	\$8,375,445	\$1,726,814	\$0	\$8,375,445
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$372,746	\$5,911,837	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$47,199,475</b>	<b>\$46,080,596</b>	<b>\$39,078,341</b>	<b>\$12,612,365</b>	<b>\$0</b>	<b>\$39,078,341</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	(\$173,008)	(\$124,838)	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$327,221	\$480,358	\$499,485	\$0	\$0	\$499,485
Charges for Service	\$36,218,321	\$36,899,726	\$27,401,489	\$0	\$0	\$27,401,489
Miscellaneous Revenue	\$679,311	\$279,671	\$4,270,513	\$0	\$0	\$4,270,513
Other Financing Sources	\$6,200,624	\$2,690,061	\$2,424,327	\$0	\$0	\$2,424,327
<b>Less Total Revenue</b>	<b>\$43,252,469</b>	<b>\$40,224,978</b>	<b>\$34,595,814</b>	<b>\$0</b>	<b>\$0</b>	<b>\$34,595,814</b>
<b>Plus Fund Balance</b>	<b>(\$654,069)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$4,601,075</b>	<b>\$5,855,618</b>	<b>\$4,482,527</b>	<b>\$12,612,365</b>	<b>\$0</b>	<b>\$4,482,527</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$39,078,341 be approved for the Health Services Agency Clinic and Ancillary Services Enterprise Fund budget. This budget will be funded by \$34,595,814 of estimated department revenue and \$4,482,527 of County Match. This level of funding is not sufficient to operate the clinic system in its present configuration for the full fiscal year. A deficit of \$12,612,365 exists for which funds have not been identified at this time. HSA and Chief Executive Office staff will return to the Board with a recommended plan of corrective action prior to or in conjunction with, the Final Budget.

## PROGRAM DISCUSSION

At this level of funding, the Health Services Agency Clinic and Ancillary Services must consider the substantial reduction of clinical services to a level which provides only compliance with the related State mandate.

Consistent with the goals in the Strategic Plan adopted in 2005, the Stanislaus County Board of Supervisors allocated over \$17 million in local discretionary revenues over 3 years to subsidize the inadequate reimbursement while the clinic reorganization plan was implemented. The County's clinic system receives only about 50% of the fee-for-service reimbursement that would be available with receipt of the FQHC-LA designation. Despite the one-time infusion of local funds and an on-going commitment of \$3.75 million annually in local discretionary revenue into the future, the clinic system faces significant continued and growing challenges. The 2006-2007 year is estimated to result in a net loss of \$5 million. One-time funds designated for other programs will have to be used to fill in behind this loss, which is not sustainable on an on-going basis. Trending this forward to 2007-2008 suggests an additional shortfall of approximately \$12.6 million, with no funding source identified at this time for this gap.

There are several key factors contributing to this growing fiscal crisis:

- ◆ Medically Indigent Adult program utilization is increasing, both Medical and Dental;
- ◆ Increasing pharmaceutical costs due to utilization;

- ◆ Increasing pharmaceutical costs due to pricing: Ineligibility for 340 B discount drug purchasing (without FQHC-LA designation);
- ◆ Increasing Oncology utilization;
- ◆ Declining ancillary volumes;
- ◆ Revenues are not materializing as projected; and
- ◆ Accounting errors, including overstatement of revenues and adjustments made in the wrong year.

Mitigating solutions have either been implemented or are being established, and will be fully developed and incorporated into the Final Budget submission.

Survival of the Stanislaus County Health Services Agency clinic system is dependent on achieving the Federally Qualified Health Care Look A-Like (FQHC-LA) designation by the Federal Government, as well as continued streamlining and efficiencies. It is anticipated that revenues as high as \$8.9 million annually in additional reimbursements may be achieved upon receipt of the FQHC-LA designation. This budget does not reflect any potential revenues that may result from this designation. Without the FQHC-LA designation, the County could be forced to serve only the mandated Medically Indigent Adult (MIA) population of approximately 6,000 individuals, which may leave approximately 54,000 individuals without access to health care in the County of Stanislaus.

The Clinic and Ancillary division continues to encourage the approval of the State plan amendment to allow Stanislaus County to qualify for Certified Public Expenditures (CPE) for services provided outside the FQHC-LA designation. Under the CPE designation, non-FQHC services rendered to Medi-Cal patients will be eligible to receive additional payments equal to approximately 50% of the difference between the audited cost to provide the services and the reimbursement received from Medi-Cal. Assembly Bill (AB) 959, sponsored by Assemblyman Frommer, and signed into law in 2006, is the mechanism by which the County may qualify for the CPE designation. The State must receive approval from the Federal government in order for the County to request reimbursement. The potential fiscal benefit of this action is not included in the Health Services Agency's budget.

The Health Services Agency reported a growing cash deficit of \$8 million in the Clinics and Ancillary Services budget at mid-year 2006-2007, that was attributed to timing differences in the flow of one-time monies, compared to the previous year (2005-2006). By the third quarter report of 2006-2007, it was apparent that it is not a timing issue, but a significant under realization of revenue. As of May 2007 the fund reflects a \$9,686,556 negative cash balance. The cash deficit is being fully evaluated and will be included in the report to the Board in the near future. An additional cash allocation will be required, most likely for 2005-2006, 2006-2007 and 2007-2008 as further restructuring is required.

## **UNFUNDED REQUESTS**

The Department's budget request included a critical need for which funding has not been identified:

- ◆ The base budget does not allow clinic operations to continue at the level of service provided in prior years. A deficit of \$12,612,365 exists for which funds have not been identified at this time. HSA and Chief Executive Office staff will return to the Board with a recommended plan of corrective action prior, to or in conjunction with, the Final Budget.

## **STAFFING IMPACTS**

Total current authorized positions— 298

There are no recommended changes to the current level of staffing.

Total recommended authorized positions- 298

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
<p>Pursue Federally Qualified Health Center (FQHC) Look-Alike status for designated clinics within HSA for substantially improved Federal and State reimbursement - An FQHC application is expected to be submitted for review and/or approval to the Federal Bureau of Primary Health Care (BPHC) during July, 2006. Administrative staff will monitor and respond to questions and clarifications requested by BPHC. It is anticipated that FQHC designation may be approved by January 2007, at which time Medi-Cal and Medicare provider numbers must be obtained and cost-based prospective payments rates will be negotiated, determined and implemented;</p>	<p>The establishment of the Community Health Center Board, a prerequisite to the application for the Federally Qualified Health Center Look-Alike (FQHC-LA) designation, was achieved in August 2006. The application for the FQHC-LA designation was also submitted in August 2006. The initial feedback on the HSA's application, based on the federal review was received in January 2007 requesting additional supporting or clarifying information. The Agency's response was submitted in February 2007. A site visit by federal reviewers occurred in May 2007. Completion of the federal review resulting in the designation is anticipated by the end of the fiscal year;</p>
<p>Encourage legislation and subsequent State plan amendment to enable unreimbursed expenses to qualify as Certified Public Expenditures (CPE) for services provided outside of the FQHC designation - Eligibility for CPE is contingent upon passage of a state law and amendment of the California Medi-Cal plan with the Federal government. Provided these two events occur, non-FQHC services rendered to Medi-Cal patients will be eligible to receive additional payments equal to approximately 50% of the difference between the audited cost of providing these services and the reimbursement received from Medi-Cal;</p>	<p>Legislation was passed and the required Medi-Cal State Plan Amendment proposal was prepared by the State Department of Health Services (DHS) and submitted to the federal Centers for Medicare and Medicaid (CMS) for consideration. A request for additional information was received by the DHS, for which the Health Services Agency provided information. The proposal is again under review by CMS. Based on review deadlines and process for additional requests for information, the final determination by CMS could be made as early as June 2007, or as late as December 2007;</p>
<p>Implement HSA Strategic Plan as approved by the Board of Supervisors which entails consolidating clinics to achieve cost efficiencies - The Strategic Plan involves reducing the Department's clinical services system from seven geographic sites to six. This involves (a) vacating the Medical Arts Building by consolidating the Obstetrics/Gynecology clinic services at the McHenry Medical Office and Pediatrics at the County Center II Family Practice Center building, and (b) clinic expansion at the Paradise Medical Office to accommodate faculty and residents from the Family Practice Center. This expansion will result in changes to the service delivery model for the Residency Program by temporarily separating the training sites for the first and second/third-year residents;</p>	<p>During the summer of 2006, the Obstetrics/Gynecology clinic moved out of the Medical Arts Building and was absorbed within the McHenry Medical clinic, and the first year Resident physicians began at Paradise Medical Office. In December of 2006, the Pediatrics clinic moved from the Medical Arts Building into the Family Practice Center on Scenic in the space that had been occupied by the First Year Resident physicians. That move by the Pediatric clinic represented the Agency's achievement of consolidating within six physical locations instead of the more costly seven locations. Finally, the remodel of the Paradise Medical Office began in March of 2007 and will be completed in June of 2007, allowing the Second and Third Year Resident physicians to join the First Year residents at the Paradise Medical Office;</p>
<p>Improve operational efficiency and cost effectiveness of the retail pharmacy - With increasing personnel costs and cost of drugs, there is an increased emphasis to make the retail pharmacy more cost efficient. Toward this end, workflows will be adjusted for improved effectiveness and efficiency. In addition, the pharmacy will implement a restructured drug patient assistance program to increase the volume of free drugs to decrease the cost of drugs incurred by the Medically Indigent Adult program;</p>	<p>Restructuring occurred within the Pharmacy, reducing staffing costs and increasing the utilization of and financial benefit from the free drug programs offered by several manufacturers. Despite these efforts however, a negative legal opinion regarding discount drug purchasing significantly offset any financial benefit achieved in the operational improvements. While a significant negative impact to the Fiscal Year 2006-2007 budget, the FQHC-LA designation will reverse the situation and again allow the HSA to access more fully the discount</p>

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
<p>Maintain radiology/imaging services for indigent patients as well as for patients of the Agency through implementation of digital imaging technology - The Radiology/Imaging Department consists of ultrasound, computed technology (CT Imaging), and x-ray. Maintaining the Department with the departure of the Physician Radiologist can only be accomplished using digital imaging with images being sent to off-site radiologists. Achieving this goal will result in increased volume for the Department with resulting increases in revenue; and</p>	<p>drug purchasing program; The HSA has delayed the investment in and implementation of digitizing radiology; and</p>
<p>Develop alliances with San Joaquin General Hospital for reference clinical laboratory testing - Initial discussions have ensued with San Joaquin General Hospital for shared clinical laboratory testing utilizing each party's strengths and cost efficiencies. This alliance will be further cultivated for improved cost effectiveness of testing for the Agency's clinical laboratory.</p>	<p>Discussions did occur with San Joaquin General Hospital but have not yet resulted in an alliance. Further analysis regarding possible efficiencies and local need is necessary before a recommendation can be made.</p>

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Clinic and Ancillary Services' operational priorities are:

1. Implementation of the Federally Qualified Health Center Look-Alike designation. Changes in operational and financial processes are necessary to achieve compliance with the FQHC-LA requirements, to receive the cost-based reimbursement and to achieve operating efficiencies given the FQHC-LA requirements or restrictions;
2. Continued pursuit of the Certified Public Expenditure (CPE) initiative. The HSA will continue to work with the State Department of Health Services to support the State's effort to receive approval to implement the CPE initiative;
3. Continued effort to explore Electronic Medical Record solutions. An RFP process was conducted during the past fiscal year, resulting in the selection of two finalist vendors and outstanding issues regarding primarily the linkage to the general ledger software. During Fiscal Year 2007-2008, the HSA's goal is to recommend an EMR vendor, as part of a comprehensive systems solution to clinical practice management and accounting, and begin implementation; and
4. Review of Ancillary Services to identify opportunities for further operational efficiencies and/or improvement in revenue through a reduction in referrals to external entities.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—EMERGENCY MEDICAL SERVICES/  
DISCRETIONARY FUND**

Budget Unit 1210001  
Special Revenue Fund

**SERVICES PROVIDED**

The Health and Safety Code requires the County to establish and coordinate the system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services, a regional Emergency Medical Services (EMS) agency of five participating counties.

<i>Health Services Agency - EMS Discretionary Fund</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$62,820	\$76,843	\$130,000	\$0	\$0	\$130,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$62,820</b>	<b>\$76,843</b>	<b>\$130,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$130,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$101,982	\$75,343	\$125,000	\$0	\$0	\$125,000
Revenue from use of Assets	\$2,882	\$1,500	\$5,000	\$0	\$0	\$5,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$104,864	\$76,843	\$130,000	\$0	\$0	\$130,000
Plus Fund Balance	(\$42,044)	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0

**RECOMMENDED BUDGET**

It is recommended that a budget of \$130,000 be approved for the Health Services Agency's Emergency Medical Services Discretionary Fund budget. This budget will be funded by \$130,000 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Department will continue to provide reimbursement for emergency medical services. The revenues used to pay for these services come from SB 12/612 Maddy Funds, which include fines and fees collected by the courts.

In 2006, Section 76000.5 of the Government Code was added by the passage of Senate Bill 1773, which allows a County Board of Supervisors to levy an additional penalty assessment under the Emergency Medical Services (Maddy Fund) by two dollars (\$2.00) for every ten dollars (\$10.00) assessed. On March 20, 2007, the Board of Supervisors approved the increase to every fine, penalty

or forfeiture imposed and collected by the courts. This increased penalty shall remain in effect until January 1, 2009, as a means of increasing funding for uncompensated emergency medical services. The Health Services Agency, the Clerk of the Superior Court and the County Treasurer – Tax Collector are working together to develop implementation of the penalty assessment increase. Preliminary estimates predict an additional \$20,835 in penalty assessments for the EMS Discretionary Fund. This increase is reflected in the recommended budget for Fiscal Year 2007-2008.

The new funds collected are to be deposited into the EMS Fund similar to the current statutory directives. State legislation stipulates that seventeen percent (17%) of the proceeds from the Maddy Fund shall be distributed for emergency medical services purposes as determined by the County. The Health Services Agency will utilize \$71,150 of these funds to offset the cost of the contract with the Mountain Valley Emergency Medical Services Agency to administer local emergency medical services for Fiscal Year 2007-2008.

### **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

### **STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Hospital Care**

**HEALTH SERVICES AGENCY—HEALTH COVERAGE AND QUALITY SERVICES**

Budget Unit 1400001  
 Special Revenue Fund

**SERVICES PROVIDED**

The requested base budget provides for a continued level of service and is funded by negotiated fees paid by Blue Cross of California. This funding ultimately reimburses various Health Services Agency departments and is used in the following major areas: Managed Care Contracting and Administration; Credentialing of providers for all payors and programs; Internal Training and Support; Risk Management and Quality Improvement programs; Medi-Cal and Healthy Families outreach.

<i>Health Services Agency - Health Coverage &amp; Quality Svcs</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$394,680	\$424,307	\$487,293	\$0	\$0	\$487,293
Services and Supplies	\$41,467	\$45,673	\$449,426	\$0	\$0	\$449,426
Other Charges	\$8,043	\$8,079	\$9,359	\$0	\$0	\$9,359
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$243,411	\$288,741	\$199,000	\$0	\$0	\$199,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$78,943	\$0	\$0	\$78,943
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$687,601</b>	<b>\$766,800</b>	<b>\$1,224,021</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,224,021</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$6,209	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$457,721	\$0	\$0	\$457,721
Charges for Service	\$794,150	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$1,025	\$766,800	\$766,300	\$0	\$0	\$766,300
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$801,384</b>	<b>\$766,800</b>	<b>\$1,224,021</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,224,021</b>
<b>Plus Fund Balance</b>	<b>(\$113,783)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,224,021 be approved for the Health Services Agency's Health Coverage and Quality Services budget unit. This budget will be funded from \$1,224,021 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Health Coverage and Quality Services will provide for a continued level of service and is funded by negotiated fees paid by Blue Cross of California. This funding ultimately reimburses various Health Services Agency departments and is used in the following major areas: Managed Care Contracting and Administration; Credentialing of providers for all payors and programs; Internal Training and Support; Risk Management and Quality Improvement programs; Medi-Cal and Healthy Families outreach.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions- 4

There are no recommended changes to the current level of staffing.

Total recommended authorized positions- 4

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Facilitate awareness of risk management information as a prevention technique;	<ul style="list-style-type: none"> <li>The Department provided periodic risk management related information to our doctors, midlevel providers, and other clinical staff, through presentations and emailed pieces. The Department also facilitated the annual risk management on-site workshop by County contracted health attorney for providers and staff;</li> </ul>
Facilitate quality management based chart reviews and corresponding improvement activities;	<ul style="list-style-type: none"> <li>Monthly submissions of chart reviews by provider and clinic were compiled, information was disseminated and staff implemented corresponding actions. Clinic managers received audit information and performed pre-audit review of clinic sites and a sampling of charts to assess readiness and ensure appropriate pre-emptive actions;</li> </ul>
Facilitate the Health Plan Employer Data and Information Set (HEDIS) audit preparation to assure compliance;	<ul style="list-style-type: none"> <li>Worked with health plans and clinics to locate charts, assure format organization and coordinated reviewers activities to assure successful audit;</li> </ul>
Perform provider credentialing activities to assure payment for services; and	Credentialing of new providers and the bi-annual re-credentialing of existing providers was performed and necessary and timely information to payor entities was provided as appropriate; and
Promote outreach participation by community partners to increase and sustain health coverage levels of County residents.	The Department continued to facilitate the grass-roots "Healthy Families Task Force" to maintain and build community participants and to maintain our status as a Healthy Families contracting entity with the State's Managed Risk Medical Insurance Board.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Health Coverage and Quality Services' operational priorities are:

1. Facilitate awareness of risk management information as a prevention technique;
2. Facilitate quality management based chart reviews and corresponding improvement activities;
3. Facilitate the Health Plan Employer Data and Information Set (HEDIS) audit preparation to assure compliance;
4. Perform provider credentialing activities to assure payment for services; and

5. Promote outreach participation by community partners to increase and sustain health coverage levels of County residents.

In order to accomplish these priorities the Department will provide periodic risk management related information to our doctors, midlevel providers, and other clinical staff, through presentations and emailed pieces; facilitate annual risk management on-site workshop by County contracted health attorney for providers and staff. Completion and submission of chart reviews will be promoted; monthly submissions of chart reviews by provider and clinic will be compiled, information will be disseminated and staff will implement corresponding actions. Clinic managers will receive audit information and will perform pre-audit review of clinic sites and a sampling of charts to assess readiness and ensure appropriate pre-emptive actions. Credentialing of new providers and the bi-annual re-credentialing of existing providers to our system will be performed and necessary and timely information to payor entities will be provided. The Department will work collaboratively with the billing office to respond to ad hoc claim denial issues related to credentialing and/or payor contracts. The Department will continue to facilitate the grass-roots "Healthy Families Task Force" to maintain and build community participants and to maintain our status as a Healthy Families contracting entity with the State's Managed Risk Medical Insurance Board.



**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM**

Budget Unit 1500001  
Special Revenue Fund

**SERVICES PROVIDED**

Welfare and Institutions (W&I) Code, Section 17000 requires that, “Every County shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or private institutions.” Accordingly, except for administrative costs, Indigent Health Care Program (IHCP) funding will be directed for the provision of medical and dental services for qualified Medically Indigent Adults (MIA).

The Indigent Health Care Program (IHCP) uses Realignment revenues to reimburse health care providers for care delivered to Medically Indigent Adults (MIA).

IHCP beneficiaries receive primary and specialty care, dental, emergency room, inpatient and outpatient services. All patients must first apply to the program and meet residency, income, and asset criteria established by the Board of Supervisors. All services to be delivered by providers outside of the Health Services Agency require prior authorization. The IHCP utilization management nurses, supported by physician medical reviewers, are responsible for the review function related to such authorization requests and perform concurrent review on site at Doctor’s Medical Center.

IHCP staff adjudicates claims, by applying a staff maintained fee schedule, contractual obligations, and medical billing standards. Claims are adjudicated through medical claims software that receives many claims electronically. IHCP is also responsible for coordinating fair hearings for program applicants relating to denials of applications and other program services. Analytical support to Agency Administration for new program and outreach is also provided. Other financial and operational functions include State and management reporting, and the evaluation, interpretation and implementation of new legislation.

IHCP is in the third year of providing administrative services for the Healthy Cubs Program. The Children and Families Commission funds this program. The goal of this program is to provide primary medical care for Stanislaus County’s uninsured children between zero to five years of age, including pregnant women, thereby providing more timely and appropriate care and perhaps reducing unnecessary and uncompensated emergency room visits to area hospitals. Since the medical services available through the Healthy Cubs Program are limited to those services offered by Agency clinic sites and participating Oakdale and Riverbank providers, eligibility for many applicants is temporary while awaiting eligibility determination from other programs. To better serve children and to increase reimbursable care for the Agency and other providers, the secondary goal of the program is to convert qualified children to those more comprehensive coverage programs, such as Medi-Cal or Healthy Families. IHCP staff works directly with the families in making application to those programs. Medi-Cal and Healthy Families provide a much broader scope of benefits, including emergency and inpatient coverage. In November 2004, the Healthy Cubs Program’s network of providers was expanded to include the Oakdale and Riverbank community clinic system, as well as the Golden Valley clinics. This expansion facilitates access for beneficiaries living in outlying communities within the County to receive primary and obstetric care.

IHCP is also responsible for coordinating fair hearings for program applicants relating to denials of applications and other program services.

<i>Health Services Agency - Indigent Health Care</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,363,315	\$2,119,110	\$2,239,587	\$0	\$0	\$2,239,587
Services and Supplies	\$241,672	\$294,670	\$263,996	\$0	\$0	\$263,996
Other Charges	\$12,728,883	\$12,658,605	\$13,332,225	\$0	\$0	\$13,332,225
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$5,095	\$0	\$0	\$5,095
Other Financing Uses	\$308,311	\$345,160	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$14,642,181</b>	<b>\$15,417,545</b>	<b>\$15,840,903</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,840,903</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$598	\$401	\$400	\$0	\$0	\$400
Intergovernmental Revenue	\$2,924,770	\$2,865,580	\$3,057,040	\$0	\$0	\$3,057,040
Charges for Service	\$1,338,253	\$2,038,130	\$1,928,290	\$0	\$0	\$1,928,290
Miscellaneous Revenue	\$0	\$15,500	\$0	\$0	\$0	\$0
Other Financing Sources	\$8,047,346	\$8,150,260	\$8,504,621	\$0	\$0	\$8,504,621
<b>Less Total Revenue</b>	<b>\$12,310,967</b>	<b>\$13,069,871</b>	<b>\$13,490,351</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,490,351</b>
<b>Plus Fund Balance</b>	<b>(\$11,606)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$2,342,820</b>	<b>\$2,347,674</b>	<b>\$2,350,552</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,350,552</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$15,840,903 be approved for the Health Services Agency's Indigent Health Care Program budget unit. This budget will be funded by \$13,490,351 in estimated department revenue and \$2,350,552 in required County Match.

## PROGRAM DISCUSSION

At this level of funding, the Department will meet the County's mandated Welfare and Institutions (W&I) Code, Section 17000 requirements. This budget unit is funded primarily from State Realignment (Sales Taxes and Vehicle License Fees), local County Match and Children and Families Commission (Proposition 10) revenue.

Total Realignment revenue receipts for Fiscal Year 2007-2008 are projected to be \$13,821,860, which includes Realignment Vehicle License Fees (VLF) of \$8,324,491, Realignment Sales Tax of \$2,921,710, Realignment Equity Growth revenue of \$236,260 and the required County Match funding of \$2,339,399. The Indigent Health Care Program (IHCP) has projected Sales Tax and VLF receipts for Fiscal Year 2007-2008 at the most current Fiscal Year 2006-2007 County Realignment "base" level.

In addition, this budget assumes that the State will continue to backfill any shortfalls in collection from VLF from the State General Funds. Therefore, this budget further assumes that VLF and Sales Tax revenues remain a dedicated funding stream to local government. As such, no negative impact from these two revenue sources is reflected in the IHCP budget.

IHCP will continue to serve as the fiscal intermediary for the Healthy Cubs Program, which provides primary care for children ages zero to five as well as prenatal and other medical care to pregnant women within Stanislaus County. The Stanislaus County Children and Families Commission has funded this program since January 2003 and due to its success, is committed to funding it through Fiscal Year 2007-2008. In Fiscal Year 2006-2007, dental benefits were added to the Healthy Cubs Program scope of benefits. Dental services are restricted to an emergency need basis in order to limit expenditures for services that would otherwise be covered by another payor. IHCP is projecting to invoice and receive from the Children and Families Commission \$1,449,350 for direct medical care reimbursements, dental services and administrative services.

In addition, this year the Healthy Cubs budget will provide funding for the Oral Health Public Awareness Project (OHPAP). \$58,251 of the total \$1,449,350 Healthy Cubs allocation has been budgeted in Fiscal Year 2007-2008 for implementation of this project. In order to accurately track expenditures related to

OHPAP, a new organization was created under the 1404 IHCP core budget: 1500006 – HSA HCUBS Oral Health Public Awareness Project.

IHCP is estimating a total of \$558,140 in collections this fiscal year. These monies reflect collections of share of cost payments, patient repayment plans and monies collected on behalf of IHCP by the Revenue & Recovery department, administrative fees and revenue for State Medical Administrative Activities. This figure reflects an 18% increase in share of cost collections for Fiscal Year 2007-2008. Programming changes in the ISIS system have allowed for accurate tracking of beneficiaries with share of cost obligations resulting from services performed by both HSA and community providers. The revenue initially projected has been increased by \$13,405 for a total of \$88,605 based on actual revenue received from the beneficiaries with a share of cost obligation.

### UNFUNDED REQUESTS

The Department has requested one new Community Health Worker II to support the Healthy Cubs program be added to this budget unit. It is not recommended to add this position at this time as funding for the position has only been secured for one fiscal year. The Department may hire as temporary, extra-help for one year.

### STAFFING IMPACTS

Total current authorized positions— 33

There are no recommended changes to the current level of staffing.

Total recommended authorized positions- 33

### PRIOR YEAR OPERATIONAL PRIORITIES

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
<p>Access and cost effectiveness of health care delivery to Medically Indigent Adults - Enhance the contracted provider network for specialty services. In 2005-2006, IHCP contracted for locally provided neurological specialty services. IHCP will seek contracts with additional community specialists in order to reduce the number of referrals to UCSF. It is anticipated that these contracts will further reduce expenditures to facilities such as UCSF and Stanford Hospital and improve outcomes in patient care resulting from onsite concurrent reviews by the IHCP Utilization Management staff during inpatient stays at the contracted local facility;</p>	<p>In 2006, IHCP contracted with San Joaquin General Hospital, (SJGH) to provide specialty services that would otherwise be referred to UCSF or Stanford hospitals. In 2006-2007, six patients were referred to SJGH for various specialty services including, speech and hand specialties. IHCP has also partnered with the IMPACT program to provide free prostate cancer treatment. In addition, IHCP entered into agreement with Interim Health Care to provide home nursing services to patients in order to avoid delays in discharge and reduce inpatient stays at DMC.</p>
<p>Eligibility—Improve staff’s knowledge of the eligibility rules and processes. In 2006-2007, IHCP will continue to provide training to the new staff to allow them to gain the necessary skills to make appropriate eligibility determinations. IHCP will also enhance the current funds recovery process by dedicating a position solely to the tracking of pending medical disability determination cases and to the identification of those cases now eligible for Medi-Cal benefits. By actively monitoring these cases, IHCP can identify more quickly when patients are approved for Medi-Cal benefits and initiate the funds recovery process. It is anticipated that this will result in an additional \$178,000 in monies recovered from providers who can now bill</p>	<p>Provided staff with weekly topics to discuss pertaining to the eligibility manual and case studies. Incorporated quizzes to test knowledge post discussions/trainings. The eligibility unit acquired a better grasp of the complex program rules and regulations. They are now better equipped to explain the policies to applicants. This has resulted in a significant decrease in patient complaints to Administration and in the number of fair hearing cases filed;</p> <p>Patients who arrive late to their appointments are no longer turned away and instructed to make another appointment. Time and space permitting, patients who arrive late or show up without an</p>



OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
<p>Medi-Cal for services previously paid by IHCP. The Family Services Specialist's advocacy role will be expanded and training will consist of identifying linkage to Medi-Cal, Healthy Families, Kaiser Kids, other commercial insurances and additional healthcare and community resources. IHCP will also conduct a limited number of eligibility determinations on a walk-in basis to reduce the number of patients who fail to appear for their scheduled eligibility appointment;</p>	<p>appointment are now worked in between other appointments. In addition, the wait time for walk-in applicants has significantly decreased;</p>
<p>Share of Cost—Enhance the accounts receivable system to accurately track patient share of cost payments. Analysis indicated that the HSA Central Business Office (CBO) was limited to only billing IHCP beneficiaries for services performed at HSA. Currently, there is not a billing mechanism in place for billing patients for share of cost obligations resulting from services performed by community providers. IHCP has been working with the CBO to track and record share of cost payments collected at HSA and to electronically send this information to IHCP. In addition, this accounts receivable system will be used to track overpayments resulting from program ineligibility and fair hearing panel outcomes; and</p>	<p>IHCP worked in collaboration with the HSA Central Business Office (CBO) to move the billing function of share of cost from a CBO responsibility to IHCP. Prior to the transfer, there was no mechanism in place for billing patients for share of cost obligations resulting from services performed by community providers. In March 2007, IHCP sent out the first round of statements to patients who had a share of cost liability. IHCP received more than twice the monthly revenue previously received by the CBO. IHCP will continue to monitor this new billing mechanism and make any necessary adjustments as needed; and</p>
<p>Healthy Cubs—It is anticipated that during the first quarter of Fiscal Year 2006-2007, the scope of benefits for Healthy Cubs beneficiaries will be expanded to include dental services. IHCP is currently working with the Medically Indigent Adult program's dental reviewer to develop the dental scope of benefits. Dental services will be limited to emergency services in the first three months of eligibility. IHCP will also conduct a survey to determine the community providers' level of interest in providing direct medical services to Healthy Cubs beneficiaries. Depending on the number of interested providers, IHCP will make a recommendation to the Children &amp; Families Commission regarding the expansion of the network of providers.</p>	<p>In September of 2006, dental benefits were added to the Healthy Cubs scope of benefits. Eligibility is granted on a per case basis to ensure that patients are complying with application to other health programs that would otherwise offer dental coverage. Therefore, dental services are limited to urgency of dental need. Since then, the program has provided dental benefits to 139 pregnant women and children.</p>

**CURRENT YEAR OPERATIONAL PRIORITIES**

IHCP operational priorities are:

1. Create internal audit processes, including intervals for review and status of performance;
2. Provide Certified Professional Utilization Review certification for Utilization Management and support staff;
3. Implement a web-based access menu for providers; and
4. Enhance entire disability pending processes.

In order to accomplish these priorities the Indigent Health Care Program will implement tools for measuring status of performance in the areas of eligibility and claims adjudication. By doing so, IHCP

anticipates that the number of tracer claims will be reduced by a minimum of 20%. Nursing staff will receive necessary training to further identify and assess medical care based on utilization management protocols outlined in the InterQual criteria. In order to meet customer service demands from our providers and related billing staff, IHCP will work with the HSA IT department to give providers the ability to access claims status, eligibility information and authorization data via the internet. In Fiscal Year 2006-07, IHCP added a Disability Eligibility Determination (DED) Coordinator position to track pending medical disability determination cases and identify those cases that were now eligible for Medi-Cal. In the eight months since the position was filled, IHCP has increased the funds recovery revenue by \$200,000. In this new fiscal year, the DED process will be further refined to ensure beneficiaries are meeting compliance standards in order to continue receiving Indigent Health Care Program benefits and implement greater efficiencies in the current funds recovery collection process.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Hospital Care**

**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)**  
**CALIFORNIA HEALTHCARE FOR INDIGENTS PROGRAM (CHIP)**

Budget Unit 1500002  
 Special Revenue Fund

**SERVICES PROVIDED**

The Emergency Medical Services Appropriation (EMSA) provides reimbursement for uncompensated emergency medical services provided by physicians to the indigent population within Stanislaus County. Funds are appropriated through the California Healthcare for Indigents Program (CHIP) and disbursed through the Hospital Services Account and Physicians Services Account/Unallocated Emergency Medical Services Appropriation Funds. These funds are separate from the CHIP program and are referred to as the “Emergency Medical Services Appropriation.”

The County contracts with Stanislaus Foundation for Medical Care for the purposes of obtaining the claims processing services necessary to reimburse physicians who are eligible for payment from the Emergency Medical Services Appropriation. Only reimbursable emergency medical services provided during the Fiscal Year are eligible for payment under this program. Payments can only be made to reimburse emergency physicians for losses incurred in providing medical services to patients who cannot afford to pay for services rendered and for whom payment will not be made through any private coverage or by any program funded in whole or in part by the Federal Government. Physician reimbursement is limited to 50% of the claimed amount, pursuant to statute.

CHIP is expended on a first come-first-served basis up to the limits of available funding.

<i>H.S.A. - I.H.C.P. (CHIP)</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$289,491	\$286,290	\$286,290	\$0	\$0	\$286,290
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$289,491</b>	<b>\$286,290</b>	<b>\$286,290</b>	<b>\$0</b>	<b>\$0</b>	<b>\$286,290</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,263	\$700	\$700	\$0	\$0	\$700
Intergovernmental Revenue	\$285,588	\$285,590	\$285,590	\$0	\$0	\$285,590
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$569	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$289,420</b>	<b>\$286,290</b>	<b>\$286,290</b>	<b>\$0</b>	<b>\$0</b>	<b>\$286,290</b>
<b>Plus Fund Balance</b>	<b>\$71</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **RECOMMENDED BUDGET**

It is recommended that a budget of \$286,290 be approved for the Health Services Agency's Indigent Health Care Program California Healthcare for Indigents Program budget unit. This budget will be funded by \$286,290 in estimated department revenue.

## **PROGRAM DISCUSSION**

At this level of funding, the department will continue to reimburse emergency physicians for medical care provided to indigent population within Stanislaus County. The County will renegotiate the contract with Stanislaus Foundation for Medical Care for the purposes of obtaining the claims processing services necessary to reimburse physicians who are eligible for payment from the Emergency Medical Services Fund.

The projected revenue for this budget unit is \$286,290, which is consistent with revenue from last year's budget. In Fiscal Year 2006-2007, Senate Bill (SB) 2132 was reauthorized under Assembly Bill (AB) 1807, Chapter 74, Statutes of 2006. IHCP anticipates that the Emergency Medical Services Appropriation (EMSA) will be reauthorized in Fiscal Year 2007-2008.

The Health Services Agency Indigent Health Care Program will continue to administer the Emergency Medical Services Appropriation and will retain approximately 2.5% of the appropriation, which equals the cost of the administrative burden. In addition, \$21,419 or 7.5% of the appropriation will be paid to the Stanislaus Foundation for Medical Care to receive and process claims in accordance with the EMSA regulations and to issue payment to providers for services rendered during Fiscal Year 2007-2008.

## **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

## **STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Hospital Care**

**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)**  
**EMERGENCY MEDICAL SERVICES HOSPITAL**

Budget Unit 1500010  
 Special Revenue Fund

**SERVICES PROVIDED**

The Health and Safety Code requires the County to establish an Emergency Medical Services Fund, upon adoption of a resolution by the Board of Supervisors. Twenty-five percent of the balance of the fund shall be distributed only to hospitals providing disproportionate trauma and emergency medical care services.

To provide these services the County contracts with hospitals within the County. Each hospital's share of the Hospital Fund is distributed based upon the State's formula for Proposition 99 (Tobacco Tax) funding. These services are paid from a dedicated State funding source known as Senate Bill (SB) 12/612 Maddy Funds.

<i>Health Services Agency - IHCP EMS Hospital</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$151,920	\$153,000	\$193,000	\$0	\$0	\$193,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$151,920</b>	<b>\$153,000</b>	<b>\$193,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$193,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$149,974	\$150,000	\$185,000	\$0	\$0	\$185,000
Revenue from use of Assets	\$4,784	\$3,000	\$8,000	\$0	\$0	\$8,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$154,758	\$153,000	\$193,000	\$0	\$0	\$193,000
Plus Fund Balance	(\$2,838)	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$193,000 be approved for the Health Services Agency's Indigent Health Care Program Emergency Medical Services Hospital budget. This budget will be funded by \$193,000 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Department will continue to provide reimbursement to hospitals for uncompensated emergency medical services. The revenues used to pay for these services come from SB 12/612 Maddy Funds, which include fines and fees collected by the courts.

In 2006, Section 76000.5 of the Government Code was added by the passage of Senate Bill 1773, which allows a County Board of Supervisors to levy penalty assessments under the Emergency Medical Services (Maddy Fund) by two dollars (\$2.00) for every ten dollars (\$10.00) assessed. On March 20, 2007 the Board of Supervisors approved the increase to every fine, penalty or forfeiture imposed and collected by the courts. This increased penalty shall remain in effect until January 1, 2009, as a means of increasing funding for uncompensated emergency medical services. The Health Services Agency, the Clerk of the Superior Court and the County Treasurer – Tax Collector are working together to develop implementation of the penalty assessment increase. Preliminary estimates predict an additional \$30,675 in penalty assessments for the EMS Hospitals Fund. This increase is reflected in the recommended budget for Fiscal Year 2007-2008.

The new funds collected are to be deposited into the EMS Fund similar to the current statutory directives. State legislation stipulates that twenty-five percent (25%) of the proceeds from the Maddy Fund shall be distributed only to hospitals providing disproportionate trauma and emergency medical care services. The Indigent Health Care Program will continue to disburse these funds to hospitals within the County in recognition of the uncompensated emergency room care provided by them.

### **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

### **STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Hospital Care**

**HEALTH SERVICES AGENCY—INDIGENT HEALTH CARE PROGRAM (IHCP)**  
**EMERGENCY MEDICAL SERVICES PHYSICIANS**

Budget Unit 1500020  
 Special Revenue Fund

**SERVICES PROVIDED**

The Health and Safety Code requires the County to establish an emergency medical services fund, upon adoption of a resolution by the Board of Supervisors. Fifty-eight percent of the balance of the fund shall be utilized to reimburse physicians and surgeons for patients who do not make payment for emergency medical services.

To provide these services, the County contracts with Stanislaus Medical Foundation for Medical Care to administer the monies allocated to physicians for an administrative fee of 8.25%. These services are paid from a dedicated State funding source known as SB 12/612 Maddy Funds.

<i>Health Services Agency - IHCP EMS Physicians</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$371,600	\$361,700	\$459,000	\$0	\$0	\$459,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$371,600</b>	<b>\$361,700</b>	<b>\$459,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$459,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$374,926	\$360,000	\$455,000	\$0	\$0	\$455,000
Revenue from use of Assets	\$2,770	\$1,700	\$4,000	\$0	\$0	\$4,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$377,696	\$361,700	\$459,000	\$0	\$0	\$459,000
Plus Fund Balance	(\$6,096)	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$459,000 be approved for the Health Services Agency's Indigent Health Care Program Emergency Medical Services Physicians budget unit. This budget unit will be funded by \$459,000 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Department will continue to provide reimbursement for physician emergency related services. The revenues used to pay for these services come from SB 12/612 Maddy Funds, which include fines and fees collected by the courts.

In 2006, Section 76000.5 of the Government Code was added by the passage of Senate Bill 1773, which allows a County Board of Supervisors to levy an additional penalty assessments under the Emergency Medical Services (Maddy Fund) by two dollars (\$2.00) for every ten dollars (\$10.00) assessed. On March 20, 2007, the Board of Supervisors approved the increase to every fine, penalty or forfeiture imposed and collected by the courts. This increased penalty shall remain in effect until January 1, 2009, as a means of increasing funding for uncompensated emergency medical services. The Health Services Agency, the Clerk of the Superior Court and the County Treasurer – Tax Collector are working together to develop implementation of the penalty assessment increase. Preliminary estimates predict an additional \$75,715 in penalty assessments for the EMS Physicians Fund. This increase is reflected in the recommended budget for Fiscal Year 2007-2008.

The new funds collected are to be deposited into the EMS Fund similar to the current statutory directives. State legislation stipulates that fifty-eight percent (58%) of the proceeds from the Maddy Fund shall be distributed to community physicians for the provision of uncompensated emergency medical care. The Health Services Agency will continue to disburse these funds to Stanislaus Foundation for Medical Care to reimburse physician claims. The physician claims are paid at a discounted fee schedule that cannot exceed 50% of charges.

### **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

### **STAFFING IMPACTS**

Total current authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—PUBLIC HEALTH**

Budget Unit 1200001  
 Special Revenue Fund

**SERVICES PROVIDED**

The Public Health Division has the responsibility of assessing, measuring, reporting and monitoring the health status of the Community. The outcome of community assessment determines how the Division targets its focus for health improvement. Current Public Health services include Community Health Services, which consist of traditional public health nursing and case management; Maternal Child and Adolescent Health (MCAH) and Healthy Birth Outcomes including coordination of services, outreach and education; Children’s Medical Services, which include Child Health and Disability Prevention, Immunizations, California Children’s Services including Medical Therapy services; Nutrition services, including the Women, Infants and Children (WIC) program; Communicable Diseases including Refugee Health, and Sexually Transmitted disease(STD/HIV/AIDS); Health Promotion Services, which consists of a variety of community education and wellness promotion programs, to include the Healthy Eating Active Living Initiative; and Emergency Preparedness.

The majority of these Public Health services are categorical programs funded by State and Federal dollars. A portion of the Maternal Child and Adolescent Health Program, and 50% of the California Children Services programs require a County Match, which is included in this base budget. All Public Health Services that are categorically funded require county funds to offset the cost beyond the total 10% allowed for internal and external overhead costs. These costs are included in the base budget.

<i>Health Services Agency - Public Health</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$14,178,162	\$16,111,444	\$17,748,461	\$0	\$0	\$17,748,461
Services and Supplies	\$2,756,999	\$3,505,069	\$3,054,002	\$0	\$0	\$3,054,002
Other Charges	\$681,540	\$664,766	\$725,671	\$0	\$0	\$725,671
Fixed Assets						
Buildings & Improvements	\$0	\$10,000	\$10,000	\$0	\$0	\$10,000
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,878,043	\$2,920,412	\$150,000	\$0	\$0	\$150,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$2,925,260	\$0	\$0	\$2,925,260
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$20,494,744</b>	<b>\$23,211,691</b>	<b>\$24,613,394</b>	<b>\$0</b>	<b>\$0</b>	<b>\$24,613,394</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$9,286	\$9,000	\$9,000	\$0	\$0	\$9,000
Fines, Forfeitures, Penalties	\$0	\$0	\$3,429,744	\$0	\$0	\$3,429,744
Revenue from use of Assets	\$9,349	\$0	\$35,000	\$0	\$0	\$35,000
Intergovernmental Revenue	\$11,435,123	\$13,065,085	\$11,963,365	\$0	\$0	\$11,963,365
Charges for Service	\$4,356,779	\$4,765,251	\$4,927,990	\$0	\$0	\$4,927,990
Miscellaneous Revenue	\$79,748	\$47,951	\$241,229	\$0	\$0	\$241,229
Other Financing Sources	\$4,093,069	\$4,096,520	\$2,594,554	\$0	\$0	\$2,594,554
Less Total Revenue	\$19,983,354	\$21,983,807	\$23,200,882	\$0	\$0	\$23,200,882
Plus Fund Balance	(\$414,685)	\$260,741	\$426,100	\$0	\$0	\$426,100
<b>Net County Cost</b>	<b>\$926,075</b>	<b>\$967,143</b>	<b>\$986,412</b>	<b>\$0</b>	<b>\$0</b>	<b>\$986,412</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$24,613,394 be approved for the Health Services Agency’s Public Health budget unit. This budget unit will be funded by \$23,200,882 of estimated department revenue,

\$986,412 of County Match and \$426,100 of department fund balance. As of May 2007 the fund reflects a \$111,717 negative cash balance.

## **PROGRAM DISCUSSION**

At this level of funding, there are no major changes projected to the level of service provided to the community in the Fiscal Year 2007-2008 Public Health (PH) Budget Unit. The major programs that will continue for Fiscal Year 2007-2008 include: (1) Community Health Services, which consist of traditional public health nursing and case management; (2) Maternal Child and Adolescent Health (MCAH) and Healthy Birth Outcomes including coordination of services, outreach and education; Fetal Infant Mortality Study (3) Children's Medical Services, which include Child Health and Disability Prevention, California Children's Services including Medical Therapy services; (4) Nutrition services, including the Women, Infants and Children (WIC) program; (5) Refugee Services, Communicable Diseases including Sexually Transmitted Disease(STD/HIV/AIDS) and; (6) Health Promotion Services, which consists of a variety of community education and wellness promotion programs, and which will include the major chronic disease effort, Healthy Eating Active Living Initiative, in partnership with West Modesto King Kennedy Neighborhood Collaborative and Kaiser Permanente. Effective Partnership efforts will be continued across all programs; (7) Emergency Preparedness with focus on community and special populations in addition to Health Care Providers/Institutions.

This budget provides all of the mandated services under Title 17 of the Health & Safety Code. These services, specifically Tuberculosis, Sexually Transmitted Diseases and Communicable Diseases are primarily funded out of Realignment and Vehicle License Fee (VLF) funds. The remaining programs under Public Health are funded through County Match, State, Federal or private foundation grants, except for the County Cost Allocation Plan (CAP) and internal overhead charges above the 10% allowed by these grants. The remaining CAP and overhead charges are funded from Realignment and VLF.

The State has not indicated any major changes for the Public Health programs. However, all program contracts with the State stipulate that changes can occur based on the Governor's Final 2007-2008 Approved Budget.

As Stanislaus County ranks number 2 for deaths due to heart disease, it is critical that Public Health take a proactive stand to address the prevention of this disease. Currently, to address some risk factors leading to heart disease, the State and other funders are funding PH categorically: childhood obesity and healthy living. This year starts the implementation phase of the Healthy Eating Active Living Initiative funded by Kaiser Permanente to West Modesto King Kennedy Collaborative. The PH Division serves as the lead in several areas of the project and provides assistance in the areas of health education and nutrition. This partnership affords the County an opportunity to engage in a comprehensive approach to coordinate efforts across four sectors: Schools, Health Care, Workplace and Community. This initiative will hopefully serve as a springboard to addressing Chronic Disease, specifically Heart Disease and Diabetes across the county.

The Public Health Budget Unit projects a balanced budget for Fiscal Year 2007-2008, by using \$426,100 from the unit's fund balance and salary savings from Fiscal Year 2006-2007. Of the \$426,100, \$154,623 of the projected revenue shortfall for this Legal Budget Unit is reflected in the Sexually Transmitted Disease program. The Public Health department will continue to operate its STD treatment clinics due to evidence of the recent decline in the number of Chlamydia and Gonorrhea cases in Stanislaus County, resulting from of the Board's decision to support the clinic through fund balance. The Board of Supervisors has already approved the proposed allocation of \$154,623 for the clinic. The remainder of the revenue shortfall is attributed to the mandatory 50% match for the Children's Medical services. The required match of 50% has caused an increase in county funds yearly, as the Children's Medical Services is a caseload driven program, which has dramatically increased within the past 2 years.

## **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

The Department has requested the following new positions: two Health Educators, one Staff Services Coordinator, one Administrative Clerk II, and one Administrative Clerk III. Additionally, the Department has requested a reclassification study be conducted for one Manager II position. It is recommended to study the new position requests and the reclassification request.

Total current authorized positions— 218

There are no recommended changes to the current level of staffing.

Total recommended authorized positions- 218

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Implement re-organization activities for the WIC Program;	The WIC re-organization activities, including the addition of a new position and the reclassification of two (2) existing positions were approved by the Board with the mid-year budget. Recruitment for the new position is underway. Reclassification is being implemented accordingly;
Continue to assess and review current PH organization structure and develop action plan for its re-organization to meet service needs;	A reorganized structure has been developed, with some implementations taking place. Further steps are: recruit positions lost due to retirements and those PH leadership positions approved during the mid-year budget process, yet unfilled to date;
Continue to increase the knowledge of the PH workforce to prepare staff for Public Health in the 21 <sup>st</sup> Century;	Training series continued with emphasis on new staff and those unable to attend the last series of educational sessions;
Continue to provide all PH services, ensuring all program compliance with State, Federal and Funder mandates and requirements; and	All PH services have continued, without any audit exceptions. Training initiated for the new Federal requirements for Federal Financial Participation (FFP), reimbursement; and
Focus on chronic disease prevention and wellness promotion, specifically to address: infant mortality, childhood obesity, asthma and diabetes.	Through the Asthma Coalition and particularly the partnership with Sutter Gould, the Asthma Flag program has continued to flourish with education provided to school personnel regarding the affects of Asthma and prevention measure for school children. Through a partnership with West Modesto Collaborative, the Agency has funding from Kaiser Permanente to address obesity and it's effects on cardiac disease, and diabetes through working with four sectors: Schools, Community, Workforce and Healthcare. Health Promotion and WIC have also implemented Nutrition related projects with a focus on prevention of chronic disease.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Health Unit's operational priorities are:

1. Fully implement the Public Health department reorganization plan;
2. Continued focus on initiatives targeted at chronic disease;
3. Effectively monitor and appropriately respond to communicable disease;
4. Continued efforts to minimize growing cost exposure in the CA Children's Services program; and
5. Meet state and federal mandates, and meet contract terms to preserve essential funding and services.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—PUBLIC HEALTH-LOCAL PREPAREDNESS**

Budget Unit 1200001  
 Special Revenue Fund

**SERVICES PROVIDED**

This Trust Fund was established and approved by the Board of Supervisors in December 2002. It was created to comply with current accounting standards and regulations for the State's Emergency Preparedness Grant. The State required the County to establish a trust fund to assure that these funds would only be used for emergency preparedness expenditures. Currently expenses associated with emergency preparedness are being expensed to the Public Health budget. A cost report is then prepared, and once approved by the State, the revenue is transferred into the Public Health fund to cover those expenses.

The Centers for Disease Control and Prevention (CDC) provides funding for continuation of the cooperative agreements to upgrade State and local public health jurisdictions' preparedness for the response to bioterrorism, other outbreaks of infectious disease, and other public health threats and emergencies. This funding has allowed Public Health to address critical infrastructure in the development and implementation of disaster planning and response.

<i>Health Services Agency - Local PH Preparedness Fund</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$604,312	\$513,665	\$1,031,726	\$0	\$0	\$1,031,726
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$604,312</b>	<b>\$513,665</b>	<b>\$1,031,726</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,031,726</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$26,688	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$669,598	\$513,665	\$1,031,726	\$0	\$0	\$1,031,726
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$696,286	\$513,665	\$1,031,726	\$0	\$0	\$1,031,726
Plus Fund Balance	(\$91,974)	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,031,726 be approved for the Health Services Agency's Public Health Local Preparedness budget unit. This budget will be funded by \$1,031,726 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Department will provide for a variety of preparedness needs including (but not limited to): (1) upgrades to the Public Health Laboratory; (2) patient tracking system for mass causality, shelters, Implementation of Pandemic Flu Vaccination Program; (3) surge capacity for Hospitals/Alternate Care sites; (4) the means to develop levels of safety, security and health should a bio-terrorism event or other health emergency occur; (5) community preparedness presentations in English and Spanish; (6) participation in community health fairs; (7) community information and education about emergencies, bio-terrorism, and contagious disease through community presentations, health alerts, informational flyers, and educational seminars; (8) partnerships with hospitals to maintain pharmaceutical stockpiles; (9) continued coordination with countywide representatives to promote interoperability and non-duplication of equipment purchases; (10) co-sponsorship of training with the Medical Society for local physicians; (11) development of Region IV Strategic National Stockpile and Mutual Aid Response Plans Local Health Care Coalition; (12) organization of Valley Public Health Officers Group; and (13) contributions to the Operational Area Task Force.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Pandemic Influenza/Infectious Disease Preparedness by working in collaboration with community and County partners to develop and refine Public Health's roles and responsibilities in response to disease outbreaks;			Developed Pandemic Influenza Plan, due to DHS June 15, 2007. Multiple presentations to community through MAPP, providers CME conference; Conducted a Pandemic Flu table- top May 17, 2006, with State, four other counties utilizing this as a template for their exercises; Designed and distributed Pan Flu brochure to over 13,000 residents through the flu clinics; Emergency Preparedness Fair with Save Mart and gave out 350 emergency preparedness bags and 250 hygiene kits; Presented information and distributed to participants of the Women's Health Conference last year; Met with Chambers of Commerce to develop Business Continuity Plan and starting to meet with Special Populations to began education and preparation activities with those involved with and representatives of Special Populations;
Surge Capacity by continuing to build relationships with local and regional medical/health organizations, contributing to the development and facilitation of a regional surge capacity plan;			Worked with and continue to work with local hospitals and EMS agency to develop a surge policy;
Community Preparedness through outreach to community and faith-based organizations, with emphasis on special population needs, providing educational and training opportunities; and			Worked with and continue to work with Interfaith Ministries to prepare to support special populations and other residents of the community. The Interfaith Ministries were extremely successful in providing support during the heat emergency; and
NIMS/Competency Training by ensuring NIMS compliance and continued improvement of a competent public health workforce.			NIMS Competency training was completed for all public health staff.

## **CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Health Local Preparedness Unit's operational priorities are:

1. Pandemic Influenza/Infectious Disease Preparedness by working in collaboration with community and County partners to develop and refine Public Health's roles and responsibilities in response to disease outbreaks;
2. Surge Capacity by continuing to build relationships with local and regional medical/health organizations, contributing to the development and facilitation of a regional surge capacity plan;
3. Community Preparedness through outreach to community and faith-based organizations, with emphasis on special population needs, providing educational and training opportunities; and
4. NIMS/Competency Training by ensuring NIMS compliance and continued improvement of a competent public health workforce.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Health**

**HEALTH SERVICES AGENCY—PUBLIC HEALTH-VITAL AND HEALTH STATISTICS**

Budget Unit 1250001  
 Special Revenue Fund

**SERVICES PROVIDED**

The Office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with state guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are issued when a request is received in the Vital Records office along with the properly completed forms and the current fee. The information that is collected from these records provides valuable health and research data. This data allows health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

Depending upon ruling regarding Medical Marijuana Cards (MMC), Vital Records may have to implement the MMC Program within the next fiscal year. If there is resolution between the State and Federal Laws on the issue, fees will be implemented to cover the cost of both State and County costs to implementing the program.

<i>Health Services Agency - PH Vital and Health Statistics</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$36,000	\$22,000	\$0	\$0	\$22,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$3,000	\$5,000	\$0	\$0	\$5,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$39,000</b>	<b>\$27,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$27,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$42,309	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$39,000	\$27,000	\$0	\$0	\$27,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$42,309</b>	<b>\$39,000</b>	<b>\$27,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$27,000</b>
<b>Plus Fund Balance</b>	<b>(\$42,309)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$27,000 be approved for the Health Services Agency's Public Health Vital and Health Statistics budget unit. This budget will be funded by \$27,000 in estimated department revenue.

## **PROGRAM DISCUSSION**

At this level of funding, the Department will continue to provide services consistent with the Fiscal Year 2006-2007 Final Budget.

The Stanislaus County Public Health Vital Records department has established a Vital and Health Statistics Special Revenue Fund pursuant to Health and Safety Code Section 103625(f). Section 103625(g) provides that 45% of each \$3.00 collected is to be forwarded to the State Registrar and the local official charged with collection of the fee may retain the remaining portion. The Vital and Health Statistics Fund is not designed to provide funding for services or positions. Appropriate uses for revenues include the improvement and modernization of vital record operations, the automation and technical support of vital record systems and the collection and analysis of health related birth and death certificate information.

## **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

## **STAFFING IMPACTS**

Total current authorized positions— 0



# Stanislaus County



Striving to be the Best



A strong local economy

## COUNTY DEPARTMENTS

Alliance WorkNet  
CEO-Economic Development  
Library

## A STRONG LOCAL ECONOMY

An important role that County government can play in creating a strong local economy is to promote, protect, and sustain our agricultural economies while providing for broader, more diversified economic opportunities that will strengthen our local economy and provide for a better, more stable, quality of life for our residents. Helping to facilitate the creation of jobs for the people of Stanislaus County is imperative for the community to prosper and grow.



Finding ways to highlight our community's rich agricultural traditions as a positive tourism location and facilitating regional approaches to tourism will bring new revenue to our County. Ensuring that all people have the knowledge and ability to access the internet and providing a solid Information Technology (I.T.) infrastructure, to support E-government are vital aspects to preparing our workforce and improving the attractiveness of Stanislaus County as a place to locate new business.

The Chief Executive Office – Economic Development Budget Unit works proactively with cities, developers, businesses and the community to support the Board's priority of a Strong Local Economy by promoting Stanislaus County as an excellent place to live, do business and visit. The unit also facilitates technology initiatives that promote community access, training, and workforce development.

The Alliance WorkNet provides a wide range of employment and training services to the community through a variety of programs funded under the Workforce Investment Act (WIA). To assist area employers, the Alliance WorkNet has Business Services Representatives who visit area businesses in the effort to help them with their employment needs as well as retention, expansion, business counseling, and other services. The Stanislaus County Library provides educational and recreational opportunities to the community. The community has access to reference and reader's advisory help, weekly story times at all branches and children's programs throughout the year. Online databases and reference services are available at any time from any Internet link.

## **FISCAL YEAR 2007-2008 BUDGET ISSUES**

A number of issues directly affecting the operations of these departments were identified and addressed as part of the Proposed Budget. They include: the additional use of County Match for the Library to restore the contribution to Fiscal Year 2001-2002 levels and funding for Chief Executive Office – Economic Development for State Route 219 Project Coordination, the Stanislaus County Employee Mentor Program and the Stanislaus County Exhibit for the California State Fair.

The Alliance WorkNet also identified a potential future exposure in the StanWORKS budget regarding the possible loss of funding provided by a contract by through the Community Services Agency for employment and training services to local Temporary Aid to Needy Families (TANF) recipients. The Chief Executive Office also indicated that it was in the process of developing a community development component to the Stanislaus County Economic Development Bank that would provide added flexibility to the program and particularly projects in the unincorporated areas of the County and non-traditional economic development projects. This element of the Economic Development Bank would be brought back to the Board in detail for consideration during the Final Budget Addendum.

## **SUMMARY OF EXPENDITURES AND FUNDING SOURCES**

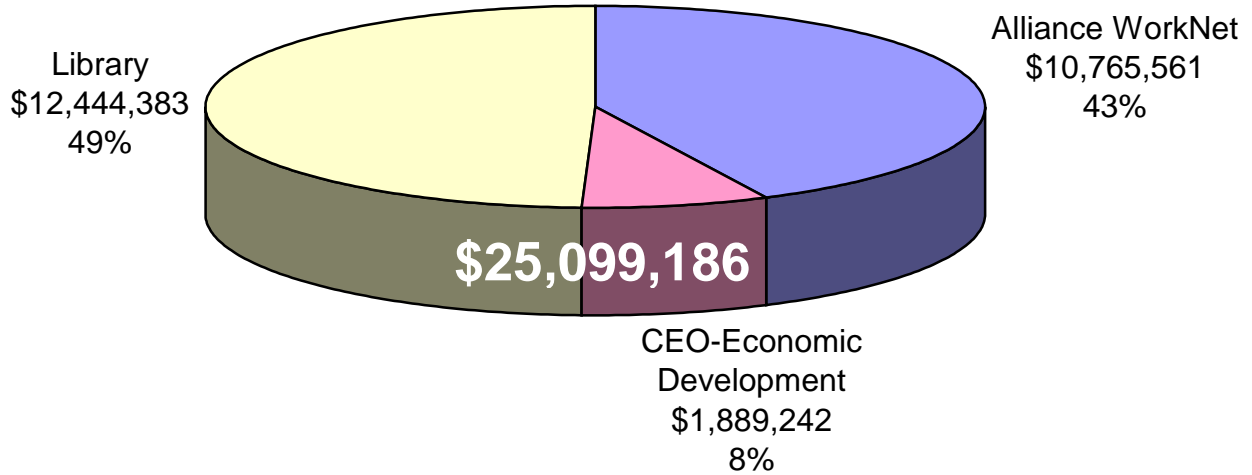
The Proposed Budget recommends expenditures of \$25,099,186 for this priority area. These expenditures are funded by a combination of department revenue, discretionary revenue and/or prior-year fund balance/retained earnings savings.

The following charts represent department appropriations for Fiscal Year 2007-2008 and a five-year summary of appropriations in the “A strong local economy” priority area of Stanislaus County government.

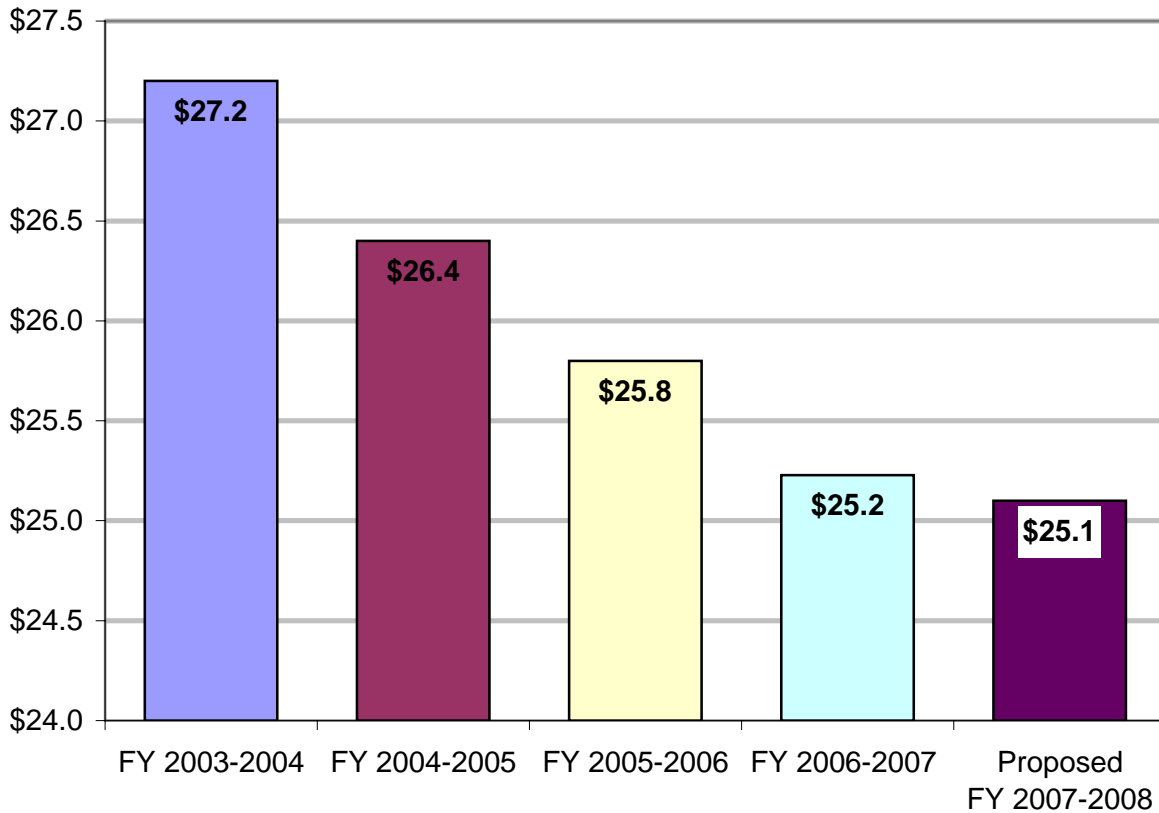


## A STRONG LOCAL ECONOMY

### Adopted Expenditures Fiscal Year 2006-2007



### Five Year Growth in Appropriations

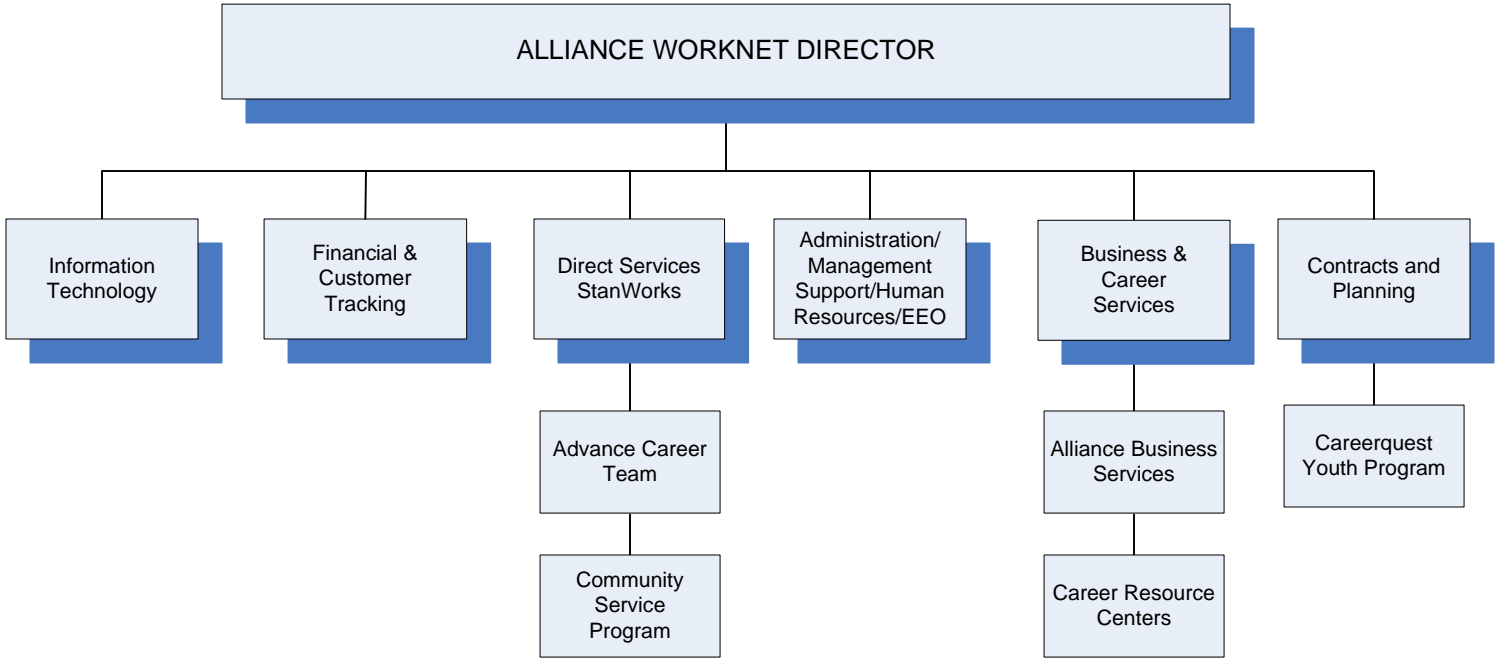




# A STRONG LOCAL ECONOMY

			RECOMMENDED 2007-2008
<b>ALLIANCE WORKNET</b>			<b>\$ 10,765,561</b>
<b>Fund</b>	<b>Org</b>		
1320	0033100	Alliance WorkNet	\$9,401,845
1317	0033900	STANWorks	\$1,363,716
<b>CHIEF EXECUTIVE OFFICE--ECONOMIC DEVELOPMENT</b>			<b>\$ 1,889,242</b>
<b>Fund</b>	<b>Org</b>		
0100	0015210	Economic Development	\$389,242
0105	0015291	Economic Development Bank	\$1,500,000
<b>LIBRARY</b>			<b>\$ 12,444,383</b>
<b>Fund</b>	<b>Org</b>		
1651	0037100	Library	\$12,444,383
<b>TOTAL</b>			<b>\$ 25,099,186</b>

# ALLIANCE WORKNET



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Other Assistance**

**ALLIANCE WORKNET**

Budget Unit 0033100  
 Special Revenue Fund

**MISSION STATEMENT**

We help our customers achieve financial self-sufficiency by providing career counseling, labor market information, job training, and job search assistance. We help employers achieve and maintain a competitive advantage by providing a qualified workforce to meet their business needs. We improve the quality of life in Stanislaus County by expanding the tax base, reducing dependency on public assistance, and increasing the skill and educational level of our community. We create meaningful opportunities for customers by collaborating with our community and sharing resources and information.

**SERVICES PROVIDED**

The Alliance WorkNet provides a wide range of employment and training services to the community through various programs funded under the Workforce Investment Act (WIA). Resource Centers, which are located in accessible areas throughout the community, assist the public in job searching, resume preparation, and with classes to enhance interview skills. For those needing more assistance in finding employment, the Department provides intensive career counseling, work experience, and on the job training assistance as well as referral to vocational training programs. To assist area employers, the Alliance WorkNet has Business Services Representatives who visit area businesses in the effort to help them with their employment needs as well as retention, expansion, business counseling, and other services through a partnership with the Stanislaus Economic Development and Workforce Alliance.

<i>Alliance WorkNet</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$5,174,347	\$4,892,916	\$5,275,367	\$0	\$0	\$5,275,367
Services and Supplies	\$3,913,463	\$3,853,396	\$3,680,569	\$0	\$0	\$3,680,569
Other Charges	\$407,414	\$286,845	\$445,909	\$0	\$0	\$445,909
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$152,621	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$9,647,845</b>	<b>\$9,033,157</b>	<b>\$9,401,845</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,401,845</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$9,383,589	\$9,014,957	\$9,333,484	\$0	\$0	\$9,333,484
Charges for Service	\$239,408	\$18,200	\$68,361	\$0	\$0	\$68,361
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$9,622,997</b>	<b>\$9,033,157</b>	<b>\$9,401,845</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,401,845</b>
<b>Plus Fund Balance</b>	<b>\$24,848</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$9,401,845 be approved for the Alliance WorkNet budget which will be funded from \$9,401,845 in estimated department revenue.

**PROGRAM DISCUSSION**

Workforce Investment Act funds are federal funds that are passed through the State to county governments for the delivery of services at the local level. To date, the Alliance WorkNet has not received notification of the WIA funding allocation for the 2007-2008 Fiscal Year. However, based on State of California funding allocations, the Department expects a reduction of \$365,277 in Workforce Investment Act funds. Nevertheless, the Department will continue to operate all major programs at the same service levels as the previous year; universal services to all job seekers, WIA Adult Programs, Dislocated Workers Programs and WIA Youth Programs. In addition, this budget provides WIA funding that supports the Stanislaus Economic Development and Workforce Alliance.

Overall, appropriations in the Alliance WorkNet budget appear to have increased when compared to the prior year due to adjustments made after the 2006-2007 Final Budget was approved and during the First Quarter and Mid-Year Financial Reports. Said adjustments increased the Alliance WorkNet budget for Fiscal Year 2006-2007 to \$9,756,813 from the \$9,033,157 initially approved as part of the Final Budget. The adjustments were the result of final notification received from the State in October of the County's annual allocation that suffered less of a reduction than initially anticipated and additional funding secured by the Alliance WorkNet from several grant sources.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 87

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 87

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>A strong local economy</b>			
Facilitate job creation;		Twenty -nine individuals completed LVN training in April. Approximately 15 are employed and 14 are being assisted with their job search. Twelve individuals completed RN training. Six are employed and six are being assisted with job search. Over 20 individuals completed training for transportation jobs. After consultation with employers who hire warehouse/logistics workers, it was determined that training was not required for these jobs. Qualified individuals are referred directly to openings in warehouse/logistics operations;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Utilized the organization's customer satisfaction survey to establish a baseline measure of customer satisfaction; and	
Improve the efficiency of County government processes.		Implemented the Customer Relationship Management (CRM) software.	



**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Successfully coordinate the provision of services to the employer and job seeker customers in the community through a new alignment with the Stanislaus Economic Development and Workforce Alliance;	The Alliance WorkNet has fully integrated workforce development services with the economic development services provided by the Alliance. Coordination is assured through oversight of the Alliance Board and direction provided by the CEO of the Alliance;
Provide a full array of services necessary for any willing and able County resident to find employment; and	Over 14,000 individuals used the Alliance WorkNet Career Resource Centers for assistance in finding employment. Over 1,200 individuals received intensive employment and training services from AW WorkNet Workforce Consultants; and
Provide services to job seekers in an expeditious and customer friendly manner that enables them to obtain employment in the shortest time frame possible.	New processes were established in the effort to provide better customer service. These processes are still being modified in order to achieve the desired outcomes.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Alliance WorkNet operational priorities are:

1. Provide individuals with the skills necessary to compete successfully for high demand jobs in the community;
2. Meet the needs of employer customers by referring individuals who are qualified to fill their job openings; and
3. Provide timely and quality customer service that results in high customer satisfaction.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**HUMAN SERVICES**  
**Other Assistance**

**ALLIANCE WORKNET—STANWORKS**

Budget Unit 0033900  
 Special Revenue Fund

**SERVICES PROVIDED**

The Alliance WorkNet (AW), under contract with the Community Services Agency (CSA) to serve local Temporary Aid to Needy Families (TANF) recipients, provides a wide range of employment and training services. AW assists TANF customers in job searching, resume writing, and providing classes to enhance interviewing skills. Clients needing additional assistance in securing employment and leaving TANF are provided with intensive case management, work experience, on-the-job training and individual referral to vocational training programs leveraging other dollars available.

<i>Alliance WorkNet - STANWorks</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$943,672	\$1,481,191	\$1,184,350	\$0	\$0	\$1,184,350
Services and Supplies	\$761,381	\$670,276	\$124,107	\$0	\$0	\$124,107
Other Charges	\$126,073	\$63,748	\$55,259	\$0	\$0	\$55,259
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$10,000	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,831,126</b>	<b>\$2,255,215</b>	<b>\$1,363,716</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,363,716</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,829,178	\$2,255,215	\$1,363,716	\$0	\$0	\$1,363,716
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$1,829,178</b>	<b>\$2,255,215</b>	<b>\$1,363,716</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,363,716</b>
<b>Plus Fund Balance</b>	<b>\$1,948</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,363,716 be approved for the Alliance WorkNet StanWORKS budget which will be funded from \$1,363,716 in estimated department revenue.

**PROGRAM DISCUSSION**

The Alliance WorkNet provides employment and training services to the Community Services Agency (CSA) customers. Included in these services are Job Club, Alternative Job Search, and Community Service Placements to CSA.

In early April, 2007 the Alliance WorkNet was informed of the decision by the Community Services Agency (CSA) to end all 2007 – 2008 contracts effective 12/31/07 and issue Request for Proposals (RFP) in fall, 2007. It is anticipated that the awarded contracts will be effective January 1, 2008. The Alliance WorkNet has been granted a three (3) month transitional contract period which will extend contract services through March 31, 2008. While the Alliance WorkNet fully anticipates successfully

competing in the RFP process, to date, funding has not been identified after March 31, 2008. If funding cannot be secured through the end of the fiscal year, the Department has identified approximately 17 positions that could potentially be affected. Consequently, the Proposed Budget level of funding reflects just nine (9) months of operational costs and revenue.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Achieve a minimum 10% placement rate into unsubsidized employment for all customers who are in a Community Service Placement program; and	44% of the customers who were placed on Community Service job sites were subsequently placed in unsubsidized employment; and
Achieve a minimum of 10% placement rate into unsubsidized employment for all customers who participate in Job Club.	20% of customers who attended job club were subsequently placed in unsubsidized employment.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Alliance WorkNet’s operational priorities are:

1. Provide customers with the services necessary for them to meet the new work participation requirements of TANF; and
2. Demonstrate the flexibility necessary to provide services that meet the needs of Community Services Agency’s new service delivery paradigm.

In order to accomplish these priorities, Alliance WorkNet will customize a program that will focus on providing quality employment services that result in customers meeting their work participation requirements. In addition, customers will be connected with employment opportunities through the vast business connections cultivated by the overall Alliance organization.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Promotion**

**CHIEF EXECUTIVE OFFICE—ECONOMIC DEVELOPMENT**

Budget Unit 0015210  
 General Fund

**MISSION STATEMENT**

To develop an environment that provides an economic advantage to existing and new businesses, improves our quality of place and the perception of our region, and enable a technology prepared workforce and the creation of high skilled job opportunities.

**SERVICES PROVIDED**

The Chief Executive Office – Economic Development budget supports and nurtures partnerships with cities, developers, businesses and all sectors of the community to facilitate the Board's economic development priority of a Strong Local Economy. Through a proactive, team based approach – action plans and strategies are realized which increase the availability of land inventory for business park development; focus cooperative marketing strategies that promote Stanislaus County as an excellent place to live, do business, and visit; facilitate technology initiatives that promote community access, training, and workforce development; and work directly with unincorporated communities.

<i>Chief Executive Office - Economic Development</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$344,855	\$322,088	\$299,120	\$78,375	\$78,375	\$377,495
Other Charges	\$10,068	\$19,470	\$11,747	\$0	\$0	\$11,747
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$720	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$355,643</b>	<b>\$341,558</b>	<b>\$310,867</b>	<b>\$78,375</b>	<b>\$78,375</b>	<b>\$389,242</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$75,437	\$30,006	\$0	\$0	\$0	\$0
Less Total Revenue	\$75,437	\$30,006	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$280,206</b>	<b>\$311,552</b>	<b>\$310,867</b>	<b>\$78,375</b>	<b>\$78,375</b>	<b>\$389,242</b>

**RECOMMENDED BUDGET**

It is recommended that \$389,242 be approved as the budget for the Chief Executive Office – Economic Development budget which will be funded from a \$389,242 contribution from the General Fund. This includes \$78,375 in funding for State Route 219 Project Coordination, the Stanislaus County Employee Mentor Program, and Stanislaus County Exhibit for the California State Fair.

**PROGRAM DISCUSSION**

At this level of funding, the Economic Development Unit will perform the priority assignments that have been identified by the Board of Supervisors. These are in the areas of land use and master plan development, development costs and impact fee analysis, community technology strategy, community management, including the support of the Annual Community Retreat and the operational budgets for the Stanislaus County Municipal Advisory Councils, and regional tourism. Partial funding for a program coordinator for the Weed and Seed Project in the West Modesto area will also be provided through this budget unit through the life of the Federal grant secured in partnership with the City of Modesto from the United State Department of Justice.

In Fiscal Year 2006-2007, the Human Resources unit of the Chief Executive Office re-evaluated the volunteer service agreement with the United Way of Stanislaus County. As part of that analysis, the Stanislaus County Employee Mentor Program has been identified as a separate and stand-alone contractual expenditure. The program administrative services provided by the Volunteer Center of the United Way are integral to the on-going success of this program. The Stanislaus County Employee Mentor Program has been recognized regionally and nationally as a best practice in public sector corporate citizenship. The annual contract amount of \$8,875 was requested on an ongoing basis beginning in Fiscal Year 2007-2008.

In April 2006, Stanislaus County and the City of Modesto entered into a Memorandum of Understanding to share the cost of project coordination and facilitation services for the State Route 219 Road Improvement Project. Gray, Bowen and Company is providing the project facilitation services through a contractual arrangement with oversight by the Stanislaus Council of Governments. Both the City and County have been pleased with the services provided by Gray-Bowen to date and recommended continuing this relationship through the Fiscal Year 2007-2008. The Economic Development Unit submitted Stanislaus County's funding share for the 2007-2008 fiscal year, estimated at \$60,000, for continue coordination and facilitation services.

The California State Fair Display/Exhibit has been (for the past 18 years) funded in the Cooperative Extension budget. This agricultural County promotional opportunity helps to share the positive Stanislaus County message with over 3 million State Fair visitors annually. Since 2002, the Economic Development Unit of the Chief Executive Office has assisted with the coordination of this process. It is recommended that beginning in Fiscal Year 2007-2008 this budgeted item be transferred to the Chief Executive Office – Economic Development budget for ease of contract and project maintenance (a \$7,000 transfer from the Cooperative Extension budget is included). In addition, Gaffney Display, the contracting exhibit design firm, has requested an increase to the base contract of \$2,500 to cover increases in the cost of materials. This is the first time that a request to increase funding for this long-standing agreement has been made. To the present date, the product provided by Gaffney Display has been exceptional and resulted in the County being presented with numerous awards and recognition by the California State Fair over the years.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>A strong local economy</b>			
Facilitate job creation;		Exclusive negotiation with developer approved for master development agreement;	
		Enterprise Zone expansion applications #1 and #2 approved forward to the State;	
Expand tourism industry;		Regional Tourism Roundtable published multi-year strategic plan, developed regional data collection strategy, and revised marketing materials;	
Enhance funding for infrastructure and services;		Sperry Road widening (at Keystone Business Park)	

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
		has entered phase II of construction – on schedule; Public Facilities Fees (PFF) identified Regional Transportation Impact Fee (RTIF) and an administrative agreement with the Stanislaus Council of Governments (StanCOG) as oversight agency;	
Enhance technology infrastructure;		Targeted Technology Training Program implemented cycle four – with private sector training partners;	
<b>Effective partnerships</b>			
Evaluate new and existing partnerships;		Partnerships and collaborative approaches continue to be the cornerstone to project development and maintenance;  Public and private relationships are fostered on multiple levels with resources pooled for greater project outcomes;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Participated in the Chief Executive Office customer satisfaction survey;  Customer Relationship Management (CRM) software has been implemented;  Continue to frequently loop out to customer groups and partners regarding job of work and work product/service delivery; and	
Improve the efficiency of County government processes.		Regular coordination meetings held with partner organizations. Internally, maintain active and open communications within the team and with all customer departments.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Maintenance of Facility Fee Program;		Regional Transportation Impact Fee (RTIF) was established;  Multi-year fee deferral program was developed and implemented for eligible, job creating projects;  PFF Committee began comprehensive fee update process;	
Maintain strong working relationships with Stanislaus Economic Development and Workforce Alliance;		Established Zone 40 workgroup for enterprise zone oversight;  Worked closely with the Stanislaus Economic Development and Workforce Alliance as Economic Development Bank intermediary;  Co-hosted Connect 07 Countywide Technology Exposition;	
Involvement in Community Development in unincorporated areas;		Support provided to County Municipal Advisory Councils and Community Services Districts as needed. Included emphasis on newly formed South Modesto MAC;	

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
	<p>Planned and held Fifth Annual Community Retreat; Assisted in coordinating County involvement in Paradise South Gateway to Change (Weed and Seed) Partnership including Oversight of Memorandum of Understanding with the City of Modesto for the Weed and Seed Program Coordinator;</p> <p>Provided the Empire Municipal Advisory Council and Empire School District with quarterly reports regarding the status of the Empire Community Swimming Pool Project;</p> <p>Provided administrative support to three County community centers (Grayson, Keyes and Empire) for coordination of activities and advance of structural improvements;</p>
<p>Continue Community Wide Technology Strategies (Connecting Stanislaus); and</p>	<p>Targeted Technology Training (T3) Program launched cycle 4 – over 5,400 technology trained residents to date;</p> <p>Community web portal added teen/youth presence via Stanislaus Count Office of Education (SCOE) ROP and Waterford High School outreach;</p> <p>Geographical Information System (GIS) Alliance expanded to include all cities information technology and private sector co-leadership;</p> <p>Planning phase for comprehensive five year strategic planning update 2007-2008;</p>
<p>Continue Regional Tourism efforts – including input from cities, chambers, Convention and Visitors Bureaus, and private sector business communities.</p>	<p>Updated multi-year strategic plan – Regional Tourism Roundtable;</p> <p>Active participation in Central Valley Tourism Association (CVTA);</p> <p>California Partnership for San Joaquin Valley – Tourism as Economic Development;</p> <p>Developed partnership with CSU-Stanislaus Public Policy Center for local data collection and measurement model; and</p> <p>Continued various internal and external marketing activities, including: kiosk at regional mall, multi-panel activities brochure placement, self-guided drive tours on CD, e-newsletter, guest speakers, bureau and web presence.</p>

### CURRENT YEAR OPERATIONAL PRIORITIES

The Chief Executive Office Economic Development Unit's operational priorities are:

1. Public Facility Fee (PFF) Program
  - a) Work with all County departments, Public Facility Fee Committee, and the development/private sectors on a five-year comprehensive PFF Program update; and

- b) Continue to monitor the PFF Program as part of the PFF Committee oversight process.
2. Maintain proactive working relationship with Stanislaus Economic Development and Workforce Alliance
    - a) Continue to work closely with Alliance partners on multiple service and program levels including workforce training and development (targeted technology literacy), annual technology exposition, geographical information system land inventory database maintenance and updates, enterprise zone expansions/marketing/outreach and as economic development bank liaison.
  3. Involvement in community development efforts in the unincorporated areas of the County
    - a) Continue active participation at regular meetings of the seven Municipal Advisory Councils in the County. Plan and hold Municipal Advisory Council Biannual Coordination Meetings to discuss countywide issues and promote sharing of information among represented communities;
    - b) Plan and hold Annual Community Retreat for community leaders;
    - c) Continue active participation on Weed and Seed Steering Committee;
    - d) Maintain ongoing communication with Empire community through Empire Municipal Advisory Council (MAC) on the progress of the Empire Community Swimming Pool Project; and
    - e) Provide administrative support to efforts to enhance County community centers.
  4. Continue the promotion of community wide technology strategies (Connecting Stanislaus)
    - a) Administration of a community web portal – to include facilitating multiple community content providers;
    - b) Implementation and delivery of targeted technology training curriculum to various sectors and geographies of our community;
    - c) Promote community access to technology by supporting and enhancing public access learning labs and technology centers;
    - d) Facilitate regional approaches to geographic information systems technology – promotion, education and collaboration via GIS Alliance, GIS e-newsletters, and upgrades to regional land inventory database; and
    - e) Support of the annual business and technology showcase – Connect Technology Exposition – with the Alliance as host/partner.
  5. Continue Regional Tourism efforts via the Regional Tourism Roundtable
    - a) Solicit input and participation from all cities, chambers, convention and visitors bureaus, and private sector business interests in the tourism sector; and
    - b) Continue significant regional outreach and marketing efforts – continuing to address improving and enhancing our regions image and perception to tourists/visitors and developments seeking to expand and/or relocate in our area.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Promotion**

**CHIEF EXECUTIVE OFFICE—ECONOMIC DEVELOPMENT BANK**

Budget Unit 0015291  
 General Fund

**SERVICES PROVIDED**

The Board of Supervisors established the Economic Development Bank in 2001 for the purpose of providing resources for economic development projects throughout Stanislaus County. It has been the Board's intent that these funds be used by the nine cities and unincorporated communities to leverage other funding sources when available, grants in special instance, to make possible greater opportunities for job retention and creation. The Board agreed to fund the Bank as a pilot program for 5 years through Fiscal Year 2005-2006 at a rate of \$1.5 million annually. Thereafter, funding has been provided on an annual basis.

<i>Chief Executive Office - Economic Development Bank</i>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$74,111	\$1,500,000	\$1,500,000	\$0	\$0	\$1,500,000	
Other Charges	\$45,817	\$0	\$0	\$0	\$0	\$0	
Fixed Assets							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$119,928</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$164,486	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$25,000	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	
Less Total Revenue	\$189,486	\$0	\$0	\$0	\$0	\$0	
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Net County Cost</b>	<b>(\$69,558)</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>	

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,500,000 be approved for the Chief Executive Office – Economic Development Bank which will be funded from a \$1,500,000 contribution from the General Fund. Further extension of the Economic Development Bank will be considered on a year-to-year basis, as funding is available.

**PROGRAM DISCUSSION**

At this funding level, the Stanislaus County Economic Development Bank would make funding available in Fiscal Year 2007-2008 for economic development projects that support the goal of job creation and retention. Since inception, the Bank has provided critical funding to advance a variety of economic development projects throughout the County including all nine incorporated cities and unincorporated communities (e.g., Denair, Hickman, Knights Ferry, Salida). Twenty-six (26) economic development

projects have been funded to date. These projects range from traditional infrastructure improvements for business parks and water systems to non-traditional projects such as economic development planning, targeted technology training and enterprise facilitation for small business owners.

The Chief Executive Office is in the process of developing a community development component to the Stanislaus County Economic Development Bank that would provide added flexibility to the program and particularly projects in the unincorporated areas of the County and non-traditional economic development projects. The Chief Executive Office intends to further develop this concept and return to the Board of Supervisors at Final Budget with additional details for implementation.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

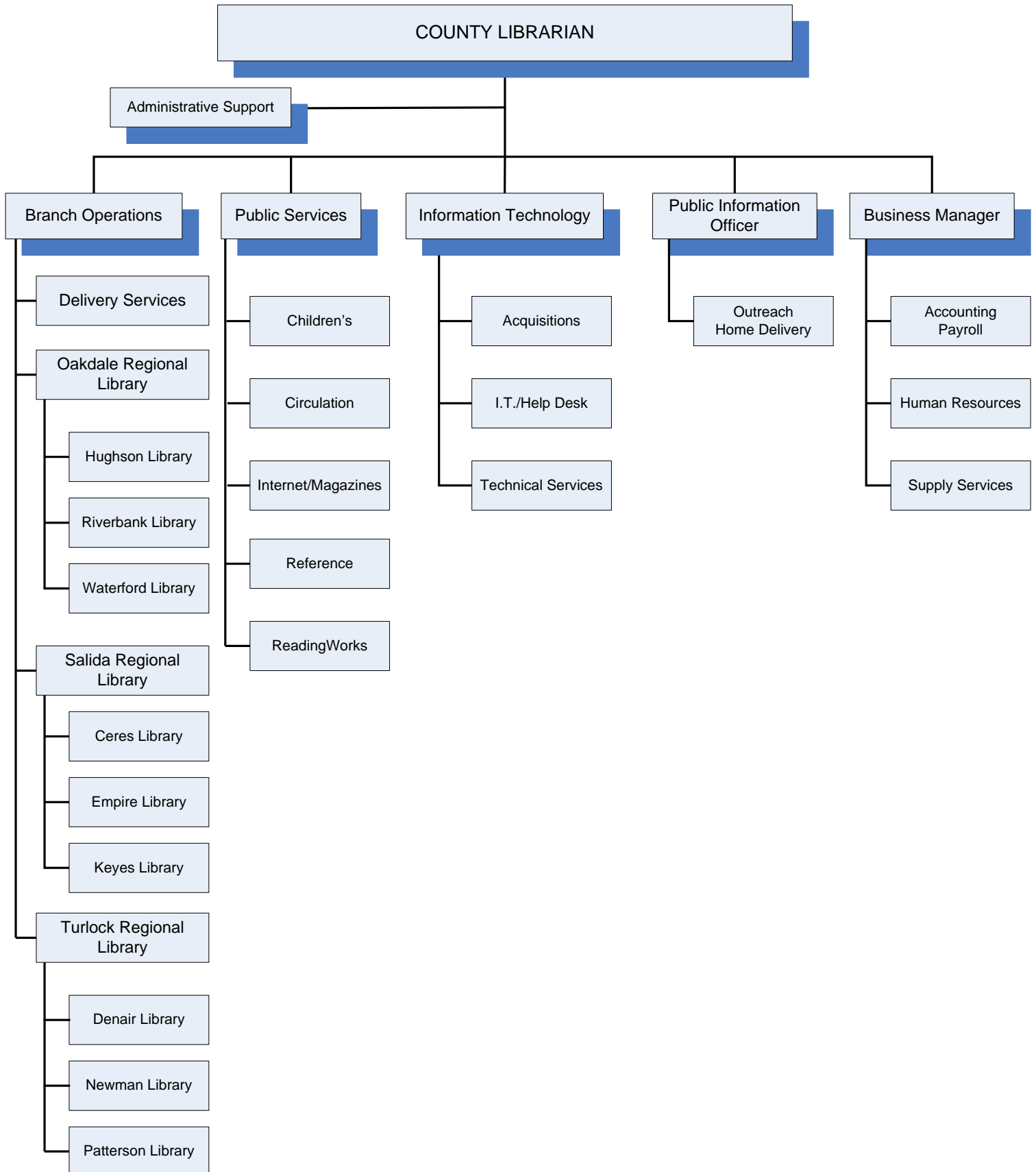
OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Revision of memorandum of understanding for multi-year application;	Revision of memorandum of understanding for multi-year application pending;
Review of quarterly updates provided by the Alliance;	Quarterly updates provided by the Stanislaus Economic Development and Workforce Alliance reviewed by the Chief Executive Office prior to processing of quarterly payments for administrative services provided;
Monitoring of program (portfolio) development and growth; and	Chief Executive Office, in conjunction with the Auditor-Controller, consistently monitored the program portfolio and made adjustments based on new awards, repayments, and de-obligation of funds; and
The ultimate goal of this administrative transition is to grow the Economic Development Bank Program into a true revolving loan program for economic development activity in Stanislaus County.	The Stanislaus Economic Development and Workforce Alliance hired a program administrator charged with advancing the revolving loan program. Minimal progress made in this area.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Chief Executive Office – Economic Development Unit’s operational priorities for the Economic Development Bank, which includes administrative management by the Stanislaus Economic Development and Workforce Alliance, are:

1. Revision of memorandum of understanding for multi-year application;
2. Review of quarterly updates provided by the Alliance;
3. Monitoring of program (portfolio) development and growth;
4. Grow the program into a true revolving loan program for economic development activity; and
5. Develop a community development program component. Preference given to improvement projects that enhances current infrastructure and promotes annexation of unincorporated areas of the County where feasible.

# LIBRARY



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Library Services**

**LIBRARY**

Budget Unit 0037100  
 Special Revenue Fund

**MISSION STATEMENT**

The Library fosters the love of reading and opens the door to knowledge.

**SERVICES PROVIDED**

The Library is open 579 hours per week at 13 branches for educational and recreational purposes. Customers receive reference and reader's advisory help. Customers have access to weekly story times at all branches and to children's programs throughout the year. Customers can use online databases and reference services at any time from any Internet link. Customers may utilize home delivery services, interlibrary loan, literacy tutoring, and public computers. The Library offers basic literacy services to adults throughout Stanislaus County. The Library is primarily funded by a voter approved 1/8-cent sales tax, which is projected to generate \$9.0 million in revenue to support Library operations in Fiscal Year 2007-2008.

<i>Library</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
<i>Classification</i>						
Salaries and Benefits	\$6,315,052	\$7,389,147	\$7,659,506	\$0	\$0	\$7,659,506
Services and Supplies	\$2,710,720	\$3,183,500	\$3,211,162	\$0	\$0	\$3,211,162
Other Charges	\$901,422	\$801,646	\$1,042,215	\$0	\$0	\$1,042,215
Fixed Assets						
Buildings & Improvements	\$79,914	\$43,000	\$204,500	\$0	\$0	\$204,500
Equipment	\$153,547	\$220,000	\$327,000	\$0	\$0	\$327,000
Other Financing Uses	\$132,032	\$461,558	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$10,292,686</b>	<b>\$12,098,851</b>	<b>\$12,444,383</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,444,383</b>
Taxes	\$8,953,950	\$8,917,190	\$9,095,534	\$0	\$0	\$9,095,534
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$394,904	\$380,977	\$438,285	\$0	\$0	\$438,285
Charges for Service	\$445,108	\$488,525	\$394,531	\$0	\$0	\$394,531
Miscellaneous Revenue	\$107,013	\$29,420	\$45,980	\$0	\$0	\$45,980
Other Financing Sources	\$0	\$501,558	\$21,000	\$0	\$0	\$21,000
Less Total Revenue	\$9,900,975	\$10,317,670	\$9,995,330	\$0	\$0	\$9,995,330
Plus Fund Balance	(\$435,805)	\$953,665	\$1,621,537	(\$36,114)	(\$36,114)	\$1,585,423
<b>Net County Cost</b>	<b>\$827,516</b>	<b>\$827,516</b>	<b>\$827,516</b>	<b>\$36,114</b>	<b>\$36,114</b>	<b>\$863,630</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$12,444,383 be approved for the Library budget which will be funded from \$9,995,330 in estimated department revenue, \$1,585,423 in department fund balance and \$863,630 in County Match. As of May 2007, the Library's fund balance reflects a positive cash balance. This recommendation includes an additional \$36,114 in County Match which restores the contribution to 2001-2002 Fiscal Year levels.

**PROGRAM DISCUSSION**

At the current level of funding, the Department will provide an additional ten hours per week of operation over the prior year. The Department will continue to provide a variety of services in support of fostering a love of reading including weekly story times at all branches, children’s programs throughout the year, and adult literacy services.

The use of fund balance resources is in accordance with the Library’s long-range plan and allows the Department to maintain a balanced range of services for its customers. An increase of approximately \$600,000 from 2006-2007 Fiscal Year use of fund balance is needed to cover increased salaries, cost allocation plan charges, and facility maintenance costs that are not funded due to the projected decrease in sales tax revenue which is the major source of funding for the Library.

**UNFUNDED REQUESTS**

The Department’s budget request included critical needs for which funding has not been identified:

1. The Department has identified several deferred maintenance issues to be addressed during Fiscal Year 2007-2008. The roof on the Modesto Library needs to be replaced at an estimated cost of \$117,000. The roof has only been replaced once since 1971 and leaks have resulted in damage to the facility as well as computer equipment.
2. Estimated repairs and replacement of air conditioning equipment at the Modesto Library will cost up to \$200,000.

It is recommended that these items be reviewed as part of the Capital Improvement Plan update.

**STAFFING IMPACTS**

The Department has requested a classification study of one Administrative Clerk I position. In addition the Department has requested an additional position to assist customers with computer needs within the Internet Division. It is recommended that these studies be conducted.

Total current authorized positions— 99

It is recommended to reclassify one Storekeeper I position to Storekeeper II. The fiscal impact is approximately \$2,100 for the fiscal year, funding is included in the department’s base budget.

Total recommended authorized positions— 99

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>Effective partnerships</b>			
Evaluate new and existing partnerships;	Partnerships were evaluated and entered into a County wide partnership database;		
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and	Improved customer seating in the Modesto Library teen area. A RFP was written for a coffee cart at the Modesto and Salida Libraries; and		
Improve the efficiency of County government processes.	The selection process for children’s books was improved and turnaround time was reduced by 50% - from 60 days to 30 days.		

## PRIOR YEAR OPERATIONAL PRIORITIES

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Update long range financial plan;	Financial plan updated with forecasting through 2016
Maintain 100% safety compliance;	Goal was met;
Complete quiet study place strategy;	Strategy completed; surveyed facilities and customers;
Increase acquisition and usage of audio and video material by 5%;	Increased budget & expenditures for AV material by 7%;
Promote electronic resources and increase use by 2%;	Resources promoted on library web page, to schools and class visits, through book marks and at job fairs. Use increased by approx. 8.9%;
Improve access to popular reading (circulating print) materials; and	Access improved by migration to Horizon, a new integrated library system that includes enriched content in the public catalog. Holds on materials increased 160%; and
Develop a marketing strategy and outreach plan.	Multi-year planning completed which includes customer feedback gathered on an ongoing basis.

## CURRENT YEAR OPERATIONAL PRIORITIES

The Library's operational priorities are:

1. Develop a long-term strategic plan and begin developing a new facilities master plan;
2. Improve customer satisfaction by using CRM for data collection and by increasing by 20% the number of surveys turned in quarterly;
3. Improve readiness and ability of staff to handle building issues in emergencies and disasters; and
4. Evaluate new and emerging technologies used in other libraries to increase service delivery.

In order to accomplish these operational priorities the Library plans to work with a facilitator to develop a strategic plan by June 2008 and initiate facilities master planning by June 2008. Through staff training, the Library will ensure that CRM surveys are turned in frequently and will utilize data from the surveys in the strategic planning process.

In order to improve response to emergencies or disasters, the Library will work with Risk Management to train staff in earthquake and shelter in place procedures as well as first aid. The Department will ensure that all managers and twenty-five percent of supervisors attend CERT training by June 2008.

Library staff will research and recommend new and emerging technologies that may enhance service delivery and can be incorporated into the new strategic plan.

# Stanislaus County



Striving to be the Best



Effective partnerships

## COUNTY DEPARTMENTS

Agricultural Commissioner  
Auditor-Controller  
CEO—Economic Development  
CEO-Office of Emergency Services  
Child Support Services  
Community Services Agency  
Environmental Resources  
Library

## EFFECTIVE PARTNERSHIPS

The Stanislaus County Board of Supervisors is committed to building strong relationships with local, regional and Federal partners. A particular emphasis of the Board is to collaborate with other local jurisdictions to develop regional strategies to manage transportation and growth issues. To best serve the community, Stanislaus County departments have found innovative ways to utilize partnerships to



leverage resources and expand services to the public. Many of these partnerships have been in existence for some time. To ensure these partnerships continue to provide value to Stanislaus County, departments will use the established criteria for regularly evaluating the benefits they offer. All new partnerships will be evaluated using these criteria before the partnerships are implemented. Evaluating public and private partnerships using established partnership criteria ensures that resources dedicated to partnerships will support organizational priorities and provide valuable results for our residents.

The goals and measures for this priority were developed by a cross-functional group of departments who have a primary role in supporting the other six Board of Supervisors priorities. This broad-based team provides an organizational perspective for the goals and measures. Although a small group of department heads developed these goals and measures, all departments who are involved in partnerships are expected to participate in meeting the expected outcomes.

A member of each of the other Board Priority Groups represents the Board of Supervisors priority of Effective partnerships as follows:

A safe community – Office of Emergency Services (see page 80)

A healthy community – Child Support Services (see page 246) and Community Services Agency (see page 256)

A strong local economy – Chief Executive Office – Economic Development (see page 332) and the Library (see page 340)

A strong agricultural economy/heritage – Agricultural Commissioner (see page 349)

A well-planned infrastructure system – Environmental Resources (see page 366)

Efficient delivery of public services – Auditor-Controller (see page 460)



# Stanislaus County



Striving to be the Best



**A strong agricultural  
economy/heritage**

## COUNTY DEPARTMENTS

Agricultural Commissioner  
Cooperative Extension

## A STRONG AGRICULTURAL ECONOMY/HERITAGE

Recognizing the vital role that agriculture plays in our community, the Stanislaus County Board of Supervisors adopted a new priority to support our County's strong agriculture economy and heritage. Agriculture is the County's number one industry generating close to \$2 billion a year in agriculture income.

Farmland conversion, air pollution, soil salinity and drainage, and agricultural water supply and water

quality are major issues to be addressed if Stanislaus County is to remain an important and vital agriculture area. Equally important is the preservation of our unique agriculture heritage.

The Agricultural Commissioner's Office supports and protects the well being of agriculture and the community through the oversight of pesticide application, storage of agricultural products, certification of exports, prevention of the entry and spread of harmful insects, weeds, and plant diseases and the certification of agricultural product quality.

The University of California Cooperative Extension conducts research and educational programs, tailored to the needs of Stanislaus County, and provides oversight of 4H youth development programs. These programs are critical to preserving and protecting agriculture in our community and supporting the growth of our agriculture industry of tomorrow.



## **FISCAL YEAR 2007-2008 BUDGET ISSUES**

A number of issues directly affecting the operations of these departments were identified and addressed as part of the Proposed Budget. They include: funding for additional staffing and associated vehicles and equipment for the Agricultural Commissioner's Office and funding for Cooperative Extension for anticipated increased fleet service costs. Also included is a transfer of appropriations from Cooperative Extension to Chief Executive Office – Economic Development for the County's State Fair Exhibit.

## **SUMMARY OF EXPENDITURES AND FUNDING SOURCES**

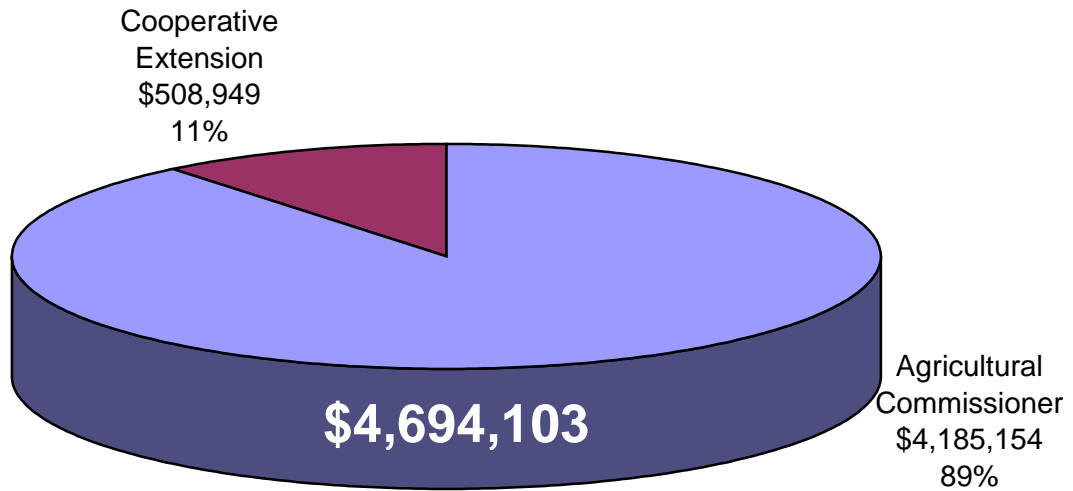
The Proposed Budget recommends expenditures of \$4,694,103 for this priority area. These expenditures are funded by a combination of department revenue, discretionary revenue and/or prior-year fund balance/retained earnings savings.

The following charts represent department appropriations for Fiscal Year 2007-2008 and a five-year summary of appropriations in the "A strong agricultural economy/heritage" priority area of Stanislaus County government.

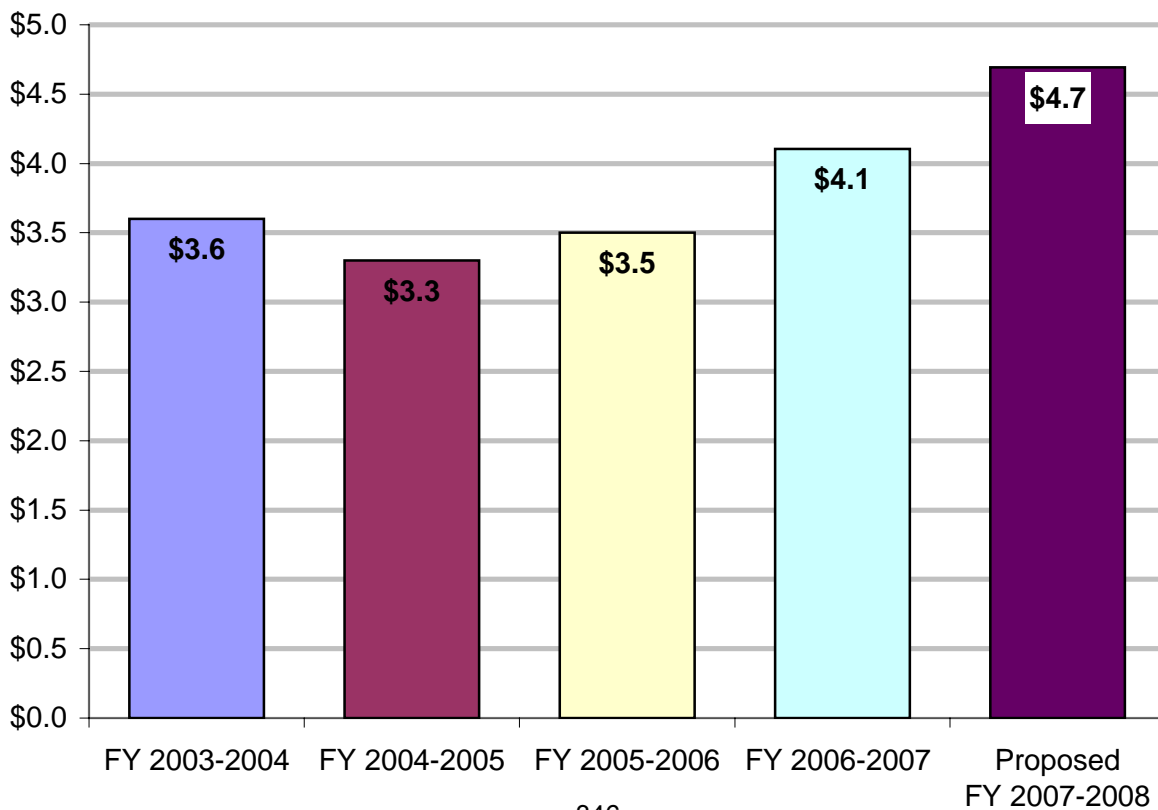


## A STRONG AGRICULTURAL ECONOMY/HERITAGE

### Adopted Expenditures Fiscal Year 2007-2008



### Five Year Growth in Appropriations

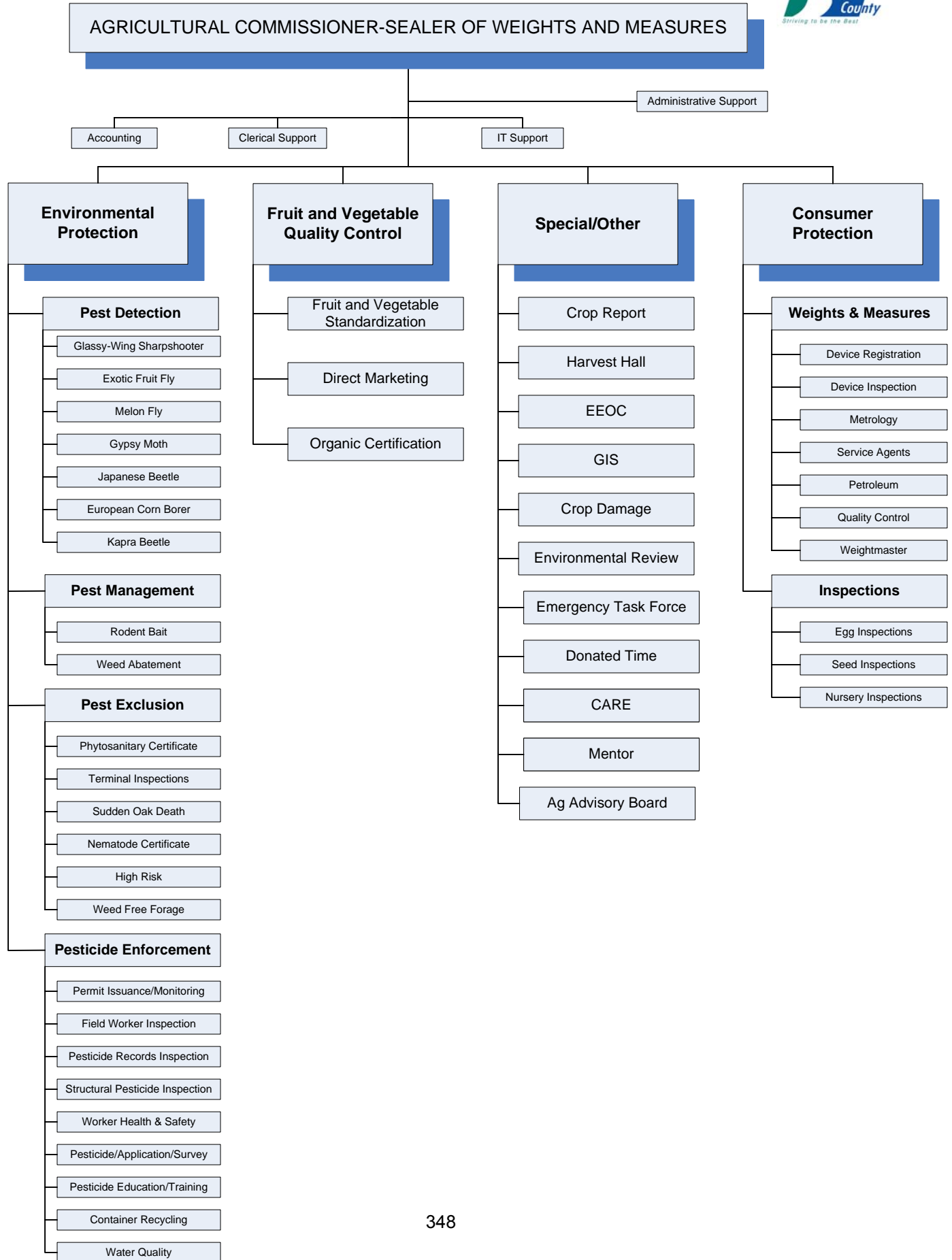




# A STRONG AGRICULTURAL ECONOMY/HERITAGE

			RECOMMENDED 2007-2008
<b>AGRICULTURAL COMMISSIONER</b>			<b>\$ 4,185,154</b>
<b>Fund</b>	<b>Org</b>		
0100	0010100	Agricultural Commissioner	\$4,185,154
<b>COOPERATIVE EXTENSION</b>			<b>\$ 508,949</b>
<b>Fund</b>	<b>Org</b>		
0100	0021100	Cooperative Extension	\$433,554
1766	0021401	Farm and Home Advisors Research Trust	\$75,395
<b>TOTAL \$</b>			<b>4,694,103</b>

# AGRICULTURAL COMMISSIONER



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Protection Inspection**

**AGRICULTURAL COMMISSIONER**

Budget Unit 0010100  
 General Fund

**MISSION STATEMENT**

The mission of the Agricultural Commissioner's Office is to "Support and Protect the Well-being of Agriculture, Business and the Community."

**SERVICES PROVIDED**

The Agricultural Commissioner's Office oversees the use of pesticides applied in the production and the storage of agricultural crops. Services include: plant product export certification for shippers, preventing the introduction or spread of harmful insects, weeds, plant diseases and other pests; conducting surveys for infestations of pests and carrying out pest eradication programs; ensuring that quality and or labeling requirements are met for fruits and vegetables, eggs, nursery stock, petroleum products and packaged goods; monitoring the accuracy of advertised pricing at the retail level; and testing the accuracy of weighing and measuring devices used in commercial trade.

<i>Agricultural Commissioner</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$2,399,941	\$2,767,106	\$2,880,559	\$383,932	\$210,874	\$3,091,433
Services and Supplies	\$234,799	\$356,481	\$339,093	\$66,258	\$42,000	\$381,093
Other Charges	\$166,535	\$202,903	\$207,530	\$34,000	\$34,000	\$241,530
Fixed Assets						
Buildings & Improvements	\$0	\$17,795	\$12,000	\$0	\$0	\$12,000
Equipment	\$88,089	\$29,721	\$162,000	\$107,052	\$71,368	\$233,368
Other Financing Uses	\$52,605	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$234,650	\$227,380	\$225,730	\$0	\$0	\$225,730
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,176,619</b>	<b>\$3,601,386</b>	<b>\$3,826,912</b>	<b>\$591,242</b>	<b>\$358,242</b>	<b>\$4,185,154</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$230,216	\$229,000	\$355,000	\$0	\$0	\$355,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$7,050	\$6,500	\$6,500	\$0	\$0	\$6,500
Intergovernmental Revenue	\$1,660,309	\$1,741,621	\$1,780,166	\$0	\$0	\$1,780,166
Charges for Service	\$331,431	\$433,857	\$474,407	\$124,875	\$124,875	\$599,282
Miscellaneous Revenue	\$20	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$250	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$2,229,276</b>	<b>\$2,410,978</b>	<b>\$2,616,073</b>	<b>\$124,875</b>	<b>\$124,875</b>	<b>\$2,740,948</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$947,343</b>	<b>\$1,190,408</b>	<b>\$1,210,839</b>	<b>\$466,367</b>	<b>\$233,367</b>	<b>\$1,444,206</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$4,185,154 be approved for the Agricultural Commissioner and will be funded from \$2,740,948 in estimated department revenue and a \$1,444,206 contribution from the General Fund. This recommended budget includes funding of \$358,240 for two critical needs requests which includes four Agricultural/ Weights and Measures Inspector III positions and associated vehicle and equipment costs. These critical needs are offset by \$124,875 in additional estimated department revenue.

## PROGRAM DISCUSSION

The Department will continue to provide service in major areas such as plant product export certification for shippers, inspection of incoming quarantine shipments, conducting pest detection surveys for a wide variety of domestic and exotic pests, price verification inspections and checking the accuracy of weighing and measuring devices.

The Department's Fiscal Year 2007-2008 budget includes \$274,000 in additional revenue from increased fees, which have been approved by the Board of Supervisors. These fee increases are associated with the Weights and Measures and Phytosanitary Certification programs.

The Department has identified four Weights and Measures service vehicles which have been in use for over 14 years, the Department has proposed replacing these vehicles at a cost of \$84,000 utilizing revenue generated by the increase in Device Registration fees. In addition, currently all water sub meters must be taken to San Joaquin County for testing. The Department proposes to utilize Device Registration fee revenue to purchase a water meter "testing bench" for testing residential water sub meters at a cost of \$18,000. The Department also requests to use \$7,000 in Device Registration Fee revenue to replace the weight moving and balance system used in the Metrology Lab for certifying standards for industry.

Over the past several years, the workload requirements for many of the traditional programs for which the Ag Commissioner has provided services have increased dramatically. For example, the following programs/activities now have increased requirements imposed by State or Federal regulations:

- ◆ Bee Shipment Inspections;
- ◆ Certificates of Quarantine Compliance (Nursery Shipments, Red Imported Fire Ant, Bee Shipments);
- ◆ Certified Producer/Farmer Inspections;
- ◆ Civil Procedures when denying pesticide applications, permits or licenses;
- ◆ Ground Water Protection Area requirements, fumigants for air emissions;
- ◆ Import Permit requirements from other countries; and
- ◆ Increased pesticide complaints due to urbanization, and increased amount of organic grower registrants.

In addition to new workload requirements for existing programs, there are many new programs/activities, which the Ag Commissioner is required to participate in order to receive funding, or participates in to support and protect the local agricultural community. These new programs/activities are as follows:

- ◆ All Ag Hazard Response;
- ◆ Air Quality, Methyl Bromide Pre-Site Inspections;
- ◆ Mexico Stone Fruit Export Program;
- ◆ New Restricted Materials;
- ◆ Fruit and Vegetable Inspections;
- ◆ Sudden Oak Death Inspections;
- ◆ Vine Mealy Bug Detection;
- ◆ Water Coalition; and
- ◆ Weed-Free Forage and Exotic Pest Detection (Guava Fruit Fly, Light Brown Apple Moth).

The Department has identified a potential exposure of detection of the Light Brown Apple Moth. The Light Brown Apple Moth is a serious pest to agriculture affecting more than 250 types of plants and has been recently detected in five Bay Area counties. The Department has begun to place detection traps throughout the County in order to determine if this pest exists within the County. If this pest is found, it could take significant resources and costs to eradicate. In addition, the Department would be tasked with issuing and enforcing compliance agreements with wholesale nurseries, retail nurseries and community and school gardens within the eradication area.

To meet the increased workload, the Department has requested six additional Agricultural/ Weights and Measures Inspector III positions, two of which can be funded with additional estimated department



revenue. It is recommended that four of these positions be approved – two from department revenue and two from an additional General Fund contribution. Also recommended as a critical need is funding for associated vehicle and equipment costs for all four positions.

Included in this budget is an additional Account Clerk II position. The Department has been utilizing extra-help staff to meet the additional record-keeping requirements for state contracts and reports in addition to record keeping and filing needs within the Weights and Measures Division of the Department. This position will result in an estimated fiscal impact of \$19,013 for the fiscal year, funded within current appropriations.

**UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. Two new Ag/Weights & Measures Inspector III positions;
2. Cost of Living Adjustments (COLAs) of \$10,981 for extra-help staff;
3. Funding for Wildlife Services Specialist; and
4. Step increases, pay for performance, and promotions estimated at \$32,328

**STAFFING IMPACTS**

Total current authorized positions— 33

It is recommended to add four Agricultural Weights & Measures Inspector III positions. Additionally, it is recommended to add one Account Clerk II position.

Total recommended authorized positions— 38

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>A strong agricultural economy/heritage</b>			
Support and promote agricultural products, education, technology and innovation;		Completed three quarterly newsletters and posted to the website. Initiated website list server for electronic subscription for the newsletter;	
		Formed partnerships with California Association of Pest Control Advisors, California Association of Standards and Agricultural Professionals, California Department of Pesticide Regulation, California Department of Food and Agriculture, United States Department of Food and Agriculture, California Regional Water Quality Control Board, California Poultry Federation, Walter M. Brown Elementary School, Agricultural Crime Technology Information and Operations Network, and Eastside and Westside Water Coalitions;	
		Placed four interns from California State University, Stanislaus, Modesto Junior College, and the International Baccalaureate Program at Modesto High School;	
Manage threats to agriculture;		Educational survey tools have been developed;	
		Conducted survey of department staff to identify existing software applications and hardware to determine baseline resources;	
		Eight future projects were identified	

STRATEGIC PRIORITIES	OUTCOMES Fiscal Year 2006-2007
	<ol style="list-style-type: none"> <li>1. Electronic pesticide use reporting.</li> <li>2. Electronic pesticide use field inspections.</li> <li>3. Pesticide use inspection-tracking database.</li> <li>4. GPS/GIS program integration</li> <li>5. Investigation tracking database.</li> <li>6. Export certification issuance &amp; billing.</li> <li>7. Certified producer application and certification.</li> <li>8. Organic registration records audit.</li> </ol> <p>Implemented electronic pesticide use reporting via the web for Departmental customers;</p> <p>Implemented pilot program for electronic pesticide use field inspections;</p> <p>Animal diseases, exotic insect pest, plant diseases, natural disasters, Non-occupational pesticide use-related exposure episodes;</p> <p>All Hazard Agricultural Response Plan (95% completed);</p> <p>Apple Maggot Response Plan; Evaluated individual staff member's training record and compared to their job duties. Conducted staff survey to evaluate training deficiencies;</p> <p>Staff attended 28 distinct training classes over this period. Classes included: National Incident Management Systems, Investigative Techniques, Rural Crime School, Pest Prevention Workshop, Environmental Investigation, and Agricultural Land Use Planning;</p> <p>Developed Access program to track an individual's formal training participation. Developed survey tool for our staff to evaluate the value of training classes;</p>
<b>Effective partnerships</b>	
Evaluate new and existing partnerships;	Established a partnership with the California Poultry Federation to provide education and outreach to the citizens of Stanislaus County on Avian Influenza. Worked with California State University Stanislaus to establish Hearing Officers for the Department's Administrative Civil Penalty process;
<b>Efficient delivery of public services</b>	
Improve customer satisfaction; and	Participated as one of the pilot departments for the implementation of the CRM system. Closed 97.5% of complaints within 45 days; and
Improve the efficiency of County government processes.	Identified all Departmental Programs and evaluated the staff time required to deliver mandated and expected services. The Q.U.I.C. Process was used to evaluate the Department's workflow for Pesticide Use Reporting. As a result, close to 50% of the Pesticide Use Reports are now entered online.

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Complete 75% of investigations within 45 days and issue any proposed civil administrative penalty action within 30 days of completing an investigation; and	Complaints closed within 45 days - 97.5% Investigations completed within 45 days – 15.4%. Proposed civil administrative penalties issued within 30 days of completing an investigation – 4.0%; and
Conduct follow-up inspections on 100% of the pesticide related inspections that include worker health safety and pesticide application violations.	Conducted follow-up inspections on 61.0% of the pesticide related inspections.

**CURRENT YEAR OPERATIONAL PRIORITIES**

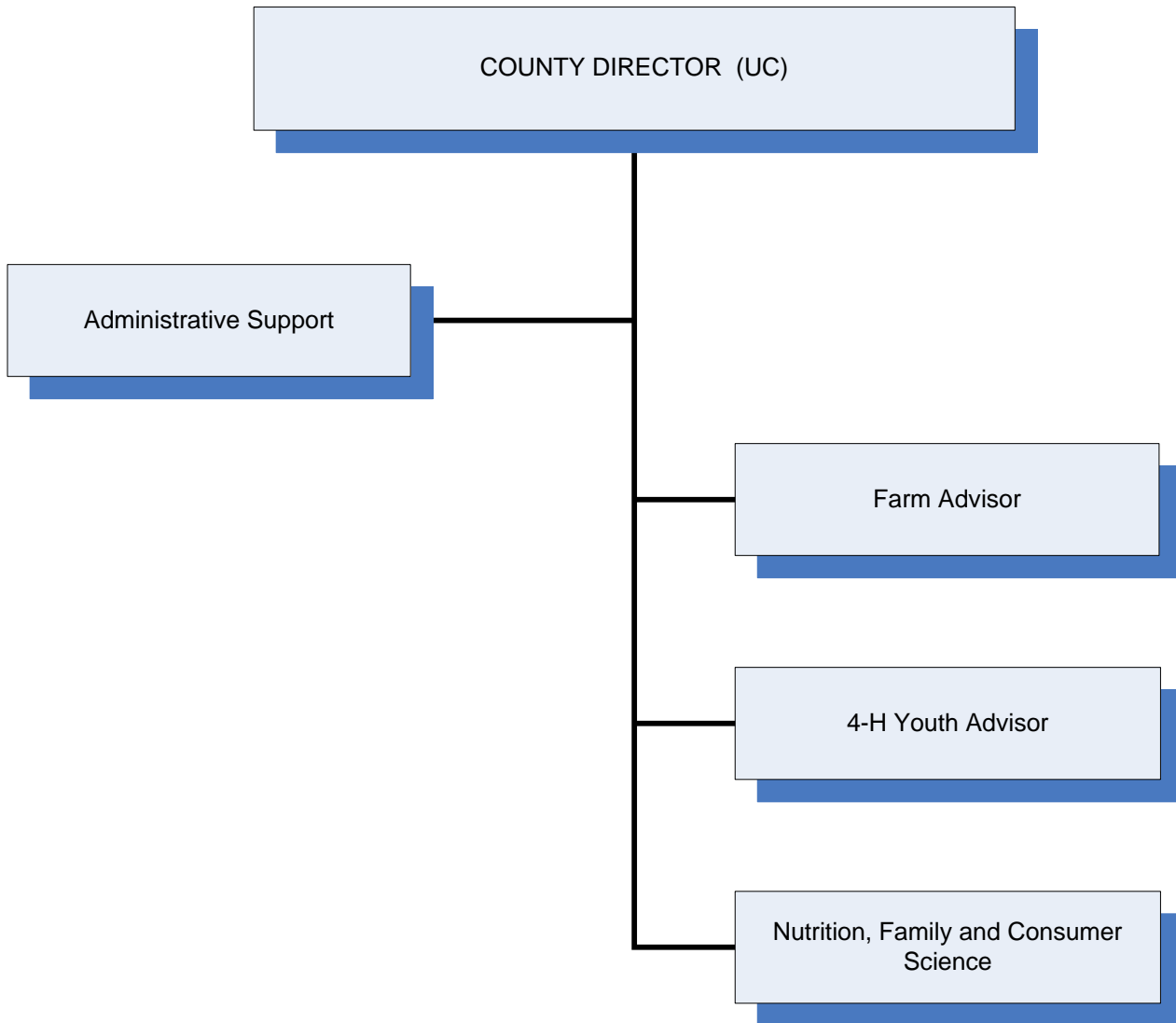
The Agricultural Commissioner’s operational priorities are:

1. Increase customers’ use of electronic submission of data for pesticide use; and
2. Develop a tracking system for placement and movement of bees within Stanislaus County to enhance the exclusion of Red Imported Fire Ant (RIFA).

Through outreach at meetings and educational sessions as well as utilizing the Department’s web site and quarterly newsletter, the Department will continue to inform stakeholders about both the availability and advantages of the electronic submission system for pesticide use reporting and for submitting Notices of Intent to use a pesticide. The Department will also offer training on the use of the system.

Through the use of Global Positioning System (GPS) units and mapping, the Department will identify locations in the County where bees are initially dropped off and monitor where the bees are moved to within the County. This information will allow for ongoing monitoring for potential RIFA infestations and enable eradication efforts to take place if necessary.

# COOPERATIVE EXTENSION



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**  
**PUBLIC RESOURCES**  
**Agricultural Education**



**COOPERATIVE EXTENSION**

Budget Unit 0021100  
 General Fund

**MISSION STATEMENT**

The mission of the Cooperative Extension is to provide non-formal education and applied research programs in agriculture and natural resources, 4-H youth development, home economics and nutrition, and community resource development to the residents of Stanislaus County.

**SERVICES PROVIDED**

University of California Cooperative Extension (UCCE) conducts applied research and education programs tailored to the needs of Stanislaus County. Programs are conducted in the areas of agriculture and natural resources, 4-H youth development and nutrition, family and consumer sciences. With the support of county secretarial staff and a field assistant, UCCE advisors are actively involved in bringing the resources of the University of California to Stanislaus County.

University of California Cooperative Extension provides funding for eleven UC employees (eight advisors and three paraprofessionals) conducting programs in the Stanislaus County UCCE Office. Eight are responsible for programs in Agriculture and Natural Resources, and three conduct programs in the human resources area (4-H Youth Development and Nutrition, Family and Consumer Sciences). The county provides the funding for the department's capital expenses, including the support staff that work with the UC Advisors in program delivery.

<i>Cooperative Extension</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$248,127	\$284,366	\$301,161	\$0	\$0	\$301,161
Services and Supplies	\$14,832	\$41,373	\$28,248	(\$7,000)	(\$7,000)	\$21,248
Other Charges	\$36,080	\$49,370	\$48,575	\$2,500	\$2,500	\$51,075
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$24,634	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$6,025	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$57,075	\$53,454	\$60,070	\$0	\$0	\$60,070
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$386,773</b>	<b>\$428,563</b>	<b>\$438,054</b>	<b>(\$4,500)</b>	<b>(\$4,500)</b>	<b>\$433,554</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,600	\$3,600	\$3,600	\$0	\$0	\$3,600
Miscellaneous Revenue	\$104	\$2,000	\$2,000	\$0	\$0	\$2,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$3,704</b>	<b>\$5,600</b>	<b>\$5,600</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,600</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$383,069</b>	<b>\$422,963</b>	<b>\$432,454</b>	<b>(\$4,500)</b>	<b>(\$4,500)</b>	<b>\$427,954</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$433,554 be approved for Cooperative Extension budget and will be funded from \$5,600 in estimated department revenue and a \$427,954 contribution from the General Fund. This includes an increase of \$2,500 for increased fleet services charges and a transfer of \$7,000 from the Cooperative Extension budget to the Chief Executive Office Economic Development budget for the State Fair Exhibit contract.

**PROGRAM DISCUSSION**

While the County's State Fair Exhibit's contract maintenance and the exhibit are managed by the Chief Executive Office's Economic Development Division, funding for construction of the exhibit has been within the Cooperative Extension budget unit. The Department requests to transfer \$7,000 to the Chief Executive Office's Economic Development Division to more accurately reflect the project's oversight.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 5

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 5

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>A strong agricultural economy/heritage</b>			
Support and promote agricultural products, education, technology and innovation;		Current industry problems were identified and economic information was collected; Test plots were established in cooperation with growers/cooperators and data from test plots was collected during the season and at harvest; Information from research shared at educational events; All newsletters are now posted to departments' websites and customers can subscribe to electronic newsletters and meeting announcements; Advisors included environmental improvement components in applied research projects and current information on integrated pest management shared events; Applied research projects focused on best management practices (BMPs) for agriculture; Publications prepared on best management practices recommended for various management practices in orchard crops; A survey tool was successfully developed and used to evaluate the impacts of educational events;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Utilized the organizations customer satisfaction survey to establish a baseline measure of customer satisfaction; and	
Improve the efficiency of County government processes.		Implemented the Customer Relationship Management (CRM) software.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Work closely with the Department's partners to identify critical needs for applied research and education programs in the areas of Agriculture and Natural Resources, 4-H Youth Development and Nutrition, Family and Consumer Sciences;	Cooperative Extension advisor staff maintained close contact with the agriculture industry and other stakeholders to insure that the needed research was conducted, in most cases on grower/cooperator farms and other facilities;
Address those critical needs with carefully designed and executed research trials and educational activities; and	Advisor staff designed scientifically correct research so that results were valid and credible; and
Evaluate the results of applied research and educational activities to determine the economic and social impacts of the programs.	Educational programs based on critical needs identified by local industry. Cooperative Extension programs assessed by a thorough review of each advisor's program in a "Program Review" process involving administrative and anonymous peer reviews. The effectiveness of each project within an advisor's program is evaluated for merit and impact. The goals, objectives and impacts of each project must be clearly assessed and documented in the review process. As a result of this process, reliable data is available on the effectiveness of Cooperative Extension programs within Stanislaus County.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Cooperative Extension's operational priorities are:

1. Work closely with the Department's partners to identify critical needs for applied research;
2. Work closely with the Department's partners to identify critical needs in education programs in the areas of Agriculture and Natural Resources, 4-H Youth Development and Nutrition, Family and Consumer Sciences;
3. Address identified critical needs with carefully designed and executed research trials and educational activities; and
4. Evaluate the results of applied research and educational activities to determine the economic and social impacts of the programs.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**  
**PUBLIC RESOURCES**  
**Agricultural Education**



**COOPERATIVE EXTENSION—FARM AND HOME ADVISORS RESEARCH TRUST**

Budget Unit 0021401  
 Special Revenue Fund

**SERVICES PROVIDED**

The Farm and Home Advisors Research Trust Fund provides support to Cooperative Extensions' efforts to provide programs in agriculture and natural resources, 4-H youth development, nutrition, family and consumer sciences, and community resource development. Unrestricted gifts and grants from other agencies, foundations, and private companies maintain the fund.

<i>Cooperative Extension - Farm &amp; Home Advisors Res</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,910	\$74,920	\$75,395	\$0	\$0	\$75,395
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,910</b>	<b>\$74,920</b>	<b>\$75,395</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,395</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$74,920	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$2,075	\$0	\$2,000	\$0	\$0	\$2,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$2,075	\$74,920	\$2,000	\$0	\$0	\$2,000
Plus Fund Balance	\$3,835	\$0	\$73,395	\$0	\$0	\$73,395
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0

**RECOMMENDED BUDGET**

It is recommended that a budget of \$75,395 be approved for the Cooperative Extension – Farm and Home Advisors Research Trust budget and will be funded from \$2,000 in estimated department revenue and \$73,395 in department fund balance. As of May 2007, the Cooperative Extension – Farm and Home Advisors Research Trust fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this funding level, the University of California Cooperative Extension Farm and Home Advisors' Trust Fund will continue to support the applied research programs conducted by UC Advisors within Stanislaus County.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.



**STAFFING IMPACTS**

Total current authorized positions— 0

# Stanislaus County



Striving to be the Best



**A well-planned  
infrastructure system**

## COUNTY DEPARTMENTS

Environmental Resources  
Parks and Recreation  
Planning and Community Development  
Public Works

## A WELL-PLANNED INFRASTRUCTURE SYSTEM

A well-planned infrastructure is essential to the quality of life for the residents of Stanislaus County and to the maintenance and expansion of a robust economy. A clean water source is imperative for sustaining our agricultural and industrial economies, as well as the natural environment. Improving water quality and availability and promoting effective liquid and solid waste disposal will improve not only



the quality of life for our residents, but also protect our natural resources. Developing a regional approach to transportation circulation will help improve residents' ability to navigate through the community, and support the movement of goods and services.

The Department of Environmental Resources strives to improve the quality of life for our community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Code Enforcement, Environmental Health and Milk and Dairy.

The Parks and Recreation Department acquires, develops and maintains recreation areas serving every segment of society, including the disabled and the economically disadvantaged in ways that will provide the best possible experience for people to enjoy the outdoors at the most reasonable costs.

The Planning and Community Development Department provides information and assistance to the general public on land use issues and implements and finances redevelopment projects in blighted areas of the County. This includes building permit services.

The Public Works Department provides regional transportation planning, construction and management of roads and bridges, and operation of inter-city transit services.

## **FISCAL YEAR 2007-2008 BUDGET ISSUES**

A number of issues directly affecting the operations of these departments were identified and addressed as part of the Proposed Budget. They include: the additional use of County Match for the Department of Environmental Resources to provide funding for existing Code Enforcement staff; funding for the Department of Parks and Recreation for park infrastructure projects and to address immediate maintenance needs at existing facilities; and an increase in the General Fund contribution in Parks and Recreation – Tuolumne River Regional Park to meet the County's obligation per the established Joint Powers Authority.

## **SUMMARY OF EXPENDITURES AND FUNDING SOURCES**

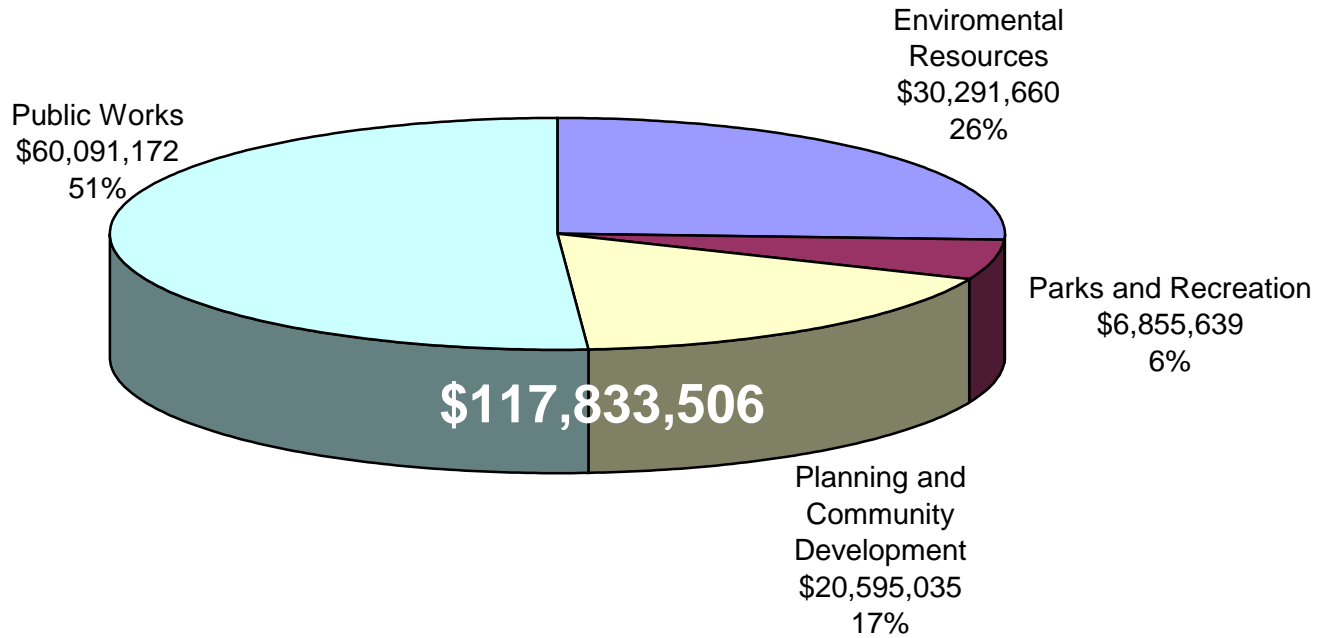
The Proposed Budget recommends expenditures of \$117,833,506 for this priority area. These expenditures are funded by a combination of department revenue, discretionary revenue and/or prior-year fund balance/retained earnings savings.

The following charts represent department appropriations for Fiscal Year 2007-2008 and a five-year summary of appropriations in the "A well-planned infrastructure system" priority area of Stanislaus County government.

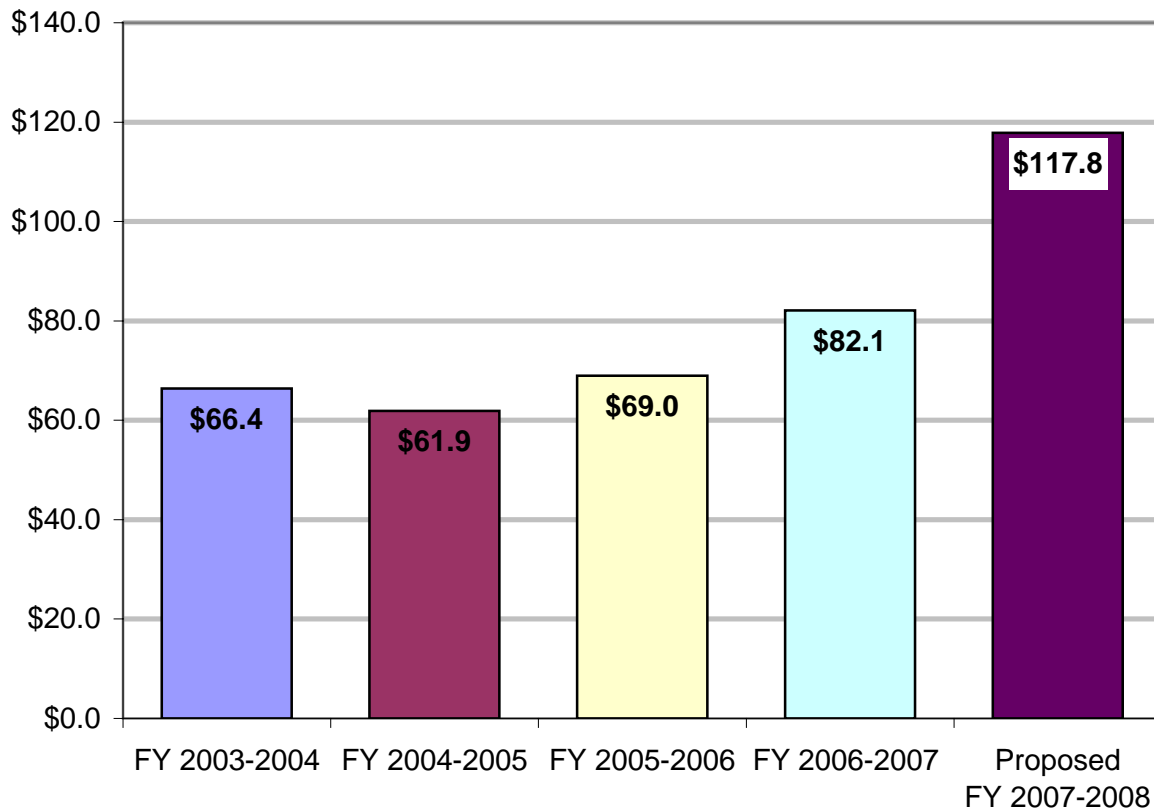


## A WELL-PLANNED INFRASTRUCTURE

### Adopted Expenditures Fiscal Year 2006-2007



### Five Year Growth in Appropriations





# A WELL-PLANNED INFRASTRUCTURE SYSTEM

**RECOMMENDED  
2007-2008**

<b>ENVIRONMENTAL RESOURCES</b>			<b>\$ 30,291,660</b>
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<b>Fund</b>	<b>Org</b>		
1001	0034100	Environmental Resources	\$7,920,132
1004	0034210	AB 939 - Source Reduction and Recycle	\$405,000
1014	0034234	Abandoned Vehicles	\$112,000
1005	0034210	Disclosure Program	\$451,500
1015	0034236	E-Waste Collection Facility	\$88,000
4021	0041100	Fink Road Landfill	\$6,229,504
4031	0041200	Geer Road Landfill	\$597,820
1002	0034210	Household Hazardous Waste	\$451,610
1013	0034235	Household Hazardous Waste Reception Center	\$0
1009	0034210	Trust Fund	\$92,685
1006	0034210	Underground Storage Tank Pilot Program	\$258,971
1008	0034210	Used Oil Recycling	\$152,324
1003	0034210	Vehicle Registration Fee Surcharge	\$50,000
1012	0034200	Waste Tire Enforcement Grant	\$129,200
4061	0034810	Waste-to-Energy	\$13,352,914

<b>PARKS AND RECREATION</b>			<b>\$ 6,855,639</b>
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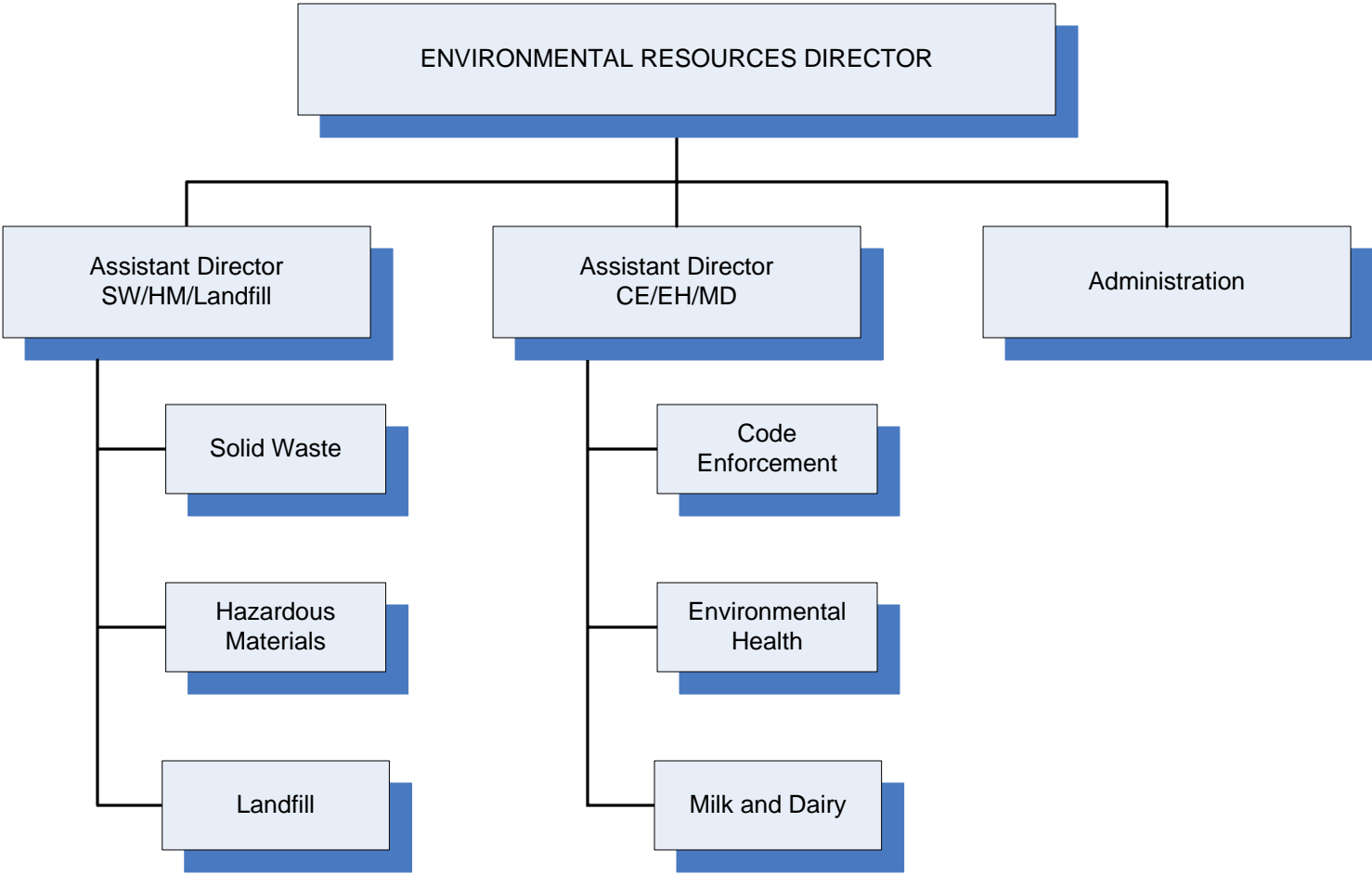
<b>Fund</b>	<b>Org</b>		
0100	0035110	Parks and Recreation	\$5,359,816
1727	0035451	Fish and Wildlife	\$50,000
1728	0035451	Modesto Reservoir Patrol	\$117,403
1702	0035451	Off-Highway Vehicle Fund	\$75,339
0100	0035430	Parks Master Plan	\$35,000
0100	0035420	Tuolumne River Regional Park	\$1,218,081

<b>PLANNING AND COMMUNITY DEVELOPMENT</b>			<b>\$20,595,035</b>
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<b>Fund</b>	<b>Org</b>		
0100	0025101	Planning and Community Development	\$1,867,239
1206	0040400	Building Permits	\$3,615,576
1795	0025510	Hammett/Kiernan Project Study Report	\$0
2061	0025700	Redevelopment Agency	\$10,972,800
2062	0025780	Redevelopment Agency- Housing Set Aside	\$1,179,160
1717-1723	0025310	Special Revenue Grants	\$2,790,260
179A	0025521	General Plan Maintenance	\$70,000
178D	0025601	Salida Planning Efforts	\$100,000

<b>PUBLIC WORKS</b>			<b>\$ 60,091,172</b>
<b>Fund</b>	<b>Org</b>		
1201	0040001	Administration	\$1,774,956
1202	0040249	Engineering	\$3,961,159
4001	0041510	Local Transit System	\$5,642,582
5121	0042100	Morgan Shop	\$3,081,320
1101	0040399	Road and Bridge	\$45,631,155
<b>TOTAL</b>			<b>\$ 117,833,506</b>

# ENVIRONMENTAL RESOURCES







## **ENVIRONMENTAL RESOURCES**

Budget Unit 0034100  
Special Revenue Fund

### **MISSION STATEMENT**

The Department of Environmental Resources strives to promote a safe and healthy environment and improve the quality of life in the community through a balance of science, education, partnerships and environmental regulation.

### **SERVICES PROVIDED**

The Department of Environmental Resources (DER) provides for State and local mandated education, investigation and inspection services in the following programs: Environmental Health; Hazardous Materials; Solid Waste Management; Landfill Operations; Code Enforcement; Milk and Dairy; and Abandoned Vehicle Abatement. The following are examples of various elements of these programs.

#### **Environmental Health**

- ◆ Food Safety – Restaurants, Markets, and Bars
- ◆ Food Safety – Food Vehicles, Temporary Food Facilities, and Itinerant Swap Meet Stands
- ◆ Recreational Health – Swimming Pools
- ◆ Water Wells and Public Water Systems
- ◆ Onsite Wastewater Treatment (Septic and Aerobic Systems)
- ◆ Land Use

#### **Hazardous Materials**

- ◆ Business Plans
- ◆ Hazardous Waste Generators
- ◆ Household Hazardous Waste
- ◆ Medical Waste
- ◆ Site Mitigation
- ◆ Above Ground and Underground Storage Tanks
- ◆ Emergency Response
- ◆ Community Preparedness
- ◆ California Accidental Release Prevention

#### **Solid Waste Management**

- ◆ Integrated Waste Management Planning
- ◆ Refuse Collection and Disposal – Franchise Haulers
- ◆ Food Residue Use (Recycling and Soil Amendments)
- ◆ Bulky Waste Collection Program

#### **Landfill Operations**

- ◆ Provide Landfill Services for Municipal Solid Waste for all Stanislaus County
- ◆ Provided Electronic Waste (E-Waste) and Universal Waste (U-Waste) Disposal
- ◆ Provide Abatement for Illegal Dumping

## Code Enforcement

- ◆ Nuisance Abatement
- ◆ Zoning Enforcement
- ◆ Graffiti Abatement
- ◆ Mobile Home Park Enforcement
- ◆ Employee and Residential Housing
- ◆ Jail Inspections
- ◆ Enforcement of No-Smoking Regulations

## Milk and Dairy

- ◆ Permitting, Inspection, and Education Services for Grade A, B Dairies
- ◆ Milk Sampling at Dairies and Retail Markets

## Abandoned Vehicle Abatement

- ◆ Removal of Abandoned Vehicles within the Unincorporated Area of the County
- ◆ Partner with the City of Modesto and County Departments to Provide Vehicle Abatement for the Weed and Seed Program.

<i>Environmental Resources</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$5,359,074	\$5,955,908	\$6,435,645	\$133,215	\$66,608	\$6,502,253
Services and Supplies	\$800,512	\$995,450	\$731,400	\$0	\$0	\$731,400
Other Charges	\$568,403	\$574,460	\$626,479	\$0	\$0	\$626,479
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$189,225	\$265,000	\$30,000	\$0	\$0	\$30,000
Other Financing Uses	\$151,936	\$0	\$30,000	\$0	\$0	\$30,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$7,069,150</b>	<b>\$7,790,818</b>	<b>\$7,853,524</b>	<b>\$133,215</b>	<b>\$66,608</b>	<b>\$7,920,132</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$151,334	\$45,000	\$100,000	\$0	\$0	\$100,000
Revenue from use of Assets	\$56	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$586,373	\$578,094	\$438,648	\$0	\$0	\$438,648
Charges for Service	\$5,205,047	\$5,088,060	\$5,602,081	\$0	\$0	\$5,602,081
Miscellaneous Revenue	\$42,750	\$21,000	\$19,330	\$0	\$0	\$19,330
Other Financing Sources	\$791,441	\$880,000	\$798,000	\$0	\$0	\$798,000
Less Total Revenue	\$6,777,001	\$6,612,154	\$6,958,059	\$0	\$0	\$6,958,059
Plus Fund Balance	(\$161,628)	\$625,056	\$333,953	\$0	\$0	\$333,953
<b>Net County Cost</b>	<b>\$453,777</b>	<b>\$553,608</b>	<b>\$561,512</b>	<b>\$133,215</b>	<b>\$66,608</b>	<b>\$628,120</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$7,920,132 be approved for Environmental Resources funded by \$6,958,059 in estimated department revenue, \$333,953 in Department Fund Balance and \$628,120 in County Match. This level of funding includes base budget adjustments of \$7,904 for salary, health insurance, and retirement. This also includes an additional \$66,608 in County Match for funding for one vacant Code Enforcement position. The Department estimates a fund balance at year-end of \$844,950 that is sufficient to cover the level recommended as part of this budget.

## PROGRAM DISCUSSION

At this level of funding, the Department of Environmental Resources will continue to provide for mandated education, investigation and inspection services for most programs. All mandates will be achieved in a manner that protects the environment and the health and safety of the citizens of

Stanislaus County. Lack of funding for both requested Code Enforcement vacant positions will impact the response to citizen complaints regarding neighborhood nuisances.

**UNFUNDED REQUESTS**

The Department’s budget request included critical needs for which funding has not been identified:

- ◆ The Department requested \$133,215 in funding for two vacant Code Enforcement positions. The recommended budget addresses funding for one of these vacant positions. Leaving the other position vacant will impact the Department’s ability to respond to citizen complaints regarding neighborhood nuisances. Marginal delays in the processing and follow up on complaints relating to neighborhood nuisances and zoning violations are anticipated. Over the years, the Department has seen a steady increase in the number of citizen complaints received for nuisances and zoning violations. This trend is expected to continue in the upcoming fiscal year.

**STAFFING IMPACTS**

Total current authorized positions— 80

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 80

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>A well-planned infrastructure system</b>			
Ensure reliable water sources – quality and quantity;		The percentage of small water systems in Stanislaus County in compliance with State standards in 2005 was 66% compared to 71.2% in 2006; Water purveyors (irrigation districts, water districts, and city water systems) and pertinent information has been collected, the information will be put in a table and posted on the county’s website; The Department continues to work with the Chief Executive Office and the Board Of Supervisors to develop strategies for urban development and surface/other sources of water planning;	
Implement strategies to promote effective liquid waste disposal;		Criteria was developed for a database management system for septic and primary/secondary wastewater treatment systems; A system for collecting information on septic repair and installation for new systems was developed; A process was developed for scanning the septic and primary/secondary wastewater treatment systems plot cards for electronic access;	
Promote effective solid waste disposal;		The Department has implemented and evaluated the E-waste program and will continue the program;	
<b>Effective partnerships</b>			
Evaluate new and existing partnerships;		The Department inventoried and classified all partnerships according to the classification criteria developed by the priority team;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction;		The Department utilized the organizations customer satisfaction survey to establish a baseline measure of customer satisfaction, effectiveness,	

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
		responsiveness and the quality of service provided; The Department implemented and continues to utilize the Customer Relationship Management (CRM) software to track and trend customer requests and complaints;	
Improve the efficiency of County government processes; and		Inventory of processes was developed and prioritized. For Fiscal Year 2006-2007, the Department has contracted with Government Outreach for a Code Enforcement module that will include Abandoned Vehicle Abatement (AVA). This module will track complaints, and will store data required by the State for AVA. All form letters used will be installed in the module. Utilizing this module will aid staff in better tracking of complaints and will allow for processing letters and forms in a more efficient timeframe;	
Increase e-government (electronic) services and transactions.		The Department implemented the online Food Establishment Inspection Reports, and the Customer Relationship Management (CRM) software.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
The Department of Environmental Resources is committed to meet all State and Federal mandated service or program requirements through the processes of inspection, education, monitoring, review, and reporting. Customers include the business/industry operator and the general public;		All State and Federal mandated service and program requirements were met;	
Excellent service to the customer will be achieved primarily through a balance of science, education, partnerships and environmental regulation. As part of the commitment to excellent customer service, inspection reports of food facilities will be posted on the Internet and onsite wastewater system plot cards will be available to staff on-line;		Food facility inspection reports are online for public review;  Onsite wastewater system plot cards are online for staff review;	
The Department will revise the Solid Waste Management Refuse Rate Adjustment Process. In order to accomplish this priority, the Department will meet with the refuse collection companies' representatives and the consultant to develop solutions that represent the interests of the County and the ratepayers. The finalized proposal will be presented to the Board of Supervisors for their approval;		Meetings have been held with representatives of the franchise companies and the County's consultant, and are on-going. A recommendation is being developed for presentation to the Board of Supervisors in June 2007;	
Hazardous Materials priorities include: continued site assessments, remediation and closure of 2% of the contaminated properties within the Site Mitigation Program, development and implementation of phase II of our Certified Unified Program Agency (CUPA) Project, which provides on-line database access to the businesses within our programs, and evaluation of new funding sources for cost recovery for DER's Emergency		As of March 30, 2007, over 2.5% of the contaminated sites in the Site Mitigation Program were closed. The Department is estimating to close 3.5% by the end of the fiscal year; The CUPA Online Phase II project is around 90% complete. The Department's goal to is to complete the project this year and have it tested and ready for use by businesses by November of 2008;	

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
Response Team; and		No additional funding sources have been found to recover the Department's Emergency Response Cost. The Department plans to continue exploring additional funding sources; and	
Inspection of forty-five percent of the 75-mobile home parks as mandated by State law.		State law mandate has changed effective January 2007 to require inspection and compliance of a minimum of six (6) of the largest mobile home parks in the County. The Department estimates that four (4) mobile home parks will be inspected by June 30, 2007. A minimum of six (6) will be inspected and brought into compliance by the end of the 2007 calendar year.	

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Department of Environmental Resources' operational priorities are:

1. Meet all State and Federal mandated service or program requirements through the processes of inspection, education, monitoring, review and reporting;
2. Develop a Tattoo Parlor Ordinance in conjunction with the Public Health Department;
3. Research Food Facility Grading System and the Department will return to the Board with the recommendations;
4. The Refuse Service Area #3 collection agreement will expire on November 5, 2007. The Department will renew the franchise collection contract for this area, or secure a new contractor; and
5. The Hazardous Materials Site Mitigation Program is proposing to close 3% of contaminated sites in Fiscal Year 2007-2008.
6. The Department participated in the organizational survey July – December 2006. The Department received 182 survey responses of which 94% of the responses indicated Strongly Agree/Agree on the question of "Overall, I am satisfied with my experience in this Department."

**STANISLAUS COUNTY, CALIFORNIA**

**Fiscal Year 2007-2008**

**PUBLIC RESOURCES**

**Other Protection**



**ENVIRONMENTAL RESOURCES—AB939/SOURCE REDUCTION AND RECYCLE**

Budget Unit 0034210

Special Revenue Fund

**SERVICES PROVIDED**

In 1989 the Integrated Waste Management Act (AB939) mandated a reduction of waste being disposed and established an integrated framework for program implementation, solid waste planning, and solid waste facility and landfill compliance. The Department of Environmental Resources provides all reporting required by AB939 for the County and eight (8) of the incorporated cities. In addition, AB939 commits Stanislaus County and the cities to a list of programs designed to meet the legislation’s goals for source reduction, recycling, and education.

<i>Environmental Resources - AB 939</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$245,067	\$323,000	\$323,000	\$0	\$0	\$323,000
Other Charges	\$172,457	\$82,000	\$82,000	\$0	\$0	\$82,000
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$417,524</b>	<b>\$405,000</b>	<b>\$405,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$405,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$5,407	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$367,709	\$405,000	\$405,000	\$0	\$0	\$405,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$18,781	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$391,897</b>	<b>\$405,000</b>	<b>\$405,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$405,000</b>
<b>Plus Fund Balance</b>	<b>\$25,627</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$405,000 be approved for the Environmental Resources – AB939 Source Reduction and Recycle budget, funded by \$405,000 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Department of Environment Resources will continue to provide the same level of service in support of education and outreach for source reduction and recycling. These efforts include publishing the annual Recycling Calendar as a result of the recycling poster contest that involves 34 schools, grades K - 8 in the unincorporated area. The number of participating schools continues to increase approximately 15% annually. In addition, the number of requests for recycling presentations at the schools is increasing dramatically, from attendance of 50 in Fiscal Year 2005-2006 to 350 in Fiscal Year 2006-2007.

The Department also provides education and outreach to many after-school programs in the County. Presentations to these groups typically address a broad range of ages and several of these groups have been motivated enough to develop their own recycling programs which raise funds for special after-school projects and events.

Environmental Resources currently has an active pre-school library program in place that addresses the problem of litter and becoming responsible citizens. The program involves stories, singing, dancing, and a game. Litter bug stickers and litter bug bracelets are given out at the end to the new "No Litter Bug's Team". Attendance for the program varies widely, from 5 to 30, depending on the branches' story time popularity.

Approximately 55% of the gross revenue from this fee is reimbursed to the incorporated cities. The County retains about 45% to cover mandated activities and reporting in addition to those activities described above.

### **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

### **STAFFING IMPACTS**

Total current authorized positions— 0

### **CURRENT YEAR OPERATIONAL PRIORITIES**

The Environmental Resources' AB939 operational priorities are:

1. Continue to provide all reporting required by the AB939 for the County and eight (8) of the incorporated cities; and
2. In 2007-2008, staff plans to introduce an "Anti-Litter/Illegal Dumping Component" to its on-going educational programs at area schools.

**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2007-2008**



**PUBLIC RESOURCES  
Other Protection**

**ENVIRONMENTAL RESOURCES—ABANDONED VEHICLES**

Budget Unit 0034234  
Special Revenue Fund

This budget unit is being established with the Proposed Budget and was not included in a previous budget document.

**SERVICES PROVIDED**

Abandoned Vehicle Abatement (AVA) responds to abandoned vehicle complaints on both public and private property resulting in the removal of many abandoned vehicles in the unincorporated region of the County each year.

<i>Environmental Resources - Abandoned Vehicles</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$53,684	\$67,213	\$44,742	\$0	\$0	\$44,742
Services and Supplies	(\$736)	\$28,665	\$28,210	\$0	\$0	\$28,210
Other Charges	\$22,899	\$31,680	\$39,048	\$0	\$0	\$39,048
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,030	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$76,877</b>	<b>\$127,558</b>	<b>\$112,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$112,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$81,411	\$91,000	\$85,000	\$0	\$0	\$85,000
Charges for Service	\$20,608	\$11,558	\$2,000	\$0	\$0	\$2,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,254	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$103,273</b>	<b>\$102,558</b>	<b>\$87,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$87,000</b>
<b>Plus Fund Balance</b>	<b>(\$26,396)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>

**RECOMMENDED BUDGET**

It recommended that a budget of \$112,000 be approved for the Environmental Resources – Abandoned Vehicles budget unit, funded by \$87,000 in estimated department revenue and \$25,000 in County Match.

**PROGRAM DISCUSSION**

The requested budget of \$112,000 will provide adequate funding to respond the abandoned vehicle complaints. Previously the Abandoned Vehicles budget was included in the Public Works Department. In the 2006-2007 Final Budget, the Board of Supervisors approved a \$25,000 County Match for costs associated with the timely removal of vehicles.



**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—DISCLOSURE PROGRAM**

Budget Unit 0034210  
 Special Revenue Fund

**SERVICES PROVIDED**

The Department of Environmental Resources Disclosure Program provides for the state mandated inspection, enforcement, and reporting required for businesses that store hazardous materials. Each applicable business must complete and submit a Business Plan and maintain an annual inventory of chemicals onsite at the Department. In the event of an emergency, emergency response personnel are provided with access to this information. These plans are an important tool for the protection of public health and the environment.

<i>Environmental Resources - Disclosure Program</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$451,500	\$0	\$0	\$451,500
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$451,500	\$0	\$0	\$451,500
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$301,500	\$0	\$0	\$301,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$301,500	\$0	\$0	\$301,500
Plus Fund Balance	\$0	\$0	\$150,000	\$0	\$0	\$150,000
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0

**RECOMMENDED BUDGET**

It is recommended that a budget of \$451,500 be approved for the Environmental Resources – Disclosure Program, funded by \$301,500 in estimated department revenue and \$150,000 in department fund balance. As of May 2007, the Environmental Resources – Disclosure Program fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Department of Environmental Resources will continue to provide oversight in support of the inspection and reporting of inventory and business plans of those businesses storing hazardous materials. Historically, fees paid to the Environmental Resources - Disclosure Program budget have been transferred to the Department's main budget at year-end to cover program administrative costs. Per direction by the Auditor-Controller, commencing in Fiscal Year 2007-2008,

the Department will establish the budget at the beginning of each fiscal year in order to more efficiently track and maintain expenditures and program revenues.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—E-WASTE COLLECTION FACILITY**

Budget Unit 0034236  
 Special Revenue Fund

This budget unit is being established with the Proposed Budget and was not included in a previous budget document.

**SERVICES PROVIDED**

This E-Waste Collection Facility Program provides for the diversion of electronic and universal waste from landfills and roadside dumping. Eligible items include computer monitors, televisions, household batteries, and fluorescent tubes. The program is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County. The collection facility is open throughout the year on Friday and Saturday for homeowners and certain small businesses to safely dispose of unwanted electronic and universal waste.

<i>Environmental Resources - E-Waste Collection Facility</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$28,000	\$0	\$0	\$28,000
Other Charges	\$0	\$0	\$60,000	\$0	\$0	\$60,000
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$88,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$88,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$30,000	\$0	\$0	\$30,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$58,000	\$0	\$0	\$58,000
<b>Less Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$88,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$88,000</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$88,000 be approved for the Environmental Resources – E-Waste Collection Facility, funded by \$88,000 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding the Department of Environmental Resources will continue to provide electronic and universal waste collection for all of Stanislaus County.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Incorporate the handling and recycling of electronic and universal waste at our collection facility.	The Department has incorporated the handling and recycling of electronic and universal waste at the Household Hazardous Waste collection facility.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Environmental Resources'-E-Waste Collection Facility operational priority is:

- ◆ Continue to recycle electronic and universal waste.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Public Ways**

**ENVIRONMENTAL RESOURCES—FINK ROAD LANDFILL**

Budget Unit 0041100  
 Enterprise Fund

**SERVICES PROVIDED**

The Fink Road Landfill provides landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the incineration of municipal solid waste at the adjacent Waste-to-Energy Plant.

<i>Environmental Resources - Fink Road Landfill</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,155,603	\$1,265,844	\$1,232,486	\$0	\$0	\$1,232,486
Services and Supplies	\$1,501,620	\$2,063,070	\$2,393,810	\$0	\$0	\$2,393,810
Other Charges	\$1,579,083	\$1,311,717	\$1,305,208	\$0	\$0	\$1,305,208
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$15,778	\$835,000	\$223,000	\$0	\$0	\$223,000
Other Financing Uses	\$1,183,220	\$1,075,000	\$1,075,000	\$0	\$0	\$1,075,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,435,304</b>	<b>\$6,550,631</b>	<b>\$6,229,504</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,229,504</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$507,676	\$344,000	\$370,000	\$0	\$0	\$370,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,940,678	\$5,339,500	\$5,420,000	\$0	\$0	\$5,420,000
Miscellaneous Revenue	\$454	\$400	\$400	\$0	\$0	\$400
Other Financing Sources	\$107,444	\$103,000	\$0	\$0	\$0	\$0
Less Total Revenue	\$6,556,252	\$5,786,900	\$5,790,400	\$0	\$0	\$5,790,400
Plus Fund Balance	(\$1,120,948)	\$763,731	\$439,104	\$0	\$0	\$439,104
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$6,229,504 be approved for the Environmental Resources – Fink Road Landfill, funded by \$5,790,400 in estimated department revenue and \$439,104 in department fund balance. As of May 2007, the Environmental Resources – Fink Road Landfill fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding the Department of Environmental Resources will continue to provide adequate capacity and landfill operation for all of Stanislaus County in compliance with State, Federal, regional, and local landfill requirements. Specific programs provided within this budget submittal are the Class III Municipal Solid Waste Disposal Program, Class II Combustion Ash Waste Disposal Program; Roadside Cleanup Program; Waste Tire Disposal Program; Groundwater Protection Program; and the Waste Management Unit Closure Program. The budget includes resources to meet the State’s annual closure/post closure requirements for Fink and Geer Road landfills.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 17

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 17

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Restructure the Roadside Dumping Abatement Program;	Illegal Dumping Taskforce Committee meets on a regular basis to discuss illegal dumping issues. The Committee is continually reviewing the program and making recommendations;
Implement a “no cost” drop-off for items such as Cathode Ray Tubes (CRTs) and electronic waste (E-waste); and	A “no cost” drop-off for CRTs and E-Waste was implemented on July 1, 2006. One thousand one hundred and thirty one (1,131) items were dropped off between July 1, 2006 and May 1, 2007; and
Continue to perform process analysis to identify cost and efficiency opportunities.	Cost and efficiency opportunities are reviewed through the entrepreneurial team process on a quarterly basis. Changes are made to operations as necessary.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Environmental Resources’ Fink Road Landfill operational priorities are:

1. To have in place the Request For Proposals to Construct the On-Site Water System for Fink Landfill, Plans and Specs for development of Municipal Solid Waste (MSW) Cell #5; and
2. Complete the 100-Year Life Study and develop a plan on Landfill expansion.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Public Ways**

**ENVIRONMENTAL RESOURCES—GEER ROAD LANDFILL**

Budget Unit 0041200  
 Enterprise Fund

**SERVICES PROVIDED**

The Geer Road Landfill is no longer an active landfill. It has been closed in accordance with State requirements and is in a post-closure monitoring and maintenance mode.

<i>Environmental Resources - Geer Road Landfill</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$536,986	\$593,383	\$0	\$0	\$593,383
Other Charges	\$712	\$36,496	\$4,437	\$0	\$0	\$4,437
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$712</b>	<b>\$573,482</b>	<b>\$597,820</b>	<b>\$0</b>	<b>\$0</b>	<b>\$597,820</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,928	\$18,445	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$623,509	\$555,037	\$601,484	\$0	\$0	\$601,484
Less Total Revenue	\$634,437	\$573,482	\$601,484	\$0	\$0	\$601,484
Plus Fund Balance	(\$633,725)	\$0	(\$3,664)	\$0	\$0	(\$3,664)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$597,820 be approved for the Environmental Resources – Geer Road Landfill, funded by \$601,484 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Department will continue to provide required post-closure maintenance and monitoring. Included in the post-closure program are the Groundwater Protection Program, the Surface Water Protection Program, underground gas control systems, and a groundwater extraction and treatment system. All applicable Federal, State, regional, and local landfill requirements will be met. The Department anticipates a negative cash balance of \$3,664 at year-end due to monies not being transferred from Landfill Post Closure account. This budget unit is fully funded by Post Closure funds and a transfer will be done in 2007-2008 Fiscal Year to ensure positive fund balance.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.



**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Ensure compliance with applicable State of California codes;	Continued compliance achieved;
Continue environmental monitoring and reporting; and	Continued required monitoring and reporting; and
Continue efforts to remain in compliance with the State of California’s Central Valley Regional Water Control Board and the San Joaquin Valley Air Pollution Control Districts Closure/Post Closure maintenance monitoring and reporting requirements at a reasonable cost. The Environmental Resources Department will continue to focus on keeping a safe and healthy environment for residents of Stanislaus County and our surrounding neighbors.	Continued to coordinate efforts and remained in compliance.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Environmental Resources’ Geer Road Landfill operational priorities are:

1. Ensure continued compliance with applicable State of California codes;
2. Continue environmental monitoring and reporting; and
3. Continue efforts to remain in compliance with the State of California’s Central Valley Regional Water Control Board and the San Joaquin Valley Air Pollution Control Districts Closure/Post Closure maintenance monitoring and reporting requirements at a reasonable cost.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—HOUSEHOLD HAZARDOUS WASTE**

Budget Unit 0034210  
 Special Revenue Fund

**SERVICES PROVIDED**

The Household Hazardous Waste Program is operated by the Department of Environmental Resources and is available to all the citizens who live within the cities and the unincorporated areas of Stanislaus County. This program provides for the diversion of household hazardous waste from sewer systems, landfills, and roadside dumping through the operation of a permanent household hazardous waste station and mobile collection vehicle. The permanent household hazardous collection facility is open throughout the year on Wednesday, Friday and Saturday for homeowners and small businesses to safely dispose of unwanted hazardous waste.

The Household Hazardous Waste Facility has also incorporated the handling and disposal of electronic and universal waste defined by the State of California as being hazardous waste. Some of the waste in these categories include but are not limited to televisions, computer monitors, fluorescent tubes, and household batteries. All homeowners and small businesses can bring the waste to the Household Hazardous Waste Facility located on Morgan Road every Friday and Saturday for collection and recycling.

<i>Environmental Resources - Household Hazardous Waste</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$210,544	\$220,632	\$209,434	\$0	\$0	\$209,434
Other Charges	\$374,981	\$248,686	\$242,176	\$0	\$0	\$242,176
<b>Fixed Assets</b>						
Buildings & Improvements	\$5,169	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$590,694</b>	<b>\$469,318</b>	<b>\$451,610</b>	<b>\$0</b>	<b>\$0</b>	<b>\$451,610</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,390	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$16,478	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$413,032	\$390,000	\$387,810	\$0	\$0	\$387,810
Miscellaneous Revenue	\$2,144	\$600	\$800	\$0	\$0	\$800
Other Financing Sources	\$80,506	\$78,718	\$63,000	\$0	\$0	\$63,000
Less Total Revenue	\$516,550	\$469,318	\$451,610	\$0	\$0	\$451,610
Plus Fund Balance	\$74,144	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$451,610 be approved for the Environmental Resources – Household Hazardous Waste Program, funded by \$451,610 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding the Department of Environmental Resources will continue to provide hazardous waste disposal services in Stanislaus County. The Household Hazardous Waste Facility was built in 1992 in response to the countywide need for an appropriate facility to receive household hazardous waste items including used oil and filters. The waste oil collection has grown steadily over the years and in response to this growth, the California Integrated Waste Management Board approved a grant application for the expansion of the facility.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
The Department of Environmental Resources is in the process of expanding the storage capacity at the collection facility using funds from the State Household Hazardous Waste Grant and Public Facility Fees funds. The expansion project expected completion timeframe is January 2007. In addition, the Department will focus on a comprehensive public education program designed to increase public awareness of the risks of improper household hazardous waste, including electronic waste and disposal.	A 3,300 sq. foot metal storage building was constructed; and  The Department provided a public education program increasing public awareness of the risks of improper household hazardous waste, electronic waste and disposal. Flyers in English were sent to 207,458 residences, flyers in Spanish were sent to 30,000 residences. An additional 10,000 English flyers and 5,000 Spanish flyers were distributed at public events. Radio station announcements are scheduled through December 2007 in English and Spanish.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Environmental Resources' Household Hazardous Waste operational priorities are:

1. Request approval to increase the surcharge at the Covanta Waste to Energy facility from \$1.50 per ton to \$3.00 per ton for the Household Hazardous Waste Program; and
2. Request approval from the Board to submit a Household Hazardous Waste Grant to the California Integrated Waste Management Board for funds to help cover cost for the electronic and universal waste collection program.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**  
**PUBLIC RESOURCES**  
**Other Protection**



**ENVIRONMENTAL RESOURCES—HOUSEHOLD HAZARDOUS WASTE  
RECEPTION CENTER**

Budget Unit 0034235  
Special Revenue Fund

**SERVICES PROVIDED**

The Household Hazardous Waste (HHW) Reception Center project provided a pre-engineered metal building for the storage of household hazardous waste at the HHW Facility located on Morgan Road.

<i>Env Res - HHW Reception Center Project</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$37,010	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$307,189	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$344,199</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$144,199	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$200,000	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$0</b>	<b>\$344,199</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

There are no recommended funding appropriations for this former budget unit in Fiscal Year 2007-2008. While this budget has no appropriations for Fiscal Year 2007-2008, it is being included as part of the Proposed Budget in order to meet the State Controller's budget requirements.

**PROGRAM DISCUSSION**

On June 6, 2006 the Board of Supervisors approved the HHW Reception Center Project. The project was completed in Fiscal Year 2006-2007 and no longer requires appropriations.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—TRUST FUND**

Budget Unit 0034210  
 Special Revenue Fund

**SERVICES PROVIDED**

This Stanislaus County Environmental Resources Trust Fund provides critical grant funding for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus. All public agencies and non-profit organizations are eligible for the grants.

<i>Environmental Resources - Trust Fund</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$113,850	\$92,685	\$0	\$0	\$92,685
Other Charges	\$666	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$666</b>	<b>\$113,850</b>	<b>\$92,685</b>	<b>\$0</b>	<b>\$0</b>	<b>\$92,685</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$91,100	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$3,310	\$700	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$94,410	\$700	\$0	\$0	\$0	\$0
Plus Fund Balance	(\$93,744)	\$113,150	\$92,685	\$0	\$0	\$92,685
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$92,685 be approved for the Environmental Resources – Trust Fund, funded by \$92,685 in department fund balance.

**PROGRAM DISCUSSION**

At this level of funding, the Department of Environmental Resources will continue to support efforts that will benefit the natural environment and resources in Stanislaus County. The Stanislaus County Environmental Trust was created through a final judgment court order for the distribution of collected funds for local environmental law enforcement activities and to support efforts that will benefit the natural environmental and resources in Stanislaus County. In Fiscal Year 2006-2007 three grants were approved with the total amount being \$104,000. The Trust Fund is maintained with fines and fees which are received throughout the year. The committee only grants applications within funding levels.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Trust Fund operational priorities are:

Distribute the grants available. Currently the program has \$90,000 in grants available for distribution in Fiscal Year 2007-2008. The Department will continue to work with the trustees to provide outreach when the funds are available and process the grants for the Trust.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**  
**PUBLIC RESOURCES**  
**Other Protection**



**ENVIRONMENTAL RESOURCES—UNDERGROUND STORAGE TANK PILOT PROGRAM**

Budget Unit 0034210  
 Special Revenue Fund

**SERVICES PROVIDED**

The Underground Storage Tank Pilot Program is responsible for assuring that all fuel releases from underground storage tanks (UST) are properly cleaned up and no longer pose a risk to public health or groundwater. Currently, this program provides mitigation oversight of approximately 110 contaminated UST sites within Stanislaus County. The program provides for investigation and remediation oversight of underground storage tank petroleum release sites.

<i>Environmental Resources - Underground Storage Tank</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,800	\$5,732	\$4,396	\$0	\$0	\$4,396
Other Charges	\$316,768	\$178,115	\$254,575	\$0	\$0	\$254,575
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$320,568</b>	<b>\$183,847</b>	<b>\$258,971</b>	<b>\$0</b>	<b>\$0</b>	<b>\$258,971</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$8,703	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$174,844	\$183,847	\$258,971	\$0	\$0	\$258,971
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$183,547	\$183,847	\$258,971	\$0	\$0	\$258,971
Plus Fund Balance	\$137,021	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$258,971 be approved for the Environmental Resource – Underground Storage Tank Pilot Program budget, funded by \$258,971 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding the Department of Environmental Resources will continue efforts to close contaminated underground storage tanks safely.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
The Department of Environmental Resources operational priority is to complete the work necessary to close 2% of the contaminated underground storage tank sites in the Fiscal Year 2006-2007.	As of March 30, 2007 over 2.5% of the contaminated sites in the Site Mitigation Program were closed. We are estimating to close 3.5% by the end of the fiscal year.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Department of Environmental Resources operational priority is to complete the work necessary to close 2% of the contaminated underground storage tank sites in the Fiscal Year 2007-2008.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—USED OIL RECYCLING**

Budget Unit 0034210  
 Special Revenue Fund

**SERVICES PROVIDED**

Oil Block Grant Funds are designated for public education and financial support of used oil recycling related activities.

<i>Environmental Resources - Used Oil Recycling</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$62,691	\$22,794	\$53,584	\$0	\$0	\$53,584
Other Charges	\$27,926	\$59,105	\$98,740	\$0	\$0	\$98,740
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$90,617</b>	<b>\$81,899</b>	<b>\$152,324</b>	<b>\$0</b>	<b>\$0</b>	<b>\$152,324</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$7,298	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$8,439	\$77,399	\$76,548	\$0	\$0	\$76,548
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$15,737</b>	<b>\$77,399</b>	<b>\$76,548</b>	<b>\$0</b>	<b>\$0</b>	<b>\$76,548</b>
<b>Plus Fund Balance</b>	<b>\$74,880</b>	<b>\$4,500</b>	<b>\$75,776</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,776</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$152,324 be approved for the Environmental Resources – Used Oil Recycling, funded by \$76,548 in estimated department revenue and \$75,776 in department fund balance. As of May 2007, the Department’s fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Department will maintain the same level of service as in the prior year in support of oil recycling activities. These activities include community education and the facilitation of the Certified Oil Collection sites. In addition efforts to meet the need for oil filter collection at the Certified Oil Collection sites have been funded for the 2007-2008 Fiscal Year.

On February 8, 1994, the Board of Supervisors directed the Auditor/Controller’s Office establish this budget unit as an interest bearing account, since the funds were advanced to the department. Effective July 1, 2007, the grant funds that will be awarded will be reimbursable. It is recommended that the Board direct the Auditor/Controller’s Office to change this budget unit from an interest bearing account to a non-interest bearing account as funds will no longer be advanced.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—VEHICLE REGISTRATION FEE SURCHARGE**

Budget Unit 0034210  
 Special Revenue Fund

**SERVICES PROVIDED**

Vehicle Registration Fee Surcharge provides assistance in achieving a reduction in air emissions to improve air quality and protect the health and safety of County residents.

<i>Environmental Resources - Vehicle Registration Fee</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$35,975	\$50,000	\$50,000	\$0	\$0	\$50,000
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$35,975</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$15,944	\$9,500	\$9,500	\$0	\$0	\$9,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$15,944</b>	<b>\$9,500</b>	<b>\$9,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,500</b>
<b>Plus Fund Balance</b>	<b>\$20,031</b>	<b>\$40,500</b>	<b>\$40,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,500</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$50,000 be approved for the Environmental Resources – Vehicle Registration Fee Surcharge, funded by \$9,500 in estimated department revenue and \$40,500 in department fund balance. As of May 2007, the Vehicle Registration Fee Surcharge’s fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Department of Environmental Resources will continue to provide the same level of service as in the prior year in support of achieving a reduction in air emissions.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—WASTE TIRE ENFORCEMENT GRANT**

Budget Unit 0034200  
 Special Revenue Fund

This budget unit is being established with the Proposed Budget and was not included in a previous budget document.

**SERVICES PROVIDED**

Waste Tire Enforcement funds are designated for performing initial and follow-up inspections for all waste tire generators, haulers, and end-use facilities for all jurisdictions in Stanislaus County except the City of Modesto.

<i>Environmental Resources - Waste Tire Enforcement Grant</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$25,203	\$0	\$0	\$25,203
Other Charges	\$0	\$0	\$103,997	\$0	\$0	\$103,997
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$0	\$129,200	\$0	\$0	\$129,200
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$129,200	\$0	\$0	\$129,200
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$129,200	\$0	\$0	\$129,200
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0

**RECOMMENDED BUDGET**

It is recommended that a budget of \$129,200 be approved for the Environmental Resources – Waste Tire Enforcement Grant, funded by \$129,200 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Department of Environmental Resources will continue to provide educational services and inspection oversight in support of state regulations regarding waste tire disposal, storage, transportation, and documentation.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Conduct inspections of the 446 waste tire generators and haulers for compliance with state regulations regarding waste tire disposal, storage, transportation and documentation.	Completed 240 waste tire sites inspected with 10 Notices of Violation issued. Identified 25 new waste tire generators not on the States list of waste tire generators.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Environmental Resources' Waste Tire Enforcement Grant operational priorities are:

1. Continue to perform inspections of waste tire haulers and generators with goal to reach all generators by the end of the grant cycle; and
2. Provide education on proper waste tire disposal to generators and general public.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**ENVIRONMENTAL RESOURCES—WASTE-TO-ENERGY**

Budget Unit 0034810  
 Enterprise Fund

**SERVICES PROVIDED**

The Waste-To-Energy (WTE) project provides for the disposal of refuse, generated by the County and its nine cities, at the Stanislaus Resource Recovery Facility. The facility, operated by Covanta Stanislaus, Inc., disposes waste, recovers metals, and generates electricity in an efficient, cost effective and environmentally sound manner, and is a sound alternative to landfilling one hundred percent of the waste.

<i>Environmental Resources - Waste-to-Energy</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$11,345,539	\$11,897,148	\$11,546,313	\$0	\$0	\$11,546,313
Other Charges	\$936,394	\$1,134,331	\$1,806,601	\$0	\$0	\$1,806,601
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$12,281,933</b>	<b>\$13,031,479</b>	<b>\$13,352,914</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,352,914</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,263,030	\$1,240,466	\$1,242,004	\$0	\$0	\$1,242,004
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$5,955,455	\$6,500,000	\$6,812,400	\$0	\$0	\$6,812,400
Miscellaneous Revenue	\$252,177	\$0	\$350,000	\$0	\$0	\$350,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$7,470,662	\$7,740,466	\$8,404,404	\$0	\$0	\$8,404,404
Plus Fund Balance	\$4,811,271	\$5,291,013	\$4,948,510	\$0	\$0	\$4,948,510
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$13,352,914 be approved for the Environmental Resources – Waste-To-Energy and is funded by \$8,404,404 in estimated department revenue and \$4,948,510 in department fund balance. As of May 2007, the Environmental Resources – Waste-To-Energy fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding the Department as directed by the Solid Waste-To-Energy Executive Committee will provide the same level of service as in the prior year. The Solid Waste-To-Energy Committee is a four-member panel comprised of two representatives from both the Board of Supervisors and Modesto City Council. The proposed budget was approved by the Solid Waste-To-Energy Executive Committee on March 22, 2007.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

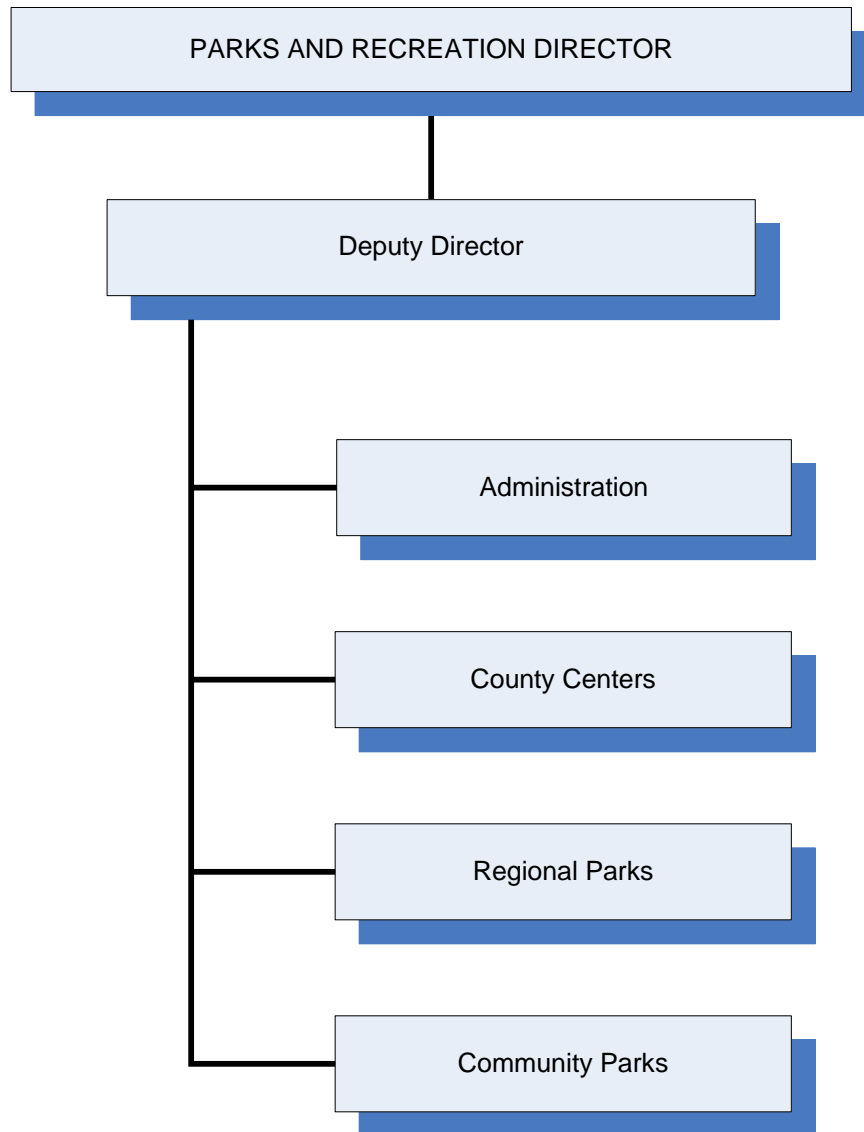
<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Facilitate orderly deliveries of waste to the facility by the hauling companies in order to increase plant efficiencies and reduce waiting time for trucks; and	The hauling companies have responded positively, and make every attempt to spread out the deliveries throughout the facility's receiving hours. These efforts are ongoing; and
Obtain independent engineer's report for the physical and operating condition of the facility.	The independent engineer's report on facility's condition assessment was received on March 16, 2007.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Waste-To-Energy operational priorities are:

1. Utilize the independent engineer's report on the condition assessment of the facility to formulate staff recommendations regarding renewal of the current Service Agreement or a new operating agreement; and
2. Work with the waste hauling companies and facility operator to keep unacceptable wastes out of deliveries designated to the facility. Project management will utilize the operator's waste screening reports to track incidents of deliveries of unacceptable materials, and generate notices to the hauling company to remind them to exercise the necessary precautions to keep the unacceptable waste out of the deliveries.

# PARKS AND RECREATION





**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION**

Budget Unit 0035110  
 General Fund

**MISSION STATEMENT**

The mission of the Parks and Recreation Department is to implement the policies established by the Board of Supervisors pertaining to parks, which includes acquiring, developing and maintaining recreation areas serving every segment of society, including the disabled and the economically disadvantaged. It is also to provide the leadership necessary to develop and manage parks and recreation facilities in ways that will provide the best possible experience for people to enjoy the out-of-doors at the most reasonable costs.

**SERVICES PROVIDED**

The Stanislaus County Department of Parks and Recreation operates four regional parks, two off-highway vehicle terrain parks, and a number of fishing accesses along rivers, lakes and canals, providing a vast array of recreational opportunities: picnicking, beach areas, sail and power boating, water skiing, jet skiing, fishing, swimming and primitive, semi-developed, or full RV hookup campsites. In addition, the Department of Parks and Recreation provides landscape maintenance around six County centers and numerous other County buildings and community parks in the unincorporated communities.

<i>Parks and Recreation</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$2,384,327	\$2,534,038	\$2,751,880	\$0	\$0	\$2,751,880
Services and Supplies	\$994,310	\$1,488,702	\$1,218,296	\$416,612	\$200,000	\$1,418,296
Other Charges	\$574,460	\$546,220	\$594,370	\$0	\$0	\$594,370
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$95,000	\$0	\$0	\$95,000
Equipment	\$183,019	\$180,000	\$0	\$0	\$0	\$0
Other Financing Uses	\$126,888	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$400,131	\$505,390	\$500,270	\$0	\$0	\$500,270
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,663,135</b>	<b>\$5,254,350</b>	<b>\$5,159,816</b>	<b>\$416,612</b>	<b>\$200,000</b>	<b>\$5,359,816</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$44,040	\$27,000	\$24,300	\$0	\$0	\$24,300
Intergovernmental Revenue	\$56,205	\$0	\$284,000	\$0	\$0	\$284,000
Charges for Service	\$2,025,297	\$2,095,400	\$2,084,767	\$0	\$0	\$2,084,767
Miscellaneous Revenue	\$204,850	\$232,052	\$200,900	\$0	\$0	\$200,900
Other Financing Sources	\$29,976	\$152,257	\$100,000	\$0	\$0	\$100,000
<b>Less Total Revenue</b>	<b>\$2,360,368</b>	<b>\$2,506,709</b>	<b>\$2,693,967</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,693,967</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$2,302,767</b>	<b>\$2,747,641</b>	<b>\$2,465,849</b>	<b>\$416,612</b>	<b>\$200,000</b>	<b>\$2,665,849</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$5,359,816 be approved for the Parks and Recreation budget, funded by \$2,693,967 in estimated department revenue and a \$2,665,849 contribution from the General Fund. This level of funding includes base budget adjustments of \$102,686 for salary, health insurance,

and retirement. One-time funding is included in the amount of \$200,000 for park infrastructure projects and to address immediate maintenance issues at existing facilities. Additional funding for four Park Maintenance positions, minimal Stanislaus County Police Activities Leagues administrative costs, and the Sheriff's request for storage and office space at the Regional Parks is not recommended at this time.

## **PROGRAM DISCUSSION**

At this level of funding, the Department will be challenged to maintain current service levels for the operation and maintenance of four regional parks, neighborhood and community parks, providing ground maintenance of County buildings, as well as maintenance of Salida parks and streetscapes and six fishing accesses within Stanislaus County. This strain on services levels is in part due to the fact that in Fiscal Year 2006-2007, the Department assumed maintenance responsibility of the 12<sup>th</sup> Street office building and parking garage, the renovated Riverdale Park and Fishing Access, and the improved saddle dams and campgrounds at Woodward Reservoir.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. The current Parks and Recreation system has need for some major infrastructure improvements and deferred maintenance including but not limited to fencing, roads, building maintenance, wastewater system maintenance and water systems. It is estimated that approximately \$18 million of fencing and infrastructure improvements and renovation are necessary to keep roads, parks and required fencing maintained. In Fiscal Year 2006-2007 the Department requested an annual contribution in order to begin to address some of these deficiencies. The Department received a contribution of \$400,000 in General Funds and has completed or is in the process of completing several initial projects. For Fiscal Year 2007-2008, the Department again requested an annual contribution of \$400,000 in order to continue to address additional fencing, sewer system upgrades, road maintenance and many other infrastructure improvements and renovation. The recommended budget addresses \$200,000 of the Department's identified critical needs in this area.
2. In addition, the Department also requested funding for four Park Maintenance positions, totaling of \$182,624. These four Park Maintenance positions would bring the Parks and Recreation Department back to Fiscal Year 2002-2003 staffing levels through full funding for the 35 allocated positions. The Department has not had full funding since Fiscal Year 2002-2003 when deficit reductions began.
3. The Department also requested additional funding in the amount of \$11,913 to cover the increase in the budget proposal from the Stanislaus County Police Activities League (PAL), for equipment, supplies, participants, indirect costs, and salary increases for this program. The Department currently contracts with Stanislaus County PAL for the provision of after-school programs in the unincorporated communities of Empire, Grayson, Keyes, South Modesto, Salida, Crows Landing and the Airport Neighborhood. Approved funding in Fiscal Year 2006-2007 in the amount of \$104,118 provided the restoration of after-school programs in Grayson, Salida and South Modesto.
4. The Department also requested additional funding of \$50,000 in order to meet the needs of the Sheriff's Department at the Regional Parks. The Sheriff has requested storage facilities for their equipment needs at the Regional Parks and climate controlled secure offices. The Department has determined that by purchasing storage bins to store parks equipment in, the current storage facility could be designated for the Sheriff's needs. Additional cooling and heating systems would also need to be installed to address this request.

## **STAFFING IMPACTS**

Total current authorized positions— 35

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 35

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>A well-planned infrastructure system</b>			
Ensure reliable water sources – quality and quantity;		Completed well and water filtration studies for Frank Raines and Woodward Regional Parks. Developed scope of work for improvements to bring water sources into State compliance. Implemented projects identified by Regional Waste Quality Control Board (RWQCB) compliance order at Frank Raines;	
<b>Effective partnerships</b>			
Evaluate new and existing partnerships;		All partnerships have been inventoried and classified;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction;		Customer satisfaction survey was utilized to establish a baseline measure of customer satisfaction, effectiveness, responsiveness and quality of services provided. In addition, Customer Relationship Management (CRM) software has been implemented and used to track and trend customer requests and complaints;	
		The Parks and Recreation Department implemented the County-Wide Survey during the third and fourth quarter of 2006. The 114 survey responses were positive with 94.4% of the responses during third quarter and 100% of the responses during the fourth quarter answering either strongly agree or agree to the question of “Overall, I am satisfied with my experience in this Department.”	
Increase e-government (electronic) services and transactions; and		The Department has contracted with a vendor to provide an online reservation system to assist customers in coordinating camping activities; and	
Improve the efficiency of County government processes.		Inventory of processes was developed and prioritized. For Fiscal Year 2006-2007, the Department developed and implemented a Playground Inspection Program for all community parks.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Increase quality of landscape maintenance at community and regional parks;		Mowing schedules were revised resulting in increased quality of landscape maintenance;	
Continue to seek external grant funding for capital projects to provide new or replace old amenities at community and regional parks;		Department was awarded grant funding in the amount of \$2,852,138 in Fiscal Year 2006-2007 for the following projects: Woodward Reservoir Heron Point, Empire Community Swimming Pool, Frank Raines Operations and Maintenance, La Grange Operations and Maintenance, Frank Raines Planning, and Tree Grant;	
Continue to improve process documentation and ordinance changes to provide clear expectations and requirements to customers and staff; and		Developed mowing, maintenance and cleaning schedules; and	

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Create annual funding to be used for improvements for asphalt repair and replacement, roof repair and replacement, fencing repair, replacement and construction and similar projects not usually covered in the Parks and Recreation operations and maintenance budget.	The Department requested annual funding for improvements; a one-time funding was approved for Fiscal Year 2006-2007. See Attachment 1 for the list of projects that were completed or are in the process of completion.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Parks and Recreation Department operational priorities are:

1. Continue to seek external grant funding for capital projects to provide new or replace old amenities at community and regional parks;
2. Request annual funding to be used for improvements for asphalt repair and replacement, roof repair and replacement, fencing repair, replacement and construction and similar projects not usually covered in the Parks and Recreation operations and maintenance budget; and
3. Work with the Chief Executive Office to complete the Parks organizational study in order to ensure the staffing needs and appropriate classifications are utilized.

In order to accomplish these priorities, the Parks and Recreation Department will continue to seek external grant funding to match the needs of the Department in accordance with the Parks Master Plan 1999 and the County's Capital Improvement Plan 2007. In addition, the Department will continue to work closely with the Chief Executive Office Human Resources Unit to complete the organizational study in order to ensure the staffing needs and appropriate classifications are approved, and with the Chief Executive Office Finance and Operations Unit to address the annual funding needs for improvements to the Parks facilities.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—FISH AND WILDLIFE**

Budget Unit 0035451  
 Special Revenue Fund

**SERVICES PROVIDED**

Fish and Wildlife assists in achieving the goals of the Fish and Wildlife Committee to provide education programs and support wildlife and wildlife habitats.

<i>Parks and Recreation - Fish and Wildlife</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$8,081	\$50,000	\$49,900	\$0	\$0	\$49,900
Other Charges	\$4,663	\$0	\$100	\$0	\$0	\$100
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$12,744</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$16,338	\$13,000	\$18,000	\$0	\$0	\$18,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$16,338	\$13,000	\$18,000	\$0	\$0	\$18,000
Plus Fund Balance	(\$3,594)	\$37,000	\$32,000	\$0	\$0	\$32,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$50,000 be approved for the Parks and Recreation – Fish and Wildlife budget, funded by \$18,000 in estimated department revenue and \$32,000 in department fund balance. As of May 2007, the Parks and Recreation – Fish and Wildlife fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Department of Parks and Recreation will continue to provide educational programs and enhanced wildlife and wildlife habitats as determined by the Fish and Wildlife Committee.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Enhance wildlife and wildlife habitats as determined by the Fish and Wildlife Committee.	The Fish and Wildlife continues efforts in support of enhancing wildlife and wildlife habitats as determined by the Fish and Wildlife Committee.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Fish and Wildlife operational priorities are:

Provide for educational programs and enhanced wildlife and wildlife habitats as determined by the Fish and Wildlife Committee.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—MODESTO RESERVOIR PATROL**

Budget Unit 0035451  
 Special Revenue Fund

**SERVICES PROVIDED**

Modesto Reservoir Patrol provides for enhanced services to protect the water quality at Modesto Reservoir Regional Park. Modesto Reservoir is operated in partnership with the Modesto Irrigation District's water treatment plant. This program provides for the continuation of enhanced water quality services.

<i>Parks and Recreation - Modesto Reservoir Patrol</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$117,403	\$0	\$0	\$117,403
Other Charges	\$0	\$94,403	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$94,403</b>	<b>\$117,403</b>	<b>\$0</b>	<b>\$0</b>	<b>\$117,403</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$9,000	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$23,000	\$23,000	\$23,000	\$0	\$0	\$23,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$23,000	\$32,000	\$23,000	\$0	\$0	\$23,000
Plus Fund Balance	(\$23,000)	\$62,403	\$94,403	\$0	\$0	\$94,403
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$117,403 be approved for the Parks and Recreation – Modesto Reservoir Patrol budget, funded by \$23,000 in department revenue and \$94,403 in department fund balance. As of May 2007, the Parks and Recreation – Modesto Reservoir Patrol fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Department of Parks and Recreation will be able to address issues or concerns that arise during the year. The Modesto Reservoir Patrol budget is set up for specific uses during the year that will aid in maintaining water quality. While there are no operational priorities associated with this budget issues or concerns arise during the year related to water quality at Modesto Reservoir.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**  
**PUBLIC RESOURCES**  
**Recreation Facilities**



**PARKS AND RECREATION—OFF-HIGHWAY VEHICLE FUND**

Budget Unit 0035451  
Special Revenue Fund

**SERVICES PROVIDED**

Off Highway Vehicle (OHV) Fund provides for the development and activities of off-highway vehicle parks at designated sites in Stanislaus County, including Frank Raines and La Grange Off-Highway Vehicle Parks.

<i>Parks and Recreation - Off Highway Vehicle Fund</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$82,772	\$75,339	\$0	\$0	\$75,339
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$82,772</b>	<b>\$75,339</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,339</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,428	\$1,000	\$2,500	\$0	\$0	\$2,500
Intergovernmental Revenue	\$7,703	\$36,676	\$3,643	\$0	\$0	\$3,643
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$9,131</b>	<b>\$37,676</b>	<b>\$6,143</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,143</b>
<b>Plus Fund Balance</b>	<b>(\$9,131)</b>	<b>\$45,096</b>	<b>\$69,196</b>	<b>\$0</b>	<b>\$0</b>	<b>\$69,196</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$75,339 be approved for the Parks and Recreation – Off-Highway Vehicle Fund budget, funded by \$6,143 in estimated department revenue and \$69,196 in department fund balance. As of May 2007, the Parks and Recreation – Off-Highway Vehicle Fund fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Department of Parks and Recreation will provide for development and activities at designated off-highway vehicle parks in Stanislaus County. Projects identified for consideration during the 2007-2008 Fiscal Year include additional fencing at Frank Raines and signage needs.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Recreation Facilities**

**PARKS AND RECREATION—PARKS MASTER PLAN**

Budget Unit 0035430  
 General Fund

**SERVICES PROVIDED**

The Parks Master Plan budget addresses deficiencies in neighborhood parks, recommends upgrades of existing parks and fishing accesses, provides for the acquisition and development of additional park sites and provides staffing to follow through with the plan.

<i>Parks and Recreation - 20-year Master Plan</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$22,737	\$26,838	\$35,000	\$0	\$0	\$35,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$22,737</b>	<b>\$26,838</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$26,838	\$0	\$35,000	\$0	\$0	\$35,000
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$26,838</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,000</b>
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$4,101)</b>	<b>\$26,838</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$35,000 be approved for the Parks and Recreation – Parks Master Plan budget, funded by \$35,000 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Department will set funds aside for the Salida School Park design and development. This project is currently on-hold and until there is further action taken on this project, the property is being farmed. Pursuant to the agreement between the County and the Salida School District, the County shares in farming expenses and generated revenue.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA  
Fiscal Year 2007-2008**

**PUBLIC RESOURCES  
Recreation Facilities**



**PARKS AND RECREATION—TUOLUMNE RIVER REGIONAL PARK**

Budget Unit 0035420  
General Fund

**SERVICES PROVIDED**

Tuolumne River Regional Park (TRRP) provides for the maintenance and preservation of seven miles of river corridor, while allowing continued development in a manner that creates positive recreational ventures.

The Board of Supervisors, through a Joint Powers Agreement (JPA), participates in the regional park effort with the City of Ceres and the City of Modesto.

<i>Parks and Recreation - TRRP</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$171,766	\$174,184	\$174,184	\$43,897	\$43,897	\$218,081
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$171,766</b>	<b>\$174,184</b>	<b>\$1,174,184</b>	<b>\$43,897</b>	<b>\$43,897</b>	<b>\$1,218,081</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
<b>Less Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$171,766</b>	<b>\$174,184</b>	<b>\$174,184</b>	<b>\$43,897</b>	<b>\$43,897</b>	<b>\$218,081</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,218,081 be approved for the Parks and Recreation – Tuolumne River Regional Park budget, funded by \$1,000,000 in Public Facility Fee revenue and a \$218,081 contribution from the General Fund. This includes a \$43,897 increase in General Fund contribution to provide for increased services to meet the County’s obligation under the Joint Powers Authority Agreement.

**PROGRAM DISCUSSION**

At this level of funding, the budget provides for the continuation of services as expected and agreed upon by the participating cities of the JPA. The TRRP budget will provide funding for a contract for park maintenance, and for agency contributions for the capital project improvement of the development of

the TRRP Gateway Parcel. This includes the Gateway Parcel Precise Plan and Construction Documentation.

On February 13, 2007 the Board approved \$1 million contribution from Public Facility Fees to pay for planning, trail work, irrigation, planting, grading, permitting, other construction within the TRRP Gateway, and project administration.

The TRRP Gateway Parcel consists of approximately 90 acres and main elements include the Amphimeadow, the Farmers' Market Area, the Riverwalk, the Multi-Use Meadow, the Outdoor Classroom, the Acorn Boardwalk, the Fishing Deck and the Orchard Vista Point. The current total estimated cost of the Gateway Parcel is approximately \$25 million.

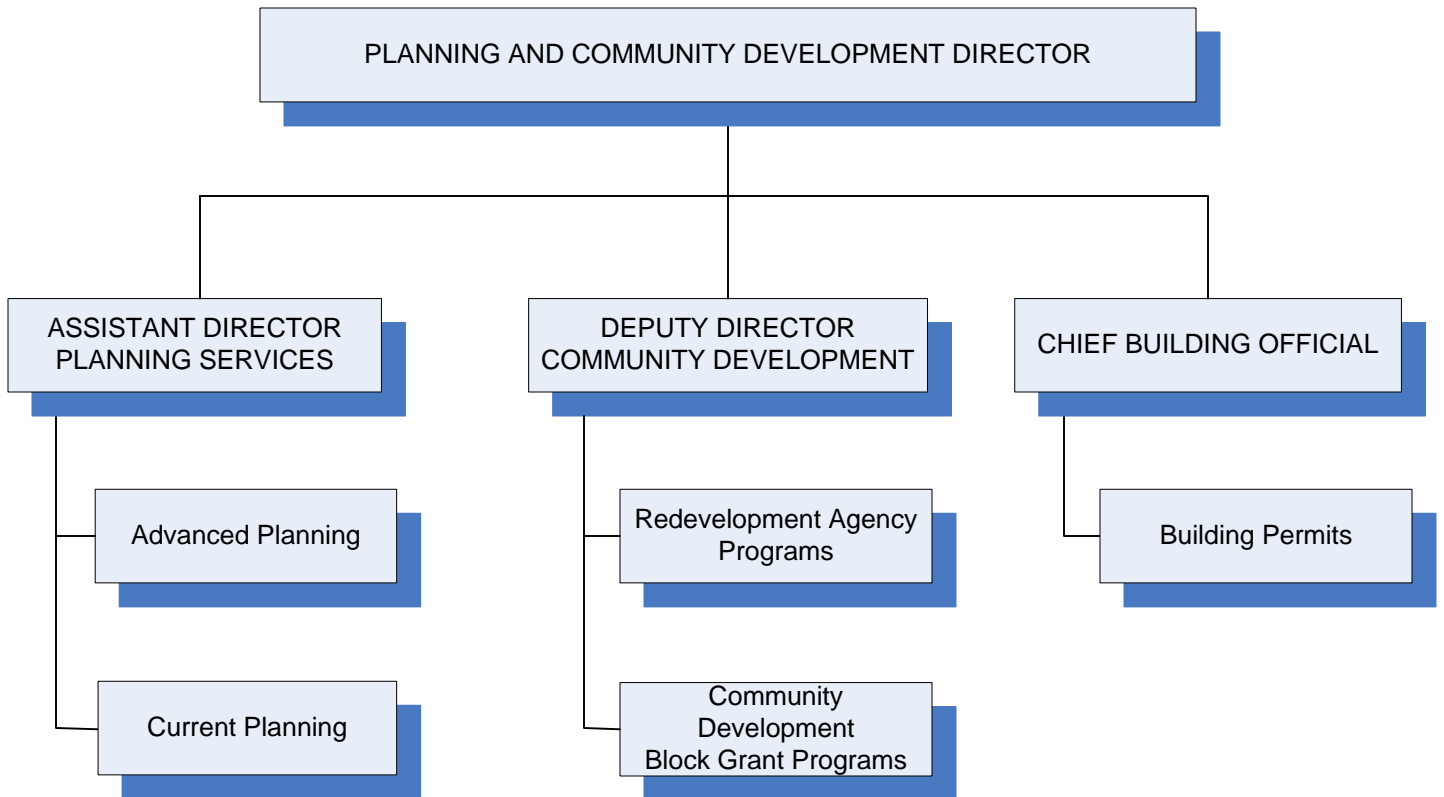
#### **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

#### **STAFFING IMPACTS**

Total current authorized positions— 0

# PLANNING AND COMMUNITY DEVELOPMENT



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING AND COMMUNITY DEVELOPMENT**

Budget Unit 0025101  
 General Fund

**MISSION STATEMENT**

The Planning and Community Development Department is committed to protect the health, safety and welfare of the people of Stanislaus County, promote economic development, diversify the County's agriculture and economic base, provide high quality streamlined permit processing services to all internal and external customers, and always maintain compliance with State planning laws.

**SERVICES PROVIDED**

The Department of Planning and Community Development provides information and assistance to customers on a multitude of land use topics. Planning staff responds to an estimated 30,000 phone calls and personal contact visits per year, ranging from calls inquiring on the zoning of a particular parcel, to accepting a land use application and processing it through the system for approval. Knowledge and expertise is provided to the Board of Supervisors, Chief Executive Office, and other County departments (i.e. Public Works, Parks and Recreation, Environmental Resources, Animal Services) on specific projects for the benefit of the entire County.

<i>Planning &amp; Community Development</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,412,955	\$1,564,953	\$1,667,849	\$0	\$0	\$1,667,849
Services and Supplies	\$92,558	\$104,604	\$114,800	\$0	\$0	\$114,800
Other Charges	\$38,156	\$40,050	\$65,720	\$0	\$0	\$65,720
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$337,197	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$14,990	\$18,410	\$18,870	\$0	\$0	\$18,870
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,895,856</b>	<b>\$1,728,017</b>	<b>\$1,867,239</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,867,239</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$320,990	\$249,000	\$265,000	\$0	\$0	\$265,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$39,365	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$161,309	\$236,000	\$288,000	\$0	\$0	\$288,000
Miscellaneous Revenue	\$599	\$500	\$500	\$0	\$0	\$500
Other Financing Sources	\$1,190	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$523,453</b>	<b>\$485,500</b>	<b>\$553,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$553,500</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$1,372,403</b>	<b>\$1,242,517</b>	<b>\$1,313,739</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,313,739</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,867,239 be approved for the Planning and Community Development budget, funded by \$553,500 in estimated department revenue and a \$1,313,739 contribution from the General Fund.

## **PROGRAM DISCUSSION**

At this level of funding, the Department of Planning and Community Development will continue to provide the same level of services as in the prior year.

Developer reimbursements will be received for the contracts and services associated with the Salida Community Plan Update project. It is estimated that revenue will decrease by approximately \$60,000 due to a reallocation of services to a contract planning firm. Under this new arrangement developers will pay the planning firm directly for services provided for this project. These funds are managed under the Planning – Salida Planning Efforts budget within the Department. It is expected that some of these funds will be transferred to the main Planning and Community Development budget to assist in offsetting actual staff costs related to completion of Salida Community Plan update tasks as defined in the approved Guidance Package for the project. It is estimated that the Department will receive approximately \$10,000 in revenue from the Salida Community Plan fund. These funds are limited to covering staff costs as the project progresses, and are not to be considered as a permanent source of revenue for the Department.

The Redevelopment Agency and Community Development Block Grants (CDBG) will have limited funds available to also reimburse the Planning and Community Development main budget for assistance provided. The Board of Supervisors has requested that these two agencies limit their administration budget to only 10% of available funding. Revenue from CDBG is anticipated to increase by approximately \$5,000 in Fiscal Year 2007-2008. This revenue is variable from year to year and is dependent upon the amount of work Planning Department staff actually performs for the CDBG Program.

Fees collected for Business Licenses and Zoning Permits are projected to increase by approximately \$16,000 based on Fiscal Year 2006-2007 actual revenues. Fees collected for mining inspections will offset increased costs associated with the inspection contracts.

With the re-alignment of the Department, the Planning and Community Development Division will now provide administrative services to the Building Permits Division through the Director and the Financial and Office Managers. Revenue from the Building Permits Division will offset approximately \$130,000 of the salary and benefit costs for these positions.

Finally, funds are being collected through the fee schedule and set aside for the comprehensive update of the General Plan under a separate budget unit. Some of these funds are expected to offset staff costs for tasks associated with the update and implementation of the new Agricultural Element, and participation in the General Plan Update Committee. These funds are limited to covering staff costs as the project progresses and are not to be considered as a permanent source of revenue for the Department.

Overall, the Division anticipates net increase of approximately \$68,000 in revenues in Fiscal Year 2007-2008.

## **UNFUNDED REQUESTS**

The Department's budget request included a critical need for which funding has not been identified:

- ◆ Total cost for the update of the General Plan was estimated at approximately \$1.6 million in 2005. Fees have been collected in excess of \$500,000 to date at a rate of approximately \$200,000 per year. The Department has identified approximately \$1,000,000 in unmet needs in relation to this comprehensive update. If no other funding is available, it will take longer than originally anticipated to begin the update.

## **STAFFING IMPACTS**

Total current authorized positions— 18

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 18



**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>A well-planned infrastructure system</b>			
Ensure reliable water sources – quality and quantity;		Quarterly water discussion meetings were held with cities, irrigation & water districts, elected officials & public;	
Improve transportation circulation;		Staff worked on the Hammett Rd/Kiernan Ave study, Salida Community Plan update; Circulation Element of General Plan;	
Promote effective liquid waste disposal;		Robertson Road sewer construction completed, Empire sewer project begun;	
<b>A strong local economy</b>			
Facilitate job creation;		Continue pursuit of industrial/commercial zoning for Crows Landing and Salida;	
<b>A strong agricultural economy/heritage</b>			
Protect agricultural resources;		Proposed Ag Element presented to Board, returned to staff for further revisions;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Customer satisfaction survey resulted in a score of 4.52 out of a possible 5.0; and	
Improve the efficiency of County government processes.		Completed work flow process for land use applications.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
Provide information & assistance to customers that contact Dept. by phone, email or counter. Two Full time Planners required for this activity;		Planners provide assistance to customers on a rotating basis with 6,427 counter visits to Planning in 2006 (an average of 26 per day excluding over-the-counter building permits). Phone calls average over 50 per day. Each planner views or responds to over 15 e-mails per day;	
Process land use applications within State mandated time frame;		Land use applications increased by approx. 10%; all have been completed within the required guidelines and time frames. (352 numbered projects in 2006);	
Guidance and service to new Salida Planning Efforts;		Application was placed on a “hold” status by the developers for 6 months. Work has begun again at their request. Planners provide on-going services to the Salida Ad-Hoc Committee as needed, attend and guide regular meetings with developers, service providers, and technical experts;	
One full time Planner provided for building permit review as required in reorganization plan;		Planners reviewed over 2,000 building permits in 2006 by providing over the counter and regular building permit review services to the Building Permits Division “one stop shop;”	
Initiate the comprehensive update of the General Plan contingent upon funding;		It is estimated that a comprehensive update would cost approximately \$1.6 million. In Fiscal Year 2006-2007 an additional \$287,000 was collected in revenue from fees bringing the total funding available to approx. \$600,000. Planners attend regular meetings of the General Plan Update Committee;	
Provide services related to the update of the Agricultural Element of the General Plan;		The update of the Agricultural Element has been completed and presented to the Board of	

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
		Supervisors, pursuant to Board action staff is providing additional information and revisions;	
Provide services to the Crows Landing Air Facility Master Plan effort;		Staff provides assistance to the CEO and Crows Landing Ad-Hoc Committee as needed throughout the planning process;	
Provide service to Airport Land Use Commission; and		Staff has attended training workshop and is processing an application for an amendment to the Airport Land Use Plan; and	
Provide assistance to departments and our partner agencies.		Customer survey of other County departments resulted in a 27.5% response and an overall rating score of 4.52 out of a possible 5.0.	

### **CURRENT YEAR OPERATIONAL PRIORITIES**

The Department of Planning and Community Development's operational priorities are:

1. Continue to provide information and assistance to the multitude of customers that contact our department each year. Each contact could take anywhere from a few minutes to several hours or days. This task requires two (2) full-time planners;
2. Process land use applications, completing the many state mandated processes within the required time frames. This task requires the participation of all staff;
3. Provide guidance and support to the new Salida Planning Efforts. This project will take the equivalent of one (1) full time planner;
4. Provide one (1) full-time planner to Development Services for building permit review as required by Development Services reorganization plan and approved by the Board of Supervisors;
5. Initiate the comprehensive update of the General Plan contingent upon funding. One (1) full-time planner is assigned this task;
6. Initiate implementation of measures outlined in the update of the Agricultural Element of the General Plan including buffer design guidelines, update of Williamson Act Uniform Rules, and agricultural mitigation guidelines;
7. Continue to provide services to the Crows Landing Air Facility Master Planning effort;
8. Continue to provide services as needed to the Airport Land Use Commission; and
9. Department staff will continue to provide all necessary assistance to the Redevelopment Agency, Community Development Block Grants, Chief Executive Office, Board of Supervisors, and other partner agencies.

The staff of the Planning Department will continue to provide all of the support and assistance that is required of us to our many customers. Projects will be prioritized in order to meet all requests, mandates, and required time frames with the limited current staffing level.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**  
**PUBLIC RESOURCES**  
**Public Ways**



**PLANNING—BUILDING PERMITS**

Budget Unit 0040400  
 Special Revenue Fund

**SERVICES PROVIDED**

Building Permits Division of the Planning and Community Development Department provides plan checking, building permit issuance, and construction inspection services for residential, commercial and industrial projects and for the Building Code Enforcement Unit in the unincorporated area of Stanislaus County. All fees related to these functions are calculated and collected by the Building Permits Division. The Division devotes a significant amount of time responding to customer inquiry and providing technical assistance.

<i>Planning - Building Permits</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,929,893	\$2,547,921	\$2,787,288	\$0	\$0	\$2,787,288
Services and Supplies	\$394,030	\$396,075	\$346,125	\$0	\$0	\$346,125
Other Charges	\$566,692	\$576,443	\$482,163	\$0	\$0	\$482,163
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$12,808	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$48,392	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,951,815</b>	<b>\$3,520,439</b>	<b>\$3,615,576</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,615,576</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$3,204,197	\$2,853,309	\$2,865,000	\$0	\$0	\$2,865,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$326,202	\$492,625	\$490,500	\$0	\$0	\$490,500
Miscellaneous Revenue	\$566	\$3,100	\$1,000	\$0	\$0	\$1,000
Other Financing Sources	\$91,304	\$100,000	\$50,000	\$0	\$0	\$50,000
Less Total Revenue	\$3,622,269	\$3,449,034	\$3,406,500	\$0	\$0	\$3,406,500
Plus Fund Balance	(\$670,454)	\$71,405	\$209,076	\$0	\$0	\$209,076
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$3,615,576 be approved for the Planning – Building Permits budget, funded by \$3,406,500 in estimated department revenue and \$209,076 in department fund balance. As of May 2007, the Planning – Building Permits fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this funding level, the Planning – Building Permits Division will continue to provide Public Facility Fee collection, plan checking, building permit issuance, and construction inspection services as needed by customers. Incorporated into this budget is the continuation of contracted inspection and plan checking services for the City of Ceres. This budget is completely supported by plan check and inspection fee revenue.

The Department will continue to implement the Board approved reorganization of the permitting process. A major component of the process this year will be the design, development, and implementation of a new One-Stop Permitting software solution.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 34

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 34

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Successfully implement building services software;	A Request for Proposal has been prepared and responses from interested contractors have been received. A team has been selected to review and rank the responses. Once ranking has been completed, a recommendation will be submitted to the Board of Supervisors for their approval;
Revise existing web page to improve accessibility and ease of use;	The Building Permits Division now has its own site located under the Department of Planning and Community Development. A user has the option to select forms, fees, or informational handouts. There is also the ability to contact staff through an email option;
Create a true “one stop shop” for building permits; and	Through the reorganization of the Building Permits Division staff has implemented many new processes to create a “one stop shop”. In order to process permits in a timely manner, staff from the Dept. of Environmental Resources, Department of Planning and Community Development and Fire are available at all times to enable the process to keep moving; and
Evaluate program improvements and make adjustments as needed.	The customer activity at the front counter has increased by approximately 7% in the past 3 years. With the new processes developed for the “one stop shop”, over the counter permits issued has increased by 16%, and 99% of the plans submitted are reviewed within a three week time frame.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Planning—Building Permits’ operational priorities are:

1. Complete the selection and implementation process for a new building permit software system;
2. Review the Division’s website to improve accessibility, ease of use, and provide current, up-to-date information;
3. Review processes and procedures in order to maintain a true “one stop shop;” and
4. Extensive training will be provided to staff for the new building regulations that will become effective on January 1, 2008.

Customer and employee surveys will be conducted on an ongoing basis in order to provide performance measures and feedback. An effective “one stop shop” calls for frequent evaluation for opportunities for improvement and updates in the processes. Continuous communication with the stakeholders in order to improve availability and processing timelines is vital.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING—HAMMETT AND KIERNAN PROJECT STUDY REPORT**

Budget Unit 0025510  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget unit will provide the funding and guidance for two Project Study Reports for the design of future transportation improvements to the Hammett Road and Kiernan Avenue areas in Salida.

<i>Planning - Hammett / Kiernan PSR</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$22,117	\$250,000	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$22,117</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$10,888	\$2,500	\$15,000	\$0	\$0	\$15,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$250,000	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$260,888</b>	<b>\$2,500</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>
<b>Plus Fund Balance</b>	<b>(\$238,771)</b>	<b>\$247,500</b>	<b>(\$15,000)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$15,000)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that estimated revenue of \$15,000 be approved for the Planning – Hammett and Kiernan Project Study Report budget. This revenue will be used to offset previously encumbered costs associated with the two project study reports.

**PROGRAM DISCUSSION**

Funding for the Project Study Reports has been provided by contributions from developers and local landowners. The level of service will remain the same and there are no known unfunded budget impacts at this time.

No new appropriations are being budgeted at this time. The entire consultant contract has been encumbered and any funds remaining on the contract will be brought forward to Fiscal Year 2007-2008.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Completion of the preliminary engineering and environmental reports will provide for the design of future transportation circulation improvements needed for both the Hammett Road and Kiernan Avenue (State Route 219) interchanges. The engineering consultant firm of Rajappan and Meyer has been hired to prepare the study. The scope of the original contract has been modified to include local access alternatives for the North County Expressway and freeway interchange alternatives necessary to accommodate the expressway concept to be adopted by the Board of Supervisors.	The consultant firm of Rajappan and Meyer is performing the preliminary engineering and environmental work. It is anticipated that 90% of the Kiernan PSR and 50% of the Hammett PSR will be completed by the end of Fiscal Year 2007-2008.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Hammett and Kiernan Project operational priorities are:

Continue to provide for the design of future transportation circulation improvements needed for both the Hammett Road and Kiernan Avenue (State Route 219) interchanges plus modifications to include local access to alternatives for the North County Expressway.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**  
**PUBLIC RESOURCES**  
**Other Protection**



**PLANNING—REDEVELOPMENT AGENCY**

Budget Unit 0025700  
 Capital Projects Fund

**MISSION STATEMENT**

The Redevelopment Agency will implement programs and projects to eliminate blight in the project area, finance the elimination of blight through the use of tax increment financing and other means, and improve the quality of life of residents in the project area.

**SERVICES PROVIDED**

The Stanislaus County Redevelopment Agency provides fiscal resources to implement or construct programs and projects that primarily are designed to eliminate blighting conditions. California Community Redevelopment Law mandates that an agency eliminate blight. Since this is a basis for redevelopment, programs and projects will continue to be implemented that address this mandate.

<i>Planning - Redevelopment Agency</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$206,457	\$299,237	\$220,180	\$0	\$0	\$220,180
Services and Supplies	\$349,768	\$12,250,600	\$7,105,582	\$0	\$0	\$7,105,582
Other Charges	\$643,587	\$305,452	\$2,637,181	\$0	\$0	\$2,637,181
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,308,708	\$925,000	\$1,009,857	\$0	\$0	\$1,009,857
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,508,520</b>	<b>\$13,780,289</b>	<b>\$10,972,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,972,800</b>
Taxes	\$3,973,744	\$3,700,000	\$4,039,427	\$0	\$0	\$4,039,427
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$514,139	\$100,000	\$400,000	\$0	\$0	\$400,000
Intergovernmental Revenue	\$65,682	\$40,000	\$40,000	\$0	\$0	\$40,000
Charges for Service	\$43,033	\$25,000	\$25,000	\$0	\$0	\$25,000
Miscellaneous Revenue	\$15,385	\$5,000	\$5,000	\$0	\$0	\$5,000
Other Financing Sources	\$15,617,000	\$2,000	\$500	\$0	\$0	\$500
Less Total Revenue	\$20,228,983	\$3,872,000	\$4,509,927	\$0	\$0	\$4,509,927
Plus Fund Balance	(\$17,720,463)	\$9,908,289	\$6,462,873	\$0	\$0	\$6,462,873
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$10,972,800 be approved for the Planning Redevelopment Agency budget, funded by \$4,509,927 in estimated department revenue and \$6,462,873 in department fund balance. The achieved department fund balance was made possible through the issuance of a tax allocation bond in 2005.

**PROGRAM DISCUSSION**

At this level of funding, the Stanislaus County Redevelopment Agency will dedicate resources to meet current year operational priorities including efforts to reduce or eliminate certain infrastructure



deficiencies and encourage economic development activities. The Stanislaus County Redevelopment Project Area includes over 4,000 acres in sixteen (16) non-contiguous areas throughout the County. Activities are undertaken to assist in the elimination of blighting conditions.

During Fiscal Year 2007-2008, further work will be conducted relating to the Keyes Storm Drainage Infrastructure Project. This multi-million dollar project will provide storm drain, curb, gutter, and full-width street improvements. Funding for this project was made possible through the issuance of a tax allocation bond. Other programs are the Salida Boulevard Project, design of the Airport Neighborhood Infrastructure, Economic Workforce Development program, and several neighborhood clean-up programs. The Agency will continue its debt service obligations for the Salida Storm Drainage loan, tax allocation bonds for Keyes Infrastructure and Industrial Fire District.

### UNFUNDED REQUESTS

There are no critical needs associated with this budget unit.

### STAFFING IMPACTS

Total current authorized positions— 2

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 2

### PRIOR YEAR OPERATIONAL PRIORITIES

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Eliminate or reduce certain infrastructure deficiencies, including substandard vehicular circulation and parking systems; inadequate water, sewer and storm drainage systems; and other similar public and private improvements, facilities and utilities deficiencies;	Current Projects in progress: Keyes Infrastructure Project, Salida Boulevard/Broadway Avenue Intersection Improvement Project, and health and safety related repairs to the water system for the town of Crows Landing. Staff has also continued with a Revitalization Plan for the Airport Neighborhood District that includes infrastructure improvements, workforce development programs and housing rehabilitation;
Retain and expand existing businesses by means of community redevelopment and rehabilitation activities and by encouraging and assisting the cooperation and participation of owners, businesses and public agencies;	The Agency conducted two (2) Enterprise Zone 40 workshops in partnership with The Alliance for Crows Landing Road Businesses and the South Modesto redevelopment sub-area. Workshops distributed the information to the community, agencies and business owners in English and Spanish;
Install new public improvements, facilities and utilities in areas that are currently inadequately served; and	The Agency began the sewer lateral connection program for the Shackelford redevelopment sub-area. 70 households have been assisted in connecting to sewer service. Low interest loans and grants have been made available to income eligible property owners; and
Encourage economic development activities to create and retain jobs, especially in areas that are in need of physical revitalization and have stagnant rental and high vacancy rates.	The Agency is one of the lead partners for the Stanislaus Workforce Development Collaborative and coordinated the first annual Stanislaus Workforce Development Summit and is the lead agency for the Quarterly Government /Community Sub-committee. The Summit has initiated two new workforce development programs for the County. Agency staff also referred businesses in the redevelopment sub-areas to the Alliance Small Business Development Center.

## CURRENT YEAR OPERATIONAL PRIORITIES

The Redevelopment Agency's operational priorities are:

1. Eliminate or reduce certain infrastructure deficiencies, including inadequate water, sewer and storm drainage systems; and other similar public improvements, facilities and utilities deficiencies.

During Fiscal Year 2007-2008, the Agency will continue work on the Airport Neighborhood Revitalization Plan which includes: infrastructure, housing rehabilitation and economic and community development programs.

2. Retain and expand existing businesses by means of community redevelopment and rehabilitation activities and by encouraging and assisting the cooperation and participation of owners, businesses and public agencies.

Staff will continue to partner with the Alliance to promote the Enterprise Zone 40 program and its benefits to the community and businesses in the targeted areas.

3. Install new public improvements, facilities and utilities in areas that are currently inadequately served.

During Fiscal Year 2007-2008, further work will be conducted relating to the Keyes Storm Drainage Infrastructure Project. This multi-million dollar project will provide storm drain, curb, gutter and full-width street improvements. Funding for this project was made possible through the issuance of a tax allocation bond.

4. Encourage economic development activities to create and retain jobs, especially in areas that are in need of physical revitalization and have stagnant rental and high vacancy rates.

As a partner in the Stanislaus Workforce Development Collaborative, staff will assist in the development and implementation of two new workforce development programs for the County that were designed as a result of the first annual Workforce Development Summit. The Agency will assist in the planning for the 2007-2008 Summit and act as the lead agency for the Government/Community sub-committee that will focus on the development of new workforce initiatives for the community. Staff will also be working with the Hispanic Chamber of Commerce and the Alliance to develop a small business mentoring program.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING—REDEVELOPMENT AGENCY- HOUSING SET ASIDE**

Budget Unit 0025780  
 Capital Projects Fund

**SERVICES PROVIDED**

The Stanislaus County Redevelopment Agency provides fiscal resources to implement programs or construct projects that primarily assist low and moderate-income households with rehabilitation, construction and acquisition. California Redevelopment Law requires that an agency establish a Housing Set Aside account for such activities.

<i>Planning - RDA Housing Set a Side</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$379,845	\$843,599	\$1,000,000	\$0	\$0	\$1,000,000
Other Charges	\$179,151	\$179,151	\$179,160	\$0	\$0	\$179,160
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$558,996</b>	<b>\$1,022,750</b>	<b>\$1,179,160</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,179,160</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$20,480	\$7,500	\$25,000	\$0	\$0	\$25,000
Intergovernmental Revenue	\$250,000	\$302,500	\$124,875	\$0	\$0	\$124,875
Charges for Service	\$33,500	\$4,000	\$20,000	\$0	\$0	\$20,000
Miscellaneous Revenue	\$65,034	\$30,000	\$200,000	\$0	\$0	\$200,000
Other Financing Sources	\$1,302,784	\$925,000	\$1,009,857	\$0	\$0	\$1,009,857
Less Total Revenue	\$1,671,798	\$1,269,000	\$1,379,732	\$0	\$0	\$1,379,732
Plus Fund Balance	(\$1,112,802)	(\$246,250)	(\$200,572)	\$0	\$0	(\$200,572)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,179,160 be approved for the Planning Redevelopment Agency – Housing Set Aside budget, funded by \$1,379,732 in estimated department revenue. This will result in \$200,572 in positive contribution to department fund balance for the future implementation of housing programs and projects.

**PROGRAM DISCUSSION**

At this level of funding, the Stanislaus County Redevelopment Agency – Housing Set Aside program will continue the implementation of housing programs and projects designed to assist low and moderate-income households. The budget for Fiscal Year 2007-2008 was prepared using property tax increment projections. Accordingly, projects and programs proposed for implementation are adequately funded based on this projection.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Continuing First Time Homebuyer Program;	The Agency assisted seven (7) households with financial assistance in the form of low interest loans to purchase their first home;
Continuing Housing Rehabilitation Program;	The Agency financially assisted three (3) households with low interest loans in the rehabilitation of their home;
Commencing Shackelford Neighborhood Sewer Lateral Connection Program; and	The Agency began the sewer connection program for the Shackelford redevelopment sub-area and has assisted 70 households connect to sewer service. Low interest loans and grants have been made available to income eligible property owners; and
Continuing neighborhood cleanup events with a focus in the upcoming year in the West Modesto area.	The Agency conducted two (2) clean up events and has four (4) scheduled events before the end of the fiscal year. Over 90 tons of garbage was disposed of as a result of this program.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Redevelopment Agency—Housing Set Aside’s operational priorities are:

1. Continuing First Time Homebuyers Program.

During Fiscal Year 2007-2008, the Agency will continue to promote and offer the First Time Homebuyers Programs that assists income eligible individuals purchase their first home. Staff projects a total of seven (7) loans to be processed to assist first time homebuyers through the program for the upcoming fiscal year.

2. Continuing Housing Rehabilitation Program.

The Agency will continue to offer low interest loans through the Housing Rehabilitation program to income eligible property owners. An estimated five (5) low interest loans will be processed to assist homeowners to rehab and eliminate related housing health and safety issues.

3. Continuing Shackelford Neighborhood Sewer Lateral Connection Program.

During Fiscal Year 2007-2008, staff will continue to offer the sewer connection program to income eligible households. 100 additional households are expected to be connected to sewer service through the program in the upcoming fiscal year.

4. Continuing neighborhood clean up events with a focus in the upcoming year in the Airport Neighborhood District.

A total of five (5) Community Clean Up events will be scheduled during the fiscal year in targeted areas in partnership with the Department of Environmental Resources and community groups.

5. Partner with Habitat for Humanity/Stanislaus to acquire residential properties and subsequently market to income eligible households. It is anticipated that a potential of ten (10) properties may be acquired.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING—SPECIAL REVENUE GRANTS**

Budget Unit 0025310  
 Special Revenue Fund

**MISSION STATEMENT**

The Federal Housing and Urban Development (HUD) Department, Community Development Block Grant Program will implement eligible activities identified in the Stanislaus County Consolidated Plan and respond to the priorities established by the Board of Supervisors that benefit the Target Income Group.

**SERVICES PROVIDED**

Within the Special Revenue Grants budget unit is Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), Home Investment Partnership Program (HOME), California Housing Finance Agency Housing Enabled by Local Partnership (CalHFA HELP), and Program Income (PI) funds. These funds are used to provide housing rehabilitation, construct community infrastructure, provide down payment assistance to income-eligible persons, rehabilitate community facilities, participate in funding public service activities, assist with programs partnering in the goal to end long-term homelessness, and to implement other programs and activities as listed in the Stanislaus County Consolidated Plan.

<i>Planning - Special Revenue Grants</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$100,088	\$204,940	\$237,115	\$0	\$0	\$237,115
Services and Supplies	\$2,570,767	\$2,761,623	\$2,437,790	\$0	\$0	\$2,437,790
Other Charges	\$62,065	\$35,925	\$115,355	\$0	\$0	\$115,355
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,604	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,735,524</b>	<b>\$3,002,488</b>	<b>\$2,790,260</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,790,260</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$2,556,012	\$2,652,488	\$2,655,600	\$0	\$0	\$2,655,600
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$511,270	\$75,000	\$100,000	\$0	\$0	\$100,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$3,067,282</b>	<b>\$2,727,488</b>	<b>\$2,755,600</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,755,600</b>
<b>Plus Fund Balance</b>	<b>(\$331,758)</b>	<b>\$275,000</b>	<b>\$34,660</b>	<b>\$0</b>	<b>\$0</b>	<b>\$34,660</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$2,790,260 be approved for the Planning Special Revenue Grants budget, funded by \$2,755,600 in estimated department revenue and \$34,660 in department fund balance. As of May 2007, the Planning Special Revenue Grants fund balance reflects a positive cash balance for future use.

**PROGRAM DISCUSSION**

The budget for Fiscal Year 2007-2008 was prepared following the federal announcement of the grant award for Stanislaus County and the Consortium participants (cities of Oakdale, Patterson, Ceres, Waterford, and Newman). Accordingly, projects and programs proposed for implementation are adequately funded and the resulting level of service will not change.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 3

There are no recommended changes to current level of staffing.

Total recommended authorized positions— 3

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Assist members of the Consortium with the administration of the grant(s). The Consortium consists of the following cities: Oakdale, Patterson, Ceres, Waterford and Newman;	Staff has provided assistance to the 5 Consortium cities with respect to the administration of their grant funding, i.e. program monitoring, program funding;
Continue to provide financial assistance for and monitoring of public service grantee activities;	Administration has been provided to 15 CDBG and 5 ESG public service grantees;
Finish construction of the Robertson Road Neighborhood Municipal Sewer Service Project;	The Robertson Road Neighborhood Municipal Sewer Service project has been completed;
Begin individual sewer lateral connection program for those households that are income-eligible; and	86 sewer lateral connections in the Shackelford Neighborhood and 60 connections in the Robertson Road area will be completed in Fiscal Year 2006-2007; and
Begin design of new municipal sewer service trunk line for Empire in coordination with the Empire Sanitation District.	Stantec Consulting Inc. has been selected for the design of the Empire sewer service project and work began in March 2007.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Special Revenue Grants' operational priorities are:

1. Continue to assist the Consortium cities, Oakdale, Patterson, Ceres, Waterford, and Newman, with grant administration;
2. Continue to provide financial assistance for and monitoring of public service grantee activities;
3. Continue the individual sewer lateral connection program for those households that are income-eligible in the Shackelford and Robertson Road areas;
4. Begin individual sewer lateral connection program for those households that are income-eligible in the North Ceres area generally bounded by Pecos, Herndon, Bystrum and Joyce; and
5. Complete the design of the Empire sewer service trunk line and begin construction.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING—GENERAL PLAN MAINTENANCE**

Budget Unit 0025521  
 Special Revenue Fund

**SERVICES PROVIDED**

The General Plan Maintenance budget unit has been established for the purpose of collecting fees from land use and building permit applications to provide for the comprehensive update to Stanislaus County's General Plan. The General Plan is composed of several different elements: Land Use, Circulation, Conservation/Open Space, Noise, Safety, Housing and Agricultural, all of which are very unique and have specific requirements.

<i>Planning - General Plan Maintenance</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$260,000	\$50,000	\$0	\$0	\$50,000
Other Charges	\$0	\$40,000	\$20,000	\$0	\$0	\$20,000
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$70,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$4,709	\$1,000	\$15,000	\$0	\$0	\$15,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$231,134	\$115,000	\$265,500	\$0	\$0	\$265,500
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$100,000	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$335,843</b>	<b>\$116,000</b>	<b>\$280,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$280,500</b>
<b>Plus Fund Balance</b>	<b>(\$335,843)</b>	<b>\$184,000</b>	<b>(\$210,500)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$210,500)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$70,000 be approved for the Planning – General Plan Maintenance budget, funded by \$280,500 in estimated department revenue. This will result in \$210,500 in positive contribution to department fund balance which will be utilized once sufficient funding is collected to fund the General Plan update and related Environmental Impact Report.

**PROGRAM DISCUSSION**

At this level of funding, the Department of Planning and Community Development will be required to seek additional funding for the comprehensive update to the Stanislaus County General Plan. The Department will continue to pursue opportunities for other funding sources in addition to fee collection.

**UNFUNDED REQUESTS**

The Department's budget request included a critical need for which funding has not been identified:



- ◆ The Department has learned that the loan application from the Economic Development Bank was not recommended for funding and a grant from the State is not available at this time. Obtaining funding from additional sources is critical to be able to begin the update process. The longer the update process is postponed, the higher the cost may be to complete the process.

• Aside from funding, the most critical need can be viewed as the actual update to the General Plan. Once the update is completed, it will provide the County with the most appropriate and feasible plan to guide the future growth of the County.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Initiate the update of Stanislaus County’s General Plan. This will be a multi-year project contingent upon an agreed-upon financial strategy, which could include fees collected, County contribution, a possible loan from the local Economic Development Bank, and a possible grant and/or loan from the State. Once the funding is finalized, the various environmental review and studies could begin.	<p>The update of the Agricultural Element of the General Plan has been completed and is waiting for approval by the Board of Supervisors;</p> <p>To date, \$560,000 in fees has been collected, approximately 33% of the total cost; and</p> <p>A loan from the Economic Development Bank was not recommended for funding and a grant from the State’s Sustainable Communities Program is not available.</p>

**CURRENT YEAR OPERATIONAL PRIORITIES**

The operational priorities for Fiscal Year 2007-2008 will remain the same as the previous year but it is contingent upon acquisition of sufficient funding. The Planning Department will continue to collect fees from land use and building permit applications as well as pursue other opportunities for loans or grants to fund the General Plan update and related Environmental Impact Report.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Other Protection**

**PLANNING—SALIDA PLANNING EFFORTS**

Budget Unit 0025601  
 Special Revenue Fund

**SERVICES PROVIDED**

This budget unit will provide the funding and guidance for the Salida Community Plan Update and conceptual land use, infrastructure, and funding strategy.

<i>Planning - Salida Planning Efforts</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$42,384	\$200,000	\$0	\$0	\$0	\$0
Other Charges	\$0	\$432,000	\$100,000	\$0	\$0	\$100,000
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$42,384</b>	<b>\$632,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$250,000	\$1,358,809	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$200,000	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$450,000	\$1,358,809	\$0	\$0	\$0	\$0
Plus Fund Balance	(\$407,616)	(\$726,809)	\$100,000	\$0	\$0	\$100,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$100,000 be approved for the Planning – Salida Planning Efforts budget, funded by \$100,000 in department fund balance. As of May 2007, the Planning – Salida Planning Efforts fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Planning and Community Development Department will continue to provide guidance for the community planning of Salida. All funding for the completion of the Environmental Impact Report and related documents will be provided by outside developers.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

## PRIOR YEAR OPERATIONAL PRIORITIES

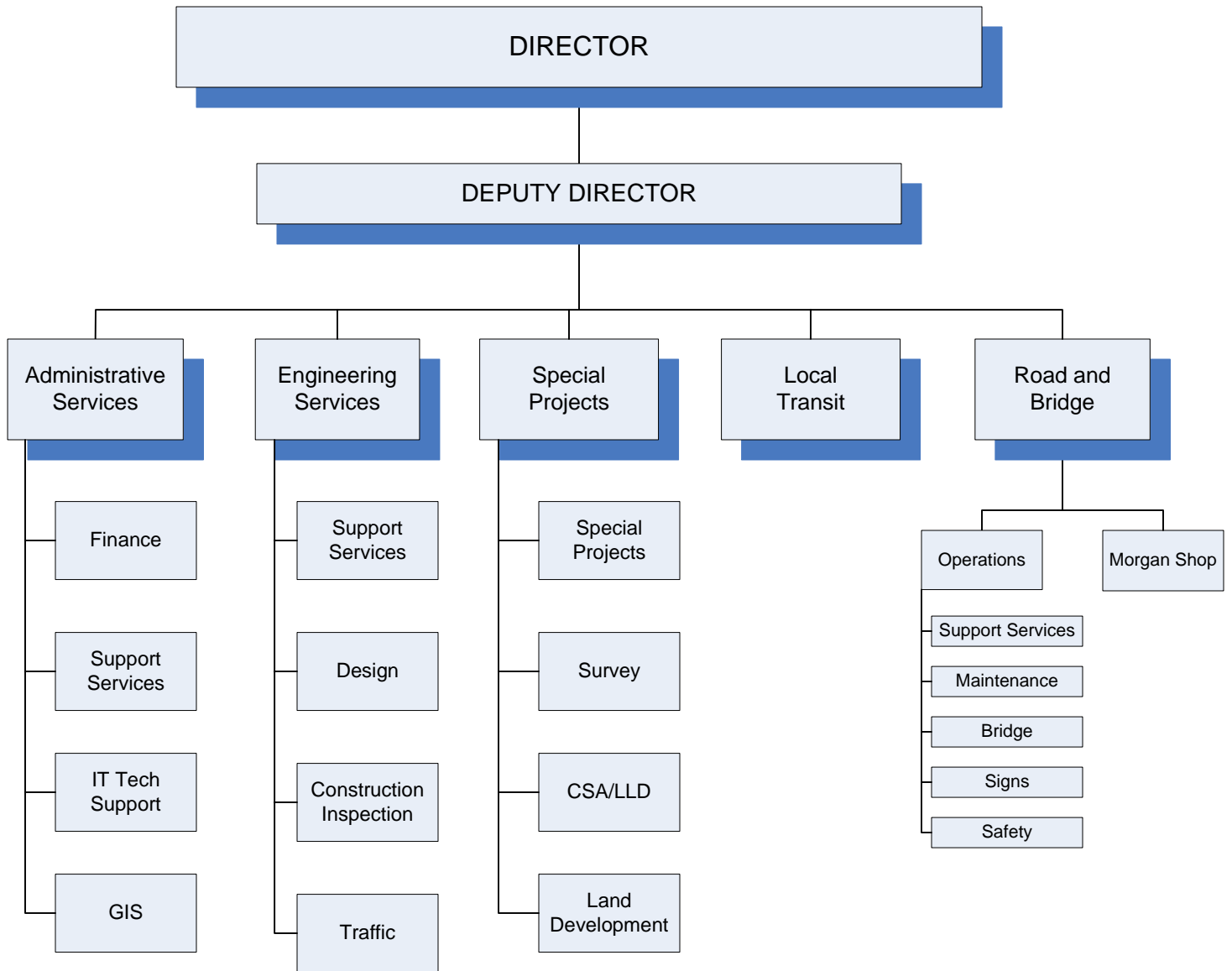
OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Land use and infrastructure planning, financial and fiscal analyses, completion of various technical studies related to water, transportation, biology, noise, public services, and others.	A Time Line, Project/Task Description and cost analysis for project processing has been developed. E I P Associates has been hired to prepare the Salida Community Plan update and related Environmental Impact Report. Initial work began in March 2006 but was temporarily placed on hold by the Project Proponents. Project work has resumed but is slightly behind schedule. County staff meets regularly with developers and consultant to review work progress and discuss issues.

## CURRENT YEAR OPERATIONAL PRIORITIES

The Salida Planning Efforts' operational priority is:

- ◆ Continue to monitor the progress of the work and consult with staff and developers to provide the necessary assistance to the project.

# PUBLIC WORKS



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—ADMINISTRATION**

Budget Unit 0040001  
 Special Revenue Fund

**MISSION STATEMENT**

The mission of the Public Works Department is to provide a safe and healthy community while focusing on economic development. We pledge to provide competitive products and services to the citizens of Stanislaus County and each of our customers by:

- ◆ Maintaining a commitment to quality through innovation and continuous improvement;
- ◆ Providing leadership through team-based empowerment at every point of service;
- ◆ Fostering a friendly climate based upon respect between all employees and customers; and
- ◆ Organizing around teams committed to an entrepreneurial spirit towards change.

**SERVICES PROVIDED**

Public Works Administration Division provides leadership, operational coordination, and policy development for all Public works divisions. The finance section provides budgeting, financial, and cost accounting services. The technical staff develops and maintains the Department's information technology system, and provides geographical information and maps (GIS Services) to all divisions of the Public Works Department, other County departments, and other government agencies. Staff also provides formation and operational assistance to Community Service Areas (CSA) and Landscape and Lighting Districts.

<i>Public Works - Administration</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,484,075	\$1,644,696	\$1,431,695	\$0	\$0	\$1,431,695
Services and Supplies	\$183,721	\$195,258	\$181,457	\$0	\$0	\$181,457
Other Charges	\$145,444	\$127,540	\$161,804	\$0	\$0	\$161,804
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$38,559	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,851,799</b>	<b>\$1,967,494</b>	<b>\$1,774,956</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,774,956</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$4,640	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,675,829	\$1,941,339	\$1,772,456	\$0	\$0	\$1,772,456
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$168,981	\$26,155	\$2,500	\$0	\$0	\$2,500
<b>Less Total Revenue</b>	<b>\$1,849,450</b>	<b>\$1,967,494</b>	<b>\$1,774,956</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,774,956</b>
<b>Plus Fund Balance</b>	<b>\$2,349</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$1,774,956 be approved for the Public Works – Administration budget, funded by \$1,774,956 in estimated department revenue.

## PROGRAM DISCUSSION

At this level of funding, the Public Works Department has the resources to provide the leadership, coordination, and management direction to the four major operating divisions of the Public Works Department. These divisions include Engineering, Transit, Road & Bridge, and Morgan Shop.

## UNFUNDED REQUESTS

There are no critical needs associated with this budget unit.

## STAFFING IMPACTS

The Department has continued to review the organizational structure of its Administration, Engineering and Roads & Bridge divisions. Position transfers and reclassification recommendations are included in each of these divisions in order to improve the management, administration, and delivery of critical programs and development projects. The following is being recommended in the Administration budget:

Total current authorized positions— 17

It is recommended to reclassify one Manager III to Manager IV. The fiscal impact is approximately \$5,045 for the fiscal year, funding is included in the Department's base budget.

It is recommended to transfer one Sr. Application Specialist position from Engineering to this budget unit. Additionally, it is recommended to transfer one Assistant Engineer and one Engineering Tech position from this budget unit to Engineering.

It is recommended to delete one Transportation Project Coordinator position.

Total recommended authorized positions— 15

## PRIOR YEAR STRATEGIC PRIORITIES

STRATEGIC PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
<b>A well-planned infrastructure system</b>			
Improve transportation circulation;		Road maintenance needs identified and prioritized. Annual program developed and included in the Capital Improvement Plan;	
Promote effective solid waste disposal;		Completed waste stream analysis for feasibility of recycling facility. Discussions on location, number, and sizing of potential facility were in process prior to transfer of Fink Road Landfill Division to Environmental Resources;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Within the CRM system, implemented a 5-day and 2-day notification prior to work request close date. Resulting in improved follow-up and completeness and virtually eliminated repeat calls. Implemented a shared drive on GroupWise to enable improved follow-up; and	
Improve the efficiency of County government processes.		Digitized aperture cards containing road improvement plans, developments, commercial projects, etc., allowing for on-line, remote access and a more efficient response to information	

STRATEGIC PRIORITIES	OUTCOMES Fiscal Year 2006-2007
	requests.

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Implement succession planning in all divisions through continued training and cross-training.	Training and cross training program has been made available to all employees.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Works Administration Division's operational priorities are:

1. Develop a planning model to identify areas of need and to track improvements to the County's infrastructure system.
2. Facilitate the use of Regional Transportation Impact Fee funds for projects as identified in the Capital Improvement Program through year 2012.

Working with historical information and present day technology, staff will develop a GIS/web-based application to record existing road conditions, cost estimates for improvements, and other infrastructure related information. The application will promote comprehensive planning for infrastructure improvements by identifying needs and related improvement costs.

Public Works staff will coordinate with StanCOG staff to develop procedures for gaining StanCOG approval to access Regional Transportation Impact Fee funds for Public Facility Fee road projects as identified in Stanislaus County's Capital Improvement Plan.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**  
**PUBLIC RESOURCES**  
**Public Ways**



**PUBLIC WORKS—ENGINEERING**

Budget Unit 0040249  
 Special Revenue Fund

**SERVICES PROVIDED**

The Public Works Engineering Division provides design and construction management services for various road and bridge construction and reconstruction projects. Additionally, staff collects and provides analysis of traffic and vehicle accident data, and provides land survey and right-of-way activities.

<i>Public Works - Engineering</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,987,999	\$2,399,775	\$2,897,499	\$0	\$0	\$2,897,499
Services and Supplies	\$248,454	\$166,350	\$276,410	\$0	\$0	\$276,410
Other Charges	\$494,561	\$645,395	\$787,250	\$0	\$0	\$787,250
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$53,440	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,784,454</b>	<b>\$3,211,520</b>	<b>\$3,961,159</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,961,159</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$4,479	\$31,852	\$0	\$0	\$0	\$0
Charges for Service	\$2,392,816	\$2,511,428	\$2,768,129	\$0	\$0	\$2,768,129
Miscellaneous Revenue	\$511	\$336	\$0	\$0	\$0	\$0
Other Financing Sources	\$378,906	\$667,904	\$1,198,130	\$0	\$0	\$1,198,130
Less Total Revenue	\$2,776,712	\$3,211,520	\$3,966,259	\$0	\$0	\$3,966,259
Plus Fund Balance	\$7,742	\$0	(\$5,100)	\$0	\$0	(\$5,100)
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$3,961,159 be approved for the Public Works – Engineering budget, funded by \$3,966,259 in estimated department revenue. This will result in \$5,100 in positive contribution to department fund balance.

**PROGRAM DISCUSSION**

At this level of funding, the Public Works Engineering Division will provide the resources required for road and bridge project design, traffic studies, project construction management, survey, subdivision map processing, right-of-way, encroachment permit inspections and land development. This funding level also includes resources to continue making limited improvements in the Survey Monument Preservation Program to address loss and destruction of older survey monuments.

This budget represents an increase over prior year of approximately \$750,000. The increase is due in part to the restructuring of the Public Works Department in Fiscal Year 2006-2007. The restructuring resulted in three positions being transferred from other divisions within Public Works and the Building



Permits Division of Planning to the Engineering division. Due to the restructuring, there was also a significant increase in the allocation of Public Works Administration costs to the remaining Public Works divisions.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

The Department has continued to review the organizational structure of its Administration, Engineering and Roads & Bridge divisions. Position transfers and reclassification recommendations are included in each of these divisions in order to improve the management, administration, and delivery of critical programs and development projects. The following is being recommended in the Engineering budget unit:

Total current authorized positions— 29

It is recommended to laterally reclassify one Public Works Manager II position to Supervising Civil Engineer. There is no fiscal impact associated with this lateral reclassification. It is further recommended to change the title of Supervising Civil Engineer to Sr. Civil Engineer to better reflect the industry standard.

It is also recommended to reclassify one Right a Way Agent position to Senior Engineering Technician. There is no fiscal impact associated with this reclassification as it has been underfilled at the Senior Engineering Technician level. It is further recommended that the Right a Way Agent classification be deleted.

It is recommended to transfer one Assistant Engineer and one Engineering Tech position from Administration to this budget unit. It is also recommended to transfer one Senior Application Specialist position from this budget unit to Administration.

Total recommended authorized positions— 30

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
Re-organize the Engineering Division;		Engineering division was restructured to focus on project delivery;	
Establish priorities in support of strategic priorities; and		Improved focus on efficient government operations through restructuring of division; and	
Be an engineering resource for the various Stanislaus County Departments in need of such services.		Provided engineering support to Parks and Planning (Redevelopment & Community Development Block Grants).	

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Works-Engineering operational priorities are:

1. Integrate Design section and Construction section for superior project delivery; and
2. Continue to be an engineering resource for the various County departments in need of such services.

The Division will continue to market their services to other Stanislaus County Departments in need of engineering services. Engineering, Design, Traffic and Road Operations will work closely together to insure that projects are delivered in an efficient, cost effective manner and that infrastructure needs are being met.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—LOCAL TRANSIT SYSTEM**

Budget Unit 0041510  
 Enterprise Fund

**SERVICES PROVIDED**

Local Public Transit operates the County’s public transportation system, Stanislaus Regional Transit (“StaRT”). StaRT provides intercity service within the County and links with city transportation systems to provide coordinated transit service for County residents. StaRT operates both fixed and demand response transit services to 16 communities in the County and provides non-emergency medical transportation to Bay area medical facilities. Two new services will be added this fiscal year. Route 70 that will take County students to the Merced Transit Center so they can get to Merced College and the University of California at Merced and the Medivan South that will transport residents to the Children’s Hospital in Madera.

<i>Public Works - Local Transit System</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$276,512	\$355,619	\$347,202	\$0	\$0	\$347,202
Services and Supplies	\$2,137,617	\$2,332,545	\$2,799,918	\$0	\$0	\$2,799,918
Other Charges	\$457,219	\$609,802	\$571,430	\$0	\$0	\$571,430
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	(\$250,295)	\$60,000	\$1,924,032	\$0	\$0	\$1,924,032
Other Financing Uses	\$7,916	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,628,969</b>	<b>\$3,357,966</b>	<b>\$5,642,582</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,642,582</b>
Taxes	\$2,506,291	\$2,639,894	\$2,512,668	\$0	\$0	\$2,512,668
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$47,385	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$462,360	\$155,689	\$1,121,827	\$0	\$0	\$1,121,827
Charges for Service	\$264,984	\$292,383	\$358,695	\$0	\$0	\$358,695
Miscellaneous Revenue	\$5,300	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$3,286,320</b>	<b>\$3,087,966</b>	<b>\$3,993,190</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,993,190</b>
<b>Plus Fund Balance</b>	<b>(\$657,351)</b>	<b>\$270,000</b>	<b>\$1,649,392</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,649,392</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$5,642,582 be approved for the Public Works – Local Transit System budget, funded by \$3,993,190 in estimated department revenue and \$1,649,392 in department fund balance. As of May 2007, the Public Works – Local Transit System fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Public Works Department will continue to provide transportation services to the greater population of Stanislaus County utilizing fourteen services, and will provide funding for the County Park and Ride Program. Two new services will be added this fiscal year, Route 70 will take County students to the Merced Transit Center near Merced College and the University of California at

Merced and the Medivan South that will transport residents to the Children’s Hospital in Madera. Funding for this budget is made available through a combination of Transportation Development Act funds, fare box revenue and Federal Transit Administration funds.

The Proposed Budget contains funding for the purchase of three (3) Compressed Natural Gas buses, the installation of a backup compressor for the compressed natural gas (CNG) fuel station at the Morgan Road Public Works yard, and bus shelters and benches repair or replacement.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 3

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 3

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
Work with StanCOG, Caltrans and Federal Transit administration to identify sources of transit funding; and		Applied for Federal grants: Congestion Mitigation (CMAQ) and Air Quality, Section 5311 and 5311(f) grants; and	
Work with StanCOG, Caltrans and Federal Transit administration to apply for and hopefully receive new transit funds.		Received \$816,956 CMAQ grant, \$389,031 Section 5311 grant and waiting to hear status of \$200,000 5311(f) grant application.	

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Works-Local Transit System’s operational priority is:

- ◆ Develop a coordinated marketing program to increase information to the public and increase ridership on the StaRT system.

In order to accomplish this objective, the Transit division has recently contracted for the services of a marketing individual. This individual will be responsible for developing and implementing a coordinated marketing program that showcases transit services.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—MORGAN SHOP**

Budget Unit 0042100  
 Internal Service Fund

**SERVICES PROVIDED**

Morgan Shop is an Internal Service Fund (ISF) operation that provides equipment and vehicles to other Public Works divisions, primarily the Road & Bridge Division. The user divisions pay a rental rate to Morgan Shop when using equipment and vehicles. In addition, Morgan Shop provides vehicle and equipment maintenance as requested to other County Departments. Morgan Shop also provides Compressed Natural Gas (CNG), unleaded, and diesel fueling to County Departments and CNG fueling to other local jurisdictions.

<i>Public Works - Morgan Shop</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$553,346	\$622,736	\$686,377	\$0	\$0	\$686,377
Services and Supplies	\$1,188,533	\$1,172,361	\$1,437,127	\$0	\$0	\$1,437,127
Other Charges	\$529,323	\$511,533	\$652,816	\$0	\$0	\$652,816
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$1,289	\$42,000	\$305,000	\$0	\$0	\$305,000
Other Financing Uses	\$12,861	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,285,352</b>	<b>\$2,348,630</b>	<b>\$3,081,320</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,081,320</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$189,424	\$23,250	\$17,500	\$0	\$0	\$17,500
Charges for Service	\$2,179,357	\$2,281,380	\$2,753,820	\$0	\$0	\$2,753,820
Miscellaneous Revenue	\$5,285	\$2,000	\$5,000	\$0	\$0	\$5,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$2,374,066</b>	<b>\$2,306,630</b>	<b>\$2,776,320</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,776,320</b>
<b>Plus Fund Balance</b>	<b>(\$88,714)</b>	<b>\$42,000</b>	<b>\$305,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$305,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$3,081,320 be approved for the Public Works – Morgan Shop budget, funded by \$2,776,320 in estimated department revenue and \$305,000 in department fund balance. As of May 2007, the Public Works – Morgan Shop fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At the current level of funding, the Public Works Department will continue to provide the resources necessary to maintain all equipment and vehicles in a safe and reliable condition, fueled and ready for use. This is accomplished through preventive maintenance, equipment and vehicle repair, and acquisition and disposal of heavy equipment and other vehicles. This level of funding also provides sufficient resources to supply fueling to County Departments and other local jurisdictions.

On December 8, 2005, the California Air Resource Board adopted the Fleet Rule for Public Agencies and Utilities to "...reduce particulate matter emissions from on-road heavy duty diesel-fueled vehicles owned or operated by public agencies and utilities." The regulation requires a minimum of 20% of the vehicles be brought into compliance by December 2007, 60% by December 2009, and 100% by December 2011. As an incentive for earlier compliance, if 50% of vehicles are in compliance by December 2007, the remainder need not be in compliance until December 2011.

Public Works evaluated their fleet and identified 30 vehicles that are affected by this rule. Of those, five (5) are fueled by compressed natural gas and are therefore compliant, eleven (11) can be retrofitted, eleven (11) are to be replaced, two (2) are to be disposed of, and one (1) is a low usage vehicle that is exempt. The decision to replace was based on the age and condition of the equipment and the availability of retrofit devices for said equipment.

Funding was included in the Fiscal Year 2006-2007 budget to retrofit nine (9) of these vehicles. Public Works has developed a replacement schedule to address the remaining vehicles to be in compliance by December 2011. The requested level of funding provides for the retrofit of two (2) additional vehicles and the replacement of two (2) vehicles. The vehicles to be replaced are a patch truck and a 3-axle tractor. A component of Public Works Morgan Shop vehicle rental rates is for replacement of vehicles. These funds will be utilized for purchase of the above vehicles.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 9

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 9

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Provide equipment and fueling resources in the most cost efficient way possible;	Continually searches out best possible pricing and availability. Located additional vendors for CNG parts;
Continue to provide cost effective vehicle maintenance and repair to Stanislaus County departments in a timely manner; and	Implemented an early morning shift to insure vehicles are repaired and serviced prior to vehicles being needed by the customer to start their day; and
Evaluate the cost of doing business to provide cost savings whenever possible in vehicle maintenance and repair.	Lowered chargeable rate from approximately \$90 per hour in Fiscal Year 2005-2006 to \$75 per hour in Fiscal Year 2006-2007 by efficiently managing overhead costs.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Works-Morgan Shop operational priorities are:

1. Ensure reliability of CNG fueling by installing a back-up CNG compressor to avoid system failures;
2. Continue to provide cost effective quality vehicle maintenance and repair by highly skilled technicians; and
3. Comply with the Air Resources Board Mandates by implementing California Code of Regulations, Title 13 and Sect. 2022, 2022.1 to reduce Diesel Emissions from on-road heavy-duty diesel fueled vehicles

Morgan Shop personnel will work with Public Works Local Transit to acquire a grant for the back-up compressor at the lowest implementation cost possible. Technicians will continue to attend ongoing training and ASE certification. Training will be monitored and tracked. The Morgan Shop division will continue to monitor Air Resource Board Standards for current and new mandates. Staff will develop plans for implementation of required procedures.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**PUBLIC RESOURCES**  
**Public Ways**

**PUBLIC WORKS—ROAD AND BRIDGE**

Budget Unit 0040399  
 Special Revenue Fund

**SERVICES PROVIDED**

The Road and Bridge Division of the Public Works Department maintains Stanislaus County's approximately 1,600-mile road system. This includes preventive maintenance and repairing road surfaces, bridges, and storm water drainage systems. Other activities include installation and replacement of traffic signs, tree trimming roadside vegetation control, and responding to road related emergencies.

<i>Public Works - Road and Bridge</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$3,961,896	\$4,191,114	\$4,785,400	\$0	\$0	\$4,785,400
Services and Supplies	\$7,136,745	\$2,206,003	\$34,508,055	\$0	\$0	\$34,508,055
Other Charges	\$5,248,840	\$4,997,858	\$6,337,700	\$0	\$0	\$6,337,700
Fixed Assets						
Buildings & Improvements	\$0	\$154,000	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$122,923	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$30,006	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$16,470,404</b>	<b>\$11,578,981</b>	<b>\$45,631,155</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,631,155</b>
Taxes	\$1,866,380	\$1,300,000	\$1,600,000	\$0	\$0	\$1,600,000
Licenses, Permits, Franchises	\$117,930	\$98,000	\$89,000	\$0	\$0	\$89,000
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$299,196	\$150,920	\$2,700	\$0	\$0	\$2,700
Intergovernmental Revenue	\$13,052,250	\$12,506,249	\$18,774,248	\$0	\$0	\$18,774,248
Charges for Service	\$381,713	\$143,000	\$269,500	\$0	\$0	\$269,500
Miscellaneous Revenue	\$4,349	\$132,055	\$0	\$0	\$0	\$0
Other Financing Sources	\$11,402,344	\$0	\$21,000,000	\$0	\$0	\$21,000,000
<b>Less Total Revenue</b>	<b>\$27,124,162</b>	<b>\$14,330,224</b>	<b>\$41,735,448</b>	<b>\$0</b>	<b>\$0</b>	<b>\$41,735,448</b>
<b>Plus Fund Balance</b>	<b>(\$10,653,758)</b>	<b>(\$2,751,243)</b>	<b>\$3,895,707</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,895,707</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$45,631,155 be approved for the Public Works – Road and Bridge budget, funded by \$41,735,448 in estimated department revenue and \$3,895,707 in department fund balance. As of May 2007, the Public Works – Road and Bridge fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

At this level of funding, the Public Works Department will continue to provide the funding necessary to operate and maintain the County's roadway system in a reasonably safe and cost effective manner. This includes repairs, improvements, and preventive maintenance performed on an annual basis. This budget also provides for 24-hour emergency response to road hazards and weather related emergencies. This budget unit rolls up the individual budgets for Road & Bridge Maintenance, Road Construction Projects, and Proposition 42/Proposition 1B funds.

Previously approved construction projects will be completed in the 2007-2008 Fiscal Year. The major projects in this category are:

- ◆ Sperry Avenue
- ◆ Albers Road at Yosemite Blvd (SR132)
- ◆ Keyes Infrastructure Improvements
- ◆ Kiernan Ave (SR219) at Tully Rd Intersection Improvements
- ◆ Kiernan Ave (SR219) at Carver Rd Intersection Improvements

The requested budget provides funding for approximately \$26 million in road construction projects. Public Facility Fee funding of approximately \$21 million, Federal funding of \$4.7 million and local funding of \$700,000 will be used to complete the projects. In addition, Public Works is initiating a resurfacing program with the goal of resurfacing a minimum of 5% of the County's approximately 1,600 miles of roadway on an annual basis. The projects are listed below and are outlined in Stanislaus County's Capital Improvement Plan:

- ◆ Carver at Ladd Realignment
- ◆ Albers at Dusty Lane Intersection Improvements
- ◆ Albers at Milnes Intersection Improvements
- ◆ Ladd at McHenry Intersection Improvements
- ◆ Kiernan (SR219) at Carver Rd. Intersection Improvements
- ◆ Kiernan (SR219) at Tully Rd. Intersection Improvements
- ◆ Albers Rd Widening (Phase 2)
- ◆ Lester Rd at Main Rd Intersection Improvements
- ◆ Las Palmas at Elm Ave Intersection Improvements
- ◆ Las Palmas at Sycamore Ave Intersection Improvements
- ◆ Roadway Resurfacing-Variou roads
- ◆ Grayson Rd Bridge at Laird Slough
- ◆ Shiloh Bridge at Tuolumne River
- ◆ Sisk Rd at Bangs Road Signalization
- ◆ Carpenter Road Realignment (1.5 miles N. of Crows Landing Rd)
- ◆ Salida Boulevard
- ◆ Pirrone Rd

This budget unit recognizes Proposition 1B revenues to be received in Fiscal Year 2007-2008. Proposition 1B, approved by voters in November, included \$1 billion for Counties statewide for Local Streets and Roads. These funds will be received over multiple years, as appropriated by the State. In support of local streets and roads, the Governor has proposed to accelerate funds by appropriating nearly half of the \$1 billion in the first two years. Stanislaus County's allotment for this budget year is anticipated to be \$5.05 million. The receipt of these funds has been frontloaded due to Proposition 42 funds not being available in Fiscal Year 2007-2008. It is anticipated that Prop 1B monies for Fiscal Year 2008-2009 will be half of the allotment planned for Fiscal Year 2007-2008 (\$2.5 million), with the following year anticipated to be half the Fiscal Year 2008-2009 amount (\$1.25 million). Proposition 42 funds will again be available in Fiscal Year 2008-2009.

Additionally, the Fiscal Year 2007-2008 recommended budget includes all anticipated Road's projects for the fiscal year. Historically, the Department has brought Road's projects to the Board of Supervisors on an individual basis. With this change in budgeting approach, the overall budget reflects a higher year over year appropriation level.

#### **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

#### **STAFFING IMPACTS**

The Department has continued to review the organizational structure of its Administration, Engineering and Roads & Bridge divisions. Position transfers and reclassification recommendations are included in each of these divisions in order to improve the management, administration and delivery of critical



programs and development projects. The following is being recommended in the Road & Bridge budget unit:

Total current authorized positions— 63

It is recommended to reclassify one Public Works Manager II to Manager IV, due to the organizational changes of the Department and the reduction in staffing and operational responsibilities. As a result of the re-organization the incumbent's salary will be y-rated per County policy at the incumbent's current salary rate.

Total recommended authorized positions— 63

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Increase the efficiency of road maintenance and the use of equipment and resources; and	12 month road maintenance program developed and maintenance needs prioritized; and
Increase overall road rating of 67.0625% (4 year average) to 72% in Fiscal Year 2006-2007 and 90% by 2011.	The Division is in the process of revising the system for identifying needs and tracking improvements to the County's infrastructure system. Therefore, the rating system in use at the beginning of Fiscal Year 2006-2007 is no longer being utilized, and a current number is not available.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Public Works-Road and Bridge operational priorities are:

1. Integrate innovative technologies for improved road maintenance; and
2. Resurface a minimum of 5% of Stanislaus County roadways (approximately 80 lane miles).

The division will search out new technologies and materials to more effectively use available resources in the most efficient and effective manner. Staff will evaluate the existing infrastructure to target roadways for improvement and to select the appropriate type of resurfacing material.

# Stanislaus County



Striving to be the Best



Efficient delivery of  
public services

## COUNTY DEPARTMENTS

Assessor  
Auditor-Controller  
Board of Supervisors  
Chief Executive Office  
Clerk-Recorder  
County Counsel  
General Services Agency  
Strategic Business Technology  
Treasurer-Tax Collector

## EFFICIENT DELIVERY OF PUBLIC SERVICES

The public expects government to be responsive to their needs and to conduct business efficiently. County departments provide services to a diverse customer base. To serve our customers effectively, we must understand what is important to our customers and how to improve our service.

Customer feedback encourages County departments to remain focused on continuously improving how we serve our customers. Conducting business via



the web is a convenient method for many of our residents. Providing services electronically recognizes this increasing trend and enhances the methods we use to serve the public. Improving the efficiency of our core services allows staff to increase their focus on streamlining services and enhancing quality. Electronic services and more efficient processes mean customers spend less time conducting business with us.

The Assessor is responsible for preparing an annual assessment roll for property tax revenues using fair, accurate and timely property valuations. The Auditor-Controller safeguards the County's resources and ensures its financial integrity through fiscal monitoring and reporting. The Board of Supervisors provides governing, administrative and legislative direction to County departments and determines the overall policies for Stanislaus County government. The Clerk of the Board maintains accurate County legislative records and provides customer access to those records. The Chief Executive Office provides overall management of County government including the management of County resources, long-range financial planning, and facilities and organizational planning. The C.A.R.E. Unit, a division of the Chief Executive Office, is responsible for organizational development including implementation of Board of Supervisors priorities, goals and measures, and supports employee learning to enhance skills and knowledge. The Risk Management Division of the Chief Executive Office manages the health, safety and well being of Stanislaus County employees through administration of Employee Benefits, Liability Claims/Insurance, Disabilities Management (workers' compensation), and Safety. The Clerk-Recorder processes all documents and records related to marriage licenses, certified copies of vital statistics, document filings and recording of real property; processes passports; and conducts civil wedding ceremonies. The Clerk-Recorder is also responsible for conducting elections and ensuring citizens have the opportunity to exercise their right to vote. County Counsel serves as the principle legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments and commissions. The General Services Agency supports County departments through purchasing services for goods, contracts, leased property and equipment; through printing, bulk store, delivery, mailroom and messenger services; through maintenance and operation of all building systems and equipment; and through maintenance services for County vehicles. Strategic Business Technology support the technology and web-based needs of County departments by providing help desk and desktop support services, email services, technology security and County website services. The Treasurer-Tax Collector collects secured and unsecured property taxes, as well as other revenue, and issues various licenses including business licenses.

## **FISCAL YEAR 2007-2008 BUDGET ISSUES**

A number of issues directly affecting the operations of these departments were identified and resolved as part of the Proposed Budget. These include: Funding for staffing costs in the Assessor's Office and Board of Supervisors for the loss of the Property Tax Administration Program Grant and funding for expanded staff support hours for the Board of Supervisors and the increased cost of the annual financial audit. One-time funding for the County Counsel's Office is included to fund vacation and termination cash-outs. The Chief Executive Office will be funded for construction management planning costs and the Chief Information Officer and funding will continue for the Risk Management Division to meet departmental safety needs. The County's debt obligations are fully funded including additional funding for anticipated future debt associated with needed detention facilities. Additional funding will be provided to restore the County's General Fund contribution to the Library, increased staffing for Code Enforcement and support to the Area Agency on Aging and Behavioral Health and Recovery Services Programs. The General Services Agency will have continued funding and staffing to support the 12<sup>th</sup> Street Office Building and Parking Garage, as well as strengthened management support. Funding is included to support the November election, the February Presidential Primary and the June Primary Election for the Clerk Recorder-Elections Division and the Treasurer-Tax Collector will have funding to meet required obligations and services.

## **SUMMARY OF EXPENDITURES AND FUNDING SOURCES**

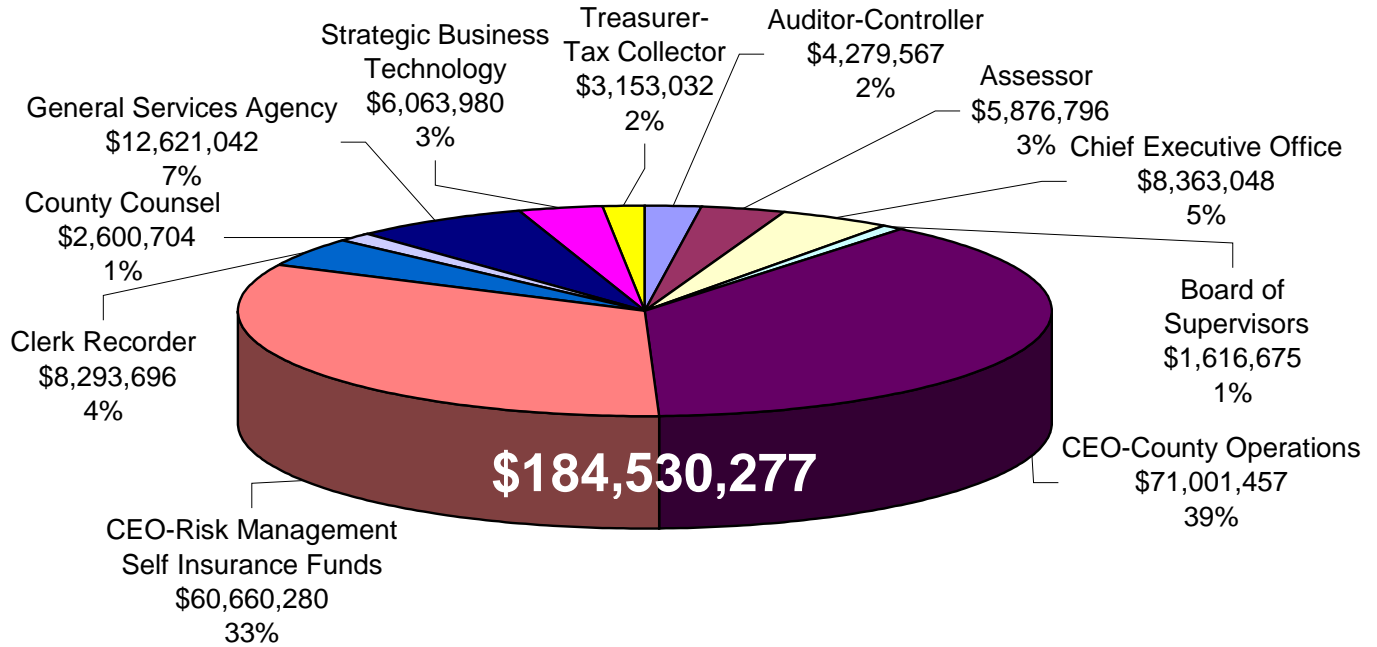
The Proposed Budget recommends expenditures of \$184,530,277 for this priority area of County government. These expenditures are funded by combination of department revenue, discretionary revenue and/or prior year fund balance/retained earnings savings.

The following charts represent department appropriations for Fiscal Year 2007-2008 and a five-year summary of appropriations in the "Efficient delivery of public services" priority area of Stanislaus County government.

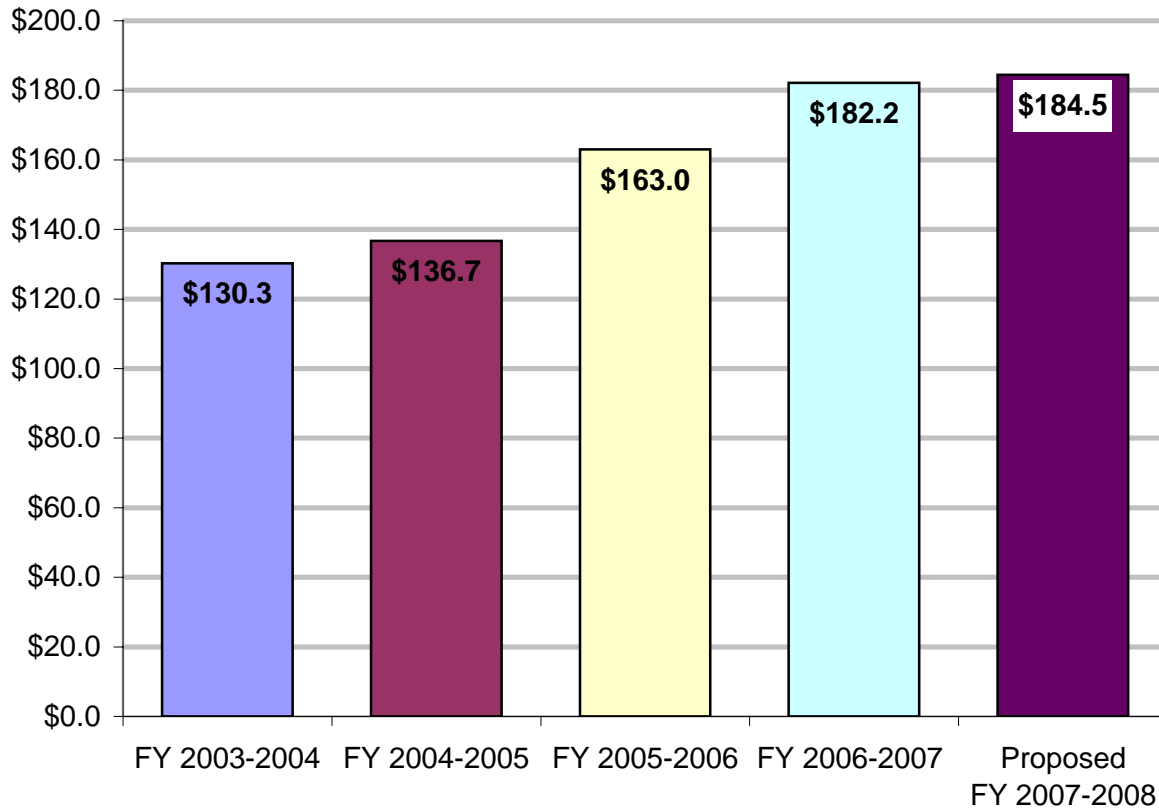


## EFFICIENT DELIVERY OF PUBLIC SERVICES

### Adopted Expenditures Fiscal Year 2007-2008



### 5 Year Growth in Appropriations





# EFFICIENT DELIVERY OF PUBLIC SERVICES

**RECOMMENDED  
2007-2008**

<b>ASSESSOR</b>			<b>\$ 5,876,796</b>
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Fund	Org		
0100	0012100	Assessor	\$5,876,796
1724	0012200	Assessor - Property Tax Administration	\$0

<b>AUDITOR-CONTROLLER</b>			<b>\$ 4,279,567</b>
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Fund	Org		
0100	0013000	Auditor-Controller	\$4,279,567

<b>BOARD OF SUPERVISORS</b>			<b>\$ 1,616,675</b>
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Fund	Org		
0100	0014100	Board of Supervisors	\$1,043,275
0100	0014200	Clerk of the Board	\$528,400
0100	0014310	Community Support	\$45,000

<b>CHIEF EXECUTIVE OFFICE</b>			<b>\$ 8,363,048</b>
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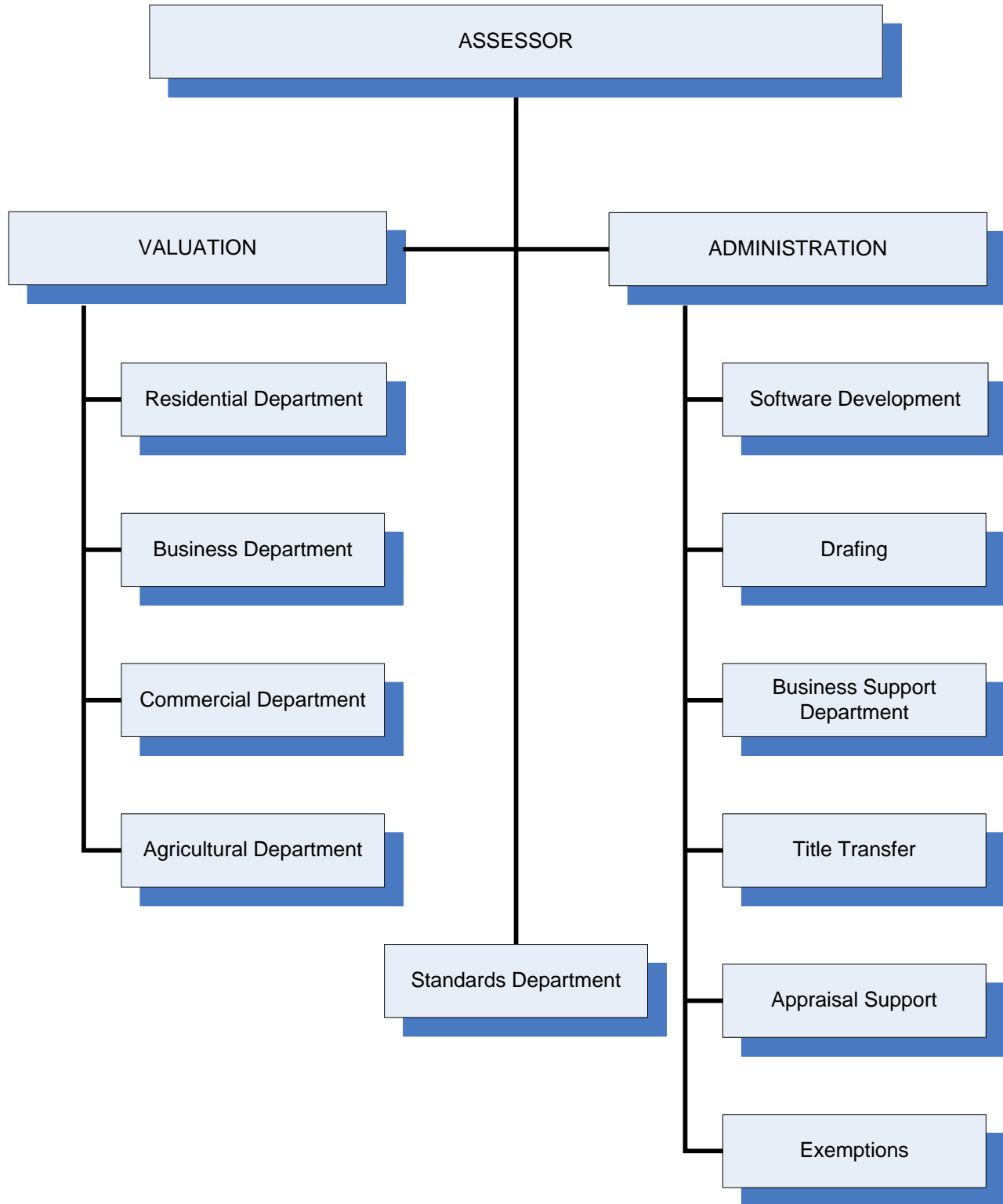
Fund	Org		
0100	0015110	Operations and Services	\$6,662,903
0100	0015410	C.A.R.E. Unit	\$83,476
0100	0015610	Risk Management Division	\$1,616,669

<b>CEO-COUNTY OPERATIONS</b>			<b>\$ 71,001,457</b>
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Fund	Org		
0100	0016041	Airport	\$228,867
0100	0016071	Appropriation for Contingencies	\$9,827,050
0100	0016021	Capital Improvement Financing Authority	\$241,429
0100	0016091	County Facilities	\$447,691
0100	0016046	Crows Landing Air Facility	\$275,031
0100	0016081	Debt Service	\$13,074,969
0100	0016061	General Fund Match--General Fund Support	\$23,998,699
0100	0016051	General Fund Match--Vehicle License Fee	\$20,660,721
0100	0016031	Plant Acquisition	\$2,247,000

<b>CEO-RISK MANAGEMENT SELF-INSURANCE FUNDS</b>			<b>\$ 60,660,280</b>
<b>Fund</b>	<b>Org</b>		
5101	0018010	Dental Self-Insurance	\$4,323,402
5051	0018010	General Liability Self-Insurance	\$4,109,409
5061	0018010	Professional Liability Self-Insurance	\$1,714,458
5091	0018010	Purchased Insurance	\$40,784,967
5071	0018010	Unemployment Self-Insurance	\$746,581
5111	0018010	Vision Care Self-Insurance	\$981,463
5081	0018010	Workers' Compensation	\$8,000,000
<b>CLERK-RECORDER</b>			<b>\$ 8,293,696</b>
<b>Fund</b>	<b>Org</b>		
0100	0020100	Recorder Division	\$2,015,999
0100	0020200	Elections Division	\$3,738,098
1723	0020510	Clerk-Recorder Modernization	\$2,463,599
1786	0020601	Vital and Health Statistics	\$76,000
<b>COUNTY COUNSEL</b>			<b>\$ 2,600,704</b>
<b>Fund</b>	<b>Org</b>		
0100	0022100	County Counsel	\$2,600,704
<b>GENERAL SERVICES AGENCY</b>			<b>\$12,621,042</b>
<b>Fund</b>	<b>Org</b>		
0100	0019010	Administration	\$508,489
5001	0018210	Central Services Division	\$1,160,986
0100	0043100	Facilities Maintenance Division	\$6,794,942
5021	0018500	Fleet Services Division	\$3,114,511
0100	0015310	Purchasing Division	\$575,133
171A	0016200	12th Street Office Building	\$466,981
171B	0016301	12th Street Parking Garage	\$0
<b>STRATEGIC BUSINESS TECHNOLOGY</b>			<b>\$ 6,063,980</b>
<b>Fund</b>	<b>Org</b>		
5031	0048100	Strategic Business Technology	\$4,588,242
5011	0048200	Strategic Business Technology-Telecommunications	\$1,475,738
<b>TREASURER-TAX COLLECTOR</b>			<b>\$ 3,153,032</b>
<b>Fund</b>	<b>Org</b>		
0100	0030300	Tax Collector	\$1,528,157
0100	0030200	Revenue Recovery	\$928,350
0100	0030400	Treasury	\$696,525
			<b>TOTAL \$ 184,530,277</b>

# ASSESSOR







**ASSESSOR**  
**Budget Unit 0012100**  
**General Fund**

**MISSION STATEMENT**

The mission of the Stanislaus County Assessor's Office is to produce fair, accurate and timely property valuations from which taxes are assessed while providing excellent service to its customers.

**SERVICES PROVIDED**

The Assessor is primarily responsible for preparing an annual assessment roll upon which property tax revenues are generated. The County, public schools, cities, redevelopment agencies and special districts all rely on this revenue for funding operations.

The assessment roll includes all tangible property in California unless exempted or excluded from assessment by specific laws. Tangible property includes land, land improvements, growing (this refers to trees and vines which have a history of being attached to the land) improvements, buildings, structures, aircraft, boats, and business property with some exceptions.

All property excluding supplies (no market study completed on the supplies as they are a small item), movable equipment, boats, and aircraft are assessed based upon their market value when purchased or newly constructed. The Assessor determines the market value for the ownership changes and new construction. The supplies, movable equipment, boats, and aircraft are assessed based upon their annual market value on January 1 of each year.

The Assessor also maintains property parcel maps. These maps are available to the public in the Assessor's Office or at the County's web site. The property tax assessment roll, property ownership information, and some property characteristics are also available to the public at the Assessor's Office.

<b>Assessor</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$3,821,445	\$4,824,815	\$4,729,380	\$541,675	\$320,794	\$5,050,174
Services and Supplies	\$528,866	\$481,840	\$525,867	\$0	\$0	\$525,867
Other Charges	\$201,153	\$264,730	\$242,435	\$0	\$0	\$242,435
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$100,340	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$46,188	\$50,500	\$58,320	\$0	\$0	\$58,320
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,697,992</b>	<b>\$5,621,885</b>	<b>\$5,556,002</b>	<b>\$541,675</b>	<b>\$320,794</b>	<b>\$5,876,796</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$88,139	\$90,000	\$96,000	\$0	\$0	\$96,000
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$1,092	\$0	\$1,500	\$0	\$0	\$1,500
Charges for Service	\$658,479	\$713,000	\$1,268,500	\$0	\$0	\$1,268,500
Miscellaneous Revenue	\$44,238	\$33,900	\$23,250	\$0	\$0	\$23,250
Other Financing Sources	\$0	\$199,349	\$0	\$0	\$0	\$0
Less Total Revenue	\$791,948	\$1,036,249	\$1,389,250	\$0	\$0	\$1,389,250
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$3,906,044</b>	<b>\$4,585,636</b>	<b>\$4,166,752</b>	<b>\$541,675</b>	<b>\$320,794</b>	<b>\$4,487,546</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$5,876,796 be approved for the Assessor's budget. This budget includes base budget adjustments for the 2007-2008 Proposed Budget of \$175,569 for negotiated salary and health insurance costs. This recommended budget includes funding for critical needs in the amount of \$320,794 for the annual cost of eight positions (\$143,005 for three full-time Appraisers, \$87,789 for two Account Clerks, and \$90,000 for three part-time contract employees) previously supported by the Property Tax Administration Program grant. The issued base includes an increase in the share of department revenue in the amount of \$565,000 generated by an increase in the proportion of fees charged to incorporated cities and other jurisdictions for administering the Property Tax Administration Cost Recovery Plan. The new revenue will fund seven positions previously funded by the Property Tax Administration grant. This budget is funded from \$1,389,250 in estimated department revenue and a \$4,487,546 contribution from the General Fund.

## PROGRAM DISCUSSION

At this level of funding, the Assessor's budget will support a staff of 65 employees, including 10 full-time positions that were previously funded by the Property Tax Administration Program grant. At this level, it will be difficult for the Assessor to maintain the current service levels and as the annual workload continues to rise, to even meet the Department's "day to day operational priorities." Historically, the Assessor's staffing level has not increased since 1993, even though the workload has increased by well over 200% and the annual assessment roll has increased by 210% or over \$17.5 billion.

The Assessor's primary mission is to produce a fair, accurate and timely assessment roll and priorities will be based upon that mission. Depending on the amount and type of the workload and how these effect the assessment roll's growth, there could be additional revenue losses to the County. For instance, an increase in resources spent in reviewing properties for declines in value will result in less time available for working on properties with new construction.

In addition, a reduction in completing State-mandated duties could also jeopardize the County's SB 813 supplemental assessment administration cost reimbursement (\$1 million). It is important to note that the Stanislaus County Assessor's Office is one of the most efficient in the State. According to data compiled by the State Board of Equalization, compared to the fifteen counties closest in size (parcel count), Stanislaus County is ranked 2<sup>nd</sup> in units worked per appraiser. Among the 58 counties in the State, Stanislaus County is ranked 19<sup>th</sup>.

The California Assessor's Association has been working with the legislature, the California Department of Finance, and the Governor's Office to replace the State-County Property Tax Administration Program (PTAP) and the State-County Property Assessment and Revenue for Education Funding Program (PARE). However, this critical funding is not expected to begin prior to Fiscal Year 2007-2008.

**UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. The Department requested additional funding for four additional staff (two full-time Appraiser III's and two full-time Appraiser Technicians) estimated at \$192,914 in order to stay current with approximately 4,000 events that may occur in Fiscal Year 2007-2008.
2. The Department requested additional funding for termination cash-outs estimated at \$27,967. It is recommended that this request be reconsidered as part of the mid-year financial review.

**STAFFING IMPACTS**

Total current authorized positions— 65

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 65

**PRIOR YEAR STRATEGIC PRIORITIES**

STRATEGIC PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction;		Implemented CRM and public survey to establish a baseline of customer satisfaction;	
Improve the efficiency of County government processes; and		Created workflow chart and measured turn around time for processing property transfer documents (225.65 days). Based on workflow chart, developed an action plan to improve turn around time and began implementing the action plan. During the first year, turn around time was reduced by 4.04 days or 1.8%. In the second year the turn around time was reduced by another 16.16 days or 7.3%; and	
Increase e-government (electronic) services and transactions.		Investigated implementing an on-line business property statement service. Found two on-line services that allow on-line filing of business property statements. It was expensive in one case and lacked interface with current computer system in the other case, preventing implementation.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
Continue to discover, value and assess all property subject to property taxation;		The 2006-2007 assessment roll was completed on time and resulted in a \$5.68 billion dollar (16.9%) increase over the previous assessment roll. The current assessment roll provides \$86 million in discretionary revenue to the County;	
Install, learn and utilize enhancements in the property tax computer system that will allow the Department to track detailed changes in ownership. This upgrade also has a minor workflow component		A "base year tracking" enhancement was installed early in the 2006-2007 Fiscal Year. The appropriate staff was trained in the new process and they are now using it. There was no time saved in using the	

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
that should result in time savings when working appraisals for property tax purposes; and	new application because of the testing period and the learning curve. The workflow component was not undertaken because of time constraints; and
Create a computer valuation application that will specifically value residential properties during periods of declining values. Currently, no system exists that will allow the Department to do mass appraisals for properties that suffer declines in value.	A computer valuation application was completed and is undergoing testing before being used to value declines starting in May 2007; and  Testing has been completed and this system has been deployed and is in use.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Assessor's Office operational priorities are:

1. Continue to discover, value, and assess all property subject to property taxation;
2. Investigate, and if appropriate, commence using the workflow feature found in the "base year tracking" enhancement made to the property tax computer system; and
3. Redesign entrance to office to make it more favorable to efficient public service.

In order to accomplish these priorities, the Assessor's Office will continue to timely address assessment issues. Staff will review the workflow issues associated with ownership tracking and take steps in assuring that the public's contact with the office is efficient and thoughtful.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Finance**

**ASSESSOR—PROPERTY TAX ADMINISTRATION**

Budget Unit 0012200  
 Special Revenue Fund

**MISSION STATEMENT**

Effectively use grant funding to enhance the property tax administration system and ensure continued eligibility for the grant program.

**SERVICES PROVIDED**

In October 2001, the Governor signed AB 589, which provided grants to electing counties to assist them in funding property tax administration costs. Funding was performance driven and designed to enhance the overall property tax administration system.

This budget unit does not receive local discretionary General Fund revenue. It was funded by a dedicated revenue source from the State. No funding was available for this grant during the 2006-2007 Fiscal Year, and is projected not to be available for the 2007-2008 Fiscal Year. The County agreed to use the State grant funds to enhance the property tax administration system.

<i>Assessor - Property Tax Administration Program</i>							
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>	
Salaries and Benefits	\$721,288	\$0	\$0	\$0	\$0	\$0	
Services and Supplies	\$123,572	\$0	\$0	\$0	\$0	\$0	
Other Charges	\$43,430	\$0	\$0	\$0	\$0	\$0	
<b>Fixed Assets</b>							
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Uses	\$15,971	\$199,349	\$0	\$0	\$0	\$0	
Equity	\$0	\$0	\$0	\$0	\$0	\$0	
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0	
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Gross Costs</b>	<b>\$904,261</b>	<b>\$199,349</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0	
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0	
Revenue from use of Assets	\$19,350	\$0	\$0	\$0	\$0	\$0	
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	
Less Total Revenue	\$19,350	\$0	\$0	\$0	\$0	\$0	
Plus Fund Balance	\$884,911	\$199,349	\$0	\$0	\$0	\$0	
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**RECOMMENDED BUDGET**

There is no budget recommended for this budget unit. No grant funding source is anticipated in Fiscal Year 2007-2008.

## **PROGRAM DISCUSSION**

The grant funding was performance driven and was renewed each year. In order for the County to be eligible to participate in the program, the County was required to maintain a base staffing and total funding levels equal to levels in the 1994-1995 Fiscal Year as well annually meet State specific performance measurements. The last time the Assessor and the County received the grant was in March 2005.

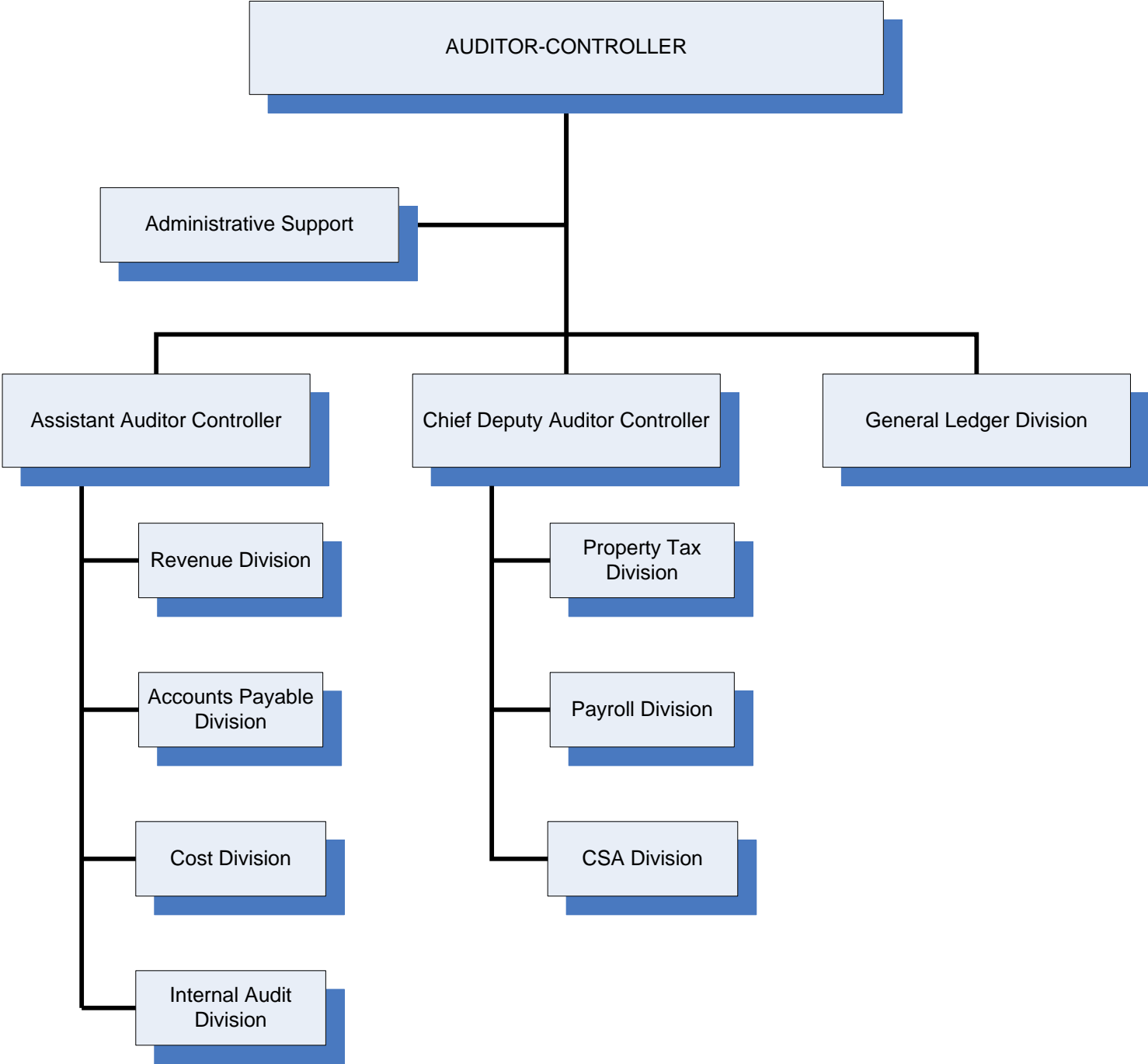
## **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

## **STAFFING IMPACTS**

Total current authorized positions— 0

# AUDITOR-CONTROLLER





## **AUDITOR-CONTROLLER**

Budget Unit 0013000  
General Fund

### **MISSION STATEMENT**

Safeguard the County's resources and ensure its financial integrity through responsible fiscal monitoring and reporting.

### **SERVICES PROVIDED**

The Auditor-Controller's Office provides a number of fiscal monitoring and reporting functions and is divided into nine different divisions.

The Accounts Payable Division makes all check and electronic disbursements to County vendors and disbursements from trusts held for the benefit of third parties. They also audit payments for proper departmental authorization, sales tax payments, vendor discounts, 1099 (Federal and State Tax) reporting and disbursement dates for maximizing cash earnings. The Purchasing Card Program is also administered through this Division.

The Revenue Division is responsible for recording all funds received and deposited in the County Treasury. The Division also balances paid checks for entities with funds on deposit in the Treasury. This includes all school districts, special districts, and the County.

The Administrative Division provides oversight, clerical, and procurement support and human resource management and development to the divisions within the Department.

The Cost Division is responsible for preparing and maintaining the County's Cost Plan. Based on this plan the County recovers \$45.2 million for services provided to Federal and State programs. This Division also provides financial report creation and distribution to all special districts, school districts and County departments. They also monitor and report on budget level controls and coordinate month-end close activities.

The General Ledger Division is responsible for monitoring all funds and accounts. As part of managing the accounts, they prepare the County's Annual Financial Report that is then audited by an independent Certified Public Accounting (CPA) firm. They also review, prior to Board approval, all budgetary entries. This Division prepares numerous State reports and claims mandated by State law. Non-compliance with reporting requirements would result in penalties and withholding of State funds to County programs. The Division also administers public facilities fees, all capital projects, and County borrowings. Included in this Division is the administration of the North McHenry Tax Sharing Agreement and administration of the SB 90 contracts.

The Internal Audit Division is responsible for conducting audits for cash handling, purchasing cards, and fee for service audits. Fee for service audits include State and Federal programs that had previously been contracted to outside vendors. Division staff also provides analytical and investigate services to all County departments.

The Payroll Division currently provides for biweekly paychecks to County employees. Payments must be consistent with all memorandum of understanding (MOU) provisions and State and Federal laws. These payments include reimbursements for professional development and employee reimbursements for meals, mileage, and miscellaneous expenses. The payroll system also provides for cost accounting activities for grants and programs to 2,500 employees. Technical and services support for all system users is provided for the PeopleSoft human resource system, which includes Payroll, Time & Labor,



Benefits Administration, Human Resources and the Training & Tracking modules. Also, all security access is maintained for the system by the technical staff in the Division.

The Property Tax Division currently provides for setting tax rates, application of direct assessments to the tax roll, setting bond rates for school districts, allocating and administering the Teeter Plan, and administering all redevelopment tax sharing agreements. The Division also provides administration of the Property Tax Triple Flip process mandated by the State of California Budget Act of 2004.

The Auditor-Controller Community Services Agency (CSA) Division is responsible for all cash grants to clients as well as all CSA vendor payments. This includes both automated clearinghouse (ACH) transactions and check payments. This Division also prepares the monthly State assistance claims for reimbursement by the State.

<b>Auditor-Controller</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$3,386,359	\$3,756,312	\$3,952,612	\$0	\$0	\$3,952,612
Services and Supplies	\$181,180	\$176,337	\$274,745	\$0	\$0	\$274,745
Other Charges	\$113,487	\$156,010	\$152,570	\$0	\$0	\$152,570
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$89,806	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$87,139)	(\$88,080)	(\$100,360)	\$0	\$0	(\$100,360)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,683,693</b>	<b>\$4,000,579</b>	<b>\$4,279,567</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,279,567</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$18,314	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,341,459	\$2,696,008	\$2,855,730	\$0	\$0	\$2,855,730
Miscellaneous Revenue	\$2,479	\$2,606	\$2,606	\$0	\$0	\$2,606
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$2,362,252</b>	<b>\$2,698,614</b>	<b>\$2,858,336</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,858,336</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$1,321,441</b>	<b>\$1,301,965</b>	<b>\$1,421,231</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,421,231</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$4,279,567 be approved for the Auditor-Controller Budget. This budget includes base budget adjustments for the 2007-2008 Proposed Budget of \$166,362 for increased salary and health insurance costs. This budget is funded from \$2,858,336 in estimated department revenue and a \$1,421,231 General Fund contribution.

## PROGRAM DISCUSSION

At this level of funding, the Department can maintain the majority of its services to user departments. This includes increasing automated clearing house vendor payments, which reduces bank charges and check printing costs. It is an ongoing goal within the Accounts Payable Division to actively promote the benefits of ACH payments to current and future vendors.

The Department will implement the latest version of our Bank's purchasing card maintenance and cardholder administration software tool. Once fully implemented this would allow for Internet based account maintenance, monthly charge reconciliation, purchase pre-approval workflow, and budgetary account redistribution of charges prior to uploading to the General Ledger.

The Property Tax Division current level of service provides for setting tax rates, applying direct assessments to the tax roll, setting bond rates for school districts, allocating and administering the Teeter Plan, and administering all Redevelopment Tax sharing agreements. This Division will have additional workload related to the new Educational Revenue Augmentation Fund (ERAF) shift and the "Property Tax Triple Flip."

The California Assessor's Association has been working with the legislature, the California Department of Finance, and the Governor's office to replace the State-County Property Tax Administration Program (PTAP) and the State-County Property Assessment and Revenue for Education Funding Program (PARE). However, this critical funding is not expected to begin prior to Fiscal Year 2007-2008.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

The Department has requested classification studies for the following positions: one (1) Accountant II, four (4) Accountant III, one Manager III, and one (1) Sr. Application Specialist. It is recommended that these studies be conducted.

Total current authorized positions— 47

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 47

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>Effective partnerships</b>			
Evaluate new and existing partnerships;		All partnerships were entered into the database using the adopted inventory and classification. Partnerships were reviewed and determined to be effective and beneficial;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction;		Added additional financial information to the Auditor-Controller's Internet site for the benefit of taxing agencies. The Internet site now includes a short survey to help identify information, which could be added for the benefit of our customers;  Countywide survey of internal customers was completed. The results were summarized and provided to the respective divisions for action;	
Improve the efficiency of County government processes; and		Three processes were evaluated through QUIC:  1. PeopleSoft payroll upgrade; 2. Countywide Cost Plan; and 3. Property tax adjustments for Government Acquisitions;  Process improvements were identified and implemented;  Upgrade of the County Financial System to version 11.5.9 to improve operational efficiencies. The newer version provided additional functionality previously not available to the County; and	

STRATEGIC PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Increase e-government (electronic) services and transactions.	Various divisions in the Auditor Controller's Office began utilizing electronic data management (EDM) technology. A total of 506,011 documents have been scanned this year; and The number of electronic payments increased by 23%.

**PRIOR YEAR OPERATIONAL PRIORITIES**

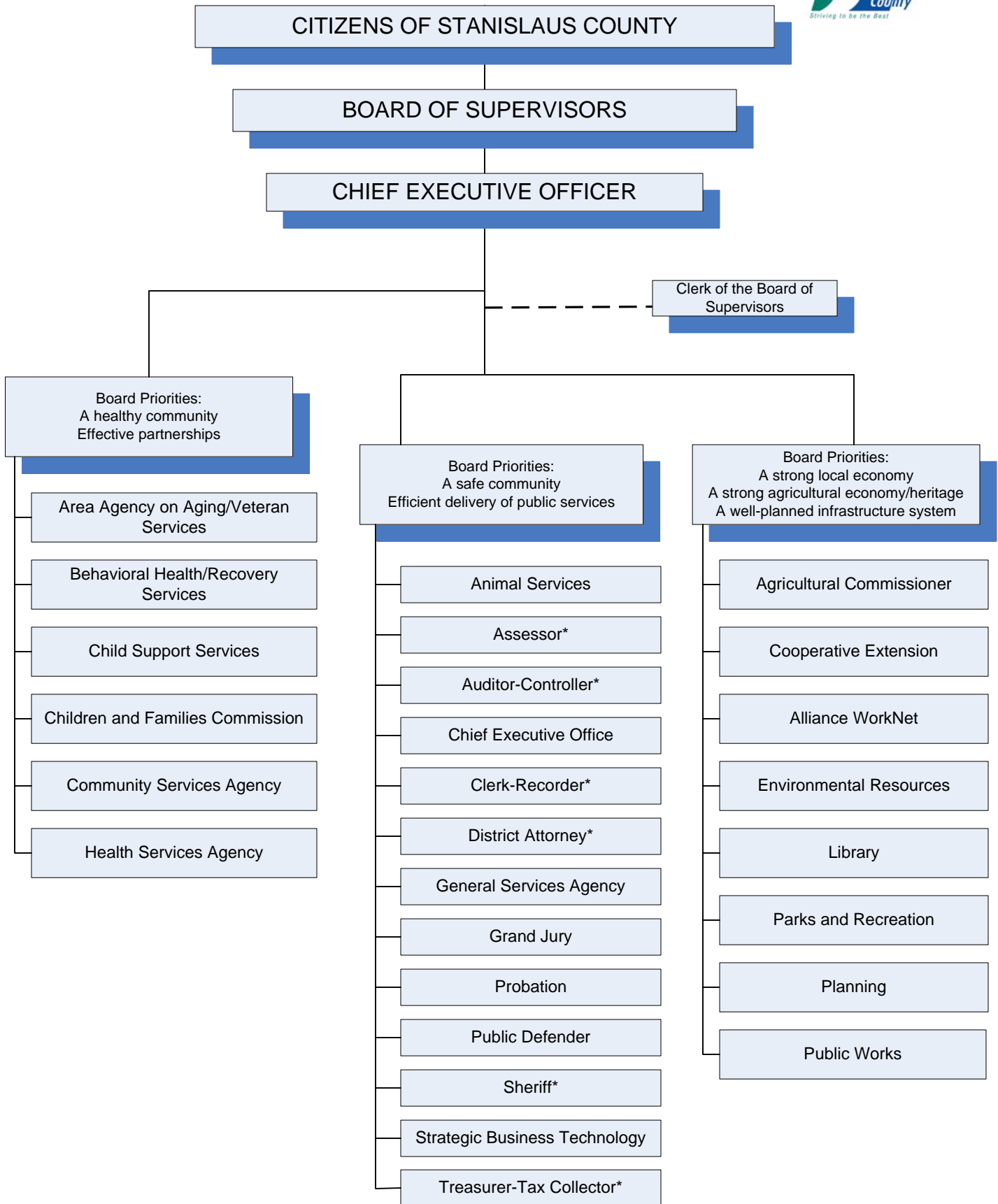
OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Increase automated clearinghouse vendor (ACH) payments that reduce bank charges and check printing costs and actively promote the benefits of ACH payments to current and future vendors;	The number of electronic payments increased from 4,811 in Fiscal Year 2005-2006 to a projected 5,946 in Fiscal Year 2006-2007. This represents a 23% increase in electronic payments;
Implement the latest version of the County's bank's purchasing card maintenance and cardholder administration software tool. Once fully implemented, this would allow for Internet based account maintenance, monthly charge reconciliation, purchase pre-approval workflow, and budgetary account redistribution of charges prior to uploading to the general ledger;	Implemented a new automated process for approving and posting of Purchasing Card transactions in April 2007;
Provide training to Oracle and PeopleSoft users through newsletters containing how-to or time-savings tips to use within the systems and help to enhance user knowledge. This will reduce the number of errors and rework;	Training was provided in the following financial modules: Fixed Asset Entry Training, Discover Reports, Accounts Payable, and General Ledger reporting. A total of 13 sessions were sponsored by the Auditor-Controller's Office. This is in addition to the training made available through the budget workshops;  Training was provided to new individual department payroll clerks and at the annual payroll meeting, "Paydirt;"
Complete upgrade of the PeopleSoft Human Resource System to the most current version. These changes will require a significant number of internal technical and functional resources in order to successfully complete the upgrade and may require outside consulting assistance;	Completed the upgrade of the County Human Resource Management software system to version 8.9 to provide enhanced customer service;
Participated in the refunding of the Series A 1996 and Series A 1997 Certificates of Participation; and	Refunding was completed with the issuance of Series A 2007 Certificates of Participation totaling \$42,415,000. Refunding generated net debt savings and freed several previously pledged assets; and
Process Ventura Retirement Settlement.	Charges for the settlement due retirees were calculated and posted to the respective departments.

**CURRENT YEAR OPERATIONAL PRIORITIES**

1. Continue to provide training in the utilization of the County's Human Resource and Financial Systems - Continued training in the use of the County's systems is necessary to promote efficiencies;

2. Continue to develop the use of the Auditor-Controller's Internet site for the dissemination of information - The use of the Auditor-Controller's Internet site to increase the efficiency for distributing information has reduced turn around time;
3. Implement additional functionality in County's Purchasing Card software provided by Bank of America - The implementation of this software will provide great flexibility and control of Purchasing Cards and the related transactions to the County; and
4. Implement software for electronic work papers for the Internal Audit staff - The software will provide greater efficiencies in the completion of fieldwork performed by the Internal Audit Division.

# BOARD OF SUPERVISORS



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**BOARD OF SUPERVISORS**

Budget Unit 0014100  
 General Fund

**MISSION STATEMENT**

Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost-effective manner.

**SERVICES PROVIDED**

The Board of Supervisors provides a variety of governing, administrative, legislative functions and determines the overall policy direction for Stanislaus County government. The County is divided into five supervisorial districts and each supervisor is elected within the district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., except the third Tuesday of the month when the meetings are held at 6:30 p.m. The Board of Supervisors has both legislative and administrative duties and responsibilities that include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. The administrative functions include the fiscal responsibilities for effective management of County government. The Board is assisted in its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including recommending an annual budget to the Board, control of budget expenditures, and overseeing the general day-to-day business functions of the County.

<i>Board of Supervisors</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$703,982	\$757,828	\$807,357	\$31,384	\$31,384	\$838,741
Services and Supplies	\$124,351	\$141,478	\$147,069	\$16,555	\$16,555	\$163,624
Other Charges	\$16,687	\$22,520	\$23,710	\$0	\$0	\$23,710
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$19,518	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$13,795	\$17,470	\$17,200	\$0	\$0	\$17,200
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$878,333</b>	<b>\$939,296</b>	<b>\$995,336</b>	<b>\$47,939</b>	<b>\$47,939</b>	<b>\$1,043,275</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$37,498	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$34,346	\$33,625	\$48,350	\$0	\$0	\$48,350
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$71,844	\$33,625	\$48,350	\$0	\$0	\$48,350
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$806,489</b>	<b>\$905,671</b>	<b>\$946,986</b>	<b>\$47,939</b>	<b>\$47,939</b>	<b>\$994,925</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$1,043,275 be approved for the Board of Supervisor's budget. This budget includes base budget adjustments for the 2007-2008 Proposed Budget of \$38,857 for increased salary and health insurance costs. This recommended budget includes funding for a critical need of \$31,384 for the annual cost of additional hours for Board of Supervisor Field Representatives who will provide additional administrative support throughout the Fiscal Year 2007-2008. Funding in the amount of \$16,555 to conduct the annual Special Audit is also recommended and included as part of the budget for this fiscal year as a one-time cost. This budget is funded from \$48,350 in estimated department revenue and a \$994,925 contribution from the General Fund.

As part of the annual budget process, a review of the Board of Supervisors compensation is conducted. The Stanislaus County Ordinance Code, Subsection D of Section 2.04.030, provides a formula for Board of Supervisors compensation. The Ordinance provides for increases of 3.75% to be granted on July 1<sup>st</sup> and January 1<sup>st</sup> when the eight-county average of benchmarked counties for Supervisors compensation is 20% or greater than the base salary for Stanislaus County Supervisors. A salary survey has been conducted and the following reflects the findings.

COUNTY	MONTHLY SALARY
Fresno	\$8,582
Kern	\$6,925
Monterey	\$9,433
Sacramento	\$6,837
San Joaquin	\$6,107
Solano	\$7,581
Sonoma	\$10,298
Ventura	\$9,445
<b>Average</b>	<b>\$8,151</b>
Current Salary	\$5,673
Difference	(\$2,478)
% Difference	43.68%

Based on the results of this survey, Stanislaus County Supervisors' compensation is currently 43.68% below the established threshold. Pursuant to the County Ordinance, the base compensation for the Stanislaus County Board of Supervisors should be increased by 3.75% on July 1, 2007 and January 1, 2008. This budget would require an adjustment for the increase if approved. Supervisors have not accepted an increase for the past several fiscal years.

It is recommended, in accordance with the Ordinance Code and Board policy, the Supervisors consider whether or not to adjust the compensation pursuant to the Ordinance Code during the consideration of the Proposed Budget.

## PROGRAM DISCUSSION

At this level of funding, the Board of Supervisors will ensure they meet their established board priorities. The Board of Supervisors budget unit includes funding for the salaries of the Board members and their five Field Representatives, the cost of memberships to the County Supervisors Association of California (CSAC) and the National Association of Counties (NACO), the special audit, and travel costs of Board members and staff.

The Board of Supervisors members each have one Field Representative that assists them with issues in their Districts and provides them with clerical support. The Field Representatives are part time permanent positions with hours ranging from 22 hours to 30 hours per week with the Chairman's Field Representative at 40 hours per week. In this fiscal year it is recommended, four of the Board of Supervisors Field Representatives be funded for up to 35 hours per week and the Chairman's Field Representative be budgeted for up to 40 hours.

## UNFUNDED REQUESTS

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 10

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 10

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction.		Customer surveys were placed at the counter with a box to deposit the surveys. Data from survey is used to track issues and resolve problems within the office. Only 2 to 3 surveys are being received per quarter, which is too small of a sample to create a baseline. Staff is discussing methods to increase the number of surveys received from constituents. Staff utilizes the CRM software to enter and track constituent complaints. Staff produces reports from the CRM system to track complaints and Department responses.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
Guiding the Priorities for the County and setting the expectation levels for the departments.		Priority Teams (made up of Department Heads) presented to the Board the first year results of the new Priorities in October 2006.	



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**BOARD OF SUPERVISORS—CLERK OF THE BOARD**

Budget Unit 0014200  
 General Fund

**MISSION STATEMENT**

The Clerk of the Board maintains accurate legislative records of Stanislaus County and provides customers access to those records in an efficient, courteous manner.

**SERVICES PROVIDED**

This budget funds the functions of the Clerk of the Board (COB) for Stanislaus County as required by the State of California. The Clerk of the Board has mandated responsibilities associated with the County's legislative process and the assessment appeals process. The Office complies with all legal publication requirements and the updating and distribution of the County Code. The Clerk conducts all bid openings on behalf of the County. Staff provides the mandated responsibilities for the filing of Conflict of Interest Forms for all filers within Stanislaus County, with the exception of the cities, and the required record keeping for all boards, commissions, and special districts in Stanislaus County. The Clerk of the Board staff performs all administrative function for the Board of Supervisors Division.

<i>Clerk of the Board</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$351,724	\$432,256	\$400,075	\$111,191	\$57,940	\$458,015
Services and Supplies	\$32,686	\$39,915	\$33,705	\$0	\$0	\$33,705
Other Charges	\$23,707	\$26,250	\$27,980	\$0	\$0	\$27,980
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$9,419	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$7,266	\$8,920	\$8,700	\$0	\$0	\$8,700
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$424,802</b>	<b>\$507,341</b>	<b>\$470,460</b>	<b>\$111,191</b>	<b>\$57,940</b>	<b>\$528,400</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$6,064	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,590	\$4,500	\$4,500	\$0	\$0	\$4,500
Miscellaneous Revenue	\$290	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$10,944	\$4,500	\$4,500	\$0	\$0	\$4,500
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$413,858</b>	<b>\$502,841</b>	<b>\$465,960</b>	<b>\$111,191</b>	<b>\$57,940</b>	<b>\$523,900</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$528,400 be approved for the Board of Supervisors - Clerk of the Board budget. This budget includes base budget adjustments for the 2007-2008 Proposed Budget of \$20,135 for increased salary and health insurance costs. This recommended budget includes funding for a critical need in the amount of \$57,940 to fund 75% of the Assessment Appeals Clerk that was previously funded by the State's Property Tax Administration Program (PTAP), which has been

suspended through Fiscal Year 2007-2008. This budget is funded from \$4,500 in estimated department revenue and a \$523,900 contribution from the General Fund.

**PROGRAM DISCUSSION**

At this level of funding, the Clerk of the Board will provide the following services: Clerk of the Board, Assessment Appeals, Boards and Commissions, Conflict of Interest, archiving of legislative record, and Board of Supervisors’ Office administration functions.

While funds were available to meet the staffing levels previously funded by the budget, there were State funding issues that had a significant impact on the Clerk of the Board. It is recommended that a one-time general fund time contribution of \$57,940 be granted for the following during the 2007-2008 Fiscal Year:

- ◆ 75% of the Assessment Appeals Clerk at a cost of \$57,940 that was previously funded by the State’s Property Tax Administration Program (PTAP), which has been suspended through Fiscal Year 2007-2008.

With this level of funding, the Clerk of the Board will be able to fund 100% of its positions.

**UNFUNDED REQUESTS**

The Department’s budget request included a critical need for which funding has not been identified:

- ◆ The Department requested additional funding for a Confidential Assistant III position estimated at \$53,251. The Department lost one (1) Confidential Assistant III position as a result of Fiscal Year 2002-2003 budget constraints; they are requesting that this position be restored.

**STAFFING IMPACTS**

The Department has requested to add one Confidential Assistant III position. It is recommended that this request be included as part of the staffing study that was recommended as part of the Third Quarter Financial Report.

Total current authorized positions— 5

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 5

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction;		Customer satisfaction surveys were placed at the Division’s counter and survey results were analyzed. Staff will develop additional ways to receive customer feed back using the Countywide survey form with questions specifically related to the COB operations;	
Improve the efficiency of County government processes; and		The Clerk of the Board staff has received Customer Relationship Management (CRM) training and utilizes the system when appropriate;	
		The Agenda Handbook was updated with additional instructions on writing “Subject” and “Recommendations” and other enhancements;	
		The enhanced Agenda Handbook will be published	

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
			online, in small booklet format for easy access by internal customers;
Increase e-government (electronic) services and transactions:			As part of the Records Management project, the legislative record for 1989-1996 is in the process of being converted from paper records to PDF documents through a scanning process;
Records Management Project – electronic access to the legislative record;			A bid for the electronic conversion of the legislative record from 1997-2001 is in process;
Electronic access to forms for preparing agenda items;			Creation of a database for search and retrieval of 1989-1996 agenda documents is in process;
Implementation of an Assessment Appeals website			Development of a Google content sensitive search for on-line agenda items from 2002 to present is underway;
			Scanning of all Board of Supervisors’ agenda packets for 2002 to increase access to agenda items electronically was completed and resulted in a reduction in staff time dedicated to responding to records research requests from Departments and the public;
			The COB staff partnered with Strategic Business Technology and the Public Information Officer to enhance the Board of Supervisors’ agenda web page by including video and audio archives of all Board meetings from 2006 forward;
			A PDF form of the ‘discussion page’ for the Agenda process was placed on the County’s Intranet for use by departments for agenda item submittals;
			An Assessment Appeals Website was created and includes the Appeals application, information regarding the AAB process, and electronic forms; and
			The Assessment Appeals website provides easier customer access and has set the stage for e-filing of the Assessment Appeal Application resulting in reduced costs for printing and postage and reduced staff time.

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
Records Management Project - COB staff is mandated to archive and index the Board of Supervisors’ legislative record. The new Records Management Project includes preservation of the legislative record, creation of a database for searching and retrieval of agenda documents, indexing system for all on-line agenda items and restoration of the index books which date back to 1854;			Preservation of legislative records for 1989-1996 through microfilming is underway and a bid for microfilming legislative records for 1997-2001 is in process;
			Creation of a hard copy index for 1989-1996 records is underway and bids for hard copy indexes for 1997-present are in process. The Index Books Preservation Project is funded and in process;

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
	Staff received training from the National Archives and Records Administration-Vital Records and prioritized records for disaster management;
Contract with vendor for County Code on-line and hard copy services; and	A new vendor for the County Code provided enhanced access to the Code on the web;  Updates to the Code were increased from biannually to quarterly supplements;  Code supplements are now distributed electronically to departments via the intranet and are archived on this site; and
Creation of a Records Retention Schedule.	A draft Records Retention Schedule was developed by County Counsel and staff is in the process of reviewing the schedule.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Clerk of the Board's operational priorities are:

1. Continue the implementation of the Records Management Project (pending funding for project costs and staffing impacts) to preserve the legislative record, create a database for searching and retrieval of agenda documents, create an indexing system for all on-line agenda items and restore the index books which date back to 1854. Future phases of the Project will preserve deteriorating microfilm and explore moving paper records from 1977 to 1988 that are currently stored at the County's facility in Ceres;
2. Participate in the design, testing and implementation of a new Assessment Appeals System pending funding for staffing impacts;
3. Redesign the Board of Supervisors' web page;
4. Completion and adoption of the Records Retention Schedule; and
5. Continue the Clerk of the Board staffing study.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other Assistance**

**BOARD OF SUPERVISORS—COMMUNITY SUPPORT**

Budget Unit 0014310  
 General Fund

**SERVICES PROVIDED**

This budget provides funding for various community activities and community-based organizations throughout the fiscal year.

<i>Board of Supervisors - Community Support</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$32,116	\$45,000	\$45,000	\$0	\$0	\$45,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$2,500	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$34,616</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$34,616</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,000</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$45,000 be approved for the Board of Supervisor’s Community Support budget. This budget is funded by a \$45,000 contribution from the General Fund. The Department will fund additional requests using one-time carry over appropriations estimated at \$2,500 for the 2007-2008 Fiscal Year from savings from prior year funding.

**PROGRAM DISCUSSION**

The Community Support budget was established in Fiscal Year 2003-2004, as a result of the elimination of the Special Projects budget. At that time, \$75,000 was allocated to this for the support of community-based organizations and events.

The Clerk of the Board received requests from the following (9) organizations that are recommended for funding for the 2007-2008 Fiscal Year:

<b>2007-2008 Funding</b>	<b>Amount</b>
Modesto Symphony Orchestra	\$5,000
Arts Council	\$8,616
International Festival	\$4,500
Modesto Relays	\$5,000
King-Kennedy Juneteenth Celebration	\$1,500
Townsend Opera Players	\$4,000
Veteran's Day Event	\$5,000
Leisure Bucks (Modesto Parks & Recreation)	\$5,000
AAA/Veterans Healthy Aging Summit	\$4,442
Catholic Charities	<u>\$4,442</u>
<b>Total</b>	<b>\$47,500</b>

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

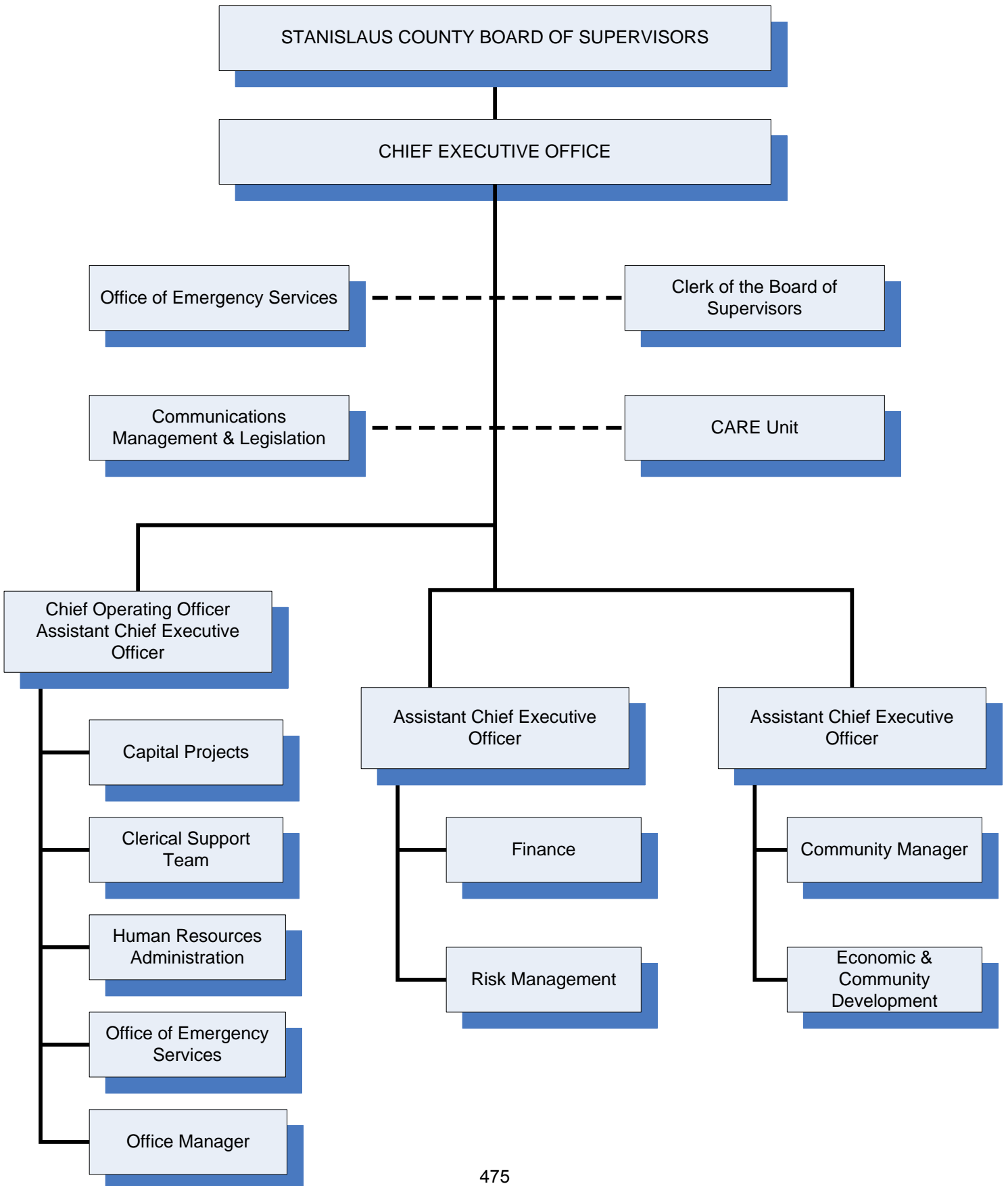
**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
Provide funding for local community-based organizations and events.		Provided funding for various community activities and community-based organizations.	

# CHIEF EXECUTIVE OFFICE



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**CHIEF EXECUTIVE OFFICE—OPERATIONS AND SERVICES**

Budget Unit 0015110  
 General Fund

**MISSION STATEMENT**

The mission of the Chief Executive Office is to lead, to guide, to implement the County vision “to be the best.”

**SERVICES PROVIDED**

The Chief Executive Office provides for the overall leadership and sound and effective management of County government, pursuant to Board policy and the adopted budget. Specifically, the Office oversees the management of County resources; provides for the long-range financial, facilities, and organizational planning; ensures that County departments are producing services and results in accordance with the Board’s goals, priorities, policies, budgets, and legal mandates; and improves management and business procedures to guarantee the most effective use of County personnel, money, facilities and equipment. This budget funds the staffing and a number of the operational costs for the Human Resources, Capital Projects, Operations and Services, CARE and Economic Development Divisions.

<i>Chief Executive Office - Operations and Services</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$4,140,298	\$4,881,624	\$5,065,973	\$171,000	\$171,000	\$5,236,973
Services and Supplies	\$708,598	\$1,141,900	\$1,053,240	\$200,000	\$200,000	\$1,253,240
Other Charges	\$181,918	\$172,340	\$164,250	\$0	\$0	\$164,250
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$108,404	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$21,991	\$36,126	\$8,440	\$0	\$0	\$8,440
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,161,209</b>	<b>\$6,231,990</b>	<b>\$6,291,903</b>	<b>\$371,000</b>	<b>\$371,000</b>	<b>\$6,662,903</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$11,350	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,310,400	\$2,135,313	\$2,200,000	\$0	\$0	\$2,200,000
Miscellaneous Revenue	\$236	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$2,321,986</b>	<b>\$2,135,313</b>	<b>\$2,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,200,000</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$2,839,223</b>	<b>\$4,096,677</b>	<b>\$4,091,903</b>	<b>\$371,000</b>	<b>\$371,000</b>	<b>\$4,462,903</b>

**RECOMMENDED BUDGET**

It is recommended that budget of \$6,662,903 be approved for the Chief Executive Office – Operations and Services budget and is funded from \$2,200,000 in estimated department revenue and a \$4,462,903 General Fund contribution. Included in this recommendation is funding for two critical



needs - \$200,000 for the cost of on-going construction management services for upcoming capital project needs and \$171,000 to restore full funding for the Chief Information Officer position.

## **PROGRAM DISCUSSION**

At this level of funding, staff will continue to be responsible for finance, budget, debt management, human resources, departmental relations, public information, legislative and departmental training functions, as well as capital projects.

For the fourth year, the Department was awarded the Distinguished Budget Presentation Award for Fiscal Year 2006-2007 from the Government Finance Officers Association (GFOA). This is the result of efforts from the entire finance and human resources teams of the Chief Executive Office.

The Chief Executive Office continues to operate under the reorganization model approved by the Board of Supervisors in 2005 to reflect improved efficiency of the organization. The General Services Agency and the Strategic Business Technologies, former divisions of the Chief Executive Office now effectively operate as their own departments. The Chief Executive Officer, the Chief Operations Officer/Assistant Executive Officer and the two Assistant Executive Officers continue to lead the three teams that were formed by functional areas of the County. The teams have worked to develop goals and measurements by functional area, which have been presented to the Board of Supervisors. The Chief Executive Office staff are focused on advancing the Priorities and Goals of the Board of Supervisors working throughout the organization on these efforts.

The County capital project work currently includes a number of projects that are in various stages of completion. The Capital Improvement Plan, will be presented to the Board of Supervisors in the Summer of 2007 as the Final Plan, now that the Planning Commission has determined that it is consistent with the County's General Plan. Accompanying the Capital Improvement Plan is the Debt Capacity Study which outlines a prudent approach to debt management for the county in the coming years. Construction of the 12<sup>th</sup> Street Office Building was completed in 2006 and was occupied by the Office of the District Attorney and the Stanislaus County Employees Retirement System. Primary construction of the Gallo Center for the Arts is expected to be completed, with final finishes and equipment installation and the Grand Opening scheduled for September 2007. Several other major projects are in the planning and design phases including: the next phases of the Empire Pool Project; Public Safety Center Master Plan (Jail Expansion); Coroners Facility Planning; Sheriff Operations Center/Decentralization Plan; Library Master Planning; Clinic Redesign Plan, and the needs assessment for the Animal Services Facility. Funding is recommended in this budget for certain construction management services needed during the upcoming fiscal year for projects in the planning and pre-design stages.

The C.A.R.E. Unit continues to focus on its major program areas: Core Business Improvement Consultation and Facilitation, Institute, Ethics, and Leadership Development. This fiscal year, the Division plans to provide new learning opportunities for County staff, develop a succession-planning model for Stanislaus County leaders, continue to develop and provide consultation services to departments, continue implementation of the County's Ethics Program, and increase C.A.R.E. Unit focus on safety issues.

The Community and Economic Development Division is responsible for providing support for public infrastructure departments, including information technology, as well as community and economic development activities. In addition to participating in budget, human resources and agenda activities for assigned departments, the Division is responsible for the Public Facilities Fee (PFF) program and impact fee analysis, providing support to seven Municipal Advisory Councils, coordinating the activities of the Environmental Review Committee and providing oversight for three Board Priority areas: Strong Local Economy, Strong Agricultural Economy/Heritage and Well-Planned Infrastructure. The Division is also involved in a number of projects including development of the Crows Landing Master Plan, the Salida Community Plan, Integrated County Justice Information System (ICJIS), a new Computer-aided Dispatch implementation, the Connecting Stanislaus community technology outreach, Regional Tourism development, Empire Community Swimming Pool Project, Paradise South Gateway to Change Weed and Seed Program and the Annual Community Retreat. The Division is involved in a host of other community and economic development related activities.

The Human Resources Division is responsible for coordinating Countywide human resources programs, including employee recruitment, labor relations, policy administration, employee classification and compensation, equal rights programs, and general personnel administration. Labor negotiations are currently ongoing for bargaining groups representing Resident Physicians, Sheriff Lieutenants, Group Supervisors, and In-Home Supportive Services (IHSS) workers.

The Chief Executive Office is anticipating additional needs for staffing complex responsibilities in the coming year, including the area of capital projects. A thorough analysis of the needs in these divisions will be completed and recommendations will be included as part of the 2007-2008 Final Budget.

**UNFUNDED REQUESTS**

There are no unfunded critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 47

It is recommended to delete one Confidential Assistant I position and to upgrade one Confidential Assistant III position to Confidential Assistant IV. This recommendation is in support of a planned reorganization of the department’s recruit support functions and will be funded through the Department’s existing budget appropriations.

Total recommended authorized positions— 46

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		The Countywide customer satisfaction survey was implemented and nine months of data was received and reviewed; and The Customer Relationship Management (CRM) product was connected to all departments in 2006-2007. Customers can contact all departments 24-hours per day on-line.	
Improve the efficiency of County government processes.		A time study was completed of the Board of Supervisors agenda item workflow process including the individual departments’ time for processing as well as that of CEO, Board and Auditor staff. The data has been compiled and will be evaluated for process improvements.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Reduce the operating deficit in the Health Services Agency Clinic System by implementing a facilities master plan and redesigning the clinic delivery system to maximize patient volumes and reduce operating costs. The Department will also assist in pursuing alternative revenue sources to fund health clinic operations through applications for Certified Public Expenditures and Federally Qualified Health Center designations;		The Health Services Agency has continued to focus energy toward the designation as a Federal Qualified Health Center and while the HSA has continued to provide information as requested the approval has not been granted. During the last quarter of the fiscal year it became evident that the HSA deficit was worse than anticipated for a number of reasons. However, it became evident that maintenance of dual financial reporting may have contributed to the projected year-end deficit. CEO staff will continue to focus efforts in working	

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Finalize the Capital Improvement Plan (CIP) by providing the leadership and necessary resources to facilitate timely preparation of the CIP. The Department will also develop a financing plan or funding strategy to support implementation of the CIP and develop twelve-month and five-year measurable outcomes;	with the HSA to resolve the financial crisis. The Preliminary Capital Improvement Plan was completed and submitted to the Board for approval. In addition, a debt capacity study was completed and is currently under review to determine future debt.
Develop a long-range financing model through timely and accurate financial projections, defined debt capacity limits, and financing strategies to implement the CIP. The Department will pursue all available State and Federal funding to enhance the County's long-range financing strategy;	The Debt Capacity study was completed and is an important tool in assessing long term the County's capacity to fund future debt, along with the ongoing operational costs associated with this debt. CEO staff and department staff have been closely reviewing the potential impact of State proposals for detention facilities, including funding for additional jail and potentially juvenile detention beds.
Improve succession planning in Stanislaus County by encouraging department heads to make succession planning a top priority. Succession planning requires cross-training and personal/professional development in each County department to develop high quality internal candidates for key County positions;	A succession planning model is in development for department heads, deputy directors and managers. The model will define core competencies required of management, tools for professional development, and evaluation criteria for promotional opportunity.
Achieve 100% compliance on safety performance measures by working with department heads to make safety compliance a top priority and to achieve safety performance measures in all County departments. In addition, work with department heads to achieve full attendance at Safety Committee meetings; and	<u>Quarterly Safety Compliance</u> First Quarter (July-Sept. 2006) 98.16% Second Quarter (Oct-Dec 2006) 100% Third Quarter (Jan-March 2007) 98.37% Fourth Quarter (April-June 2007) 100% est.  The Safety Board Strategic Plan is expected to be implemented during Fiscal Year 2007-2008 to assure all departments achieve full attendance at Safety Committee meetings.
Continue to emphasize ethics training and ethical conduct in County departments by supporting ethics classes, discussing ethical issues at department head meetings, and regularly discussing ethics at Chief Executive Office staff meetings. In addition, the Department will complete the development and distribution of the Ethics Reporting Form to provide employees with an avenue for reporting ethics concerns.	Each department is required to establish ethics goals through the annual performance evaluation process; The Chief Executive Office continues to support the ongoing ethics training for all County managers and line staff; CEO Divisions are encouraged to discuss ethics in staff meetings; and All County employees now have access to the Ethics Concern Form through the Ethics course and online at the County's web site for reporting ethics concerns and each concern reported is investigated.

**CURRENT YEAR OPERATIONAL PRIORITIES**

1. Implementation of the upgraded Stanislaus County website will occur in 2007-2008. Stancounty.com will be designed, created, implemented, and promoted. The upgraded website will incorporate a more user-friendly look and feel, a video on-demand component and access to the CRM product for more efficient delivery of service to our customers.
2. Implementation of the Stanislaus County Safety Board Strategic Plan will occur in 2007-2008. All Action Plans in the Strategic Plan will be implemented, promoted, and communicated to all County

Departments as well as the Board of Supervisors. It is expected that the Strategic Plan will result in the development of a new safety culture within the organization.

3. Continue development process of the Crows Landing property. This will include facilitating exclusive negotiation with master developer candidate, developing general aviation planning parameters, and all property management issues.
4. Complete Public Facilities Fee program five-year update (with PFF Committee) by end of calendar year 2007. This inclusive process will include County departments and multiple external/development community participants.
5. Connecting Stanislaus via the Targeted Technology Training (T3) initiative will launch cycle five – offering technology/computer training for Stanislaus County residents.
6. Regional Tourism Roundtable will redesign, publish, and distribute a 6 panel tourism brochure (local and regional distribution) targeting spend the day audiences and activities as part of actively marketing our communities.
7. Preparation of the Salida Community Plan and supporting documentation including economic impact and financing plan, environmental impact report and developer agreements.
8. Continued development of a countywide Fiscal Impact Analysis model for new development.
9. Continued support of Stanislaus County Municipal Advisory Councils with emphasis on those newly formed.
10. Continued support of Paradise South Gateway to Change Weed and Seed Program (West Modesto).
11. Completion of the policies and procedures and the development of registries, for County-owned cemeteries.
12. Continued development of Integrated County Justice Information System (ICJIS) with a goal of substantial completion by June 30, 2008.
13. Completion of contract negotiation and significant progress in the implementation of a new Computer-aided dispatch system.
14. Implement a long- range model for financial liquidity to include development of financial management assessment tools consistent with development of an operating reserve policy for Board consideration.
15. Finalize and update as needed the Preliminary Capital Improvement Plan including any necessary agency review and present the debt capacity study to the Board of Supervisors for final review and to develop a financing strategy toward future capital improvement projects.
16. Finalize the review of the Oracle Financial Management System budget tool and determine whether implementation of this tool should be pursued as a replacement to or adjunct to the existing budget submittal system.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**  

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**FISCAL GENERAL SERVICES**  
**Other General**



**CHIEF EXECUTIVE OFFICE—C.A.R.E. UNIT**

Budget Unit 0015410  
General Fund

**MISSION STATEMENT**

To develop a culture that embodies the C.A.R.E. credo: Customers Are the Real Emphasis.

**SERVICES PROVIDED**

The C.A.R.E. Unit is a division of the Chief Executive Office. It has four major program areas: Core Business Improvement Consultation and Facilitation, Institute, Ethics, and Leadership Development. The C.A.R.E. Unit provides consultation services on customer needs and satisfaction, strategic planning, human resource development including the redesign of the Pay for Performance system, process improvement, and survey design and outcomes reports. Consultation services also include assisting and supporting departments in implementing goals and measures for the Board of Supervisors' priorities, adopted in 2005. C.A.R.E. Unit staff will focus on providing the coordination and support to County departments for the implementation of the goals and target measures that support successful achievement of the Board of Supervisors' priorities.

The Stanislaus County Institute supports employees through the changing organizational culture by offering the opportunity to acquire the skills and knowledge that will be necessary to realize our vision to "be the best in America." The C.A.R.E. Unit is responsible for the coordination and implementation of an Ethics Program for all employees, including ongoing training. Facilitation services are provided to departmental staff to assist them in planning and facilitating strategic planning sessions, retreats, community meetings, and customer focus sessions. In the coming year, facilitation services will also emphasize certifying employees as facilitators at both beginning and advanced levels of facilitation skills.

<b>Chief Executive Office - C.A.R.E. Unit</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$23,703	\$53,403	\$55,321	\$0	\$0	\$55,321
Other Charges	\$7,618	\$10,195	\$13,155	\$0	\$0	\$13,155
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$13,393	\$17,035	\$15,000	\$0	\$0	\$15,000
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$44,714</b>	<b>\$80,633</b>	<b>\$83,476</b>	<b>\$0</b>	<b>\$0</b>	<b>\$83,476</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$82	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$82	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$44,632</b>	<b>\$80,633</b>	<b>\$83,476</b>	<b>\$0</b>	<b>\$0</b>	<b>\$83,476</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$83,476 be approved for the Chief Executive Office – C.A.R.E. budget unit and is funded by the General Fund.

## PROGRAM DISCUSSION

The CARE Unit will continue its partnership with the Human Resource Division of the Chief Executive Office to develop a succession-planning model. The model will provide a systematic method for developing internal staff and preparing staff for promotional opportunities within the organization. Managers and supervisors will attend succession-planning training and begin to implement the model in their departments. This succession-planning model will allow Stanislaus County to begin to focus on growing the future leaders of the organization.

The CARE Unit will continue to provide consultation services to departments. These services include strategic planning, customer needs assessments, customer satisfaction measurement, customer complaint trending, leadership development, and process improvement training and support. To expand our ability to meet the requests from departments, this year the focus will also include developing a broader base of highly skilled facilitators to assist with the growing demand.

The CARE Unit will also continue implementation of the Ethics program by working with department heads to encourage regular discussions at staff meetings, publish an ethics brochure, launch an ethics web site, and publish a monthly ethics newsletter.

The CARE Unit will continue to focus on Safety by ensuring continued 100% compliance with mandatory safety requirements and by making safety a priority topic at CARE Unit staff meetings.

## UNFUNDED REQUESTS

There are no critical needs associated with this budget unit.

## STAFFING IMPACTS

Total current authorized positions— 0

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>Implementation of all seven Board priorities</b>			
Implementation of the strategic planning support systems for departments;		C.A.R.E. Unit staff assisted priority teams in developing, implementing, and reporting measurable outcomes to support the Board of Supervisors' priorities; Priority teams presented annual reports to the Board of Supervisors in October, 2006; Priority teams continue to develop measurable outcomes for Fiscal Year 2007-2008;	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Provided resources required to implement the County customer satisfaction survey in each department; Published the County customer satisfaction survey (How Are We Doing?) on the County web page; Completed the analysis and trended customer satisfaction results data for each department; Supported the implementation of the Customer Relationship Management (CRM) software in departments; CRM has been implemented in the Chief Executive Office and C.A.R.E. Unit staff have been trained on the software; C.A.R.E. Unit staff has included a link to the electronic County customer survey on all email correspondence; and	
Improve the efficiency of County government processes.		Partnered with Strategic Business Technology to develop an electronic pay for performance evaluation system. The system is in development.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
Provide new learning opportunities for County staff;		Partnered with the City of Modesto to offer eight (8) Lunch and Learn classes, three (3) Diversity classes have been offered, the new Leadership course design is nearing completion, and the CARE Unit will continue to work with the countywide Human Resource team to develop the Supervisors Academy to increase the knowledge and skills of new and existing supervisors;	
Develop a succession-planning model for Stanislaus County leaders;		Partnered with the Human Resource Division of the Chief Executive Office to begin development of a succession-planning model;	
Continue to develop and provide consultation services to departments;		Provided the following consultation services to departments: strategic planning, customer needs assessments, customer satisfaction measurement, customer complaint trending, leadership development, and process improvement training and support. This year the number of requests for our consultation services have risen and it is anticipated that the need will continue to rise as	

OPERATIONAL PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
		departments continue implementation of the Board priorities;	
Continue implementation of the County's Ethics Program; and		The CARE Unit has continued implementation of the Ethics program by including ethics as a measurement in the performance evaluations for department heads and managers. Department heads were encouraged to include ethics as a standing agenda item for staff meetings and examples of presentations departments can use in their staff meetings were shared with departments. An ethics web site and brochure are in the final stages of development; and	
Increase C.A.R.E. Unit focus on safety issues.		The CARE Unit has achieved 100% compliance with mandatory safety requirements, has won the CEO departmental Safety Award every quarter and has included safety once a month at CARE staff meetings.	

**CURRENT YEAR OPERATIONAL PRIORITIES**

The CARE Unit operational priorities are:

1. Provide new learning opportunities for County staff;
2. Develop a succession-planning model for Stanislaus County leaders;
3. Continue to develop and provide consultation services to departments;
4. Continue implementation of the County's Ethics program; and
5. Increase CARE Unit focus on safety issues.

In order to accomplish these priorities, the CARE Unit will provide new learning opportunities to County employees through the newly designed Leadership series. The new Leadership course will replace the Leadership for Results course previously offered and has been completely designed by in-house instructors. A new class will expand the existing Learning Styles class to emphasize the importance of balancing learning preferences to create a more effective learning experience and to strengthen employees' ability to apply these concepts at work. The "Lunch and Learn" series will continue to be offered, however this year the courses will be taught by new instructors to enhance learning opportunities for all County employees while providing an opportunity for new instructors to polish their skills. The CARE Unit will continue to work with the County Human Resources team to develop the Supervisors Academy.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**

Budget Unit 0015610  
 General Fund

**MISSION STATEMENT**

The mission of the Risk Management Division of the Chief Executive Office is to serve as a resource for the health, safety, and well being of Stanislaus County employees by managing risks and associated cost of claims, through continuous education, participation, and communication.

**SERVICES PROVIDED**

This budget funds all personnel and administrative operations of the CEO-Risk Management Division. This Division administers eight budgets in five functional areas including Administration, Employee Benefits (health, dental, vision, life, and unemployment insurance), Liability Claims/Insurance (general and professional liability), Disability Management (workers' compensation), and Safety.

<i>Chief Executive Office - Risk Management Division</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,199,765	\$1,315,979	\$1,436,574	\$0	\$0	\$1,436,574
Services and Supplies	\$60,582	\$104,195	\$116,505	\$0	\$0	\$116,505
Other Charges	\$42,600	\$59,960	\$58,940	\$0	\$0	\$58,940
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$31,785	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$3,882	\$5,070	\$4,650	\$0	\$0	\$4,650
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,338,614</b>	<b>\$1,485,204</b>	<b>\$1,616,669</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,616,669</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$998,844	\$1,145,520	\$1,214,335	\$0	\$0	\$1,214,335
Miscellaneous Revenue	\$50,932	\$50,300	\$60,300	\$0	\$0	\$60,300
Other Financing Sources	\$25,000	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$1,074,776	\$1,195,820	\$1,274,635	\$0	\$0	\$1,274,635
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$263,838</b>	<b>\$289,384</b>	<b>\$342,034</b>	<b>\$0</b>	<b>\$0</b>	<b>\$342,034</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,616,669 be approved for the Risk Management Division of the Chief Executive Office. This level of funding includes base adjustments of \$73,113 for increased salary costs and health insurance costs. This budget is funded by \$1,274,635 in charges to user departments, and \$342,034 of General Fund appropriations. The recommended budget also includes the third year of a three-year commitment to fund a vacation cash out.

**PROGRAM DISCUSSION**

Specific major programs provided through the Division’s budget are Workers’ Compensation, return to work, health plan, dental plan, vision plan, unemployment insurance, life insurance, long term disability, deferred compensation, voluntary benefit programs, property and casualty insurance, general and auto liability insurance, medical malpractice insurance, certificates of insurance tracking, safety training, incident investigations, Department of Transportation (DOT) drug screening, ergonomics assessments, legislative advocacy and tracking, Drivers Authorization Pull Notice Program, and the annual Health and Safety training.

A new program that will be funded in Fiscal Year 2007-2008 is called Fleet Watch and is provided by the company SAMBA. This is an automated Employer Pull Notice (EPN) service that allows the program to be managed from the Administrator’s desktop. It is an electronic interface to the California Employer’s Pull Notice Program. This program will save the Division time and provides secure records and reports directly from the Administrator’s desktop.

The Division seeks to provide optimum levels of services in all programs identified above through the respective Division Units. This includes utilization of risk financing and control techniques, disability management, strategic planning, development of wellness and benefit programs and communication to County departments and all employees via newsletter, payroll inserts, memorandums, web page, notices and periodic reports.

The 2007-2008 Proposed Budget includes funding for an increased level of support for safety, which is a high priority for the Board of Supervisors. This includes memberships, office equipment, educational materials, education and training, training materials, travel, subscriptions, printing and office supplies, some of which has been omitted in the past budget years due to the lack of funding. This additional funding will bring the level of safety operations to where it was several years ago. Finally, the SAMBA Fleet Watch Program will allow the Division to administer the County’s Employer Pull Notice Program more expeditiously, efficiently and effectively.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

The Department has requested a classification study of two Confidential Assistant II positions and one Confidential Assistant IV position. It is recommended that these studies be conducted.

Total current authorized positions— 17

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 17

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and	The CEO-Risk Management Division has used an organization customer satisfaction survey to establish a baseline measure of customer satisfaction, effectiveness, responsiveness and the quality of services provided. Survey results were reviewed and shared with staff. The Division evaluated the Customer Relationship Management (CRM) software and determined that the only Unit applicable for tracking and trending customer requests and complaints would be the Liability		

STRATEGIC PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
		Claims Insurance Unit. Based on survey results and CRM data, plans were implemented to address opportunities for improvement; and	
Improve the efficiency of County government processes.		The Division has identified and prioritized the most important processes. Staff has studied the process workflow of the Division's top priorities and implemented opportunities for the reduction of turnaround time.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES		OUTCOMES Fiscal Year 2006-2007	
1. Safety Compliance, Registration and Training:		<p>First Quarter (July-Sept.) - 98.16%</p> <p>Second Quarter (Oct. - Dec) - 100%</p> <p>Third Quarter (Jan. - March) - 98.37%</p> <p>Fourth Quarter (April - June) - 100% Estimate</p>	
<ul style="list-style-type: none"> <li>a. Facilitate 100% compliance among County departments to meet and maintain safety goals on an ongoing basis;</li> <li>b. Continue to provide effective safety education to prevent injuries and ensure a safe working environment for all employees; and</li> <li>c. Evaluate the nature, time lost and cost of work related injuries and benchmark this data against other comparable agencies.</li> </ul>		<p>Safety Education classes as of 3/31/07, 69 classes were provided to the County workforce. This included 1,076 employees or approximately 25% of the workforce. It is estimated that another 25 classes will be conducted during the last quarter of Fiscal Year 2006-2007.</p> <p>Benchmark data was received from eight (8) Counties over a five year period (FY 2000-2001–FY 2004-2005) and a three year period (FY 2002-2003 – FY 2004-2005);</p>	
2. Driver Authorization Pull Notice Program		<p>The Authorization for Release of Driver Record information form has been implemented. The Notice of Driver License suspension letter was revised and implemented. A pilot program for the Employee Pull Notice Program was implemented;</p> <p>The task force has been used to review revisions and changes to the Drivers Authorization Pull Notice Program; and</p> <p>Education and training is planned once all the Program revisions are completed and implemented.</p>	
<ul style="list-style-type: none"> <li>a. Streamline the current program to insure increased departmental accountability;</li> <li>b. Utilize a task force comprised of user departments to facilitate program revisions; and</li> <li>c. Provide education and training to all County departments on any revisions associated with the program.</li> </ul>			
3. Self Service Benefit Enrollment		<p>A confirmation letter was developed to confirm employee current benefit elections. Other methods to view benefit elections are authorized once the PeopleSoft Upgrade is implemented in May 2007;</p> <p>Training occurred in April for payroll clerks for navigation of the various modules of the new PeopleSoft Upgrade; and</p> <p>Once the e-benefits module of the PeopleSoft Upgrade is implemented, methods for on-line access for employees to key their deferred compensation will be implemented.</p>	
<ul style="list-style-type: none"> <li>a. Develop methods for on-line access to all County employees to view current benefit elections and information;</li> <li>b. Plans for education and training to be provided to all County departments; and</li> <li>c. Develop methods for on-line access to all eligible County employees to key their own deferred compensation contribution changes.</li> </ul>			

## **CURRENT YEAR OPERATIONAL PRIORITIES**

The CEO-Risk Management Division's operational priorities are:

1. Continue to facilitate quarterly safety compliance with County Departments to meet and maintain 100 percent compliance reporting;
2. Continue to provide safety education classes to prevent injuries and maintain a safe working environment for all County employees; and
3. Continue to work with all County departmental safety representatives to complete and begin implementation of the Safety Board's Strategic Plan.

To accomplish these priorities, the CEO-Risk Management Division will continue to work and educate all County departments regarding quarterly compliance requirements. Safety education classes will continue to be offered to educate employees about ways to prevent injuries at work and at home with the goal of maintaining a safe and secure environment. Progress will continue to develop, refine, and implement the goals and Action Plans for the Safety Board's Strategic Plan.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Transportation Terminals**

**CHIEF EXECUTIVE OFFICE—AIRPORT**

Budget Unit 0016041  
 General Fund

**SERVICES PROVIDED**

This Chief Executive Office – Airport budget provides funding for improvements at the Modesto City/County Airport. The revenue received from Aircraft Taxes is recorded in this budget and transferred to the Airport during the fiscal year.

<i>Chief Executive Office - Airport</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$184,682	\$184,566	\$228,867	\$0	\$0	\$228,867
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$184,682</b>	<b>\$184,566</b>	<b>\$228,867</b>	<b>\$0</b>	<b>\$0</b>	<b>\$228,867</b>
Taxes	\$184,741	\$184,566	\$228,867	\$0	\$0	\$228,867
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$184,741</b>	<b>\$184,566</b>	<b>\$228,867</b>	<b>\$0</b>	<b>\$0</b>	<b>\$228,867</b>
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$59)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$228,867 be approved for the Chief Executive Office – Airport budget, funded from \$228,867 in Aircraft Tax Revenue.

**PROGRAM DISCUSSION**

At this level of funding, the City of Modesto will install new Airport T-Hangars at the City/County Airport. The total estimated cost for this project is approximately \$730,000. By July 1, 2007, the City anticipates having \$550,000 in place for this improvement project. The County's Fiscal Year 2007-2008 contribution will be utilized to close the funding shortfall. The City anticipates beginning the bid process for this project this summer with the goal of successful completion by late winter.

Revenue for Aircraft Taxes is posted twice per year. The first installment is posted in December, with a second posting in June of the fiscal year. It is estimated that the County will receive \$228,867 in revenue for Fiscal Year 2007-2008. Shortly after receiving the revenue, payment will be made to the Modesto City/County Airport for improvements to the facility.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—APPROPRIATIONS FOR CONTINGENCIES**

Budget Unit 0016071  
 General Fund

**SERVICES PROVIDED**

The Appropriations for Contingencies budget serves as the contingency fund for Stanislaus County. Funds from Contingencies can be transferred by a 4/5 vote of the Board of Supervisors to operating budgets for emergencies and other unanticipated expenses.

The chart below lists the transfers from Appropriations for Contingencies for the last five years:

FISCAL YEAR	AMOUNT TRANSFERRED
2002-2003	\$ 170,024
2003-2004	\$2,688,945
2004-2005	\$1,618,471
2005-2006	\$3,274,420
2006-2007	\$2,352,750*

\*This amount reflects the total approved transfers as of May 29, 2007.

<i>Chief Executive Office - Appropriations for Cont</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$9,827,050	\$9,827,050	\$0	\$0	\$9,827,050
<b>Gross Costs</b>	<b>\$0</b>	<b>\$9,827,050</b>	<b>\$9,827,050</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,827,050</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$9,827,050</b>	<b>\$9,827,050</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,827,050</b>

**RECOMMENDED BUDGET**

The Appropriations for Contingency fund is recommended for Fiscal Year 2007-2008 in the amount of \$9,827,050 and is funded from the General Fund.

**PROGRAM DISCUSSION**

The County faces several significant potential fiscal and program exposures which reinforce this level of funding for the Appropriations for Contingency funds. Major exposures include outstanding labor negotiations, continued increases in employee health insurance costs, loss of revenue proposed by the Governor in the 2007-2008 May Budget Revision, which includes the potential loss of Williamson Act funding as well as the growing shortfalls in the Health Services Agency Clinic System and other unanticipated issues. It may be necessary to transfer up to \$300,000 to Fleet Services to fund the cost of required vehicle purchases that are not included in the Fleet Services budget this year prior to the Final Budget adoption. Similar to the 2006-2007 Fiscal Year, a General Fund contribution will likely once again be required to maintain the Fleet Services fund in a positive position, while meeting the vehicle needs of the departments.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Provide sufficient funding for unanticipated exposures that arise during the fiscal year.	Funding has been available for unanticipated exposures that arose during the fiscal year, including health insurance increases and labor related costs.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Chief Executive Office – Appropriations for Contingencies operational priority is to provide sufficient funding for unanticipated exposures that arise during the fiscal year. This can be accomplished by closely monitoring the transfers from this budget and reporting monthly on the available balance.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Finance**

**CHIEF EXECUTIVE OFFICE—CAPITAL IMPROVEMENT FINANCE AUTHORITY**

Budget Unit 0016021  
 General Fund

**SERVICES PROVIDED**

The Capital Improvement Finance Authority (CIFA) budget provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives. In addition, funding is provided for an Accountant position in the Auditor-Controller's Office that performs the accounting function for County Capital Projects.

<i>Chief Executive Office - C.I.F.A.</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$100,000	\$100,000	\$100,000	\$0	\$0	\$100,000
Services and Supplies	\$83,582	\$141,429	\$141,429	\$0	\$0	\$141,429
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$183,582</b>	<b>\$241,429</b>	<b>\$241,429</b>	<b>\$0</b>	<b>\$0</b>	<b>\$241,429</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$183,582</b>	<b>\$241,429</b>	<b>\$241,429</b>	<b>\$0</b>	<b>\$0</b>	<b>\$241,429</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$241,429 be approved for the Chief Executive Office – Capital Improvement Finance Authority budget, funded from the General Fund.

**PROGRAM DISCUSSION**

At this level of funding, this budget will address the following anticipated expenses:

1. \$100,000 for Auditor-Controller salary costs for Capital Projects accounting;
2. \$50,000 for arbitrage and disclosure services;
3. \$90,429 for financial advisor charges; and
4. \$1,000 for publications and legal notices.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Complete a debt capacity study for Stanislaus County. The County’s financial advisors, Kelling, Northcross & Nobriga will evaluate the implications of additional debt for the County’s credit ratings, bond insurance premiums, and overall cost of financing. They will evaluate all major categories established by the rating agencies that include economic condition, financial condition, and debt burden. The cost of \$47,500 will be funded from appropriations carried forward from the 2005-2006 Fiscal Year.	The debt capacity study has been completed and was used in conjunction with the recent 2007 COP financing. This tool will also be used for future financings.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Chief Executive Office – Capital Improvement Financing Authority (CIFA) operational priority for this budget unit is to utilize the debt capacity study. The County will look at expanding the Sheriff Facility with the Jail expansion as one of the top priorities.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Property Management**

**CHIEF EXECUTIVE OFFICE—COUNTY FACILITIES**

Budget Unit 0016091  
 General Fund

**SERVICES PROVIDED**

The County Facilities budget provides funding for minor facility improvements and costs associated with maintaining certain County property.

<i>Chief Executive Office - County Facilities</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$95,237	\$366,791	\$366,791	\$0	\$0	\$366,791
Other Charges	\$5,328	\$100	\$100	\$0	\$0	\$100
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$60,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$833	\$80,800	\$80,800	\$0	\$0	\$80,800
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$161,398</b>	<b>\$447,691</b>	<b>\$447,691</b>	<b>\$0</b>	<b>\$0</b>	<b>\$447,691</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$225	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	(\$11,502)	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	(\$11,277)	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$172,675</b>	<b>\$447,691</b>	<b>\$447,691</b>	<b>\$0</b>	<b>\$0</b>	<b>\$447,691</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$447,691 be approved for the Chief Executive Office – County Facilities budget, funded from the General Fund.

**PROGRAM DISCUSSION**

This level of funding will provide for the elevator repairs, security at County Center III, Arts Commission/International Festival Lease and Utilities, Mail Room Postage Meter, Janitorial Costs for General Fund Departments and for various County facility related expenses.

**UNFUNDED REQUESTS**

There are no critical needs associated with the budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Provide sufficient funding for facility-related expenses as they are incurred.	Funding was provided for approved facility related expenses. In addition the Grayson Community Center telecom charges were funded.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Chief Executive Office – County Facilities operational priority is to provide sufficient funding for facility-related expenses as they are incurred. This will be accomplished by closely monitoring expenditures in this budget unit and reporting on available funding on a monthly basis.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Transportation Terminals**

**CHIEF EXECUTIVE OFFICE—CROWS LANDING AIR FACILITY**

Budget Unit 0016046  
 General Fund

**SERVICES PROVIDED**

The Crows Landing Air Facility budget provides funding for security, general liability, and master planning of the Air Facility. The Chief Executive Office manages an agricultural lease agreement of approximately 1,112 acres between Stanislaus County and Pride of San Juan Farms. Lease revenue is a significant component to the progressive and on-going planning of this development project.

<i>Chief Executive Office - Crows Landing Air Facility</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$81,344	\$251,916	\$275,031	\$0	\$0	\$275,031
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$81,344</b>	<b>\$251,916</b>	<b>\$275,031</b>	<b>\$0</b>	<b>\$0</b>	<b>\$275,031</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$140,780	\$251,916	\$275,031	\$0	\$0	\$275,031
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$140,780	\$251,916	\$275,031	\$0	\$0	\$275,031
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$59,436)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$275,031 be approved in the Chief Executive Office – Crows Landing Air Facility budget, funded by \$275,031 in department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the Chief Executive Office will continue to advance the Crows Landing Air Facility development project. The primary emphasis of this economic development project continues to be future job creation activities. The Chief Executive Office will continue to provide on-going support to property management including the agricultural lease and security contact.

On February 27, 2007, the Board of Supervisors approved a twelve-month exclusive negotiation with Pacific Coast Capital Partners West Park as exclusive master developer candidate. In the subsequent meeting of March 6, 2007, the Board appointed two members to an Ad Hoc Committee to oversee this negotiation process. Over the next twelve months, the Ad Hoc Committee will work with both internal

development staff and the West Park team to bring a project description and level of detail back to the full Board for consideration to enter into a long-term master agreement for this project area.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Master planning activities and identifying the primary alternatives for environmental impact review analysis; and	On February 27, 2007, the Board approved a 12-month exclusive negotiation with Pacific Coast Capital Partners West Park. On March 6, 2007, a two Board member Ad Hoc Committee was formed to oversee the negotiation process.
Start Environmental Impact Report (EIR) process.	In September 2006, the ESA Airports contract for initial general plan amendment, master planning process, airport layout plan, and subsequent environmental impact analysis was formally suspended so that development partnerships could be solicited. ESA completed several key planning steps, including a master development reuse scenario document.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Chief Executive Office Crows Landing Air Facility's operational priorities are:

1. Create a detailed project description for the development footprint that includes the County owned Crows Landing Air Facility property. This will include all preliminary infrastructure plans and financial analysis that will be brought to the Board of Supervisors for consideration of entering into long term master development agreements.
2. Retain ESA Airports to assist with project consultation as needed.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Legislative/Administrative**

**CHIEF EXECUTIVE OFFICE—DEBT SERVICE**

Budget Unit 0016081  
 General Fund

**SERVICES PROVIDED**

This budget provides funding for County debt obligations. Gross debt obligations for Fiscal Year 2007-2008 total \$11,206,145 offset by \$406,480 of estimated earnings from the trustee (interest) for a net debt service of \$10,799,665.

The following chart reflects the debt service obligations for Fiscal Year 2007-2008, including offsetting revenue. Some revenue is reflected as negative expenditures in the Schedule 9 at the end of this section, since it is revenue from sources that are within the General Fund.

Description	Pay off Date	Gross Debt	Earnings/ Money Held With Trustee	Net Debt Obligation	Offsetting Revenue	Total Net Debt Obligation
Kitchen/Laundry at the Sheriff's Public Safety Center	June 2012	\$ 837,678	\$ 10,000	\$ 827,678		\$ 827,678
Community Services Facility	May 2018	\$ 2,192,714	\$ 84,802	\$ 2,107,912	\$ 1,926,742	\$ 181,170
Public Safety Center	May 2018	\$ 1,015,145	\$ 40,890	\$ 974,255	\$ 828,173	\$ 146,082
Minimum Security Facility	May 2018	\$ 406,058	\$ 16,356	\$ 389,702		\$ 389,702
Sheriff Operations Center	May 2018	\$ 446,664	\$ 17,992	\$ 428,672		\$ 428,672
CHAFFA (California Health Facilities Financing Authority) - Cost of borrowed funds that weren't used	June 2012	\$ 148,569	\$ 6,000	\$ 142,569		\$ 142,569
1021 I Street - Facility for Public Defender, Clerk-Recorder & Grand Jury	June 2012	\$ 363,995	\$ 14,000	\$ 349,995	\$ 349,995	\$ -
Ag Center & Training Center	May 2018	\$ 904,669	\$ 36,440	\$ 868,229	\$ 646,858	\$ 221,371
Public Administration Center (10th Street Place)	Sept 2018	\$ 1,767,350	\$ 60,000	\$ 1,707,350	\$ 789,764	\$ 917,586
12th Street Office & Parking Garage	Aug 2025	\$ 1,394,934	\$ 55,704	\$ 1,339,230	\$ 647,496	\$ 691,734
Salida Library	Aug 2025	\$ 608,418	\$ 24,296	\$ 584,122	\$ 584,122	\$ -
Gallo Center for the Arts	Aug 2025	\$ 1,119,951	\$ 40,000	\$ 1,079,951		\$1,079,951
<b>Total</b>		<b>\$11,206,145</b>	<b>\$ 406,480</b>	<b>\$10,799,665</b>	<b>\$ 5,773,150</b>	<b>\$5,026,515</b>

<b>Chief Executive Office - Debt Service</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$9,282,280	\$11,719,722	\$10,799,665	\$3,000,000	\$3,000,000	\$13,799,665
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$734,509)	(\$724,696)	(\$724,696)	\$0	\$0	(\$724,696)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$8,547,771</b>	<b>\$10,995,026</b>	<b>\$10,074,969</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$13,074,969</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$664,801	\$424,036	\$432,937	\$0	\$0	\$432,937
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,077,711	\$2,000,690	\$1,926,742	\$0	\$0	\$1,926,742
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$1,581,871	\$2,518,863	\$2,688,775	\$0	\$0	\$2,688,775
Less Total Revenue	\$4,324,383	\$4,943,589	\$5,048,454	\$0	\$0	\$5,048,454
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$4,223,388</b>	<b>\$6,051,437</b>	<b>\$5,026,515</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$8,026,515</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$13,074,969 be approved for the Chief Executive Office – Debt Service Budget, funded by \$2,383,975 in revenue from building rent, \$350,000 in revenue from the Criminal Justice Facilities fund, \$2,314,479 in Public Facilities Fees revenue and \$8,026,515 of General Fund contribution. This funding includes \$3,000,000 for future debt obligation needed for public safety facility needs.

## PROGRAM DISCUSSION

This level of funding fully provides for Stanislaus County's debt service payments for Fiscal Year 2007-2008.

There is a \$920,057 decrease in the net debt service obligation from the 2006-2007 Final Budget due to a reduction in the interest earning generated by the funds held by the trustee.

## UNFUNDED REQUESTS

There are no critical needs associated with this budget unit.

## STAFFING IMPACTS

Total current authorized positions— 0

## PRIOR YEAR OPERATIONAL PRIORITIES

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Maximize all potential revenue sources to offset the General Fund contribution. This will be accomplished by reviewing existing lease agreements and assessing potential opportunities for rental income with new or existing buildings.	Lease agreements have been reviewed and tracked closely. In addition, revenue was increased for Public Facilities Fees related to the 10 <sup>th</sup> Street, 12 <sup>th</sup> Street, and Salida Library buildings, and other funding related to the 12 <sup>th</sup> Street Office Building and Parking Garage.



## **CURRENT YEAR OPERATIONAL PRIORITIES**

The Chief Executive Office – Debt Service operational priority is to maximize all potential revenue sources to offset the General Fund contribution. This will be accomplished by reviewing existing lease agreements and assessing potential opportunities for rental income with new or existing buildings. Implement the debt affordability model that was developed by the County's financial advisor to assist in the County's long-range modeling of long term debt. Present and get approved from the Board of Supervisors the completed debt capacity study.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—GENERAL FUND MATCH AND SUPPORT**

Budget Unit 0016061  
 General Fund

**SERVICES PROVIDED**

The General Fund Match Budget contains local funds used to leverage Federal and State funding for a variety of programs and functions.

Also included in the budget is \$1,260,405 to meet the County’s estimated obligation under the North McHenry Corridor Sales Tax Sharing Agreement with the City of Modesto. The Agreement specifies how sales taxes and property taxes are to be shared as the area becomes incorporated. The payment to the City is placed in this budget for accounting purposes as are all contributions made to outside agencies.

<i>Chief Executive Office - General Fund Match/Support</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$1,981,761	\$1,459,808	\$1,480,152	\$0	\$0	\$1,480,152
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$23,279,733	\$26,324,116	\$22,405,258	\$113,289	\$113,289	\$22,518,547
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$25,261,494</b>	<b>\$27,783,924</b>	<b>\$23,885,410</b>	<b>\$113,289</b>	<b>\$113,289</b>	<b>\$23,998,699</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$25,261,494</b>	<b>\$27,783,924</b>	<b>\$23,885,410</b>	<b>\$113,289</b>	<b>\$113,289</b>	<b>\$23,998,699</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$23,998,699 be approved for the Chief Executive Office – General Fund Match and Support budget. The budget includes a reduction of \$106,584 to reflect the recommended transfer of the General Services Agency – 12<sup>th</sup> Street Parking Garage budget into the General Services Agency – Facilities Maintenance budget unit.

## **PROGRAM DISCUSSION**

County Match contributions have increased by \$923,052 for Board adjustments in Fiscal Year 2006-2007 and for adjustments in salary, health insurance and retirement costs projected for Fiscal Year 2007-2008.

County Match contributions have decreased \$4,821,566 for one-time adjustments provided to non-General fund departments in Fiscal Year 2006-2007. This includes a reduction of \$2,100,000 for the Courthouse Construction Fund repayment, a reduction of \$2,250,000 for the third of the Health Services Agency's Strategic Plan funding, as approved by the Board of Supervisors in September 2005 a decrease in one-time funding of \$300,000 for the Fleet Services Vehicle Replacement Fund, a decrease of \$159,043 in excess Vehicle License Fees (VLF) for the Behavioral Health and Recovery Services and a reduction of \$12,523 in the issued base for the 12<sup>th</sup> Street Office Building.

County Match increased by \$43,616 for increased rent costs for the Area Agency on Aging, by \$73,535 for the Offender Treatment Program at Behavioral Health and Recovery Services, by \$66,608 for Code Enforcement at the Department of Environmental Resources, and by \$36,114 for the Library to restore County Match to historical levels. Additionally, County Match was reduced by \$106,584 to reflect the recommended transfer of the 12<sup>th</sup> Street Parking Garage budget into the Facilities Maintenance budget.

County Match amounts for the various departments and programs supported by the General Fund are listed on the chart on the following page.

**PROPOSED BUDGET - FISCAL YEAR 2007-2008  
SUMMARY OF COUNTY MATCH**

Fund/Department	Final Budget 2006-2007	Recommended Adjustments	Recommended Proposed Budget
Area Agency on Aging	\$ 279,213	\$ 44,570	\$ 323,783
Behavioral Health and Recovery Services	\$ 1,436,472	\$ (99,009)	\$ 1,337,463
BHRS Alcohol and Drug	\$ 49,106	\$ 933	\$ 50,039
BHRS Employee Assistance	\$ 84,833	\$ -	\$ 84,833
BHRS Managed Care	\$ -	\$ 27,221	\$ 27,221
BHRS Prop 63 (MHSA)	\$ -	\$ 8,331	\$ 8,331
BHRS Public Guardian	\$ 534,402	\$ 18,014	\$ 552,416
BHRS Stanislaus Behavioral Health Center	\$ -	\$ 224,736	\$ 224,736
BHRS Stanislaus Recovery Center	\$ 418,622	\$ 107,893	\$ 526,515
CEO Countywide Fire Services	\$ 300,000	\$ -	\$ 300,000
CEO Courthouse Construction Fund	\$ 2,100,000	\$ (2,100,000)	\$ -
CEO DOJ Alcohol and Drug	\$ 113,320	\$ -	\$ 113,320
CSA Aid to Children SED	\$ 247,000	\$ -	\$ 247,000
CSA General Assistance	\$ 596,332	\$ -	\$ 596,332
CSA Public Economic Assistance	\$ 3,244,594	\$ -	\$ 3,244,594
CSA Services and Support	\$ 2,988,422	\$ 18,413	\$ 3,006,835
DA Grants - Deficit Correction	\$ -	\$ -	\$ -
DA Spousal Abuser Prosecution Program	\$ 50,478	\$ (559)	\$ 49,919
DA Vertical Prosecution Block Grant	\$ 128,116	\$ 3,230	\$ 131,346
DA Victim Witness	\$ 3,996	\$ 83	\$ 4,079
DA Violence Against Women Program	\$ -	\$ -	\$ -
Environmental Resources	\$ 553,608	\$ 74,512	\$ 628,120
GSA 12th St Office Building	\$ 356,457	\$ (12,523)	\$ 343,934
GSA 12th St Parking Garage	\$ 106,584	\$ (106,584)	\$ -
GSA Fleet Services Vehicle Replacement	\$ 300,000	\$ (300,000)	\$ -
HSA Clinic and Ancillary Services	\$ 6,255,618	\$ (1,773,091)	\$ 4,482,527
HSA Indigent Health Care	\$ 2,347,674	\$ 2,878	\$ 2,350,552
HSA Public Health Administration	\$ 967,143	\$ 19,269	\$ 986,412
HSA Deficit Repayment	\$ 2,009,610	\$ -	\$ 2,009,610
ICJIS	\$ -	\$ -	\$ -
Library	\$ 827,516	\$ 36,114	\$ 863,630
PW Abandoned Vehicle Program	\$ 25,000	\$ -	\$ 25,000
Law Library	\$ 59,842	\$ -	\$ 59,842
North McHenry Sales Tax	\$ 1,260,405	\$ -	\$ 1,260,405
Planning - LAFCO	\$ 134,954	\$ 20,344	\$ 155,298
Stanislaus County of Governments	\$ 4,607	\$ -	\$ 4,607
<b>County Match Total</b>	<b>\$ 27,783,924</b>	<b>\$ (3,785,225)</b>	<b>\$ 23,998,699</b>

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—GENERAL FUND MATCH VEHICLE LICENSE FEE**

Budget Unit 0016051  
 General Fund

**SERVICES PROVIDED**

This budget receives and distributes Vehicle License Fee realignment revenue and is used to fund County Public Health, Mental Health and Social Service programs. This revenue constitutes sixty percent (60%) of the Realignment Trust and is a major funding source for County health programs. Vehicle License Fee General Fund monies received by the County are transferred to the programs within the Realignment Health Trust Funds.

Public Health Realignment Funds are apportioned according to the following percentages set by the Board of Supervisors: Indigent Health Care Program – 64 percent, Public Health – 26 percent, Environmental Resources – 6 percent, and Clinic and Ancillary Services – 4 percent.

<i>Chief Executive Office - General Fund Match - VLF</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$19,717,853	\$20,660,721	\$20,660,721	\$0	\$0	\$20,660,721
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$19,717,853</b>	<b>\$20,660,721</b>	<b>\$20,660,721</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,660,721</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$20,058,953	\$20,660,721	\$20,660,721	\$0	\$0	\$20,660,721
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$20,058,953	\$20,660,721	\$20,660,721	\$0	\$0	\$20,660,721
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$341,100)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$20,660,721 be approved for the Chief Executive Office – General Fund Match Vehicle License Fee budget unit. This budget is funded entirely through Vehicle License Fees collected by the State. It is further recommended that the Board annually review the distribution of Public Health realignment funds among the eligible programs and apportion the funds according to need. For the 2007-2008 Fiscal Year, any recommended changes in apportionment will be returned to the Board for adoption as part the Final Budget.

## **PROGRAM DISCUSSION**

At this level of funding, the County will continue to distribute Vehicle License Fee realignment revenue in support of the required distribution guidelines for health, mental health and social services programs.

The State mandates that Vehicle License Fee realignment revenue be used for health, mental health and social services programs; however, within the health programs, the County is authorized to apportion the revenue received among different budgets within the approved programs. The current distribution ratio among the eligible departments was approved by the Board of Supervisors in the mid 1990s, when realignment was implemented by the State. As programs and revenue streams have changes over the previous years, it is unknown whether the current ratios best support this Board's priorities. An annual review of the program needs, to include departmental representation and led by the Chief Executive Office may provide a better distribution of funds within the health programs.

## **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

## **STAFFING IMPACTS**

Total current authorized positions— 0

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Plant Acquisition**

**CHIEF EXECUTIVE OFFICE—PLANT ACQUISITION**

Budget Unit 0016031  
 General Fund

**SERVICES PROVIDED**

The Plant Acquisition Budget provides funding for the acquisition, repair, and remodel of existing and new County facilities.

<i>Chief Executive Office - Plant Acquisition</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$60,495	\$22,000	\$0	\$0	\$0	\$0
Services and Supplies	\$347,893	\$3,950,957	\$2,247,000	\$0	\$0	\$2,247,000
Other Charges	\$158,608	\$120,130	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$857	\$570,830	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$1,176,612	\$1,357,170	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,744,465</b>	<b>\$6,021,087</b>	<b>\$2,247,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,247,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$200,010	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$200,010	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,544,455</b>	<b>\$6,021,087</b>	<b>\$2,247,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,247,000</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$2,247,000 be approved for the Chief Executive Office – Plant Acquisition, funded from the General Fund.

**PROGRAM DISCUSSION**

This level of funding will provide for the following anticipated expenditures:

1. \$800,000 for various Capital Projects; and
2. \$500,000 for deferred maintenance for County facilities;
3. \$485,430 for various County facility related expenses including expansion and renovation projects;
4. \$200,000 for safety-related improvements within County Facilities;
5. \$129,570 for the PeopleSoft upgrade charges;
6. \$112,000 for Public Works Engineering costs for the General Fund departments; and
7. \$20,000 for parking validation costs for Stanislaus County customers at 1010 10<sup>th</sup> Street;

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Provide sufficient funding for facility-related expenses as they are incurred. This will be accomplished by closely monitoring expenditures in this budget unit and reporting on available funding on a monthly basis.	Sufficient funding was provided for the following facility-related expenses: <ul style="list-style-type: none"><li>- Deferred Maintenance</li><li>- Safety Improvements</li><li>- Public Works Engineering Costs</li><li>- Jail Facilities Needs Assessment/Juvenile Hall Master Plan</li><li>- Health Services Agency Capital Improvements</li></ul>

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Chief Executive Office – Plant Acquisition’s operational priority is to provide sufficient funding for facility-related expenses as they are incurred. This will be accomplished by timely reporting and monitoring monthly of the Plant Acquisition budget and communicating with those individuals involved on the status of the respective projects and availability of funding.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**DENTAL SELF-INSURANCE**

Budget Unit 0018010  
 Internal Service Fund

**SERVICES PROVIDED**

The Dental Self-Insurance Fund provides funding for dental benefits and services for approximately 3,900 full-time County employees and their families, including employees in special districts and the court system. The claims administration for the County's self-insured dental benefit will continue to be provided by the Stanislaus Dental Foundation.

<i>Chief Executive Office - Dental Self Insurance</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$3,984,990	\$4,316,149	\$4,316,149	\$0	\$0	\$4,316,149
Other Charges	\$60,911	\$1,270	\$7,253	\$0	\$0	\$7,253
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$4,045,901</b>	<b>\$4,317,419</b>	<b>\$4,323,402</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,323,402</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$50,092	\$34,604	\$45,629	\$0	\$0	\$45,629
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$4,161,480	\$4,076,255	\$4,157,483	\$0	\$0	\$4,157,483
Miscellaneous Revenue	\$6,070	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$4,217,642	\$4,110,859	\$4,203,112	\$0	\$0	\$4,203,112
Plus Fund Balance	(\$171,741)	\$206,560	\$120,290	\$0	\$0	\$120,290
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$4,323,402 be approved for the Risk Management Division – Dental Self-Insurance Budget, funded by \$4,203,112 in charges to user departments and \$120,290 in retained earnings. The Department is projecting a cash balance of \$1,340,340, which represents a decrease of \$120,290. This is attributed to several factors including the projected increase in earned interest, the normal lag time between the posting of revenue collected from departments versus claim expenditures paid to the third party administrator and the use of retained earnings to the balance the 2007-2008 Dental Insurance Self-Insurance budget.

**PROGRAM DISCUSSION**

This budget provides funds for the payment of dental claims/losses and claims administration. Program funding is based on the number of enrollees, their dependents and total usage at the current benefit level. The County contracts with the Stanislaus Dental Foundation to administer the program. Due to the Dental Program's benefit design, employee/participants in the program experience an annual

percentage increase in dental claim reimbursement until 100 percent is reached. Currently, the Dental claims/losses are trending at less than 5 percent increase each fiscal year. According to negotiated labor agreements, the County departments will continue to supplement 14 percent of the dental premium charged to the employee's Flexible Dollar Allowance with the \$120,290 balance funded from the Dental Self-Insurance retained earnings.

No changes are anticipated in the current service level of the Dental Self-Insurance Budget since benefits remain in force until December 31, 2008 as a result of the existing labor agreements.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Ensure the accurate and timely administration of all Dental insurance claim payments through the County's Third Party Administrator, Stanislaus Dental Foundation; and	The CEO-Risk Management Division Employee Benefits Unit continued to produce Dental Eligibility reports each payroll period and periodically audit Stanislaus Dental Foundation (Third Party Administrator-TPA) eligibility data reports for accuracy; and
Annually monitor the Dental Self-Insurance Fund for financial stability by retaining an Actuarial firm to analyze dental insurance claims and administrative costs.	The Division continued to request outside actuarial services to audit premiums charged, claims paid and reserve levels to verify the need for increases in departmental charges and assure the Dental Self-Insurance Fund's solvency.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Dental Self-Insurance operational priorities are:

1. Ensure the accurate and timely administration of all Dental insurance claim payments through County's Third Party Administrator, Stanislaus Dental Foundation; and
2. Annually monitor the Dental Self-Insurance Fund for financial stability by retaining an Actuarial firm to analyze dental insurance claims and administrative costs.

The CEO-Risk Management Division Employee Benefits Unit will continue to produce Dental Eligibility reports each payroll period and periodically audit Stanislaus Dental Foundation (Third Party Administrator-TPA) eligibility data reports for accuracy. The Division will continue to request outside actuarial services to audit premiums charged, claims paid and reserve levels to verify the need for increases in departmental charges and assure the Dental Self-Insurance Fund's solvency.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**GENERAL LIABILITY SELF-INSURANCE**

Budget Unit 0018010  
 Internal Service Fund

**SERVICES PROVIDED**

The General Liability Self-Insurance Budget provides for the funding of property, casualty, surety, fiduciary and excess insurance; claim losses; self-insured retention; legal defense; actuarial services and operations/general County overhead. This budget unit also provides the necessary funding for future claims that have yet to be reported.

<i>Chief Executive Office - General Liability</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$2,017,367	\$3,459,900	\$3,766,600	\$0	\$0	\$3,766,600
Other Charges	\$76,144	\$107,000	\$142,809	\$0	\$0	\$142,809
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$138,997	\$250,000	\$200,000	\$0	\$0	\$200,000
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,232,508</b>	<b>\$3,816,900</b>	<b>\$4,109,409</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,109,409</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$96,870	\$55,000	\$80,000	\$0	\$0	\$80,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,888,088	\$3,011,900	\$3,129,409	\$0	\$0	\$3,129,409
Miscellaneous Revenue	\$184,510	\$250,000	\$200,000	\$0	\$0	\$200,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$3,169,468	\$3,316,900	\$3,409,409	\$0	\$0	\$3,409,409
Plus Fund Balance	(\$936,960)	\$500,000	\$700,000	\$0	\$0	\$700,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$4,109,409 be approved for the Risk Management Division General Liability Self-Insurance Budget, funded by \$3,129,409 in charges to user departments, \$80,000 in interest earnings, \$200,000 in insurance reimbursements and \$700,000 in retained earnings. The Department is projecting a positive cash position of \$4,000,000, which represents a 9% increase. The Department is also projecting interest for fiscal year 2007-2008 to increase and historically expenditures will be less than projected.

**PROGRAM DISCUSSION**

The major programs that would be funded include property, casualty, surety, fiduciary and excess insurance; claims losses; self-insured retention; legal defense; actuarial services and operations/general County overhead. This budget also provides the necessary funding for claims that have been incurred but not yet reported.

The Division will continue to oversee the insurance needs of the County and ensure that insurance coverage is secured for the 2007-2008 fiscal year. It will also provide for all costs associated with the handling of claims filed against the County

Currently the CEO-Risk Management Division is self-administering all claims that are received. Claims will be assigned to outside counsel when it is necessary. County Counsel will assist if needed. This change will result in a savings to the County.

Escalating insurance premiums continue to be a major concern in this budget. The premium for excess insurance will increase in 2007-2008 by seven (7) percent from \$1,300,000 to \$1,400,000.

At this time there are only two claims that could cause large attorney expenses in the budget. One case is a vehicle accident with serious injuries. The other is associated with equal treatment regarding neighborhood amenities. Both cases appear unfounded but defense will be costly. The total budget for supplies and services will increase by approximately seven (7) percent from \$3,826,856 to \$4,109,409 for the Fiscal Year 2007-2008.

This year there will be a contribution of \$700,000 from retained earnings to subsidize the Fiscal Year 2007-2008 General Liability Self-Insurance Budget.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Claims handling and settlement will be handled in a fair and equitable manner;	Claims were handled in a fair and equitable manner;
Investigations on claims will be returned to the CEO-Risk Management Division, Liability Unit with recommendations within 30 days;	Investigations are being returned in a more timely manner and in most cases are within the 30 days;
Decisions on claims will be communicated within 48 hours of the completion of investigation; and	Decisions are being made and are communicated to the claimant within 48 hours of the completion of investigation; and
Settlement will be processed within 48 hours of completed investigation. Payment for claims will be issued by the CEO Risk Management Division, Liability Unit.	Settlement checks are processed and delivered within 48 hours of final decision.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The General Liability Self-Insurance Fund operational priorities are:

1. Continue to ensure that claims are handled in a fair and equitable manner;
2. Improve the claims handling computer system; and
3. Deliver reports in a more efficient and consistent manner to departments.

To accomplish these goals the General Liability Self-Insurance Budget Unit will continue to ensure that claimants receive fair and equitable treatment throughout the claims process. Change from Risk Master System currently used to Internet Valley Oak System (iVOS). This new system will allow more efficient reports to be completed for departments, providing them with current and accurate information. Reports will be provided timely to County departments.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**PROFESSIONAL LIABILITY SELF-INSURANCE**

Budget Unit 0018010  
 Internal Service Fund

**SERVICES PROVIDED**

The Professional Liability Self-Insurance Budget provides the management of claim losses, legal defense, cost of claims administration, actuarial services, and administration of medical malpractice insurance. This budget also provides for the coverage of insurance for the Health Services Agency Residency Program. Estimates for future claims that have not yet been reported to the County are also included in this budget.

<i>Chief Executive Office - Professional Liability</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$558,029	\$1,409,000	\$1,711,000	\$0	\$0	\$1,711,000
Other Charges	\$2,651	\$7,300	\$3,458	\$0	\$0	\$3,458
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$560,680</b>	<b>\$1,416,300</b>	<b>\$1,714,458</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,714,458</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$76,770	\$58,000	\$70,000	\$0	\$0	\$70,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,104,140	\$698,111	\$344,458	\$0	\$0	\$344,458
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$1,180,910	\$756,111	\$414,458	\$0	\$0	\$414,458
Plus Fund Balance	(\$620,230)	\$660,189	\$1,300,000	\$0	\$0	\$1,300,000
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,714,458 be approved for the Risk Management Division Professional Liability Self-Insurance Budget, funded by \$344,458 in charges to user departments, \$70,000 in interest earnings, and \$1.3 million in retained earnings. The Department is projecting a cash balance of \$2,395,092, which represents a decrease of \$135,000. This is due to the projected use of retained earnings to subsidize the 2006-2007 Fiscal Year budget.

**PROGRAM DISCUSSION**

At this level of funding the major program that will be funded is to provide insurance coverage and to continue discussions regarding a claim that will be carried over from the 2006-2007 budget. There was an increase of one claim from the previous year. Funds are included for settlement, attorney fees and defense costs for all unknown claims in Fiscal Year 2007-2008.

The levels of service consist of funding for self-insured retention. This includes funding for claims, losses, legal defense, administration/actuarial services and administration/general County overhead. The 2007-2008 fiscal budget has decreased, primarily due to lower anticipated claim expenses and lower insurance premium increases.

As in years past, the cost of securing insurance coverage for the Health Service Agency, Health Service Agency Residency Program and Behavioral Health Recovery Services continue to be the major concern of this budget. It is estimated that the total premium for Professional Liability coverage will increase five percent from \$760,868 to approximately \$800,000. The distribution of the premium for the Health Services Agency, the Residency Program and the Behavioral Health Recovery Services has not yet been determined. Staff at California State Association of Counties- Excess Insurance Authority (CSAC-EIA) are continuing to review the exposure data that was completed by the County Departments and submitted to them. Last year the premium was allocated to the Health Service Agency and the Behavioral Health Recovery Services at 70 and 30 percent respectively. Professional Liability Budget total expenditures proposed for 2007-2008 Fiscal Year is \$1,214,458, a decrease of \$202,527 or 14 percent compared to \$1,416,985 for Fiscal Year 2006-2007.

This year there will be a contribution of \$800,000 from retained earning to subsidize the Fiscal Year 2007-2008 Professional Liability Self-Insurance Budget.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Claims handling and settlement will be handled in a fair and equitable manner;	Claims were handled in a fair and equitable manner;
Investigations on claims will be returned to the CEO-Risk Management Division, Liability Unit with recommendations within 30 days;	Investigations are being returned in a more timely manner and in most cases are within the 30 days;
Decisions on claims will be communicated within 48 hours of the completion of investigation; and	Decisions are being made and are communicated to the claimant within 48 hours of the completion of investigation; and
Settlement will be processed within 48 hours of completed investigation. Payment for claims will be issued by the CEO Risk Management Division, Liability Unit.	Settlement checks are processed and delivered within 48 hours of final decision.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Professional Liability Self-Insurance Fund operational priorities are:

1. Continue to ensure that claims are handled in a fair and equitable manner;
2. Improve the claims handling computer system; and
3. Deliver reports in a more efficient and consistent manner to departments.

To accomplish these goals the Professional Liability Self-Insurance Budget Unit will continue to ensure that claimants receive fair and equitable treatments throughout the claims process. Change from Risk Master System currently used to Internet Valley Oak System (iVOS). This will allow more efficient reports to be completed for departments, providing them with current and accurate information. Reports will be provided timely to County departments.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**PURCHASED INSURANCE**

Budget Unit 0018010  
 Internal Service Fund

**SERVICES PROVIDED**

The Purchased Insurance Budget is responsible for providing health and life insurance for approximately 3,900 full-time County employees and their families, including employed in special districts and the court system. Employees may choose among three Health Maintenance Organization (HMO) options and one Point of Service health insurance plan. Stanislaus County purchases a basic life insurance policy for all eligible employees. Employees may elect to purchase additional voluntary supplemental life insurance.

The Employee Benefits Unit will strive toward activating PeopleSoft's e-benefit web portal this fiscal year. This enhancement would allow County employees to monitor their own benefit packages and ultimately make selected changes.

<i>Chief Executive Office - Purchased Insurance</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$31,070,743	\$37,405,833	\$40,652,902	\$0	\$0	\$40,652,902
Other Charges	\$72,769	\$121,255	\$132,065	\$0	\$0	\$132,065
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$31,143,512</b>	<b>\$37,527,088</b>	<b>\$40,784,967</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,784,967</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$31,188,249	\$37,527,088	\$40,784,967	\$0	\$0	\$40,784,967
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$31,188,249</b>	<b>\$37,527,088</b>	<b>\$40,784,967</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,784,967</b>
<b>Plus Fund Balance</b>	<b>(\$44,737)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$40,784,967 be approved for the Risk Management Division Purchased Insurance Budget, funded by \$40,784,967 in charges to user departments. The Department is projecting a cash balance of approximately \$26,256 for the 2006-2007 Fiscal Year. This is attributed to several factors including the timing in the posting of revenue received from departments each pay period and the delay in implementation of the \$2 per employee administrative fee to offset expenditures in administering employee benefits until January 1, 2007 versus January 1, 2006.

**PROGRAM DISCUSSION**

This Budget generates funds for the payment of medical and life insurance as well as the Pacific Business Group on Health (PBGH) annual membership. The Purchased Insurance Budget is an Internal Service Fund (ISF) and revenue is generated from all County Departments. Effective January 1, 2007, County Departments were charged an Employee Benefits Administration Fee of \$2 per employee per pay-period. These revenues are designed to cover computers, employee training; continued education and miscellaneous expenses associated with the administration of the Employee Benefits programs.

The level of cost for all County departments is based on the lowest cost Health Maintenance Organization (HMO) option per employee and their dependents each pay period. The County's share of the medical insurance is projected to be \$39,572,791 for Fiscal Year 2007-2008 compared to \$34,239,969 in Fiscal Year 2006-2007. Approximately \$3,274,154 of the \$5,332,822 increase is attributed to an estimated 15 percent adjustment in medical insurance effective January 1, 2008 at the new \$20 co-pay benefit level for office visits. The balance of the increase or \$2,058,668 is associated with increases in the number of County employees eligible for medical benefits. Purchased insurance applies to all full-time employees eligible for benefits. The 15 percent approximate adjustment is based on new renewal methodology that was implemented by the lowest cost medical health plan effective January 1, 2007. The new methodology is based on the actual County participant claim usage and more accurately reflects the cost of providing medical insurance.

The negotiated benefit included in the labor agreement requires an increase in office visit co-payments from the current \$15 level to \$20 effective January 1, 2008.

**UNFUNDED REQUESTS**

There are no critical needs associated with this department.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Ensure the accurate and timely processing of all County new hires, terminations and retirees in regards to medical and life insurance programs;	Ensured the accurate and timely processing of all County new hires, terminations and retirees in regards to medical and life insurance programs by developing and implementing automated scheduled processes through PeopleSoft computer system;
Facilitate current computer system PeopleSoft upgrade that will support the continued improvement in the County's delivery of benefits; and	Facilitated current computer system PeopleSoft upgrade which will support the continued improvements in the County delivery of benefits. Parallel testing will begin the week of May 7, 2007 and the upgrade implementation is schedule for May 28, 2007; and
Continue to monitor and support individual Department Payroll/HR clerks to ensure accurate and timely benefit communications to all eligible County employees.	Continued to monitor and support individual Department Payroll/HR clerks to ensure accurate and timely benefit communications to all eligible County employees by providing ongoing training to new Payroll/HR clerks.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Purchased Insurance Fund operational priorities are:



1. Monitor recent County PeopleSoft computer system implementation to ensure the accurate and timely benefit processes;
2. Continue to monitor and support individual Department Payroll/HR clerks to ensure accurate and timely benefit communications to all eligible County employees; and
3. Update County's benefit survey data base from other cities, counties and private sector employers in preparation for upcoming Union benefit negotiations in the summer of 2008.

Employee Benefits' staff will monitor and adjust the newly implemented PeopleSoft computer systems which will continue to result in accurate and timely benefit processes.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**UNEMPLOYMENT SELF-INSURANCE**

Budget Unit 0018010  
 Internal Service Fund

**SERVICES PROVIDED**

The Unemployment Self-Insurance Budget provides unemployment insurance for all eligible County employees including full-time, extra-help, and personal service contractors. The claims administration for this fund continues to be provided by the TPA (Third Party Administrator), TALX Corporation.

<i>Chief Executive Office - Unemployment Insurance</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$712,171	\$746,671	\$746,671	\$0	\$0	\$746,671
Other Charges	\$242	\$72	(\$90)	\$0	\$0	(\$90)
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$712,413</b>	<b>\$746,743</b>	<b>\$746,581</b>	<b>\$0</b>	<b>\$0</b>	<b>\$746,581</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$67,860	\$29,604	\$59,028	\$0	\$0	\$59,028
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$935,520	\$575,770	\$585,130	\$0	\$0	\$585,130
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$1,003,380	\$605,374	\$644,158	\$0	\$0	\$644,158
Plus Fund Balance	(\$290,967)	\$141,369	\$102,423	\$0	\$0	\$102,423
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$746,581 be approved for the Risk Management Division Unemployment Self-Insurance Budget, funded by \$585,130 in charges to user departments, \$59,028 in interest earnings, and \$102,423 in retained earnings. The Department is projecting a cash balance of \$1,874,354, which represents a decrease of \$102,423. This is attributed to several factors including the normal lag time between the posting of revenue collected from departments versus claim expenditures paid to the Third Party Administrator and the requested use of \$102,423 in retained earnings to balance the 2007-2008 Fiscal Year budget.

**PROGRAM DISCUSSION**

This budget provides funds for the payment of unemployment claims/losses and claims administration. The level of funding is based on the number of enrollees and total usage at the current benefit level. The County currently contracts with TALX Corporation to administer the program. The unemployment insurance program is governed by the State of California.

Due to the stability in unemployment claims and the phased-in benefit increase which reached the maximum level in 2005, as well as the current balance in the Unemployment Self-Insurance retained earnings, County departments will continue to experience a reduction in the unemployment charge per employee during Fiscal Year 2007-2008. The annual charge was reduced by 39 percent from \$180 per employee to \$130 per employee effective July 1, 2006 and will continue for 2007-2008. It is anticipated that in order to balance the Unemployment Self-Insurance budget, \$102,585 from retained earnings will be required.

The level of service is based on the number of enrollees and total usage at the current benefit level. The County currently contracts with TALX Corporation to administer the program. The unemployment insurance program is governed by the State of California.

No changes are anticipated in the current service level of the Unemployment Self-Insurance Budget since benefits are state mandated.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Ensure the accurate and timely administration of all unemployment claims submitted by County employees under current State of California law;	Stanislaus County continued to contract with TALX Corporation (Third Party Administrator) to administer the program;
Continue to contract with TALX Corporation to administer the program;	Continued to contract with TALX Corporation to administer program;
Monitor the self-insurance unemployment fund for financial stability during benefit changes;	Monitored the self-insurance unemployment fund and ensured the financial stability during benefit changes;
Due to the financial stability of the Unemployment Self-Insurance Budget, the cost to County Departments for annual premium charges for each employee will be reduced by 39% and the remainder necessary to balance the budget will be available in retained earnings; and	Premium charges were reduced by 39% and remainder necessary to balance the budget was charged to retained earnings;
Identify and anticipate the impact of scheduled benefit increases.	On October 01, 2001, Governor Gray Davis signed into law the first increase in unemployment insurance benefits in California since 1989. Senate Bill 40 required weekly unemployment insurance benefit increases be phased in annually from 2002 through 2005 to a maximum weekly benefit of \$450. There are no additional laws pending to extend these increases into 2006.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Unemployment Self-Insurance Budget operational priorities are:

1. Ensure the accurate and timely administration of all unemployment claims submitted by County employees under current State of California law.
2. Monitor the Unemployment Self-Insurance Fund for financial stability during benefit changes.

3. Identify and anticipate the impact of scheduled benefit increases.

Stanislaus County will continue to contract with TALX Corporation (Third Party Administrator) to administer the program. Employee Benefits will monitor the self-insurance unemployment fund and ensure the financial stability during benefit changes. Employee Benefits staff will continue to monitor California State Legislation for any pending changes in Unemployment benefits. There were no additional laws pending to increase benefits in 2008.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**VISION CARE SELF-INSURANCE**

Budget Unit 0018010  
 Internal Service Fund

**SERVICES PROVIDED**

The Vision Care Self-Insurance Budget provides for vision benefits and services to approximately 3,900 full-time County employees and their families, including employees in special districts and the courts system. VSP (Vision Service Plan) continues to administer the nationwide network of providers and processes claim payments for this fund.

<i>Chief Executive Office - Vision Care Insurance</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$931,308	\$977,780	\$980,757	\$0	\$0	\$980,757
Other Charges	\$1,364	\$6,936	\$706	\$0	\$0	\$706
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$932,672</b>	<b>\$984,716</b>	<b>\$981,463</b>	<b>\$0</b>	<b>\$0</b>	<b>\$981,463</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$12,688	\$10,500	\$12,607	\$0	\$0	\$12,607
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$939,153	\$953,296	\$968,856	\$0	\$0	\$968,856
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$951,841	\$963,796	\$981,463	\$0	\$0	\$981,463
Plus Fund Balance	(\$19,169)	\$20,920	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$981,463 be approved for the Risk Management Division Vision Care Self-Insurance Budget, funded by \$968,856 in charges to user departments and \$12,607 in interest earnings. The Department is projecting a cash balance of \$423,073 for Fiscal Year 2006-2007, which represents an increase of \$12,607. This is attributed to the increase in earned interest associated with this budget's retained earnings.

**PROGRAM DISCUSSION**

This Budget provides funds for the payment of vision claims/losses and claims administration. The Vision Care Self-Insurance Budget is an Internal Service Fund (ISF) and revenue is generated from all County employees with benefits through their Flexible Dollar Allowance. The Vision program has not changed for many years, however, the rate structure and existing benefits were reviewed during the last union negotiations. All benefit labor agreements will remain in effect until December 31, 2008.

In order to maintain the current level of vision benefits and a premium consistent with union agreements, the level of funding associated with this budget will remain at the current premium level through Fiscal Year 2007-2008.

No changes are anticipated in the current service level of the Vision Care Self-Insurance Budget as benefits remain in force as agreed upon in the labor agreement until December 31, 2008.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Ensure the accurate and timely administration of all Vision insurance claim payments through County's Third Party Administrator, Vision Service Plan (VSP); and	CEO-Risk Management Division Employee Benefits Unit continued to produce Vision Eligibility reports each payroll period and periodically audit Vision Service Plan (Third Party Administrator-TPA) eligibility data reports for accuracy; and
Annually monitor the Vision Care Self-Insurance Fund for financial stability by retaining an Actuarial firm to analyze vision insurance claims and administrative costs.	The Division continued to request outside actuarial services to audit premiums charged, claims paid and reserve levels to verify the need for increases in departmental charges and assure the Vision Care Self-Insurance Fund's solvency.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Vision Care Self-Insurance operational priorities are:

1. Ensure the accurate and timely administration of all Vision insurance claim payments through County's Third Party Administrator, Vision Service Plan (VSP); and
2. Annually monitor the Vision Care Self-Insurance Fund for financial stability by retaining an Actuarial firm to analyze vision insurance claims and administrative costs.

CEO-Risk Management Division Employee Benefits Unit will continue to produce Vision Eligibility reports each payroll period and periodically audit Vision Service Plan (Third Party Administrator-TPA) eligibility data reports for accuracy. The Division will continue to request outside actuarial services to audit premiums charged, claims paid and reserve levels to verify the need for increases in departmental charges and assure the Vision Care Self-Insurance Fund's solvency.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**CHIEF EXECUTIVE OFFICE—RISK MANAGEMENT DIVISION**  
**WORKERS' COMPENSATION SELF-INSURANCE**

Budget Unit 0018010  
 Internal Service Fund

**SERVICES PROVIDED**

The Workers' Compensation Self-Insurance budget provides for Workers' Compensation benefits to injured employees who have sustained an injury/illness, which arises out of employment and in the course of employment with the County. This budget includes funding costs for claims expenses, excess insurance coverage, actuarial services, claims administration, loss control and prevention, legal defense, licensing fees, support services, and general County overhead.

<i>Chief Executive Office - Worker's Compensation</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$5,907,949	\$7,834,200	\$7,629,160	\$0	\$0	\$7,629,160
Other Charges	\$268,696	\$358,300	\$363,340	\$0	\$0	\$363,340
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$7,500	\$7,500	\$0	\$0	\$7,500
Other Financing Uses	\$25,000	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$6,201,645</b>	<b>\$8,200,000</b>	<b>\$8,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,000,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$577,544	\$300,000	\$400,000	\$0	\$0	\$400,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$11,643,741	\$7,800,000	\$7,500,000	\$0	\$0	\$7,500,000
Miscellaneous Revenue	\$223,817	\$100,000	\$100,000	\$0	\$0	\$100,000
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$12,445,102	\$8,200,000	\$8,000,000	\$0	\$0	\$8,000,000
Plus Fund Balance	(\$6,243,457)	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$8,000,000 be approved for the Risk Management Division Worker's Compensation Self-Insurance Budget, funded through \$7,500,000 in charges to user departments, \$400,000 in interest earnings, and \$100,000 in insurance reimbursements. The Department is projecting a cash balance of \$11,238,844 for Fiscal Year 2006-2007, which represents an increase of \$2,068,999. This is attributed to an increase in charges for the past several fiscal years coupled by anticipated reductions in expenses. The charges to departments have leveled off during Fiscal Year 2006-2007 when \$7.8 million was allocated. Increased interest earnings and third party liability reimbursements also increased the past year.

**PROGRAM DISCUSSION**

This budget includes financing costs for claims losses, excess insurance coverage, actuarial services, claims administration, loss control and prevention, legal defense, license and fees, support services, and general County overhead.

The Disability Management Program will continue to emphasize returning injured/ill employees back to work. The Medical Provider Network continues to have a positive impact on the Workers' Compensation Program. The training course, Risk Management 101 for Supervisors, will continue to be offered this fiscal year. The Division will continue to meet on a quarterly basis with the high cost/high risk departments to coordinate information required to bring claims to a close. Semi-annual conferences with the Division's defense attorneys will continue for settlement coordination.

There are no anticipated changes in service levels for Fiscal Year 2007-2008.

The funding level for this budget includes a reduction of \$300,000 in charges to departments. This is attributable to lower costs associated with legislative reforms and less severe accidents due to a higher level of accident prevention and a heightened awareness of safety compliance in all departments. This level of funding is expected to be sufficient to offset incurred costs for prior year's liabilities and to adequately fund for expected new claims to be presented in the 2007-2008 Fiscal Year. It is anticipated that the deficit in the Workers' Compensation Self-Insurance Fund will be eliminated at the close of the current fiscal year. Finally, an amount of \$477,540 is included in the budget for Loss Expense – Risk Management Liability to offset the expense normally booked at year-end as a result of anticipated liability determined by the annual actuary review. This is a proactive approach and will better establish the year end fiscal position for the Workers' Compensation Self-Insurance Fund.

Additionally, the County currently uses one job code, regardless of the type of work performed, for all Personal Service Contractors (PSC). The workers compensation code has been left unassigned for all PSC employees. In order to report payroll properly to our excess workers compensation carrier a workers compensation code must be assigned manually based on work performed in each department not on the work performed by the PSC. In order to accurately report to the County's excess workers compensation insurance carrier, the Department has requested, and it is recommended, that eight job codes be added to the Job Classification & Salary Report. These eight job codes will reflect the following workers compensation job descriptions: Sheriffs and Jailers, Clerical (not otherwise classified within), County Road Departments, Attorneys, Librarians and Professional Assistants, County Employees (engaged in laboratory work and inspectors), All Other County Employees (not otherwise classified including mechanics, storekeepers, laborers), and Animal Services (engaged in handling animals including clerical).

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Ensure that the frequency and severity of workers' compensation claims are continuously monitored and addressed;	Reports are generated on a monthly basis to show the frequency of Open Indemnity Claims, Open Medical Claims, Open Legal Claims and Closed Claims in the above categories. Quarterly reports on frequency and severity are presented to the Injury Management Coordinator/Safety Representative and to the Safety Board. Quarterly file reviews are conducted with the high cost/high risk departments and semi-annual file reviews are



OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007											
	conducted with defense attorneys. Reserve adequacy is done on an on-going basis. Budget reports are monitored monthly;											
Continue to offer safety training classes to all County employees; and	<p>Safety Education classes as of 3/31/07, 69 classes were provided to the County workforce. This included 1,076 employees or approximately 25% of the workforce. Another 25 classes are estimated to be conducted during the last quarter of Fiscal Year 2006-2007. Following are the safety education classes conducted and planned to occur through June 30, 2007;</p> <table border="1"> <thead> <tr> <th><u>Class</u></th> <th><u>Date</u></th> </tr> </thead> <tbody> <tr> <td>CPR/FA/AED</td> <td>July 2006 – March 2007 April 2007 – June 2007</td> </tr> <tr> <td>Defensive Driving</td> <td>July 2006 – March 2007 April 2007 – June 2007</td> </tr> <tr> <td>Office Ergonomics</td> <td>July 2006 – March 2007 April 2007 – June 2007</td> </tr> <tr> <td>Special Classes</td> <td>July 2006 – March 2007 April 2007 – June 2007</td> </tr> </tbody> </table>		<u>Class</u>	<u>Date</u>	CPR/FA/AED	July 2006 – March 2007 April 2007 – June 2007	Defensive Driving	July 2006 – March 2007 April 2007 – June 2007	Office Ergonomics	July 2006 – March 2007 April 2007 – June 2007	Special Classes	July 2006 – March 2007 April 2007 – June 2007
<u>Class</u>	<u>Date</u>											
CPR/FA/AED	July 2006 – March 2007 April 2007 – June 2007											
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Office Ergonomics	July 2006 – March 2007 April 2007 – June 2007											
Special Classes	July 2006 – March 2007 April 2007 – June 2007											
Continue to focus on changing the safety culture of the organization.	Three (3) additional meetings were conducted with the Departmental Safety Representatives during Fiscal Year 2006 -2007. A total of seven (7) meetings have been conducted to date. The CEO-Risk Management Division, in conjunction with the CEO-C.A.R.E Unit, is facilitating the development of the Safety Board's Strategic Plan. Draft Action Plans on the Priorities and Goals have been developed and will be presented to the Safety Board for approval in May 2007. Implementation of the Strategic Plan will occur during 2007-2008.											

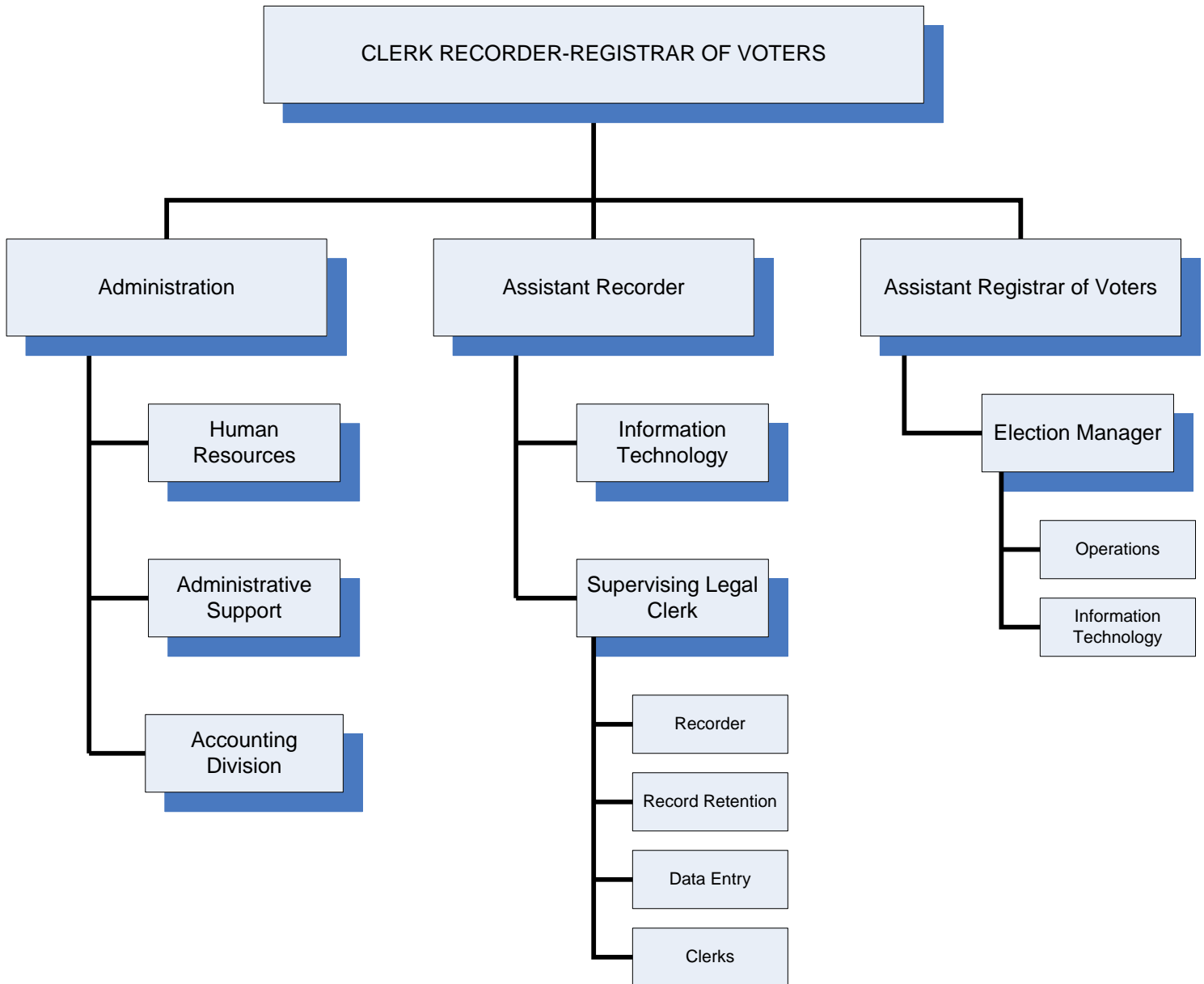
### CURRENT YEAR OPERATIONAL PRIORITIES

The Workers' Compensation Self-Insurance operational priorities are:

1. Continue to monitor all Workers' Compensation claims to assure the claims handling process remains effective and efficient; and
2. Continue to provide training and education to staff in the CEO-Risk Management Division Disability Management Unit to assure that staff is up to date on all regulations and laws pertaining to the Workers' Compensation Program.

In order to accomplish these priorities the CEO-Risk Management Division will continue to monitor all claims with Claims Management Inc. (Third Party Administrator) and defense attorneys. This will assure that information is shared and changes are made to bring claims to a closure as quickly as possible. In addition, CEO-Risk Management Division Staff will continue to participate in educational sessions through the Disability Management Employer Coalition (DMEC), CSAC-Excess Insurance Authority committees and services and other available Workers' Compensation conferences and seminars as they become available.

# CLERK RECORDER-REGISTRAR OF VOTERS



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER—RECORDER DIVISION**

Budget Unit 0020100  
 General Fund

**MISSION STATEMENT**

The mission of the Clerk-Recorder is to insure that a vital link to the past is maintained for future generations by indexing, maintaining, archiving and preserving documents of historical, commercial and legal significance to provide public access to clear and accurate County records. Records include real property records, births, deaths, marriages, as well as other various filings.

**SERVICES PROVIDED**

The Clerk-Recorder's Office processes all documents and records as required by law and reports all manner of business related to marriage licenses, certified copies of vital statistic records, document filings, and recordings of real property. The Clerk-Recorder also provides passport-processing services and civil wedding ceremonies.

<i>Clerk-Recorder</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,175,478	\$1,526,129	\$1,416,764	\$53,189	\$0	\$1,416,764
Services and Supplies	\$93,656	\$154,300	\$175,355	\$36,023	\$0	\$175,355
Other Charges	\$231,062	\$245,570	\$214,870	\$0	\$0	\$214,870
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$64,774	\$60,000	\$0	\$0	\$60,000
Equipment	\$0	\$70,000	\$24,000	\$0	\$0	\$24,000
Other Financing Uses	\$150,930	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$120,626	\$125,200	\$125,010	\$0	\$0	\$125,010
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,771,752</b>	<b>\$2,185,973</b>	<b>\$2,015,999</b>	<b>\$89,212</b>	<b>\$0</b>	<b>\$2,015,999</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$105,156	\$110,000	\$100,800	\$0	\$0	\$100,800
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,148,184	\$2,053,000	\$1,653,222	\$0	\$0	\$1,653,222
Miscellaneous Revenue	\$288,465	\$203,400	\$261,977	\$0	\$0	\$261,977
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$2,541,805</b>	<b>\$2,366,400</b>	<b>\$2,015,999</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,015,999</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>(\$770,053)</b>	<b>(\$180,427)</b>	<b>\$0</b>	<b>\$89,212</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$2,015,999 be approved for the Clerk-Recorder budget. This level of funding includes base budget reductions of \$169,124 for reduced retirement costs and the base adjustment for the previous contribution made by this budget at year-end to the General Fund that are no longer anticipated. Unlike previous years, the base budget does not anticipate a contribution to the General Fund at year-end due to reduced revenue estimates associated with the downturn in the real estate market. This recommended budget includes one-time funding in the amount of \$23,977 to provide a portion of the costs for security services in the reception area of the Department. This budget is funded from \$2,015,999 in estimated department fee revenue received for services provided.

## **PROGRAM DISCUSSION**

At this level of funding, the 2007-2008 Proposed Budget is adequate to provide all mandated functions and there are no anticipated changes to service levels. Due to the downturn in real estate sales, the Division's revenue has been negatively impacted. Revenue trends and expenses will be carefully watched and reported on as part of the mid-year budget review with an adjustment possibly necessary associated with the Board approved cost of living salary increases that were approved and for which this budget has not been adjusted.

The Clerk-Recorder Department is located in the same floor space it has occupied for the past 10-15 years. Both main divisions, Clerk-Recorder and Elections have obligations which are more complex, including equipment and IT requirements which are more intensive with the advent of a growing County population. As also discussed in the Elections budget, new stresses combined with the compressed space the Clerk and Recorder Divisions find themselves due to additional work and public lines, require a state of the art, modern facility connected to a warehouse/storage facility for both the elections equipment, ballots and supplies, and the essential historic records maintained by the Clerk-Recorder.

Therefore, property acquisition and a new facility for the consolidated Clerk-Recorder/Election offices and warehouse is required to be implemented within the next election cycle of four (4) years. This need has been discussed for the past two (2) years. An anticipated cost for a new building to fit the needs of the Department would be \$9-12 million. Consideration of this request will be included with the countywide Capital Improvement Plan (CIP) update for 2007-2008.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. The Department requested additional funding estimated at \$36,023 for the remainder of the security services in the Department. Recent incidents have increased the need to fund security in reception area of the Department. It is recommended that that this request be reconsidered as part of the Mid-Year financial review.
2. The Department requested additional funding estimated at \$53,189 for increased salary and health insurance costs. It is recommended that that this request be reconsidered as part of the Mid-Year financial review.

## **STAFFING IMPACTS**

In the Mid-Year Financial Report for the 2004-2005 Fiscal Year, the Department requested a classification study of one Confidential Assistant IV position assigned to the Department's Human Resources functions. The results of the study included redefining the responsibilities for the Department's fiscal and human resources functions.

Total current authorized positions— 34

It is recommended to reclassify one Confidential Assistant IV position to a Manager I. The position will now include responsibilities for the oversight of the Clerk Recorder's Office fiscal and human resources functions for all divisions within the Department. The fiscal impact is approximately \$3,490 for this fiscal year, funding is available in the Department's base budget.

Total recommended authorized positions— 34

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		The County customer satisfaction survey was implemented; The Customer Relationship Management (CRM) program was implemented; and	
Improve the efficiency of County government processes.		A front lobby receptionist has been added to the Clerk-Recorder Department to guide and assist customers in the building and via telephone to identify the items they need and assist them in filling out the correct forms. Positive customer comments that the receptionist has assisted them in navigating the forms and correct lines to get the information the customer needed have been received.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
Efficient receipt, indexing, maintenance and public access to real estate, fictitious business name statements, birth, death and marriage records that are critical to the efficient operation of commerce and the facilitation of local construction, financial and real estate activities;		The multi-year project to update Clerk Recorder software is in progress. Software evaluation is nearing completion and once the evaluation and modifications are completed, the software will be implemented. The new version of the software will provide productivity and accessibility tools that will allow the staff to be more productive and allow easier public access to the records;	
The Clerk-Recorder's Office is improving the public's access to vital statistics records while complying with laws restricting access to confidential information;		The Clerk-Recorder's Office is in the process of converting all of our microfilm records to digital images. Once this project is completed at the end of the 2007-2008 Fiscal Year, vital records access will be much easier for the public while staying within the laws that restrict access to some information to protect against identity theft;	
Better access will be achieved through reconfiguration of office space thereby allowing for improved space management and better accessibility for and to the public;		This priority is dependent on completing the conversion of the microfilm records to digital images. Once the microfilm conversion is completed, outdated microfilm readers can be replaced with computers to access the Clerk-Recorder records. With computer access to the records, the public space can be evaluated to determine a more efficient layout;	
Cross Train between divisional positions within the department;		Nine (9) additional staff members have been cross-trained in at least one other Unit within the Clerk Recorder Department. This priority will continue in 2007-2008 and provides the Clerk Recorder Department increased flexibility in handling the needs of the citizens of Stanislaus County;	
Construct more efficient counter workstations;		The Division has re-worked some of the workstations to help make our office more efficient. We have also added a receptionist to help customers identify the items they need and assist them in filling out the correct forms; and	
Assess Customer wait times.		The Division has examined comments from customers to determine the impact of the changes	

we have made. The customers have said the receptionist has helped them navigate quickly through the Clerk-Recorder Office.

## **CURRENT YEAR OPERATIONAL PRIORITIES**

The Clerk-Recorder's operational priorities are:

1. Continue to Cross Train between divisional positions within the department; and
2. Evaluate Lobby area to determine public accessibility needs.

The Clerk-Recorder Office will continue to cross-train employees to allow for the flexibility of moving staff where the greatest need is at the time. Workload in each of the Clerk-Recorder Units will vary depending on time of the month and day of the week. With more of the staff trained in each of the Units, we can more easily allocate resources to assist the customers.

The current lobby is setup to use microfilm and books for the customers to perform research. An operational priority for the Modernization Budget is to convert all the microfilm to digital images. Once that project is completed, we plan to evaluate the configuration of the Clerk-Recorder lobby and determine if any changes need to be made to the configuration to accommodate customers in researching their records.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Elections**

**CLERK-RECORDER—ELECTIONS DIVISION**

Budget Unit 0020200  
 General Fund

**MISSION STATEMENT**

The mission of the Clerk-Recorder Elections Division is to assure that all qualified/interested citizens are given the opportunity to exercise their right to vote in lawfully conducted elections; and to conduct all manners of business related to elections.

**SERVICES PROVIDED**

The Elections Division provides Stanislaus County citizens the ability to exercise their constitutional right to cast their votes in electing their local, state, and federal representatives as well as their votes on local and/or state measures.

The Elections Division reaches out to the public and educates them with regard to their voting rights and to the ever-changing laws with regard to the administration of elections.

<i>Clerk-Recorder - Elections</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$652,740	\$773,847	\$968,436	\$190,000	\$100,000	\$1,068,436
Services and Supplies	\$1,118,605	\$1,038,329	\$798,458	\$1,950,004	\$1,726,604	\$2,525,062
Other Charges	\$37,506	\$34,750	\$42,660	\$0	\$0	\$42,660
Fixed Assets						
Buildings & Improvements	\$15,033	\$0	\$0	\$0	\$0	\$0
Equipment	\$18,546	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$12,153	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$99,753	\$91,600	\$101,940	\$0	\$0	\$101,940
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,954,335</b>	<b>\$1,938,526</b>	<b>\$1,911,494</b>	<b>\$2,140,004</b>	<b>\$1,826,604</b>	<b>\$3,738,098</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$203,838	\$100,000	\$0	\$0	\$0	\$0
Charges for Service	\$526,622	\$200,000	\$300,000	\$0	\$0	\$300,000
Miscellaneous Revenue	(\$22)	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$730,438	\$300,000	\$300,000	\$0	\$0	\$300,000
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$1,223,897</b>	<b>\$1,638,526</b>	<b>\$1,611,494</b>	<b>\$2,140,004</b>	<b>\$1,826,604</b>	<b>\$3,438,098</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$3,738,098 be approved for the Clerk-Recorder – Elections budget. This budget includes adjustments for the 2007-2008 Proposed Budget of \$22,307 for increased salary and health costs. This budget includes adjustments for reduced retirement costs. In addition, the base was adjusted for the annual cost of the staff reorganization plan approved by the Board during the 2006-2007 mid-year review and an additional adjustment for one-time elections costs approved in the 2006-2007 Proposed Budget for a net reduction of \$56,794. The recommended budget includes \$1,826,604 in funding for the majority of costs associated with the three elections that will be held this

fiscal year, including the February 2008 Presidential Primary Election. This budget is funded by \$300,000 in projected department revenue and a \$3,438,098 contribution from the General Fund.

## **PROGRAM DISCUSSION**

At this level of funding, the majority of the costs associated with the three major elections that will occur this year will be funded. The elections include:

- ◆ November 6, 2007 Uniform District Election (UDEL)
- ◆ February 5, 2008 Presidential Primary Election
- ◆ June 3, 2008 State Primary Election

Historically, the issued base budget for this budget reflects partial costs for one significant election each fiscal year with the balance and the cost of subsequent elections being requested as critical needs. Knowing that the three elections will occur, the Registrar of Voters plans to enter into contracts enabling the County to purchase necessary ballots, sample ballots and envelopes well in advance of each election. With election overlapping, it is anticipated that without timely contracts and the ability to bulk order envelopes and other election supplies, Stanislaus County may fall behind counties both within the State of California and outside the State, to order election supplies and materials in a timely manner.

The Elections budget unit maintained three unfilled staff positions during the 2006-2007 Fiscal Year. The positions will no longer remain vacant as a result of the reorganization study that was completed and approved by the Board at mid-year. Furthermore, the Elections Division benefited from a one-time election cost savings of \$900,000 funded through Help America Vote Act (HAVA) funds by entering into multi-year maintenance agreements with vendors to provide elections services, supplies and maintenance of voting systems over multiple years during the current fiscal year. It is not anticipated this budget unit will benefit from any such funding during the next fiscal year.

The Elections Division obligations are more complex, and the equipment and IT requirements more intensive with the advent of a growing voter population, additional elections and the advent of complex federal HAVA and new State laws. The absentee balloting alone requires additional secure space to maintain, insert, verify, sort, open and count 70,000 ballots. There are currently over 500 pieces of election equipment that require maintenance and logic and accuracy testing as well as a secured, temperature controlled setting. As the County grows, the needs of the Elections Division combined with the compressed space the Clerk and Recorder Divisions find themselves due to additional work and public lines, require a state of the art, modern facility connected to a warehouse/storage facility for both the elections equipment, ballots and supplies, and the essential historic records maintained by the Clerk-Recorder.

Therefore, property acquisition and a new facility for the consolidated Clerk-Recorder/Election offices and warehouse is needed to be implemented within the next election cycle of four (4) years. This need has been discussed for the past two (2) years. An anticipated cost for a new building to fit the needs of the Department would be \$9-12 million. Consideration of this request will be included with the countywide Capital Improvement Plan (CIP) update for 2007-2008.

## **UNFUNDED REQUESTS**

The Department's budget request included a critical need for which funding has not been identified:

- ◆ The Registrar of Voters' total critical needs request for the cost associated with the three elections was \$2,140,004 of which \$1,826,604 is recommended for funding. The remaining \$313,400 in costs include postage costs, staff overtime, extra help expenses and other related elections supply costs. This additional funding will be re-evaluated at mid-year or third quarter to determine if this funding is needed.

## **STAFFING IMPACTS**

Total current authorized positions— 14

There are no recommended changes to the current level of staffing.



**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Effectively conduct the November 7, 2006 General Election in the most cost-efficient manner. Technology projects were initiated to enhance the Division’s ability to conduct successful elections.	The Division successfully conducted the November 7, 2006 Gubernatorial General Election. 51% of the registered voters cast ballots either at the polls or by absentee ballot for the November Election; and
Comply with the requirements of the Help America Vote Act (HAVA).	The Division recruited over 1,000 “tech-savvy” and bilingual poll workers partnering with community based organizations, high schools, colleges, and language minority community organizations. Staff provided training on the instructions of the use of voting systems, the detection of overvotes using the voting system, rights of voters with disabilities, rights of voters with limited English proficiencies, ID requirements, and provisional voting rights; and
Conduct Voter Education/Outreach activities to ensure Stanislaus County voters gain the knowledge and understanding of the new voting systems.	The Division conducted voter education and outreach to voters about the use of Help America Vote Act (HAVA) compliant voting systems using one-time funding from a grant from the Federal government.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Clerk-Recorder Elections Division operational priorities are:

1. Effectively conduct three scheduled Elections in the most accurate manner:
  - a) Uniform District Election (UDEL) November 6, 2007
  - b) Presidential Primary Election February 5, 2008
  - c) State Primary Election June 3, 2008

Three elections are scheduled during the 2007-2008 budget cycle. The adoption of Senate Bill 113 in March 2007 requires the Registrar of Voters to bifurcate, and thus conduct, two equally complex and expensive primary elections on separate dates with only 90 days between each election. The primary election is the most costly and complex election the Elections Division conducts, and the Department will be required to do this twice during the next fiscal year. The overlapping election preparation and planning with voting and canvass periods of each of the three elections will require the Registrar of Voters to handle multiple facets of each election at the same time.

2. Comply with the new elections legislative requirements.

During the 2007-2008 Fiscal Year, the Stanislaus County Registrar of Voters will comply with Assembly Bill 2770. AB 2770 will require the Registrar of Voters to tabulate all ballots including absentee, vote-by-mail, provisional and military ballots by 450 precincts instead of by approximately 70 ballot type as is currently done. The Elections Division currently tabulates the approximately 15,000 vote-by-mail ballots by precinct. The remaining ballots received via mail, including the increasing permanent absentee voter count of 85,000, when tabulated in this manner will require additional printing, staffing, time and cost. Additional full time and extra-help staff will be required to process the absentee ballots as mandated by AB 2770. Furthermore, AB 2770 will necessitate that Stanislaus County revise its computer programming to accommodate new vote tabulation requirements without delaying Election Night vote counts.

Additionally, Senate Bill 1725 will require on or before March 1, 2008, that the Registrar of Voters establish and implement procedures to track and confirm the receipt of voted absentee, vote-by-mail, and military ballots and to make the information available by means of online access using the

Division's website. Although this bill aims to increase voter confidence, it will require additional funding for the set-up, implementation, and maintenance of the website for the Division, as well as staff time to perform the work.

3. Comply with the requirements of the Help America Vote Act (HAVA).

Pursuant to the HAVA provisions, every state and county must examine the way it promotes democracy and implements fundamental changes to the electoral process. Some of the changes under the new HAVA requirements will affect the way we register to vote, the way we cast ballots and the way we exercise our power as citizens.

The most visible changes to the election process for voters include:

- a) **New Voting Equipment**—New voting equipment was purchased and deployed to meet the new voting system standards. These voting system changes are intended to improve the process and enable voters to cast their ballots independently and confidentially. Additional information on voting systems may be found at [www.stanvote.com](http://www.stanvote.com).
- b) **Provisional Voting Rights**—Every person who requests to vote a ballot on Election Day is entitled to a provisional ballot, regardless if there is uncertainty about their voter registration status.
- c) **New Voter Registration Rules**—Voter registration rules have also been changed by HAVA. Every person who registers or re-registers to vote after January 1, 2006 is now required to include new personal information on their voter registration affidavit.
- d) **Help for Military and Overseas Voters**—The Stanislaus County Registrar of Voters is actively coordinating efforts to make sure that military and overseas voters have a central point of contact for information on voting.
- e) Finally, the Elections Division has endeavored to achieve full bilingual compliance according to the minority language provisions of the Voting Rights Act of 1965, and full polling place compliance with State and Federal law to meet requirements for full access for disabled voters.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER—MODERNIZATION**

Budget Unit 0020510  
 Special Revenue Fund

**MISSION STATEMENT**

The mission of Clerk-Recorder Modernization Unit is to maintain and upgrade the Recorder's records and automation system with trust funds as provided by law.

**SERVICES PROVIDED**

The budget uses funding provided by law, to fund necessary maintenance and upgrade of electronic processing equipment within the Clerk-Recorder's Office.

<i>Clerk-Recorder Modernization</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$734,466	\$800,188	\$772,399	\$0	\$0	\$772,399
Services and Supplies	\$206,157	\$481,600	\$1,536,200	\$0	\$0	\$1,536,200
Other Charges	\$33	\$3,400	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$10,500	\$516,812	\$140,000	\$0	\$0	\$140,000
Other Financing Uses	\$17,666	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$968,822</b>	<b>\$1,817,000</b>	<b>\$2,463,599</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,463,599</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,088,568	\$1,817,000	\$1,411,200	\$0	\$0	\$1,411,200
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$2,088,568</b>	<b>\$1,817,000</b>	<b>\$1,411,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,411,200</b>
<b>Plus Fund Balance</b>	<b>(\$1,119,746)</b>	<b>\$0</b>	<b>\$1,052,399</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,052,399</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$2,463,599 be approved for the Clerk-Recorder Modernization budget. This budget is funded from \$1,411,200 in department estimated revenue from recording fees and \$1,052,399 from program fund balance. As of May 2007, the fund is in a positive cash position.

**PROGRAM DISCUSSION**

At this level of funding, revenue from a fee of \$1 per page charged on recorded documents authorized by State law will continue to be dedicated to the restoration and modernization of the Clerk-Recorder records. The fee collected will be used to digitize microfilm records. In addition, funding will be used for an Auto-Indexing System that inserts indexing information regarding each document through optical character recognition. Monies for this budget originate solely from trust funds. Reduction in the

housing market has reduced the income for the Modernization Trust Fund. Program fund balance of \$1,052,399 will be required to fund the operations planned for the 2007-2008 Fiscal Year.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
<p>Modernization and automation of operations to provide increasingly efficient services and customer-friendly records access to the public. This includes converting the substantial microfilm archive from film to a digital microfilm retrieval system. Digitization will eliminate the need for expensive microfilm readers, printers and their maintenance, thus reducing public search time and congestion in the office and providing for an efficient delivery of services.</p>	<p>The Clerk Recorder's Office has upgraded the software and servers for office operation. By upgrading these items, the office is able to streamline processes and make the staff more efficient. This item is also tied into the second priority allowing the office to remove obsolete equipment required for microfilm thus making more space available for staff and the public. The office has been digitizing newly recorded documents in the Clerk Recorder's Office and has organized its papers and historic books for digitization. This effort will continue through the 2007-2008 Fiscal Year with the digitization of historical documents. Once completed, much of the equipment currently in use to locate historic documents will be removed from our lobby to make additional space available for the public and staff. Digitization will make searching the Clerk-Recorder records much more efficient for both the public and the Clerk-Recorder staff.</p>

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Clerk-Recorder Modernization Division's operational priorities are:

1. Work toward completion of the microfilm digitization project; and
2. Work toward the implementation of Auto-Indexing as part of the Clerk Recorder Operations Software.

The goal of the Clerk-Recorder's Modernization legal budget unit is to progress toward modernization and automation of operations to provide increasingly efficient services and customer-friendly records access to the public. This includes converting the substantial microfilm archive from film to digital images. Digitization will eliminate the need for expensive microfilm readers, printers and their maintenance, thus reducing congestion in the office for the public retrieving documents on film and reducing public search time to increase the efficient delivery of customer service. The goal is to work toward the completion of this effort in the 2007-2008 Fiscal Year allowing the benefits of this effort to be fully realized.

Another significant project for the Clerk-Recorder's Office in the 2007-2008 Fiscal Year is to implement an Auto-Indexing System. An Auto-Indexing System automatically inserts indexing information regarding each document through a process called optical character recognition. This system, although not perfect, has had significant benefits in the other California counties that have implemented it. The auto-indexing system will allow us to re-allocate staff to the Clerk's Unit to help process the large number of customers, and further provides flexibility in cross-training staff to meet the needs of the office for any particular day.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other Protection**

**CLERK-RECORDER—VITAL AND HEALTH STATISTICS**

Budget Unit 0020601  
 Special Revenue Fund

**MISSION STATEMENT**

The mission of the Vital Health & Statistics Trust is to use trust funds as provided by law for the modernization of vital record operations, including improvement, automation, and technical support of vital record systems.

**SERVICES PROVIDED**

This budget unit provides funding that is used for the restoration and preservation of original vital statistics documents showing significant deterioration, as well as the printing and management of appropriate forms permitting public access to records.

<i>Clerk-Recorder - Vital &amp; Health Statistics</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$57,226	\$40,000	\$76,000	\$0	\$0	\$76,000
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$57,226</b>	<b>\$40,000</b>	<b>\$76,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$76,000</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$12,238	\$0	\$40,000	\$0	\$0	\$40,000
Miscellaneous Revenue	\$33,424	\$40,000	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$45,662</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,000</b>
<b>Plus Fund Balance</b>	<b>\$11,564</b>	<b>\$0</b>	<b>\$36,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$36,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$76,000 be approved for the Clerk-Recorder – Vital & Health Statistics budget. This budget is funded from \$40,000 in estimated revenue and \$36,000 from fund balance. As of May 2007, the fund is in a positive cash position.

**PROGRAM DISCUSSION**

At this level of funding, the monies for this budget that originate solely from trust funds will be used to restore and preserve original vital statistics documents. The funding will provide for the acquisition of a new embosser and punch to replace those that are severely worn and in need of replacement.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Restoration and preservation of original vital statistics records, as well as the printing and management of appropriate forms permitting public access to records.	Additional vital statistic volumes are being restored.

**CURRENT YEAR OPERATIONAL PRIORITIES**

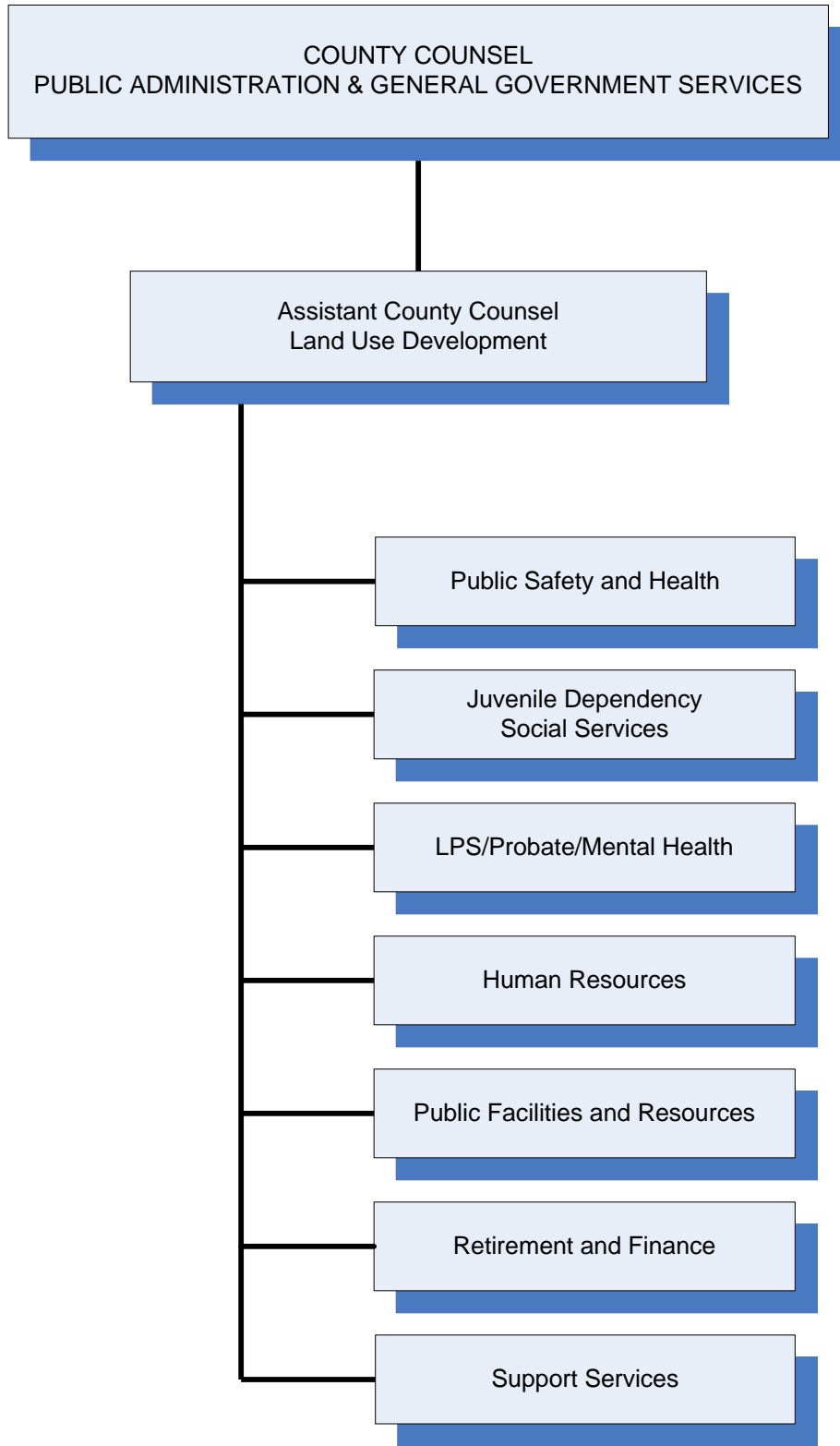
The Clerk-Recorder Vital and Health Statistics operational priorities are:

1. Continue to restore vital statistic records; and
2. Acquire new embosser and punch.

The Clerk Recorder Division will continue to restore vital statistic records to assure they are maintained in the best condition possible. This allows the Clerk Recorder’s Office to meet one of its primary responsibilities, preserving the County records into perpetuity.

The mandated embossers and punches used by the Vital Records Unit are severely worn and need to be replaced. Replacing these units will improve the efficiency of the unit because of reduced time required to make certified copies for customers.

# COUNTY COUNSEL





**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**

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**FISCAL GENERAL SERVICES**  
**Counsel**



**COUNTY COUNSEL**

Budget Unit 0022100  
General Fund

**MISSION STATEMENT**

Legal Excellence: To provide high quality and cost-effective legal services to our clients in a timely manner.

**SERVICES PROVIDED**

The Office of County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County offices, departments and commissions. The Office is responsible for legal advice on all matters that impact the overall operation of County government. These include the following:

**General Legal Services**

The General Legal Services Program provides general legal advice and representation to all County departments and programs including Sheriff, Zoning Enforcement, Health Services Agency, Behavioral Health and Recovery Services, Planning, Public Works, Economic Development and Personnel. Attorneys provide a variety of services in this program area, including research and preparation of legal opinions, litigation pleadings, and preparation of contracts for providing essential government services. Attorneys also provide legal advice and services to special districts.

**Administration**

This program provides a minimum level of legal services as mandated by Government Code section 27640 et seq., and is limited to primary representation of the Board of Supervisors and County departments, supervision of department employees, administration of department resources and budget preparation and monitoring for the Office.

**Child Welfare**

The Child Welfare Program provides all court representation for the Community Services Agency in child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with social workers to assist with case management strategy and to assist with presentation of matters to the court. Training is provided to (1) social workers in all aspects of providing child dependency services; (2) to prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, including assistance to prepare contracts necessary for providing child dependency services.

**Support Program**

The Support Program provides essential technical support of the County Counsel mission by assisting attorneys to prepare necessary contracts, correspondence, and pleadings, and by fulfilling payroll and accounting functions, and interacting with customers.

## Retirement

The Retirement Program provides general legal advice to the Stanislaus County Employees Retirement Association (StanCERA), including representation of its Board regarding all matters concerning StanCERA such as compliance with all applicable laws including the Brown Act and the Fair Political Practices Act.

## Collections

The Collections Program provides clerical support for court filings necessary to enforce judgments and collect funds owed to the County. Required pleadings are prepared and collection matters are tracked to ensure recovery of funds.

## Solid Waste

The Solid Waste Program provides general legal advice to the Environmental Resource Department concerning the Geer Road and Fink Road landfills, and the Waste-to-Energy project, including defense of existing and potential claims, public records act requests, development, expansion and closure of landfills, bankruptcy of PG&E and Covanta, revisions to the Service Agreement for operation of the Waste-to-Energy project, and representation of the Solid Waste-to-Energy Committee.

## LAFCO

The LAFCO Program provides general legal advice to the Stanislaus County Local Agency Formation Commission (LAFCO), including representation of the Commission regarding all matters concerning the Commission such as compliance with all applicable laws including the Brown Act and the Fair Political Practices Act.

<i>County Counsel</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,848,702	\$1,951,145	\$2,164,891	\$499,085	\$199,971	\$2,364,862
Services and Supplies	\$125,870	\$150,215	\$161,600	\$2,000	\$0	\$161,600
Other Charges	\$39,488	\$50,359	\$48,572	\$0	\$0	\$48,572
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$53,476	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$20,164	\$25,040	\$25,670	\$0	\$0	\$25,670
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$2,087,700</b>	<b>\$2,176,759</b>	<b>\$2,400,733</b>	<b>\$501,085</b>	<b>\$199,971</b>	<b>\$2,600,704</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$10,696	\$4,635	\$6,000	\$0	\$0	\$6,000
Charges for Service	\$1,186,829	\$1,194,648	\$1,194,650	\$0	\$0	\$1,194,650
Miscellaneous Revenue	\$26	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$1,197,551</b>	<b>\$1,199,283</b>	<b>\$1,200,650</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,200,650</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$890,149</b>	<b>\$977,476</b>	<b>\$1,200,083</b>	<b>\$501,085</b>	<b>\$199,971</b>	<b>\$1,400,054</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$2,600,704 be approved for the office of County Counsel. This budget includes adjustments for the 2007-2008 Proposed Budget of \$102,675 for increased negotiated salary and health insurance costs. This recommended budget includes an on-going adjustment for a critical need in the amount of \$67,936 to fund shortfalls needed to fill all currently allocated positions. Also recommended is one-time funding in the amount of \$132,035, or half of the request for vacation and termination cash-outs for staff retiring and leaving County service in Fiscal Year 2007-2008. This

budget is funded from \$1,200,650 in estimated department revenue and a \$1,400,054 contribution from the General Fund.

## **PROGRAM DISCUSSION**

At this level of funding, the predominant program areas for County Counsel are General Legal Services, Administration and Support, which comprise about 75% of the Department's budget. Funding will enable the Department to provide basic legal services, although lower priority projects would be omitted. County Counsel will continue to provide legal services for the Families First Commission.

The Child Welfare program area comprises approximately 18% of the Department budget, and there is no change in service level anticipated.

The Office of County Counsel provides legal services to the Stanislaus County Employees' Retirement Association. StanCERA has requested additional services and has agreed to fund about 60% of an attorney position. Additional funding will allow for an increase in services provided to StanCERA, but will impact services provided under the General Legal Services program area.

The Solid Waste Program Area is fully funded through various enterprise funds. No change is expected in services provided in this program area.

The Office of County Counsel provides legal services to the Stanislaus County Local Agency Formation Commission. This program area is fully funded by LAFCO and no change is expected in the level of service.

The Office of County Counsel also supports the Collections Division of the Treasurer-Tax Collector. There is no change in service level anticipated, although delays are expected in providing legal advice on matters that require in depth research or participation.

The Office of County Counsel believes that it will be difficult to maintain adequate and timely legal services to their customers and other resources of the office continue to be strained to capacity. This strain is due in part to mandatory sexual harassment training and the additional workload associated with nuisance abatement actions. The Office has requested funding for one Paralegal III position and one Deputy County Counsel V position to address the additional workload. The Chief Executive Office will review the Office of County Counsel for the impact of the additional workload and to determine if additional staff is needed.

## **UNFUNDED REQUESTS**

The Department's budget request included critical needs for which funding has not been identified:

1. The Department requested additional funding for vacation and termination cash-outs estimated at \$132,035 for vacation and termination cash-outs for staff retiring and leaving County service in Fiscal Year 2007-2008. The Department projected a total need for vacation and termination cash-outs estimated at a total of \$264,070. The Department requested \$46,360 as an unmet need related to salary costs. It is recommended that this remaining amount be reviewed as part of the Mid-Year Financial Report;
2. The Department requested additional funding to fill a vacant Paralegal III position for additional clerical and legal support at an annual cost of \$85,129;
3. The Department requested additional funding for a new Deputy County Counsel V position to conduct specialized writs and appeals work at an annual cost of \$167,625; and
4. The Department requested additional one-time funding for office supplies estimated at \$2,000.

**STAFFING IMPACTS**

Total current authorized positions— 17

There are no staffing impacts associated with this budget.

Total recommended authorized positions— 17

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		Participated in deployment of Customer Relations Management software. Deployed customer satisfaction surveys, and reviewed completed survey forms for areas of improvement; and	
Improve the efficiency of County government processes.		Improved response time on contract review and written legal opinions.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Provide State mandated training on (a) workplace harassment to County managers and supervisors and (b) ethics to elected and appointed officials receiving reimbursement for travel expenses;		Provided 2 state mandated workplace harassment training sessions for Supervisors. Provided 6 workplace harassment prevention training sessions for all other employees. Provided 2 training sessions in compliance with AB-4321. Participated in providing 2 training sessions on ethics;	
Provide effective legal advice to reduce County liability; and		Increased response time for high priority assignments; and	
Maintain 100% compliance with County safety program and policies, and ensure a safe working environment for employees.		Department achieved 100% compliance with County safety program and policies with no reportable injuries.	

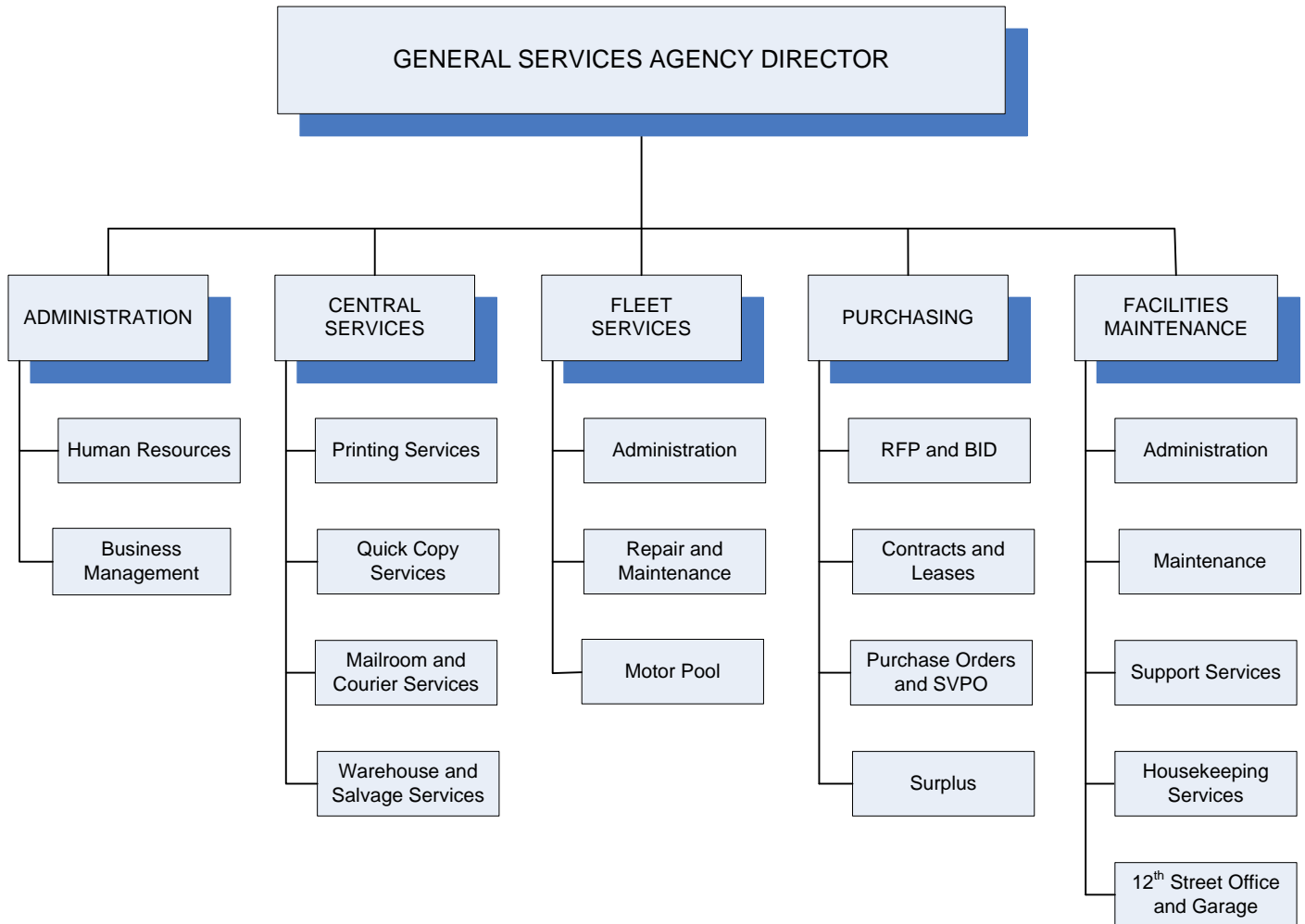
**CURRENT YEAR OPERATIONAL PRIORITIES**

The County Counsel's operational priorities are:

1. Provide State mandated training on workplace harassment to County managers and supervisors, and on ethics to elected and appointed officials receiving reimbursement for travel expenses;
2. Improve timeliness of legal advice to County departments by completing QUIC process for contract review of independent contractor agreements; and
3. Maintain 100% compliance with County safety program and policies, and ensure a safe working environment for employees.

In order to accomplish these priorities, the Office of County Counsel expects to implement the following actions. The Department will continue to regularly provide bi-annual training on workplace harassment. Attorneys will be assigned to prepare a curriculum that complies with State mandated training on ethics related to travel reimbursement by elected and appointed officials, and will coordinate with the Care Unit to deliver the training as required by law. The Department will continue to obtain data from customer satisfaction surveys and, based on feedback, will implement changes in Department organization or processes to meet customer expectations and needs. Employee safety, both on and off the job, will continue to be emphasized through regular communication, review of and adherence to safety procedures and policies, and implementation of corrective measures where needed.

# GENERAL SERVICES AGENCY



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—ADMINISTRATION**

Budget Unit 0019010  
 General Fund

**MISSION STATEMENT**

The General Services Agency supports Stanislaus County through innovation and excellence.

**SERVICES PROVIDED**

The General Services Agency (GSA) – Administration Division provides oversight and direction for the Agency as a whole, which includes Central Services, Fleet, Facilities Maintenance, and Purchasing. This Division insures that all GSA Divisions are achieving operational efficiency and exceptional service standards. Administration also provides long-range planning, budget oversight, human resource management, payroll management, and billing for the Agency.

<i>General Services Agency - Administration</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$2,896	\$283,365	\$491,379	\$13,103	\$0	\$491,379
Services and Supplies	\$25,400	\$35,000	\$11,500	\$0	\$0	\$11,500
Other Charges	\$28	\$0	\$5,610	\$0	\$0	\$5,610
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$28,324</b>	<b>\$318,365</b>	<b>\$508,489</b>	<b>\$13,103</b>	<b>\$0</b>	<b>\$508,489</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$28,324</b>	<b>\$318,365</b>	<b>\$508,489</b>	<b>\$13,103</b>	<b>\$0</b>	<b>\$508,489</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$508,489 be approved for the General Services Agency Administration budget unit, funded by the General Fund. This budget includes base budget adjustments of \$190,124 for negotiated salary increases, health insurance, retirement, and prior year Board authorized staffing changes.

**PROGRAM DISCUSSION**

At this level of funding, the GSA – Administration Division provides long-range planning, budget oversight, human resources management, payroll management, and billing for the Agency as a whole.

In Fiscal Year 2007-2008 the work order software developed in Fiscal Year 2006-2007 will be launched. The new work order systems will allow customers to enter work orders via a website and allow each division within GSA to track service requests and the preventative maintenance schedule. The new systems will also track building assets, and the deferred maintenance schedule.

**UNFUNDED REQUESTS**

The Department’s budget request included critical needs for which funding has not been identified:

- ◆ To improve operational efficiency of GSA, two General Fund division staff members were transferred to Administration as part of the 2006-2007 Mid-Year Financial Report. GSA – Administration Division is requesting additional funding of \$13,103 to fully fund the salaries for these staff members. It is recommended to review this issue as part of the mid-year financial review.

**STAFFING IMPACTS**

Total current authorized positions— 5

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 5

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction; and		A survey of all County departments was completed in October 2006. Focus groups to garner more specific feedback from customers. Feedback from customers and staff formed the basis for the development of the Agency Strategic Plan; and	
Improve the efficiency of County government processes.		Processes within each Division were inventoried and prioritized for improvement. Each Division then studied its most important process for improvement; Purchasing RFP Process – Administration implemented an IT solution which improved turnaround; Central Services Plate maker – Reduced turn around time by 87.5%; Facilities Maintenance Pagers – Reduced cost by \$3,000; and Fleet Vehicle Procurement – Identified problems within the vehicle procurement process that prevent vehicles from being purchased in a timely manner. Process time reduced by 8%.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Develop an Agency Strategic Plan and operational plans for each division;		Working with both customers and staff, an Agency Strategic Plan was developed and presented to the Board of Supervisors on November 7, 2006;	
Develop a flat rate structure for Central Services;		Analysis for a flat rate structure for printing has been completed and will be implemented in Fiscal Year 2007-2008. The analysis of a flat rate	

	structure for warehouse storage is underway;
Develop Service Level Agreements; and	A Service Level Agreement encompassing all Agency services was developed and meetings held with department heads for discussion prior to implementation; and
Develop staffing ratios for each major service area.	Standards were developed for each major service area.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The General Services Agency—Administration Division operational priorities are:

1. Improve customer knowledge and understanding about General Services Agency services and associated costs;
2. Improve the efficiency of Agency processes;
3. Create a single Agency invoice and report for customer departments; and
4. Improve staff knowledge and skills.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—CENTRAL SERVICES DIVISION**

Budget Unit 0018210  
 Internal Service Fund

**SERVICES PROVIDED**

The GSA – Central Services Division provides printing, quick copy, bulk store, delivery, mailroom, messenger and salvage services. The costs of these services are charged to the internal departments based on the level of service provided.

GSA – Central Services Division has developed a flat rate for printing that will be rolled out in the 2007-2008 Fiscal Year. While the overall revenue to the Division will remain static, the ease of estimating printing costs for departmental customers will improve significantly. In the coming months, the GSA – Central Services Division will be developing charges for warehouse storage, and refining charges for mailroom and courier services.

<i>General Services Agency - Central Services Division</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$643,867	\$701,286	\$707,105	\$0	\$0	\$707,105
Services and Supplies	\$194,824	\$267,469	\$279,250	\$0	\$0	\$279,250
Other Charges	\$164,013	\$147,469	\$171,924	\$0	\$0	\$171,924
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$10,000	\$0	\$0	\$0	\$0
Other Financing Uses	\$15,646	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$19,284	\$19,776	\$2,707	\$0	\$0	\$2,707
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,037,634</b>	<b>\$1,146,000</b>	<b>\$1,160,986</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,160,986</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,108,314	\$1,136,000	\$1,160,986	\$0	\$0	\$1,160,986
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$500	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$1,108,814</b>	<b>\$1,136,000</b>	<b>\$1,160,986</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,160,986</b>
<b>Plus Fund Balance</b>	<b>(\$71,180)</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,160,986 be approved for the General Services Agency's Central Services Division budget unit, funded by \$1,160,986 in estimated department revenue or charges for services.

**PROGRAM DISCUSSION**

At this level of funding, the GSA – Central Services Division will continue to provide printing, copying, storage, salvage and delivery services to County departments with no reduction in services. Central Services continues to identify equipment for replacement.

GSA – Central Services is requesting to carry forward unexpended fixed assets budget funds into the 2007-2008 Fiscal Year. Efforts to replace fixed assets which have surpassed their useful life with newer, more efficient equipment will continue into Fiscal Year 2007-2008.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 13

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 13

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Develop an Operational Plan that will focus on goals for the remainder of the fiscal year;	An Operational Plan is in the final stages of development. The Operation Plan will insure that Service Level Agreements are met;
A business analysis will be performed to evaluate the services provided by the Division including the quality, cost-effectiveness, equipment and business operations based on County needs; and	A business analysis was conducted. Two major improvements were achieved: 1) Flat rate charge for Print, 2) Mailroom reorganization to centralize services; and
Other public and private sector print shops will be visited and best practices garnered.	Public and private print shops were toured. As a result a new plate maker was purchased reducing turn around time by 87.5%.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The General Services Agency—Central Services Division operational priorities are:

1. Implement a communication plan for customers;
2. Improve the efficiency of Agency processes;
3. Improve web services to customers; and
4. Improve staff knowledge and skills.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Property Management**

**GENERAL SERVICES AGENCY—FACILITIES MAINTENANCE DIVISION**

Budget Unit 0043100  
 General Fund

**SERVICES PROVIDED**

The GSA – Facilities Maintenance Division is comprised of five programs. These include Tenth Street Place Joint Powers Agreement (JPA), Custodial Services, Maintenance Services, Support Services, and Utilities.

The Maintenance Unit of the Facilities Maintenance Division (FMD) maintains and operates building systems and equipment for County owned and leased facilities. The Division provides both in-house and administers contract custodial services for County facilities. In addition to providing in-house carpentry and project services, the Division constructs small offices, custom cabinetry and ADA access ramps for trailers and other County facilities.

Custodial and maintenance costs are partially reimbursed through charges back to non-General Fund user departments. Utility costs are recovered through charges back to departments. Costs associated with Tenth Street Place (TSP) are directed by the Tenth Street Joint Powers Agency (JPA). TSP costs are approved by the JPA, whose members are from the City of Modesto and the County of Stanislaus.

<i>General Services Agency - Facilities Maintenance Division</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$3,135,237	\$3,609,954	\$3,372,258	\$126,620	\$107,906	\$3,480,164
Services and Supplies	\$4,997,497	\$5,081,956	\$5,629,209	\$112,243	\$81,663	\$5,710,872
Other Charges	\$152,444	\$160,120	\$206,820	\$4,850	\$4,000	\$210,820
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$70,552	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$2,397,974)	(\$2,536,602)	(\$2,606,914)	\$0	\$0	(\$2,606,914)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$5,957,756</b>	<b>\$6,315,428</b>	<b>\$6,601,373</b>	<b>\$243,713</b>	<b>\$193,569</b>	<b>\$6,794,942</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	(\$22,208)	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,166,613	\$3,585,755	\$3,684,009	\$86,985	\$86,985	\$3,770,994
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$34,477	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$3,178,882</b>	<b>\$3,585,755</b>	<b>\$3,684,009</b>	<b>\$86,985</b>	<b>\$86,985</b>	<b>\$3,770,994</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$2,778,874</b>	<b>\$2,729,673</b>	<b>\$2,917,364</b>	<b>\$156,728</b>	<b>\$106,584</b>	<b>\$3,023,948</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$6,794,942 be approved for the General Services Agency's Facilities Maintenance Division budget unit. This budget is funded by \$3,770,994 in estimated department revenue and a General Fund contribution of \$3,023,948. This budget reflects the transfer of \$142,806 from the 12<sup>th</sup> Street Parking Garage budget unit into the Facilities Maintenance budget unit. Additionally, the Office of Emergency Services and the Stanislaus Regional 9-1-1 have contracted with

the Facilities Maintenance Division to provide facilities support services to the Emergency Operations Center at Oakdale Road, for a budget increase of \$50,763.

**PROGRAM DISCUSSION**

At this level of funding, resources will be used to perform maintenance functions including, but not limited to, the operation and repair of heating and cooling systems (HVAC), electrical, plumbing, and other systems related to the infrastructure of the building. This budget is designed to cover base services, such as changing fluorescent lamps and HVAC filters. Major maintenance and projects will continue as funded through Deferred Maintenance in the Chief Executive Office – Plant Acquisition budget.

In Fiscal Year 2007-2008, the work order software developed in Fiscal Year 2006-2007 will be launched. The new work order system will allow customers to enter work orders via a website and allow GSA – Facilities Maintenance Division to track service requests and the preventative maintenance schedule. The new system will also track building assets, and the deferred maintenance schedule.

Fluctuations in utility prices continue to be a challenge for the County. Cost estimation is challenging due to fluctuating weather, economics, and political situations worldwide. Mid-year adjustments will be necessary to reflect current market conditions and prices.

Critical deferred maintenance needs, which have been identified, have not been fully funded in past years due to budget constraints. GSA – Facilities Maintenance requests that the deferred maintenance recommended in the Capital Improvement Program (CIP) be fully funded to maintain County facilities properly.

**UNFUNDED REQUESTS**

The Department’s budget request included critical needs for which funding has not been identified:

- ◆ The Department has projected an increase of \$50,144 in the costs associated with the 12<sup>th</sup> Street Parking Garage, due to estimated increases in services and contracts. It is recommended that these charges be reviewed at mid-year for funding if the increases materialize.

**STAFFING IMPACTS**

Total current authorized positions— 52

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 52

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Prepare Service Level Agreements and determine staffing ratios;	Service Level Agreements have been completed and are currently being distributed through the GSA to all departments;
Provide specialized services throughout the County including carpentry and design services;	The GSA Facilities Maintenance Division provides specialized services through our Projects, Locksmith and Support Services shop. These services include creating of scope of work for large replacement projects, design and installation of cabinets or construction of offices and maintaining a proprietary locking system for Stanislaus County as well as the design and installation of a centralized card access systems;
At current funding level, perform maintenance	The GSA Facilities Maintenance Division placed an

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
functions consisting of the operation and repair of heating and cooling systems (HVAC), electrical, plumbing, and other systems related to the infrastructure of the building;	emphasis on performing preventative maintenance on all of the building assets as well as conducting building and equipment inspections as part of routine maintenance;
Develop a fully automated and centralized work order system to allow customers to enter work orders via a website and allow FMD to track all service requests and build a preventative maintenance system. The system will track all building assets, deferred maintenance and scheduled maintenance;	An IT solution is in the final stages of development for general work order requests. The system also tracks building square footages, occupancy percentages and other vital information needed for billing services. Expected to be released on the County intranet by June 2007;
Continue to review the Division's organizational structure; and	During this fiscal year GSA Facilities Maintenance Division has moved from six to three shops to consolidate maintenance operations, which increases efficiency and improves turnaround time; and
Continue Janitorial Operations' support of all County buildings either through outsourced contracts or in-house staff. As part of the work order system, the Division plans to develop an inventory management system that would allow the County to purchase supplies and bill back directly to customers. This is currently captured as an indirect expense and charged as part of overhead costs.	A system has been selected to track inventory which will enable GSA Facilities Maintenance Division to track all custodial supplies and distribute those charges to the respective customers either directly or through a shared cost in a building. Production is anticipated in the 1 <sup>st</sup> quarter of Fiscal Year 2007-2008.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The General Services Agency—Facilities Maintenance Division operational priorities are:

1. Implement a process to ensure all customers receive confirmation for status changed on work orders received by FMD;
2. Improve the efficiency of Agency processes;
3. Gather vital data and information essential to the operation of County buildings; and
4. Improve staff knowledge and skills.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—FLEET SERVICES DIVISION**

Budget Unit 0018500  
 Internal Service Fund

**SERVICES PROVIDED**

The GSA – Fleet Services Division provides preventative and prescriptive maintenance as well as administrative services for over 850 County vehicles and other pieces of specialized equipment. Administrative duties include vehicle record keeping and vehicle licensing. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, OSHA safety standards, and EPA hazardous waste standards.

<i>General Services Agency - Fleet Services Division</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$708,827	\$757,015	\$798,986	\$0	\$0	\$798,986
Services and Supplies	\$1,488,741	\$1,410,688	\$1,326,230	\$0	\$0	\$1,326,230
Other Charges	\$859,323	\$879,580	\$917,402	\$0	\$0	\$917,402
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	(\$39,027)	\$925,123	\$697,016	\$445,172	(\$625,123)	\$71,893
Other Financing Uses	\$17,727	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,035,591</b>	<b>\$3,972,406</b>	<b>\$3,739,634</b>	<b>\$445,172</b>	<b>(\$625,123)</b>	<b>\$3,114,511</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$2,947,525	\$2,978,963	\$3,034,511	\$0	\$0	\$3,034,511
Miscellaneous Revenue	\$78,294	\$0	\$20,000	\$0	\$0	\$20,000
Other Financing Sources	\$100,497	\$68,320	\$60,000	\$0	\$0	\$60,000
Less Total Revenue	\$3,126,316	\$3,047,283	\$3,114,511	\$0	\$0	\$3,114,511
Plus Fund Balance	(\$90,725)	\$925,123	\$625,123	\$0	(\$625,123)	\$0
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$445,172</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$3,114,511 be approved for the General Services Agency's Fleet Services Division budget, funded from \$3,114,511 in estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, the GSA – Fleet Service Division will continue to provide preventative and prescriptive maintenance as well as administrative services for over 850 County vehicles and other pieces of specialized equipment. Fleet Services will also continue to be responsible for vehicle disposal of County Fleet assets, administrative duties such as vehicle record keeping and vehicle licensing and compliance with State and Federal regulatory requirements including vehicle smog inspection, OSHA safety standards, and EPA hazardous waste standards. Without an infusion of cash, vehicle acquisitions will be kept to urgent needs only.

In Fiscal Year 2007-2008 the work order software developed in Fiscal Year 2006-2007 will be launched. The new work order systems will allow customers to enter work orders via a website and allow each division within GSA to track service requests and the preventative maintenance schedule.

GSA – Fleet Services is currently monitoring legislation on vehicle emissions. At this time, it is unclear if there will be a fiscal impact. As much as 8% of the current fleet could be impacted by tighter emissions standards. The need to replace vehicles earlier than anticipated due to tighter emission standards would negatively impact the Fleet Division budget. GSA will continue to monitor this legislation as it progresses.

**UNFUNDED REQUESTS**

The Department’s budget request included critical needs for which funding has not been identified:

1. The GSA – Fleet Vehicle Replacement Fund continues to struggle with timing issues associated with replacing vehicles as a short-term expense which are then charged out over a lifetime in excess of 6 years. This short-term expense with a long repayment cycle creates a negative cash flow within the vehicle replacement fund. Due to timing issue of revenues and expenditures, GSA – Fleet Vehicle Replacement Fund is requesting additional cash of \$445,172 for the purchase of vehicles. It may be necessary to transfer up to \$300,000 from Appropriations for Contingencies to fund the cost of required vehicle purchases that are not included in this budget prior to the adoption of the Final Budget. Similar to the 2006-2007 Fiscal Year, a General Fund contribution will likely once again be required to maintain this Internal Service Fund in a positive position, while meeting the vehicle needs of the departments.
2. Additionally, the Department requested to use \$625,123 of department retained earnings to balance this budget; however, there is insufficient cash available to fund this request. The Department must function within the available revenues to avoid incurring a long-term cash deficit.

**STAFFING IMPACTS**

The Department has requested a classification study of three Equipment Service Technician positions. It is recommended that this study be conducted.

Total current authorized positions—12

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 12

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Vehicle Purchasing - Research and review the availability of alternative fueled vehicles in order to make recommendations that will help Stanislaus County purchase low emission and fuel efficient vehicles;	Stanislaus County currently owns both natural gas and hybrid vehicles. GSA Fleet Services is a source of information for County departments in making vehicle selections;
Safety & Technical Training - Ensure technicians have the expertise in the maintenance and safe operation of alternative fueled and Hybrid vehicles;	GSA Fleet Services has been working with departments to include safety and technical training as part of the purchase agreements for alternative fueled and Hybrid vehicles;
Preventive Maintenance - Develop a proactive approach to better schedule routine maintenance and reduce vehicle downtime; and	GSA Fleet Services is currently upgrading the Fleet Management software, which will enhance our ability to communicate with customers in regards to work status and scheduling of repairs. We anticipate that the upgrades will be completed by June 2007;
Vehicle Replacement – Develop short and long	GSA Fleet Services has worked with the CEO and

term vehicle funding strategies that are equitable and meet the needs of our customers.

Auditor's Office to develop funding strategies that will address current and future vehicle replacements needs.

### **CURRENT YEAR OPERATIONAL PRIORITIES**

The General Services Agency—Fleet Services Division operational priorities are:

1. Implement a communication plan for Fleet Services staff;
2. Implement a communication plan for Fleet Services customers;
3. Improve the efficiency of Agency processes; and
4. Improve staff knowledge and skills.



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Finance**

**GENERAL SERVICES AGENCY—PURCHASING DIVISION**

Budget Unit 0015310  
 General Fund

**SERVICES PROVIDED**

The General Services Agency (GSA) – Purchasing Division is responsible for acquiring goods and services, negotiating contracts, and leasing property and equipment for the County. Coupled with these activities, Purchasing staff provides County departments consultation on procurement needs and contract facilitation. The Purchasing Division, in conjunction with Central Services, is also responsible for the sale and/or disposal of surplus County property.

<i>General Services Agency - Purchasing Division</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$465,018	\$553,128	\$518,966	\$0	\$0	\$518,966
Services and Supplies	\$13,743	\$20,815	\$20,077	\$0	\$0	\$20,077
Other Charges	\$19,448	\$23,135	\$26,640	\$0	\$0	\$26,640
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$13,406	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$7,610	\$8,640	\$9,450	\$0	\$0	\$9,450
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$519,225</b>	<b>\$605,718</b>	<b>\$575,133</b>	<b>\$0</b>	<b>\$0</b>	<b>\$575,133</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$352,983	\$466,550	\$393,179	\$0	\$0	\$393,179
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$352,983</b>	<b>\$466,550</b>	<b>\$393,179</b>	<b>\$0</b>	<b>\$0</b>	<b>\$393,179</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$166,242</b>	<b>\$139,168</b>	<b>\$181,954</b>	<b>\$0</b>	<b>\$0</b>	<b>\$181,954</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$575,133 be approved for the General Services Agency's Purchasing Division budget. This budget is funded by \$393,179 in estimated department revenue and a General Fund contribution of \$181,954.

**PROGRAM DISCUSSION**

At this level of funding, the GSA – Purchasing Division is responsible for acquiring goods and services, negotiating contracts, and leasing property and equipment for the County. Coupled with these activities, purchasing staff provides County departments consultation on procurement needs and contract facilitation. The Purchasing Division, in conjunction with Central Services, is also responsible for the sale and/or disposal of surplus County property.

In Fiscal Year 2007-2008 the work order software developed in Fiscal Year 2006-2007 will be launched. The new work order systems will allow customers to enter work orders via a website and allow each division within GSA to track service requests and the preventative maintenance schedule.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 7

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 7

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Improve the efficiency of Agency processes; and	Processes within GSA Purchasing were inventoried and prioritized for improvement. Purchasing used the Q.U.I.C. method to improve the RFP and Contract processes; and
Each division will develop an operational plan, which will focus on goals for the remainder of the fiscal year. The Purchasing Division is focusing on revising the Purchasing Policies and Procedures and is reviewing several processes including contract procurement processes, request for proposals/bids, administration of real property and equipment leasing transactions, surplus salvage operation, on-line electronic purchasing systems that include requisitioning, requisition tracking, and purchase order generation.	GSA Purchasing has begun an extensive re-write of the Purchasing Policies and Procedures. With input from County Counsel, some changes have been completed. Changes will continue to be made over the coming year.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The General Services Agency—Purchasing Division operational priorities are:

1. Implement a Communication Plan for Purchasing employees;
2. Implement a Communication Plan for customers;
3. Improve the efficiency of Agency processes; and
4. Improve staff knowledge and skills.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—12<sup>TH</sup> STREET OFFICE BUILDING**

Budget Unit 0016200  
 Special Revenue Fund

**SERVICES PROVIDED**

The 12<sup>th</sup> Street Office Building is owned jointly by Stanislaus County, Stanislaus County Employees Retirement Association, and a private developer, Westland Development Corporation. The facility was completed and opened in 2006.

The General Services Agency – 12<sup>th</sup> Street Office budget is set up to process and distribute operational costs associated with the 12<sup>th</sup> Street Office Building. Those costs include utilities, maintenance, custodial, and other ongoing costs of the building.

<i>General Services Agency - 12th Street - Office Building</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services and Supplies	\$0	\$280,836	\$282,191	\$0	\$0	\$282,191
Other Charges	\$0	\$197,763	\$184,790	\$0	\$0	\$184,790
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$0</b>	<b>\$478,599</b>	<b>\$466,981</b>	<b>\$0</b>	<b>\$0</b>	<b>\$466,981</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$128,142	\$123,047	\$0	\$0	\$123,047
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$0</b>	<b>\$128,142</b>	<b>\$123,047</b>	<b>\$0</b>	<b>\$0</b>	<b>\$123,047</b>
<b>Plus Fund Balance</b>	<b>\$0</b>	<b>(\$6,000)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$356,457</b>	<b>\$343,934</b>	<b>\$0</b>	<b>\$0</b>	<b>\$343,934</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$466,981 be approved for the General Services Agency's 12<sup>th</sup> Street Office Building budget unit. This budget is funded by \$123,047 of estimated department revenue and a General Fund contribution of \$343,934.

**PROGRAM DISCUSSION**

At this level of funding, the Department will fund expenses associated with the 12<sup>th</sup> Street Office Building. The budget includes expenses that are split two ways, between the County and the Stanislaus County Employees Retirement Association (StanCERA). The remaining expenses are split three ways between County, StanCERA, and Westland Development Company as approved by the Board of Supervisors on July 11, 2006.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Accurately record the operational costs throughout the year and make adjustments as needed. This can be accomplished by monitoring the actual charges and revenue received on a monthly basis and requesting adjustments during the quarterly financial reports to the Board of Supervisors, if necessary.	Billing and monitoring processes were developed and implemented in the Fiscal Year 2006-2007. This data was used in development of the Fiscal Year 2007-2008 budget.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The General Services Agency—12<sup>th</sup> Street Office Building operational priority is:

- ◆ Refine billing and monitoring processes.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**GENERAL SERVICES AGENCY—12<sup>TH</sup> STREET PARKING GARAGE**

Budget Unit 0016301  
 Special Revenue Fund

**SERVICES PROVIDED**

The 12<sup>th</sup> Street Parking Garage is owned and used by Stanislaus County, and provides parking to Stanislaus County Employees Retirement Association and a private developer, Westland Development Corporation, through a parking license agreement. Limited public parking is available as well. The facility was completed and opened in 2006.

The General Services Agency – 12<sup>th</sup> Street Garage budget is set up to process and distribute operational costs associated with the 12<sup>th</sup> Street Garage. Those costs include utilities, maintenance, custodial, and other ongoing costs of the garage.

<i>General Services Agency - 12th Street - Parking Garage</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$0	\$0	\$111,780	(\$111,780)	(\$111,780)	\$0
Services and Supplies	\$0	\$104,000	\$30,900	(\$30,900)	(\$30,900)	\$0
Other Charges	\$0	\$22,544	\$126	(\$126)	(\$126)	\$0
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
Gross Costs	\$0	\$126,544	\$142,806	(\$142,806)	(\$142,806)	\$0
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$23,756	\$36,222	(\$36,222)	(\$36,222)	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$0	\$23,756	\$36,222	(\$36,222)	(\$36,222)	\$0
Plus Fund Balance	\$0	(\$3,796)	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$106,584	\$106,584	(\$106,584)	(\$106,584)	\$0

**RECOMMENDED BUDGET**

It is recommended that this budget unit be unfunded as a Special Revenue Fund and be incorporated into the General Services Agency – Facilities Maintenance Division budget unit.

**PROGRAM DISCUSSION**

The 12<sup>th</sup> Street Garage budget serves as a pass through for expenses associated with the 12<sup>th</sup> Street Garage. The budget includes expenses that are split three ways between County, Stanislaus County Employees Retirement Association (StanCERA) and Westland Development Company as defined by the Board agenda item dated July 11, 2006.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 0

**PRIOR YEAR OPERATIONAL PRIORITIES**

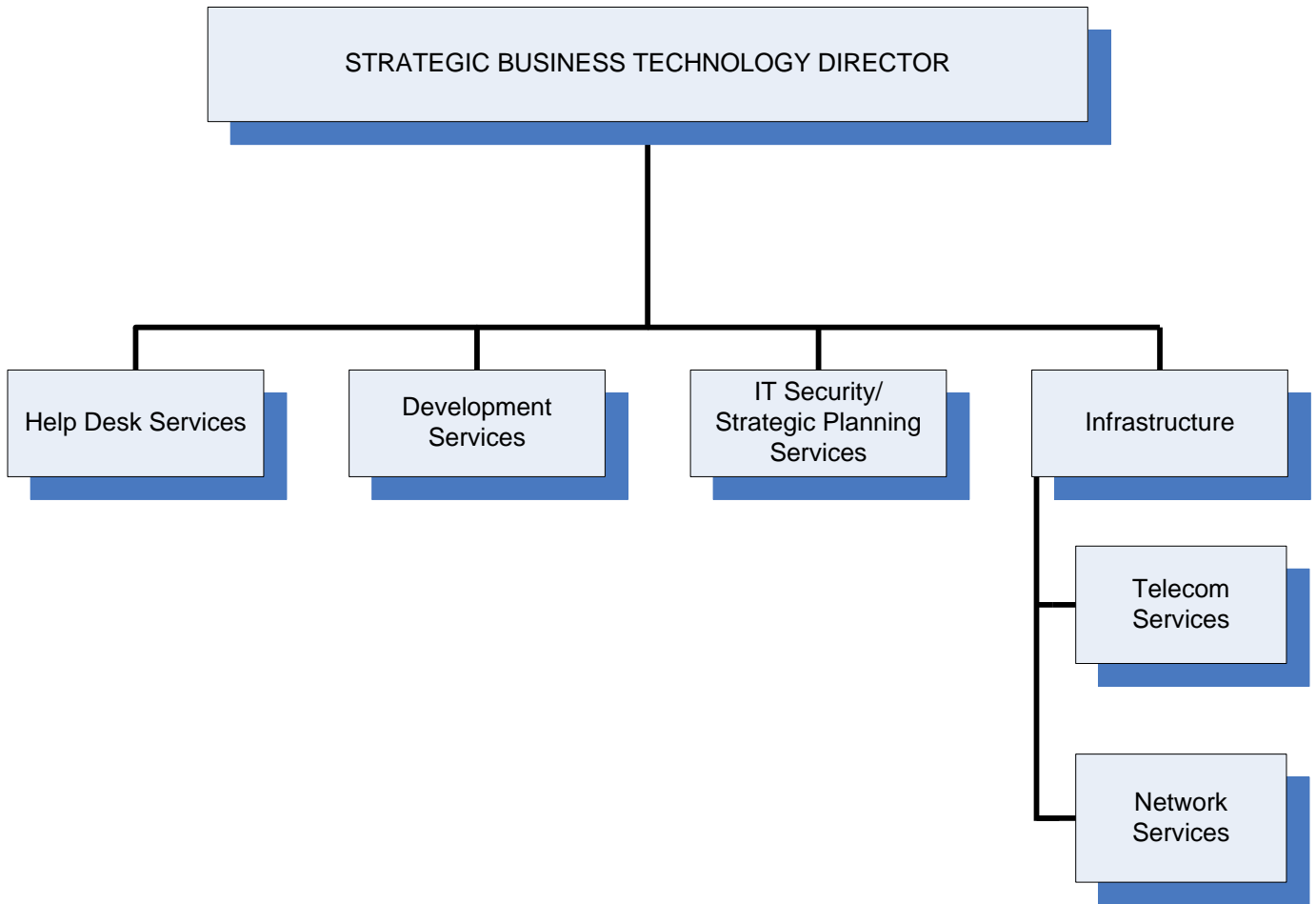
<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>
Accurately record the operational costs throughout the year and make adjustments as needed. This can be accomplished by monitoring the actual charges and revenue received on a monthly basis and requesting adjustments during the quarterly financial reports to the Board of Supervisors, if necessary.	Billing and monitoring processes were developed and implemented in the Fiscal Year 2006-2007. This data was used in development of the Fiscal Year 2007-2008 budget.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The General Services Agency—12<sup>th</sup> Street Parking Garage operational priority is:

- ◆ Refine billing and monitoring processes.

# STRATEGIC BUSINESS TECHNOLOGY





## **STRATEGIC BUSINESS TECHNOLOGY**

Budget Unit 0048100  
Internal Service Fund

### **MISSION STATEMENT**

The mission of the Strategic Business Technology Department (SBT) is to provide a positive impact on County and community stakeholders by delivering business critical systems and infrastructure. SBT is committed to providing a high standard of technical leadership and direction while connecting the processes and communication relationships throughout Stanislaus County. SBT strives to build and enhance high performance and cost effective web-based products while maximizing customer service and technical capability and evaluating and integrating potential technologies and tools that will meet the future needs of the Stanislaus County information technology architectural vision.

### **SERVICES PROVIDED**

#### **Help Desk & Desktop Support Services**

The Department provides a variety of desktop support to County departments based on the customer's technical resources. A Customer Support Center is available for the benefit of customers from 7:30 AM to 5:00 PM Monday through Friday, except legal holidays. Technical support can be provided for any one of the services provided to customers of SBT.

#### **Financial Applications**

The financial application support group maintains the Oracle applications used by County departments. Applications included are the Oracle Financial Management System (FMS) and the PeopleSoft Payroll System. In addition, the group provides database administration services for the Oracle database system, as well as supporting add-on modules.

#### **E-Mail Hosting Services**

SBT provides a highly available; secure e-mail system for Stanislaus County departments. SBT's e-mail system enables County staff to communicate with one another as well as with the rest of the world via the Internet.

#### **Local Area and Wide Area Network Support**

The Department maintains the systems that allow customers to connect to countywide applications as well as to intercommunicate with other SBT Customers and external entities such as the State of California. SBT provides a Local Area Network (LAN) service on behalf of many County departments. This service provides management of necessary network equipment such as routers, switches, and security systems. This service also provides electronic data printing hosting services. Engineers are on-call to support networks and servers 24 hours a day, 365 days a year.

#### **Information Security**

Information Security services include providing security direction and support to County Departments through the County Information Security Manager. The Department is leading the implementation of the Information Technology Security Policy. SBT provides proactive monitoring and vulnerability assessment of network equipment, file servers, and desktop PCs.



## Geographic Information Services

The Department provides support for Geographic Information Systems (GIS) to County departments. GIS provides much needed functionality to match geographic information to customer data in order to help understand and manage these co-relations. By filling in the information gaps in relating real-world geography to statistical information, the County can better plan and otherwise improve staff effectiveness and reduce costs.

## County Website

SBT, with the County departments and divisions, focuses on opportunities to realize the benefits of emerging Internet technologies to extend the ability of government to provide information and services to County residents, businesses, civic groups, and other interested parties. Over the past year new functionality has been added such as video and sound archiving.

## Web Application Development & Support

Development services are offered by SBT in the areas of system integration, electronic document management (EDM), E-government (on-line) applications and development, and installed software support.

<b>Strategic Business Technology</b>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,976,472	\$2,572,075	\$2,676,303	\$0	\$0	\$2,676,303
Services and Supplies	\$1,189,340	\$1,128,368	\$1,297,733	\$0	\$0	\$1,297,733
Other Charges	\$222,592	\$152,325	\$274,906	\$0	\$0	\$274,906
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$25,779	\$227,161	\$339,300	\$0	\$0	\$339,300
Other Financing Uses	\$51,217	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$3,465,400</b>	<b>\$4,079,929</b>	<b>\$4,588,242</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,588,242</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$3,626,114	\$4,108,766	\$4,340,242	\$0	\$0	\$4,340,242
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$375,100	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$4,001,214</b>	<b>\$4,108,766</b>	<b>\$4,340,242</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,340,242</b>
<b>Plus Fund Balance</b>	<b>(\$578,814)</b>	<b>(\$28,837)</b>	<b>\$248,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$248,000</b>
<b>Net County Cost</b>	<b>\$43,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## RECOMMENDED BUDGET

It is recommended that a budget of \$4,588,242 be approved for the Strategic Business Technology budget which will be funded from \$4,340,242 in charges to user departments and \$248,000 in department fund balance. As of May 2007, Strategic Business Technology fund balance reflects a positive cash balance.

## PROGRAM DISCUSSION

At this funding level, the Strategic Business Technology Department will continue to provide technical leadership, services, and support to customers.

Software maintenance and support costs have increased by \$200,000 from 2006-2007. This includes the increased costs associated with the new Oracle E-business suite licenses as well as maintenance and support costs for the PeopleSoft e-benefits module.

The Department had implemented a Business Continuity Strategy which identified needs with regards to ensuring minimal disruption of service delivery for critical systems. Specifically the Business Continuity Strategy identified the need for additional server recovery capability and power back-up. During Fiscal Year 2007-2008, the Department will conduct a Request for Proposal for the purchase of a backup power generator at 801 11th Street to ensure continuity in the case of an extended outage. In addition the Department will ensure minimal disruption of service with the purchase of additional storage cabinet and backup components, in addition to additional server capacity and licenses.

Included in the recommended budget is the use of retained earnings for the purchase of a fire suppression system in the SBT data center. The facility houses approximately 80-file servers and other mission critical IT systems. Currently, other than manual fire extinguishers, the only mechanisms in place to deal with a fire in that data center are water sprinkler heads.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

The Department has requested a classification study of one Systems Engineer I position, it is recommended that this study be conducted.

Total current authorized positions— 25

It is recommended to transfer one Systems Engineer II position to Strategic Business Technology Telecommunications from this budget unit. Additionally, it is recommended to transfer one Systems Engineer I position from Strategic Business Technology Telecommunications to this budget unit.

Total recommended authorized positions— 25

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b>	
		<b>Fiscal Year 2006-2007</b>	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction;		Customer Relationship Management (CRM) was implemented and is being utilized by SBT. Baseline measures were established;	
Improve the efficiency of County government processes;		SBT is utilizing the survey ratings and customer comments from both the satisfaction survey and CRM. The results of these surveys were reviewed with staff. SBT has implemented a number of new processes that allow our customers to link to CRM or the satisfaction survey as an ongoing method of receiving feedback. The feedback is reviewed to determine if there are service enhancements that need to be made to the County Web site;	
Increase e-government (electronic) services and transactions; and		SBT has two process improvement experts on staff. They have completed the Q.U.I.C. process training and have utilized the database established to report the findings. Contract tracking has been streamlined based on this process. Turnaround time and identification of contract renewals are being processed with less delays and errors. We will continue to utilize Q.U.I.C. to identify efficiency improvements;	
Increase e-government (electronic) services and transactions; and		Initiated the following e-government projects: e-payment, CRM, Electronic Document Management (EDM), Automated Pay for Performance, e-benefits	

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
			and Human Resource Management System upgrade. Four projects have been completed. Video streaming of the Board of Supervisors meetings, CRM and a County master calendar is now available to the public. The tax payment remittance processing system is installed and in operation. The Human Resource Management System upgrade will be completed May 2007. E-Benefits and an Automated Pay for Performance System are in the final stages of recommendations. SBT has assisted County departments and successfully implemented EDM solutions for Plot Cards, Health Inspection Reporting and Case Management tracking. Sub-committees have been formed and are meeting to define system requirements and needs for the other projects. The Business Technology Strategy providing a five year plan for technology is in development and strategic priorities for the plan will be developed soon; and
<b>A strong local economy</b>			
Enhance technology infrastructure.			Implemented Customized Switched Metropolitan Ethernet (CSME) high-speed fiber to seven (7) County sites; implemented network at new 12 <sup>th</sup> Street facility, implemented wireless WAN connectivity at Animal Services, implemented WAN connectivity at County Center III; implementing wireless Ethernet at 10 <sup>th</sup> Street Place.

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> <b>Fiscal Year 2006-2007</b>	
Provide robust and effective electronic government applications with supporting services, technologies and business delivery capabilities, to support Stanislaus County, its departments and its citizens;			Implemented a number of Electronic Services available via the County Internet or Intranet Web site – Environmental Resources Plot Card Automation; Health Inspection Reports; Probation Case Management Automation, BOS Meeting archives available in both Audio and Video; National Incident Management System (NIMS) Online Registration and Video Training; GIS Avian Flu Application, County Master Calendar, Treasurer Business License Application. Enhanced County Web Search by implementing Google Search engine. Collaborated with the City of Modesto creating and implementing a new Web site for the Weed & Seed project;
Enhance technology infrastructure;			Implemented CSME high-speed fiber to seven (7) County sites; implemented network at new 12 <sup>th</sup> Street facility, implemented wireless WAN connectivity at Animal Services, implemented WAN connectivity at County Center III; implementing wireless Ethernet at 10 <sup>th</sup> Street Place;
Improve communications both internally and externally; and			Formed Business Technology Strategy Committee working on a long-term strategic view of technology with representatives from throughout the County; held Technical Professionals and Security Special Interest Group meetings; and

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Address recommendations in the external auditors' report to management by focusing on penetration testing on County Network and Financial Applications, installation of clean agent fire suppression system, and implementation of Citrix Access Gateway VPN.	Purchased Citrix Access Gateway; in process of hiring external auditor to conduct penetration testing, after having developed requirements; conducted needs assessment for business continuity including fire suppression in data center.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Strategic Business Technology operational priorities are:

1. Improve reliability and performance of data networks and systems to minimize service disruption and unnecessary downtime for customers;
2. Focus on improving communications with customers and offer the customer more and better methods to communicate with SBT and with their own customer-base;
3. Help customers identify IT-related solutions to their important business process problems; and
4. Seek out opportunities to collaborate on County-wide IT activities and provide support for them at whatever level is appropriate.

In order to achieve these priorities, the Department will implement technical solutions such as a backup generator, backup battery power and fire suppression systems. SBT will continue to look at methods of increasing capacity at underserved sites, either via wireless or fiber optic solutions. The Department is looking at wireless and fiber solutions for the Alternate Emergency Operations Center as well as to connect Behavioral Health and Recovery Services. SBT is committed to improving communications with our customers via such mechanisms as a newsletter, a communications portal, and videoconferencing.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Other General**

**STRATEGIC BUSINESS TECHNOLOGY—TELECOMMUNICATIONS**

Budget Unit 0048200  
 Internal Service Fund

**SERVICES PROVIDED**

Directly and indirectly, the Strategic Business Technology (SBT) Telecommunications Division provides technical and customer assistance to all County departments for their PBX landline telecommunications and data infrastructure lines. SBT Telecommunications also serves as the primary support team for the County Wide Voice over Internet Protocol (VoIP) project. SBT Telecommunications will continue in its capacity as the lead County agency in the implementation of VoIP telephony systems.

Telecommunications maintains all NEC Private Business Exchange (PBX's) owned by the County and also has trained technicians to work on the Fujitsu PBX's, which are located throughout the County. The technology staff works closely with each department and customer, when moves, adds, changes and deletions are needed for the PBX. SBT Telecommunications also provides assistance to Capital Projects and other departments who need assistance in planning, implementation of telecommunication project plans and build outs.

<i>S.B.T. - Telecommunications</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$382,488	\$408,941	\$487,050	\$0	\$0	\$487,050
Services and Supplies	\$421,124	\$561,931	\$776,900	\$0	\$0	\$776,900
Other Charges	\$115,919	\$151,171	\$166,288	\$0	\$0	\$166,288
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$9,970	\$175,000	\$22,750	\$0	\$0	\$22,750
Other Financing Uses	\$10,076	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$0	\$0	\$0	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$939,577</b>	<b>\$1,297,043</b>	<b>\$1,475,738</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,475,738</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$1,078,201	\$1,122,043	\$1,300,738	\$0	\$0	\$1,300,738
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$1,078,201</b>	<b>\$1,122,043</b>	<b>\$1,300,738</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,300,738</b>
<b>Plus Fund Balance</b>	<b>(\$138,624)</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,475,738 be approved for the Strategic Business Technology – Telecommunications budget which will be funded from \$1,300,738 in charges to user departments and \$175,000 in department fund balance. As of May 2007, the Strategic Business Technology – Telecommunications fund balance reflects a positive cash balance.

**PROGRAM DISCUSSION**

In order to implement the VoIP telephony system approved by the Board of Supervisors in October 2006, SBT Telecommunications will need to make a number of purchases in Fiscal Year 2007-2008 for core components and services in order to have a successful implementation. The Department proposes that these one-time costs be paid out of retained earnings in order to minimize the financial impact to customers. With the successful implementation of VoIP, the Department anticipates that the County will see reduced leased line costs (the single largest component of County-wide Telecommunication costs) in future years.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 4

It is recommended to transfer one Systems Engineer II position from Strategic Business Technology to this budget unit. Additionally, it is recommended to transfer one Systems Engineer I position to Strategic Business Technology from this budget unit.

Total recommended authorized positions— 4

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Provide PBX Telecommunication support services for landlines and infrastructure lines to Stanislaus County departments and agencies;	Provided on-going support for approximately 8,000 telephone lines for County and external customers;
Enhance technology infrastructure; and	Purchased and implemented a core Voice over IP telephony system; reduced leased lines by making better use of unused fiber optic cable between some facilities; and
Improve communications both internally and externally.	Briefed Department Heads on Voice over IP three (3) different times during the year.

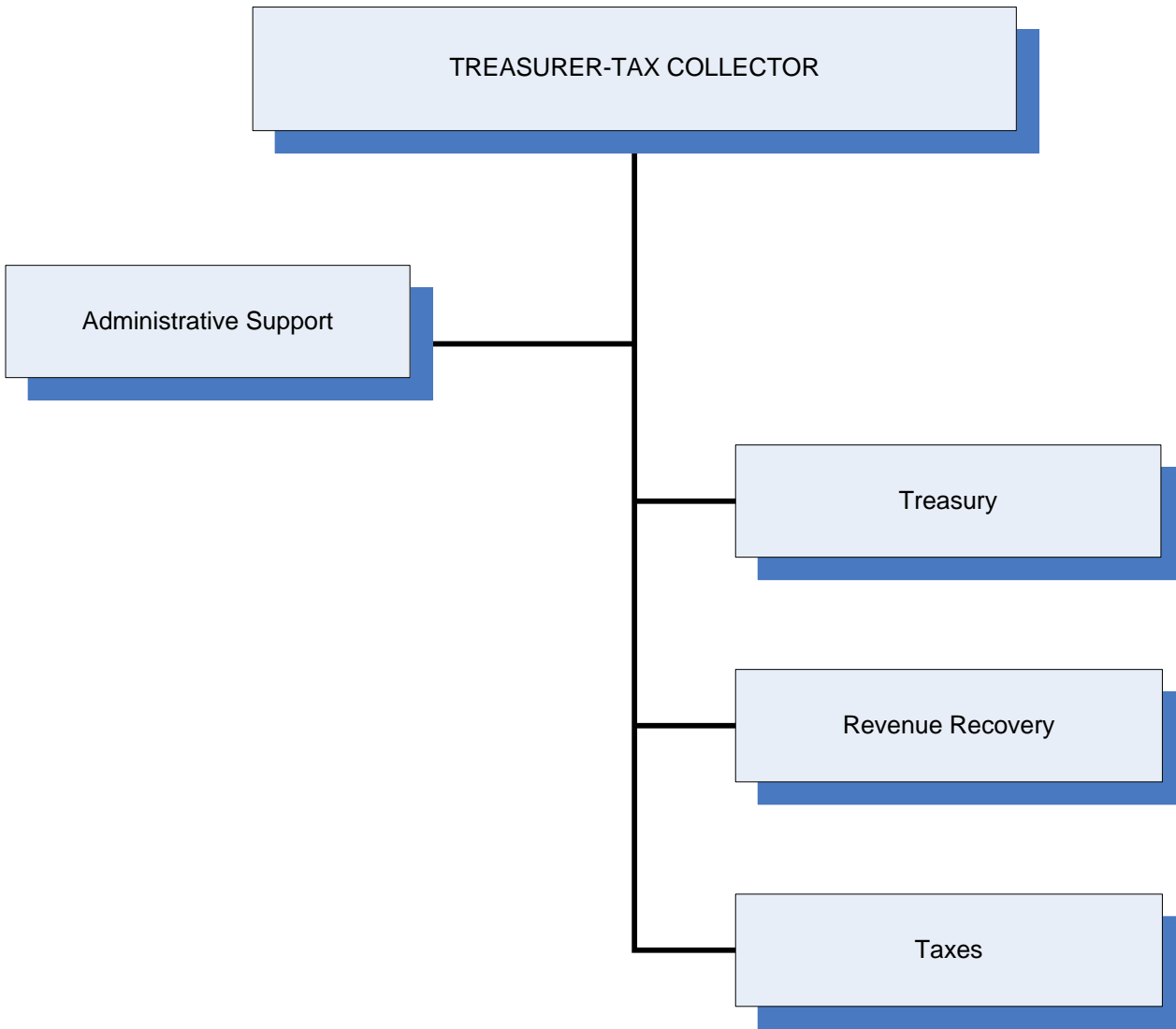
**CURRENT YEAR OPERATIONAL PRIORITIES**

The Strategic Business Technology Telecommunications' operational priorities are:

1. Continue to provide support for legacy phone systems while migrating to Voice over IP;
2. Migrate legacy phone users to Voice over IP; and
3. Improve communications with telephony customers.

The Department is moving to a new platform for voice services: VoIP. It is critical that risks that exist in the County's voice systems be mitigated by moving at least 300 phones to Voice over IP in the next 12 months. The Department will move at least another 100 users of an aging voicemail system to Unity voicemail in that same period.

# TREASURER-TAX COLLECTOR



**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER—TAX COLLECTOR**

Budget Unit 0030300  
 General Fund

**MISSION STATEMENT**

The mission of the Tax Collector Division is to serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals.

**SERVICES PROVIDED**

The Treasurer-Tax Collector Division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also issues business licenses, firearm dealer's licenses, dance hall permits, and various other permits.

<i>Treasurer - Tax Collector</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$872,126	\$937,534	\$1,042,707	\$69,575	\$0	\$1,042,707
Services and Supplies	\$169,582	\$222,913	\$249,090	\$9,110	\$9,110	\$258,200
Other Charges	\$108,392	\$107,080	\$116,730	\$0	\$0	\$116,730
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Other Financing Uses	\$21,504	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$68,289	\$83,130	\$110,520	\$0	\$0	\$110,520
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$1,239,893</b>	<b>\$1,350,657</b>	<b>\$1,519,047</b>	<b>\$78,685</b>	<b>\$9,110</b>	<b>\$1,528,157</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$79,517	\$42,000	\$72,000	\$0	\$0	\$72,000
Fines, Forfeitures, Penalties	\$186,985	\$140,000	\$115,000	\$0	\$0	\$115,000
Revenue from use of Assets	\$16,458	\$0	\$51,000	\$0	\$0	\$51,000
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$351,456	\$157,280	\$196,400	\$0	\$0	\$196,400
Miscellaneous Revenue	\$25,404	\$18,720	\$36,700	\$0	\$0	\$36,700
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
Less Total Revenue	\$659,820	\$358,000	\$471,100	\$0	\$0	\$471,100
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$580,073</b>	<b>\$992,657</b>	<b>\$1,047,947</b>	<b>\$78,685</b>	<b>\$9,110</b>	<b>\$1,057,057</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$1,528,157 be approved for the Tax Collector's budget. This budget includes base budget adjustments for the 2007-2008 Proposed Budget of \$42,653 for increased negotiated salary and health insurance costs. This recommended budget includes funding for a critical one-time need of \$9,110 to purchase the Columbia Ultimate Business Systems (CUBS) Charge on Delivery (C.O.D.) module. This budget is funded from \$471,100 in estimated department revenue and a \$1,057,057 contribution from the General Fund.



**PROGRAM DISCUSSION**

At this level of funding, the Property Tax Division of the Treasurer – Tax Collector’s Office will be operating at full staff. Over the past year, the Division has addressed peak window activity and call volume. Over the next year, the Division will address peak mail volume.

Although not a direct impact on the Property Tax Division budget, the decision by the State of California to not fund the State-County Property Tax Administration Program puts the Property Tax Division of the Treasurer-Tax Collector’s Division at risk. Funding of the program through the Assessor’s Office provided for computer equipment and support that is vital to the Treasurer – Tax Collector’s mission. Loss of this funding is critical to all departments involved in the management of the property tax system in Stanislaus County.

**UNFUNDED REQUESTS**

The Department’s budget request included a critical need for which funding has not been identified:

- ◆ The Department requested additional funding for (1) Confidential Assistant III estimated at \$69,575. The position was going to be transferred from the County Counsel Division to the Tax Collector’s Division.

**STAFFING IMPACTS**

Total current authorized positions— 14

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 14

**PRIOR YEAR STRATEGIC PRIORITIES**

<b>STRATEGIC PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
<b>Efficient delivery of public services</b>			
Improve customer satisfaction;		Faster processing of tax payments and improved window service;	
Improve the efficiency of County government processes;		Faster processing of December 2006 and April 2007 property tax payments through the use of the new remittance processor machine; and	
Increase e-government (electronic) services and transactions; and		Increased use of electronic payments.	

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>		<b>OUTCOMES</b> Fiscal Year 2006-2007	
Improve distribution of workload in the office by utilizing the staff of all three divisions when the peak workload of any one division becomes inefficient; and		Staff from the Revenue Recovery and Treasury Divisions were used to assist Taxes during peak times; and	
Review and reorganize job responsibilities within the divisions to allow for better cross-training and rotation in and out of job duties.		Reorganized job responsibilities in the Tax area, including cross-training and rotation.	

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Treasurer -Tax Collector Division’s operational priorities are:

1. Establish priorities to maintain Tax operations. Develop supervisors. Review and reorganize job responsibilities with the division and/or department to allow for better cross training and rotation in and out of the different types of job functions in the division/department. This will also help facilitate the peak workload of each division by having cross-trained employees to cover any staff shortages/needs;
2. Review and improve the process for unsecured property taxes. Update records and files and work with Revenue Recovery on improved collection of unsecured property taxes; and
3. Update the records and Megabyte files in Redemptions. Redemptions handles defaulted property taxes and has been years behind in recording information into the Megabyte tax system and apportioning the payments.

In order to accomplish these priorities, the Tax Collector Division will have all employees write up a job duties/description for all the tasks and responsibilities in doing their job. This will also be an item on their annual performance reviews to ensure that all employees have a desk procedure/manual set up to assist in cross-training and staff rotation. Staff will work with Revenue Recovery staff to improve collection of unsecured property taxes. Staff will concentrate on updating records in Megabyte in the Redemption area.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER—REVENUE RECOVERY**

Budget Unit 0030200  
 General Fund

**MISSION STATEMENT**

To provide a centralized collection service to bill and recover debts owed to Stanislaus County in the most cost effective and economical manner. To provide revenue recovery and collection services to County departments as a means of collecting on the department's outstanding debts and to help increase the department and County revenues.

**SERVICES PROVIDED**

The Revenue Recovery Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable and expert collection staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. The Revenue Recovery clients consist of over 20 County departments and five (5) City Agencies.

There are four (4) major collection programs within the Revenue Recovery Division consisting of the County Courts, Health Services Agency, Unsecured Tax and Other Miscellaneous Department collections.

<i>Treasurer - Revenue Recovery</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$1,027,633	\$1,137,790	\$1,205,247	\$0	\$0	\$1,205,247
Services and Supplies	\$99,971	\$116,083	\$144,231	\$0	\$0	\$144,231
Other Charges	\$220,982	\$211,788	\$253,410	\$0	\$0	\$253,410
Fixed Assets						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$15,000	\$8,000	\$0	\$0	\$8,000
Other Financing Uses	\$24,963	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	(\$525,795)	(\$671,310)	(\$682,538)	\$0	\$0	(\$682,538)
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$847,754</b>	<b>\$809,351</b>	<b>\$928,350</b>	<b>\$0</b>	<b>\$0</b>	<b>\$928,350</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$1,441	\$1,836	\$750	\$0	\$0	\$750
Intergovernmental Revenue	\$4,500	\$0	\$4,500	\$0	\$0	\$4,500
Charges for Service	\$923,128	\$804,875	\$920,450	\$0	\$0	\$920,450
Miscellaneous Revenue	\$1,193	\$2,640	\$2,650	\$0	\$0	\$2,650
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
<b>Less Total Revenue</b>	<b>\$930,262</b>	<b>\$809,351</b>	<b>\$928,350</b>	<b>\$0</b>	<b>\$0</b>	<b>\$928,350</b>
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>(\$82,508)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$928,350 be approved for the Treasurer's Revenue Recovery budget. This budget includes base budget adjustments for the 2007-2008 Proposed Budget of \$32,718

for increased salary and health insurance costs. This budget is funded from \$928,350 in estimated department revenue.

## **PROGRAM DISCUSSION**

At this level of funding, the department would be fully funded with no reductions in service or positions. The State of California requires activity in 10 of 17 categories listed in Penal Code 1463.007 to continue collection for the Court system. The Stanislaus County Treasurer-Revenue Recovery Division meets 12 of those categories:

1. Monthly bill statements to all debtors;
2. Telephone contact with delinquent debtors to apprise them of their failure to meet payment obligations;
3. Issuance of warning letters to advise delinquent debtors of an outstanding obligation;
4. Requests for credit reports to assist in locating delinquent debtors;
5. Access to Employment Development Department employment and wage information;
6. The generation of monthly delinquent reports;
7. Participation in the Franchise Tax Board's tax intercept program;
8. The use of wage and bank account garnishments;
9. The imposition of liens on real property and proceeds from the sale of real property held by a title company;
10. The filing of objections to the inclusion of outstanding fines and forfeitures in bankruptcy proceedings;
11. Coordination with the Probation Department to locate debtors who may be on formal or informal probation; and
12. The capability to accept credit cards.

These categories are currently in process, waiting for approval from the State of California:

1. The use of Department of Motor Vehicle information to locate delinquent debtors; and
2. The initiation of drivers' license suspension actions where appropriate.

All departments utilizing the services of the Revenue Recovery Division benefit from the inclusion of these services in our program. While currently meeting 12 of the 17 services, the addition of other services would benefit all departments and agencies utilizing collection services at the County:

1. Participation in the Franchise Tax Board's Court-Ordered Debt Collections Program;
2. Contracting with one or more private debt collectors; and
3. The use of local, regional, state, or national skip tracing or locator resources or services to locate delinquent debtors.

In the future, the Division will consider the development of the other categories to the benefit of all departments/agencies participating in our program. At the proposed funding level, Revenue Recovery will maintain the tools currently in use and those under development.

## **UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

## **STAFFING IMPACTS**

Total current authorized positions— 18

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 18

**PRIOR YEAR OPERATIONAL PRIORITIES**

<b>OPERATIONAL PRIORITIES</b>	<b>OUTCOMES Fiscal Year 2006-2007</b>
Improve customer satisfaction by sending reports electronically and/or via email;	This project is currently in progress as the results of a new and improved technology is being evaluated to determine if there may be a more efficient and cost-effective product to meet the needs of the Revenue recovery Division. This email/electronic reporting project study results are close to being finalized and the application should be installed and operable by the end of this fiscal year;
Meet with client departments; and	Revenue Recovery Division has held several informal and formal meetings with other County departments and agencies to discuss business strategies and results. Revenue Recovery is also currently in the process of negotiating a written M.O.U with the Courts to outline the services provided to them. There will be more such meetings scheduled at future dates to discuss the service needs of other departments that could be handled by the Revenue Recovery Division. The County Probation Department has currently expressed an interest in utilizing the Revenue Recovery services for collecting on their formal restitution accounts as part of our ongoing meetings with other departments; and
Improve collection activity.	Revenue Recovery Division was able to obtain 30,000 additional Social Security numbers on their delinquent accounts as a result of utilizing new and improved resources in locating debtor information in order to pursue aggressive collection efforts. This resulted in an increase in the number of accounts being sent to the Franchise Tax Board Tax Intercept program, hence, increasing our Tax Intercept payment collections by a significant amount in this current fiscal year. Revenue Recovery staff has benchmarked and also made a field visit to another County to evaluate their collection and billing process as part of the division's continuous improvement process and to improve the collection activities for the division.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Revenue Recovery Division's operational priorities are:

1. Review and reorganize job responsibilities with the division and/or department to allow for better cross training and rotation in and out of the different types of job functions in the division/department. This will also help facilitate the peak workload of each division by having cross-trained employees to cover any staff shortages/needs;
2. Continue to meet with client departments on an ongoing basis;
3. Develop supervisors and staff by working with the Department Head in defining tasks and cross-train employees; and
4. Purchase and utilize the CUBS Court Ordered Debt Module (COD) for the Revenue and Recovery Division to help reduce workload and to facilitate the writ process.

In order to accomplish these priorities, the Revenue and Recovery Division will have all employees write up a job duties/description for all the tasks and responsibilities of their job(s). This will also be an item on the employee annual performance reviews to ensure that all employees have a desk procedure/manual set up to assist in cross-training and staff rotation. Revenue Recovery staff will continue to meet with clients on a regular basis to ensure that the division is meeting all their needs and providing excellent customer service. The division will also consult with the County Information Technology department and CUBS to ensure that the CUBS projects are completed on time and take steps to measure the "before" and "after" results on the benefits of using this COD Module. The Revenue Recovery Division will also monitor the progress in the number of writs and revenue increase by utilizing the CUBS COD module and report on the effectiveness of the program.

**STANISLAUS COUNTY, CALIFORNIA**  
**Fiscal Year 2007-2008**



**FISCAL GENERAL SERVICES**  
**Finance**

**TREASURER—TREASURY DIVISION**

Budget Unit 0030400  
 General Fund

**MISSION STATEMENT**

To receive and keep safely all money belonging to the County and all money directed by law to be paid to the Treasurer-Tax Collector and apply and pay it out, rendering account as required by law, pursuant to Government Code 27000. The Treasurer has been delegated the authority to invest idle funds in the Treasury Pool, which includes County, School, and Special District funds in a prudent manner, maintaining safety and liquidity while earning a market rate of interest.

**SERVICES PROVIDED**

The Treasury Division takes in deposits from all County departments and agencies, ensures that all checks issued by County departments and agencies have been paid correctly by the bank, works with County departments to process credit card payments, handles Modesto City Schools cafeteria deposits, ensures that there are adequate funds available to cover liquidity needs and invests temporarily idle cash.

<i>Treasurer - Treasury</i>						
<i>Classification</i>	<i>05-06 Actual</i>	<i>06-07 Final Budget</i>	<i>07-08 Requested Base Budget</i>	<i>07-08 Requested Unmet Needs</i>	<i>07-08 Recommended Unmet Needs</i>	<i>07-08 Recommended Proposed Budget</i>
Salaries and Benefits	\$241,350	\$239,718	\$271,223	\$0	\$0	\$271,223
Services and Supplies	\$134,927	\$219,901	\$240,562	\$0	\$0	\$240,562
Other Charges	\$19,897	\$29,620	\$15,840	\$0	\$0	\$15,840
<b>Fixed Assets</b>						
Buildings & Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$1,743	\$22,000	\$0	\$0	\$0	\$0
Other Financing Uses	\$6,046	\$0	\$0	\$0	\$0	\$0
Equity	\$0	\$0	\$0	\$0	\$0	\$0
Intrafund	\$165,144	\$161,580	\$168,900	\$0	\$0	\$168,900
Contingencies	\$0	\$0	\$0	\$0	\$0	\$0
<b>Gross Costs</b>	<b>\$569,107</b>	<b>\$672,819</b>	<b>\$696,525</b>	<b>\$0</b>	<b>\$0</b>	<b>\$696,525</b>
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses, Permits, Franchises	\$0	\$0	\$0	\$0	\$0	\$0
Fines, Forfeitures, Penalties	\$0	\$0	\$0	\$0	\$0	\$0
Revenue from use of Assets	\$541,128	\$665,519	\$685,875	\$0	\$0	\$685,875
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$960	\$1,200	\$650	\$0	\$0	\$650
Other Financing Sources	\$6,594	\$6,100	\$10,000	\$0	\$0	\$10,000
Less Total Revenue	\$548,682	\$672,819	\$696,525	\$0	\$0	\$696,525
Plus Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	<b>\$20,425</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**RECOMMENDED BUDGET**

It is recommended that a budget of \$696,525 be approved for the Treasurer's Treasury budget. This budget includes base budget adjustments for the 2007-2008 Proposed Budget of \$10,837 for increased salary and health insurance costs. This budget is funded from \$696,525 an estimated department revenue.

**PROGRAM DISCUSSION**

At this level of funding, all programs would be fully funded with no reductions in service or positions. The requested budget provides for the Treasurer to carry out all legally required Treasury duties for the 2007-2008 Fiscal Year. The Treasury Division of the Treasurer-Tax Collector's Office consists of four (4) separate programs:

1. Deposits - takes in deposits from all County departments and agencies;
2. Disbursements - ensures that all checks issued by County departments and agencies have been paid correctly by the bank;
3. Credit Cards/Schools – works with County departments to process credit card payments and Modesto City School cafeteria deposits; and
4. Investment - ensures that there are adequate funds available to cover liquidity needs and invest temporarily idle cash.

**UNFUNDED REQUESTS**

There are no critical needs associated with this budget unit.

**STAFFING IMPACTS**

Total current authorized positions— 4

There are no recommended changes to the current level of staffing.

Total recommended authorized positions— 4

**PRIOR YEAR OPERATIONAL PRIORITIES**

OPERATIONAL PRIORITIES	OUTCOMES Fiscal Year 2006-2007
Improve distribution of workload in the office, including cross-training and rotating staff; and	Treasury staff was cross-trained and assisted the tax area during heavy times; and
Review and reorganize job responsibilities within the divisions to allow for better cross-training and rotation of job duties.	Reorganized job responsibilities between desks.

**CURRENT YEAR OPERATIONAL PRIORITIES**

The Treasury Division's operational priorities are:

1. Establish priorities to maintain Treasury operations. The Treasury Division will have all employees write up a job duties/description for all the tasks and responsibilities in doing their job;
2. Produce and improve monthly investment reports and annual tobacco reports; and
3. Simplify process and continue to provide information for schools and Oversight Committee.

In order to accomplish these priorities, the Treasury Division will have all employees write up a job duties/description for all the tasks and responsibilities in doing their job. This will also be an item on their annual performance reviews to ensure that all employees have a desk procedure/manual set up to assist in cross-training and staff rotation. The Chief Deputy Treasurer will be reviewing the investment and tobacco reports to find ways to improve reporting. He will attend school meetings and Oversight Committee meetings and respond to questions.





## Staffing Reports

Three Year Staffing Comparison  
Salary and Positions Allocation Report

## STANISLAUS COUNTY STAFFING SUMMARY

### Allocation List - Three Year Comparison

Department	Final Budget 2005-2006	Final Budget 2006-2007	Proposed Budget 2007-2008
Agricultural Commissioner	30	33	38
Alliance WorkNet (formerly DET)	91	87	87
Animal Services	37	37	40
Area Agency on Aging	10	12	12
Assessor	64	65	65
Auditor Controller	46	47	47
Behavioral Health & Recovery Services (BHRS)	281	259	272
BHRS - Drug & Alcohol Program	18	17	18
BHRS - Mental Health Managed Care	35	25	25
BHRS - Prop 63	1	40	45
BHRS - Public Guardian	12	12	12
BHRS - Stanislaus Behavioral Health Center	133	132	122
BHRS - Stanislaus Recovery Center	34	37	38
BHRS - Substance Abuse & Crime Prevention Act	4	4	4
Board of Supervisors	9	10	10
Board of Supervisors - Clerk of the Board	5	5	5
Chief Executive Office - Office of Emergency Serv/Fire Warder	4	7	7
Chief Executive Office - County Fire Service Fund	0	1	5
Chief Executive Office - Operations and Services	44	47	46
Chief Executive Office - Risk Management Divisor	16	17	17
Child Support Services	249	242	240
Childrens & Families Commission	7	7	7
Clerk-Recorder	34	34	34
Clerk-Recorder - Elections Division	10	10	14
Community Services Agency - Service & Support	894	926	939
Cooperative Extension	5	5	5
County Counsel	15	17	18
District Attorney - Automobile Fraud Prosecution	2	2	2
District Attorney - Criminal Division	114	122	127
District Attorney - Elder Abuse Advocacy. & Outreach Program	1	1	1
District Attorney - Real Estate Fruad Prosecution	2	2	2
District Attorney - Spousal Abuser Prosecution Program	2	2	2
District Attorney - Vertical Prosecution Grant	4	3	3
District Attorney - Victims Compensation & Govt Claims	1	1	1
District Attorney - Victim Services Program	6	6	6
District Attorney - Violence Against Women	2	0	0
District Attorney - Workers' Compensation Prosecutor	3	3	3
Emergency Dispatch	64	64	64
Environmental Resources	74	77	80
Environmental Resources - Landfill (formerly Public Works)	19	17	17
General Services Agency - Administration	0	3	5
General Services Agency - Central Services	13	13	13
General Services Agency - Facilities Maintenance	51	53	52
General Services Agency - Fleet Services	11	11	12
General Services Agency - Purchasing	8	8	7
Health Services Agency - Administration	96	88	88
Health Services Agency - Clinics & Ancillary Services	323	297	298
Health Services Agency - Health Coverage & Quality Services	4	4	4
Health Services Agency - Indigent Health Care	21	33	33

<b>Department</b>	<b>Final Budget 2005-2006</b>	<b>Final Budget 2006-2007</b>	<b>Proposed Budget 2007-2008</b>
Health Services Agency - Public Health	215	216	218
Law Library	2	2	2
Library	96	98	99
Local Agency Formation Commission	3	3	3
Parks & Recreation	35	35	35
Planning	17	18	18
Planning - Building Permits (formerly P W-Development Services)	25	36	34
Planning - Redevelopment Agency	2	2	2
Planning - Special Revenue Grants	3	3	3
Probation - Administration	18	18	18
Probation - Casework	116	123	127
Probation - Institutions	96	96	96
Probation - Juvenile Justice Crime Prevention Act	14	15	15
Public Defender	45	47	49
Public Works - Administration	20	19	15
Public Works - Engineering	26	25	30
Public Works - Local Transit System	3	3	3
Public Works - Morgan Shop	9	9	9
Public Works - Road & Bridge	63	63	63
Retirement	11	12	12
Sheriff Administration	23	25	34
Sheriff Cal ID Program	1	1	1
Sheriff CAL-MMET	8	8	8
Sheriff Contract Cities	46	50	61
Sheriff Court Security	28	29	30
Sheriff Detention	282	284	289
Sheriff Operations	245	253	239
Sheriff Ray Simon Training Center	0	0	6
Strategic Business Tech - Telecommunications	4	4	4
Strategic Business Technology (Management Info Services)	24	25	25
Treasurer - Revenue Recovery	17	18	18
Treasurer - Tax Collector	14	14	14
Treasurer -Treasury	4	4	4
Veteran's Services	5	6	6
<b>Total Staffing</b>	<b>4,429</b>	<b>4,509</b>	<b>4,582</b>

**STANISLAUS COUNTY**  
**SALARY and POSITIONS ALLOCATION REPORT**  
AS OF: 08-JUL-2007

	STEP 1 MIN ---	STEP 2 ---	STEP 3 MID FLAT	STEP 4 ---	STEP 5 MAX ---
<b>AGING &amp; VETERANS SERVICES</b>					
<b>AREA AGENCY ON AGING</b>					
1 Dir Area Agency On Aging	31.94	---	39.93	---	47.92
1 Manager II	25.00	---	31.25	---	37.50
1 Confidential Assistant III	15.69	---	19.61	---	23.53
1 Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1 Accountant II	23.13	24.29	25.50	26.78	28.12
2 Social Worker II	18.15	19.06	20.01	21.01	22.06
1 Aging Program Spec	17.71	18.60	19.53	20.51	21.54
2 Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
2 Community Health Work III	14.85	15.59	16.37	17.19	18.05
12 * BUDGET UNIT TOTAL *					
<b>VETERANS' SERVICES</b>					
1 Manager I	22.27	---	27.84	---	33.41
3 Veterans Serv Rep	17.79	18.68	19.61	20.59	21.62
1 Admin Clerk III	14.81	15.55	16.33	17.15	18.01
1 Admin Clerk II	13.10	13.76	14.45	15.17	15.93
6 * BUDGET UNIT TOTAL *					
18 ** DEPARTMENT TOTAL **					

**AGRICULTURAL COMMISSIONER**

<b>AGRICULTURAL COMMISSIONER</b>					
1 County Agri Comm & Sealer	40.02	---	50.02	---	60.02
1 Asst Ag Commissioner	31.94	---	39.93	---	47.92
4 Deputy Ag Com/Sealer	25.00	---	31.25	---	37.50
1 Manager I	22.27	---	27.84	---	33.41
1 Confidential Assistant IV	18.86	---	23.57	---	28.28
1 Systems Engineer II	29.67	31.15	32.71	34.35	36.07
21 Ag/Weights&Meas Insp III	21.82	22.91	24.06	25.26	26.52
1 Accounting Tech	16.94	17.79	18.68	19.61	20.59
1 Account Clerk III	15.45	16.22	17.03	17.88	18.77
4 Agricultural Assistant II	14.76	15.50	16.28	17.09	17.94
2 Account Clerk II	13.67	14.35	15.07	15.82	16.61
38 * BUDGET UNIT TOTAL *					
38 ** DEPARTMENT TOTAL **					

**STANISLAUS COUNTY**  
**SALARY and POSITIONS ALLOCATION REPORT**  
AS OF: 08-JUL-2007

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**ALLIANCE WORKNET**

**ALLIANCE WORKNET**

1	Alliance Worknet Director	40.02	---	50.02	---	60.02
4	Manager III	28.26	---	35.32	---	42.38
1	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Confidential Assistant II	13.92	---	17.40	---	20.88
1	Sr Systems Engineer	34.34	36.06	37.86	39.75	41.74
1	Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
1	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1	Software Developer II	25.65	26.93	28.28	29.69	31.17
1	Application Specialist III	25.65	26.93	28.28	29.69	31.17
2	Accountant III	25.43	26.70	28.04	29.44	30.91
5	Family Services Supervisor	23.26	24.42	25.64	26.92	28.27
1	Accountant II	23.13	24.29	25.50	26.78	28.12
7	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
5	Family Services Specialist IV	19.81	20.80	21.84	22.93	24.08
41	Family Services Specialist III	17.99	18.89	19.83	20.82	21.86
3	Accounting Tech	16.94	17.79	18.68	19.61	20.59
1	Storekeeper II	16.22	17.03	17.88	18.77	19.71
2	Account Clerk III	15.45	16.22	17.03	17.88	18.77
1	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
7	Admin Clerk II	13.10	13.76	14.45	15.17	15.93

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87      \* BUDGET UNIT TOTAL \*

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87      \*\* DEPARTMENT TOTAL \*\*

**ANIMAL SERVICES**

**ANIMAL SERVICES**

1	Dir Of Animal Serv	31.94	---	39.93	---	47.92
1	County Veterinarian	35.50	---	44.38	---	53.26
1	Manager II	25.00	---	31.25	---	37.50
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1	Supv Acct Admin Clerk I	17.74	18.63	19.56	20.54	21.57
4	Animal Svc Oper Supv	17.73	18.62	19.55	20.53	21.56
8	Animal Serv Offcr II	15.96	16.76	17.60	18.48	19.40
1	Animal Care Spec III	15.74	16.53	17.36	18.23	19.14
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
3	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
1	Animal Serv Offcr I	14.50	15.23	15.99	16.79	17.63
11	Animal Care Spec II	14.50	15.23	15.99	16.79	17.63
1	Account Clerk II	13.67	14.35	15.07	15.82	16.61
4	Animal Care Spec I	12.52	13.15	13.81	14.50	15.23

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40      \* BUDGET UNIT TOTAL \*

**STANISLAUS COUNTY**  
**SALARY and POSITIONS ALLOCATION REPORT**  
AS OF: 08-JUL-2007

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**ANIMAL SERVICES (Continued)**

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40      **\*\* DEPARTMENT TOTAL \*\***

**ASSESSOR**

**ASSESSOR**

1 Assessor	---	---	64.96	---	---
2 Manager IV	31.94	---	39.93	---	47.92
1 Confidential Assistant IV	18.86	---	23.57	---	28.28
1 Confidential Assistant III	15.69	---	19.61	---	23.53
2 Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
1 Supv Auditor Appraiser	28.80	30.24	31.75	33.34	35.01
4 Supv Appraiser	27.44	28.81	30.25	31.76	33.35
2 Sr Auditor-Appraiser	26.14	27.45	28.82	30.26	31.77
1 Application Specialist III	25.65	26.93	28.28	29.69	31.17
7 Sr Appraiser	24.91	26.16	27.47	28.84	30.28
6 Auditor-Appraiser III	23.74	24.93	26.18	27.49	28.86
16 Appraiser III	22.65	23.78	24.97	26.22	27.53
1 Cadastral Supervisor	22.27	23.38	24.55	25.78	27.07
3 Cadastral Technician II	18.39	19.31	20.28	21.29	22.35
4 Supv Acct Admin Clerk I	17.74	18.63	19.56	20.54	21.57
3 Appraiser Tech	15.54	16.32	17.14	18.00	18.90
9 Account Clerk III	15.45	16.22	17.03	17.88	18.77
1 Admin Clerk I	12.68	13.31	13.98	14.68	15.41

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65      \* BUDGET UNIT TOTAL \*

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65      **\*\* DEPARTMENT TOTAL \*\***

**AUDITOR CONTROLLER**

**AUDITOR CONTROLLER**

1 Auditor-Controller	---	---	65.50	---	---
1 Asst Auditor Controller	35.50	---	44.38	---	53.26
1 Manager IV	31.94	---	39.93	---	47.92
3 Manager III	28.26	---	35.32	---	42.38
2 Manager II	25.00	---	31.25	---	37.50
2 Confidential Assistant V	22.46	---	28.07	---	33.68
2 Confidential Assistant IV	18.86	---	23.57	---	28.28
5 Confidential Assistant III	15.69	---	19.61	---	23.53
1 Sr Software Developer/Analyst	34.34	36.06	37.86	39.75	41.74
1 Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
1 Sr Application Specialist	29.67	31.15	32.71	34.35	36.07
6 Accountant III	25.43	26.70	28.04	29.44	30.91
4 Accountant II	23.13	24.29	25.50	26.78	28.12
1 Application Specialist II	21.77	22.86	24.00	25.20	26.46

**STANISLAUS COUNTY**  
**SALARY and POSITIONS ALLOCATION REPORT**  
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**AUDITOR CONTROLLER (Continued)**

**AUDITOR CONTROLLER (Continued)**

2	Accounting Supv	20.55	21.58	22.66	23.79	24.98
1	Accountant I	18.11	19.02	19.97	20.97	22.02
5	Accounting Tech	16.94	17.79	18.68	19.61	20.59
6	Account Clerk III	15.45	16.22	17.03	17.88	18.77
1	Account Clerk II	13.67	14.35	15.07	15.82	16.61
1	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
<hr/>						
47	* BUDGET UNIT TOTAL *					

47      \*\* DEPARTMENT TOTAL \*\*

**BEHAVIORAL HEALTH & RECOV SVS**

**BHRS - PROP 63**

3	Manager IV	31.94	---	39.93	---	47.92
1	Manager II	25.00	---	31.25	---	37.50
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Sr Software Developer/Analyst	34.34	36.06	37.86	39.75	41.74
3	Clinical Psychologist	29.81	31.30	32.87	34.51	36.24
3	Psychiatric Nurse II	26.93	28.28	29.69	31.17	32.73
7	MH Clinician II	26.65	27.98	29.38	30.85	32.39
1	Accountant III	25.43	26.70	28.04	29.44	30.91
3	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
10	Behavioral Health Splst. II	20.34	21.36	22.43	23.55	24.73
2	Behaviorial Health Advocate	20.34	21.36	22.43	23.55	24.73
3	Clinical Serv Tech II	15.24	16.00	16.80	17.64	18.52
6	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
1	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94
<hr/>						
45	* BUDGET UNIT TOTAL *					

**BEHAVIORAL HEALTH SERVICES**

1	Behavioral Health Director	56.15	---	70.19	---	84.23
2	Assoc Director	40.02	---	50.02	---	60.02
1	Asst Director	35.50	---	44.38	---	53.26
1	Nurse Mgr	35.50	---	44.38	---	53.26
4	Manager IV	31.94	---	39.93	---	47.92
5	Manager III	28.26	---	35.32	---	42.38
7	Manager II	25.00	---	31.25	---	37.50
1	Manager I	22.27	---	27.84	---	33.41
2	Confidential Assistant IV	18.86	---	23.57	---	28.28
4	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Confidential Assistant II	13.92	---	17.40	---	20.88
7	Psychiatrist	78.40	82.32	86.44	90.76	95.30
1	Sr Systems Engineer	34.34	36.06	37.86	39.75	41.74

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**BEHAVIORAL HEALTH & RECOV SVS (Continued)**

**BEHAVIORAL HEALTH SERVICES (Continued)**

3	Clinical Psychologist	29.81	31.30	32.87	34.51	36.24
1	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
3	Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
3	MH Clinician III	28.04	29.44	30.91	32.46	34.08
10	Psychiatric Nurse II	26.93	28.28	29.69	31.17	32.73
75	MH Clinician II	26.65	27.98	29.38	30.85	32.39
2	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
3	Accountant III	25.43	26.70	28.04	29.44	30.91
2	Accountant II	23.13	24.29	25.50	26.78	28.12
2	Conservator Investigator	22.04	23.14	24.30	25.52	26.80
3	Application Specialist II	21.77	22.86	24.00	25.20	26.46
5	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
53	Behavioral Health Splst. II	20.34	21.36	22.43	23.55	24.73
3	Behaviorial Health Advocate	20.34	21.36	22.43	23.55	24.73
1	Med Records Coordinator	20.18	21.19	22.25	23.36	24.53
1	Recreational Therapist	18.94	19.89	20.88	21.92	23.02
1	Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
4	Accounting Tech	16.94	17.79	18.68	19.61	20.59
3	Family Services Specialist II	16.32	17.14	18.00	18.90	19.85
1	Application Specialist I	16.30	17.12	17.98	18.88	19.82
7	Account Clerk III	15.45	16.22	17.03	17.88	18.77
11	Clinical Serv Tech II	15.24	16.00	16.80	17.64	18.52
25	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
1	Storekeeper I	14.73	15.47	16.24	17.05	17.90
4	Med Records Clerk	13.59	14.27	14.98	15.73	16.52
6	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
1	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94
1	Stock/Delivery Clerk I	11.39	11.96	12.56	13.19	13.85
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272	* BUDGET UNIT TOTAL *					

**DRUG & ALCOHOL PROGRAM**

1	Manager II	25.00	---	31.25	---	37.50
2	Psychiatric Nurse II	26.93	28.28	29.69	31.17	32.73
1	MH Clinician II	26.65	27.98	29.38	30.85	32.39
1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
12	Behavioral Health Splst. II	20.34	21.36	22.43	23.55	24.73
1	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
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18	* BUDGET UNIT TOTAL *					

**MENTAL HEALTH MANAGED CARE**

1	Manager III	28.26	---	35.32	---	42.38
1	Manager II	25.00	---	31.25	---	37.50
2	Clinical Psychologist	29.81	31.30	32.87	34.51	36.24
7	Psychiatric Nurse II	26.93	28.28	29.69	31.17	32.73



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**BEHAVIORAL HEALTH & RECOV SVS (Continued)**

**MENTAL HEALTH MANAGED CARE (Continued)**

7	MH Clinician II	26.65	27.98	29.38	30.85	32.39
1	Accounting Tech	16.94	17.79	18.68	19.61	20.59
1	Clinical Serv Tech II	15.24	16.00	16.80	17.64	18.52
4	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
1	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
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25	* BUDGET UNIT TOTAL *					

**PUBLIC GUARDIAN**

1	Manager II	25.00	---	31.25	---	37.50
2	Behavioral Health Splst. II	20.34	21.36	22.43	23.55	24.73
1	Deputy Public Guardian II	19.41	20.38	21.40	22.47	23.59
3	Account Clerk III	15.45	16.22	17.03	17.88	18.77
1	Account Clerk II	13.67	14.35	15.07	15.82	16.61
3	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94
1	Stock/Delivery Clerk I	11.39	11.96	12.56	13.19	13.85
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12	* BUDGET UNIT TOTAL *					

**STANISLAUS BEHAVIORAL HLTH CTR**

1	Hospital Administrator	45.82	---	57.28	---	68.74
1	Assoc Director	40.02	---	50.02	---	60.02
3	Nurse Mgr	35.50	---	44.38	---	53.26
1	Manager II	25.00	---	31.25	---	37.50
2	Confidential Assistant III	15.69	---	19.61	---	23.53
7	Psychiatrist	78.40	82.32	86.44	90.76	95.30
45	Psychiatric Nurse II	26.93	28.28	29.69	31.17	32.73
8	MH Clinician II	26.65	27.98	29.38	30.85	32.39
1	Phys/Occupational Therapist II	26.11	27.42	28.79	30.23	31.74
1	Recreational Therapist	18.94	19.89	20.88	21.92	23.02
5	Psychiatric Tech	17.79	18.68	19.61	20.59	21.62
1	Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
40	Clinical Serv Tech II	15.24	16.00	16.80	17.64	18.52
3	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
3	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
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122	* BUDGET UNIT TOTAL *					

**STANISLAUS RECOVERY CENTER**

1	Manager III	28.26	---	35.32	---	42.38
1	Psychiatric Nurse II	26.93	28.28	29.69	31.17	32.73
1	MH Clinician II	26.65	27.98	29.38	30.85	32.39
12	Behavioral Health Splst. II	20.34	21.36	22.43	23.55	24.73
1	Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
20	Clinical Serv Tech II	15.24	16.00	16.80	17.64	18.52
1	Admin Clerk III	14.81	15.55	16.33	17.15	18.01

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**BEHAVIORAL HEALTH & RECOV SVS (Continued)**

**STANISLAUS RECOVERY CENTER (Continued)**

1	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
38	* BUDGET UNIT TOTAL *					

**SUB ABUSE & CRIME PREV ACT**

1	Accountant III	25.43	26.70	28.04	29.44	30.91
2	Behavioral Health Splst. II	20.34	21.36	22.43	23.55	24.73
1	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
4	* BUDGET UNIT TOTAL *					

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536      **\*\* DEPARTMENT TOTAL \*\***

**BOARD OF SUPERVISORS**

**BOARD OF SUPERVISORS**

1	Chairman Bd of Supervisor	---	---	37.07	---	---
4	Supervisor	---	---	32.73	---	---
5	Confidential Assistant III	15.69	---	19.61	---	23.53
10	* BUDGET UNIT TOTAL *					

**CLERK OF THE BOARD**

1	Manager IV	31.94	---	39.93	---	47.92
1	Manager I	22.27	---	27.84	---	33.41
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
2	Confidential Assistant III	15.69	---	19.61	---	23.53
5	* BUDGET UNIT TOTAL *					

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15      **\*\* DEPARTMENT TOTAL \*\***

**CHIEF EXECUTIVE OFFICE**

**COUNTY FIRE SERVICE FUND**

1	Manager III - Safety	28.26	---	35.32	---	42.38
3	Fire Prevention Specialist II	20.85	21.89	22.98	24.13	25.34
1	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
5	* BUDGET UNIT TOTAL *					

**OFFICE OF EMERGENCY SERVICES**

1	Fire Warden/Asst Dir-Oes	40.02	---	50.02	---	60.02
2	Deputy Fire Warden/Dep Dir OES	31.94	---	39.93	---	47.92

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**CHIEF EXECUTIVE OFFICE (Continued)**

**OFFICE OF EMERGENCY SERVICES (Continued)**

1	Manager III	28.26	---	35.32	---	42.38
2	Manager II	25.00	---	31.25	---	37.50
1	Confidential Assistant III	15.69	---	19.61	---	23.53
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7	* BUDGET UNIT TOTAL *					

**OPERATIONS AND SERVICES**

1	Chief Executive Officer	---	---	106.42	---	---
1	Gallo Arts-Executive Director	---	---	61.05	---	---
1	Asst Exec Offcr/Chief Op Off	58.95	---	73.69	---	88.43
2	Asst Exec Offcr	56.15	---	70.19	---	84.23
4	Deputy Exec Officer	40.02	---	50.02	---	60.02
10	Manager IV	31.94	---	39.93	---	47.92
13	Manager III	28.26	---	35.32	---	42.38
1	Confidential Assistant V	22.46	---	28.07	---	33.68
2	Confidential Assistant IV	18.86	---	23.57	---	28.28
11	Confidential Assistant III	15.69	---	19.61	---	23.53
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46	* BUDGET UNIT TOTAL *					

**RISK MANAGEMENT**

1	Deputy Exec Officer	40.02	---	50.02	---	60.02
4	Manager II	25.00	---	31.25	---	37.50
5	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Confidential Assistant III	15.69	---	19.61	---	23.53
5	Confidential Assistant II	13.92	---	17.40	---	20.88
1	Confidential Assistant I	12.07	---	15.09	---	18.11
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17	* BUDGET UNIT TOTAL *					

**75 \*\* DEPARTMENT TOTAL \*\***

**CHILD SUPPORT SERVICES**

**CHILD SUPPORT SERVICES**

1	Dir of Child Support Services	56.15	---	70.19	---	84.23
1	Chief Attorney	42.82	---	53.52	---	64.22
1	Asst Director	35.50	---	44.38	---	53.26
1	Manager IV	31.94	---	39.93	---	47.92
2	Manager III	28.26	---	35.32	---	42.38
10	Manager II	25.00	---	31.25	---	37.50
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
2	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Confidential Assistant II	13.92	---	17.40	---	20.88
8	Attorney V	46.32	48.64	51.07	53.62	56.30

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**CHILD SUPPORT SERVICES (Continued)**

**CHILD SUPPORT SERVICES (Continued)**

1	Sr Systems Engineer	34.34	36.06	37.86	39.75	41.74
2	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
2	Application Specialist III	25.65	26.93	28.28	29.69	31.17
1	Accountant II	23.13	24.29	25.50	26.78	28.12
2	Application Specialist II	21.77	22.86	24.00	25.20	26.46
1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
3	Paralegal III	20.96	22.01	23.11	24.27	25.48
1	Accounting Supv	20.55	21.58	22.66	23.79	24.98
14	Child Support Offcr III	19.61	20.59	21.62	22.70	23.84
4	Supv Legal Clerk II	19.54	20.52	21.55	22.63	23.76
2	Supv Acct Admin Clerk II	19.54	20.52	21.55	22.63	23.76
73	Child Support Offcr II	17.60	18.48	19.40	20.37	21.39
9	Accounting Tech	16.94	17.79	18.68	19.61	20.59
31	Legal Clerk IV	16.16	16.97	17.82	18.71	19.65
17	Account Clerk III	15.45	16.22	17.03	17.88	18.77
28	Legal Clerk III	14.81	15.55	16.33	17.15	18.01
13	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
7	Admin Clerk I	12.68	13.31	13.98	14.68	15.41
1	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94
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240	* BUDGET UNIT TOTAL *					

240      **\*\* DEPARTMENT TOTAL \*\***

**CHILDRENS & FAMILIES COM**

**CHILDRENS & FAMILIES COM**

1	Executive Director - CFC	---	---	56.60	---	---
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
3	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1	Accountant II	23.13	24.29	25.50	26.78	28.12
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
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7	* BUDGET UNIT TOTAL *					

7      **\*\* DEPARTMENT TOTAL \*\***

**CLERK/RECORDER**

**ELECTIONS DIVISION**

1	Manager III	28.26	---	35.32	---	42.38
2	Manager II	25.00	---	31.25	---	37.50
1	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
1	Application Specialist II	21.77	22.86	24.00	25.20	26.46

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**CLERK/RECORDER (Continued)**

**ELECTIONS DIVISION (Continued)**

1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
3	Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
1	Storekeeper II	16.22	17.03	17.88	18.77	19.71
2	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
2	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
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14	* BUDGET UNIT TOTAL *					

**RECORDER DIVISION**

1	County Clerk-Recorder	---	---	56.01	---	---
1	Manager III	28.26	---	35.32	---	42.38
1	Manager I	22.27	---	27.84	---	33.41
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
1	Application Specialist III	25.65	26.93	28.28	29.69	31.17
1	Accountant I	18.11	19.02	19.97	20.97	22.02
1	Supv Legal Clerk I	17.74	18.63	19.56	20.54	21.57
1	Admin Clerk IV	16.60	17.43	18.30	19.22	20.18
3	Legal Clerk IV	16.16	16.97	17.82	18.71	19.65
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
19	Legal Clerk III	14.81	15.55	16.33	17.15	18.01
1	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
1	Admin Clerk I	12.68	13.31	13.98	14.68	15.41
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34	* BUDGET UNIT TOTAL *					

48      **\*\* DEPARTMENT TOTAL \*\***

**COMMUNITY SERVICES AGENCY**

**SERVICE & SUPPORT**

1	Dir of Community Servs Agency	56.15	---	70.19	---	84.23
4	Asst Director	35.50	---	44.38	---	53.26
4	Manager IV	31.94	---	39.93	---	47.92
16	Manager III	28.26	---	35.32	---	42.38
15	Manager II	25.00	---	31.25	---	37.50
2	Confidential Assistant V	22.46	---	28.07	---	33.68
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
8	Confidential Assistant III	15.69	---	19.61	---	23.53
3	Confidential Assistant II	13.92	---	17.40	---	20.88
1	Confidential Assistant I	12.07	---	15.09	---	18.11
1	Sr Systems Engineer	34.34	36.06	37.86	39.75	41.74
2	Sr Software Developer/Analyst	34.34	36.06	37.86	39.75	41.74
3	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
12	Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07

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**COMMUNITY SERVICES AGENCY (Continued)**

**SERVICE & SUPPORT (Continued)**

1	Sr Application Specialist	29.67	31.15	32.71	34.35	36.07
26	Social Worker Supv II	26.64	27.97	29.37	30.84	32.38
3	Special Investigator III	26.37	27.69	29.07	30.52	32.05
10	Application Specialist III	25.65	26.93	28.28	29.69	31.17
9	Accountant III	25.43	26.70	28.04	29.44	30.91
130	Social Worker IV	23.98	25.18	26.44	27.76	29.15
9	Special Investigator II	23.67	24.85	26.09	27.39	28.76
47	Family Services Supervisor	23.26	24.42	25.64	26.92	28.27
5	Accountant II	23.13	24.29	25.50	26.78	28.12
20	Social Worker III	21.47	22.54	23.67	24.85	26.09
4	Accounting Supv	20.55	21.58	22.66	23.79	24.98
1	Buyer	19.91	20.91	21.96	23.06	24.21
27	Family Services Specialist IV	19.81	20.80	21.84	22.93	24.08
1	Supv Legal Clerk II	19.54	20.52	21.55	22.63	23.76
9	Supv Acct Admin Clerk II	19.54	20.52	21.55	22.63	23.76
1	Systems Technician II	19.02	19.97	20.97	22.02	23.12
2	Social Worker II	18.15	19.06	20.01	21.01	22.06
3	Accountant I	18.11	19.02	19.97	20.97	22.02
6	Fraud Tech	17.99	18.89	19.83	20.82	21.86
133	Family Services Specialist III	17.99	18.89	19.83	20.82	21.86
2	Collector	17.60	18.48	19.40	20.37	21.39
6	Accounting Tech	16.94	17.79	18.68	19.61	20.59
1	Admin Secretary	16.60	17.43	18.30	19.22	20.18
203	Family Services Specialist II	16.32	17.14	18.00	18.90	19.85
1	Systems Technician I	16.30	17.12	17.98	18.88	19.82
3	Application Specialist I	16.30	17.12	17.98	18.88	19.82
1	Storekeeper II	16.22	17.03	17.88	18.77	19.71
4	Legal Clerk IV	16.16	16.97	17.82	18.71	19.65
26	Account Clerk III	15.45	16.22	17.03	17.88	18.77
28	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
1	Storekeeper I	14.73	15.47	16.24	17.05	17.90
8	Home Care Asst	13.87	14.56	15.29	16.05	16.85
13	Account Clerk II	13.67	14.35	15.07	15.82	16.61
1	Interviewer II	13.64	14.32	15.04	15.79	16.58
103	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
1	Interviewer I	12.39	13.01	13.66	14.34	15.06
13	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94
4	Nursing Asst	11.87	12.46	13.08	13.73	14.42
<hr/>						
939	* BUDGET UNIT TOTAL *					
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939	** DEPARTMENT TOTAL **					

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**COOPERATIVE EXTENSION**

**COOPERATIVE EXTENSION**

1	Confidential Assistant IV	18.86	---	23.57	---	28.28
3	Admin Secretary	16.60	17.43	18.30	19.22	20.18
1	Agricultural Assistant II	14.76	15.50	16.28	17.09	17.94
<hr/>						
5	* BUDGET UNIT TOTAL *					
<hr/>						
5	** DEPARTMENT TOTAL **					

**COUNTY COUNSEL**

**COUNTY COUNSEL**

1	County Counsel	68.67	---	85.84	---	103.01
1	Asst County Counsel	45.82	---	57.28	---	68.74
8	Deputy County Counsel V	40.02	---	50.02	---	60.02
2	Confidential Assistant IV	18.86	---	23.57	---	28.28
5	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Confidential Assistant II	13.92	---	17.40	---	20.88
<hr/>						
18	* BUDGET UNIT TOTAL *					
<hr/>						
18	** DEPARTMENT TOTAL **					

**COURTS**

**LAW LIBRARY**

1	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Library Asst II	14.54	15.27	16.03	16.83	17.67
<hr/>						
2	* BUDGET UNIT TOTAL *					
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2	** DEPARTMENT TOTAL **					

**DISTRICT ATTORNEY**

**AUTOMOBILE FRAUD PROSECUTION**

1	Attorney V	46.32	48.64	51.07	53.62	56.30
1	Criminal Investigator II	27.73	29.12	30.58	32.11	33.72
<hr/>						
2	* BUDGET UNIT TOTAL *					

**CRIMINAL DIVISION**

1	District Attorney	---	---	78.81	---	---
1	Asst District Attorney	45.82	---	57.28	---	68.74
1	Chief Attorney	42.82	---	53.52	---	64.22

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**DISTRICT ATTORNEY (Continued)**

**CRIMINAL DIVISION (Continued)**

3 Chief Dep District Attny	42.82	---	53.52	---	64.22
1 Chief Criminal Investigator	35.50	---	44.38	---	53.26
1 Manager III	28.26	---	35.32	---	42.38
2 Manager II	25.00	---	31.25	---	37.50
1 Confidential Assistant IV	18.86	---	23.57	---	28.28
2 Confidential Assistant III	15.69	---	19.61	---	23.53
45 Attorney V	46.32	48.64	51.07	53.62	56.30
2 Sr Crmnl Investigator	30.52	32.05	33.65	35.33	37.10
1 Systems Engineer II	29.67	31.15	32.71	34.35	36.07
2 Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
12 Criminal Investigator II	27.73	29.12	30.58	32.11	33.72
1 Application Specialist III	25.65	26.93	28.28	29.69	31.17
9 Paralegal III	20.96	22.01	23.11	24.27	25.48
3 Supv Legal Clerk II	19.54	20.52	21.55	22.63	23.76
1 Accountant I	18.11	19.02	19.97	20.97	22.02
1 Supv Legal Clerk I	17.74	18.63	19.56	20.54	21.57
1 Application Specialist I	16.30	17.12	17.98	18.88	19.82
17 Legal Clerk IV	16.16	16.97	17.82	18.71	19.65
1 Account Clerk III	15.45	16.22	17.03	17.88	18.77
17 Legal Clerk III	14.81	15.55	16.33	17.15	18.01
1 Interviewer II	13.64	14.32	15.04	15.79	16.58
<hr/>					
127 * BUDGET UNIT TOTAL *					

**ELDER ABUSE ADV. & OUTREACH PG**

1 Interviewer II	13.64	14.32	15.04	15.79	16.58
<hr/>					
1 * BUDGET UNIT TOTAL *					

**REAL ESTATE FRAUD PROSECUTION**

1 Attorney V	46.32	48.64	51.07	53.62	56.30
1 Criminal Investigator II	27.73	29.12	30.58	32.11	33.72
<hr/>					
2 * BUDGET UNIT TOTAL *					

**SPOUSAL ABUSER PROSECUTION PRO**

1 Criminal Investigator II	27.73	29.12	30.58	32.11	33.72
1 Interviewer II	13.64	14.32	15.04	15.79	16.58
<hr/>					
2 * BUDGET UNIT TOTAL *					

**VERTICAL PROSECUTION GRANT**

2 Attorney V	46.32	48.64	51.07	53.62	56.30
1 Criminal Investigator II	27.73	29.12	30.58	32.11	33.72
<hr/>					
3 * BUDGET UNIT TOTAL *					



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**DISTRICT ATTORNEY (Continued)**

**VICTIM WITNESS**

1	Victim Services Program Coord	23.13	24.29	25.50	26.78	28.12
5	Interviewer II	13.64	14.32	15.04	15.79	16.58
<hr/>						
6	* BUDGET UNIT TOTAL *					

**VICTIMS COMPENSATION&GOVT CLMS**

1	Paralegal III	20.96	22.01	23.11	24.27	25.48
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1	* BUDGET UNIT TOTAL *					

**WORKERS' COMPENSATION PROSECUT**

1	Attorney V	46.32	48.64	51.07	53.62	56.30
1	Criminal Investigator II	27.73	29.12	30.58	32.11	33.72
1	Paralegal III	20.96	22.01	23.11	24.27	25.48
<hr/>						
3	* BUDGET UNIT TOTAL *					

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147      **\*\* DEPARTMENT TOTAL \*\***

**EMERGENCY DISPATCH**

**EMERGENCY DISPATCH**

3	Deputy Dir Emergency Dispatch	31.94	---	39.93	---	47.92
4	Manager III	28.26	---	35.32	---	42.38
1	Manager I	22.27	---	27.84	---	33.41
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
2	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
1	Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
1	Application Specialist II	21.77	22.86	24.00	25.20	26.46
43	Emergency Dispatcher	19.82	20.81	21.85	22.94	24.09
6	Emer Call Taker	17.98	18.88	19.82	20.81	21.85
1	Application Specialist I	16.30	17.12	17.98	18.88	19.82
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
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64	* BUDGET UNIT TOTAL *					

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64      **\*\* DEPARTMENT TOTAL \*\***

**ENVIRONMENTAL RESOURCES**

**DER LANDFILLS**

1	Manager III	28.26	---	35.32	---	42.38
1	Manager I	22.27	---	27.84	---	33.41
1	Landfill Lead Worker	20.06	21.06	22.11	23.22	24.38
5	Landfill Equip Oper III	17.77	18.66	19.59	20.57	21.60

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**ENVIRONMENTAL RESOURCES (Continued)**

**DER LANDFILLS (Continued)**

1	Accounting Tech	16.94	17.79	18.68	19.61	20.59
5	Landfill Equip Oper II	16.14	16.95	17.80	18.69	19.62
3	Account Clerk III	15.45	16.22	17.03	17.88	18.77
<hr/>						
17	* BUDGET UNIT TOTAL *					

**ENVIRONMENTAL RESOURCES**

1	Dir Of Envir Resources	50.41	---	63.01	---	75.61
2	Asst Director	35.50	---	44.38	---	53.26
1	Supv Milk & Dairy Insp	31.94	---	39.93	---	47.92
4	Manager IV	31.94	---	39.93	---	47.92
1	Manager III	28.26	---	35.32	---	42.38
1	Manager II	25.00	---	31.25	---	37.50
2	Confidential Assistant IV	18.86	---	23.57	---	28.28
3	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Assoc Civil Engineer	30.47	31.99	33.59	35.27	37.03
1	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
1	Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
2	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1	Sr Resource Management Spec	25.77	27.06	28.41	29.83	31.32
7	Sr Env Health Spec	25.77	27.06	28.41	29.83	31.32
4	Sr Hazard Material Spec	25.77	27.06	28.41	29.83	31.32
1	Application Specialist III	25.65	26.93	28.28	29.69	31.17
13	Env Health Spec III	23.36	24.53	25.76	27.05	28.40
8	Hazard Material Spec III	23.36	24.53	25.76	27.05	28.40
2	Milk & Dairy Inspector II	23.36	24.53	25.76	27.05	28.40
2	Resource Mgt Spec III	23.36	24.53	25.76	27.05	28.40
1	Accountant II	23.13	24.29	25.50	26.78	28.12
4	Zoning Enf Offcr	22.03	23.13	24.29	25.50	26.78
1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
1	Supv Acct Admin Clerk I	17.74	18.63	19.56	20.54	21.57
4	Admin Secretary	16.60	17.43	18.30	19.22	20.18
2	Account Clerk III	15.45	16.22	17.03	17.88	18.77
5	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
3	Env Tech	14.24	14.95	15.70	16.49	17.31
1	Park Aide	10.31	10.83	11.37	11.94	12.54
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80	* BUDGET UNIT TOTAL *					

97      \*\* DEPARTMENT TOTAL \*\*

**GENERAL SERVICES AGENCY**

**ADMINISTRATION**

1	General Serv Agency Director	40.02	---	50.02	---	60.02
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**GENERAL SERVICES AGENCY (Continued)**

**ADMINISTRATION (Continued)**

1	Manager III	28.26	---	35.32	---	42.38
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Accountant I	18.11	19.02	19.97	20.97	22.02
1	Accounting Tech	16.94	17.79	18.68	19.61	20.59
<hr/>						
5	* BUDGET UNIT TOTAL *					

**CENTRAL SERVICES**

1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
2	Storekeeper II	16.22	17.03	17.88	18.77	19.71
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
4	Sr Multilith Operator	15.14	15.90	16.70	17.54	18.42
1	Storekeeper I	14.73	15.47	16.24	17.05	17.90
4	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94
<hr/>						
13	* BUDGET UNIT TOTAL *					

**FACILITIES MAINTENANCE**

1	Manager IV	31.94	---	39.93	---	47.92
1	Manager II	25.00	---	31.25	---	37.50
3	Building Serv Supv	23.44	24.61	25.84	27.13	28.49
7	Maintenance Engineer III	19.92	20.92	21.97	23.07	24.22
21	Maintenance Engineer II	18.06	18.96	19.91	20.91	21.96
1	Supv Janitor	16.71	17.55	18.43	19.35	20.32
1	Admin Secretary	16.60	17.43	18.30	19.22	20.18
2	Sr Custodian	12.95	13.60	14.28	14.99	15.74
15	Housekeeper/Custodian	11.78	12.37	12.99	13.64	14.32
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52	* BUDGET UNIT TOTAL *					

**FLEET SERVICES**

1	Manager III	28.26	---	35.32	---	42.38
1	Lead Equip Mechanic	19.73	20.72	21.76	22.85	23.99
4	Equipment Mechanic	17.95	18.85	19.79	20.78	21.82
1	Storekeeper II	16.22	17.03	17.88	18.77	19.71
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
3	Equipment Serv Tech	14.76	15.50	16.28	17.09	17.94
1	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
<hr/>						
12	* BUDGET UNIT TOTAL *					

**PURCHASING**

1	Manager II	25.00	---	31.25	---	37.50
4	Sr Buyer	21.41	22.48	23.60	24.78	26.02
2	Account Clerk III	15.45	16.22	17.03	17.88	18.77

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**GENERAL SERVICES AGENCY (Continued)**

**PURCHASING (Continued)**

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7	* BUDGET UNIT TOTAL *
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89	** DEPARTMENT TOTAL **
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**HEALTH SERVICES AGENCY**

**ADMINISTRATION**

1	Managing Dir Of Hlth Serv Ag	56.15	---	70.19	---	84.23
1	Assoc Director	40.02	---	50.02	---	60.02
1	Asst Director	35.50	---	44.38	---	53.26
3	Manager IV	31.94	---	39.93	---	47.92
2	Manager III	28.26	---	35.32	---	42.38
1	Manager II	25.00	---	31.25	---	37.50
1	Manager I	22.27	---	27.84	---	33.41
2	Confidential Assistant IV	18.86	---	23.57	---	28.28
4	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Confidential Assistant II	13.92	---	17.40	---	20.88
1	Sr Systems Engineer	34.34	36.06	37.86	39.75	41.74
3	Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
1	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1	Software Developer II	25.65	26.93	28.28	29.69	31.17
3	Application Specialist III	25.65	26.93	28.28	29.69	31.17
2	Accountant III	25.43	26.70	28.04	29.44	30.91
5	Accountant II	23.13	24.29	25.50	26.78	28.12
3	Application Specialist II	21.77	22.86	24.00	25.20	26.46
1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
2	Accounting Supv	20.55	21.58	22.66	23.79	24.98
2	Accountant I	18.11	19.02	19.97	20.97	22.02
2	Accounting Tech	16.94	17.79	18.68	19.61	20.59
21	Account Clerk III	15.45	16.22	17.03	17.88	18.77
2	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
2	Storekeeper I	14.73	15.47	16.24	17.05	17.90
4	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
2	Sr Custodian	12.95	13.60	14.28	14.99	15.74
3	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94
10	Housekeeper/Custodian	11.78	12.37	12.99	13.64	14.32
1	Stock/Delivery Clerk I	11.39	11.96	12.56	13.19	13.85

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88	* BUDGET UNIT TOTAL *
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**CLINICS & ANCILLARY SERVICES**

1	Dir of Residency Program	68.67	---	85.84	---	103.01
1	Outpatient Pharmacy Mgr	45.82	---	57.28	---	68.74
1	Assoc Director	40.02	---	50.02	---	60.02

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**HEALTH SERVICES AGENCY (Continued)**

**CLINICS & ANCILLARY SERVICES**

(Continued)

1 Asst Director	35.50	---	44.38	---	53.26
10 Manager IV	31.94	---	39.93	---	47.92
1 Manager II	25.00	---	31.25	---	37.50
2 Family Practice Physician	---	---	65.62	---	---
4 Pharmacist	43.22	45.38	47.65	50.03	52.53
11 Sr Nurse Practitioner	35.24	37.00	38.85	40.79	42.83
4 Sr Physician Asst	35.03	36.78	38.62	40.55	42.58
7 Clinical Lab Scientist III	31.03	32.58	34.21	35.92	37.72
13 Staff Nurse III	28.27	29.68	31.16	32.72	34.36
8 Staff Nurse II	26.58	27.91	29.31	30.78	32.32
1 Phys/Occupational Therapist II	26.11	27.42	28.79	30.23	31.74
1 Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
5 Radiologic Tech III	24.90	26.15	27.46	28.83	30.27
28 Resident Physician III	---	---	24.07	---	---
1 Social Worker IV	23.98	25.18	26.44	27.76	29.15
1 Health Educator	22.04	23.14	24.30	25.52	26.80
1 Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
2 Accounting Supv	20.55	21.58	22.66	23.79	24.98
2 LVN III	19.56	20.54	21.57	22.65	23.78
2 Supv Acct Admin Clerk II	19.54	20.52	21.55	22.63	23.76
9 LVN II	18.60	19.53	20.51	21.54	22.62
1 Supv Acct Admin Clerk I	17.74	18.63	19.56	20.54	21.57
6 Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
1 Admin Secretary	16.60	17.43	18.30	19.22	20.18
1 Account Clerk III	15.45	16.22	17.03	17.88	18.77
9 Community Health Work III	14.85	15.59	16.37	17.19	18.05
10 Admin Clerk III	14.81	15.55	16.33	17.15	18.01
1 Orthopedic Asst	14.76	15.50	16.28	17.09	17.94
5 Account Clerk II	13.67	14.35	15.07	15.82	16.61
7 Clinical Lab Asst II	13.65	14.33	15.05	15.80	16.59
7 Med Records Clerk	13.59	14.27	14.98	15.73	16.52
63 Admin Clerk II	13.10	13.76	14.45	15.17	15.93
1 Clinical Lab Asst I	12.68	13.31	13.98	14.68	15.41
9 Admin Clerk I	12.68	13.31	13.98	14.68	15.41
5 Community Health Work II	12.57	13.20	13.86	14.55	15.28
6 Pharmacy Tech	12.49	13.11	13.77	14.46	15.18
48 Nursing Asst	11.87	12.46	13.08	13.73	14.42
1 Therapist Aid	11.64	12.22	12.83	13.47	14.14

298 \* BUDGET UNIT TOTAL \*

**HEALTH COVERAGE & QUALITY SVS**

1 Assoc Director	40.02	---	50.02	---	60.02
1 Manager III	28.26	---	35.32	---	42.38
1 Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1 Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10

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**HEALTH SERVICES AGENCY (Continued)**

**HEALTH COVERAGE & QUALITY SVS (Continued)**

4 \* BUDGET UNIT TOTAL \*

**INDIGENT HEALTH CARE**

1 Manager III	28.26	---	35.32	---	42.38
1 Manager II	25.00	---	31.25	---	37.50
1 Staff Nurse II	26.58	27.91	29.31	30.78	32.32
1 Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1 Family Services Supervisor	23.26	24.42	25.64	26.92	28.27
1 Accountant II	23.13	24.29	25.50	26.78	28.12
1 Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
1 LVN III	19.56	20.54	21.57	22.65	23.78
1 Supv Acct Admin Clerk I	17.74	18.63	19.56	20.54	21.57
1 Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
1 Admin Secretary	16.60	17.43	18.30	19.22	20.18
10 Family Services Specialist II	16.32	17.14	18.00	18.90	19.85
5 Account Clerk III	15.45	16.22	17.03	17.88	18.77
2 Account Clerk II	13.67	14.35	15.07	15.82	16.61
5 Admin Clerk II	13.10	13.76	14.45	15.17	15.93

33 \* BUDGET UNIT TOTAL \*

**PUBLIC HEALTH**

1 Public Health Officer	68.67	---	85.84	---	103.01
1 Asst Public Health Officer	56.15	---	70.19	---	84.23
1 Assoc Director	40.02	---	50.02	---	60.02
1 Asst Director	35.50	---	44.38	---	53.26
1 Manager IV	31.94	---	39.93	---	47.92
2 Manager III	28.26	---	35.32	---	42.38
5 Manager II	25.00	---	31.25	---	37.50
2 Sr Nurse Practitioner	35.24	37.00	38.85	40.79	42.83
12 Public Health Nurse III	29.74	31.23	32.79	34.43	36.15
53 Public Health Nurse II	28.31	29.73	31.22	32.78	34.42
1 Staff Nurse III	28.27	29.68	31.16	32.72	34.36
1 Phys/Occupational Therapist III	28.04	29.44	30.91	32.46	34.08
2 Epidemiologist	28.04	29.44	30.91	32.46	34.08
3 Staff Nurse II	26.58	27.91	29.31	30.78	32.32
7 Phys/Occupational Therapist II	26.11	27.42	28.79	30.23	31.74
4 Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
2 Social Worker IV	23.98	25.18	26.44	27.76	29.15
1 Accountant II	23.13	24.29	25.50	26.78	28.12
8 Health Educator	22.04	23.14	24.30	25.52	26.80
8 Pub Hlth Nutritionist II	21.74	22.83	23.97	25.17	26.43
5 Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
2 Social Worker III	21.47	22.54	23.67	24.85	26.09
3 Med Investigator	21.24	22.30	23.42	24.59	25.82

**STANISLAUS COUNTY**  
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**HEALTH SERVICES AGENCY (Continued)**

**PUBLIC HEALTH (Continued)**

5	Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
2	Admin Secretary	16.60	17.43	18.30	19.22	20.18
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
27	Community Health Work III	14.85	15.59	16.37	17.19	18.05
14	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
2	Account Clerk II	13.67	14.35	15.07	15.82	16.61
20	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
1	Admin Clerk I	12.68	13.31	13.98	14.68	15.41
17	Community Health Work II	12.57	13.20	13.86	14.55	15.28
3	Therapist Aid	11.64	12.22	12.83	13.47	14.14
<hr/>						
218	* BUDGET UNIT TOTAL *					
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641	** DEPARTMENT TOTAL **					

**LIBRARY**

**LIBRARY**

1	County Librarian	40.02	---	50.02	---	60.02
2	Manager IV	31.94	---	39.93	---	47.92
2	Manager III	28.26	---	35.32	---	42.38
1	Manager II	25.00	---	31.25	---	37.50
2	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
1	Clerical Division Supv	23.62	24.80	26.04	27.34	28.71
1	Accountant II	23.13	24.29	25.50	26.78	28.12
8	Librarian III	22.99	24.14	25.35	26.62	27.95
3	Application Specialist II	21.77	22.86	24.00	25.20	26.46
21	Librarian II	20.69	21.72	22.81	23.95	25.15
1	Storekeeper II	16.22	17.03	17.88	18.77	19.71
2	Account Clerk III	15.45	16.22	17.03	17.88	18.77
27	Library Asst II	14.54	15.27	16.03	16.83	17.67
1	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
25	Admin Clerk I	12.68	13.31	13.98	14.68	15.41
<hr/>						
99	* BUDGET UNIT TOTAL *					
<hr/>						
99	** DEPARTMENT TOTAL **					

**LOCAL AGENCY FORMATION COMM.**

**LOCAL AGENCY FORMATION COMM.**

1	Manager IV	31.94	---	39.93	---	47.92
1	Manager II	25.00	---	31.25	---	37.50

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**LOCAL AGENCY FORMATION COMM. (Continued)**

LOCAL AGENCY FORMATION COMM.	(Continued)					
1	Confidential Assistant III	15.69	---	19.61	---	23.53
3	* BUDGET UNIT TOTAL *					
3	** DEPARTMENT TOTAL **					

**PARKS & RECREATION**

<b>PARKS &amp; RECREATION</b>						
1	Deputy Director Of Parks	35.50	---	44.38	---	53.26
1	Manager III	28.26	---	35.32	---	42.38
4	Park Supv	19.59	20.57	21.60	22.68	23.81
1	Equipment Mechanic	17.95	18.85	19.79	20.78	21.82
10	Park Mntc Worker III	17.39	18.26	19.17	20.13	21.14
17	Park Mntc Worker II	16.14	16.95	17.80	18.69	19.62
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
35	* BUDGET UNIT TOTAL *					
35	** DEPARTMENT TOTAL **					

**PLANNING & COMMUNITY DEVELOP**

<b>BUILDING PERMITS</b>						
1	Public Works Mgr II	35.50	---	44.38	---	53.26
1	Supv Building Inspector	28.26	---	35.32	---	42.38
1	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Assoc Civil Engineer	30.47	31.99	33.59	35.27	37.03
4	Building Inspector III	27.80	29.19	30.65	32.18	33.79
4	Plan Check Engineer	27.80	29.19	30.65	32.18	33.79
1	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
11	Building Inspector II	25.28	26.54	27.87	29.26	30.72
1	Sr Engineering Tech	24.03	25.23	26.49	27.81	29.20
1	Application Specialist II	21.77	22.86	24.00	25.20	26.46
2	Account Clerk III	15.45	16.22	17.03	17.88	18.77
3	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
3	Admin Clerk II	13.10	13.76	14.45	15.17	15.93
34	* BUDGET UNIT TOTAL *					

**PLANNING**

1	Dir Of Plan & Comm Devel	50.41	---	63.01	---	75.61
1	Asst Director	35.50	---	44.38	---	53.26
4	Manager III	28.26	---	35.32	---	42.38



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**PLANNING & COMMUNITY DEVELOP (Continued)**

**PLANNING (Continued)**

1	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1	Application Specialist III	25.65	26.93	28.28	29.69	31.17
6	Assoc Planner	25.52	26.80	28.14	29.55	31.03
1	Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
2	Admin Clerk III	14.81	15.55	16.33	17.15	18.01
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18	* BUDGET UNIT TOTAL *					

**REDEVELOPMENT**

1	Manager IV	31.94	---	39.93	---	47.92
1	Assoc Planner	25.52	26.80	28.14	29.55	31.03
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2	* BUDGET UNIT TOTAL *					

**SPECIAL REVENUE GRANTS**

2	Assoc Planner	25.52	26.80	28.14	29.55	31.03
1	Staff Serv Tech	17.01	17.86	18.75	19.69	20.67
<hr/>						
3	* BUDGET UNIT TOTAL *					

**57 \*\* DEPARTMENT TOTAL \*\***

**PROBATION**

**PROBATION-ADMINISTRATION**

1	Chief Probation Offcr	45.82	---	57.28	---	68.74
3	Manager III	28.26	---	35.32	---	42.38
1	Manager II	25.00	---	31.25	---	37.50
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
2	Confidential Assistant III	15.69	---	19.61	---	23.53
2	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
1	Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
1	Accountant II	23.13	24.29	25.50	26.78	28.12
1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
1	Accountant I	18.11	19.02	19.97	20.97	22.02
2	Accounting Tech	16.94	17.79	18.68	19.61	20.59
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
1	Account Clerk II	13.67	14.35	15.07	15.82	16.61
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18	* BUDGET UNIT TOTAL *					

**PROBATION-CASEWORK**

1	Chief Dep Probation Offcr	35.50	---	44.38	---	53.26
1	Manager III - Safety	28.26	---	35.32	---	42.38

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**PROBATION (Continued)**

**PROBATION-CASEWORK (Continued)**

9	Supv Prob Offcr	27.44	28.81	30.25	31.76	33.35
11	Deputy Prob Offcr III	24.16	25.37	26.64	27.97	29.37
72	Deputy Prob Offcr II	21.65	22.73	23.87	25.06	26.31
3	Supv Legal Clerk II	19.54	20.52	21.55	22.63	23.76
3	Legal Clerk IV	16.16	16.97	17.82	18.71	19.65
27	Legal Clerk III	14.81	15.55	16.33	17.15	18.01
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127	* BUDGET UNIT TOTAL *					

**PROBATION-INSTITUTIONS**

1	Chief Dep Probation Offcr	35.50	---	44.38	---	53.26
1	Manager III - Safety	28.26	---	35.32	---	42.38
1	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Confidential Assistant II	13.92	---	17.40	---	20.88
7	Sr Group Supv	23.26	24.42	25.64	26.92	28.27
16	Group Supv III	19.85	20.84	21.88	22.97	24.12
65	Group Supv II	17.44	18.31	19.23	20.19	21.20
3	Legal Clerk III	14.81	15.55	16.33	17.15	18.01
1	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94
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96	* BUDGET UNIT TOTAL *					

**PROBATION-JJCPA**

1	Manager III - Safety	28.26	---	35.32	---	42.38
2	Supv Prob Offcr	27.44	28.81	30.25	31.76	33.35
1	Deputy Prob Offcr III	24.16	25.37	26.64	27.97	29.37
5	Deputy Prob Offcr II	21.65	22.73	23.87	25.06	26.31
1	Group Supv III	19.85	20.84	21.88	22.97	24.12
5	Group Supv II	17.44	18.31	19.23	20.19	21.20
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15	* BUDGET UNIT TOTAL *					

**256 \*\* DEPARTMENT TOTAL \*\***

**PUBLIC DEFENDER**

**PUBLIC DEFENDER**

1	Public Defender	56.15	---	70.19	---	84.23
2	Chief Dep Public Defender	42.82	---	53.52	---	64.22
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
29	Attorney V	46.32	48.64	51.07	53.62	56.30
1	Special Investigator III	26.37	27.69	29.07	30.52	32.05
3	Special Investigator II	23.67	24.85	26.09	27.39	28.76
1	Paralegal III	20.96	22.01	23.11	24.27	25.48
1	Supv Legal Clerk II	19.54	20.52	21.55	22.63	23.76

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**PUBLIC DEFENDER (Continued)**

**PUBLIC DEFENDER (Continued)**

5	Legal Clerk IV	16.16	16.97	17.82	18.71	19.65
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
4	Legal Clerk III	14.81	15.55	16.33	17.15	18.01
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49	* BUDGET UNIT TOTAL *					
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49	** DEPARTMENT TOTAL **					

**PUBLIC WORKS**

**ENGINEERING**

2	Sr Civil Engineer	35.50	---	44.38	---	53.26
1	Manager III	28.26	---	35.32	---	42.38
2	Trans Project Coordinator	30.89	32.43	34.05	35.75	37.54
5	Assoc Civil Engineer	30.47	31.99	33.59	35.27	37.03
6	Asst Engineer	26.49	27.81	29.20	30.66	32.19
10	Sr Engineering Tech	24.03	25.23	26.49	27.81	29.20
2	Engineering Technician	20.51	21.54	22.62	23.75	24.94
1	Engineering Aid II	16.87	17.71	18.60	19.53	20.51
1	Admin Secretary	16.60	17.43	18.30	19.22	20.18
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30	* BUDGET UNIT TOTAL *					

**LOCAL TRANSIT SYSTEM**

1	Manager III	28.26	---	35.32	---	42.38
1	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1	Assoc Planner	25.52	26.80	28.14	29.55	31.03
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3	* BUDGET UNIT TOTAL *					

**MORGAN SHOP**

1	Heavy Equip Mntc Supv	23.62	24.80	26.04	27.34	28.71
1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
6	Heavy Equip Mechanic	18.39	19.31	20.28	21.29	22.35
1	Maintenance Mechanic	16.30	17.12	17.98	18.88	19.82
<hr/>						
9	* BUDGET UNIT TOTAL *					

**PUBLIC WORKS ADMINISTRATION**

1	Dir Of Public Works	56.15	---	70.19	---	84.23
1	Deputy Dir Public Works	40.02	---	50.02	---	60.02
1	Manager IV	31.94	---	39.93	---	47.92
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Sr Application Specialist	29.67	31.15	32.71	34.35	36.07

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**PUBLIC WORKS (Continued)**

**PUBLIC WORKS ADMINISTRATION (Continued)**

1	Asst Engineer	26.49	27.81	29.20	30.66	32.19
2	Application Specialist III	25.65	26.93	28.28	29.69	31.17
1	Sr Engineering Tech	24.03	25.23	26.49	27.81	29.20
1	Application Specialist II	21.77	22.86	24.00	25.20	26.46
1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
1	Accounting Tech	16.94	17.79	18.68	19.61	20.59
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
1	Admin Clerk III	14.81	15.55	16.33	17.15	18.01

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15      \* BUDGET UNIT TOTAL \*

**ROAD & BRIDGE**

1	Manager IV	31.94	---	39.93	---	47.92
1	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Accountant III	25.43	26.70	28.04	29.44	30.91
5	Road Supv	22.34	23.46	24.63	25.86	27.15
9	Sr Road Mntc Worker	20.06	21.06	22.11	23.22	24.38
1	Heavy Equip Mechanic	18.39	19.31	20.28	21.29	22.35
21	Road Mntc Worker III	17.77	18.66	19.59	20.57	21.60
22	Road Mntc Worker II	16.14	16.95	17.80	18.69	19.62
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
1	Admin Clerk II	13.10	13.76	14.45	15.17	15.93

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63      \* BUDGET UNIT TOTAL \*

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120      \*\* DEPARTMENT TOTAL \*\*

**RETIREMENT BOARD**

**RETIREMENT**

1	Retirement Administrator	48.08	---	60.10	---	72.12
2	Manager III	28.26	---	35.32	---	42.38
1	Manager II	25.00	---	31.25	---	37.50
1	Confidential Assistant V	22.46	---	28.07	---	33.68
3	Confidential Assistant IV	18.86	---	23.57	---	28.28
2	Confidential Assistant III	15.69	---	19.61	---	23.53
1	Attorney V	46.32	48.64	51.07	53.62	56.30
1	Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07

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12      \* BUDGET UNIT TOTAL \*

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12      \*\* DEPARTMENT TOTAL \*\*

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<b>SHERIFF</b>					
<b>CAL ID PROGRAM</b>					
1 Systems Technician I	16.30	17.12	17.98	18.88	19.82
1 * BUDGET UNIT TOTAL *					
<b>COURT SECURITY</b>					
2 Sergeant	27.73	29.12	30.58	32.11	33.72
21 Deputy Sheriff	23.42	24.59	25.82	27.11	28.47
2 Deputy Sheriff-Custodial	21.07	22.12	23.23	24.39	25.61
2 Community Serv Offcr	16.01	16.81	17.65	18.53	19.46
3 Security Officer	14.50	15.23	15.99	16.79	17.63
30 * BUDGET UNIT TOTAL *					
<b>RAY SIMON TRAINING CENTER</b>					
1 Lieutenant	30.71	---	38.39	---	46.07
1 Sergeant	27.73	29.12	30.58	32.11	33.72
2 Deputy Sheriff	23.42	24.59	25.82	27.11	28.47
1 Deputy Sheriff-Custodial	21.07	22.12	23.23	24.39	25.61
1 Account Clerk III	15.45	16.22	17.03	17.88	18.77
6 * BUDGET UNIT TOTAL *					
<b>SHERIFF CONTRACT CITIES</b>					
4 Lieutenant	30.71	---	38.39	---	46.07
5 Sergeant	27.73	29.12	30.58	32.11	33.72
43 Deputy Sheriff	23.42	24.59	25.82	27.11	28.47
1 Legal Clerk IV	16.16	16.97	17.82	18.71	19.65
1 Community Serv Offcr	16.01	16.81	17.65	18.53	19.46
7 Legal Clerk III	14.81	15.55	16.33	17.15	18.01
61 * BUDGET UNIT TOTAL *					
<b>SHERIFF'S ADMINISTRATION</b>					
1 Sheriff	---	---	79.44	---	---
1 Undersheriff	45.82	---	57.28	---	68.74
1 Captain	40.02	---	50.02	---	60.02
3 Manager IV	31.94	---	39.93	---	47.92
1 Manager III	28.26	---	35.32	---	42.38
1 Confidential Assistant V	22.46	---	28.07	---	33.68
2 Confidential Assistant III	15.69	---	19.61	---	23.53
3 Confidential Assistant II	13.92	---	17.40	---	20.88
1 Sr Systems Engineer	34.34	36.06	37.86	39.75	41.74
1 Lieutenant	30.71	---	38.39	---	46.07
1 Systems Engineer II	29.67	31.15	32.71	34.35	36.07
2 Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
1 Sergeant	27.73	29.12	30.58	32.11	33.72
2 Accountant III	25.43	26.70	28.04	29.44	30.91

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**SHERIFF (Continued)**

**SHERIFF'S ADMINISTRATION (Continued)**

2	Deputy Sheriff	23.42	24.59	25.82	27.11	28.47
1	Accountant II	23.13	24.29	25.50	26.78	28.12
3	Application Specialist II	21.77	22.86	24.00	25.20	26.46
1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
1	Deputy Sheriff-Custodial	21.07	22.12	23.23	24.39	25.61
2	Accounting Tech	16.94	17.79	18.68	19.61	20.59
2	Account Clerk III	15.45	16.22	17.03	17.88	18.77
1	Admin Clerk I	12.68	13.31	13.98	14.68	15.41

34 \* BUDGET UNIT TOTAL \*

**SHERIFF'S DETENTION**

1	Captain	40.02	---	50.02	---	60.02
1	Confidential Assistant III	15.69	---	19.61	---	23.53
2	Lieutenant	30.71	---	38.39	---	46.07
1	Sergeant	27.73	29.12	30.58	32.11	33.72
3	Custodial Lieutenant	27.17	---	33.96	---	40.75
23	Sergeant-Custodial	25.33	26.60	27.93	29.33	30.80
3	Deputy Sheriff	23.42	24.59	25.82	27.11	28.47
187	Deputy Sheriff-Custodial	21.07	22.12	23.23	24.39	25.61
1	Supv Legal Clerk I	17.74	18.63	19.56	20.54	21.57
1	Accounting Tech	16.94	17.79	18.68	19.61	20.59
3	Admin Secretary	16.60	17.43	18.30	19.22	20.18
2	Supv Custodial Cook	16.48	17.30	18.17	19.08	20.03
2	Storekeeper II	16.22	17.03	17.88	18.77	19.71
4	Legal Clerk IV	16.16	16.97	17.82	18.71	19.65
5	Community Serv Offcr	16.01	16.81	17.65	18.53	19.46
3	Account Clerk III	15.45	16.22	17.03	17.88	18.77
9	Custodial Cook	14.98	15.73	16.52	17.35	18.22
22	Legal Clerk III	14.81	15.55	16.33	17.15	18.01
2	Account Clerk II	13.67	14.35	15.07	15.82	16.61
6	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94
3	Asst Cook II	11.32	11.89	12.48	13.10	13.76
5	Asst Cook I	10.31	10.83	11.37	11.94	12.54

289 \* BUDGET UNIT TOTAL \*

**SHERIFF'S OPERATIONS**

1	Captain	40.02	---	50.02	---	60.02
1	Manager II	25.00	---	31.25	---	37.50
1	Confidential Assistant II	13.92	---	17.40	---	20.88
6	Lieutenant	30.71	---	38.39	---	46.07
20	Sergeant	27.73	29.12	30.58	32.11	33.72
136	Deputy Sheriff	23.42	24.59	25.82	27.11	28.47
1	Crime Analyst	22.58	23.71	24.90	26.15	27.46
1	Supv Public Administrator	22.03	23.13	24.29	25.50	26.78

**STANISLAUS COUNTY**  
**SALARY and POSITIONS ALLOCATION REPORT**  
AS OF: 08-JUL-2007

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**SHERIFF (Continued)**

**SHERIFF'S OPERATIONS (Continued)**

1	Staff Serv Analyst	21.48	22.55	23.68	24.86	26.10
6	Supv Legal Clerk II	19.54	20.52	21.55	22.63	23.76
4	Deputy Coroner	18.77	19.71	20.70	21.74	22.83
6	Crime Analyst Tech	17.71	18.60	19.53	20.51	21.54
1	Storekeeper II	16.22	17.03	17.88	18.77	19.71
6	Legal Clerk IV	16.16	16.97	17.82	18.71	19.65
18	Community Serv Offcr	16.01	16.81	17.65	18.53	19.46
28	Legal Clerk III	14.81	15.55	16.33	17.15	18.01
1	Account Clerk II	13.67	14.35	15.07	15.82	16.61
1	Stock/Delivery Clerk II	12.29	12.90	13.55	14.23	14.94

239 \* BUDGET UNIT TOTAL \*

**SHERIFF-CAL-MMET**

1	Lieutenant	30.71	---	38.39	---	46.07
5	Deputy Sheriff	23.42	24.59	25.82	27.11	28.47
1	Account Clerk III	15.45	16.22	17.03	17.88	18.77
1	Legal Clerk III	14.81	15.55	16.33	17.15	18.01

8 \* BUDGET UNIT TOTAL \*

668 \*\* DEPARTMENT TOTAL \*\*

**STRATEGIC BUSINESS TECHNOLOGY**

**SBT TELECOMMUNICATIONS**

2	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
2	Systems Engineer I	25.65	26.93	28.28	29.69	31.17

4 \* BUDGET UNIT TOTAL \*

**STRATEGIC BUSINESS TECHNOLOGY**

1	Chief Information Officer	45.82	---	57.28	---	68.74
1	Director of SBT	40.02	---	50.02	---	60.02
2	Manager IV	31.94	---	39.93	---	47.92
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
2	Sr Systems Engineer	34.34	36.06	37.86	39.75	41.74
4	Sr Software Developer/Analyst	34.34	36.06	37.86	39.75	41.74
2	Systems Engineer II	29.67	31.15	32.71	34.35	36.07
3	Software Developer/Analyst III	29.67	31.15	32.71	34.35	36.07
1	Staff Serv Coordinator	26.08	27.38	28.75	30.19	31.70
1	Systems Engineer I	25.65	26.93	28.28	29.69	31.17
5	Application Specialist III	25.65	26.93	28.28	29.69	31.17
2	Application Specialist II	21.77	22.86	24.00	25.20	26.46

**STANISLAUS COUNTY**  
**SALARY and POSITIONS ALLOCATION REPORT**  
AS OF: 08-JUL-2007

STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
MIN	---	MID	---	MAX
---	---	FLAT	---	---

**STRATEGIC BUSINESS TECHNOLOGY (Continued)**

**STRATEGIC BUSINESS TECHNOLOGY (Continued)**

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25	* BUDGET UNIT TOTAL *
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29	** DEPARTMENT TOTAL **

**TREASURER**

**REVENUE RECOVERY**

1	Manager II	25.00	---	31.25	---	37.50
1	Sr Collector	20.46	21.48	22.55	23.68	24.86
1	Accountant I	18.11	19.02	19.97	20.97	22.02
5	Collector	17.60	18.48	19.40	20.37	21.39
1	Accounting Tech	16.94	17.79	18.68	19.61	20.59
9	Account Clerk III	15.45	16.22	17.03	17.88	18.77
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18	* BUDGET UNIT TOTAL *					

**TAX COLLECTOR**

1	Treasurer-Tax Collector	---	---	61.05	---	---
1	Manager III	28.26	---	35.32	---	42.38
1	Confidential Assistant IV	18.86	---	23.57	---	28.28
1	Accountant II	23.13	24.29	25.50	26.78	28.12
2	Accountant I	18.11	19.02	19.97	20.97	22.02
1	Accounting Tech	16.94	17.79	18.68	19.61	20.59
7	Account Clerk III	15.45	16.22	17.03	17.88	18.77
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14	* BUDGET UNIT TOTAL *					

**TREASURY**

1	Manager II	25.00	---	31.25	---	37.50
1	Accountant I	18.11	19.02	19.97	20.97	22.02
2	Account Clerk III	15.45	16.22	17.03	17.88	18.77
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4	* BUDGET UNIT TOTAL *					
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36	** DEPARTMENT TOTAL **					

4,582      **\*\*\* STANISLAUS COUNTY TOTAL \*\*\***

End of Report





## State Controller Schedules

STATE CONTROLLER  
COUNTY BUDGET ACT  
(1985)

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
SUMMARY OF COUNTY BUDGET  
FOR FISCAL YEAR 2007-08

COUNTY BUDGET FORM  
SCHEDULE 1

COUNTY FUNDS  (1)	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	Estimated	Cancellation	Estimated	Total	Estimated	Provisions for	Total
	Fund Balance	of Prior	Additional	Available	Financing	Reserves and/or	Financing
	Unreserved/ Undesignated June 30, 2007	Year Reserves/ Designations	Financing Sources	Financing	Uses	(New or Incr.)	Requirements
(2)	(3)	(4)	(5)	(6)	(7)	(8)	
0100-General Fund	38,672,093	5,247,074	265,377,549	309,296,716	272,920,531	17,547,203	290,467,734
Total General Fund	38,672,093	5,247,074	265,377,549	309,296,716	272,920,531	17,547,203	290,467,734
1001 ER Environmental Resources	355,660		9,418,508	9,774,168	10,111,422	(337,254)	9,774,168
1051 AAA Area Agency on Aging	(134,126)		2,711,404	2,577,278	2,711,404	(134,126)	2,577,278
1071 Department of Child Support Servi	(220,352)		16,798,297	16,577,945	18,224,783	(1,646,838)	16,577,945
1101 PW Road & Bridge	13,123,287		41,735,448	54,858,735	45,631,155	9,227,580	54,858,735
1201 PW Administration	(152,109)		1,774,956	1,622,847	1,774,956	(152,109)	1,622,847
1202 PW Engineering	(413,272)		3,876,259	3,462,987	3,876,259	(413,272)	3,462,987
1203 PW County survey monument pres	144,362		90,000	234,362	84,900	149,462	234,362
1205 PW Abandoned vehicle	120,617		0	120,617	0	120,617	120,617
1206 PW Development Services	2,162,298		3,406,500	5,568,798	3,615,576	1,953,222	5,568,798
1317 DET Programs	(719,332)		10,765,561	10,046,229	10,765,561	(719,332)	10,046,229
1401 HSA Administration	(668,291)		7,006,111	6,337,820	7,006,111	(668,291)	6,337,820
1402 HSA Public Health	(54,343)		24,037,294	23,982,951	25,652,120	(1,669,169)	23,982,951
1403 HSA Health Coverage and Quality S	15,624,380		19,341,940	34,966,320	1,224,021	33,742,299	34,966,320
1404 HSA Indigent Health Care	(13,501,627)			(13,501,627)	16,779,193	(30,280,820)	(13,501,627)
1405 HSA PH Tobacco Tax Education	146,955			146,955	150,000	(3,045)	146,955
1426 HSA IHCP EMSA Hospital Services 0	833			833	0	833	833
1427 HSA IHCP EMSA Physician/Unallocat	(104,860)			(104,860)	0	(104,860)	(104,860)
1428 HSA PH Vital and Health Statistic	328,870			328,870	0	328,870	328,870
1429 HSA EMS - Discretionary	51,415			51,415	0	51,415	51,415
1431 HSA PH California Children Servic	3,984			3,984		3,984	3,984
1433 HSA PH Local Public Health Prepar	605,270			605,270	0	605,270	605,270
1434 HSA IHCP EMS-Hospitals	(4,422)			(4,422)	0	(4,422)	(4,422)
1435 HSA IHCP EMS-Physicians	(233,289)			(233,289)	0	(233,289)	(233,289)
1501 Mental Health	7,283,690		66,849,505	74,133,195	67,097,903	7,035,292	74,133,195
1631 CSA Program Services & Support	16,022,469		244,299,555	260,322,024	245,979,478	14,342,546	260,322,024
1651 Library	4,646,234		10,858,960	15,505,194	12,444,383	3,060,811	15,505,194
1702 PKS Off Highway Vehicle	77,793		6,143	83,936	75,339	8,597	83,936
1703 SO Cal Id	4,763,380		1,690,347	6,453,727	2,172,754	4,280,973	6,453,727
1704 DA Violence Against Women	65,482		0	65,482		65,482	65,482
1706 DA Elder Abuse Program	(56,511)			(56,511)	0	(56,511)	(56,511)
1707 DA Federal Asset Forfeiture	3,279			3,279	0	3,279	3,279
1710 DA BOC Victim Restitution	(69,670)			(69,670)	0	(69,670)	(69,670)
1711 DA Child Abduction	(2,704,014)			(2,704,014)	0	(2,704,014)	(2,704,014)
171A GSA 12th Street Office Bldg	(29,532)			(29,532)		(29,532)	(29,532)
171B GSA 12th Street Parking Garage	59,702			59,702		59,702	59,702
1712 DA Auto Fraud	(219,663)			(219,663)	0	(219,663)	(219,663)
1713 DA Workers' Comp Fraud	(206,460)			(206,460)	0	(206,460)	(206,460)
1714 DA Victim Witness	(353,003)			(353,003)	0	(353,003)	(353,003)
1715 SO Vehicle Theft	129,116		430,000	559,116	491,916	67,200	559,116
1716 DA Rural Crime Task Force	(103,617)			(103,617)		(103,617)	(103,617)
1717 PL State CDBG Program Income	353,352		612 100,000	453,352	450,000	3,352	453,352
171A GSA 12th Street Office Bldg			466,981	466,981	466,981	0	466,981

STATE CONTROLLER  
COUNTY BUDGET ACT  
(1985)

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
SUMMARY OF COUNTY BUDGET  
FOR FISCAL YEAR 2007-08

COUNTY BUDGET FORM  
SCHEDULE 1

COUNTY FUNDS  (1)	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	Estimated	Cancellation	Estimated	Total	Estimated	Provisions for	Total
	Fund Balance	of Prior	Additional	Available	Financing	Reserves and/or	Financing
	Unreserved/ Undesignated June 30, 2007	Year Reserves/ Designations	Financing Sources	Financing	Uses	(New or Incr.)	Requirements
(2)	(3)	(4)	(5)	(6)	(7)	(8)	
171B GSA 12th Street Parking			0	0	0	0	0
1723 CLK Fixed Asset Acquisition	6,181,455		1,411,200	7,592,655	2,463,599	5,129,056	7,592,655
1724 ASR Property Tax Admin Prog	(40,012)		0	(40,012)	0	(40,012)	(40,012)
1725 CEO County Fire Service	1,006,836		1,677,854	2,684,690	1,678,694	1,005,996	2,684,690
1726 CEO Alcohol and Drug Analysis	(8,288)		130,300	122,012	130,300	(8,288)	122,012
1727 PKS Fish and Game	74,808		18,000	92,808	50,000	42,808	92,808
1728 PKS Modesto Reservoir Patrol	99,004		23,000	122,004	117,403	4,601	122,004
1737 PROB Criminalistics Lab	59,733		0	59,733		59,733	59,733
1741 DA Spousal Abuser Prosecution	1,167		151,999	153,166	151,999	1,167	153,166
1743 SO Sheriff's Dedicated Funds	(159,447)			(159,447)	0	(159,447)	(159,447)
1746 PW Dangerous Bldg Abatement fund	93,056			93,056	0	93,056	93,056
1755 CFFC Children and Families Commis	21,386,531		7,790,983	29,177,514	12,221,629	16,955,885	29,177,514
1759 AG Ag Comm Development Fees	856			856		856	856
1760 AS Animal Services Donations	48,713		162,000	210,713	162,000	48,713	210,713
1761 DA Arson Task Force	1,415		2,000	3,415	2,000	1,415	3,415
1764 PROB Juvenile Accountability Gran	(1,778)		28,248	26,470	28,248	(1,778)	26,470
1765 PROB Ward Welfare fund	182,529		24,000	206,529	120,000	86,529	206,529
1766 COOP Farm & Home Advisors Researc	73,961		2,000	75,961	75,395	566	75,961
1767 CEO 2003 Local Law Enforcement Bl	227			227	0	227	227
1768 SO Sheriff's Civil Process Fee	546,836		155,000	701,836	148,500	553,336	701,836
1769 SO Sheriff's Driver Training Prog	197,558		109,860	307,418	139,860	167,558	307,418
1771 DA Asset Forfeiture	(9,560)		25,000	15,440	25,000	(9,560)	15,440
1775 DA Vertical Prosecution Block Gr	(449,349)		481,559	32,210	481,559	(449,349)	32,210
1776 DA Real Estate Fraud Prosecution	(9,028)		270,000	260,972	270,000	(9,028)	260,972
1777 CEO Prop 69-DNA Identification	151,604		0	151,604	0	151,604	151,604
177A DA Enforce Consumer Laws	124,332		0	124,332		124,332	124,332
1780 SO Cal-MMET	(535,473)		1,068,068	532,595	1,068,068	(535,473)	532,595
1781 AC Tobacco Settlement Securitized	55,853,159			55,853,159	0	55,853,159	55,853,159
1783 PL Annual Work Plan-County	(1,625,461)			(1,625,461)	0	(1,625,461)	(1,625,461)
1784 PL Annual Work Plan-Oakdale	(1,235,832)			(1,235,832)	0	(1,235,832)	(1,235,832)
1785 PL Annual Work Plan-Patterson	1,509,374		1,785,259	3,294,633	1,469,919	1,824,714	3,294,633
1786 CLK Vital and Health Statistics	77,654		40,000	117,654	76,000	41,654	117,654
1787 CEO OES Grant Programs	3,225		0	3,225	0	3,225	3,225
178A PL Annual Work Plan-Ceres	(383,480)		314,089	(69,391)	314,089	(383,480)	(69,391)
178B PL Annual Work Plan-Newman	(377,306)		286,148	(91,158)	286,148	(377,306)	(91,158)
178C PL Annual Work Plan-Waterford	(378,514)		270,104	(108,410)	270,104	(378,514)	(108,410)
178D PL Salida Planning Efforts	(693,896)		0	(693,896)	100,000	(793,896)	(693,896)
1791 CEO OES Homeland Security Grant	(13,395)		0	(13,395)	0	(13,395)	(13,395)
1792 CEO OES Homeland Security	(109,780)		0	(109,780)		(109,780)	(109,780)
1793 PROB cpa 2004/2005	(33,919)		0	(33,919)	0	(33,919)	(33,919)
1794 CEO OES Homeland Security Part II	(2,462)		0	(2,462)	0	(2,462)	(2,462)
1795 PL Hammett/Kiernan PSR's	12,857		15,000	27,857	0	27,857	27,857
1796 CEO OES Homeland Security Grant 2	(146,175)		0	(146,175)	0	(146,175)	(146,175)
1797 CEO 2004 Local Law Enforcement Bl	1,512		0	1,512		1,512	1,512
1798 PROB JJCPA Programs	974,951		1,665,864	2,640,815	1,880,001	760,814	2,640,815

COUNTY FUNDS	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	Estimated Fund Balance Unreserved/ Undesignated June 30, 2007	Cancellation of Prior Year Reserves/ Designations	Estimated Additional Financing Sources	Total Available Financing	Estimated Financing Uses	Provisions for Reserves and/or Designations (New or Incr.)	Total Financing Requirements
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
179A Planning General Maintenance Fees	377,197		280,500	657,697	70,000	587,697	657,697
179B CEO OES Homeland Security Grant 20	(1,534,929)		0	(1,534,929)	0	(1,534,929)	(1,534,929)
179C AC 2006 Tobacco Securitization	(277,920)		0	(277,920)	0	(277,920)	(277,920)
1799 CEO Justice Assistance Grants (JA	54,465		0	54,465	0	54,465	54,465
Total Special Revenue Funds	127,192,945		483,851,804	611,044,749	500,586,730	110,458,019	611,044,749
2001 City/County Admin Bldg	66,058			66,058		66,058	66,058
2009 Salida Regional Library	825,993			825,993	0	825,993	825,993
2019 Modesto Library	(11,371)			(11,371)		(11,371)	(11,371)
2022 Animal Services Facility Project	103,134			103,134	0	103,134	103,134
2023 Paradise Medical Office Remodel	1,100,001			1,100,001		1,100,001	1,100,001
2025 CEO Courthouse Construction	1,185,889		567,000	1,752,889	177,578	1,575,311	1,752,889
2026 CEO Criminal Justice Facility	3,475,899		765,265	4,241,164	545,816	3,695,348	4,241,164
2029 Grayson Community Center & Park	1,518		0	1,518		1,518	1,518
2046 Bank of America Remodel	0		0	0		0	0
2048 12th Street Parking Garage	(4,096,890)		0	(4,096,890)		(4,096,890)	(4,096,890)
2052 Gallo Performing Arts Center	(11,477,268)			(11,477,268)		(11,477,268)	(11,477,268)
2053 Central Valley Center for the Art	2,168,679			2,168,679		2,168,679	2,168,679
2055 Clerk Recorder Remodel	(23,981)			(23,981)		(23,981)	(23,981)
2061 Redevelopment	22,062,848		5,889,659	27,952,507	12,151,960	15,800,547	27,952,507
2101 PKS Construction Projects	(1,532,164)		0	(1,532,164)		(1,532,164)	(1,532,164)
2201 Baldwin Road Project	113,955		0	113,955		113,955	113,955
2400 AC Developers Fees	12,451,926		0	12,451,926		12,451,926	12,451,926
Total Capital Projects Funds	26,414,226	0	7,221,924	33,636,150	12,875,354	20,760,796	33,636,150
GRAND TOTAL	192,279,264	5,247,074	756,451,277	953,977,615	786,382,615	148,766,018	935,148,633

COUNTY FUNDS  (1)	Fund Balance (per auditor) as of June 30, 2007 Estimated (2)	LESS: FUND BALANCE-RESERVED/UNDESIGNATED June 30, 2007			Fund Balance Unreserved/ Undesignated June 30, 2007 Actual (6)
		Encumbrances (3)	General & Other Reserves (4)	Designations (5)	
0100-General Fund	123,273,582	6,386,072	25,382,732	52,832,685	38,672,093
Total General Fund	123,273,582	6,386,072	25,382,732	52,832,685	38,672,093
1001 ER Environmental Resources	784,401	427,941	800		355,660
1051 AAA Area Agency on Aging	(97,430)	36,696			(134,126)
1071 Department of Child Support Servi	(134,841)	73,717	11,794		(220,352)
1101 PW Road & Bridge	13,629,661	58,539	447,835		13,123,287
1201 PW Administration	(9,015)	143,094			(152,109)
1202 PW Engineering	(412,387)	885			(413,272)
1203 PW County survey monument pres	182,208	37,846			144,362
1205 PW Abandoned vehicle	121,097	480			120,617
1206 PW Development Services	2,190,313	28,015			2,162,298
1317 DET Programs	(705,354)	13,978			(719,332)
1401 HSA Administration	(576,772)	1,275	90,244		(668,291)
1402 HSA Public Health	(43,647)	6,746	3,950		(54,343)
1403 HSA Health Coverage and Quality S	15,624,380				15,624,380
1404 HSA Indigent Health Care	(13,473,449)	28,178			(13,501,627)
1405 HSA PH Tobacco Tax Education	146,955				146,955
1426 HSA IHCP EMSA Hospital Services 0	833				833
1427 HSA IHCP EMSA Physician/Unallocat	(104,860)				(104,860)
1428 HSA PH Vital and Health Statistic	328,870				328,870
1429 HSA EMS - Discretionary	51,415				51,415
1431 HSA PH California Children Servic	3,984				3,984
1433 HSA PH Local Public Health Prepar	605,270				605,270
1434 HSA IHCP EMS-Hospitals	(4,422)				(4,422)
1435 HSA IHCP EMS-Physicians	(233,289)				(233,289)
1501 Mental Health	7,778,512	486,221	8,601		7,283,690
1631 CSA Program Services & Support	16,140,119	90,000	27,650		16,022,469
1651 Library	4,891,972	244,563	1,175		4,646,234
1702 PKS Off Highway Vehicle	77,793				77,793
1703 SO Cal Id	4,776,265	12,885			4,763,380
1704 DA Violence Against Women	65,482				65,482
1706 DA Elder Abuse Program	(56,511)				(56,511)
1707 DA Federal Asset Forfeiture	3,279				3,279
1710 DA BOC Victim Restitution	(69,670)				(69,670)
1711 DA Child Abduction	(2,704,014)				(2,704,014)
171A GSA 12th Street Office Bldg	(29,532)				(29,532)
171B GSA 12th Street Parking Garage	59,702				59,702
1712 DA Auto Fraud	(219,663)				(219,663)
1713 DA Worker's Comp Fraud	(206,460)				(206,460)
1714 DA Victim Witness	(353,003)				(353,003)
1715 SO Vehicle Theft	130,281	965	200		129,116
1716 DA Rural Crime Task Force	(101,307)	2,310			(103,617)
1717 PL State CDBG Program Income	356,352	615,000			353,352
1723 CLK Fixed Asset Acquisition	6,316,914	135,459			6,181,455

COUNTY FUNDS (1)	Fund Balance (per auditor) as of June 30, 2007 Estimated (2)	LESS: FUND BALANCE-RESERVED/UNDESIGNATED June 30, 2007			Fund Balance Unreserved/ Undesignated June 30, 2007 Actual (6)
		Encumbrances (3)	General & Other Reserves (4)	Designations (5)	
1724 ASR Property Tax Admin Prog	(40,012)				(40,012)
1725 CEO County Fire Service	1,009,186	2,350			1,006,836
1726 CEO Alcohol and Drug Analysis	32,176	40,464			(8,288)
1727 PKS Fish and Game	74,808				74,808
1728 PKS Modesto Reservoir Patrol	99,004				99,004
1737 PROB Criminalistics Lab	59,733				59,733
1741 DA Spousal Abuser Prosecution	1,167				1,167
1743 SO Sheriff's Dedicated Funds	(37,783)	121,664			(159,447)
1746 PW Dangerous Bldg Abatement fund	93,406	350			93,056
1755 CFFC Children and Families Commis	22,506,304	1,119,773			21,386,531
1759 AG Ag Comm Development Fees	856				856
1760 AS Animal Services Donations	48,713				48,713
1761 DA Arson Task Force	1,415				1,415
1764 PROB Juvenile Accountability Gran	(655)	1,123			(1,778)
1765 PROB Ward Welfare fund	182,529				182,529
1766 COOP Farm & Home Advisors Researc	73,961				73,961
1767 CEO 2003 Local Law Enforcement Bl	227				227
1768 SO Sheriff's Civil Process Fee	570,323	23,487			546,836
1769 SO Sheriff's Driver Training Prog	205,280	7,722			197,558
1771 DA Asset Forfeiture	(8,022)	1,538			(9,560)
1775 DA Vertical Prosecution	(449,349)				(449,349)
1776 DA Real Estate Fraud Prosecution	(9,028)				(9,028)
1777 CEO Prop 69-DNA Identification	151,604				151,604
177A DA Enforce Consumer Laws	124,332				124,332
1780 SO Cal-MMET	(489,137)	45,836	500		(535,473)
1781 AC Tobacco Settlement Securitizat	55,853,159				55,853,159
1783 PL Annual Work Plan-County	(1,311,481)	313,980			(1,625,461)
1784 PL Annual Work Plan-Oakdale	(176,553)	1,059,279			(1,235,832)
1785 PL Annual Work Plan-Patterson	1,867,245	357,871			1,509,374
1786 CLK Vital and Health Statistics	78,728	1,074			77,654
1787 CEO OES Grant Programs	3,225				3,225
178A PL Annual Work Plan-Ceres	(6,173)	377,307			(383,480)
178B PL Annual Work Plan-Newman	1	377,307			(377,306)
178C PL Annual Work Plan-Waterford	(1,207)	377,307			(378,514)
178D PL Salida Planning Efforts	428,529	1,122,425			(693,896)
1791 CEO OES Homeland Security Grant	777	14,172			(13,395)
1792 CEO OES Homeland Security	(109,780)				(109,780)
1793 PROB cpa 2004/2005	8,554	42,473			(33,919)
1794 CEO OES Homeland Security Part II	5,931	8,393			(2,462)
1795 PL Hammitt/Kiernan PSR's	420,572	407,715			12,857
1796 CEO OES Homeland Security Grant 2	11,664	157,839			(146,175)
1797 CEO 2004 Local Law Enforcement Bl	1,512				1,512
1798 PROB JJCPA Programs	974,951				974,951
179A PL General Plan	377,197				377,197
179B CEO OES Homeland Security	(1,534,929)				(1,534,929)

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
June 30, 2007

COUNTY FUNDS  (1)	Fund Balance (per auditor) as of June 30, 2007 Estimated (2)	LESS: FUND BALANCE-RESERVED/UNDESIGNATED June 30, 2007			Fund Balance Unreserved/ Undesignated June 30, 2007 Actual (6)
		Encumbrances (3)	General & Other Reserves (4)	Designations (5)	
179C AC 2006 Tobacco Securitization	(277,920)				(277,920)
1799 CEO Justice Assistance Grants (JA	54,465				54,465
Total Special Revenue Funds	135,599,937	7,814,242	592,750	0	127,192,945
2001 City/County Admin Bldg	268,969		202,911		66,058
2009 Salida Regional Library	3,382,200	73,484	2,482,723		825,993
2019 Modesto Library	(3,628)	7,743			(11,371)
2022 Animal Services Facility Project	103,134				103,134
2023 Paradise Medical Office Remodel	1,100,001				1,100,001
2025 CEO Courthouse Construction	1,293,670	107,781			1,185,889
2026 CEO Criminal Justice Facility	3,475,899				3,475,899
2029 Grayson Community Center & Park	1,518				1,518
2046 Bank of America Remodel	2,548	2,548			0
2048 12th Street Parking Garage	(259,388)	804,321	3,033,181		(4,096,890)
2052 Gallo Performing Arts Center	111,778	6,763,314	4,825,732		(11,477,268)
2053 Central Valley Center for the Art	2,168,679				2,168,679
2055 Clerk Recorder Remodel	(14,235)	9,746			(23,981)
2061 Redevelopment	23,564,652	212,871	1,215,433	73,500	22,062,848
2101 PKS Construction Projects	(1,144,242)	387,922			(1,532,164)
2201 Baldwin Road Project	113,955				113,955
2400 AC Developers Fees	12,451,926				12,451,926
Total Capital Projects Funds	46,617,436	8,369,730	11,759,980	73,500	26,414,226
GRAND TOTAL	305,490,955	22,570,044	37,735,462	52,906,185	192,279,264

STATE CONTROLLER  
COUNTY BUDGET ACT  
(1985)

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
DETAIL OF PROVISION OF RESERVES/DESIGNATIONS  
(With Supplemental Data Affecting Reserve/Designation Balance)  
FOR FISCAL YEAR 2007-08

COUNTY BUDGET FORM  
SCHEDULE 3

DESCRIPTION (1)	Reserves/ Designations Balance as of June 30, 2007 (2)	Amount Made Available For Financing By Cancellation		Increase Or New Reserves/Desig. To Be Provided In Budget Year		Total Reserves/ Designations for Budget Year (7)	Fund (8)
		Recommended (3)	Approved/ Adopted by the Board of Supervisors (4)	Recommended (5)	Approved/ Adopted by the Board of Supervisors (6)		
0100-General Fund							
Reserved - Imprest Cash	70,145					70,145	General
Resv - Advances Other Funds	500,000					500,000	
Resv - Advances Other Govts	1,401,446					1,401,446	
Resv - Teeter Receivable	18,005,603					18,005,603	
Resv - Deposits With Others	10,000					10,000	
Resv - Other	5,394,638					5,394,638	
Resv - Encumbrances		0	0	6,386,072	6,386,072	6,386,072	
Designated - Subsequent Year	1,439,000	0	0			1,439,000	
Designated - Tobacco Settlement	3,420,569					3,420,569	
Designated - Tobacco Securitization.	202,508					202,508	
Designated - Restricted Cash	1,300,000					1,300,000	
Designated - Other	19,274,321					19,274,321	
Designated - Debt Burden	11,780,159					11,780,159	
Designated - carryover appropriations	5,247,074	5,247,074	5,247,074	11,161,131	11,161,131	11,161,131	
Designated - Contingencies	10,169,955					10,169,955	
<b>Total General Fund</b>	<b>78,215,418</b>	<b>5,247,074</b>	<b>5,247,074</b>	<b>17,547,203</b>	<b>17,547,203</b>	<b>90,515,547</b>	
1001 - Environmental Res							
Resv - Imprest Cash	800					800	
Resv - Encumbrances			0		0	0	
Designated - Other				(337,254)	(337,254)	(337,254)	Envir. Resources
1051 - Area Agency on Aging							
Resv - Encumbrances			0		0	0	
Designated - Other				(134,126)	(134,126)	(134,126)	Area Agcy. on Aging
1070 - Child Support Services							
Resv - Imprest Cash	100					100	
Resv - Prepaid items	11,694					11,694	
Resv - Encumbrances			0		0	0	
Designated - Other				(1,646,838)	(1,646,838)	(1,646,838)	Child Support Serv
1101 & 02 - Road							
Resv - Advances Other Funds	190,422					190,422	
Resv - Inventory	257,413					257,413	
Resv - Encumbrances			0		0	0	
Designated - Other				9,227,580	9,227,580	9,227,580	Road
1201 - PW Administration							
Resv - Encumbrances			0		0	0	
Designated - Other				(152,109)	(152,109)	(152,109)	PW Administration
1202 - PW - Engineering							
Resv - Encumbrances			0		0	0	
Designated - Other				(413,272)	(413,272)	(413,272)	PW Engineering
1203 - County Survey Monument							
Resv - Encumbrances			0		0	0	
Designated - Other				149,462	149,462	149,462	Survey Monument
1205 - PW Abandoned Vehicle							
Resv - Encumbrances			0		0	0	
Designated - Other				120,617	120,617	120,617	Abandoned Vehicle
1206 - PW Development Services							
Resv - Encumbrances			0		0	0	
Designated - Other				1,953,222	1,953,222	1,953,222	Development Serv
1300 - Depart of Employ and Training							
Resv - Encumbrances			0		0	0	
Designated - Other				(719,332)	(719,332)	(719,332)	Dept Employ & Train
1401 - HSA Administration							
Resv - Inventory	65,788					65,788	



STATE CONTROLLER  
COUNTY BUDGET ACT  
(1985)

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
DETAIL OF PROVISION OF RESERVES/DESIGNATIONS  
(With Supplemental Data Affecting Reserve/Designation Balance)  
FOR FISCAL YEAR 2007-08

COUNTY BUDGET FORM  
SCHEDULE 3

DESCRIPTION (1)	Reserves/ Designations Balance as of June 30, 2007 (2)	Amount Made Available For Financing By Cancellation		Increase Or New Reserves/Desig. To Be Provided In Budget Year		Total Reserves/ Designations for Budget Year (7)	Fund (8)
		Recommended (3)	Approved/ Adopted by the Board of Supervisors (4)	Recommended (5)	Approved/ Adopted by the Board of Supervisors (6)		
Resv - Prepaid items	24,456					24,456	
Resv - Encumbrances			0		0	0	
Designated - Other				(668,291)	(668,291)	(668,291)	Public Health Admin
1402 - HSA Public Health							
Resv - Imprest Cash	3,950					3,950	
Resv - Encumbrances			0		0	0	
Designated - Other				(1,669,169)	(1,669,169)	(1,669,169)	Public Health
1403 HSA Health Coverage and Quality S							
Designated - Other				33,742,299	33,742,299	33,742,299	Public Health
1404 - HSA Indigent Health Care							
Resv - Encumbrances			0		0	0	
Designated - Other				(30,280,820)	(30,280,820)	(30,280,820)	Indigent Health Care
1405 HSA PH Tobacco Tax Education							
Designated - Other				(3,045)	(3,045)	(3,045)	Public Health
1426 HSA IHCP EMSA Hospital Services 0							
Designated - Other				833	833	833	Public Health
1427 HSA IHCP EMSA Physician/Unallocat							
Designated - Other				(104,860)	(104,860)	(104,860)	Public Health
1428 HSA PH Vital and Health Statistic							
Designated - Other				328,870	328,870	328,870	Public Health
1429 HSA EMS - Discretionary							
Designated - Other				51,415	51,415	51,415	Public Health
1431 HSA PH California Children Servic							
Designated - Other				3,984	3,984	3,984	Public Health
1433 HSA PH Local Public Health Prepar							
Designated - Other				605,270	605,270	605,270	Public Health
1434 HSA IHCP EMS-Hospitals							
Designated - Other				(4,422)	(4,422)	(4,422)	Public Health
1435 HSA IHCP EMS-Physicians							
Designated - Other				(233,289)	(233,289)	(233,289)	Public Health
1599 - Mental Health							
Resv - Imprest Cash	8,601					8,601	
Resv - Advances Other Funds						0	
Resv - Encumbrances			0		0	0	
Designated - Other				7,035,292	7,035,292	7,035,292	Mental Health
1631 - CSA Program Services & Support							
Resv - Imprest Cash	27,650					27,650	
Resv - Encumbrances			0		0	0	
Designated - Other				14,342,546	14,342,546	14,342,546	CSA Programs
1651 - Library							
Resv - Imprest Cash	1,175					1,175	
Resv - Encumbrances			0		0	0	
Designated - Other				3,060,811	3,060,811	3,060,811	Library
1702 PKS Off Highway Vehicle							
Designated - Other				8,597	8,597	8,597	
1703 SO Cal Id							
Resv - Encumbrances			0		0	0	
Designated - Other				4,280,973	4,280,973	4,280,973	Sheriff Cal ID
1704 DA Violence Against Women							
Designated - Other				65,482	65,482	65,482	District Attorney
1706 DA Elder Abuse Program							
Designated - Other				(56,511)	(56,511)	(56,511)	District Attorney
1707 DA Federal Asset Forfeiture							
Designated - Other			619	3,279	3,279	3,279	District Attorney
1710 DA BOC Victim Restitution							

STATE CONTROLLER  
COUNTY BUDGET ACT  
(1985)

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
DETAIL OF PROVISION OF RESERVES/DESIGNATIONS  
(With Supplemental Data Affecting Reserve/Designation Balance)  
FOR FISCAL YEAR 2007-08

COUNTY BUDGET FORM  
SCHEDULE 3

DESCRIPTION (1)	Reserves/ Designations Balance as of June 30, 2007 (2)	Amount Made Available For Financing By Cancellation		Increase Or New Reserves/Desig. To Be Provided In Budget Year		Total Reserves/ Designations for Budget Year (7)	Fund (8)
		Recommended (3)	Approved/ Adopted by the Board of Supervisors (4)	Recommended (5)	Approved/ Adopted by the Board of Supervisors (6)		
Designated - Other				(69,670)	(69,670)	(69,670)	District Attorney
1711 DA Child Abduction							
Designated - Other				(2,704,014)	(2,704,014)	(2,704,014)	District Attorney
171A GSA 12th Street Office Bldg							
Designated - Other				(29,532)	(29,532)	(29,532)	GSA
171B GSA 12th Street Parking Garage							
Designated - Other				59,702	59,702	59,702	GSA
1712 DA Auto Fraud							
Designated - Other				(219,663)	(219,663)	(219,663)	District Attorney
1713 DA Workers' Comp Fraud							
Designated - Other				(206,460)	(206,460)	(206,460)	District Attorney
1714 DA Victim Witness							
Designated - Other				(353,003)	(353,003)	(353,003)	District Attorney
1715 SO Vehicle Theft							
Resv - Imprest Cash	200					200	
Resv - Encumbrances			0		0	0	
Designated - Other				67,200	67,200	67,200	Sheriff Vehicle Theft
1716 DA Rural Crime Task Force							
Resv - Encumbrances			0		0	0	
Designated - Other				(103,617)	(103,617)	(103,617)	D A
1717 PL State CDBG Program Income							
Resv - Encumbrances			0		0	0	
Designated - Other				3,352	3,352	3,352	Planning
171A GSA 12th Street Office Bldg							
Designated - Other				0	0	0	12th St Office
171B GSA 12th Street Parking							
Designated - Other				0	0	0	12th St Parking
1723 CLK Fixed Asset Acquisition							
Resv - Encumbrances			0		0	0	
Designated - Other				5,129,056	5,129,056	5,129,056	Fixed Asset Acq
1724 ASR Property Tax Admin Prog							
Resv - Encumbrances			0		0	0	
Designated - Other				(40,012)	(40,012)	(40,012)	Assessor
1725 CEO County Fire Service							
Resv - Encumbrances			0		0	0	
Designated - Other				1,005,996	1,005,996	1,005,996	County Fire
1726 CEO Alcohol and Drug Analysis							
Resv - Encumbrances			0		0	0	
Designated - Other				(8,288)	(8,288)	(8,288)	CEO Drug & Alc
1727 PKS Fish and Game							
Designated - Other				42,808	42,808	42,808	Parks
1728 PKS Modesto Reservoir Patrol							
Designated - Other				4,601	4,601	4,601	Parks
1737 PROB Criminalistics Lab							
Designated - Other				59,733	59,733	59,733	Probation
1741 DA Spousal Abuser Prosecution							
Designated - Other				1,167	1,167	1,167	DA
1743 SO Sheriff's Dedicated Funds							
Resv - Encumbrances			0		0	0	
Designated - Other				(159,447)	(159,447)	(159,447)	Sheriff
1746 PW Dangerous Bldg Abatement fund							
Resv - Encumbrances			0		0	0	
Designated - Other				93,056	93,056	93,056	Public Works
1755 CFFC Children and Families Commiss			620				
Resv - Encumbrances			0		0	0	

STATE CONTROLLER  
COUNTY BUDGET ACT  
(1985)

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
DETAIL OF PROVISION OF RESERVES/DESIGNATIONS  
(With Supplemental Data Affecting Reserve/Designation Balance)  
FOR FISCAL YEAR 2007-08

COUNTY BUDGET FORM  
SCHEDULE 3

DESCRIPTION (1)	Reserves/ Designations Balance as of June 30, 2007 (2)	Amount Made Available For Financing By Cancellation		Increase Or New Reserves/Desig. To Be Provided In Budget Year		Total Reserves/ Designations for Budget Year (7)	Fund (8)
		Recommended (3)	Approved/ Adopted by the Board of Supervisors (4)	Recommended (5)	Approved/ Adopted by the Board of Supervisors (6)		
Designated - Other				16,955,885	16,955,885	16,955,885	CFCC
1759 AG Ag Comm Development Fees							
Designated - Other				856	856	856	Ag Comm
1760 AS Animal Services Donations							
Designated - Other				48,713	48,713	48,713	Animal Services
1761 DA Arson Task Force							
Designated - Other				1,415	1,415	1,415	DA
1764 PROB Juvenile Accountability Grant							
Resv - Encumbrances			0		0	0	
Designated - Other				(1,778)	(1,778)	(1,778)	Probation
1765 PROB Ward Welfare fund							
Designated - Other				86,529	86,529	86,529	Probation
1766 COOP Farm & Home Advisors Research							
Designated - Other				566	566	566	COOP
1767 CEO 2003 Local Law Enforcement Bl							
Designated - Other				227	227	227	CEO
1768 SO Sheriff's Civil Process Fee							
Resv - Encumbrances			0		0	0	
Designated - Other				553,336	553,336	553,336	Sheriff
1769 SO Sheriff's Driver Training Progr							
Resv - Encumbrances			0		0	0	
Designated - Other				167,558	167,558	167,558	Sheriff
1771 DA Asset Forfeiture							
Resv - Encumbrances			0		0	0	
Designated - Other				(9,560)	(9,560)	(9,560)	D A
1775 DA Vertical Prosecution Block Gr							
Designated - Other				(449,349)	(449,349)	(449,349)	DA
1776 DA Real Estate Fraud Prosecution							
Designated - Other				(9,028)	(9,028)	(9,028)	DA
1777 CEO Prop 69-DNA Identification							
Designated - Other				151,604	151,604	151,604	CEO
177A DA Enforce Consumer Laws							
Designated - Other				124,332	124,332	124,332	DA
1780 SO Cal-MMET							
Resv - Imprest Cash	500					500	
Resv - Encumbrances			0		0	0	
Designated - Other				(535,473)	(535,473)	(535,473)	Sheriff
1781 AC Tobacco Settlement Securitizat							
Designated - Other				55,853,159	55,853,159	55,853,159	Tobacco Settle
1783 PL Annual Work Plan-County							
Resv - Encumbrances			0		0	0	
Designated - Other				(1,625,461)	(1,625,461)	(1,625,461)	Planning
1784 PL Annual Work Plan-Oakdale							
Resv - Encumbrances			0		0	0	
Designated - Other				(1,235,832)	(1,235,832)	(1,235,832)	Planning
1785 PL Annual Work Plan-Patterson							
Resv - Encumbrances			0		0	0	
Designated - Other				1,824,714	1,824,714	1,824,714	Planning
1786 CLK Vital and Health Statistics							
Resv - Encumbrances			0		0	0	
Designated - Other				41,654	41,654	41,654	Clerk
1787 CEO OES Grant Programs							
Designated - Other				3,225	3,225	3,225	OES
178A PL Annual Work Plan-Ceres			621				
Resv - Encumbrances			0		0	0	

STATE CONTROLLER  
COUNTY BUDGET ACT  
(1985)

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
DETAIL OF PROVISION OF RESERVES/DESIGNATIONS  
(With Supplemental Data Affecting Reserve/Designation Balance)  
FOR FISCAL YEAR 2007-08

COUNTY BUDGET FORM  
SCHEDULE 3

DESCRIPTION (1)	Reserves/ Designations Balance as of June 30, 2007 (2)	Amount Made Available For Financing By Cancellation		Increase Or New Reserves/Desig. To Be Provided In Budget Year		Total Reserves/ Designations for Budget Year (7)	Fund (8)
		Recommended (3)	Approved/ Adopted by the Board of Supervisors (4)	Recommended (5)	Approved/ Adopted by the Board of Supervisors (6)		
Designated - Other				(383,480)	(383,480)	(383,480)	Planning
178B PL Annual Work Plan-Newman							
Resv - Encumbrances			0		0	0	
Designated - Other				(377,306)	(377,306)	(377,306)	Planning
178C PL Annual Work Plan-Waterford							
Resv - Encumbrances			0		0	0	
Designated - Other				(378,514)	(378,514)	(378,514)	Planning
178D PL Salida Planning Efforts							
Resv - Encumbrances			0		0	0	
Designated - Other				(793,896)	(793,896)	(793,896)	Planning
1791 CEO OES Homeland Security Grant							
Resv - Encumbrances			0		0	0	
Designated - Other				(13,395)	(13,395)	(13,395)	OES
1792 CEO OES Homeland Security							
Designated - Other				(109,780)	(109,780)	(109,780)	OES
1793 PROB cpa 2004/2005							
Resv - Encumbrances			0		0	0	
Designated - Other				(33,919)	(33,919)	(33,919)	Probation
1794 CEO OES Homeland Security Part II							
Resv - Encumbrances			0		0	0	
Designated - Other				(2,462)	(2,462)	(2,462)	OES
1795 PL Hammett/Kiernan PSR's							
Resv - Encumbrances			0		0	0	
Designated - Other				27,857	27,857	27,857	Planning
1796 CEO OES Homeland Security Grant 20							
Resv - Encumbrances			0		0	0	
Designated - Other				(146,175)	(146,175)	(146,175)	OES
1797 CEO 2004 Local Law Enforcement BI							
Designated - Other				1,512	1,512	1,512	CEO
1798 PROB JJCPA Programs							
Designated - Other				760,814	760,814	760,814	Probation
179A Planning General Maintenance Fees							
Designated - Other				587,697	587,697	587,697	Planning
179B CEO OES Homeland Security Grant 20							
Resv - Encumbrances			0	4,330	4,330	4,330	
Designated - Other				(1,539,259)	(1,539,259)	(1,539,259)	OES
179C AC 2006 Tobacco Securitization							
Designated - Other				(277,920)	(277,920)	(277,920)	Tobacco
1799 CEO Justice Assistance Grants (JA)							
Designated - Other				54,465	54,465	54,465	CEO
<b>Total Special Revenue Funds</b>	<b>592,749</b>	<b>0</b>	<b>0</b>	<b>110,458,019</b>	<b>110,458,019</b>	<b>111,050,768</b>	
2001-County-City Administration Building							
Resv - Cash with fiscal agent	202,911					202,911	
Designated - Other				66,058	66,058	66,058	County-City Admin
2009 Salida Regional Library							
Resv - Cash with fiscal agent	2,482,723					2,482,723	
Resv - Encumbrances			0		0	0	
Designated - Other				825,993	825,993	825,993	Salida Regional Libr
2019 Modesto Library							
Resv - Encumbrances			0		0	0	
Designated - Other				(11,371)	(11,371)	(11,371)	Modesto Library
2022 Animal Services Facility Project			622				
Designated - Other				103,134	103,134	103,134	Animal Services

STATE CONTROLLER  
COUNTY BUDGET ACT  
(1985)

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
DETAIL OF PROVISION OF RESERVES/DESIGNATIONS  
(With Supplemental Data Affecting Reserve/Designation Balance)  
FOR FISCAL YEAR 2007-08

COUNTY BUDGET FORM  
SCHEDULE 3

DESCRIPTION (1)	Reserves/ Designations Balance as of June 30, 2007 (2)	Amount Made Available For Financing By Cancellation		Increase Or New Reserves/Desig. To Be Provided In Budget Year		Total Reserves/ Designations for Budget Year (7)	Fund (8)
		Recommended (3)	Approved/ Adopted by the Board of Supervisors (4)	Recommended (5)	Approved/ Adopted by the Board of Supervisors (6)		
2023 Paradise Medical Office Designated - Other				1,100,001	1,100,001	1,100,001	Paradise Med Off
2025 CEO Courthouse Construction Resv - Encumbrances			0		0	0	
Designated - Other				1,575,311	1,575,311	1,575,311	Courthouse
2026 CEO Criminal Justice Facility Designated - Other				3,695,348	3,695,348	3,695,348	Criminal Justice
2029 Grayson Community Center & Park Designated - Other				1,518	1,518	1,518	Grayson
2046 Bank of America Remodel Resv - Encumbrances			0		0	0	B of A Remodel
2048 12th Street Parking Garage Resv - Cash with fiscal agent	3,033,181					3,033,181	
Resv - Encumbrances			0		0	0	
Designated - Other				(4,096,890)	(4,096,890)	(4,096,890)	12th St Project
2052 Gallo Performing Arts Center Resv - Cash with fiscal agent	4,825,732					4,825,732	
Resv - Encumbrances			0		0	0	
Designated - Other				(11,477,268)	(11,477,268)	(11,477,268)	Gallo Perform Arts
2053 Central Valley Center for the Art Designated - Other				2,168,679	2,168,679	2,168,679	Gallo - CVCA
2055 Clerk Recorder Remodel Resv - Encumbrances			0		0	0	
Designated - Other				(23,981)	(23,981)	(23,981)	Clerk Recorder
2061 - 66 - Redevelopment Agency Resv - Cash with fiscal agent	1,215,433					1,215,433	
Resv - Encumbrances			0		0	0	
Designated - Other	73,500			15,800,547	15,800,547	15,874,047	Redevelop Agency
2100 - Parks & Recreation Projects Resv - Encumbrances			0		0	0	
Designated - Other				(1,532,164)	(1,532,164)	(1,532,164)	Parks & Recr Proj
2201 - Baldwin Road Project Resv - Encumbrances							
Designated - Other				113,955	113,955	113,955	Baldwin Road
2400 AC Developer Fees Resv - Encumbrances			0		0	0	
Designated - Other				12,451,926	12,451,926	12,451,926	Dev Fees
Total Capital Projects Funds	11,833,480	0	0	20,760,796	20,760,796	32,594,276	
GRAND TOTAL	90,641,647	5,247,074	5,247,074	148,766,018	148,766,018	234,160,591	

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
 (ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)  
 FOR FISCAL YEAR 2007-08

SUMMARIZATION BY FUNCTION (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
Taxes	128,802,766	117,941,468	144,920,546	144,920,546
Licenses, Permits and Franchises	5,795,148	5,731,780	5,582,720	5,582,720
Fines, Forfeitures, Penalties	12,293,085	8,458,924	11,736,523	11,736,523
Revenue From Use of Money & Property	12,296,865	13,303,762	7,903,071	7,903,071
Intergovernmental Revenues	384,947,045	320,032,453	422,321,178	422,321,178
Charges For Services	105,751,222	89,029,639	90,733,594	90,733,594
Miscellaneous Revenues	4,981,696	6,698,417	4,008,730	4,008,730
Other Financing Sources	85,119,174	55,941,117	69,244,915	69,244,915
<b>GRAND TOTAL</b>	<b>739,987,001</b>	<b>617,137,560</b>	<b>756,451,277</b>	<b>756,451,277</b>

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES BY FUND  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)  
FOR FISCAL YEAR 2007-08

SUMMARIZATION BY FUND		Actual	Estimated	Recommended	Adopted
		2005-2006	2006-2007	2007-2008	2007-2008
(1)	(2)	(3)	(4)	(5)	(5)
0100	General Fund	251,119,298	259,762,391	265,377,549	265,377,549
1001	Environmental Resources	8,837,357	6,702,926	9,418,508	9,418,508
1051	Area Agency on Aging Program	2,618,712	2,251,866	2,711,404	2,711,404
1071	Family Support Fund	16,394,623	14,723,762	16,798,297	16,798,297
1101	Road	27,177,228	19,108,371	41,735,448	41,735,448
1201	PAW - Administration	1,849,449	1,822,466	1,774,956	1,774,956
1202	PAWN - Engineering	2,634,560	2,781,997	3,876,259	3,876,259
1203	County Survey Monument Preservation	142,152	87,425	90,000	90,000
1205	PW Abandoned Vehicles	103,274	102,725	0	0
1206	PW Development Services	3,622,269	3,389,075	3,406,500	3,406,500
1300	Department of Employment & Training	11,452,176	7,669,602	10,765,561	10,765,561
1401	HSA - Administration	9,004,006	5,925,417	7,006,111	7,006,111
1402	Public Health Fund	21,592,905	15,188,482	24,037,294	24,037,294
1403	Health Services Agency	16,436,587	15,979,644	19,341,940	19,341,940
1501	Mental Health	63,217,227	63,260,755	66,849,505	66,849,505
1631	Social Services Fund	213,088,846	216,187,340	243,042,946	243,042,946
1640	CSA Public Authority	3,098,494	2,662,309	1,256,609	1,256,609
1651	Library Fund	10,728,491	9,206,697	10,858,960	10,858,960
1702	Off-Highway Vehicle	9,131	32,511	6,143	6,143
1703	Various Sheriff & DA	2,480,070	4,082,532	1,690,347	1,690,347
1704	DA Violence Against Women	153,335	20,499	0	0
1715	Vehicle Theft Unit	431,238	389,628	430,000	430,000
1717	Economic Development Program	511,270	179,555	100,000	100,000
171A	GSA 12th Street Office Bldg	0	408,193	466,981	466,981
171B	GSA 12th Street Parking	0	85,268	0	0
1723	Fixed Asset Acquisition	2,088,568	1,556,696	1,411,200	1,411,200
1724	Assessor Prop Tax Admin Prog	19,350	(970)	0	0
1725	County Fire Service	1,423,606	1,773,567	1,677,854	1,677,854
1726	DOJ Alcohol and Drug Analysis	177,319	168,059	130,300	130,300
1727	Fish and Game	16,338	21,565	18,000	18,000
1728	Modesto Reservoir Patrol	23,000	27,600	23,000	23,000
1737	PROB Criminalistics Lab	11,351	4,226	0	0
1741	DA Spoual Abuser Prosecution	102,650	127,813	151,999	151,999
1742	Community Health Services	(14,671)	0	0	0
1743	SO Sheriff's Dedicated Fund	408,904	144,040	0	0
1746	PW Dangerous Bldg Abatement Program	79,565	55,365	0	0
1755	Children and Families First	8,555,047	7,196,195	7,790,983	7,790,983
1759	Ag Commision Devel. Fees	33	0	0	0
1760	Animal Services Donations	186,011	148,430	162,000	162,000
1761	Arson Task Force	0	0	2,000	2,000
1764	PROB Juvenile Accountablty Grant 2003	68,321	39,621	28,248	28,248
1765	Prob Ward Welfare Fund	39,295	47,198	24,000	24,000
1766	Coop Farm & Home Advisors	2,075	8,400	2,000	2,000
1767	CEO Local Law Enforcement Block	307 625	9	0	0
1768	Sheriff's Civil Process Fee	197,508	212,173	155,000	155,000

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES BY FUND  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)  
FOR FISCAL YEAR 2007-08

SUMMARIZATION BY FUND		Actual	Estimated	Recommended	Adopted
(1)		2005-2006	2006-2007	2007-2008	2007-2008
		(2)	(3)	(4)	(5)
1769	Sheriff's Driver Training	27,848	51,107	109,860	109,860
1770	Prob cpa 2000	3,053	0	0	0
1771	Asset Foreiture	21,378	7,424	25,000	25,000
1775	DA Vertical Prosecution Block Grant	495,652	(141,463)	481,559	481,559
1776	DA Real Estate Fraud	244,882	188,696	270,000	270,000
1777	CEO Prop 69 - DAN ID	50,685	99,100	0	0
177A	DA Enforce Consumer Laws	0	124,332	0	0
1780	SO Cal-MMET	1,044,508	546,022	1,068,068	1,068,068
1781	AC Tobacco Settlement	1,500,094	1,224,429	0	0
1785	PL Annual Work Plan	2,556,012	1,985,789	1,785,259	1,785,259
1786	CLK Vital and Health Statistics	45,662	49,294	40,000	40,000
1787	CEO OES Grants Program	116	132	0	0
178A	PL Annual Work Plan - Ceres	0	365,987	314,089	314,089
178B	PL Annual Work Plan - Newman	0	278,367	286,148	286,148
178C	PL Annual Work Plan - Waterford	0	40,791	270,104	270,104
178D	PL Salida Planning Efforts	450,000	74,964	0	0
1791	CEO OES Homeland Security Grant	21,312	71,365	0	0
1793	PROB cpa 2004/2005	13,447	1,373	0	0
1794	CEO OES Homeland Security Part II	386,082	224,774	0	0
1795	PL Hammett/Kiernan PSR's	260,888	18,074	15,000	15,000
1796	OES Homeland Security Grant 2004	404,638	1,009,842	0	0
1797	CEO 2004 Local Law Enforc Block	1,452	70	0	0
1798	PROB cpa 2005/2006	629,990	2,025,243	1,665,864	1,665,864
1799	CEO Justice Assistance Grants	123,737	75,813	0	0
179A	PL General Plan Maintenance Fees	335,060	414,272	280,500	280,500
179B	CEO OES Homeland Security 2005	75,630	133,588	0	0
179C	AC 2006 Tobacco Securitization	41,267,547	32,432	0	0
2001	County-City Aministraton Building	9,112	2,707	0	0
2022	Animal Services Facility Project	156,130	69,420	0	0
2023	Paradise Medical Office Remodel	0	1,284,570	0	0
2025	CEO Courthouse Construction	718,172	3,165,794	567,000	567,000
2026	CEO Criminal Justice Facility	908,062	913,746	765,265	765,265
2029	Grayson Community Center	(7,933)	9,109	0	0
2048	12th Street Parking Garage	2,094,055	0	0	0
2052	Gallo Performing Arts Center	6,207,608	4,669,259	0	0
2053	Central Valley Cente for the Arts	348,267	219,929	0	0
2055	Clerk Recorder Remodel	128,084	0	0	0
2061	Redevelopment Agency	21,902,491	8,234,890	5,889,659	5,889,659
2101	Parks & Recreation	2,244,738	34,133	0	0
2201	Baldwin Road Project	1,488,906	0	0	0
2400	AC Developer Fees	14,247,038	13,065,596	0	0
Grand Total		780,491,678	704,112,393	756,451,277	756,451,277



COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 ANALYSIS OF FINANCING SOURCES BY FUND  
 FOR FISCAL YEAR 2007-08

SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>TAXES</b>				
Property Taxes - Current Secured				
0100 - General Fund	30,458,401	46,607,090	43,010,000	43,010,000
1725 - County Fire Service	900,233	1,229,341	1,115,700	1,115,700
2061 Redevelopment Agency	3,170,348	5,193,786	4,039,427	4,039,427
Subtotal	34,528,982	53,030,217	48,165,127	48,165,127
Property Taxes - Current Unsecured				
0100 - General Fund	1,533,647	1,897,397	1,708,046	1,708,046
1725 - County Fire Service	39,317	49,995	46,360	46,360
2061 - Redevelopment Agency	160,142	225,185	0	0
Subtotal	1,733,106	2,172,577	1,754,406	1,754,406
Property Taxes - Prior Unsecured				
0100 - General Fund	66,359	45,394	50,000	50,000
1725 - County Fire Service	1,644	1,166	0	0
2061 - Redevelopment Agency	5,747	4,782	0	0
Subtotal	73,750	51,342	50,000	50,000
Supplemental Property Taxes - Current				
0100 - General Fund	8,487,053	0	4,500,000	4,500,000
1725 - County Fire Service	99,850	0	57,940	57,940
Subtotal	8,586,903	0	4,557,940	4,557,940
Supplemental Property Taxes - Prior				
0100 - General Fund	0	5,625,789	0	0
1725 - County Fire Service	0	63,927	0	0
2061 - Redevelopment Agency	635,747	516,988	0	0
Subtotal	635,747	6,206,704	0	0
Sales And Use Tax				
0100 - General Fund	17,190,716	11,883,025	16,800,000	16,800,000
1101 - PW Road & Bridge	1,786,973	0	1,600,000	1,600,000
1102 - PW Road Projects	79,407	0	0	0
1651 - Library	8,953,950	7,122,092	9,095,534	9,095,534
Subtotal	28,011,046	19,005,117	27,495,534	27,495,534
Other Taxes				
0100 - General Fund	55,231,040	37,474,909	62,897,539	62,897,539
1725 - County Fire Service	432	122	0	0
2061 Redevelopment Agency	1,760	480	0	0
Subtotal	55,233,232	37,475,511	62,897,539	62,897,539
Total Taxes	128,802,766	117,941,468	144,920,546	144,920,546
<b>LICENSES, PERMITS AND FRANCHISES</b>				
Animal Licenses				
0100 - General Fund	513,845	547,607	591,567	591,567
1760 - AS Animal Services	140,640	68,991	97,000	97,000
Subtotal	654,485	616,598	688,567	688,567
Business Licenses				
0100-General Fund	79,517	89,658	87,000	87,000
Subtotal	79,517	89,658	87,000	87,000
Construction Permits				
1206 - PW Development Services	3,204,197	2,877,140	2,865,000	2,865,000

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 ANALYSIS OF FINANCING SOURCES BY FUND  
 FOR FISCAL YEAR 2007-08

SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
Subtotal	3,204,197	2,877,140	2,865,000	2,865,000
Road Privileges And Permits				
1101 PW Road & Bridge	76,990	41,832	72,000	72,000
1206 - PW Development Services	0	34,614	0	0
Subtotal	76,990	76,446	72,000	72,000
Zoning Permits Administration				
0100 - General Fund	306,008	257,180	250,000	250,000
Subtotal	306,008	257,180	250,000	250,000
Franchises				
0100 - General Fund	1,012,162	1,269,491	1,050,000	1,050,000
1101 - PW Road & Bridge	40,940	(6,468)	17,000	17,000
Subtotal	1,053,102	1,263,023	1,067,000	1,067,000
Other Licenses And Permits				
0100 - General Fund	348,577	477,484	467,300	467,300
1402 - Public Health	9,286	8,816	9,000	9,000
1631 - Social Services	62,986	65,435	76,853	76,853
Subtotal	420,849	551,735	553,153	553,153
Total Licenses, Permits and Franchises	5,795,148	5,731,780	5,582,720	5,582,720
<b>FINES, FORFEITURES, PENALTIES</b>				
Vehicle Code Fines				
0100 - General Fund	2,303,450	2,292,678	2,007,300	2,007,300
1402 Public Health	0	0	3,429,744	3,429,744
1505 - MH Stanislaus Recovery	56,939	54,517	42,000	42,000
1726 - DOJ Alcohol And Drug Analysis	63,999	54,743	16,980	16,980
1737 - Criminalistics Laboratory Fund	11,351	4,226	0	0
Subtotal	2,435,739	2,406,164	5,496,024	5,496,024
Other Court Fines				
0100 - General Fund	627,674	631,687	647,234	647,234
1429 - HSA EMS - Discretionary	101,982	101,081	125,000	125,000
1434 - HSA IHCP EMS - Hospital	149,974	148,778	185,000	185,000
1435 - HSA IHCP EMS - Physician	374,926	365,388	455,000	455,000
1502 - MH Alcohol & Drug	9,613	13,780	10,000	10,000
1727 - Fish And Game	2,740	1,045	1,000	1,000
2025-Courthouse Construction	549,164	528,858	567,000	567,000
2026 Criminal Justice Facility	799,710	774,187	765,265	765,265
Subtotal	2,615,783	2,564,804	2,755,499	2,755,499
Forfeitures And Penalties				
0100 - General Fund	809,954	793,952	810,000	810,000
1001 - ER Environmental Resources	151,334	104,028	100,000	100,000
1009 - ER Environment Enforcement	91,100	39,402	0	0
1727 - PKS Fish and Game	13,598	20,520	17,000	17,000
1760 - AS Animal Services	42,269	56,490	50,000	50,000
1761 - DA Arson Task Force	0	0	2,000	2,000
1771 - DA Asset Forfeiture	12,373	0	25,000	25,000
1776 - DA Real Estate Fraud	0	0	270,000	270,000
177A - DA Enforce Consumer Laws	0	124,332	0	0
1777 CEO Prop 69-DNA Identi	49,413	95,408	0	0

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 ANALYSIS OF FINANCING SOURCES BY FUND  
 FOR FISCAL YEAR 2007-08

SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
Subtotal	1,170,041	1,234,132	1,274,000	1,274,000
Penalties/Costs on Delinquent Taxes				
0100 - General Fund	3,649,101	249,217	2,211,000	2,211,000
0106 - AC Tax Loss Reserve	2,422,421	2,004,607	0	0
Subtotal	6,071,522	2,253,824	2,211,000	2,211,000
Total Fines, Forfeitures, Penalties	12,293,085	8,458,924	11,736,523	11,736,523

REVENUE FROM USE OF MONEY AND PROPERTY

Interest

0100 - General Fund	4,589,545	5,639,481	5,572,625	5,572,625
1001,04 & 06 - Environmental Resources	55,066	51,817	9,500	9,500
1002 - Hazardous Waste Management Plan	4,254	(284)	0	0
1051 - Area Agency on Aging	(10,063)	(4,222)	0	0
1071 - Family Support	150,660	210,890	80,000	80,000
1101-04 - Road	381,406	775,437	2,700	2,700
1403 - Health Services Agency	38,792	47,424	40,400	40,400
1405 - Tobacco Tax	9,000	10,903	0	0
1440 & 50 - Indigent Health Care	11,198	12,898	12,700	12,700
1599 Mental Health Fund	138,441	356,216	10,653	10,653
1630-Social Services	3,157	3,875	0	0
1702 - Off-Highway Vehicle	1,513	2,848	2,500	2,500
1703 - SO Cal ID	32,889	42,538	0	0
1707 - DA Assesst Forfiture	119	140	0	0
1724 - Assessor Prop Tax Admin Prog	18,644	(971)	0	0
1755 - Children and Families	878,813	970,065	500,000	500,000
1763,67,77 - CEO Local Law Enforce	1,663	3,701	0	0
1770 - Prob cpa 2000	46,608	55,172	23,000	23,000
1780 - SO Cal-MMET	(22,505)	(17,452)	0	0
1781 - AC Tobacco Settlement Secu	2,520,447	0	0	0
1787 - OES Grant Programs	123	132	0	0
1795-PL hammett/Kuerbab PSR's	11,784	18,073	15,000	15,000
179A - PL General Plan Maintenance Fees	4,709	19,342	15,000	15,000
179C - AC 2006 Tobacco Securitization	323,282	0	0	0
1797 - CEO 2004 Local Law Enforce	1,410	71	0	0
2001-City/County Admin Bldg	(11)	2,707	0	0
2025-Courthouse Construction	41,279	95,858	0	0
2026 Criminal Justice Facility	114,132	139,559	0	0
2053-Central Valley Center for the Arts	356,019	219,930	0	0
2061 & 62 - Redevelopment Agency	560,078	883,350	425,000	425,000
2100 - Parks And Recreation Construction	1,227	4,194	0	0
2201-Baldwin Road Project	7,524	0	0	0
2400-Developers Fees	871,070	1,460,037	0	0
Subtotal	11,142,273	11,003,729	6,709,078	6,709,078

Investment Income

2025-Courthouse Construction	(1,020,353)	1,224,428	0	0
2025-Courthouse Construction	(27,026)	32,431	0	0
2025-Courthouse Construction	9,233	0	0	0

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
ANALYSIS OF FINANCING SOURCES BY FUND  
FOR FISCAL YEAR 2007-08

SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
2025-Courthouse Construction	248,447	0	0	0
2025-Courthouse Construction	187,508	0	0	0
2025-Courthouse Construction	22,389	0	0	0
Subtotal	(579,802)	1,256,859	0	0
0100 - General Fund	1,656,590	1,012,478	1,152,493	1,152,493
1051 - Area Agency on Aging	2,035	720	5,000	5,000
1101 - PW Road & Bridge	2,700	3,240	0	0
1401 - HSA Administration	6,000	6,000	6,000	6,000
1505 Mental Health Fund	31,734	20,736	30,500	30,500
1765 - PROB Ward Welfare fund	35,335	0	0	0
Subtotal	1,734,394	1,043,174	1,193,993	1,193,993
Total Revenue From Use of Money & Property	12,296,865	13,303,762	7,903,071	7,903,071
<b>INTERGOVERNMENTAL REVENUES</b>				
State Highway Users Tax				
1101 - PW Roads	8,967,781	7,734,119	9,000,000	9,000,000
1102 - PW Roads Projects	328,770	0	0	0
1103 - PW AB-2928 Supplement	1,501,853	4,409,673	5,051,248	5,051,248
Subtotal	10,798,404	12,143,792	14,051,248	14,051,248
State Motor Vehicle In-Lieu Tax				
0100 - General Fund	20,058,953	19,556,225	20,660,721	20,660,721
1702 - Off-Highway Vehicle	7,703	29,663	3,643	3,643
Subtotal	20,066,656	19,585,888	20,664,364	20,664,364
State Public Assistance Administration				
1071 - Family Support	3,836,257	3,169,391	3,680,975	3,680,975
1631 Social Services	58,230,761	39,067,121	62,211,742	62,211,742
1640, 41 - CSA Oublic Authority A & B	1,088,718	914,556	1,457,903	1,457,903
Subtotal	63,155,736	43,151,068	67,350,620	67,350,620
State Public Assistance Programs				
0100 - General Fund	1,514,302	1,675,272	1,514,302	1,514,302
1402 Public Health	2,496,558	0	3,643,959	3,643,959
1630 Social Services	45,378,552	16,029,006	17,375,911	17,375,911
Subtotal	58,550,174	26,189,132	32,409,777	32,409,777
State Mental Health				
1001 - Environmental Resources	48,094	6,314	0	0
1599 Mental Health Fund	16,122,291	16,122,294	22,284,525	22,284,525
1630 Social Services	2,191,883	1,048,989	143,778	143,778
Subtotal	18,362,268	20,713,160	21,814,714	21,814,714
State Tuberculosis Control				
1402 Public Health	46,169	53,986	58,323	58,323
Subtotal	46,169	53,986	58,323	58,323
Other State Health				
0100 - General Fund	221,797	190,852	0	0
1001 - Environmental Resources	268,648	226,491	268,648	268,648
1051 - Area Agency on Aging	56,803	42,635	40,000	40,000
1401-HSA	172,000	596,011	360,000	360,000
1402 Public Health	2,199,267	1,766,419	1,005,632	1,005,632

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SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
1403 - HSA Health Coverage	0	0	457,721	457,721
1404-Indigent Health	2,924,770	2,596,386	3,000,910	3,000,910
Subtotal	5,843,285	5,418,794	5,132,911	5,132,911
State Agriculture				
0100-General Fund	1,654,859	1,598,592	1,774,966	1,774,966
Subtotal	1,654,859	1,598,592	1,774,966	1,774,966
State Construction				
1102 - Road Projects	200,000	0	0	0
Subtotal	200,000	0	0	0
State Veterans' Affairs				
0100 - General Fund	65,301	43,405	85,000	85,000
Subtotal	65,301	43,405	85,000	85,000
State Homeowners' Property Tax Relief				
0100 - General Fund	629,678	388,504	630,000	630,000
1725 - County Fire Service	16,124	9,694	16,854	16,854
2061 -Redevelopment Agency	65,682	41,575	40,000	40,000
Subtotal	711,484	439,773	686,854	686,854
State - Public Safety Fund				
0100-General Fund	36,400,383	29,297,574	38,350,000	38,350,000
Subtotal	36,400,383	29,297,574	38,350,000	38,350,000
1798 - PROB JJCPA Programs	370,468	1,971,445	1,642,864	1,642,864
Subtotal	370,468	1,971,445	1,642,864	1,642,864
State - Other				
0100 - General Fund	7,662,847	5,925,739	3,253,628	3,253,628
1001 - Environmental Resources	503,145	211,003	719,719	719,719
1051 - Area Agency on Aging	766,519	706,977	752,078	752,078
1101 & 1205 - PW Road	93,215	62,796	0	0
1401 - H S A Administration	1,485	0	0	0
1402 - Public Health	3,034,290	499,628	1,935,012	1,935,012
1405-Tobacco Tax	150,000	90,000	150,000	150,000
1423-27 - Indigent Health Care	285,588	282,033	285,590	285,590
1599 Mental Health Fund	13,804,531	11,923,880	13,752,818	13,752,818
1630 Social Services	171,015	0	165,980	165,980
1651-Library	394,904	575,435	438,285	438,285
1703 - SO Cal ID	431,012	389,774	425,000	425,000
1704 - DA Violence Against Women	78,422	20,498	0	0
1706 - DA Elder Abuse Program	63,110	20,904	86,688	86,688
1710 - DA BOC Victim Witness	58,656	42,031	60,122	60,122
1711 - DA Child Abduction	620,294	3,048,889	0	0
1712 - DA Auto Fraud	270,424	45,335	168,220	168,220
1713 - DA Worker's Comp Fraud	249,700	89,898	321,012	321,012
1714 - DA Victim Witness	341,420	317,704	336,071	336,071
1715 - Vehicle Theft Unit	431,238	389,628	430,000	430,000
1716 - DA Rural Crime Task Force	261,737	81,323	284,155	284,155
1741 - DA Spousal Abuser Prosecution	55,378	77,328	102,080	102,080
1743-SO Sheriff's Dedicated	142,562	35,424	0	0
1755-Children and Families	7,499,759	5,785,174	7,290,983	7,290,983
1764 - PROB Juvenile Accountability	68,321	39,621	28,248	28,248

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SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
1775 - DA Vertical Prosecution	221,876	(141,463)	350,213	350,213
1780-SO Cal-MMET	1,066,157	531,615	1,068,068	1,068,068
1789-91 - CEO OES Homeland Security	887,662	1,439,569	0	0
2029 - Grayson Community Center	(7,933)	0	0	0
2062 - Redevelopment	250,000	135,001	124,875	124,875
2100 - Parks And Recreation Construction Fu	1,082,663	(39,000)	0	0
Subtotal	40,939,997	32,689,594	32,528,845	32,528,845
Federal-Public Assistance Administration				
0100 - General Fund	0	(9,150)	0	0
1070 - Family Support	10,762,959	9,503,467	11,034,054	11,034,054
1501 - Mental Health	31,322	14,510	24,297	24,297
1631 - Social Services	56,624,250	43,461,774	73,816,111	73,816,111
1640 & 1641 CSA Public Authority	1,420,467	1,191,934	1,909,106	1,909,106
Subtotal	68,838,998	54,162,535	86,783,568	86,783,568
Federal-Public Assistance Programs				
0100 - General Fund	854,769	648,360	890,000	890,000
1630 Social Services	29,835,219	51,284,565	62,697,725	62,697,725
Subtotal	30,689,988	51,932,925	63,587,725	63,587,725
Federal-Construction				
1102 - PW Road Projects	960,472	516,295	4,700,000	4,700,000
Subtotal	960,472	516,295	4,700,000	4,700,000
Federal-Other				
0100 - General Fund	2,809,763	2,033,987	2,771,123	2,771,123
1001,04 & 06 Environmental Resources	39,765	0	0	0
1051 - Area Agency on Aging	1,561,803	1,203,251	1,588,543	1,588,543
1070 - Family Support	1,647,544	1,721,702	2,002,868	2,002,868
1101 & 02 Road	482,229	0	0	0
1320 - Department of Employment and Traini	9,383,589	6,111,844	9,333,484	9,333,484
1402 & 33 Public Health	4,178,438	2,482,709	6,202,165	6,202,165
1599 Mental Health Fund	2,938,905	2,837,053	3,641,908	3,641,908
1632 Social Services	90,461	399,329	1,021,968	1,021,968
1707 - Asset Forfeiture	0	0	5,000	5,000
1743 - SO Sheriff's Dedicated Fund	110,741	0	0	0
1780 - SO Cal MMET	0	13,378	0	0
1783-85-PL Annual Work Plan	2,556,012	2,670,934	2,655,600	2,655,600
1799 - CEO Justice Assistance	123,737	75,813	0	0
Subtotal	25,922,987	19,550,000	29,222,659	29,222,659
Other Governmental Agencies				
0100 - General Fund	211,022	193,626	1,453,740	1,453,740
1101 & 02 Road Fund	599,341	378,415	23,000	23,000
1201- PW - Administration	4,640	2,454	0	0
1202- PW - Engineering	4,479	0	0	0
2201 - Baldwin Road Project	549,934	0	0	0
Subtotal	1,369,416	574,495	1,476,740	1,476,740
Total Intergovernmental Revenues	384,947,045	320,032,453	422,321,178	422,321,178

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SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>CHARGES FOR SERVICES</b>				
Assessment & Tax Collection Fees				
0100 - General Fund	1,085,520	229,285	1,580,700	1,580,700
Subtotal	1,085,520	229,285	1,580,700	1,580,700
Special Assessments				
0100 - General Fund	58,080	19,601	11,250	11,250
1746 PW Dangerous Bldg Abatement Fund	79,565	55,365	0	0
Subtotal	137,645	74,966	11,250	11,250
Auditing and Accounting Fees				
0100 - General Fund	2,809	3,732	0	0
Subtotal	2,809	3,732	0	0
Election Services				
0100 - General Fund	526,622	1,169,257	300,000	300,000
Subtotal	526,622	1,169,257	300,000	300,000
Legal Services				
0100 - General Fund	521,609	238,513	262,500	262,500
Subtotal	521,609	238,513	262,500	262,500
Planning & Engineering Services				
0100 - General Fund	116,526	102,250	97,000	97,000
1014 - ER Abandoned Vehicle	0	0	2,000	2,000
1101 PW Admin	283,220	86,109	115,000	115,000
1102 PW Road	(21,884)	44	0	0
1202- PW - Engineering	165,775	167,212	206,587	206,587
1203-County Survey Monument	392	41	0	0
1205-PW - Abandoned vehicle	1,986	1,591	0	0
1206-Development Services	(1,600)	64,236	0	0
179A PL General Plan Maintenance	231,134	310,930	265,500	265,500
2400-Developers Fees	13,436,022	11,605,560	0	0
Subtotal	14,211,571	12,337,973	686,087	686,087
Agriculture Services				
0100 - General Fund	302,080	417,310	573,582	573,582
Subtotal	302,080	417,310	573,582	573,582
Civil Process Services				
1768 - Sheriff's Civil Process	197,508	212,173	155,000	155,000
0100 - General Fund	276,254	281,610	309,500	309,500
Subtotal	473,762	493,783	464,500	464,500
Court Fees & Costs				
0100-General Fund	1,540,362	1,593,252	1,444,500	1,444,500
1503 - MH Public Guardian	50,348	41,394	55,000	55,000
Subtotal	1,590,710	1,634,646	1,499,500	1,499,500
Estate Fees				
0100-General Fund	124,303	84,747	80,000	80,000
1503 - MH Public Guardian	226,313	0	230,000	230,000
Subtotal	350,616	84,747	310,000	310,000
Humane Services				
0100-General Fund	806,149	764,552	898,407	898,407
Subtotal	806,149	764,552	898,407	898,407
Law Enforcement Services				

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SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
0100-General Fund	5,636,445	4,877,668	5,465,196	5,465,196
0102-SO Law Enforcement - Cities	6,104,221	6,560,810	7,736,857	7,736,857
1728 -PKS Modesto Reservoir	23,000	0	0	0
Subtotal	11,763,666	11,438,478	13,202,053	13,202,053
Recording Fees				
0100-General Fund	2,744,668	2,020,489	2,075,931	2,075,931
1203 - County Survey Monument	141,760	87,384	90,000	90,000
1206-PW-Development Services	21,081	29,956	30,500	30,500
1402 Public Health	147,383	152,789	145,000	145,000
1428 - PH Vital and Health	42,309	43,273	0	0
1637 - CSA County Children's Fund	168,043	183,919	0	0
1723 - CLK Fixed Asset Acquisition	2,088,568	1,556,697	1,411,200	1,411,200
1776 - DA Real Estate Fraud	231,993	188,696	0	0
1786 - CLK Vital and Health Stats	12,238	49,294	40,000	40,000
Subtotal	5,598,043	4,312,497	3,792,631	3,792,631
Road & Street Services				
1101 - Road	100	120	0	0
Subtotal	100	120	0	0
Health Fees				
0100 - General Fund	(11,502)	0	0	0
1001,04 & 06 - Environmental Resources	3,892,821	3,892,541	4,222,887	4,222,887
1002 - Hazardous Waste Management Plan	17,397	55,809	20,210	20,210
1402 Public Health	778,836	907,331	819,602	819,602
Subtotal	4,677,552	4,855,681	5,062,699	5,062,699
Mental Health Services				
1599 Mental Health Fund	14,859,910	11,744,673	13,026,475	13,026,475
Subtotal	14,859,910	11,744,673	13,026,475	13,026,475
California Children's Services				
1402 Public Health	7,100	4,459	0	0
Subtotal	7,100	4,459	0	0
Adoption Fees				
1631 - CSA Program Services	15,960	8,278	46,895	46,895
Subtotal	15,960	8,278	46,895	46,895
Institutional & Care Services				
0100-General Fund	865,313	907,536	1,088,300	1,088,300
1401-HSA Administration	35,520	34,023	35,000	35,000
1402-Public Health	188,604	65,488	0	0
1404-Indigent Health Care	474,448	388,569	438,605	438,605
1599 Mental Health Fund	0	272	0	0
Subtotal	1,563,885	1,395,888	1,561,905	1,561,905
Educational Services				
0100-General Fund	71,151	103,364	100,000	100,000
1631 - CSA Program Services	10,570	0	0	0
1769 SO Sheriff's Driver Training	27,848	51,107	109,860	109,860
Subtotal	109,569	154,471	209,860	209,860
Library Services				
1651-Library	390,833	327,973	384,900	384,900
Subtotal	390,833	327,973	384,900	384,900



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SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>Parks &amp; Recreational Services</b>				
0100-General Fund	1,618,167	1,322,902	1,745,345	1,745,345
Subtotal	1,618,167	1,322,902	1,745,345	1,745,345
<b>Sanitation services</b>				
1001,04 & 06 - Environmental Resources	735,418	670,110	772,600	772,600
Subtotal	735,418	670,110	772,600	772,600
<b>Other</b>				
0100-General Fund	2,209,867	1,213,044	1,218,084	1,218,084
1001,04 & 06 Environmental Resources	197,577	28,981	328,486	328,486
1101 & 02 Road	29,685	147,193	30,000	30,000
1206-Development Services	294,777	338,448	460,000	460,000
1320 - Department of Employment and Traini	0	29,669	0	0
1401 - HSA Administration	6,070,715	4,974,537	6,603,111	6,603,111
1402 Public Health	2,988	875	1,250	1,250
1403 - HSA Health Coverage	794,150	766,385	0	0
1404 - Indigent Health Care	27,846	24,688	40,335	40,335
1501-Mental Health Fund	0	2	0	0
1630 Social Services	365,714	356,712	295,087	295,087
1651 Library	8,678	10,080	9,631	9,631
171A - GSA 12th St Office	0	123,024	123,047	123,047
1725 - CEO County Fire Service	66,006	105,948	125,000	125,000
1728 - Modesto Reservoir Patrol	0	27,600	23,000	23,000
1743 - SO Sheriff's Dedicated Fund	155,601	108,616	0	0
1776 - DA Real Estate Fraud	12,889	0	0	0
178D - PL Salida Planning Effort	250,000	0	0	0
1795 - PL Hammet/Kiernan PSR	250,000	0	0	0
2062 Redevelopment Housing set	33,500	29,700	20,000	20,000
2201 Baldwin Road Project	277,240	0	0	0
Subtotal	11,047,233	8,285,502	9,277,031	9,277,031
<b>Govt Interfund Revenue</b>				
0100-General Fund	12,405,331	10,991,942	13,783,460	13,783,460
1001-02 Environmental Resources	1,445,044	8,744	1,382,208	1,382,208
1071 - Family Support	885	882	400	400
1101 & 1205 Road	54,758	18,684	9,000	9,000
1201-PW - Administration	1,412,020	1,518,764	1,574,745	1,574,745
1202-PW - Engineering	1,925,324	1,700,088	2,371,768	2,371,768
1206-Development Services	11,529	908	0	0
1300-Depart of Employment & Training	2,068,561	1,474,338	1,432,077	1,432,077
1401 - Public Health Administration	0	312,662	0	0
1402 - Public Health	3,218,854	2,851,153	3,962,138	3,962,138
1404 - Indigent Health Care	835,959	766,954	1,449,350	1,449,350
1599 Mental Health Fund	4,071,851	3,324,309	4,764,410	4,764,410
1630 - Social Services	1,870,872	1,009,013	1,212,916	1,212,916
1651 - Library	45,596	31,063	0	0
1775 - DA Vertical Prosecution	51,363	0	0	0
Subtotal	29,417,947	24,009,504	31,942,472	31,942,472
<b>Interfund Revenue</b>				
0100-General Fund	3,258,389	2,507,624	2,577,217	2,577,217

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SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
1101 & 02 Road	54,457	77,320	115,500	115,500
1201-PW - Administration	263,809	288,775	197,711	197,711
1202- PW - Engineering	159,565	46,696	99,774	99,774
1206- PW - Development Services	416	0	0	0
1504 Mental Health	144,062	105,924	107,000	107,000
2061 - Redevelopment Agency	43,033	24,000	25,000	25,000
1402 Public Health	13,015	0	0	0
Subtotal	3,936,746	3,050,339	3,122,202	3,122,202
Total Charges For Services	105,751,222	89,029,639	90,733,594	90,733,594
<b>MISCELLANEOUS REVENUES</b>				
Other Sales				
0100-General Fund	317,410	283,352	390,400	390,400
1202-PW - Engineering	30	846	0	0
1651-Library	19,628	15,751	18,580	18,580
Subtotal	337,068	299,949	408,980	408,980
Miscellaneous				
0100&05 General Fund	1,994,775	1,485,582	1,153,963	1,153,963
1001,02 & 08 Environmental Resources	44,894	53,636	20,130	20,130
1051 - Area Agency on Aging	3,160	16,934	2,000	2,000
1071 - Dept of Child Support Services	52	117,430	0	0
1101 & 02 Road Fund	4,349	0	0	0
1202 - PW Engineering	481	19	0	0
1206-Development Services	564	16,168	1,000	1,000
1320 Department Employment Training	0	53,752	0	0
1402, 28 & 31 Public Health	79,749	15,948	268,229	268,229
1403 - Health Services Agency	14,924	2,871	768,300	768,300
1404 - Indigent Health Care	569	0	0	0
1599 Mental Health Fund	44,563	2,882,667	42,978	42,978
1630 Social Services	834,988	625,453	953,750	953,750
1651-Library	87,385	38,113	27,400	27,400
1717 - PL State CDBG Program I	511,270	179,554	100,000	100,000
1725 -County Fire Service	0	13,373	16,000	16,000
1755 - Children & Families First	212,417	440,957	0	0
1759 - AG Ag Comm Development Fee	33	0	0	0
1760-Animal Services Donation	3,102	22,949	15,000	15,000
1765 - Prob Ward Welfare	3,960	47,199	24,000	24,000
1766 - COOP Farm & Home Advisors	2,075	8,400	2,000	2,000
1771 - DA Asset Forfeiture	9,005	7,423	0	0
1780 - SO Cal-MMET	115	0	0	0
1786 - CLK Vital and Health Statistics	33,424	0	0	0
2048-12th Street Parking Garage	678,355	0	0	0
2024 PKS Riverdale Park	0	39,000	0	0
2061 & 62 Redevelopment Agency	80,419	331,040	205,000	205,000
Subtotal	4,644,628	6,398,468	3,599,750	3,599,750
Total Miscellaneous Revenues	4,981,696	6,698,417	4,008,730	4,008,730

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SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
Sale Of Fixed Assets				
1780 SO Cal MMET	0	18,481	0	0
Subtotal	0	18,481	0	0
Operating Transfers In				
0100-General Fund	5,412,822	6,900,283	7,289,773	7,289,773
1001 - ER Environmental Resources	1,245,218	1,317,975	1,426,120	1,426,120
1002 - ER Household Hazardous Waste	80,506	0	63,000	63,000
1004 - ER Source Reduction	18,781	0	0	0
1011 - ER Food Processing	0	36,000	0	0
1014 - ER Abandoned Vehicle	0	0	25,000	25,000
1015 - ER - E-Waste Collection Center	0	0	58,000	58,000
1051 - Area Agency on Aging	238,581	285,570	323,783	323,783
1101 & 02 Road Fund	11,402,344	0	21,000,000	21,000,000
1201-PW-Administration	168,981	12,473	2,500	2,500
1202-PW - Engineering	378,906	867,135	1,198,130	1,198,130
1205 - PW Abandoned Vehicles	1,254	24,996	0	0
1206-Development Services	91,304	27,606	50,000	50,000
1401 - HSA Administration	2,704,388	0	0	0
1402 - HSA Public Health	5,019,144	4,659,668	3,580,966	3,580,966
1404 - HSA Indigent Health Care	10,390,166	10,500,908	10,855,173	10,855,173
1599 - Mental Health Fund	10,684,092	10,378,094	9,496,660	9,496,660
1630 - Social Services	7,869,061	3,880,747	10,246,952	10,246,952
1640 - CSA Public Authority	589,308	555,819	791,273	791,273
1651-Library	827,516	1,086,188	884,630	884,630
1704 - DA Violence Against Women	74,913	0	0	0
1706 - DA Elder Abuse Program	36,840	0	0	0
1710 - DA BOC Victim Witness	23,874	0	0	0
1712 - DA Auto Fraud	9,948	0	0	0
1713 - DA Worker's Comp Fraud	67,362	0	0	0
1714 - DA Victim Witness	14,415	3,996	4,079	4,079
171A - GSA 12th St Office	0	285,169	343,934	343,934
171B - GSA 12th St Parking	0	85,268	0	0
1725 - CEO County Fire Service	300,000	300,001	300,000	300,000
1726 - CEO Alcohol & Drug Analysis	113,320	113,316	113,320	113,320
1741 - DA Spousal Abuser Prosecution	47,272	50,484	49,919	49,919
1775 - DA Vertical Prosecution	222,413	0	131,346	131,346
178D - PL Salida Planning Effort	200,000	74,964	0	0
1798 - PROB JJCP Programs	229,811	0	0	0
179A - PL General Plan Maintenance	100,000	84,000	0	0
2022 - Animal Services Facility Project	156,130	69,420	0	0
2023 - Paradise Medical Office Remodel	0	1,284,570	0	0
2025 - CEO Courthouse Construction	130,170	2,541,080	0	0
2029 - Grayson Community Center	0	9,109	0	0
2048 - 12th Street Parking Garage	1,167,252	0	0	0
2052-Gallo Performing Arts Center	6,020,100	4,669,259	0	0
2055 - Clerk Recorder Remodel	128,084	0	0	0
2061 & 62 Redevelopment Agency	1,304,784	849,003	1,010,357	1,010,357
2100 - PKS Construction Projects	1,161,139	29,834	0	0

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 ANALYSIS OF FINANCING SOURCES BY FUND  
 FOR FISCAL YEAR 2007-08

SOURCE CLASSIFICATION AND FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
2201 - Baldwin Road Project	654,208	0	0	0
Subtotal	<u>69,284,407</u>	<u>55,922,636</u>	<u>69,244,915</u>	<u>69,244,915</u>
Long-Term Debt Proceeds				
1599 Mental Health	15,175	0	0	0
1630 Social Services	204,592	0	0	0
2061 - Redevelopment	15,615,000	0	0	0
Subtotal	<u>15,834,767</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Other Financing Sources	<u>85,119,174</u>	<u>55,941,117</u>	<u>69,244,915</u>	<u>69,244,915</u>
 GRAND TOTAL ALL FINANCING SOURCES	 <u><u>739,987,001</u></u>	 <u><u>617,137,560</u></u>	 <u><u>756,451,277</u></u>	 <u><u>756,451,277</u></u>

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 ANALYSIS OF CURRENT PROPERTY TAXES AND ASSESSED VALUATION  
 FOR FISCAL YEAR 2007-08

COUNTY FUNDS	CURRENT SECURED PROPERTY TAXES				CURRENT UNSECURED PROPERTY TAXES			
	Apportionment			Total Secured	Apportionment			Total Unsecured
	from Countywide Tax Rate	Voter Approved Debt Rate	Amount		from Countywide Tax Rate	Voter Approved Debt Rate	Amount	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
General Fund	43,010,000			43,010,000	1,708,046			1,708,046
County Fire Service	1,115,700			1,115,700	46,360			46,360
Redevelopment Agency	4,039,427			4,039,427	0			0
	48,165,127			48,165,127	1,754,406			1,754,406

COUNTYWIDE TAX BASE					
(10)	Locally Assessed (11)	SECURED ROLL State Assessed (12)	Total Secured (13)	Unsecured Roll (14)	Total Secured and Unsecured (15)
Land	12,981,307,989	46,932,593	13,028,240,582	19,580,505	13,047,821,087
Improvements	27,347,842,797	237,307,025	27,585,149,822	741,418,199	28,326,568,021
Personal Property	782,053,285	82,746,638	864,799,922	991,188,838	1,855,988,760
<b>TOTAL GROSS ASSESSED VALUATION</b>	<b>41,111,204,071</b>	<b>366,986,256</b>	<b>41,478,190,326</b>	<b>1,752,187,542</b>	<b>43,230,377,869</b>
Less Exemptions:					
Homeowners	596,182,973		596,182,973	238,714	596,421,687
Other	72,339,929		72,339,929	15,499,071	87,839,000
<b>TOTAL NET ASSESSED VALUATION</b>	<b>40,442,681,169</b>	<b>366,986,256</b>	<b>40,809,667,425</b>	<b>1,736,449,757</b>	<b>42,546,117,182</b>
Less Allowances For:					
*Delinquencies (11), (12) and (14)	3.39% 1,371,006,892	12,440,834	1,383,447,726	82,307,718	1,465,755,444
Redevelopment Increments	4.74% 2,876,537,433	(21,114,511)	2,855,422,922	245,650,920	3,101,073,842
<b>ADJUSTED VALUATION FOR ESTIMATED TAX REVENUE USE</b>	<b>36,195,136,844</b>	<b>375,659,933</b>	<b>36,570,796,777</b>	<b>1,408,491,119</b>	<b>37,979,287,896</b>

\*Prior Year Collection Experience

SUMMARIZATION BY FUNCTION (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
General	126,546,694	122,054,762	124,861,805	124,861,805
Public Protection	173,079,779	186,017,574	196,748,270	196,748,270
Public Ways and Facilities	21,980,131	26,649,815	51,871,168	51,871,168
Health and Sanitation	117,096,006	106,773,335	123,407,931	123,407,931
Public Assistance	229,415,737	216,892,346	259,857,420	259,857,420
Education	10,708,166	10,763,096	12,953,332	12,953,332
Recreation and Cultural Services	6,345,631	6,159,764	6,855,639	6,855,639
Debt Service	0	0	0	0
Grand Total Specific Financing Uses	<u>685,172,143</u>	<u>675,310,692</u>	<u>776,555,565</u>	<u>776,555,565</u>
Appropriation for Contingencies			9,827,050	9,827,050
Subtotal - Estimated Financing Uses	<u>685,172,143</u>	<u>675,310,692</u>	<u>786,382,615</u>	<u>786,382,615</u>
Total Provisions for Reserves & Designations			148,766,018	148,766,018
TOTAL FINANCING REQUIREMENTS	<u>685,172,143</u>	<u>675,310,692</u>	<u>935,148,633</u>	<u>935,148,633</u>

SUMMARIZATION BY FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
0100 General Fund	229,081,309	242,886,565	272,920,531	272,920,531
1001 ER Environmental Resources	7,135,264	7,285,101	7,920,132	7,920,132
1002 ER Household Hazardous Waste	590,694	193,178	451,610	451,610
1003 ER Vehicle Registration	35,975	0	50,000	50,000
1004 ER Source Reduction & Recycling	417,524	130,319	405,000	405,000
1005 ER Disclosure Program	256,438	0	451,500	451,500
1006 ER Local Oversight Program	320,568	379	258,971	258,971
1008 ER Used Oil Recycling	90,617	28,945	152,324	152,324
1009 ER Environmental Enforcement	666	65,956	92,685	92,685
1010 ER Beverage Container Recycling	73,961	23,105	0	0
1012 ER 12th Cycle Waste Tire	0	5,359	129,200	129,200
1013 ER Household Hazardous Waste Rec	0	414,428	0	0
1014 ER - Abandoned Vehicle	0	5,296	112,000	112,000
1015 ER E-Waste Collection Center	0	0	88,000	88,000
1051 AAA Area Agency on Aging	2,544,974	2,405,123	2,711,404	2,711,404
1071 Department of Child Support Servi	16,042,043	16,457,061	18,224,783	18,224,783
1075 DO NOT USE-DCSS Incentive Reven	52	0	0	0
1101 PW Road & Bridge	10,754,579	10,428,247	12,049,267	12,049,267
1102 PW Road Projects	5,719,455	8,373,237	26,595,707	26,595,707
1103 PW AB-2928 Supplemental Maintena	0	1,699,374	6,986,181	6,986,181
1201 PW Administration	1,853,901	1,931,123	1,774,956	1,774,956
1202 PW Engineering	2,621,777	3,100,878	3,876,259	3,876,259
1203 PW County survey monument pres	165,004	113,504	84,900	84,900
1205 PW Abandoned vehicle	79,335	97,754	0	0
1206 PW Development Services	2,965,705	3,316,601	3,615,576	3,615,576
1317 AW Stan Work	2,069,167	1,605,972	1,363,716	1,363,716
1320 AW Subfund Clearing Pool	9,418,873	7,116,570	9,401,845	9,401,845
1340 DET WIA 15%	186	0	0	0
1344 DET WIA Youth 01-02	(186)	0	0	0
1401 HSA Administration	9,070,052	6,595,154	7,006,111	7,006,111
1402 HSA Public Health	20,509,612	20,765,893	24,463,394	24,463,394
1403 HSA Health Coverage and Quality S	688,586	637,715	1,224,021	1,224,021
1404 HSA Indigent Health Care	14,656,332	13,505,449	15,840,903	15,840,903
1405 HSA PH Tobacco Tax Education	80,951	116,768	150,000	150,000
1406 HSA IHCP County Hospital-05/06	61	0	0	0
1407 HSA IHCP Non-Co Hospital-05/06	279	0	0	0
1408 HSA IHCP Emergency Med-05/06	1	0	0	0
1423 HSA IHCP EMSA Physician/Unalloca	0	104,494	0	0
1424 HSA IHCP EMSA Hospital Services 0	213	0	0	0
1425 HSA IHCP EMSA Physician/Unalloca	356	0	286,290	286,290
1426 HSA IHCP EMSA Hospital Services 0	(454)	0	0	0
1427 HSA IHCP EMSA Physician/Unalloca	289,035	0	0	0
1428 HSA PH Vital and Health Statistic	0	4,973	27,000	27,000
1429 HSA EMS - Discretionary	62,820	43,996	130,000	130,000
1433 HSA PH Local Public Health Prepar	604,312	0	1,031,726	1,031,726
1434 HSA IHCP EMS-Hospitals	151,920	11,693	193,000	193,000



SUMMARIZATION BY FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
1435 HSA IHCP EMS-Physicians	371,600	249,229	459,000	459,000
1501 Mental Health	39,652,093	34,581,071	39,564,823	39,564,823
1502 MH Alcohol & Drug	2,820,866	3,584,413	3,509,674	3,509,674
1503 MH Public Guardian	1,047,498	898,302	1,128,808	1,128,808
1504 MH Managed Care	12,980,446	10,835,185	11,031,188	11,031,188
1505 MH Stanislaus Recovery Center	3,108,699	2,668,787	3,365,044	3,365,044
1506 MH Substance Abuse & Crime Prever	1,551,332	1,725,431	1,633,154	1,633,154
1507 MH Prop 63	1,620,805	5,176,700	6,865,212	6,865,212
1631 CSA Program Services & Support	132,269,501	130,706,090	155,204,122	155,204,122
1632 CSA Public Economic Assistance	77,681,530	69,729,799	84,497,333	84,497,333
1633 CSA General Assistance	1,094,047	1,028,663	1,250,825	1,250,825
1634 CSA Assistance to SED Children	303,138	286,226	520,018	520,018
1635 CSA FC/Out of Home Placement Ince	11,497	9,880	56,794	56,794
1636 CSA Integrated Childrens Services	444,472	248,329	50,000	50,000
1637 CSA County Children's Fund	172,364	177,855	242,104	242,104
1640 CSA Public Authority - Administra	715,377	601,747	1,256,609	1,256,609
1641 CSA Public Authority - Benefits A	2,383,117	2,567,749	2,901,673	2,901,673
1651 Library	10,326,975	10,293,441	12,444,383	12,444,383
1702 PKS Off Highway Vehicle	0	817	75,339	75,339
1703 SO Cal Id	300,013	190,651	907,407	907,407
1704 DA Violence Against Women	143,704	0	0	0
1706 DA Elder Abuse Program	67,849	56,511	86,688	86,688
1707 DA Federal Asset Forfeiture	0	0	5,000	5,000
1710 DA BOC Victim Restitution	58,656	69,670	60,122	60,122
1711 DA Child Abduction	(583)	0	0	0
1712 DA Auto Fraud	181,302	219,663	168,220	168,220
1713 DA Workers' Comp Fraud	255,170	206,460	321,012	321,012
1714 DA Victim Witness	345,409	347,548	340,150	340,150
1715 SO Vehicle Theft	421,128	343,805	491,916	491,916
1716 DA Rural Crime Task Force	279,314	155,027	284,155	284,155
1717 PL State CDBG Program Income	345,384	332,885	450,000	450,000
171A GSA 12th Street Office Bldg	0	437,725	466,981	466,981
171B GSA 12th Street Parking Garage	0	25,566	0	0
1723 CLK Fixed Asset Acquisition	968,850	995,487	2,463,599	2,463,599
1724 ASR Property Tax Admin Prog	905,076	239,097	0	0
1725 CEO County Fire Service	911,155	1,276,832	1,678,694	1,678,694
1726 CEO Alcohol and Drug Analysis	122,445	95,518	130,300	130,300
1727 PKS Fish and Game	12,744	35	50,000	50,000
1728 PKS Modesto Reservoir Patrol	0	0	117,403	117,403
1732 DO NOT USE-PROB Drug Court Proç	199,489	0	0	0
1741 DA Spousal Abuser Prosecution	126,891	102,389	151,999	151,999
1742 DO NOT USE-CEO Community Healt	3,437,604	0	0	0
1743 SO Sheriff's Dedicated Funds	686,967	347,429	0	0
1746 PW Dangerous Bldg Abatement fund	0	1,963	0	0
1755 CFFC Children and Families Commis	10,095,908	6,571,668	12,221,629	12,221,629
1760 AS Animal Services Donations	102,530	188,062	162,000	162,000

SUMMARIZATION BY FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
1761 DA Arson Task Force	0	0	2,000	2,000
1764 PROB Juvenile Accountability Gran	56,290	23,389	28,248	28,248
1765 PROB Ward Welfare fund	8,637	19,370	120,000	120,000
1766 COOP Farm & Home Advisors Resea	5,910	4,946	75,395	75,395
1767 CEO 2003 Local Law Enforcement BI	61,608	0	0	0
1768 SO Sheriff's Civil Process Fee	67,311	149,771	148,500	148,500
1769 SO Sheriff's Driver Training Prog	86,812	65,279	139,860	139,860
1770 DO NOT USE-PROB cpa 2000	227,621	0	0	0
1771 DA Asset Forfeiture	36,547	17,827	25,000	25,000
1775 DA Vertical Prosecution Block Gra	429,058	307,886	481,559	481,559
1776 DA Real Estate Fraud Prosecution	191,056	251,550	270,000	270,000
1780 SO Cal-MMET	1,069,193	1,017,533	1,068,068	1,068,068
1781 AC Tobacco Settlement Securizat	1,918,263	2,419,639	0	0
1783 PL Annual Work Plan-County	1,760,110	1,354,247	937,355	937,355
1784 PL Annual Work Plan-Oakdale	71,553	176,553	265,663	265,663
1785 PL Annual Work Plan-Patterson	558,585	118,544	266,901	266,901
1786 CLK Vital and Health Statistics	57,226	0	76,000	76,000
178A PL Annual Work Plan-Ceres	0	372,160	314,089	314,089
178B PL Annual Work Plan-Newman	0	278,366	286,148	286,148
178C PL Annual Work Plan-Waterford	0	41,998	270,104	270,104
178D PL Salida Planning Efforts	42,384	54,051	100,000	100,000
1791 CEO OES Homeland Security Grant	3,631	66,093	0	0
1792 CEO OES Homeland Security Grant 2	0	109,780	0	0
1793 PROB cpa 2004/2005	576,798	46,465	0	0
1794 CEO OES Homeland Security Part II	117,430	240,517	0	0
1795 PL Hammett/Kiernan PSR's	22,117	25,851	0	0
1796 CEO OES Homeland Security 2004	355,616	945,877	0	0
1797 CEO 2004 Local Law Enforcement BI	67,027	940	0	0
1798 PROB JJCPA Programs	1,386,917	1,673,332	1,880,001	1,880,001
1799 CEO Justice Assistance Grants (JA	84,869	60,216	0	0
179A PL General Plan Maintenance Fees	0	37,075	70,000	70,000
179B CEO OES Homeland Security 2005	76,625	1,668,517	0	0
179C AC 2006 Tobacco Securitization	0	310,352	0	0
2001 City/County Admin Bldg	92,934	0	0	0
2009 Salida Regional Library	461,854	80,621	0	0
2017 DO NOT USE-Animal Services Quara	21,310	0	0	0
2019 Modesto Library	17,188	21,769	0	0
2022 Animal Services Facility Project	1,572	120,844	0	0
2023 Paradise Medical Office Remodel	0	184,569	0	0
2025 CEO Courthouse Construction	378,339	3,035,443	177,578	177,578
2026 CEO Criminal Justice Facility	442,799	648,369	545,816	545,816
2029 Grayson Community Center & Park	50,086	0	0	0
2046 Bank of America Remodel	15,910	0	0	0
2048 12th Street Parking Garage	5,490,767	1,788,509	0	0
2052 Gallo Performing Arts Center	9,907,614	7,920,260	0	0
2053 Central Valley Center for the Art	6,020,100	4,669,259	0	0

SUMMARIZATION BY FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
2055 Clerk Recorder Remodel	9,434	211,257	0	0
2061 Redevelopment	3,105,658	4,524,352	10,972,800	10,972,800
2062 Redevelopment-Housing set-aside	738,147	1,024,540	1,179,160	1,179,160
2101 PKS Construction Projects	0	26,280	0	0
2105 PKS Construction Modesto Prior Yr	0	63,503	0	0
2106 PKS Construction Woodward	0	11,093	0	0
2109 PKS Constr Frank Raines Plan/Acq	54,370	0	0	0
2112 PKS Park Bond Act 2000	0	(9,782)	0	0
2114 PKS Turlock Lake Fishing Access	20,905	0	0	0
2116 PKS Park Bond Act 2000 Roberti-Z'Br	0	1	0	0
2118 PKS Woodward Reservoir Improveme	404,238	346,465	0	0
2120 PKS Empire Neighborhood Park Proj	47,186	6,428	0	0
2122 PKS Woodward Reservoir Saddle Da	601,807	86,054	0	0
2124 PKS Riverdale Park and Fishing Ac	30,850	811,009	0	0
2126 PKS Empire Swimming Pool	0	29,237	0	0
2201 Baldwin Road Project	599,390	194,904	0	0
2400 AC Developers Fees Inter City Road	0	140,173	0	0
2401 AC Developers Fees County Road	0	427,407	0	0
2404 AC Developers Fees - Library	0	46,090	0	0
2405 AC Developers Fees-Regional Parks	400,763	0	0	0
2413 AC Developers Fees-Neighborhood P	45,412	0	0	0
<b>GRAND TOTAL</b>	<b>685,172,146</b>	<b>675,310,693</b>	<b>786,382,615</b>	<b>786,382,615</b>

SUMMARIZATION BY FUND (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
Total Specific Financing Uses (Brought Forward from Schedule 8A)	685,172,143	675,310,692	776,555,565	776,555,565
APPROPRIATION FOR CONTINGENCIES:				
General Fund (0016071)			9,827,050	9,827,050
Subtotal - Estimated Financing Uses	685,172,143	675,310,692	786,382,615	786,382,615
Provisions for Reserves/Designations			148,766,018	148,766,018
<b>TOTAL FINANCING REQUIREMENTS</b>	<b>685,172,143</b>	<b>675,310,692</b>	<b>935,148,633</b>	<b>935,148,633</b>

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT  
BY FUNCTION AND ACTIVITY  
FOR FISCAL YEAR 2007-08

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	Actual 2005-2006	Estimated 2006-2007	Recommended 2007-2008	Adopted 2007-2008
(1)	(2)	(3)	(4)	(5)
<b>GENERAL</b>				
Legislative and Administrative	14,940,843	18,176,241	21,309,547	21,309,547
Finance	12,400,363	13,006,924	14,125,957	14,125,957
Counsel	2,074,451	2,171,660	2,600,704	2,600,704
Elections	4,649,577	2,342,402	3,738,098	3,738,098
Property Management	6,122,984	7,028,392	7,709,614	7,709,614
Plant Acquisition	27,663,242	23,025,745	14,398,960	14,398,960
Promotion	479,311	344,741	1,889,242	1,889,242
Other General	58,215,923	55,958,657	59,089,683	59,089,683
<b>TOTAL GENERAL</b>	<b>126,546,694</b>	<b>122,054,762</b>	<b>124,861,805</b>	<b>124,861,805</b>
<b>PUBLIC PROTECTION</b>				
Judicial	46,910,913	50,319,318	51,359,464	51,359,464
Police Protection	45,736,838	50,422,893	51,618,193	51,618,193
Detention and Correction	50,151,050	51,758,727	56,097,439	56,097,439
Fire Protection	911,155	1,276,831	1,678,694	1,678,694
Protection Inspection	6,148,592	6,694,157	7,800,730	7,800,730
Other Protection	23,221,231	25,545,648	28,193,750	28,193,750
<b>TOTAL PUBLIC PROTECTION</b>	<b>173,079,779</b>	<b>186,017,574</b>	<b>196,748,270</b>	<b>196,748,270</b>
<b>PUBLIC PUBLIC WAYS AND FACILITIES</b>				
Public Ways	21,714,105	26,408,845	51,367,270	51,367,270
Transportation Terminal	266,026	240,970	503,898	503,898
<b>TOTAL PUBLIC WAYS AND FACILITIES</b>	<b>21,980,131</b>	<b>26,649,815</b>	<b>51,871,168</b>	<b>51,871,168</b>
<b>HEALTH AND SANITATION</b>				
Health	95,499,590	86,282,940	98,777,326	98,777,326
Hospital Care	21,596,416	20,490,395	24,630,605	24,630,605
<b>TOTAL HEALTH AND SANITATION</b>	<b>117,096,006</b>	<b>106,773,335</b>	<b>123,407,931</b>	<b>123,407,931</b>
<b>PUBLIC ASSISTANCE</b>				
Administration	135,984,831	134,301,769	159,654,508	159,654,508
Aid Payments	79,090,212	71,054,568	86,324,970	86,324,970
Veterans' Services	273,063	357,343	355,977	355,977
Other Assistance	14,067,631	11,178,666	13,521,965	13,521,965
<b>TOTAL PUBLIC ASSISTANCE</b>	<b>229,415,737</b>	<b>216,892,346</b>	<b>259,857,420</b>	<b>259,857,420</b>
<b>EDUCATION</b>				
Library Services	10,326,975	10,339,531	12,444,383	12,444,383
Agricultural Education	381,191	423,565	508,949	508,949
<b>TOTAL EDUCATION</b>	<b>10,708,166</b>	<b>10,763,096</b>	<b>12,953,332</b>	<b>12,953,332</b>
<b>RECREATION AND CULTURAL SERVICES</b>				
Recreation Facilities	6,345,631	6,159,764	6,855,639	6,855,639
<b>TOTAL RECREATION AND CULTURAL</b>	<b>6,345,631</b>	<b>6,159,764</b>	<b>6,855,639</b>	<b>6,855,639</b>
<b>GRAND TOTAL</b>	<b>685,172,143</b>	<b>675,310,692</b>	<b>776,555,565</b>	<b>776,555,565</b>

Fund=5001 (CENTRAL SERVICES)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	1,108,314.24	1,139,068.11	1,160,986.00	1,160,986.00
Miscellaneous Revenue	0.00	49.68	0.00	0.00
<b>Total operating income</b>	<b>1,108,314.24</b>	<b>1,139,117.79</b>	<b>1,160,986.00</b>	<b>1,160,986.00</b>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	703,089.72	652,729.21	707,105.00	707,105.00
Services and Supplies	194,824.47	143,132.40	279,250.00	279,250.00
Other Charges	164,013.33	111,650.57	171,924.00	171,924.00
<b>Total Operating Expenses</b>	<b>1,061,927.52</b>	<b>907,512.18</b>	<b>1,158,279.00</b>	<b>1,158,279.00</b>
<b>Net Operating Income (Loss)</b>	<b>46,386.72</b>	<b>231,605.61</b>	<b>2,707.00</b>	<b>2,707.00</b>
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers In	500.00	1,766.41	0.00	0.00
Operating Transfers Out	(15,646.13)	0.00	0.00	0.00
<b>Total Non-Operating Revenue (Expense)</b>	<b>(15,146.13)</b>	<b>1,766.41</b>	<b>0.00</b>	<b>0.00</b>
<b>Net Income (Loss)</b>	<b>31,240.59</b>	<b>233,372.02</b>	<b>2,707.00</b>	<b>2,707.00</b>
<b>MEMO:</b>				
Fixed Assets	0.00	37,816.59	165,515.00	165,515.00

Fund=5011 (COMMUNICATIONS)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	1,078,201.08	1,100,348.42	1,300,738.00	1,300,738.00
Miscellaneous Revenue	0.00	828.00	0.00	0.00
<b>Total operating income</b>	<b>1,078,201.08</b>	<b>1,101,176.42</b>	<b>1,300,738.00</b>	<b>1,300,738.00</b>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	382,487.58	369,558.77	487,050.00	487,050.00
Services and Supplies	421,124.23	448,373.26	776,900.00	776,900.00
Other Charges	115,919.02	114,543.00	166,288.00	166,288.00
<b>Total Operating Expenses</b>	<b>919,530.83</b>	<b>932,475.03</b>	<b>1,430,238.00</b>	<b>1,430,238.00</b>
<b>Net Operating Income (Loss)</b>	<b>158,670.25</b>	<b>168,701.39</b>	<b>(129,500.00)</b>	<b>(129,500.00)</b>
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers Out	(10,076.34)	0.00	0.00	0.00
<b>Total Non-Operating Revenue (Expense)</b>	<b>(10,076.34)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Net Income (Loss)</b>	<b>148,593.91</b>	<b>168,701.39</b>	<b>(129,500.00)</b>	<b>(129,500.00)</b>
<b>MEMO:</b>				
Fixed Assets	9,970.46	161,467.74	211,015.00	211,015.00

Fund=5021 (FLEET SERVICES)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	2,161,950.53	1,294,244.90	2,271,072.00	2,271,072.00
Miscellaneous Revenue	78,294.46	17,674.01	20,000.00	20,000.00
Total operating income	<u>2,240,244.99</u>	<u>1,311,918.91</u>	<u>2,291,072.00</u>	<u>2,291,072.00</u>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	747,525.42	722,364.72	798,986.00	798,986.00
Services and Supplies	1,488,741.35	1,327,811.84	1,326,230.00	1,326,230.00
Other Charges	135,803.88	129,125.78	153,963.00	153,963.00
Total Operating Expenses	<u>2,372,070.65</u>	<u>2,179,302.34</u>	<u>2,279,179.00</u>	<u>2,279,179.00</u>
Net Operating Income (Loss)	<u>(131,825.66)</u>	<u>(867,383.43)</u>	11,893.00	11,893.00
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers In	101,562.57	171,244.32	60,000.00	60,000.00
Operating Transfers Out	(17,726.69)	0.00	0.00	0.00
Total Non-Operating Revenue (Expense)	<u>83,835.88</u>	<u>171,244.32</u>	<u>60,000.00</u>	<u>60,000.00</u>
Net Income (Loss)	<u>(47,989.78)</u>	<u>(696,139.11)</u>	<u>71,893.00</u>	<u>71,893.00</u>
<b>MEMO:</b>				
Fixed Assets	(13,580.95)	8,656.68	171,515.00	171,515.00



Fund=5022 (FLEET SERVICES)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	785,574.76	489,364.00	763,439.00	763,439.00
Total operating income	<u>785,574.76</u>	<u>489,364.00</u>	<u>763,439.00</u>	<u>763,439.00</u>
<b>OPERATING EXPENSES:</b>				
Other Charges	723,518.78	714,781.20	763,439.00	763,439.00
Total Operating Expenses	<u>723,518.78</u>	<u>714,781.20</u>	<u>763,439.00</u>	<u>763,439.00</u>
Net Operating Income (Loss)	62,055.98	(225,417.20)	0.00	0.00
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers In	(1,066.04)	329,142.22	0.00	0.00
Total Non-Operating Revenue (Expense)	<u>(1,066.04)</u>	<u>329,142.22</u>	<u>0.00</u>	<u>0.00</u>
Net Income (Loss)	<u><u>60,989.94</u></u>	<u><u>103,725.02</u></u>	<u><u>0.00</u></u>	<u><u>0.00</u></u>
<b>MEMO:</b>				
Fixed Assets	(25,445.59)	815,948.94	231,408.00	231,408.00

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	3,626,113.66	3,616,161.35	4,340,242.00	4,340,242.00
Total operating income	<u>3,626,113.66</u>	<u>3,616,161.35</u>	<u>4,340,242.00</u>	<u>4,340,242.00</u>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	2,012,765.41	2,040,419.44	2,676,303.00	2,676,303.00
Services and Supplies	1,189,339.81	1,069,573.54	1,297,733.00	1,297,733.00
Other Charges	222,591.75	72,760.95	274,906.00	274,906.00
Total Operating Expenses	<u>3,424,696.97</u>	<u>3,182,753.93</u>	<u>4,248,942.00</u>	<u>4,248,942.00</u>
Net Operating Income (Loss)	201,416.69	433,407.42	91,300.00	91,300.00
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers In	418,100.44	7,876.98	0.00	0.00
Operating Transfers Out	(51,216.89)	0.00	0.00	0.00
Total Non-Operating Revenue (Expense)	<u>366,883.55</u>	<u>7,876.98</u>	<u>0.00</u>	<u>0.00</u>
Net Income (Loss)	<u><u>568,300.24</u></u>	<u><u>441,284.40</u></u>	<u><u>91,300.00</u></u>	<u><u>91,300.00</u></u>
<b>MEMO:</b>				
Fixed Assets	25,778.92	207,879.83	504,815.00	504,815.00

Fund=5051 (GENERAL LIABILITY)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	2,888,087.90	2,932,553.73	3,129,409.00	3,129,409.00
Miscellaneous Revenue	184,509.60	250,232.63	200,000.00	200,000.00
Total operating income	<u>3,072,597.50</u>	<u>3,182,786.36</u>	<u>3,329,409.00</u>	<u>3,329,409.00</u>
<b>OPERATING EXPENSES:</b>				
Services and Supplies	2,250,366.56	3,021,076.87	3,766,600.00	3,766,600.00
Other Charges	76,143.94	106,912.39	142,809.00	142,809.00
Total Operating Expenses	<u>2,326,510.50</u>	<u>3,127,989.26</u>	<u>3,909,409.00</u>	<u>3,909,409.00</u>
Net Operating Income (Loss)	746,087.00	54,797.10	<b>(580,000.00)</b>	<b>(580,000.00)</b>
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Revenue from Use of Money and Property	96,869.95	127,026.14	80,000.00	80,000.00
Operating Transfers Out	(138,996.95)	(243,594.24)	200,000.00	200,000.00
Total Non-Operating Revenue (Expense)	<u>(42,127.00)</u>	<u>(116,568.10)</u>	<u>280,000.00</u>	<u>280,000.00</u>
Net Income (Loss)	<u><u>703,960.00</u></u>	<u><u>(61,771.00)</u></u>	<u><u>(300,000.00)</u></u>	<u><u>(300,000.00)</u></u>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	1,104,140.00	698,113.59	344,458.00	344,458.00
Total operating income	<u>1,104,140.00</u>	<u>698,113.59</u>	<u>344,458.00</u>	<u>344,458.00</u>
<b>OPERATING EXPENSES:</b>				
Services and Supplies	376,028.80	989,050.00	1,711,000.00	1,711,000.00
Other Charges	2,651.09	3,408.75	3,458.00	3,458.00
Total Operating Expenses	<u>378,679.89</u>	<u>992,458.75</u>	<u>1,714,458.00</u>	<u>1,714,458.00</u>
Net Operating Income (Loss)	725,460.11	(294,345.16)	(1,370,000.00)	(1,370,000.00)
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Revenue from Use of Money and Property	76,769.71	96,609.43	70,000.00	70,000.00
Total Non-Operating Revenue (Expense)	<u>76,769.71</u>	<u>96,609.43</u>	<u>70,000.00</u>	<u>70,000.00</u>
Net Income (Loss)	<u><u>802,229.82</u></u>	<u><u>(197,735.73)</u></u>	<u><u>(1,300,000.00)</u></u>	<u><u>(1,300,000.00)</u></u>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	935,520.00	575,740.70	585,130.00	585,130.00
Total operating income	<u>935,520.00</u>	<u>575,740.70</u>	<u>585,130.00</u>	<u>585,130.00</u>
<b>OPERATING EXPENSES:</b>				
Services and Supplies	712,171.03	307,097.13	746,671.00	746,671.00
Other Charges	242.34	(0.05)	(90.00)	(90.00)
Total Operating Expenses	<u>712,413.37</u>	<u>307,097.08</u>	<u>746,581.00</u>	<u>746,581.00</u>
Net Operating Income (Loss)	223,106.63	268,643.62	(161,451.00)	(161,451.00)
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Revenue from Use of Money and Property	67,859.76	86,203.26	59,028.00	59,028.00
Total Non-Operating Revenue (Expense)	<u>67,859.76</u>	<u>86,203.26</u>	<u>59,028.00</u>	<u>59,028.00</u>
Net Income (Loss)	<u><u>290,966.39</u></u>	<u><u>354,846.88</u></u>	<u><u>(102,423.00)</u></u>	<u><u>(102,423.00)</u></u>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00

Fund=5081 (WORKERS' COMP INS)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	11,643,741.33	8,298,187.06	7,500,000.00	7,500,000.00
Miscellaneous Revenue	223,817.01	182,953.55	100,000.00	100,000.00
Total operating income	<u>11,867,558.34</u>	<u>8,481,140.61</u>	<u>7,600,000.00</u>	<u>7,600,000.00</u>
<b>OPERATING EXPENSES:</b>				
Services and Supplies	7,426,948.82	5,577,943.84	7,629,160.00	7,629,160.00
Other Charges	268,696.07	275,020.95	363,340.00	363,340.00
Total Operating Expenses	<u>7,695,644.89</u>	<u>5,852,964.79</u>	<u>7,992,500.00</u>	<u>7,992,500.00</u>
Net Operating Income (Loss)	4,171,913.45	2,628,175.82	<b>(392,500.00)</b>	<b>(392,500.00)</b>
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Revenue from Use of Money and Property	577,543.94	831,774.28	400,000.00	400,000.00
Operating Transfers Out	(25,000.00)	0.00	0.00	0.00
Total Non-Operating Revenue (Expense)	<u>552,543.94</u>	<u>831,774.28</u>	<u>400,000.00</u>	<u>400,000.00</u>
Net Income (Loss)	<u><u>4,724,457.39</u></u>	<u><u>3,459,950.10</u></u>	<u><u>7,500.00</u></u>	<u><u>7,500.00</u></u>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	173,015.00	173,015.00

Fund=5091 (PURCHASED INSURANCE)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	31,188,249.45	33,938,637.74	40,784,967.00	40,784,967.00
Total operating income	<u>31,188,249.45</u>	<u>33,938,637.74</u>	<u>40,784,967.00</u>	<u>40,784,967.00</u>
<b>OPERATING EXPENSES:</b>				
Services and Supplies	31,070,742.84	33,926,181.78	40,652,902.00	40,652,902.00
Other Charges	72,768.75	124,790.59	132,065.00	132,065.00
Total Operating Expenses	<u>31,143,511.59</u>	<u>34,050,972.37</u>	<u>40,784,967.00</u>	<u>40,784,967.00</u>
Net Operating Income (Loss)	44,737.86	(112,334.63)	0.00	0.00
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Total Non-Operating Revenue (Expense)	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Net Income (Loss)	<u><u>44,737.86</u></u>	<u><u>(112,334.63)</u></u>	<u><u>0.00</u></u>	<u><u>0.00</u></u>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00

Fund=5101 (DENTAL INSURANCE)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	4,161,480.40	4,168,070.13	4,157,483.00	4,157,483.00
Miscellaneous Revenue	6,070.30	7,614.19	0.00	0.00
Total operating income	<u>4,167,550.70</u>	<u>4,175,684.32</u>	<u>4,157,483.00</u>	<u>4,157,483.00</u>
<b>OPERATING EXPENSES:</b>				
Services and Supplies	3,984,990.23	3,850,389.59	4,316,149.00	4,316,149.00
Other Charges	60,910.86	657.65	7,253.00	7,253.00
Total Operating Expenses	<u>4,045,901.09</u>	<u>3,851,047.24</u>	<u>4,323,402.00</u>	<u>4,323,402.00</u>
Net Operating Income (Loss)	121,649.61	324,637.08	<b>(165,919.00)</b>	<b>(165,919.00)</b>
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Revenue from Use of Money and Property	50,092.01	66,111.94	45,629.00	45,629.00
Total Non-Operating Revenue (Expense)	<u>50,092.01</u>	<u>66,111.94</u>	<u>45,629.00</u>	<u>45,629.00</u>
Net Income (Loss)	<u>171,741.62</u>	<u>390,749.02</u>	<b>(120,290.00)</b>	<b>(120,290.00)</b>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00



Fund=5111 (VISION INSURANCE)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	939,152.78	972,529.12	968,856.00	968,856.00
Total operating income	<u>939,152.78</u>	<u>972,529.12</u>	<u>968,856.00</u>	<u>968,856.00</u>
<b>OPERATING EXPENSES:</b>				
Services and Supplies	931,308.32	855,169.39	980,757.00	980,757.00
Other Charges	1,364.00	6,871.96	706.00	706.00
Total Operating Expenses	<u>932,672.32</u>	<u>862,041.35</u>	<u>981,463.00</u>	<u>981,463.00</u>
Net Operating Income (Loss)	6,480.46	110,487.77	(12,607.00)	(12,607.00)
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Revenue from Use of Money and Property	12,687.93	17,208.26	12,607.00	12,607.00
Total Non-Operating Revenue (Expense)	<u>12,687.93</u>	<u>17,208.26</u>	<u>12,607.00</u>	<u>12,607.00</u>
Net Income (Loss)	<u><u>19,168.39</u></u>	<u><u>127,696.03</u></u>	<u><u>0.00</u></u>	<u><u>0.00</u></u>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00

Fund=5121 (PUBLIC WORKS)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	2,179,357.41	1,665,440.97	2,753,820.00	2,753,820.00
Miscellaneous Revenue	5,285.35	27,744.94	5,000.00	5,000.00
Intergovernmental	189,423.86	658,466.96	17,500.00	17,500.00
<b>Total operating income</b>	<b>2,374,066.62</b>	<b>2,351,652.87</b>	<b>2,776,320.00</b>	<b>2,776,320.00</b>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	553,345.56	531,135.97	686,377.00	686,377.00
Services and Supplies	1,188,532.82	1,367,072.50	1,437,127.00	1,437,127.00
Other Charges	529,323.39	601,758.54	652,816.00	652,816.00
<b>Total Operating Expenses</b>	<b>2,271,201.77</b>	<b>2,499,967.01</b>	<b>2,776,320.00</b>	<b>2,776,320.00</b>
Net Operating Income (Loss)	102,864.85	(148,314.14)	0.00	0.00
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers Out	(12,860.75)	0.00	0.00	0.00
<b>Total Non-Operating Revenue (Expense)</b>	<b>(12,860.75)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Net Income (Loss)</b>	<b>90,004.10</b>	<b>(148,314.14)</b>	<b>0.00</b>	<b>0.00</b>
<b>MEMO:</b>				
Fixed Assets	1,289.42	807,969.70	470,515.00	470,515.00

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	799,250.00	1,017,484.07	847,900.00	847,900.00
Total operating income	<u>799,250.00</u>	<u>1,017,484.07</u>	<u>847,900.00</u>	<u>847,900.00</u>
<b>OPERATING EXPENSES:</b>				
Services and Supplies	381,004.04	517,926.81	719,900.00	719,900.00
Other Charges	69,233.87	(2,525.72)	83,000.00	83,000.00
Total Operating Expenses	<u>450,237.91</u>	<u>515,401.09</u>	<u>802,900.00</u>	<u>802,900.00</u>
Net Operating Income (Loss)	349,012.09	502,082.98	45,000.00	45,000.00
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers In	81,400.00	0.00	0.00	0.00
Total Non-Operating Revenue (Expense)	<u>81,400.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Net Income (Loss)	<u><u>430,412.09</u></u>	<u><u>502,082.98</u></u>	<u><u>45,000.00</u></u>	<u><u>45,000.00</u></u>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	210,515.00	210,515.00

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Taxes	2,506,291.00	3,151,524.61	2,512,668.00	2,512,668.00
Charges for services	264,984.36	254,825.27	358,695.00	358,695.00
Miscellaneous Revenue	5,300.26	2,472.00	0.00	0.00
Intergovernmental	462,360.44	(380,935.93)	1,121,827.00	1,121,827.00
Total operating income	<u>3,238,936.06</u>	<u>3,027,885.95</u>	<u>3,993,190.00</u>	<u>3,993,190.00</u>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	276,511.71	292,766.50	347,202.00	347,202.00
Services and Supplies	2,137,617.02	1,913,571.49	2,799,918.00	2,799,918.00
Other Charges	457,218.79	413,482.69	571,430.00	571,430.00
Total Operating Expenses	<u>2,871,347.52</u>	<u>2,619,820.68</u>	<u>3,718,550.00</u>	<u>3,718,550.00</u>
Net Operating Income (Loss)	367,588.54	408,065.27	274,640.00	274,640.00
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Revenue from Use of Money and Property	47,385.07	61,493.74	0.00	0.00
Operating Transfers Out	(7,916.09)	0.00	0.00	0.00
Total Non-Operating Revenue (Expense)	<u>39,468.98</u>	<u>61,493.74</u>	<u>0.00</u>	<u>0.00</u>
Net Income (Loss)	<u><u>407,057.52</u></u>	<u><u>469,559.01</u></u>	<u><u>274,640.00</u></u>	<u><u>274,640.00</u></u>
<b>MEMO:</b>				
Fixed Assets	(250,295.19)	600.00	2,089,547.00	2,089,547.00

Fund=4021 (PW FINK ROAD LANDFILL)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	5,940,678.30	5,099,068.96	5,420,000.00	5,420,000.00
Miscellaneous Revenue	454.32	1,921.30	400.00	400.00
Total operating income	<u>5,941,132.62</u>	<u>5,100,990.26</u>	<u>5,420,400.00</u>	<u>5,420,400.00</u>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	1,167,685.87	1,105,601.37	1,232,486.00	1,232,486.00
Services and Supplies	1,501,619.66	1,595,991.54	2,393,810.00	2,393,810.00
Other Charges	1,579,082.82	1,044,609.37	1,305,208.00	1,305,208.00
Total Operating Expenses	<u>4,248,388.35</u>	<u>3,746,202.28</u>	<u>4,931,504.00</u>	<u>4,931,504.00</u>
Net Operating Income (Loss)	1,692,744.27	1,354,787.98	488,896.00	488,896.00
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers In	107,444.36	0.00	0.00	0.00
Revenue from Use of Money and Property	496,512.77	524,443.87	370,000.00	370,000.00
Operating Transfers Out	(1,183,220.34)	0.00	1,075,000.00	1,075,000.00
Total Non-Operating Revenue (Expense)	<u>(579,263.21)</u>	<u>524,443.87</u>	<u>1,445,000.00</u>	<u>1,445,000.00</u>
Net Income (Loss)	<u>1,113,481.06</u>	<u>1,879,231.85</u>	<u>1,933,896.00</u>	<u>1,933,896.00</u>
<b>MEMO:</b>				
Fixed Assets	15,778.49	869,724.42	388,515.00	388,515.00

Fund=4031 (PW GEER ROAD LANDFILL)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Total operating income	0.00	0.00	0.00	0.00
<b>OPERATING EXPENSES:</b>				
Services and Supplies	0.00	497,060.53	593,383.00	593,383.00
Other Charges	711.93	20,516.36	4,437.00	4,437.00
Total Operating Expenses	711.93	517,576.89	597,820.00	597,820.00
Net Operating Income (Loss)	(711.93)	(517,576.89)	(597,820.00)	(597,820.00)
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers In	623,509.00	666,047.06	601,484.00	601,484.00
Revenue from Use of Money and Property	10,928.14	(20.15)	0.00	0.00
Total Non-Operating Revenue (Expense)	634,437.14	666,026.91	601,484.00	601,484.00
Net Income (Loss)	633,725.21	148,450.02	3,664.00	3,664.00
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00

Fund=4041 (MH STAN. BEHAVIORAL HEALTH CNTR)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	17,020,090.53	14,334,140.09	17,792,141.00	17,792,141.00
Miscellaneous Revenue	23,168.10	21,715.38	12,550.00	12,550.00
Intergovernmental	270.87	30.37	0.00	0.00
<b>Total operating income</b>	<b>17,043,529.50</b>	<b>14,355,885.84</b>	<b>17,804,691.00</b>	<b>17,804,691.00</b>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	11,150,080.97	9,972,015.86	11,507,166.00	11,507,166.00
Services and Supplies	4,422,619.38	3,945,976.43	5,079,159.00	5,079,159.00
Other Charges	894,941.93	653,369.35	780,974.00	780,974.00
<b>Total Operating Expenses</b>	<b>16,467,642.28</b>	<b>14,571,361.64</b>	<b>17,367,299.00</b>	<b>17,367,299.00</b>
<b>Net Operating Income (Loss)</b>	<b>575,887.22</b>	<b>(215,475.80)</b>	<b>437,392.00</b>	<b>437,392.00</b>
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers In	342,698.00	549,398.20	605,574.00	605,574.00
Revenue from Use of Money and Property	(106,384.34)	(225,495.78)	26,996.00	26,996.00
Operating Transfers Out	(1,424,585.58)	(1,088,920.36)	1,088,917.00	1,088,917.00
<b>Total Non-Operating Revenue (Expense)</b>	<b>(1,188,271.92)</b>	<b>(765,017.94)</b>	<b>1,721,487.00</b>	<b>1,721,487.00</b>
<b>Net Income (Loss)</b>	<b>(612,384.70)</b>	<b>(980,493.74)</b>	<b>2,158,879.00</b>	<b>2,158,879.00</b>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00

Fund=4051 (H S A CLINIC ANCILLARY SERVICES)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	36,218,321.33	28,335,378.48	27,401,489.00	27,401,489.00
Miscellaneous Revenue	679,311.49	4,692,597.42	4,270,513.00	4,270,513.00
Intergovernmental	327,221.48	386,658.19	499,485.00	499,485.00
<b>Total operating income</b>	<b>37,224,854.30</b>	<b>33,414,634.09</b>	<b>32,171,487.00</b>	<b>32,171,487.00</b>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	21,166,989.53	20,003,440.55	19,068,189.00	19,068,189.00
Services and Supplies	17,028,482.62	17,337,054.28	11,634,707.00	11,634,707.00
Other Charges	9,739,278.90	7,018,399.95	8,375,445.00	8,375,445.00
<b>Total Operating Expenses</b>	<b>47,934,751.05</b>	<b>44,358,894.78</b>	<b>39,078,341.00</b>	<b>39,078,341.00</b>
<b>Net Operating Income (Loss)</b>	<b>(10,709,896.75)</b>	<b>(10,944,260.69)</b>	<b>(6,906,854.00)</b>	<b>(6,906,854.00)</b>
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Operating Transfers In	10,797,343.39	10,755,770.37	6,906,854.00	6,906,854.00
Revenue from Use of Money and Property	(173,007.82)	(313,402.04)	0.00	0.00
Operating Transfers Out	(372,745.73)	0.00	0.00	0.00
<b>Total Non-Operating Revenue (Expense)</b>	<b>10,251,589.84</b>	<b>10,442,368.33</b>	<b>6,906,854.00</b>	<b>6,906,854.00</b>
<b>Net Income (Loss)</b>	<b>(458,306.91)</b>	<b>(501,892.36)</b>	<b>0.00</b>	<b>0.00</b>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00



Fund=4061 (ER WASTE TO ENERGY)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	5,955,455.40	5,689,729.73	6,812,400.00	6,812,400.00
Miscellaneous Revenue	252,177.21	366,421.53	350,000.00	350,000.00
Total operating income	<u>6,207,632.61</u>	<u>6,056,151.26</u>	<u>7,162,400.00</u>	<u>7,162,400.00</u>
<b>OPERATING EXPENSES:</b>				
Services and Supplies	11,345,538.67	10,069,968.43	11,546,313.00	11,546,313.00
Other Charges	936,393.87	671,755.13	1,806,601.00	1,806,601.00
Total Operating Expenses	<u>12,281,932.54</u>	<u>10,741,723.56</u>	<u>13,352,914.00</u>	<u>13,352,914.00</u>
Net Operating Income (Loss)	<u>(6,074,299.93)</u>	<u>(4,685,572.30)</u>	<u>(6,190,514.00)</u>	<u>(6,190,514.00)</u>
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Revenue from Use of Money and Property	1,263,029.87	1,362,640.48	1,242,004.00	1,242,004.00
Total Non-Operating Revenue (Expense)	<u>1,263,029.87</u>	<u>1,362,640.48</u>	<u>1,242,004.00</u>	<u>1,242,004.00</u>
Net Income (Loss)	<u>(4,811,270.06)</u>	<u>(3,322,931.82)</u>	<u>(4,948,510.00)</u>	<u>(4,948,510.00)</u>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00

Fund=4081 (SO INMATE WELFARE/COMMISSARY)

OPERATING DETAIL (1)	Actual 2005-2006 (2)	Estimated 2006-2007 (3)	Recommended 2007-2008 (4)	Adopted 2007-2008 (5)
<b>OPERATING INCOME:</b>				
Charges for services	2,263.10	856.26	1,070.00	1,070.00
Miscellaneous Revenue	1,585,507.59	1,412,533.38	1,630,691.00	1,630,691.00
<b>Total operating income</b>	<b>1,587,770.69</b>	<b>1,413,389.64</b>	<b>1,631,761.00</b>	<b>1,631,761.00</b>
<b>OPERATING EXPENSES:</b>				
Salaries and Employee Benefits	0.00	0.00	535,301.00	535,301.00
Services and Supplies	1,392,765.85	1,226,848.94	1,078,958.00	1,078,958.00
Other Charges	56,164.08	51,189.89	67,634.00	67,634.00
<b>Total Operating Expenses</b>	<b>1,448,929.93</b>	<b>1,278,038.83</b>	<b>1,681,893.00</b>	<b>1,681,893.00</b>
<b>Net Operating Income (Loss)</b>	<b>138,840.76</b>	<b>135,350.81</b>	<b>(50,132.00)</b>	<b>(50,132.00)</b>
<b>NON-OPERATING REVENUE (EXPENSES):</b>				
Revenue from Use of Money and Property	33,631.89	50,717.99	39,218.00	39,218.00
<b>Total Non-Operating Revenue (Expense)</b>	<b>33,631.89</b>	<b>50,717.99</b>	<b>39,218.00</b>	<b>39,218.00</b>
<b>Net Income (Loss)</b>	<b>172,472.65</b>	<b>186,068.80</b>	<b>(10,914.00)</b>	<b>(10,914.00)</b>
<b>MEMO:</b>				
Fixed Assets	0.00	0.00	165,515.00	165,515.00

# Stanislaus County



Striving to be the Best

**Special Districts**



## BUDGETS FOR SPECIAL DISTRICTS GOVERNED BY THE COUNTY BOARD OF SUPERVISORS

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Special Districts are a form of government created by a local community to meet a specific need. Most only provide a single service. Special Districts are distinguished by four common characteristics:

- ◆ Are a form of government;
- ◆ Governed by a board;
- ◆ Provide services and facilities; and
- ◆ Have defined boundaries.

Only those residents who benefit from services provided by a Special District pay for them. Certain types of Special Districts require that the City Council or County Supervisors serve as their governing boards. Nevertheless, Special Districts remain separate local governments.

The District Budget Forms (Schedule 16) included in this budget document are for districts governed by the Board of Supervisors, whose funds are maintained in the County Treasury. They are identified by type—County Service Area, Lighting, Landscape, Lighting and Landscape and Storm Drain.

### **County Service Area**

A County Service Area (CSA) may be established to provide any one or more of a variety of extended services within a particular area. At the time the County service area is established the Board of Supervisors specifies the type or types of services proposed to be provided within the area. Our County Service Area's typically provide drainage control. These Districts provide for:

- a. The control of storm and other waste waters, including waters which arise outside the district and which flow or drain into or through the district;
- b. The protection from damage by storm or waste waters of private property and of public highways and other public property within the district; and
- c. The conservation of storm and wastewater.

### **Storm Drain**

The Board of Supervisors may create and govern a Storm Drain Maintenance District to do the following work: cleaning, repairing, renewal, replacement, widening or straightening of existing storm drain structures, watercourses or drainage channels, and the installation of adjoining structures when necessary for the adequate functioning of such drainage facilities. The District may also construct additional storm drain channels or structures and maintain the same whenever necessary to provide proper and adequate drainage of the surface waters in the district.

### **Lighting and Landscape**

Each lighting and/or landscape district funds specific improvements and/or services that include the maintenance and operation of lighting and/or landscape improvements and associated structures located within public right-of-ways and dedicated easements.

## FINANCIAL SUMMARY

Special District funds can only be used for the purpose for which they were collected. Districts receive revenue from property taxes and/or special assessments.

A district levying a tax rate and receiving ad valorem taxes prior to the passage of Proposition 13, now receives a portion of the 1% levy determined by AB 8 tax allocation factors. Districts formed after Proposition 13 do not receive a portion of the 1% levy.

With the passage of Proposition 13, the amount of property taxes received by districts was restricted. To fund expenses, a direct assessment was authorized by the Board of Supervisors. In addition, in November 1996, California voters approved Proposition 218, which requires that, an increase or new assessment can only become effective through a ballot procedure approved by a simple majority.

### County Service Areas

There are a total of 22 County Service Areas (CSA). The total budgeted amount for all the County Service Areas is estimated at \$724,744 for Fiscal Year 2007-2008.

### Storm Drains

There are a total of 7 Storm Drain Districts. The total budgeted amount for all storm drains in Fiscal Year 2007-2008 is \$395,229. Because of the type of service being provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

### Landscape and Lighting Districts

The largest number of districts, 34, are the Landscape and/or Lighting Districts. The total budget for all Landscape/Lighting Districts is estimated at \$374,386.

### Budgets—Expenditures and Revenue

- ◆ **County Service Areas:**
  - ◆ The Public Works Department determines estimated expenditures based on projected maintenance for the district.
  - ◆ The Auditor-Controller's Office determines estimated revenue based on projected direct assessments and property tax receipts.
- ◆ **Lighting only Districts:**
  - ◆ The Auditor-Controller's Office determines estimated expenditures based on prior year actual expenses.
  - ◆ The Auditor-Controller's Office determines estimated revenue based on projected direct assessments and property tax receipts.
- ◆ **Landscape and Lighting Districts:**
  - ◆ The Public Works Department determines estimated expenditures based on projected maintenance for the district.
  - ◆ The Auditor-Controller's Office determines estimated revenue based on projected direct assessments and property tax receipts.
- ◆ **Storm Drain Districts:**
  - ◆ The Auditor-Controller's Office determines estimated district expenditures based on available financing. The district's Advisory Board initiates any necessary maintenance. Payment requests are submitted to the Auditor-Controller's Office. After review by Public Works, the expenditure is approved by the Board of Supervisors.
  - ◆ The Auditor-Controller's Office determines estimated revenue based on projected direct assessments and property tax receipts.

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
SUMMARY OF SPECIAL DISTRICT BUDGETS  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
BOARD OF SUPERVISORS [X]  
OTHER [ ]

DISTRICT AND FUND (1)	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	FUND BALANCE UNRESERVED/ UNDESIGNATED June 30, 2007	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR.)	TOTAL FINANCING REQUIREMENTS
	(2)	(3)	(4)	(5)	(6)	(7)	(8)
HIGHWAY LIGHTING DIST							
AIRPORT NEIGHBORHOOD	766	6,604	15,696	23,066	16,147	6,919	23,066
ALMOND WOOD ESTATES	1,594	2,278	4,221	8,093	5,754	2,339	8,093
COUNTRY CLUB EST. - A	882	1,153	1,711	3,746	2,053	1,694	3,747
COUNTRY CLUB EST. - B	(249)	377	1,032	1,160	801	359	1,160
CROWS LANDING	(588)	2,861	1,240	3,513	1,923	1,590	3,513
DENAIR	(1,592)	10,264	18,756	27,428	20,040	7,388	27,428
DEO GLORIA ESTATES	(1,283)	277	5,198	4,192	2,999	1,193	4,192
EMPIRE	4,750	10,858	14,679	30,287	21,375	8,912	30,287
FAIRVIEW TRACT	688	2,857	5,419	8,964	6,261	2,703	8,964
GIBBS RANCH	156	579	1,360	2,095	1,471	624	2,095
GILBERT ROAD	(568)	620	292	344	243	101	344
GOLDEN STATE	(117)	259	834	976	662	314	976
HILLCREST ESTATES	2,214	3,795	6,160	12,169	8,403	3,765	12,168
MANCINI PARK HOMES	(662)	715	4,570	4,623	3,573	1,050	4,623
MONTEREY PARK	1,025	856	1,464	3,345	2,285	1,060	3,345
NORTH MCHENRY	(1,618)	0	5,385	3,767	8,279	0	8,279
NORTH OAKS	674	509	2,882	4,065	2,955	1,110	4,065
OLYMPIC TRACT	(910)	3,712	14,552	17,354	11,984	5,370	17,354
PEACH BLOSSOM	(139)	932	39	832	529	303	832
RICHLAND	353	1,585	3,066	5,004	3,482	1,523	5,005
SALIDA	10,385	31,284	66,747	108,416	81,413	27,003	108,416
SCHWARTZ-BAIZE	0	34	68	102	91	10	101
SUNSET OAKS	1,183	3,532	10,420	15,135	10,801	4,334	15,135
SYLVAN VILLAGE #2	724	976	2,311	4,011	2,284	1,728	4,012
TEMPO PARK	249	8,314	3,485	12,048	3,881	8,167	12,048
STORM WATER DRAINAGE AND MAINTENANCE DISTRICTS							
STORM DRAIN #1	14,504	0	1,110	15,614	15,613	0	15,613
STORM DRAIN #2	4,738	0	163	4,901	4,901	0	4,901
STORM DRAIN #3	1,539	0	53	1,592	1,592	0	1,592
STORM DRAIN #6	96,424	0	5,576	102,000	102,000	0	102,000
STORM DRAIN #8	186,672	0	59,022	245,694	245,694	0	245,694
STORM DRAIN #9	3,553	0	122	3,675	3,675	0	3,675
STORM DRAIN #10	20,690	0	1,065	21,755	21,754	0	21,754
COUNTY SERVICE AREA #1	(883)	458	1,076	651	1,200	0	1,200
COUNTY SERVICE AREA #4	2,604	82,298	7,199	92,101	4,300	87,801	92,101
COUNTY SERVICE AREA #5	13,236	113,785	10,899	137,920	6,500	131,420	137,920
COUNTY SERVICE AREA #6	846	34,843	2,200	37,889	2,000	35,889	37,889
COUNTY SERVICE AREA #7	1,808	51,613	3,800	57,221	2,000	55,221	57,221
COUNTY SERVICE AREA #8	596	28,668	1,750	31,014	1,500	29,514	31,014
COUNTY SERVICE AREA #9	1,548	67,710	3,899	73,157	3,000	70,157	73,157
COUNTY SERVICE AREA #10	(395,120)	564,199	418,332	587,411	412,269	208,976	621,245
COUNTY SERVICE AREA #11	(219)	8,072	570	8,423	300	8,123	8,423
COUNTY SERVICE AREA #12	725	26,249	1,950	28,924	1,500	27,424	28,924
COUNTY SERVICE AREA #13	1,814	51,248	2,800	55,862	2,000	53,862	55,862
COUNTY SERVICE AREA #14	702	2,553	100	3,355	0	3,355	3,355
COUNTY SERVICE AREA #16	(9,361)	15,326	16,503	22,468	16,229	6,239	22,468
COUNTY SERVICE AREA #17	14,763	90,181	117,477	222,421	114,082	108,340	222,422
COUNTY SERVICE AREA #18	(930)	6,638	7,493	13,201	8,383	4,818	13,201
COUNTY SERVICE AREA #19	(178)	48,380	51,967	100,169	50,167	50,002	100,169
COUNTY SERVICE AREA #20	(1,211)	10,967	8,136	17,892	7,725	10,167	17,892
COUNTY SERVICE AREA #21	1,285	0	2,433	3,718	26,661	0	26,661
COUNTY SERVICE AREA #22	(4,628)	2,833	9,361	7,566	9,281	0	9,281
COUNTY SERVICE AREA #23	0	0	39,712	39,712	39,712	0	39,712
COUNTY SERVICE AREA #24	0	0	9,831	9,831	9,832	0	9,832
COUNTY SERVICE AREA #25	0	0	6,098	6,098	6,103	0	6,103
BRET HART LANDSCAPE & LIGHTS	4,017	9,128	38,494	51,639	38,453	13,186	51,639
BYSTRUM LANDSCAPE & LIGHTS	4,610	1,662	21,185	27,457	21,100	6,358	27,458
DEL RIO HEIGHTS LANDSCAPE	208	18,132	800	19,140	7,700	11,440	19,140
HOWARD/MCCRACKEN LANDSCAPE	(9,373)	41,904	20,927	53,458	23,208	30,250	53,458
LAUREL LANDSCAPE & LIGHTS	1,151	2,421	9,724	13,296	9,666	3,630	13,296
PARADISE SOUTH LANDSCAPE	(1,775)	0	15,066	13,291	14,962	0	14,962
RIVERDALE LANDSCAPE & LIGHTS	673	2,259	9,177	12,109	9,122	2,986	12,108
RIVERVIEW LANDSCAPE & LIGHTS	(779)	3,045	11,894	14,160	11,836	2,325	14,161
SHACKELFORD LANDSCAPE	743	11,129	18,640	30,512	18,650	11,862	30,512
TOTAL	(27,091)	1,390,932	1,128,191	2,492,032	1,494,359	1,062,904	2,557,263

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
ANALYSIS OF FUND BALANCE  
UNRESERVED / UNDESIGNATED  
AS OF JUNE 30, 2007

GOVERNING BOARD:  
BOARD OF SUPERVISORS [X]  
OTHER [ ]

DISTRICT AND FUND (1)	FUND BALANCE (PER AUDITOR) AS OF 30-Jun-07 ACTUAL [ ] ESTIMATED [x] (2)	LESS: FUND BALANCE RESERVED / DESIGNATED AT JUNE 30			FUND BALANCE UNRESERVED/ UNDESIGNATED 30-Jun-07 ACTUAL [ ] ESTIMATED [X ] (6)
		ENCUMBRANCES (3)	GENERAL & OTHER RESERVES (4)	DESIGNATIONS (5)	
HIGHWAY LIGHTING DISTRICTS					
AIRPORT NEIGHBORHOOD	7,370		6,604		766
ALMOND WOOD ESTATES	3,872		2,278		1,594
COUNTRY CLUB ESTATES - A	2,035		1,153		882
COUNTRY CLUB ESTATES - B	128		377		(249)
CROWS LANDING	2,273		2,861		(588)
DENAIR	8,672		10,264		(1,592)
DEO GLORIA ESTATES	(1,006)		277		(1,283)
EMPIRE	15,608		10,858		4,750
FAIRVIEW TRACT	3,545		2,857		688
GIBBS RANCH	735		579		156
GILBERT ROAD	52		620		(568)
GOLDEN STATE	142		259		(117)
HILLCREST ESTATES	6,009		3,795		2,214
MANCINI PARK HOMES	53		715		(662)
MONTEREY PARK	1,881		856		1,025
NORTH MCHENRY	(1,618)		0		(1,618)
NORTH OAKS	1,183		509		674
OLYMPIC TRACT	2,802		3,712		(910)
PEACH BLOSSOM ESTATES	793		932		(139)
RICHLAND	1,938		1,585		353
SALIDA	41,669		31,284		10,385
SCHWARTZ BAIZE	34		34		0
SUNSET OAKS	4,715		3,532		1,183
SYLVAN VILLAGE # 2	1,700		976		724
TEMPO PARK	8,563		8,314		249
STORM WATER DRAINAGE AND MAINTENANCE DISTRICTS					
STORM DRAIN #1	14,504		0		14,504
STORM DRAIN #2	4,738		0		4,738
STORM DRAIN #3	1,539		0		1,539
STORM DRAIN #6	96,424		0		96,424
STORM DRAIN #8	186,672		0		186,672
STORM DRAIN #9	3,553		0		3,553
STORM DRAIN #10	20,690		0		20,690
COUNTY SERVICE AREA #1	(425)		458		(883)
COUNTY SERVICE AREA #4	84,902		82,298		2,604
COUNTY SERVICE AREA #5	127,021		113,785		13,236
COUNTY SERVICE AREA #6	35,689		34,843		846
COUNTY SERVICE AREA #7	53,421		51,613		1,808
COUNTY SERVICE AREA #8	29,264		28,668		596
COUNTY SERVICE AREA #9	69,258		67,710		1,548
COUNTY SERVICE AREA #10	169,079		564,199		(395,120)
COUNTY SERVICE AREA #11	7,853		8,072		(219)
COUNTY SERVICE AREA #12	26,974		26,249		725
COUNTY SERVICE AREA #13	53,062		51,248		1,814
COUNTY SERVICE AREA #14	3,255		2,553		702
COUNTY SERVICE AREA #16	5,965		15,326		(9,361)
COUNTY SERVICE AREA #17	104,944		90,181		14,763
COUNTY SERVICE AREA #18	5,708		6,638		(930)
COUNTY SERVICE AREA #19	48,202		48,380		(178)
COUNTY SERVICE AREA #20	9,756		10,967		(1,211)
COUNTY SERVICE AREA #21	1,285		0		1,285
COUNTY SERVICE AREA #22	(1,795)		2,833		(4,628)
COUNTY SERVICE AREA #23	0		0		0
COUNTY SERVICE AREA #24	0		0		0
COUNTY SERVICE AREA #25	0		0		0
BRET HART LANDSCAPE & LIGHT	13,145		9,128		4,017
BYSTRUM LANDSCAPE & LIGHT	6,272		1,662		4,610
DEL RIO HEIGHTS LANDSCAPE & LIGHT	18,340		18,132		208
HOWARD/MCCRACKEN LANDSCAPE	32,531		41,904		(9,373)
LAUREL LANDSCAPE & LIGHT	3,572		2,421		1,151
PARADISE SOUTH LANDSCAPE & LIGHT	(1,775)		0		(1,775)
RIVERDALE LANDSCAPE & LIGHT	2,932		2,259		673
RIVERVIEW LANDSCAPE & LIGHT	2,266		3,045		(779)
SHACKELFORD LANDSCAPE & LIGHT	11,872	672	11,129		743
<b>TOTAL</b>	<b>1,363,841</b>	<b>0</b>	<b>1,390,932</b>	<b>0</b>	<b>(27,091)</b>

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
PROV RES/DESIG OF SPEC DIST  
(WITH SUPPLEMENTAL DATA AFFECT RES/DESIG TOTAL)  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
BOARD OF SUPERVISORS { X }  
OTHER { }

DISTRICT AND DESCRIPTION - PURPOSE  (1)	RESERVES/ DESIGNATIONS BALANCE AS OF June 30, 2007 (2)	AMT MADE AVAIL FOR FINANCE BY CANCELLATION		INC OR NEW RES/DES TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR (7)
		RECOM (3)	APPRO/ADOPT BY THE GOVERNING BD (4)	RECOM (5)	APPRO/ADOPT BY THE GOVERNING BD (6)	
HIGHWAY LIGHTING DIST						
AIRPORT NEIGHBORHOOD	6,604	6,604	6,604	6,919	6,919	6,919
ALMOND WOOD ESTATES	2,278	2,278	2,278	2,339	2,339	2,339
COUNTRY CLUB EST.- A	1,153	1,153	1,153	1,694	1,694	1,694
COUNTRY CLUB EST.- B	377	377	377	359	359	359
CROWS LANDING	2,861	2,861	2,861	1,590	1,590	1,590
DENAIR	10,264	10,264	10,264	7,388	7,388	7,388
DEO GLORIA ESTATES	277	277	277	1,193	1,193	1,193
EMPIRE	10,858	10,858	10,858	8,912	8,912	8,912
FAIRVIEW TRACT	2,857	2,857	2,857	2,703	2,703	2,703
GIBBS RANCH	579	579	579	624	624	624
GILBERT ROAD	620	620	620	101	101	101
GOLDEN STATE	259	259	259	314	314	314
HILLCREST ESTATES	3,795	3,795	3,795	3,765	3,765	3,765
MANCINI PARK HOMES	715	715	715	1,050	1,050	1,050
MONTEREY PARK	856	856	856	1,060	1,060	1,060
NORTH MCHENRY	0	0	0	0	0	0
NORTH OAKS	509	509	509	1,110	1,110	1,110
OLYMPIC TRACT	3,712	3,712	3,712	5,370	5,370	5,370
PEACH BLOSSOM	932	932	932	303	303	303
RICHLAND	1,585	1,585	1,585	1,523	1,523	1,523
SALIDA	31,284	31,284	31,284	27,003	27,003	27,003
SCHWARTZ-BAIZE	34	34	34	10	10	10
SUNSET OAKS	3,532	3,532	3,532	4,334	4,334	4,334
SYLVAN VILLAGE #2	976	976	976	1,728	1,728	1,728
TEMPO PARK	8,314	8,314	8,314	8,167	8,167	8,167
STORM WATER DRAINAGE AND MAINTENANCE DISTRICTS						
STORM DRAIN #1	0	0	0	0	0	0
STORM DRAIN #2	0	0	0	0	0	0
STORM DRAIN #3	0	0	0	0	0	0
STORM DRAIN #6	0	0	0	0	0	0
STORM DRAIN #8	0	0	0	0	0	0
STORM DRAIN #9	0	0	0	0	0	0
STORM DRAIN #10	0	0	0	0	0	0
COUNTY SERVICE AREA #1	458	458	458	0	0	0
COUNTY SERVICE AREA #4	82,298	82,298	82,298	87,801	87,801	87,801
COUNTY SERVICE AREA #5	113,785	113,785	113,785	131,420	131,420	131,420
COUNTY SERVICE AREA #6	34,843	34,843	34,843	35,889	35,889	35,889
COUNTY SERVICE AREA #7	51,613	51,613	51,613	55,221	55,221	55,221
COUNTY SERVICE AREA #8	28,668	28,668	28,668	29,514	29,514	29,514
COUNTY SERVICE AREA #9	67,710	67,710	67,710	70,157	70,157	70,157
COUNTY SERVICE AREA #10	564,199	564,199	564,199	208,976	208,976	208,976
COUNTY SERVICE AREA #11	8,072	8,072	8,072	8,123	8,123	8,123
COUNTY SERVICE AREA #12	26,249	26,249	26,249	27,424	27,424	27,424
COUNTY SERVICE AREA #13	51,248	51,248	51,248	53,862	53,862	53,862
COUNTY SERVICE AREA #14	2,553	2,553	2,553	3,355	3,355	3,355
COUNTY SERVICE AREA #16	15,326	15,326	15,326	6,239	6,239	6,239
COUNTY SERVICE AREA #17	90,181	90,181	90,181	108,340	108,340	108,340
COUNTY SERVICE AREA #18	6,638	6,638	6,638	4,818	4,818	4,818
COUNTY SERVICE AREA #19	48,380	48,380	48,380	50,002	50,002	50,002
COUNTY SERVICE AREA #20	10,967	10,967	10,967	10,167	10,167	10,167
COUNTY SERVICE AREA #21	0	0	0	0	0	0
COUNTY SERVICE AREA #22	2,833	2,833	2,833	0	0	0
COUNTY SERVICE AREA #23	0	0	0	0	0	0
COUNTY SERVICE AREA #24	0	0	0	0	0	0
COUNTY SERVICE AREA #25	0	0	0	0	0	0
BRET HART LANDSCAPE & LIGHT	9,128	9,128	9,128	13,186	13,186	13,186
BYSTRUM LANDSCAPE & LIGHT	1,662	1,662	1,662	6,358	6,358	6,358
DEL RIO HEIGHTS LANDSCAPE & LIGHT	18,132	18,132	18,132	11,440	11,440	11,440
HOWARD/MCCRACKEN LANDSCAPE	41,904	41,904	41,904	30,250	30,250	30,250
LAUREL LANDSCAPE & LIGHT	2,421	2,421	2,421	3,630	3,630	3,630
PARADISE SOUTH LANDSCAPE & LIGHT	0	0	0	0	0	0
RIVERDALE LANDSCAPE & LIGHT	2,259	2,259	2,259	2,986	2,986	2,986
RIVERVIEW LANDSCAPE & LIGHT	3,045	3,045	3,045	2,325	2,325	2,325
SHACKELFORD LANDSCAPE & LIGHT	11,129	11,129	11,129	11,862	11,862	11,862
<b>GRAND TOTAL</b>	<b>1,390,932</b>	<b>1,390,932</b>	<b>1,390,932</b>	<b>1,062,904</b>	<b>1,062,904</b>	<b>1,062,904</b>



COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Airport Neighborhood Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors X  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1850	62,981,136	19,224,066	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	-48	4,510	7,370	7,370	
Additional Funding Sources					
Taxes	6,802	6,419	6,419	6,419	
Special Assessments	10,472	11,714	9,113	9,113	
Revenue from Use of Money/Property	71	127	127	127	
Intergovernmental:					
State	84	37	37	37	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	17,429	18,297	15,696	15,696	
TOTAL AVAILABLE FINANCING	17,381	22,807	23,066	23,066	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	12,871	15,437	16,147	16,147	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	12,871	15,437	16,147	16,147	
PROVISION FOR RESERVE		0	6,919	6,919	
TOTAL FINANCING REQUIREMENTS	12,871	15,437	23,066	23,066	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Almond Wood Ests Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1851	82,569,506	234,425	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	-164	230	3,872	3,872	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	7,418	7,191	4,165	4,165	
Revenue from Use of Money/Property	22	56	56	56	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	2,149	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	7,440	9,396	4,221	4,221	
TOTAL AVAILABLE FINANCING	7,276	9,626	8,093	8,093	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	7,046	5,754	5,754	5,754	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	7,046	5,754	5,754	5,754	
PROVISION FOR RESERVE		0	2,339	2,339	
TOTAL FINANCING REQUIREMENTS	7,046	5,754	8,093	8,093	

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 Country Club Lighting Dist Zone A  
 FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
 Board of Supervisors   
 Other Appointed  
 Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1852	45,574,429	49,933	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	-567	2,182	2,035	2,035	
Additional Funding Sources					
Taxes	1,447	1,631	1,631	1,631	
Special Assessments	3,206	112	0	0	
Revenue from Use of Money/Property	27	68	68	68	
Intergovernmental:					
State	25	12	12	12	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	4,705	1,823	1,711	1,711	
TOTAL AVAILABLE FINANCING	4,138	4,005	3,747	3,747	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,957	1,970	2,053	2,053	
Other Charges	0	0		0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	1,957	1,970	2,053	2,053	
PROVISION FOR RESERVE		0	1,694	1,694	
TOTAL FINANCING REQUIREMENTS	1,957	1,970	3,747	3,747	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Country Club Lighting Dist Zone B  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1853	45,574,429	49,933	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	102	-54	128	128	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	867	979	1,029	1,029	
Revenue from Use of Money/Property	1	4	4	4	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	868	983	1,032	1,032	
TOTAL AVAILABLE FINANCING	970	929	1,160	1,160	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,023	801	801	801	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	1,023	801	801	801	
PROVISION FOR RESERVE		0	359	359	
TOTAL FINANCING REQUIREMENTS	1,023	801	1,160	1,160	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Crowslanding Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1854	16,165,199	2,498,025	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	1,467	2,528	2,273	2,273	
Additional Funding Sources					
Taxes	1,495	1,151	1,151	1,151	
Special Assessments	1,898	428	0	0	
Revenue from Use of Money/Property	84	82	82	82	
Intergovernmental:					
State	18	8	8	8	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	3,495	1,668	1,240	1,240	
TOTAL AVAILABLE FINANCING	4,962	4,196	3,513	3,513	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	2,436	1,923	1,923	1,923	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	2,436	1,923	1,923	1,923	
PROVISION FOR RESERVE		0	1,590	1,590	
TOTAL FINANCING REQUIREMENTS	2,436	1,923	3,513	3,513	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Denair Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1856	166,170,464	1,514,001	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	2,508	2,555	8,672	8,672	
Additional Funding Sources					
Taxes	4,020	4,418	4,418	4,418	
Special Assessments	13,100	20,683	14,204	14,204	
Revenue from Use of Money/Property	151	104	104	104	
Intergovernmental:					
State	63	31	31	31	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	730	907	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	18,064	26,142	18,756	18,756	
TOTAL AVAILABLE FINANCING	20,572	28,697	27,428	27,428	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	18,016	20,026	20,040	20,040	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	18,016	20,026	20,040	20,040	
PROVISION FOR RESERVE		0	7,388	7,388	
TOTAL FINANCING REQUIREMENTS	18,016	20,026	27,428	27,428	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1855	50,272,269	169,710	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	-1,593	696	-1,006	-1,006	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	5,449	1,297	5,198	5,198	
Revenue from Use of Money/Property	-21	0	0	0	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	5,428	1,297	5,198	5,198	
TOTAL AVAILABLE FINANCING	3,835	1,993	4,192	4,192	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	3,139	2,999	2,999	2,999	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	3,139	2,999	2,999	2,999	
PROVISION FOR RESERVE		0	1,193	1,193	
TOTAL FINANCING REQUIREMENTS	3,139	2,999	4,192	4,192	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Empire Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1857	112,447,128	1,967,742	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	7,603	9,024	15,608	15,608	
Additional Funding Sources					
Taxes	10,741	11,409	11,409	11,409	
Special Assessments	9,552	16,058	2,878	2,878	
Revenue from Use of Money/Property	297	321	321	321	
Intergovernmental:					
State	153	72	72	72	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	20,743	27,860	14,679	14,679	
TOTAL AVAILABLE FINANCING	28,346	36,884	30,287	30,287	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	19,322	21,276	21,375	21,375	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	19,322	21,276	21,375	21,375	
PROVISION FOR RESERVE		0	8,912	8,912	
TOTAL FINANCING REQUIREMENTS	19,322	21,276	30,287	30,287	



COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Fairview Tract Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1858	24,819,009	7,720	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	2,241	2,530	3,545	3,545	
Additional Funding Sources					
Taxes	3,761	3,780	3,780	3,780	
Special Assessments	2,405	3,393	1,536	1,536	
Revenue from Use of Money/Property	83	83	83	83	
Intergovernmental:					
State	49	21	21	21	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	6,298	7,277	5,419	5,419	
TOTAL AVAILABLE FINANCING	8,539	9,807	8,964	8,964	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	6,009	6,261	6,261	6,261	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	6,009	6,261	6,261	6,261	
PROVISION FOR RESERVE		0	2,703	2,703	
TOTAL FINANCING REQUIREMENTS	6,009	6,261	8,964	8,964	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Gibbs Ranch Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1860	851,452	0	5.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	-1,280	226	735	735	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	2,876	1,970	1,351	1,351	
Revenue from Use of Money/Property	-22	9	9	9	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	2,854	1,980	1,360	1,360	
TOTAL AVAILABLE FINANCING	1,574	2,206	2,095	2,095	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,347	1,471	1,471	1,471	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	1,347	1,471	1,471	1,471	
PROVISION FOR RESERVE		0	624	624	
TOTAL FINANCING REQUIREMENTS	1,347	1,471	2,095	2,095	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Gilbert Road Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1859	2,241,681	52,890	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	25	12	52	52	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	185	282	292	292	
Revenue from Use of Money/Property	-2	0	0	0	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	183	282	292	292	
TOTAL AVAILABLE FINANCING	208	294	344	344	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	197	243	243	243	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	197	243	243	243	
PROVISION FOR RESERVE		0	101	101	
TOTAL FINANCING REQUIREMENTS	197	243	344	344	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Golden State Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1861	5,185,798	382,900	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	1,019	783	142	142	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	18	0	813	813	
Revenue from Use of Money/Property	30	21	21	21	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	92	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	140	21	834	834	
TOTAL AVAILABLE FINANCING	1,159	804	976	976	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	378	662	662	662	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	378	662	662	662	
PROVISION FOR RESERVE		0	314	314	
TOTAL FINANCING REQUIREMENTS	378	662	976	976	

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 Hillcrest Ests Lighting  
 FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
 Board of Supervisors   
 Other Appointed  
 Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1862	135,678,019	662,511	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	3,831	3,994	6,009	6,009	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	1,085	9,423	6,023	6,023	
Revenue from Use of Money/Property	132	137	137	137	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	6,467	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	352	0	0	
TOTAL ADDITIONAL FINANCING	7,684	9,912	6,160	6,160	
TOTAL AVAILABLE FINANCING	11,515	13,906	12,168	12,168	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	7,521	7,897	8,403	8,403	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	7,521	7,897	8,403	8,403	
PROVISION FOR RESERVE		0	3,765	3,765	
TOTAL FINANCING REQUIREMENTS	7,521	7,897	12,168	12,168	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Mancini Park Homes Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
	1863	28,447,169	46,670	5.00%	5.00%	0	0	0

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	-4,380	-1,665	53	53	
Additional Funding Sources					
Taxes	309	336	336	336	
Special Assessments	7,191	4,952	4,231	4,231	
Revenue from Use of Money/Property	-69	0	0	0	
Intergovernmental:					
State	5	3	3	3	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	7,436	5,291	4,570	4,570	
TOTAL AVAILABLE FINANCING	3,056	3,626	4,623	4,623	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	4,723	3,573	3,573	3,573	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	4,723	3,573	3,573	3,573	
PROVISION FOR RESERVE		0	1,050	1,050	
TOTAL FINANCING REQUIREMENTS	4,723	3,573	4,623	4,623	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Monterey Park Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1864	4,053,964	0	5.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	807	1,231	1,881	1,881	
Additional Funding Sources					
Taxes	808	588	588	588	
Special Assessments	1,197	2,301	831	831	
Revenue from Use of Money/Property	37	41	41	41	
Intergovernmental:					
State	10	5	5	5	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	2,052	2,934	1,464	1,464	
TOTAL AVAILABLE FINANCING	2,859	4,165	3,345	3,345	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,628	2,285	2,285	2,285	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	1,628	2,285	2,285	2,285	
PROVISION FOR RESERVE		0	1,060	1,060	
TOTAL FINANCING REQUIREMENTS	1,628	2,285	3,345	3,345	

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 North McHenry Lighting  
 FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
 Board of Supervisors   
 Other Appointed  
 Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1865	130,632,424	11,968,147	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	7,741	2,211	-1,618	-1,618	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	4,855	4,686	4,718	4,718	
Revenue from Use of Money/Property	163	34	34	34	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	634	634	634	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	5,018	5,353	5,385	5,385	
TOTAL AVAILABLE FINANCING	12,759	7,564	3,767	3,767	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	10,547	9,182	8,279	8,279	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	10,547	9,182	8,279	8,279	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	10,547	9,182	8,279	8,279	



COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
North Oaks Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1866	57,857,133	455,278	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	585	767	1,183	1,183	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	3,272	3,353	2,865	2,865	
Revenue from Use of Money/Property	38	18	18	18	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	3,310	3,371	2,882	2,882	
TOTAL AVAILABLE FINANCING	3,895	4,138	4,065	4,065	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	3,128	2,955	2,955	2,955	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	3,128	2,955	2,955	2,955	
PROVISION FOR RESERVE		0	1,110	1,110	
TOTAL FINANCING REQUIREMENTS	3,128	2,955	4,065	4,065	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Olympic Tract Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1867	30,788,353	177,265	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	2,312	3,555	2,802	2,802	
Additional Funding Sources					
Taxes	4,123	4,731	4,731	4,731	
Special Assessments	4,082	3,208	9,677	9,677	
Revenue from Use of Money/Property	87	120	120	120	
Intergovernmental:					
State	54	24	24	24	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	8,346	8,083	14,552	14,552	
TOTAL AVAILABLE FINANCING	10,658	11,638	17,354	17,354	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	7,103	8,836	11,984	11,984	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	7,103	8,836	11,984	11,984	
PROVISION FOR RESERVE		0	5,370	5,370	
TOTAL FINANCING REQUIREMENTS	7,103	8,836	17,354	17,354	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Peach Blossom Ests Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1869	8,063,858	0	5.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	1,797	1,283	793	793	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	0	0	0	0	
Revenue from Use of Money/Property	55	39	39	39	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	55	39	39	39	
TOTAL AVAILABLE FINANCING	1,852	1,322	832	832	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	569	528	529	529	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	569	528	529	529	
PROVISION FOR RESERVE		0	303	303	
TOTAL FINANCING REQUIREMENTS	569	528	832	832	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Richland Tract Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1871	16,957,783	67,510	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	1,459	2,145	1,938	1,938	
Additional Funding Sources					
Taxes	2,592	2,502	2,502	2,502	
Special Assessments	1,283	691	482	482	
Revenue from Use of Money/Property	56	63	63	63	
Intergovernmental:					
State	32	19	19	19	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	3,963	3,276	3,066	3,066	
TOTAL AVAILABLE FINANCING	5,422	5,421	5,005	5,005	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	3,277	3,482	3,482	3,482	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	3,277	3,482	3,482	3,482	
PROVISION FOR RESERVE		0	1,523	1,523	
TOTAL FINANCING REQUIREMENTS	3,277	3,482	5,005	5,005	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Salida Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1872	1,018,915,997	29,141,138	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	25,043	27,581	41,669	41,669	
Additional Funding Sources					
Taxes	9,228	9,427	9,427	9,427	
Special Assessments	72,480	78,707	56,428	56,428	
Revenue from Use of Money/Property	843	838	838	838	
Intergovernmental:					
State	123	54	54	54	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	97	456	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	82,771	89,482	66,747	66,747	
TOTAL AVAILABLE FINANCING	107,814	117,063	108,416	108,416	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	80,232	75,394	81,413	81,413	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	80,232	75,394	81,413	81,413	
PROVISION FOR RESERVE		0	27,003	27,003	
TOTAL FINANCING REQUIREMENTS	80,232	75,394	108,416	108,416	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Schwartz-Baize Lighting Dist  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1876	1,666,353	0	5.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	43	9	34	34	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	74	87	67	67	
Revenue from Use of Money/Property	1	1	1	1	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	29	0	0	
TOTAL ADDITIONAL FINANCING	75	116	68	68	
TOTAL AVAILABLE FINANCING	118	125	101	101	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	109	91	91	91	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	109	91	91	91	
PROVISION FOR RESERVE		0	10	10	
TOTAL FINANCING REQUIREMENTS	109	91	101	101	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Sunset Oaks Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1873	133,945,223	437,652	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	-1,815	8,211	4,715	4,715	
Additional Funding Sources					
Taxes	5,689	6,203	6,203	6,203	
Special Assessments	15,461	829	3,944	3,944	
Revenue from Use of Money/Property	97	226	226	226	
Intergovernmental:					
State	98	47	47	47	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	21,345	7,305	10,420	10,420	
TOTAL AVAILABLE FINANCING	19,530	15,516	15,135	15,135	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	11,319	10,801	10,801	10,801	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	11,319	10,801	10,801	10,801	
PROVISION FOR RESERVE		0	4,334	4,334	
TOTAL FINANCING REQUIREMENTS	11,319	10,801	15,135	15,135	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Sylvan Village #2 Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors X  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1874	11,273,601	6,940	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	980	1,215	1,700	1,700	
Additional Funding Sources					
Taxes	2,020	2,265	2,265	2,265	
Special Assessments	0	426	0	0	
Revenue from Use of Money/Property	35	29	29	29	
Intergovernmental:					
State	35	17	17	17	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	2,090	2,737	2,311	2,311	
TOTAL AVAILABLE FINANCING	3,070	3,952	4,012	4,012	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,855	2,252	2,284	2,284	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	1,855	2,252	2,284	2,284	
PROVISION FOR RESERVE		0	1,728	1,728	
TOTAL FINANCING REQUIREMENTS	1,855	2,252	4,012	4,012	



COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Tempo Park Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1875	35,079,573	16,560	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	8,341	8,568	8,563	8,563	
Additional Funding Sources					
Taxes	3,511	3,170	3,170	3,170	
Special Assessments	685	133	0	0	
Revenue from Use of Money/Property	314	290	290	290	
Intergovernmental:					
State	43	24	24	24	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	4,553	3,618	3,485	3,485	
TOTAL AVAILABLE FINANCING	12,894	12,186	12,048	12,048	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	4,325	3,623	3,881	3,881	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	4,325	3,623	3,881	3,881	
PROVISION FOR RESERVE		0	8,167	8,167	
TOTAL FINANCING REQUIREMENTS	4,325	3,623	12,048	12,048	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
1900	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
	11,848,609	91,812	5.00%	5.00%	0	0	0	0.00
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)								
SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Fund Balance	12,367	13,394	14,504	14,504				
Additional Funding Sources								
Taxes	574	622	622	622				
Special Assessments	0	0	0	0				
Revenue from Use of Money/Property	451	483	483	483				
Intergovernmental:								
State	9	4	4	4				
Federal	0	0	0	0				
Charges for Services	0	0	0	0				
Miscellaneous Revenue	0	0	0	0				
Other Financing Sources	0	0	0	0				
TOTAL ADDITIONAL FINANCING	1,034	1,110	1,110	1,110				
TOTAL AVAILABLE FINANCING	13,401	14,504	15,613	15,613				
SUMMARY OF FINANCING REQUIREMENTS								
SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Financing Uses								
Salaries and Employee Benefits	0	0	0	0				
Services and Supplies	8	0	15,613	15,613				
Other Charges	0	0	0	0				
Fixed Assets:								
Land	0	0	0	0				
Building and Improvements	0	0	0	0				
Equipment	0	0	0	0				
Total Fixed Assets	0	0	0	0				
Other Financing Uses	0	0	0	0				
Appropriation for Contingencies	0	0	0	0				
TOTAL FINANCING USES	8	0	15,613	15,613				
PROVISION FOR RESERVE		0	0	0				
TOTAL FINANCING REQUIREMENTS	8	0	15,613	15,613				

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1901	17,647,498	3,815,469	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	4,417	4,575	4,738	4,738	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	0	0	0	0	
Revenue from Use of Money/Property	157	163	163	163	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	157	163	163	163	
TOTAL AVAILABLE FINANCING	4,574	4,738	4,901	4,901	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	0	0	4,901	4,901	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	0	0	4,901	4,901	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	0	0	4,901	4,901	

GOVERNING BOARD:  
 Board of Supervisors   
 Other Appointed  
 Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1902	8,860,917	16,100	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	1,435	1,486	1,539	1,539	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	0	0	0	0	
Revenue from Use of Money/Property	50	53	53	53	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	50	53	53	53	
TOTAL AVAILABLE FINANCING	1,485	1,539	1,592	1,592	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	0	0	1,592	1,592	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	0	0	1,592	1,592	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	0	0	1,592	1,592	

GOVERNING BOARD:  
Board of Supervisors X  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1905	22,463,706	669,460	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	87,680	91,793	96,424	96,424	
Additional Funding Sources					
Taxes	1,970	2,279	2,279	2,279	
Special Assessments	0	0	0	0	
Revenue from Use of Money/Property	3,163	3,280	3,280	3,280	
Intergovernmental:					
State	34	17	17	17	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	5,167	5,576	5,576	5,576	
TOTAL AVAILABLE FINANCING	92,847	97,369	102,000	102,000	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,056	945	102,000	102,000	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	1,056	945	102,000	102,000	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	1,056	945	102,000	102,000	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1907	1,212,204,376	5,241,002	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	89,220	127,650	186,672	186,672	
Additional Funding Sources					
Taxes	34,564	53,568	53,568	53,568	
Special Assessments	0	0	0	0	
Revenue from Use of Money/Property	3,807	5,038	5,038	5,038	
Intergovernmental:					
State	582	416	416	416	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	38,953	59,022	59,022	59,022	
TOTAL AVAILABLE FINANCING	128,173	186,672	245,694	245,694	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	522	0	245,694	245,694	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	522	0	245,694	245,694	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	522	0	245,694	245,694	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Storm Drain #9  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1908	1,570,134	0	5.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	3,313	3,431	3,553	3,553	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	0	0	0	0	
Revenue from Use of Money/Property	118	122	122	122	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	118	122	122	122	
TOTAL AVAILABLE FINANCING	3,431	3,553	3,675	3,675	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	0	0	3,675	3,675	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	0	0	3,675	3,675	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	0	0	3,675	3,675	

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 Storm Drain #10  
 FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
 Board of Supervisors   
 Other Appointed  
 Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1909	3,726,841	197,277	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	18,625	19,625	20,690	20,690	
Additional Funding Sources					
Taxes	330	360	360	360	
Special Assessments	0	0	0	0	
Revenue from Use of Money/Property	670	702	702	702	
Intergovernmental:					
State	6	3	3	3	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	1,006	1,065	1,065	1,065	
TOTAL AVAILABLE FINANCING	19,631	20,690	21,754	21,754	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	5	0	21,754	21,754	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	5	0	21,754	21,754	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	5	0	21,754	21,754	



COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
County Service Area #1  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors X  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1805	24,819,009	7,720	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	19	-10	-425	-425	
Additional Funding Sources					
Taxes	1,065	1,070	1,070	1,070	
Special Assessments	0	0	0	0	
Revenue from Use of Money/Property	3	9	0	0	
Intergovernmental:					
State	13	6	6	6	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	1,081	1,085	1,076	1,076	
TOTAL AVAILABLE FINANCING	1,100	1,075	652	652	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	16	0	0	0	
Other Charges	1,094	1,500	1,200	1,200	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	1,110	1,500	1,200	1,200	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	1,110	1,500	1,200	1,200	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1807	31,868,164	153,900	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	76,631	81,964	84,902	84,902	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	4,270	4,292	4,299	4,299	
Revenue from Use of Money/Property	2,752	2,946	2,900	2,900	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	7,022	7,238	7,199	7,199	
TOTAL AVAILABLE FINANCING	83,653	89,202	92,101	92,101	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,689	411	350	350	
Other Charges	0	3,889	3,950	3,950	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	1,689	4,300	4,300	4,300	
PROVISION FOR RESERVE		0	87,801	87,801	
TOTAL FINANCING REQUIREMENTS	1,689	4,300	92,101	92,101	

GOVERNING BOARD:  
Board of Supervisors X  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1808	30,741,001	377,409	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	115,929	123,144	127,021	127,021	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	6,672	5,948	6,499	6,499	
Revenue from Use of Money/Property	4,072	4,428	4,400	4,400	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	10,744	10,377	10,899	10,899	
TOTAL AVAILABLE FINANCING	126,673	133,521	137,920	137,920	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	3,528	450	350	350	
Other Charges	0	6,050	6,150	6,150	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	3,528	6,500	6,500	6,500	
PROVISION FOR RESERVE		0	131,420	131,420	
TOTAL FINANCING REQUIREMENTS	3,528	6,500	137,920	137,920	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1809	7,587,989	7,980	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	33,479	35,447	35,689	35,689	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	1,005	972	1,000	1,000	
Revenue from Use of Money/Property	1,204	1,270	1,200	1,200	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	2,209	2,242	2,200	2,200	
TOTAL AVAILABLE FINANCING	35,688	37,689	37,889	37,889	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	242	51	0	0	
Other Charges	0	1,949	2,000	2,000	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	242	2,000	2,000	2,000	
PROVISION FOR RESERVE		0	35,889	35,889	
TOTAL FINANCING REQUIREMENTS	242	2,000	37,889	37,889	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1810	4,597,870	869,800	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	48,435	51,301	53,421	53,421	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	1,533	2,264	2,000	2,000	
Revenue from Use of Money/Property	1,746	1,856	1,800	1,800	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	3,279	4,120	3,800	3,800	
TOTAL AVAILABLE FINANCING	51,714	55,421	57,221	57,221	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	412	287	250	250	
Other Charges	0	1,713	1,750	1,750	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	412	2,000	2,000	2,000	
PROVISION FOR RESERVE		0	55,221	55,221	
TOTAL FINANCING REQUIREMENTS	412	2,000	57,221	57,221	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1811	3,705,473	0	5.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	27,567	29,071	29,264	29,264	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	729	655	750	750	
Revenue from Use of Money/Property	993	1,038	1,000	1,000	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	1,722	1,694	1,750	1,750	
TOTAL AVAILABLE FINANCING	29,289	30,765	31,014	31,014	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	218	51	0	0	
Other Charges	0	1,449	1,500	1,500	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	218	1,500	1,500	1,500	
PROVISION FOR RESERVE		0	29,514	29,514	
TOTAL FINANCING REQUIREMENTS	218	1,500	31,014	31,014	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1812	12,156,631	46,670	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	64,846	68,474	69,258	69,258	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	1,491	1,336	1,499	1,499	
Revenue from Use of Money/Property	2,335	2,448	2,400	2,400	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	3,826	3,784	3,899	3,899	
TOTAL AVAILABLE FINANCING	68,672	72,258	73,157	73,157	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	198	51	0	0	
Other Charges	0	2,949	3,000	3,000	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	198	3,000	3,000	3,000	
PROVISION FOR RESERVE		0	70,157	70,157	
TOTAL FINANCING REQUIREMENTS	198	3,000	73,157	73,157	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1816	710,523,531	9,143,223	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	-41,117	-36,748	-33,627	-33,627	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	6,144	4,622	8,463	8,463	
Revenue from Use of Money/Property	-1,761	0	0	0	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	4,383	4,622	8,463	8,463	
TOTAL AVAILABLE FINANCING	-36,734	-32,126	-25,164	-25,164	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	14	312	0	0	
Other Charges	0	1,188	1,500	1,500	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	14	1,500	1,500	1,500	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	14	1,500	1,500	1,500	



GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1813	710,523,531	9,143,223	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	202,109	190,248	199,106	199,106	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	18,923	17,480	16,322	16,322	
Revenue from Use of Money/Property	7,028	6,700	6,700	6,700	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	25,951	24,180	23,022	23,022	
TOTAL AVAILABLE FINANCING	228,060	214,428	222,128	222,128	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	37,812	14,911	1,000	1,000	
Other Charges	0	411	15,322	15,322	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	37,812	15,322	16,322	16,322	
PROVISION FOR RESERVE		0	205,806	205,806	
TOTAL FINANCING REQUIREMENTS	37,812	15,322	222,128	222,128	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
1814	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
	710,523,531	9,143,223	5.00%	5.00%	0	0	0	0.00
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)								
SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Fund Balance	33,258	37,797	1,830	1,830				
Additional Funding Sources								
Taxes	0	0	0	0				
Special Assessments	211,122	200,309	205,008	205,008				
Revenue from Use of Money/Property	-327	0	0	0				
Intergovernmental:								
State	0	0	0	0				
Federal	0	0	0	0				
Charges for Services	-113	0	0	0				
Miscellaneous Revenue	1,313	0	0	0				
Other Financing Sources	0	0	0	0				
TOTAL ADDITIONAL FINANCING	211,995	200,309	205,008	205,008				
TOTAL AVAILABLE FINANCING	245,253	238,106	206,838	206,838				
SUMMARY OF FINANCING REQUIREMENTS								
SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Financing Uses								
Salaries and Employee Benefits	0	0	0	0				
Services and Supplies	181,421	204,401	185,008	185,008				
Other Charges	26,033	31,875	29,000	29,000				
Fixed Assets:								
Land	0	0	0	0				
Building and Improvements	0	0	0	0				
Equipment	0	0	0	0				
Total Fixed Assets	0	0	0	0				
Other Financing Uses	0	0	0	0				
Appropriation for Contingencies	0	0	0	0				
TOTAL FINANCING USES	207,454	236,276	214,008	214,008				
PROVISION FOR RESERVE		0	0	0				
TOTAL FINANCING REQUIREMENTS	207,454	236,276	214,008	214,008				

GOVERNING BOARD:  
Board of Supervisors X  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1815	710,523,531	9,143,223	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	142,759	4,103	1,770	1,770	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	192,475	176,680	180,439	180,439	
Revenue from Use of Money/Property	8,870	1,426	1,400	1,400	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	201,345	178,106	181,839	181,839	
TOTAL AVAILABLE FINANCING	344,104	182,209	183,609	183,609	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	340,000	0	0	0	
Other Charges	0	180,439	180,439	180,439	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	340,000	180,439	180,439	180,439	
PROVISION FOR RESERVE		0	3,170	3,170	
TOTAL FINANCING REQUIREMENTS	340,000	180,439	183,609	183,609	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1818	2,241,681	52,890	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	7,579	7,639	7,853	7,853	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	216	241	300	300	
Revenue from Use of Money/Property	272	273	270	270	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	488	514	570	570	
TOTAL AVAILABLE FINANCING	8,067	8,153	8,423	8,423	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	428	51	0	0	
Other Charges	0	249	300	300	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	428	300	300	300	
PROVISION FOR RESERVE		0	8,123	8,123	
TOTAL FINANCING REQUIREMENTS	428	300	8,423	8,423	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1819	8,063,858	0	5.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	25,010	26,466	26,974	26,974	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	944	1,059	1,000	1,000	
Revenue from Use of Money/Property	899	949	950	950	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	1,843	2,008	1,950	1,950	
TOTAL AVAILABLE FINANCING	26,853	28,474	28,924	28,924	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	388	51	0	0	
Other Charges	0	1,449	1,500	1,500	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	388	1,500	1,500	1,500	
PROVISION FOR RESERVE		0	27,424	27,424	
TOTAL FINANCING REQUIREMENTS	388	1,500	28,924	28,924	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1820	3,510,557	7,380	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	49,074	51,807	53,062	53,062	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	1,347	955	1,000	1,000	
Revenue from Use of Money/Property	1,764	1,851	1,800	1,800	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	3,111	2,806	2,800	2,800	
TOTAL AVAILABLE FINANCING	52,185	54,613	55,862	55,862	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	379	51	0	0	
Other Charges	0	1,499	2,000	2,000	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	379	1,550	2,000	2,000	
PROVISION FOR RESERVE		0	53,862	53,862	
TOTAL FINANCING REQUIREMENTS	379	1,550	55,862	55,862	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1821	21,533,858	1,607,210	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	3,046	3,155	3,255	3,255	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	0	0	0	0	
Revenue from Use of Money/Property	109	112	100	100	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	109	112	100	100	
TOTAL AVAILABLE FINANCING	3,155	3,267	3,355	3,355	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	0	12	0	0	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	0	12	0	0	
PROVISION FOR RESERVE		0	3,355	3,355	
TOTAL FINANCING REQUIREMENTS	0	12	3,355	3,355	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
County Service Area #16  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1823	14,109,000	16,180	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	13,573	7,254	5,965	5,965	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	8,603	14,664	16,228	16,228	
Revenue from Use of Money/Property	402	275	275	275	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	9,005	14,940	16,503	16,503	
TOTAL AVAILABLE FINANCING	22,578	22,194	22,468	22,468	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	11,030	9,356	9,356	9,356	
Other Charges	4,297	6,873	6,873	6,873	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	15,327	16,229	16,229	16,229	
PROVISION FOR RESERVE		0	6,239	6,239	
TOTAL FINANCING REQUIREMENTS	15,327	16,229	22,468	22,468	



COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 County Service Area #17  
 FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
 Board of Supervisors   
 Other Appointed  
 Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1824	0	0	0.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	26,344	93,799	104,944	104,944	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	104,149	101,967	114,077	114,077	
Revenue from Use of Money/Property	1,773	3,416	3,400	3,400	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	20,045	0	0	
TOTAL ADDITIONAL FINANCING	105,922	125,428	117,477	117,477	
TOTAL AVAILABLE FINANCING	132,266	219,227	222,422	222,422	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	21,198	54,687	46,195	46,195	
Other Charges	17,271	59,596	67,887	67,887	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	38,469	114,283	114,082	114,082	
PROVISION FOR RESERVE		0	108,340	108,340	
TOTAL FINANCING REQUIREMENTS	38,469	114,283	222,422	222,422	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1825	0	0	0.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	8,858	7,048	5,708	5,708	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	4,428	6,790	7,243	7,243	
Revenue from Use of Money/Property	269	254	250	250	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	4,697	7,043	7,493	7,493	
TOTAL AVAILABLE FINANCING	13,555	14,091	13,201	13,201	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	3,120	3,118	3,118	3,118	
Other Charges	3,388	5,265	5,265	5,265	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	6,508	8,383	8,383	8,383	
PROVISION FOR RESERVE		0	4,818	4,818	
TOTAL FINANCING REQUIREMENTS	6,508	8,383	13,201	13,201	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1826	0	0	0.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	27,403	47,669	48,202	48,202	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	31,270	48,886	50,167	50,167	
Revenue from Use of Money/Property	1,299	1,815	1,800	1,800	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	32,569	50,700	51,967	51,967	
TOTAL AVAILABLE FINANCING	59,972	98,369	100,169	100,169	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,945	20,665	20,665	20,665	
Other Charges	10,359	29,502	29,502	29,502	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	12,304	50,167	50,167	50,167	
PROVISION FOR RESERVE		0	50,002	50,002	
TOTAL FINANCING REQUIREMENTS	12,304	50,167	100,169	100,169	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
1827	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
	0	0	0.00%	0.00%	0	0	0	0.00
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)								
SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Fund Balance	6,864	9,731	9,756	9,756				
Additional Funding Sources								
Taxes	0	0	0	0				
Special Assessments	4,015	7,339	7,725	7,725				
Revenue from Use of Money/Property	327	411	411	411				
Intergovernmental:								
State	0	0	0	0				
Federal	0	0	0	0				
Charges for Services	0	0	0	0				
Miscellaneous Revenue	0	0	0	0				
Other Financing Sources	0	0	0	0				
TOTAL ADDITIONAL FINANCING	4,342	7,750	8,136	8,136				
TOTAL AVAILABLE FINANCING	11,206	17,481	17,892	17,892				
SUMMARY OF FINANCING REQUIREMENTS								
SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Financing Uses								
Salaries and Employee Benefits	0	0	0	0				
Services and Supplies	1,475	500	500	500				
Other Charges	0	7,225	7,225	7,225				
Fixed Assets:								
Land	0	0	0	0				
Building and Improvements	0	0	0	0				
Equipment	0	0	0	0				
Total Fixed Assets	0	0	0	0				
Other Financing Uses	0	0	0	0				
Appropriation for Contingencies	0	0	0	0				
TOTAL FINANCING USES	1,475	7,725	7,725	7,725				
PROVISION FOR RESERVE		0	10,167	10,167				
TOTAL FINANCING REQUIREMENTS	1,475	7,725	17,892	17,892				

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1828	0	0	0.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	0	25,484	1,285	1,285	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	0	1,533	1,533	1,533	
Revenue from Use of Money/Property	527	930	900	900	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	24,958	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	25,485	2,462	2,433	2,433	
TOTAL AVAILABLE FINANCING	25,485	27,946	3,718	3,718	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	0	11,104	11,104	11,104	
Other Charges	0	15,557	15,557	15,557	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	0	26,661	26,661	26,661	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	0	26,661	26,661	26,661	

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1829	0	0	0.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	0	1,918	-1,795	-1,795	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	3,208	5,483	9,281	9,281	
Revenue from Use of Money/Property	28	85	80	80	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	3,236	5,568	9,361	9,361	
TOTAL AVAILABLE FINANCING	3,236	7,486	7,566	7,566	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,000	3,839	3,839	3,839	
Other Charges	318	5,442	5,442	5,442	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	1,318	9,281	9,281	9,281	
PROVISION FOR RESERVE		0	0	0	
TOTAL FINANCING REQUIREMENTS	1,318	9,281	9,281	9,281	

GOVERNING BOARD:  
Board of Supervisors  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
1830	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
	0	0	0.00%	0.00%	0	0	0	0.00
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)								
SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Fund Balance		0	0	0				
Additional Funding Sources								
Taxes		0	0	0				
Special Assessments		0	39,712	39,712				
Revenue from Use of Money/Property		0	0	0				
Intergovernmental:								
State		0	0	0				
Federal		0	0	0				
Charges for Services		0	0	0				
Miscellaneous Revenue		0	0	0				
Other Financing Sources		0	0	0				
TOTAL ADDITIONAL FINANCING		0	39,712	39,712				
TOTAL AVAILABLE FINANCING		0	39,712	39,712				
SUMMARY OF FINANCING REQUIREMENTS								
SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Financing Uses								
Salaries and Employee Benefits		0	0	0				
Services and Supplies		0	1,000	1,000				
Other Charges		0	38,712	38,712				
Fixed Assets:								
Land		0	0	0				
Building and Improvements		0	0	0				
Equipment		0	0	0				
Total Fixed Assets		0	0	0				
Other Financing Uses		0	0	0				
Appropriation for Contingencies		0	0	0				
TOTAL FINANCING USES		0	39,712	39,712				
PROVISION FOR RESERVE		0	0	0				
TOTAL FINANCING REQUIREMENTS		0	39,712	39,712				

GOVERNING BOARD:  
Board of Supervisors  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
1831	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
	0	0	0.00%	0.00%	0	0	0	0.00
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)								
SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Fund Balance		0	0	0				
Additional Funding Sources								
Taxes		0	0	0				
Special Assessments		0	9,831	9,831				
Revenue from Use of Money/Property		0	0	0				
Intergovernmental:								
State		0	0	0				
Federal		0	0	0				
Charges for Services		0	0	0				
Miscellaneous Revenue		0	0	0				
Other Financing Sources		0	0	0				
TOTAL ADDITIONAL FINANCING		0	9,831	9,831				
TOTAL AVAILABLE FINANCING		0	9,831	9,831				
SUMMARY OF FINANCING REQUIREMENTS								
SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Financing Uses								
Salaries and Employee Benefits		0	0	0				
Services and Supplies		0	3,582	3,582				
Other Charges		0	6,250	6,250				
Fixed Assets:								
Land		0	0	0				
Building and Improvements		0	0	0				
Equipment		0	0	0				
Total Fixed Assets		0	0	0				
Other Financing Uses		0	0	0				
Appropriation for Contingencies		0	0	0				
TOTAL FINANCING USES		0	9,832	9,832				
PROVISION FOR RESERVE		0	0	0				
TOTAL FINANCING REQUIREMENTS		0	9,832	9,832				



GOVERNING BOARD:  
Board of Supervisors  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1832	0	0	0.00%	0.00%	0	0	0	0.00
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)								
SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Fund Balance		0	0	0				
Additional Funding Sources								
Taxes			0	0				
Special Assessments			0	6,098	6,098			
Revenue from Use of Money/Property			0	0	0			
Intergovernmental:								
State			0	0	0			
Federal			0	0	0			
Charges for Services			0	0	0			
Miscellaneous Revenue			0	0	0			
Other Financing Sources			0	0	0			
TOTAL ADDITIONAL FINANCING			0	6,098	6,098			
TOTAL AVAILABLE FINANCING			0	6,098	6,098			
SUMMARY OF FINANCING REQUIREMENTS								
SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Financing Uses								
Salaries and Employee Benefits			0	0	0			
Services and Supplies			0	1,945	1,945			
Other Charges			0	4,158	4,158			
Fixed Assets:								
Land			0	0	0			
Building and Improvements			0	0	0			
Equipment			0	0	0			
Total Fixed Assets			0	0	0			
Other Financing Uses			0	0	0			
Appropriation for Contingencies			0	0	0			
TOTAL FINANCING USES			0	6,103	6,103			
PROVISION FOR RESERVE			0	0	0			
TOTAL FINANCING REQUIREMENTS			0	6,103	6,103			

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Bret Hart Landscape and Lighting Dist  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
1882	Assessed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
	0	0	0.00%	0.00%	0	0	0	0.00
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)								
SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Fund Balance	12,150	8,250	13,145	13,145				
Additional Funding Sources								
Taxes	0	0	0	0				
Special Assessments	24,591	33,930	38,394	38,394				
Revenue from Use of Money/Property	321	100	100	100				
Intergovernmental:								
State	0	0	0	0				
Federal	0	0	0	0				
Charges for Services	0	0	0	0				
Miscellaneous Revenue	0	0	0	0				
Other Financing Sources	0	0	0	0				
TOTAL ADDITIONAL FINANCING	24,912	34,031	38,494	38,494				
TOTAL AVAILABLE FINANCING	37,062	42,281	51,639	51,639				
SUMMARY OF FINANCING REQUIREMENTS								
SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Financing Uses								
Salaries and Employee Benefits	0	0	0	0				
Services and Supplies	28,814	29,136	37,453	37,453				
Other Charges	0	0	1,000	1,000				
Fixed Assets:								
Land	0	0	0	0				
Building and Improvements	0	0	0	0				
Equipment	0	0	0	0				
Total Fixed Assets	0	0	0	0				
Other Financing Uses	0	0	0	0				
Appropriation for Contingencies	0	0	0	0				
TOTAL FINANCING USES	28,814	29,136	38,453	38,453				
PROVISION FOR RESERVE		0	13,186	13,186				
TOTAL FINANCING REQUIREMENTS	28,814	29,136	51,639	51,639				

COUNTY OF STANISLAUS  
 STATE OF CALIFORNIA  
 Bystrom Landscape and Lighting Dist  
 FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
 Board of Supervisors   
 Other Appointed  
 Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
1883	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
	0	0	0.00%	0.00%	0	0	0	0.00
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)								
SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Fund Balance	0	2,512	6,272	6,272				
Additional Funding Sources								
Taxes	0	0	0	0				
Special Assessments	7,165	15,439	21,096	21,096				
Revenue from Use of Money/Property	69	89	89	89				
Intergovernmental:								
State	0	0	0	0				
Federal	0	0	0	0				
Charges for Services	0	0	0	0				
Miscellaneous Revenue	0	0	0	0				
Other Financing Sources	0	0	0	0				
TOTAL ADDITIONAL FINANCING	7,234	15,528	21,185	21,185				
TOTAL AVAILABLE FINANCING	7,234	18,040	27,458	27,458				
SUMMARY OF FINANCING REQUIREMENTS								
SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Financing Uses								
Salaries and Employee Benefits	0	0	0	0				
Services and Supplies	4,722	11,768	20,100	20,100				
Other Charges	0	0	1,000	1,000				
Fixed Assets:								
Land	0	0	0	0				
Building and Improvements	0	0	0	0				
Equipment	0	0	0	0				
Total Fixed Assets	0	0	0	0				
Other Financing Uses	0	0	0	0				
Appropriation for Contingencies	0	0	0	0				
TOTAL FINANCING USES	4,722	11,768	21,100	21,100				
PROVISION FOR RESERVE		0	6,358	6,358				
TOTAL FINANCING REQUIREMENTS	4,722	11,768	27,458	27,458				

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Del Rio Landscape Assessment Dist  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1801	30,132,800	48,532	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	27,521	25,674	18,340	18,340	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	5,370	279	0	0	
Revenue from Use of Money/Property	928	831	800	800	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	6,298	1,110	800	800	
TOTAL AVAILABLE FINANCING	33,819	26,784	19,140	19,140	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	1,442	1,741	1,600	1,600	
Other Charges	6,703	6,703	6,100	6,100	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	8,145	8,444	7,700	7,700	
PROVISION FOR RESERVE		0	11,440	11,440	
TOTAL FINANCING REQUIREMENTS	8,145	8,444	19,140	19,140	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Howard/McCracken Landscape and Lighting District  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1880	20,986,399	1,985,109	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	60,898	46,710	32,531	32,531	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	0	3,531	19,469	19,469	
Revenue from Use of Money/Property	1,980	1,458	1,458	1,458	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	1,980	4,989	20,927	20,927	
TOTAL AVAILABLE FINANCING	62,878	51,699	53,458	53,458	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	16,169	19,168	3,484	3,484	
Other Charges	0	0	19,724	19,724	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	16,169	19,168	23,208	23,208	
PROVISION FOR RESERVE		0	30,250	30,250	
TOTAL FINANCING REQUIREMENTS	16,169	19,168	53,458	53,458	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Laurel Landscape and Lighting Dist  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1881	0	0	0.00%	0.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	1,860	2,173	3,572	3,572	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	3,991	8,650	9,666	9,666	
Revenue from Use of Money/Property	64	58	58	58	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	4,055	8,708	9,724	9,724	
TOTAL AVAILABLE FINANCING	5,915	10,881	13,296	13,296	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	3,743	7,309	9,034	9,034	
Other Charges	0	0	632	632	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	3,743	7,309	9,666	9,666	
PROVISION FOR RESERVE		0	3,630	3,630	
TOTAL FINANCING REQUIREMENTS	3,743	7,309	13,296	13,296	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Paradise South Landscape & Lighting Dist  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors  
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
1884	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
	0	0	0.00%	0.00%	0	0	0	0.00
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)								
SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Fund Balance		0	-1,775	-1,775				
Additional Funding Sources								
Taxes		0	0	0				
Special Assessments		13,079	14,958	14,958				
Revenue from Use of Money/Property		108	108	108				
Intergovernmental:								
State		0	0	0				
Federal		0	0	0				
Charges for Services		0	0	0				
Miscellaneous Revenue		0	0	0				
Other Financing Sources		0	0	0				
TOTAL ADDITIONAL FINANCING		13,187	15,066	15,066				
TOTAL AVAILABLE FINANCING		13,187	13,290	13,290				
SUMMARY OF FINANCING REQUIREMENTS								
SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)			
Financing Uses								
Salaries and Employee Benefits		0	0	0				
Services and Supplies		14,962	13,962	13,962				
Other Charges		0	1,000	1,000				
Fixed Assets:								
Land		0	0	0				
Building and Improvements		0	0	0				
Equipment		0	0	0				
Total Fixed Assets		0	0	0				
Other Financing Uses		0	0	0				
Appropriation for Contingencies		0	0	0				
TOTAL FINANCING USES		14,962	14,962	14,962				
PROVISION FOR RESERVE		0	0	0				
TOTAL FINANCING REQUIREMENTS		14,962	14,962	14,962				

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Riverdale Landscape & Lighting  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1877	17,461,494	14,020	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	1,410	2,300	2,932	2,932	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	8,808	9,696	9,119	9,119	
Revenue from Use of Money/Property	62	58	58	58	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	8,870	9,754	9,177	9,177	
TOTAL AVAILABLE FINANCING	10,280	12,054	12,108	12,108	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	7,981	9,122	9,122	9,122	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	7,981	9,122	9,122	9,122	
PROVISION FOR RESERVE		0	2,986	2,986	
TOTAL FINANCING REQUIREMENTS	7,981	9,122	12,108	12,108	



COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Riverview Landscape and Lighting District  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1879	30,132,800	48,532	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	2,963	2,879	2,266	2,266	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	10,167	11,164	11,835	11,835	
Revenue from Use of Money/Property	100	59	59	59	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	10,267	11,223	11,894	11,894	
TOTAL AVAILABLE FINANCING	13,230	14,102	14,161	14,161	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	10,351	11,836	11,836	11,836	
Other Charges	0	0	0	0	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	10,351	11,836	11,836	11,836	
PROVISION FOR RESERVE		0	2,325	2,325	
TOTAL FINANCING REQUIREMENTS	10,351	11,836	14,161	14,161	

COUNTY OF STANISLAUS  
STATE OF CALIFORNIA  
Shackelford Landscape & Lighting Dist  
FOR FISCAL YEAR 2007-2008

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed  
Other Elected

FUND	ASSESSED VALUATION AND DEBT SERVICE TAX RATE SUMMARY							
	Assesed Valuation		Delinquency		Means of Financing Voter Approved Debt			
	Secured	Unsecured	Secured	Unsecured	Secured	Unsecured	Total	Tax Rate
1878	42,820,295	286,248	5.00%	5.00%	0	0	0	0.00

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS)

SUMMARY BY SOURCE	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Fund Balance	8,460	12,123	11,872	11,872	
Additional Funding Sources					
Taxes	0	0	0	0	
Special Assessments	20,259	17,776	18,266	18,266	
Revenue from Use of Money/Property	355	375	375	375	
Intergovernmental:					
State	0	0	0	0	
Federal	0	0	0	0	
Charges for Services	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	
Other Financing Sources	0	0	0	0	
TOTAL ADDITIONAL FINANCING	20,614	18,151	18,640	18,640	
TOTAL AVAILABLE FINANCING	29,074	30,274	30,512	30,512	

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2005-2006 (2)	Estimate 2006-2007 (3)	Recommended 2007-2008 (4)	Approved 2007-2008 (5)	Fund Identification Other Than District General Fund (6)
Financing Uses					
Salaries and Employee Benefits	0	0	0	0	
Services and Supplies	16,951	18,402	17,907	17,907	
Other Charges	0	0	743	743	
Fixed Assets:					
Land	0	0	0	0	
Building and Improvements	0	0	0	0	
Equipment	0	0	0	0	
Total Fixed Assets	0	0	0	0	
Other Financing Uses	0	0	0	0	
Appropriation for Contingencies	0	0	0	0	
TOTAL FINANCING USES	16,951	18,402	18,650	18,650	
PROVISION FOR RESERVE		0	11,862	11,862	
TOTAL FINANCING REQUIREMENTS	16,951	18,402	30,512	30,512	



## Glossary



## GLOSSARY OF BUDGET TERMS & ACRONYMS

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**A-87 Charges**—The term "A-87" is used interchangeably with "indirect charges", A-87 is a set of accounting standards used to guide counties as they calculate and assign indirect costs. In Stanislaus County, departmental charges for the Chief Executive Office are developed through the A-87 cost plan rather than direct-billed in the year that they occur, like other service departments.

**AAA**—Agency on Area Aging

**AB**—California State Assembly Bill

**AB 109**—AB 109 was enacted in 2005 and amends the California Children and Families Act of 1998. This bill added the following requirements that a county commission must meet in order to receive funding under California Children and Families Program (CCFP): (1) that the county commission must adopt policies regarding conflict of interest of commission members and commission contracting and procurement policies; (2) that the county adopt a limit on the percentage of the county commission's operating budget that may be spent on administrative functions, pursuant to guidelines issued by the state commission; and (3) that the county commission adopt policies and processes establishing the salaries and benefits of employees of the county commission.

**AB 1234**—AB 1234, enacted in 2005, requires a local agency that provides reimbursement for expenses to members of its legislative body to: (1) adopt written policy concerning what occurrences qualify a member to receive reimbursement of expenses for travel, meals, and lodging and (2) develop and provide training in ethics to each local agency official.

**ACH**—Automated Clearinghouse

**Account**—A record of a type of monetary transaction maintained in the general ledger. We use the third segment of the Oracle coding structure to capture a transaction's account.

**Accrual Basis**—A method of accounting that recognizes revenue when earned, rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

**Activity**—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

**Ad Valorem**—In proportion to value, a basis for levy of taxes on property.

**Agency Fund**—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

**Allocate**—To set apart for a particular purpose, assign or allot.

**Allocation**—The share or portion allocated.

**Amortization**—A process of cost allocation over time usually used with intangible assets or debt. Example: if a loan of \$12,000 is amortized over one year with no interest, the monthly payments would be \$1,000 a month.

**Annual Financial Report**—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

**Appropriation**—The authorization granted by the Board of Supervisors to make expenditures.

**Assessed Valuation**—An official government value placed upon real property or personal property as a basis for levying taxes.

**Assessment**—An official valuation of property, used as a basis for levying a tax.

**Audit**—A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

**Audit Trail**—Original documents supporting financial transactions.

**Available and Measurable**—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

**Before and After**—A process improvement method for short term and/or unanticipated process improvement opportunities.

**BHRS**—Behavioral Health and Recovery Services

**BOC**—Board of Corrections

**Balance Sheet**—A financial statement of all County accounts formatted in accordance with the "accounting equation" ( $assets=liability+equity$ ) at a specific date.

**Balanced Budget**—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

**Board Priorities**—A list of seven priorities established by the Board of Supervisors: "A Safe Community", "A Healthy Community", "A Strong Local Economy", "Effective Partnerships", "A Strong Agricultural Economy/Heritage," "A Well-Planned Infrastructure System," and "Efficient Delivery of Public Services."

**Bond**—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

**Braided Funds**—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

**Brown Act**—The Ralph M. Brown Act is a California law that insures that the public can attend and participate in meetings of local government.

**Budget**—Proposed spending plan of expenditures and revenue over a given period of time.

**Budget Unit**—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in Oracle by a combination of a fund and an "org."

**Budgetary Control**—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

**CAIRE**—Child Abuse, Interviews, Referrals and Examinations

**CAP**—Cost Allocation Plan

**CEO**—Chief Executive Officer

**CHIP**—California Healthcare for Indigents Program

**CIO**—Chief Information Officer

**COLA**—Cost of living adjustment

**COP**—Certificates of Participation

**CRM**—Customer Relationship Management

**CSA**—Community Services Agency

**CSAC**—California State Association of Counties

**CaIWORKS**—California Work Opportunity and Responsibility to Kids

**CAL MMET**—California Multi-Jurisdictional Methamphetamine Enforcement Taskforce

**Capital Assets**—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

**Capital Lease**—An agreement that conveys the right to use property, plant or equipment, usually for a stated period of time.

**Capital Improvement Program**—A comprehensive multi-year forecast of capital needs and requests.

**Capital Project**—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

**Capital Projects Fund**—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

**Cash Basis**—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

**Centralized**—To bring under the control of a central authority.

**Contingency**—Emergencies or other unforeseen expenses.

**Contingency Fund (Also “Appropriations for Contingencies”)**—Funds set-aside to address emergencies and other unanticipated expenses.

**Cost Accounting**—The method of accounting that provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

**Cost Allocation Plan**—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

**County Match**—The term “match” refers to the percentage of local discretionary county monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

**DA**—District Attorney

**DOJ**—Department of Justice

**Debt Service Fund**—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

**Decentralized**—An organization having several operating segments and operating control of each segment’s activities is the responsibility of the segment’s management.

**Debt Services**— The payment of principal and interest on borrowed funds such as bonds.

**Deficit**—(1) The excess of liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

**Deferral**—Postponement of the recognition of an expense already paid or a revenue already received.

**Deferred Maintenance**—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings and other structural items.

**Department**—A basic organizational unit of government that may be sub-divided into divisions or programs.

**Depreciation**—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

**Designations of Fund Balance**—Management’s intended use of available expendable financial resources in governmental funds reflecting actual plans approved by the government’s senior management.

**Direct Charges**—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function - the gasoline used by a department’s vehicles, for example.

**Disbursements**—Payments

**Discretionary Revenue**—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use.

**Download**—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally from a central, often remote computer to another peripheral device such as a personal computer.

**EMS**—Emergency Medical Services

**ERAF**—Educational Revenue Augmentation Fund

**E-Government**—E-Government refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with

business and industry, citizen empowerment through access to information, or more efficient government management.

**E-Recovery**—A cost containment alternative that enables the process of recovering the cost of medications from manufacturer-based patient assistance programs.

**Earmarked**—Revenues designated by statute or Constitution for a specified purpose.

**Emergency Medical Services Appropriation (SB 2132)**—In 2000, since Proposition 99 Tobacco Tax funds were diminishing, the Legislature created, through SB 2132 (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

**Employee Benefits**—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

**Encumbrance**—Commitments related to unperformed contracts for goods or services. They represent estimated amounts of expenditures ultimately to result if unperformed contracts are completed.

**Enterprise Fund**—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

**Entrepreneurial Team Process (ETP)**—The Entrepreneurial Team Process provides a method of management that focuses the total organization on customer satisfaction and organizational effectiveness. It equips the organization with management tools instrumental in developing a culture that emphasizes exemplary quality work, customer service, employee satisfaction and effective cost management.

**Entitlement**—The amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes.

**Equity**—Residual interest in assets of an entity that remains after deducting liabilities.

**Expenditures**—Under the current financial resources measurement focus, decreases in net financial resources not properly classified as other financing uses.

**Expenses**—Outflows or other using up of assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

**FAST**—Financial Abuse Specialist Team

**FC**—Foster Care

**FFP**—Federal Financial Participation

**FMS**—Financial Management System

**FQHC—Federally Qualified Health Center** – Federally Qualified Health Centers include all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC lookalikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding



fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

**FRC**—Family Resource Center

**FTE**—Full Time Equivalent

**Federal Financial Participation**—Federal Financial Participation is a term used by the federal government to denote when the federal government will participate with the costs related to administering a program.

**Federally Qualified Health Center Look-Alike**—An FQHC Look-Alike is an organization that meets all of the eligibility requirements of an organization that receives a Public Health Service Act Section 330 grant, but does not receive grant funding.

**Final Budget**—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18<sup>th</sup>, and reflects revisions, reductions or additions to the Proposed Budget.

**Fiscal**—Financial

**Fiscal Year**—A twelve month period between settlement of financial accounts; Stanislaus County's fiscal year begins July 1 and ends June 30.

**Fixed Assets**—See Capital Assets.

**Full Time Equivalent**—The decimal equivalent of a part-time position converted to a full time basis; e.g., one person working half time would count as 0.50 FTE.

**Function**—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g. public safety).

**Functional Area**—The grouping of departments and budget units based upon their primary function. The four Functional Area groupings for Stanislaus County are: Fiscal/General Services, Criminal Justice/Public Protection, Public Resources and Human Services.

**Fund**—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources and demonstrate legal compliance. We use the first segment of the Oracle coding structure to capture a transaction's fund.

**Fund Balance**—Difference between assets and liabilities reported in a governmental fund.

**GA**—General Assistance

**GFOA**—Government Finance Officers Association

**G/L**—General Ledger – A record containing the accounts needed to reflect the financial position and the results of operations of a government.

**GSA**—General Services Agency

**Governmental Accounting Standards Board (GASB)**—The authoritative accounting and financial reporting standard-setting body for government entities.

**GASB 34**—In June 1999, the Government Accounting Standards Board published Statement 34 which requires state and local governments to begin reporting the value of their infrastructure assets and

liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

**General Fund**—One of five governmental fund types that typically serves as the chief operating fund of a government.

**Generally Accepted Accounting Principles (GAAP)**—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for state and local governments is GASB.

**Governmental Accounting**—The composite activity of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governments.

**Governmental Funds**—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.

**Grant**—A contribution by a government or other organization to support a particular function. Grants may be classified as either “block” (annual set amount designated for an organization) or “competitive” (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

**HEDIS**—HEDIS is a tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

**HICAP**—Health Insurance Counseling and Advocacy Program

**HIDTA**—High Intensity Drug Trafficking Area

**HSA**—Health Services Agency

**Housing-Set Aside**—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction and acquisition of residential housing.

**Historical Cost**—An accounting technique that values an asset for balance sheet purposes at the price paid for the asset at the time of its acquisition.

**ICJIS**—Integrated County Justice Information System

**IHCP**—Indigent Health Care Program

**IHSS**—In-Home Supportive Services

**IP**—Individual Provider

**IT**—Information Technology

**Imprest Cash**—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

**Indirect Charges**—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

**Infrastructure**—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

**Interfund Activity**—An activity, transaction, or service between two or more County funds.

**Interfund Charge**—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department's individual set of financial records.

**Interfund Loans**—Amounts provided between funds with a requirement for repayment.

**Interfund Transfers**—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

**Intergovernmental Revenue**—Funds received from Federal, State and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

**Internal Service Fund**—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

**Intrafund Activity**—An activity, transaction, or service within one County fund.

**Intrafund Charge**—A transaction involving services or supplies within one fund. The reason Intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.

**Invoice**—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

**Issued Base**—This amount represents the budget allocation for providing a base level of service and is based on the previous year's Final Budget with changes for negotiated increases and other program changes.

**JJCPA**—Juvenile Justice Crime Prevention Act

**Joint Powers Agreement**—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised.

**Journal Voucher (J.V.)**—A standard form for recording transactions to the general ledger.

**LAFCO**—Local Agency Formation Commission

**LAN**—Local Area Network

**Lease**—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

**Legal Budget Unit (LBU)**—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

**Liquidity**—(1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price. (2) The ability to convert an asset to cash quickly.

**Lockyer-Isenberg Trial Court Funding Act**—The Lockyer-Isenberg Trial Court Funding Act of 1997 (AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the state level, capped counties' financial responsibility at the fiscal year 1994-1995 level, and required the state to fund all future growth in court operation costs.

**Long-term Debt**—Debt with a maturity of more than one year after issuance.

**M&O**—Maintenance and operations

**MHSA**—Mental Health Services Act (Prop 63)

**MOE**—Maintenance of Effort

**MOU**—Memorandum of Understanding—agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

**Maddy Emergency Medical Services (EMS) Fund**—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a \$7 surcharge for every \$10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care.

**Maintenance of Effort**—A level of local agency contribution required as part of a grant, dedicated funding or a mandate.

**Mandate**—Ordered; mandatory

**Mandated Program**—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

**Market Value**—The price investors are willing to pay for a share of stock or an asset on the open market.

**Maturity**—The date upon which the principal or stated value of an investment becomes due and payable.

**Mid-Year Financial Report**—A financial review, which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

**Mission Statement**—A succinct description of the scope and purpose of a County department.

**Modified Accrual Basis**—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

**NIMS**—National Incident Management System

**Net County Cost**—The difference between budgeted appropriations and departmental revenue. Local tax revenues fund the difference.

**National Incident Management System**—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides a consistent nationwide approach for federal, state, local and tribal governments; the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, state, local and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

**OES**—Office of Emergency Services

**OHP**—Out of home placement

**Object**—An expenditure classification required by the State Controller’s office that summarizes a group of accounts. The County’s budget must be adopted by the object of expenditure within each budget unit. This, then, becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

**Operating Transfers**—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County match.

**Oracle FMS**—Financial Management System software application purchased to maintain the County’s general ledger. (Also the database that the FMS and PeopleSoft applications utilize was purchased from Oracle.)

**Ordinance**—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Org**—(Short for organization)—A cost center deemed necessary or desirable for control of financial operations. We use the second segment of the Oracle coding structure to capture a transaction’s “org.”

**Other Charges**—A payment to an agency, institution, or person outside the County Government or CAP charges.

**Other Financing Sources**—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by GAAP.

**Other Financing Uses**—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by GAAP.

**Overhead**—General fixed costs such as rent, lighting and heating expenses that cannot be charged to a specific product or work operation.

**PA**—Public Authority

**PH**—Public Health

**PLF**—Public Library Foundation

**POB**—Pension Obligation Bonds

**PSR**—Project Study Report

**PT**—Property Tax

**PTAP**—Property Tax Administration Program

**Patient Assistance Program**—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

**Pension Obligation Bonds**—On September 25, 1995, the County issued Taxable Pension Obligation Bonds. The proceeds were used to pay the Stanislaus County Employees' Retirement Association for the County's unfunded actuarial accrued liability.

**Performance Measure**—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

**Policy Issues**—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

**Position Description Questionnaire (PDQ)**—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

**Prescription Assistance Program**—see Patient Assistance Program

**Prior Year Appropriations**—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.

**Program**—Desired output-oriented accomplishments, which can be measured and achieved within a given time frame. Achievements of the programs advance the project and organization through a corresponding solution to a need or problem.

**Program-based Budget Approach**—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors' stated priorities.

**Proposed Budget**—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30<sup>th</sup> of each year and reflects any revisions, reductions or additions to the prior year's budget.

**Proposition 10**—In November 1998, Proposition 10 was passed by voters, which enacted the California Children's and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five year of age. Funds are distributed to county commissions, which are overseen by a state commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services and research efforts.

**Proposition 36**—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.

**Proposition 63**—On November 2, 2004 the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% state income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention and service

needs and the necessary infrastructure, technology and training elements that will effectively support this system.

**Proposition 99**—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This state law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the state and disbursed to fund statewide tobacco control health education and research efforts through: local lead agencies, competitive grantees, and media campaigns.

**Proposition 172**—Proposition 172, which added Section 35 to Article XIII of the state constitution, provides for a one half cent sales and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the County Auditor to the county and cities within the county.

**Proprietary Funds**—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

**Prior Year**—Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

**Property Tax**—An "ad valorem" tax on real and personal property, based on the value of the property in accordance with Proposition 13.

**Public Records Act**—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

**Q.U.I.C.**—Question the process, Understand the process, Identify solutions to problems and Change what is not working. A process improvement method for major multi-year projects and/or processes that are countywide or effect multiple departments or several people within a department.

**RDA**—Redevelopment Agency

**RFP**—Request for proposal

**ROI**—Return on investment

**Realignment Revenue**—The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs come from a ½ cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600 created the Local Revenue Fund. Each County receives realignment funds from the State Local Revenue Fund.

**Recognition**—Determination of when a transaction is to be recorded.

**Redevelopment Agency**—Technically, an independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County.

**Reimbursement**—Fees received as payment for the provision of specific services.

**Reserve**—An account used to indicate that a portion of a fund’s balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Reservations of Fund Balance**—The portion of a governmental fund’s fund balance that is not available for appropriation.

**Resolution**—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

**Retained Earnings**—The accumulated earnings of an enterprise or internal service fund.

**Revenue**—Funds received from various sources and treated as income to the County which are used to finance expenditures.

**SACPA**—Substance Abuse and Crime Prevention Act of 2000 (Proposition 36)

**SB**—California State Senate Bill

**SB 12/612**—Maddy Emergency Medical Services Fund

**SB 35**— SB 35 was enacted in 2005 and amends the California Children and Families Act of 1998. This bill adds the following additional requirements: (1) each county commission, on or before November 1 of each year, is to submit its audit and report to the state commission in a format prescribed by the state commission and (2) the State Controller will issue guidelines for expanded annual audits of each county commission and the associated quality control functions.

**SB 90**—Senate Bill 90 - Reimbursement claims that allow the County to fund state-mandated programs while freeing up general fund revenues.

**SBT**—Strategic Business Technology

**SDEA**—Stanislaus Drug Enforcement Agency

**SEMS**—The Standardized Emergency Management System is the system required by Government Code Section 8607(a) for managing response to multi-agency and multijurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and state. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under state disaster programs.

**SRC**—Stanislaus Recovery Center

**SSI**—Supplemental Security Income

**SSP**—State Supplementary Payments

**StanCERA**—Stanislaus County Employees’ Retirement Association

**STANCOG**—Stanislaus Council of Governments

**STC**—Standards and Training for Correctional Officers

**STO AAC**—Services to Older Adults Advisory Council

**Salaries and Employee Benefits**—Accounts which establish expenditures for employee-related costs.



**Schedule 9**—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County's operating funds.

**Secured Taxes**—Taxes levied on real properties in the County which must be "secured" by lien on the properties.

**Self-Insurance**—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

**Seriously Emotionally Disturbed (SED) Children's Program**—Assembly Bill 3632/882, codified as Government Code Sections 7570-7588, is legislation that moves responsibility for providing certain related services from local education agencies to other state agencies, including California Children Services, and the Departments of Mental Health, Social Services, and Rehabilitation. Such services include occupational and physical therapy, psychotherapy or other mental health services, and residential services for children classified as seriously emotionally disturbed.

**Services and Supplies**—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges and capital assets.

**Source Document**—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

**Special District**—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

**Special Revenue Fund**—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

**Straight-line Depreciation**—Depreciating something by the same (i.e. fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs \$10,000. If it is depreciated at a rate of \$2,000 per year, it will depreciate to zero in exactly five years.

**Subvention**—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

**Supplemental Property Tax**—Supplemental property tax is an additional tax beyond the normal annual tax for any increase in the value of property as determined by the Assessor. This will include the purchase of property at a value higher than the former assessed value, the addition of a home to a vacant lot or any other major improvements such as a new pool or the addition of a room.

**TSP**—Tenth Street Place

**TANF**—Temporary Assistance for Needy Families

**TOT**—Transient Occupancy Tax

**TRRP**—Tuolumne River Regional Park

**Tangible Assets**—Assets that have physical substance.

**Tax Allocation Bonds**—Bonds issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established based. The redevelopment creates this added value, known as the tax increment.

**Tax Levy**—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

**Tax Roll**—A list of all taxable property within a jurisdiction.

**Tax Loss Reserve Funds**—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703 there shall be created a tax losses reserve fund. The tax losses reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax losses reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating entities in the county as calculated at the end of the fiscal year. At the end of the fiscal year, amounts in the tax losses reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

**Teeter Plan**—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the “Teeter Plan”). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

**Trial Court Funding Act**—Lockyer-Isenberg Trial Court Funding Act of 1997

**Triple-Flip**—A complicated financing plan developed by the State in their 2003-2004 budget.

**Transient Occupancy Tax**—A tax collected by a motel/hotel operator for a percentage of the room rent paid by each transient, which is then due the County.

**Trust Funds**—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

**UCCE**—University of California Cooperative Extension

**USDA**—United States Department of Agriculture

**Undesignated/Unreserved Fund Balance**—Available expendable financial resources in a governmental fund that are not the object of tentative management plans (i.e., designations).

**Unencumbered**—That portion of an appropriation not yet expended or encumbered.

**Unincorporated Area**—Geographic portions of Stanislaus County, which are not within incorporated cities.

**Unmet Need**—A budgetary need that can't be met within a department's base budget amount resulting from State and/or Federal mandates, legal requirements or program changes to implement the Board of Supervisors' priorities or direction.

**Upload**—To transfer data or programs, usually from a peripheral computer to a central, often remote computer.

**Unsecured Property Tax**—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

**User Department**—A department that receives services, which it pays for, from another county department, with payment made through Intrafund or Interfund transfers.

**VA**—Veterans Affairs

**VLF**—Vehicle License Fee

**VOCA**—Victims of Crime Act

**Weighted Labor Rate**—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

**Yield**—The rate of annual income return on an investment expressed as a percentage.

**WIC – Women, Infants and Children**—A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age 5 who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

**Wraparound**—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services are provided to children and their caretakers in less restrictive community settings – parents' home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

**Williamson Act**—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the county or city to restrict land uses to those compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.



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